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DLN: 93493192001313

Form 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

2012

OMB No 1545-0047

Open to Public Inspection

A Fo	r the	2012 cal	endar year, or tax year beginning	05-01-2012 , 2012, and ending 04-	30-2013			
		applicable	C Name of organization THE SALEM FOUNDATION			D Emp	loyer ider	ntification number
_	dress cl	=	Doing Business As			93-	6018523	3
	me cha	_						
	tıal retu		Number and street (or P O box if ma C/O PIONEER TRUST BANK PO BOX 2	ail is not delivered to street address) Room/s	uite	E Telep	hone num	ber
	mınate		·			(50	3)363-3	136
☐ Am	ended	return	City or town, state or country, and Z SALEM, OR 97308	IP + 4		(,	
Г Ар	plicatio	n pending	S.E.I., S.C. SYGGG			G Gros	s receipts \$	5,696,078
			F Name and address of prin-	cipal officer	H(a)	Is this a gro	ıp return	
						affiliates?		┌ Yes 🗸 No
					Н(ь)	Are all affilia	tes inclu	ded?
			<u> </u>		4			(see instructions)
I Ta	x-exen	npt status	✓ 501(c)(3) 501(c) () ◄ (॥	nsert no)		Group exem	ntion nur	nhar 🌬
J W	ebsit	e:► ww	w salemfoundation org		H(c)	Group exem	ption nai	ilbei F
K For	m of or	rganızatıon	Corporation Trust Association	Other ►	L Ye	ar of formation	1930 M	State of legal domicile OR
Pa	rt I	Sum	ımary		<u> </u>			
Governance		THE SA CHARIT	ABLE PURPOSES IN THE VICIN	n or most significant activities R THE PURPOSE OF RECEIVING, SA NITY OF SALEM, OREGON APPRO) ED DURING THE CURRENT FISCAL	KIMATEL			
Sove	2	Check tl	his box 🖊 if the organization dis	continued its operations or disposed	of more	than 25% of i	ts net as	sets
		Ni	of voting mambass of the same	ng hody (Dowt VIII line de)			3	- I
Activities &				ng body (Part VI, line 1a)			4	5
\$				alendar year 2012 (Part V, line 2a)			5	0
a व			mber of volunteers (estimate if ne				6	
			·	rt VIII, column (C), line 12			7a	0
	ь	Net unre	elated business taxable income fr	om Form 990-T, line 34			7b	
						Prior Year	<u> </u>	Current Year
	8	Contri	ibutions and grants (Part VIII, lin	e 1 h)		218	8,973	2,272,523
Rayenue	9	Progra	am service revenue (Part VIII, lir	e 2g)				0
9-2	10	Inves	tment ıncome (Part VIII, column	(A), lines 3, 4, and 7d)		32	1,130	335,551
立	11	Other	revenue (Part VIII, column (A), l	ines 5, 6d, 8c, 9c, 10c, and 11e)		22	0,964	377,035
	12			(must equal Part VIII, column (A), lıı	ne	76:	1,067	2,985,109
	13			X, column (A), lines 1-3)			3,573	1,029,467
	14		·	(, column (A), line 4)			,	0
	15	Saları	es, other compensation, employe	e benefits (Part IX, column (A), lines	5 –			
Expenses		10)				24	7,001	251,176
<u>₹</u>	16a			column (A), line 11e)	•			0
五	b		undraising expenses (Part IX, column (D)					
	17			nes 11a-11d, 11f-24e)	•		4,188	9,775
	18			t equal Part IX, column (A), line 25)		<u> </u>	4,762	1,290,418
. 07	19	Reven	iue less expenses. Subtract line 1	8 from line 12	-		3,695	1,694,691
Not Assets or Fund Balances					Dec	ginning of Cur Year	ient	End of Year
3.50 3.859	20	Total	assets (Part X, line 16)			18,30	3,307	20,827,737
R F	21	Total	liabilities (Part X, line 26)			1,03	7,967	863,477
	22		ssets or fund balances Subtract I	ine 21 from line 20		17,270	7,340	19,964,260
Pa	rt II	Sign	nature Block					
my k	nowle	dge and as any k	belief, it is true, correct, and com nowledge ***	mined this return, including accompa plete Declaration of preparer (other i			n all Info	
Sigr		Signa	ature of officer			Date		
Her	е	CARO Type	OL E HERMAN OFFICER e or print name and title					
			Print/Type preparer's name BETTY H WILEY	Preparer's signature	Date	Check I if	PTIN a P00040	
Pai	d	_	Firm's name	PC		self-employe	a 1 00040	
	pare	∍r _						
Use	On	ly	Firm's address 🟲 888 MADISON ST NE			Phone no (5	03) 585-17	782
			SALEM, OR 97301					

May the IRS discuss this return with the preparer shown above? (see instructions) $\ \ .$

Yes No

art IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	Yes	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt[4]{3}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X^{\bullet}	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		N o
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes,"</i> complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νo
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νo
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		Νο
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		Νο
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note, All Form 990 filers are required to complete Schedule O	38	Yes	

I CI	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	-	 Yes	 No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 0		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	-		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	-		
	gaming (gambling) winnings to prize winners?	1c		No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	-		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b		No
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		Νo
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
ь	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts	1		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
Ь	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νο
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
•		5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	_		
_	were not tax deductible?	6b		
7 a	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	\vdash		
	file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	<u>.</u>		
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
-	contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νο
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		No
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		No
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		Νo
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		Νo
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		Νo
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			1
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities]		
11	Section 501(c)(12) organizations. Enter			1
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		No
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	<u> </u>]		1
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		No
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand	1		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		l No
	If "Yes " has it filed a Form 720 to report these nayments? If "No " provide an explanation in Schedule 0	14a		H-110

