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\*\* EXTENSION OF TIME TO FILE ATTACHED\*\* **Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

|               | <u> </u>                       | or the            | e 2012 <u>calendar year, or tax year beginning MAY 1 , 2</u>  | <u>2012 an</u>        | d ending             | <u>APR 30, 201</u>        | .3   |             |  |  |  |  |
|---------------|--------------------------------|-------------------|---|-----------------------|----------------------|---------------------------|--|-------------|--|--|--|--|
| 2013          | B CI                           | heck if           | C Name of organization  |                       | _                    | D Employer ident          | tification number                                  |             |  |  |  |  |
| မ             |                                | Addre             | The Dunavant Foundation   |                       |                      |                           |  |             |  |  |  |  |
| <del>-</del>  |                                | Name<br>chang     |   |                       | •                    | 58-1528504                |  |             |  |  |  |  |
| ب             |                                | Initial<br>return | Number and street (or P.O. box if mail is not delivered to street   | address)              | Room/suite           |                           |  |             |  |  |  |  |
| DEC           |                                | Termii            | 1900 Union Avenue   | ·                     |                      | (90                       | 1) 728-4600  |             |  |  |  |  |
|               |                                | Amen              |   |                       |                      | G Gross receipts \$       | 105,12   | 26.         |  |  |  |  |
| JAT           |                                | Application       | Memphis, in 30104-4029  |                       | H(a) Is this a group | preturn                   |  |             |  |  |  |  |
| 74            |                                | pendii            | F Name and address of principal officer:Robert M.   | Fockler               |                      | for affiliates?           | ☐ Yes 🗓  | No          |  |  |  |  |
| 18.<br>18.    |                                |                   | same as C above   |                       |                      | H(b) Are all affiliates   | ıncluded? Yes                                      | No          |  |  |  |  |
|               | <u>  Ta</u>                    | ax-ex             | empt status: X 501(c)(3) 501(c) ( ) ◀ (insert no.   | )                     | 1) or 52             | 7 If "No," attach         | n a list (see instructions                         | 3)          |  |  |  |  |
|               |                                |                   | te: ▶ www.cfgm.org  | H(c) Group exemp      | 1                    |                           |  |             |  |  |  |  |
| _==           |                                |                   | organization: X Corporation Trust Association   | Other ►               | L Year               | r of formation: 1983      | M State of legal domicile                          | : <b>TN</b> |  |  |  |  |
|               | Pa                             | rt I              | Summary   |                       |                      |                           |  |             |  |  |  |  |
|               | Activities & Governance        | 1                 | Bnefly describe the organization's mission or most significant a  | ctivities: <u>See</u> | State                | ment O                    |  |             |  |  |  |  |
|               | rna                            | 2                 | Check this box   if the organization discontinued its op  | erations or disp      | osed of mor          | e than 25% of its net     | assets   |             |  |  |  |  |
|               | ove                            |                   | Number of voting members of the governing body (Part VI, line   | 1a)                   |                      | [ ;                       | 3  | 5           |  |  |  |  |
|               | Ğ                              | 4                 | Number of independent voting members of the governing body  | (Part VI, line 1b     | )                    |                           | 4  | 3           |  |  |  |  |
|               | es 6                           | 5                 | Total number of individuals employed in calendar year 2012 (Pa  | rt V, line 2a)        |                      |                           | 5  | 0           |  |  |  |  |
|               | Vİ.                            | 6                 | Total number of volunteers (estimate if necessary)  | 617 EL 1177 PM        | <del></del> ;        | _ (                       | 6  | 2           |  |  |  |  |
|               | <b>₹</b>                       | 7 a               | Total unrelated business revenue from Part VIII, column (6), line   | #3 VED                |                      | 7                         | 7a 1,85  | <u>51.</u>  |  |  |  |  |
|               |                                | b                 | Net unrelated business taxable income from Form 990-T, line 34  |                       | ပ္က                  | 7                         | 7b   | <u>0.</u>   |  |  |  |  |
| <*            | 5                              |                   | %  DEC 2  | 3 2013                | RS-08                | Prior Year                | Current Year                                       |             |  |  |  |  |
| 20%           | e e                            | 8                 | Contributions and grants (Part VIII, line 1h)   | - 0 2010              |                      | 103,275                   |  |             |  |  |  |  |
| 1 5 20        | gu e                           | 9                 | Program service revenue (Part VIII, line 2g)  | ENIT                  |                      | 0                         | <del>-  </del>                                     | <u>0.</u>   |  |  |  |  |
| <b>™</b>      | æ                              | 10                | Investment income (Part VIII, column (A), lines 3, 4, and 7d)   | Pal 4, 91             |                      | 57 507                    |  | <u>0.</u>   |  |  |  |  |
| ~             | _                              | 11                | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and   | 111e)                 | <u> </u>             | 57,507                    |  |             |  |  |  |  |
| JAN           |                                |                   | Total revenue - add lines 8 through 11 (must equal Part VIII, colu  | umn (A), line 12)     |                      | 160,782                   |  |             |  |  |  |  |
|               |                                |                   | Grants and similar amounts paid (Part IX, column (A), lines 1-3)  |                       | -                    | 0                         |  | <u>0.</u>   |  |  |  |  |
| SCANNED       |                                |                   | Benefits paid to or for members (Part IX, column (A), line 4)   |                       | <u>"</u>             | 0                         |  | <u>0.</u>   |  |  |  |  |
| 3             | Ses                            |                   | Salaries, other compensation, employee benefits (Part IX, column  | nn (A), lines 5-10    | " ⊢                  | 0                         |  | <u>0.</u>   |  |  |  |  |
|               | Expenses                       |                   | Professional fundraising fees (Part IX, column (A), line 11e)   |                       | _                    | 0                         | · · ·  | 0.          |  |  |  |  |
| $\mathcal{Q}$ | Ä                              |                   | Total fundraising expenses (Part IX, column (D), line 25)   | <del>-</del>          | <u> </u>             | 20                        | <del>,                                      </del> | 20.         |  |  |  |  |
| ررو           |                                |                   | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses Add lines 13-17 (must equal Part IX, column (A) | line 25)              |                      | 20                        |  | <u>20.</u>  |  |  |  |  |
|               |                                |                   | Revenue less expenses. Subtract line 18 from line 12  | , iiile 23)           |                      | 160,762                   |  |             |  |  |  |  |
|               | 28                             | 19                | Trevenue less expenses. Subtract line 10 from line 12   | <del>-</del>          | R                    | eginning of Current Yea   |  | <del></del> |  |  |  |  |
|               | Net Assets or<br>Fund Balances | 20                | Total assets (Part X, line 16)  |                       | ا ا                  | 9,906,716                 |  | 68.         |  |  |  |  |
|               | Ass                            |                   | Total liabilities (Part X, line 26)   |                       |                      |                           | 738,34   |             |  |  |  |  |
|               | 활퇴                             |                   | Net assets or fund balances. Subtract line 21 from line 20  |                       |                      | 9,906,716                 |  |             |  |  |  |  |
|               |                                | rt II             | Signature Block   |                       |                      |                           |  |             |  |  |  |  |
|               | Unde                           | r pena            | Ities of perjury, I declare that I have examined this return, including acco  | mpanying schedi       | les and stater       | nents, and to the best of | f my knowledge and belief,                         | , ıt ıs     |  |  |  |  |
|               | true,                          | correc            | t, and complete. Declaration of preparer (other than officer) is based on   | all information of    | which prepare        | er has any knowledge.     |  |             |  |  |  |  |
|               |                                |                   | Mala & Mcamp  |                       |                      | 10-                       | 6-2013   |             |  |  |  |  |
|               | Sign                           | 1                 | Signature of officer  |                       |                      | Date                      |  |             |  |  |  |  |
|               | Here                           | е                 | Mack E. McCaul, Jr., Treasure   | er                    |                      |                           |  |             |  |  |  |  |
|               |                                |                   | Type or print name and title  |                       |                      |                           |  |             |  |  |  |  |
|               |                                |                   | Print/Type preparer's name Preparer's sig   | nature                |                      | Date Check                | PTIN   |             |  |  |  |  |
|               | Paid                           |                   |   |                       |                      | self-em                   |  |             |  |  |  |  |
|               | Prep                           |                   | Firm's name   |                       |                      | Firm's EIN                | <u> </u>   |             |  |  |  |  |
|               | Use                            | Only              | Firm's address  |                       |                      |                           |  |             |  |  |  |  |
|               |                                |                   | <u></u>   |                       |                      | Phone no.                 |  | 1           |  |  |  |  |
|               | May                            | the II            | RS discuss this return with the preparer shown above? (see inst   | ructions)             |                      |                           | Yes  | <u>No</u>   |  |  |  |  |

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|     | •   |            | Yes | No       |
|-----|---|------------|-----|----------|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?   |            |     |          |
| _   | If "Yes," complete Schedule A   | _1_        | X   |          |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors?  | 2          | X   |          |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for   |            |     | v        |
|     | public office? If "Yes," complete Schedule C, Part I  | 3          | -   | X        |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect  | _          |     | 37       |
|     | during the tax year? If "Yes," complete Schedule C, Part II   | _4_        |     | X        |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or  | _          |     | v        |
| _   | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III  | 5          | _   | <u> </u> |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to   | •          |     | v        |
| _   | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | _6_        |     | X        |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,   | -          |     | v        |
| _   | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  | 7          |     | _X_      |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete  |            |     | х        |
| _   | Schedule D, Part III  | 8          |     |          |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for   |            |     |          |
|     | amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?   | 9          |     | X        |
| 40  | If "Yes," complete Schedule D, Part IV  Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent   | 9          |     |          |
| 10  | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V  | 10         |     | X        |
| 44  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X  |            |     |          |
| 11  | as applicable   |            |     |          |
| 2   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,   |            |     |          |
| _   | Part VI   | 11a        | Х   |          |
| b   | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total   |            |     |          |
| -   | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b        |     | X        |
| С   | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total  |            |     |          |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  | 11c        |     | X        |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in  |            |     |          |
|     | Part X, line 16? If "Yes," complete Schedule D, Part IX   | 11d        | X   |          |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   | 11e        |     | X        |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses   |            |     |          |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  | 11f        |     | X        |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete   |            |     |          |
|     | Schedule D, Parts XI and XII  | 12a        |     | _X       |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?   |            |     |          |
|     | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional   | 12b        |     | Х        |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13         |     | X        |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | <u>14a</u> |     | X        |
| b   |   |            |     |          |
|     | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000  | 4.4        |     | v        |
|     | or more? If "Yes," complete Schedule F, Parts I and IV  | 14b        |     | _X_      |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization   | 45         |     | v        |
| 40  | or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals | _15        |     | <u> </u> |
| 16  | located outside the United States? If "Yes," complete Schedule F, Parts III and IV  | 16         |     | X        |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,   | 10         |     |          |
| "   | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I  | 17         |     | Х        |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines  | _ ··       |     |          |
| .5  | 1c and 8a? If "Yes," complete Schedule G, Part II   | 18         |     | Х        |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"  |            |     |          |
|     | complete Schedule G, Part III   | 19         | ,   | X        |
| 20a |   | 20a        |     | X        |
|     | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  | 20b        |     |          |

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Part IV Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the 21 Х United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 21 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, X column (A), line 2? If "Yes," complete Schedule I, Parts I and III 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current 23 and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete X 23 Schedule J 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete X Schedule K. If "No", go to line 25 24a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a X disqualified person during the year? If "Yes," complete Schedule L, Part I 25a b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete 25b Х Schedule L, Part I Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified 26 X person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II 26 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member X of any of these persons? If "Yes," complete Schedule L, Part III 27 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28b c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV X 28c X Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 X Did the organization liquidate, terminate, or dissolve and cease operations? X If "Yes," complete Schedule N, Part I 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete X 32 Schedule N. Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations X sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and X Part V, line 1 34 X 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 X Did the organization conduct more than 5% of its activities through an entity that is not a related organization X and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 37 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? 38

Form 990 (2012)

Note. All Form 990 filers are required to complete Schedule O

The Dunavant Foundation 58-1528504 Form 990 (2012) Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V Yes 0 1a Enter the number reported in Box 3 of Form 1096 Enter 0 if not applicable 1a 0 Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 1c 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 0 filed for the calendar year ending with or within the year covered by this return b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) X 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? За b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a X financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a **b** If "Yes," enter the name of the foreign country ▶ See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts X 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a X b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b c If "Yes." to line 5a or 5b, did the organization file Form 8886-T? 5c Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 6a X b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). X a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? 7c 7d If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h h Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 8 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? 9a Did the organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter 10a

Initiation fees and capital contributions included on Part VIII, line 12

Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

Section 501(c)(12) organizations. Enter

Gross income from members or shareholders

Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12b

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

Section 501(c)(29) qualified nonprofit health insurance issuers.

a Is the organization licensed to issue qualified health plans in more than one state?

