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For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2012

Open to Public Inspection

	For the	2012 cale	ndar year, or tax year beginning January 1 , 2012, and ending	Decen	iber 31	, 20_12
В	Check if	applicable	C Name of organization Final Command Ministries		D Employ	er identification number
	Address	change	Doing Business As Final Command Ministries			94-3424395
	Name cl	hange	Number and street (or P O box if mail is not delivered to street address) Room/suite		E Telepho	ne number
	Initial ref	_	101 Cumberland Drive			615-975-3683
$\overline{\Box}$	Termina		City, town or post office, state, and ZIP code			0.0 0.0 0000
$\exists$	Amende		Smyrna, TN 37167		<b>G</b> Gross re	eceipts \$ 865,812
$\equiv$			F Name and address of principal officer	11/-2 1- 15		
	Applicat	ion pending		1		for affiliates? Yes No
			Same as C above	1 ''		ncluded? Yes No
<u></u>		mpt status	√ 501(c)(3)      □ 501(c) ( )      ✓ (insert no )      □ 4947(a)(1) or      □ 527	- 1 11	o, attach a	a list (see instructions)
<u>J</u>	Website			H(c) Group	exemption	number >
		organization	✓ Corporation Trust Association Other ► L Year of formation	2002	M State	of legal domicile TN
P	art l	Summ	nary			
	1	Briefly de	escribe the organization's mission or most significant activities. Advance	the gospe	of Jesus	S Christ through
4.			partnerships to more effectively reach those in greatest need			
Activities & Governance						
Ē						
Ϋ́	2	Check th	is box ▶☐ if the organization discontinued its operations or disposed of	more than	25% of	ite not accote
Ĝ	3				1	
•ಕ	1		of voting members of the governing body (Part VI, line 1a)		3	7
<u>ie</u> s	4		of independent voting members of the governing body (Part VI, line 1b)		4	6
₹.	5		mber of individuals employed in calendar year 2012 (Part V, line 2a) .		5	4
둫	6	Total nur	mber of volunteers (estimate if necessary)		6	0
_	7a	Total unr	elated business revenue from Part VIII, column (C), line 12		7a	0
	b	Net unre	lated business taxable income from Form 990-T, line 34		7b	0
	1			Prior Ye	ar	Current Year
•	8	Contribu	tions and grants (Part VIII, line 1h)		567,150	865,812
ĕ	9		service revenue (Part VIII, line 2g)		00.7.00	000,012
Revenue	10	-	ent income (Part VIII, column (A), lines 3, 4, and 7d)		-	·· · · · · · · · · · · · · · · · · ·
æ	11		venue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		- '	
	1					
	12		enue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)		567,151	865,812
	13		nd similar amounts paid (Part IX, column (A), lines 1-3)		396,785	471,151
	14		paid to or for members (Part IX, column (A), line 4)			
S	15		other compensation, employee benefits (Part IX, column (A), lines 5-10)		72,637	197,127
ű	16a	Profession	onal fundraising fees (Part IX, column (A), line 14e)		450	6,303
Expenses	b	Total fun	draising expenses (Part IX, column (D), line 25)	<b>新华山</b>	数据集	
ш	17	Other ex	penses (Part IX, column (A), lines 11a-1 d, 11f-24e)		46,740	97,566
	18	Total exp			516,612	772,147
	19	Revenue	penses. Add lines 13–17 (must equal Partix), column (A), line 25)		50,539	93,665
- 8				ginning of Cu		End of Year
Assets or Balances	20	Total age				
SS Bal	21			_	155,539	245,487
Net A Fund	21				24,448	20,731
			ts or fund balances. Subtract line 21 from line 20		131,091	224,756
	art II		ture Block	_		
Un	der pena	alties of perju	iry, I declare that I have examined this return, including accompanying schedules and stateme lete Declaration of preparer (other than officer) is based on all information of which preparer h	nts, and to th	ne best of a	my knowledge and belief, it is
	e, correc	T. and comp	tele Declaration of preparer (other than officer) is based on an information of which preparer ha	as any known	eage	
		2_ (	Shula Chambers		8/13	113
Sig	-	Sign	ature of officer	Dat	te '	,
He	re	11 5	heila Chambers Treasurer			
		Туре	e or print name and title			
Do	id.	Print/Ty	pe preparer's name Preparer's signature Date		Chart	PTIN
Pa					Check self-em	ıf   oloved
	epare		name ►	F		
US	e Onl	ין עי ⊢			's EIN ▶	
Ma	v the I		address ► s this return with the preparer shown above? (see instructions)	[ Pho	ne no	
ivid	y ule if	io discus	a this return with the preparer shown above (see instructions)			∐ Yes ∏ No