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

36	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax 1a			
	year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee			
	or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are			
	ındependent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.	3		Νo
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		N o
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		
6	Did the organization have members or stockholders?	6		N o
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
, a	more members of the governing body?	7a		Νo
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		Νο
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
_				Νo
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		110
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	_	ıe Cod	
Se		_	ie Cod Yes	
		_		e.)
10a	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu		e.) No
10a b	Did the organization have local chapters, branches, or affiliates?	evenu 10a		e.) No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a		e.) No No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a		e.) No No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	e.) No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a	Yes	(e.) No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes	e.) No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes	(e.) No No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes	e.) No No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes	e.) No No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes	e.) No No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	No No No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	No No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10a 10b 11a 12a 12b 12c 13 14 15a	Yes Yes Yes Yes Yes	No No No No

- 17 List the States with which a copy of this Form 990 is required to be filed ▶OR
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website Vpon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►PIONEER TRUST BANK NA 109 COMMERCIAL ST NE SALEM, OR (503) 363-3136

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

Name and Title		·	(2)								
Any hours	(A) Name and Title	hours per	more	than	(do one	not box	c, unle	SS	compensation	compensation	amount of
Comparison Com											
Contract Contract		for related							(W- 2/1099-	(W- 2/1099-	
Contract Contract			마 얼 당	l in set	∄: 页	9	를	9	MISC)	MISC)	
(1) JILL MUNGER (25			용다	를 끊		ğ), eq.	≖			
(1) JILL MUNGER (25			걸	<u> </u>) O	m öğ				
(1) JILL MUNGER (25			<u> </u>	Trus		Ō.	말				
CHILDER MEMBER			"	e e			S EH e				
CMTEE MEMBER	(1) JILL MUNGER	25									
CANTIN MORRIS	CMTEE MEMBER	0 00	X						0	0	0
CMTEE MEMBER	(2) MARTIN MORRIS		V						0	0	0
CMTEE MEMBER		0 00	_ ^						0	U	
CMTEE MEMBER 0 00	(3) WILLIE RICHARDSON	25	l _x						0	0	0
Cmtee Member 0 00 X 0 0 0 (5) RYAN COLLIER 25 X 0 0 0 0 Cmtee Chair 0 00 X 251,176 0 0 0 TRUSTEE 0 00 X 251,176 0 0 0											
(5) RYAN COLLIER Centee Chair (6) PIONEER TRUST BANK NA TRUSTEE 0 000 X 25 X 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(4) KATHLEEN EVANS	25	×						0	0	0
CINTER CHAIR (6) PIONEER TRUST BANK NA TRUSTEE 0 000 X 251,176 0 0 0 0 0 0 0 0 0 0 0 0 0											
(6) PIONEER TRUST BANK NA TRUSTEE 0 00 X 251,176 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1		25	х						0	0	0
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Form 990 (2012)											
Form 990 (2012)											
											Form 990 (2012)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title A verage hours poweek (III any hou		person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-		(E) Reportable compensation from related organizations (W	/-	(F) Estima imount o compens from t	ted fother ation he
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC)		rganizati relate organiza	d
1b Sub-Total .						<u> </u>		<u></u>						
	ont inuat ion sheet		ection A	Α.				F						
d Total (add li	ines 1b and 1c).							!-		251,176				
	r of ındıvıduals (ın ⁻ reportable compe						dabov	e) w	ho receive	d more th	an			
													Yes	No
	nization list any fo						emplo	yee,	, or highes	t compen	sated employee			_
4 For any indiv	f "Yes," complete S idual listed on line and related organ	e 1a, is the sum	of repo	rtabl	есо	mpei						3		No
ındıvıdual .			• •		٠	•		•				4	Yes	
	on listed on line 1 dered to the organ										or individual for	5		Νο
Section B. In	dependent Co	ntractors												
	s table for your fiv n from the organiz										thin the organizat		tax year	
	N	(A) ame and business a	address							Des	(B) cription of services		(C Comper	
2 Total number of	of independent co	ntractors (inclu	dına but	not	lımıt	ed to	those	e list	ed above)	who rece	ived more than			

\$100,000 of compensation from the organization 🗝

		Check if Schedule O contains a respon	to any question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
	1a	Federated campaigns 1a					
	b	Membership dues 1b					
Other Similar Amounts	c	Fundraising events 1c					
Ş E	d	Related organizations 1d					
5.≝ 	e	Government grants (contributions) 1e					
i i i i i i i i i i i i i i i i i i i	f	All other contributions, gifts, grants, and 1f	2,272,523				
her	•	similar amounts not included above					
<u> </u>	g	Noncash contributions included in lines 1a-1f \$	1,690,032				
continutions, Gills, Grants and Other Similar Amounts	h	Total. Add lines 1a-1f	🔎	2,272,523			
			Business Code				
Program Service Revenue	2a						
<u>8</u>	b						
926	C						
Ze.	d						
Ē	e						
٥	f	All other program service revenue					
4	g	Total. Add lines 2a-2f		0			
	3	Investment income (including divident and other similar amounts)		352,746			352,746
	4	Income from investment of tax-exempt bond	+	0			
	5	Royalties	🕨	0			
		(ı) Real	(11) Personal				
	6a	Gross rents 977,014 Less rental 601,057					
	b	expenses					
	С	Rental income 375,957 or (loss)					
	d	Net rental income or (loss)		375,957			375,957
	7a	Gross amount from sales of assets other	(II) O ther				
	b	than inventory Less cost or other basis and 2,109,912					
	c	sales expenses Gain or (loss) -17,195					
	d	Net gain or (loss)		-17,195			-17,195
omer nevenue	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 a					
	b	Less direct expenses b					
5	c	Net income or (loss) from fundraising	events 🛌	0			
	9a	Gross income from gaming activities See Part IV, line 19					
	b	Less direct expenses b					
	c	Net income or (loss) from gaming acti	vities	0			
1	.0a	Gross sales of inventory, less returns and allowances .					
	b	Less cost of goods sold b					
	c	Net income or (loss) from sales of inve	entory 🛌	0			
		Miscellaneous Revenue	Business Code				
1	.1a	MISCELLANEOUS INCOME		1,078			1,078
	b						
	С						
	d	All other revenue					
	е	Total. Add lines 11a-11d	🕨	1,078			
1	.2	Total revenue. See Instructions .	▶	2,985,109			712,586

	Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must complete all columns All	other organizat	ions must comp	lete column (A.)	
CCLIC	Check if Schedule O contains a response to any question in this Pa				
	of include amounts reported on lines 6b, p, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	1,021,715	1,021,715		·
2	Grants and other assistance to individuals in the United States See Part IV, line 22	7,752	7,752		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0	1,132		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	251,176		251,176	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	0			
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	0			
9	Other employee benefits	0			
10	Payroll taxes	0			
11	Fees for services (non-employees)				
а	Management	0			
ь	Legal	300		300	
c	Accounting	8,275		8,275	
d	Lobbying	0		,	
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	0			
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	0			
L2	Advertising and promotion	0			
.3	Office expenses	0			
.4	Information technology	0			
. 4 .5		0			
	Royalties	0			
.6	Occupancy				
L7	Travel	0			
L8	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	0			
.0	Interest	0			
1	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	0			
23	Insurance	0			
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	DEPT OF JUSTICE FEES	1,200		1,200	
ь					
c					
d					
e	All other expenses	0			
25	Total functional expenses. Add lines 1 through 24e	1,290,418	1,029,467	260,951	
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)			-	

Part X Balance Sheet

		Check if Schedule O contains a response to any question in this Part X $$.				
			В	(A) eginning of year		(B) End of year
	1	Cash—non-interest-bearing			1	0
	2	Savings and temporary cash investments		1,712,425	2	2,339,337
	3	Pledges and grants receivable, net			3	0
	4	Accounts receivable, net			4	0
ts	5	Loans and other receivables from current and former officers, directors, trustee employees, and highest compensated employees. Complete Part II of Schedule L	es, key		5	0
	6	Loans and other receivables from other disqualified persons (as defined under standard 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing empand sponsoring organizations of section 501(c)(9) voluntary employees' benefining organizations (see instructions) Complete Part II of Schedule L	oloyers		6	0
4ssets	7	Notes and loans receivable, net	F	66,709	_	77,816
₹	8	Inventories for sale or use	F	00,700	8	0
	9		\vdash		9	
	10a	Prepaid expenses and deferred charges	,533,863		9	
	ь	Less accumulated depreciation 10b 1	,586,258	3,995,277	10c	3,947,605
	11	Investments—publicly traded securities	, ,	25,000		24,886
	12	Investments—other securities See Part IV, line 11	F	12,497,830		14,425,550
	13	Investments—program-related See Part IV, line 11	-	,,	13	0
	14	Intangible assets	\vdash		14	
	15	Other assets See Part IV, line 11	F	11,066		12,543
	16	Total assets. Add lines 1 through 15 (must equal line 34)	\vdash	18,308,307	16	20,827,737
	17	Accounts payable and accrued expenses		10,000,001	17	20,021,101
	18	Grants payable	-	1,001,000		828.800
	19	Deferred revenue	-	1,001,000	19	020,000
			\vdash		20	
	20	Tax-exempt bond liabilities	F			
ties	21	Escrow or custodial account liability Complete Part IV of Schedule D	-		21	
Liabiliti	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified				
<u>.</u>		persons Complete Part II of Schedule L	<u> </u>		22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties and other liabilities not included on lines 17-24) Complete Part X of Schedule		36,967	25	34 677
]	D	-	1,037,967	25 26	34,677 863,477
	26	Total liabilities. Add lines 17 through 25		1,057,967	26	
φ		Organizations that follow SFAS 117 (ASC 958), check here ► ✓ and complete lines 27 through 29, and lines 33 and 34.	•			
č	27	Unrestricted net assets		11,587,824	27	13,552,524
<u>छ</u>	28	Temporarily restricted net assets	\vdash	4,291,611	28	4,938,581
<u> </u>	29	Permanently restricted net assets	\vdash	1,390,905		1,473,155
Š	23	Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and	F	1,000,000		1,470,100
<u>.</u>		complete lines 30 through 34.				
0	30	Capital stock or trust principal, or current funds			30	
sets or Fund Balance	31	Paid-in or capital surplus, or land, building or equipment fund			31	
ΑŞ	32	Retained earnings, endowment, accumulated income, or other funds			32	
₹	33	Total net assets or fund balances		17,270,340	33	19,964,260
Ź	34	Total liabilities and net assets/fund balances	<u> </u>	18,308,307	34	20,827,737
		. I I I I I I I I I I I I I I I I I I I	- 1	10,000,007	J-7	20,021,101

Par		Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				৮
1	Total re	venue (must equal Part VIII, column (A), line 12)	1		2,9	85,109
2	Total e	xpenses (must equal Part IX, column (A), line 25)	2		1,2	290,418
3	Revenu	e less expenses Subtract line 2 from line 1	3		1,6	594,691
4	Netass	ets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			270,340
5	Net unr	ealized gains (losses) on investments	5			327,029
6	Donate	d services and use of facilities	6			
7	Investr	nent expenses	7			
8	Prior pe	riod adjustments	8			
9	Othero	hanges in net assets or fund balances (explain in Schedule O)	9		:	172,200
10	Net ass column	ets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, (B))	10		19,9	964,260
Par	t XII	Financial Statements and Reporting	•			
		Check if Schedule O contains a response to any question in this Part XII				. $ abla$
					Yes	No
1		ting method used to prepare the Form 990				
2a	Were th	e organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
		check a box below to indicate whether the financial statements for the year were compiled or review ate basis, consolidated basis, or both	ved on			
	∏ Se	parate basis				
b	Were th	e organization's financial statements audited by an independent accountant?		2b	Yes	
		check a box below to indicate whether the financial statements for the year were audited on a separ onsolidated basis, or both	ate			
	▽ Se	parate basis				
C		" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight eview, or compilation of its financial statements and selection of an independent accountant?	ofthe	2c	Yes	
	If the o Schedu	rganization changed either its oversight process or selection process during the tax year, explain in le O				
3a		sult of a federal award, was the organization required to undergo an audit or audits as set forth in the Audit Act and OMB Circular A-133?	!	3a		No
b		" did the organization undergo the required audit or audits? If the organization did not undergo the re audits, explain why in Schedule O and describe any steps taken to undergo such audits	quire	3b		

