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DLN: 93493134002114

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

Open to Public Inspec<u>tio</u>n

A For the 2012 calendar year, or tax year beginning 07-01-2012 , 2012, and ending 06-30-2013 D Employer identification number B Check if applicable Trustees of Dartmouth College Address change 02-0222111 Doing Business As Name change Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number 7 Lebanon Street Suite 302 No 6015 Terminated (603)646-3011 Amended return City or town, state or country, and ZIP + 4 Hanover, NH 03755 Application pending **G** Gross receipts \$ 5,506,031,924 Name and address of principal officer **H(a)** Is this a group return for Philip J Hanlon ┌ Yes 🗸 No affiliates? 7 Lebanon Street Suite 302 No 6015 Hanover, NH 03755 **H(b)** Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions) **▽** 501(c)(3) **┌** Tax-exempt status H(c) Group exemption number ► 8204 Website: ► www dartmouth edu L Year of formation 1769 M State of legal domicile NH Part I Summary Briefly describe the organization's mission or most significant activities Dartmouth College educates the most promising students and prepares them for a lifetime of learning and of responsible leadership, through a faculty dedicated to teaching and the creation of knowledge Activities & Governance 2 Check this box 📂 if the organization discontinued its operations or disposed of more than 25% of its net assets 26 3 Number of voting members of the governing body (Part VI, line 1a) . . . 4 18 4 Number of independent voting members of the governing body (Part VI, line 1b) . 5 10,401 Total number of individuals employed in calendar year 2012 (Part V, line 2a) . Total number of volunteers (estimate if necessary) 6 15,500 **7a** Total unrelated business revenue from Part VIII, column (C), line 12 7a 40,025,903 **b** Net unrelated business taxable income from Form 990-T, line 34 **Current Year Prior Year** 332,464,631 333,926,852 Contributions and grants (Part VIII, line 1h) . . 445,592,543 466,495,600 Program service revenue (Part VIII, line 2g) . . 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 166,846,502 381,715,647 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 22,800,969 11,727,879 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 967,704,645 1,193,865,978 13 129,556,469 138,525,175 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . 14 Benefits paid to or for members (Part IX, column (A), line 4) 0 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 444,510,823 Expenses 478,924,633 5-10)16a Professional fundraising fees (Part IX, column (A), line 11e) . . . 0 0 Total fundraising expenses (Part IX, column (D), line 25) ▶ 31,799,549 b 364,527,988 404,371,945 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 938,595,280 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 1,021,821,753 19 Revenue less expenses Subtract line 18 from line 12 . 29,109,365 172,044,225 Assets or d Balances **Beginning of Current End of Year** 20 Total assets (Part X, line 16) . . 5,956,433,367 6,166,430,131 21 Total liabilities (Part X, line 26) 1,954,848,215 1,769,102,138 22 Net assets or fund balances Subtract line 21 from line 20 4,001,585,152 4,397,327,993 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2014-05-12 Signature of officer Date Sian Here Gail Goodness Controllei Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature

May the IRS discuss this return with the preparer shown above? (see instructions)

Firm's name

Firm's address 🕨

Paid

Preparer

Use Only

Check Γ self-employed

Firm's EIN 🕨

Phone no

☐Yes ☐No

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27	orm	n 990 (2012) Page 2
Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27	Par	
Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27.	1	Briefly describe the organization's mission
the prior Form 990 or 990-E27		mouth College educates the most promising students and prepares them for a lifetime of learning and of responsible leadership, through a lty dedicated to teaching and the creation of knowledge
the prior Form 990 or 990-E27		
Did the organization cease conducting, or make significant changes in how it conducts, any program services? 1f "Yes," describe these changes on Schedule O Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code) (Expenses \$ 532,187,870 including grants of \$ 129,314,318) (Revenue \$ 367,644,495) dea Education and Academic Support. A Datmouth education is unlike any other. Through person-to-person teaching and opportunities to create and apply knowledge on campus and across the globe, Datmouth instills a love of learning among its students and empowers them for a lifetime of leadership. Academic Datmouth are innovative, interdisciplinary, international, and individualized for each student. Each student sexpenence is distinguished by breath, depth, and personal connections with top faculty. The institution comprises the Faculty of the Arts & Scences and three professional schools. The Thayer School of Enginee that Tuck School of Business, and the Gesele School of Medicine. Datmouth's 1,045-person faculty teaches yell as the life-long learning needs of the videos, 190,000 maps, 40,000 owner described. School of Medicine. Datmouth's 1,045-person faculty teaches and yell as the life-long learning needs of the videos, 190,000 maps, 40,000 owner coordings and 460,000 photographs. State-of-the-art computing resources are available to faculty and sudents to foste innovation and excellence in research and in the curriculum. 4b (Code) (Expenses \$ 198,568,417 including grants of \$ 7,778,796) (Revenue \$ 11,023,123) 4b (Research & Research Support. At Datmouth, teaching and research are inextreably linked. Datmouth offers undergraduate sudents from account of the program of the support	2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
Services? If "Yes," describe these changes on Schedule O Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses \$ 532,187,870 including grants of \$ 129,314,318) (Revenue \$ 367,644,495) 4a Education and Academic Support A Datmouth education is unlike any other. Through person-to-person teaching and opportunities to create and apply browledge on campus and across the globe, Datmouth instills a love of learning among its students and empowers them for a lifetime of leadership. Academic Datmouth are innovative, interdisciplinary, international, and individualized for each student. Each student's expenseries distinguished by breadth, depth, and personal connections with top faculty the institution compress the Faculty of the Arts & Sciences and three professional schools the Thayer School of Engineer the Tuck School of Business, and the Gesel School of Medicine. Datmouth's 1,045-person faculty teaches and guides almost 6,300 undergraduate and gradua students. Datmouth's plany system forestly supports the research and teaching mission of Datmouth College, as well as the life-long learning needs of the business of the plants		If "Yes," describe these new services on Schedule O
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(Expenses \$\frac{1}{2}\text{including grants of \$}\frac{1}{2}\text{(Revenue \$}\frac{1}{2}\text{)}		
4e Total program service expenses ► 890.171.069	4d	
	4e	Total program service expenses ► 890,171,069

Form 990 (2012)
Part IV	Checklist of Required Schedules

	·		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	110
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I^{\bullet}	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6	Yes	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Νo
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Νo
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 🥌	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20h		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

	Check if Schedule O contains a response to any question in this Part V	•	Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 2,404		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	1	V	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
ь	If "Yes," enter the name of the foreign country FGM , SP , FR , IT , UK , EI , NZ , CH			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
62	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a	Yes	
ou	organization solicit any contributions that were not tax deductible as charitable contributions?	Ou .	163	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	Yes	
7	Organizations that may receive deductible contributions under section 170(c).	OB	165	
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		No
u	11 Tes, indicate the number of Forms 6262 med during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		N c
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
	required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		No
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		No
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		No
LO	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
D	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	-		
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.]		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand	1		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b		

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax 1a			
	year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee			
	or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3		3		No
4		4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	organizations maining address in rest, provide the hames and address to mischedule of the first in the			
Se		eveni	ie Cod	e)
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	<i>ie Cod</i> Yes	e.)
	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu 10a		
10a		10a	Yes Yes	
10a b	Did the organization have local chapters, branches, or affiliates?		Yes	
10a b	Did the organization have local chapters, branches, or affiliates?	10a	Yes Yes	
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes Yes	
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes Yes	
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes Yes	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a	Yes Yes Yes Yes	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes Yes Yes	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes	
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written whistleblower policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes	
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10a 10b 11a 12a 12b 12c 13 14	Yes	No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization have a written bolicy or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10a 10b 11a 12a 12b 12c 13 14	Yes	No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes	No

- 17 List the States with which a copy of this Form 990 is required to be filed▶NH , MA
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you made these available Check all that apply
 - ☐ O wn website ☐ Another's website ☐ Upon request ☐ Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►Controller's Office 7 Lebanon Street Suite 302 Hanover, NH (603)646-3011

Form	990	(2012
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	1	1		(C)						
(A) Name and Title	e and Title A verage hours per more t week (list any hours and a							(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	2/1099-MISC) Former Former	1099-MISC) (W- 2/1099- MISC)	organization and related organizations	
See Additional Data Table										
	•	•	•							Form 990 (2012)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

		1								1			
	(A) Name and Title	(B) A verage hours per week (list any hours	more t	tion (than (on is	one l both	box, ≀an	heck unless officer stee)	;	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W	-	(F) Estima amount o compens from t	ited fother ation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated	Former	2/1099-MISC)	2/1099-MISC)		rganizati relate organiza	ed
											+		
1b	Sub-Total		<u> </u>		<u> </u>	<u>. </u>		▶			+		
c	Total from continuation sheet	_				•	•	Þ					
d 	Total (add lines 1b and 1c). Total number of individuals (in						· d abov	/۱۸	11,407,644		0		771,892
_	\$100,000 of reportable compo						a abov	C) W	no received more tr	iaii			
										Г		Yes	No
3	Did the organization list any f ood on line 1a? <i>If</i> "Yes," complete 5					key •	emplo	yee, •	or highest compen	sated employee	3	Yes	
4	For any individual listed on lin organization and related organ										4	Yes	
5	Did any person listed on line 1 services rendered to the organ									or individual for	5	1.00	No
Se	ection B. Independent Co	ntractors											
1	Complete this table for your fi	ve highest comp										+nv	
	compensation from the organiz	zalion Keportico	ompens	ation	ror '	ιпе (carenda	агуе	ar ending with or wi	ının tne organizatı	ONS	ıax year	

(A)	(B)	(C)
Name and business address	Description of services	Compensation
Engelberth Construction Inc 428 Main Street Keene NH 03431	Construction and general contractor	33,301,618
Dartmouth Hitchcock Medical Center One Medical Center Drive Lebanon NH 03756	Medical Research	23,416,129
William A Berry & Son Inc 99 Conifer Hill Drive Danvers MA 01923	Construction and general contractor	17,585,003
PC Construction Company 193 Tilley Drive South Burlington VT 05403	Construction and general contractor	7,504,689
Estes & Gallup Inc PO Box 240 Lyme NH 03768	Construction and general contractor	5,502,517
Total number of independent contractors (including but not limited to these listed above)	who received means then	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►158

