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Form **990-PF** Department of the Treasury

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

For	caler	idar year 2012 or tax year beginning		, and ending		T Specific Inopeditori
Na	ne o	foundation			A Employer identification	n number
		ishhacker Foundation			94-6051048	<u> </u>
		nd street (or PO box number if mail is not delivered to str	eet address)	Room/suite	B Telephone number	
		6 Lincoln Blvd		12	415-561-53	350
		own, state, and ZIP code	1005		C If exemption application is p	pending, check here
		Francisco, CA 94129-			-	
G (ineck	all that apply: Initial return		ormer public charity	D 1. Foreign organization	s, check here
		Final return	Amended return		Foreign organizations me check here and attach co	eeting the 85% test,
— (hack	type of organization: Address change X Section 501(c)(3)	Name change exempt private foundation			
	_	ction 4947(a)(1) nonexempt charitable trust	Other taxable private foundation	ation	E If private foundation sta	
L Fa			nting method: X Cash	Accrual	under section 507(b)(1	
		Part II, col. (c), line 16)	Other (specify)		F If the foundation is in a under section 507(b)(1	
	\$	14,914,940. (Part I, co		basis)	under 30000011 001 (0)(1	(b), check here
Pa	irt I	Analysis of Revenue and Expenses	(a) Revenue and	(b) Net investment	(c) Adjusted net	(d) Disbursements
		(The total of amounts in columns (b), (c), and (d) may no necessarily equal the amounts in column (a))	expenses per books	income	income	for charitable purposes (cash basis only)
	1	Contributions, gifts, grants, etc., received			N/A	
	2	Check X If the foundation is not required to attach Sch. B				
	3	Interest on savings and temporary cash investments	65.	65.		
	4	Dividends and interest from securities	387,731.	387,731.		
	5a	Gross rents				
	b	Net rental income or (loss)		<u> </u>		
ø	6a	Net gain or (loss) from sale of assets not on line 10	438,965.			
enn	b	Gross sales price for all assets on line 6a 1,599,784.	-			
Revenue	7	Capital gain net income (from Part IV, line 2)		438,965.		
	8	Net short-term capital gain				
	9	Income modifications Gross sales less returns				
	10a	and allowances				
	Į.	Less Cost of goods sold				
	11	Gross profit or (loss) Other income				
	12	Total Add lines 1 through 11	826,761.	826,761.		
	13	Compensation of officers, directors, trustees, etc	91,818.	1,836.		89,982.
	14	Other employee salaries and wages	72/0200	2,000.		05/3021
	15	Pension plans, employee benefits	33,028.	625.	-	32,403.
ses		Legal fees				1
ë	b	Accounting fees Stmt 1	5,582.	2,791.		2,791.
Ä.	C	Other professional fees Stmt 2	52,794.	40,589.		12,205.
Ķ	17	Interest				
ঠ ম ८।।নী and Administrative Expense	18	Taxes Stmt 3	12,855.	7,189.		0.
Sinis	19	Depreciation and depletion				
Z E	20	Occupancy	13,791.	<u> </u>		13,791.
≓Ā □ ₽	21	Travel, conferences, and meetings	23,306.	0.		23,306.
a 5**	22	Printing and publications	15 550			45 550
MAI WATER WATER	23	Other expenses Stmt 4	15,570.	0.		15,570.
ĕĭĕ	24	Total operating and administrative	249 744	E2 020		100 040
ခုနှ	25	expenses Add lines 13 through 23 Contributions,-gifts-grants paid	248,744. 584,500.	53,030.		190,048. 584,500.
7	26	Total expenses and disbursements.	304,300.			304,300.
7	- N	Add lines 24-and-25-3()	833,244.	53,030.		774,548.
<u>ئ</u>	27	Subtract line 26 from line 12		33,030.		7,11,510.
	Nia	Subtract line 26 from line 12:	<6,483.	>		
7	_ b	Net investment-income (if negative, enter -0-)		773,731.		
P.	Ćċ.	Adjusted net income (if negative, enter -0-)			N/A	
2235 12-05	01/ \ 5-12	LHA For-Paperwork Reduction Act Notice, so	ee instructions.		<u> </u>	Form 990-PF (2012)

	90-PF (2012) Fleishhacker Foundation	Beginning of year	94- End o	6051048 Page f year
Par	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
1	Cash - non-interest-bearing	,,		
2	Savings and temporary cash investments	289,023.	300,741.	300,741
	Accounts receivable			
l	Less: allowance for doubtful accounts			
4	Pledges receivable ►			
	Less: allowance for doubtful accounts			
5	Grants receivable			
6	Receivables due from officers, directors, trustees, and other			
	disqualified persons			
7				
	Less: allowance for doubtful accounts			
8 ets				
Assets	, ,			
10	a Investments - U.S. and state government obligations	0 005 773	0 140 166	10 400 000
- 1	b Investments - corporate stock Stmt 5 c Investments - corporate bonds Stmt 6	8,085,773. 3,963,557.	3 900 063	10,428,896
	·	3,903,331.	3,890,963.	4,182,483
11				
12	Less accumulated depreciation Investments - mortgage loans			
13				
14				
' '	Less accumulated depreciation			
15	Other assets (describe ► Deposits)	2,820.	2,820.	2,820
16	Total assets (to be completed by all filers)	12,341,173.	12,334,690.	14,914,940
17	Accounts payable and accrued expenses			
18	Grants payable			
ဖ္ထ 19	Deferred revenue			
20 21 21 21 21	Loans from officers, directors, trustees, and other disqualified persons			
윤 21	Mortgages and other notes payable			
ا 22	Other liabilities (describe			
23	Total liabilities (add lines 17 through 22) Foundations that follow SFAS 117, check here	0.	0.	
	·			
g	and complete lines 24 through 26 and lines 30 and 31. Unrestricted	12,341,173.	12,334,690.	
24 = 25	Temporarily restricted	14,341,1/3.	12,334,030.	
25 26				
פַ נ	Foundations that do not follow SFAS 117, check here			
2	and complete lines 27 through 31			
ا ا	Capital stock, trust principal, or current funds			
28	Paid-in or capital surplus, or land, bldg., and equipment fund			
ž 29	Retained earnings, accumulated income, endowment, or other funds			
24 25 26 27 28 29 30 30 30 30 30 30 30 30 30 30 30 30 30	Total net assets or fund balances	12,341,173.	12,334,690.	
- I	•			
31	Total liabilities and net assets/fund balances	12,341,173.	<u> 12,334,690.</u>	
Part	III Analysis of Changes in Net Assets or Fund B	alances		
	al net assets or fund balances at beginning of year - Part II, column (a), line	30		
	st agree with end-of-year figure reported on prior year's return)		1	12,341,173
	er amount from Part I, line 27a		2	<6,483
	er increases not included in line 2 (itemize)		3	0.
			4	12,334,690.
Add	lines 1, 2, and 3		- 1	
Add Dec	Innes 1, 2, and 3 reases not included in line 2 (itemize) at net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	diama (h.) In 190	5	12,334,690

	2007	939,838.	16,654,182.		.056433
	Total of line 1, column (d)			2	.268555
3	Average distribution ratio for the 5-year base the foundation has been in existence if less th		or by the number of years	3	.053711
4	Enter the net value of noncharitable-use asset	s for 2012 from Part X, line 5		4	14,120,149.
5	Multiply line 4 by line 3			5	758,407.
6	Enter 1% of net investment income (1% of Pa	ırt I, line 27b)		6	7,737.
7	Add lines 5 and 6			7	766,144.
В	Enter qualifying distributions from Part XII, lin			8	774,548.
	If line 8 is equal to or greater than line 7, chec	k the box in Part VI, line 1b, and comp	lete that part using a 1% tax rate.		

