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DLN: 93493049017724

Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2012

OMB No 1545-0047

Open to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

			endar year, or tax year beginning C Name of organization	06-01-2012 , 2012, and end	ling 05-31-	2013	D Employ	er iden	tification number
_	еск ir ар dress cha	pplicable lange	THE GERMAN MARSHALL FUND OF T	HE UNITED STATES					
_	me char	-	Doing Business As				52-09!	04/51	
– Init	al retur	m	Number and street (or P O box if m	all is not delivered to street address.	Doom/surto				
– Ter	mınated	d	1744 R STREET NW	all is not delivered to street address)	Room/suite		E Telephor	ne numb	er
– Am	ended r	return	City or town, state or country, and Z	IP + 4			(202)6	83-26	550
_		pending	WASHINGTON, DC 20009				C Cross ro	aaumta d	122 215 466
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Penamy	F Name and address of prin	cinal officer		U(a) Takk		-	122,215,466
			CRAIG KENNEDY	cipal officer		H(a) Is the affilia		eturn	for
			1744 R STREET NW WASHINGTON, DC 20009						
									ded?
Ta	x-exem	pt status	▼ 501(c)(3)	nsert no)	527	11 14	o, attacii e	י וואנ (see mstructions)
w	ebsite	: :► HT1	TP //WWW GMFUS ORG			H(c) Grou	p exemption	on num	ıber ►
7 Eorr	m of ora	anization	Corporation Trust Association	C Othor b		L Voor of fo	rmation 197	2 M	State of legal domicile DC
	rt I		mary	T) Other F		L fear of 10	imation 197	2 M :	state of legal doffliche DC
			escribe the organization's missio	n or most significant activities	<u> </u>				
		,	TING GREATER COOPERATION	5		HE UNITED	STATES	AND E	UROPE
بر د	-								
Ę	-								
a sovemence	2 0	Check th	nis box 🛏 if the organization dis	continued its operations or di	sposed of	more than 2	5% of its i	net ass	
5			,						
ő.			of voting members of the governi					3	21
ŭ S	1		of independent voting members of				· •	4	20
ACIIVIII A	1		mber of individuals employed in o					5	106
ŧ	1		mber of volunteers (estimate if no		6	0 7 700			
			related business revenue from Pa lated business taxable income fr					7a 7b	-97,789
	יים	vet unite		om 1 om 3 90-1, me 34 .	<u> </u>	1	· · r Year	70	-98,039 Current Year
	R	Contril	butions and grants (Part VIII, lir		1110	18,650,3	1 3	29,554,047	
₫	9		ım service revenue (Part VIII, lir				34,5		0
Revenue	10		ment income (Part VIII, column				10,809,0	_	12,008,147
Ľ	11	Other	revenue (Part VIII, column (A),	lines 5, 6d, 8c, 9c, 10c, and 1	.1e)		29,2	25	54,750
	12		revenue—add lines 8 through 11			29,523,143			41.616.044
	12							43	41,616,944
	13	Grants		TV				0.1	6 427 270
	114		and similar amounts paid (Part				6,434,6		
	14	Benefit	s and similar amounts paid (Part ts paid to or for members (Part I)	X, column (A), line 4)				91	6,437,370
88	14 15	Benefit	s and similar amounts paid (Part ts paid to or for members (Part I) es, other compensation, employe	X, column (A), line 4)				0	0
89388		Benefit Salarie 5–10)	s and similar amounts paid (Part ts paid to or for members (Part I) es, other compensation, employe	X, column (A), line 4) e benefits (Part IX, column (A	· · ·), lines		6,434,6	0	0
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Expenses	15 16a	Benefit Salarie 5-10) Profes Total fur Other	s and similar amounts paid (Part Is paid to or for members (Part Is es, other compensation, employed sional fundraising fees (Part IX, ndraising expenses (Part IX, column (D)) expenses (Part IX, column (A), I	X, column (A), line 4) e benefits (Part IX, column (A column (A), line 11e) , line 25) • 636,315), lines 		6,434,6 14,225,7 17,327,0	0 69 0 31	0 14,337,098 0 16,859,273
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	15 16a b 17	Benefit Salarie 5-10) Profes Total fui Other	s and similar amounts paid (Part Is paid to or for members (Part Is es, other compensation, employed sional fundraising fees (Part IX, ndraising expenses (Part IX, column (D)) expenses (Part IX, column (A), I	X, column (A), line 4) e benefits (Part IX, column (A) column (A), line 11e) , line 25) •636,315 lines 11a-11d, 11f-24e) st equal Part IX, column (A), li), lines		6,434,6 14,225,7 17,327,0 37,987,4 -8,464,3	0 69 0 31 91	0 14,337,098 0 16,859,273 37,633,741
	15 16a b 17 18	Benefit Salarie 5-10) Profes Total fui Other	s and similar amounts paid (Part II ts paid to or for members (Part II ts paid to or for members (Part II ts, other compensation, employed sional fundraising fees (Part IX, ndraising expenses (Part IX, column (D)) expenses (Part IX, column (A), lexpenses Add lines 13–17 (musexpenses	X, column (A), line 4) e benefits (Part IX, column (A) column (A), line 11e) , line 25) •636,315 lines 11a-11d, 11f-24e) st equal Part IX, column (A), li), lines		6,434,6 14,225,7 17,327,0 37,987,4	0 69 0 31 91	0 14,337,098 0 16,859,273 37,633,741
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Firm's address ► 1861 INTERNATIONAL DRIVE SUITE 400

May the IRS discuss this return with the preparer shown above? (see instructions)

Preparer

Use Only

Phone no (703) 336-6400

✓ Yes No

TRANSATLANTIC ACADEMYTHE THEME FOR THE ACADEMY'S FIFTH YEAR (2012-2013 ACADEMIC YEAR) WAS THE FUTURE OF THE WESTERN LIBERAL ORDER DURING THE YEAR, THE ACADEMY EXAMINED A WIDE RANGE OF TOPICS INCLUDING THE RISE OF A NEW AUTHORITARIANISM FROM OUTSIDE THE WESTERN COMMUNITY, CHALLENGES TO WESTERN LIBERAL DEMOCRATIC SOCIETIES FROM WITHIN AND THE NEW HOPES AND FEARS RAISED BY THE WAVE OF CHANGE IN THE MIDDLE EAST AND BEYOND THE ACADEMY PUBLISHED NUMEROUS POLICY REPORTS AND PAPERS THROUGHOUT THE YEAR, INCLUDING ITS ANNUAL CAPSTONE COLLABORATIVE REPORT THIS YEAR'S REPORT, THE DEMOCRATIC DISCONNECT CITIZENSHIP AND ACCOUNTABILITY IN THE TRANSATLANTIC COMMUNITY, WAS RELEASED IN MAY 2013 IT OFFERS GROUNDBREAKING ORIGINAL ANALYSIS AND POLICY RECOMMENDATIONS, RECEIVED ACCOLADES FROM CRITICAL PLAYERS WITHIN THE U S AND GERMAN GOVERNMENTS, AND GARNERED A GREAT DEAL OF MEDIA COVERAGE, PARTICULARLY IN WASHINGTON WASHINGTON POST COLLUMNIST E J DIONNE DREW HEAVILY ON THE REPORT IN HIS MAY 19 OP-ED "POLITICAL DYSFUNCTION SPELLS TROUBLE FOR DEMOCRACIES," CALLING IT "A SOBER REPORT BY A GROUP OF DISTINGUISHED ACADEMICS "ON MAY 28, TA SENIOR FELLOW SEYLA BENHANBIB WAS INVITED TO APPEAR ON NATIONAL PUBLIC RADIO'S "THE DIANE REHM SHOW" TO DISCUSS THE REPORT WITH E J DIONNE AND MOISES NAIM THE GLOBAL RESOURCE NEXUS AND ACADEMY DISSEMINATION EVENTS WERE ALSO COVERED OR CITED BY THE HAMBURGER ABENDBLATT, DIE WELT, FOREIGN POLICY MAGAZINE, THE GLOBE AND MAIL, THE CHRISTIAN SCIENCE MONITOR, AND THE HUFFINGTON POST THE TRANSATLANTIC ACADEMY'S DISSEMINATION EFFORTS FOR THE 2012-2013 FELLOWSHIP YEAR SAW ACADEMY FELLOWS HOLD EVENTS IN WASHINGTON, BERLIN, HAMBURG, WARSAW, ISTANBUL, AND BRUSSELS IN THE SPRING OF 2013 EACH YEAR, ACADEMY AND STAFF ORGANIZE AND PARTICIPATE IN MORE ACADEMIC AND POLICY EVENTS IN THE UNITED STATES, EUROPE, AND CANADA, INCREASING THE EXPOSURE OF THE ONGOING WORK OF THE ACADEMY THE NUMBER OF INTERVIEW REQUESTS, FELLOWS BEING QUOTED IN PUBLICATIONS, AND REPORTS, PAPERS, AND OP-ED PIECES WRITTEN BY FELLOWS HAS CONTINUED TO

(Code) (Expenses \$ 755,154 including grants of \$) (Revenue \$

CONGRESSIONAL AFFAIRS PROGRAMTHE CONGRESSIONAL AFFAIRS PROGRAM AT GMF INFORMS AND EDUCATES MEMBERS OF THE U.S. CONGRESS AND THEIR STAFF ON TRANSATLANTIC AFFAIRS. IT DOES THIS THROUGH CONVENING REGULAR BRIEFINGS ON CAPITOL HILL WITH VISITING SENIOR POLICYMAKERS, BRINGING MEMBERS OF CONGRESS TO PARTICIPATE IN HIGH-LEVEL PANEL DISCUSSIONS AT MAJOR GMF CONFERENCES, AND CREATING NETWORKING AND DIALOGUE OPPORTUNITIES NOTABLY, IN JUNE 2013 GMF'S CONGRESSIONAL AFFAIRS PROGRAM LAUNCHED THE RICHARD G LUGAR INSTITUTE FOR DIPLOMACY AND CONGRESS, WHICH SUPPORTS ROBUST COMMUNICATION BETWEEN MEMBERS OF CONGRESS AND THE FOREIGN DIPLOMATIC COMMUNITY IN WASHINGTON SENATOR LUGAR WAS JOINED BY U.S. SECRETARY OF STATE JOHN KERRY, SENATOR BOB CORKER (RANKING MEMBER OF THE SENATOR FOREIGN RELATIONS COMMITTEE), AND A HOST OF OTHER MEMBERS OF THE SENATE AND HOUSE TO CELEBRATE THE NEW INSTITUTE WITH THE AMBASSADORS OF FOUNDING COUNTRY MEMBERS MOROCCO AND MONTENEGRO. THE LUGAR INSTITUTE HAS THUS FAR CONVENED SEVERAL HIGH-LEVEL AMBASSADORIAL DIALOGUES ON NATO, ENERGY SECURITY, AND U.S.-AFRICA RELATIONS GMF'S ANNUAL PARLIAMENTARY EXCHANGE CONFERENCE IN PARTNERSHIP WITH THE ROBERT BOSCH FOUNDATION CELEBRATED ITS 9TH ANNIVERSARY WITH A SUCCESSFUL CONGRESS-BUNDESTAG FORUM IN GERMANY IN FEBRUARY 2013 FOUR MEMBERS OF THE HOUSE AND NINE MEMBERS OF THE GERMAN BUNDESTAG PARTICIPATED IN THE CLASSIC CONFERENCE. THE PROJECT WAS ALSO SUCCESSFULLY EXPANDED IN 2013 TO INCLUDE A STUDY TOUR TO MOROCCO FOR MEMBERS IN JANUARY 2013 AND A STUDY TOUR TO BERLIN FOR CHIEFS OF STAFF ON THE EVE OF