Part V	777	Statement of Check of Schedo	ule O contains a respor	ise to any question i	n this Part VIII .			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
yy	1a	Federated cam	paigns 1a					
Grants	b	Membership du	ies 1b					
ا ڳِ ٽ	c	Fundraising ev	ents 1c	122,021				
Giffis, nilar Al	d	Related organiz	zations 1d					
9.≝ m ::	е	Government grant	s (contributions) 1e	152,392,821				
Contributions, Gifts, Grants and Other Similar Amounts	f	All other contribution	ons, gifts, grants, and 1f ot included above	181,412,010				
년 동	g		ons included in lines	45,305,430		İ		
Cont	h	1a-1f \$ Total. Add lines	s 1 a - 1 f		333,926,852			
o e		Totali Add IIIIc.	314 11					
e E	2a	Tuition and Fees		Business Code	214 720 227	214 720 227		
ever	b	Auxiliary Service		611600 611710	314,728,327 65,485,924	314,728,327 62,163,870	3,322,054	
α. Έ	c	Medical Related		611600	52,418,915	52,418,915	3,322,034	
r MC	d	All other		611600	17,735,775	17,345,448	390,327	
Program Serwce Revenue	e	Other Education Re	elated	611600	16,126,659	16,085,331	41,328	
<u> </u>	f		am service revenue	011000	10,120,039	10,000,001	41,328	
ွို့		, -						
			s 2a – 2f		466,495,600			
	3		ome (including dividend ar amounts)		62,254,262		4,257,701	57,996,561
	4	Income from inves	stment of tax-exempt bond	proceeds 🕨				
	5	Royalties .		►	2,891,730			2,891,730
	<i>c</i> -	C	(ı) Real 16,812,804	(II) Personal				
	6a h	Gross rents Less rental	12,323,333					
	_	expenses Rental income	4,489,471					
	c	or (loss)			4 400 474		460 200	4 222 222
	d	Net rental inco	me or (loss) (i) Securities		4,489,471		160,389	4,329,082
	7a	Gross amount from sales of assets other than inventory	4,618,778,369	(II) O ther 472,620				
	b	Less cost or other basis and sales expenses	4,299,789,266	338				
	c	Gain or (loss)	318,989,103	472,282				
	d	Net gain or (los	ss)		319,461,385		31,854,104	287,607,281
Other Revenue	8a	events (not inc \$	s reported on line 1c)	210,738				
<u> </u>	b	Less direct ex	penses b	53,009				
ŏ │	c		(loss) from fundraising		157,729			157,729
	9a		rom gaming activities ne 19 a					
	Ь		penses b	ution				
	с 10а	Gross sales of returns and allo	owances .	vities				
	b		a oods sold b	anton.				
-	С	Miscellaneous	(loss) from sales of inve	Business Code				
}	11a	Split interest d		525920	2,530,007			2,530,007
	b	O ther revenue	.531540011	900099	1,658,942			1,658,942
	c	revenue						
	d	All other reven	ue					
	e	Total. Add lines	ا s 11a-11d	🕨	4 100 010			
	12	Total revenue.	See Instructions	🛌	4,188,949			
					1,193,865,978	462,741,891	40,025,903	357,171,332 Form 990 (2012)

Form 990 (2012) Page **10** Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response to any question in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 224,045 224,045 Grants and other assistance to individuals in the United States See Part IV, line 22 134,714,482 134,714,482 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 3,586,648 3,586,648 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees . 5,853,501 1,324,782 4,175,679 353.040 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 2,041,617 1,224,381 499,835 317,401 Other salaries and wages 403,023,277 342,541,042 42,166,111 18,316,124 Pension plan accruals and contributions (include section 401(k) 26,348,824 21,998,712 3,135,252 1,214,860 and 403(b) employer contributions) 18,608,071 15,430,851 2,311,497 865,723 Other employee benefits 10 23,049,343 19,115,893 2,860,984 1,072,466 11 Fees for services (non-employees) 347,687 347,687 Management 1,500,149 276,695 1,223,293 Legal 161 687,099 22,300 664,799 83,251 83,251 Professional fundraising services See Part IV, line 17 Investment management fees 7,437,786 7,437,786 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 96,772,810 83,750,554 8,445,644 4,576,612 Schedule O) Advertising and promotion . . 2,104,500 1,901,322 134,172 12 69,006 13 Office expenses 21,895,956 18,625,317 1,093,504 2,177,135 7,040,995 14 Information technology . . 13,041,200 5,814,072 186,133 15 616,554 589,031 27,124 399 Royalties . 46,780,782 43,911,751 2,702,370 166,661 16 **17** 27,339,463 24,057,577 1,737,871 1,544,015 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings . . . 2,126,109 1,915,119 114,690 96,300 20 47,112,621 39,738,192 7,353,736 20,693 Payments to affiliates 21 22 Depreciation, depletion, and amortization . 58,229,501 55,287,368 2,890,582 51,551 23 1,454,517 856,582 583,095 14,840 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a Other expenses 38,237,455 34,818,482 2,789,307 629,666 Purchase for resale 19,826,844 19,746,394 76,025 4,425 Books & media 11,636,442 11,477,972 91,408 67,062 212,125 d Non Cap Equipment 7,141,219 6,873,818 55,276 **e** All other expenses Total functional expenses. Add lines 1 through 24e 25 1,021,821,753 890,171,069 99.851.135 31,799,549 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► Tif following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

	rt X	Check if Schedule O contains a response to any question in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	16,467,473	1	12,879,651
	2	Savings and temporary cash investments	288,561,537	2	226,916,825
	3	Pledges and grants receivable, net	172,264,840	3	114,873,589
	4	Accounts receivable, net	41,948,205	4	30,320,317
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	
Assets	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employee beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
85	7	Notes and loans receivable, net	82,959,638		81,169,157
₹	8	Inventories for sale or use	3,138,932	8	2,737,413
	9	Prepaid expenses and deferred charges	7,985,518		8,222,526
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 1,603,338,9		-	0,222,320
	Ь	Less accumulated depreciation	927,694,039	10c	944,326,958
	11	Investments—publicly traded securities	1,018,935,921	11	1,183,025,859
	12	Investments—other securities See Part IV, line 11	3,343,678,775		3,522,066,261
	13	Investments—program-related See Part IV, line 11	2,212,313,113	13	
	14	Intangible assets	1,467,510	14	2,105,524
	15	Other assets See Part IV, line 11	51,330,979		37,786,051
	16	Total assets. Add lines 1 through 15 (must equal line 34)	5,956,433,367	16	6,166,430,131
	17	Accounts payable and accrued expenses	72,748,697	17	66,543,533
	18	Grants payable	72,140,001	18	
	19		37,238,516		40,208,393
	20	Deferred revenue	553,975,000	20	548.330.000
			42,587,930		42,442,465
68	21	Escrow or custodial account liability Complete Part IV of Schedule D Loans and other payables to current and former officers, directors, trustees,	42,367,930	21	42,442,403
Liabiliti	22	key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		22	
<u>.e</u>	22		51,664,512		50,316,984
	23	Secured mortgages and notes payable to unrelated third parties	<u> </u>	23	
	24 25	Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule	519,000,000	24	523,900,000
		D	677,633,560	25	497,360,763
	26	Total liabilities. Add lines 17 through 25	1,954,848,215	26	1,769,102,138
<u>~</u>		Organizations that follow SFAS 117 (ASC 958), check here ▶			
a a I	27	Unrestricted net assets	997,455,402	27	1,252,030,921
- Ba	28	Temporarily restricted net assets	1,983,898,473	28	2,093,841,730
<u> </u>	29	Permanently restricted net assets	1,020,231,277	29	1,051,455,342
r Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ► and complete lines 30 through 34.			
s or	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
AS.	32	Retained earnings, endowment, accumulated income, or other funds		32	
Šet	33	Total net assets or fund balances	4,001,585,152	33	4,397,327,993
Z	34	Total liabilities and net assets/fund balances	5,956,433,367	34	6,166,430,131

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				৮
	Check if Schedule O Contains a response to any question in this raft XI	· ·	<u> </u>		,
1	Total revenue (must equal Part VIII, column (A), line 12)	1		1,193,8	365,978
2	Total expenses (must equal Part IX, column (A), line 25)	2		1,021,8	321,753
3	Revenue less expenses Subtract line 2 from line 1	3		172,0	044,225
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		4,001,5	85,152
5	Net unrealized gains (losses) on investments	5		113,5	79,588
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		110,1	.19,028
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		4,397,3	327,993
Par	t XIII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. F
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	arate			
	Separate basis Consolidated basis Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	n			II.
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	е	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b	Yes	

Software ID: **Software Version:**

EIN: 02-0222111

Name: Trustees of Dartmouth College

Form 990, Part VII - Compensation of Compensated Employees, and Indepe	Officers, Dir	rectors	s,Tru	uste	ees,	, Key	/ En	nployees, Highe	st	
(A) Name and Title	(B) Average hours per week (list	Positio more unless an	than	onot one son i er an trust	box s bot d a tee)	th		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	any hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
Emily Bakemeier Trustee	10	х						0	0	0
Gail Boudreaux Trustee	3 00	х						0	0	0
R William Burgess Jr Trustee	3 00	х						0	0	0
James Coulter Trustee	3 00	х						0	0	0
Denise Dupre Trustee	3 00	х						0	0	0
Gregg Engles Trustee	3 00	х						0	0	0
Nathaniel Fick Trustee	3 00	х						0	0	0
Marye Anne Fox Trustee	3 00	х						0	0	0
Annette Gordon-Reed Trustee	3 00	х						0	0	0
Margaret Hassan Trustee	10	х						0	0	0
William Helman IV Trustee	3 00	х						0	0	0
David Hodgson Trustee	3 00	х						0	0	0
Jeffrey Immelt Trustee	3 00	х						0	0	0
Richard Kimball Trustee	3 00	х						0	0	0
Morton Kondracke Trustee	3 00	х						0	0	0
Mitchell Kurz Trustee	10	х						0	0	0
John Lynch Trustee	10	х						0	0	0
Stephen Mandel Jr Trustee	5 00	х						0	0	0
Shern Oberg Trustee	3 00	х						0	0	0
Trevor Rees-Jones Trustee	3 00	х						0	0	0
John Replogle Trustee 	3 00	х						0	0	0
John Rich Trustee	3 00	х						0	0	0
Laurel Richie Trustee	3 00	х						0	0	0
Peter Robinson Trustee	3 00	х						0	0	0
Steven Roth Trustee	3 00	х						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (B) (C) (D) (E) (F) Name and Title Position (do not check Reportable Reportable Estimated amount Average hours more than one box, compensation compensation of other unless person is both per from the from related compensation organization (Wan officer and a organizations (Wfrom the week (list director/trustee) 2/1099-MISC) 2/1099-MISC) organization and related any Former Highest compensated employee ndividual trustae or director hours Institutional organizations for employee related organızatıons below l Trustee dotted line) 3 00 Peggy Epstein Tanner Χ 0 0 0 Trustee 3 00 Diana Taylor 0 0 Х 0 Trustee 3 00 Benjamın Wılson 0 0 0 Х Trustee 40 00 Philip Hanlon Х Х 0 0 0 President (began 6/10/13) 40 00 Carol Folt Χ 650,454 0 49,288 Interim President (began 7/1/12) 39 40 Michael Wagner 0 Χ 258,562 34,455 Interim CFO (began 10/1/12) 60 39 80 Steven Kadısh Χ 0 27,040 496,207 EVP & CFO (through 9/30/12) 20 40 00 Martin Wybourne Х 376,972 0 27,400 Interim Provost (began 7/1/12) 40 00 Robert Donin 445,786 0 Χ 24,294 General Counsel 40 00 0 X 258,077 37,388 Interim Senior VP for Advancement 40 00 Michael Mastanduno Χ 360,822 0 37,458 Dean of Faculty 40 00 Myron McCoo Χ 268,837 0 22,745 VP & Chief Human Resources Officer 40 00 Pamela Peedin 0 Х 1,023,288 37,556 Chief Investment Officer 39 70 Linda Snyder Х 237,137 0 23,240 VP Campus Planning (through 9/30/12) 30 40 00 Wiley Souba Χ 828,356 0 71,410 Dean, Geisel School of Med 40 00 738,522 0 Х 37.636 Professor of Corporate Communication 40 00 Pino Audia 0 Х 591,539 36,108 Professor of Management & Organizations 39 90 Paul Danos Χ 761,312 0 32,843 Dean, Tuck School of Business 10 40 00 Sydney Finkelstein Χ 631,387 0 35,514 Professor of Management 40 00 Richard Freeman Jr 0 700,202 Х 33,910 Chair, Department of Surgery 0 00 Jim Yong Kim Х 729,439 0 49,060 President (through 6/30/12) 40 00 James Wright Х 542,551 0 31,791 Professor & Former Preside 40 00 Χ 329,455 0 36,539 TDI Chief of Strategy, Fmr 40 00 Barry Scherr Х 337,538 0 36,004 Professor & Former Provost 40 00 William Green 340,859 0 23,742 Professor & Former Dean, G