Form **990** (2012)

Cat No 11282Y

Part		7
1	Check if Schedule O contains a response to any question in this Part III	ᆜ
•	Advance the gospel of Jesus Christ through strategic partnerships to more effectively reach those in greatest need.	
		_
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program	
	services?	
_	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured be expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others.	
	the total expenses, and revenue, if any, for each program service reported	٠,
4a	(Code: ) (Expenses \$ 644,481 including grants of \$ 471,151 ) (Revenue \$ )	_
	Resourcing indigenous ministries, serving under-served people groups, providing aid and relief where needed and nourishing	
	strategic partnerships to advance the gospel of Jesus Christ.	
	······	
	•••••••••••••••••••••••••••••••••••••••	
4b	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )	-
	· · · · · · · · · · · · · · · · · · ·	
	······	
4c	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )	-
	, , , , , , , , , , , , , , , , , , , ,	
4d	Other program services (Describe in Schedule O.)	_
Tu	(Expenses \$ including grants of \$ ) (Revenue \$ )	
4e	Total program service expenses ► 644,481	_

Form 990 (2012)

Page 2

Part	IV Checklist of Required Schedules			age
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	✓	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	✓	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		✓
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		1
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		1
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		1
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		1
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		1
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		1
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		1
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			,
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	1	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		1
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		1
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		<b>✓</b>
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		1
f	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X .	11f		1
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		✓
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		1
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		<b>✓</b>
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		<b>✓</b>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b		1
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	1	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		1
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		1
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		1
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		1
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		1
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		· · · ·

Part	Checklist of Required Schedules (continued)		-	
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		1
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		<b>√</b>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		<b>√</b>
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		<b>√</b>
b c	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b		<b>√</b>
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c		<b>✓</b>
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		<b>∀</b>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	-	<b>√</b>
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		1
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		<u>·</u>
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions).	-		<del></del>
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		✓
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		<b>√</b>
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		<b>✓</b>
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		<b>√</b>
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		<u>√</u>
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		/
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u>*</u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1			<b>√</b>
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34 35a		1
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		✓
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		✓
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	1	
			990	

Part	V Statements Regarding Other IRS Filings and Tax Compliance			<u> </u>
	Check if Schedule O contains a response to any question in this Part V			<u>.                                     </u>
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   1a	1		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	<u>)</u>		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
•	reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return  2a	Ob		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	✓	
32	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	20		<b>√</b>
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3a 3b		<del>                                     </del>
b 4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	30		<del>                                     </del>
40	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		1
b	If "Yes," enter the name of the foreign country: ▶	40		
J	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		1
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		├ <u>`</u>
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			$\vdash$
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		1
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			:
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		✓
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		✓
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		<b>\</b>
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		✓
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		<b></b>
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
٩	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		<del> </del>
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year [12b]			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
_	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand			Ļ
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		<b>✓</b>
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O .	14b	i	1

Part '	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. S. Check if Schedule O contains a response to any question in this Part VI	See ins	truct	
Section	on A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year . If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
ь 2	Enter the number of voting members included in line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
3	any other officer, director, trustee, or key employee?	3		1
4 5	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?  Did the organization become aware during the year of a significant diversion of the organization's assets?	4 5		<b>√</b> ✓
6 7a	Did the organization have members or stockholders?	6		<b>✓</b>
b	one or more members of the governing body?	7a 7b		1
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	✓	
ь 9	Each committee with authority to act on behalf of the governing body?	8b 9		1
Section	on B. Policies (This Section B requests information about policies not required by the Internal Reven		ode.)	)
			Yes	No
10a b	Did the organization have local chapters, branches, or affiliates?	10a		<b>√</b>
11a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a		
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	па	<b>V</b>	
12a b	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b		<b>√</b>
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c		
13 14 15	Did the organization have a written whistleblower policy?	13		<b>√</b>
а	Independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	15a		
	Other officers or key employees of the organization	15b		
16a b	with a taxable entity during the year?	16a		✓
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Section	on C. Disclosure			
17 18	List the states with which a copy of this Form 990 is required to be filed ►  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section available for public inspection. Indicate how you made these available. Check all that apply.	n 501(	c)(3)s	only)
19	☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)  Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of and financial statements available to the public during the tax year.			oolicy,
20	State the name, physical address, and telephone number of the person who possesses the books and records organization.   Sheila Chambers, 101 Cumberland Drive, Smyrna, TN 37167, 615-975-3683	of the	•	

Form 990 (2012)
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Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and
	Independent Contractors
	Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers, key employees, highest compensated employees; and former such persons.