See the Part VI instructions.

Form 990-F				Foundat							<u>6051</u>			Page 4
Part VI	Excise	Tax Based	on Investi	ment Incom	e (Section 494	10(a <u>),</u> 4	4940(b)	<u>, 4940(€</u>), or 4	948	- see	nstru	ıctio	ns)
	_				here 🕨 🔙 and)					
					h copy of letter if ne									
b Dome	stic foundation	is that meet the se	ction 4940(e)	requirements in F	Part V, check here		and enter	1%	}	11			<u>7,7</u>	<u> 137.</u>
of Par	t I, line 27b								1					
					rganizations enter 4			col. (b).	J					
		11 (domestic secti	on 4947(a)(1)	trusts and taxabl	e foundations only. (Others er	nter -0-)			2_				0.
	nes 1 and 2									3_	<u> </u>		<u>7,7</u>	37.
	, ,	•			le foundations only.	Others e	nter -0-)			4_				0.
		tment income Su	btract line 4 fr	om line 3. If zero	or less, enter -0-					5_			7,7	37.
	s/Payments:				_	1 _	t	•	0.00					
		payments and 201			2	6a	1	9,	<u>868.</u>	-				
		nizations - tax with				<u>6</u> b	-			1				
		ation for extension		(Form 8868)		6 <u>c</u>				-				
		erroneously withh				<u>6d</u>	1			} _			0 0	60
		ments. Add lines	_		7 .f Farm 2000 is all					7_	-	-	9,0	68.
		r underpayment of of lines 5 and 8 is			」 if Form 2220 is att	acneo				8_				
					owed amount overpaid					9_			2 1	31.
-	-				•		2 12	1 . Refun		10 11			<u> </u>	0.
		line 10 to be: Cred ements Rega					4,13	T • [Ketun	aea 🚩		<u>. </u>			<u> </u>
		<u>_</u>			al, state, or local leg	islation o	or did it nar	ticinate or	ntervene	ın.		Т.	Yes	No
	olitical campaig		attompt to iii	ibonico uny nation	ai, otato, or todar log	iolation o	, did it pai	tioipato oi	11101 10110			1a	100	X
• •		-	e vear (either i	directly or indirect	tly) for political purp	nses (see	e instructio	ns for defi	ntion\?			1b	-	X
					of the activities a	•				ed or		· · ·		
		foundation in co					00 0. 4,		, , , , , , , , , , , , , , , , , , ,	J. U.			Į	
	•	le Form 1120-POL										1c	İ	x
			=		5) imposed during th	ie vear:						''		
					foundation manager				0.					
-					ar for political expend			on foundat		•			1	
mana	gers. 🕨 \$		0.									1		
2 Has th	ne foundation e	ngaged in any act	- ıvıtıes that hav	e not previously t	peen reported to the	IRS?						2	_	X
If "Ye	s," attach a d	letailed descripti	on of the ac	tıvıtıes										
3 Has th	ne foundation r	nade any changes,	, not previous	y reported to the	IRS, in its governing	ınstrum	ent, article	s of incorp	oration, o	or		ļ		
bylaw	s, or other sımı	ılar ınstruments? /	f "Yes," attac	ch a conformed	copy of the chang	ges						3		X
4a Did th	e foundation ha	ave unrelated busi	ness gross inc	come of \$1,000 o	r more during the ye	ar?						4a	<u> </u>	X
b If "Yes	s," has it filed a	tax return on Forn	n 990-T for the	s year?						N	/A	4b		<u> </u>
5 Was t	here a liquidatio	on, termination, di	ssolution, or s	ubstantial contra	ction during the year	?						5		X
If "Ye	s," attach the	e statement requ	ured by Gene	eral Instruction	Τ									
6 Are th	e requirements	s of section 508(e)	(relating to se	ections 4941 thro	ugh 4945) satisfied (either:								
-		governing instrun	•											}
				erning instrumen	t so that no mandato	ry direct	ions that c	onflict with	the state	law				
	•	erning instrument?										6	X	<u> </u>
		ave at least \$5,000		ny time during th	e year?							7	_X	ļ
		Part II, col. (c), a				_								
	the states to wi	hich the foundatio	n reports or w	ith which it is reg	stered (see instructi	ons) 🕨						1		
<u>CA</u>					1									
				•	Form 990-PF to the	Attorney	General (o	r designate	!)					
	•	red by General II			•							_8b	X	—
					hin the meaning of s) for cale	ndar				
-					Part XIV)? If "Yes,"	•						9		X
10 Did ar	ly persons beco	ome substantial co	ontributors du	ring the tax year?	If "Yes," attach a sched	lule listina	their names	and address	es			10	l	ΙX

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Pa	art VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement (see instructions)	_12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
	Website address ► www.fleishhackerfoundation.org			
14	The books are in care of ▶ The Foundation Telephone no. ▶ 415-5	<u>61-5</u>	350	
	Located at ► 1016 Lincoln Blvd, #12, San Francisco, CA ZIP+4 ►9	<u>4129</u>		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		>	\cdot
	and enter the amount of tax-exempt interest received or accrued during the year	N	[/A	
16	At any time during calendar year 2012, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16		X
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign			
	country			
Pa	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a disqualified person? Yes X No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? X Yes No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)?	1		
	(6) Agree to pay money or property to a government official? (Exception. Check "No"	İ		
	if the foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days.)			
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b		X
	Organizations relying on a current notice regarding disaster assistance check here			
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
	before the first day of the tax year beginning in 2012?	1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
	defined in section 4942(j)(3) or 4942(j)(5)):			
а	At the end of tax year 2012, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			
	before 2012? Yes X No			
	If "Yes," list the years >			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect			
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach		i i	
	statement - see instructions.) N/A	2b		
C	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
	>			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
	during the year?		}	
b	If "Yes," did it have excess business holdings in 2012 as a result of (1) any purchase by the foundation or disqualified persons after			
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,		.	
	Form 4720, to determine if the foundation had excess business holdings in 2012) N/A	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
	had not been removed from jeopardy before the first day of the tax year beginning in 2012?	46		v

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Part VII-B Statements Regarding Activities for Which	Form 4720 May Be	Required (contin	ued)		~ ~~~
5a During the year did the foundation pay or incur any amount to:					
(1) Carry on propaganda, or otherwise attempt to influence legislation (section			es 🗶 No	İ	
(2) Influence the outcome of any specific public election (see section 4955); of	or to carry on, directly or indir				
any voter registration drive?			es X No		
(3) Provide a grant to an individual for travel, study, or other similar purposes		X Y	es L No		
(4) Provide a grant to an organization other than a charitable, etc., organization	n described in section				
509(a)(1), (2), or (3), or section 4940(d)(2)?			es X No		
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or				
the prevention of cruelty to children or animals?		 · ·	es X No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify un-	•	in Regulations	İ		
section 53.4945 or in a current notice regarding disaster assistance (see instru	•		, , , , l	5b	X
Organizations relying on a current notice regarding disaster assistance check h					
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption f					
expenditure responsibility for the grant?		√I/A ∐Y	es LLLI No		
If "Yes," attach the statement required by Regulations section 53 494	5-5(d)				1
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on				1
a personal benefit contract?		Ye	es 🗶 No 📗		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?			6b	X
If "Yes" to 6b, file Form 8870					
7a At any time during the tax year, was the foundation a party to a prohibited tax s	shelter transaction?	Ye	es X No		
b If "Yes," did the foundation receive any proceeds or have any net income attribution			N/A	7b	
Part VIII Information About Officers, Directors, Trust Paid Employees, and Contractors	ees, Foundation Ma	anagers, Highly	У		
			<u> </u>		
1 List all officers, directors, trustees, foundation managers and their		(c) Compensation	(d) Contributions to	T (=) (
(a) Name and address	(b) Title, and average hours per week devoted	(If not paid,	(d) Contributions to employee benefit plans and deferred	accor	Expense unt, other
	to position	`enter'-0-)	compensation	allo	wances
On Ohahamanh 7		01 010	04 255		•
See Statement 7		91,818.	24,377.	 	0.
		1		+	
	-	ļ		 	
2 Compensation of five highest-paid employees (other than those inc	luded on line 1). If none.	enter "NONE "			
- Compensation of the ingress para employees (other than those me	(b) Title, and average	Cinci NONE.	(d) Contributions to	(e) [хрепѕе
(a) Name and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	employee benefit plans and deferred	accou	ınt, other
NONE	devoted to position		-compensation	allo	wances
NONE					
				 	