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	l	than	not one son i er an trust	box s bot d a tee)	th	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Carolyn Pelzel Former Sr VP for Advancement	16 00						Х	500,342	0	26,471

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493134002114

OMB No 1545-0047

Employer identification number

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

Truste	es of D	artmouth	College						02 0222				
Da	rt I	Peac	on for Du	blic Charity Sta	tue (All or	nanizatione	must comi	alata this r	02-02221		ions		
				te foundation becaus						istructi	0113.		
1				ion of churches, or a			-						
2	, V		•	in section 170(b)(1					-/(-/(-/(-/				
3	Ė			perative hospital se			•	n 170(b)(1)	(A)(iii).				
4	<u></u>			h organization opera						1)(A)(i	ii). Ente	er the	
-	•			ity, and state						. – , (-	,		
5	Γ	Anorg	anızatıon op	erated for the benefi	t of a college	or universi	ty owned or o	perated by	a governmen	tal unıt d	describ	ed ın	
		sect ior	170(b)(1)((A)(iv). (Complete P	art II)								
6	Γ	A feder	al, state, or	· local government o	government	tal unit desc	rıbed ın secti	on 170(b)(1	L)(A)(v).				
7	Γ			at normally receives			support from	a governme	ental unit or f	rom the	genera	l public	:
	_			on 170(b)(1)(A)(vi).			oulote Dowt II						
8	<u> </u>		-	described in section			•	-	utions man	harabın	face	nd ara	
9	ı			at normally receives									55
		•		rities related to its e oss investment inco	•	-		•	• •				
				ganization after June						tax) II OI	iii busii	iesses	
10	_			ganized and operated									
11	<u>'</u>	_		ganized and operated ganized and operated						o carry	out the	nurno	ses of
	'	one or	more public	ly supported organiz ibes the type of supp	atıons descr	ibed in sect	ion 509(a)(1) or section	509(a)(2) S				
				b Type II c						on-funct	ionally	ıntegr	ated
e	Γ	By che	cking this b	ox, I certify that the	organization	ıs not conti	olled directly	or indirect	ly by one or n	nore dıs	qualifie	d pers	ons
				on managers and ot	her than one	or more pub	licly support	ed organizat	tions describ	ed ın se	ction 5	09(a)(1)or
f			1509(a)(2)	received a written d	atarmınatıan	from the ID	C that it is a	Tuna I Tun	o II or Two	III cup	norting	organi	zation
		check	this box	received a written d						III Sup	porting	organi	
g			ng persons?	2006, has the organ	ization accep	oted any gift	or contributi	on from any	ortne				
				rectly or indirectly o	ontrols, eith	er alone or t	ogether with	persons de	scribed in (ii))		Yes	No
		and (III) below, the	governing body of th	e supported	organizatioi	٦?			ſ	11g(i)		
		(ii) A f	amıly memb	er of a person descr	ıbed ın (ı) ab	ove?					11g(ii)		
		(iii) A	35% contro	lled entity of a perso	n described	ın (ı) or (ıı) a	above?				11g(iii)		
h		Provide	e the follown	ng information about	the supporte	ed organızat	ıon(s)			_			
•	i) Nan		(ii) EIN	(iii) Type of	(iv) Is		(v) Did you		(vi) Is		(-	nount of
	suppor	rted ation		organization (described on	organızatı col (i) lıs		the organiz		organizat col (i) org				etary port
O.	yamz	ation		lines 1- 9 above	your gove		suppor		in the U			sup	port
				or IRC section	docume								
				(see									
				instructions))	Yes	No	Yes	No	Yes	No			
							1				-		

Sch	edule A (Form 990 or 990-EZ) 2012							Page 2
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	<u>iplete Pa</u>	rt III.)	
	ection A. Public Support endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) Public support. Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 20)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV)							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	First five years. If the Form 990 is this box and stop here							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and stop here. The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	► □
b	33 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and stop here. The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,	▶ □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							▶ ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6)						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493134002114

OMB No 1545-0047

Inspection

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Political Campaign and Lobbying Activities

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** Trustees of Dartmouth College 02-0222111 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2
Pa	art II-A Complete if the organization	is exempt under	section 501(c)(3) and fil	ed Form 5768	(election
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly		
	Limits on Lobbying E (The term "expenditures" means an		l .)		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1b					
d	O ther exempt purpose expenditures					
е	Total exempt purpose expenditures (add lines 1c	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	.000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lin	e 1f)				
_	Subtract line 1g from line 1a If zero or less, ente	•		-		
i	Subtract line 1f from line 1c If zero or less, ente			-		
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	1
-	section 4911 tax for this year?					┌ Yes ┌ No
_	4-Voor Av	veraging Period U	Inder Section	F01/b)		
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1
	Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontavable amount					

	edule C (Form 990 or 990-EZ) 2012 It II-B Complete if the organization is exempt under section 501(c)(3) and has filed form 5768 (clostical under section 501(b))	TOP			Page 3
	filed Form 5768 (election under section 501(h)).	(;	a)		(b)
For e activ	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity.	Yes	No	Aı	mount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		Νo		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes			
C	Media advertisements?		Νo		
d	Mailings to members, legislators, or the public?	Yes			0
e	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?	Yes			62,927
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			20,324
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo		
i	O ther activities?		Νo		
j	Total Add lines 1c through 1i				83,251
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo		
b	If "Yes," enter the amount of any tax incurred under section 4912				
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		_		
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 5501(c)(6).	501(c)(5), o	r se	ction
			_		Yes No
1	Were substantially all (90% or more) dues received nondeductible by members?			1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		<u> </u>	2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3	
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 5501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."				
1	Dues, assessments and similar amounts from members	1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).				
а	Current year	2a			
b	Carryover from last year	2b			
С	Total	2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess				

Part IV Supplemental Information

5 Taxable amount of lobbying and political expenditures (see instructions)

political expenditure next year?

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier	Return Reference	Explanation
Explanation of Lobbying Activities		Meetings were held with US Senators, Congressional Representatives, and White House staff to discuss matters relating to federally funded research programs and sequestration Meetings were held with members of the State of New Hampshire Legislature for matters including the New Hampshire Hospital contract Meetings were held with local officials to discuss matters including zoning changes and town planning

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DLN: 93493134002114

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Open to Public

Interna	al Revenue Service	► Attach to Fo	rm 990. ► See separate instructions.		Inspec	tion
	me of the organ			Employer id	dentification numb	er
Hu	isices of Dartinouti	Concige		02-02221	11	
Pa			vised Funds or Other Similar Fu	nds or Ac	counts. Comple	te if the
	organi	zation answered "Yes" to Form 990	U, Part IV, line 6. (a) Donor advised funds	(b) Fu	ınds and other acco	unte
1	Total number a	at end of year	7		nas ana other acce	runes
2		tributions to (during year)	2,223,874			
3		nts from (during year)	1,236,596			
4		ue at end of year	6,083,606	<u> </u>		
5	Did the organi		sors in writing that the assets held in dono organization's exclusive legal control?	radvised	▽ Yes	┌ No
6	used only for c		donor advisors in writing that grant funds of the donor or donor advisor, or for any		ose ✓ Yes	┌ No
Pa	rt III Conse	rvation Easements. Complete I	f the organization answered "Yes" to	Form 990,	, Part IV, line 7.	
2	Preservati Protection Preservati Complete lines	of natural habitat on of open space	ganization (check all that apply) n or education) Preservation of an l Preservation of a co a qualified conservation contribution in th	ertified histo	oric structure	
				Hel	ld at the End of the	e Year
а	Total number o	of conservation easements		2a		
b	Total acreage	restricted by conservation easements		2b		
C	Number of con	servation easements on a certified hist	toric structure included in (a)	2c		
d		servation easements included in (c) ac ure listed in the National Register	quired after 8/17/06, and not on a	2d		
3	Number of con	servation easements modified, transfer	rred, released, extinguished, or terminated	d by the orga	nızatıon durıng	
	the tax year 🕨	·				
4	Number of sta	tes where property subject to conserva	tion easement is located ►	_		
5		nization have a written policy regarding f the conservation easements it holds?	the periodic monitoring, inspection, hand	ling of violati	ions, and Tyes	┌ No
6	Staff and volur	nteer hours devoted to monitoring, inspe	ecting, and enforcing conservation easem	ents during t	the year	
7	A mount of exp ► \$	enses incurred in monitoring, inspectin	g, and enforcing conservation easements	during the ye	ear	
8		nservation easement reported on line 2 70(h)(4)(B)(ii)?	(d) above satisfy the requirements of sect	:ion 170(h)(4	4)(B)(ι) Γ Yes	┌ No
9	balance sheet		onservation easements in its revenue and he footnote to the organization's financial : ents			
Pai		nizations Maintaining Collection ete if the organization answered "	ns of Art, Historical Treasures, o Yes" to Form 990, Part IV, line 8.	r Other Si	imilar Assets.	
1a	works of art, h	istorical treasures, or other similar ass	116 (ASC 958), not to report in its reven- ets held for public exhibition, education, o to its financial statements that describes	r research in	n furtherance of pub	
b	works of art, h		116 (ASC 958), to report in its revenue s ets held for public exhibition, education, o se items			olic
	(i) Revenues	included in Form 990, Part VIII, line 1		•	+ \$	
	(ii) Assets inc	luded in Form 990, Part X		.	· \$	
2	If the organiza	tion received or held works of art, histo	rical treasures, or other similar assets for	financial ga	in, provide the	

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

zation's e r other sin ection? wered "\" er assets 1c 1d 1e 1f ed in Part 990, Pa	exempt purpose milar Yes" to Form a not	Yes Yes Yes Yes (e)Four y	No No Vears back
zation's e r other sir ection? wered "\" er assets 1c 1d 1e 1f ed in Part 990, Pars back (d)	exempt purpose milar Yes" to Form not A XIII art IV, line 10)Three years back	Yes 990, Yes mount Yes	▼ No No Vears back
r other single ection? wered "\" er assets 1c 1d 1e 1f ed in Part 990, Pars back (d)	Yes" to Form not A XIII art IV, line 10)Three years back	Yes 990, Yes mount Yes	▼ No No Vears back
r other single ection? wered "\" er assets 1c 1d 1e 1f ed in Part 990, Pars back (d)	Yes" to Form not A XIII art IV, line 10)Three years back	Yes 990, Yes mount Yes	▼ No No Vears back
r other single ection? wered "\" er assets 1c 1d 1e 1f ed in Part 990, Pars back (d)	Yes" to Form not A XIII art IV, line 10)Three years back	Yes 990, Yes mount Yes	▼ No No Vears back
ection? wered "\ er assets 1c 1d 1e 1f ed in Part 990, Pars back (d)	Yes" to Form anot A XIII art IV, line 10)Three years back	990, Yes Tyes Yes (e)Four y	▼ No No Vears back
er assets 1c 1d 1e 1f ed in Part 990, Pars back (d)	XIII art IV, line 10	990, Yes Tyes Yes (e)Four y	✓ No ✓ No ✓ rears back
1c 1d 1e 1f 990, Pars back (d)	XIII art IV, line 10	Yes Tyes Yes (e)Four y	No ✓ rears back
1c 1d 1e 1f ed in Part 990, Pars back (d)	XIII art IV, line 10.)Three years back	wount ✓ Yes (e)Four y	No ✓ rears back
1d 1e 1f ed in Part 990, Pars back (d)	XIII art IV, line 10	✓ Yes · · · · ·	vears back
1d 1e 1f ed in Part 990, Pars back (d)	XIII art IV, line 10	✓ Yes · · · · ·	rears back
1d 1e 1f ed in Part 990, Pars back (d)	XIII art IV, line 10	(e)Four y	rears back
1e 1f ed in Part 990, Pars back (d)	XIII art IV, line 10	(e)Four y	vears back
ed in Part 990, Pars back (d)	XIII art IV, line 10	(e)Four y	vears back
ed in Part 990, Pars back (d)	XIII art IV, line 10	(e)Four y	rears back
990, Pa rs back (d)	art IV, line 10. Three years back	(e)Four y	rears back
990, Pa rs back (d)	art IV, line 10. Three years back	(e)Four y	ears back
rs back (d)) Three years back	(e)Four y	
		<u> </u>	
102,307	2.824.894.018		
40 726			60,159,037
18,726	82,027,937		90,714,805
549,240	298,314,278	-6	91,492,222
86,695	-47,197,989	-	53,107,545
576,806	-159,735,937	-1	81,380,057
06,772	2,998,302,307	2,8	24,894,018
S			
stered for	r the		
	2-		+
			No No
			1
st or other s (other)	(c) Accumulate depreciation	d (d) Bo	ook value
19,081,845	5		19,081,845
			19,604,613
	1		
	1 182,270,1	29 9	99,250,582
	+	64 10	06,389,918
	<u> </u>	_	14,326,958
	86,695 76,806 06,772 s stered fo 19,081,84 124,809,02 281,520,71 177,927,38	86,695 -47,197,989 76,806 -159,735,937 06,772 2,998,302,307 s stered for the	86,695

