

## See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



DLN: 93493132013844

Department of the Treasury

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service Inspec<u>tio</u>n A For the 2012 calendar year, or tax year beginning 07-01-2012 , 2012, and ending 06-30-2013 Name of organization CENTRAL MAINE MEDICAL CENTER D Employer identification number **B** Check if applicable Address change 01-0211494 Doing Business As Name change Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number PO BOX 4500 Terminated (207) 795-2972 Amended return City or town, state or country, and ZIP + 4 LEWISTON, ME 042434500 Application pending **G** Gross receipts \$ 324,561,041 Name and address of principal officer **H(a)** Is this a group return for LAIRD COVEY ┌ Yes 🗸 No affiliates? 300 MAIN STREET LEWISTON, ME 04240 **H(b)** Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions) **▽** 501(c)(3) **□** Tax-exempt status 501(c) ( ) ◀ (insert no ) ☐ 4947(a)(1) or ☐ 527 H(c) Group exemption number ► Website: ► WWW CMMC ORG L Year of formation 1888 **M** State of legal domicile ME Part I Summary Briefly describe the organization's mission or most significant activities CMMC STRIVES TO PROVIDE EXCEPTIONAL HEALTHCARE SERVICES THE HOSPITAL DEPENDS ON THE EXPERTISE OF ITS CAREGIVERS IN ADDITION TO THE COMMITMENT AND COMPASSION THEY PROVIDE TO FULFILL ITS MISSION Activities & Governance 2 Check this box 📂 if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . . 13 4 9 4 Number of independent voting members of the governing body (Part VI, line 1b) . 5 2,399 Total number of individuals employed in calendar year 2012 (Part V, line 2a) . Total number of volunteers (estimate if necessary) . . . . . 6 1,275 **7a** Total unrelated business revenue from Part VIII, column (C), line 12 7a 133,492 **b** Net unrelated business taxable income from Form 990-T, line 34 -170,361 **Prior Year Current Year** 3.966.975 Contributions and grants (Part VIII, line 1h) . . 2,927,313 Program service revenue (Part VIII, line 2g) . 323,332,135 316,717,786 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 761,529 753,102 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 82,469 -466,397 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 328,143,108 319,931,804 13 2,408,132 21,500 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . . 0 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 160,620,748 Expenses 156,034,253 5-10)16a Professional fundraising fees (Part IX, column (A), line 11e) . . 0 0 Total fundraising expenses (Part IX, column (D), line 25)  $\blacktriangleright \underline{5,100}$ b 17 168,047,303 175,496,392 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 331,076,183 331,552,145 19 Revenue less expenses Subtract line 18 from line 12 . -2,933,075 -11,620,341 Assets or d Balances **Beginning of Current End of Year** 20 Total assets (Part X, line 16) . 305,089,875 292,372,527 21 Total liabilities (Part X, line 26) . . . . . 223,909,421 222,477,975 Red / 22 Net assets or fund balances Subtract line 21 from line 20 81,180,454 69,894,552 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

2014-04-29 Signature of officer Date Sian Here PHIL MORISSETTE TREASURER Type or print name and title Print/Type preparer's name Brian D Todd Date Preparer's signature PTIN Check  $\Gamma$ self-employed Paid Firm's name BKD LLP Firm's EIN 🕨 Preparer Firm's address ► 910 E ST LOUIS 200/PO BOX 1190 Phone no (417) 865-8701 Use Only SPRINGFIELD, MO 658062523

May the IRS discuss this return with the preparer shown above? (see instructions)

✓ Yes ☐ No

	1990 (2012)				Page Z
Par	Statement of Pro		complishments o any question in this Part III		Г
1	Briefly describe the organiza	<u> </u>	any question in this i art III		<del></del>
_ ТО Р		ALTHCARE SERVICE		ENVIRONMENT THROUGH TH	E EXPERTISE,
2	Did the organization undertal the prior Form 990 or 990-E		gram services during the year w	which were not listed on	┌ Yes ┌ No
	If "Yes," describe these new				
3	services?		gnıfıcant changes ın how ıt cond	ducts, any program	┌ Yes ┌ No
	If "Yes," describe these chan	ges on Schedule O			
4		and 501(c)(4) organ	izations are required to report t	e largest program services, as i he amount of grants and allocat	
4a	(Code ) (E	expenses \$ 266,9	952,706 including grants of \$	21,500 ) (Revenue \$	316,717,786 )
	TO THE RESIDENTS OF THE CENT SPECIALTIES OVER 2,000 HIGHLY	RAL AND WESTERN MAINE SKILLED EMPLOYEES AND	REGION WITH AN ACTIVE MEDICAL ST	TON, MAINE OFFERING COMPREHENSI FAFF OF MORE THAN 300 PHYSICIANS ECHNOLOGIES, CMMC IS WELL POSITION IG	REPRESENTING SOME 30
4b	(Code ) (E	expenses \$	including grants of \$	) (Revenue \$	)
4c	(Code ) (E	expenses \$	including grants of \$	) (Revenue \$	)
4d	Other program services (De	escribe in Schedule O including g		) (Revenue \$	)
	Total program service expe		52,706	, ,т	,
70	i otai piogiani service expei	200,9	22,700		

art TV	Check	list of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III.	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Νo
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

F C. I	Statements Regarding Other IRS Fillings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	•	Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   205		1 00	110
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
2-		2-	V	
	Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3a 3b	Yes Yes	
		30	1 65	
44	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Νo
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
_		_		
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
	organization solicit any contributions that were not tax deductible as charitable contributions?  If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7 a	Organizations that may receive deductible contributions under section 170(c).  Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a	Yes	
L	services provided to the payor?	76	V	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
C	file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year   7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
_		8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter  Instruction for a and control control to the product of an Port VIII. Inc. 1.2			
	Initiation fees and capital contributions included on Part VIII, line 12			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	]		
a	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand	<u> </u>		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. 

Se	ction A. Governing Body and Management			
			Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax  13			_
	year			
	body, or if the governing body delegated broad authority to an executive committee			
	or similar committee, explain in Schedule O			
	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νo
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6	Yes	
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	H	103	
	more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule $O$	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Cod	e.)
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
Ь	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		Νo
	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	16a		Nο
	taxable entity during the year?	16a		No
		16a 16b		N o
b	taxable entity during the year?			No_

- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►PHIL MORISSETTE 29 LOWELL STREET LEWISTON ME LEWISTON, ME (207) 795-2972

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke) employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations	
(1) PAULINE V BEALE OD	1 0							_	_		
TRUSTEE	1 0	X						0	0	(	
(2) RICHARD L ROY	10										
CHAIRMAN		Х		х				0	0	(	
(3) MARK A ADAMS	1 0	-				-					
•		х		х				0	0	(	
VICE CHAIRMAN  (4) SHARON BUCKLEY	3 0										
		х						0	0	(	
TRUSTEE (5) PETER E CHALKE	- 10										
(5) PETER E CHALKE	1 0	X		х				0	1,819,657	16,326	
SYSTEM EXECUTIVE	60 0								. ,	·	
(6) MICHAEL TOMPKINS	1 0	l x						0	0	(	
TRUSTEE											
(7) STEPHEN M COSTELLO	1 0	×						0	0	(	
TRUSTEE ENDING 02/13	1 0	^						١	0	,	
(8) DEBORAH HAIRE	1 0	, , , , , , , , , , , , , , , , , , ,									
TRUSTEE		X						0	0	(	
(9) LAWRENCE OLIVER	55 0										
TRUSTEE		X						326,910	0	19,283	
(10) JOHN E BLANCHARD	1 0										
TRUSTEE		Х						0	0	(	
(11) PHILIPPE NADEAU	1 0										
		Х						0	0	(	
TRUSTEE (12) RONALD PEYSER	1.0										
(12) RONALD PETSER	1 0	х						0	0	(	
TRUSTEE											
(13) MARK CARRIER	1 0	X						0	0	(	
TRUSTEE											
(14) CANDACE SANBORN	1 0	l x						0	0	(	
TRUSTEE								<u> </u>			
(15) REBECCA WEBBER	1 0	х						0			
TRUSTEE ENDING 01/13		^							0	(	
(16) MATTHEW COX	1 0										
TREASURER ENDING 0613	57 0			Х				0	335,655	34,197	
(17) CAROL J MORIN	10										
SECRETARY ENDING 12/12				Х				0	73,880	13,407	
SECRETARY ENDING 12/12	57 0										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Tıtle	(B) A verage hours per week (list any hours for related	more pers	than on is	one bot rect	note boo	chec x, unle n offic rustee	ess er	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	Estin amount compe from	
		organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W-2/1099-	and re	zation elated zations
` '	AIRD COVEY	1 0			х				О	397,79	4	54,643
	DENT - CMMC ENDING 04/13  SAMANTHA LUCE	50 0 1 0					-				1	
. ,					х				0		o	C
	ETARY BEGINNING 01/13  TINA-MARIE LEGERE	57 0 5 0	<del> </del>			+	+					
PRES	DENT - CMMC BEG 04/13				Х				0		0	C
(21)	PHILLIPPE MORISSETTE	1 0			х				0	120,13	:1	8,517
	SURER BEGINNING 06/13  AMES LOGGINS MD	58 0 55 0				X			533,283		0	19,193
	CIAN DIVISION CHIEF WILLIAM LEE MD	55 0	1									
` '	CIAN DIVISION CHIEF					X			299,549		0	20,998
(24)	DAVID LAUVER MD	55 0				\ \ \			204 576			23,294
PHYS	CIAN DIVISION CHIEF	2 0				Х			304,576		0 23,2	
(25) PHYS	NICHOLETTE ERICKSON MD CIAN	55 0					x		591,063		0 1	
(26) PHYS	DANIEL LALONDE MD	55 0					х		683,814		0	16,039
(27)	PATRICIO MUJICA MD	55 0					х		769,105		0	13,001
(28)	IOHN LEWANDOWSKI MD	55 0									+	
PHYS	CIAN						×		652,071		0	19,197
(29)	DSWALDO BISBAL MD	55 0					x		963,083		0	19,197
PHYS	CIAN						^		963,083			19,197
1b	Sub-Total						<u> </u>  ►					
c	Total from continuation sheets to Part						<b>▶</b> ⊨					
d	Total (add lines 1b and 1c)						▶		5,123,454	2,747,117		296,489
2	Total number of individuals (including b \$100,000 of reportable compensation t					bov	e) who	rec	eived more than	,		
											Yes	No
3	Did the organization list any <b>former</b> offi on line 1a? <i>If</i> " <i>Yes," complete Schedule J</i>									· · · · · · · · · · · · · · · · · · ·	3	No
4	For any individual listed on line 1a, is the organization and related organizations of individual										1 Yes	
5	Did any person listed on line 1a receive											
	services rendered to the organization?	If "Yes," comple	te Sche	dule	J for	suc	ch pers	son		[ !	5	No
	stion D. Indonesiant Contracts											

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

		· · · · · · · · · · · · · · · · · · ·
(A) Name and business address	(B) Description of services	(C) Compensation
CHG COMPANIES ,	MEDICAL STAFFING	<del></del>
,		2,357,013
UNITED AMBULANCE SERVICES ,	MEDICAL TRANSIT	3,855,251
CPS INC ,	PHARMACY SERVICES	3,466,362
WEATHERBY LOCUMS INC ,	MEDICAL STAFFING	2,328,321
ST JUDE MEDICAL ,	MEDICAL SERVICES	2,295,385

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►43

Form 99			_					Page <b>9</b>
Part V	<b>/</b>	Statement of Check if Sched	o <b>f Revenue</b> ule O contains a respoi	nse to any question	ın thıs Part VIII    .			
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
တ္က	1a	Federated cam	paigns 1a					
ant	ь	Membership du	ıes <b>1b</b>					
9 0 0	c	Fundraising ev	ents <b>1c</b>	1,899,462				
fiş	d	Related organiz	zations 1d					
ī E	e	Government grant		332,494				
ns, Sin								
utic ier	f	similar amounts no	ons, gifts, grants, and <b>1f</b> ot included above	<u>—————————————————————————————————————</u>				
멸형	g	Noncash contributi 1a-1f \$	ons included in lines	48,143		İ		
Contributions, Gifts, Grants and Other Similar Amounts	h	Total. Add line:	s 1 a - 1 f		2,927,313			
				Business Code				
ille.	2a	NET PATIENT SERV	VICE REVENUE	900099	303,376,860	303,376,860		
ek Ek	ь	PHARMACY REVEN	IUE	446110	4,423,564	4,423,564		
Se F	c	CAFETERIA REVEN	IUE	722514	778,229	778,229		
Program Service Revenue	d	OTHER REVENUE		900099	8,139,133	8,139,133		
ေ	е							
E	f	All other progra	am service revenue					
š	g	Total. Add line:	s 2a-2f		316,717,786			
	3	Investment inc	ome (including dividen		574,587			574,587
	_	and other simil	ar amounts) stment of tax-exempt bond	proceeds •	0			5/4,58/
	5			proceeds	0			
		Royalties :	(ı) Real	(II) Personal				
	6a	Gross rents	11,941	,				
	ь	Less rental expenses						
	c	Rental income or (loss)	11,941	0				
	d		me or (loss)		11,941			11,941
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	3,381,991	11,701				
	ь	Less cost or other basis and	3,213,421	1,756				
	c	sales expenses Gaın or (loss)	168,570	9,945				
	ď		ss)	·	178,515			178,515
	8a	Gross income f		· · · · · · · · · · · · · · · · · · ·	·			
ne		events (not inc						
Other Revenue		of contributions	s reported on line 1c)					
æ		See Part IV, lir	ne 18 <b>a</b>	205.000				
her	ь	Less direct ex	penses b	396,989 707,530				
5	c		(loss) from fundraising		-310,541			-310,541
	9a		from gaming activities					
		See Part IV, III	ne 19 <b>a</b>					
	ь	Less direct ex	penses <b>b</b>					
	c	Net income or	(loss) from gamıng actı	vities	0			
	10a	Gross sales of returns and allo						
		returns and and	a a	840,022				
	b	Less cost of g	oods sold <b>b</b>	706,530				
	С		(loss) from sales of inv		133,492		133,492	
		Miscellaneou		Business Code 900099	E07 465			E07 465
	11a	LOSS ON REFI		900099	-587,465 286,176			-587,465 286,176
	b c	EQUITY INVE	SIMENI	500039	200,170			200,170
	d	All other reven	ue					
	e	Total. Add line:		🕨	20.00			
	12		See Instructions .		-301,289			
	1				319,931,804	316,717,786	133,492	153,213

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) マ Check if Schedule O contains a response to any question in this Part IX (D) (C) (B) Do not include amounts reported on lines 6b, (A) Program service Management and Fund raising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 21,500 21,500 Grants and other assistance to individuals in the United States See Part IV, line 22 0 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 0 Benefits paid to or for members 0 Compensation of current officers, directors, trustees, and 1,547,087 1,547,087 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 135,271 135,271 Other salaries and wages 128,567,931 96,860,425 31,707,506 Pension plan accruals and contributions (include section 401(k) 2,143,503 1,614,880 528,623 and 403(b) employer contributions) . . . . 15,873,873 11,993,482 3,880,391 Other employee benefits . . . . 10 7,766,588 5,874,725 1,891,863 11 Fees for services (non-employees) Management . . . . O 49,138 49,138 Legal . . . . . . . . 70,878 70,878 0 0 Professional fundraising services See Part IV, line 17 Investment management fees . . . . . 5,634 5,634 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 47,138,713 35,656,194 11,482,519 Schedule O) . . . . . . . Advertising and promotion . . 515,698 390,079 125,619 12 13 Office expenses . . . . . 11,605,485 8,774,647 2,825,738 5,100 2,851,526 2,156,923 694,603 14 Information technology . . 15 0 Royalties . . 5,607,633 1,365,963 16 Occupancy . . . . . . 4,241,670 **17** 1,056,759 799,343 257,416 Travel . . . . . . . 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 0 19 Conferences, conventions, and meetings . 113,478 85,836 27,642 20 6,225,423 4,708,972 1,516,451 Payments to affiliates . . . . . . 21 O 21,070,657 22 Depreciation, depletion, and amortization . 15,938,056 5,132,601 23 6,861,093 5,189,799 1,671,294 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a MEDICAL SUPPLIES & DRUGS 40,104,990 40,104,990 BAD DEBT 26,634,250 26,634,250 REPAIRS & MAINTENANCE 4,427,670 3,349,134 1,078,536 d LICENSES, DUES, SUBSCRIPTIONS 847,529 641,079 206,450 309,838 234,364 75,474 e All other expenses Total functional expenses. Add lines 1 through 24e 25 331,552,145 266,952,706 64,594,339 5,100 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [ if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

		Check if Schedule O contains a response to any question in the	nis Pa	rt X			· · · <u> </u>	
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year	
	1	Cash—non-interest-bearing			9,810	1	17,321	
	2	Savings and temporary cash investments			21,929,730	2	22,626,383	
	3	Pledges and grants receivable, net			224,879	3	19,476	
	4	Accounts receivable, net			33,793,183	4	33,598,165	
	5	Loans and other receivables from current and former officers, employees, and highest compensated employees Complete I Schedule L	art II	of	5,301	1	110	
ŧ	6	Loans and other receivables from other disqualified persons ( $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and and sponsoring organizations of section $501(c)(9)$ voluntary organizations (see instructions) Complete Part II of Schedule	ibuting employers	· · ·		119		
Assets	<b>,</b>	Notes and loans receivable, net			2,422,283		2,563,495	
Ą	7 8	Inventories for sale or use			2,558,455		2,180,827	
	9				9,475,087	9	8,209,140	
	10a	Prepaid expenses and deferred charges	١.		2 1	9	8,209,140	
		Complete Part VI of Schedule D	10a	352,961,889	155,585,654		153,251,723	
	Ь	Less accumulated depreciation						
	11	Investments—publicly traded securities	5,102,297	11	514,655			
	12	Investments—other securities See Part IV, line 11			3,008,478	12	3,044,654	
	13	Investments—program-related See Part IV, line 11			0	13	0	
	14	Intangible assets	•	• •	0	14	0	
	15	Other assets See Part IV, line 11			70,974,718	15	66,346,569	
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34) .			305,089,875	16	292,372,527	
	17	Accounts payable and accrued expenses			83,556,529	17	71,958,857	
	18	Grants payable			0	18	0	
	19	Deferred revenue			267,418	19	265,947	
	20	Tax-exempt bond liabilities			123,035,157	20	118,102,841	
Ø	21	Escrow or custodial account liability Complete Part IV of Sc	hedule	D	0	21	0	
Liabilitie	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disqua		trustees,				
æ		persons Complete Part II of Schedule L			0	22	0	
	23	Secured mortgages and notes payable to unrelated third part	es .		17,050,317	23	14,469,440	
	24	Unsecured notes and loans payable to unrelated third parties			0	24	0	
	25	Other liabilities (including federal income tax, payables to reland other liabilities not included on lines 17-24) Complete P						
		D			0	25	17,680,890	
	26	Total liabilities. Add lines 17 through 25			223,909,421	26	222,477,975	
ě		Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.	▼ ar	nd complete				
ang	27	Unrestricted net assets			65,239,108	27	53,496,913	
- E	28	Temporarily restricted net assets			5,077,531	28	4,713,593	
Ξ	29	Permanently restricted net assets			10,863,815	29	11,684,046	
Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check	here 🕨	- and				
ō	20	complete lines 30 through 34.				30		
9ts	30	Capital stock or trust principal, or current funds				30		
Assets or	31	Paid-in or capital surplus, or land, building or equipment fund				31		
	32	Retained earnings, endowment, accumulated income, or other			04 400 451	32	00.004.555	
Ř	33	Total net assets or fund balances			81,180,454	33	69,894,552	
	34	Total liabilities and net assets/fund balances			305,089,875	34	292,372,527	

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				৮	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		319,9	31,804	
2	Total expenses (must equal Part IX, column (A), line 25)	2			552,145	
3	Revenue less expenses Subtract line 2 from line 1					
	Not according to the large and the manner of construction and Dart V, but 22 and busin (A.).	3		-11,6	20,341	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		81,1	.80,454	
5	Net unrealized gains (losses) on investments	5		-	.12,300	
6	Donated services and use of facilities	6			.12,300	
7	Investment expenses					
•		7				
8	Prior period adjustments	8				
9						
10	Not according to the standard section of Complementary 2 through 0 (months and 1 Part V line 22)	9			46,739	
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		69,8	394,552	
Par	t XII Financial Statements and Reporting					
	Check if Schedule O contains a response to any question in this Part XII					
				Yes	No	
1	Accounting method used to prepare the Form 990 Cash Accrual Other					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on				
	Separate basis Consolidated basis Both consolidated and separate basis			i		
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes		
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate				
	Separate basis Consolidated basis Both consolidated and separate basis					
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	t of the	of the <b>2c</b> Yes			
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	1				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a	Yes		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes		

Software ID: Software Version:

**EIN:** 01-0211494

Name: CENTRAL MAINE MEDICAL CENTER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
<b>(A)</b> Name and Title	(B) Average hours per week (list any	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)				th	Τ	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
PAULINE V BEALE OD TRUSTEE	10	х						0	0	0
RICHARD L ROY CHAIRMAN	10	х		х				0	0	0
MARK A ADAMS VICE CHAIRMAN	10	х		х				0	0	0
SHARON BUCKLEY TRUSTEE	1 0	х						0	0	0
PETER E CHALKE SYSTEM EXECUTIVE	1 0 60 0	х		х				0	1,819,657	16,326
MICHAEL TOMPKINS TRUSTEE	1 0	х						0	0	0
STEPHEN M COSTELLO TRUSTEE ENDING 02/13	10	×						0	0	0
DEBORAH HAIRE TRUSTEE	1 0	х						0	0	0
LAWRENCE OLIVER TRUSTEE	55 0	х						326,910	0	19,283
JOHN E BLANCHARD TRUSTEE	1 0	х						0	0	0
PHILIPPE NADEAU TRUSTEE	10	х						0	0	0
RONALD PEYSER TRUSTEE	1 0	×						0	0	0
MARK CARRIER TRUSTEE	1 0	×						0	0	0
CANDACE SANBORN TRUSTEE	1 0	х						0	0	0
REBECCA WEBBER TRUSTEE ENDING 01/13	1 0	х						0	0	0
MATTHEW COX TREASURER ENDING 0613	1 0 57 0			х				0	335,655	34,197
CAROL J MORIN SECRETARY ENDING 12/12	1 0 57 0			х				0	73,880	13,407
LAIRD COVEY PRESIDENT - CMMC ENDING 04/13	1 0 50 0			х				0	397,794	54,643
SAMANTHA LUCE SECRETARY BEGINNING 01/13	1 0 57 0			х				0	0	0
TINA-MARIE LEGERE PRESIDENT - CMMC BEG 04/13	5 0			х				0	0	0
PHILLIPPE MORISSETTE TREASURER BEGINNING 06/13	1 0 58 0			х				0	120,131	8,517
JAMES LOGGINS MD PHYSICIAN DIVISION CHIEF	55 0				х			533,283	0	19,193
WILLIAM LEE MD PHYSICIAN DIVISION CHIEF	55 0				х			299,549	0	20,998
DAVID LAUVER MD PHYSICIAN DIVISION CHIEF	55 0 2 0				х			304,576	0	23,294
NICHOLETTE ERICKSON MD PHYSICIAN	55 0					х		591,063	0	19,197

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

55 0

OSWALDO BISBAL MD

PHYSICIAN

(A) Name and Title	(B) Average hours per week (list		than	not one son i er an	box s bot d a	,		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	any hours for related organizations below dotted line)	Highest of employer  Key employer  Officer  Institution or direct		Former						
DANIEL LALONDE MD PHYSICIAN	55 0					х		683,814	0	16,039
PATRICIO MUJICA MD PHYSICIAN	55 0					x		769,105	0	13,001
JOHN LEWANDOWSKI MD PHYSICIAN	55 0					х		652,071	0	19,197