Note. See the instructions for additional information the organization must report on Schedule O

**b** Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans

c Enter the amount of reserves on hand

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedi

|    |     |     | 1 | I |
|----|-----|-----|---|---|
|    |     | 13a |   |   |
|    |     |     |   |   |
|    |     |     |   |   |
|    | 13b |     |   |   |
|    | 13c |     |   |   |
|    |     | 14a |   | X |
| ul | e O | 14b |   |   |

10b

11a

11b

Form 990 (2012)

58-1528504 Form 990 (2012) The Dunavant Foundation Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. b Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X 2 officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision X of officers, directors, or trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Х Did the organization become aware during the year of a significant diversion of the organization's assets? 5 X 6 Did the organization have members or stockholders? 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or X 7a more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or X 7b persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: The governing body? 8a X b Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O q X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes No 10a Did the organization have local chapters, branches, or affiliates? 10a X b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c X Did the organization have a written whistleblower policy? 13 13 14 Did the organization have a written document retention and destruction policy? 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X The organization's CEO, Executive Director, or top management official 15a Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X 16a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶TN Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Upon request Own website X Another's website Other (explain in Schedule O) Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year State the name, physical address, and telephone number of the person who possesses the books and records of the organization

1900 Union Avenue, Memphis, TN 38104-4029

Form **990** (2012)

Community Foundation of Greater Memphis, Inc. \_- 901-728-4600

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated

Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order individual trustees or directors; institutional trustees, officers, key employees, highest compensated employees, and former such persons.

| week (list any hours for related organizations below line)  (1) Tommie Smith Dunavant  Chair  (2) Buchanan D. Dunavant Vice-Chair  (3) Robert M. Fockler President  (4) Mack E. McCaul, Jr. Treasurer  (5) J. Martin Regan, Jr.  (list any hours for related organizations (list any hours for related organization (W-2/1099-MISC)  from the organization (W-2/1099-MISC)  other compensation (W-2/1099-MISC)  other compensation (W-2/1099-MISC)  other compensation (W-2/1099-MISC)  other organization (W-2/1099-MISC)  other compensation (W-2/1099-MISC)  other organization (W-2/10 | (A)                       | (B)           |      | organization compensat                           |        |  |          |         | (D)             | (E)             | (F)           |  |  |
|--|---------------------------|---------------|------|--|--------|--|----------|---------|-----------------|-----------------|---------------|--|--|
| hours per week (list any hours for related organizations below line)  (1) Tommie Smith Dunavant  (2) Buchanan D. Dunavant  (2) Buchanan D. Dunavant  (3) Robert M. Fockler  President  (4) Mack E. McCaul, Jr.  Treasurer  (5) J. Martin Regan, Jr.  (Ist any hours for related organizations of ficer and a director/trustee) of ficer and a director/trustee) of ficer and a director/trustee)  (W-2/1099-MISC)  (W-2/1099-M | Name and Title            | Average       | (40  |  |        |  |          |         | Reportable      | Reportable      | Estimated     |  |  |
| (1) Tommie Smith Dunavant (2) Buchanan D. Dunavant (2) Buchanan D. Dunavant (3) Robert M. Fockler (3) Robert M. Fockler (4) Mack E. McCaul, Jr. (5) J. Martin Regan, Jr. (1) Tommie Smith Dunavant (1) Tommie Smith Dunavant (2) Buchanan D. Dunavant (3) Robert M. Fockler (4) Mack E. McCaul, Jr. (5) J. Martin Regan, Jr. (1) Tommie Smith Dunavant (1) Tommie Smith Dunavant (2) Buchanan D. Dunavant (3) Robert M. Fockler (4) Mack E. McCaul, Jr. (5) J. Martin Regan, Jr. (1) Tommie Smith Dunavant (2) Buchanan D. Dunavant (3) Robert M. Fockler (4) Mack E. McCaul, Jr. (5) J. Martin Regan, Jr. (8) Treasurer (8) J. Martin Regan, Jr.  |                           | hours per     | Бох  | x, unless person is both an                      |        |  | is bot   | h an    | compensation    | compensation    | amount of     |  |  |
| (1) Tommie Smith Dunavant Chair (2) Buchanan D. Dunavant Vice-Chair (3) Robert M. Fockler President (4) Mack E. McCaul, Jr. Treasurer (5) J. Martin Regan, Jr.  1.00  X X X  0.  0.  0.  1.00  X X X  0.  1.00  X X X  0.  1.00  0.  1.00  1.00  1.00  1.00  1.00  1.00  1.00  1.00  1.00  |                           | week          | offi | cer an   | id a d | recto  | or/trus  | tee)    | from            | from related    | other         |  |  |
| (1) Tommie Smith Dunavant Chair (2) Buchanan D. Dunavant Vice-Chair (3) Robert M. Fockler President (4) Mack E. McCaul, Jr. Treasurer (5) J. Martin Regan, Jr.  1.00  X X X  0.  0.  0.  1.00  X X  0.  1.00  X X  0.  1.00  0.  1.00  1.00  X X  0.  1.00  1.00  1.00  1.00  1.00  1.00   |                           | (list any     | 탏    |  | İ      |  |          |         | the             | organizations   | compensation  |  |  |
| (1) Tommie Smith Dunavant Chair (2) Buchanan D. Dunavant Vice-Chair (3) Robert M. Fockler President (4) Mack E. McCaul, Jr. Treasurer (5) J. Martin Regan, Jr.  1.00  X X X  0.  0.  0.  1.00  X X  0.  1.00  X X  0.  1.00  0.  1.00  1.00  X X  0.  1.00  1.00  1.00  1.00  1.00  1.00   |                           | hours for     | ĮĒ   |  |        |  | ᇐ        |         |                 | (W-2/1099-MISC) | from the      |  |  |
| (1) Tommie Smith Dunavant Chair (2) Buchanan D. Dunavant Vice-Chair (3) Robert M. Fockler President (4) Mack E. McCaul, Jr. Treasurer (5) J. Martin Regan, Jr.  1.00  X X X  0.  0.  0.  1.00  X X  0.  1.00  X X  0.  1.00  0.  1.00  1.00  X X  0.  1.00  1.00  1.00  1.00  1.00  1.00   |                           | related       | ig i | uste   |        |  | E        |         | (W-2/1099-MISC) |                 | organization  |  |  |
| (1) Tommie Smith Dunavant Chair  |                           | organizations | 喜    | ᄪ  |        | loyee  | [5]      |         |                 |                 | and related   |  |  |
| (1) Tommie Smith Dunavant Chair X X X  0. 0.  (2) Buchanan D. Dunavant Vice-Chair X X X  0. 0.  (3) Robert M. Fockler President X X X  0. 181,662. 38,92  (4) Mack E. McCaul, Jr. Treasurer X X X  0. 122,638. 26,96   |                           | below         | 를    | 量  | 55     | emp  | ig st    | 횰       |                 |                 | organizations |  |  |
| (1) Tommie Smith Dunavant     1.00       Chair     X       (2) Buchanan D. Dunavant     1.00       Vice-Chair     X       (3) Robert M. Fockler     1.00       President     X       (4) Mack E. McCaul, Jr.     1.00       Treasurer     X       (5) J. Martin Regan, Jr.     1.00  |                           | line)         | 를    | <u>=</u>   | ŧ      | Key  | <u> </u> | ğ       |                 |                 |               |  |  |
| (2) Buchanan D. Dunavant     1.00       Vice-Chair     X       (3) Robert M. Fockler     1.00       President     X       (4) Mack E. McCaul, Jr.     1.00       Treasurer     X       (5) J. Martin Regan, Jr.     1.00   | (1) Tommie Smith Dunavant | 1.00          |      |  |        |  |          |         |                 |                 |               |  |  |
| Vice-Chair         X         X         X         0.         0.           (3) Robert M. Fockler         1.00         X         X         0.         181,662.         38,92           (4) Mack E. McCaul, Jr.         1.00         X         X         0.         122,638.         26,96           (5) J. Martin Regan, Jr.         1.00   | Chair                     |               |      |  | X      | L  | <u> </u> |         | 0.              | 0.              | 0 .           |  |  |
| (3) Robert M. Fockler  President  (4) Mack E. McCaul, Jr.  Treasurer  (5) J. Martin Regan, Jr.  1.00  1.00  X X X  0. 181,662. 38,92  0. 122,638. 26,96  | (2) Buchanan D. Dunavant  | 1.00          |      |  |        |  |          |         |                 |                 |               |  |  |
| President         X         X         X         0.         181,662.         38,92           (4) Mack E. McCaul, Jr.         1.00         X         X         0.         122,638.         26,96           (5) J. Martin Regan, Jr.         1.00  | Vice-Chair                |               |      |  | X      |  |          | <u></u> | 0.              | 0.              | 0             |  |  |
| (4) Mack E. McCaul, Jr.  Treasurer  (5) J. Martin Regan, Jr.  1.00  X X X 0. 122,638. 26,96  | (3) Robert M. Fockler     | 1.00          |      |  |        |  |          |         |                 |                 |               |  |  |
| Treasurer  | President                 |               |      | <u> </u>   | X      |  | <u> </u> |         | 0.              | 181,662.        | 38,928        |  |  |
| (5) J. Martin Regan, Jr. 1.00  | (4) Mack E. McCaul, Jr.   | 1.00          |      |  |        |  |          |         |                 |                 |               |  |  |
|  | Treasurer                 |               |      |  | X      |  |          |         | 0.              | 122,638.        | 26,962        |  |  |
| Secretary X X O. O.  | (5) J. Martin Regan, Jr.  | 1.00          |      |  |        |  |          |         |                 |                 |               |  |  |
|  | Secretary                 |               | X    |  | X      |  |          |         | 0.              | 0.              | 0             |  |  |
|  |                           |               |      |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               |      | <u> </u>   |        |  | <u> </u> |         |                 |                 |               |  |  |
|  |                           |               | 1    |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               | _    | _  |        |  |          |         |                 | _               |               |  |  |
|  |                           |               |      |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               |      |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               |      |  | 1      |  |          |         | ļ               |                 |               |  |  |
|  |                           |               | L    |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               |      |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               |      |  |        |  |          |         |                 |                 |               |  |  |
|  | -                         |               |      |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               |      |  |        |  |          |         |                 |                 | L             |  |  |
|  |                           |               |      |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               | 1    |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               |      |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               | 1    |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               |      |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               | 1    |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               |      |  |        |  |          |         |                 |                 |               |  |  |
|  |                           | _             | 1    |  |        | ļ  |          | 1       |                 |                 |               |  |  |
|  |                           |               | †    | <del>                                     </del> |        |  |          |         | <u> </u>        |                 |               |  |  |
|  |                           |               | 1    |  |        |  |          |         |                 |                 |               |  |  |
|  |                           |               |      | †  |        | <del>                                     </del> | 1        | _       | -               |                 |               |  |  |
|  |                           |               | 1    |  |        |  |          |         |                 |                 |               |  |  |