Investments—Other Securities. See			
(a) Description of security or category	(b) Book value		d of valuation
(including name of security)		Cost or end-or	f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests (3)Other			
(A) Private Equity/Venture Capital Limited Partnership	902,366,529		F
			_
(B) Real Estate & Real Asset Limited Partnership	802,700,354		<u>F</u>
(C) Other Investments	8,845,656		F
(D) Cash & Cash Equivalents and Commingled Funds	83		F
(E) Fixed Income Securities and Commingled Funds	78,600		F
	,		
(F) Global Equity Commingled Funds	759,131,359		<u>F</u>
(G) Marketable Alternative Strategies Commingled Funds	1,048,943,680		F
(a) Transcapie Attended a stategies comminging rands	1,010,513,000		<u>'</u>
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	3,522,066,261		
Part VIII Investments—Program Related. See			
(a) Description of investment type	(b) Book value		d of valuation
	, ,		f-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, III (a) Descrip			(b) Book value
(4) 5 65611	ACTO II		(B) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15	.)		
Part X Other Liabilities. See Form 990, Part X	, line 25.		
1 (a) Description of liability	(b) Book value		
Federal income taxes			
Mark to market liability on interest rate swap agreements	133,222,466		
Employee Benefit Liabilities	272,449,909		
Pending Trades Liability	43,621,304		
Conditional asset retirement obligation	22,456,885		
Government advance, student loans	20,331,760		
Other	5,278,439		
	3,2,0,133		
	3,2,10,133		
	3,270,133		
	3,2,0,103		
	3,270,103		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	497,360,763		

Schedule D (Form 990) 2012			Page 4
	Revenue per Audited Financial		
· - ·	er support per audited financial statem ut not on Form 990, Part VIII, line 12	ents	1
	stments	2a	
b Donated services and use of	facılıtıes	. 2b	
	ts		
d Other (Describe in Part XIIIe Add lines 2a through 2d)	2d	2e
			3
4 A mounts included on Form 9	90, Part VIII, line 12, but not on line 1		
a Investment expenses not inc	luded on Form 990, Part VIII, line 7b	. 4a	
·)	<u> </u>	
			4c 5
	Expenses per Audited Financia		_
1 Total expenses and losses p	er audited financial statements		1
	ut not on Form 990, Part IX, line 25	1 - 1	
	facilities		-
•		. 20	-
)	2d	1
e Add lines 2a through 2d .			2e
			3
	90, Part IX, line 25, but not on line 1:	1 - 1	
	luded on Form 990, Part VIII, line 7b		-
•			- 4c
	and 4c. (This must equal Form 990, Par		5
Part XIII Supplemental In	formation		
	escriptions required for Part II, lines 3, I, lines 2d and 4b, and Part XII, lines 2		
information	1, illes 24 alla 40, alla Part AII, illes 2	d and 40 Also complete this part to	provide any additional
Identifier	Return Reference	Explanati	on
	Part III, Line 1a	Dartmouth's collections include wor	
		historical treasures, and artifacts the museum and libraries. These collections	
		preserved for public exhibition, educ furtherance of public service Each	
		preserved, and cared for, and activit	ties verifying their existence
		and assessing their condition are pe collections are subject to a policy ti	•
		their sale to be used to acquire othe	eritems for collections. The
		collections, which were acquired thr contributions since Dartmouth's inc	eption, are not recognized as
		assets in the Statement of Financial collection items are recorded as dec	
		assets in the year in which the items	
		temporarily restricted net assets if the items are restricted by donors	
	Port III Line 4	are not recorded in the financial sta-	
	Part III, Line 4	Collections at Dartmouth College ex Hood Museum of Art (the Hood) and	
		library system The Hood Museum of the oldest and largest colle	_
		The collections of the Hood, which r	number some 65,000
		objects, are rich, diverse, and availad Dartmouth and the broader commun	
		provided through permanent collect collections database, special exhibi	
		publications, and programs and eve	nts These exhibits and
		programs are an exciting learning re academic community The Hood offe	
		resource, a source for lectures, gall- receptions for the public, and an on-	
		of works The Dartmouth College Lit	orary fosters intellectual
		growth and advances the mission of affiliated communities by supporting	
		in education and research, managing	g and delivering information,
		and partnering to develop and disse Rauner Special Collections Library I	•
		Archives, the Rare Books Collection Collection Dartmouth's Archives do	
		College through the historical recor	ds of the institution and the
		three professional schools, as well a surrounding area through selected of	
		businesses and organizations Total volumes, Dartmouth's rare book col	,
		resource of major importance to the	institution and the scholarly
		world at large The manuscript colle half million unique and original items	
		faculty, staff and outside researcher use of Rauner Library's extensive ho	rs are all welcome to make
		manuscripts, and archival document	ts for their research
	Part IV, Line 2b	Certain donors have established irreagreements with Dartmouth, primari	•
		pooled life income funds, and irrevo	cable charitable remainder
		trusts, whereby the donated assets recognized for distributions to be ma	ade in accordance with the
		agreements In addition, Dartmouth Donor Advised Fund (DDAF) to enal	
		and families to streamline the mana	gement of their charitable
		gifts Through the DDAF, Dartmouth administers gifts to Dartmouth and	
		organizations on the donors' behalf properties and some commercial rei	
		collects one month's rent which it h	olds in escrow to be used, if
		necessary, to pay for damages iden vacated	
Description of Intended Use of Endowment Funds	Part V, Line 4	Dartmouth's endowment plays a crit current and future work of Dartmout	
Endownient Fullus		spending policies are designed to ba	alance the needs of current
		Dartmouth students with the needs Dartmouth students Earning long-to-	
		inflation-adjusted purchasing power	of the endowment underpins
		this concept of intergenerational eq composed of both restricted funds, f	for which donors designate a
		specific purpose for their gifts, and i	
		endowment Dartmouth's endowmen	t spending policy seeks to
		balance the competing objectives of generation of students and faculty w	with the need to preserve the
		endowment's purchasing power for f Distributions from the endowment, v	uture generations
		by the Board of Trustees, are intend	led to support Dartmouth's
		mission by contributing funding to a academic, research and student life	
Description of Uncertain Tax Positions Under FIN 48	Part X, Line 2	Dartmouth believes it has taken no positions	significant uncertain tax
	<u> </u>	p	

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DLN: 93493134002114

OMB No 1545-0047

2012

| 2012

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization Trustees of Dartmouth College

Schools

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

Employer identification number

02-0222111 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes 4d Yes d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? Νo 5a **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? 5e Νo f Use of facilities? 5f Νo g Athletic programs? 5g Νo 5h Νo h Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a 6a Does the organization receive any financial aid or assistance from a governmental agency? Yes b Has the organization's right to such aid ever been revoked or suspended? Νo If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II Yes

Part II Supplemental Information. Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier Return Reference		Explanation
Explanation of Nondiscriminatory Policy Publication	Schedule E, Part I, Line 3	Dartmouth's racially nondiscriminatory policy is widely publicized through a variety of print and electronic media. The notification language set forth in Section 403 of Rev. Proc. 75-50 is included in Dartmouth's brochures and other publications which are available to the general public.
Explanation of Government Financial Assistance	Schedule E, Part I, Line 6	Dartmouth College received federal and state funding in support of its instructional and research programs

Schedule E (Form 990 or 990-EZ) 2012

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DLN: 93493134002114

Statement of Activities Outside the United States

OMB No 1545-0047

Department of the Treasury

SCHEDULE F

(Form 990)

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ See separate instructions.

Open to Public

Internal	Revenue Service					Inspection
	of the organization				Employer ident	tification number
ırust	ees of Dartmouth College				02-0222111	
Pai		nation on Activition 0, Part IV, line 14b		he United States. Co	omplete if the organiz	zation answered
1	For grantmakers. Does assistance, the grantee the grants or assistance	s the organization mes' eligibility for the	naıntaın record grants or assıs	stance, and the selection	on criteria used to awa	ard
2	For grantmakers. Describe United States.	ribe in Part V the or	rganızatıon's p	rocedures for monitori	ng the use of grant fu	ınds outsıde
3	Activites per Region (The	following Part I, line	3 table can be du	uplicated if additional spa	ice is needed)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
	See Add'l Data					
3а	Sub-total	0	0	,		889,778,494
b	Total from continuation she to Part I	neets 0) 1			64,745,506
_	Totale (add lines 25 and 21	h) 0	\I 4	· I	1	0 5 4 5 2 4 0 0 0

Pa				nizations or Entitic eived more than \$5,1					to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			East Asia and the Pacific	Research	6,000	Wire			
2				sted above that are r e or counsel has pro				as 	2
3	Enter total nun	nber of other	organizations or er	ntities					

Schedule F (Form 990) 2012

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed. (c) Number of (a) Type of grant or (b) Region (d) A mount of (e) Manner of cash (f) A mount of (g) Description (h) Method of assistance recipients cash grant disbursement non-cash of non-cash valuation (book, FMV, assistance assistance appraisal, other) Scholarships/Tuition 6 91,979 Student scholarships Central America and Remission the Caribbean 540,139 Student scholarships FMV Scholarships/Tuition East Asia and the 37 Pacific Remission Scholarships/Tuition 157 2,305,746 Student scholarships FΜV Europe Remission FM∨ Scholarships/Tuition Middle East and North 7 98,110 Student scholarships Remission A frica 12 FM∨ Scholarships/Tuition North America 152,700 Student scholarships Remission 18 257,538 Student scholarships FMV Scholarships/Tuition South America Remission Scholarships/Tuition 5 48,458 Student scholarships FMV South Asia Remission Scholarships/Tuition 6 91,978 Student scholarships FMV Sub-Saharan Africa Remission

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	굣	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organizationmay be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	ি	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	I~	Yes	Γ	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	<u> </u>	Yes	Γ	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	▽	Yes	Γ	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	<u>~</u>	Yes	Γ	Νo

Schedule F (Form 990) 2012

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions)