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As Filed Data -

DLN: 93493192001313

OMB No 1545-0047

Open to Public Inspection

Employer identification number

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization THE SALEM FOUNDATION

						93-6018523		
Part I	Reas	on for Pu	blic Charity Stat	t us (All organızatıo	ns must complete this p	oart.) See instructions	S.	
he orgar	nization is	not a privat	te foundation becaus	eıtıs (Forlines 1 thi	ough 11, check only one b	ox)		
1	A chur	ch, conventi	on of churches, or as	sociation of churches	described in section 170(l	b)(1)(A)(i).		
2	A scho	ol described	ın section 170(b)(1)(A)(ii). (Attach Sch	edule E)			
з Г	A hosp	ital or a coo	perative hospital ser	vice organization des	cribed in section 170(b)(1))(A)(iii).		
4			n organization operat ty, and state	ed in conjunction with	a hospital described in se c	ction 170(b)(1)(A)(iii).	Enter the	
5 				of a college or univer	sity owned or operated by	a governmental unit des	cribed in	
	section	170(b)(1)(A)(iv). (Complete Pa	art II)				
6 T	A feder	ral, state, or	local government or	governmental unit de	scribed in section 170(b)(3	1)(A)(v).		
7	describ	ed in sectio	on 170(b)(1)(A)(vi).	(Complete Part II)	ts support from a governme	ental unit or from the gen	ieral public	
		•		170(b)(1)(A)(vi) (C	·			
9	•		•	• •	of its support from contrib	,		S
	•			•	ect to certain exceptions, a	• •		
					ness taxable income (less	•	usinesses	
_	•	•	-	•	n 509(a)(2). (Complete Pa	•		
ro	•		•	•	or public safety. See sectio i	` ', '		
11	one or the box	more publicl	ly supported organization bes the type of supp	ations described in se orting organization an	enefit of, to perform the function 509(a)(1) or section d complete lines 11e throu onally integrated d	509(a)(2) See section ! gh 11h	509(a)(3).	Check
е Г	other t				ntrolled directly or indirect ublicly supported organiza			
f		. , . ,	received a written de	etermination from the	IRS that it is a Type I, Typ	e II, or Type III support	ing organi	zation,
	check	this box				, , , , , , , , , , , , , , , , , , , ,		Γ
g		-	2006, has the organı	zatıon accepted any g	ift or contribution from any	of the		
		ng persons?	roctly or indirectly c	ontrols outhor along	or together with persons de	ceribod in (ii)	Yes	N _a
								No
	•			e supported organizat	10117		g(i)	
			er of a person descri			11g		
	• •		•	n described in (i) or (i 	•	119	(iii)	
h	Provide	e tne followir	ng information about	the supported organiz	ration(s)			
(i) Na	me of	(ii) EIN	(iii) Type of	(iv) Is the	(v) Did you notify	(vi) Is the	(vii) Am	nount of
	orted		organization	organization in	the organization	organization in	mone	•
organ	ization		(described on lines 1-9 above	col (i) listed in	in col (i) of your	col (i) organized	sup	oort
			or IRC section	your governing	support?	in the U.S.		

instructions

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(e)** 2012 **(b)** 2009 (c) 2010 (d) 2011 (f) Total in) 🟲 1 Gifts, grants, contributions, and membership fees received (Do not 2,944,934 1,029,837 1,239,624 218,973 2,272,523 7,705,891 ınclude any "unusual arants ") 2 Tax revenues levied for the organization's benefit and either 0 paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge 2,944,934 1,029,837 1,239,624 218,973 2,272,523 7,705,891 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 5,537,421 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column Public support. Subtract line 5 from 2,168,470 line 4 Section B. Total Support Calendar year (or fiscal year (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total beginning in) 🟲 2,944,934 1,029,837 1,239,624 218,973 2,272,523 7,705,891 Amounts from line 4 Gross income from interest, dividends, payments received on 1,248,257 1,233,919 1,252,587 1,306,229 1,330,839 6,371,831 securities loans, rents, royalties and income from similar Sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 0 capital assets (Explain in Part IV) Total support (Add lines 7 14,077,722 through 10) 12 Gross receipts from related activities, etc (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check Section C. Computation of Public Support Percentage 14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) 14 15 400 % 15 Public support percentage for 2011 Schedule A, Part II, line 14 15 14 570 % 16a 33 1/3% support test -2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization b 33 1/3% support test - 2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported ►V organization b 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🏲	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
2	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
_	purpose						
3	Gross receipts from activities that are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities		_				
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified						
	persons						
Ь	A mounts included on lines 2 and 3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
C	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
Sa	rom line 6) ction B. Total Support						
	ndar year (or fiscal year beginning					l	
Caic	in) 🟲	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar						
	sources						
ь	Unrelated business taxable						
_	income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)						
14	First five years. If the Form 990 is	for the organizati	on's first, second	d, third, fourth, or	fifth tax year as	a 501(c)(3) orga	·
<u> </u>	check this box and stop here	lia Summant D	orconto a a				<u>► </u>
	ction C. Computation of Pub Public support percentage for 2012			12 column (f))		14-1	
15				: 13, COIUIIII (I))		15	
16	Public support percentage from 201					16	
	ction D. Computation of Inv				(4)		
17	Investment income percentage for	2012 (line 10c, c	olumn (f) divided	by line 13, colum	nn (f))	17	
18	Investment income percentage from	n 2011 Schedule	A, Part III, line	17		18	
					1 4 E	h 22 + 120/	d line 17 is not
19a	33 1/3% support tests—2012. If the	_		•		· · ·	d line 17 is not

