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Form, **990-PF** Department of the Treasury Internal Revenue Service

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation Note The foundation may be able to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0052

| For e | aler | dar year 2012 or tax year beginning | | , and ending | | | |
|------------------------------------|-----------|--|------------------------------------|---------------------------|--|---|--|
| Name of foundation | | | | | A Employer identification | number | |
| _F | <u>LO</u> | RENCE J. GILLMOR FOUNDA | TION | | 87-0483666 | | |
| | | nd street (or P O box number if mail is not delivered to street | address) | Room/suite | B Telephone number | | |
| _2 | <u>01</u> | SOUTH MAIN STREET | | 1800 | (801) 536- | 6824 | |
| - | | own, state, and ZIP code | | | C If exemption application is p | ending, check here | |
| _ <u>S</u> | <u>AL</u> | T LAKE CITY, UT 84111 | | |] | | |
| G | hecl | all that apply: Initial return | Initial return of a fo | ormer public charity | D 1. Foreign organizations | , check here | |
| | | Final return | Amended return | | | | |
| | | Address change | Name change | | Foreign organizations me check here and attach co | mputation | |
| H_C | _ | type of organization: X Section 501(c)(3) e | xempt private foundation | | E If private foundation sta | tus was terminated | |
| _ | | | Other taxable private founda | ation | under section 507(b)(1) | (A), check here $ ightharpoonup$ | |
| | | · | ing method: X Cash | Accrual | F If the foundation is in a | 60-month termination | |
| | | Part II, col. (c), line 16) | ther (specify) | | under section 507(b)(1) | (B), check here | |
| | \$ | 12, 286, 925. (Part I, colu | imn (d) must be on cash i | basis) | <u> </u> | | |
| P8 | irt i | Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) | (a) Revenue and expenses per books | (b) Net investment income | (c) Adjusted net income | (d) Disbursements for charitable purposes (cash basis only) | |
| | 1 | Contributions, gifts, grants, etc., received | | | N/A | | |
| | 2 | Check X If the foundation is not required to attach Sch B | | | | | |
| | 3 | Interest on savings and temporary cash investments | 9. | 9. | | STATEMENT 1 | |
| | 4 | Dividends and interest from securities | 81,588. | 81,588. | | STATEMENT 2 | |
| | 5a | Gross rents | 22,450. | 22,450. | | STATEMENT 3 | |
| e | b | Net rental income or (loss) 22,450. | | | | | |
| | 6a | Net gain or (loss) from sale of assets not on line 10 | <24,070. | > | | | |
| euc | b | Gross sales price for all assets on line 6a 278,709. | | - | | | |
| Revenue | 7 | Capital gain net income (from Part IV, line 2) | | 0. | | PEINED! | |
| | 8 | Net short-term capital gain | | | 3 | 00 | |
| | 9 | Income modifications Gross sales less returns | | | S MA' | 1 7 2013 | |
| | 10a | and allowances | | | | S | |
| | | Less Cost of goods sold | | | - OG | DEN. UT | |
| | l | Gross profit or (loss) | | | <u> </u> | | |
| | 11 | Other income | 70 077 | 104 047 | | | |
| | 12 | Total. Add lines 1 through 11 | 79,977. 119,870. | 104,047. 59,935. | | E0 03E | |
| | 13 14 | Compensation of officers, directors, trustees, etc Other employee salaries and wages | 113,070. | | | 59,935. | |
| | 15 | Pension plans, employee benefits | | | | | |
| ses | | Legal fees STMT 4 | 115,305. | 69,183. | | 46,122. | |
| | | Accounting fees STMT 5 | 9,245. | 5,547. | | 3,698. | |
| ă. X | | Other professional fees STMT 6 | 28. | 17. | | 11. | |
| e E | 17 | Interest | | | | | |
| Operating and Administrative Expen | 18 | Taxes STMT 7 | 2,869. | 2,869. | † | 0. | |
| istr | 19 | Depreciation and depletion | 1,946. | 0. | | | |
| Ë | 20 | Occupancy | | | | | |
| Ad | 21 | Travel, conferences, and meetings | | | <u> </u> | | |
| ğ | 22 | Printing and publications | | | | | |
| g | 23 | Other expenses STMT 8 | 18,674. | 17,804. | | 870. | |
| atir | 24 | Total operating and administrative | | | | | |
| per | | expenses. Add lines 13 through 23 | 267,937. | 155,355. | | 110,636. | |
| 0 | 25 | Contributions, gifts, grants paid | 565,000. | | | 565,000. | |
| | 26 | Total expenses and disbursements. | | | | | |
| | | Add lines 24 and 25 | 832,937. | 155,355. | | 675,636. | |
| | 27 | Subtract line 26 from line 12: | | | | | |
| | а | Excess of revenue over expenses and disbursements | <752,960. | | | | |
| | b | Net investment income (if negative, enter -0-) | | 0. | | | |
| 2225 | C | Adjusted net income (if negative, enter -0-) | | | N/A | | |
| 2235 | | I HA For Panerwork Reduction Act Notice see | instructions | | | Form 990-PF (2011) | |