963,083

19,197

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493132013844

**Employer identification number** 

OMB No 1545-0047

**SCHEDULE A** (Form 990 or 990EZ)

Name of the organization

CENTRAL MAINE MEDICAL CENTER

Department of the Treasury Internal Revenue Service

Total

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

									01-02114			
	t I			blic Charity Sta						structions	•	
	rganı:		•	te foundation becaus	•			•	•			
1		A chur	ch, convent	on of churches, or a	ssociation of	f churches d	escribed in <b>s</b> e	ection 170(l	o)(1)(A)(i).			
2	Γ	A scho	ol described	in <b>section 170(b)(1</b>	<b>L)(A)(ii).</b> (At	tach Schedu	ıle E)					
3	굣	A hosp	ital or a coo	perative hospital se	rvice organiz	zatıon descri	ibed in <b>sectio</b>	n 170(b)(1)	(A)(iii).			
4	Γ			h organization opera	ted ın conjun	ction with a	hospital des	cribed in <b>sec</b>	tion 170(b)(	1)(A)(iii). E	nter the	
_	_			ty, and state						1 1		
5	J	=	•	erated for the benefi	_	or universi	ty owned or o	perated by a	a government	ai unit desc	ribed in	
_	_			(A)(iv). (Complete P	•			4=4134				
6	_		-	=	nment or governmental unit described in <b>section 170(b)(1)(A)(v).</b> Teceives a substantial part of its support from a governmental unit or from the general public							
7	ı	_		at normally receives on 170(b)(1)(A)(vi).			support from	a governme	ental unit or fr	om the gene	eral public	
8	$\vdash$			described in <b>sectio</b>			nplete Part II	)				
9	Ė		-	at normally receives			-	-	outions, mem	pership fees	. and gross	
_	•	_		ities related to its e					·-	-	-	
				oss investment inco	•	=						
		•		janızatıon after June				•		,		
10	Г	•	,	ganized and operated	•			•	•			
11	<u></u>	_		ganized and operated	•		•			o carrv out t	the purposes of	
	•	_		ly supported organiz					•	,		
		the box that describes the type of supporting organization and complete lines 11e through 11h <b>a</b> Type I <b>b</b> Type II <b>c</b> Type III - Functionally integrated <b>d</b> Type III - Non-functionally integrated										
	_						-				-	
е	ı	By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or										
			nan roundat 1 509(a)(2)	on managers and ot	ner than one	or more pub	oliciy support	ed organizai	tions describe	ea in Section	1 509(a)(1) or	
f			. ,. ,	received a written de	etermination	from the IR:	S that it is a	Type I, Typ	e II, or Type	III supportı	ng organization,	
			this box								T T	
g			,	2006, has the organ	ızatıon accep	oted any gift	or contributi	on from any	of the			
			ng persons? erson who d	rectly or indirectly o	controls eith	er alone or t	ogether with	nersons de	scribed in (ii)		Yes No	
		. ,		governing body of th	•		J	persons de.	seribed iii (ii)	11g	<del></del>	
				er of a person descr		_				11g		
		• •	•	lled entity of a perso	• •		ahove?			11g(	`	
h				ng information about						119(	/	
••		1 10 114		ng mormation about	the support	ea organizat	1011(3)					
(i	) Nam	ne of	(ii) EIN	(iii) Type of	(iv) Is	the	(v) Did you	notify	(vi) Is	he	(vii) A mount of	
Š	uppoi	rted	(,	organization	organizati		the organiz	,	organizati		monetary	
or	ganiz	ation		(described on	col (i) lis		ın col (i) d	•	col (i) org		support	
				lines 1 - 9 above	your gove	_	suppor	t?	ın the U	S?		
				or IRC section (see	docume	nt?						
				instructions))	\	N <sub>1</sub> -	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	W N-		N	1	
					Yes	No	Yes	No	Yes	No		
						ļ	-					

Sch	edule A (Form 990 or 990-EZ) 2012							Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	<u>iplete Pa</u>	rt III.)	
	ection A. Public Support endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) <b>Public support.</b> Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 20	)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV )							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	<b>First five years.</b> If the Form 990 is this box and <b>stop here</b>							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and <b>stop here.</b> The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	<b>►</b> □
b	<b>33</b> 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and <b>stop here.</b> The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,rF3	<b>▶</b> □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							<b>▶</b> ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 )						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493132013844

### OMB No 1545-0047

Inspection

### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Political Campaign and Lobbying Activities

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** CENTRAL MAINE MEDICAL CENTER 01-0211494 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes 3 Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2		
Pa	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and fil	ed Form 5768	(election		
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN		
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN		
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly				
	Limits on Lobbying E (The term "expenditures" means an		l <b>.</b> )		(a) Filing organization's totals	<b>(b)</b> Affiliated group totals		
1a	Total lobbying expenditures to influence public o							
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)					
c	Total lobbying expenditures (add lines 1a and 1b	o)						
d	O ther exempt purpose expenditures							
e	Total exempt purpose expenditures (add lines 1c	c and 1d)						
f	Lobbying nontaxable amount Enter the amount fo							
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:					
	Not over \$500,000	20% of the amount on li	ne 1e					
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000				
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000					
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	.000				
	Over \$17,000,000	\$1,000,000						
	Grassroots nontaxable amount (enter 25% of lin	e 1f)						
_	Subtract line 1g from line 1a If zero or less, ente	•		-				
i	Subtract line 1f from line 1c If zero or less, ente			-				
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	na l		
-	section 4911 tax for this year?					┌ Yes ┌ No		
_	4-Voor Av	veraging Period U	Inder Section	F01/b)				
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five		
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1		
	Calendar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	<b>(e)</b> Total		
2a	Lobbying nontaxable amount							
b	Lobbying ceiling amount (150% of line 2a, column(e))							
c	Total lobbying expenditures							
d	Grassroots nontavable amount							

Heddle C (Form 990 of 990-E2) 2012								
Part II-B Complete if the organization is exempt under section 501(c)(3) and h filed Form 5768 (election under section 501(h)).	as NOT							
was to live a way to be to a state of the late of the	(a)	(b)						

_		(a)		(0)	
or ea	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity.	Yes	No	Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		Νo		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo		
C	Media advertisements?		Νo		
d	Mailings to members, legislators, or the public?		Νo		
e	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?		Νo		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
i	O ther activities?	Yes		24,880	
j	Total Add lines 1c through 1i			24,880	
2a b	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912		Νo		
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				

#### Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?

			Yes	No
L	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

#### Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

T	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
C	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

#### Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier	Return Reference	Explanation
OTHER LOBBYING ACTIVITIES	, , , , , , , , , , , , , , , , , , , ,	PORTION OF DUES FOR PROFESSIONAL ASSOCIATIONS ATTRIBUTED TO LOBBYING EXPENSES - \$24,880

DLN: 93493132013844

Inspection

OMB No 1545-0047

Open to Public

## **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

► Attach to Form 990. ► See separate instructions.

	me of the organization ITRAL MAINE MEDICAL CENTER		Employer identification number					
CEI	TIRAL MAINE MEDICAL CENTER		01-0211494					
Pa	rt I Organizations Maintaining Donor Advorganization answered "Yes" to Form 990		unds or Accounts. Complete if the					
		(a) Donor advised funds	(b) Funds and other accounts					
1	Total number at end of year							
2	Aggregate contributions to (during year)							
3	Aggregate grants from (during year)							
4	Aggregate value at end of year	at end of year						
5	Did the organization inform all donors and donor advis funds are the organization's property, subject to the or		or advised <b>Yes No</b>					
6	used only for charitable purposes and not for the bene	e organization inform all grantees, donors, and donor advisors in writing that grant funds can be only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose						
	conferring impermissible private benefit?		Yes No					
	rt II Conservation Easements. Complete if		o Form 990, Part IV, line 7.					
1	Purpose(s) of conservation easements held by the org		hankaman II waxaa wha whila and a waxa					
	Preservation of land for public use (e g , recreation Protection of natural habitat		nistorically important land area certified historic structure					
	<u> </u>	, Fleseivation of a c	certified installe structure					
_	Preservation of open space							
2	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	a qualified conservation contribution in t	he form of a conservation					
	easement on the last day of the tax year	1	Held at the End of the Year					
а	Total number of conservation easements		2a					
b	Total acreage restricted by conservation easements		2b					
c	Number of conservation easements on a certified histo	oric structure included in (a)	2c					
d	Number of conservation easements included in (c) acc	· · · · · · · · · · · · · · · · · · ·						
ŭ	historic structure listed in the National Register		2d					
3	Number of conservation easements modified, transfer	red, released, extinguished, or terminate	d by the organization during					
	the tax year 🛌							
4	Number of states where property subject to conservat	non easement is located ►						
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		── dling of violations, and <b>☐ Yes ☐ No</b>					
6	Staff and volunteer hours devoted to monitoring, inspe	ecting, and enforcing conservation easen	nents during the year					
0	<b>&gt;</b>		,					
7	A mount of expenses incurred in monitoring, inspecting	a. and enforcing conservation easements	s during the year					
,	<b>▶</b> \$	,,	, and , and , and					
8	Does each conservation easement reported on line 2( and section $170(h)(4)(B)(II)$ ?	d) above satisfy the requirements of sec	tion 170(h)(4)(B)(i)					
9	In Part XIII, describe how the organization reports co balance sheet, and include, if applicable, the text of th the organization's accounting for conservation easeme	e footnote to the organization's financial						
Par	t III Organizations Maintaining Collection Complete if the organization answered "Y	s of Art, Historical Treasures,	or Other Similar Assets.					
1a								
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assesservice, provide the following amounts relating to these	ets held for public exhibition, education,						
	(i) Revenues included in Form 990, Part VIII, line 1		<b>▶</b> \$					
	(ii) Assets included in Form 990, Part X		<b>►</b> \$					
2	If the organization received or held works of art, histor	rical treasures, or other similar assets fo	•					
	following amounts required to be reported under SFAS							

Revenues included in Form 990, Part VIII, line 1

**b** Assets included in Form 990, Part X

Par	Urganizations Maintaining Co	liections of Ar	t, HIS	storical i	reasures, or O	tne	r Similar Ass	<b>sets</b> (continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, cl	heck any of	the following that a	are a	significant use	of its
а	Public exhibition		d	┌ Loan	or exchange prog	rams	i	
b	Scholarly research		е	┌ Othe	r			
С	Preservation for future generations							
4	Provide a description of the organization's co	ollections and expl	aın ho	w they furth	er the organization	1'S EX	cempt purpose ir	า
	Part XIII				-			'
5	During the year, did the organization solicition assets to be sold to raise funds rather than to							Yes No
Par	t IV Escrow and Custodial Arrang							<u> </u>
	Part IV, line 9, or reported an ar							
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interm	nediary	/ for contribi	utions or other ass	ets	not Γ	Yes No
b	If "Yes," explain the arrangement in Part XI	I and complete th	e follo	wing table	-			
					-		Am	ount
С	Beginning balance					1c		
d	Additions during the year					1d		
e	Distributions during the year					1e		
f	Ending balance					1f		
2a	Did the organization include an amount on Fe	orm 990, Part X, lii	ne 21?	>			Γ	Yes No
b	If "Yes," explain the arrangement in Part XII	I Check here if th	e expla	anation has	been provided in F	art :	XIII	Г
Pa	rt V Endowment Funds. Complete							
	·	(a)Current year	(b)	Prior year	<b>b (c)</b> Two years back	+		(e)Four years back
1a	Beginning of year balance	16,439,401		15,497,906		-	12,631,431	13,848,034
b	Contributions	1,317,335		2,327,217	2,332,798	3	2,070,765	908,502
С	Net investment earnings, gains, and losses	490,909		-115,277	801,345	5	-32,907	-1,683,575
d	Grants or scholarships							_
e	Other expenditures for facilities	4 225 562		4 270 445	4 000 700		1 101 710	444 500
	and programs	1,325,560		1,270,445	1,203,783	1	1,101,743	441,530
f	Administrative expenses							
g	End of year balance	16,922,085		16,439,401	15,497,906		13,567,546	12,631,431
2	Provide the estimated percentage of the cur	rent year end balar	nce (lir	ne 1g, colum	nn (a)) held as			
а	Board designated or quasi-endowment 🕨							
b	Permanent endowment ► 71 626 %							
С	Temporarily restricted endowment ► 28	374 %						
	The percentages in lines 2a, 2b, and 2c sho	uld equal 100%						
За	Are there endowment funds not in the posse	ssion of the organi	zatıon	that are hel	d and administere	d for	the	
	organization by						- C	Yes No
	(i) unrelated organizations		•			•	3a(i	
ь	(ii) related organizations					•	Sa(1	<del></del>
4	Describe in Part XIII the intended uses of the					•		1 1 9 1
Par	t VI Land, Buildings, and Equipme				10.			
	Description of property		Í	(a) Cost or basis (invest	other (b)Cost or ot		(c) Accumulated depreciation	(d) Book value
1a	_and			1	2,368	,022		2,368,022
	Buildings				151,813	_	53,878,432	
	_easehold improvements				4,945		3,493,161	1,451,982
	Equipment				169,247	_	136,786,698	<del>                                     </del>
	 				24,587		5,551,875	<del>                                     </del>
	I. Add lines 1a through 1e (Column (d) must e			umn (B), line				153,251,723

Part VIII Investments—Other Securities. S	<u>ee Form 990, Part X, line 12</u>	ζ	
(a) Description of security or category	( <b>b)</b> Book value	(c) Method of valuation	
(including name of security)		Cost or end-of-year market value	!
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	<b>P</b>		
Part VIII Investments—Program Related.			
(a) Description of investment type	(b) Book value	(c) Method of valuation	
		Cost or end-of-year market value	<u> </u>
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<b>•</b>		
Part IX Other Assets. See Form 990, Part X	, line 15.		
<b>(a)</b> Des	cription	(b) Book value	e
(1) OTHER RECEIVABLES		8	,106,471
(2) DEPOSITS			5,900
(3) EST AMT DUE FROM 3RD PARTY			,361,004
(4) INTEREST IN RELATED PARTY		15	,873,194
Total. (Column (b) must equal Form 990, Part X, col.(B) line	e 15.)	<b> ▶</b> 66	,346,569
Part X Other Liabilities. See Form 990, Pa	rt X, line 25.		
1 (a) Description of liability	(b) Book value		
Federal income taxes	0		
DUE TO AFFILIATES	17,680,890		
	<u> </u>		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	<b>▶</b> 17,680,890		

	•		
Par	Reconciliation of Revenue per Audited Financial Statements With Revenue	per F	leturn
1	Total revenue, gains, and other support per audited financial statements	1	321,722,169
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities 2b 47,500		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	376,305
3	Subtract line <b>2e</b> from line <b>1</b>	3	321,345,864
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII )		
C	Add lines <b>4a</b> and <b>4b</b>	4c	-1,414,060
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	319,931,804
Part	<b>XII</b> Reconciliation of Expenses per Audited Financial Statements With Expense	s pei	Return
1	Total expenses and losses per audited financial statements	1	333,008,071
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities	<u>.</u>	
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII )	<u>.</u>	
e	Add lines 2a through 2d	2e	1,461,560
3	Subtract line <b>2e</b> from line <b>1</b>	3	331,546,511
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 5,634		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	5,634
5	Total expenses Add lines 3 and 4c (This must equal Form 990 Part I line 18)	5	331 552 145

#### Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
INTENDED USE OF ENDOWMENT FUNDS	SCHEDULE D, PART V, LINE 4	ENDOWMENT FUNDS ARE USED TO SUPPORT THE ORGANIZATION IN A VARIETY OF WAYS, DEPENDING UPON THE STATED PURPOSE OF EACH FUND MANY OF THESE FUNDS HELP TO COVER COSTS OF CAPITAL EQUIPMENT PURCHASES, CONTINUING MEDICAL EDUCATION, OR FREE CARE OTHERS ARE DESIGNATED TO SUPPORT SPECIFIC DEPARTMENTS OF THE HOSPITAL
UNCERTAIN TAX POSITIONS	SCHEDULE D, PART X, LINE 2	MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE INCLUDED IN ASC 740 BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL UNCERTAIN TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS
OTHER REVENUE INCLUDED ON LINE 1, BUT NOT ON FORM 990, PART VIII, LINE 12	SCHEDULE D, PART XI, LINE 2D	\$ 446,739 CHANGE IN INTEREST IN RELATED PARTY (5,634) INVESTMENT MANAGEMENT FEES\$ 441,105
OTHER REVENUE INCLUDED ON FORM 990, PART VIII, LINE 12, BUT NOT ON LINE 1	SCHEDULE D, PART XI, LINE 4B	\$ (707,530) SPECIAL EVENTS EXPENSE (706,530) COST OF GOODS SOLD \$ (1,414,060)
OTHER EXPENSE INCLUDED ON LINE 1, BUT NOT ON FORM 990, PART IX, LINE 25	SCHEDULE D, PART XII, LINE 2D	\$ 707,530 SPECIAL EVENTS EXPENSE 706,530 COST OF GOODS SOLD \$ 1,414,060

DLN: 93493132013844

OMB No 1545-0047

**SCHEDULE G** (Form 990 or 990-EZ)

Name of the organization

CENTRAL MAINE MEDICAL CENTER

Department of the Treasury

Internal Revenue Service

**Supplemental Information Regarding** 

Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Form 990-EZ filers are not required to complete this part.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

**Employer identification number** 

						01-0211494	
Pa	rt I Fundraising Acti	i <b>vities.</b> Complete	ıf the or	ganızatı	on answered "Yes" t	o Form 990, Part IV	, line 17.
	Indicate whether the organic Mail solicitations Internet and email solicitations Phone solicitations In-person solicitations Did the organization have a or key employees listed in If "Yes," list the ten highest to be compensated at least	citations written or oral agree Form 990, Part VII) paid individuals or	ement with or entity entities (f	e f g n any indi in connec	Solicitation of non Solicitation of gov Special fundraising vidual (including officer	-government grants ernment grants g events s, directors, trustees undraising services?	<b>FYes FN</b> o
(	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundrais custo cont	Did ser have ody or crol of outlons?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
Tota 3	List all states in which the o	organization is regis	tered or lie	<b>▶</b> censed to	solicit funds or has be	en notified it is exempt	from registration or
	licensing						

Pa	rt II	Fundraising Events. Com more than \$15,000 of fundra events with gross receipts g	aising event contribut	on answered "Yes" to ions and gross income	Form 990, Part IV, line on Form 990-EZ, line	e 18, or reported es 1 and 6b. List
			(a) Event #1  DEMPSEY CHALLEN	(b) Event #2  SPRING GALA	(c) O ther events	(d) Total events (add col (a) through col (c))
### 2 3 3 4 4 5 5 6 6 7 7 8 8 9 10 11 Part III		(event type)	(event type)	(total number)		
	Gross receipts	2,064,029	108,453	123,969	2,296,451	
	Less Contributions	1,763,687	72,550	63,225	1,899,462	
	3	Gross income (line 1 minus line 2)	300,342	35,903	60,744	396,989
	4	Cash prizes			5,000	5,000
رب د	5	Noncash prizes			1,706	1,706
i) L	6	Rent/facility costs	55,305	350	7,390	63,045
å Ä	7	Food and beverages .	23,524	10,041	6,632	40,197
	8	Entertainment		3,500		3,500
Ž	9	Other direct expenses .	551,278	12,263	30,541	594,082
	10	Direct expense summary Add lin	es 4 through 9 ın column	(d)		(707,530)
	l	Net income summary Combine li				-310,541
Par	t II			"Yes" to Form 990, Pa	rt IV, lıne 19, or repo	
Severane	1	\$15,000 on Form 990-EZ, lir	(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue		Cash prizes				
pens	3	Non-cash prizes				
rect Expenses Reveiwae	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	┌ Yes	┌ Yes	┌ Yes	
	7	Direct expense summary Add lines	s 2 through 5 ın column (	d)		
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	ımn (d)	<u> ► </u>	
9		er the state(s) in which the organiza				
a b		the organization licensed to operate No," explain				
10a b		re any of the organization's gaming l Yes," explain	ıcenses revoked, susper	nded or terminated during		

Schedule (	G (Form	990	or 990-E	Z)201

Page	3 <sub>1</sub>
------	----------------

Does	s the organization operate gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity operated in
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records
	Name ►
	Address ►
15a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue?
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 🕏 and the
	amount of gaming revenue retained by the third party 🕨 \$
c	If "Yes," enter name and address of the third party
	Name 🟲
	A ddress ▶
16	Gaming manager information
	Name 🕨
	Gaming manager compensation ► \$
	Description of services provided •
	□ Director/officer □ Employee □ Independent contractor
17	Mandatory distributions
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license?
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent
	in the organization's own exempt activities during the tax year 🟲 💲
Pa	Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (III) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).
	Identifier Return Reference Explanation

Identifier	Return Reference	Explanation
FUNDRAISING ACTIVITIES	SCHEDULE G, PART II, COLUMN A	DEMPSEY CHALLENGE - THIS EVENT OCCURS ANNUALLY IN OCTOBER AND OCCUPIES A YEAR-LONG PLANNING AND EXPENSE CYCLE DUE TO THE OVERLAPPING YEAR CYCLE OF THIS EVENT, EACH REPORTED TAX YEAR WILL HAVE A PORTION OF REVENUE AND EXPENSES ATTRIBUTABLE TO THE EVENT OCCURRING WITHIN THE REPORTABLE TAX YEAR, AS WELL AS SOME EXPENSES, SPONSORSHIPS, REGISTRATIONS AND DONATIONS ASSOCIATED WITH THE FOLLOWING YEAR'S EVENT AS SUCH, THE AMOUNT REPORTED WITH THIS RETURN IS NOT REPRESENTATIVE OF A SINGLE EVENT'S PROCEEDS, RATHER IT IS A REPORT OF ACTIVITY ENCOMPASSING OVERLAPPING PERIODS FOR AN EVENT THAT CROSSES A

## OMB No 1545-0047

Open to Public Inspection

### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization CENTRAL MAINE MEDICAL CENTER

**Employer identification number** 

01-0211494

Pa	rt I Financial Assi	stance an	d Certain	Other Community	Benefits at Cost				
								Yes	No
1a	Did the organization have	a financial as	ssistance po	licy during the tax year?	' If "No," skıp to questı	on 6a	1a	Yes	
b	If "Yes," was it a written p	policy?					1b	Yes	
2	If the organization had mu financial assistance polic					oplication of the			
	Applied uniformly to a Generally tailored to i				mly to most hospital fac	cilities			
3	Answer the following base organization's patients du			nce eligibility criteria th	at applied to the larges	t number of the			
а	Did the organization use f If "Yes," indicate which o					providing <i>free</i> care?	За	Yes	
	┌ <sub>100%</sub> ┌ <sub>150%</sub> ┌	200% ┌ 0	ther		%				
b	Did the organization use f which of the following was						3b		No
	□ 200%    □ 250%    □	300%	50% <b>Г</b> 40	0%		%			
C	If the organization used for criteria for determining el used an asset test or othe discounted care	igibility for fre	ee or discoun	ted care Include in the	description whether the	e organization			
4	Did the organization's fina								
5a	provide for free or discour Did the organization budg	et amounts fo	or free or disc				4	Yes	
_	,						5a	Yes	
	If "Yes," did the organization of the street						5b	-	No
С	care to a patient who was	_			on unable to provide he		5c		
6a	Did the organization prepared	_			r?		6a		No
ь	If "Yes," did the organiza	tion make it a	vailable to th	ne public?			6b		
	Complete the following ta worksheets with the Sche	-	worksheets	provided in the Schedule	e H instructions Do not	submit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st				<u> </u>
	ancial Assistance and Means-Tested evernment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ber expense		<b>f)</b> Perce otal exp	
a	Financial Assistance at cost	,		7 020 540		7 020	E10	2.2	10.0/
b	(from Worksheet 1) Medicaid (from Worksheet 3, column a)			7,030,519 52,888,757	25,263,947	7,030, 27,624,			60 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)					. ,			
d	<b>Total</b> Financial Assistance and Means-Tested			59,919,276	25,263,947	34,655,	329	11 3	70 %
	Government Programs .  Other Benefits			39,919,270	23,203,347	37,033,	525	11.3	
е	Community health improvement services and community benefit operations			798,349	81	798,	268	0.2	60 %
f	(from Worksheet 4) Health professions education			·		<u> </u>			
g	(from Worksheet 5) Subsidized health services			1,913,273	1,138,611	774,	662	0 2	50 %
h	(from Worksheet 6) Research (from Worksheet 7)						+		
ı	Cash and in-kind contributions for community benefit (from Worksheet 8)			21,500		21	500	0.0	10 %
j	<b>Total.</b> Other Benefits			2,733,122	1,138,692	1,594,			20 %
k	Total. Add lines 7d and 7j .			62,652,398	26,402,639	36,249,	_		90 %

