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DLN: 93493129028054

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

2012

Open to Public Inspection

► The organization may have to use a copy of this return to satisfy state reporting requirements

		2012		20.0042		<u> </u>
		2012 ca l pplicable	endar year, or tax year beginning 07-01-2012 , 2012, and ending 06- C Name of organization	-30-2013	D Employer	identification number
_	dress ch		CLARKSON UNIVERSITY		15-0543	3659
– Na	me cha	nge	Doing Business As		15-0543	3039
– _{Init}	tıal retu	rn	Number and street (or P O box if mail is not delivered to street address) Room/	suite	E Telephone	numher
– Tei	rmınate	d	8 Clarkson Avenue Box 5546		(315) 26	
Am	nended	return	City or town, state or country, and ZIP + 4 Potsdam, NY 136995546		(313)20	58-2089
Ap _l	plication	n pending			G Gross rece	ipts \$ 209,039,338
			F Name and address of principal officer Anthony G Collins		his a group re	turn for Yes 🗸 No
			8 Clarkson Avenue	aπ	liates?	Yes Mo
			Box 5500 Potsdam,NY 13699			ncluded? TYes No
Та	ıx-exem	npt status	✓ 501(c)(3)	If"	No," attach a	list (see instructions)
w	ebsite	e: ► WV	VW CLARKSON EDU	H(c) Gr	oup exemptior	n number 🟲
	m of ord	ganızatıon	□ ✓ Corporation	L Year of	formation 1896	M State of legal domicile NY
	rt I	_	nmary	E rear or	Tomadon 1030	The state of regal definition (1)
	1	Provide	escribe the organization's mission or most significant activities education for undergraduate, graduate and professional continuing ed h and scholarship	ucation progr	ams, and to er	ngage in high quality
<u>5</u>	-					
<u>≅</u>	:					
aovemianice	2 (Check t	his box 析 if the organization discontinued its operations or disposed	l of more than	25% of its ne	et assets
ර ග	3 1	Number	of voting members of the governing body (Part VI, line 1a) $$. $$.			3 39
ACIIVIIIES &			of independent voting members of the governing body (Part VI, line 1 $$		_	4 39
ş			mber of individuals employed in calendar year 2012 (Part V, line 2a)		· ·	5 2,610
₹			mber of volunteers (estimate if necessary)		· · -	6 639
	1		related business revenue from Part VIII, column (C), line 12 elated business taxable income from Form 990-T, line 34		_	7a 163,597 7b 85.505
	B	ivet uille	enated business taxable income from Form 990-1, line 34		ior Year	7b 85,505 Current Year
	8	Contr	ibutions and grants (Part VIII, line 1h)		29,792,13	
≘	9		am service revenue (Part VIII, line 2g)		144,228,50	
Ravenue	10	_	tment income (Part VIII, column (A), lines 3, 4, and 7d)		1,554,35	
æ	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		2,969,45	
	12		revenue—add lines 8 through 11 (must equal Part VIII, column (A), li	ne	178,544,43	9 191,824,213
	13		s and similar amounts paid (Part IX, column (A), lines 1–3)		70,726,25	
	14		its paid to or for members (Part IX, column (A), line 4)			0 0
ø	15	Saları	es, other compensation, employee benefits (Part IX, column (A), lines		67,151,96	9 70,111,884
13e	16a	5-10 Profes) ssional fundraising fees (Part IX, column (A), line 11e)	_		0 0
Expenses	ь		undraising expenses (Part IX, column (D), line 25) ►2,985,206	•		<u> </u>
ш	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		52,223,40	0 39,785,697
	18		expenses Add lines 13–17 (must equal Part IX, column (A), line 25)		190,101,61	
	19	Rever	nue less expenses Subtract line 18 from line 12		-11,557,18	0 3,586,351
net Assets or Fund Balances				Beginni	ng of Current Year	End of Year
e de la composition della comp	20	Total	assets (Part X, line 16)		367,456,50	9 371,076,410
2 B	21		liabilities (Part X, line 26)	128,137,53		
žŽ	22		ssets or fund balances Subtract line 21 from line 20		239,318,97	
	rt II	_	nature Block			
ny k	nowled	dge and	perjury, I declare that I have examined this return, including accompabelief, it is true, correct, and complete $$ Declaration of preparer (other nowledge			
		L			2014-05-01	
Sigr		Sign	ature of officer		Date	
Her	е		es Fish Chief Financial Officer e or print name and title			
		<u> </u>	Print/Type preparer's name Preparer's signature	Date C	hook E , ID1	ΓΙΝ
Paid	Н	Ľ	Treparer 3 agricule	-	heck if P ¹ elf-employed	
	_u pare		Firm's name	F	ım's EIN 🟲	
	On!		Firm's address ►	P	hone no	
	. 0111	٠,٠				

May the IRS discuss this return with the preparer shown above? (see instructions)

Yes No

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νo
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 🥵	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Νo
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Pal				_
	Check if Schedule O contains a response to any question in this Part V	•	 Yes	 No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 303		163	110
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	1		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
_	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
32	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority		103	
-TW	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country 🕒			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	We also an analysis of the second state of the			NI -
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
	organization solicit any contributions that were not tax deductible as charitable contributions?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	 		110
-	The symmetric for the first state of the first stat	1		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		<u> </u>
9	Sponsoring organizations maintaining donor advised funds.		1	
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
LO	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a	-		
Ь	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders	1		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
L2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
L	Note. See the instructions for additional information the organization must report on Schedule O			
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
		 		, , , , , , , , , , , , , , , , , , ,
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
n	it was has it then a form / /il to report these havments / It "No " provide an evolunation in Schedule ()	1 14h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	ection A. Governing body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax	1a	39			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	39			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?		relationship with any	2	Yes	
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management cor			3		No
4	Did the organization make any significant changes to its governing documents since filed?			4		No
5	Did the organization become aware during the year of a significant diversion of the or	raanız	ation's assets?	5		No
6	Did the organization have members or stockholders?			6		No
	Did the organization have members, stockholders, or other persons who had the pow	erto	elect or appoint one or	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approva	l by)	members, stockholders,	7b		No
8	or persons other than the governing body?	ons u	ndertaken during the			
a	year by the following The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Schedule			9		No
Se	ection B. Policies (This Section B requests information about policies not			eveni	ue Cod	e.)
	·		•			
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a	Yes	No No
	If "Yes," did the organization have written policies and procedures governing the acti	ıvıtıes		10a 10b	Yes	
b	If "Yes," did the organization have written policies and procedures governing the acti affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it	ıvıtıes on's e	xempt purposes?	10b	Yes	
b 11a	If "Yes," did the organization have written policies and procedures governing the activation affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form?	ıvıtıes on's e s gov	xempt purposes? erning body before filing	10b		
b 11a b	If "Yes," did the organization have written policies and procedures governing the activation affiliates, and branches to ensure their operations are consistent with the organization to the form? Describe in Schedule O the process, if any, used by the organization to review this F	ivities on's e s gov	xempt purposes? erning body before filing	10b		
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activation affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually	on's ess gov	erning body before filing	10b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activation and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?	ivities on's e s gov form 9 ivities ly inte	erning body before filing	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activation affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	on's ess gov form 9 ly inte	erning body before filing 90 erests that could give olicy? If "Yes," describe	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activation affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy?	ivities on's e s gov form 9 ly inte the p	erning body before filing 990 erests that could give olicy? If "Yes," describe	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activation and branches to ensure their operations are consistent with the organization that the organization provided a complete copy of this Form 990 to all members of it the form?	ivities on's e s gov form 9 ily inte the p	erning body before filing erning body body body body body body erning body body body body body body body body	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the activation affiliates, and branches to ensure their operations are consistent with the organization that the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revisindependent persons, comparability data, and contemporaneous substantiation of the	ivities on's e s gov form 9 ily inte the p iew ariee deli	erning body before filing 90 erests that could give olicy? If "Yes," describe dapproval by beration and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activation affiliates, and branches to ensure their operations are consistent with the organization that the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revi independent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official	ivities on's e s gov form 9 ily inte the p iew ariee deli	erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activation and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization	ivities on's e s gov form 9 ily inte the p iew ariee deli	erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activa ffiliates, and branches to ensure their operations are consistent with the organization that the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization	ivities on's e s gov form 9 ithe p iew ar ie deli	erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activation and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	ivities on's e s gov form 9 ily inte the p iew arie deli	erning body before filing or of the state o	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activation and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of	ivities on's e s gov form 9 ily inte the p iew arise deli cor sim	erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activation and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revisite persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization participation in joint venture arrangements under applicable federal tax law, and take	ivities on's e s gov form 9 ily inte the p iew arise deli cor sim	erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the acting affiliates, and branches to ensure their operations are consistent with the organization takes the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization participation in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	ivities on's e s gov form 9 ivities the p iew ar ie deli ivities zatior e step	erning body before filing 990 erests that could give olicy? If "Yes," describe ad approval by beration and decision? ular arrangement with a to evaluate its is to safeguard the	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	

- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website V Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶Donna Martell 8 Clarkson Ave Box 5546 Potsdam, NY (315) 268-7258

Form	990	(2012)
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	1	1								
(A) Name and Title	(B) A verage hours per week (list any hours for related	more t perso and	han o	one l both ector	box, an o	officer stee)		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
See Additional Data Table										
	•	•	•							Form 990 (2012)

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	week (list person is both an officer from the any hours and a director/trustee) organization (W		Average Position (do not check more than one box, unless perk (list person is both an officer and a director/trustee)				Average hours per week (list any hours and a director/trustee) Average hours and a director/trustee) Position (do not check reportable compensation compensation from the from relation organization (W- organiz				rage Position (do not check Reportable compensation compensation from relate and a director/trustee) Position (do not check Reportable compensation compensation from relate organization (W-						per more than one box, unless (list person is both an officer and a director/trustee) Reportable compensation compensation from the from relation (W- organization (W- organization)							A verage Position (do not check more than one box, unless veek (list person is both an officer and a director/trustee) Position (do not check more than one box, unless compensation from the person is both an officer organization (Work more related personal properties of the compensation of the compensatio							Position (do not check more than one box, unless person is both an officer and a director/trustee) Position (do not check Reportable compensation compensation from the organization (W-organization (W-organ						Position (do not check more than one box, unless person is both an officer and a director/trustee) Position (do not check method compensation compensation from the person is both an officer organization (Worganizations) 2 (1000-MISC)								(F) Estima mount o compens from t	ited f other sation the
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)		rganizati relate organiza	ed																																		
							<u> </u>				_																																				
							-				-																																				
1b	Sub-Total							<u> </u>																																							
C	Total from continuation sheet	s to Part VII, S	ection	Α.			•	F																																							
d	Total (add lines 1b and 1c) .							Þ	3,211,681		0		643,357																																		
2	Total number of individuals (in \$100,000 of reportable comp						d abov	'e) w	ho received more th	an																																					
												Yes	No																																		
3	Did the organization list any f ood on line 1a? <i>If</i> "Yes," complete 5					key •	• emplo	yee, •	, or highest compen	sated employee	3	Yes																																			
4	For any individual listed on lin organization and related organ individual										4	Yes																																			
5	Did any person listed on line 1									or individual for	-																																				
	services rendered to the organ	nızatıon? <i>If "Ye</i> s	," comp	iete S	chea	lule 3) for su	ch p	erson	[5		Νo																																		
S	ection B. Independent Co	ntractors																																													
1	Complete this table for your fire											tav vear																																			

(A) Name and business address	(B) Description of services	(C) Compensation
Perras Excavating Inc 1909 State Highway 420 Massena NY 13662	Construction	4,900,335
Perras Construction Services Inc 1909 State Highway 420 Massena NY 13662	Construction	4,260,981
AAC Contracting Inc 175 Humboldt Street Rochester NY 14610	Construction	1,191,731
UW Marx Inc 20 Gurley Avenue Troy NY 12182	Construction Manager	1,152,823
S&L Electric Inc 5313 State Highway 56 Colton NY 13625	Electrical Services	548,737
Total number of independent contractors (including but not limited to these listed above	\ .uba raaau ad maara than	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization >31

191,824,213

156,288,716

8,077,447

	IX Statement of Functional Expenses				
Section	on 501(c)(3) and 501(c)(4) organizations must complete all columns. Al			lete column (A)	
	Check if Schedule O contains a response to any question in this Pa	art IX	(B)		 (D)
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22	77,669,372	77,669,372		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	670,909	670,909		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,508,443	874,495	1,392,284	241,664
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	49,832,852	45,085,935	3,334,479	1,412,438
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	3,398,517	2,878,775	394,849	124,893
9	Other employee benefits	11,091,758	9,395,473	1,288,672	407,613
10	Payroll taxes	3,280,314	2,778,649	381,116	120,549
11	Fees for services (non-employees)				
а	Management				
ь	Legal	303,521	15,713	287,808	(
c	Accounting	161,891	0	161,891	(
d	Lobbying	0			
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	331,618	331,618	0	(
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	1,988,572	1,435,364	511,778	41,430
12	Advertising and promotion	1,031,003	898,254	108,776	23,973
13	Office expenses	_,,			
14	Information technology				
15	Royalties				
16	Occupancy	4,294,990	3,891,543	403,447	(
17	Travel	2,286,691	1,989,498	185,245	111,948
18	Payments of travel or entertainment expenses for any federal, state, or local public officials		2,222,122		
19	Conferences, conventions, and meetings				
20	Interest	3,030,764	2,850,579	180,185	(
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	6,763,977	6,133,725	445,267	184,985
23	Insurance	701,453	59,833	641,620	(
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Supplies	6,831,542	6,283,655	518,787	29,100
b	Food Service	5,970,040	5,805,159	154,700	10,181
С	Research Sub-Contracts	931,257	931,257	0	C
d	Equipment Rentals / External Maintenance	1,457,750	1,230,741	226,811	198
е	All other expenses	3,700,628	2,418,703	1,005,691	276,234
25	Total functional expenses. Add lines 1 through 24e	188,237,862	173,629,250	11,623,406	2,985,206
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Ра	rt X	Check if Schedule O contains a response to any question in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	0	1	0
	2	Savings and temporary cash investments	23,076,819	2	16,795,559
	3	Pledges and grants receivable, net	8,169,475	3	4,161,846
	4	Accounts receivable, net	11,081,091	4	8,222,906
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L	/ 	5	0
Assets	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L	n s	3	0
8	7	Notes and loans receivable, net	0		0
Ą	8	Inventories for sale or use	280,711	-	283,179
	9	Prepaid expenses and deferred charges	1,040,058		1,337,174
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 272,460,67		-	1,007,174
	Ь	Less accumulated depreciation 10b 107,981,41		10c	164,479,262
	11	Investments—publicly traded securities	86,200,856		86,435,941
	12	Investments—other securities See Part IV, line 11	70,727,416		78,831,855
	13	Investments—program-related See Part IV, line 11	9,097,227	13	8,302,793
	14	Intangible assets	0	14	0
	15	Other assets See Part IV, line 11	2,306,959		2,225,895
	16	Total assets. Add lines 1 through 15 (must equal line 34)	367,456,509		371,076,410
	17	Accounts payable and accrued expenses	6,468,220		5,577,906
	18	Grants payable	0	18	0
	19	Deferred revenue	2,150,420		2,571,524
	20	Tax-exempt bond liabilities	64,289,869		63,596,021
	21	Escrow or custodial account liability Complete Part IV of Schedule D	1,316,203		1,327,690
Liabilities	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		.,,,,,,,,
ap		persons Complete Part II of Schedule L	0	22	0
	23	Secured mortgages and notes payable to unrelated third parties	3,761,305	23	3,180,298
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule	50 454 500		47.540.004
		D	50,151,522	25	47,543,861
	26	Total liabilities. Add lines 17 through 25	128,137,539	26	123,797,300
ř]	Unrestricted net assets	100,760,579	_	105,698,619
<u>ದ</u>	27		29,908,406		29,528,147
ă	28	Temporarily restricted net assets		28	
ĭ	29	Permanently restricted net assets	108,649,985	29	112,052,344
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ► and complete lines 30 through 34.			
£	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
ď	32	Retained earnings, endowment, accumulated income, or other funds		32	
Z €	33	Total net assets or fund balances	239,318,970	33	247,279,110
	34	Total liabilities and net assets/fund balances	367,456,509	34	371,076,410

Pai	Reconcilliation of Net Assets				৮
	Check if Schedule O contains a response to any question in this Part XI	• •	<u>· · · </u>		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		191,8	324,213
2	Total expenses (must equal Part IX, column (A), line 25)	2			237,862
3	Revenue less expenses Subtract line 2 from line 1	3			586,351
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		239,3	318,970
5	Net unrealized gains (losses) on investments	5			538,272
6	Donated services and use of facilities	6			0
7	Investment expenses	7			0
8	Prior period adjustments	8			0
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-5,1	164,483
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		247,2	279,110
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	arate			
	Separate basis Consolidated basis Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the i audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b	Yes	