☐ Check this box if neither the organization no	r any relate	d org	aniz	atic	n c	ompe	ensa	ited any currer	nt officer, directo	r, or trustee.
				C)						
(A)	(B)	l			ition			(D)	(E)	(F)
Name and Title	Average					than one than one		Reportable	Reportable	Estimated
	hours per	office	er and			or/trus			compensation from	
	week (list any hours for	Individual trustee or director	Ins	오	₩.	₽,E	Form	from the	related organizations	other compensation
	related	divid	<u>ਵੈ</u>	Officer	Key employee	Ples	mer	organization	(W-2/1099-MISC)	from the
	organizations below dotted	Cor	ğ		킇	9 G	]	(W-2/1099-MISC)		organization and related
	line)	trus	l ta		yee	]   #				organizations
		8	Institutional trustee			Highest compensated employee				
	ļ		TO TO		_	ē				
(4)										
(1) John King, Director	40	,								
1712 Turfland Ct, Murfreesboro, TN 37127		<b>✓</b>					-	10,921	0	
(2) Richard Rogers, Director	11	,								
4705 Lascassas Pk, Lascassas, TN 37085	ļ	<b>✓</b>	_		_			0	0	!
(3) Larry Hargrave, Director	0	,				ŀ				
6660 Delmonico Dr, Colorado Spgs, CO 80919		<b>✓</b>	_			ļ		0	0	
(4) Younoussa Djao, Director	1	١,								
BP731 CIDEX03, Abidjan-Riviera, Cote Divoir		<b>✓</b>	_		_			0	0	
(5) Claude King, President	0	ļ		١.	1					
729 Saratoga Dr, Murfreesboro, TN 37130				✓	<u> </u>		<u> </u>	0	0	
(6) Sheila Chambers, Treasurer	1									
101 Cumberland Dr, Smyrna, TN 37167				✓				0	0	
(7) Jerry Trousdale, Vice President	5			١.						
1912 Marian Ln, Murfreesboro, TN 37130				✓				0	0	
(8)										
(9)					_					-
	†									
(10)										
(11)			_				-			
(12)	-									
(13)						_	-			
(14)										
	1						1			

Page 7

Part	Section A. Officers, Directors, Trust	ees, Key E	mpio	/ees			ugnes	it C	ompensated E	mpioyees (conti	nuea)
	(A) Name and title		box,	Position (do not check more t box, unless person is officer and a director			is both	an	compensation	(E) Reportable compensation from	
		week (list any hours for related organizations below dotted line)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(15)											
(16)											
(17)										1	
(18)								-			
(19)											
(20)										· · · · · · · · · · · · · · · · · · ·	
(21)											
(22)								_		<u> </u>	
(23)											
(24)						-		<u>-</u>			
(25)											
1b	Sub-total	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\		•			•	<b>&gt;</b>	10,921	0	
d		<u></u>	<u> </u>				<u>.</u>	<u> </u>	10,921	0	0
2	Total number of individuals (including but reportable compensation from the organi		to th	ose	list	ed a	above	e) w	ho received me	ore than \$100,00	00 of
3	Did the organization list any former of employee on line 1a? If "Yes," complete s	ficer, direc S <i>chedule J</i>	tor, c	r tr	uste <i>ındı</i>	ee, vidu	key e <i>ıal</i>	mp	oloyee, or high	est compensat	Yes No
4	For any individual listed on line 1a, is the organization and related organizations individual										he
5	Did any person listed on line 1a receive of for services rendered to the organization	or accrue co ? If "Yes," c	ompe compl	nsat ete	tion Sch	froi iedu	n any <i>ile J f</i>	un or s	related organiz such person	ation or individu	
Section	on B. Independent Contractors										
1	Complete this table for your five highest compensation from the organization. Repyear	compensation compe	ed ind nsatio	depe	endo or th	ent ne c	contra alend	acto ar y	ors that receive year ending wit	ed more than \$1 h or within the c	00,000 of organization's tax
	(A) Name and business add	ress							(B) Description of s	ervices	(C) Compensation
								_			
				_							
	Total number of independent contractor received more than \$100,000 of compens							th	ose listed abo	ove) who	
	The state of the s			341							