Form **990** (2012)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (A) (D) Position Average Reportable Name and title (do not check more than one hours per compensation box, unless person is both an week officer and a director/trustee) from (list any the Individual trustee or director hours for organization Highest compensated employee related institutional trustee (W-2/1099-MISC) organizations below line) 0. 1b Sub-total 0. c Total from continuation sheets to Part VII, Section A 0. d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year. (B) (A) Name and business address Description of services NONE Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization Form 990 (2012)

|  |                              | Check if Schedule O cont   | ains a response      | to any question ir | this Part VIII    |  |   |   |
|--|------------------------------|--|----------------------|--------------------|-------------------|--|---|---|
|  | . •                          | Greek ii Scriedule O cont  | anis a response      | to any question in | (A) Total revenue | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue excluded<br>from tax under<br>sections 512,<br>513, or 514 |
| Contributions, Gifts, Grants and Other Similar Amounts | 1 a<br>b<br>c<br>d<br>e<br>f | Membership dues Fundraising events Related organizations Government grants (contribut All other contributions, gifts, gran similar amounts not included abor | ts, and ve 1f        | 103,275.           |                   |  |   |   |
| <u>3 g</u>   | h                            | Total. Add lines 1a-1f   |                      |                    | 103,275.          |  |   |   |
| Program Service<br>Revenue                             | 2 a<br>b<br>c<br>d           |  |                      | Business Code      |                   |  |   |   |
| P.   | f                            | All other program service reve   | enue                 |                    | ·                 |  | <del> </del>                            |   |
|  | a                            | Total. Add lines 2a-2f   |                      | <b>&gt;</b>        |                   |  |   |   |
|  | 3<br>4<br>5                  | Investment income (including other similar amounts) Income from investment of tax Royalties  |                      | <b>&gt;</b>        |                   |  |   |   |
|  |                              | •  | (ı) Real             | (II) Personal      |                   |  |   |   |
|  | 6 a<br>b<br>c                | Gross rents Less rental expenses Rental income or (loss)   |                      |                    |                   |  |   |   |
|  | d                            |  | (A) Convention       | (i) Other          |                   |  |   |   |
|  | 7 a<br>b<br>c<br>d           | assets other than inventory Less cost or other basis and sales expenses Gain or (loss)   | (i) Securities       | (ii) Other         |                   |  |   |   |
| Other Revenue  | 8 a                          |  | of                   |                    |                   |  |   |   |
| Ħ  | b                            | Less direct expenses   | b                    |                    |                   |  |   |   |
| •  | с<br>9 а                     | Net income or (loss) from fund<br>Gross income from gaming ac<br>Part IV, line 19  | ctivities See        | <b>P</b> .         |                   |  |   |   |
|  | b                            |  | b<br>bung activities |                    |                   |  |   |   |
|  | 10 a                         | Gross sales of inventory, less and allowances  | -                    |                    |                   |  |   |   |
|  |                              | Less cost of goods sold  Net income or (loss) from sale  Miscellaneous Revenu  |                      | Business Code      |                   |  |   |   |
|  | 11 a                         | CSV Income   |                      | 523000             | 1,851.            |  | 1,851.                                  |   |
|  | C                            |  |                      |                    |                   |  |   |   |
|  | d                            | All other revenue  |                      |                    | 1,851.            |  |   |   |
|  | е<br>12                      | Total. Add lines 11a-11d  Total revenue See instructions.  |                      | <b>5</b> h         | 105,126.          | 0.                                     | 1,851.                                  | 0.  |
| 23200<br>12-10   | 9                            | TOTAL TOTOLOGICO   | <u>-</u> -           |                    |                   |  |   | Form <b>990</b> (2012)  |

Form 990 (2012) The Dunavant Foundation

Part IX Statement of Functional Expenses

| Secti     | on 501(c)(3) and 501(c)(4) organizations must com  | plete all columns All oth | ner organizations must c     | om <u>plete column (A).</u>         |                                       |
|-----------|--|---------------------------|------------------------------|-------------------------------------|---------------------------------------|
|           | Check if Schedule O contains a respon  | se to any question in th  | is Part IX                   | (0)                                 |                                       |
|           | not include amounts reported on lines 6b,<br>8b, 9b, and 10b of Part VIII.   | (A)<br>Total expenses     | (B) Program service expenses | (C) Management and general expenses | <b>(D)</b><br>Fundraising<br>expenses |
| 1         | Grants and other assistance to governments and   |                           |                              |                                     |                                       |
|           | organizations in the United States. See Part IV, line 21   |                           | <del></del>                  |                                     |                                       |
| 2         | Grants and other assistance to individuals in  |                           |                              |                                     |                                       |
|           | the United States See Part IV, line 22   |                           |                              |                                     |                                       |
| 3         | Grants and other assistance to governments,  |                           |                              |                                     |                                       |
|           | organizations, and individuals outside the   |                           |                              |                                     |                                       |
|           | United States See Part IV, lines 15 and 16   |                           |                              |                                     |                                       |
| 4         | Benefits paid to or for members  |                           |                              |                                     |                                       |
| 5         | Compensation of current officers, directors,   |                           |                              |                                     |                                       |
|           | trustees, and key employees  |                           |                              |                                     |                                       |
| 6         | Compensation not included above, to disqualified   |                           |                              |                                     |                                       |
|           | persons (as defined under section 4958(f)(1)) and  |                           |                              |                                     |                                       |
|           | persons described in section 4958(c)(3)(B)   |                           |                              |                                     |                                       |
| 7         | Other salaries and wages   |                           |                              |                                     |                                       |
| 8         | Pension plan accruals and contributions (include   |                           |                              |                                     |                                       |
|           | section 401(k) and 403(b) employer contributions)  |                           |                              |                                     |                                       |
| 9         | Other employee benefits  |                           |                              |                                     |                                       |
| 10        | Payroll taxes  |                           |                              |                                     |                                       |
| 11        | Fees for services (non-employees)  |                           |                              | •                                   |                                       |
| а         | Management   |                           |                              |                                     |                                       |
| b         | Legal  |                           |                              |                                     |                                       |
| C         | Accounting   |                           |                              |                                     |                                       |
| d         | Lobbying   |                           |                              |                                     |                                       |
| е         | Professional fundraising services. See Part IV, line 17  |                           |                              |                                     |                                       |
| f         | Investment management fees   |                           |                              |                                     |                                       |
| g         | Other. (If line 11g amount exceeds 10% of line 25,   |                           |                              |                                     |                                       |
|           | column (A) amount, list line 11g expenses on Sch O.)   |                           | ···                          |                                     | <del></del> -                         |
| 12        | Advertising and promotion  |                           |                              |                                     |                                       |
| 13        | Office expenses  | 20.                       |                              | 20.                                 |                                       |
| 14        | Information technology   |                           |                              |                                     | <del></del>                           |
| 15        | Royalties  |                           |                              |                                     |                                       |
| 16        | Occupancy  | <del>.</del>              |                              |                                     |                                       |
| 17        | Travel   |                           |                              |                                     |                                       |
| 18        | Payments of travel or entertainment expenses   |                           |                              |                                     |                                       |
|           | for any federal, state, or local public officials  |                           |                              |                                     | <u></u>                               |
| 19        | Conferences, conventions, and meetings   |                           | <u> </u>                     |                                     |                                       |
| 20        | Interest   |                           | <del></del>                  |                                     |                                       |
| 21        | Payments to affiliates   |                           |                              |                                     |                                       |
| 22        | Depreciation, depletion, and amortization  |                           |                              |                                     |                                       |
| 23        | Insurance  |                           |                              |                                     |                                       |
| 24        | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) |                           |                              |                                     |                                       |
| a         |  |                           |                              |                                     |                                       |
| b         |  | :                         |                              |                                     |                                       |
| C         |  |                           |                              |                                     |                                       |
| d         | Allaharan  |                           |                              |                                     |                                       |
|           | All other expensesAdd liggs 1 through 24s  | 20                        | 0.                           | 20.                                 |                                       |
| <u>25</u> | Total functional expenses Add lines 1 through 24e  | 20.                       | <b>.</b>                     | 40.                                 | 0.                                    |
| 26        | Joint costs. Complete this line only if the organization   |                           |                              |                                     |                                       |
|           | reported in column (B) joint costs from a combined   |                           |                              |                                     |                                       |
|           | educational campaign and fundraising solicitation.   |                           |                              |                                     |                                       |
|           | Check here if following SOP 98-2 (ASC 958-720)   |                           |                              | <u> </u>                            |                                       |

|           | •          | Check if Schedule O contains a response to any question in this               |                                       | (P)                                    |
|-----------|------------|---|---------------------------------------|--|
| •         | -          |   | (A)<br>Beginning of year              | ( <b>B</b> )<br>End of year            |
|           | 1          | Cash · non-interest-bearing   | <738,326.>1                           |  |
|           | 2          | Savings and temporary cash investments  | 2                                     |  |
|           | 3          | Pledges and grants receivable, net  | 3                                     |  |
|           | 4          | Accounts receivable, net  | 4                                     |  |
|           | 5          | Loans and other receivables from current and former officers, de              | rectors,                              |  |
|           |            | trustees, key employees, and highest compensated employees.                   | Complete                              |  |
|           |            | Part II of Schedule L   | 5                                     |  |
|           | 6          | Loans and other receivables from other disqualified persons (as               | <b>!</b>                              |  |
|           |            | section 4958(f)(1)), persons described in section 4958(c)(3)(B), a            | - 1                                   |  |
|           |            | employers and sponsoring organizations of section 501(c)(9) vol               | i I                                   |  |
| ,         |            | employees' beneficiary organizations (see instr) Complete Part                |                                       | <del></del>                            |
| Assets    | 7          | Notes and loans receivable, net   | 7                                     |  |
| ₹         | 8          | Inventories for sale or use   | 8                                     |  |
|           | 9          | Prepaid expenses and deferred charges   | 9                                     |  |
|           | 10a        | Land, buildings, and equipment cost or other                                  |                                       |  |
|           |            | basis. Complete Part VI of Schedule D   |                                       |  |
|           | b          | Less: accumulated depreciation 10b  | 10c                                   | <del></del>                            |
|           | 11         | Investments · publicly traded securities                                      | 11                                    |  |
|           | 12         | Investments · other securities See Part IV, line 11                           | 12                                    |  |
|           | 13         | Investments - program-related. See Part IV, line 11                           | 13                                    |  |
|           | 14         | Intangible assets   | 10 615 010                            | 10 750 160                             |
|           | 15         | Other assets See Part IV, line 11   | 10,645,042. 15                        | 10,750,168.                            |
| -         | <u> 16</u> | Total assets. Add lines 1 through 15 (must equal line 34)                     | 9,906,716. 16                         | 10,750,168.                            |
|           | 17         | Accounts payable and accrued expenses   | 17                                    | 738,346.                               |
|           | 18         | Grants payable  | 18                                    |  |
|           | 19         | Deferred revenue  | 19                                    |  |
|           | 20         | Tax-exempt bond liabilities   | 20                                    |  |
| <u> 8</u> | 21         | Escrow or custodial account liability. Complete Part IV of Sched              | ·-                                    |  |
| <b>[</b>  | 22         | Loans and other payables to current and former officers, director             | i i                                   |  |
|           |            | key employees, highest compensated employees, and disqualific                 | · · · · · · · · · · · · · · · · · · · |  |
|           |            | Complete Part II of Schedule L  | 22                                    |  |
|           | 23         | Secured mortgages and notes payable to unrelated third parties                |                                       |  |
|           | 24<br>25   | Unsecured notes and loans payable to unrelated third parties                  | 24                                    |  |
|           | 25         | Other liabilities (including federal income tax, payables to related          | į į                                   |  |
|           |            | parties, and other liabilities not included on lines 17-24) Comple Schedule D | 25                                    |  |
|           | 26         | Total liabilities. Add lines 17 through 25                                    | 0. 26                                 | 738,346.                               |
| $\neg +$  | 20         | Organizations that follow SFAS 117 (ASC 958), check here                      |                                       | 730,340                                |
| ,         |            | complete lines 27 through 29, and lines 33 and 34.                            | and                                   |  |
| <u> </u>  | 27         | Unrestricted net assets   | 9,906,716. 27                         | 10,011,822.                            |
|           | 28         | Temporarily restricted net assets   | 28                                    | 20,022,022                             |
|           | 29<br>29   | Permanently restricted net assets   | 29                                    | ······································ |
|           |            | Organizations that do not follow SFAS 117 (ASC 958), check                    |                                       |  |
|           |            | and complete lines 30 through 34.   |                                       |  |
|           | 30         | Capital stock or trust principal, or current funds                            | 30                                    |  |
| 286       | 31         | Paid-in or capital surplus, or land, building, or equipment fund              | 31                                    |  |
| <b>⊄</b>  | 32         | Retained earnings, endowment, accumulated income, or other f                  |                                       | <u> </u>                               |
| 2         | 33         | Total net assets or fund balances   | 9,906,716. 33                         | 10,011,822.                            |
|           |            |   | 9,906,716. 34                         | 10,750,168.                            |