Software ID: 12000197 **Software Version:** v1.00

EIN: 15-0543659

Name: CLARKSON UNIVERSITY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation of Compensated Employees, and Independent	Officers, Dir ndent Contra	ectors	s,Tru	uste	ees,	Key	/ En	nployees, Highe	st	
(A) Name and Title	(B) Average hours per week (list any	Positio more unless an dire	than	o not one son is er an trust	box s bot d a tee)	, th	_	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former			organizations
CAROLYN A BRANDSEMA Trustee	0	Х						0	0	0
JOHN M BRILBECK Trustee	1 0	х						0	0	0
ROBERT CAMPBELL Trustee	0	Х						0	0	0
AMY E CASTRONOVA Trustee	0	х						0	0	0
BAYARD D CLARKSON JR Trustee	0	X						0	0	0
BAYARD D CLARKSON SR Trustee	1 1 00	×						0	0	0
JOHN D CORRENTI Trustee	1 0	х						0	0	0
CHARLES R CRAIG Trustee	1 1 00	х						0	0	0
JASON R CURRIE Trustee	1 0	х						0	0	0
KAREL K CZANDERNA Trustee	1 1 00	х						0	0	0
MARK DZWONCZYK Trustee	1 0	х						0	0	0
LAWRENCE J DELANEY Trustee	1 0	х						0	0	0
ELIZABETH A FESSENDEN Trustee	1 1 00	х						0	0	0
JUDITH J FOSTER Trustee	1 0	х						0	0	0
ROBERT GOLDMAN Trustee	1 0	х						0	0	0
RICHARD R GRIFFITH Trustee	1 0	х						0	0	0
WILLIAM F HELMER Trustee	1 0	х						0	0	0
DIANNA JONES HERRMANN Trustee	1 0	х						0	0	0
THOMAS E HOLLIDAY Trustee	1 0	х						0	0	0
MICHAEL JESANIS Trustee	1 1 00	х						0	0	0
JOHN B JOHNSON JR Trustee	1 0	х						0	0	0
GEORGIA KERESTY Trustee	1 0	х						0	0	0
EARL LEWIS Trustee	1 0	х						0	0	0
CARL B MACK Trustee	1 0	х						0	0	0
JODY A MARKOPOULOS Trustee	0	Х						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** (B) (C) (D) (E) (F) Name and Title Position (do not check Reportable Reportable Estimated amount Average hours more than one box, compensation compensation of other unless person is both from the per from related compensation organization (Wan officer and a organizations (Wfrom the week (lıst director/trustee) 2/1099-MISC) 2/1099-MISC) organization and related any Former Highest compensated employee Institutional hours organizations idiwduol 1 r diisetor for employee related organızatıons trustae below Trustee dotted line) 1 JAMES T MILDE Χ 0 0 0 Trustee 0 1 KEVIN T PARKER 0 0 Х 0 Trustee 1 W HOLLIS PETERSEN 0 0 0 Х Trustee 0 1 TIMOTHY P PETTEE Х 0 0 0 Trustee 0 1 JAMES R RANSOM 0 0 0 Χ Trustee 0 1 NANCY D REYDA 0 0 0 Х Trustee 0 1 STEPHEN D RYAN 0 0 0 Х Trustee 0 1 FRANK R SCHMELER 0 0 0 Х Trustee 0 1 RAYMOND L SKOWYRA JR Χ 0 0 Trustee 0 1 JEAN E SPENCE 0 0 0 X Trustee 0 1 DAVID A TAYLOR Χ 0 0 0 Trustee 0 1 JAMES F WOOD 0 Х 0 Trustee 0 1 MARY KAY WOODS 0 0 0 Х Trustee 0 1 ROBERT R ZIEK JR Х 0 0 0 Trustee 1 00 50 ANTHONY G COLLINS Х 503,900 0 224,471 President 0 50 JAMES D FISH 154,540 Χ 0 48.177 Chief Financial Officier 40 TIMOTHY SUGRUE Χ 0 270,866 33,631 Dean of School of Business 0 40 GOODARZ AHMADI Χ 205,378 0 25,101 Dean of Engineering 0 40 RICHARD JOHNSON II Χ 206,192 0 32,550 VP of Philanthropy and Alumni Relations 0 40 0 Χ 114,595 17,904 Director of Facilities & Services 0 40 CHARLES THORPE Х 148,952 0 19,545 Sr Vice President and Provost O 40 PETER TURNER Х 181,400 0 28,851 Dean of Arts and Sciences O 40 V SURYADEVARA 262,714 0 Х 32,674 Prof /Director CAMP 0 40 JAMES S BONNER 222,263 Х 0 34,823 Prof / Director Center for Envirn 0 40 PHILIP HOPKE 226,915 0 30,522 Director of ISE/CARES 0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated Employees, and indepen	'acut court	1000							1	
(A) Name and Title	(B) Average hours per week (list		than	not one son i er an	box s bot d a tee)	, th		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	any hours for related organizations below dotted line)	Individual trustae or director	Institutional Trustee		Key employee	Highest compensated employee	Former			related organizations
FARZAD MAHMOODI Prof /Director of Supply Chain Mgmt	40 0					х		255,259	0	40,251
CASEY JONES Head Hockey Coach	40 0					х		213,894	0	39,237
GARD MESERVE Former Director of Facilities & Services	40 0						х	105,827	0	16,638
THOMAS YOUNG Former Provost	40 0						х	138,986	0	18,982

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493129028054

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

CLARKSON UNIVERSITY

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

2012

Open to Public Inspection

		_							15-0543		
Pai				blic Charity Sta						instruction	s.
	rganı			te foundation becaus			= -				
1	<u> </u>			ion of churches, or a				section 170((b)(1)(A)(i).		
2	고			in section 170(b)(1							
3		A hosp	oital or a cod	perative hospital se	rvice organi	zatıon desc	rıbed ın secti	on 170(b)(1	.)(A)(iii).		
4	Γ			h organization opera [.] ity, and state	ted in conjur	nction with a	a hospital de:	scribed in se	ection 170(b)	(1)(A)(iii).	Enter the
5	\vdash	Anora	ans name, c anization op	erated for the benefi	t of a college	e or univers	ity owned or	operated by	a governmer	ntal unit des	cribed in
_	•			(A)(iv). (Complete P			,	- - ,			
6	Г			local government o	•	tal unit des	cribed in sec	tion 170(b)(1)(A)(v).		
7	,			at normally receives	=					from the ge	neral public
8	Г			on 170(b)(1)(A)(vi). : described in sectio i		•	mplete Part :	II)			
9	Γ	An org	anization th	at normally receives	(1) more th	nan 331/3%	of its suppor	t from contri	butions, men	nbership fee	es, and gross
		receipt	s from activ	rities related to its e	xempt functi	ons—subje	ct to certain	exceptions,	and (2) no m	ore than 33	1/3% of
		ıts sup	port from gr	oss investment inco	me and unre	lated busin	ess taxable ı	ncome (less	section 511	tax) from b	ousinesses
		acquire	ed by the org	ganızatıon after June	30,1975	See section	509(a)(2).(Complete Pa	art III)		
10	Γ	An org	anızatıon or	ganized and operated	dexclusively	y to test for	public safety	/ See sectio	on 509(a)(4).		
11	Γ			ganized and operated							
				ly supported organiz						See section	509(a)(3). Check
			Type I	ibes the type of supp b Type II c						Ion-function	nally integrated
e	Г			ox, I certify that the							
	•	•	_	ion managérs and ot	-			•	•	•	•
			n 509(a)(2)		- t t		DC +1+	T T T			.
f			organization this box	received a written d	eterminatior	i from the II	KS that it is a	ı ıypeı, ıyı	oe II, or I ype	e III suppor	ting organization,
g				2006, has the organ	ızatıon acce	pted any gif	ft or contribut	tion from any	y of the		,
			ng persons?								
				rectly or indirectly o				h persons de	escribed in (ii		Yes No
				governing body of th		_	on?				g(i)
		• •	•	er of a person descr	• •						g(ii)
_		• •		lled entity of a perso		., .,				110	g(iii)
h		Provid	e the followi	ng information about	the support	ed organiza	ition(s)				
(i) Nan	ne of	(ii) EIN	(iii) Type of	(iv) Is	the	(v) Did yo	u notify	(vi) Is	the	(vii) A mount of
	uppoi			organization	organizat		the organ		organiza		monetary
or	ganiz	ation		(described on lines 1- 9 above	col (i) lis		ın col (i) suppo		col (i) or in the l		support
				or IRC section	your gove docume	_	Suppo	71 (*	III the t	, 5 '	
				(see	docume						
				instructions))	Yes	No	Yes	No	Yes	No	
						+	1.00	+	+	+	
								1		1	
Total						1					