Par	VIII	Statement of Reve	enue						
·		Check if Schedule O	contains a	respo	nse to any quest	ion in this Part V	III		🗆
						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts nts	1a	Federated campaigns	s	1a			•	-	
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues .		1b					
S, E	С	Fundraising events .		1c					
Gifts, ilar An	d	Related organizations	3	1d					
ii š,	е	Government grants (cor	ntributions)	1e	·				
r Si	f	All other contributions, g	ıfts, grants,						
를 를		and similar amounts not in	cluded above	1f	865,812				
Contributions, and Other Sim	g	Noncash contributions include	ded in lines 1a	-1f: \$	3,345				
<u>ප</u>	h	Total. Add lines 1a-1	f		🕨	865,812			
ne					Business Code				
Ken	2a								
æ	b								
Şiç	С								
Ser	d								
Ë	е								
Program Service Revenue	f	All other program ser	vice revenu	e.					
<u>å</u>	g	Total. Add lines 2a-2	f		▶				
	3	Investment income	. •						
		and other similar amo	•		L				
	4	Income from investmen		-	· · · · · · · · · · · · · · · · · · ·				
	5	Royalties							
	_		(ı) Real		(II) Personal				
	6a	Gross rents							
	Ь	Less' rental expenses	ļ						
	C	Rental income or (loss)							
	d	Net rental income or (	<del></del>						
	7a	Gross amount from sales of assets other than inventory	(i) Securiti	es	(ii) Other				
	_	•							
	b	Less: cost or other basis and sales expenses .							
		•							
	0	Gain or (loss)				<u>.</u>			
	d	Net gain or (loss) .		• •	▶				
venue	8a	Gross income from fu	ındraising						
eve		events (not including \$		· <del>-</del> -					
Other Re		of contributions reporte							
he		See Part IV, line 18 .		_					
δ	•	Less: direct expenses							
		Net income or (loss) for Gross income from ga			events . >				
	34	See Part IV, line 19 .	uning activit	ies.					
	_								
		Less: direct expenses Net income or (loss) fi		. b	vities ►				
		Gross sales of in			villes				**
	IVa	returns and allowance							
	<b>.</b>	Less: cost of goods s			<del> </del>				
	b	Net income or (loss) fi			entory . ►	Ī			
		Miscellaneous R		11110	Business Code				
	11a		<del>_</del>						
	b				<u> </u>				<del></del>
	C						-		
	d	All other revenue .							
	e	Total. Add lines 11a-			•				
	12	Total revenue. See in				965 912			

,	,				
Form 99	90 (2012)				Page 10
	IX Statement of Functional Expenses				
Section	n 501(c)(3) and 501(c)(4) organizations must com		<del></del>		mn (A).
	Check if Schedule O contains a respons	<del></del>			<u> </u>
Do no 8b, 9b	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16	471,151	471,151		
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	26.003	23,923	520	1,560
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	20,000	20,020	JEU .	1,300
7 8	Other salaries and wages	121,208	63,031	43,069	15,108
9 10 11	Other employee benefits	23,115 26,801	12,460 13,188	7,275 10,361	3,380 3,252
a b c	Management				
a e f g	Lobbying	6,303			6,303
12	(A) amount, list line 11g expenses on Schedule O.) Advertising and promotion				
13 14 15	Office expenses	16,351 557	2,400	12,982 557	969
16 17 18	Occupancy	30,330	29,448	732	150
19 20 21 22	for any federal, state, or local public officials  Conferences, conventions, and meetings Interest Payments to affiliates Depreciation, depletion, and amortization	5,240	5,022	218	
23 24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column				

8,851

3,696

5,379 4,817

22,207

772,147

5,379

<u>4,</u>817

13,662

644,481

(A) amount, list line 24e expenses on Schedule O.)

Books
Research and Partnership
Training/Coaching/Mentoring

Total functional expenses. Add lines 1 through 24e

Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720) . . . .