Identifier	ReturnReference	Explanation
	F Part 1 Line 2	Grants distributed by Dartmouth consist primarily of scholarships, fellowships and related support given to Dartmout students Scholarships are awarded based on the financial need of the student Scholarship applications are reviewed by a financial aid officer Financial aid officers are expected to recuse themselves from any case in which they either have a personal interest or feel they cannot be impartial. A random sampling of cases read by each undergraduate financial aid officer is reviewed by the Associate and Senior Associate Directors to ensure compliance with federal regulations, adherence to Dartmouth policies, consistency in results and accuracy Scholarships are credited to an individual student's account through the Banner Student Information System after the studer is enrolled for the term (these credits are included in "non-cash assistance" in Part III above) Scholarship funds are withdrawn if the student ceases to be enrolled. Fellowships are granted in support of a student's educational or research endeavors. All educational and research work is monitored by Dartmouth faculty.
		,

Additional Data

Software ID: Software Version:

EIN: 02-0222111

Name: Trustees of Dartmouth College

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Antarctica	0	0	Program Services	Research	21,076
Central America and the Caribbean	0	0	Investments		887,634,725
Central America and the Caribbean	0	0	Program Services	Research	56,265

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Central America and the Caribbean	0	0		Education and educational consulting	190,451			
Central America and the Caribbean	0	0	Program Services	Study-abroad programs	134,156			
Central America and the Caribbean	0	0	Program Services	Volunteer Services	102,579			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
East Asia and the Pacific	0	0	Program Services	Research	236,953			
East Asia and the Pacific	0	0		Education and educational consulting	1,402,289			
East Asia and the Pacific	0	0	Program Services	Study-abroad programs	717,124			

Form 990 Schedule F	Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region				
East Asia and the Pacific	0	0	Program Services	Volunteer Services	45,750				
East Asia and the Pacific	0	0	Investments		108,824				
Europe	0	0	Investments		46,610,373				

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
Europe	0	0	Program Services	Research	1,307,223		
Europe	0	1	- · · · 3 · · · · · · · · · · · · · · · · · · ·	Education and educational consulting	2,526,056		
Europe	0	0	Program Services	Study-abroad programs	3,609,260		

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Europe	0	0	Program Services	Volunteer Services	58,450			
Middle East and North Africa	0	0	Program Services	Research	86,494			
Middle East and North Africa	0	0	-	Education and educational consulting	83,569			

Form 990 Schedule F	Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region				
Middle East and North Africa	0	0	Program Services	Study-abroad programs	151,166				
Middle East and North Africa	0	0	Program Services	Volunteer Services	21,072				
North America	0	0	Program Services	Research	190,657				

Form 990 Schedule F	Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region				
North America	0	0	· · · 3 · · · · · · · · · · · · · · · · · · ·	Education and educational consulting	246,789				
North America	0	0	Program Services	Study-abroad programs	45,806				
North America	0	0	Program Services	Volunteer Services	4,000				

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
Russia and the Newly Independent States	0	0	Program Services	Study-abroad programs	5,210		
Russia and the Newly Independent States	0	0	Program Services	Education and educational consulting	51,879		
Russia and the Newly Independent States	0	0	Program Services	Research	15,651		

Form 990 Schedule F	Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region				
South America	0	0	Program Services	Research	89,525				
South America	0	0		Education and educational consulting	287,599				
South America	0	0	Program Services	Study-abroad programs	452,826				

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
South America	0	0	Program Services	Volunteer Services	32,040		
South Asia	0	0	Investments		5,670,113		
South Asia			Program Services	Research	1,059		

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
South Asia	0	0	· · · 3 · · · · · · · · · · · · · · · · · · ·	Education and educational consulting	595,407			
South Asia	0	0	Program Services	Study-abroad programs	131,140			
South Asia	0	0	Program Services	Volunteer Services	44,100			

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
Sub-Saharan Africa	0	0	Program Services	Research	660,268		
Sub-Saharan Africa	0	0	- · · · 3 · · · · · · · · · · · · · · · · · · ·	Education and educational consulting	371,473		
Sub-Saharan Africa	0	0	Program Services	Study-abroad programs	361,290		

Form 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region				
Sub-Saharan Africa	0	0	Program Services	Volunteer Services	163,313				

DLN: 93493134002114

OMB No 1545-0047

(Form 990 or 990-EZ)

Department of the Treasury

SCHEDULE G

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered

more than \$15,000 on Form 990-EZ, line 6a. Form 990-EZ filers are not required to complete this part.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public **Inspection**

Internal Revenue Service Name of the organization Employer identification number Trustees of Dartmouth College

02-0222111 Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Indicate whether the organization raised funds through any of the following activities Check all that apply e 🔽 Solicitation of non-government grants Mail solicitations Internet and email solicitations Solicitation of government grants ▼ Phone solicitations □ Special fundraising events ✓ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of (ii) Activity (iii) Did (iv) Gross receipts (v) A mount paid to (vi) A mount paid to ındıvıdual fundraiser have from activity (or retained by) (or retained by) or entity (fundraiser) custody or fundraiser listed in organization col (i) control of contributions? Yes No Carolyn Pelzel Stewarding & Main Street soliciting gifts from Νo 28,241,294 317,401 27,923,893 major donors New London, NH 03257 28,241,294 317,401 27,923,893 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Pa	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts g	aising event contributi			
			(a) Event #1 Advancement Event (event type)	(b) Event #2 Golf Tournament (event type)	(c) O ther events 1 (total number)	(d) Total events (add col (a) through col (c))
E E	1	Gross receipts	141,884	128,690	62,185	332,759
Revenue	2	Less Contributions		62,600	59,421	122,021
<u>~</u>	3	Gross income (line 1 minus line 2)	141,884	66,090	2,764	210,738
	4	Cash prizes				
မွာ	5	Noncash prizes	100	4,003	3	4,103
Expenses	6	Rent/facility costs		12,643	752	13,395
쯊	7	Food and beverages .		13,737	1,982	15,719
Direct	8	Entertainment		742		742
ឨ	9	Other direct expenses .	177	15,930	2,943	19,050
	10	Direct expense summary Add lin	es 4 through 9 ın column	(d)		(53,009)
	11	Net income summary Combine li	ne 3, column (d), and line	10	$(x_1, x_2, x_3, x_4, x_4, \dots, x_n) \blacktriangleright 0$	157,729
Par	t III	Gaming. Complete if the oi \$15,000 on Form 990-EZ, lii		'Yes" to Form 990, Pa	rt IV, line 19, or repo	rted more than
Revenue			(a) Bingo	(b) Pull tabs/Instant pingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
		Gross revenue				
Expenses	2	Cash prizes				
8 5	3	Non-cash prizes				
	4	Rent/facility costs				
Direct	5	Other direct expenses				
	6	Volunteer labor	Г Yes Г No	│ Yes_____ │ No	│ Yes │ No	
	7	Direct expense summary Add line	s 2 through 5 in column (d	i)		
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	mn (d)	<u> ▶ </u>	
9 a b	Ist	er the state(s) in which the organization licensed to operate	gaming activities in each	of these states?		
10a b		re any of the organization's gaming Yes," explain	licenses revoked, suspen	ded or terminated during	the tax year?	

70ES	the organization operate gaming	activities with nonlinelinders		· · I Yes I No
.2		neficiary or trustee of a trust or a men		
	formed to administer charitable of	gaming?		· · · · Fyes F No
.3	Indicate the percentage of gamir	ng activity operated in		
а	The organization's facility			13a
b	An outside facility			13b
.4	Enter the name and address of th	ne person who prepares the organizati	on's gaming/special events books	and records
	Name ►			
	Address 🟲			
	revenue?	ntract with a third party from whom the		
	amount of gaming revenue retain	ed by the third party 🟲 \$		
C	If "Yes," enter name and address	s of the third party		
	Name 🟲			
	Address ►			
.6	Gaming manager information			
	Name 🟲			
	Gaming manager compensation I	\$ \$		
	Description of services provided	>		
	☐ Director/officer	Employee	Independent contractor	
.7	Mandatory distributions			
а	Is the organization required unde	er state law to make charitable distrib	utions from the gaming proceeds to	
	retain the state gaming license?			Г _{Yes} Г _{No}
b	Enter the amount of distributions	required under state law distributed t	to other exempt organizations or sp	ent
	<u> </u>	activities during the tax year 🟲 💲		
Par	columns (III) and (v), a	mation. Complete this part to pr and Part III, lines 9, 9b, 10b, 15b ditional information (see instructi	, 15c, 16, and 17b, as applical	
	Identifier	Return Reference	Explana	tion

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DLN: 93493134002114 OMB No 1545-0047

Department of the Treasury

Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990 Inspection Internal Revenue Service Name of the organization Employer identification number Trustees of Dartmouth College 02-0222111 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and √ Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of (a) Name and address of **(b)** EIN (d) A mount of cash (c) IRC Code (e) A mount of non-(g) Description of (h) Purpose of grant valuation non-cash assistance or assistance organization section grant cash or government if applicable assistance (book, FMV, appraisal, other) See Additional Data Table Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 17 Enter total number of other organizations listed in the line 1 table

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) Scholarships/Tuition Remission	4065	42,332	120,900,194 (FMV	Student Scholarships/tuition remission and employee tuition reimbursement
(2) Fellowships	915	11,184,794	4,738	FMV	Student Fellowships/Employment
(3) Internships	560	1,133,193	0 1	FMV	Student Paid Internships
(4) Health Insurance Subsidy	732		1,561,132	FMV	Subsidize health insurance cost for graduate students
(5) Prizes and Awards	543	335,163	70,674	FM∨	Achievement recognition awards to individual students

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S		Schedule I, Part I, Line 2 Grants distributed by Dartmouth consist primarily of scholarships, fellowships and related support given to Dartmouth students. Scholarships are awarded based on the financial need of the student. Scholarship applications are reviewed by a financial aid officer. Financial aid officers are expected to recuse themselves from any case in which they either have a personal interest or feel they cannot be impartial. A random sampling of cases read by each undergraduate financial aid officer is reviewed by the Associate and Senior Associate Directors to ensure compliance with federal regulations, adherence to Dartmouth policies, consistency in results and accuracy. Scholarships are credited to an individual student's account through the Banner Student Information system after the student has enrolled for the term (these credits are included in "non-cash assistance" in Part III above) Scholarship funds are withdrawn if the student ceases to be enrolled Fellowships are granted in support of a student's educational or research endeavors. All educational and research work is monitored by Dartmouth faculty

Return to Form

Software ID:

Software Version:

EIN: 02-0222111

Name: Trustees of Dartmouth College

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Roundabout Theatre Company231 West 39th Street Suite 1200 New York, NY 10018	13-6192346	501(c)3	20,000				Distribution from donor advised fund
The Arts Council of Southern Finger Lakes32 West Market Street Corning, NY 14830	16-0999315	501(c)3	10,000				Distribution from donor advised fund

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Wellesley College106 Central Street Wellesley,MA 02481	04-2103637	501(c)3	45,762				Distribution from donor advised fund
Eastern College Athletics Conference1311 Craigville Beach Road Centerville, MA 02632	04-3524094	501(c)3	9,091				Distribution from donor advised fund

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Albert Schweitzer Fellowship 330 Brookline Avenue Boston, MA 02215	13-1982786	501(c)3	15,000				Charitable Contribution
Howard Center Inc208 Flynn Ave Suite 3J Burlington, VT 05401	03-0179433	501(c)3	10,000				Charitable Contribution

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Independence Regional Health Center1509 W Truman Road Independence, MO 64050	43-1828924	501(c)3	10,000				Charitable Contribution
NAMI of Illinois 218 West Lawrence Springfield, IL 62704	36-3305804	501(c)3	5,000				Charitable Contribution