					
		-		+	
]	
					
				-	
				 	
—	<u></u>	1	<u> </u>	<u> </u>	
Total number of other employees paid over \$50,000					0

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Part VIII Information About Officers, Directors, Trustees, Foundard Employees, and Contractors (continued)	idation Managers, Highly		
3 Five highest-paid independent contractors for professional services. If none, en	nter "NONE."		
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Comp	ensation
NONE			
Total number of others receiving over \$50,000 for professional services		>	0
Part IX-A Summary of Direct Charitable Activities			
List the foundation's four largest direct charitable activities during the tax year. Include relevant st number of organizations and other beneficiaries served, conferences convened, research papers p		Expenses	
1 N/A			
·			
2			
3			
<u> </u>			
4			
Don't IV D. O			
Part IX-B Summary of Program-Related Investments Describe the two largest program-related investments made by the foundation during the tax year	an know 4 and 0	A	
	on lines 1 and 2.	Amount	
1 N/A			
2			
All other program-related investments. See instructions.			
3			
Total Add lines 1 through 3			

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section

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<u>5</u>

<u>7,737.</u>

766,811.

income. Enter 1% of Part I, line 27b

Adjusted qualifying distributions. Subtract line 5 from line 4

4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

Destrabilitable amount for 2012 from Part XI, Inte 7		(a) Corpus	(b) Years prior to 2011	(c) 2011	(d) 2012
Inter 7 Understudent corne, if any, as at the earl of soil 2 Lefter amount for 2011 only 5 Total for prior years; 2 C C Lefter from 2017 only 1, 10 2012 only	1 Distributable amount for 2012 from Part XI.				
2. Undestributed recover, of any, as of the end of 2012 4. Enter amount of 2011 only 5. Total of the provided in the second 2012 4. From 2007 5. From 2008 6. From 2010 7. 4. 9, 1.56. 6. From 2011 7. Total of lines 33 through o 4. Qualifying distributions for 2012 from Part XII, Ime 4.1 % S. 774, 5.54. 4. Applied to undistributed mome of provided as distributions for 2012 from Part XII, Ime 4.1 % S. 774, 5.54. 4. Applied to undistributed mome of provided as distributions of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 10 cropus of 11 cropus of 11 cropus of 13 cropus of 13 cropus of 10 cropus of 11 cropus of 11 cropus of 13 cropu					698.270.
\$ Total for prior years: \$ Total for prior years: \$ Excess distributions carryover, if any, to 2012; \$ a From 2007 \$ b From 2008 \$ From 2009 \$ 55.0, 44.4. \$ d From 2010 \$ 74.9, 1.56. \$ From 2010 \$ 74.3, 7.07. \$ Total to these 3s through e Clustifying distributions for 2012 from Part XII, im € ₹ ► \$ 774, 54.8. \$ a Applied to 2011, but not more than line 2a \$ b Applied to 2011 total rote see instructions or years (Election required - see instructions) \$ C Freate 2015 \$ (Election required - see instructions) \$ C Freate 2015 \$ (Election required - see instructions) \$ 0. \$ Corpus Applied 2012 (distributions out of corpus \$ (Election required - see instructions) \$ 0. \$ Corpus Applied 2012 (distribution amount \$ Paramaining amount distribution out of corpus \$ 76, 278. \$ 0. \$ 0. \$ 0. \$ 2, 119, 585. \$ 0.	2 Undistributed income, if any, as of the end of 2012		· · · · · · · · · · · · · · · · · · ·		
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e Excess from 2012 76, 278.					
					
	e Excess from 2012 76, 278.				

	acker Found		U.A		051048 Page 10
Part XIV Private Operating F			II-A, question 9)	N/A	
1 a If the foundation has received a ruling of					
foundation, and the ruling is effective for	•	•	▶ └	-	
b Check box to indicate whether the found		ng foundation described		4942(j)(3) or	4942(<u>j)(5)</u>
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		_
income from Part I or the minimum	(a) 2012	(b) 2011	(c) 2010	(d) 2009	(e) Total
investment return from Part X for					
each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII,					
line 4 for each year listed					
d Amounts included in line 2c not				-	
used directly for active conduct of					
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the					
alternative test relied upon: a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(1)(3)(B)(1)					
b "Endowment" alternative test - enter 2/3 of minimum investment return					
shown in Part X, line 6 for each year					
listed					
c "Support" alternative test - enter: .					
(1) Total support other than gross					
investment income (interest, dividends, rents, payments on					
securities loans (section					
512(a)(5)), or royalties)					
(2) Support from general public					
and 5 or more exempt organizations as provided in					
section 4942(j)(3)(B)(iii)				•	
(3) Largest amount of support from					
an exempt organization					
(4) Gross investment income					
Part XV Supplementary Info			if the foundation	on had \$5,000 or m	ore in assets
at any time during t	he year-see insti	ructions.)	·· ·		
1 Information Regarding Foundatio	n Managers:			Ţ	
a List any managers of the foundation who			tributions received by t	he foundation before the cl	ose of any tax
year (but only if they have contributed m	iore than \$5,000). (See s	ection 507(d)(2).)			
None					
b List any managers of the foundation who			(or an equally large por	rtion of the ownership of a	partnership or
other entity) of which the foundation has	s a 10% or greater interes	st.			
None					
2 Information Regarding Contributi	on, Grant, Gift, Loan,	Scholarship, etc., P	rograms:		
				s not accept unsolicited rec	
the foundation makes gifts, grants, etc. (see instructions) to indiv	riduals or organizations i	under other conditions,	complete items 2a, b, c, ar	nd d.
a The name, address, and telephone numb	per or e-mail of the perso	n to whom applications	should be addressed:		
See Statement 8					
b The form in which applications should b	e submitted and informa	tion and materials they s	hould include:		
c Any submission deadlines:				-	
d Any restrictions or limitations on average	ouch oo by socreation	al aroon, charatable fields	kindo of institutions	r other factors:	
d Any restrictions or limitations on awards	s, such as by geographic	ai areas, charitable fields	, kilius of institutions, c	omer factors:	

Part XV

3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient Purpose of grant or show any relationship to Foundation Amount status of contribution any foundation manager Name and address (home or business) or substantial contributor recipient a Paid during the year Education grants - schedule Public charity 115,000. Eureka Fellowship grants - schedule None Individuals 86 500. Small arts grants - schedule Public charity 110 000. Special arts grants - schedule Public charity 166,000. 4th generation fund - schedule Public charity 25 000. See continuation sheet(s) Total **▶** 3a 584 500 **b** Approved for future payment Multi-year Eureka Fellowship grants None Individuals 101,000. Total 101 000.