b

25

e All other expenses

7,020

37,742

8,851

3,696

1,525

89,924

P	art X	Balance Sheet			
		Check if Schedule O contains a response to any question in this Part	X		🔲
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	151,390	1	241,946
	2	Savings and temporary cash investments	2,473	2	158
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	0	4	1,527
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees.			
		Complete Part II of Schedule L		5	· · · · · · · · · · · · · · · · · · ·
	6	Loans and other receivables from other disqualified persons (as defined under section			
	-	4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and			
		sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary			
ß		organizations (see instructions). Complete Part II of Schedule L		6	
Assets	7	Notes and loans receivable, net		7	
As	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges		9	
	10a	Land, buildings, and equipment, cost or			
		other basis. Complete Part VI of Schedule D 10a 8,092			
	b	Less: accumulated depreciation 10b 7,493	173	10c	599
	11	Investments—publicly traded securities		11	
	12	Investments—other securities. See Part IV, line 11		12	
	13	Investments—program-related. See Part IV, line 11		13	
	14	Intangible assets	1,257	14	1,257
	15	Other assets. See Part IV, line 11	246		0
	16	Total assets. Add lines 1 through 15 (must equal line 34)	155,539	16	245,487
	17	Accounts payable and accrued expenses	24,448		20,731
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D .		21	
S	22	Loans and other payables to current and former officers, directors,			
Liabilities		trustees, key employees, highest compensated employees, and			
abi		disqualified persons. Complete Part II of Schedule L		22	
Ë	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	24,448	26	20,731
w		Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and			
ë		complete lines 27 through 29, and lines 33 and 34.			
<u>a</u>	27	Unrestricted net assets	50,380	27	165,796
Ва	28	Temporarily restricted net assets	80,711	28	58,960
ā	29	Permanently restricted net assets		29	
Ξ		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and			
ō		complete lines 30 through 34.			
Net Assets or Fund Balances	30	Capital stock or trust principal, or current funds		30	
SSE	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
t A	32	Retained earnings, endowment, accumulated income, or other funds .		32	
Se	33	Total net assets or fund balances	131,091	33	224,756
	34	Total liabilities and net assets/fund balances	155,539	34	245,487

Form 99	0 (2012)			F	age <b>12</b>
Part	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				. $\square$
1	Total revenue (must equal Part VIII, column (A), line 12)	1			365,812
2	Total expenses (must equal Part IX, column (A), line 25)	2		7	772,147
3	Revenue less expenses. Subtract line 2 from line 1	3			93,665
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		1	31,091
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8	_		
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10		7	224,756
Part	XII Financial Statements and Reporting			_	
	Check if Schedule O contains a response to any question in this Part XII				<u>. 🗆</u>
				Yes	No
1	Accounting method used to prepare the Form 990: 🗹 Cash 🔲 Accrual 🔲 Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," ex	plaın ın			
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			1	
	If "Yes," check a box below to indicate whether the financial statements for the year were com	oiled or			
	reviewed on a separate basis, consolidated basis, or both:				
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?			<u> </u>	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited	ed on a	l i		
	separate basis, consolidated basis, or both.				
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or	_	:		-
	of the audit, review, or compilation of its financial statements and selection of an independent account		20	;	$oldsymbol{ol}}}}}}}}}}}}}}}}}$
	If the organization changed either its oversight process or selection process during the tax year, ex	plain ır			

**b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

За

3b

Form **990** (2012)

#### SCHEDULE A (Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

4947(a)(1) nonexempt charitable trust.

2012 Open to Public

94-3424395

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

**Final Command Ministries** 

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

Employer identification number

Pai			rity Status (All orga						nstruction	ons.		
The o	•	-	ation because it is: (Fo		-		-	-				
1			thes, or association of			ed in <b>sec</b>	tion 170	(b)(1)(A)(i	i).			
2			170(b)(1)(A)(ii). (Attac			<b></b>	470(1)(4)	/ A \ /***\				
3 4			spital service organiza on operated in conjun						O(b)(1)(A)	Viii) Ente	r tha	
•		ne, city, and stat		CHOIT WILL	i a nospii	iai acsen	oca iii se	CHOIL IV		Min). Line	i tile	
5	☐ An organization		the benefit of a colle	ge or un	iversity o	wned or	operated	by a go	vernmen	tal unit c	lescrib	ed in
6 7	✓ An organization	on that normally	nment or government receives a substantia (A)(vi). (Complete Pa	al part of					nit or fror	n the ge	neral p	oublic
8			in <b>section 170(b)(1)(A</b>									
9	receipts from support from	activities related gross investment	receives. (1) more that d to its exempt funct ent income and unre after June 30, 1975. So	tions—su lated bu	bject to o	certain e xable ind	xceptions come (les	s, and (2) ss sectio	) no mor	e than 3	31/3%	of its
	An organization	on organized ar one or more put	d operated exclusively nd operated exclusively olicly supported organic describes the type of	ely for th	ne benefi describe	t of, to d in sect	perform ion 509(a	the funct a)(1) or se	tions of, ection 50	9(a)(2). S		
e	a ☐ Type I☐ By checking the other than four or section 509	b ☐ Type his box, I certify andation manage (a)(2).	II c Type II that the organization ers and other than on	I-Functions is not contained e or more	onally inte ontrolled on e publicly	grated directly of support	d  r indirectled organ	Type III–N y by one izations o	Non-func or more described	tionally ir disqualif d in secti	ied pei on 509	rsons (a)(1)
f			a written determination		the IRS	that it is	a Type	I, Type	II, or Typ	oe III su <sub>l</sub>	portin	ng
	•											
g	following pers		he organization acce	pted any	giπ or c	ontributio	on trom a	iny of the	•			
	0,		indirectly controls, eit	her alone	or toget	her with	persons	describe	d in (iı) a	nd	Yes	No
			ody of the supported								+ +	
	(ii) A family m	ember of a pers	on described in (i) abo	ove?						11g(ii		
	(iii) A 35% cor	ntrolled entity of	a person described in	n (i) or (ii)	above? .					11g(i		
h	Provide the fo	llowing informat	ion about the support	ed organ	ization(s).							
(i)	Name of supported organization (iii) EIN (III) Type of organization (described on lines 1–9 above or IRC section (see instructions))			(iv) is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?					i) Amount of mone support	
				Yes	No	Yes	No	Yes	No	<u> </u>		
(A)					_							
(B)												
(C)												
(D)												
(E)												
Tota	<u> </u>					-	·					-