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV

Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Part II, Line 17b--THE SALEM FOUNDATION IS A COMMUNITY TRUST WHICH TYPICALLY ATTRACTS LARGE CONTRIBUTIONS FROM FEWER DONORS FOR THE BENEFIT OF THE SALEM, OREGON COMMUNITY ITS GOVERNING BODY IS REPRESENTATIVE OF THE COMMUNITY, IT MAKES GRANTS AMONG OTHER SECTION 501 (C) (3) ORGANIZATIONS IN THE AREA, AND IT SOLICITS CONTRIBUTIONS AS IS APPROPRIATE TO ITS STANDING IN THE COMMUNITY BY WORD OF MOUTH, PAMPHLETS AND OCCASIONAL PUBLICITY THE SALEM FOUNDATION ENGAGES IN FUNDRAISING BY MAKING LOCAL BANKS, LAWYERS AND OTHER PROFESSIONALS IN THE COMMUNITY AWARE OF ITS CHARITABLE PURPOSES IN AND AROUND SALEM AS IS TYPICAL OF A COMMUNITY TRUST, THE SALEM FOUNDATION MEETS THE 10% FACTS AND CIRCUMSTANCES PUBLIC SUPPORT TEST

Explanat ion

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493192001313

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Supplemental Financial Statements

Name of the organization

	E SALEM FOUNDATION		Emp	noyer identific	acion numbe	er
				6018523		
Pa	organizations Maintaining Donor Advious organization answered "Yes" to Form 990,	Part IV, line 6.	ınds			
	_	(a) Donor advised funds		(b) Funds and	d other accou	unts
	Total number at end of year	6	<u> </u>			
	Aggregate contributions to (during year)	1,688,868	3			
	Aggregate grants from (during year)	746,739)			
	Aggregate value at end of year	9,928,983	3			
	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the organization's	<u> </u>	oradv	ısed	√ Yes	┌ No
	Did the organization inform all grantees, donors, and dor used only for charitable purposes and not for the benefit conferring impermissible private benefit?				✓ Yes	┌ No
a l	rt II Conservation Easements. Complete if t	he organization answered "Yes" to	Forr	n 990, Part !		
	Purpose(s) of conservation easements held by the organ Preservation of land for public use (e g , recreation of Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a conservation of the protection of th	r education) Preservation of an Preservation of a c	ertıfıe	d historic stru	ıcture	
	easement on the last day of the tax year	Г		T		
		-		Held at th	e End of the	Year
а	Total number of conservation easements	-	2a	 		
b	Total acreage restricted by conservation easements		2b			
С	Number of conservation easements on a certified histor	```	2c			
d	Number of conservation easements included in (c) acqu historic structure listed in the National Register	ired after 8/17/06, and not on a	2d			
	Number of conservation easements modified, transferre	d, released, extinguished, or terminate	d by th	ne organization	n during	
	the tax year 🗠					
	Number of states where property subject to conservatio	n easement is located ►				
	Does the organization have a written policy regarding the enforcement of the conservation easements it holds?	e periodic monitoring, inspection, hand	ling of	violations, ar	nd Yes	┌ No
	Staff and volunteer hours devoted to monitoring, inspect	ting, and enforcing conservation easem	nents o	luring the yea	r	
	A mount of expenses incurred in monitoring, inspecting,	and enforcing conservation easements	durın	a the vear		
	▶ \$	<u> </u>		- ,		
,	Does each conservation easement reported on line 2(d) and section $170(h)(4)(B)(ii)$?	above satisfy the requirements of sec	tion 1	70(h)(4)(B)(ı)	☐ Yes	┌ No
	In Part XIII, describe how the organization reports cons balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemen	footnote to the organization's financial			•	
ar	Organizations Maintaining Collections Complete if the organization answered "Ye		or Ot	her Similar	Assets.	
а	If the organization elected, as permitted under SFAS 11 works of art, historical treasures, or other similar assets service, provide, in Part XIII, the text of the footnote to	6 (ASC 958), not to report in its reven s held for public exhibition, education, o	or rese	arch in furthe		
b	If the organization elected, as permitted under SFAS 11 works of art, historical treasures, or other similar assets service, provide the following amounts relating to these	s held for public exhibition, education, o				lıc
	(i) Revenues included in Form 990, Part VIII, line 1			► \$		
	(ii) Assets included in Form 990, Part X			► \$		
	If the organization received or held works of art, historic	al treasures or other similar assets fo	r finan		ude the	
	following amounts required to be reported under SFAS 1		. mail	c.a. gain, prov	iac tile	