GERMANY'S FEDERAL ELECTIONS

(Code) (Expenses \$ 1,904,370 including grants of \$) (Revenue \$)

TRANSATLANTIC LEADERSHIP INITIATIVESTRANSATLANTIC LEADERSHIP INITIATIVES (TLI) HAS PIONEERED THE FIELD OF EXPERIENTIAL LEADERSHIP DEVELOPMEN

TRANSATLANTIC LEADERSHIP INITIATIVESTRANSATLANTIC LEADERSHIP INITIATIVES (TLI) HAS PIONEERED THE FIELD OF EXPERIENTIAL LEADERSHIP DEVELOPMENT PROGRAMMING AND HAS PREPARED EMERGING LEADERS TO ASSUME POSITIONS OF AUTHORITY IN THE TRANSATLANTIC SPHERE TLI EXCELS AT BUILDING LEADERSHIP NETWORKS THAT REMAIN CONNECTED AND COLLABORATE ON SOLUTIONS TO TRANSATLANTIC CHALLENGES. THE ALUMNI NETWORK ACROSS ALL PROGRAMS NUMBERS CLOSE TO 3,000 MEMBERS. TLI'S MARSHALL MEMORIAL FELLOWSHIP PROVIDES A UNIQUE OPPORTUNITY FOR EMERGING LEADERS FROM THE UNITED STATES AND EUROPE TO TRAVEL, MEET WITH A RANGE OF DISTINGUISHED LEADERS, AND BUILD AN UNDERSTANDING OF THE OTHER SIDE OF THE ATLANTIC. 75 AWARDS ARE MADE YEARLY ACROSS 21 SELECTION SITES THAT SPAN 39 COUNTRIES. THE MANFRED WORNER SEMINAR BRINGS TOGETHER 30 YOUNG AMERICANS AND GERMANS ANNUALLY TO EXAMINE GERMAN AND WIDER EUROPEAN SECURITY POLICY. THE ASMUS POLICY ENTREPRENEURS FELLOWSHIP BRINGS 2-3 AMERICAN AND EUROPEAN POLICY PRACTITIONERS TOGETHER TO ADVANCE POLICY QUESTIONS AND TO FRAME INNOVATIVE ALTERNATIVES TO SHARED CHALLENGES. THE LEADERSHIP DIVERSITY & INCLUSION SHAPES AND SHARES DIVERSITY AND INCLUSION BEST PRACTICES ACROSS THE ATLANTIC TO DEVELOP DIVERSE LEADERS WHO ARE COMMITTED TO MORE INCLUSIVE SOCIETIES. IT HAS ESTABLISHED THE TRANSATLANTIC INCLUSION LEADERS NETWORK, AN INNOVATIVE LEADERSHIP PROGRAM FOR YOUNG DIVERSE ELECTED LEADERS FROM THE U.S. AND EUROPE. THE BILBAO URBAN INNOVATION & LEADERSHIP DIALOGUES EXPLORES HOW CITIES AND REGIONS CAN PURSUE LOCAL ECONOMIC GROWTH AND SUSTAINABILITY BY BECOMING MORE GLOBALLY ENGAGED. 100 PARTICIPANTS WILL ATTEND THE DIALOGUES IN JUNE 2014. THE TRANSATLANTIC LEADERSHIP SEMINARS OFFER A ONE WEEK IMMERSIVE COURSE IN EFFECTIVE LEADERSHIP SET IN REGIONS OF THE GLOBE THAT HAVE RECENTLY UNDERGONE RAPID CHANGE. TLI ALSO OFFERS 1-2 DAY ISSUE BASED PROGRAMS AND SEMINARS FOR LEADERSHIP DEVELOPMENT NEEDS.

OTHER PROGRAMS										
(Code) (Expenses \$	3,206,882	including grants of \$	151,057) (Revenue \$)					

d Other program services (Describe in Schedule O)
(Expenses \$ 10,578,217 including grants of \$ 151,057) (Revenue \$

4e Total program service expenses ► 27,286,917

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If</i> " <i>Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II"	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\square}	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νo
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

14 Enter the number reported in Box 3 of From 1096 Enter-0 - If not applicable 16 16 10 10 10 10 10 10		Check if Schedule O contains a response to any question in this Part V		Yes	
be Enter the number of Forms W-2G included in line 1 a Enter- of- final applicable Delth or granazation constity with backsp withholding number for reportable payments to vendors and importable Delth or granazation constitution in the property of the payments to vendors and importable Delth or granazation constitution in the payment of the payment that returns Delth of the payment of the payment of the payment that returns Delth of the payment of the payment that returns Delth or granazation have unrelated business gross income of \$1,000 or more during the year? Delth or granazation have unrelated business gross income of \$1,000 or more during the year? Delth or granazation have unrelated business gross income of \$1,000 or more during the year? Delth or granazation have unrelated business gross income of \$1,000 or more during the year? Delth or granazation have unrelated business gross income of \$1,000 or more during the year? Delth or granazation have unrelated business gross income of \$1,000 or more during the year? Delth or granazation and the foreign country technologies Delth or granazation and the payment of the	1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 96		163	14
gaming (gambling) warming its prize winners? 2					
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a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and be if "ves," did the organization notify the donor of the value of the goods or services provided?		were not tax deductible?	6b		
services provided to the payor?			l _		l
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form \$282? If "Yes," indicate the number of Forms \$282 filed during the year		services provided to the payor?			N
file Form 8282?					
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h S Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 8 S Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? 9 Section 501(c)(7) organizations. Enter a Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities Section 501(c)(12) organizations. Enter Gross income from members or shareholders Gross income from members or shareholders 11a B Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) 12a Section 501(c)(2) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qua					N
contract? 7.	d	If "Yes," indicate the number of Forms 8282 filed during the year			
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7b If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h If the organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 9 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? 9 Section 501(c)(7) organizations. Enter a Initiation fees and capital contributions included on Part VIII, line 12	e		7e		N
required? 76 h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a form 1098-C?	f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
Form 1098-C? Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966? Pa Did the organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities Section 501(c)(12) organizations. Enter Gross income from members or shareholders Section 501(c)(12) organizations. Enter Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) The section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	_	required?	_		
the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	h		7h		
9 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966?	8	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess		1	
Did the organization make any taxable distributions under section 4966?	_		8		
b Did the organization make a distribution to a donor, donor advisor, or related person?					
Section 501(c)(7) organizations. Enter a Initiation fees and capital contributions included on Part VIII, line 12					
a Initiation fees and capital contributions included on Part VIII, line 12			90		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 1 Section 501(c)(12) organizations. Enter a Gross income from members or shareholders		1 1			
1 Section 501(c)(12) organizations. Enter a Gross income from members or shareholders		Gross receipts, included on Form 990, Part VIII, line 12, for public use of club	-		
a Gross income from members or shareholders	1	Section 501(c)(12) organizations. Enter			
against amounts due or received from them)					
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	b	· · · · · · · · · · · · · · · · · · ·			
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand	b	· · · · · · · · · · · · · · · · · · ·			
Note. See the instructions for additional information the organization must report on Schedule O b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	3		1		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	а	· · · · · · · · · · · · · · · · · · ·	13a		
In which the organization is licensed to issue qualified health plans					<u> </u>
c Enter the amount of reserves on hand	b	· · · · · · · · · · · · · · · · · · ·			
4a Did the organization receive any payments for indoor tanning services during the tax year? 14a	С		1		
	4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		ĺи

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	re Cod Yes	e.) No
	Did the organization have local chapters, branches, or affiliates?	evenu 10a		
10a			Yes	
10a b	Did the organization have local chapters, branches, or affiliates?	10a	Yes Yes	
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes Yes	
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes Yes	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes Yes	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a	Yes Yes Yes Yes	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes Yes Yes	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10a 10b 11a 12a 12b	Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes	
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10a 10b 11a 12a 12b 12c 13 14	Yes	
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes	No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10a 10b 11a 12a 12b 12c 13 14 15a 15b	Yes	No

- List the States with which a copy of this Form 990 is required to be filed▶
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►DEBORAH RIWIG 1744 R STREET NW WASHINGTON, DC (202)683-2650