	(Complete only if you checked the						alify under
Secti	Part III. If the organization fails to ion A. Public Support	quality unde	i the tests its	ted below, pi	ease comple	te Fart III.)	<del></del>
	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	316,026	287,237	476,030	567,150	865,812	2,512,255
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf				53.7.55		2,0 , 2,2 00
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	316,026	287,237	476,030	567,150	865,812	2,512,255
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)				1		294,512
6	Public support. Subtract line 5 from line 4.		tang terberang di Penjalah Angara Penjalah Penjalah Pe	in and the second	ar sa maring a right profiter	especial of a service	2,217,743
Secti	ion B. Total Support					·	-,,
Calen	ndar year (or fiscal year beginning in) 🕨	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4	316,026	287,237	476,030	567,150	865,812	2,512,255
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	6	4	1	1	0	12
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	785	393	0	0	0	1,178
11	Total support. Add lines 7 through 10			5.0	A SAME A	10.50	2,513,445
12	Gross receipts from related activities, etc.					12	2,513,445
13	First five years. If the Form 990 is for the						
	organization, check this box and stop her			· · · · ·	<u>· · · · · · · · · · · · · · · · · · · </u>		<u>···</u> ▶ □
	ion C. Computation of Public Suppor			4 (0)			
14 15	Public support percentage for 2012 (line 6 Public support percentage from 2011 Sch					14	88 %
16a	331/3% support test—2012. If the organiz						85 %
	box and <b>stop here.</b> The organization qual						
b	331/3% support test-2011. If the organ			-			
	check this box and stop here. The organi						. ▶ □
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization mee Part IV how the organization meets the "fa organization	ets the "facts-a	and-circumstai	nces" test, che	ck this box an	d stop here. E	ne 14 is xplain in
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organizat Explain in Part IV how the organization m supported organization	on meets the eets the	facts-and-cir. and-circumst-	cumstances" t	est, check th	is box and sto	p here.
18	Private foundation. If the organization did				or 17h check	this hox and e	· · L
	instructions						<b>▶</b> □

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in) ▶	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees					,,	,,
_	received. (Do not include any "unusual grants.")				-		
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513	_					
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	-					
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6 7a	<b>Total.</b> Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons .						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
с 8	Add lines 7a and 7b						
Secti	on B. Total Support		<u></u>	i			
	dar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	Amounts from line 6	(4) 2000	(2) 2000	(6) 2010	(4) 2011	(0) 2012	(i) Total
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	<b>Total support.</b> (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for the organization, check this box and stop he		n's first, secon		-		, ,, ,
Secti	on C. Computation of Public Suppor	t Percentag	е				
15	Public support percentage for 2012 (line 8	3, column (f) di	vided by line 1	3, column (f))		15	%
16	Public support percentage from 2011 Sch			<u> </u>	<u> </u>	16	%
Secti	on D. Computation of Investment In						
17	Investment income percentage for 2012 (			•		17	%
18	Investment income percentage from 2011					18	%
19a	331/3% support tests—2012. If the organ	zation did not	check the box	on line 14, ar	nd line 15 is m	ore than 331/3	%, and line
	17 is not more than 331/3%, check this box						
b	331/3% support tests—2011. If the organize line 18 is not more than 331/3%, check this l						
20	Private foundation. If the organization di						

chedule A (I	Form 990 or 990-EZ) 2012	Page <b>4</b>
Part IV	Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).	
<b></b>		
	·	
		·
·		
<del>-</del> -		
•		·
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#### SCHEDULE D (Form 990)

### **Supplemental Financial Statements**

OMB No 1545-0047 2012

Department of the Treasury Internal Revenue Service Name of the organization ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Employer identification number