Form **990** (2012)

| F <u>orm</u> | 990 (2012) The Dunavant Foundation  | _58-1      | 528504 | Pag    | <sub>je</sub> 12 |
|--------------|---|------------|--------|--------|------------------|
| Par          | t XI Reconciliation of Net Assets   |            |        |        |                  |
|              | Check if Schedule O contains a response to any question in this Part XI   |            |        |        |                  |
|              |   |            |        |        |                  |
| 1            | Total revenue (must equal Part VIII, column (A), line 12)   | 1          | 105    | , 1    |                  |
| 2            | Total expenses (must equal Part IX, column (A), line 25)  | 2          |        |        | <u>20.</u>       |
| 3            | Revenue less expenses Subtract line 2 from line 1   | 3          |        |        | 06.              |
| 4            | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                             | 4          | 9,906  | 7      | <u> 16.</u>      |
| 5            | Net unrealized gains (losses) on investments  | 5          |        |        |                  |
| 6            | Donated services and use of facilities  | 6          |        |        |                  |
| 7            | Investment expenses   | 7          |        |        |                  |
| 8            | Prior period adjustments  | 8          |        |        |                  |
| 9            | Other changes in net assets or fund balances (explain in Schedule O)  | 9          |        |        | 0.               |
| 10           | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,                    |            |        |        |                  |
|              | column (B))   | 10         | 10,011 | . , 8: | <u> 22.</u>      |
| Par          | t XII Financial Statements and Reporting  |            |        |        |                  |
|              | Check if Schedule O contains a response to any question in this Part XII  |            | ·      |        | <u> </u>         |
|              |   |            |        | Yes    | No               |
| 1            | Accounting method used to prepare the Form 990 Cash Accrual Other   |            | _      |        |                  |
|              | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule        | 0          |        | - 1    |                  |
| 2a           | Were the organization's financial statements compiled or reviewed by an independent accountant?                       |            | 2a     |        | <u>X</u>         |
|              | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed       | on a       |        |        |                  |
|              | separate basis, consolidated basis, or both   |            |        |        |                  |
|              | Separate basis Consolidated basis Both consolidated and separate basis  |            |        |        |                  |
| b            | Were the organization's financial statements audited by an independent accountant?                                    |            | 2b     | X      |                  |
|              | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat       | e basıs,   |        |        |                  |
|              | consolidated basis, or both.  |            |        |        |                  |
|              | Separate basis X Consolidated basis Both consolidated and separate basis  |            |        |        |                  |
| С            | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th     | e audıt,   |        |        |                  |
|              | review, or compilation of its financial statements and selection of an independent accountant?                        |            | 2c     |        | _X_              |
|              | If the organization changed either its oversight process or selection process during the tax year, explain in Sch     | edule O    |        |        |                  |
| За           | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sii   | ngle Audıt |        |        |                  |
|              | Act and OMB Circular A-133?   |            | 3a     |        | <u> </u>         |
| b            | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | ired audit |        | T      |                  |
|              | or audits, explain why in Schedule O and describe any steps taken to undergo such audits                              |            | 3b     | 1      |                  |
|              |   |            | Form   | 990 (  | 2012)            |

#### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No 1545-0047

**2012** 

Open to Public Inspection

Name of the organization

The Dunavant Foundation

Employer identification number

|                |                  |                                       | <u>navant rounda</u>                               |               |                    |            |  |                    |                              | <u>8-1278</u>                           | 504                    |             |
|----------------|------------------|---------------------------------------|--|---------------|--------------------|------------|--|--------------------|------------------------------|---|------------------------|-------------|
| Part I         | Reason           | for Public Cha                        | rity Status (All organiz                           | ations mu     | st complet         | e this par | t) See inst                                      | ructions           | ····                         |   |                        |             |
| he organ       | ization is not a | private foundation                    | because it is (For lines                           | 1 through     | 11, check          | only one b | ox.)   |                    |                              |   |                        |             |
| 1 🔲            | A church, coi    | nvention of churche                   | es, or association of chur                         | ches desc     | ribed in <b>se</b> | ction 170  | (b)(1)(A)(i)                                     | ).                 |                              |   |                        |             |
| 2              | A school des     | cribed in section 1                   | 70(b)(1)(A)(ii). (Attach Sc                        | hedule E)     |                    |            |  |                    |                              |   |                        |             |
| з 🗀            | A hospital or    | a cooperative hosp                    | ital service organization                          | described     | n section          | 170(b)(1)  | (A)(iii).  |                    |                              |   |                        |             |
| 4              | A medical res    | search organization                   | operated in conjunction                            | with a hos    | pital desci        | nbed in se | ection 170                                       | (b)(1)(A)(ii       | ii). Enter                   | the hospita                             | i's nam                | ıe,         |
|                | city, and stat   | е                                     |  |               |                    |            |  |                    |                              |   |                        |             |
| 5 🗀            | An organizati    | on operated for the                   | benefit of a college or ui                         | niversity ov  | wned or or         | perated by | a governi  | mental uni         | t describ                    | ed in                                   |                        |             |
|                | _                | (b)(1)(A)(iv). (Comp                  | =  |               | •                  | ,          | •  |                    |                              |   |                        |             |
| 6              |                  |                                       | nent or governmental unr                           | t describe    | d in sectio        | n 170(b)(  | 1)(A)(v).  |                    |                              |   |                        |             |
| 7              | •                |                                       | ceives a substantial part                          |               |                    |            |  | or from the        | general                      | public desc                             | ribed i                | n           |
|                | -                | b)(1)(A)(vi). (Comple                 |  |               |                    | •          |  |                    | 3                            |   |                        |             |
| 8 <u> </u>     |                  |                                       | section 170(b)(1)(A)(vi).                          | (Complete     | Part II )          |            |  |                    |                              |   |                        |             |
| 9 🗔            |                  |                                       | ceives. (1) more than 33                           |               |                    | rom contr  | ibutions m                                       | nembershi          | n fees a                     | nd aross re                             | ceints                 | from        |
| • —            | •                | •                                     | inctions - subject to certa                        |               |                    |            |  |                    | -                            | -                                       |                        |             |
|                |                  |                                       | taxable income (less sect                          |               |                    |            |  |                    |                              |   |                        |             |
|                |                  | 509(a)(2), (Complet                   |  |               | ,,                 | 0.1.00000  | aoquou b   | y and orgo         | Eation                       | uno: 00:10 0                            | ,0, .0.                | •           |
| 10             |                  |                                       | perated exclusively to te                          | st for publ   | ic safety S        | See sectio | n 509(a)(4                                       | 1\                 |                              |   |                        |             |
| 11 🕱           | •                | •                                     | perated exclusively for the                        | •             | •                  |            |  | •                  | v out the                    | nurnoses (                              | of one                 | or          |
|                | •                | · ·                                   | ations described in section                        |               | •                  |            |  |                    | •                            |   |                        | J.          |
|                | -                |                                       | organization and comple                            |               |                    |            | -, 000 <b>00</b> 0                               | 311011 000(        | <b>u</b> )( <b>0</b> ), 0, . |   |                        |             |
|                | a X Type I       | · · · · · · · · · · · · · · · · · · · |  | vpe III - Fu  | -                  |            |  | Typ                | e III - No                   | n-functional                            | ilv inter              | rated       |
| e X            |                  |                                       | at the organization is not                         | , ,           | •                  | J          |  | • •                |                              |   |                        | •           |
| المما          |                  | -                                     | than one or more publicly                          |               | •                  |            | -  |                    | •                            | •                                       |                        | ••          |
| f              |                  | _                                     | tten determination from t                          |               | -                  |            |  |                    | σ(α)(1) σ.                   | 000000000000000000000000000000000000000 | ,( <u>\(\(\(\(\)\)</u> |             |
| •              | •                | rganization, check t                  |  |               |                    | po 1, 13po | , 0 , p.   |                    |                              |   |                        |             |
|                |                  | •                                     | organization accepted ar                           | ny aift or c  | ontribution        | from any   | of the follo                                     | owing ner          | sons?                        |   |                        | -           |
| g              | •                |                                       | directly controls, either al                       |               |                    | •          |  | • •                |                              |   | Yes                    | No          |
|                |                  | =                                     | supported organization?                            | one or tog    | oution with        | poroono    | 200011004  | () ۵.14 (          | , 50.011                     | 11g(i)                                  | 1.03                   | X           |
|                | •                | <b>4</b> 2                            | n described in (i) above?                          |               |                    |            |  |                    |                              | 11g(ii)                                 |                        | X           |
|                |                  | •                                     | a person described in (i) (                        |               | <b>-</b> 2         |            |  |                    |                              | 11g(iii)                                | 1                      | X           |
| <b>b</b>       |                  | •                                     | a bout the supported or                            | • •           |                    |            |  |                    |                              | rigun                                   |                        |             |
| h              | Flovide tile it  | ollowing intormation                  | about the supported on                             | ganization    | (3).               |            |  |                    |                              |   |                        |             |
|                |                  | 400 FIN                               |  | (iv) Is the c | organization       | (v) Did vo | u notify the                                     | (vi) Is            | the                          |   |                        |             |
|                | of supported     | (ii) EIN                              | (iii) Type of organization (described on lines 1-9 |               | sted in your       |            | tion in col.                                     | Lorganizátic       | on in col. I                 | (vii) Amoun                             |                        | ietary      |
| Urg            | anization        |                                       | above or IRC section                               |               | document?          |            | r support?                                       | (i) organiz<br>U.S | .?                           | . Տաբ                                   | port                   |             |
|                |                  |                                       | (see instructions))                                | Yes           | No                 | Yes        | No   | Yes                | No                           | 1                                       |                        |             |
| Commu          | nity             |                                       |  | 1.00          |                    |            |  |                    |                              |   |                        |             |
|                |                  | 58-1723645                            | ST.TNE 7   | x             |                    | x          |  | x                  |                              |   |                        | 0.          |
| Juna           | acron o          | JO 1723043                            | JEINE /  | 1             |                    | -42        | <u> </u>   | 111                |                              |   |                        | <del></del> |
|                |                  |                                       |  |               |                    | Ì          |  |                    |                              |   |                        |             |
|                |                  |                                       |  |               |                    |            |  |                    |                              |   |                        |             |
|                |                  |                                       |  |               | ]                  |            |  |                    |                              |   |                        |             |
|                | <del></del>      | <del> </del>                          |  |               |                    |            |  |                    |                              | _                                       |                        |             |
|                |                  |                                       |  |               |                    |            |  |                    |                              |   |                        |             |
|                |                  |                                       | <del>                                     </del>   | <del> </del>  | <del> </del>       |            |  | -                  |                              |   |                        |             |
|                |                  |                                       |  | -             |                    |            |  |                    |                              |   |                        |             |
| <del>_</del> _ |                  |                                       | · · ·  |               | -                  |            | <del>                                     </del> | <u> </u>           | <del> </del>                 |   |                        |             |
| [otal          | 1                |                                       |  |               |                    |            |  |                    |                              |   |                        | 0.          |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