Sch	edule A (Form 990 or 990-EZ) 2012							Page 2
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	iplete Pa	rt III.)	
	ection A. Public Support endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) Public support. Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 20)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV)							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	First five years. If the Form 990 is this box and stop here							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and stop here. The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	► □
b	33 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and stop here. The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,	▶ □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							▶ ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6)						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					<u> </u>
	ction C. Computation of Public			12		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493129028054

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** CLARKSON UNIVERSITY 15-0543659 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes 3 Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2
Pa	art II-A Complete if the organization	is exempt under	section 501(c)(3) and fil	ed Form 5768	(election
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly		
	Limits on Lobbying E (The term "expenditures" means an		l .)		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	O ther exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1c	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	.000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lin	e 1f)				
_	Subtract line 1g from line 1a If zero or less, ente	•		-		
i	Subtract line 1f from line 1c If zero or less, ente			-		
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	1
-	section 4911 tax for this year?					┌ Yes ┌ No
_	4-Voor Av	veraging Period U	Inder Section	F01/b)		
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1
	Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontavable amount					

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT
	filed Form 5768 (election under section 501(h)).

-0	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(8	(a)				
activ	Yes		No	Amount			
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of						
а	Volunteers?	Yes					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes					
c	Media advertisements?		No				
d	Mailings to members, legislators, or the public?	Yes		3,613			
е	Publications, or published or broadcast statements?		No				
f	Grants to other organizations for lobbying purposes?	Yes		10,905			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		93,899			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No				
i	O ther activities?		Νo				
j	Total Add lines 1c through 1i			108,417			
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$?		No				
b	If "Yes," enter the amount of any tax incurred under section 4912						
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		Ī				
d			ļ				
_							

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section

	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "	No" (OR (b) Part III-A,
	line 3, is answered "Yes."		
1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political		
	expenses for which the section 527(f) tax was paid).		

- Current year
- Carryover from last year
- Total C
- Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues
- If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?
- Taxable amount of lobbying and political expenditures (see instructions)

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier	Return Reference	Explanation
SchC_P2B_S00_L01	Schedule C, Part II-B, Line 1	The university through the Association of Governing Boards, contacts the Board of Trustees periodically to urge them to contact their legislators regarding funding support issues such as New York State (NYS) Bundy aid and NYS Tuition assistance program Alumni are also periodically encouraged to contact their state and federal representatives. The president, chief financial officer and government relations officer sign official communications including lobbying appeals. The university's governmental relations office has a full time director and a part time secretary. The office is principally responsible for monitoring government action at the local, state, and federal level, reporting significant actions which impact the university to appropriate offices and where appropriate lobbying legislative and executive bodies. The vast majority of lobbying communications and direct contacts with legislators or legislative staff members emanates from this office. The university conveyed their position on various state and federal issues, miscellaneous economic development issues, energy, and environmental issues.

2a

2b

2c

3

4

5

DLN: 93493129028054

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

Open to Public Inspection

Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

	me of the organization RKSON UNIVERSITY		Emp	oloyer identification number
_	- CHAPLINGS I		15-	0543659
Pa	organizations Maintaining Donor Ad organization answered "Yes" to Form 990), Part IV, line 6.		·
		(a) Donor advised funds		(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
1	Aggregate value at end of year			
5	Did the organization inform all donors and donor advis funds are the organization's property, subject to the o		onor adv	rsed Yes I
5	Did the organization inform all grantees, donors, and oused only for charitable purposes and not for the bene conferring impermissible private benefit?			
Pa	rt III Conservation Easements. Complete if	f the organization answered "Yes"	to Forn	n 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the org Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space	n or education)		rically important land area
,	Complete lines 2a through 2d if the organization held	a qualified concervation contribution in	the form	m of a conservation
2	easement on the last day of the tax year	a quaimeu conservation contribution in	i tile loff	n or a conservation
				Held at the End of the Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements		2b	
c	Number of conservation easements on a certified hist	orıc structure ıncluded ın (a)	2c	
d	Number of conservation easements included in (c) according to the structure listed in the National Register	quired after 8/17/06, and not on a	2d	
3	Number of conservation easements modified, transfer	red, released, extinguished, or termina	ted by th	he organization during
	the tax year 🛌			
Ļ	Number of states where property subject to conservat	tion easement is located be		
			ndling of	fyiolations and
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?			「Yes 「Ⅰ
5	Staff and volunteer hours devoted to monitoring, inspe	ecting, and enforcing conservation ease	ements (during the year
7	A mount of expenses incurred in monitoring, inspecting \$\blue{\text{\tin}\text{\texi}\text{\texi{\text{\texi}\text{\texi{\texi{\texi{\texi{\texi}\texi{\texi}\texi{\texi{\texi{\texi{\texi{\texi{\texi{\tet	g, and enforcing conservation easemen	nts durin	g the year
8	Does each conservation easement reported on line 2(and section 170(h)(4)(B)(ii)?	d) above satisfy the requirements of se	ection 1	70(h)(4)(B)(ı) Yes Г
•	In Part XIII, describe how the organization reports co balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easem	ne footnote to the organization's financi		
aı	t III Organizations Maintaining Collection Complete if the organization answered "Y	ns of Art, Historical Treasures	, or Ot	her Similar Assets.
la	If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar assessing, provide, in Part XIII, the text of the footnote	116 (ASC 958), not to report in its rev ets held for public exhibition, education	n, or rese	earch in furtherance of public
b	If the organization elected, as permitted under SFAS: works of art, historical treasures, or other similar assesservice, provide the following amounts relating to the	116 (ASC 958), to report in its revenue ets held for public exhibition, education	e statem	nent and balance sheet
	(i) Revenues included in Form 990, Part VIII, line 1			► \$
	(ii) Assets included in Form 990, Part X			▶ \$
	If the organization received or held works of art, history	rical treasures or other cimilar accets	for finan	
<u> </u>	following amounts required to be reported under SFAS			iciai gam, provide ale
а	Revenues included in Form 990, Part VIII, line 1			► \$

b Assets included in Form 990, Part X

Par	Organizations Maintaining Co	<u>llections of Ar</u>	't, His	storical i	reasu	res, or O	<u>tne</u>	r Similar As	ssets (c	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, cl	heck any o	f the foll	owing that a	re a	significant use	e of its	
а	Public exhibition		d	┌ Loai	n or exc	hange progr	ams			
b	Scholarly research		e	┌ Oth	er					
С	Preservation for future generations									
4	Provide a description of the organization's c	ollections and expl	aın ho	w they furtl	ner the d	organization	's ex	empt purpose	ın	
_	Part XIII		_							
5	During the year, did the organization solicit assets to be sold to raise funds rather than							llar	┌ Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar	jements. Comp	lete ıf	the orga	nızatıoı			es" to Form 9	990,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	dian or other interm	nediary	for contrib	outions	or other ass	ets r		┌ Yes	✓ No
b	If "Yes," explain the arrangement in Part XI $$	II and complete th	e follo	wing table		_				
								Ar	nount	
С	Beginning balance						1 c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on F	orm 990, Part X, III	ne 21?	>					✓ Yes	☐ No
b	If "Yes," explain the arrangement in Part XII	I Check here if th	e expla	anation has	s been p	rovided in P	art X	(III		ᅜ
Pa	rt V Endowment Funds. Complete	ıf the organızatıç	on ans	swered "Y	es" to	Form 990,	Par	t IV, lıne 10.		
		(a)Current year	(b)	Prior year				hree years back		ears back
1a	Beginning of year balance	158,340,916		165,144,07		140,216,163		131,479,343	1	70,041,779
b	Contributions	4,317,373		3,759,89	3	2,206,380		1,859,931		4,278,012
С	Net investment earnings, gains, and losses	14,346,087		-3,019,42	1	30,477,328		15,032,306	-	34,352,083
d	Grants or scholarships	6,952,797		6,904,18	3	7,371,344		7,749,168		7,435,443
е	Other expenditures for facilities	613,711		639,44	7	384,453		406,249		1,052,922
e	and programs	0			0	0		0		0
g	Administrative expenses	169,437,868		158,340,91	6	165,144,074		140,216,163	1	31,479,343
	· '		(lu				<u> </u>	110,210,100		
_	Provide the estimated percentage of the cur	rent year end balar 25 7 %	ice (iir	ie ig, colu	mn (a))	neid as				
а	Board designated or quasi-endowment • 62 85 %	23 7 70								
b	refinalient endowment F	45.0/								
С	Temporarily restricted endowment \(\begin{align*} 11 \\ \text{The percentages in lines 2a, 2b, and 2c sho} \end{align*}	45 % uld equal 100%								
3a	Are there endowment funds not in the posse	ssion of the organi	zatıon	that are he	eld and a	idministered	d for	the		
	organization by (i) unrelated organizations							3a	(i) Yes	No No
	(ii) related organizations							3a(No
b	If "Yes" to 3a(II), are the related organization						٠.	3		†
4	Describe in Part XIII the intended uses of t	he organızatıon's e	ndowm	nent funds					•	
Par	t VI Land, Buildings, and Equipme	ent. See Form 9	90, Pa							
	Description of property			(a) Cost o basis (inve		(b)Cost or ot basis (other		(c) Accumulated depreciation	(d) Bo	ook value
1a	Land				16,000	4,994	,529			5,010,529
b	Buildings				0	213,392	,310	83,381,26	6 13	30,011,044
c	Leasehold improvements				0		0		0	0
d	Equipment				0	33,224	,322	24,600,14	4	8,624,178
					0	20,833			0 2	20,833,511
Tota	I. Add lines 1a through 1e (Column (d) must e	equal Form 990, Part	X, colu	umn (B), lin	e 10(c).)			. - 	16	64,479,262