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Locust Street Resource Center320 S Locust Street Carlinville, IL 62626	37-0983795	501(c)3	10,000				Charitable Contribution
NAMI Kentucky Inc808 Monticello Street Somerset,KY 42501	61-1140329	501(c)3	5,000				Charitable Contribution

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Collaborative Support Programs of NJ Inc11 Spring Street Freehold, NJ 07728	22-2589018	501(c)3	10,000				Charitable Contribution
Klamath Behavioral Health & wellness3314 Vandenberg Road Klamath Falls, OR 97601	93-6002301	501(c)3	10,000				Charitable Contribution

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Upper Valley Haven713 Hartford Avenue White River Jct, VT 05001	03-0277908	501(c)3	5,500				Charitable Contribution
The Frost PlaceRidge Road Box 74 Franconia Notch,NH 03580	26-4497702	501(c)3	6,000				Charitable Contribution

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Black Alumni of Dartmouth Asociation37 Dewey Field Road Suite 6015 Hanover,NH 03755	04-3391634	501(c)3	6,747				Charitable Contribution
New York Landmarks ConservancyWhitehall St FL 21 New York, NY 10004	23-7181785	501(c)3	10,000				Charitable Contribution

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Haldeman Family Foundation 2929 Arch Street Philadelphia, PA 19104	35-2218296	501(c)3	5,000				Charitable Contribution

Compensation Information

DLN: 93493134002114

OMB No 1545-0047

Open to Public Inspection

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization Trustees of Dartmouth College **Employer identification number**

02-0222111

Pa	rt I Questions Regarding Compensation	on				
					Yes	No
1a	Check the appropriate box(es) if the organization p 990, Part VII, Section A, line 1a Complete Part I		ny of the following to or for a person listed in Form ride any relevant information regarding these items			
	First-class or charter travel	<u> - </u>	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments	굣	Health or social club dues or initiation fees			
	Discretionary spending account	⊽	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the reimbursement or provision of all of the expenses			1b		No
2	Did the organization require substantiation prior to directors, trustees, and the CEO/Executive Direct					
	directors, trustees, and the CLO/Executive Direct	cor, regard	any the items checked in line 1a.	2	Yes	
3	Indicate which, if any, of the following the filing org organization's CEO/Executive Director Check all used by a related organization to establish compe	that apply				
	Compensation committee	굣	Written employment contract			
	✓ Independent compensation consultant	<u> </u>	Compensation survey or study			
	Form 990 of other organizations	⊽	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990 or a related organization), Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-contro	ol paymen	t?	4a		No
b	Participate in, or receive payment from, a supplem	nental non	qualified retirement plan?	4b	Yes	
С	Participate in, or receive payment from, an equity-	-based co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and	provide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only r	nust comp	olete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section compensation contingent on the revenues of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			5a		No
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section compensation contingent on the net earnings of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes,"			7	Yes	
8	Were any amounts reported in Form 990, Part VII	, paid or a	ccured pursuant to a contract that was			
		ın Regula	tions section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		No
9	If "Yes" to line 8, did the organization also follow t section 53 $4958-6(c)$?	he rebutt	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Identifier	Return Reference	Explanation
	Part I, Line 1a	First-class travel Dartmouth travel policy allows for first or business class air travel for business purposes in limited circumstances. Consistent with this policy, on infrequent occasions senior officers flew first class with the President's approval. The lack of a major commercial airport within 80 miles of Dartmouth requires use of charter air travel to fulfill the business travel requirements of the President. For this reason, the President had access for business purposes to charter flight service, the cost of which was fully defrayed by private donations designated for this purpose. Tax indemnification and gross-up payments. During calendar 2012, Dartmouth elected to pay the tax obligations that arose from certain compensation transactions for one individual. This payment was treated as taxable compensation. Housing Allowance or residence for personal use Dartmouth provided housing for the President. This arrangement was for Dartmouth's convenience and a condition of employment and therefore were not taxable to the individual. Dartmouth provided housing to the Dean of the Geisel School of Medicine. The value of the housing was reported as taxable income. Personal Services Darmouth provided housekeeping services for cleaning and maintaining the President's house. The value of services provided for personal living space was recognized as imputed income to the President Health or Social Club Dues Dartmouth provided the President with passes to the Dartmouth Skiway. The value of these items was recognized as imputed income to the President.
	Part I, Line 1b	Policy regarding payments received in 1a Dartmouth followed guidance set forth in the tax regulations relevant to the items listed in Line 1a, but did not have a separate written document in fiscal 2013
	Part I, Line 4b	Participate in or receive payments from Nonqualified Retirement Plans Dartmouth provided the former President with a nonqualified 457 (f) supplemental retirement plan. The Plan provided for annual credits to the plan subject to vesting requirements based on continuation of employment through set dates. Because the former President terminated employment without meeting the vesting requirements, the amount which was credited and reported as a retirement plan contribution on the FY 2011 Form 990 was forfeited.
	Part I, Line 7	Jim Yong Kim, Former President, received a \$200,000 performance bonus during calendar 2012 Pamela Peedin, Chief Investment Officer, received incentive compensation of \$562,500 during calendar 2012 Carolyn Pelzel, Former Senior VP for Advancement received a supplemental payment of \$106,315 during calendar 2012

Schedule J (Form 990) 2012

Software ID: Software Version:

EIN: 02-0222111

Name: Trustees of Dartmouth College

(A) Name		(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & ıncentıve compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
Carol Folt	(I) (II)		0	7,560 0	22,500 0	26,788 0	699,742 0	0
Michael Wagner	(I) (II)		0	36	22,500 0	11,955 0	293,017 0	C
Steven Kadısh	(I) (II)) 469,423) 0	0	26,784 0	22,500 0	4,540 0	523,247 0	C
Martin Wybourne	(I) (II)		0	36	22,500 0	4,900 0	404,372 0	C (
Robert Donin	(I) (II)		0	5,976 0	22,500 0	1,794 0	470,080 0	(
Ann Keith	(I) (II)		0	1,159	22,500 0	14,888	295,465	0
Mıchael Mastanduno	(I) (II)		0	5,081	22,500 0	14,958 0	398,280 0	C
Myron McCoo	(I) (II)) 268,563) 0	0	274	17,500 0	5,245 0	291,582 0	(
Pamela Peedin	(I) (II)		562,500 0	756 0	25,500 0	12,056	1,060,844	(
Lında Snyder	(I) (II)		0	14,661	19,994 0	3,246 0	260,377	0
Wiley Souba	(I) (II)		0	45,036 0	60,000 0	11,410 0	899,766 0	C
Paul Argenti	(I) (II)		0	4,786 0	17,453 0	20,183 0	776,158 0	(
Pino Audia	(I) (II)) 589,793) 0	0	1,746	21,566 0	14,542 0	627,647 0	(
Paul Danos	(I) (II)		0	23,846	22,500 0	10,343 0	794,155 0	(
Sydney Finkelstein	(I) (II)		0	2,658	22,500 0	13,014	666,901 0	(
Richard Freeman Jr	(I) (II)) 700,152) 0	0	50	22,500 0	11,410 0	734,112 0	(
Jim Yong Kim	(I) (II)		200,000	17,512	22,500 0	26,560 0	778,499 0	(
James Wright	(I) (II)) 513,979) 0	0	28,572	22,500 0	9,291 0	574,342 0	(
Adam Keller	(I) (II)		0	7,093	25,000 0	11,539 0	365,994 0	(
Barry Scherr	(I) (II)	323,673	0		25,000	11,004	373,542 0	(

Form 990, Schedule J, Par	<u>/T</u> J	<u> 11 - Officers, Dire</u> c	<u> Stors, Trustees, K</u> r	zy Employees, and	J Hignest Comper	isated Employees	<i>,</i>	
(A) Name		(B) Breakdown o'	of W-2 and/or 1099-MIS	SC compensation	(C) Deferred	\ , ,	(E) Total of columns	
		(i) Base Compensation	(ii) Bonus & ıncentıve compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
William Green ((I) (II)	340,823 0	0	36	22,500	1,242	364,601	0
Carolyn Pelzel ((I) (II)	353,350 0	0	146,992	22,500	3,971	526,813	0

Schedule K

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493134002114

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

(Form 990)

Trustees of Dartmouth College

Employer identification number

Tru	ustees of Dartmouth College									02-	02-0222111				
E	Part I Bond Issues	,													
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f)	Descriptio	n of purpose	(g) De	feased	beha	On alf of uer		Pool ncing
										Yes	No	Yes	No	Yes	No
A	New Hampshire Health & Educ Facilities Authority	02-0279866	644614FP9	03-12-2003	113,2	50,000	Refund	d 6-1-93 ı	ssue		x		x		×
В	New Hampshire Health & Educ Facilities Authority	02-0279866	644614RV3	04-05-2007	90,0	00,000	ıssues	Refund 3-6-97 & 11-13-97 issues, issue costs, capital renovations			Х		х		х
С	New Hampshire Health & Educ Facilities Authority	02-0279866	644614RV3	04-05-2007	90,0	00,000			construction, ins, equipment		Х		Х		X
D	New Hampshire Health & Educ Facilities Authority	02-0279866	644614YG8	06-18-2009	207,3	89,690	Refund 12-17-98 & 12-1-99 ISSUES, ISSUE COST, NEW CONSTR, Cap renov				X		x		x
P	art III Proceeds				1										
_	A mount of bonds retired					<u> </u>		E			C			D	
	-					29,550,	,000	000 245,000			15,000	0,000			
2						1 1 2 5	222		2 000 064		00.40	1.603		1.5.1	22222
3		nds				1,125,	,000		3,099,064		93,43	7,682		164	,890,998
<u>4</u> 5	<u>-</u>					175	006		175.006		2.42	7.603			152 472
6	Proceeds in refunding escrows					175,	986 175,986		3,437,682		,682	52 152,4		152,473	
7						1 1 2 5 0 0 0 0 1 7 6 9 9		17699	471,429		1 4 2 9	1,042,3		042 202	
8						1,123,	1,125,000 17,688		17,000	4/1,42		1,429	1,512,5		,042,393
9	<u></u>														
10						2,905,	390		2,905,390		89,528	3 571		163	,696,132
11									2,000,000		00,02	,,,,,			,000,202
12	Other unspent proceeds														
13	Year of substantial completion	n			20	09		20	09	2	009			2012	
					Yes	No		Yes	No	Yes	N	•	Yes		No
14	. Were the bonds issued as part	t of a current refund	ing issue?		Х			Х			×		Х		
15						Х			х		×				Х
16	Has the final allocation of prod	ceeds been made?			Х			Х		Х			Х		
17	Does the organization maintai	ın adequate books a	nd records to supp	ort the final	Х			Х		Х			Х		
Pa	Private Business U	Jse				•		<u>'</u>			-				
					1	Λ.			· I		•			_ D	

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

No

Χ

Yes

Yes

Χ

No

Χ

Χ

No

Χ

Yes

No

Χ

Yes

Χ

Part Private Business Use (Continued) В C D Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use 3a Х Х Χ Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-Χ Χ Х Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside d counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0% 0% 0% 0% other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501 0% % 0% (c)(3) organization, or a state or local government Total of lines 4 and 5 0% 0% 0% 0% Does the bond issue meet the private security or payment test? 7 Х Х Х Χ Has there been a sale or disposition of any of the bond financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Х Х Х issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of % % % % If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Х Χ Х Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage В С D Α Yes Yes No No Yes No Yes No Has the issuer filed Form 8038-T? 1 Χ Χ Χ If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Exception to rebate? b Х Х No rebate due? c Χ Χ If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ Χ into a qualified hedge with respect to the bond issue? Wells Wells Wells Name of provider Fargo&Barclays Bank Fargo&Barclays Bank Fargo&Barclays Bank Term of hedge 20 000000000000 20 000000000000 21 000000000000 C Was the hedge superintegrated? d Χ Χ Χ Was a hedge terminated? Χ Χ Χ