Form	990	(2012
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	1	1								
(A) Name and Title	(B) A verage hours per week (list any hours	A verage hours per week (list any hours and a direct						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	organization and related organizations
See Additional Data Table										
	•	•	•							Form 990 (2012)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) Average hours per week (list any hours	more t	han o	ne l both	box, an d	heck unless officer stee)	;	(C Repor comper from organiza	table nsation the tion (W-	(E) Reportable compensation from related organizations (V	compens V- from t		ited fother sation :he	
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC) (organization and related organizations		
1b	Sub-Total			٠.	-			-							
c	Total from continuation sheet	s to Part VII, S	ection A	١.				•							
d	Total (add lines 1b and 1c) .							•		3,085,754	l	0		400,926	
2	Total number of individuals (in \$100,000 of reportable compe	-					d abov	e) w	ho receive	d more th	an				
													Yes	No	
3	Did the organization list any f o	ormer officer, dir	ector o	r trus	tee,	key	emplo	yee,	, or highes	t compen	sated employee		1.05		
	on line 1a? If "Yes," complete S	Schedule J for suc	ch indivi	dual	•	•		•				3		No	
4	For any individual listed on line organization and related organ														
	ındıvıdual			• •	•	•		•				4	Yes		
5	Did any person listed on line 1									anızatıon	or individual for	ı			
	services rendered to the organ	iization <i>' IT Ye</i> s,	, сотрі	ete S	спеа	uie	TOFSU	сп ре	erson .			5		No	
Se	ction B. Independent Co	ntractors													
1	Complete this table for your five compensation from the organization												tax vear		
	-	(A)		4 (1011	101		- unema	ai , c	ar enamy		(B)	10113	(C)	
САРІТ	AL EVENTS 280 BOULEVARD BIR ANZA	lame and business RANECASABLANCAM									cription of services DIALOGUE 2012 SERV	ICE	Comper 1	,191,954	
THE E	UROPEAN OMNIBUS SURVEY 8-10 RUE	JULES COCKXBRU	SSELSBE:	1160						TRANSATLA SURVEY	ANTIC TRENDS 2012			538,205	
	OFFICES OF PAIGE E REFFE 3300 LOW			N DC	20008	3				CONSULTIN	NG FOR EVENTS			450,000	
	COMMUNICATIONS ALLEE DES FREES GOS INTERNATIONAL 43 THORNDIKE			- MAO	2141					ENERGY TE	NG FOR EVENTS RANSITION FORUM 20)12		272,355 170,000	
	Total number of independent co					ed t	o those	e list	ed above)	SERVICE who rece	ived more than			1,0,000	
	\$100,000 of compensation fron						- 1103		450 (6)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ca more than				

Part V	/ 	Statement o						
		Check If Schedu	ule O contains a respo	nse to any question	IN this Part VIII . (A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
								512, 513, or 514
တမ	1a	Federated camp	paigns 1a					
ant	Ь	Membership du	es 1b					
وَ قُ	С	Fundraising eve	ents 1c					
iffs ar.	d	Related organiz	ations 1d					
s, G imil	e	Government grants	s (contributions) 1e	11,834,043				
lion r Si	f	All other contribution	ons, gifts, grants, and 1f	17,720,004				İ
Contributions, Gifts, Grants and Other Similar Amounts	g		ons included in lines					
ontr od C		1a-1f \$. 4 - 46		29,554,047			
<u>၂၃ ခု</u>	h	Total. Add lines	s la-lf	· · · ►	29,554,047			
E e	2a			Business Code				
ever	b							
å Œ	c							
7. 2.	d							
ૐ =	e		_					
Program Serwde Revenue	f	All other progra	m service revenue					
ξ	g	Total. Add lines	s 2a – 2f					
	3	Investment inc	ome (ıncludıng dıvıden	ds, interest,	3,720,031		-97,789	3,817,820
	4		ar amounts) tment of tax-exempt bond	E	3,720,031		37,703	3,017,020
	5	Royalties						
		·	(ı) Real	(II) Personal				
	6a	Gross rents						
	b	Less rental expenses						
	С	Rental income or (loss)						
	d	Net rental incor	me or (loss)					
	7a	Gross amount	(ı) Securities	(II) Other				
	74	from sales of assets other than inventory	88,886,638					
	b	Less cost or other basis and	80,598,522					
	c	sales expenses Gaın or (loss)	8,288,116					
	d	Net gaın or (los	s)		8,288,116			8,288,116
une	8a	Gross income fi events (not incl \$	luding 					
Other Revenue		of contributions See Part IV, lin	reported on line 1c) e 18 a					
Ťħe	ь		penses b					
0	C		loss) from fundraising rom gaming activities	events 🛌				
	34	See Part IV, lin						
	Ь		penses b					
	10a	Net income or (Gross sales of i	loss) from gaming acti	vities				
	100	returns and allo						
			a					
	b	Less cost of go	oods sold b loss) from sales of inv	entory -				
	۳	Miscellaneous		Business Code				
	11a	OTHER INCOM		900099	54,750			54,750
	ь							
	С							
	d	All other revenu						
	e	Total. Add lines	s 11a-11d	🕨	54,750			
	12	Total revenue.	See Instructions .		41,616,944	0	-97,789	12,160,686

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) マ Check if Schedule O contains a response to any question in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 210,000 210,000 Grants and other assistance to individuals in the United States See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 6,227,370 6,227,370 Benefits paid to or for members Compensation of current officers, directors, trustees, and 2,204,225 1,294,921 909,304 key employees . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . Other salaries and wages 8,974,329 5,744,213 2,786,415 443,701 Pension plan accruals and contributions (include section 401(k) 559,666 356,834 184,524 18,308 and 403(b) employer contributions) 2,077,433 1,257,071 765,605 Other employee benefits 54,757 10 521,445 287,052 212,311 22,082 11 Fees for services (non-employees) Management 272,770 5,796 Legal 14,326 252,648 Accounting 157,693 50,303 107,390 Professional fundraising services See Part IV, line 17 Investment management fees 427,329 427,329 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 4,890,291 4,710,597 179,694 Schedule O) Advertising and promotion . . 12 13 Office expenses 1,302,886 563,905 711,398 27,583 4,045 205,576 14 Information technology . . . 215,017 5,396 15 Royalties . . 1,453,921 339,008 1,114,913 16 Occupancy **17** 4,653,921 4,448,584 164,113 41,224 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings . . . 1,423,749 1,274,830 143,629 5,290 20 119,477 119,477 Payments to affiliates 21 22 Depreciation, depletion, and amortization . . 957,443 11,905 938,708 6,830 23 131,775 1,857 129,918 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) OTHER EXPENSES 853,001 490,096 357,557 5,348 а b C d All other expenses е Total functional expenses. Add lines 1 through 24e 37,633,741 25 27,286,917 9.710.509 636,315 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

		Check if Schedule O contains a response to any question in this Part X			<u> </u>
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	751	1	997
	2	Savings and temporary cash investments	11,850,629	2	10,926,450
	3	Pledges and grants receivable, net	8,824,636	3	15,204,950
	4	Accounts receivable, net	154,232	4	64,592
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L	· · · · · · · · · · · · · · · · · · ·	5	<u> </u>
Assets	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
88	7	Notes and loans receivable, net		7	
Ř	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	220,132	9	368,637
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 28,835,205	,		<u>'</u>
	ь	Less accumulated depreciation	22,658,877	10c	22,476,964
	11	Investments—publicly traded securities	76,170,153	11	69,918,655
	12	Investments—other securities See Part IV, line 11	80,434,531	12	79,938,794
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets	244,769	14	228,538
	15	Other assets See Part IV, line 11	133,550	15	131,226
	16	Total assets. Add lines 1 through 15 (must equal line 34)	200,692,260	16	199,259,803
	17	Accounts payable and accrued expenses	4,053,312	17	2,664,604
	18	Grants payable	1,109,719	18	98,946
	19	Deferred revenue	12,060,621	19	8,668,643
	20	Tax-exempt bond liabilities	12,000,000	20	12,000,000
ر م	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
<u>, àv</u>	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
Liabilit		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule		25	
	26	D	29,223,652	26	23,432,193
	20	Organizations that follow SFAS 117 (ASC 958), check here ▶ 🔽 and complete	29,229,002	20	25,452,135
ĕ	27	lines 27 through 29, and lines 33 and 34. Unrestricted net assets	164,981,439	27	160,176,322
<u>ନ</u>	28	Temporarily restricted net assets	6,487,169	28	15,651,288
<u>a</u>	29	Permanently restricted net assets	0,407,100	29	13,031,200
Fund Balances	29	·		23	
Ξ.		Organizations that do not follow SFAS 117 (ASC 958), check here ► ☐ and complete lines 30 through 34.			
Assets or	30	Capital stock or trust principal, or current funds		30	
ě.	31	Paid-in or capital surplus, or land, building or equipment fund		31	
455	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net /	33	Total net assets or fund balances	171,468,608	33	175,827,610
Ž	34	Total liabilities and net assets/fund balances	200,692,260	34	199,259,803
	1			-	.55,255,656

Pai	TEXT Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				৮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		41,6	516,944
2	Total expenses (must equal Part IX, column (A), line 25)	2		37,6	533,741
3	Revenue less expenses Subtract line 2 from line 1	3			983,203
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			168,608
5	Net unrealized gains (losses) on investments	5			535,697
6	Donated services and use of facilities	6			333,037
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			159,898
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			327,610
Par	t XII Financial Statements and Reporting	10		173,0	727,010
	Check if Schedule O contains a response to any question in this Part XII				. 🔽
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revi a separate basis, consolidated basis, or both	ewed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	▼ Separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t Single Audit Act and OMB Circular A-133?	ne	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b	Yes	

CHIEF FINANCIAL OFFICER

VICE PRESIDENT AND CFO

MANAGING DIRECTOR

DEBBI IWIG

NEIL SUMILAS

TVAN VETVODA

VICE PRESIDENT

Software ID: **Software Version:**

EIN: 52-0954751

Name: THE GERMAN MARSHALL FUND OF THE UNITED STATES

0

0

0

0

17.541

155

30,312

33,684

111.092

37,751

151,209

321,392

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** (A) (C) (B) (E) Name and Title Average Position (do not check Reportable Reportable Estimated amount hours more than one box, compensation compensation of other per unless person is both from the from related compensation week an officer and a organızatıon (Worganizations (Wfrom the (lıst director/trustee) 2/1099-MISC) 2/1099-MISC) organization and any related Former Individual trustee or director Highest compensated employee hours organizations Institutional for employee related organızatıons below Trustee dotted line) 1 00 MICHAEL AHEARN 0 **TRUSTEE** 1 00 ROBERT BENNETT 0 0 0 TRUSTEE 1 00 MARGARET CARLSON 0 0 0 Х TRUSTEE 1 00 GREGORY CRAIG 0 0 0 Х TRUSTEE 1 00 GUIDO GOLDMAN 0 0 0 TRUSTEE 1 00 MARC GROSSMAN 0 0 0 1 00 JOHN HARRIS 0 0 0 TRUSTEE 1 00 DAVID IGNATIUS 0 0 0 **TRUSTEE** 1 00 0 0 0 Х TRUSTEE 1 00 MARC LELAND 0 0 Х 0 **TRUSTEE** 1 00 ROMAN MARTINEZ Х 0 0 0 TRUSTEE 1 00 MEGHAN L O'SULLIVAN Χ 0 0 0 1 00 RICHARD POWERS 0 0 0 TRUSTEE 1 00 JIM QUIGLEY 0 Х 0 TRUSTEE 1 00 ANN RONDEAU 0 0 Χ 0 **TRUSTEE** 1 00 DAVID M SMICK 0 0 0 Х **TRUSTEE** 1 00 PAUL STAFFORD 0 0 Х 0 TRUSTEE 1 00 **ELLEN TAUSCHER** Χ 0 0 0 1 00 J ROBINSON WEST 0 0 0 TRUSTEE 1 00 ROBERT WEXLER TRUSTEE 0 0 0 Х 40 00 R CRAIG KENNEDY Х 0 Χ 496,110 65,134 PRESIDENT 40 00 KENNETH M CROGNALE Х