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| orm 9 | 90-PF (2012) FLORENCE J. GILLMOR FOUN | | | 0483666 Page |
|--|--|-------------------|----------------|-----------------------|
| Parl | Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only | Beginning of year | End of | |
| 1 | | (a) Book Value | (b) Book Value | (c) Fair Market Value |
| 1 | | 100,922. | | 30,966 |
| 2 | Savings and temporary cash investments | 62,419. | 48,829. | 48,829 |
| 3 | Accounts receivable > | | | |
| ١. | Less: allowance for doubtful accounts | _ - | | |
| 4 | Pledges receivable - | | | |
| _ | Less: allowance for doubtful accounts | | | |
| 5 | Grants receivable | | | . <u>-</u> |
| 6 | Receivables due from officers, directors, trustees, and other | | | |
| ١. | disqualified persons | - | | |
| 7 | Other notes and loans receivable | | | |
| ١. | Less: allowance for doubtful accounts | | | |
| 8 | Inventories for sale or use | | | |
| 9 | Prepaid expenses and deferred charges | | | |
| | a Investments - U.S. and state government obligations | 0.054.100 | 4 200 560 | 5 204 520 |
| | o Investments - corporate stock STMT 9 | 2,274,139. | 4,389,562. | 5,384,730 |
| 1 | Investments - corporate bonds | | | |
| 11 | | 0.51 | 0.50 0.40 | 5 000 400 |
| | Less accumulated depreciation 7,231. | 871,294. | 869,348. | 6,822,400 |
| 12 | Investments - mortgage loans | - | | |
| 13 | Investments - other | | | - |
| 14 | Land, buildings, and equipment: basis | | | |
| | Less accumulated depreciation | | | |
| 15 | Other assets (describe | | | |
| 16 | Total assets (to be completed by all filers) | 3,308,774. | 5,338,705. | 12,286,925 |
| 17 | Accounts payable and accrued expenses | | | |
| 18 | Grants payable | | | |
| 19 | Deferred revenue | | | |
| 20 | Loans from officers, directors, trustees, and other disqualified persons | | - | |
| 1 | Mortgages and other notes payable | | | |
| 1 | Other liabilities (describe) | | | |
| | | | | |
| 23 | Total liabilities (add lines 17 through 22) | 0. | 0. | |
| | Foundations that follow SFAS 117, check here | | | |
| | and complete lines 24 through 26 and lines 30 and 31. | | | |
| 24 | Unrestricted | | | |
| 25 | Temporarily restricted | | | |
| 26 | Permanently restricted | | | |
| | Foundations that do not follow SFAS 117, check here | | | |
| | and complete lines 27 through 31. | | | |
| 27 | Capital stock, trust principal, or current funds | 0. | 0. | |
| 28 | Paid-in or capital surplus, or land, bldg., and equipment fund | 2,915,786. | 5,698,677. | |
| 29 | Retained earnings, accumulated income, endowment, or other funds | 392,988. | <359,972. | > |
| 24 25 26 27 28 29 30 | Total net assets or fund balances | 3,308,774. | 5,338,705. | |
| | <u></u> | 2 200 554 | | |
| | Total liabilities and net assets/fund balances | 3,308,774. | 5,338,705. | |
| ar | Analysis of Changes in Net Assets or Fund Ba | lances | | |
| Tot | al net assets or fund balances at beginning of year - Part II, column (a), line 30 |) | | |
| | at agree with and of year figure reported on prior year's return) | | 1 1 | 2 200 774 |

| 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 | | |
|--|-----------|---------------------------|
| (must agree with end-of-year figure reported on prior year's return) | 1 | 3,308,774. |
| 2 Enter amount from Part I, line 27a | 2 | <752,960.> |
| 3 Other increases not included in line 2 (itemize) ► ADDITIONAL PAID IN | CAPITAL 3 | 2,782,891. |
| 4 Add lines 1, 2, and 3 | 4 | 5,338,705. |
| 5 Decreases not included in line 2 (itemize) | 5 | 0. |
| 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 3 | 0 6 | 5,338,705. |
| | | Form 990-PF (2012) |