Part IV Arbitrage (Continued)

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		×		X		x		X
ь	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		x		X		x		X
7	Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		×	

Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

Α		В		С		D		
Yes	No	Yes	No	Yes	No	Yes	No	
х		х		х		х		

Part VII Supplemental Inf	ormation. Complete this part to	provide additional information for responses to questions on Schedule K (see instructions).
Identifier	Return Reference	Explanation
		Part II, line 3, col A The difference between issue price and total proceeds = (\$112,125,000) to refinance prior issue
		Part II, line 3 col B The difference between issue price and total proceeds equals the sum of (\$87,076,922) to refinance prior issues and \$175,986 of investment income
		Part II, line 3, col C The difference between issue price and total proceeds equals \$3,437,682 of investment income
		Part II, line 3, col D The difference between issue price and total proceeds equals the sum of (\$42,651,166) to refinance prior issues and \$152,473 of investment income
		Part IV, line 4c, col B & C \$32M hedge with Wells Fargo Bank, NA, interest paid monthly at 3 774% and interest received at 72% of 1 month LIBOR, effective 6-1-07, maturity 6-1-27
		Part IV, line 4c, col B & C \$53M hedged with Barclays Bank PLC, interest paid monthly at 3 777%, interest received at 72% of 1 month LIBOR, effective 6-1-07, maturity 6-1-28
		Part IV, line 2c, col D Arbitrage rebate calculation was prepared on November 8, 2013 The computation period was June 19, 2009 through June 18, 2013

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As Filed Data -

DLN: 93493134002114

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions. 2012

Open to Public Inspection

Name of the orga Trustees of Dartmout							Em	ploye	r identif	fication	number	•
Doub I France	- Danafit Tuan		sastion F	01/01/21 0	nd sastion F	01/01/41 07		-0222				
	s Benefit Tran te ıf the organizatı										l O b	
	of disqualified pers			between dis		(c) Descrip					d) Corre	ected?
- ` `	·		person and	l organizatio	n n						res	No
											•	
3												
4958	ount of tax incurre	ed by organiza	ation mana	gers or alsq	ualified perso	ns during the	year u	inder s	ection section			
3 Enter the am	ount of tax, if any,	on line 2, ab	ove, reimb	ursed by the	organization				F \$			
					_							
	ns to and/or F				57 D-+-1/ I	20		O D =	+ T\	- 26 -		
	olete if the organiz nization reported a					ine 38a, or Fo	rm 99	u, Par	tıv, iin	e 26, 0	rirthe	
(a) Name of	(b) Relationship				(e)Original	(f)Balance	(g)	In	(h)	(i)Wrı	tten
ınterested	with organization	of loan	or from t		principal	due	defa	ult?	Appro		agreen	nent?
person			organizat	on?	amount				by boa			
			То	From	†		Yes	No	Yes	No	Yes	No
											_	
											_	
											_	
											_	
			<u> </u>						ļ		_	
Total			<u>►</u> \$									
	its or Assistan plete if the orga					+ TV line 27						
(a) Name of inte		lationship bet			assistance	(d) Type o		tance	(a)	Purnos	e of assı	stance
person	1 7 7	ted person ar		, Allount of	assistance	(d) Type o	1 43313	tance	(6)	ruipos	c 01 a331	stance
		organızatıon										
						•						
	+											
						_						

Part IV Business Transactions In	nvolving Interested	l Persons.			
Complete if the organization	<u>n answered "Yes" on I</u>	<u>Form 990, Part IV, lın</u>	e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reven	f zatıon':
				Yes	No
See Additional Data Table					

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Ident if ier	Return Reference	Explanation
		In calendar 2012 Dr Younsook Lim, an employee of Dartmouth Hitchcock Clinic (DHC) provided services to the Dartmouth Institute for Health Policy and Clinical Practice, a department of Dartmouth College Dartmouth College reimbursed DHC \$50,107 for Dr Lim's services Dr Lim is the spouse of a former Dartmouth Officer

Schedule L (Form 990 or 990-EZ) 2012

Software ID: Software Version:

EIN: 02-0222111

Name: Trustees of Dartmouth College

Form 990, Schedule L, Part IV - B (a) Name of Interested person	(b) Relationship	(c) Amount of	(d) Description of transaction		aring of
	between interested person and the organization	transaction		organiz rever Yes	
(1) Baın Capıtal Fund VII LP	Dartmouth Trustee Spouse and Bain Capital Managing Director	107,760	Capital Distribution	Tes	No
(2) Bain Capital Fund VIII LP	Dartmouth Trustee Spouse and Bain Capital Managing Director	3,067,045	Capital Distribution		Νο
(3) Baın Capıtal Fund IX LP	Dartmouth Trustee Spouse and Bain Capital Managing Director	2,736,835	Capital Distribution		No
(4) Bain Capital Fund X LP	Dartmouth Trustee Spouse and Bain Capital Managing Director	2,362,501	Capital Contribution		No
(5) Bain Capital Fund X LP	Dartmouth Trustee Spouse and Bain Capital Managing Director	674,560	Capital Distribution		No
(6) Bain Capital Asia Fund LP	Dartmouth Trustee Spouse and Bain Capital Managing Director	45,000	Capital Contribution		Νo
(7) Bain Capital Asia Fund LP	Dartmouth Trustee Spouse and Bain Capital Managing Director	359,038	Capital Distribution		No
(8) Bain Capital Asia Fund II LP	Dartmouth Trustee Spouse and Bain Capital Managing Director	2,812,500	Capital Contribution		No
(9) Bain Capital Europe Fund III LP	Dartmouth Trustee Spouse and Bain Capital Managing Director	2,616,530	Capital Contribution		No
(10) Greylock XI LP	Dartmouth Trustee and Greylock Executive Officer	10,249,339	Capital Distribution		No
(11) Greylock XII LP	Dartmouth Trustee and Greylock Executive Officer	1,000,000	Capital Contribution		No
(12) Greylock XII LP	Dartmouth Trustee and Greylock Executive Officer	16,051,411	Capital Distribution		No
(13) Greylock XIII LP	Dartmouth Trustee and Greylock Executive Officer	3,476,000	Capital Contribution		No
(14) Greylock XIII LP	Dartmouth Trustee and Greylock Executive Officer	1,685,511	Capital Distribution		No
(15) Lone Cedar	Dartmouth Trustee and Lone Pine Managing Director	7,369,000	Capital Distribution		Νo
(16) Lone Pinon LP	Dartmouth Trustee and Lone Pine Managing Director	3,574,000	Capital Distribution		No
(17) Sankaty Credit Opportunities II LLC	Dartmouth Trustee Spouse and Managing Director of parent company (Bain Cap)	4,231,331	Capital Distribution		Νo
(18) Sankaty Credit Opportunities III LLC	Dartmouth Trustee Spouse and Managing Director of parent company (Bain Cap)	3,058,134	Capital Distribution		Νo
(19) TCV VI LP	Dartmouth Trustee and TCV General Partner	214,000	Capital Contribution		No
(20) TCV VI LP	Dartmouth Trustee and TCV General Partner	2 ,6 2 4 ,0 3 3	Capital Distribution		No
(21) TCV VII(A) LP	Dartmouth Trustee and TCV General Partner	3,330,000	Capital Contribution		No
(22) TCV VII(A) LP	Dartmouth Trustee and TCV General Partner	2,190,003	Capital Distribution		No
(23) TPG VI	Dartmouth Trustee and TPG Founding Partner	925,700	Capital Contribution		No
(24) TPG VI	Dartmouth Trustee and TPG Founding Partner	663,317	Capital Distribution		No
(25) Garelick Farms	Dartmouth Trustee and Chairman of Dean Foods Co	193,177	Payments for products purchased in the ordinary course of business		No
(26) General Electric	Dartmouth Trustee and Chairman of General Electric	964,803	Payments to subrecipient of sponsored project in the ordinary course of business		No
(27) Kathy Green	Spouse of Former Key Employee	53,999	Calendar 2012 employee compensation		Νο
(28) Steven Kadısh	Spouse of Key Employee	523,247	Calendar 2012 compensation as an employee		No
(29) David Peart	Spouse of Officer	181,747	Calendar 2012 compensation as an employee		No
(30) Lında Snyder	Spouse of Officer	260,377	Calendar 2012 employee compensation		No
(31) Mary Donin	Spouse of Key Employee	43,988	Calendar 2012 employee compensation		No

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DLN: 93493134002114

OMB No 1545-0047

Department of the Treasury

Internal Revenue Service

SCHEDULE M

(Form 990)

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Noncash Contributions

Open to Public Inspection

Name of the organization Trustees of Dartmouth College **Employer identification number**

02-0222111

Pa	Types of Property							
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d Method of d noncash contrib	etermı		ts
1	Art—Works of art	X	44	1g 58	\$1 per allocation			
	Art—Historical treasures .		77	30	pr per anocación			
	Art—Fractional interests							
	Books and publications	X		5	\$1 per allocation			
	Clothing and household				7 - P -			
	goods	Х		2	\$1 per allocation			
6	Cars and other vehicles							
	Boats and planes							
	Intellectual property							
	Securities—Publicly traded .	Х	752		market value			
	Securities—Closely held stock	. X	1	69,000	market value			
	Securities—Partnership, LLC, or trust interests							
	Securities—Miscellaneous	X	1	1	\$1 per allocation			
13	Qualified conservation contribution—Historic structures							
14	Q ualified conservation contribution—O ther							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—O ther							
18	Collectibles	Х	1		\$1 per allocation			
	Food inventory	Х	1	1	\$1 per allocation			
	Drugs and medical supplies .							
	Taxidermy							
	Historical artifacts	.,	_					
	Scientific specimens	X	1		\$1 per allocation			
24	Archeological artifacts	X	1	3	\$1 per allocation			
25	Other (items)	X	3	4	\$1 per allocation			
	Horses and			·	- F			
	Equestrian							
26	Other ► (Equipment)	X	4	6	\$1 per allocation			
	Specialized Equipment or							
27	Other • (Instruments)	X	40	48	\$1 per allocation			
	Other ► (Miscellaneous)	Х	23		\$1 per allocation			
29	Number of Forms 8283 received	by the orga	nization during the tax yea	r for contributions				
	for which the organization compl	eted Form 8	283, Part IV, Donee Acknowledge	owledgement	29			11
							Yes	No
30a	During the year, did the organiz							
	must hold for at least three yea			on, and which is not require	d to be used			
	for exempt purposes for the ent					30a		No
b	If "Yes," describe the arrangem	nent in Part 1	II					
31	Does the organization have a gi	•				31	Yes	
32a	Does the organization hire or us contributions?	se third part	ies or related organizations	to solicit, process, or sell i	noncash • • •	32a	Yes	
b	If "Yes," describe in Part II							
33	If the organization did not report describe in Part II	t an amount	: in column (c) for a type of	property for which column (a) is checked,			

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

number of items re	ceived, or a combination of both.	Also complete this part for any additional information.
Identifier	Return Reference	Explanation
Method for Determining Number of Contributions	Part I, Column (b)	For non-securities gifts, contribution count is the number of gift receipts, which may comprise one or more items. For securities, contribution count is the number of stock gifts by sets of shares from a given company within a given gift.
Third Party Use	Part I, Line 32b	Dartmouth occasionally uses third parties, including auction houses, to sell specialized items such as jewelry and art
Non Reporting of Revenue	Part I, Line 33	Pursuant to Accounting Standards Codification 958 (ASC 958), Dartmouth does not capitalize its collections, including works of art, literary works, historical treasures and artifacts that are maintained in its museums and libraries Non-cash contributions of this nature are, therefore, not recognized as revenue for financial statements purposes, except for a nominal value of \$1 each These collections are protected and preserved for public exhibition, education, research and the furtherance of public service Other non-cash contributions with no readily ascertainable fair value or which are deemed immaterial are not recognized as revenue for financial statement purposes, except for a nominal value of \$1 each

Schedule M (Form 990) (2012)

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SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493134002114

OMB No 1545-0047

2012

Open to Public Inspection

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization
Trustees of Dartmouth College

Dartmouth College

02-0222111

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section A, line 2	Steven Kadish, Executive Vice President, and Linda Snyder, Vice President Campus Planning and Facilities, have a family relationship

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section B, Iine 11	The 990 review process is as follows: A draft of the completed Form 990 is sent to the Audit Committee and a draft of the sections concerning compensation is sent to the Compensation Committee. The Compensation Committee may contact management or the Audit Committee with any questions or concerns on the compensation sections. The Audit Committee then meets with senior management personnel to review the process by which the Form 990 was prepared, discuss any items of significance, and resolve any questions. The Audit Committee then votes to accept the Form 990 based on management's representations. Prior to the return being filed, a draft of the complete Form 990 is provided to the full board. At the next meeting of the Board of Trustees, the Audit Committee reports to the full Board on the results of its review.