**Final Command Ministries** 94-3424395 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (b) Funds and other accounts Total number at end of year . . . . 2 Aggregate contributions to (during year) . 3 Aggregate grants from (during year) . Aggregate value at end of year . . . . Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . . ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). ☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area ☐ Protection of natural habitat ☐ Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements . . . . 2a Total acreage restricted by conservation easements . . . . . . . . . . . . 2b Number of conservation easements on a certified historic structure included in (a) . . . . C Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? 6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 . . . . . If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: **b** Assets included in Form 990, Part X

1	Page	. 2

Part	<u> </u>							
3	Using the organization's acquisition, collection items (check all that apply):		ther reco	rds, chec	k any of th	ne follov	wing that are a s	significant use of its
а	☐ Public exhibition		d	☐ Loan	or exchang	ge prog	rams	
b	☐ Scholarly research		е	☐ Othe	r			
С	☐ Preservation for future generations	S						•••••••
4	Provide a description of the organiza		and expl	ain how t	hey further	the org	ganization's exer	npt purpose in Part
	XIII.		•		·			
5	During the year, did the organization	solicit or receive	donatio	ns of art.	historical t	reasure	s. or other simil	ar
	assets to be sold to raise funds rather	r than to be maint	ained as	part of the	e organizat	ion's co	ollection?	☐ Yes ☐ No
Part								
	line 9, or reported an amour				,			000, 1 0,
	Is the organization an agent, trustee				or contribu	tions of	r other assets n	nt
	included on Form 990, Part X?							☐ Yes ☐ No
b	If "Yes," explain the arrangement in P							1c3 1t0
	ii 163, explain the arrangement iii 1	art Am and comp	icte the it	onowing to	abie.	_	Α	mount
С	Beginning balance					10		
d	Additions during the year					10		
e	Distributions during the year					16	<u> </u>	
f	Ending balance					11		
2a	Did the organization include an amount							☐ Yes ☐ No
	If "Yes," explain the arrangement in P							
Par								
I al	Endowment runds: Compr	(a) Current year		or year	(c) Two yea		(d) Three years bac	
10	Beginning of year balance	(a) canone your			(b) Tho yea	J Duck	(d) Three years bac	(b) I our years back
1a b			<del>                                     </del>					<del></del>
	Contributions		<del> </del>					<del> </del>
С	losses							
			<del>                                     </del>		<u> </u>			
d	Grants or scholarships		<u> </u>					
е	Other expenditures for facilities and programs							
	· •							
f	Administrative expenses		<u> </u>					
g	End of year balance		<u> </u>		<u> </u>			
2	Provide the estimated percentage of t	ne current year ei	nd baland	ce (line 1g	i, column (a	i)) held	as:	
а	Board designated or quasi-endowmen	***************************************	%					
b	Permanent endowment ►	%						
С	Temporarily restricted endowment ▶							
0-	The percentages in lines 2a, 2b, and 2							
3a	Are there endowment funds not in the organization by:	e possession of ti	ne organ	zation tha	at are neid	ano ao	ministered for tr	
								Yes No
	(i) unrelated organizations							3a(i)
	(.,,		• • •					3a(ii)
b	If "Yes" to 3a(ii), are the related organi							3b
4	Describe in Part XIII the intended uses							
Part				art X, lin	e 10.			
	Description of property	(a) Cost or o		4	r other basis ther)		Accumulated epreciation	(d) Book value
1a	Land							
b	Buildings							
C	Leasehold improvements							
d	Equipment				8,092		7,493	599
e	Other							
Total.	Add lines 1a through 1e. (Column (d) n	nust equal Form 9	90, Part .	X, column	(B), line 10	)(c))		599
	·							

0	2
Page	J

Part VII	Investments - Other Securities	. See Form 990, Part X,	line 12.
(6	a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
, ,	I derivatives		
	held equity interests		
(3) Other	<del></del>		
(A) (B)			
(C)			
(D)		·	
(E)			
<del>(F)</del>			
(G)			
(H)			
<u>(I)</u>			
	(b) must equal Form 990, Part X, col. (B) line 12.) ▶	<u> </u>	
Part VIII	Investments—Program Related	J. See Form 990, Part X,	line 13.
	(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)			
(2)	<del></del>		
(3)			
(4)			
(5) (6)			
(7)			
(8)			
(9)			
(10)			
	(b) must equal Form 990, Part X, col (B) line 13) ▶		And the state of t
Part IX	Other Assets. See Form 990, Pa	art X, IIne 15.  a) Description	/hl Pock value
(4)		a) Description	(b) Book value
(1)			
(2)			
(4)			
(5)			
(6)			
(7)			
(8)		<del></del>	
(9)			
(10)	ımn (b) must equal Form 990, Part X, co	ol (R) line 15 \	
Part X	Other Liabilities. See Form 990,		
1.	(a) Description of liability	(b) Book value	
(1) Federal	income taxes		
(2)			
(3)			
(4)			and the second s
(5)			
(6)			
(7)			
(8)			
(10)			
(11)			
	(b) must equal Form 990, Part X, col. (B) line 25 )		
		text of the footnote to the ord	anization's financial statements that reports the organization's
liability for u	ncertain tax positions under FIN 48 (ASC 7	40). Check here if the text of	the footnote has been provided in Part XIII