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| | 990-PF (2012) FLORENCE J. GILLMOR FOUNDATION | | 0483 | | | Page 4 |
|----|--|----------|--|--------------|------------|----------------|
| | rt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or | 1948 | - see i | nstru | ctio | <u>15)</u> |
| 1a | Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1. | | | | | |
| | Date of ruling or determination letter: (attach copy of letter if necessary-see instructions) | | | | | |
| b | Domestic foundations that meet the section 4940(e) requirements in Part V, check here 🕨 🗓 and enter 1% | 1 | ļ | | | 0. |
| | of Part I, line 27b | - | | | | |
| C | All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b). | | | | | |
| 2 | Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) | 2 | | _ | | 0. |
| | Add lines 1 and 2 | 3 | | | | 0. |
| 4 | Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) | 4 | | | | 0. |
| 5 | Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0- | 5 | | | | 0. |
| 6 | Credits/Payments: | | | | | |
| | 2012 estimated tax payments and 2011 overpayment credited to 2012 6a 2,000 | | | | | |
| | Exempt foreign organizations - tax withheld at source 6b | 1 | 1 | | | |
| | Tax paid with application for extension of time to file (Form 8868) 6c | 1 | 1 | | | |
| | Backup withholding erroneously withheld 6d | 1 | | | | |
| | Total credits and payments. Add lines 6a through 6d | 7 | | | 2 0 | 00. |
| | and the state of t | 8 | | | <u> </u> | 00. |
| 8 | Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached | | | | | |
| 9 | Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed | 9 | | | 2 0 | |
| 10 | Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid | 10 | ┼── | | <u>, u</u> | 00. |
| | Enter the amount of line 10 to be: Credited to 2013 estimated tax | 11 | | | | 0. |
| | rt VII-A Statements Regarding Activities | | | 1 | Voo | No |
| 1a | During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or interven | e in | | <u> </u> | Yes | |
| | any political campaign? | | | 1a | | X |
| þ | Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? | | | _1b | | X |
| | If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials publish | ed or | | | | |
| | distributed by the foundation in connection with the activities. | | | | | |
| C | Did the foundation file Form 1120-POL for this year? | | | 1c | | X |
| d | Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: | | | | | |
| | (1) On the foundation. ► \$ (2) On foundation managers. ► \$ | <u>.</u> | | | | |
| е | Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation | | | | | ļ |
| | managers. ▶ \$ 0 . | | | | | |
| 2 | Has the foundation engaged in any activities that have not previously been reported to the IRS? | | | 2 | | X |
| | If "Yes," attach a detailed description of the activities. | | | | | |
| 3 | Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, | or | | | | |
| | bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes | | | 3 | X | |
| 4a | Did the foundation have unrelated business gross income of \$1,000 or more during the year? | | | 4a | | X |
| | If "Yes," has it filed a tax return on Form 990-T for this year? | N | 1/A | 4b | | |
| 5 | Was there a liquidation, termination, dissolution, or substantial contraction during the year? | | | 5 | | X |
| - | If "Yes," attach the statement required by General Instruction T | | | | | |
| 6 | Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: | | | | | |
| - | By language in the governing instrument, or | | | | | |
| | By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state. | e law | | | | |
| | remain in the governing instrument? | | | 6 | Х | |
| 7 | Did the foundation have at least \$5,000 in assets at any time during the year? | | | 7 | X | |
| , | If "Yes," complete Part II, col. (c), and Part XV. | | | | | \vdash |
| 0. | Enter the states to which the foundation reports or with which it is registered (see instructions) | | | 1 | | |
| od | UT | | | | | |
| | | | | | | |
| U | If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) | | | 0. | х | |
| ^ | of each state as required by General Instruction G? If "No," attach explanation | onder | | 8b | <u> </u> | $\vdash -$ |
| 9 | Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for call the foundation of the foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for call the foundation of the foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for call the foundation of the foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for call the foundation within the meaning of section 4942(j)(3) or 4942(j)(3) or 4942(j)(5) for call the foundation within the meaning of section 4942(j)(3) or 4942(j)(3) or 4942(j)(4) for call the foundation within the meaning of section 4942(j)(3) or 4942(j)(4) for call the foundation within the meaning of section 4942(j)(3) or 4942(j)(4) for call the foundation within the meaning of section 4942(j)(4) for call the foundation within the meaning of section 4942(j)(4) for call the foundation within the foundation within the meaning of section 4942(j)(4) for call the foundation within the fo | enoar | | _ | | - T |
| | year 2012 or the taxable year beginning in 2012 (see instructions for Part XIV)? If "Yes," complete Part XIV | | | 9 | | X |
| 10 | Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses | | <u> </u> | 10 | DE | X (0040) |
| | | | ⊢or | m 990 | -rr(| 2012) |