40 00

40 00

40 00

Х

Χ

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	than pers office ctor/	onet one on i er an trust	box s bot d a tee)	th	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
IAN LESSER SR DIRECTOR, FOREIGN AND SECURITY POLICY	40 00			х			276,412	0	53,648
ENDERS WIMBUSH SR DIRECTOR, FOREIGN POLICY	40 00			х			207,908	0	28,640
DAVID ROMLEY VICE PRESIDENT, PARTNERSHIP AND DEVELOPMENT	40 00			х			181,239	0	2,308
DYMPHNA VAN DER IANS SR DIRECTOR FOR PUBLIC POLICY	40 00			х			168,822	0	20,868
ANDREW MICHTA DIRECTOR, WARSAW OFFICE	40 00				х		316,701	0	34,234
STEPHEN SZABO EXEC DIRECTOR, TRANSATLANTIC ACADEMY	40 00				x		211,340	0	42,524
THOMAS KLEINE-BROCKHOFF SR TRANSATLANTIC FELLOW	40 00				х		210,013	0	49,014
HEIKE MACKERRON DIRECTOR, BERLIN OFFICE	40 00				х		210,558	0	0
MARK FISCHER MANAGING DIRECTOR, EUROPEAN OFFICE	40 00				х		185,207	0	22,864

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THE GERMAN MARSHALL FUND OF THE UNITED STATES

As Filed Data -

DLN: 93493049017724

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

									52-0954		
Pai				blic Charity Sta				•	<u> </u>	instruction	IS.
The o	rganı			te foundation becaus			= -				
1	<u>_</u>		•	on of churches, or a				section 170	(b)(1)(A)(i)	•	
2	<u> </u>	A scho	ol described	in section 170(b)(1	L)(A)(ii). (A1	ttach Sched	dule E)				
3	Г	A hosp	ital or a coo	perative hospital se	rvice organiz	zatıon desc	rıbed ın sect i	on 170(b)(1)(A)(iii).		
4	Г			h organization opera	ted ın conjur	nction with a	a hospital de	scribed in s	ection 170(b)(1)(A)(iii).	Enter the
_	_			ty, and state	+ - f = 11						
5	ı	_	<u>.</u>	erated for the benefi	_	e or univers	ity owned or	operated by	/ a governme	ntai unit des	scribea in
_	_			(A)(iv). (Complete P	-			470(1)	(4)(4)(
6				local government or						ć	
7	굣			at normally receives			s support from	n a governn	nental unit or	from the ge	neral public
8	\Box			on 170(b)(1)(A)(vi). : described in sectio i			mplete Part	II)			
9	Ė		-	at normally receives			-	-	ibutions me	mbershin fe	es and dross
_	•			ities related to its e							
				oss investment inco							
				ganızatıon after June						ı tax/nom	Jasinesses
10	$\overline{}$	-		ganized and operated	-			-	-		
11	<u>'</u>	_		ganized and operated							t the nurneses of
11	'			ly supported organiz							
				bes the type of supp							
		a	Type I	b	Type II	I - Functio	nally integrat	ed d	Type III - I	Non-functioi	nally integrated
е	Γ			ox, I certify that the							
				on managers and ot	her than one	or more pu	blicly suppor	ted organız	atıons descr	ıbed ın sectı	on 509(a)(1) or
f			1509(a)(2)	received a written de	otormination	from the II	DC that it ic s	Typo I Ty	no II or Tyn	o III cuppo	rting organization
•			this box	received a writteri d	ecemmation	i iioiii tile Ii	(3 that it is a	турет, гу	pe II, or 1 yp	e III suppo	
g				2006, has the organ	ızatıon acce _l	pted any gif	t or contribu	tion from an	y of the		,
			ng persons?								
				irectly or indirectly o				h persons d	escribed in (Yes No
		and (111) below, the	governing body of th	ne supported	organizatio	n?			11	lg(i)
		(ii) A f	amıly memb	er of a person descr	ıbed ın (ı) ab	ove?				11	g(ii)
		(iii) A	35% contro	lled entity of a perso	n described	ın (ı) or (ıı)	above?			11	g(iii)
h		Provide	e the followi	ng information about	the support	ed organıza	tıon(s)				
				т							
_) Nan		(ii) EIN	(iii) Type of	(iv) Is		(v) Did yo		(vi) I:		(vii) A mount of
	uppoi ganiz			organization (described on	organızat col (i) lıs		the organ		organiza col (i) oi		monetary support
OI.	yamz	ation		lines 1- 9 above	your gove		suppo	'	in the		Support
				or IRC section	docume	_					
				(see							
				instructions))	Yes	No	Yes	No	Yes	No	
							-				
							1				
Total											

Schedule A (Form 990 or 990-EZ) 2012 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 1 Gifts, grants, contributions, and membership fees received (Do 21,768,604 13,215,344 21,388,423 18,650,313 29,554,047 104,576,731 not include any "unusual grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 21,768,604 13,215,344 21,388,423 18,650,313 29,554,047 104,576,731 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 19,029,617 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 85,547,114 from line 4 Section B. Total Support Calendar year (or fiscal year **(b)** 2009 (c) 2010 (d) 2011 (a) 2008 (e) 2012 (f) Total beginning in) 🟲 21,768,604 18,650,313 29,554,047 Amounts from line 4 13,215,344 21,388,423 104,576,731 Gross income from interest, dividends, payments received on securities loans, rents, royalties 4,297,672 3,681,233 4,051,516 8,615,394 3,817,820 24,463,635 and income from similar sources Net income from unrelated business activities, whether or 54,158 60,302 34,016 148,476 not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 412,207 11.648 58,819 29,225 54,750 566,649 capital assets (Explain in Part IV) 11 Total support (Add lines 7 129,755,491 through 10) 12 Gross receipts from related activities, etc (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) 14 65 930 % Public support percentage for 2011 Schedule A, Part II, line 14 15 62 920 % 16a 33 1/3% support test—2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box ┡┰ and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test—2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this ►□ box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

b 10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

organization

instructions

supported organization

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6)						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

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DLN: 93493049017724

OMB No 1545-0047

SCHEDULE D (Form 990)

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

► Attach to Form 990. ► See separate instructions.

Open to Public **Inspection**

Department of the Treasury Internal Revenue Service

Employer identification number Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES 52-0954751 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) Aggregate grants from (during year)

4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the or			sed	┌ Yes	┌ No
6	Did the organization inform all grantees, donors, and doused only for charitable purposes and not for the beneficonferring impermissible private benefit?				┌ Yes	┌ No
Pa	rt III Conservation Easements. Complete if	the organization answered "Ye	es" to Form	1 990, Part IV	, lıne 7.	
2	Purpose(s) of conservation easements held by the org Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	or education) Preservation Preservation	of a certified	l historic struct	ure	
	casement on the last day of the tax year			Held at the	End of the	Year
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements		2b			
С	Number of conservation easements on a certified histo	oric structure included in (a)	2c			
d	Number of conservation easements included in (c) acq historic structure listed in the National Register	uired after 8/17/06, and not on a	2d			
3	Number of conservation easements modified, transferr	ed, released, extinguished, or term	ınated by th	e organization d	during	
	the tax year 🛌					
4	Number of states where property subject to conservat	ion easement is located 🗠				
5	Does the organization have a written policy regarding tenforcement of the conservation easements it holds?	the periodic monitoring, inspection,	handling of	violations, and	┌ Yes	┌ No
6	Staff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation e	asements d	uring the year		
7	A mount of expenses incurred in monitoring, inspecting	, and enforcing conservation easen	nents during	the year		
	▶ \$					
8	Does each conservation easement reported on line 2(d and section 170(h)(4)(B)(II)?	d) above satisfy the requirements o	f section 17	0(h)(4)(B)(ı)	┌ Yes	┌ No
9	In Part XIII, describe how the organization reports corbalance sheet, and include, if applicable, the text of the organization's accounting for conservation easeme	e footnote to the organization's fina				
Par	Organizations Maintaining Collection Complete if the organization answered "Y			ner Similar A	Assets.	
1a	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide, in Part XIII, the text of the footnote to	16 (ASC 958), not to report in its t ts held for public exhibition, educat	revenue stat	arch in furthera		
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide the following amounts relating to thes	ts held for public exhibition, educat				lic
	(i) Davianias included in Farm OOO Dark VIII line 1			L		