Pa	rt II Community Building activities during the of the communities in	tax year, an									
		(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total communit building expense		rect off revenu		(e) Net communit building expense		<b>(f)</b> Perc total ex	
1	Physical improvements and housing										
2	Economic development										
3	Community support										
	<u> </u>										
4	Environmental improvements										
5	Leadership development and training for community members										
6	Coalition building										
7	Community health improvement advocacy										
8	Workforce development										
9	Other										
0	Total										
	t IIII Bad Debt, Medicar	e, & Collec	tion Practic	es							
ect	ion A. Bad Debt Expense							ı		Yes	No
1	Did the organization report bac Statement No 15?	d debt expense		with Heathcare F	ınancıal M	anage	ment A	ssociation	1	Yes	
2	Enter the amount of the organi			xplain in Part VI t	he	I	i ·		_	1	
_	methodology used by the orga					2		26,634,250			
3	Enter the estimated amount of	f the organizat	on's bad debt e	expense attributab	le to			/ /			
	patients eligible under the org										
	the methodology used by the cany, for including this portion of				tionale, if	3		6,072,609			
4	Provide in Part VI the text of t		·		manta tha		ribac b				
4	or the page number on which t		-				.iibes b	ad debt expense			
ect	ion B. Medicare										
5	Enter total revenue received fi	rom Medicare	(including DSH	and IME)		5		74,553,476			
6	Enter Medicare allowable cost					6		78,200,744			
7	Subtract line 6 from line 5 Th					7		-3,647,268			
8	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	to which any osting method	shortfall report ology or source	ed in line 7 should				ity benefit			
	Cost accounting system	r c∘	st to charge ra	tio <b>Г</b>	Other						
ect	ion C. Collection Practices										
9a	Did the organization have a wr	itten debt coll	ection policy di	uring the tax year?					9a	Yes	
b	If "Yes," did the organization's contain provisions on the colleassistance? Describe in Part \( \)	collection po ection practice	licy that applied s to be followed	d to the largest nu d for patients who	mber of its are known	to qu	alıfy for	financial	9b	Yes	
Pai	t IV Management Comp								ans—se	e instruct	ions)
	(a) Name of entity	(t	Description of pi activity of entit		(c) Organiz profit % o ownersh	r stock		d) Officers, directors, trustees, or key employees' profit % r stock ownership %	pro	e) Physic fit % or wnershi	stock
L											
2									1		
3		1							-		
1									+		
 5											
- 5									+		
,									+		
3									+		
•											
LO									1		
11											
L 2											
1 3		+							+		

Part V Facility Information											
Section A. Hospital Facilities		Licensed	General	Children'	Teaching	Critical	Research	ER-24 houre	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?		ed hospital	al medical & surgical	n's hospital	ng hospital	l access hospital	rch facility	houre	ler	O they (Decembe)	
	address, and primary website address									Other (Describe)	Facility reporting group
1	CENTRAL MAINE MEDICAL CENTER 300 MAIN STREET LEWISTON, ME 04240	х	х		х			х			

Schedule H (Form 990) 2012

### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

CENTRAL MAINE MEDICAL CENTER

Name of hospital facility or facility reporting group

For	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)	_	Yes	No
	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)		165	140
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
a	A definition of the community served by the hospital facility			
Ь	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	O ther (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 12			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the			
	persons the hospital facility consulted	3	Yes	Ь
4	facilities in Part VI	4		No
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	<u> </u>
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website			
b	A vailable upon request from the hospital facility			
C	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
а	CHNA			
b	Execution of the implementation strategy			
C	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	O ther (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		No
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
	required by section 501(r)(3)?	8a	₩	Νo
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	₩	—
С	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V Facility Information (continued)						
	ancial Assistance Policy		Yes	No		
9	Did the hospital facility have in place during the tax year a written financial assistance policy that					
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes			
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?					
	If "Yes," indicate the FPG family income limit for eligibility for free care 150 %					
11	If "No," explain in Part VI the criteria the hospital facility used					
-11	11 Used FPG to determine eligibility for providing discounted care?					
	If "No," explain in Part VI the criteria the hospital facility used					
12	Explained the basis for calculating amounts charged to patients?	12	Yes			
	If "Yes," indicate the factors used in determining such amounts (check all that apply)					
а	Income level					
b	Asset level					
c	Medical indigency					
d	Insurance status					
е	Uninsured discount					
f	Medicaid/Medicare					
g	State regulation					
h	Other (describe in Part VI)					
13	Explained the method for applying for financial assistance?	13	Yes			
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes			
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)					
а	The policy was posted on the hospital facility's website					
b	The policy was attached to billing invoices					
C	The policy was posted in the hospital facility's emergency rooms or waiting rooms					
d	The policy was posted in the hospital facility's admissions offices					
е	The policy was provided, in writing, to patients on admission to the hospital facility					
f	The policy was available upon request					
g	Other (describe in Part VI)					
	ling and Collections	1	1			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes			
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during		1 00			
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP					
а	Reporting to credit agency					
b	Lawsuits					
С	Liens on residences					
d	Body attachments					
е	Other similar actions (describe in Part VI)					
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No		
	If "Yes," check all actions in which the hospital facility or a third party engaged					
а	Reporting to credit agency					
b	Lawsuits					
C	Liens on residences					
d	Body attachments					
_	C Other similar actions (describe in Part VI)	l	l I	1		

chedule H	(Form 990	2012

Page

- 6	Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Part VI)			
Po	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
c	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
c	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		Νo
	If "Yes," explain in Part VI			

ch	edu	le F	1 (F	orm	99	0)	20	12
----	-----	------	------	-----	----	----	----	----

10

Ρ	а	a	e

Part V	Facility	Information	(continued
Part V	Facility	Information	(continue

# Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?  40						
Name and address	Type of Facility (describe)					
1 See Additional Data Table						
2						
3 4						
5						
6						

Schedule H (Form 990) 2012

## Part VI Supplemental Information

Complete this part to provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report
- **Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5c, 6<sub>1</sub>, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

Identifier	ReturnReference	Explanation
PERCENT OF TOTAL EXPENSE	COLUMN F	TO ARRIVE AT THE PERCENT OF TOTAL EXPENSES, THE DENOMINATOR WHICH EQUALS TOTAL OPERATING EXPENSES PER PART IX, LINE 25, OF THE FORM 990 WAS REDUCED BY BAD DEBT EXPENSE OF \$26,634,250
COSTING METHODOLOGY	SCHEDULE H, PART I, LINE /	THE COST TO CHARGE RATIO CALCULATED ON IRS WORKSHEET 2 WAS USED TO CALCULATE AMOUNTS ON IRS WORKSHEETS 1 AND 3 ALL OTHER WORKSHEETS USED THE ORGANIZATION'S COST ACCOUNTING SYSTEM

Identifier	ReturnReference	Explanation		
BAD DEBT EXPENSE	SCHEDULE H, PART III, SECTION A, LINE 4	THE AUDITED FINANCIAL STATEMENTS DO NOT CONTAIN A FOOTNOTE THAT DESCRIBES BAD DEBT EXPENSE THEY DO, HOWEVER, CONTAIN A FOOTNOTE THAT DESCRIBES PATIENT ACCOUNTS RECEIVABLE THAT FOOTNOTE READS AS FOLLOWS THE CORPORATION REPORTS PATIENT ACCOUNTS RECEIVABLE FOR SERVICES RENDERED AT NET REALIZABLE AMOUNTS FROM THIRD-PARTY PAYERS, PATIENTS AND OTHERS THE CORPORATION PROVIDES AN ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON A REVIEW OF OUTSTANDING RECEIVABLES, HISTORICAL COLLECTION INFORMATION AND EXISTING ECONOMIC CONDITIONS AS A SERVICE TO THE PATIENT, THE CORPORATION BILLS THIRD-PARTY PAYERS DIRECTLY AND BILLS THE PATIENT WHEN THE PATIENT'S LIABILITY IS DETERMINED PATIENT ACCOUNTS RECEIVABLE ARE DUE IN FULL WHEN BILLED ACCOUNTS ARE CONSIDERED DELINQUENT AND SUBSEQUENTLY WRITTEN OFF AS BAD DEBTS BASED ON INDIVIDUAL CREDIT EVALUATION AND SPECIFIC CIRCUMSTANCES OF THE ACCOUNT LINE 2 REPORTS BAD DEBT EXPENSE FROM THE ORGANIZATION'S AUDITED FINANCIAL STATEMENTS BAD DEBT ATTRIBUTABLE TO PATIENTS UNDER THE ORGANIZATION'S CHARITY CARE POLICY FOR LINE 3 WAS DETERMINED USING A COMPARISON OF EXPERIENCED CHARITY CARE COVERAGE AND US CENSUS BUREAU DATA FOR THE MOST RECENT YEAR AVAILABLE WHEN CHARITY CARE CONVERGE EXCEEDS THE CENSUS DATA, A MINIMAL AMOUNT OF BAD DEBT IS ASSUMED TO BE ELIGIBLE FOR CHARITY CARE TO ACCOUNT FOR THOSE PATIENTS WHO REFUSE TO PROVIDE INFORMATION DOCUMENTING ELIGIBILITY FOR THE PROGRAM THESE ESTIMATES ARE BASED ON STATE- WIDE DATA AND DO NOT ACCOUNT FOR DIFFERENCES IN GEOGRAPHIC LOCATIONS WITHIN THE STATE AS THIS AMOUNT IS RELATED TO PATIENTS ELIGIBLE UNDER THE FINANCIAL ASSISTANCE POLICY, IT IS INCLUDED AS A COMMUNITY BENEFIT		
COMMUNITY BENEFIT	SCHEDULE H, PART III, SECTION B, LINE 8	THE COSTING METHODOLOGY USED FOR LINE 6 IS INFORMATION PULLED FROM THE MEDICARE COST REPORT FILING THE SHORTFALL REPORTED ON LINE 7 COULD BE CONSIDERED COMMUNITY BENEFIT TO A LEVEL PROPORTIONAL TO THE POVERTY LEVELS INDICATED BY CENSUS BUREAU DATA IF MAINE RESIDENTS, AGE 65 OR OLDER, BELOW THE 150% FPG LEVEL WERE NOT COVERED BY MEDICARE, THEY WOULD QUALIFY UNDER CMMC'S FREE CARE POLICY UNDER THAT CIRCUMSTANCE, THESE PATIENTS WOULD THEN APPEAR AS PART OF THE STATISTICS ON PART I, LINE		

COLLECTION POLICY	SCHEDULE H, PART III, SECTION	COLLECTION PRACTICES FOR PATIENTS KNOWN TO BE
	C. LINE 9B	ELIGIBLE FOR CHARITY CARE ARE LIMITED TO
	C, LINE 9B	COLLECTING FROM ANY AVAILABLE PAYMENT SOURCES
		SUCH AS MEDICARE OR MEDICAID IF A PATIENT IS
		ELIGIBLE, BUT HAS NOT APPLIED FOR MEDICAID
		COVERAGE, THE PATIENT IS REQUESTED TO APPLY
		ASSISTANCE IS AVAILABLE TO HELP THE PATIENT WITH
		THE MEDICAID APPLICATION PROCESS
COMMUNITY INPUT	SCHEDULE H, PART V, SECTION B,	SEVERAL HEALTH-RELATED TEAMS AND TASK FORCES
	LINE 3	OPERATE WITHIN THE COMMUNITY AND THESE GROUPS
	LINE 3	WERE INVOLVED IN ASSESSING THE DATA RESULTS THE
		PEOPLE FROM THESE GROUPS WHO PARTICIPATED IN
		THE PROCESS ARE BRENDA JOLY*, MPH, PHD ASSISTANT
		RESEARCH PROFESSOR IN HEALTH POLICY AND
		MANAGEMENT PROGRAM MUSKIE SCHOOL OF PUBLIC
		SERVICE, UNIVERSITY OF SOUTHERN MAINE, CYNTHIA
		RICE*, DIRECTOR OF COMMUNITY HEALTH, WELLNESS
		AND CARDIOPULMONARY REHAB, CENTRAL MAINE
		MEDICAL CENTER, ELIZABETH KEENE, VP OF MISSION
		INTEGRATION, ST MARY'S HEALTH SYSTEM, STEVE
		JOHNDRO*, EXECUTIVE DIRECTOR, HEALTHY
		ANDROSCOGGIN, CATHERINE RYDER*, EXECUTIVE
		DIRECTOR, TRI-COUNTY MENTAL HEALTH SERVICES,
		GINNY ANDREWS, NUTRITION SERVICES PROGRAM
		MANAGER, WESTERN MAINE COMMUNITY ACTION, BECKY
		GRANT, WESTERN MAINE COMMUNITY ACTION, BRENDA
		CZADO, DIRECTOR HOME CARE, ANDROSCOGGIN HOME
		CARE AND HOSPICE, CARA OUELLETTE, DIRECTOR OF
		OUTREACH SERVICES, SAFE VOICES, DARBY RAY,
		EXECUTIVE DIRECTOR, HARWOOD CENTER AT BATES
		COLLEGE, JOAN CHURCHILL, DIRECTOR OF RESOURCE
		DEVELOPMENT COMMUNITY CONCEPTS, KAREN WHITE,
		COMMUNITY TRANSFORMATION GRANT COORDINATOR,
		COMMUNITY CONCEPTS, ALEXANDER VEGUILLA-APONTE,
		WELLNESS AND RECOVER SERVICES COORDINATOR, TRI-
		COUNTY MENTAL HEALTH SERVICES
		COUNTY MENTAL HEALTH SERVICES

Explanation

ReturnReference

Identifier

Identifier	ReturnReference	Explanation
	LINE 6	IN RESPONSE TO THE RESULTS OF CENTRAL MAINE MEDICAL CENTER'S MOST RECENTLY CONDUCTED COMMUNITY HEALTH NEEDS ASSESSMENT, THE ORGANIZATION ADOPTED AN IMPLEMENTATION STRATEGY THE IMPLEMENTATION STRATEGY CAN BE FOUND AT THE FOLLOWING URL HTTP //WWW CMMC ORG/ABOUT-COMMUNITY-BENEFITS
ADDRESSING IDENTIFIED NEEDS	LINE 7	CMMC IS NOT DIRECTLY ADDRESSING MENTAL HEALTH AS THIS IS WIDELY COVERED BY MENTAL HEALTH AGENCIES AND WE HAVE BOARD OF DIRECTOR REPRESENTATION, SUBSTANCE (ALCOHOL) ABUSE WHICH IS COVERED BY HEALTHY ANDROSCOGGIN (WHICH CMMC SUPPORTS AND HAS BOARD OF DIRECTOR REPRESENTATION), REPRODUCTIVE/SEXUAL HEALTH BUT SUPPORTING COMMUNITY WIDE EFFORTS THROUGH PARTICIPATION IN L/A PUBLIC HEALTH COMMITTEE AND INTERNAL EDUCATION, ORAL HEALTH WHICH IS ADDRESSED BY OTHER LOCAL AGENCIES (BUT WILL HAVE A DENTAL HYGIENIST STUDENT IN THE FALL OFFER EDUCATION TO PATIENTS), AND POVERTY AND FOOD SECURITY, WHICH IS SUPPORTED THROUGH DONATION TO LOCAL FOOD BANKS

Identifier	ReturnReference	Explanation		
OTHER METHODS USED TO PUBLICIZE THE FINANCIAL ASSISTANCE POLICY		THE FAP IS POSTED IN ALL OUTPATIENT DEPARTMENTS INCLUDING PROVIDER BASED PHYSICIANS' OFFICES, PATIENT FINANCIAL SERVICES, AND IS OFFERED TO ANY PATIENTS INDICATING A FINANCIAL NEED WHEN THEY CALL CUSTOMER SERVICE OR PRESENT THEMSELVES IN THE PATIENT FINANCIAL SERVICES DEPARTMENT		
MAXIMUM AMOUNTS CHARGED OFAP-ELIGIBLE INDIVIDUALS	LINE 20D	FAP-ELIGIBLE PATIENTS ULTIMATELY RECEIVE FREE CARE IF THE PATIENT HAS INSURANCE, THE INSURANCE COMPANY WOULD BE BILLED AND ONLY THE PATIENT RESPONSIBILITY PORTION, UNDER THAT CARRIER'S CONTRACT, WOULD BE BILLED TO THE PATIENT IF THE PATIENT IS UNINSURED, THE PATIENT WOULD BE BILLED WITH A 20% UNINSURED DISCOUNT FROM GROSS CHARGES ONCE A PATIENT'S ELIGIBILITY IS CONFIRMED THROUGH THE FAP'S APPLICATION PROCESS, A FAP ADJUSTMENT WOULD BE APPLIED TO THE PATIENT'S ACCOUNT, BRINGING THE BALANCE TO ZERO		

		<u>'</u>
IEEDS ASSESSMENT		CENTRAL MAINE MEDICAL CENTER PROVIDES A FULL
		RANGE OF SERVICES TO ITS PRIMARY SERVICE AREA, AS
		WELL AS THE EXTENDED AREA OF THE ENTIRE CENTRAL
		MAINE HEALTHCARE SYSTEM IT ASSESSES THE NEEDS
		OF ITS VARIOUS COMMUNITIES FROM VARIOUS THIRD-
		PARTY SURVEYS AND REPORTS, OBSERVATIONS IN ITS
		PATIENT POPULATION AND THE POPULATIONS OF ITS
		AFFILIATED SYSTEM HOSPITALS, AS WELL AS ASSISTING
		WITH STATE-WIDE INITIATES IN PREVENTATIVE
		MEDICINE AND EDUCATION
ATIENT EDUCATION OF		CENTRAL MAINE MEDICAL CENTER PROVIDES NOTICES
LIGIBILITY FOR ASSISTANCE		ABOUT ITS FREE CARE POLICY IN ALL CLINICAL
		DEPARTMENTS AND MAJOR PATIENT AREAS AN
		INPATIENT FINANCIAL COUNSELOR VISITS WITH ALL
		UNINSURED PATIENTS TO DISCUSS OPTIONS,
		INCLUDING GOVERNMENTAL PROGRAM ELIGIBILITY AND
		FREE CARE ASSISTANCE IS AVAILABLE TO HELP
		PATIENTS WITH COMPLETION OF MEDICAID
		APPLICATIONS ALL PATIENT FINANCIAL SERVICES
		STAFF ARE TRAINED TO OFFER FREE CARE AS AN OPTION
		TO PATIENTS WHO INDICATE AN INABILITY OR
		DIFFICULTY IN PAYING FOR SERVICES INFORMATION
		ABOUT FINANCIAL ASSISTANCE AVAILABILITY IS
		INCLUDED ON THE BACK OF EVERY PATIENT STATEMENT
		ADDITIONALLY, UNINSURED PATIENTS RECEIVE A
		SEPARATE INFORMATION SHEET WITH THEIR
		STATEMENTS, FURTHER INFORMING THEM ABOUT THE
	1	AVAILABLE OPTIONS

Explanation

ReturnReference

Identifier

	· · · · · · · · · · · · · · · · · · ·
COMMUNITY INFORMATION	CENTRAL MAINE MEDICAL CENTER, LOCATED IN
	LEWISTON, MAINE SERVES A PRIMARY AREA OF
	ANDROSCOGGIN COUNTY IN CENTRAL MAINE
	ADDITIONALLY, IT SERVES PORTIONS OF CUMBERLAND,
	FRANKLIN, KENNEBEC, OXFORD, AND SAGADAHOC
	COUNTIES THE LEWISTON-AUBURN AREA IS URBAN, FOR
	MAINE STANDARDS, BUT QUICKLY BECOMES SUBURBAN
	TO ALMOST-RURAL QUICKLY OUTSIDE THE CITY LIMITS
	ANDROSCOGGIN COUNTY HAS A POPULATION OF JUST
	UNDER 108,000 PERSONS, WHICH MAKES UP
	APPROXIMATELY 8% OF THE OVERALL MAINE
	POPULATION WHILE ALMOST 93% OF THE POPULATION
	IS MADE UP OF CAUCASIAN PERSONS, MORE THAN 16%
	SPEAK A LANGUAGE OTHER THAN ENGLISH AT HOME
	THIRTEEN PERCENT OF THE POPULATION IS BELOW THE
	POVERTY LEVEL, SPECIFICALLY IN LEWISTON, THE
	SECOND LARGEST CITY IN MAINE, WITH A POPULATION
	OF APPROXIMATELY 36,600 PERSONS, SIMILAR RACIAL
	DISTRIBUTIONS ARE OBSERVED, BUT MORE THAN 28%
	CLAIM A LANGUAGE OTHER THAN ENGLISH AS THEIR
	PRIMARY FIFTEEN PERCENT ARE BELOW THE POVERTY
	LEVEL
ROMOTION OF COMMUNITY	CENTRAL MAINE MEDICAL CENTER HAS AN OPEN
EALTH	MEDICAL STAFF, ALLOWING ANY NON-EMPLOYED OR
	AFFILIATED PHYSICIANS TO HAVE ADMITTING
	PRIVILEGES TO THE HOSPITAL THE BOARD OF
	DIRECTORS IS MADE UP OF A MAJORITY OF LOCAL
	COMMUNITY MEMBERS ALONG WITH SOME
	REPRESENTATION BY DIRECTORS FROM CENTRAL MAINE
	HEALTHCARE, THE PARENT OF THE HEALTHCARE SYSTEM
	WHICH CENTRAL MAINE MEDICAL CENTER BELONGS TO,
	HELPING TO BRING TOGETHER THE VISIONS OF THE
	LOCAL COMMUNITY WITH THE CAPABILITIES AND
	VISION OF THE SYSTEM AS A WHOLE FOR THE BENEFIT
	OF LEWISTON AND SURROUNDING COMMUNITIES

Explanation

ReturnReference

Identifier

Identifier	ReturnReference	Explanation
AFFILIATED HEALTH CARE		CENTRAL MAINE MEDICAL CENTER (CMMC) IS A TERTIARY CARE HOSPITAL IN THE CENTRAL MAINE HEALTHCARE SYSTEM TWO RURAL, CRITICAL ACCESS HOSPITALS ARE ALSO MEMBERS OF THIS SYSTEM CMMC PROVIDES A WIDE RANGE OF SPECIALIST PHYSICIANS AND SERVICES TO ITS COMMUNITY, AS WELL AS THE SYSTEM CMMC PROVIDES PHYSICIANS TO STAFF SPECIALTY CLINICS IN THE RURAL COMMUNITIES SERVED BY THE CRITICAL ACCESS HOSPITALS ON A LIMITED, BUT REGULAR, BASIS THESE SERVICES WOULD NOT NORMALLY BE SUPPORTED BY THE LIMITED POPULATIONS AND PATIENTS WOULD INSTEAD NEED TO TRAVEL MUCH LONGER DISTANCES TO CONSULT OR VISIT WITH A SPECIALIST CMMC ALSO PROVIDES ACCESS TO TRAUMA CARE, NEONATAL INTENSIVE CARE, AND SPECIALIZED CARDIAC CARE THE SYSTEM PARENT, CENTRAL MAINE HEALTHCARE, PROVIDES STREAMLINED ADMINISTRATIVE FUNCTIONS AND BACKROOM SERVICES FOR THE ENTIRE SYSTEM, PROVIDING COST EFFICIENCY AND OTHER BENEFITS TO ALL MEMBERS THIS ALSO ALLOWS FOR EASY ADMINISTRATIVE HANDLING OF TRANSFERS OF PATIENTS BETWEEN HOSPITALS, AS WELL AS A SINGLE POINT OF CONTACT FOR PATIENTS TO ADDRESS BILLS AND INSURANCE ISSUES

# Software ID: **Software Version:**

**EIN:** 01-0211494

Name: CENTRAL MAINE MEDICAL CENTER

# Form 990 Schedule H, Part V Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

and address	Type of Facility (describe)
ENTRAL MAINE GASTROENTEROLOGY ASSOCIATE 7 BATES STREET SUITE 202 EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE SURGICAL ASSOCIATES 2 HIGH STREET SUITE 401 EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE HEART ASSOCIATES 0 HIGH STREET GROUND FLOOR EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE OBSTETRICSGYNECOLOGY 2 HIGH STREET SUITE 200 EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
AMILY HEALTH CARE ASSOCIATES 90 STETSON ROAD UBURN,ME 04210	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE PEDIATRICS 2 HIGH STREET SUITE 301 EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE HEMATOLOGY & ONCOLOGY 2 HIGH STREET SUITE 102 EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE UROLOGY 2 HIGH STREET SUITE 404 EWISTON,ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE NEUROLOGY 0 MINOT AVENUE EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE INTERNAL MEDICINE 2 HIGH STREET SUITE 400 EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE FAMILY MEDICINE RESIDENCY 6 HIGH STREET 1ST FLOOR EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE FAMILY PRACTICE 2 HIGH STREET SUITE 302 EWISTON,ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE BARIATIRC SURGERY 0 HIGH STREET SUITE 105 EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE PAIN & HEADACHE CENTER 7 BATES STREET SUITE 101 EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE EAR NOSE & THROAT 2 HIGH STREET SUITE 102 EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
OMEN'S SPECIALITY CENTER  87 MAIN STREET SUITE 201  EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE PLASTIC SURGERY 87 MAIN STREET SUITE 302 EWISTON,ME 04240	OUTPATIENT PHYSICIAN CLINIC
INOT AVENUE FAMILY MEDICINE 89 MINOT AVENUE UBURN, ME 04210	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE ENDOCRINOLOGY 87 MAIN STREET SUITE 301 EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
ISBON FAMILY PRACTICE BISBEE ROAD ISBON,ME 04250	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE PULMONARY & CRITICAL CARE 00 MAIN STREET EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
RUNSWICK FAMILY HEALTH 29 MAINE STREET SUITE H EWISTON, ME 04011	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE SLEEP CENTER 0 HIGH STREET LOWER LEVEL EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE PULMONARY & SLEEP MEDICINE 6 HIGH STREET SUITE 300 EWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
DPSHAM FAMILY MEDICINE HORTON PLACE DPSHAM,ME 04086	OUTPATIENT PHYSICIAN CLINIC
OLAND COMMUNITY HEALTH CENTER 64 MAIN STREET OLAND,ME 04274	OUTPATIENT PHYSICIAN CLINIC
RAY FAMILY HEALTH CENTER 26 SHAKER ROAD ROUTE 26B RAY,ME 04039	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE HEART ASSOCIATION  1 EVERGREEN DRIVE AKLAND,ME 04693	OUTPATIENT PHYSICIAN CLINIC
ENTRAL MAINE SPORTS MEDICINE 7 BATES STREET SUITE 201 EWISTON,ME 04240	OUTPATIENT PHYSICIAN CLINIC
ECHANIC FALLS FAMILY PRACTICE 2 PLEASANT STREET	OUTPATIENT PHYSICIAN CLINIC

# Form 990 Schedule H, Part V Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section C. Other Health Care Facilities That Are	Not Licensed, Registered, or Similarly Recognized as a
Hospital Facility (list in order of size, from largest to smallest)	nec zicenseu, kegistereu, er emmari, keeleginzeu us u
(,	
How many non-hospital health care facilities did the organization <b>40</b>	ganızatıon operate durıng the tax year?
Name and address	Type of Facility (describe)
CMMC BLADDER CONTROL CENTER 287 MAIN STREET LEWISTON,ME 04240	OUTPATIENT PHYSICIAN CLINIC
BRUNSWICK PEDIATRICS 329 MAINE STREET SUITE J BRUNSWICK,ME 04011	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE HEARING CENTER 12 HIGH STREET SUITE 102 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
INFECTIOUS DISEASE ASSOCIATES 76 HIGH STREET SUITE 200 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE FERTILITY CENTER 287 MAIN STREET SUITE 201 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
BRUNSWICK NEUROLOGY 51 HARPSWELL ROAD SUITE 100 BRUNSWICK,ME 04011	OUTPATIENT PHYSICIAN CLINIC
BRUNSWICK WOMEN'S HEALTH 331 MAINE STREET SUITE 6 BRUNSWICK,ME 04011	OUTPATIENT PHYSICIAN CLINIC
BRUNSWICK PULMONOLOGY 329 MAINE STREET SUITE c BRUNSWICK,ME 04011	OUTPATIENT PHYSICIAN CLINIC
NORWAY FAMILY MEDICINE 39 MAIN STREET NORWAY,ME 04268	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE HEART ASSOCIATES 329 MAINE STREET SUITE C BRUNSWICK, ME 04011	OUTPATIENT PHYSICIAN CLINIC

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I (Form 990)

Department of the Treasury

Internal Revenue Service

# Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990 OMB No 1545-0047

2012

DLN: 93493132013844

Open to Public Inspection

**Employer identification number** Name of the organization CENTRAL MAINE MEDICAL CENTER 01-0211494 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (e) A mount of non-(a) Name and address of **(b)** EIN (c) IRC Code section (d) Amount of cash (f) Method of (g) Description of (h) Purpose of grant ıf applıcable valuation non-cash assistance organization grant or assistance cash or government assistance (book, FMV, appraisal, other) (1) AMERICAN HEART 13-5613797 501(C)(3) 15,000 **OPERATIONS** ASSOCIATION 1 UNION STREET STE 301 ROBBINSVILLE, NJ 04183 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . . . . 