232021 12-04-12

#### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III if the organization fails to qualify under the tests listed below, please complete Part III)

| Sei | tion A. Public Support                             |                      |                      |                           |                                  | -  |            |
|-----|--|----------------------|----------------------|---------------------------|----------------------------------|--|------------|
|     | ndar year (or fiscal year beginning in)            | (a) 2008             | <b>(b)</b> 2009      | (c) 2010                  | (d) 2011                         | (e) 2012   | (f) Total  |
|     | Gifts, grants, contributions, and                  |                      |                      | ·                         |                                  |  |            |
|     | membership fees received (Do not                   |                      |                      |                           |                                  |  |            |
|     | include any "unusual grants ")                     |                      |                      |                           |                                  |  |            |
| 2   | Tax revenues levied for the organ                  |                      |                      |                           |                                  |  |            |
|     | ization's benefit and either paid to               |                      |                      |                           |                                  |  |            |
|     | or expended on its behalf                          |                      |                      |                           |                                  |  |            |
| 3   | The value of services or facilities                |                      |                      | <del></del>               |                                  |  |            |
| ŭ   | furnished by a governmental unit to                |                      |                      |                           |                                  |  |            |
|     | the organization without charge                    |                      |                      |                           |                                  |  |            |
| 4   | Total. Add lines 1 through 3                       |                      |                      |                           |                                  |  |            |
|     | The portion of total contributions                 |                      |                      |                           |                                  |  |            |
| 5   | by each person (other than a                       |                      |                      |                           |                                  |  |            |
|     | governmental unit or publicly                      |                      |                      |                           |                                  |  |            |
|     | supported organization) included                   |                      |                      |                           |                                  |  |            |
|     | on line 1 that exceeds 2% of the                   |                      |                      |                           |                                  |  |            |
|     | amount shown on line 11,                           |                      |                      |                           | ļ                                |  |            |
|     | column (f)   |                      |                      |                           |                                  |  |            |
| _   | <u> </u>   |                      |                      |                           |                                  | <del>                                     </del> |            |
|     | Public support. Subtract line 5 from line 4        | <del></del>          |                      |                           |                                  | <u> </u>   |            |
|     | <del></del> -                                      | 4-1,0000             | 4.10000              | (-) 0010                  | 4.0.0044                         | 4-1-0010   | (0 T-1-1   |
|     | ndar year (or fiscal year beginning in)            | (a) 2008             | <b>(b)</b> 2009      | (c) 2010                  | (d) 2011                         | (e) 2012   | (f) Total  |
| •   | Amounts from line 4                                |                      |                      |                           |                                  |  |            |
| 8   | Gross income from interest,                        |                      | i                    |                           |                                  |  |            |
|     | dividends, payments received on                    |                      |                      |                           |                                  |  |            |
|     | securities loans, rents, royalties                 |                      |                      |                           |                                  |  |            |
|     | and income from similar sources                    |                      |                      |                           |                                  |  |            |
| 9   | Net income from unrelated business                 |                      |                      |                           |                                  |  |            |
|     | activities, whether or not the                     |                      |                      |                           |                                  |  |            |
|     | business is regularly carried on                   |                      |                      | ļ                         |                                  |  |            |
| 10  | Other income. Do not include gain                  |                      |                      |                           |                                  |  |            |
|     | or loss from the sale of capital                   |                      |                      |                           | i                                |  |            |
|     | assets (Explain in Part IV)                        |                      |                      | <u> </u>                  | <u> </u>                         |  |            |
| 11  | Total support. Add lines 7 through 10              |                      |                      |                           | <u> </u>                         | <u>                                     </u>     |            |
| 12  | Gross receipts from related activities,            | etc (see instructi   | ons)                 |                           |                                  | 12   |            |
| 13  | First five years. If the Form $990 \text{ is for}$ | the organization's   | s first, second, the | rd, fourth, or fifth ta   | ax year as a section             | on 501(c)(3)                                     |            |
|     | organization, check this box and stop              |                      |                      |                           |                                  | · . · · - · · · -                                |            |
| Sec | tion C. Computation of Publi                       | c Support Pe         | rcentage             |                           |                                  | · · · · · · · · · · · · · · · · · · ·            |            |
| 14  | Public support percentage for 2012 (li             | ne 6, column (f) d   | ivided by line 11,   | column (f))               |                                  | 14   | %          |
| 15  | Public support percentage from 2011                | Schedule A, Part     | II, line 14          |                           |                                  | 15   | <u> %</u>  |
| 16a | 33 1/3% support test - 2012. If the o              | rganization did no   | ot check the box o   | on line 13, and line      | 14 is 33 1/3% or r               | nore, check this bo                              | x and      |
|     | stop here. The organization qualifies a            | is a publicly supp   | orted organization   | า                         |                                  |  | ▶∟         |
| b   | 33 1/3% support test - 2011. If the o              | rganization did no   | ot check a box on    | line 13 or 16a, and       | l line 15 is 33 1/3%             | 6 or more, check th                              | nis box    |
|     | and stop here. The organization quality            | fies as a publicly : | supported organiz    | ation                     |                                  |  | ▶□         |
| 17a | 10% -facts-and-circumstances test                  | - 2012. If the org   | janization did not   | check a box on line       | e 13, 16a, or 16b,               | and line 14 is 10%                               | or more,   |
|     | and if the organization meets the "fact            | s-and-circumstan     | ices" test, check t  | his box and <b>stop</b> h | <mark>iere.</mark> Explain in Pa | rt IV how the organ                              | nization   |
|     | meets the "facts-and-circumstances" to             | est. The organiza    | ation qualifies as a | publicly supported        | d organization                   |  |            |
| b   | 10% -facts-and-circumstances test                  | - 2011. If the org   | anization did not    | check a box on line       | e 13, 16a, 16b, or               | 17a, and line 15 is                              | 10% or     |
|     | more, and if the organization meets th             | e "facts-and-circu   | ımstances" test, c   | heck this box and         | stop here. Explai                | n in Part IV how the                             | •          |
|     | organization meets the "facts-and-circ             | umstances" test      | The organization     | qualifies as a publi      | ciy supported org                | anızatıon  | ▶□         |
| 18  | Private foundation. If the organization            | n did not check a    | box on line 13, 16   | a, 16b, 17a, or 17t       | o, check this box a              | and see instruction                              | s <b>▶</b> |
|     |  |                      |                      |                           |                                  | edule A (Form 990                                |            |

## Schedule A (Form 990 or 990-EZ) 2012 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

| (Complete only if you checked to a second to a se |                    |                       | rganization failed t   | to qualify under P | art II If the organiza | ation fails to |
|---|--------------------|-----------------------|------------------------|--------------------|------------------------|----------------|
| qualify under the tests listed be<br>Section A. Public Support  | low, please com    | plete Part II.)       |                        |                    | <del></del>            | <del> </del>   |
| Calendar year (or fiscal year beginning in)   | (a) 2008           | <b>(b)</b> 2009       | (c) 2010               | (d) 2011           | (e) 2012               | (f) Total      |
| 1 Gifts, grants, contributions, and   |                    |                       |                        |                    |                        |                |
| membership fees received (Do not  |                    |                       |                        |                    |                        |                |
| include any "unusual grants ")  |                    |                       |                        |                    |                        |                |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose  |                    |                       |                        |                    |                        |                |
| · · · · F   |                    | +                     |                        |                    |                        |                |
| 3 Gross receipts from activities that are not an unrelated trade or bus-  |                    |                       |                        |                    |                        |                |
| iness under section 513   |                    |                       |                        |                    |                        | İ              |
| <del> </del>  |                    |                       |                        | <u> </u>           |                        | -              |
| Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |                    |                       |                        |                    |                        |                |
| 5 The value of services or facilities   |                    |                       |                        |                    |                        |                |
| furnished by a governmental unit to   |                    |                       |                        |                    |                        |                |
| the organization without charge   |                    |                       |                        |                    |                        |                |
| 6 Total. Add lines 1 through 5  |                    |                       |                        |                    |                        |                |
| 7a Amounts included on lines 1, 2, and  |                    |                       |                        |                    |                        |                |
| 3 received from disqualified persons  |                    |                       |                        |                    |                        |                |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year  |                    |                       |                        |                    |                        |                |
| c Add lines 7a and 7b   |                    |                       |                        |                    |                        |                |
| 8 Public support (Subtract line 7c from line 6)   |                    | Î                     |                        |                    |                        |                |
| Section B. Total Support  |                    | •                     |                        |                    |                        |                |
| Calendar year (or fiscal year beginning in)   | (a) 2008           | <b>(b)</b> 2009       | (c) 2010               | (d) 2011           | (e) 2012               | (f) Total      |
| 9 Amounts from line 6   |                    |                       |                        |                    |                        |                |
| 10a Gross income from interest,<br>dividends, payments received on<br>securities loans, rents, royalties<br>and income from similar sources   |                    |                       |                        |                    |                        |                |
| <b>b</b> Unrelated business taxable income  |                    |                       |                        |                    |                        |                |
| (less section 511 taxes) from businesses  |                    |                       | ŀ                      |                    |                        |                |
| acquired after June 30, 1975  |                    |                       |                        |                    |                        |                |
| c Add lines 10a and 10b   |                    |                       |                        |                    |                        |                |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on  |                    |                       |                        |                    |                        |                |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)   |                    |                       |                        |                    |                        |                |
| 13 Total support. (Add lines 9, 10c, 11, and 12)  |                    |                       |                        |                    |                        |                |
| 14 First five years. If the Form 990 is for   | the organization   | 's first, second, thi | rd, fourth, or fifth t | ax year as a secti | on 501(c)(3) organiz   | zation,        |
| check this box and stop here  |                    |                       |                        |                    |                        | <u> </u>       |
| Section C. Computation of Public  | Support Pe         | ercentage             |                        |                    |                        |                |
| 15 Public support percentage for 2012 (lii  | ne 8, column (f)   | divided by line 13,   | column (f))            |                    | 15                     |                |
| 16 Public support percentage from 2011  | Schedule A, Par    | t III, line 15        |                        |                    | 16                     |                |
| Section D. Computation of Inves   | tment Incon        | ne Percentage         |                        |                    |                        |                |
| 17 Investment income percentage for 20  | 12 (line 10c, colu | ımn (f) dıvıded by lı | ne 13, column (f))     |                    | 17                     |                |
| 18 Investment income percentage from 2  | 011 Schedule A     | , Paπ iii, line 17    |                        |                    | 18                     |                |
| 19a 33 1/3% support tests - 2012. If the  |                    |                       | on line 14, and line   | e 15 is more than  | 33 1/3%, and line      |                |
| more than 33 1/3%, check this box an  |                    |                       |                        |                    |                        | ▶□             |
| b 33 1/3% support tests - 2011. If the  |                    |                       |                        |                    |                        | and            |
| line 18 is not more than 33 1/3%, chec  |                    |                       |                        |                    |                        | _              |
| 20 Private foundation. If the organization  |                    |                       |                        |                    |                        | ▶Ē             |

#### SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

#### Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

The Dunavant Foundation

Employer identification number

58-1528504 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 2 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II | Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements 2a Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year > \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) Yes and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III | Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items. a Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2012