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chedul Part	9 D (Form 990) 2012	nto With Povenue per	Page	<u>4</u>
1	Reconciliation of Revenue per Audited Financial Stateme  Total revenue, gains, and other support per audited financial statements.		1 1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			_
	Net unrealized gains on investments	2a		
a	Donated services and use of facilities	2b		
b	Recoveries of prior year grants	20		
C	' ' "	2d		
d	Other (Describe in Part XIII.)		2e	
e			3	_
3		1	3	—
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b	40		
a	·		-	
b	Other (Describe in Part XIII.)		40	
C	Add lines <b>4a</b> and <b>4b</b>		4c	_
5 Part			5	_
		ents with Expenses pe	1	
1	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
2	Donated services and use of facilities	2a		
a			-	
b	Prior year adjustments	2b	-	
C	Other losses	2c	-	
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	_
3	Subtract line 2e from line 1		3	_
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	-	
b	Other (Describe in Part XIII.)	4b	_==	
_	Add lines <b>4a</b> and <b>4b</b>		4c	_
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line	18.)	5	
Part				
	ete this part to provide the descriptions required for Part II, lines 3, 5, and 9			
	line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b.	Also complete this part to	o provide any additional	
ntorm	ation.			
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Schedule D (Fo	m 990) 2012	Page <b>5</b>
Part XIII	m 990) 2012  Supplemental Information (continued)	
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### SCHEDULE F (Form 990)

### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047
2012
Open to Public

Department of the Treasury Internal Revenue Service

Inspection
Employer identification number

Name of the organization **Final Command Ministries** 94-3424395 General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Part I Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the ☐Yes ☐No For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. 3 Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed.) (b) Number of offices in the (c) Number of (d) Activities conducted in (f) Total expenditures for (a) Region (e) If activity listed in (d) is region (by type) (e g , a program service, employees, describe specific type of service(s) in region region agents, and independent fundraising, program services, investments, and investments in region grants to recipients located in the region) contractors in region (1) (2)(3) (4) (5) (6) (7) (8) (9)(10)(11)(12)(13)(14) (15)(16)(17)За Sub-total . . . . . . b Total from continuation

sheets to Part I . . . . . . . c Totals (add lines 3a and 3b)

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

	רמונוא,	III 13, 101 o	מוש יום כולום ולוים	ractiv, inte 19, tot any recipient who received more trian \$3,000. Fait in can be duplicated in additional space is needed.	oo, ooo. rait ii cai	i de daplicated II a	dullofial space is	needed.	
-	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)
<b>3</b>			SubSahara Africa		381,025	381.025 Wire Transfer			
Ī			Northern Africa		90.126	90,126 Wire Transfer			
(4)									
Ĝ									
(G									
144									
©									
ã									
(214)									
11/1/									
3									
(3)									
(K))		i :							
(E)									
8	Enter total nu by the IRS, or	mber of recipion for which the	ent organizations liste grantee or counsel h	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter · · · · · · · · · · · · · · · · · · ·	ognized as charitie: 501(c)(3) equivaler	s by the foreign cour	itry, recognized as t		2
က	Enter total nui	mber of other	Enter total number of other organizations or entities	les				<b>A</b>	0
								, do	Schodule E (Form 990) 3013

Schedule F (Form 990) 2012

Schedule F (From 990) 2012

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	of grant or assistance (b) Region (c) Number of recipients	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(9)		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
(2)							
(8)							
(6)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							
						Scho	Schedule F (Form 990) 2012

Schedu	ule F (Form 990) 2012	Page 4
Part	IV Foreign Forms	
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	✓ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	✓ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)	☑ No

Part V	Our law and la
T uit v	Supplemental Information  Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).
Part II (1) (d	l) Orphan Schooling Support
	l) Support for indigenous missionaries
11517111357135	
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### **SCHEDULE 0** (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

2012

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ.

Open to Public Inspection

Name of the organization	Employer identification number
Final Command Ministries	94-3424395
Tital Command Ministries	010121000
Part VI Section C #19: Made available upon request	
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