Schedule I	(Form 990) 2012
Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
	Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
MONITORING USE OF GRANT FUNDS	, ,	THE GRANT WAS AWARDED TO A CHARITABLE ORGANIZATION EXEMPT UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, FOR USE IN ITS EXEMPT PURPOSE THE MISSION OF THE ORGANIZATION ALSO HELPS SUPPORT COMMUNITY HEALTH OR HEALTHCARE, THEREBY HELPING TO FURTHER CENTRAL MAINE MEDICAL CENTER'S EXEMPT PURPOSE AS WELL SINCE THE GRANT WAS NOT AWARDED WITH A SPECIFIC PURPOSE ATTACHED, NO TRACKING IS REQUIRED

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493132013844

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization	Employer identification number
CENTRAL MAINE MEDICAL CENTER	
	01-0211494

	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions  Payments for business use of personal residence			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	Compensation committee			
	Independent compensation consultant			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		Νo
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		Νo
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III			N a
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		No_

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MI:	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

# Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

The white and		Fl.
Identifier	Return Reference	Explanation
CEO COMPENSATION	SCHEDULE J, PART I, LINE 3	THE COMPENSATION OF THE ORGANIZATION'S PRESIDENT IS DETERMINED BY THE PARENT CORPORATION'S BOARD OF DIRECTORS' EXECUTIVE COMPENSATION COMMITTEE USING THE FOLLOWING -COMPENSATION COMMITTEE -INDEPENDENT COMPENSATION CONSULTANT - COMPENSATION SURVEY OR STUDY -APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE
SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN	SCHEDULE J, PART I, LINE 4B	A PARTICIPANT'S ENTITLEMENT TO BENEFITS WILL VEST ON THE PARTICIPANT'S VESTING DATE PROVIDED THE PARTICIPANT HAS REMAINED IN CONTINUOUS EMPLOYMENT IN THE SAME POSITION WHILE PARTICIPATING IN THIS PLAN A PARTICIPANT WILL HAVE ONLY ONE VESTING DATE FOR ALL ELECTIVE DEFERRALS AND OTHER PLAN CONTRIBUTIONS MADE ON THE PARTICIPANT'S BEHALF DURING ALL PLAN YEARS, A PARTICIPANT'S ENTITLEMENT TO BENEFITS WILL ALSO VEST (A) IF THE PARTICIPANT DIES WHILE STILL EMPLOYED BY THE EMPLOYER, (B) IF THE PARTICIPANT'S EMPLOYMENT TERMINATES DUE TO TOTAL DISABILITY, OR (C) IF THE EMPLOYER TERMINATES THE PARTICIPANT'S EMPLOYMENT FOR ANY REASON OTHER THAN FOR "CAUSE" ANY PORTION OF THE PARTICIPANTS ENTITLEMENT TO BENEFITS THAT IS NOT VESTED WHEN THE PARTICIPANT'S EMPLOYMENT WITH THE EMPLOYER TERMINATES, INCLUDING ELECTIVE DEFERRALS, WILL BE FORFEITED THE EMPLOYER WILL DISTRIBUTE A PARTICIPANT'S BENEFITS UNDER THE PLAN AS SOON AS PRACTICABLE AFTER THE PARTICIPANT'S ENTITLEMENT BECOMES VESTED THE FOLLOWING INDIVIDUALS PARTICIPATED IN A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN THROUGH CENTRAL MAINE HEALTHCARE CORPORATION, A RELATED ENTITY \$ 1,186,628 PETER CHALKE (PAYOUT) 27,950 LAIRD COVEY (DEFERRAL)
COMPENSATION REPORTED IN PRIOR FORM 990	SCHEDULE J, PART II, COLUMN F	COMPENSATION IS REPORTED ON THE FORM 990 IN THE YEAR THAT THE COMPENSATION IS EARNED BY OR AWARDED TO AN INDIVIDUAL, EVEN IF THE COMPENSATION IS NOT PAID TO THE INDIVIDUAL, IS NOT FULLY VESTED, OR IS SUBJECT TO SUBSTANTIAL RISK OF FORFEITURE IF COMPENSATION IS EARNED OR AWARDED IN ONE YEAR BUT PAID IN A LATER YEAR, THEN THE COMPENSATION IS REPORTED A SECOND TIME ON THE FORM 990 IN THE YEAR THE COMPENSATION IS VESTED OR PAID TO THE INDIVIDUAL

Schedule J (Form 990) 2012

Software ID: Software Version:

**EIN:** 01-0211494

Name: CENTRAL MAINE MEDICAL CENTER

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name

(B) Breakdown of W-2 and/or 1099-MISC compensation

(C) Deferred

(D) Nontavable

(D) Nontavable

(A) Name	(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Deferred	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation reported in prior Form
·	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
PETER E CHALKE (I)		0	0 1,227,104	0 11,066	0 5,260	0 1,835,983	0 1,186,628
LAWRENCE OLIVER (II)		20,368 0	5,552 0	6,340 0	12,943 0	346,193 0	0
MATTHEW COX (II)		0 0	0 24,300	0 21,250	0 12,947	0 369,852	0
LAIRD COVEY (II		0	0 62,637	0 41,700	0 12,943	0 452,437	0
NICHOLETTE (II		12,990 0	1,402 0	6,250 0	12,947 0	610,260 0	0
DANIEL LALONDE MD (II		0 0	4,401 0	6,250 0	9,789 0	699,853 0	0
PATRICIO MUJICA (II)		235,350 0	6,874 0	6,250 0	6,751 0	782,106 0	0
JOHN LEWANDOWSKI (II)	· I	102,324 0	6,059 0	6,250 0	12,947 0	671,268 0	0
OSWALDO BISBAL MD		349,893 0	39,253 0	6,250 0	12,947 0	982,280 0	0
JAMES LOGGINS MD (II)		110,656 0	8,640 0	6,250 0	12,943 0	552,476 0	0
WILLIAM LEE MD (1)		17,594 0	10,305 0	8,055 0	12,943 0	320,547 0	0
DAVID LAUVER MD (II)		50,594 0	0	5,986 0	17,308 0	327,870 0	0

DLN: 93493132013844

Open to Public

**Inspection** 

OMB No 1545-0047

Schedule K (Form 990)

**Supplemental Information on Tax Exempt Bonds** ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

> explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization CENTRAL MAINE MEDICAL CENTER Employer identification number

01-0211494

Р	art I Bond Issues											
	(a) Issuer name	(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	<b>(g)</b> De	feased		On alf of uer		Pool ncing
							Yes	No	Yes	No	Yes	No
A	MAINE HEALTH & HIGHER EDUCATIONAL FACILITIES AUTH	01-0314384	560425LU2	02-07-2003	62,898,646	BUILD & EQUIP FACILITY		Х		Х	х	
В	MAINE HEALTH & HIGHER EDUCATIONAL FACILITIES AUTH	01-0314384	560425WW6	12-29-2005	28,435,783	REFUND BOND SERIES 1993D, BLDG		Х		Х		х
c	MAINE HEALTH & HIGHER EDUCATIONAL FACILITIES AUTH	01-0314384	560427GEO	12-10-2009	56,033,554	FACILITY EXPANSION/CONSTRUCTION		Х		Х	х	
Pa	art III Proceeds	•										

			Α		В	(	С		)
1	A mount of bonds retired		0		0		0		
2	A mount of bonds legally defeased		0		0		0		
3	Total proceeds of issue		62,898,646		28,435,783		56,033,554		
4	Gross proceeds in reserve funds		5,389,811		2,325,648	8 6,631			
5	Capitalized interest from proceeds		1,917,896		0	1,923,			
6	Proceeds in refunding escrows		0		12,082,420				
7	Issuance costs from proceeds		703,668		370,150		639,410		
8	Credit enhancement from proceeds		236,000		80,000			0	
9	Working capital expenditures from proceeds		0		0	1,675,			
10	Capital expenditures from proceeds		54,651,271		13,577,565				
11	O ther spent proceeds		0		0		0		
12	O ther unspent proceeds		0		0		0		
13	Year of substantial completion	20	04	20	06	20	11		
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?		x		x		X		
15	Were the bonds issued as part of an advance refunding issue?		Х	Х			Х		
16	Has the final allocation of proceeds been made?	Х		Х			Х		
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	Х		Х		Х			

#### Part | | Private Business Use Α В С Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned Χ Χ Χ property financed by tax-exempt bonds? Are there any lease arrangements that may result in private business use of bond-Χ Χ Х financed property?

	dule K (Form 990) 2012									Page <b>∠</b>
Par	t IIII Private Business Use (Continued)									
				Α		B	<b></b>	<u>C</u>		D
3a	Are there any management or service contracts that may result in private of bond-financed property?	business use	Yes	No X	Yes	No X	Yes	No X	Yes	No
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina property?									
С	Are there any research agreements that may result in private business use financed property?	e of bond-		×		Х		Х		
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed propert									
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government			0 00000%		0 00000%		0 00000%	//o	%
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government			0 00000%		0 00000%		0 00000%	//o	%
6	Total of lines 4 and 5			0 00000%		0 00000%		0 000009	/o	%
7	Does the bond issue meet the private security or payment test?			Х		Х		Х		
8a	Has there been a sale or disposition of any of the bond financed property to nongovernmental person other than a 501(c)(3) organization since the bon issued?			х		х		х		
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or o	disposed of		%		%		0	/o	%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations s 1 141-12 and 1 145-2?	sections		х		х		х		
9	Has the organization established written procedures to ensure that all none bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?		Х		Х		х			
Par	t IV Arbitrage					·		· ·		<u>'</u>
		Α			В		С		D	
		Yes	No	Yes	No	Ye	s	No	Yes	No
1	Has the Issuer filed Form 8038-T?		Х	Х				Х		
2	If "No" to line 1, did the following apply?									
а	Rebate not due yet?	Х				Х				
b	Exception to rebate?									
С	No rebate due?	Х								
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed			•	•	•	•	•		
3	Is the bond issue a variable rate issue?		Х		Х			Х		
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		Х			Х		
b	Name of provider	0		0		0				
С	Term of hedge									
d	Was the hedge superintegrated?									
е	Was a hedge terminated?									

Part IV Arbitrage (Continued)

DATE OF REBATE COMPUTATION

SCHEDULE K, PART IV, LINE 2C,

COLUMNA

			A		В		C		l D	
			Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in contract (GIC)?	a guaranteed investment		Х	Х			х		
b	Name of provider		0		FSA		0			
С	Term of GIC			24 5		24 5				
d	Was the regulatory safe harbor fo value of the GIC satisfied?	r establishing the fair market	Х		Х					
6	Were any gross proceeds investe period?	d beyond an available temporary		Х		Х		X		
7	Has the organization established the requirements of section 1487			Х		х		х		
Pa	rt V Procedures To Under	take Corrective Action								
			Α		В		С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
1	Has the organization established that violations of federal tax requ and corrected through the volunt self-remediation is not available	irements are timely identified ary closing agreement program if		х		Х		Х		
Pa	art VI Supplemental Info	rmation. Complete this part to j	provide addition	<u>ıal ınformatı</u>	on for respon	ises to quest	tions on Sche	edule K (see	instructions)	· <u> </u>
	Identifier	Return Reference				Explana	ation			

THE REBATE COMPUTATION WAS PERFORMED 02/07/2013

Schedule K (Form 990) 2012

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493132013844

OMB No 1545-0047

### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Transactions with Interested Persons**

► Complete if the organization answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2012

Open to Public Inspection

Name of the o	organization E MEDICAL CENTER										fication	number	
Part I Ex	cess Benefit	Transac	tions	(section	501(c)(3)	and section	501(c)(4) or		1-021 ations		•		
	mplete if the orga												
<b>1 (a)</b> Na	me of disqualified	person	<b>(b)</b> R		ip between d and organiza		(c) Description of transaction					(d) Corre	
				Person e	a organiza	-						Yes	No
2 Enter the	amount of tax ır	curred by	organı	zation ma	nagers or dı 	squalified pers	ons during the	year	under -	section <b>F</b> \$			
	amount of tax, i	fany, on lu	 ne 2, a	ibove, reir	nbursed by t	he organizatio	n			• <b>*</b>			
Down II	+	a Fa	Tota		Dawasas								
	.oans to and/ Complete if the or					0-EZ, Part V,	line 38a, or Fo	orm 99	0, Par	t IV, lır	ne 26, o	r ıf the	
0	rganization repor					ne 5, 6, or 22			•				
(a) Name of interested	(b) Relationship			(d) Load or from		(e)O riginal principal	( <b>f)</b> Balance due	(g) defa		(h Appro		(i)Wri agreem	
person	With organizatio	104	"	organizat		amount	due	ueia	uic.		ard or		ienc.
				Т-	T	_		V	l Na	commi		   V	No.
(1)	EMPLOYEE	ADVANO	~ F	То	From	30,000	119	Yes	No No	Yes	No No	Yes	No
DSWALDO					^	,			''		"	' "	
BISBAL											-		
		+										_	
												_	
												_	
					1							_	
Total C	A:		) f		\$ .towaatad	Davage	119						
	rants or Assi omplete if the						rt IV, line 27						
(a) Name of	finterested (	<b>b)</b> Relation	ship b	etween		of assistance	- ·		stance	(e)	Purpos	e of assı	stance
pers	son in	terested p	erson : iizatior										
		organ		•									
							_						
							_						
				+			_						

# Part IV Business Transactions Involving Interested Persons.

(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?		
-			Yes	No	
RELATIVE OF R ROY	123,633	SALARY AND WAGES		No	
SEE PART V	501,095	CONTRACTOR		No	
RELATIVE OF L COVEY	11,638	SALARY AND WAGES		No	
SEE PART V	831,483	BANKING AND RELATED SERVICES		No	
	between interested person and the organization  RELATIVE OF R ROY SEE PART V  RELATIVE OF L COVEY	between interested person and the organization  RELATIVE OF R ROY 123,633 SEE PART V 501,095 RELATIVE OF L 11,638 COVEY	between interested person and the organization  RELATIVE OF R ROY  SEE PART V  RELATIVE OF L  COVEY  SEE PART V  831,483 BANKING AND RELATED	between interested person and the organization  RELATIVE OF R ROY  SEE PART V  RELATIVE OF L COVEY  SEE PART V  831,483 BANKING AND RELATED	

## Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
TRANSACTIONS WITH INTERESTED PERSONS	, , , , , , , , , , , , , , , , , , ,	JOHN BLANCHARD, A TRUSTEE OF CENTRAL MAINE MEDICAL CENTER, IS ALSO AN OFFICER OF H E CALLAHAN CONSTRUCTION CO RICHARD ROY, CHAIRMAN OF CENTRAL MAINE MEDICAL CENTER, IS ALSO AN OFFICER OF MECHANICS SAVINGS BANK

Schedule L (Form 990 or 990-EZ) 2012

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493132013844

OMB No 1545-0047

**Inspection** 

# **SCHEDULE M** (Form 990)

Department of the Treasury Internal Revenue Service

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

**Noncash Contributions** 

Name of the organization CENTRAL MAINE MEDICAL CENTER **Employer identification number** 

					01-0211494			
Par	Types of Property							
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of d noncash contrib	letermır	_	ts
	Art—Works of art							
. 4	Art—Historical treasures .							
	Art—Fractional interests							
	Books and publications							
	Clothing and household	\ \ \		F FF6	ENAL/			
	goods	X		5,556	FIMI V			
	Cars and other vehicles							
	Intellectual property							
	Securities—Publicly traded .	X	4	2,375	EM\/			
	Securities—Fublicity traded . Securities—Closely held stock .		<del>1</del>	2,373	FIM V	-		
	Securities—Partnership, LLC,							
	or trust interests							
	Securities—Miscellaneous							
(	Qualified conservation contribution—Historic							
	structures							
(	Qualified conservation contribution—Other							
	Real estate—Residential .							
	Real estate—Commercial							
	Real estate—O ther							
	Collectibles							
	Food inventory							
	Orugs and medical supplies .							
	Taxidermy							
	Historical artifacts							
	Scientific specimens							
1	Archeological artifacts							
,	AUCTION	l x	107	25,706	EM1/			
	Other►( <u>ITEMS</u> ) Other►(SIGNAGE)	X	107	14,506				
	,		1	14,500	FIMI V	-		
	Other►() Other► ()							
	Number of Forms 8283 received	by the oran	nization during the tay yea	r for contributions				
	or which the organization comple				29			
			,				Yes	N
а	During the year, did the organiza	ation receiv	e by contribution any prope	erty reported in Part I, lines	1-28 that it			
	must hold for at least three year							
	for exempt purposes for the enti			·		30a		N
	If "Yes," describe the arrangement					300		
	Does the organization have a gif			review of any non-standard	contributions?	31	Yes	
	Does the organization hire or us contributions?	e third part	es or related organizations	to solicit, process, or sell	noncash	32a		N.
	If "Yes," describe in Part II				-	32a	-	N
	If the organization did not report	an amount	in column (a) for a type of	property for which column /	a) is chacked			
	describe in Part II	. an amount	in column (c) for a type of	property for willen column (	a, is checked,			

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
NUMBER OF CONTRIBUTIONS	, , , , , , , , , , , , , , , , , , ,	THE NUMBER IN COLUMN B REPRESENTS THE NUMBER OF CONTRIBUTORS FOR EACH LINE ITEM

Schedule M (Form 990) (2012)

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493132013844

Supplemental Informa

**SCHEDULE O** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2012

Open to Public Inspection

Name of the organization CENTRAL MAINE MEDICAL CENTER	Employer identifi	cation number
	01-0211494	

ldentifier	Return Reference	Explanation
MEMBERS OF THE ORGANIZATION	FORM 990, PART VI, SECTION A, LINES 6, 7A, & 7B	THE SOLE MEMBER OF CENTRAL MAINE MEDICAL CENTER IS CENTRAL MAINE HEALTHCARE CORPORATION UP TO THREE TRUSTEES SHALL BE APPOINTED BY THE CHAIRMAN OF CENTRAL MAINE HEALTHCARE CORPORATION FOR A TERM OF ONE YEAR, AND NINE TO FIFTEEN TRUSTEES SHALL BE NOMINATED BY VOTE OF THE BOARD OF TRUSTEES OF THIS CORPORATION AND ELECTED BY THE SOLE MEMBER TO SERVE A TERM OF THREE YEARS NO MORE THAN FOUR TRUSTEES CAN SIMULTANEOUSLY BE DIRECTORS OF THE CENTRAL MAINE HEALTHCARE CORPORATION THE SOLE MEMBER HAS THE POWER AND AUTHORITY TO REMOVE ANY TRUSTEES OF CENTRAL MAINE MEDICAL CENTER WITH OR WITHOUT CAUSE. THE MEMBER ALSO APPOINTS THE EXECUTIVE COMPENSATION COMMITTEE. IN ADDITION, THE MEMBER HAS THE SOLE AUTHORITY TO ALTER, AMEND, OR REPEAL THE BYLAWS AT ANYTIME. THE MEMBER SHALL HAVE THE RIGHT TO APPROVE CERTAIN DECISIONS OF THE BOARD OF TRUSTEES, AS DETAILED IN THE BYLAWS OF THE CORPORATION.