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

	Organizations Maintaining Co	HECHOIIS OF ALL	,									,,,,,,
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other recor	ds, ch	neck	any of t	the follo	wing that a	re a	sıgnıfıcant ı	ıse of	ıts	
а	Public exhibition		d	Γ	Loan	or exch	ange progr	ams				
b	Scholarly research		e	Γ	Othe	r						
с	Preservation for future generations											
4	Provide a description of the organization's co	ollections and expla	ın hov	w the	y furthe	er the o	rganızatıon	's ex	empt purpos	e in		
5	During the year, did the organization solicit			,					ıılar	_		_
Do	assets to be sold to raise funds rather than t		•						!! to Four		Yes	No_
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar	•			_		answere	a "Y	es" to Forr	1 990	,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?						r other ass	ets r	not	Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	I and complete the	follov	ving 1	able							
										A mou	nt	
c	Beginning balance							1c				
d	Additions during the year							1d				
e	Distributions during the year							1e				
f	Ending balance						L	1f				
2a	Did the organization include an amount on Fe	orm 990, Part X, line	e 21?							\sqcap	Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	expla	natio	on has	been pr	ovided in P	art X	(III			Г
Par												
		(a)Current year	(b)	Prior y		b (c) Two			hree years bad		Four ye	ears back
1a	Beginning of year balance	1,390,905		1,	377,949		1,371,178		1,321,8	76		265,316
b	Contributions	100			500		1,200					28,496
c	Net investment earnings, gains, and losses	129,602			61,916		98,219		102,8	24		27,508
d	Grants or scholarships	27,235			30,072		29,769		35,1			<u> </u>
e	Other expenditures for facilities and programs											14,802
f	Administrative expenses	20,217			19,388		62,879		18,3	28		1,321,876
g	End of year balance	1,473,155		1,	390,905		1,377,949		1,371,1	78		1,321,876
2	Provide the estimated percentage of the cur	rent year end baland	ce (lın	e 1g	, colum	n (a)) h	eld as					
а	Board designated or quasi-endowment 🕨											
b	Permanent endowment ► 100 000 %											
c	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	uld equal 100%										
3a	Are there endowment funds not in the posse	ssion of the organiza	ation	that	are hel	d and ac	dministere	d for	the			
	organization by								Г	22/:\	Yes	No No
	(i) unrelated organizations (ii) related organizations			•				•	-	Ba(i) Ba(ii)		No
ь	If "Yes" to 3a(II), are the related organization							٠. ٠	· · · <u>·</u>	3b		No
4	Describe in Part XIII the intended uses of the		40 *****	ent i	unds							
	Describe in Part XIII the intended uses of the VI Land, Buildings, and Equipme					10.						
				rt X		r other	(b)Cost or o basis (othe		(c) Accumula depreciation		(d) Boo	ok value
Par	t VI Land, Buildings, and Equipme			rt X	, line : a) Cost o sis (inve	r other	` <i>'</i>		` '			ok value 1,237,200
Par	t VI Land, Buildings, and Equipme Description of property			rt X	, line :	r other stment)	` <i>'</i>		` '			
Pari	Description of property			rt X	, line :	r other stment) 237,200	` <i>'</i>		depreciation			1,237,200
1a L b E	Description of property and			rt X	, line :	r other stment) 237,200 877,642	` <i>'</i>		depreciation	,688		1,237,200 2,480,954
Parria L b E c L d E	Description of property and			rt X	, line :	r other stment) 237,200 877,642	` <i>'</i>		depreciation	,688		1,237,200 2,480,954

Part VII Investments—Other Securities. Se	e Form 990, Part X, line 12.	
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security) (1)Financial derivatives		Cost or end-of-year market value
(2)Closely-held equity interests		
O ther		
	+	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	14,425,550	
Part VIII Investments—Program Related. S	/ /	<u> </u>
(a) Description of investment type	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<u> </u>	
Part IX Other Assets. See Form 990, Part X, (a) Desc		(b) Book value
(a) Desc	Прстоп	(b) book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line	15.)	
Part X Other Liabilities. See Form 990, Part	: X, line 25.	
1 (a) Description of liability	(b) Book value	
Federal income taxes		
PREPAID RENT AND DEPOSITS	34,677	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	▶ 34,677	
2 Fin 48 (ASC 740) Footnote In Part XIII provide the t	avt of the feetnets to the organia	intion's financial statements that reports the

, Рап	Reconciliation of Revenue per Audited Financial Statements with Revenue	<u>jer ket</u>	urn
1	Total revenue, gains, and other support per audited financial statements	1	4,413,195
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	1,428,086
3	Subtract line 2e from line 1	3	2,985,109
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
ь	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4c	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	2,985,109
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses	per R	eturn
1	Total expenses and losses per audited financial statements	1	1,719,275
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIII)	1	
e	Add lines 2a through 2d	2e	428,857
3	Subtract line 2e from line 1	3	1,290,418
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
ь	Other (Describe in Part XIII)	1	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	1,290,418
Dari	XIII Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional

Identifier	Return Reference	Explanation
Part XII, Line 2d	Part XII, Line 2d Other expenses and losses per audited F/S	RENTAL EXPENSES NETTED ON FORM 990 \$601057 ACCRUED GRANTS PAYABLE \$-172200
Part XI, Line 2d	Part XI, Line 2d Other revenue amounts included in F/S but not included on form 990	RENTAL EXPENSES NETTED ON FORM 990 \$601057
Part X	Part X FIN48 Footnote	THE SALEM FOUNDATION IS A NON-PROFIT ORGANIZATION AND IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE MANAGEMENT HAS ANALYZED TAX POSITIONS TAKEN ON ITS 2009, 2010, AND 2011 TAX RETURNS, AND THOSE EXPECTED TO BE TAKEN ON ITS 2012 TAX RETURN AND HAS CONCLUDED THAT NO LIABILITY FOR UNRECOGNIZED TAX BENEFITS SHOULD BE RECORDED RELATED TO UNCERTAIN TAX POSITIONS MANAGEMENT IS NOT AWARE OF ANY TAX POSITIONS FOR WHICH IT IS REASONABLY POSSIBLE THAT THE TOTAL AMOUNTS OF UNRECOGNIZED TAX BENEFITS WILL CHANGE MATERIALLY IN THE NEXT 12 MONTHS
Part V , Line 4	Part V , Line 4 Intended uses of the endowment fund	THE TRUSTEE INVESTS, MANAGES, AND DISTRIBUTES ENDOWMENT FUNDS SUBJECT TO THE FOUNDATION'S GOVERNING DOCUMENTS AND THE OREGON UNIFORM PRUDENT MANAGEMENT OF INSTITUTIONAL FUNDS ACT (UPMIFA) THE GOVERNING DOCUMENTS PROVIDE THAT UP TO 4% OF THE CORPUS OF ANY ONE OR MORE OF THE ENDOWMENT FUNDS IN ANY ONE CALENDAR YEAR MAY BE APPROPRIATED FOR DISTRIBUTION THE INVESTMENT POLICY CONSIDERS THE NEEDS AND OBJECTIVES OF EACH FUND AND ATTEMPTS TO MAXIMIZE TOTAL RETURN CONSISTENT WITH AN ACCEPTABLE LEVEL OF RISK ENDOWMENT ASSETS ARE INVESTED IN A WELLDIVERSIFIED ASSET MIX THAT IS INTENDED TO RESULT IN AN INFLATION-PROTECTED RATE OF RETURN THAT HAS SUFFICIENT LIQUIDITY TO MAKE AN ANNUAL DISTRIBUTION OF 4% WHILE GROWING THE FUND IF POSSIBLE