Part VIII Investments—Other Securities. See F	orm 990, Part X, line 12	<u>-</u> .	
(a) Description of security or category	(b) Book value		od of valuation
(including name of security)		Cost or end-o	f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests	7,729,442		F
(3)Other (A) Hedge Funds	34,386,571		F
(V) (V)	0 1/0 0 0/0 1 2		
(B) Private Equity	7,371,454		F
(C) Venture Capital	4 6 F 1 7 O O		F
(C) Venture Capital	4,651,798		
(D) Real Assets	13,441,654		F
			_
(E) International Equity	11,250,936		F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	78,831,855		
Part VIII Investments—Program Related. See			
(a) Description of investment type	(b) Book value		od of valuation
		Cost or end-o	f-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, line	e 15.		
(a) Descript	tion		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.,)		
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of liability	(b) Book value		
Federal Income taxes	0		
Federal & Other Loan Programs	7,522,259		
Conditional Asset Retirement Obligation	5,216,603		
Post Retirement Benefit	22,611,723		
Present Value of Annuity Payments	3,039,224		
Deffered Revenue	3,838,795		
Loan Pledge Liability	650,570		
Miscellanous	4,664,687		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	47,543,861		
2. Fin 48 (ASC 740) Footnote In Part XIII, provide the text	of the footnote to the organ	nization's financial states	ments that reports the

	,		
Par	XI Reconciliation of Revenue per Audited Financial Statements With Revenue	per F	leturn
1	Total revenue, gains, and other support per audited financial statements	1	201,052,615
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	11,908,691
3	Subtract line 2e from line 1	3	189,143,924
4	Amounts included on Form 990, Part VIII, line 12, but not on line $oldsymbol{1}$		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 0		
b	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4c	2,680,289
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	191,824,213
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expense	s per	Return
1	Total expenses and losses per audited financial statements	1	193,092,475
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities	<u> </u>	
b	Prior year adjustments	<u> </u>	
C	Other losses	<u> </u>	
d	Other (Describe in Part XIII)	3	
e	Add lines 2a through 2d	2e	4,521,848
3	Subtract line 2e from line 1	3	188,570,627
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a	<u> </u>	
b	Other (Describe in Part XIII)	5	
c	Add lines 4a and 4b	4c	-332,765
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	188,237,862

Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
SchD_P04_S00_L02b	Schedule D, Part IV, Line 2b	The University assists the Student Association by providing custodian support for their receipts and disbursements Also, the University is the fiduciary of a perpetuity trust
SchD_P05_S00_L04	Schedule D, Part V, Line 4	The intended uses of the University's endowment fund is to support the University's students directly through financial aid, as well as, indirectly through support of operation costs and research endeavors
SchD_P10_S00_L02	Schedule D, Part X, Line 2	The consolidated financial statements include the University and Beacon, which are generally exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code Weston is a taxable subsidiary of the University The income tax attributable to Weston is reflected in these consolidated financial statements but is not material. The University recognizes the effect of income tax positions only if those positions are more likely than not of being sustained by a taxing authority and believes it has taken no significant uncertain tax positions.
SchD_P11_S00_L02d	Schedule D, Part XI, Line 2d	Related Entity Revenue
SchD_P11_S00_L04b	Schedule D, Part XI, Line 4b	Pass-through investment revenue
SchD_P12_S00_L02d	Schedule D, Part XII, Line 2d	Related Entity Expense
SchD_P12_S00_L04b	Schedule D, Part XII, Line 4b	Pass-through investment expenses

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DLN: 93493129028054

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization CLARKSON UNIVERSITY

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Employer identification number

	15-0543659			
Pai	rt I		YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	3	Yes	
			103	
	Does the organization maintain the following? Pacarda indicating the record composition of the student body, faculty, and administrative staff?	42	Vas	
	Records indicating the racial composition of the student body, faculty, and administrative staff? Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4a 4b	Yes Yes	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II	_		
	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a		No
b	Admissions policies?	5b		No
c	Employment of faculty or administrative staff?	5c		No
d	Scholarships or other financial assistance?	5d		No
	Educational policies?	5e		No
	Use of facilities?	5f		No
	Athletic programs?	5g		No
h	Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II	<u>5h</u>		No_
_		}		
	Does the organization receive any financial aid or assistance from a governmental agency? . Has the organization's right to such aid ever been revoked or suspended?	6a 6b	Yes	No
	If you answered "Yes" to either line 6a or line 6b, explain on Part II Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05	65		1110
•	of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II	7	Yes	

Part II Supplemental Information. Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
SchE_P01_S00_L03	Schedule E, Part I, Line 3	The University publicizes its racially nondiscrimination policy within all job announcements, as well as, all other public announcements and publications the University publishes
SchE_P01_S00_L06	Schedule E, Part I, Line 6	The University receives federal, state and local funds for both student financial assistance and for research and development awards

Schedule E (Form 990 or 990-EZ) 2012

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As Filed Data -

DLN: 93493129028054

SCHEDULE F (Form 990)

Department of the Treasury

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2012

Open to Public Inspection

Internal	Revenue Service					Inspection
	e of the organization RKSON UNIVERSITY				Employer identi	fication number
					15-0543659	
Pa	rt I General Information "Yes" to Form 990, Par			ne United States. Co	omplete if the organiza	ation answered
1	For grantmakers. Does the o	organization m	aıntaın record	s to substantiate the a	amount of the grants o	or
	assistance, the grantees' elig	gibility for the g	grants or assis	stance, and the selecti	on criteria used to awa	rd
	the grants or assistance?					√ Yes √ No
2	For grantmakers. Describe in the United States.	n Part V the or	ganızatıon's p	rocedures for monitori	ng the use of grant fur	nds outside
3	Activites per Region (The follow	ving Part I, line 3	B table can be d	uplicated if additional spa	ace is needed)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
	See Add'l Data					
За	Sub-total					
Ь	Total from continuation sheets to Part I					
С	Totals (add lines 3a and 3b)	0	C			5,216,066

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2				ted above that are r e or counsel has pro					
3	Enter total nu	mher of other or	nanizations or en	tities					

Schedule F (Form 990) 2012

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can b	e duplicated if additio	nal space is ne	eded.				_
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Scholarship	East Asia and the Pacific	18	·	Credit on Students Account	0		
Scholarship	Europe (including Iceland and Greenland)	38		Credit on Students Account	0		
Scholarship	North America (including Canada and Mexico, but not the United States)	1		Credit on Students Account	0		
Housing costs	East Asia and the Pacific	14	6,766	Credit Card	0	Provide housing	
Housing and travel costs	Europe (including Iceland and Greenland)	14	11,898	wire transfer	0		
Housing and travel costs	Europe (including Iceland and Greenland)	14	24,859	Credit Card	0		