ldentifier	Return Reference	Explanation
FORM 990 REVIEW PROCESS	FORM 990, PART VI, SECTION B, LINE 11B	ALL AFFILIATED FORM 990'S AND APPLICABLE SCHEDULES ARE PREPARED BY AN INDEPENDENT PUBLIC ACCOUNTING FIRM IN COOPERATION WITH THE FINANCE DEPARTMENT. THE COMPLETED RETURNS ARE REVIEWED WITH THE DIRECTOR OF FINANCE THEN WITH THE CFO FOLLOWING THAT REVIEW, THEY ARE PRESENTED TO THE FINANCE COMMITTEE OF THE CENTRAL MAINE HEALTHCARE BOARD OF DIRECTORS, WHICH HAS REPRESENTATIVES FROM ALL AFFILIATED BOARDS ONCE THIS REVIEW IS COMPLETED, ANY NECESSARY CHANGES ARE MADE AND THE FINAL RETURN IS PRESENTED TO ITS RESPECTIVE BOARD WITH THE FINANCE COMMITTEE MEMBER TAKING AND ANSWERING QUESTIONS A FINANCE DEPARTMENT REPRESENTATIVE, KNOWLEDGEABLE OF THE RETURN, IS AVAILABLE TO ASSIST DURING PRESENTATIONS, IF REQUESTED BY THE FINANCE COMMITTEE MEMBER IN THE EVENT THAT THE NEXT BOARD MEETING IS NOT SCHEDULED UNTIL AFTER THE FILING DATE, THE FINAL RETURN IS MAILED TO ALL BOARD MEMBERS AND THE PRESENTATION OCCURS AT THE NEXT SCHEDULED BOARD MEETING

ldentifier	Return Reference	Explanation
MONITORING COMPLIANCE WITH CONFLICT OF INTEREST POLICY	FORM 990, PART VI, SECTION B, LINE 12C	OFFICERS AND DIRECTORS COMPLETE AN ANNUAL CONFLICT OF INTEREST STATEMENT WHICH IS REVIEWED BY THE CHAIRMAN OF THE BOARD AND CONFORMS TO THE CONDITIONS CONTAINED WITHIN THE CORPORATION'S BY LAWS, WHICH MEET OR EXCEED THE CURRENT IRS REPORTING THRESHOLDS IN AREAS OF CONFLICT BY THE CHAIRMAN, THE VICE-CHAIRMAN REVIEWS ADDITIONALLY, AS PART OF THE ANNUAL FORM 990 PREPARATION PROCESS, A SEPARATE QUESTIONNAIRE IS PROVIDED, WHICH INCLUDES DISTRIBUTION TO KEY EMPLOYEES, COVERING REPORTING AREAS OF LOANS, GRANTS, BUSINESS RELATIONSHIPS, AND OTHER CONFLICTS THESE QUESTIONNAIRES ARE REVIEWED BY THE FINANCE DEPARTMENT FOR REPORTABLE ITEMS FOR THE FORM 990 IN THE CASE OF A POSSIBLE CONFLICT, THE BOARD WOULD REVIEW THE SITUATION AND TAKE ACTIONS DEEMED APPROPRIATE FOR THE POSSIBLE OR ACTUAL CONFLICTS OF MEMBERS OF THE BOARD OR THE EXECUTIVE OFFICERS IN THE CASE OF KEY EMPLOYEES, THE REVIEW AND ACTIONS TAKEN WOULD BE PERFORMED BY THEIR DIRECT SUPERVISOR

ldentifier	Return Reference	Explanation
EXECUTIVE COMPENSATION REVIEW	FORM 990, PART VI, SECTION B, LINE 15A & 15B	A STANDING EXECUTIVE COMPENSATION COMMITTEE (ECC.), COMPRISED OF INDEPENDENT MEMBERS OF BOARD LEADERSHIP, EXISTS TO UNDERTAKE THE PROCESS OF DETERMINING COMPENSATION FOR THE CHIEF EXECUTIVE OFFICER, CHIEF FINANCIAL OFFICER, CHIEF MEDICAL OFFICER, PRESIDENT OF CENTRAL MAINE MEDICAL CENTER, PHYSICIAN PRACTICE EXECUTIVE, AND PRESIDENT OF RUMFORD AND BRIDGTON HOSPITALS. THE PROCESS GUIDELINES AND AUTHORITY OF THE ECC ARE SET OUT IN THE EXECUTIVE COMPENSATION PHILOSOPHY AND RESPONSIBILITIES CHARTER WHICH WAS APPROVED BY THE CMHC BOARD. THE ENTIRE CMHC BOARD PARTICIPATES IN THE ANNUAL PERFORMANCE. EVALUATION OF EACH EXECUTIVE, INCLUDING A REVIEW OF ACCOMPLISHMENTS RELATIVE TO GOALS AND OBJECTIVES DERIVED FROM THE STRATEGIC PLAN. THE ECC REVIEWS THE RESULTS OF THE ANNUAL PERFORMANCE EVALUATION AND APPROPRIATE COMPARABILITY DATA BASED ON SEVERAL FACTORS RECOMMENDED BY AN INDEPENDENT EXECUTIVE COMPENSATION CONSULTANT, WHO SPECIALIZES IN NOT-FOR-PROFIT HOSPITALS AND HEALTH SYSTEMS, AND OUR ATTORNEYS. FACTORS USED IN DETERMINING COMPARABILITY TO THE ORGANIZATION INCLUDE SIZE, GEOGRAPHY, ORGANIZATIONAL COMPLEXITY, FACILITY TYPE, OWNERSHIP TYPE, AND ANY OTHER FACTORS DEEMED RELEVANT BY THE COMMITTEE, ITS CONSULTANTS, OR ITS ATTORNEYS. USING THIS INFORMATION, THE ECC ANNUALLY REVIEWS THE EXECUTIVES' COMPENSATION TO DETERMINE IF MODIFICATION TO BASE SALARY IS WARRANTED, AND REVIEWS THE EXECUTIVES' ACCOMPLISHMENTS TO DETERMINE IF ANY VARIABLE PAY IS TO BE AWARDED. THE ENTIRE PROCESS IS THEN DOCUMENTED. CONTEMPORANEOUSLY WITH THE DECISION-MAKING PROCESS AND APPROVED THEREAFTER IN ACCORDANCE WITH THE REQUIREMENTS OF THE IRS

ldentifier	Return Reference	Explanation
PUBLIC DISCLOSURE	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION'S GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST IN THE ORGANIZATION'S ADMINISTRATIVE OFFICES THE FINANCIAL STATEMENTS OF THE ORGANIZATION ARE INCLUDED IN THE MOST RECENTLY FILED FORM 990 AND PROVIDED, UPON REQUEST, IN THAT FORMAT UNLESS THE SPECIFIC REQUEST DEEMS A DIFFERENT FORMAT MORE APPROPRIATE

ldentifier	Return Reference	Explanation
BOARD MEMBER COMPENSATION	FORM 990, PART VII, SECTION A	NO BOARD MEMBERS RECEIVE COMPENSATION FOR THEIR DUTIES AS DIRECTORS PETER CHALKE IS EMPLOYED AS PRESIDENT OF CENTRAL MAINE HEALTHCARE CORPORATION HIS COMPENSATED TIME IS SPENT IN THAT CAPACITY LAWRENCE OLIVER IS AN EMPLOYEE OF CENTRAL MAINE MEDICAL CENTER HIS COMPENSATED TIME IS SPENT IN THAT CAPACITY

ldentifier	Return Reference	Explanation
OTHER FEES FOR SERVICES	· '	\$ 14,479,524 OUTSIDE SERVICES 13,075,984 LABOR SERVICES 12,225,467 PURCHASED LABOR 6,012,924 PURCHASED SERVICES 733,158 CONSULTING SERVICES 417,340 PROFESSIONAL FEES 142,603 INTERPRETING SERVICES 28,313 MEDICAL DIRECTOR FEES 23,400 DATA PROCESSING FEES \$ 47,138,713

ldentifier	Return Reference	Explanation
OTHER CHANGES IN NET ASSETS	FORM 990, PART XI, LINE 9	\$ 446,739 CHANGE IN INTEREST IN RELATED PARTY

SCHEDULE R Related Organization

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization CENTRAL MAINE MEDICAL CENTER

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

**Employer identification number** 

DLN: 93493132013844

Open to Public

pen to Publ Inspection

				01-02114	194			
t I Identification of Disregarded Entities (Com	plete if the organizatio	n answered "Yes" t	o Form 990, P	Part IV, line 33.)				
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	D	<b>(f)</b> rrect controlling entity		
II Identification of Related Tax-Exempt Orga or more related tax-exempt organizations during	<b>nizations</b> (Complete g the tax year.)							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	ction (e) Public charity (if section 501	status (c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co en	ontro tity?
ditional Data Table							Yes	N
and the same								
aperwork Reduction Act Notice, see the Instructions for Form 9	<i>)</i> 90.	Cat No 501	35Y			Schedule R (For	m 990) 2	201

<b>(a)</b> Name, address, and related organizati	EIN of on	Primary activity Legal [ domicile cor		entity	Direct Predomin ntrolling income(rel		<b>(f)</b> Share of Ital Income		r allocations?				managi partnei		<b>(k)</b> Percentage ownership
									Yes	No			Yes	No	
Part IV Identification of Related line 34 because it had one	d Organizations Taxable or more related organization	as a Corpo ons treated a	ration s a cor	or Trust poration o	(Complet r trust du	e if the	e organı e tax ye	zation an ar.)	swere	ed "Ye	es" to Fo	orm 9	990,	Part	IV,
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c Leg domi (state or count	al cile foreign	Dir	(d) ect controlling entity	Type of (C corp, or tr	f entity , S corp,	<b>(f)</b> Share of tota Income		(g) ire of er of-year assets		(h) Percent owners	age		(i) Section 512 (b)(13) controlled entity?
(1) CENTRAL MAINE HEALTH	HEALTHCARE			СМІ	10	C CORP								L	Yes No
VENTURES INC	INEALINCARE			CMI	10	C CORP									I NO
300 MAIN STREET LEWISTON, ME 04240 01-0430016		М	=												
(2) CWM INSURANCE LTD	INSURANCE	CJ		СМІ	IC	C CORP									No
98-0220891									_						
							ı								

(4) CMMC COLLEGE OF NURSING AND HEALTH PROFESSION

(5) CMMC COLLEGE OF NURSING AND HEALTH PROFESSION

Part V	Transactions With Related Organizations (Complete if the organization ans	wered "Yes" to Form	า 990, Part IV, lin	e 34, 35b, or 36.)						
Note	. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No			
<b>1</b> During	the tax year, did the orgranization engage in any of the following transactions with one or more	related organizations li	sted in Parts II-IV?							
a Rec	eipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	Yes				
<b>b</b> Gift, grant, or capital contribution to related organization(s)										
c Gift, grant, or capital contribution from related organization(s)										
<b>d</b> Loar	s or loan guarantees to or for related organization(s)				1d		No			
<b>e</b> Loar	s or loan guarantees by related organization(s)				1e		No			
<b>f</b> Divi	dends from related organization(s)				1f		No			
g Sale	of assets to related organization(s)				1g		No			
<b>h</b> Purc	hase of assets from related organization(s)				1h		No			
i Exch	ange of assets with related organization(s)				1i		No			
<b>j</b> Leas	e of facilities, equipment, or other assets to related organization(s)				1j	Yes				
<b>k</b> Leas	ee of facilities, equipment, or other assets from related organization(s)				1k	Yes				
l Performance of services or membership or fundraising solicitations for related organization(s)										
<b>m</b> Perfo	rmance of services or membership or fundraising solicitations by related organization(s)				1m	Yes				
<b>n</b> Shar	ng of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No			
<b>o</b> Sha	ring of paid employees with related organization(s)				10	Yes				
<b>p</b> Rein	nbursement paid to related organization(s) for expenses				1p	Yes				
<b>q</b> Rein	nbursement paid by related organization(s) for expenses				1q	Yes				
r Othe	r transfer of cash or property to related organization(s)				1r		No			
	er transfer of cash or property from related organization(s)				1s		No			
<b>2</b> If th	e answer to any of the above is "Yes," see the instructions for information on who must complet	e this line, including co	vered relationships	and transaction thresholds						
	(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining am	ount i	nvolved				
L) CMMC C	OLLEGE OF NURSING AND HEALTH PROFESSION	A/J	552,009	FMV						
2) CMMC C	OLLEGE OF NURSING AND HEALTH PROFESSION	М	9,603,992	FMV						
B) CMMC C	OLLEGE OF NURSING AND HEALTH PROFESSION	0	625,812	FMV						

Q

2,506,409 FMV

42,329,916 FMV

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

**Additional Data Return to Form** 

Software ID:

**Software Version:** 

**EIN:** 01-0211494

Name: CENTRAL MAINE MEDICAL CENTER

Schedule R (Form 990) 2012

Page **5** 

# Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)									
	Identifier	Return Reference	Explanation						
	•								

**Independent Auditor's Report and Consolidated Financial Statements** 

June 30, 2013 and 2012



June 30, 2013 and 2012

#### **Contents**

Independent Auditors' Report1		
Consolidated Financial Statements		
Balance Sheets	3	
Statements of Operations	4	
Statements of Changes in Net Assets	5	
Statements of Cash Flows	6	
Notes to Financial Statements	8	
Supplementary Information		
Consolidating Schedule – Balance Sheet Information	48	
Consolidating Schedule – Statement of Operations Information	50	
Consolidating Schedule – Statement of Changes in Net Assets Information	51	



#### **Independent Auditor's Report**

Board of Directors Central Maine Healthcare Corporation and Subsidiaries Lewiston, Maine

We have audited the accompanying consolidated financial statements of Central Maine Healthcare Corporation and Subsidiaries (the "Corporation"), which comprise the consolidated balance sheets as of June 30, 2013 and 2012, and the related consolidated statements of operations, changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We did not audit the financial statements of CWM Insurance. Ltd., a wholly-owned subsidiary, which statements reflect total assets constituting 8 percent and 9 percent, respectively, of consolidated total assets at June 30, 2013 and 2012, and total revenues constituting 2 percent and 3 percent, respectively, of consolidated total revenues for the years then ended. Those statements were audited by other auditors, whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for CWM Insurance, Ltd., is based solely on the report of the other auditors. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.



Board of Directors Central Maine Healthcare Corporation and Subsidiaries Page 2

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

#### Opinion

In our opinion, based on our audit and the report of the other auditors, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Central Maine Healthcare Corporation and Subsidiaries as of June 30, 2013 and 2012, and the results of its operations, the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America

#### **Emphasis of Matter**

As discussed in *Note 21*. in 2013 the Corporation changed its method of presentation and disclosure of patient service revenues, provision for uncollectible accounts and the allowance for doubtful accounts in accordance with Accounting Standards Update 2011-07. Our opinion is not modified with respect to this matter

#### Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the basic consolidated financial statements as a whole. The supplementary information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic consolidated financial statements. Such information has not been subjected to the auditing procedures applied in the audits of the basic consolidated financial statements, and accordingly, we do not express an opinion or provide any assurance on it

December 20, 2013 Springfield, Missouri

BKD,LLP

#### Consolidated Balance Sheets June 30, 2013 and 2012

#### **Assets**

	2013	2012
Current Assets		
Cash and cash equivalents	\$ 10,270,111	\$ 27,308,135
Assets limited as to use - current	16,146,865	11.074.209
Patient accounts receivable, net of allowance.		
2013 - \$31.100.000, 2012 - \$39.805.000	42,957,442	43.689.462
Short-term investments	12.958.020	15,983,490
Estimated amounts due from third-party payers - current	36,100,833	13,177,912
Supplies	2.775.791	3,125,520
Prepaid expenses and other	16,391,309	11,402,362
Total current assets	137.600.371	125.761.090
Assets Limited As To Use		
Internally designated	27.932,676	25,570,765
Externally restricted by donors	30,415,682	26,764,891
Held by trustee under bond indenture agreements	14,834,584	17,424,208
Held by trustee for self-insurance trust	36.875.677	24.648.137
	110.058.619	94,408,001
Less amount required to meet current obligations	16,146,865	11.074.209
	93.911.754	83.333.792
Property and Equipment, Net	204.808.893	209.352,726
Other Assets		
Estimated amounts due from third-party payers	5.079.209	36,000,077
Deferred compensation plan assets	26,661,280	25,151,715
Investment in equity investees	7.385,117	7.254.398
Notes receivable	4,368,117	4,790,969
Other	11.867.022	10.951.255
	55.360.745	84.148.414
Total assets	\$ 491,681,763	\$ 502,596,022

#### **Liabilities and Net Assets**

	2013	2012
Current Liabilities		
Line of credit - current portion	\$ 10.342.598	\$ -
Current maturities of long-term debt	6,048,619	6,612,369
Accounts payable	15,903,841	12,646,246
Accrued expenses	25.044.483	28,064,280
Total current liabilities	57.339.541	47.322.895
<b>Estimated Self-Insurance Costs</b>	17.802.977	16,314,916
Line of Credit	-	17,428,260
Long-Term Debt	139,101,095	145,917,661
Pension Liabilities	39.867.244	49,589,583
Asset Retirement Obligations	2.939.284	2.829.879
Other Long-Term Liabilities	10,205.698	8,551,115
Total liabilities	267.255.839	287.954.309
Net Assets Unrestricted	195.278.487	186,655,242
Temporarily restricted	9,469,267	9,353,451
Permanently restricted	19.678.170	18.633.020
1 official officed		10.033.020
Total net assets	224.425.924	214,641,713
Total liabilities and net assets	\$ 491,681,763	\$ 502,596,022

#### Consolidated Statements of Operations Years Ended June 30, 2013 and 2012

	2013	2012 (Adjusted - <i>Note 21</i> )
Unrestricted Revenues, Gains and Other Support		11010 21)
Patient service revenue (net of contractual discounts and		
allowances)	\$ 395,401,120	\$ 404,474,901
Provision for uncollectible accounts	32,736,092	35,088,802
Net patient service revenue less provision for uncollectible		
accounts	362,665,028	369,386,099
Other revenue	22,937,915	19.349.222
Net assets released from restrictions used for operations	1.948.440	1.626.049
Total unrestricted revenues, gains and other support	387.551.383	390,361,370
Expenses and Losses		
Salaries, wages and employee benefits	240,407,407	238,632,919
Supplies and other	126,100,744	119,524,258
Depreciation and amortization	24,369,613	24,230,062
Interest	6.870.999	4.217.582
Total expenses and losses	397.748.763	386,604,821
Operating Income (Loss)	(10,197,380)	3.756.549
Other Income (Expense)		
Investment return	1,469,559	1,668,564
Realized gains on sale of investments	2,700,074	2,308,482
Change in unrealized gains (losses) on investments	(290,605)	(3.130.284)
Gain on investment in equity investees	1,686,686	1.892.158
Loss on debt extinguishment	(587.465)	-
Other	1.139.497	(473,730)
Total other income (expense)	6,117,746	2,265,190
Excess (Deficiency) of Revenues Over Expenses	(4.079.634)	6.021.739
Net assets released from restriction used for purchase		
of property and equipment	1,200,095	10,500
Grant funds used for acquisition of property and		
equipment	171.717	163.399
Change in defined benefit pension plan gains and	11.001.07	
losses	11,331,067	(30,315,568)
Increase (Decrease) in Unrestricted Net Assets	\$ 8.623.245	\$ (24,119,930)

#### Consolidated Statements of Changes in Net Assets Years Ended June 30, 2013 and 2012

	2013	2012
Unrestricted Net Assets		
Excess (deficiency) of revenues over expenses	\$ (4,079,634)	\$ 6,021,739
Net assets released from restriction used for purchase	<b>4</b> (110771001)	<b>4</b> 0.00 <b>2.11</b> (0.7)
of property and equipment	1,200,095	10.500
Grant funds used for acquisition of property and		
equipment	171.717	163.399
Change in defined benefit pension plan gains and		
losses	11.331.067	(30,315,568)
Increase (decrease) in unrestricted net assets	8.623,245	(24.119.930)
Temporarily Restricted Net Assets		
Contributions received	2,741,642	2,394,020
Investment return	1,272,709	(378.979)
Change in donor designation	(750,000)	-
Net assets released from restriction	(3.148.535)	(1.636,549)
Increase in temporarily restricted net assets	115,816	378.492
Permanently Restricted Net Assets		
Contributions received	218,245	686,077
Change in beneficial interest in perpetual trusts	76,905	(73,830)
Change in donor designation	750,000	
Increase in permanently restricted net assets	1.045,150	612,247
Change in Net Assets	9.784.211	(23.129.191)
Net Assets, Beginning of Year	214.641.713	237,770,904
Net Assets, End of Year	\$ 224.425.924	\$ 214.641.713

#### Consolidated Statements of Cash Flows Years Ended June 30, 2013 and 2012

	2013	2012
Operating Activities		
Change in net assets	\$ 9.784.211	\$ (23,129,191)
Items not requiring (providing) operating cash flow		
Gain on sale of property and equipment	(9.367)	(94.261)
Depreciation and amortization	24,369,613	24,230,062
Gain on investment in equity investee	(1.686.686)	(1.892.158)
(Gain) loss on investments	(3.548.772)	1,461,642
Restricted contributions, grants and investment		
income received	(4.481.218)	(2.790.687)
Accrued self-insurance costs	1,540,452	(637,222)
Accrued deferred compensation costs	145,018	(863,556)
Change in defined benefit pension plans	(11.331.067)	30,315,568
Loss on extinguishment of debt	587,465	-
Changes in		
Patient accounts receivable	732.020	2.299.013
Estimated amounts due from and to third-party payers	7.997.947	(9,596,526)
Accounts payable and accrued expenses	3,127,765	(7.743.273)
Other current assets and liabilities	(5.395.722)	1,841,476
Net cash provided by operating activities	21.831.659	13,400,887
Investing Activities		
Investment in equity investee	(5.000)	(950,000)
Purchases of investments	(60,492,455)	(36,822,805)
Sales of investments	51.416.079	51.998.702
Dividends and return of equity from equity investees	1,560,967	1,270,407
Purchases of property and equipment	(20,441,371)	(22,467,018)
Proceeds from sale of property and equipment	6,945	103,662
Net cash used in investing activities	(27.954.835)	(6.867.052)

#### Consolidated Statements of Cash Flows Years Ended June 30, 2013 and 2012

	2013	2012
Financing Activities		
Restricted contributions, grants and		
investment income	\$ 4,481,218	\$ 2,790,687
Proceeds from issuance of long-term		
debt	41.071.242	-
Payment of deferred financing costs	(320,082)	-
Proceeds from line of credit	-	4,762,790
Payments on line of credit	(7.085.662)	(2.232.059)
Principal payments on long-term debt	(49,061,564)	(7,030,049)
Net used in financing activities	(10.914.848)	(1,708,631)
Increase (Decrease) in Cash and Cash Equivalents	(17.038.024)	4.825.204
Cash and Cash Equivalents, Beginning of Year	27,308,135	22.482.931
Cash and Cash Equivalents, End of Year	\$ 10.270,111	\$ 27.308.135
Supplemental Cash Flows Information		
Interest paid (net of amount capitalized)	\$ 6,704,713	\$ 4,353,675
Property and equipment in accounts payable	\$ 1.601.155	\$ 2.825.380
Capital lease obligation incurred for property and equipment	\$ 606,212	\$ -
Capital lease obligation incurred for		
new information technology system	\$ -	\$ 16,379,543

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### Note 1: Nature of Operations and Summary of Significant Accounting Policies

#### Nature of Operations

Central Maine Healthcare Corporation (CMHC), a not-for-profit entity, coordinates, plans and provides a broad range of integrated healthcare services to meet the healthcare needs of the people of the Central and Western Maine region including inpatient, outpatient and emergency care services

CMHC is the parent company of Central Maine Medical Center (CMMC or the "Medical Center"). Central Maine Health Ventures. Inc (CMHV). Central Maine Community Health Corporation. Central Maine Real Estate Management Corporation. CWM Insurance, Ltd (CWM). Rumford Hospital. Rumford Community Home Corporation. Rumford Community Family Health Center. Inc (Rumford) and Bridgton Hospital (Bridgton)

CMMC. Rumford and Bridgton primarily earn revenues by providing inpatient, outpatient and emergency care services to patients in the Central and Western Maine region

CMHV. Rumford Community Home Corporation, Rumford Community Family Health Center, Inc. and Central Maine Community Health Corporation provide a variety of services including long-term care, imaging and other clinical services to patients in the Central and Western Maine region.

Central Maine Real Estate Management Corporation manages rental property for physicians in the Central and Western Maine region

CWM is a captive insurance company, incorporated in the Cayman Islands, that provides professional and general liability for CMHC and its subsidiaries

#### **Principles of Consolidation**

The accompanying consolidated financial statements include the accounts of CMHC and its wholly owned subsidiaries (collectively the "Corporation") All significant intercompany balances and transactions have been eliminated in consolidation

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

#### Cash Equivalents

The Corporation considers all liquid investments with original maturities of three months or less to be cash equivalents. At June 30, 2013 and 2012, cash equivalents consisted primarily of money market accounts and short-term government obligations.

The FDIC's insurance limits were permanently increased to \$250,000 At June 30, 2013, the Corporation's cash accounts exceeded federally insured limits by approximately \$8,310,000

Additionally, the Corporation has entered into an agreement with a local financial institution to purchase fully collateralized U S government securities with the Corporation's sweep accounts At June 30, 2013 and 2012, the amount held in sweep and money market accounts was approximately \$8,340,000 and \$11,760,000, respectively

#### Investments and Investment Return

Investments in equity securities having a readily determinable fair value and in all debt securities are carried at fair value. The investments in equity investees are reported on the equity method of accounting. Other investments are valued at the lower of cost (or fair value at time of donation, if acquired by contribution) or fair value. Investment return includes dividend, interest and other investment income, realized and unrealized gains and losses on investments carried at fair value, and realized gains and losses on other investments.

Investment return that is initially restricted by donor stipulation and for which the restriction will be satisfied in the same year is included in unrestricted net assets. Other investment return is reflected in the statements of operations and changes in net assets as unrestricted, temporarily restricted or permanently restricted based upon the existence and nature of any donor or legally imposed restrictions.

Certain investments are carried at fair value pursuant to the fair value option available under FASB ASC Topic 825 (*Note 17*)

#### Assets Limited As To Use

Assets limited as to use include (1) assets held by trustees under bond indenture agreements and for self-insurance. (2) assets restricted by donors and (3) assets set aside by the Board of Directors for future capital improvements over which the Board retains control and may at its discretion subsequently use for other purposes. Amounts required to meet current liabilities of the Corporation are included in current assets.

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### Patient Accounts Receivable

Accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectibility of accounts receivable, the Corporation analyzes its past history and identifies trends for each of its major payer sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for uncollectible accounts. Management regularly reviews data about these major payer sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts.