Part XVI-A	Analy	sis of	Income-	Producing	Activities
	,				

nter gross amounts unless otherwise indicated.	Unrelated b	Unrelated business income		y section 512, 513, or 514	(e)
•	(a) Business	(b) Amount	(C) Exclu- sion	(d) Amount	Related or exemp
1 Program service revenue:	code	741104111	code	Amount	
ab	— 				
					-
d					
е		· · · · · · · · · · · · · · · · · · ·			
f					
g Fees and contracts from government agencies					-
Membership dues and assessments					·
Interest on savings and temporary cash					
investments			14	65.	
Dividends and interest from securities		•	14	387,731.	
Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
Net rental income or (loss) from personal					
property					
7 Other investment income					
Gain or (loss) from sales of assets other					
than inventory			18	438,965.	
Net income or (loss) from special events					
Gross profit or (loss) from sales of inventory					
Other revenue:					
a					~
b					
<u> </u>					
d					
e2 Subtotal. Add columns (b), (d), and (e)	— -) 	826,761.	
3 Total Add line 12, columns (b), (d), and (e)			<i>y</i> •	13	826,7
See worksheet in line 13 instructions to verify calculation	e 1			· · · · · · · · · · · · · · · · · · ·	020,7
				ų	
Part XVI-B Relationship of Activitie	es to the Accom	ipiisnment of	Exempt Pu	ırposes	
Line No Explain below how each activity for which	income is reported in c	olumn (e) of Part XV	'I-A contributed	importantly to the accomp	lishment of
the foundation's exempt purposes (other					

Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment the foundation's exempt purposes (other than by providing funds for such purposes).							

Part >			agarding Tran				and Polation	ships With Nonch	naritable		ige is
1 4117	```	Exempt Organ		SICIS IU	anu i	Tarisactions a	and neiation	iships with Nonci	iaiitabi	5	
1 Did	the ord	ganization directly or indi		of the follows	na with	any other organization	on described in se	etion 501(c) of	\top	Yes	No
		other than section 501(c)						(citori 50 i(c) oi		.63	110
		from the reporting founda					iizations.				
	Cash	nom the reporting founds	מווטוו נט מ ווטווכוומוונמ	DIE EXCITIPT OF	garnzat	ion or.			19(1)		v
, ,	Other	accate							1a(1) 1a(2)		X
• •		assets sactions:							18(2)	 -	
			ble evernet ergenize	tion					15/11		v
• •		of assets to a noncharital							1b(1)	 	X
		ases of assets from a not	·	nyanization					1b(2)		X
• •		l of facilities, equipment,							1b(3)	 	
		oursement arrangements							1b(4)	 -	X
		or loan guarantees							1b(5)		X
-		mance of services or me				_			1b(6)		X
		facilities, equipment, ma	-						1c		X
								r market value of the good		sets,	
						than fair market vali	ue in any transacti	on or sharing arrangemen	t, snow in		
) the value of the goods,				at expensely a	(4) =				_
(a) Line no	P	(b) Amount involved	(c) Name of		e exemp	ot organization	(0) Descript	ion of transfers, transactions, a	nd sharing ai	rangeme	nts
	_			<u> N/A</u>			-				
	-					 					
			<u> </u>								
			<u> </u>		<u> </u>						
	_										
	<u> </u>										
								<u> </u>			
						·					
	<u> </u>										
_											
2a Is th	ne foun	dation directly or indirect	tly affiliated with, or r	elated to, one	or mor	e tax-exempt organi	zations described				
ın s	ection !	501(c) of the Code (other	than section 501(c)	(3)) or in sec	tion 527	7?			Yes	X] No
b If "Y	es," co	mplete the following sche	edule.							•	
		(a) Name of org	anization		(b) T	ype of organization		(c) Description of relatio	nship		
		N/A									
										-	
											
		penalties of perjury, I declare t							May the IDC		
Sign	and bel	lief, it is true, correct, and com	nplete Declaration of pre	eparer (other tha	an taxpay	er) is based on all inforn		rer has any knowledge	May the IRS return with th	e prepare	er
Here		COLLEXATIN	o Suno)		5/10/2013	+ ASCIT	the process	shown below X Yes		No
	Sign	ature of officer or trustee	(orong	···		Date	Title	TON SECTOR	103		1110
		Print/Type preparer's na		Preparer's s			Date	Check X If PTI	N		
	ļ				•			self- employed	-		
Paid		Sue Fujita	ni 🖵	Luc		ujetani	05/08/13	1 1	00542	702	
Prepa	rer	Firm's name ► Sue				7	02/00/13	Firm's EIN >	00044	103	
Use C		THINIS HAIRE P DUE	rujicani					THIII S LIN			
		Firm's address ▶ 31	15 Gazze	B1-7-6 #	65			 			
			n Francis			118		Phone no. 415	<u>-566-</u>	161	۵
		<u>a</u> .	 a iicis	CU / CE	<u>. /4</u>	<u> </u>		TITIONGHO. 413	<u></u>	≖0 T	2

Fleishhacker Foundation
Part XV Supplementary Information

94-6051048

3 Grants and Contributions Paid During the	rear (Continuation)			ļ
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
•				
SIB grants - schedule		Public charity		
			· · ·	75,00
Other grants		Public charity		
		rabite ename		7,00
		}		
•				
			-	
				,
	1		ψ.	
				-
	-		- ·	
•			-	
				•
Total from continuation sheets				82,00

Fleishhacker Foundation #94-6051048 Form 990-PF, YE 12/31/12

Name	Address	Paid Amount
4th Generation Grants		
San Francisco Conservation Corps	241 Fifth Street San Francisco, CA 94103	25,000 00
		<u>25,000.00</u>
Education Grants		
826 Valencia	826 Valencia St. San Francisco, CA 94110	15,000 00
	55 Hawthorne, Ste 600 San Francisco, CA 94105	10,000 00
Bridge the Gap College Prep	PO Box 1390, Sausalito, CA 94965	15,000 00
Glide Foundation Jewish Coalition for Literacy	330 Ellis Street San Francisco, CA 94102 121 Steuart St Ste 301, San Francisco, CA 94105	10,000 00
Partners in School Innovation	1060 Tennessee Street, 2nd Floor San Francisco, CA 94107	15,000 00 15,000 00
Reading Partners	106 Linden Ave , #202 Oakland, CA 94607	15,000 00
SuperStars Literacy	675 Hegenberger Rd Ste 244 Oakland, CA 94621	10,000 00
Faith Network of the East Bay	2633 Telegraph Ave #409 Oakland, CA 94612	10,000 00
		<u>115,000.00</u>
Eureka Fellowship Grants		
Jennifer Locke	1775 15th Street San Francisco, CA 94103	12,500 00
Linda Gass	PO Box 1406 Los Altos, CA 94023	12,500 00
Taraneh Hemami	5911 California San Francisco, CA 94121	12,500 00
Colter Jacobsen Jennifer Locke	3605 23rd Street San Francisco, CA 94110 1775 15th Street San Francisco, CA 94103	12,000 00
Linda Gass	PO Box 1406 Los Altos, CA 94023	12,000 00 12,000 00
Taraneh Hemamı	5911 California San Francisco, CA 94121	12,000 00
Lında Gass	PO Box 1406 Los Altos, CA 94023	500 00
Jennifer Locke	1775 15th Street San Francisco, CA 94103	500 00
		<u>86,500.00</u>
SIB Grants		
American Conservatory Theater	30 Grant Avenue San Francisco, CA 94108-5800	5,000 00
Children's Theater Association	132 Cypress Ave Kentfield, CA 94904 ATTN Brenda MacLean	1,000 00
First Graduate	PO Box 29415, The Presidio San Francsico, CA 94129	5,000 00
Katherine Delmar Burke School	7070 California Street San Francisco, CA 94121-1798	1,000 00
San Francisco Ballet SF Symphony Youth Orchestra	455 Franklin Street San Francisco, CA 94102 Youth Orchestra Davies Symphony Hall 201 Van Ness Avenue	5,000 00
The Urban School of San Francisco	1563 Page Street San Francisco, CA 94117	5,000 00 1,000 00
United Way of the Bay Area	221 Main Street, STE 300 San Francisco, CA 94105	2,000 00
Afterlmage Public Media	39 Mesa Street San Francisco, CA 94129	2,500 00
Smuin Ballet	44 Page Streeet San Francisco CA 94103	2,500 00
Magic Theatre	Ft Mason Center Landmark Bldg D San Francisco, CA 94123	4,000 00
San Francisco Opera Music@Menlo - Menlo School	301 Van Ness Avenue San Francisco, CA 94102-4509 50 Valaparaiso Avenue Atherton, CA 94027	4,950 00
American Conservatory Theater	30 Grant Avenue San Francisco, CA 94108-5800	2,000 00 2,000 00
Berkeley Repertory Theatre	999 Harrison Street Berkeley, CA 94710	2,000 00
San Francisco Ballet	455 Franklin Street San Francisco, CA 94102	3,000 00
San Francisco Conservatory of Music	50 Oak Street San Francisco, CA 94102-6011	2,500 00
Fine Arts Museums of San Francisco	De Young Museum 50 Hagiwara Tea Garden Drive San Francisco, CA 94118	2,000 00
SF MOMA	151 Third Street San Francisco, CA 94103	2,000 00
SF Symphony Music@Menlo - Menlo School	Davies Symphony Hall 210 Van Ness Ave San Francisco, CA 94102 50 Valaparaiso Avenue Atherton, CA 94027	2,000 00
Magic Theatre	Ft Mason Center Landmark Bldg D San Francisco, CA 94123	1,000 00 2,550 00
American Conservatory Theater	30 Grant Avenue San Francisco, CA 94108-5800	3,000 00
Santa Catalina School	Santa Catalina Dev Office 1500 Mark Thomas Drive Monterey, CA 93940	1,000 00
Englewood School District	4101 South Bannock St Englewood, CO 80110	500 00
American Conservatory Theater	30 Grant Avenue San Francisco, CA 94108-5800	1,000 00
National Multiple Sclerosis Society	900 S Broadway, Ste 250 Denver, CO 80209	500 00