(1) Revenues included in Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items
 - Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part	Urganizations Maintaining Co	illections of Ar	t, HIS	itoricai i	reas	jures, or O	tne	r Similar As	sets (continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, ch	neck any o	f the fo	ollowing that a	are a	significant use	e of its	
а	Public exhibition		d	┌ Loai	orex	change progr	ams			
b	Scholarly research		e	┌ Oth	er					
c	Preservation for future generations									
4	Provide a description of the organization's co	ollections and expl:	ain hoi	w thev furth	ner the	organizatior	ı's ex	empt purpose	ın	
•	Part XIII					-				
5	During the year, did the organization solicit assets to be sold to raise funds rather than							ıılar	┌ Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar					on answere	d "Y	es" to Form 9	990,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other interm	ediary	for contrib	ution	s or other ass	ets i		┌ Yes	
b	If "Yes," explain the arrangement in Part XI $$	iΙ and complete the	e follov	wing table		_				
						_		1A	nount	
C	Beginning balance						1 c			
d	Additions during the year						1d			
e	Distributions during the year						1e			
f	Ending balance					L	1f			
2a	Did the organization include an amount on F	orm 990, Part X, lin	ie 21?	•					┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	e expla	anation has	been	provided in F	art >	«III		Γ
Pai	t V Endowment Funds. Complete				es" to	o Form 990,	Par	t IV, line 10.		
		(a)Current year	(b)	Prior year	_			Three years back	(e) Four	years back
1a	Beginning of year balance	12,548,369		13,333,80	8	14,024,574		14,747,128		15,861,544
b	Contributions									22,019
C	Net investment earnings, gains, and losses									
d	Grants or scholarships									
e	Other expenditures for facilities	613 501		705.43		600.764		722 554		1 126 125
	and programs	612,581		785,43	9	690,766	<u> </u>	722,554		1,136,435 ———
f	Administrative expenses									
g	End of year balance	11,935,788		12,548,36		13,333,808	<u> </u>	14,024,574		14,747,128
2	Provide the estimated percentage of the cur		ice (lin	ne 1g, colu	mn (a))) held as				
а	Board designated or quasi-endowment 🕨	100 000 %								
b	Permanent endowment ►									
c	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	uld equal 100%								
За	Are there endowment funds not in the posse	ssion of the organiz	zation	that are he	ld and	d administere	d for	the		
	organization by								Yes	
	(i) unrelated organizations						•	3a		No
ь	(ii) related organizations						•	3a(No
4	Describe in Part XIII the intended uses of the				•		•	3	<u> </u>	
	t VI Land, Buildings, and Equipme				10.					
	Description of property		<u> </u>	(a) Cost of basis (inve	r other			(c) Accumulated depreciation	(d) E	Book value
1a	_and					1,237	,440	<u> </u>	+	1,237,440
	Buildings					24,684		4,149,30	12	20,534,876
	Leasehold improvements					-	,415	4,41	-	0
	Equipment					 	, 0	.,,12		
			-							
е (Other					2,909	,172	2,204,52	:4	704,648

(a) Description of security or category	e Form 990, Part X, line 12.	
	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
3)O ther		
A) VENTURE CAP FUNDS, LLP, AND HEDGE FUNDS	79,938,794	F
, ,	, ,	
	79,938,794	
Part VIII Investments—Program Related. Se	<u>ee Form 990, Part X, line 13</u>	3.
(a) Description of investment type	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
	+	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	*	
Part IX Other Assets. See Form 990, Part X, I	line 15.	
(a) Descr	ription	(b) Book value
. ,	•	
Part X Other Liabilities. See Form 990, Part	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability		
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	. . .
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	.
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
Part X Other Liabilities. See Form 990, Part (a) Description of liability	X, line 25.	
	X, line 25. (b) Book value	

Schedule D (Form 990) 2012		10: :			_	Page 4
	Revenue per Audited Financia er support per audited financial stater				er Ro	eturn 41,639,764
	out not on Form 990, Part VIII, line 12	1	22	535 607		
-	facilities		2a 2b	535,697		
	ts		2c	25.540		
d Other (Describe in Part XIIIe Add lines 2a through 2d)	· · L	2d 	-85,548	2e	450,149
3 Subtract line 2e from line 1					3	41,189,615
	90, Part VIII, line 12, but not on line cluded on Form 990, Part VIII, line 7b	1	4a	427,329		
)		4b	·		
					4c 5	427,329
Part XII Reconciliation of I	Expenses per Audited Financi	ial State	eme	nts With Expenses		Return
	er audited financial statements ut not on Form 990, Part IX, line 25				1	37,281,717
a Donated services and use of	facilities	-	2a			
, ,		⊢	2b 2c			
)		2d	75,305		
					2e 3	75,305 37,206,412
	90, Part IX, line 25, but not on line 1:		•			37,200,112
	luded on Form 990, Part VIII, line 7b		4a 4b	427,329		
c Add lines 4a and 4b	•		٠		4c	427,329
5 Total expenses Add lines 3 a Part XIII Supplemental In	and 4c. (This must equal Form 990, Pa	art I, line 1	18)		5	37,633,741
Complete this part to provide the de	escriptions required for Part II, lines 3					
Part V, line 4, Part X, line 2, Part X information	I, lines 2d and 4b, and Part XII, lines	2d and 4t	b Als	so complete this part to	provid	le any additional
Identifier	Return Reference			Explanati	on	
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4			ARD OF DIRECTORS F THE UNRESTRICTE		
		1		OR THE BALKAN TRUS SEA TRUST FUNDING		R DEMOCRACY AND
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X, LINE 2	TAXUN	DER	OGNIZED AS EXEMPT SECTION 501(C)(3) C	FTHE	INTERNAL
		CLASSI	FIED	ODE (THE CODE) AND O AS AN ORGANIZATI	ONTH	IAT IS NOT A
		SECTIO	N 50	OUNDATION WITHIN 1 D9(A) OF THE CODE	IO WE \	/ER, THE GMF IS
		INCOM	EAS	D INCOME TAXES ON DEFINED BY THE INT	ERNA	L REVENUE
		INCURR	REDI	URING THE YEAR END NO TAX EXPENSE REL	ATED	TO UNRELATED
		LIMITE	D LIA	NCOME ACTIVITIES ABILITY COMPANY FO	RFED	ERAL INCOME TAX
		UNDER	THIS	ALL TAX ATTRIBUTES S ENTITY FORM ACCO E TAXES HAS BEEN M	ORDIN	GLY, NO PROVISION
		NONPR	OFIT	E TAXES HAS BEEN M ENTITY INCORPORA BELGIUM THERE WAS	TED U	NDER THE LAWS OF
		UNDER	TTÉ	DURING THE YEAR ENG TO THE ACCOUNTI	IDED I	MAY 31, 2013
		UNCERT	TAIN	ITY IN INCOME TAXES	S, FOR	THE PERIOD FROM
		UNREC	OGN	IZED TAX PROVISION NCOME TAXES ARE P	IORB	ENEFIT EXISTED
		LIABILI	TY M	1ETHOD, WHEREBY, D D FOR DEDUCTIBLE 1	EFERR	ED TAX ASSETS ARE
				TING LOSS AND TAX RED TAX LIABILITIES		
				EMPORARY DIFFEREN ES ARE THE DIFFEREN		
		THEIRT	ΓΑΧΙ	AMOUNTS OF ASSETS BASES DEFERRED TA	X ASS	ETS ARE REDUCED
		MANAG	EME	TION ALLOWANCE W NT, IT IS MORE LIKEL	Y THA	N NOT THAT SOME
		BE REAI	LIZE	R ALL OF THE DEFERR D DEFERRED TAX AS:	SETS A	AND LIABILITIES
		LAWS A	ND F	FED FOR THE EFFECTS RATES OF THE DATE O	FENA	ACTMENT WHEN TAX
		POSITI	ONS	RE FILED, IT IS HIGHL TAKEN WOULD BE SU	STAI	NED UPON
		OTHERS	SAR	ON BY THE TAXING A E SUBJECT TO UNCER	RTAIN	TY ABOUT THE
		POSITI	ГИО	THE POSITION TAKE THAT WOULD BE ULTI TA TAX POSITION IS	MATE	LY SUSTAINED THE
		FINANC	IAL	STATEMENTS IN THE ALL AVAILABLE EVIDE	PERIO	OD DURING WHICH,
		BELIEV	ES I	T IS MORE LIKELY THA WILL BE SUSTAINED U	AN NÓ	T THAT THE
		INCLUD	DING	THE RESOLUTION OF N PROCESSES, IF ANY	APPE	ALSOR
		ARE NO	TOF	FFSET OR AGGREGATE TAX POSITIONS THA	ED WIT	TH OTHER
		LIKELY	THA	N NOT RECOGNITION AS THE LARGEST AMO	I THRE	SHOLD ARE
		THAT IS	ѕ мо	RE THAN 50% LIKELY LEMENT WITH THE AP	OFB	EING REALIZED
		АИТНО	RITY	THE PORTION OF THE DWITH TAX POSITION	HE BE	NEFITS
		THEAM	OUN	IT MEASURED AS DES AS A LIABILITY FOR	CRIBE	ED ABOVE WOULD BE
		BENEFI	TS I	N THE ACCOMPANYIN H ANY ASSOCIATED I	IG BAL	ANCE SHEET,
		THAT W	/O U L	D BE PAYABLE TO TH	ETAX	ING AUTHORITIES
		NO POS	SITIC	ONS THAT WOULD RES	SULT I	N ADDITIONAL TAX
		UNREC	OGN	IZED TAX BENEFITS A L INCOME TAXES IN	RE CL	ASSIFIED AS
		ACTIVI	TIES	GMFFILESINCOME RISDICTION AS OF N	TAXR	RETURNS IN THE U S
		1		HEN ENDED, THERE W IZED/DERECOGNIZED		
		PENALT SUBJEC	TIES T TC	OR INTEREST GENER OUS FEDERALINCO!	RALLY, ME TA	GMF IS NO LONGER X EXAMINATIONS
PART XI, LINE 2D - OTHER				HORITIES FOR YEARS ROM EXPIRED GRANTS		
ADJUSTMENTS						

PART XII, LINE 2D - OTHER ADJUSTMENTS FOREIGN CURRENCY EXHANGE LOSS 75,305

efile GRAPHIC print - DO NOT PROCESS

SCHEDULE F

to Part I

c Totals (add lines 3a and 3b)

(Form 990)

As Filed Data -

DLN: 93493049017724

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990,

OMB No 1545-0047

Part IV, line 14b, 15, or 16. Department of the Treasury ▶ Attach to Form 990. ▶ See separate instructions.

Open to Public

Internal	Revenue Service							Inspection
	e of the organization		HE UNITED ST	ATES				tification number
							52-0954751	
Pai			n on Activitie t IV, line 14b.		ne United States. Co	omplete i	f the organiz	zation answered
1					s to substantiate the a stance, and the selecti			
	the grants or as	ssistance?						✓ Yes
2	For grantmake the United State		n Part V the or	ganızatıon's pı	rocedures for monitori	ng the us	se of grant fu	ınds outsıde
3	Activites per Reg	ion (The follow	ing Part I, line 3	table can be du	uplicated if additional spa	ace is nee	ded)	
	(a) Regior	1	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	a program spec	ity listed in (d) is service, describe fic type of (s) in region	
	See Add'l Data							
3a	Sub-total		8	53				72,267,03
h	Total from contin	liation sheets	l		1			4 344 38

76,611,417

Grant	ts and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes	to Form 990,
Part I\	V, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.	