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	<u> </u>	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organizationmay be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	ঘ	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	굣	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Г	Yes	도	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Γ	Yes	도	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	<u>~</u>	Yes	Γ	Νo

Schedule F (Form 990) 2012

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions)

as applicable. Also cor	npiete this part to provide any add	altional information (see instructions).
Identifier	ReturnReference	Explanation
SchF_P01_S00_L02	Schedule F, Part I, Line 2	The University monitors the use of grant funds for research subawards outside the United States by requiring technical reports to our university which are reviewed and approved by the university before submitting payment. We also have a comprehensive monitoring process by which all sub-recipients are evaluated prior to obtaining an award. Research expenditures for this program are for undergraduates, these are pre-approved by the funding agency and technical reports are submitted upon completion of trip for review and approval. All university expenditure guidelines are followed before payments are disbursed for program expenditures. Grant funds are verified in the student financial aid process according to the university procedures and distributed as credits to student receivable accounts at the university
	Schedule F, Part I, Line 3	Global business program provides business instruction in an
		international setting. The university also has staff who attend conferences and present papers related to their research, however, the university accounting system does not capture data specific to foreign travel for those who are presenters at these conferences thus no activity was noted on Part I Line 3 for this

Additional Data

Software ID: 12000197

Software Version: v1.00

EIN: 15-0543659

Name: CLARKSON UNIVERSITY

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Central America and the Caribbean	0	0	Investments		4,447,000
Europe (including Iceland and Greenland)	0	0	Grantmakıng		411,365
East Asia and the Pacific	0	0	Grantmakıng		207,671

Form 990 Schedule F Part I - Activities Outside The United States					
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe (including Iceland and Greenland)	0	0	Program Services	Global Business Program	79,565
East Asia and the Pacific	0	0	Program Services	Global Business Program	32,466
East Asia and the Pacific	0	0	1 3	Provide Research Experiance	22,085

<u>Form 990 Schedule F F</u>	Form 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region					
Central America and the Caribbean	0	0	Program Services	Global Business Program	7,564					
East Asia and the Pacific	0	0	Grantmakıng		0					
North America (including Canada and Mexico, but not the United States)	0	0	Grantmaking		8,350					

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Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

OMB No 1545-0047

DLN: 93493129028054

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Schedule I

(Form 990)

Attach to Form 990

Employer identification number

^ I A I	RKSON UNIVERSITY							
							15-0543659	
Pa	rt I General Information	on on Grants and	d Assistance					
	Does the organization maintain the selection criteria used to a Describe in Part IV the organiz	ward the grants or as	sıstance [?]					✓ Yes / N
Par	Form 990, Part IV, lir							es" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grar or assistance
2	Enter total number of section 5	01(c)(3) and govern	ment organizations list	ed in the line 1 table .			<u> </u> ▶	
3	Enter total number of other orga				Cat No FOOEED			lo I (Form 000) 2012

2011000101 (101111 330) 2012					i age z
Part IIII Grants and Other Assis Part III can be duplicated			es. Complete if the orgai	nization answered "Yes" to	Form 990, Part IV, line 22.
(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d) A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistanc
See Addıtıonal Data Table					

Part IV	Supplemental	Informa	tion

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
SchI_P01_S00_L02	, ,	The university provides funding to faculty and students for research and other projects. Expenses must be substantiated under the Accountable Plan to ensure proper use of funds. The university in prior years has provided operating funds to collaborative organizations and charitable foreign organizations, which are not monitored beyond the original grant determination process. No such awards were given in the current fiscal year.

Software ID: 12000197
Software Version: v1.00

EIN: 15-0543659

Name: CLARKSON UNIVERSITY

Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Summer A wards	14	78,520	0		
Clarkson Honararies	82	1,248,528	0		
Clarkson Veteran Scholarship	1	2,440	0		
Endowed/ Sponsored/ Government	1026	1,659,669	0		
Fellowship - Tuition	14	178,382	0		
Foreign Exchange Students	82	1,559,473	0		
Graduate Assistant	2	3,777	0		
Grant in Aid	45	1,886,780	0		
Graduate Scholarships	182	1,879,628	0		
Partial Tuition	57	287,142	0		
Research Assistant - Tuition Remission	189	2,154,677	0		
Resident Advisors - Allowance	78	495,680	0		
Room, Board and Maintenance	49	125,462	0		
Supplemental Financial Aid Summer	8	37,770	0		
Supplementary Trustee Scholarship	60	2,074,543	0		

Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Teaching Assistant Scholarship	140	2,956,132	0		
Trustee Scholarship	2924	61,040,769	0		

DLN: 93493129028054

OMB No 1545-0047

Compensation Information

Schedule J (Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization CLARKSON UNIVERSITY

Department of the Treasury

Internal Revenue Service

Employer identification number

15-0543659

Pa	rt I Questions Regarding Compensation	n				
					Yes	No
1a	Check the appropriate box(es) if the organization pr 990, Part VII, Section A, line 1a Complete Part II					
	First-class or charter travel	굣	Housing allowance or residence for personal use			
	▼ Travel for companions		Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the oreimbursement or provision of all of the expenses d			1b	Yes	
2	Did the organization require substantiation prior to directors, trustees, and the CEO/Executive Directors			_	.,	
	unectors, trustees, and the CLO/Executive Director	n, regard	ing the items thetked in line 1a.	2	Yes	
3	Indicate which, if any, of the following the filing organization's CEO/Executive Director Check all tused by a related organization to establish compen	hat apply				
	✓ Compensation committee	Г	Written employment contract			
	☐ Independent compensation consultant	굣	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-contro	l paymen	t?	4a		No
b	Participate in, or receive payment from, a suppleme	ental non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-	oased co	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and p	rovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only m	ust comp	olete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A compensation contingent on the revenues of	, line 1a	, did the organization pay or accrue any			
а	The organization?			5a		No
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A compensation contingent on the net earnings of	, line 1a	, did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		No
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII,					
	subject to the initial contract exception described i					
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow th section $534958-6(c)$?	ne rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier	Return Reference	Explanation
SchJ_P01_S00_L01a		Travel for companions and gross up payment benefits were provided to an officer of the university. These benefits were provided as taxable compensation. A residence for personal use was provided to the president and was not taxable based on section 119 of IRC
SchJ_P01_S00_L04	, ,	The President participates in a nonqualified retirement plan. The current year contribution on his behalf is \$167,500

Schedule J (Form 990) 2012

Software ID: 12000197

Software Version: v1.00

EIN: 15-0543659

Name: CLARKSON UNIVERSITY

Return to Form

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name	(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation reported in prior Form
	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
ANTHONY G COLLINS (I)		75,000 0	867 0	191,230 0	33,241 0	728,371 0	0
JAMES D FISH (I)		0	103	15,120 0	33,057 0	202,717	0
TIMOTHY SUGRUE (I)		0	158 0	24,000 0	9,631 0	304,497 0	0
GOODARZ AHMADI (I		0	1,705 0	18,011 0	7,090 0	230,479 0	0
RICHARD JOHNSON II (I)		5,000 0	305 0	19,683 0	12,867 0	238,742	0
THOMAS YOUNG (I)		0	305 0	13,360 0	5,622 0	157,968 0	0
CHARLES THORPE (I		0	48 0	14,400 0	5,145 0	168,497 0	0
PETER TURNER (I		0	158 0	16,399 0	12,452 0	210,251 0	0
V SURYADEVARA (I		0	1,705 0	19,557 0	13,117 0	295,388 0	0
JAMES S BONNER (I		0	103	15,967 0	18,856 0	257,086 0	0
PHILIP HOPKE (I		0	305 0	19,405 0	11,117 0	257,437 0	0
FARZAD MAHMOODI (II		0	55 0	20,894 0	19,357 0	295,510 0	0
CASEY JONES (I		0	7,005 0	19,680 0	19,557 0	253,131 0	0

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► See separate instructions.