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OMB No 1545-0047

Open to Public

Department of the Treasury

Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

Internal Revenue Service			- Attach to Form 330				Inspection
Name of the organization THE SALEM FOUNDATION						Employer identification	on number
Dart I Comoral Informatio	an on Cuanta and	d Assistance				93-6018523	
Part I General Information 1 Does the organization maintain			grants or assistance, the	arantoos' aliqubility for	the grapts or assist	ence and	
the selection criteria used to a							✓ Yes
2 Describe in Part IV the organiz	ation's procedures fo	or monitoring the use o	f grant funds in the Unite	d States			
Part II Grants and Other A Form 990, Part IV, lin							es" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	
See Addıtıonal Data Table							
2 Enter total number of section 5	01(c)(3) and govern	l ment organizations list	ed in the line 1 table.			▶	26
3 Enter total number of other orga	anızatıons lısted ın th	ne line 1 table				🕨 📃	1

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line	e 22
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or a	ssistance	(b) Number of recipients		(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) COLLEGE SCHOLARSI INSTITUTIONS F/B/O ST		22		7,752			
	ntal Informat					ı	
Complete this part to provide	the information r	equired in Part I, li	ne 2,	Part III, column (b), and	d any other additional in	formation	
Ident if ier	Return Referenc	e	Expla	anat ion			

Ident if ier	Return Reference	Explanation
Grantmaker's Description of How Grants are Used		THE SALEM FOUNDATION VERIFIES THAT THE RECIPIENTS OF GRANTS ARE QUALIFIED 501(C)(3) ORGANIZATIONS AND PROVIDES A LETTER OF INSTRUCTION REGARDING THE USE OF THE GRANTS UNLESS SPECIFIED BY THE ADVISOR OF A DONOR-ADVISED FUND, NO FORMAL REPORTS ON THE USE OF GRANTS ARE REQUIRED FROM THE RECIPIENTS

 Software ID:
 12000229

 Software Version:
 2012v2.0

 EIN:
 93-6018523

Name: THE SALEM FOUNDATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of (b) EIN (c) IRC Code section (d) Amount of cash (e) Amount of non- (f) Method of (g) Description of

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
YOUNG WOMENS CHRISTIAN ASSOCIATION 1255 BROADWAY NE STE 110 SALEM,OR 97301	93-0386985		13,793	0			GENERA L
WEST SALEM FOURSQUARE CHURCH3094 GEHLAR RD NW SALEM,OR 97304	95-1684062		6,000	0			GENERA L
UNION GOSPEL MISSIONP O BOX 431 SALEM, OR 97308	93-0457267		54,178	0			GENERAL
THE SALVATION ARMYP O BOX 7047 SALEM, OR 97303	94-1156347		13,178	0			GENERAL
THE BOYS & GIRLS CLUB OF SALEM1395 SUMMER ST NE SALEM, OR 97301	93-0581470		10,178	0			GENERAL
ST JOSEPH CATHOLIC CHURCH721 CHEMEKETA STREET NE SALEM,OR 97301	93-0399053		10,000	0			GENERAL
SENIOR TOWNHOUSE INC 2615 PORTLAND RD NE SALEM, OR 97301	93-0594276		20,000	0			GENERA L
SALEM-KEIZER PUBLIC SCHOOLSP O BOX 12024 SALEM,OR 97309	93-6000763		9,848	0			GOVERNMENT ORGANIZATION
SALEM-KEIZER EDUCATION FDN233 COMMERCIAL NE SALEM,OR 97301	93-0831467		70,000	0			GENERA L
SALEM PUBLIC LIBRARY FDNP O BOX 14810 SALEM,OR 97309	93-0799658		5,618	0			GENERAL
SALEM LEADERSHIP FOUNDPO BOX 7384 SALEM,OR 97303	93-1215089		5,500	0			GENERA L
SALEM INTERFAITH HOSPITALITY NET1055 EDGEWATER ST NW SALEM,OR 97304	93-1234367		10,000	0			GENERA L
SALEM HOSPITAL FOUNDATIONP O BOX 14001 SALEM, OR 97309	23-7002687		5,442	0			GENERAL
OREGON STATE HOSPITAL MUSEUM480 CHURCH ST SE SALEM,OR 97301	27-1850784		10,000	0			GENERAL
MT ANGEL ABBEYONE ABBEY DRIVE ST BENEDICT, OR 97373	93-0386869		74,000	0			GENERAL
MID-VALLEY WOMENS CRISIS SVC795 WINTER ST NE SALEM, OR 97301	51-0141214		6,500	0			GENERA L
LIBERTY HOUSE2685 4TH ST NE SALEM,OR 97301	93-1236936		17,000	0			GENERAL
JESUIT SCHOOL OF THEOLOGY1735 LE ROY AVENUE BERKELEY, CA 94709	94-1156462		18,000	0			GENERAL
GONZAGA UNIVERSITY502 E BOONE SPOKANE, WA 99258	91-0236600		18,000	0			GENERAL
FAMILY BUILDING BLOCKS INC2425 LANCASTER DR NE SALEM, OR 97305	93-1233373		26,000	0			GENERAL
CITY OF SALEM555 LIBERTY ST SE SALEM, OR 97301	93-6002249		15,663	0			GOVERNMENT ORGANIZATION
CHEMEKETA COMMUNITY COLLEGE FOUNDATIONP O BOX 14007 SALEM, OR 97309	93-6097106		13,330	0			GENERAL
CATHOLIC COMMUNITY SERVICESP O BOX 20400 SALEM, OR 97307	93-0903773		38,394	0			GENERAL
BENEDICTINE FOUNDATION OF OREGON P O BOX 912 MT ANGEL, OR 97362	93-0768332		30,000	0			GENERAL
ASSISTANCE LEAGUE OF SALEM1095 SAGINAW ST S SALEM, OR 97302	93-6030372		7,000	0			GENERAL
ARCHBISHOP FRANCIS BLANCHET SCHOOL4373 MARKET ST NE SALEM, OR 97301	93-1171184		250,000	0			GENERAL
ABBEY FOUNDATION OF OREGONONE ABBEY DRIVE ST BENEDICT, OR 97373	04-3703021		180,000	0			GENERA L