For receivables associated with services provided to patients who have third-party coverage, the Corporation analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for uncollectible accounts, if necessary (for example, for expected uncollectible deductibles and copayments on accounts for which the third-party payer has not yet paid, or for payers who are known to be having financial difficulties that make the realization of amounts due unlikely)

For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Hospital records a significant provision for uncollectible accounts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates (or the discounted rates if negotiated or provided by policy) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts

The Corporation's allowance for doubtful accounts for self-pay patients decreased from 82% of self-pay accounts receivable at June 30, 2012, to 80% of self-pay accounts receivable at June 30, 2013. In addition, the Corporation's write-offs increased approximately \$16,500,000 from approximately \$43,500,000 for the year ended June 30, 2012, to approximately \$60,000,000 for the year ended June 30, 2013. The increase in write offs was the result of the Corporation's efforts related to older accounts receivable balances.

#### Supplies

The Corporation states supply inventories at the lower of cost, determined using the first-in, first-out method, or market

#### Property and Equipment

Property and equipment acquisitions are recorded at cost and are depreciated on a straight-line basis over the estimated useful life of each asset. Assets under capital lease obligations and leasehold improvements are depreciated over the shorter of the lease term or their respective estimated useful lives.

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

Donations of property and equipment are reported at fair value as an increase in unrestricted net assets unless use of the assets is restricted by the donor. Monetary gifts that must be used to acquire property and equipment are reported as restricted support. The expiration of such restrictions is reported as an increase in unrestricted net assets when the donated asset is placed in service.

The Corporation capitalizes interest costs as a component of construction in progress, based on interest costs of borrowing specifically for the project, net of interest earned on investments acquired with the proceeds of the borrowing. Total interest capitalized and incurred was

	 2013	2012
Total interest expense incurred on borrowings for project Interest income from investment of proceeds of	\$ 83,530	\$ 2.820.362
borrowings for project	 	(132,792)
Net interest cost capitalized	\$ 83,530	\$ 2,687,570
Interest capitalized Interest charged to expense	\$ 83.530 6.870.999	\$ 2.820.362 4.217.582
Total interest incurred	\$ 6,954,529	\$ 7.037.944

#### Long-Lived Asset Impairment

The Corporation evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the assets is less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value.

No asset impairment was recognized during the years ended June 30, 2013 and 2012

#### **Deferred Financing Costs**

Deferred financing costs represent costs incurred in connection with the issuance of long-term debt and are included in other assets in the accompanying consolidated balance sheets. Such costs are being amortized over the term of the respective debt using the straight-line method.

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by the Corporation has been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained by the Corporation in perpetuity.

#### Net Patient Service Revenue

The Corporation has agreements with third-party payers that provide for payments to the Corporation at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers and others for services rendered and includes estimated retroactive revenue adjustments. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered and such estimated amounts are revised in future periods as adjustments become known

#### Charity Care

The Corporation provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because the Corporation does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue.

#### **Contributions**

Unconditional gifts expected to be collected within one year are reported at their net realizable value. Unconditional gifts expected to be collected in future years are initially reported at fair value determined using the discounted present value of estimated future cash flows technique. The resulting discount is amortized using the level-yield method and is reported as contribution revenue.

Gifts received with donor stipulations are reported as either temporarily or permanently restricted support. When a donor restriction expires, that is, when a time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified and reported as an increase in unrestricted net assets. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions. Conditional contributions are reported as liabilities until the condition is eliminated or the contributed assets are returned to the donor.

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### **Estimated Malpractice Costs**

An annual estimated provision is accrued for the medical malpractice claims and includes an estimate of the ultimate costs for both reported claims and claims incurred but not reported

#### Income Taxes

CMHC, CMMC, Central Maine Community Health Corporation, Central Maine Real Estate Management Corporation, Rumford Hospital, Rumford Community Home Corporation, Rumford Community Family Health Center, Inc. and Bridgton Hospital, are classified as tax-exempt organizations as described in Section 501 of the Internal Revenue Code and a similar provision of state law. However, these entities are subject to federal income tax on any unrelated business taxable income.

CMHV and its subsidiaries are subject to federal and state income taxes. CMHV accounts for income taxes in accordance with income tax accounting guidance (ASC 740, *Income Taxes*). CMHV has accumulated net operating loss carry forwards that are available to offset future taxable income during the carry forward period. No income tax benefit has been recognized for the net operating loss carry forwards or other potential deferred tax assets in the consolidated financial statements because CMHV believes realization of these benefits is unlikely

CMHC and its consolidated entities file tax returns in the U S federal jurisdiction. With a few exceptions, these entities are no longer subject to U S federal examinations by tax authorities for years before 2007.

#### Excess (Deficiency) of Revenues Over Expenses

The statements of operations include excess (deficiency) of revenues over expenses. Changes in unrestricted net assets which are excluded from excess (deficiency) of revenues over expenses, consistent with industry practice, include unrealized gains and losses on investments other than trading securities, change in pension liabilities, permanent transfers to and from affiliates for other than goods and services and contributions of and grants for long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purpose of acquiring such assets)

#### Transfers Between Fair Value Hierarchy Levels

Transfers in and out of Level 1 (quoted market prices). Level 2 (other significant observable inputs) and Level 3 (significant unobservable inputs) are recognized on the period ending date. There were no transfers between fair value hierarchy levels during the years ended June 30, 2013 and 2012.

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### Electronic Health Records Incentive Program

The Electronic Health Records Incentive Program, enacted as part of the *American Recovery and Reinvestment Act of 2009*, provides for one-time incentive payments under both the Medicare and Medicaid programs to eligible hospitals that demonstrate meaningful use of certified electronic health records technology (EHR) Critical access hospitals are eligible to receive incentive payments for up to four years under the Medicare program for its reasonable costs of the purchase of certified EHR technology multiplied by the Hospital's Medicare utilization plus 20%, limited to 100% of the costs incurred Payments under the Medicare program are generally made for up to four years based on a statutory formula. Payments under the Medicaid program are generally made for up to four years based upon a statutory formula, as determined by the state, which is approved by the Centers for Medicare and Medicaid Services Payment under both programs are contingent on the organization continuing to meet escalating meaningful use criteria and any other specific requirements that are applicable for the reporting period. The final amount for any payment year is determined based upon an audit by the fiscal intermediary. Events could occur that would cause the final amounts to differ materially from the initial payments under the program

The Corporation recognizes revenue ratably over the reporting period starting at the point when management is reasonably assured it will meet all of the meaningful use objectives and any other specific grant requirements applicable for the reporting period

In 2013 and 2012, the Corporation completed the first and second-year requirements under the Medicaid program and recorded revenue of approximately \$3,100,000 and \$3,825,000, respectively, which is included in other revenue within operating revenues in the statement of operations

#### Estimated Self-Insurance Costs

The Corporation accrues estimated liabilities for self-insurance losses associated with worker's compensation and employee health insurance claims and includes an estimate of the ultimate costs for both reported claims and claims incurred but not reported

#### Subsequent Events

Subsequent events have been evaluated through the date of the Independent Auditor's Report, which is the date the consolidated financial statements were available to be issued

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### Note 2: Net Patient Service Revenue

The Corporation recognizes patient service revenue associated with services provided to patients who have third-party payer coverage on the basis of contractual rates for the services rendered. For uninsured patients that do not qualify for charity care, the Corporation recognizes revenue on the basis of its standard rates for services provided. On the basis of historical experience, a significant portion of the Corporation's uninsured patients will be unable or unwilling to pay for the services provided. Thus, the Corporation records a significant provision for uncollectible accounts related to uninsured patients in the period the services are provided. This provision for uncollectible accounts is presented on the statement of operations as a component of net patient service revenue.

The Corporation has agreements with third-party payers that provide for payments to the Corporation at amounts different from its established rates. These payment arrangements include

Medicare CMMC - Inpatient acute care services and substantially all outpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors. Inpatient skilled nursing services are paid at prospectively determined per diem rates that are based on the patients' acuity. Certain inpatient nonacute services and defined medical education costs are paid based on a cost reimbursement methodology.

Rumford and Bridgton – Inpatient acute care and swing-bed skilled nursing services and substantially all outpatient services rendered to the Medicare program beneficiaries are paid based on cost reimbursed formulas as a critical access hospital

CMMC. Rumford and Bridgton are all reimbursed for certain services at tentative rates with final settlement determined after submission of annual cost reports and audits thereof by the Medicare administrative contractor

Medicaid Inpatient and outpatient services rendered to Medicaid program beneficiaries are reimbursed under a cost reimbursement methodology for certain services and at prospectively determined rates for all other services. CMMC. Rumford and Bridgton are reimbursed for cost reimbursable services at tentative rates with final settlement determined after submission of annual cost reports by the respective hospital and audits thereof by the Medicaid administrative contractor. For acute care services and outpatient services CMMC is now being paid at prospectively determined rates. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors.

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

CMMC. Rumford and Bridgton's Medicaid cost reports have been tentatively settled by the Medicaid administrative contractor through June 30, 2008. At June 30, 2013 and 2012, CMMC. Rumford and Bridgton have estimated outstanding cost report receivables of approximately \$48,350,000 and \$56,310,000, respectively, from the State of Maine (State) for fiscal years 2005 through 2013. CMMC. Rumford and Bridgton received \$6,390,000 and \$200,000 during fiscal years 2013 and 2012, respectively, for tentative settlements of filed cost reports. Additionally, subsequent to June 30, 2013, the Corporation received tentative settlements of approximately \$39,560,000 related to outstanding cost report settlements. Management expects to collect these receivables in full, however, the timing of collection from the State is uncertain, and is subject to the risk that the State may make changes to its existing laws or regulations due to budgetary needs.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation and change. As a result, it is reasonably possible that recorded estimates will change materially in the near term

The Corporation has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for payment to the Corporation under these agreements includes prospectively determined rates per discharge, discounts from established charges and prospectively determined daily rates

On March 1, 2013, certain provisions of the Federal Government's *Budget Control Act of 2011* went into effect. Among these provisions are mandatory payment reductions under the Medicare program, known as sequestration. Under these provisions, Medicare reimbursement was reduced by two percent on all claims with dates-of-service or dates-of-discharge on or after April 1, 2013. The continuation of these payment cuts for an extended period of time will have an adverse effect on operating results of the Corporation.

Patient service revenue, net of contractual allowances and discounts (but before the provision for uncollectible accounts), recognized in the years ended June 30, 2013 and 2012, respectively, was approximately

	2013	2012
Medicare	\$124,221,185	\$127,280,120
Medicaid	65,292,867	75,798,321
Anthem	73,210,715	87,853,668
Other third-party payers	98,211,705	90,660,977
Patients	34.464.648	22,881,815
Total	\$395.401.120	\$404.474.901

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

#### Note 3: Concentration of Credit Risk

The Corporation grants credit without collateral to its patients, most of whom are area residents and are insured under third-party payer agreements. The mix of gross receivables from patients and third-party payers at June 30, 2013 and 2012, is

	2013	2012	
Medicare	35%	38%	
Medicaid	10%	7%	
Anthem	3%	4%	
Other third-party payers	36%	37%	
Patients	16%	14%	
	100%	100%	

#### Note 4: Investments, Deferred Compensation and Investment Return

	2013	2012
Held by trustee under bond indenture agreements Cash and cash equivalents	\$ 14.834.584	\$ 17.424,208
Held by trustee for self-insurance trust		
Cash and cash equivalents	\$ 5,694,402	\$ 11,103,816
Fixed income securities	25,066,562	3,732,483
Equity securities	6,114,713	4,311,309
Private limited partnerships	<u> </u>	5,500,529
	\$ 36.875.677	\$ 24,648,137

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

#### Other Investments

Other investments at June 30 include

	2013	2012
Cash and cash equivalents	\$ 13,298,560	\$ 60,241,264
Fixed income securities	21,064,064	1,122,570
Equity securities		
Consumer discretionary	1,142,664	-
Consumer staples	3,982,794	-
Energy	3,371,326	-
Financials	1,104,093	-
Health care	3,706,221	-
Industrials	2,676,111	-
Information technology	3,210,537	-
Materials	359,732	-
Telecommunications services	1,184,922	-
Utilities	1,447,109	
Other	13,155,964	644,937
Charitable remainder trusts	1,245,041	1,168,135
Private limited partnerships	357.240	5,142,240
	71,306,378	68,319,146
Less internally designated	27,932,676	25,570,765
Less externally restricted	30,415,682	26,764,891
Short-term investments	\$ 12.958.020	\$ 15,983,490
Deferred Compensation Plan Assets		
	2013	2012
Cash and cash equivalents	\$ 378,459	\$ 1,172,983
Mutual funds	9,353,274	7,570,898
Equities	- -	488,090
Life insurance contracts	16,929,547	15,919,744
	\$ 26.661.280	\$ 25,151,715

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

Total investment return is comprised of the following

	201	3	2012
Interest and dividend income Unrealized gains (losses) Realized gains and losses		2.142 5.818 2.954	\$ 2.238.646 (4.179.019) 2.717.377
	\$ 5.57	0.914	\$ 777.004

Total investment return is reflected in the statements of operations and changes in net assets as follows

	2013	2012
Unrestricted net assets		
Other operating income	\$ 419,177	\$ 309,221
Other nonoperating income	4,169,633	3,977,046
Change in unrealized gains and losses	(290,605)	(3,130,284)
Temporarily restricted net assets	1,272,709	(378,979)
	\$ 5,570,914	\$ 777,004

#### Private Limited Partnerships and Investment Trusts

Except as described below, the fair value of private limited partnerships and investment trusts has been estimated using the net asset value per share of the investments. Private limited partnerships and investment trusts held at June 30 consist of the following

				June 3	0, 2013	
	_Fa	air Value	_	ınded itments	Redemption Frequency	Redemption Notice Period
Multistrategy hedge funds (B)	\$	322,271	\$	_	Quarterly	45 days
Multistrategy hedge funds (D)		34,969		_	Ouarterly	75 days

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

	June 30, 2012			
	Fair Value	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Limited partnership (A)	\$ 1,527.445	\$ -	Annually	90 days
Multistrategy hedge funds (B) Multistrategy hedge	821,795	-	Quarterly	45 days
funds (C)	2.107.117	-	Annually	90 days
Multistrategy hedge funds (D)	5,458,413	-	Quarterly	75 days
Funds of Funds (E)	727,999		Quarterly	65 days

- (A) This partnership invests primarily through a diversified group of money managers that as a group use a wide variety of investment techniques and strategies. The objective of the partnership is to seek consistent long-term growth of capital with reduced volatility. The partnership invests in securities and other financial instruments of the United States and foreign entities, including equity and debt securities, options, future contracts, forward contracts and swap contracts. This investment was liquidated during the year ended June 30, 2013
- (B) This partnership invests primarily through a diversified group of money managers to obtain higher performance and less volatility than if the partnership employed a single investment strategy. The fund invests in equity securities, debt securities, options, warrants, currencies, futures contracts, commodities, partnership interests, money market instruments, precious metals and other ownership interests and indebtedness. This investment was liquidated during the year ended June 30, 2013, with a remaining holdback amount that will be distributed once the fund's annual audit is completed.
- (C) This fund was formed primarily with the purpose of achieving long-term growth of capital with reduced volatility and returns that demonstrate little or no correlation with either equity or bond markets, by allocating its capital among various money managers that, as a group, employ a variety of investment techniques and strategies. This fund invests in equity and debt securities in the United States and foreign issuers, options, futures contracts, forward contracts and swap contracts. This investment was liquidated during the year ended June 30, 2013.

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

- (D) This fund was formed primarily with the objective to achieve consistent returns with low correlation to the markets, while reducing risk through diversification, by utilizing a diverse group of low volatility alternative investment strategies, using a multimanager approach Investments may include, but are not limited to, equity and fixed income securities, convertible and hybrid stocks and debt securities, preferred stocks, warrants and options, structured and other synthetic securities and related derivative instruments, such as swaps, forwards, options, futures, caps and floors, other derivatives, government and corporate securities, money market instruments, foreign currencies and interest in currencies, certificates of deposit, bankers' acceptances, trust receipts and trade and commercial obligations and loans. This investment was liquidated during the year ended June 30, 2013, with a remaining holdback amount that will be distributed once the fund's annual audit is completed.
- (E) This fund is a feeder fund of a Trust—The investment objective of the fund is to realize appreciation in the value of its assets through the allocation of capital amount submanagers and the portfolio funds they operate—This investment was liquidated during the year ended June 30, 2013

#### Note 5: Investments in and Advances to Equity Investees

#### United Ambulance Service

CMMC has a 50% ownership of United Ambulance Service CMMC's investment in United Ambulance Service is accounted for using the equity method of accounting in the accompanying financial statements

The financial position at June 30, 2013 and 2012, and the results of operations for United Ambulance Service for the years then ended are summarized below

	2013	2012
Current assets	\$ 2,186,833	\$ 2,144,417
Property and other long-term assets, net	3,102,329	3,325,343
Total assets	5,289,162	5,469,760
Current liabilities	588,490	710,445
Long-term liabilities	-	75,181
Total liabilities	588,490	785,626
Net assets	\$ 4,700,672	\$ 4,684,134
Revenues	\$ 8,993,737	\$ 8,573,171
Net income	\$ 516,538	\$ 12.524

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

#### Lifeflight of Maine

CMHC has a 50% ownership of Lifeflight of Maine CMHC's investment in Lifeflight of Maine is accounted for using the equity method of accounting in the accompanying financial statements

The financial position at June 30, 2013 and 2012, and the results of operations for Lifeflight of Maine for the years then ended are summarized below

	2013	2012
Current assets	\$ 2,506,361	\$ 3,717,109
Property and other long-term assets, net	6,602,002	6,567,407
Total assets	9,108,363	10,284,516
Current liabilities Long-term liabilities	541,421 5,073,720	770,466 5,444,178
Total liabilities	5,615,141	6,214,644
Net assets	\$ 3,493,222	\$ 4.069.872
Revenues	\$ 7,752,595	\$ 8,472,697
Net income (loss)	\$ (576,651)	\$ 591,839

#### Maine Research Associates

During the year ended June 30, 2012, CMHV purchased 49% interest in Maine Research Associates for \$950,000 CMHC's investment in Maine Research Associates is accounted for using the equity method of accounting in the accompanying financial statements

The financial position for the periods ended June 30, 2013 and 2012, respectively, and the results of operations for Maine Research Associates are summarized below

	2013	2012
Total assets	\$ 2,706,284	\$ 2.208.979
Total liabilities	2,497	5,206
Net assets	\$ 2,703,787	\$ 2,203,773
Revenues	\$ 2,425,680	\$ 885,030
Net income	\$ 799.812	\$ 264,997

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### Premier Purchasing Partners

CMHC has a 2% ownership of Premier Purchasing Partners, L P During the years ended June 30, 2013 and 2012, CMHC received distributions of \$633,571 and \$608,457, respectively CMHC's investment in Premier Purchasing Partners, L P is accounted for using the equity method of accounting in the accompanying financial statements

#### Note 6: Notes and Other Receivables

In April 2008, CMHC advanced Parkview Adventist Medical Center (Parkview) \$5,600,000 in the form of a demand promissory note. This note was refinanced subsequent to June 30, 2013 and is due September 16, 2018, secured by substantially all of Parkview's assets. The interest rate is variable, equal to 2% plus the U.S. Prime Rate. The note is due based on a 180-month installment payment schedule, with a balloon payment for the remaining balance due September 16, 2018. The outstanding balance of the note payable to CMHC at June 30, 2013 and 2012, was \$4,599,981 and \$5,022,833, respectively. All required payments on the note have been received through June 30, 2013.

Additionally, CMHC and CMMC provide physician coverage, management and other various services to Parkview routinely throughout the year under the terms of a management agreement

At June 30, 2013 and 2012, the Corporation has a recorded receivable from Parkview of \$6,157,393 and \$2,368,603, respectively, for services rendered under this agreement. Subsequent to June 30, 2013, Parkview entered into a transaction with the Corporation to sell two of Parkview's buildings to the Corporation for approximately \$5,250,000, all of which Parkview received approximately \$3,350,000 in cash from the Corporation and approximately \$1,900,000 was applied to the debts owed from Parkview to the Corporation. Parkview's audit as of and for the year ended December 31, 2012, included an Emphasis of Matter paragraph regarding substantial doubt about Parkview's ability to continue as a going concern due to recurring losses from operations and net asset deficiencies. However, management believes the amounts due from Parkview are fully collectible and no reserve has been recorded for amounts due to CMHC or CMMC, based on their assessment of Parkview's current operating results and the Corporation's security interest in Parkview's assets. It is reasonably possible this estimate could change materially in the near term

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### Note 7: Property and Equipment

Property and equipment consists of the following at June 30

	2013	2012
Land and land improvements	\$ 14.881.264	\$ 14.509.837
Buildings and improvements	228,065,261	223,594,932
Major movable equipment, fixed equipment		
and vehicles	226,972,582	216,927,225
	469,919,107	455,031,994
Less accumulated depreciation	285,140,084	261,208,668
	184,779,023	193,823,326
Construction in progress	20,029,870	15,529,400
	\$204,808,893	\$209,352,726

At June 30, 2013 and 2012, construction in progress was comprised of various minor construction projects, in addition to costs associated with implementing a new computer system throughout the Corporation. The new computer system project is expected to be completed in the fall of 2014 and the remaining anticipated cost at June 30, 2013, is approximately \$5,100,000. In order to pay for the new computer system, management obtained financing in 2012 from the vendor related to the system implementation (see *Note 10*).

#### Note 8: Self-Insurance

#### Professional Liability Claims

CMHC and its subsidiaries obtain professional and management liability insurance coverages on a claims made basis and general liability coverage on an occurrence basis from CWM. CMHC's wholly owned subsidiary. The medical professional liability insurance coverage limits are \$2,000,000 per claim and \$12,000,000 in the aggregate, with coverage beginning January 1, 1979 Management liability insurance coverage limits are \$1,000,000 per claim and \$3,000,000 in the aggregate, with coverage beginning May 29, 1987. General liability coverage limits are \$2,000,000 per loss and \$12,000,000 in the aggregate. Additionally, CWM also provides an excess policy where coverage is limited to \$25,000,000 per claim and in the aggregate. Beginning July 1, 2007, CWM obtained reinsurance for 100% of the excess coverage, and prior to July 1, 2007. CWM reinsured 80% of the excess coverage.

Losses from asserted and unasserted claims identified under CWM's incident reporting system are accrued based on estimates that incorporate CWM's past experience, as well as other considerations, including the nature of each claim or incident and relevant trend factors

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

The accrued liability for malpractice claims at June 30, 2013 and 2012, was \$15,994,338 and \$14,434,964, respectively. It is reasonably possible that CWM's estimate of losses will change by a material amount in the near term

Effective July 1, 2012, CWM's medical professional liability policy was endorsed to include Directors and Officers and Employments Practices liability policy deductible buyback coverage CWM's liability is limited to \$50,000 and \$75,000 in excess of CMHC's first dollar retention of \$50,000 each on all losses respectively

#### Health Insurance

The Corporation is self-insured for employee health coverage and has accrued an estimate of the ultimate costs for both reported claims and claims incurred but not reported. The accrual is based on the consideration of prior claims experience, recently settled claims, frequency of claims and other economic and social factors and is included in current accrued expenses on the balance sheets. It is reasonably possible that the Corporation's estimate will change by a material amount in the near term. Commercial stop-loss insurance coverage is purchased for claims in excess of the aggregate annual amount.

#### Worker's Compensation

The Corporation has a self-insurance program to provide for workers' compensation coverage and has accrued an estimate of the ultimate costs for both claims reported and claims incurred but not reported. A trust fund has been established for this purpose and is included in assets limited as to use. The accrual is based on the consideration of prior claims experience, recently settled claims, frequency of claims and other economic and social factors and is included in current accrued expenses on the balance sheets. It is reasonably possible that the Corporation's estimate will change by a material amount in the near term

Liabilities for self-insurance costs for malpractice and workers' compensation are classified as current or long-term in the accompanying financial statements based on past experience, as well as other considerations, including the nature of each claim or incident and relevant trend factors

#### Note 9: Lines of Credit

The Corporation has entered into a revolving line of credit, with TD Banknorth, N A, which provides borrowings up to \$15,000,000, due December 31, 2013. Payments of interest only are due monthly at a rate of the one-month LIBOR plus 2.75%. The interest rate will be adjusted based on a review of the Corporation's quarterly financial statements to the one-month LIBOR plus 2.50% if days cash on hand is greater than 50 days, or to the one-month LIBOR plus 2.25% if days cash on hand is greater than 70 days. The interest rate at June 30, 2013 and 2012, was 2.75%. This line of credit is secured by substantially all of the Corporation's assets. At June 30, 2013 and 2012, respectively, the balance outstanding on the line of credit was \$0.