2012

2012

DLN: 93493129028054OMB No 1545-0047

Open to Public Inspection

Name of the organization CLARKSON UNIVERSITY

Department of the Treasury

Internal Revenue Service

Employer identification number

15-0543659

	Dolla 133ac3														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f)	f) Description	on of purpose	(g) De	feased	beha	On alf of uer		Pool ncing
								D		Yes	No	Yes	No	Yes	No
A	St Lawrence County Industrial Development Agency	16-0991238	791097DU9	04-01-2003	6,13	37,145		Dormatory renovation, refund prior issue 11/6/1990			Х		X		Х
В	St Lawrence County Industrial Development Agency	16-0991238	791097EKO	03-14-2007	26,21	16,868	& 8/1	Refund prior issue 6/15/1999 & 8/1/2001, purchase phone system			Х		Х		Х
c	St Lawrence County Industrial Development Agency	27-2614310	791078AG3	07-28-2011	14,75	54,334	Dorm	matory & Lal	Renovations		Х		Х		Х
D	St Lawrence County Industrial Development Agency	27-2614310	791078AK4	05-21-2012	19,06			tructure Exis matory Reno			Х		Х		Х
Pa	Part II Proceeds														
	-		Α	\		E	3	С			D				
1_	A mount of bonds retired			0 0		0			-						
2	A mount of bonds legally defeas				0		0	0							
3	Total proceeds of issue			6,137,	145	:	26,216,868	14,754,334			19,060,71				
4	Gross proceeds in reserve fund	ds				410,	118		1,252,484			0			0
5	Capitalized interest from proce	eds					0		0			0			0
6	Proceeds in refunding escrows				0 0		(0	0		0			
7	Issuance costs from proceeds				122,742 359,740		359,740	282,08		2,080	80 266,		266,336		
8	Credit enhancement from proce	eeds			0 0				0	0		0			
9	Working capital expenditures fi	rom proceeds					0		0			0			0
10	Capital expenditures from proc	eeds				3,604,2	285		673,308		14,47	2,254		7,	761,115
11	Other spent proceeds					2,000,0	000	;	23,931,336			0		11,	033,267
12	O ther unspent proceeds						0		0			0			0
13	Year of substantial completion				200	03		20	07	20	011			2012	
					Yes	No		Yes	No	Yes	N	0	Yes		No
14	Were the bonds issued as part of a current refunding issue?				X			Х			>	(Х		
15	Were the bonds issued as part			Х		Х			>	(Х		
16	Has the final allocation of proc		Х			Х		Х			Х				
17	Does the organization maintair allocation of proceeds?	oes the organization maintain adequate books and records to support the final llocation of proceeds?						Х		Х			Х		
Da	PHILI Private Rusiness Use														

Part III Private Business Use

			1	I	3		C	[)
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		Х		×		×		Х
2	Are there any lease arrangements that may result in private business use of bond-financed property?		Х		X		X		Х

Part Private Business Use (Continued) D В C Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Χ Х Χ Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed Х Х property? Are there any research agreements that may result in private business use of bond-Χ Χ Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside d Х Χ Χ counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0% 0% 0% 0% other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501 0% 0% 0% 0% (c)(3) organization, or a state or local government Total of lines 4 and 5 6 0% 0% 0% 0% Does the bond issue meet the private security or payment test? 7 Х Х Х Χ Has there been a sale or disposition of any of the bond financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Х Х Х Х issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of h % % % % If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified 9 bonds of the issue are remediated in accordance with the requirements under Х Χ Х Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage В С D Α Yes No Yes No No Yes Yes No Has the issuer filed Form 8038-T? 1 Χ Χ Χ Х If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Χ Χ Exception to rebate? b Х Х Χ Χ No rebate due? c Χ Χ Χ Χ If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was a hedge terminated?

Par	Part IV Arbitrage (Continued)								
		A		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х		Х		Х		Х
7	Has the organization established written procedures to monitor the requirements of section 148?	Х		Х		Х		Х	

Part V Procedures To Undertake Corrective Action

1	Has the organization established written procedures to ensure
	that violations of federal tax requirements are timely identified
	and corrected through the voluntary closing agreement program if
	self-remediation is not available under applicable regulations?

Α		В		С		D		
Yes	No	Yes	No	Yes	No	Yes	No	
х		×		х		х		

Part VI	Supplemental Info	ormation. Complete th	is part to j	provide additional information for responses to qu	uestions on Schedule K (see instructions).
		_			

Ident if ier	Return Reference	Explanation
SchK_P01_S00_L00	·	For the 4/1/2003 bond, \$2,000,000 was used to refund 1990 bond issue For the 3/14/2007 bond, \$429,209 was spent on state and local fees, \$19,583,767 was used to refund 1999 and 2001 bond issues. For the 5/21/2012
		bond, \$181,600 was spent on Issuer Administrative Fee and \$10,851,657 was used to refund 2009 mortgage. For the 5/21/2012 bond, \$30,000 was spent on Issuer Administrative Fee.

Schedule K (Form 990) 2012

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule K

DLN: 93493129028054 OMB No 1545-0047

2012

Open to Public

Inspection

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Department of the Treasury Internal Revenue Service

(Form 990)

► Attach to Form 990. ► See separate instructions.

	Name of the organization Employer identification number														
CLA	ARKSON UNIVERSITY									15	-05436	559			
P	Bond Issues	_	I		T										
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(1	(f) Description of purpose			feased	beh	On alf of suer		Pool ncing
										Yes	No	Yes	No	Yes	No
A	St Lawrence County Industrial Development Agency	27-2614310	791078AL2	05-21-2012	3,0	70,770	Dorr	matory Renov		x		x		Х	
Pa	rt III Proceeds	•		•						· ·					
						Α		В	3		С		D		
1	A mount of bonds retired						0								
_2	A mount of bonds legally defeased						0								
3	Total proceeds of issue					3,070,	770								
4	Gross proceeds in reserve funds					0									
_5	Capitalized interest from proceeds						0								
6	Proceeds in refunding escrows						0								
7	Issuance costs from proceeds					57,	033								
8	Credit enhancement from proc						0								
9	Working capital expenditures f				0										
10	Capital expenditures from prod	ceeds			2,983,737										
11	O ther spent proceeds				30,000										
12	O ther unspent proceeds						0								
13	Year of substantial completion	າ 			20	13			•						
					Yes	No		Yes	No	Yes	<u> </u>	ю	Yes	+	No
14	Were the bonds issued as part					Х								\bot	
15	Were the bonds issued as part of an advance refunding issue?					Х								\bot	
16	Has the final allocation of proceeds been made?														
17	allocation of proceeds?														
Pa	rt IIII Private Business U	lse			1			ı				ı			
	<u> </u>			Yes	A No		Yes	No	Yes	C	lo	Yes	D	No	
1	1 Was the organization a partner in a partnership, or a member of an LLC, which owned			165	X		165	110	1 62		••	1 65	+	110	

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Х

Sche	dule K (Form 990) 2012									Page 2
Par	Private Business Use (Continued)								_	•
				A		В		c		D
			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private of bond-financed property?			Х						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina property?									
С	Are there any research agreements that may result in private business us financed property?	e of bond-		х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed proper									
4	Enter the percentage of financed property used in a private business use be other than a section $501(c)(3)$ organization or a state or local government		0%			%		%		%
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 50 (c)(3) organization, or a state or local government			0%		%		%		%
6	Total of lines 4 and 5			0%		%		%		%
7	Does the bond issue meet the private security or payment test?			Х						
8a	Has there been a sale or disposition of any of the bond financed property to nongovernmental person other than a 501(c)(3) organization since the bor issued?			х						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?									
9	Has the organization established written procedures to ensure that all non- bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?		х							
Doo										
Par	t IV Arbitrage	Α			В		С		D	
		Yes	No	Yes	No	Ye		No	Yes	No
1	Has the issuer filed Form 8038-T?		Х							
2	If "No" to line 1, did the following apply?					<u> </u>				
a	Rebate not due yet?	×								
b	Exception to rebate?		X							
С	No rebate due?		Х							
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?	Х								
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х							
b	Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									
e	Was a hedge terminated?									_
				•	•		· ·	-		

Part IV Arbitrage (Continued)

Identifier

Return Reference

		A		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X						
7	Has the organization established written procedures to monitor the requirements of section 148?	×							
Pa	rt V Procedures To Undertake Corrective Action								
		A		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	Х							
		•	•	•		•	•		
Pa	art VI Supplemental Information. Complete this part to pr	ovide additior	<u>ıal ınformatı</u>	on for respon	ises to quest	tions on Sche	edule K (see	instructions)	

Schedule K (Form 990) 2012

Explanation

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DLN: 93493129028054

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

SCHEDULE M

(Form 990)