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Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Compensation Information

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization THE SALEM FOUNDATION

Employer identification number

93-6018523

Pa	Questions Regarding Compensation				
				Yes	No
1a	Check the appropriate box(es) if the organization provide				
	990, Part VII, Section A, line 1a Complete Part III to	_			
	First-class or charter travel Travel for companions	Housing allowance or residence for personal use Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e.g., maid, chauffeur, chef)			
) Discretionary spending account	, reisonar services (e.g., mara, chadhear, cher)			
ь	If any of the boxes in line 1a are checked, did the organ	ızatıon follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses descr		1b		
2	Did the organization require substantiation prior to reim	, ,			
	directors, trustees, and the CEO/Executive Director, re	garding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organiza				
	organization's CEO/Executive Director Check all that a	apply Do not check any boxes for methods on of the CEO/Executive Director, but explain in Part III			
	Compensation committee Independent compensation consultant	Written employment contract Compensation survey or study			
	Form 990 of other organizations	Approval by the board or compensation committee			
	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,			
4	During the year, did any person listed in Form 990, Part	VII, Section A, line 1a with respect to the filing organization			
	or a related organization				
а	Receive a severance payment or change-of-control pay	ment?	4a		Νo
b	Participate in, or receive payment from, a supplemental	nonqualified retirement plan?	4b		Νo
С	Participate in, or receive payment from, an equity-based		4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provid	le the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must c	complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line	•			
	compensation contingent on the revenues of				
а	The organization?		5a		Νo
b	Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in Form 990, Part VII, Section A, line compensation contingent on the net earnings of	e 1a, did the organization pay or accrue any			
а	The organization?		6a		Νo
b	Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section A, line	e 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," desc	ribe in Part III	7		Νo
8	Were any amounts reported in Form 990, Part VII, paid				
	subject to the initial contract exception described in Re in Part III	guiations section 53 4958-4(a)(3)? If "Yes," describe			,
_			8		No
9	If "Yes" to line 8, did the organization also follow the rel section 53 4958-6(c)?	buttable presumption procedure described in Regulations	9		Νo

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	Nontaxable (E) Total of columns	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier Return Reference Explanation

Schedule J (Form 990) 2012

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DLN: 93493192001313

Employer identification number

OMB No 1545-0047

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SCHEDULE M (Form 990)

Department of the Treasury

THE SALEM FOUNDATION

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Noncash Contributions

Internal Revenue Service Name of the organization

93-6018523 Part I Types of Property (a) (b) (d) (c) Method of determining Check Number of contributions Noncash contribution ıf or items contributed amounts reported on noncash contribution amounts applicable Form 990, Part VIII, line 1 g 1 Art—Works of art . . . 2 Art—Historical treasures Art—Fractional interests 4 Books and publications Clothing and household goods Cars and other vehicles Boats and planes . . . Intellectual property . . . Securities—Publicly traded . Х 1,690,032 NYSE Securities—Closely held stock 11 Securities—Partnership, LLC, or trust interests 12 Securities-Miscellaneous . . Qualified conservation contribution-Historic structures 14 Qualified conservation contribution—Other . . . Real estate—Residential . 16 Real estate—Commercial . Real estate—Other . . . 17 18 Collectibles Food inventory . . . 19 Drugs and medical supplies . 20 21 Taxidermy Historical artifacts 23 Scientific specimens . . Archeological artifacts . 25 Other ► (__ 26 Other ►(___ 27 Other ►(__ 28 Other ► (Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement . Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it

must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? 30a No **b** If "Yes," describe the arrangement in Part II 31 Yes Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? 32a Νo **b** If "Yes," describe in Part II If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

Schedule M (Form 990) (2012)

Part II Supplemental Information. Complete this part to provide the information required by Part I, lines 30b,

32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the						
number of items received, or a combination of both. Also complete this part for any additional information.						
Identifier	Return Reference	Explanation				

Schedule M (Form 990) (2012)

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DLN: 93493192001313

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2012

Open to Public Inspection

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Employer identification number

93-6018523

ldentifier	Return Reference	Explanation
Form 990, Part XI, Line 9	Other Changes In Net Assets Or Fund Balances - Other Increases	ACCRUED GRANTS PAYABLE = \$172200
Form 990, Part VI, Line 19	Form 990, Part VI, Line 19 Other Organization Documents Publicly Available	UPON REQUEST
Form 990, Part VI, Line 12c	Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts	MEMBERS OF THE DISTRIBUTION COMMITTEE ARE REQUIRED TO DISCLOSE ANY CONFLICTS OF INTEREST AND REFRAIN FROM VOTING ON GRANTS REQUESTED BY OTHER CHARITABLE ENTITIES WITH WHICH THEY ARE AFFILIATED
Form 990, Part VI, Line 11b	Form 990, Part VI, Line 11b Form 990 Review Process	DESIGNATED OFFICERS OF TRUSTEE REVIEW FORM 990 BEFORE FILING
Form 990, Part VI, Line 2	Form 990, Part VI, Line 2 Description of Business or Family Relationship of Officers, Directors, Et	DISTRIBUTION COMMITTEE MEMBER JILL MUNGER IS A MINORITY SHAREHOLDER IN PIONEER TRUST BANK, N A, WHICH SERVES AS TRUSTEE OF THE SALEM FOUNDATION JILL'S FATHER, WILLIAM MEIER, IS ALSO A MINORITY SHAREHOLDER AND FORMERLY WAS AN EXECUTIVE OFFICER AND BOARD MEMBER OF PIONEER TRUST BANK, N A JILL'S BROTHER, KENT MEIER, IS ALSO A MINORITY SHAREHOLDER AND CURRENTLY IS ON THE BOARD OF DIRECTORS OF PIONEER TRUST BANK, N A JILL WAS APPOINTED TO THE COMMITTEE AFTER DUE LEGAL AND BOARD CONSIDERATION OF FAMILY AND OWNERSHIP RELATIONS WITH PIONEER TRUST BANK, N A