|          |   | <u>avant Four</u>     |            |               |                          |             |            | <u>58-15</u> |             |          | <u>age 2</u> |  |
|----------|---|-----------------------|------------|---------------|--------------------------|-------------|------------|--------------|-------------|----------|--------------|--|
| Par      | t III Organizations Maintaining C                 | collections of A      | rt, His    | torical Tr    | reasures, c              | or Othe     | er Simil   | ar Asse      | ts(conti    | nued)    |              |  |
| 3        | Using the organization's acquisition, accessi     | on, and other recor   | ds, checl  | k any of the  | following that           | it are a s  | ignificant | use of its   | collectio   | n item   | s            |  |
|          | (check all that apply)                            |                       |            |               |                          |             |            |              |             |          |              |  |
| à        | Public exhibition                                 | •                     | a 🔲        | Loan or exc   | change progra            | ams         |            |              |             |          |              |  |
| b        | Scholarly research                                | •                     | • 🔲        | Other         |                          |             |            |              |             |          |              |  |
| С        | Preservation for future generations               |                       |            |               |                          |             |            |              |             |          |              |  |
| 4        | Provide a description of the organization's co    | ollections and expla  | in how th  | ney further t | the organizati           | on's exe    | mpt purp   | ose in Par   | t XIII      |          |              |  |
| 5        | During the year, did the organization solicit of  | r receive donations   | of art, hi | storical trea | asures, or oth           | er sımılaı  | rassets    | <u> </u>     | _           |          | _            |  |
|          | to be sold to raise funds rather than to be ma    | aintained as part of  | the orga   | nization's c  | ollection?               |             |            |              | Yes         |          | No           |  |
| Pa       | t IV Escrow and Custodial Arran                   |                       | ete if the | organizatio   | on answered              | "Yes" to    | Form 990   | ), Part IV,  | line 9, or  |          |              |  |
|          | reported an amount on Form 990, Pa                | rt X, line 21         |            | _             |                          |             |            |              |             |          |              |  |
| 1a       | Is the organization an agent, trustee, custod     | an or other interme   | diary for  | contribution  | ns or other as           | sets not    | ıncluded   |              | _           |          | _            |  |
|          | on Form 990, Part X?                              |                       |            |               |                          |             |            |              | Yes         |          | No           |  |
| b        | If "Yes," explain the arrangement in Part XIII    | and complete the fo   | ollowing t | table.        |                          |             |            | ,····        |             |          |              |  |
|          | Amount  |                       |            |               |                          |             |            |              |             |          |              |  |
| C        | Beginning balance                                 |                       |            |               |                          |             | 1c         |              |             |          |              |  |
| d        | Additions during the year                         |                       |            |               |                          |             | 1d         |              |             |          |              |  |
| е        | Distributions during the year                     |                       |            |               |                          |             | 1e         |              |             |          |              |  |
| f        | Ending balance                                    |                       |            |               |                          |             | 1f         |              |             |          |              |  |
| 2a       | Did the organization include an amount on Fe      | orm 990, Part X, line | 21?        |               |                          |             |            |              | <b>」Yes</b> | <u> </u> | No           |  |
|          | If "Yes," explain the arrangement in Part XIII    |                       |            |               |                          |             |            |              |             |          |              |  |
| Pai      | t V Endowment Funds. Complete                     | f the organization ai | nswered    | "Yes" to Fo   | 1                        |             |            |              | 1           |          |              |  |
|          |   | (a) Current year      | (b) P      | rior year     | (c) Two year             | rs back     | (d) Three  | years back   | (e) Four    | years    | back         |  |
| 1a       | Beginning of year balance                         |                       |            |               |                          | _           |            |              |             |          |              |  |
| b        | Contributions                                     |                       |            |               |                          |             |            |              |             |          |              |  |
| С        | Net investment earnings, gains, and losses        |                       |            |               |                          |             |            |              |             |          |              |  |
| d        | Grants or scholarships                            |                       |            |               |                          |             |            |              |             |          |              |  |
| е        | Other expenditures for facilities                 |                       |            |               |                          |             |            |              |             |          |              |  |
|          | and programs                                      |                       | ļ          |               |                          |             |            |              |             |          |              |  |
| f        | Administrative expenses                           |                       | <u> </u>   |               |                          |             |            |              |             |          |              |  |
| g        | End of year balance                               |                       | <u> </u>   |               |                          | 1           |            |              |             |          |              |  |
| 2        | Provide the estimated percentage of the cur       | rent year end baland  | ce (line 1 | g, column (a  | a)) held as <sup>.</sup> |             |            |              |             |          |              |  |
| а        | Board designated or quasi-endowment               |                       | %          |               |                          |             |            |              |             |          |              |  |
| þ        | Permanent endowment >                             | %                     |            |               |                          |             |            |              |             |          |              |  |
| C        | Temporarily restricted endowment ▶                | %                     |            |               |                          |             |            |              |             |          |              |  |
|          | The percentages in lines 2a, 2b, and 2c should    |                       |            |               |                          |             |            |              |             |          |              |  |
| 3а       | Are there endowment funds not in the posse        | ssion of the organiz  | ation tha  | at are held a | and administe            | red for the | he organı  | zation       |             |          |              |  |
|          | by  |                       |            |               |                          |             |            |              |             | Yes      | No           |  |
|          | (i) unrelated organizations                       |                       |            |               |                          |             |            |              | 3a(i)       |          |              |  |
|          | (ii) related organizations                        |                       | _          |               |                          |             |            |              | 3a(ii)      |          |              |  |
| þ        | If "Yes" to 3a(ii), are the related organizations | •                     |            |               |                          |             |            |              | _3b_        |          |              |  |
| <u>4</u> | Describe in Part XIII the intended uses of the    |                       |            |               |                          |             |            |              |             |          |              |  |
| Pai      | t VI   Land, Buildings, and Equipm                |                       |            |               |                          |             |            |              |             |          |              |  |
|          | Description of property                           | (a) Cost or o         |            |               | t or other<br>(other)    | • •         | oreciation | I            | (d) Boo     | k value  | e<br>        |  |
| 1a       | Land  |                       |            |               |                          |             |            |              |             |          |              |  |
| b        | Buildings   |                       |            |               |                          |             |            |              |             |          |              |  |
| С        | Leasehold improvements                            |                       |            |               |                          | _           |            |              |             |          |              |  |
| d        | Equipment   |                       |            |               |                          |             |            |              |             |          |              |  |
| е        | Other   |                       |            |               |                          |             |            |              |             |          |              |  |
| Tota     | . Add lines 1a through 1e. (Column (d) must e     | qual Form 990, Pan    | t X, colun | nn (B), line  | 10(c))                   |             |            |              |             |          | 0.           |  |

Schedule D (Form 990) 2012

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| nedule D (Form 990) 2012 The Dunavant  | Foundation                         | 58-1528504 Page 4         |
|--|------------------------------------|---------------------------|
| art XI Reconciliation of Revenue per Audite  | ed Financial Statements With Reven | ue per Return             |
| Total revenue, gains, and other support per audited fina   | ancial statements                  | 1                         |
| Amounts included on line 1 but not on Form 990, Part V   | /III, line 12                      |                           |
| Net unrealized gains on investments  | _2a                                |                           |
| b Donated services and use of facilities   | 2b                                 |                           |
| c Recoveries of prior year grants  | 2c                                 |                           |
| d Other (Describe in Part XIII.)   | 2d                                 |                           |
| e Add lines 2a through 2d  |                                    | 2e                        |
| Subtract line 2e from line 1   |                                    | 3                         |
| Amounts included on Form 990, Part VIII, line 12, but no   | ot on line 1                       |                           |
| a Investment expenses not included on Form 990, Part VI  | III, line 7b <b>4a</b>             |                           |
| b Other (Describe in Part XIII)  | _4b                                |                           |
| c Add lines 4a and 4b  |                                    | 4c                        |
| Total revenue Add lines 3 and 4c. (This must equal Form  | m 990, Part I, line 12)            | 5                         |
| art XII Reconciliation of Expenses per Audit   | ted Financial Statements With Expe | nses per Return           |
| Total expenses and losses per audited financial statement  | ents                               | 1                         |
| Amounts included on line 1 but not on Form 990, Part IX  | X, line 25:                        |                           |
| a Donated services and use of facilities   | 2a                                 |                           |
| Prior year adjustments   | <u>2</u> b                         |                           |
| c Other losses   | 2c                                 |                           |
| d Other (Describe in Part XIII)  | 2d                                 |                           |
| e Add lines 2a through 2d  |                                    | 2e                        |
| Subtract line 2e from line 1   |                                    | 3                         |
| Amounts included on Form 990, Part IX, line 25, but not  | on line 1                          |                           |
| a Investment expenses not included on Form 990, Part VI  | III, line 7b 4a                    |                           |
| b Other (Describe in Part XIII )   | 4b                                 |                           |
| c Add lines 4a and 4b  |                                    | 4c                        |
| Total expenses Add lines 3 and 4c. (This must equal Fo   | orm 990, Part I, line 18)          | 5                         |
| art XIII Supplemental Information  |                                    |                           |
| mplete this part to provide the descriptions required for Paine 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b |                                    |                           |
|  |                                    |                           |
|  |                                    |                           |
|  |                                    |                           |
|  |                                    |                           |
|  |                                    | Schodula D (Form 990) 201 |

232054 12-10-12

#### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

 Complete if the organization answered "Yes" to Form 990, Part IV, line 23. OMB No 1545-0047

Open to Public Inspection

Internal Revenue Service
Name of the organization

Department of the Treasury

➤ Attach to Form 990. ➤ See separate instructions

The Dunavant Foundation

Employer identification number 58-1528504

**Questions Regarding Compensation** Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII. Section A, line 1a Complete Part III to provide any relevant information regarding these items. Housing allowance or residence for personal use First-class or charter travel Payments for business use of personal residence Travel for companions Health or social club dues or initiation fees Tax indemnification and gross-up payments Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Compensation survey or study Independent compensation consultant Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization X a Receive a severance payment or change-of-control payment? 4a X b Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Х 4c c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of X a The organization? 5a Х 5b b Any related organization? If "Yes" to line 5a or 5b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of 6a X a The organization? X 6b b Any related organization? If "Yes" to line 6a or 6b, describe in Part III 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments X 7 not described in lines 5 and 6? If "Yes," describe in Part III Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the X initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III 8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

58-1528504

The Dunavant Foundation

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                       |            | (B) Breakdown of \       | (B) Breakdown of W-2 and/or 1099-MISC compensation | SC compensation                           | (C) Retirement and          | (D) Nontaxable | (E) Total of columns | (F) Compensation                          |
|-----------------------|------------|--------------------------|--|---|-----------------------------|----------------|----------------------|---|
| (A) Name and Title    |            | (i) Base<br>compensation | (ii) Bonus & incentive compensation                | (iii) Other<br>reportable<br>compensation | other deferred compensation | benefits       | (a)·(ı)(a)           | reported as deferred<br>in prior Form 990 |
| (1) Robert M. Fockler | Ξ          |                          | 0  | 0   | 0                           | 0              | 0                    | 0.  |
| President             | : <b>3</b> | 181,662.                 |  | 0.  | 19,50                       | 19,428.        | 220,590              | 0   |
|                       | (3)        |                          |  |   |                             |                |                      |   |
|                       | ▣          |                          |  |   |                             |                |                      |   |
|                       | Ξ          |                          |  |   |                             |                |                      |   |
|                       | ▣          |                          |  |   |                             |                |                      |   |
|                       | Θ          |                          |  |   |                             |                |                      |   |
|                       | 9          |                          |  |   |                             |                |                      |   |
|                       | Ξ          |                          |  |   |                             |                |                      |   |
|                       | Œ          |                          |  |   |                             |                |                      |   |
|                       | (i)        |                          |  |   |                             |                |                      |   |
|                       | €          |                          |  |   |                             |                |                      |   |
|                       | Ξ          |                          |  |   |                             |                |                      |   |
|                       | Ξ          |                          |  |   |                             |                |                      |   |
|                       | Θ          |                          |  |   |                             |                |                      |   |
|                       | ₿          |                          |  |   |                             |                |                      |   |
|                       | Θ          |                          |  |   |                             |                |                      |   |
|                       | ⊞          |                          |  |   |                             |                |                      |   |
|                       | Θ          |                          |  |   |                             |                |                      |   |
|                       | Ξ          |                          |  |   |                             |                |                      |   |
|                       | Ξ          |                          |  |   |                             |                |                      |   |
|                       | ⊞          |                          |  |   |                             |                |                      |   |
|                       | Ξ          |                          |  |   |                             |                |                      |   |
|                       | (ii)       |                          |  |   |                             |                |                      |   |
|                       | Ξ          |                          |  |   |                             |                |                      |   |
|                       | Ξ          |                          |  |   |                             |                |                      |   |
|                       | Ξ          |                          |  |   |                             |                |                      |   |
|                       | (E)        |                          |  |   |                             |                |                      |   |
|                       | Ξ          |                          |  |   |                             |                |                      |   |
|                       | ⊞          |                          |  |   |                             | 1              |                      |   |
|                       | Ξ          |                          |  |   |                             |                |                      |   |
|                       | ≘          |                          |  |   |                             |                |                      |   |
| 232112                |            |                          |  | L   |                             |                | Schedu               | Schedule J (Form 990) 2012                |

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information

The Supported Organization's Executive Committee reviews and recommends the 990), and other economic factors. Annually, the President of the Supported compensation level for the President in the same manner as described above employees of the organization, with the exception of his own compensation. comparability studies (including comparisons to other organizations' Form Directors reviews and approves the compensation levels by approval of the appropriate. Upon approval, the Supported Organization's entire Board of compensation levels and has the authority to make adjustments as deemed compensated based on information obtained from job performance, salary Supported Organization's Executive Committee reviews the recommended for other employees. During the annual budget process, the President Organization uses this information to determine compensation for all The employed by the related Supported Organization. All employees are includes the recommended compensation levels for all employees. The compensated officers of the Foundation are annual budget.