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
	See Add'l Data								

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country,	recogni	ızed a	35
	tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter .		. 🕨	

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Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
							appraisal, other)

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	<u> </u>	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organizationmay be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	ঘ	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	∀	Yes	Г	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	ত	Yes	Γ	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	ি	Yes	Γ	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Γ	Yes	্ব	Νo

Schedule F (Form 990) 2012

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

as applicable. Also com	iplete this part to provide any a	dditional information (see instructions).
Identifier	ReturnReference	Explanation
ROCEDURE FOR MONITORING SRANTS OUTSIDE THE U S		SCHEDULE F, PART I, LINE 2 PRESCREENING OF FUTURE GRANTEES IS AN IMPORTANT ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND SUPPORTS THE FURTHER MONITORING PROCESS THE RESPONSIBLE STAFF PERSON IS IN TOUCH WITH THE GRANTEE AND CONDUCTS ON-SITE MONITORING AND/OR RECEIVES INTERIM WRITTEN OR ORAL REPORTS ADDITIONALLY, ADVISORY BOARD MEMBERS HELP AND CONDUCT MONITORING UPON REQUEST OF THE GMF STAFF THE GRANTEE IS UNDER OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING AND STAFF ROUTINELY CHECK SPENDING MANY OF GMF'S GRANTS ARE INDEPENDENTLY REVIEWED BY EXTERNAL EVALUATORS WHICH ADDS ANOTHER DEGREE OF OVERSIGHT OF SPENDING OF GRANT FUNDS FINALLY, TH GRANTEE IS OBLIGATED TO SEND A DETAILED NARRATIV AND FINANCIAL REPORT ON HOW GRANT FUNDS WERE SPENT
		+
		Schedule F (Form 990) 2012

Additional Data

Software ID: Software Version:

EIN: 52-0954751

Name: THE GERMAN MARSHALL FUND OF THE UNITED STATES

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
CENTRAL AMERICA AND THE CARIBBEAN			INVESTMENTS		59,017,128
EUROPE (INCLUDING ICELAND & GREENLAND)	2		GRANTS TO RECEIPIENTS		4,161,197
RUSSIA & THE NEWLY INDEPENDENT STATES	1	=	GRANTS TO RECEIPIENTS		2,021,935

-orm 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region				
NORTH AMERICA	0		GRANTS TO RECEIPIENTS		10,000				
EAST ASIA AND THE PACIFIC	0	=	GRANTS TO RECEIPIENTS		34,236				
EAST ASIA AND THE PACIFIC	0	8	PROGRAM SERVICE	CONVENING	865,862				

Form 990 Schedule F Part I - Activities Outside The United States										
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region					
SOUTH ASIA	0	0	PROGRAM SERVICE	CONVENING	282,508					
EUROPE (INCLUDING ICELAND & GREENLAND)	5	32	PROGRAM SERVICE	CONVENING	5,874,165					
EUROPE (INCLUDING ICELAND & GREENLAND)	0	4		PUBLIC OPINION SURVEY	960,707					

Form 990 Schedule F P	Form 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region					
EUROPE (INCLUDING ICELAND & GREENLAND)	0	1	FUNDRAISING		97,549					
MIDDLE EAST AND NORTH AFRICA	1	3	PROGRAM SERVICE	CONVENING	3,286,130					

Form 990 Schedu	ale F Part II	- Grants or Entiti	ies Outside The Uni	ted States				·
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		EAST ASIA AND THE PACIFIC	TRANSATLANTIC DIALOGUE	34,236	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	orm 990 Schedule F Part II - Grants or Entities Outside The United States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER						
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						

Form 990 Schedu	ale F Part II	- Grants or Entiti	ies Outside The Unit	ced States				, , , , , , , , , , , , , , , , , , ,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	l ' '	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	· '	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	· '	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ale F Part II	- Grants or Entiti	es Outside The Uni	ted States				·
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraisal, other)
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ted States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	orm 990 Schedule F Part II - Grants or Entities Outside The United States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						

Form 990 Schedu	ale F Part II	- Grants or Entiti	es Outside The Uni	ted States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraisal, other)
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	le F Part IIیاد	- Grants or Entiti	es Outside The Uni	ted States				, , , , , , , , , , , , , , , , , , ,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ted States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	orm 990 Schedule F Part II - Grants or Entities Outside The United States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						

Form 990 Schedu	ale F Part II	- Grants or Entiti	es Outside The Uni	ted States				,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraisal, other)
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	orm 990 Schedule F Part II - Grants or Entities Outside The United States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						

Form 990 Schedu	ıle F Part II	Grants or Entiti	es Outside The Uni	ted States				, , , , , , , , , , , , , , , , , , ,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ale F Part II	Grants or Entiti	ies Outside The Unit	ted States				, , , , , , , , , , , , , , , , , , ,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ted States				, , , , , , , , , , , , , , , , , , ,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ale F Part II	- Grants or Entiti	es Outside The Uni	ted States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraisal, other)
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ted States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ted States				, , , , , , , , , , , , , , , , , , ,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ted States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ted States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ale F Part II	- Grants or Entiti	es Outside The Uni	ted States				·
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraisal, other)
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ted States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ted States				, , , , , , , , , , , , , , , , , , ,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ted States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	1	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	1	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	· ·	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ted States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	1	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	-	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	le F Part IIیاد	, - Grants or Entiti [,]	ies Outside The Unit	ted States				,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	, - Grants or Entiti [,]	ies Outside The Uni	ted States				·
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ted States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	orm 990 Schedule F Part II - Grants or Entities Outside The United States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						

Form 990 Schedu	orm 990 Schedule F Part II - Grants or Entities Outside The United States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	1	ELECTRONIC FUND TRANSFER						
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER						
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ted States				, , , , , , , , , , , , , , , , , , ,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ale F Part II	, - Grants or Entiti [,]	ies Outside The Uni	ted States				,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni [,]	ted States				, , , , , , , , , , , , , , , , , , ,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	1	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	1	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	· ·	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	orm 990 Schedule F Part II - Grants or Entities Outside The United States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER						
		EUROPE (INCLUDING ICELAND & GREENLAND)	CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATION	1	ELECTRONIC FUND TRANSFER						
		EUROPE (INCLUDING ICELAND & GREENLAND)	TRANSATLANTIC DIALOGUE	400,000	ELECTRONIC FUND TRANSFER						
		EUROPE (INCLUDING ICELAND & GREENLAND)	TRANSATLANTIC DIALO GUE	438,122	ELECTRONIC FUND TRANSFER						

Form 990 Schedi	ule F Part II	Grants or Entiti	ies Outside The Unit	ted States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATION	· ·	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATION	27,596	ELECTRONIC FUND TRANSFER			
		NORTH AMERICA	DIALOGUE ON DOMESTIC, REGIONAL, & INTERNATIONAL CONTEXTS	10,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	le F Part II اي	Grants or Entiti	ies Outside The Uni	ted States				·
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	le F Part IIیاد	Grants or Entiti <i>r</i>	ies Outside The Unit	ted States				,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	form 990 Schedule F Part II - Grants or Entities Outside The United States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER						
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER						
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER						
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER						

Form 990 Schedu	le F Part IIیاد	Grants or Entiti <i>r</i>	ies Outside The Unit	ted States				,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, ,	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ale F Part II	- Grants or Entiti <i>r</i>	es Outside The Unit	ted States				, , , , , , , , , , , , , , , , , , ,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		1	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					

Form 990 Schedu	ıle F Part II	Grants or Entiti [,]	ies Outside The Uni	₁ted States				, , , , , , , , , , , , , , , , , , ,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	le F Part IIیاد	- Grants or Entitie	es Outside The Unit	ted States				, , , , , , , , , , , , , , , , , , ,
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		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER					
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER					
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					

Form 990 Schedu	ıle F Part II	Grants or Entiti [,]	ies Outside The Uni	₁ted States				, , , , , , , , , , , , , , , , , , ,
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		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			

Form 990 Schedu	le F Part II اي	- Grants or Entitie	es Outside The Unit	ted States				·
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		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, ,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER					
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER					
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER					
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER					

Form 990 Schedu	le F Part IIیاد	- Grants or Entitie	es Outside The Unit	ted States				,
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		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	le F Part II اي	- Grants or Entitie	es Outside The Unit	ted States				, , , , , , , , , , , , , , , , , , ,
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		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
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		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, ,	ELECTRONIC FUND TRANSFER					
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, ,	ELECTRONIC FUND TRANSFER					
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					

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		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					
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		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, ,	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	ıle F Part II	Grants or Entiti [,]	ies Outside The Uni	₁ted States				, , , , , , , , , , , , , , , , , , ,
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		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
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		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
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		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, ,	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
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		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER			
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Form 990 Schedu	le F Part II اي	- Grants or Entitie	es Outside The Unit	ted States				, , , , , , , , , , , , , , , , , , ,
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		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Schedu	le F Part II اي	, - Grants or Entiti [,]	ies Outside The Unit	ted States				·
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, ,	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, ,	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

Form 990 Scheat	iie E bart II	- Grants or Entitle	es outside i ne uni	tea States	_	_	_	
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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THE GERMAN MARSHALL FUND OF THE UNITED STATES

Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No 1545-0047

2012

DLN: 93493049017724

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

Inspection
Employer identification number

52-0954751

Does the organization main the selection criteria used t	o award the grants	orassistance?					. 🔽 Yes 🗆
Describe in Part IV the org	•						1.00 4.00
		Governments and recipient that receive					d "Yes" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
1) AMERICAN COUNCIL DN GERMANY L4 EAST 60TH STREET NEW YORK,NY 10022	13-1889074	501 (C)(3)	50,000				TRANSATLANTIC DIALOGUE
(2) AMERICAN INSTITUTE FOR CONTEMPORARY GERMAN STUDIES 1755 MASSACHUSETTS AVE NW WASHINGTON, DC 20036	52-1309525	501 (C)(3)	50,000				TRANSATLANTIC DIALOGUE
(3) US ASSOCIATION OF FORMER MEMBERS OF CONGRESS 1401 K STREET NW WASHINGTON, DC 20005	54-0883744	501 (C)(3)	90,000				TRANSATLANTIC DIALOGUE
(4) ARTHUR BURNS FELLO WSHIP 1616 H ST NW WASHINGTON, DC 20006	54-1629976	501 (C)(3)	20,000	1		I	TRANSATLANTIC DIALOGUE
Enter total number of section	504 ()(3) I						