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

The Corporation has entered into a revolving line of credit, with TD Banknorth, N A, which provides borrowings up to \$25,000,000, due December 31, 2013. Payments of interest only are due monthly at a rate of the one-month LIBOR plus 2.75%. The interest rate will be adjusted based on a review of the Corporation's quarterly financial statements to the one-month LIBOR plus 2.50% if days cash on hand is greater than 50 days, or to the one-month LIBOR plus 2.25% if days cash on hand is greater than 70 days. The interest rate at June 30, 2013 and 2012, was 2.75%. This line of credit is secured by substantially all of the Corporation's assets. At June 30, 2013 and 2012, respectively, the balance outstanding on the line of credit was \$10,342,598 and \$17,428,260.

#### Note 10: Long-Term Debt

	2013	2012	
Revenue bonds (A)	\$ -	\$ 43,150,000	
Revenue bonds (B)	19,970,000	21,370,000	
Revenue bonds (C)	2,390,000	2,465,000	
Revenue bonds (D)	7,430,000	7,660,000	
Revenue bonds (E)	55,270,000	55,605,000	
Revenue bonds (F)	37,160,000	-	
Mortgage note payable (G)	712,662	732,386	
Mortgage note payable (H)	667,641	685,226	
Note payable (I)	2,471,652	2,901,451	
Note payable (J)	1,800,531	2,113,628	
Other (K)	-	54,049	
Capital lease obligations (L)	13,439,943	15,969,582	
	141,312,429	152,706,322	
Less net discount (premium) on bonds	(3,837,285)	176,292	
Less current maturities	6,048,619	6,612,369	
	\$ 139,101,095	\$ 145,917,661	

(A) Maine Health and Higher Educational Facilities Authority Fixed Rate Revenue Bonds. Central Maine Medical Center Issue. Series 2003A, interest rates ranging from 2.5% to 5.0%. The bonds were collateralized by CMMC's pledge of gross revenues and property. The bonds were payable in annual installments through July 1, 2032. During the year ended June 30, 2013, CMMC advance refunded these bonds with the issuance of the Maine Health and Higher Educational Facilities Authority. Fixed Rate Revenue Bonds, Central Maine Medical Center Issue, Series 2013A (see *F* below). The advance refunding of the bonds resulted in CMMC recognizing a loss on debt extinguishment of \$587,465 for the year ended June 30, 2013.

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

- (B) Maine Health and Higher Educational Facilities Authority Fixed Rate Revenue Bonds. Central Maine Medical Center Issue. Series 2005B, interest rates ranging from 3.5% to 5.0%. The bonds are collateralized by CMMC's pledge of gross revenues and property. The bonds are payable in annual installments through July 1, 2030.
- (C) Maine Health and Higher Educational Facilities Authority Fixed Rate Revenue Bonds. Rumford Community Home Issue. Series 2001A, interest rates ranging from 3 45% to 5 25%. The bonds are collateralized by Rumford's pledge of gross revenues and property. The bonds are payable in annual installments through July 1, 2031. CMHC as the parent, is also guarantor of these revenue bonds.
- (D) Maine Health and Higher Educational Facilities Authority Fixed Rate Revenue Bonds. Bridgton Hospital Issue, Series 2001A, interest rates ranging from 3 45% to 5 25%. The bonds are collateralized by Bridgton's pledge of gross revenues and property. The bonds are payable in annual installments through July 1, 2031. CMHC as the parent, is also guarantor of these revenue bonds.
- (E) Maine Health and Higher Educational Facilities Authority Fixed Rate Revenue Bonds. Central Maine Medical Center Issue, Series 2009A, interest rates ranging from 2 00% to 5 12% The bonds are collateralized by CMHC's and CMMC's pledge of gross revenues and property. The bonds are payable in annual installments through July 1, 2039
- (F) Maine Health and Higher Educational Facilities Authority Fixed Rate Revenue Bonds. Central Maine Medical Center Issue. Series 2013A, interest rates ranging from 2 0% to 5 0%. The bonds are collateralized by CMMC's pledge of gross revenues and property. The bonds are payable in annual installments through July 1, 2032. The proceeds from this bond issuance were used to advance refund the Maine Health and Higher Educational Facilities. Authority, Fixed Rate Revenue Bonds, Central Maine Medical Center Issue, Series 2003A (see *A* above).
- (G) U.S. Department of Agriculture, Rural Development mortgage notes payable due in monthly installments of principal and interest through December 2037, with interest rates at 4.88% and 5.00%, secured by Bridgton's assets and a pledge of future gross revenues
- (H) U S Department of Agriculture. Rural Development mortgage note payable due in monthly installments of principal and interest through May 2036, with interest rate of 4 50%. This mortgage note payable is secured by Rumford's assets and a pledge of future gross revenues.
- (I) Note payable to Mechanic Savings Bank, with interest payments at 30-day LIBOR plus 1 65%, due November 12, 2018, secured by real estate. The interest rate at June 30, 2013 and 2012, was 1 89% and 1 84%, respectively. At June 30, 2013, the Corporation failed to meet certain restrictive covenants set forth in the loan documents. The Corporation has obtained a waiver from the bank stating the original terms of the note payable are still in effect.

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

- (J) Note payable to Mechanic Savings Bank, with interest payments at 30-day LIBOR plus 1 65%, due November 12, 2018, secured by real estate. The interest rate at June 30, 2013 and 2012, was 1 89% and 1 84%, respectively. At June 30, 2013, the Corporation failed to meet certain restrictive covenants set forth in the loan documents. The Corporation has obtained a waiver from the bank stating the original terms of the note payable are still in effect.
- (K) Note payable to a private individual, due in quarterly installments of principal and interest through July 1, 2013, secured by real estate. The interest rate on the note payable is 2.8% This note was fully repaid during 2013.
- (L) At varying rates of imputed interest from 1 42% to 10 10%, due through 2019, collateralized by property and equipment. During the year ended June 30, 2012, the Corporation entered into a capital lease for their new computer system in the amount of \$16,378,543 (see *Note 20*)

Aggregate annual maturities and sinking fund requirements of long-term debt and payments on capital lease obligations at June 30, 2013, are

	Long-Term Debt (Excluding Capital Lease Obligations)	Capital Lease Obligations
2014	\$ 2,918,131	\$ 3,308,811
2015	4,234,145	2,967,299
2016	4,530,501	2,549,111
2017	4,667,222	2,465,213
2018	4.819.314	2,670,073
Thereafter	106,703,173	
	\$ 127,872,486	13,960,507
Less amount representing interest		520,564
Present value of future minimum lease payments		13,439,943
Less current maturiries		3,130,488
Noncurrent portion		\$ 10,309,455

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### Note 11: Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are available for the following purposes

	2013	2012
Cardiac care	\$ 301,336	\$ 274,525
Healthcare services	3,092,838	3,925,238
Research	1.742	1.742
Purchase of capital	3,145,138	2,882,176
Charity care	775,300	586,914
Health education	1,500,818	1,071,364
Family practice	652,095	611,492
rainty practice		011,472
	\$ 9,469,267	\$ 9,353,451
Permanently restricted net assets are restricted to		
	2013	2012
Investments to be held in perpetuity.		
the income is unrestricted	\$ 5,531,598	\$ 5,451,460
Investments to be held in perpetuity.		
the income is restricted	14,146,572	13,181,560
	\$ 19.678.170	\$ 18.633.020

During 2013 and 2012, net assets were released from donor restrictions by incurring expenses, satisfying the restricted purposes in the amounts of \$1,948,440 and \$1,626,049, respectively. During 2013 and 2012, net assets of \$1,200,095 and \$10,500, respectively, were released to purchase equipment

#### Note 12: Endowment

The Corporation's endowment consists of numerous individual funds established for a variety of purposes. The endowment includes both donor-restricted endowment funds and funds designated by the governing body to function as endowments (board-designated endowment funds). As required by accounting principles generally accepted in the United States of America (GAAP), net assets associated with endowment funds, including board-designated endowment funds, are classified and reported based on the existence or absence of donor-imposed restrictions.

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

The Corporation's governing body has interpreted the State of Maine Prudent Management of Institutional Funds Act (SPMIFA) as requiring preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Corporation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of donor-restricted endowment funds is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Corporation in a manner consistent with the standard of prudence prescribed by SPMIFA. In accordance with SPMIFA, the Corporation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds

- 1 Duration and preservation of the fund
- 2 Purposes of the Corporation and the fund
- 3 General economic conditions
- 4 Possible effect of inflation and deflation
- 5 Expected total return from investment income and appreciation or depreciation of investments
- 6 Other resources of the Corporation
- 7 Investment policies of the Corporation

The composition of net assets by type of endowment fund at June 30, 2013 and 2012, was

		20	13	
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment funds Board designated endowment funds	\$ - 5,155,160	\$ 2,079,946	\$ 18,433,866	\$ 20.513.812 5.155.160
	\$ 5,155,160	\$ 2,079,946	\$ 18,433,866	\$ 25,668,972
		20	12	
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment funds	\$ -	\$ 1,149,274	\$ 17.465.621	\$ 18,614,895
Board designated endowment funds	5,008,669	<u>-</u>		5,008,669

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

Changes in endowment net assets for the years ended June 30, 2013 and 2012, were

	2013							
	Ur	nrestricted		mporarily estricted		ermanently Restricted		Total
Endowment net assets.								
beginning of year	\$	5,008,669	\$	1.149.274	\$	17,465,621	\$	23,623,564
Contributions		3,720		-		968,245		971,965
Total investment return		368,161		1,229,681		-		1,597,842
Appropriation of endowment assets								
for expenditure		(225,390)		(299,009)		-		(524,399)
Endowment net assets, end of year	\$	5,155,160	\$	2,079,946	\$	18,433,866	\$	25,668,972
	2012							
	Ur	restricted		mporarily estricted		ermanently Restricted		Total

	2012							
	Uı	nrestricted		emporarily Restricted		ermanently Restricted		Total
Endowment net assets.								
beginning of year	\$	5,547,307	\$	1,907,927	\$	16,779,545	\$	24,234,779
Contributions		2,700		-		686,076		688,776
Total investment return		(291,709)		(349,725)		-		(641,434)
Appropriation of endowment assets								
for expenditure		(249,629)		(408,928)				(658,557)
Endowment net assets, end of year	\$	5,008,669	\$	1,149,274	\$	17.465,621	\$	23,623,564

The Corporation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs and other items supported by its endowment while seeking to maintain the purchasing power of the endowment. Endowment assets include those assets of donor-restricted endowment funds the Corporation must hold in perpetuity or for donor-specified periods, as well as those of board-designated endowment funds. Under the Corporation's policies and risk parameters, endowment assets are invested in a manner that is intended to produce results that are at least equal to the performance of the custom balanced index and rank in the top 33% of a nationally recognized evaluation service's universe for the comparable funds over a rolling five-year time period. The Corporation's custom index is comprised of the Standard & Poor's 500 Index, Russell 2000 Index, MSCI EAFE International Index and Solomon Brothers 90 day Treasury Bill Index and/or other appropriate indices. The Corporation expects its endowment funds to provide an average rate of return of approximately 8% annually over time. Actual returns in any given year may vary from this amount.

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

To satisfy its long-term rate of return objectives, the Corporation relies on a total return strategy in which investment returns are achieved through both current yield (investment income such as dividends and interest) and capital appreciation (both realized and unrealized). The Corporation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

The Corporation has a policy (the spending policy) of appropriating for expenditure each year 4.5% of its endowment fund's average fair value as measured on July 1 of the new fiscal year. In establishing this policy, the Corporation considered the long-term expected return on its endowment. Accordingly, over the long term, the Corporation expects the current spending policy to allow its endowment to grow at an average of 8% annually. This is consistent with the Corporation's objective to maintain the purchasing power of endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

#### Note 13: Charity Care

The costs of charity care provided under the Corporation's charity care policy were \$6.497.568 and \$10.519.686 for 2013 and 2012, respectively. The cost of charity care is estimated by applying the ratio of cost to gross charges to the gross uncompensated charges

#### **Note 14: Functional Expenses**

The Corporation provides health care services primarily to residents within its geographic area Expenses related to providing these services are as follows

	2013	2012
Health care services General and administrative	\$ 322.957.893 74.790.870	\$ 317.428.911 69.175.910
	\$ 397,748,763	\$ 386,604,821

#### Note 15: Pension Plan

The CMHC and certain affiliates have a contributory defined benefit pension plan covering all employees who meet the eligibility requirements. Effective December 31, 2001, Rumford merged into the CMHC plan. The funding policy is to make the minimum annual contribution that is required by applicable regulations, plus such amounts as CMHC may determine to be appropriate from time to time. CMHC expects to contribute \$1,330,000 to the plan in 2014.

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

No employee hired after December 31, 2009, is eligible to participate in the defined benefit pension plan. Effective March 31, 2011, pension benefits for all employees in the defined benefit pension plan have been frozen. Effective July 1, 2011, all employees previously covered under the defined benefit plan can elect to participate in the Corporation's defined contribution plan.

CMHC uses a June 30 measurement date for the plans Information about the plan's funded status follows

	2013	2012
Benefit obligation Fair value of plan assets	\$ 135,203,014 95,335,770	\$ 141,233,228 91,643,645
Funded status	\$ (39,867,244)	\$ (49,589,583)
Liabilities recognized in the balance sheets	2013	2012
Noncurrent liabilities	\$ 39.867.244	\$ 49,589,583
Amounts recognized in unrestricted net assets not yet recognize benefit cost consist of	zed as components or	f net periodic 2012
Net loss	\$ (43,699,308)	\$ (54,923,065)
Information for pension plans with an accumulated benefit obl	igation in excess of 2013	plan assets 2012
Projected benefit obligation	\$ 135,203,014	\$ 141.233.228
Accumulated benefit obligation	\$ 135,203,014	\$ 141,233,228
Fair value of plan assets	\$ 95,335,770	\$ 91,643,645

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

Other significant balances and costs are

	2013			2012		
Employer contributions	\$	1,308,969	\$	3,594,395		
Participant contributions	\$	-	\$	-		
Benefits paid	\$	(3.877.077)	\$	(4,481,647)		
Benefit costs	\$	2,810,387	\$	342,436		

Other changes in plan assets and benefit obligations recognized in the statements of operations and changes in net assets for the years ended June 30, 2013 and 2012

	2013	2012
Amounts arising during the period		
Actuarial (gain) loss	\$ (7.882.907)	\$ 27,259,248
Actual return on plan assets	(6,260,233)	(2,757,650)
Expected return on plan assets	6,479,570	6,993,232
Net (gain) loss	\$ (7.663,570)	\$ 31,494,830
Amounts reclassified as components of net periodic		
benefit cost of the year		
Net loss	\$ 3,560,187	\$ 1,121,698
Net prior service cost	-	-

The estimated net loss for the defined benefit pension plan will be amortized into net periodic benefit cost over the next fiscal year is \$2,704,212

Significant assumptions include

	2013	2012
Weighted average assumptions used to determine benefit obligations		
Discount rate	4 66%	4 11%
Weighted average assumptions used to determine		
benefit costs		
Discount rate	4 11%	5 62%
Expected return on plan assets	7 50%	8 50%

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

CMHC has estimated the long-term rate of return on plan assets based primarily on historical returns on plan assets, adjusted for changes in target portfolio allocations and recent changes in long-term interest rates based on publicly available information

CMHC's overall investment strategy is to diversify investments among asset classes and management strategies in an attempt to minimize volatility while ensuring that a sufficient pool of assets is maintained at all times to meet the plan's current and future benefit obligations. The target asset allocation percentages for 2013 and 2012 are as follows

	2013	2012
Fixed income securities	50%	33%
Equity securities	50%	67%
Private limited partnerships	0%	0%
Total	100%	100%

#### Pension Plan Assets

Following is a description of the valuation methodologies used for pension plan assets measured at fair value on a recurring basis and recognized in the accompanying balance sheets, as well as the general classification of pension plan assets pursuant to the valuation hierarchy

Where quoted market prices are available in an active market, plan assets are classified within Level 1 of the valuation hierarchy. Level 1 plan assets include equity securities. If quoted market prices are not available, then fair values are estimated by using pricing models, quoted prices of plan assets with similar characteristics or discounted cash flows. Level 2 plan assets include cash and cash equivalents and fixed income securities. In certain cases where Level 1 or Level 2 inputs are not available, plan assets are classified within Level 3 of the hierarchy and include equity securities and private limited partnerships. For investments, other than the private limited partnerships and some equity securities classified as Level 3 investments, the inputs used by the pricing service to determine fair value may include one, or a combination of, observable inputs such as benchmark yields, broker/dealer quotes, issuer spreads, benchmark securities and reference data market research publications. For the private limited partnerships, the net asset value reported by the fund manager is used to determine fair value.

#### **Notes to Consolidated Financial Statements** June 30, 2013 and 2012

The fair values of CMHC's pension plan assets at June 30, 2013 and 2012, by asset class are as follows

2013		
Fair Value	Measurements	Using

Cash and cash equivalents	Total Fair Value		Quoted Prices in Active Markets for Identical Assets (Level 1)		Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
	\$	45,189	\$	45,189	\$ -	\$	-
Fixed income securities	3	1,312,714		-	31,312,714		-
Equity securities		53,577,867			 63,577,867		
Total	\$ 9	4,935,770	\$	45,189	\$ 94,890,581	\$	

#### 2012 Fair Value Measurements Using

		Total Fair Value		Quoted rices in Active rkets for dentical Assets _evel 1)	C	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)		
Cash and cash equivalents Fixed income securities Equity securities Private limited partnerships		343,442 19,287,489 71,624,599 388,115	\$	343,442	\$	19,287,489 71,624,599	\$	388,115	
Total	\$	91,643,645	\$	343,442	\$	90,912,088	\$	388,115	

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

Fair Value Measurements Using Significant Unobservable Inputs (Level 3)

	Private Limited Partnerships				
Balance at July 1, 2011	\$	447,285			
Actual return on plan assets					
Relating to assets still held at the					
reporting date		(21,876)			
Relating to assets still sold					
during the period		(11.015)			
Purchases, sales and settlements		(26,279)			
Balance at June 30, 2012		388,115			
Actual return on plan assets					
Relating to assets still held at the					
reporting date		-			
Relating to assets still sold					
during the period		-			
Purchases, sales and settlements		(388,115)			
Balance June 30, 2013	\$				

Plan assets are held by a bank-administered trust fund, which invests the plan assets in accordance with the provisions of the plan agreement. The plan agreements permit investment in common stocks, corporate bonds and debentures, U.S. government securities, certain insurance contracts, real estate and other specified investments and derivatives based on certain target allocation percentages

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid as of June 30, 2013

2014	\$ 4,094,56	2
2015	4,626,40	2
2016	5,117,91	7
2017	5,576,75	4
2018	6,024,16	3
2019-2023	37,155,20	4

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### **Defined Contribution Plan**

Effective July 1, 2012, all employees previously covered under the defined benefit pension plan are now eligible to start accruing benefits under the 403(b) defined contribution plan. Prior to July 1, 2012, only Bridgton employees were participants in the defined contribution plan. This plan covers substantially all employees, and the Corporation matches employee contributions into the plan up to 25% of an employee's annual salary. Amounts contributed by the Corporation vest at 20% for each year of service until 100% vested after five years of service. Pension expense to the plan was \$4,110,054 and \$4,208,108 for 2013 and 2012, respectively

#### Deferred Compensation Plan

The Corporation funds deferred compensation plans under IRS section 457(f) and 457(b) for the benefit of certain senior executives. The trust accounts assets are classified as other assets and a corresponding deferred compensation obligation has been recorded by the Corporation in the amount of \$9.894,907 and \$8,877.550 at June 30, 2013 and 2012, respectively, and classified as other long-term debt

The Corporation also funds a secured executive benefit plan for certain employees. Under this plan the Corporation purchases a life insurance policy for key members of management. Upon termination of the plan the Corporation will receive the premium payments, paid by the Corporation over the life of the policy and the employees will receive the amounts in excess of the premium payments to the Corporation. At June 30, 2013 and 2012, respectively, the Corporation had recorded investments of \$16,929,547 and \$15,919,747 included in deferred compensation assets.

#### Note 16: Disclosures About Fair Value of Assets and Liabilities

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value.

- Level 1 Quoted prices in active markets for identical assets or liabilities
- Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- **Level 3** Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### Recurring Measurements

The following table presents the fair value measurements of assets and liabilities recognized in the accompanying balance sheets measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at June 30, 2013 and 2012

			Fair Value Measurements Using					
			Qı	oted Prices				
				in Active	Sig	gnificant		
			N	larkets for		Other	S	Significant
				Identical	Ob	servable	Un	observable
		Fair		Assets	I	Inputs		Inputs
		Value		(Level 1)	(L	_evel 2)	(Level 3)	
June 30, 2013								
Cash equivalents	\$	34,206,005	\$	34,206,005	\$	-	\$	-
Fixed income securities		46,130,626		-	4	6,130,626		-
Equity securities		41,456,186		41,456,186		-		-
Private limited partnerships		357,240		-		-		357,240
Charitable remainder trusts		1,245,041		-		1,245,041		-
Mutual funds		9,353,274		9,353,274		-		-
June 30, 2012								
Cash equivalents	\$	89,942,271	\$	89,915,736	\$	26,535	\$	-
Fixed income securities		4,855,053		4,855,053		-		-
Equity securities		5,444,336		5,444,336		-		-
Private limited partnerships		10,642,769		-		-		10,642,769
Charitable remainder trusts		1,168,135		-		1,168,135		-

Following is a description of the valuation methodologies and inputs used for assets and liabilities measured at fair value on a recurring basis and recognized in the accompanying balance sheets, as well as the general classification of such assets and liabilities pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the year ended June 30, 2013. For assets classified within Level 3 of the fair value hierarchy, the process used to develop the reported fair value is described below.

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### Cash Equivalents and Investments

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. Level 1 securities include cash equivalents, fixed income securities and equity securities. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections and cash flows. Level 2 securities include cash equivalents, fixed income securities and equity securities. In certain cases where Level 1 or Level 2 inputs are not available, securities are classified within Level 3 of the hierarchy and include private limited partnerships. For investments other than the private limited partnerships, the inputs used by the pricing service to determine fair value may include one, or a combination of observable inputs such as benchmark yields, broker/dealer quotes, issuer spreads, benchmark securities and reference data market research publications

The value of certain investments, classified as alternative investments, is determined using net asset value (or its equivalent) as a practical expedient. Investments for which the Corporation expects to have the ability to redeem its investments with the investee within 12 months after the reporting date are categorized as Level 2. Investments for which the Corporation does not expect to be able to redeem its investments with the investee within 12 months after the reporting date are categorized as Level 3.

Fair value determinations for Level 3 measurements of securities are the responsibility of management. Management's office contracts with a pricing specialist to generate fair value estimates on a monthly or quarterly basis. Management's office challenges the reasonableness of the assumptions used and reviews the methodology to ensure the estimated fair value complies with accounting standards generally accepted in the United States.

#### Charitable Remainder Trusts

Fair value is estimated at the present value of the future distributions expected to be received over the term of the agreement. Due to the nature of the valuation inputs, the interest is classified within Level 2 of the hierarchy.

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

The following is a reconciliation of the beginning and ending balances of recurring fair value measurements recognized in the accompanying balance sheets using significant unobservable (Level 3) inputs

### Fair Value Measurements Using Significant Unobservable Inputs (Level 3)

	Private Equity Funds				
Balance at July 1, 2011	\$	12,801,803			
Total realized and unrealized losses included in other income (expense)		(252,934)			
Purchases, sales and settlements		(1,906,100)			
Balance at June 30, 2012		10,642,769			
Total realized and unrealized losses included					
in other income (expense)		437,974			
Purchases, sales and settlements		(10,723,503)			
Balance at June 30, 2013	\$	357,240			

Realized and unrealized gains and losses included in change in net assets for the period from July 1, 2011, through June 30, 2013, are reported in the statements of operations and changes in net assets as follows

		2013				2012			
	Excess of Revenues Over Expenses	ı	Changes in Net Assets		Excess of Revenues Over Expenses		Changes in Net Assets		
Change in unrealized gains or losses relating to assets still held at the balance sheet date	\$ -	- :	\$	_	\$	(252,934)	\$	-	

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

#### Nonrecurring Measurements

The following table presents the fair value measurement of assets and liabilities measured at fair value on a nonrecurring basis and the level within the fair value hierarchy in which the fair value measurements fall at June 30, 2013 and 2012

	2013		20	12
	Carrying		Carrying	
	Amount	Fair Value	Amount	Fair Value
Financial Assets				
Cash and cash equivalents	\$ 10,270,111	\$ 10,270,111	\$ 27,308,135	\$ 27,308,135
Estimated amounts due from				
third-party payers	41,180,042	41,180,042	49,177,989	49,177,989
Notes receivable	4,368,117	4,368,117	4,790,969	4,790,969
Deferred compensation plan assets	26,661,280	26,661,280	25,151,715	25,151,715
Financial Liabilities				
Line of credit	10,342,598	10,342,598	17,428,260	17,428,260
Long-term debt	145,149,714	149,265,722	152,530,030	159,318,324

#### Cash and Cash Equivalents

The carrying amount approximates fair value

#### Notes Receivable

Fair value is estimated at the present value of the future payments expected to be received

#### Estimated Amounts Due From Third-Party Payers

Fair value is estimated at the present value of the future payments expected to be received

#### Defined Compensation Plan Assets

The carrying amount approximates fair value

#### Line of Credit and Long-Term Debt

Fair value is estimated based on the borrowing rates currently available to the Corporation for bank loans with similar terms and maturities

\_\_\_\_

### Notes to Consolidated Financial Statements June 30, 2013 and 2012

The following table presents estimated fair values of the Corporation's financial instruments not previously disclosed at June 30, 2013 and 2012

#### Note 17: The Fair Value Option

As permitted by Topic 825, the Corporation has elected to measure its internally designated assets limited as to use and short-term investments at fair value. Management has elected the fair value option for these items because it more accurately reflects the portfolio returns and financial positions of the Corporation. Total investments at June 30, 2013 and 2012, are \$357,240 and \$10,642,769, respectively.