Fleishhacker Foundation #94-6051048 Form 990-PF, YE 12/31/12

Name	Address	Paid Amount
American Conservatory Theater	30 Grant Avenue San Francisco, CA 94108-5800	1,000 00
Doctors Without Borders	333 7th Ave New York, NY 10001-5004	1,000 00
Greenbelt Alliance	631 Howard Street, Ste 510 San Francisco, CA 94104	1,000 00
Calarts Fund	24700 McBean Parkway Valencia, CA 91355	1,000 00
Greenbelt Alliance	631 Howard Street, Ste 510 San Francisco, CA 94104	5,000 00
G, GG, 13 G, 14 G,		<u>75,000.00</u>
		<u> </u>
Small Grants Program		
Arts Benecia	991 Tyler Street, Ste 114 Benicia, CA 94510	1,000 00
Asaın Pacıfic İslander Cultural Center	934 Brannan Street San Francisco, CA 94103	3,000 00
Citizen Film	2180 Bryant Street, Ste 201 San Francisco, CA 94110	4,000 00
Clarity Educational Productions	2600 Tenth Street, Suite 412 Berkeley, CA 94710	10,000 00
DanceArt, Inc	c/o Mariposa Studio 499 Alabama St #120 San Francisco, CA 94110	4,000 00
Door Dog Music Productions	1007 General Kennedy Ave , Ste 215 San Francisco, CA 94129	4,000 00
Golden Thread Productions	499 Alabama Street #450 San Francisco, CA 94110	5,000 00
LEVYDance	19 Heron Street San Francisco, CA 94103	1,000 00
Litquake	466 Geary Street #401 San Francisco, CA 94102	5,000 00
PlayGround	268 Bush Street #2912 San Francisco, CA 94104	2,000 00
San Francisco Film Society	39 Mesa Street, Suite 110 San Francisco, CA 94129	21,000 00
San Francisco Mime Troupe	855 Treat Avenue San Francisco, CA 94110	1,000 00
Shotgun Players, Inc	434 36th Street Oakland, CA 94609	1,000 00
Sympho	235 West 108th Street, Ste 32 New York, NY 10025	2,000 00
AfterImage Public Media	39 Mesa Street San Francisco, CA 94129	9,000 00
	s 529 S 2nd Street San Jose, CA 95112	1,500 00
Crosspulse, Inc	PO Box 3388 Oakland, CA 94609	2,500 00
Del Sol Performing Arts	754 46th ave San Francisco, CA 94121	4,000 00
Intersection for the Arts	925 Mission Street #109 San Francisco, CA 94103	1,500 00
Oakland Ballet	2201 Broadway, Ste 206 Oakland, CA 94612	2,000 00
Paul Dresher Ensemble	333 Valencia St Ste 301 San Francisco, CA 94103	3,000 00
San Francisco Camerawork	1011 Market Street, 2nd Floor San Francisco, CA 94103	5,000 00
The Marsh	1062 Valencia Street San Francisco, CA 94110 Attn Stephanie Weisman	10,500 00
Dancers' Group	44 Gough Street, Ste 201, San Francisco, CA 94103	4,000 00
Deborah Slater Dance Theater	3288 21st Street, #71 San Francisco, CA 94110	3,000 00
		<u>110,000.00</u>
Special Arts Grants		
Bay Area Video Coalition	2727 Mariposa Street, 2nd Floor San Francisco, CA 94110-1401	6,000 00
CounterPULSE	1310 Mission Street San Francisco, CA 94103	10,000 00
Dance USA	1111 16th Street NW, STE 300 Washington, DC 20036	5,000 00
Magic Theatre	Ft Mason Center Landmark Bldg D San Francisco, CA 94123	10,000 00
Music@Menlo - Menlo School	50 Valaparaiso Avenue Atherton, CA 94027	10,000 00
San Francisco Playhouse	588 Sutter Street #318, San Francisco, CA 94102	10,000 00
Southern Exposure	3030 20th Street San Francisco, CA 94110	10,000 00
The Women's Building	3543 18th St #8, San Francisco, CA 94110	10,000 00
Aurora Theatre Company	2081 Addison Street Berkeley, CA 94704	15,000 00
Golden Gate Performing Arts Inc	1800 Market Street, PMB #100 San Francisco, CA 94102	5,000 00
Headlands Center for the Arts	944 Fort Barry Sausalito, CA 94965	10,000 00
Intersection for the Arts	925 Mission Street #109 San Francisco, CA 94103	15,000 00
ODC Theater	351 Shotwell St San Francisco, CA 94110	15,000 00
Opera Parallele	50 Oak Street San Francisco, CA 94102	15,000 00
San Francisco Playhouse	588 Sutter Street #318, San Francisco, CA 94102	20,000 00
·		166,000.00
MICC aroute		
MISC grants Association of Small Foundations	1720 N Street NW Washington, DC 20036	7,000 00
/ 1000014017 OF SHIGHT FOUNDATIONS	I I I I I I I I I I I I I I I I I	7,000.00 7,000.00
Total Grants Paid		584,500.00

Form 990-PF	Accounti	ng Fees	S	tatement 1
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Bookkeeping and tax preparation	5,582.	2,791.		2,791.
To Form 990-PF, Pg 1, ln 16b	5,582.	2,791.		2,791.
Form 990-PF (Other Profes	sional Fees	S	tatement 2
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Assistant & other Admin Bank custody fees Investment manager Payroll and pension	5,616. 2,767. 37,776.	2,767. 37,776.		5,616. 0. 0.
service Other services	2,285. 4,350.	46. 0.		2,239. 4,350.
To Form 990-PF, Pg 1, ln 16c	52,794.	40,589.		12,205.
Form 990-PF	Tax	es	S	tatement 3
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Foreign taxes withheld Excise tax on net	7,189.	7,189.		0.
investment income	5,666.	0.		0.
To Form 990-PF, Pg 1, ln 18	12,855.	7,189.		0.