#### **SCHEDULE O** (Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

OMB No 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

**Employer identification number** 

| The Dunavant Foundation                                       | <u> 58-1528504</u> |
|---|--------------------|
| Form 990, Part I, Line 1, Description of Organization Mis     | sion:              |
| The primary exempt purpose of the organization is to assi     | st the             |
| Community Foundation of Greater Memphis, Inc. in carrying     | out its            |
| charitable mission.   |                    |
|   |                    |
| Form 990, Part VI, Section A, line 2: The following Direction | tors are           |
| employed by the Supported Organization: Robert M. Fockler     | and Mack E.        |
| McCaul, Jr. These Class I Directors of the organization       | are therefore not  |
| technically considered independent. However, as represen      | tatives of the     |
| Supported Organization, they ensure that the organization     | 's mission is      |
| carried out.  |                    |
|   |                    |
| The following Directors have family and business relation     | ships: Tommie      |
| Smith Dunavant and Buchanan D. Dunavant.                      | ····               |
|   |                    |
| Form 990, Part VI, Section B, line 11: The Foundation dis     | tributes the Form  |
| 990 return to its Directors via email prior to its filing     | . The Directors    |
| review it and respond to the Treasurer with any questions     | or concerns. If    |
| the Treasurer does not have any unanswered inquiries afte     | r a reasonable     |
| period of time, then he will consider this as approval fo     | r the Form 990 to  |
| be filed.   |                    |
|   |                    |
| Form 990, Part VI, Section B, line 12: Conflict of Intere     | st Form 990,       |
| Part VI. Line 12a   |                    |

Currently, the Foundation has not adopted a written conflict of interest LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2012) 232211 01-04-13

| Name of the organization  The Dunavant Foundation         | Employer identification number 58-1528504 |
|---|---|
| policy. However, all Directors are required to abstain fr | om discussion and                         |
| voting in matters in which they have a conflict. It is th | e intent of the                           |
| Foundation to develop and adopt a policy prior to the end | of the next                               |
| fiscal year.  |   |
|   |   |
| Form 990, Part VI, Section B, Line 15: The Foundation doe | s not have any                            |
| paid staff.   |   |
| Form 990, Part VI, Section C, Line 18: The Foundation's F | orm 990 return is                         |
| maintained in the organization's office. This document is | available upon                            |
| request. Additionally, it is also available on the Web si | te  |
| www.guidestar.org.  |   |
|   |   |
| Form 990, Part VI, Section C, Line 19: The Foundation's g | overning                                  |
| documents, policies, and financial statements are maintai | ned in the                                |
| organization's office. These documents are available upon | request.                                  |
|   |   |
|   |   |
|   |   |
|   | <u>-</u>                                  |
|   |   |
|   |   |
|   |   |
|   |   |
|   |   |
|   |   |

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Name of the organization

Part

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ▶ See separate instructions. ► Attach to Form 990.

2012 Open to Public Inspection

OMB No 1545-0047

Employer identification number 58-1528504

The Dunavant Foundation

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

| 1        |   | I |  |  |  | l |  | i |  |
|----------|---|---|--|--|--|---|--|---|--|
| <b>(</b> | Direct controlling<br>entity                                    |   |  |  |  |   |  |   |  |
| (e)      | End-of-year assets  |   |  |  |  |   |  |   |  |
| (G       | Total income  |   |  |  |  |   |  |   |  |
| (0)      | Legal domicile (state or foreign country)                       |   |  |  |  |   |  |   |  |
| (q)      | Primary activity  |   |  |  |  |   |  |   |  |
| (a)      | Name, address, and EIN (if applicable)<br>of disregarded entity |   |  |  |  |   |  |   |  |

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year) Part

| (a) Name, address, and EIN of related organization | (b)<br>Pnmary activity     | (c) Legal domicile (state or foreign country) | (d)<br>Exempt Code<br>section | (e) Public charity status (if section | (f) Direct controlling entity | (g)<br>Section 512(bx13)<br>controlled<br>entity? | 2(b)(13)<br>Iled |
|--|----------------------------|---|-------------------------------|---------------------------------------|-------------------------------|---|------------------|
|  |                            |   |                               | 501(c)(3))                            |                               | Yes   | °N               |
| Community Foundation of Greater Memphis,           | To serve as a Community    |   |                               |                                       |                               |   |                  |
| Inc 58-1723645, 1900 Union Avenue,                 | Foundation for Memphis and |   |                               |                                       |                               |   |                  |
| Memphis, TN 38104                                  | the Mid South vicinty      | Tennessee                                     | 501(c)(3)                     | 509(A)(1)                             |                               |   | ×                |
| The Canale Foundation, Inc 62-1670425              | Assist the Comm. Fdtn. of  |   |                               |                                       |                               |   | !                |
| 1900 Union Avenue                                  | Grtr Mem, to carry out its |   |                               |                                       |                               |   |                  |
| Memphis, TN 38104                                  | charitable activities      | Tennessee                                     | 501(c)(3)                     | 509(A)(3)                             |                               |   | ×                |
| Community Foundation Realty, Inc                   | Assist the Comm. Fdtn. of  |   |                               |                                       |                               |   |                  |
| 62-1493663, 1900 Union Avenue, Memphis, TN         | Grtr Mem. to carry out its |   |                               |                                       |                               |   |                  |
| 38104  | charitable activities      | Tennessee                                     | 501(c)(3)                     | 509(A)(3)                             |                               |   | ×                |
| The Clarence Day Foundation - 62-1441490           | Assist the Comm. Fdtn. of  |   |                               |                                       |                               |   |                  |
| 1900 Union Avenue                                  | Grtr Mem. to carry out its |   |                               |                                       |                               |   |                  |
| Memphis TN 38104                                   | charitable activities      | Tennessee                                     | 501(c)(3)                     | 509(A)(3)                             |                               |   | ×                |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2012

The Dunavant Foundation

Part II Continuation of Identification of Related Tax-Exempt Organizations Schedule R (Form 990)

| (a)   | (a)                                    | ල<br>:                                    | (g)                 | (e)                                 | <b>E</b>                     | (g)<br>Section 512(b)(13)   | 2(b)(13)      |
|---|--|---|---------------------|-------------------------------------|------------------------------|-----------------------------|---------------|
| Name, address, and EIN<br>of related organization | Primary activity                       | Legal domicile (state or foreign country) | Exempt Code section | Public chanty<br>status (if section | Direct controlling<br>entity | controlled<br>organization? | lled<br>tion? |
|   |  |   |                     | 501(c)(3))                          |                              | Yes                         | 2             |
| FLF Foundation, Inc 58-1998879                    | Assist the Comm. Fdtn. of              |   |                     |                                     |                              |                             |               |
| 1900 Union Avenue                                 | Grtr Mem, to carry out its             |   |                     |                                     |                              |                             | ;             |
| Memphis, TN 38104                                 | charitable activities                  | Tennessee                                 | 501(c)(3)           | 509(A)(3)                           |                              |                             | ×             |
| Gayle S. Rose Foundation, Inc 31-1691553          | Assist the Comm. Fdtn. of              |   |                     |                                     |                              |                             |               |
| 1900 Union Avenue                                 | Grtr Mem, to carry out its             |   |                     |                                     |                              |                             |               |
| Memphis, TN 38104                                 | charitable activities                  | Tennessee                                 | 501(c)(3)           | 509(A)(3)                           |                              |                             | ×             |
| Gilliland Family Fund, Inc 31-1695430             | Assist the Comm. Fdtn. of              |   |                     |                                     |                              |                             |               |
| 1900 Union Avenue                                 | Grtr Mem, to carry out its             |   |                     |                                     |                              |                             |               |
| Memphis, TN 38104                                 | charitable activities                  | Tennessee                                 | 501(c)(3)           | 509(A)(3)                           |                              |                             | ×             |
| ndation, Inc.                                     | - 62-1838778 Assist the Comm. Fdtn. of |   |                     |                                     |                              |                             |               |
| 1900 Union Avenue                                 | Grtr Mem. to carry out its             |   | _                   |                                     |                              |                             |               |
| Memphis, TN 38104                                 | charitable activities                  | Tennessee                                 | 501(c)(3)           | 509(A)(3)                           |                              |                             | ×             |
| Jeniam II Foundation - 62-1651848                 | Assist the Comm. Fdtn. of              |   |                     | -                                   |                              |                             |               |
| 1900 Union Avenue                                 | Grtr Mem, to carry out its             |   |                     |                                     |                              |                             |               |
| Memphis, TN 38104                                 | charitable activities                  | Теппеввее                                 | 501(c)(3)           | 509(A)(3)                           |                              |                             | ×             |
| MARCH Foundation - 31-1654850                     | Assist the Comm. Fdtn. of              |   |                     |                                     |                              |                             |               |
| 1900 Union Avenue                                 | Grtr Mem, to carry out its             |   |                     |                                     |                              |                             |               |
| Memphis IN 38104                                  | charitable activities                  | Tennessee                                 | 501(c)(3)           | 509(A)(3)                           |                              |                             | ×             |
| Memphis-Plough Community Foundation -             | Assist the Comm. Fdtn. of              |   |                     |                                     |                              |                             |               |
| 23-7047899, 1900 Union Avenue, Memphis, TN        | Grtr Mem, to carry out its             |   |                     |                                     |                              |                             | ļ             |
| 38104   | charitable activities                  | Tennessee                                 | 501(c)(3)           | 509(A)(3)                           |                              |                             | ×             |
| Porter-Leath Early Childhood Foundation -         | Assist the Comm. Fdtn. of              |   |                     |                                     |                              |                             |               |
| 20-1045305, 1900 Union Avenue, Memphis, TN        | Grtr Mem, to carry out its             |   |                     |                                     |                              |                             |               |
| 38104   | charitable activities                  | Tennessee                                 | 501(c)(3)           | 509(A)(3)                           |                              |                             | ×             |
| The Pictsweet Foundation - 62-1248225             | Assist the Comm. Fdtn. of              |   |                     |                                     |                              |                             |               |
| 1900 Union Avenue                                 | Grtr Mem, to carry out its             |   |                     |                                     |                              |                             |               |
| Memphis, TN 38104                                 | charitable activities                  | Tennessee                                 | 501(c)(3)           | 509(A)(3)                           |                              |                             | ×             |
| The Turley Foundation, Inc 62-1557849             | Assist the Comm. Fdtn. of              |   |                     |                                     |                              |                             |               |
| 1900 Union Avenue                                 | Grtr Mem, to carry out its             |   |                     |                                     |                              |                             |               |
| Memphis, TN 38104                                 | charitable activities                  | Tennessee                                 | 501(c)(3)           | 509(A)(3)                           |                              |                             | ×             |
|   |  |   | _                   |                                     |                              |                             |               |
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|   |  |   |                     |                                     |                              |                             |               |

58-1528504 Page 2

Schedule R (Form 990) 2012 The Dunavant Foundation

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a) Name, address, and EIN of related organization  | (b) Primary activity | (c) Legal domcile (state or foreign | (d) Direct controlling entity  |                               | (e) Predominant income (related, unrelated, excluded from tax under sections 512-514) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets                             |                    | (h) Disproportionate allocations? | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | General or managing partner?                   | (j) (k) General or Percentage managing ownership |
|---|----------------------|-------------------------------------|--|-------------------------------|---|---------------------------------|--|--------------------|-----------------------------------|---|--|--|
|   |                      |                                     |  |                               |   |                                 |  |                    |                                   |   |  |  |
|   |                      |                                     |  |                               |   |                                 |  |                    |                                   |   |  |  |
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|   | o divort             |                                     | C) to the first of | molete # th                   | Contestion  | / Posowore                      |  | t 60               | \rac{1}{2}                        | bed to go bed   |  | or roles for                                     |
| Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete of the organizations treated as a corporation or trust during the tax year)  (a)  (b)  (c)  (c)  (c)  (d)  (d)  (e)  (f)  (i)  (f)  (i)  (j)  (j)  (j)  (j)  (j)  (j)  (j | anizations Taxable a | is a Corpo                          | Corporation or Trust (Cortax year)  (b)  Primary activity  | (c) (cate or foreign country) | e organization ans (d)  Direct controlling entity                                     | lling Type (C corp              | vered "Yes" to Form  (e)  Type of entity (C corp., S corp, or trust) | (f) Share of total | IV, line 34 otal                  | (g) Share of end-of-year casets                             | d one or mor<br>(h)<br>Percentage<br>ownership | (i) Section 5/2(b)(13) controlled entity/?       |
|   |                      |                                     |  |                               |   |                                 |  |                    |                                   |   |  |  |
|   |                      |                                     |  |                               |   |                                 |  |                    |                                   |   |  |  |
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| 232162 12-10-12   |                      |                                     |  | 31                            |   |                                 |  |                    |                                   | Sched   | ile R (Forn                                    | Schedule R (Form 990) 2012                       |