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Noncash Contributions

Name of the organization CLARKSON UNIVERSITY

Employer identification number

Da	TT Types of Property				15-0543659			
<u>17'a</u>	Types of Property	(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d Method of d noncash contrib	etermı	_	ts
1	Art—Works of art							
	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
	Clothing and household goods							
6	Cars and other vehicles	Х	1	600	Fair Market Value			
7	Boats and planes							
	Intellectual property							
9	Securities—Publicly traded .	Х	68	2,100,991	Avg Date of Contrib	ution		
LO	Securities—Closely held stock .				_			
1	Securities—Partnership, LLC, or trust interests							
2	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
4	Qualified conservation contribution—Other							
5	Real estate—Residential .							
6	Real estate—Commercial							
7	Real estate—O ther							
8	Collectibles							
9	Food inventory							
	Drugs and medical supplies .	Х	1	1	Nominal Value			
1	Taxıdermy							
2	Historical artifacts							
3	Scientific specimens	Х	1	1,649	Faır Market Value			
4	Archeological artifacts							
5	Other►(<u>Food</u>)	Х	2	501	Faır Market Value			
6	Other►(<u>Tools</u>)	Х	1	1,500	Faır Market Value			
:7	O ther ▶()							
28	O ther ► ()							
	Number of Forms 8283 received for which the organization comple				29			1
	5				4 30 11 1 1		Yes	No
wa	During the year, did the organiza							
	must hold for at least three year			on, and which is not require	d to be used			
	for exempt purposes for the enti					30a		No
b	If "Yes," describe the arrangeme	ent in Part I	I					
1	Does the organization have a gif	t acceptand	ce policy that requires the i	review of any non-standard	contributions?	31	Yes	
32a	Does the organization hire or us contributions?	e thırd partı • • •	es or related organizations	to solicit, process, or sell	noncash • • •	32a		Νo
b	If "Yes," describe in Part II							
33	If the organization did not report describe in Part II	an amount	ın column (c) for a type of	property for which column (a) is checked,			

Page 2

Schedule M	(Form 990) (201:
Part II	Supplem

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) (2012)

OMB No 1545-0047

Open to Public Inspection

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Employer identification number Name of the organization CLARKSON UNIVERSITY 15-0543659

ldentifier	Return Reference	Explanation
		Explanation
F990_P03_S00_L01	Form 990, Part III, Line 1	
F990_P06_S0A_L02	Form 990, Part VI, Section A, Line 2	Bayard D Clarkson Sr and Bayard D Clarkson Jr are both current trustees and have a family relationship
F990_P06_S0B_L11b	Form 990, Part VI, Section B, Line 11b	The following process was observed by the university regarding the IRS form 990. The retur in was prepared by management with a review performed by a qualified tax consultant, a draf it was presented to the audit committee of the board of trustees for review and approval, a copy of the final return was distributed to all board members before electronically filing the return with the Internal Revenue Service
F990_P06_S0B_L12c	Form 990, Part VI, Section B, Line 12c	All trustees, officers, and key employees are required to annually complete a conflict of interest statement. The statements are reviewed by the chair of the audit committee and ad dressed in governance meetings as needed.
F990_P06_S0B_L15	Form 990, Part VI, Section B, Line 15	The university's top management official is the President, the Chief Financial Officer is the Treasurer of the corporation and the key employees are as follows. Provost, Vice President of Philanthropy and Alumni Relations, Director of Facilities & Services, Dean of Engineering, Dean of Arts & Sciences, and Dean of School of Business. The above positions compensation packages are reviewed and approved by the executive committee of the board of trustees. The committee conducts a comprehensive review by using data from multiple sources (most notably AITU data and salaries posted in the Chronicle of Higher Education) for companable universities. Input was solicited from the full board into the executive committee deliberations. This was documented in the minutes of the board of trustees. This process is performed annually. The university believes our procedures regarding executive compensation meets the rebuttable presumption requirements described in regulations section 53 4958-6(c).
F990_P06_S0C_L19	Form 990, Part VI, Section C, Line 19	The university posts its conflicts of interest policy on its website in the Operations Man ual found under Human Resources link. The consolidated financial statements are available on the university website, while the IRS Form 990 and 990T and governance documents are made available upon request. The IRS Form 990 is also available on another's website.
F990_P11_S00_L09	Form 990, Part XI, Line 9	Net loss related to pass-through investments (\$3,013,056) Net loss on related entity (\$2,151,429)

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DLN: 93493129028054

OMB No 1545-0047

Employer identification number

15-0543659

2012

Open to Public Inspection

SCHEDULE R (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

Beacon, NY 12508 14-1883215

CLARKSON UNIVERSITY

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) (f) (b) Name, address, and EIN (if applicable) of disregarded entity Legal domicile (state Total income End-of-year assets Direct controlling Primary activity or foreign country) entity Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) (b) Name, address, and EIN of related organization Section 512(b) Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling (13) controlled or foreign country) (if section 501(c)(3)) entity entity? Yes No (1) Beacon Institute for Rivers and Estuaries Environmental Education NY 501(c)(3) 170(b)(1)(A)(vi) 199 Main Street N/A

(a) Name, address, and	ETNL - 6	(b)	(c)	(d)	(e))	(f)	(g)	(h)	(i)		i)	(k)
name, address, and related organizati	EIN OT ON	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Predom Income(r unrela excluded tax ur sections	related, to ated, d from nder s 512-	Share of otal income	Share of end-of-year assets	Disprop allocat	inns?	Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	rai or aging ner?	Percentage ownership
					514	4)			Yes	No		Yes	No	
Identification of Related line 34 because it had one (a) Name, address, and EIN of related organization	d Organizations Taxable or more related organizate (b) Primary activity	c as a Corpo ions treated a (c) Legal domicile (state or for country)	s a corp	ooration or Direct o	trust du	ete if th uring th (e) Type of e (C corp, S or trus	entity SI	ization and ear.) (f) nare of total income	Share	(g) of end- year assets	(h) tage	Se	(i) ection 512 (b)(13) controlled entity?
JR Weston Inc	Hotel			N/A		С		1,801,169	<u> </u>	2,415,2	.56 100 %			es No
lox 333 dam, NY 13676 490300	ilote!	NY				C		1,001,103		2,413,2	30 100 %			
		-												

Pa	rt V T	ransactions With Related Organizations (Complete if the organization a	answered "Yes" to Forn	n 990, Part IV, lın	e 34, 35b, or 36.)				
	Note. Co	mplete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No	
1 D	uring the t	ax year, did the orgranization engage in any of the following transactions with one or mo	re related organizations li	sted in Parts II-IV?	•				
а	Receipt	of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No	
b	b Gift, grant, or capital contribution to related organization(s)								
c	Gıft, gran	it, or capital contribution from related organization(s)				1c	Yes		
d	Loans or	loan guarantees to or for related organization(s)				1d	Yes		
е	Loans or	loan guarantees by related organization(s)				1e		No	
f	Dividend	s from related organization(s)				1f		No	
g	Sale of a	ssets to related organization(s)				1g		No	
h	Purchase	e of assets from related organization(s)				1h		No	
i	Exchange	e of assets with related organization(s)				1i		No	
j	Lease of	facilities, equipment, or other assets to related organization(s)				1j		No	
k	lease of	facilities, equipment, or other assets from related organization(s)				1k		No	
		nce of services or membership or fundraising solicitations for related organization(s)				11		No	
		nce of services or membership or fundraising solicitations by related organization(s)				1m		No	
		f facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No	
		of paid employees with related organization(s)				10		No	
Ü	Silaring (or para employees with related organization(s)				<u> </u>			
р	Reimburs	sement paid to related organization(s) for expenses				1 p	Yes		
q	Reimburs	sement paid by related organization(s) for expenses				1 q	Yes		
r	Othertra	nsfer of cash or property to related organization(s)				1r		No	
		insfer of cash or property from related organization(s)				1s		No	
•	o ther tra	mater of easil of property from related organization(3)							
2	If the ans	wer to any of the above is "Yes," see the instructions for information on who must comp	olete this line, including co	vered relationships	and transaction thresholds	3			
		(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining ar	nount	nvolved		
L)]	R Weston Inc		р	227,941	Cost Allocation				
2) B	eacon Institu	te for Rivers and Estuaries	С	3,118,112	Grant - Capital and Sponsored R	lesearc	h		
3)][R Weston Inc		q	51,213	Cost Allocation				
1 \ R.	eacon Inctitu	to for Divers and Estuaries	d	770 206	Actual Loan Amount				

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		-	
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

Additional Data Return to Form

Software ID: 12000197

Software Version: v1.00

EIN: 15-0543659

Name: CLARKSON UNIVERSITY

Schedule R (Form 990) 2012

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Part VII Supplemental Information

Identifier Return Reference Explanation	Complete this part to provide additional information for responses to questions on Schedule R (see instructions)								
			Explanation						