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 2	22.
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	,	SCHEDULE I, PART I, LINE 2 REVIEW OF APPLICATION PROCESS OF FUTURE GRANTEES IS AN IMPORTANT ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND SUPPORTS THE FURTHER MONITORING PROCESS THE RESPONSIBLE STAFF PERSON REVIEWS THE INTERIM WRITTEN REPORTS RECEIVED FROM THE GRANTEE THE GRANTEE IS UNDER OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING AND STAFF ROUTINELY CHECK SPENDING FINALLY, THE GRANTEE IS OBLIGATED TO SEND A DETAILED NARRATIVE AND FINANCIAL REPORT ON HOW GRANT FUNDS WERE SPENT

DLN: 93493049017724

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Compensation Information

Open to Public Inspection

Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES **Employer identification number**

52-0954751

Pa	Questions Regarding Compensation		Т	V	Na
1a	Check the appropriate box(es) if the organization provided any of the	following to or for a parcon listed in Form	-+	Yes	No
14	990, Part VII, Section A, line 1a Complete Part III to provide any r				
		allowance or residence for personal use			
	Travel for companions Paymen	ts for business use of personal residence			
	▼ Tax idemnification and gross-up payments	or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Persona	ıl services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow				
	reimbursement or provision of all of the expenses described above?		1b	Yes	
2	Did the organization require substantiation prior to reimbursing or al directors, trustees, and the CEO/Executive Director, regarding the i		2	Yes	
3		and the second of the			
3	Indicate which, if any, of the following the filing organization used to organization's CEO/Executive Director Check all that apply Do not used by a related organization to establish compensation of the CEO	check any boxes for methods			
	▼ Compensation committee	employment contract			
	☐ Independent compensation consultant ☐ Comper	nsation survey or study			
	Form 990 of other organizations	al by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section or a related organization	A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control payment?	4	4a		Νo
b	Participate in, or receive payment from, a supplemental nonqualified	retirement plan?	4b		Νo
С	Participate in, or receive payment from, an equity-based compensat	on arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applica	ble amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete line	s 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the compensation contingent on the revenues of	organization pay or accrue any			
а	The organization?	_ !	5a		Νo
b	Any related organization?	<u>:</u>	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the compensation contingent on the net earnings of	organization pay or accrue any			
а	The organization?		6a		Νo
b	Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the payments not described in lines 5 and 6? If "Yes," describe in Part I		7		Νo
8	Were any amounts reported in Form 990, Part VII, paid or accured p	ursuant to a contract that was	\neg		
	subject to the initial contract exception described in Regulations sec				
	ın Part III		8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable pres section 53 4958-6(c)?	-	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MI:	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier	Return Reference	Explanation
	,	THE FOLLOWING EMPLOYEE RECEIVED TAX INDEMNIFICATION AND GROSS-UP PAYMENTS, WHICH IS TAXABLE ANDREW MICHTA \$66,142 THE FOLLOWING EMPLOYEES RECEIVED HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE, WHICH IS TAXABLE MARK FISCHER \$14,749 IAN LESSER \$29,000 ANDREW MICHTA \$37,192 IVAN VEJVODA \$63,288

Schedule J (Form 990) 2012

Software ID: Software Version:

EIN: 52-0954751

Name: THE GERMAN MARSHALL FUND OF THE UNITED STATES

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name

(B) Breakdown of W-2 and/or 1099-MISC compensation

(C) Deferred

(D) Nontavable

(D) Nontavable

(A) Name		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Deferred		(E) Total of columns	(F) Compensation reported in prior Form	
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ	
R CRAIG KENNEDY	(ı) (ıı)	443,222 0	50,000 0	2,888 0	45,000 0	20,134 0	561,244 0	0	
NEIL SUMILAS	(ı) (ıı)	150,938 0	0 0	271 0	22,543 0	7,769 0	181,521 0	0	
IVAN VEJVODA	(ı) (ıı)	215,798 0	0	105,594 0	21,551 0	12,133 0	355,076 0	0	
IAN LESSER	(ı) (ıı)	216,606 0	0	59,806 0	32,327 0	21,321 0	330,060 0	0	
ENDERS WIMBUSH	(ı) (ıı)	202,796 0	0 0	5,112 0	17,777 0	10,863 0	236,548 0	0	
DAVID ROMLEY	(ı) (ıı)	180,860 0	0 0	379 0	0 0	2,308 0	183,547 0	0	
DYMPHNA VAN DER IANS	(ı) (ıı)	168,476 0	0 0	346 0	10,777 0	10,091 0	189,690 0	0	
ANDREW MICHTA	(ı) (ıı)	171,619 0	0 0	145,082 0	13,079 0	21,155 0	350,935 0	0	
STEPHEN SZABO	(ı) (ıı)	206,006 0	0 0	5,334 0	28,172 0	14,352 0	253,864 0	0	
THOMAS KLEINE- BROCKHOFF	(ı) (ıı)	209,047 0	0 0	966 0	31,939 0	17,075 0	259,027 0	0	
HEIKE MACKERRON	(ı) (ıı)	210,558 0	0 0	0	0	0	210,558 0	0	
MARK FISCHER	(I) (II)	152,389 0	0	32,818 0	15,688 0	7,176 0	208,071 0	0	

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(Form 990)

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions.

DLN: 93493049017724 OMB No 1545-0047

Open to Public

Department of the Treasury

	nal Revenue Service											Inspec		
	e of the organization GERMAN MARSHALL FUND O	F THE UNITED STA	TES						Emp	ployer id	entifica	ation num	ıber	
									52	-09547	51			
Pa	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f) Descripti	on of purpose	(g) De	feased	beha	On alf of uer		Pool ncing
									Yes	No	Yes	No	Yes	No
A	DISTRICT OF COLUMBIA	53-6001131	25483VDJ0	04-21-2011	12,0	00,000	SEE PART V FO	OR DETAILS		X		x		Х
Pai	rt III Proceeds				<u> </u>									
						4		В		С			D	
1	A mount of bonds retired													
2	Amount of bonds legally defe	ased									\longrightarrow			
3	Total proceeds of issue	otal proceeds of issue					000							
4	Gross proceeds in reserve fu													
5	Capitalized interest from proc	ceeds												
6	Proceeds in refunding escrow	/S												
7	Issuance costs from proceed	s				261,7	85							
8	Credit enhancement from pro	ceeds												
9	Working capital expenditures	from proceeds												
10	Capital expenditures from pro	oceeds										,		
11	Other spent proceeds											,		,
12	Other unspent proceeds													
13	Year of substantial completio	in					•	•						
					Yes	No	Yes	No	Yes	<u> N</u>	No	Yes		No
14	Were the bonds issued as pai	rt of a current refundı	ng issue?			×								
15	Were the bonds issued as pai	rt of an advance refur	nding issue?			×								
16	Has the final allocation of pro	ceeds been made?				Х								
17	7 Does the organization maintain adequate books and records to support the final allocation of proceeds?				Х									
Par	t IIII Private Business l	Use												
						A		B		<u>C</u>			D	
	Was the organization a partne	or in a partnership or	a mombor of an II	C which owned	Yes	No	Yes	No	Yes	N	lo	Yes	+	No
1	property financed by tax-exe		a member of all LL	.c, willen owned		×								

Are there any lease arrangements that may result in private business use of bond-

Χ

Sche	dule K (Form 990) 2012									Page 2
Par	Private Business Use (Continued)									
				A		В		C		D
	A bl		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private of bond-financed property?			Х						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina property?									
С	Are there any research agreements that may result in private business use financed property?	e of bond-		х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed propert									
4	Enter the percentage of financed property used in a private business use b other than a section $501(c)(3)$ organization or a state or local government		%			%	%			
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, another (c)(3) organization, or a state or local government			%		%	%			
6	Total of lines 4 and 5			%		%		%		%
7	Does the bond issue meet the private security or payment test?			Х						
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?			х						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations : 1 141-12 and 1 145-2?	sections								
9	Has the organization established written procedures to ensure that all none bonds of the issue are remediated in accordance with the requirements unc Regulations sections 1 141-12 and 1 145-2?			х						
Do										
Par	t IV Arbitrage	Α			В		С		D	
		Yes	No	Yes	No	Ye	-		Yes	No
1	Has the issuer filed Form 8038-T?		X							
2	If "No" to line 1, did the following apply?									
 а	Rebate not due yet?	1	X						Ι	
b	Exception to rebate?	X								
c	No rebate due?		X							
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed			•		•			Į.	
3	Is the bond issue a variable rate issue?	Х								
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х							
b	Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									
e	Was a hedge terminated?									
				•	•	-	· ·			

Pai	rt IV Arbitrage (Continued)								
			Α	\	В		С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in contract (GIC)?	n a guaranteed investment		Х						
b	Name of provider									
С	Term of GIC									
d	Was the regulatory safe harbor f value of the GIC satisfied?	or establishing the fair market								
6	Were any gross proceeds invest period?		Х							
7	Has the organization establishe the requirements of section 148	•		Х						
Pa	rt V Procedures To Unde	rtake Corrective Action							_	
			A	<u> </u>	В		С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
1	Has the organization establishe that violations of federal tax req and corrected through the volun self-remediation is not available	uirements are timely identified tary closing agreement program if	х							
Pa	art VI Supplemental Inf	ormation. Complete this part to	<u>o provide additior</u>	<u>nal informati</u>	<u>on for respor</u>	nses to ques	tions on Sche	edule K (see	instructions	
	Ident if ier	Return Reference				Explan	ation			
SCH	EDULE K, PART I, COLUMN (F)	THE DISTRICT (DEMAND REVEN (THE BONDS), A IMPROVING, RE	NUE BONDS (ND LOANED	THE GERMAN THE PROCEEI	MARSHALL F DS TO GMF T	UND OF THE	JNITED STA ⁻ ERTAIN COS	TES ISSUE) SE TS OF THE RE	RIES 2011 NOVATION,	

NW, AND 1744 R ST NW, WASHINGTON D C

Schedule K (Form 990) 2012

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DLN: 93493049017724

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2012
Open to Public Inspection

Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES	Employer identifi	cation number
	52-0954751	

ldentifier	Return Reference	Explanation
ORGANIZATION MISSION STATEMENT	FORM 990, PART III, LINE 1	GMF DOES THIS BY SUPPORTING INDIVIDUALS AND INSTITUTIONS WORKING IN THE TRANSATLANTIC SPHERE, BY CONVENING LEADERS AND MEMBERS OF THE POLICY AND BUSINESS COMMUNITIES, BY CONTRIBUTING RESEARCH AND ANALYSIS ON TRANSATLANTIC TOPICS, AND BY PROVIDING EXCHANGE OPPORTUNITIES TO FOSTER RENEWED COMMITMENT TO THE TRANSATLANTIC RELATIONSHIP IN ADDITION, GMF SUPPORTS A NUMBER OF INITIATIVES TO STRENGTHEN DEMOCRACIES FOUNDED IN 1972 AS A NON-PARTISAN, NON-PROFIT ORGANIZATION THROUGH A GIFT FROM GERMANY AS A PERMANENT MEMORIAL TO MARSHALL PLAN ASSISTANCE, GMF MAINTAINS A STRONG PRESENCE ON BOTH SIDES OF THE ATLANTIC IN ADDITION TO ITS HEADQUARTERS IN WASHINGTON, DC, GMF HAS OFFICES IN BERLIN, PARIS, BRUSSELS, BELGRADE, ANKARA, BUCHAREST, WARSAW, AND TUNIS GMF ALSO HAS SMALLER REPRESENTATIONS IN BRATISLAVA, TURIN, AND STOCKHOLM

Identifier	Return Reference	Explanation	
	1 '	PRIOR TO FILING THE 990 WITH THE IRS, THE GERMAN MARSHALL FUND'S REVIEW OF THE 990 IS CONDUCTED BY THE OFFICERS OF THE ORGANIZATION (PRESIDENT, MANAGING DIRECTOR OF EXECUTIVE OFFICE, AND CHIEF FINANCIAL OFFICER), AND BOARD OF TRUSTEES	

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	GERMAN MARSHALL FUND HAS A WRITTEN CONFLICT OF INTEREST POLICY AND ALL TRUSTEES, OFFICERS, AND EMPLOYEES ARE REQUIRED TO READ AND SIGN THE POLICY THIS POLICY IS INTENDED TO HELP IDENTIFY SITUATIONS THAT PRESENT POTENTIAL CONFLICT OF INTERESTS AND TO PROVIDE PROCEDURES TO ADDRESS ANY POTENTIAL CONFLICTS ADDITIONALLY, EACH TRUSTEE, OFFICER, AND EMPLOYEE IS REQUIRED TO ANNUALLY SIGN A STATEMENT AFFIRMING THE (1) RECEIPT OF THE CONFLICT OF INTEREST POLICY, (2) HAS READ AND UNDERSTANDS THE POLICY, AND (3) AGREES TO COMPLY WITH THE POLICY ALL DECISIONS ARE PROPERLY DOCUMENTED

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	GERMAN MARSHALL FUND USES BOTH A COMPENSATION SYSTEM AND COMPARABILITY DATA TO DETERMINE COMPENSATION FOR OFFICERS AND EMPLOYEES THIS SYSTEM EVALUATES RELATIVE MARKETPLACE JOB WORTH OF THE POSITION COMPARABLE TO SIMILAR POSITIONS OF OTHER LOCAL ORGANIZATIONS THE SYSTEM ALSO EVALUATES THE RELATIVE WORTH OF EACH POSITION WHEN COMPARING THE REQUIRED LEVEL OF JOB COMPETENCIES AND FORMAL TRAINING AND EXPERIENCE SENIOR MANAGEMENT AND HUMAN RESOURCES PERFORMS AN ANNUAL REVIEW OF ALL COMPENSATION ADDITIONALLY, THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES, REVIEWS AND APPROVES COMPENSATION FOR THE OFFICERS OF THE ORGANIZATION

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	GERMAN MARSHALL FUNDS MAKES AVAILABLE ITS GOVERNING DOCUMENTS, AUDITED FINANCIAL STATEMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE GENERAL PUBLIC UPON REQUEST

Identifier	Return Reference	Explanation
OTHER FEES	FORM 990, PART IX, LINE 11G	OTHER PROFESSIONAL SERVICES PROGRAM SERVICE EXPENSES 4,710,597 MANAGEMENT AND GENERAL EXPENSES 179,694 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 4,890,291

ldentifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	, ,	FOREIGN CURRENCY EXCHANGE LOSS -75,305 REFUNDS FROM EXPIRED GRANTS -85,548 FDN NET ASSETS 955

Identifier	Return Reference	Explanation
	FORM 990, PART XII, LINE 2C	THE PROCESS FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT ACCOUNTANT THAT AUDITED THE FINANCIAL STATEMENTS HAS BEEN CONSISTENT WITH PRIOR YEARS

ldentifier	Return Reference	Explanation
	FORM 990, PART I, COLUMN A	THE ORGANIZATION ADOPTED A DIFFERENT AND DETAILED APPROACH TO COMPLETE PART IX, STATEMENT OF FUNCTIONAL EXPENSE, OF 2012 FORM 990 TO BETTER REPRESENT ITS NATURAL CLASSIFICATION OF EXPENSES THEREFORE, THE ORGANIZATION MADE THE FOLLOWING ADJUSTMENT ON PRIOR YEAR COLUMN OF PART I OF 2012 FORM 990 TO BE CONSISTENT WITH CURRENT YEAR CHANGES LINE 15 (SALARIES, OTHER COMPENSATION, EMPLOYEE BENEFITS) INCREASED \$7,639,603 TO \$14,225,769 AND LINE 17 (OTHER EXPENSES) DECREASED \$7,639,603 TO \$17,327,031

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SCHEDULE R

(Form 990)

Department of the Treasury

Internal Revenue Service

DLN: 93493049017724

2012

OMB No 1545-0047

Open to Publi

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Employer identification number Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES 52-0954751 Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) (b) (d) (f) Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity THE GERMAN MARSHALL FUND OF (1) 1700 18TH STREET LLC - SINGLE MEMBER LLC **REAL ESTATE** DC 0 5,820,981 1744 R STREET NW UNITED STATES WASHINGTON, DC 20009 52-0954751 142,990 THE GERMAN MARSHALL FUND OF (2) THE TRANSATLANTIC FOUNDATION PROMOTE GREATER BE 206,195 COOPERATION AND **RUE DE LA LOI 155** UNITED STATES BRUSSELS 1040 UNDERSTANDING BETWEEN THE U.S. AND EUROPE 98-1154381 Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one Part II or more related tax-exempt organizations during the tax year.) (a)
Name, address, and EIN of related organization (c) (d) (e) (g) Legal domicile (state Section 512(b) Primary activity Exempt Code section Public charity status Direct controlling (13) controlled or foreign country) (if section 501(c)(3)) entity entity? Yes No

(a) Name, address, and EIN o related organization	f	(b) Primary activit	(c) Legal domicile (state or foreign country)	entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-	(f) Share of total income	(g) Share of end-of-yea assets	(h Disprop r allocat	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	ral or	(k) Percenta ownersh
					514)			Yes	No		Yes	No	
V Identification of Related Or line 34 because it had one or r	ganizations Taxa nore related organi	ble as a Corpo	ration is a cor	or Trust (poration or	Complete if trust during	the organı the tax ye	zatıon ar ar.)	iswere	d "Ye	s" to Form	990,	Part	:IV,
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(d) Direct controll entity	(e) Type of enti (C corp, S corp, or trust)		total Share e of	(g) e of end- year ssets		(h) ercentage wnership	Section (b) conti	(13)	
											Yes		No

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				'	Yes	No
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more relate	ed organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		
b Gift, grant, or capital contribution to related organization(s)							
c Gift, grant, or capital contribution from related organization(s)							
d Loans or loan guarantees to or for related organization(s)							
е	Loans or loan guarantees by related organization(s)				1e		
_	Don't and a firm malabad a management of the				1f		
	Dividends from related organization(s)						
					1g 1h		
	Purchase of assets from related organization(s)				1ii		
	Exchange of assets with related organization(s)				-		
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		
Performance of services or membership or fundraising solicitations for related organization(s)							
m Performance of services or membership or fundraising solicitations by related organization(s)							
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)							
	Sharing of paid employees with related organization(s)				10		
р	Reimbursement paid to related organization(s) for expenses				1p		
-	Reimbursement paid by related organization(s) for expenses				1q		
•							
r	Other transfer of cash or property to related organization(s)				1r		
s	Other transfer of cash or property from related organization(s)				1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this	s line, including co	vered relationships	and transaction thresholds			
	(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amor	unt inv	olved/	

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

egardıng exclu	ision for c	ertaın ınvestr	nent	partnerships								
(b) Primary activity	(c) Legal domicile (state or foreign country)	income (related, unrelated, excluded from tax under section 512-	org	section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets			amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		(k) Percentag ownership
		514)	Yes	No			Yes	No		Yes	No	
									1		1	l
	egarding exclu	(b) (c) Primary activity Legal domicile (state or foreign	regarding exclusion for certain investr (b) (c) (d) Primary activity Legal domicile (state or foreign country) excluded from tax under	(b) Primary activity Primary activity Co Legal domicile (state or foreign country) Country) (c) Predominant income (related, unrelated, excluded from tax under section 512-	(b) (c) (d) (e) Primary activity Legal domicile (state or foreign country) (country) ((b) (c) Legal domicile (state or foreign country) (related, excluded from tax under section 512-	(b) (c) Legal domicile (state or foreign country) (related, excluded from tax under section 512-	(b) (c) Legal domicile (state or foreign country) (related, excluded from tax under section 512-	(b) (c) Legal domicile (state or foreign country) (related, aunder section 512- (b) (c) Legal domicile (state or foreign country) (related, section 512- (c) Legal domicile (state or foreign country) (related, excluded from tax under section 512- (c) (d) (e) (e) Share of total end-of-year assets (related, unrelated, excluded from tax under section 512-	(b) (c) Legal domicile (state or foreign country) (related, country) (related, country) (related, excluded from tax under section 512-	(b) CC Legal domicile (state or foreign country) (related, country) (r	(b) Collegal domicile (state or foreign country) (related, excluded from tax under section 512-514) (c) Legal domicile (state or foreign country) (related, excluded from tax under section 512-514) (c) Legal domicile (state or foreign country) (related, excluded from tax under section 512-514)

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Schedule R (Form 990) 2012

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Part VII Supplemental Information

Identifier Return Reference Explanation	Complete this part to provide additional information for responses to questions on Schedule R (see instructions)						
			Explanation				

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TY 2012 Functional Currency and Exchange Rate QBU Statement

Name: THE GERMAN MARSHALL FUND OF THE UNITED STATES

EIN: 52-0954751

QBU Id Country of Operation		Functional Currency
US DOLLAR		1