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

|  |                         |  |   | -                          |          | I   |
|--|-------------------------|--|---|----------------------------|----------|-----|
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule   |                         |  |   | ۶                          | Yes No   | ٥   |
| 1 During the tax year, did the organization engage in any of the following transactior   | ins with one or more re | transactions with one or more related organizations listed in Parts II-IV? | n Parts II:IV?  |                            | _        | - 1 |
| a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity   |                         |  |   | 1a                         | ×        | اہ  |
| <b>b</b> Gift, grant, or capital contribution to related organization(s)   |                         |  |   | <del>1</del> 0             | ×        |     |
| c Gift, grant, or capital contribution from related organization(s)  |                         |  |   | 10                         | X        | ۱., |
|  |                         |  |   | 10                         | ×        | ١., |
|  |                         |  |   | <b>1</b>                   | ×        | ١., |
|  |                         |  |   | 2                          |          |     |
| f Dividends from related organization(s)   |                         |  |   | #                          | ×        | اب  |
| g Sale of assets to related organization(s)  |                         |  |   | 19                         | X        |     |
| h Purchase of assets from related organization(s)  |                         |  |   | ŧ                          | ×        | ارا |
| i Exchange of assets with related organization(s)  |                         |  |   | <b>;</b>                   | ×        |     |
| j Lease of facilities, equipment, or other assets to related organization(s)   |                         |  |   | -j-                        | ×        | ادا |
| k Lease of facilities, equipment, or other assets from related organization(s)   |                         |  |   | ¥                          | ×        | اد  |
| 1 Performance of services or membership or fundraising solicitations for related organization(s)   | janization(s)           |  |   | =                          | ×        | اد  |
| m Performance of services or membership or fundraising solicitations by related organization(s)  | janization(s)           |  |   | £                          | ×        | ا   |
| n Shanng of facilities, equipment, mailing lists, or other assets with related organization(s)   | ation(s)                |  |   | ţ                          | ×        | ار  |
| <ul> <li>Sharing of paid employees with related organization(s)</li> </ul>   |                         |  |   | 10                         | ×        |     |
|  |                         |  |   |                            |          |     |
| <ul> <li>Peimbursement paid to related organization(s) for expenses</li> </ul>   |                         |  |   | <del>0</del>               | ×        | ال  |
| <ul> <li>Reimbursement paid by related organization(s) for expenses</li> </ul>   |                         |  |   | 10                         | ×        | اد  |
| r Other transfer of cash or property to related organization(s)  |                         |  |   | +                          | <b>×</b> |     |
|  |                         |  |   | . v                        | ×        | ا ا |
| If the answer to any of the above is "Yes," see the instructions for infor-  | who must complete the   | iis line, including covered r  | mation on who must complete this line, including covered relationships and transaction thresholds |                            |          |     |
| (a) Name of other organization   | (b)<br>Transaction      | (c)<br>Amount involved   | (d)<br>Method of determining amount involved  | volved                     |          |     |
| oligity, insignification of the second of th | type (a-s)              |  |   |                            |          | -1  |
| (1)  |                         |  |   |                            |          | - 1 |
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| (3)  |                         |  |   |                            |          | 1   |
| (4)  |                         |  |   |                            |          | 1   |
| (5)  |                         |  |   |                            |          |     |
| 9  |                         |  |   |                            |          |     |
| 232163 12-10-12  | 32                      |  | Schedule  | Schedule R (Form 990) 2012 | 90) 201  | 2   |

Page 4

58-1528504

Schedule R (Form 990) 2012 The Dunavant Foundation

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| ALL TALL TO THE TALL | novo filmingo olionomia | 3                          | odina company   |        |                       | 1          | <b>(</b>  |            |                   |
|---|-------------------------|----------------------------|---|--------|-----------------------|------------|---|------------|-------------------|
| (a) Name, address, and EIN  | (b)<br>Pnmary activity  | (c)<br>Legal domicile      | Predominant income parines sec (related intrelated 501(0)3) | Ø      | (g)<br>Share of       | Dispropor- | Code V-UBI  | General or | (K)<br>Percentage |
| of entity   |                         | (state or foreign country) | excluded from tax under section 512-514) <b>Yes No</b>      | nocome | end-of-year<br>assets | Yes No     | Allocations of Schedule K-1 partner?  Yes No (Form 1065) Yes No | partner?   | ownership         |
|   |                         |                            |   |        |                       |            |   |            |                   |
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232 164 12-10-12

Schedule R (Form 990) 2012

| Schedule R | R (Form 990) 2012                     | <u>The Dunavant</u>            | Foundation  | <u> 58-1528504</u> | Page 5 |
|------------|---------------------------------------|--------------------------------|---|--------------------|--------|
| Part VII   | Supplemental Info                     | The Dunavant ormation          |   |                    |        |
|            | Complete this part to n               | rovide additional information  | for responses to questions on Schedule R (see instr | uctions)           |        |
|            | . Complete this part to p             | TOVIDE ADDITIONAL INTOVINGUION | Tor responses to questions on concedure in lose mon | 20001101           |        |
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#### Form **8868**

(Rev. January 2013)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No 1545-1709

| • If vou                  | are filing for an Automatic 3-Month Extension, complet   | te only Pa   | art Land check this box               |               | <b>1</b>              | $\mathbf{x}$  |
|---------------------------|--|--------------|---------------------------------------|---------------|-----------------------|---------------|
|                           | are filing for an Additional (Not Automatic) 3-Month Ex  |              |                                       | this form).   | •                     |               |
|                           | omplete Part II unless you have already been granted a   |              |                                       |               | rm 8868               |               |
|                           | ic filing (e-file). You can electronically file Form 8868 if y                                     |              |                                       |               |                       | poration      |
|                           | to file Form 990-T), or an additional (not automatic) 3-mol  |              |                                       |               |                       |               |
|                           | o file any of the forms listed in Part I or Part II with the exc                                   |              |                                       |               |                       |               |
|                           | Benefit Contracts, which must be sent to the IRS in pap  |              |                                       |               |                       |               |
|                           |  |              | (see instructions) For more details t | on the elec   | ctromic minig or trus | 101111,       |
| Part I                    | v.irs.gov/efile and click on e-file for Chanties & Nonprofits  Automatic 3-Month Extension of Time |              | submit original (no conjes ne         | eded)         | <del></del>           |               |
|                           |  |              |                                       |               |                       |               |
| -                         | ation required to file Form 990-T and requesting an autor  | nauc o-mc    | onth extension - check this box and   | complete      |                       |               |
| Part I onl                | •  | uo           |                                       |               |                       |               |
|                           | corporations (including 1120-C filers), partnerships, REM ome tax returns                          | ics, and t   | rusts must use Form 7004 to reques    | st an exten   | sion of time          |               |
|                           | <del></del>  |              |                                       | C             |                       |               |
| Type or                   | Name of exempt organization or other filer, see instru-  | ctions       |                                       | Employer      | ridentification nun   | iber (EIN) or |
| print                     |  |              |                                       |               | E0 15005              | 0.4           |
| File by the               | The Dunavant Foundation  |              |                                       |               | 58-15285              |               |
| due date for              |  | ee instruc   | tions                                 | Social se     | curity number (SS     | N)            |
| filing your<br>return See | 1900 Union Avenue  |              |                                       |               |                       |               |
| instructions              |  | oreign add   | ress, see instructions                |               |                       |               |
|                           | Memphis, TN 38104-4029   |              |                                       |               |                       |               |
|                           |  |              |                                       |               |                       |               |
| Enter the                 | Return code for the return that this application is for (file                                      | e a separa   | te application for each return)       |               |                       | 0 1           |
|                           |  | <del>,</del> |                                       |               |                       |               |
| Applicat                  | ion  | Return       | Application                           |               |                       | Return        |
| Is For                    |  | Code         | Is For                                |               |                       | Code          |
| Form 990                  | O or Form 990-EZ   | 01           | Form 990-T (corporation)              |               |                       | 07            |
| Form 990                  | D-BL   | 02           | Form 1041-A                           |               |                       | 08            |
| Form 472                  | 20 (ındıvıdual)  | 03           | Form 4720                             |               |                       | 09            |
| Form 990                  | )-PF   | 04           | Form 5227                             |               |                       | 10            |
| Form 990                  | D-T (sec 401(a) or 408(a) trust)   | 05           | Form 6069                             |               |                       | 11            |
| Form 990                  | D-T (trust other than above)   | 06           | Form 8870                             |               |                       | 12            |
| _                         | Community Found  | dation       | n of Greater Memph                    | is, I         | nc.                   |               |
| • The b                   | ooks are in the care of > 1900 Union Aver  | nue -        | Memphis, TN 38104                     | -4029         |                       |               |
| Telep                     | hone No ▶ 901-728-4600   |              | FAX No $\triangleright$ 901-722-00    | 10            |                       |               |
|                           | organization does not have an office or place of business  | s in the Ur  | nited States, check this box          |               | )                     | ▶ □           |
| <ul><li>If this</li></ul> | is for a Group Return, enter the organization's four digit   | Group Exe    | emption Number (GEN)                  | If this is fo | r the whole group,    | check this    |
| box 🕨                     | If it is for part of the group, check this box   | and atta     | ch a list with the names and EINs o   | f all memb    | ers the extension     | ıs for.       |
|                           | equest an automatic 3-month (6 months for a corporation  | required     | to file Form 990-T) extension of time | until         |                       |               |
|                           | December 15, 2013, to file the exemp   |              |                                       |               | The extension         |               |
| ıs                        | for the organization's return for  |              |                                       |               |                       |               |
| <b>&gt;</b>               | calendar year or   |              |                                       |               |                       |               |
| •                         | X tax year beginning MAY 1, 2012   | , an         | d ending APR 30, 2013                 |               |                       |               |
|                           |  |              |                                       |               |                       |               |
| 2 If t                    | he tax year entered in line 1 is for less than 12 months, c  | heck reas    | on Initial return                     | Final retur   | n                     |               |
|                           | Change in accounting period  |              |                                       |               |                       |               |
| _                         | <u> </u>   |              |                                       |               |                       |               |
| 3a if t                   | his application is for Form 990-BL, 990-PF, 990-T, 4720,   | or 6069 e    | nter the tentative tax less any       |               |                       |               |
|                           | nrefundable credits. See instructions.   | 01 0000, 0   | The time territative tax, 1000 arry   | За            | \$                    | 0.            |
|                           | his application is for Form 990-PF, 990-T, 4720, or 6069,  | enter any    | refundable credits and                | Ja            | -                     |               |
|                           | timated tax payments made Include any prior year overp   | -            |                                       | 3ь            | <b>S</b>              | 0.            |
|                           | lance due. Subtract line 3b from line 3a Include your pa   |              |                                       | 30            | <del></del>           |               |
|                           |  | -            |                                       | 3c            | •                     | 0.            |
|                           | using EFTPS (Electronic Federal Tax Payment System)  |              |                                       |               | ΓO for pourmont :     |               |
| _                         | . If you are going to make an electronic fund withdrawal v   |              |                                       | <u> </u>      |                       |               |
| LHA I                     | For Privacy Act and Paperwork Reduction Act Notice,  | see instr    | uctions.                              |               | Form 8868 (           | Rev 1-2013)   |

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