Form 990-PF	Other E	xpenses			Statement	4
Description	(a) Expenses Per Books	(b) Net Inve		(c) Adjusted Net Incom		
Insurance Phone, copies, postage Office supplies Professional dues and	842. 4,214. 1,794.		0. 0. 0.		4,2	42. 14. 94.
subscriptions	8,720.		0.		8,7	20.
To Form 990-PF, Pg 1, ln 23	15,570.		0.		15,5	70.
Form 990-PF	Corporat	e Stock			Statement	5
Description			Вос	ok Value	Fair Marke Value	t
Schedule				3,140,166.	10,428,8	96.
Total to Form 990-PF, Part I	I, line 10b		8	3,140,166.	10,428,8	96.
Form 990-PF	Corporat	e Bonds			Statement	6
Description			Вос	ok Value	Fair Marke Value	t
Schedule			3	3,890,963.	4,182,4	83.
Total to Form 990-PF, Part II	I, line 10c		3	3,890,963.	4,182,4	83.

		The Fleishhacker Foundation December 31, 2012 Annraisal	oundation					Account #
PAR VALUE FIXED INCOME SHARES EQUITIES	JE FIXED OME EQUITIES	COUPON RATE/EST DIVIDEND	ESTIMATED ANNUAL INCOME	UNIT	TOTAL COST	MARKET	MARKET VALUE	CUSIP
FIXED-IN	FIXED-INCOME SECURITIES							
Σ	MISCELLANEOUS 301,766 DODGE & COX INCOME FUND	0.550 TOTAL FIXED INCOME SECURITIES	165,972	E	3,890,963	13.860	4,182,483	256210105
EQUITY	EQUITY SECURITIES							
교	ENERGY ENERGY EQUIP & SERVICES 3,700 BAKER HUGHES INC 3,700 SCHLUMBERGER LTD	0.600	2,220	30	112,768	40.840	151,108	057224107
	OIL, GAS & CONSUMABLE FUEL 1,095 CHEVRON CORP 2,400 OCCIDENTAL PETROLEUM CORP	3 600 2 160 TOTAL ENERGY	3,942 5,184 15,416	9 22	10,293 53,894 344,845	108 140	118,413 183,864 709,758	166764100
E Form Invest	MATERIALS <u>CHEMICALS</u> 4,400 DOW CHEMICAL CO/THE 2,300 CELANESE CORP-SERIES A	1280	5,632	7 43	29,111	32 320 44 530	142,208	260543103
990-PF, Pa ments Pad	CONSTRUCTION MATERIALS 1,900 VULCAN MATERIALS CO	0.040	91	84	90,396	52.050		929160109
rt II e 1 of 6	PAPER & FOREST PRODUCTS 224 DOMTAR CORP	1.800 TOTAL MATERIALS	403	001	22,428	83.520	18,708	257559203

INVESTMENT MANAGERS

DODGE & COX

		The Fleishhacker Foundation	oundation					Account # .
<u></u>		December 31, 2012 Appraisal	2 Appraisal					
PAR VALI INC SHARES	PAR VALUE FIXED INCOME DESCRIPTION SHARES EQUITIES	COUPON RATE/EST DIVIDEND	ESTIMATED ANNUAL INCOME	UNIT	TOTAL COST	MARKET PRICE	MARKET VALUE	CUSIP
	INDUSTRIALS INDUSTRIALS INDUSTRIALS							
	16,500 GENERAL ELECTRIC CO	0.760	12,540	21	348,944	20,990	346.335	369604103
	3,300 PHILIPS ELECTRONICS-NY SHR	0.800	2,640	20	65,359	26.540		500472303
	COMMERC, SERV. & SUPPLIES							
	2,400 PITNEY BOWES INC	1.500	3,600	30	72,342	10.640	25,536	724479100
	950 ADT CORP/THE	0.500	475	61	18,360	46.490		001011106
	1,900 TYCO INTERNATIONAL LTD	0.600	1,140	15	27,838	29.250	55,575	H89128104
	AIR FREIGHT & LOGISTICS 2,500 FEDEX CORP	0.560	1,400	26	64,564	91 720	229.300	31428X106
		TOTAL INDUSTRIALS	21,795	ľ	597,407			
<u> </u>	CONSUMER DISCRETIONARY							
	HOUSEHOLD DURABLES 4.500 PANASONIC CORP-SPON ADR	CCC		•		,		
	2.800 SONY CORP-SPONSORFD ADR	0.000	Ċ	2 5	46,470	6.070		69832A205
		0.280	/84	/.7	76,383	11.200	31,360	835699307
F	MEDIA							
orn	11,789 CUMCASI CORP-CLASS A	0.650	7,663	17	194,687	37.380	440,673	20030N101
1 99 stm	2,100 DISH NETWORK CORP-A	000 0		24	50,222	36.400	76,440	25470M109
90-l	2,315 TIME WARNER CABLE	2 240	5,186	30	70,345	97.190	224,995	88732J207
PF,	9,900 NEWS CORP-CL A	0.170	1,683	6	88,506	25.540	252,846	65248E104
Pa Pan	7,433 TIME WARNER INC	1 040	7,730	29	219,204	47.830	355,520	887317303
rt II e 2	1,000 MCGRAW-HILL COMPANIES INC	1 020	1,020	41	41,450	54.670	54,670	580645109
of 6	INTERNET & CATALOG RETAIL							
	5,300 LIBERTY INTERACTIVE CORP-A	0.000		∞	44,677	19 680	104,304	53071M104
January 7, 2013 6 37 pm	Ę				ļ			

INVESTMENT MANAGERS

DODGE & COX

		The Fleishhacker Foundation	oundation					Account # .
		December 31, 2012 Appraisal	2 Appraisal					
PAR VAL INC SHARES	PAR VALUE FIXED INCOME DESCRIPTION SHARES EQUITIES	COUPON RATE/EST DIVIDEND	ESTIMATED ANNUAL INCOME	UNIT	TOTAL COST	MARKET PRICE	MARKET VALUE	CUSIP
	MULTILINE RETAIL 3,100 J.C. PENNEY CO INC	0.000		23	71,704	19 710	61,101	708160106
	<u>SPECIALTY RETAIL</u> 1,600 CARMAX INC TO	0.000 TOTAL CONSUMER DISCRETIONARY	24,066	61	30,260	37.540	60,064	143130102
	CONSUMER STAPLES FOOD & STAPLES RETAILING 2,400 WAL-MART STORES INC	. 1.590	. 3,816	47	112,357	68.230	163,752	931142103
	BEVERAGES 500 DIAGEO PLC-SPONSORED ADR	2.770	1,385	89	34,149	116.580	58,290	25243Q205
	FOOD PRODUCTS 1,500 UNILEVER PLC-SPONSORED ADR	1.230 TOTAL CONSUMER STAPLES	1,845	32	194,214	38.720	58,080	904767704
Form 996	HEALTH CARE EQUIR & SUPL. 15,800 BOSTON SCIENTIFIC CORP 1,800 MEDTRONIC INC	0.000	1,872	111	170,507	5.730	90,534	101137107
0-PF, Part II ents Page 3 of 6	6,800 GLAXOSMITHKLINE PLC-SPON ADR 8,500 MERCK & CO INC. 4,800 NOVARTIS AG-ADR 11,364 PFIZER INC 5,000 ROCHE HOLDINGS LTD-SPONS ADR	2.320 1 720 2 110 0 960 1.540	15,776 14,620 10,128 10,909 7,700	43 28 55 13	294,255 238,240 262,851 151,759 247,907	43 470 40.940 63 300 25 080 50.500	295,596 347,990 303,840 285,009 252,500	37733W105 58933Y105 66987V109 717081103
January 7 2013 6 37 pm	ud							