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section B, Inne 12c	Compliance with Dartmouth's institution-wide Conflict of Interest policy (www dartmouth edu/~osp/resources/policies/dartmouth/cofinterest html) is required by College policy Compliance is enforced and monitored by the Office of the General Counsel, which reviews information concerning potential conflicts solicited from approximately 350 trustees, faculty, and staff members each year. Compliance with the requirements of the Policy concerning researchers engaged in externally sponsored research is enforced and monitored by the Office of the Provost, and particularly by the Office of Sponsored Projects and the Conflict of Interest Committee of the Council on Sponsored Activities which, in accordance with federal regulations, solicit information from researchers concerning financial interests that may affect or be affected by proposed research. In addition, the Office of the General Counsel and the Investment Office enforce and monitor compliance with the Policy on Pecuniary Benefit Transactions and Related Party Investments.

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section B, line 15	The process for determining the compensation of Dartmouth's President and other officers and key employees is as follows (1) Comparability data are gathered by the Vice President of Human Resources from a compensation survey conducted by a nationally-known compensation consulting firm (2)Recommendations for compensation adjustments for officers and key employees are prepared by the President, using comparability data and a review of the employee's performance (3) The President's recommendations are presented for approval to the Compensation Committee of the Board, together with the comparability data (4) Comparability data for the President's compensation is also presented to the Compensation Committee by the Vice President of Human Resources. The Compensation Committee approves the President's salary

Identifier	Return Reference	Explanation
		Dartmouth makes its governing document (The Charter of Dartmouth College), conflict of interest policies and financial statements available to the public by posting these documents on its website

ldentifier	Return Reference	Explanation
Changes in Net Assets or Fund Balances		Net unrealized change in value of non-investment items 98,263,786 Net change in split-interest agreements 11,855,242

Identifier	Return Reference	Explanation
	Form 990 Part IV, Line 28c, Business Transactions with Interested Persons	A special and rigorous conflict-of-interest policy applies to Dartmouth investments with firms in which related parties (e.g., Trustees or non-Trustee Investment Committee members) have a financial interest. Under the New Hampshire Pecuniary Benefit Law (Revised Statutes Annotated, Chapter 7 19-a) and Dartmouth's Policy on Pecuniary Benefit Transactions and Related Party Investments, such investments are strictly regulated. Before such an investment may be made, the Investment Office must submit to the Board of Trustees an analysis (1) documenting the past performance of funds managed by the firm in question, and (2) comparing the terms of the proposed investment with the terms of other recent similar investments not involving related parties. The analysis must also document that Dartmouth's investment would not comprise more than 10% of the fund and that other institutional investors have committed to participate in the same fund. Based on this information, the proposed investment is considered first by the Investment Committee of the Board of Trustees, then by the Audit Committee, then by the full Board. In each instance, any Trustee or non-Trustee Investment Committee member associated with the firm involved in the investment must be recused from the discussion and vote. The investment may not be made unless the Investment Committee and the Board each give their approval by a two-thirds vote. Approval by the Audit Committee is also required. Approval requires a finding that the proposed investment is fair and reasonable to Dartmouth and that it is no less favorable than the terms of similar recent investments made by Dartmouth not involving related parties. In accordance with State law, a notice of the proposed investment—identifying the related party, the investment firm, and the amount of the investment—is then filed with the State Attorney General's Office and published in the local daily newspaper.

SCHEDULE R Related Orga

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization Trustees of Dartmouth College

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Employer identification number

2012

DLN: 93493134002114

Open to Public Inspection

Identification of Disregarded Entities (Com	(b)	(c)	(d)	(e)	T	(f)		
(a) Name, address, and EIN (If applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Dire	ct controlling entity		
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during		f the organization a	nswered "Yes	" to Form 990, F	Part IV, III	ne 34 because i	t nad or	ne
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during (a) Name, address, and EIN of related organization		(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	(e)	status	(f) Direct controlling entity	Section (13) co	g) n 512(
or more related tax-exempt organizations during (a) Name, address, and EIN of related organization	the tax year.) (b)	(c) Legal domicile (state	(d)	(e)	status	(f) Direct controlling	Section (13) co	g) 1512(ontrolle tity?
or more related tax-exempt organizations during (a) Name, address, and EIN of related organization	the tax year.) (b)	(c) Legal domicile (state	(d)	(e)	status	(f) Direct controlling	Section (13) cc ent	g) 512(ontrolle
or more related tax-exempt organizations during (a) Name, address, and EIN of related organization	the tax year.) (b)	(c) Legal domicile (state	(d)	(e)	status	(f) Direct controlling	Section (13) cc ent	g) 512(ontrolle
or more related tax-exempt organizations during (a) Name, address, and EIN of related organization	the tax year.) (b)	(c) Legal domicile (state	(d)	(e)	status	(f) Direct controlling	Section (13) cc ent	g) 1512(ontrolle tity?
or more related tax-exempt organizations during (a) Name, address, and EIN of related organization	the tax year.) (b)	(c) Legal domicile (state	(d)	(e)	status	(f) Direct controlling	Section (13) cc ent	g) 1512(ontrolle tity?
or more related tax-exempt organizations during (a)	the tax year.) (b)	(c) Legal domicile (state	(d)	(e)	status	(f) Direct controlling	Section (13) cc ent	g) 512(ontrolle
or more related tax-exempt organizations during (a) Name, address, and EIN of related organization	the tax year.) (b)	(c) Legal domicile (state	(d)	(e)	status	(f) Direct controlling	Section (13) cc ent	g) 512(ontrolle
or more related tax-exempt organizations during (a) Name, address, and EIN of related organization	the tax year.) (b)	(c) Legal domicile (state	(d)	(e)	status	(f) Direct controlling	Section (13) cc ent	g) 1512(ontrolle tity?
or more related tax-exempt organizations during (a) Name, address, and EIN of related organization	the tax year.) (b)	(c) Legal domicile (state	(d)	(e)	status	(f) Direct controlling	Section (13) cc ent	g) 512(ontrolle
or more related tax-exempt organizations during (a) Name, address, and EIN of related organization	the tax year.) (b)	(c) Legal domicile (state	(d)	(e)	status	(f) Direct controlling	Section (13) cc ent	g) 1512(ontrolle tity?

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV,	, line 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end- of-year assets	(h) Dispropi allocati	rtionate ions?	Gene mana parti	ral or aging ner?	(k) Percentage ownership
	Real Estate Investment	NY	N/A	Related	1,171,259	7,141,711		No		No	93 500 %
	Real Estate Investment	CA	N/A	Related	-1,410,577	9,322,601		No		No	99 990 %
	Real Estate Investment	TX	N/A	Related	4,693,228	8,769,973		No		No	50 130 %

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

line 34 because it had one or	more related organizations	treateu as a corporati	on or trust durii	ng the tax y	ear.)				
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)		(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section (b)(: contro entit	1512 13) olled
								Yes	No
(1) Charitable Remainder Unitrusts (90)	Fundraising/Development	NH	Trustees of Dartmouth College	Т					No
(2) Pooled Income Funds (4)	Fundraising/Development	NH	Trustees of Dartmouth College	Т					No

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 D	iring the tax year, did the orgranization engage in any of the following transactions with one or more rela	ated organizations li	sted in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No
b	Gift, grant, or capital contribution to related organization(s)				1b	Yes	
c	Gift, grant, or capital contribution from related organization(s)				1 c	Yes	
d	Loans or loan guarantees to or for related organization(s)				1d		No
e	Loans or loan guarantees by related organization(s)				1e		No
f	Dividends from related organization(s)				1f		No
g	Sale of assets to related organization(s)				1g		No
h	Purchase of assets from related organization(s)				1h		No
i	Exchange of assets with related organization(s)				1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes	
1	Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
m	m Performance of services or membership or fundraising solicitations by related organization(s)						
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
0	Sharing of paid employees with related organization(s)				10		No
р	Reimbursement paid to related organization(s) for expenses				1 p		No
q	Reimbursement paid by related organization(s) for expenses				1q	Yes	
r	Other transfer of cash or property to related organization(s)				1r	Yes	
s	Other transfer of cash or property from related organization(s)				1s	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the	his line, including co	vered relationships	and transaction thresholds			
	(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount i	nvolved	
ee A	ditional Data Table						

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				•	,		Ī	
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	,	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

Software ID: Software Version:

EIN: 02-0222111

Name: Trustees of Dartmouth College

Schedule R (Form 990) 2012

Part VII

Page **5**

	Sup	piem	entai	TUTOR	mation	
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Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Complete this part to provide additional information for responses to questions on schedule it (see instructions)							
Identifier	Return Reference	Explanation					
	Part IV, Charitable Remainder Trusts and Pooled Income	Dartmouth College controls a total of 90 Charitable Remainder Trusts and 4 Pooled Income Funds, all domiciled in the State of New Hampshire					
	Funds						

Funds			
> Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
Dartmouth Educational Loan Corporation	R	1,237,114	Cost
Dartmouth Educational Loan Corporation	L	-142,333	Cost
Dartmouth Educational Loan Corporation	Q	-199,980	Cost
Foundation for Jewish Life at Dartmouth	L	-85,067	Cost
Foundation for Jewish Life at Dartmouth	С	-58,748	Cost
Foundation for Jewish Life at Dartmouth	В	155,123	Cost
Seven Lebanon Street Inc	К	1,240,918	Cost
Seven Lebanon Street Inc	S	-270,000	Cost
Seven Lebanon Street Inc	L	-79,780	Cost
South Street Downtown Holdings Inc	L	-131,694	Cost
South Street Downtown Holdings Inc	К	83,013	Cost
South Street Downtown Holdings Inc	S	-630,000	Cost
Centerra Marketplace Inc	S	-270,000	Cost
Tuck Educational Loan Corporation	S	-1,529,000	Cost
RP Realty Partners Retail Entrepreneurial Fund III-B LP	R	9,862,623	Cost
Sarofim Multifamily Partners II LP	R	924,561	Cost
Charitable Remainder Trusts(3)	S	-1,571,721	Cost
Dartmouth Trust	S	-142,476	Cost