See Note 16 for additional disclosures regarding fair value of these investments

#### Changes in Fair Value

Changes in fair value for items for which the fair value option has been elected are reported as investment return in other income (expense) in the financial statements. The change for 2013 and 2011 was a decrease of \$442,341 and \$523,314, respectively, which reflects all investment return amounts from short-term investments and internally designated investments.

#### Note 18: Asset Retirement Obligation

Accounting principles generally accepted in the United States of America require that an asset retirement obligation (ARO) associated with the retirement of a tangible long-lived asset be recognized as a liability in the period in which it is incurred or becomes determinable (as defined by the standard) even when the timing and/or method of settlement may be conditional on a future event. The Corporation's conditional asset retirement obligations relate to environmental hazards contained in buildings that the Corporation owns. Environmental regulations exist that require the Corporation to handle and dispose of environmental hazards in a special manner if a building undergoes major renovations or is demolished.

A summary of changes in asset retirement obligations for the years ended June 30, 2013 and 2012, is included in the table below

	<u> </u>	2013	2012
Liability, beginning of year Liabilities settled Accretion expense	\$ 2	2.829.879 (89.014) 198.419	\$ 2.781.372 (138.680) 187.187
	\$ 2	2,939,284	\$ 2.829.879

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### Note 19: Significant Estimates and Concentrations

Accounting principles generally accepted in the United States of America require disclosure of certain significant estimates and current vulnerabilities due to certain concentrations. Those matters include the following

#### Allowance for Net Patient Service Revenue Adjustments

Estimates of allowances for adjustments included in net patient service revenue are described in *Notes 1* and 2

### Self-Insured Professional Liability, Workers' Compensation and Employee Health Claims

Estimates related to the accrual for medical malpractice, workers' compensation and health insurance claims are described in *Notes 1* and 8

#### Litigation

In the normal course of business, the Corporation is, from time to time, subject to allegations that may or do result in litigation. Some of these allegations are in areas not covered by the Corporation's self-insurance program (discussed elsewhere in these notes) or by commercial insurance, for example, allegations regarding employment practices or performance of contracts. The Corporation evaluates such allegations by conducting investigations to determine the validity of each potential claim. Based upon the advice of counsel, management records an estimate of the amount of ultimate expected loss, if any, for each of these matters. Events could occur that would cause the estimate of ultimate loss to differ materially in the near term.

#### Asset Retirement Obligation

As discussed in *Note 18*, the Corporation has recorded a liability for its conditional asset retirement obligation related to environmental hazards

#### Pension Benefit Obligations

The Corporation has a contributory defined benefit pension plan whereby it agrees to provide certain postretirement benefits to eligible employees. The benefit obligation is the actuarial present value of all benefits attributed to service rendered prior to the valuation date based on the linear method. It is reasonably possible that events could occur that would change the estimated amount of this liability materially in the near term.

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### Investments

The Corporation invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such change could materially affect the amounts reported in the accompanying balance sheets.

#### Notes and Other Receivables

Due to the level of risk associated with certain notes and other receivables, it is at least reasonably possible that changes in the collectability of these receivables could occur in the near term and that such change could materially affect the amounts reported in the accompanying balance sheets

#### **Current Economic Conditions**

The current protracted economic decline continues to present health systems with difficult circumstances and challenges, which in some cases have resulted in large and unanticipated declines in the fair value of investments and other assets, large declines in contributions, constraints on liquidity and difficulty obtaining financing. The financial statements have been prepared using values and information currently available to the Corporation.

Current economic conditions, including the rising unemployment rate, have made it difficult for certain of our patients to pay for services rendered. As employers make adjustments to health insurance plans or more patients become unemployed, services provided to self-pay and other payers may significantly impact net patient service revenue, which could have an adverse impact on the Corporation's future operating results. Further, the effect of economic conditions on the state may have an adverse effect on cash flows related to the Medicaid program.

Given the volatility of current economic conditions, the values of assets and liabilities recorded in the financial statements could change rapidly, resulting in material future adjustments in investment values (including defined benefit pension plan investments) and allowances for accounts and contributions receivable that could negatively impact the Corporation's ability to meet debt covenants or maintain sufficient liquidity

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### **Note 20: Information Technology Commitments**

The Corporation has entered into an agreement with Cerner to provide software support services for the Corporation through 2018 The annual commitments for this agreement are as follows

2014	\$ 1,318,948
2015	1,318,948
2016	1,318,948
2017	1,318,948
2018	659,474
	\$ 5,935,266

#### Note 21: Change in Accounting Principle

In 2013, the Corporation changed its method of presentation and disclosure of patient service revenue, provision for uncollectible accounts and the allowance for doubtful accounts in accordance with Accounting Standards Update (ASU) 11-07, *Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts and the Allowance for Doubtful Accounts for Certain Health Care Entities* The major changes associated with ASU 2011-07 are to reclassify the provision for uncollectible accounts related to patient service revenue to a deduction from patient service revenue and to provide enhanced disclosures around the Corporation's policies related to uncollectible accounts. The change had no effect on prior year change in net assets

The following consolidated financial statement line items for fiscal 2012 were affected by the change

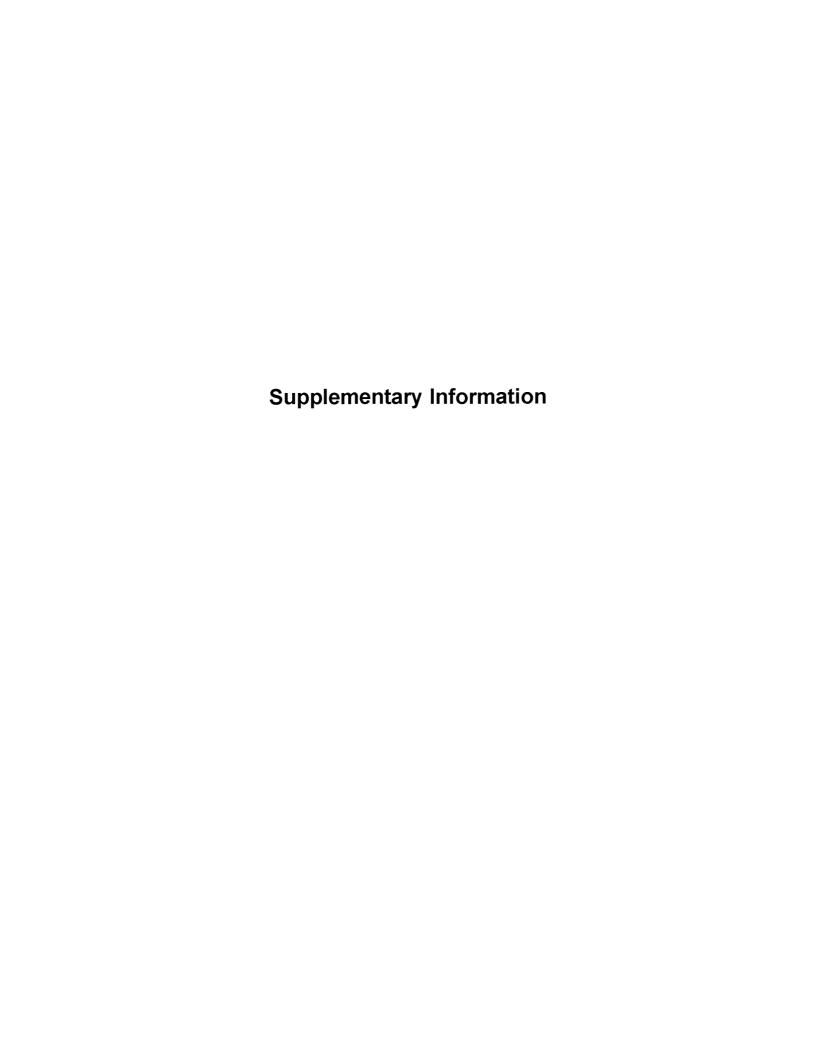
	A	s Adjusted		Previously Reported		Effect of Change
Total unrestricted revenues, gains and other support	\$	390,361,370	\$	425,450,172	\$	(35,088,802)
Total expenses and losses	Ψ	386,604,821	Ψ	421,693,623	Ψ	(35,088,802)

Notes to Consolidated Financial Statements
June 30, 2013 and 2012

#### Note 22: Patient Protection and Affordable Care Act

The Patient Protection and Affordable Care Act (PPACA) will substantially reform the United States health care system. The legislation impacts multiple aspects of the health care system, including many provisions that change payments from Medicare. Medicaid and insurance companies. Starting in 2014, the legislation requires the establishment of health insurance exchanges, which will provide individuals without employer-provided health care coverage the opportunity to purchase insurance. It is anticipated that some employers currently offering insurance to employees will opt to have employees seek insurance coverage through the insurance exchanges. It is possible the reimbursement rates paid by insurers participating in the insurance exchanges may be substantially different than rates paid under current health insurance products. Another significant component of the PPACA is the expansion of the Medicaid program to a wide range of newly eligible individuals. In anticipation of this expansion, payments under certain existing programs, such as Medicare disproportionate share, will be substantially decreased. Each state's participation in an expanded Medicaid program is optional.

The state of Maine has currently indicated it will not expand the Medicaid program, which may result in revenues from newly covered individuals not offsetting the Corporation's reduced revenue from other Medicare/Medicaid programs



### Consolidating Schedule – Balance Sheet Information June 30, 2013

	Central Maine Healthcare Corporation (Parent)	Central Maine Medical Center		Central Maine Health Ventures, Inc. Consolidated	
Assets					
Current Assets					
Cash and cash equivalents	\$ 7.226,445	\$	27.714	\$	5,534,573
Assets limited as to use - current	9,495,483		6,031,791		-
Patient accounts receivable, net of					
allowance, \$31,100,000	-		33,598,284		369,605
Short-term investments	7.245.165		5.259.314		120
Estimated amounts due from					
third-party payers - current	-		33,286,850		-
Supplies	-		2,180,827		16,372
Prepaid expenses and other	4,285,522		7,668,017		390,801
Due from affiliates	 24,920,997		-		
Total current assets	 53,173,612		88,052,797		6,311,471
Assets Limited As To Use					
Internally designated	21,241,304		-		-
Externally restricted by donors	23,572,023		2,281,412		-
Held by trustee under bond indenture agreements	-		13.177.877		_
Held by trustee for self-insurance trust	4,165,607		4,169,159		_
·	48,978,934		19,628,448		_
Less amount required to meet					
current obligations	9,495,483		6.031.791		-
	39,483,451		13,596,657		-
Property and Equipment, Net	 18,447,177		153,615,865		1,540,393
Other Assets					
Estimated amounts due from					
third-party payers	_		9,074,154		_
Interest in net assets of CMHC	_		22,394,685		-
Deferred compensation plan assets	22,165,901		2,563,495		1,931,884
Investment in equity investees	482.723		3.044.654		2.111.129
Notes receivable	4,368,117		-		_
Other	15,636,093		8,790,768		5,471,239
	42.652.834		45,867,756		9.514.252
Total assets	\$ 153,757.074	\$	301.133.075	\$	17.366,116

 Other CWM Central Insurance Maine Ltd. Affiliates		Central Rumford Maine Hospital and		Bridgton Hospital		Eliminations and Reclassifications		Central Maine Healthcare Corporation Consolidated	
\$ 7.317.244	\$ -	\$	5,781,052	\$	24.655.974	\$ (40.272.891)	\$	10,270,111	
-	-		185,835		433,756	-		16,146,865	
_	_		4,061,947		4,927,606	_		42,957,442	
-	-		189,472		263.949	-		12.958.020	
-	-		2.674.109		1.221.233	(1.081.359)		36,100,833	
-	-		257.584		321,008	-		2.775.791	
3,383,253	43.794		296,664		323,258	-		16,391,309	
	730.826		-	_	-	 (25.651.823)			
10,700,497	774,620		13,446,663		32,146,784	 (67,006,073)		137,600,371	
	5.245		2.633.205 1.078.286 390.091		4.052.922 3.483.961 1.266.616	- - -		27.932.676 30.415.682 14.834.584	
 28,540,911		_	- 1101 700	_	- 0.002 100	 		36.875.677	
28.540.911	5,245		4.101.582 185.835		8.803.499 433.756	-		110.058.619 16.146.865	
 28,540,911	5,245		3.915.747		8,369,743	 		93.911.754	
-	1.737.904		13.874.756	_	15.592.798	 -		204.808.893	
-	-		-		-	(3.994.945)		5.079.209	
=	-		=		-	(22.394.685)		26.661.200	
-	1716611		-		-	-		26.661.280	
-	1.746.611		-		-	-		7.385.117	
-	-		- 677.947		1 122 220	(10.912.361)		4.368.117	
 	1.746.611		677.947	_	1.133.339	 (19.842.364) (46.231.994)		11.867.022 55.360.745	
\$ 39,241,408	\$ 4.264.380	\$	31.915.113	\$	57.242.664	\$ (113,238,067)	\$	491.681.763	

### Consolidating Schedule – Balance Sheet Information June 30, 2013

	Central Maine Healthcare Corporatior (Parent)		Central Maine Medical Center	Central Maine Health Ventures, Inc. Consolidated
Liabilities and Net Assets				
Current Liabilities				
Line of credit - current portion	\$ 9,434,1		908,495	\$ -
Current maturities of long-term debt	61.3		5.123.296	-
Accounts payable	2,452,9		10.096.913	547.424
Accrued expenses	4.376.6	/6	15.996.073	414.623
Cash overdraft		-	37.794.652	920.012
Due to affiliates  Estimated amounts due to		-	17.855.864	830,012
third-party payers				1.081.359
Total current liabilities	16,325,0	<del>-</del> —	87,775,293	2,873,418
Estimated Self-Insurance Costs	230.3		1,578,267	_
Listinated Sen-Insurance Costs	230,3	12	1,576,207	
Line of Credit		-	-	-
Long-Term Debt	23.5	78	126,540,490	-
Estimated Amounts Due to Third-Party Payers Long-Term		-	-	-
Pension Liabilities	31.315.9	74	5,350,673	-
Asset Retirement Obligations		-	1.973.459	-
Other Long-Term Liabilities	9.894.9	07	-	310,791
Total liabilities	57.789.9	29	223,218,182	3,184,209
Net Assets				
Unrestricted	73,238,1	73	53,243,108	_
Temporarily restricted	6,036,3	70	5,898,492	-
Permanently restricted	16,692,6	02	18,773,293	-
Partners capital		-	-	-
Paid-in capital		-	-	43,544,129
Unrealized losses on investments		-	-	(12,163,375)
Retained earnings (deficit)			-	(17.198.847)
Total net assets	95,967.1	45	77.914.893	14.181.907
Total liabilities and net				
assets	\$ 153,757.0	74 \$	301,133,075	\$ 17,366,116

 CWM nsurance Ltd.	Other Central Maine Affiliates	Rumford Hospital and Affiliates	Bridgton Hospital	Eliminations and Reclassifications	Central Maine Healthcare Corporation Consolidated
\$ <u>-</u>	\$ -	\$ -	\$ -	\$ -	\$ 10.342.598
-	-	277,204	586,739	-	6.048.619
600,994	63,566	1,288,504	853,501	-	15,903,841
-	144.035	1.958.731	2.154.345	-	25,044,483
-	2,478,239	-	-	(40,272,891)	-
-	-	2.971.521	3.994.426	(25.651.823)	-
-				(1.081.359)	
600,994	2.685.840	6,495,960	7,589,011	(67,006,073)	57,339,541
15.994.338	-	-	-	-	17.802.977
-	-	-	-	-	-
-	-	3.723.553	8.813.474	-	139.101.095
-	-	1,128,414	2.866.531	(3.994.945)	-
-	-	3,200,597	-	-	39,867.244
-	-	401.224	564.601	-	2.939.284
					10.205.698
16,595,332	2.685,840	14,949,748	19.833.617	(71.001.018)	267,255,839
-	(601.344)	16.468.303 243.323	33.764.744 2.504.659	19.165.503 (5.213.577)	195.278.487 9.469.267
_	-	253,739	1,139,644	(17.181.108)	19,678,170
50,000	-	-	-	(50,000)	-
4,400,000	3.721.669	-	-	(51.665.798)	-
- 19 106 076	- (1511705)	-	-	12,163,375	-
18.196.076 22.646.076	(1.541.785) 1.578.540	16.965.365	37,409,047	(42.237.049)	224,425,924
22.0-10.070	1.0/0.010	10,703,303	<u> </u>	(12.237.047)	22 T. 723.727
\$ 39,241,408	\$ 4,264,380	\$ 31,915,113	\$ 57,242,664	\$ (113,238,067)	\$ 491.681.763

#### Consolidating Schedule – Statement of Operations Information Year Ended June 30, 2013

	Central Maine Healthcare Corporation (Parent)	Central Maine Medical Center	Central Maine Health Ventures, Inc. Consolidated
Unrestricted Revenues, Gains and Other Support	dh.	Ф 20 1 571 026	Φ
Patient service revenue (net of contractual discounts and allowances)	\$ -	\$ 304.571.926	\$ 5,504,485
Provision for uncollectible accounts	57.652	26,634,344	(335,429)
Net patient service revenue less provision for	37.032	20,05 1,5 11	(555,125)
uncollectible accounts	(57.652)	277,937,582	5,839,914
Other revenue	1.237.667	18,047,600	1.018.097
Net assets released from restrictions			
used for operations	1,885,673	29,475	-
Total unrestricted revenues, gains and			
other support	3,065,688	296,014,657	6,858,011
Expenses and Losses			
Salaries, wages and employee benefits	1,103,130	182.605.636	3,990,369
Supplies and other	2,950,550	98,925,215	3.268.208
Depreciation and amortization	230,485	21,162,525	232,260
Interest	(9.500)	6,225,423	-
Total expenses and losses	4.274.665	308,918,799	7,490,837
Operating Income (Loss)	(1,208,977)	(12.904.142)	(632,826)
Other Income (Expense)			
Investment return	894,332	169,671	1.596
Realized gains (losses) on sale of investments	2,013,697	165,146	-
Change in unrealized gains (losses) on investments	(211,019)	(112,300)	-
Gain (loss) on investment in			
equity investees	587,125	286,176	1,101,711
Loss on extinguishment of debt	-	(587,465)	-
Other	412,468	7.945	-
Total other income (expense)	3,696,603	(70.827)	1,103,307
Excess (Deficiency) of Revenues Over Expenses	2.487.626	(12.974.969)	470,481
Net assets released from restriction used for			
purchase of property and equipment	962,595	1,317,283	=
Transfers to (from) affiliates	10,000,000	-	-
Grant funds used for acquisition of property			
and equipment	-	138,062	-
Change in defined benefit pension plan gains			
and losses	11,331.067		
Increase (Decrease) in Unrestricted Net Assets	\$ 24,781,288	\$ (11.519.624)	\$ 470,481

CWM Insurance Ltd.	Other Central Maine Affiliates	Rumford Hospital and Affiliates	Bridgton Hospital	Eliminations and Reclassification	Central Maine Healthcare Corporation Consolidated
\$ -	\$ -	\$ 38.967.655	\$ 46.357.054	\$ -	\$ 395.401.120
		2.813.059	3,566,466		32,736,092
9.053.892	632.208	36.154.596 1.159.258	42,790,588 823,340	(9.034,147)	362.665.028 22.937.915
		18.211	15.081		1.948.440
9.053.892	632,208	37.332.065	43.629.009	(9.034.147)	387.551.383
5.926.800	452.387 381.199 49.808	25.384.386 11.317.072 1.279.592 182.504	26.871.499 13.479.630 1.414.943 472.572	(10.147.930) -	240.407.407 126.100.744 24.369.613 6.870.999
5,926,800	883,394	38,163,554	42,238,644	(10,147,930)	397.748.763
3,127,092	(251,186)	(831,489)	1.390.365	1.113.783	(10,197,380)
259.858 174.011 34.825	- - -	65.337 125.553 (4.160)	78.765 221.667 2.049	- - -	1.469.559 2.700.074 (290.605)
-	(288.326)	- -	-	- -	1,686,686 (587,465)
(59.950)	683,656	47.347	48,031		1.139.497
408,744	395,330	234,077	350,512		6,117,746
3.535.836	144,144	(597.412)	1.740.877	1.113.783	(4.079.634)
(10,000,000)	-	- -	34,000	(1.113.783)	1.200.095
-	-	-	33.655	-	171.717
					11,331,067
\$ (6,464,164)	\$ 144,144	\$ (597.412)	\$ 1.808.532	\$ -	\$ 8.623.245

#### Consolidating Schedule – Statement of Changes in Net Assets Information Year Ended June 30, 2013

	Central Maine Healthcare Corporation (Parent)	Central Maine Medical Center	Central Maine Health Ventures, Inc. Consolidated	
Unrestricted Net Assets				
Excess (deficiency) of revenues over expenses	\$ 2.487.626	\$ (12.974.969)	\$ 470,481	
Transfers to (from) affiliates	10,000,000	-	-	
Net assets released from restriction used for	0.42 -0-	1 217 202		
purchase of property and equipment	962.595	1.317.283	-	
Grant funds used for acquisition of property		120.062		
and equipment  Change in defined benefit pension plan gains	-	138,062	-	
and losses	11,331,067			
and iosses	11.551.007			
Increase (decrease) in unrestricted				
net assets	24,781,288	(11,519,624)	470,481	
	21,701,200	(11,317,021)	170,101	
Temporarily Restricted Net Assets				
Contributions received	2,484,556	1.326,174	-	
Investment return	1.008.386	195,155	-	
Change in net assets of CMHC	-	(146,653)	-	
Change in donor designation	(750,000)	-	-	
Net assets released from restriction	(2,848,268)	(1,346,758)		
Increase (decrease) in temporarily				
restricted net assets	(105,326)	27,918	-	
		<del></del>		
Permanently Restricted Net Assets				
Contributions received	14,135	203,110	-	
Change in beneficial interest of perpetual trusts	52,102	-	-	
Change in donor designation	750,000	-	-	
Change in net assets of CMHC		815.987		
Increase (decrease) in permanently				
restricted net assets	816,237	1.019.097	-	
Change in Net Assets	25.492.199	(10.472.609)	470,481	
Net Assets, Beginning of Year	70,474,946	88.387.502	13.711.426	
Net Assets, End of Year	\$ 95.967.145	\$ 77.914.893	\$ 14.181.907	

CWM Insurance Ltd.	Other Central Maine Affiliates	Rumford Hospital and Affiliates	Bridgton Hospital	Eliminations and Reclassification	Central Maine Healthcare Corporation Consolidated
\$ 3.535.836 (10.000,000)	\$ 144.144 -	\$ (597.412)	\$ 1.740.877 -	\$ 1.113.783	\$ (4.079.634)
-	-	-	34,000	(1.113.783)	1.200.095
-	-	-	33.655	-	171.717
					11.331.067
(6,464,164)	144,144	(597.412)	1.808.532		8.623,245
-	- -	9.804	34.891 69.168	(1.113.783)	2.741.642 1.272.709
-	-	- (10.211)		146.653	(750,000)
		(18.211)	(49.081)	1.113.783	(3.148.535)
<del>_</del>		(8.407)	54.978	146.653	115.816
- - - -	- - - -	(836)	1.000 25.639 -	- - - (815.987)	218.245 76.905 750.000
<u>-</u> _		(836)	26,639	(815.987)	1,045,150
(6,464,164)	144.144	(606.655)	1.890.149	(669,334)	9.784.211
29,110,240	1.434.396	17.572.020	35,518,898	(41.567.715)	214.641.713
\$ 22.646.076	\$ 1.578.540	\$ 16,965,365	\$ 37.409.047	\$ (42.237.049)	\$ 224,425,924