INVESTMENT MANAGERS

Dodge & Cox

Account # .	CUSIP	80105N105	404280406	949/46101 054937107 867914103	060505104	14040H105	064058100 38141G104 808513105 225401108	007924103 59156R108
	MARKET VALUE	358,382	80,666	378,308 122,262 85,050	214,600	405,510	221,020 216,852 222,580 74,662	103,040 82,350 2,226,960
	MARKET PRICE	47.380	53.070	29.110 28.350	11.600	57 930	25.700 127.560 14.360 24.560	6.440
	TOTAL COST	286,569	97,460	100,070	129,855	245,940	227,633 196,121 236,222 82,639	92,826 82,463 1,902,880
	UNIT	38	64	24 20	٢	35	26 115 15 27	33 6
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INVESTMENT MANAGERS

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	Part VIII - List of Officers, Directors Trustees and Foundation Managers			Statement 7	
Name and Address	Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Contrib		
Christine Elbel 1016 Lincoln Blvd #12 San Francisco, CA 94129	Executive Direct 40.00	91,818.	24,377.	0.	
David Fleishhacker 1016 Lincoln Blvd #12 San Francisco, CA 94129	President 1.00	0.	0.	0.	
John Ehrlich Jr. 1016 Lincoln Blvd #12 San Francisco, CA 94129	Vice President 1.00	0.	0.	0.	
William Fleishhacker 1016 Lincoln Blvd #12 San Francisco, CA 94129	Treasurer 1.00	0.	0.	0.	
Deborah Sloss 1016 Lincoln Blvd #12 San Francisco, CA 94129	Secretary 1.00	0.	0.	0.	
Delia Ehrlich 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.	
Jodi Ehrlich 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.	
Jeffrey Fleishhacker 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.	
Marc Fleishhacker 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.	
Lois Gordon 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.	
Deborah Sloss 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.	

Fleishhacker Foundation			94	1-6051048
Laura Sloss 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.
Robin Strawbridge 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.
Totals included on 990-PF, Page	ge 6, Part VIII	91,818.	24,377.	0.

Form 990-PF Grant Application Submission Information Statement 8
Part XV, Lines 2a through 2d

Name and Address of Person to Whom Applications Should be Submitted

Christine Elbel, Fleishhacker Foundation PO Box 29918 San Francisco, CA 941290918

Telephone Number

415-561-5350

Form and Content of Applications

Application form and organizational attachments

Any Submission Deadlines

January 15 and July 15

Restrictions and Limitations on Awards

See attachment. San Francisco Bay Area only. Individual artists' fellowships are considered by nomination only, once every three years, and are for creative time; artists submit resume and slides.

FLEISHHACKER FOUNDATION

www.fleishhackerfoundation.org

ARTS GUIDELINES & APPLICATION PROCEDURES

HISTORY

In 1988, the Mortimer Fleishhacker Foundation (established in 1947) merged with the Janet and Mortimer Fleishhacker Foundation. The two are now jointly administered as the Fleishhacker Foundation. The two fields the Foundation supports are: **Arts & Culture**, and **Precollegiate Education** (schools and programs at the K-12 level). Assets are approximately \$13 million. Correspondence should be addressed to Christine Elbel, Executive Director.

GRANT PROGRAMS IN THE ARTS

Small Grants in the Arts (see next page)

Eureka Fellowship Program

The Foundation offers an unrestricted fellowship program for visual artists. Artists must be nominated by a local nonprofit arts organization to qualify. Awards of \$25,000 per artist are determined by a review panel of non-Bay Area arts experts. The process of selecting artists for the 2008 – 2010 fellowships has been completed. General applications are not accepted.

Special Arts Grants

Periodically grants which exceed the scope of the Small Grants Program are considered. Applicants must have budgets larger than \$750,000, and be able to clearly demonstrate the project's potential for broad and long-term impact, which might involve: facility access or use; community-wide program initiatives; or exceptional projects of major-budget institutions. Community benefit and enhancement of an arts discipline are primary considerations for grants made in this program. Grants generally do not exceed \$25,000. All potential applicants must contact the Executive Director well in advance of the two annual grant deadlines (see Page 3) to determine the advisability of submitting a proposal. These grant proposals are 4 to 6 pages of narrative, plus attachments (no form is required).

Applications for large capital facility projects (campaigns over \$1 million total) are not considered, though smaller renovation or equipment requests are eligible. Endowment requests are not considered.

BOARD DISCRETIONARY GRANTS

Board members may periodically use limited discretionary funds to support programs of special interest. Such grants are not open to application.

PRECOLLEGIATE EDUCATION

Separate guidelines are available for this program serving K-12 schools. Please request them before preparing an application.

FLEISHHACKER FOUNDATION

SMALL GRANTS IN THE ARTS

Application Guidelines

FUNDING PRIORITIES

The majority of the Foundation's arts grantmaking takes place through this program. The particular emphasis of the Small Grants Program is to support the development and presentation of the work of living Bay Area artists. New work is the first priority, however retrospectives and classical repertory of non-living artists will be considered.

Grants may be awarded for: artists' fees for creative time; production costs for performances or film/video projects; exhibition/installation costs for visual, media, or interdisciplinary arts projects; activities that contribute to overall artistic development; and efforts to strengthen an organization's artistic impact within the community.

The Foundation seeks to fund a broad range of arts groups during the course of each year. It strives to make grants that represent a diversity of arts disciplines, aesthetic sensibilities, and forms of cultural expression. The Foundation generally priorities the proposals that best support working artists. Only nonprofit arts organizations may apply for funding; individual artists are not eligible for grants through this program.

ELIGIBILITY

Applicants must be:

- arts and cultural organizations incorporated as not-for-profit [501©(3)];
- organizations residing and offering programming in the greater San Francisco Bay Area;
- able to demonstrate a consistent artistic presence in the Bay Area for at least 3 years;
- of budget size between \$100,000 and \$750,000.

Not eligible are:

- programs/projects whose fundamental purpose or benefit falls within the social services, health, youth, or community development fields;
- individuals (unless conducting a project under the sponsorship of an eligible nonprofit organization see next page);
- organizations based outside the greater San Francisco Bay Area;
- deficit financing, endowment campaigns, major capital campaign requests (campaigns over \$10 million).

Fleishhacker Foundation Small Grants in the Arts Guidelines, Page 2

DISCIPLINES ELIGIBLE

- Dance
- Music
- Theater
- Visual Arts
- Interdisciplinary Arts
- Film& Video/Media Arts

REVIEW CRITERIA

The most important factors considered in making a grant through this category are:

- How would our grant help advance the body of work being developed by the principal artist(s)?
- Is there an audience for this work?
- What is the contribution to the community at large?
- What is the potential impact on the arts discipline involved?
- How viable is the applying organization?
- Does the applicant use its resources efficiently and well, seeking to collaborate and pool resources when appropriate?
- Is there evidence of a strong Board of Directors and community support for the organization?

FISCAL SPONSORSHIPS

When using a fiscal sponsor, the applicant must have entered into a written agreement with that sponsor which delineates responsibilities for accounting procedures, fiscal oversight, and grant reporting. To be eligible for a grant, the sponsoring nonprofit organization's mission and ongoing programming must correlate with those of the sponsored project.

A letter of sponsorship summarizing the specific nature of this agreement must accompany the application. The budget figures of the sponsor organization go on the application form. Applicants should also attach a simple financial summary of the activities of the last completed year, if they are available. Also attached should be the sponsor's organizational budget, financial report, and board list as noted in the attachments section of Page 3.

Film applicants: please refer to the additional application instruction sheet provided with our guidelines.

Fleishhacker Foundation Small Grants in the Arts Guidelines, Page 3

APPLICATION PROCESS

Grants are between \$1,000 and \$10,000, and normally in the \$2,500 - \$5,000 range. The grant period is one year from the date of Board of Directors approval. The Small Grants in the Arts program is designed to support a variety of organizations over time, rather than to provide annual funding for a specific group of organizations.

In order to review an application, the Foundation needs the following.

- 1) Completed application form.
- 2) Complete project budget with projected income and expenses. (If request is project-specific.)
- 3) Current year's organizational budget, separating grants, board, and other contributions, and itemizing expenses.
- 4) Financial statement for the last completed fiscal year, using the California Cultural Data Project format (www.caculturaldata.org),
- 5) Evidence of tax-exempt status.
- 6) Sample film or video clip required for film proposals (of the work for which funding is being sought), with postage-paid return envelope and optional notation of tape's contents. Film clips of performances are optional.
- 7) Filmography is required for film directors; brief artistic biographies are helpful for other project-related applications.
- 8) Board of Directors list with affiliations.
- 9) Copy of Letter of Agreement with Fiscal Sponsor (if applicable).

Note: do not bind or staple application materials, use paper clips, only 12 point type. The Foundation cannot review extensive proposal packets. Additional materials must be limited, and may include: a brochure or newsletter; performance reviews; letters of support; or video clip of performances. These materials are not required to complete the application, except that a film sample is required of film applicants. Work samples will be returned if a stamped mailing envelope is provided (although the Foundation keeps films it funds).

All applicants will receive written confirmation of receipt of their proposal, and of the action taken on the request. Please allow up to four weeks for each notification. When an applicant is using a fiscal sponsor, all communication is sent to the sponsor organization which in turn communicates with the sponsored project.

There are two grant cycles each year:

Application deadline **January 15** for May decisions; Application deadline **July 15** for November decisions.

Note: these are postmark deadlines; please mail applications via regular mail.

Note: If deadline falls on weekend or holiday, next business day postmark is accepted.

Christine Elbel, Executive Director, Fleishhacker Foundation, P.O. Box 29918 San Francisco CA 94129-0918 Phone 415/561-5350, Fax (415) 561-5345 www.fleishhackerfoundation.org

FLEISHHACKER FOUNDATION

SPECIAL ARTS GRANTS

Application Guidelines

Due to economic uncertainties, at the current time the Foundation plans to make more limited grants for timely, core needs of arts organizations. Proposals for new programs or expansion activities will not be accepted, unless they are vital to the organization's health (applications from new applicants to the Foundation will be accepted). The main priority for the near future will be mid-sized arts organizations.

Periodically grants which exceed the scope of the Small Grants Program are made to groups with budgets greater than \$750,000. The project must clearly demonstrate potential for broad and long-term impact on the local community and the art form involved. This might involve: facility access or use, community-wide program initiatives, or exceptional artistic projects. Not eligible are capital campaigns over \$1 million and endowment campaigns. Grants normally do not exceed \$25,000.

Applicants to the Special Arts Grants category should sumit the <u>application form</u> and required attachments: project budget, organizational budget, last year's financial statement, board list with affiliations, and brief supporting materials.

To apply, contact the Foundation's Executive Director well in advance of the two annual application deadlines -- January 15 and July 15 – to approve submission of a grant proposal. This contact can be made by phone or email.

As of the July 15, 2009 application deadline, the Fleishhacker Foundation will require applicants to submit financial information through the California Cultural Data Project. Organizations should contact the CCDP at www.caculturaldata.org to register and complete their informational profiles, or call 866 9-CAL-CDP.

FLEISHHACKER FOUNDATION 2012 EDUCATION GRANT GUIDELINES

In January 2011 the Fleishhacker Foundation announced a new framework for the Precollegiate Education grantmaking program. The only program area that will be funded for the next three years is a **Literacy Initiative** for elementary school students (grades K-5). Grants will be awarded only to Bay Area organizations whose work is primarily focused on providing literacy services to students.

For the first grant round in 2011, a core group of prior grantees was invited to submit materials for new grant consideration. Organizations funded in spring 2011 were invited to re-apply for the spring 2012 cycle. Most of our annual grantmaking in this program will take place at the spring board meeting, for program activities during the coming school year.

The application form includes general organizational and financial information, and a supplemental narrative description of the literacy program(s). The applications need not be framed in a project-specific manner beyond supporting core literacy activities. A smaller group of organizations will generally be invited to apply for the fall grant cycle.

By focusing our limited dollars in one core area, we believe our funding can have more impact on the field. The Foundation will also be able to deepen its expertise in this area and better share knowledge gained through the important work of our grantees.

We launched the Literacy Initiative in recognition of the educational achievement gap of at-risk students, particularly those in large urban school districts with low-income backgrounds. We are supporting programs that improve early reading readiness, grade-level attainment by the end of 3rd grade, and students leaving 5th grade ready for the more challenging work of middle and high school (including college preparatory courses) – all key markers for future success in school and life. This is a difficult time of diminished resources for public education and great stresses on the system. The Foundation's Education Committee believes that the new focus area is the most effective way at this time to help those who are making a long term difference in the educational lives of disadvantaged children in our community.

Priorities for the Literacy Initiative include:

- Focusing funding on a core competency in elementary school education which affects the future educational and life opportunities of each child;
- Helping students who are behind, or in danger of falling behind, improve their reading and writing skills;
- Supporting disadvantaged students, primarily those attending public schools, in achieving grade-level competency.

Grantmaking Criteria:

- Grants will primarily be made to nonprofit community-based organizations providing direct literacy services to students;
- Priority will be given to school-day, classroom-based programs, and those serving a significant number of students;
- Grants will be awarded to organizations whose primary overall mission is academic support for disadvantaged and/or at-risk students, whose programming is largely concentrated in this area;
- The spring grant cycle will primarily consider prior grantees:
- Spring cycle grants will be for the upcoming school year, while fall cycle grants may be used in the current school year;
- Multi-year grants may be awarded to organizations that demonstrate consistent programmatic strength and the capacity to track efficacy from year-to-year.

Exclusions:

Grants will not be made to individual public, independent, or parochial schools. However, nonprofit organizations which raise funds for and provide literacy services to individual schools (in the public or private sectors) may be considered in future grant cycles.

Grants will not be considered for other types of academic support programs (e.g. math or science), arts education, career-development, homework help, study skills, or general afterschool enrichment programs.

Grants for teacher professional development are not the Foundation's current priority, but may be considered on a case-by-case basis if they are specifically literacy-based and serving a large number of teachers.

Future Prospects:

We wish to remain open to 501c3 organizations not previously funded and will consider making grants to a limited number of these groups each year. Any organization that wishes to be considered for future grant rounds, whose work specifically focuses on literacy activities for grades K-5, may submit a 2-page Letter of Inquiry addressed to Christine Elbel, Executive Director, Fleishhacker Foundation, P.O. Box 29918, San Francisco CA 94129-0918. An email letter of inquiry may be sent to info@fleishhackerfoundation.org, with the subject line "Education Grant LOI." Lengthy attachments will not be reviewed. Deadlines for Letters of Inquiry are January 15 for the spring review cycle, and July 15 for the fall review cycle.