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|-----|--|------------------------------------|----------------|----------|
| Pa | ert VII-A Statements Regarding Activities (continued) | | | |
| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of | | | |
| | section 512(b)(13)? If "Yes," attach schedule (see instructions) | 11 | | <u>X</u> |
| 12 | Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory pr | | | |
| | If "Yes," attach statement (see instructions) | 12_ | | <u>X</u> |
| 13 | Did the foundation comply with the public inspection requirements for its annual returns and exemption application? | 13 | <u> </u> | |
| | Website address ► N/A | 001 536 6 | 0 2 4 | |
| 14 | | ≻ <u>801-536-6</u> ZIP+4 ▶84111 | | |
| 4.5 | Located at > 201 SOUTH MAIN ST, STE 1800, SALT LAKE CITY, UT | ZIP+4 ▶ <u>84111</u> | | |
| 10 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year | 15 N | 1/A | |
| 16 | At any time during calendar year 2012, did the foundation have an interest in or a signature or other authority over a bank, | _13 | Yes | No |
| .0 | securities, or other financial account in a foreign country? | 16 | " | X_ |
| | See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign | | | |
| | country | | | |
| Pa | art VII-B Statements Regarding Activities for Which Form 4720 May Be Required | | _ | |
| | File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. | | Yes | No |
| 1a | During the year did the foundation (either directly or indirectly): | | | |
| | (1) Engage in the sale or exchange, or leasing of property with a disqualified person? | s X No | | |
| | (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) | | | |
| | | s X No | | |
| | | s X No | | |
| | | s X No | | |
| | (5) Transfer any income or assets to a disqualified person (or make any of either available | s X No | | |
| | for the benefit or use of a disqualified person)? (6) Agree to pay money or property to a government official? (Exception. Check "No" | 3 L23 NU | | |
| | If the foundation agreed to make a grant to or to employ the official for a period after | | | |
| | | s X No | | |
| ь | If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations | | | |
| | section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? | N/A 1b | | |
| | Organizations relying on a current notice regarding disaster assistance check here | | | |
| C | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected | | | |
| | before the first day of the tax year beginning in 2012? | <u>1c</u> | ļ | <u> </u> |
| 2 | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation | 1 | | |
| | defined in section 4942(j)(3) or 4942(j)(5)): | | | |
| а | At the end of tax year 2012, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning | s X No | | |
| | The state of the s | S LALINO | | |
| | If "Yes," list the years \(\sum | | | |
| | valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach | | | |
| | statement - see instructions.) | N/A 2b | | |
| C | If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. | | | |
| | > | | | |
| 3a | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time | | | |
| | during the year? | s 🔀 No | | |
| ь | olf "Yes," did it have excess business holdings in 2012 as a result of (1) any purchase by the foundation or disqualified persons after | | | |
| | May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to di | | | |
| | of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, | | | |
| 4. | Form 4720, to determine if the foundation had excess business holdings in 2012.) | N/A 3b | <u> </u> | X |
| | i Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose | that 4a | 1 | <u> </u> |
| O | had not been removed from jeopardy before the first day of the tax year beginning in 2012? | 4b | | x |
| | The second of the paper of second and more day or the tax your sogniture and the second | Form 99 | 0-PF (| |

| Form 990-PF (2012) FLORENCE J. GILLMOR FOUN | DATION | Do musimo al c | <u>87-04836</u> | 66 | Page 6 |
|--|--|-----------------------------|--|-------------|----------------------|
| Part VII-B Statements Regarding Activities for Which F | orm 4/20 May be F | requirea (contin | ued) | | |
| 5a 'During the year did the foundation pay or incur any amount to: | | | | | |
| (1) Carry on propaganda, or otherwise attempt to influence legislation (section | | | s X No | | |
| (2) Influence the outcome of any specific public election (see section 4955); o | r to carry on, directly or indire | | [] | İ | |
| any voter registration drive? | _ | | s X No | | |
| (3) Provide a grant to an individual for travel, study, or other similar purposes | | Ye | s X No | | |
| (4) Provide a grant to an organization other than a charitable, etc., organization | n described in section | | | | |
| 509(a)(1), (2), or (3), or section 4940(d)(2)? | | Ye | s X No | | |
| (5) Provide for any purpose other than religious, charitable, scientific, literary, | or educational purposes, or t | | | 1 | |
| the prevention of cruelty to children or animals? | | Y6 | es 🗶 No | ł | |
| b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und | der the exceptions described i | ın Regulatıons | | | ļ |
| section 53.4945 or in a current notice regarding disaster assistance (see instru | ctions)? | | N/A | 5b | |
| Organizations relying on a current notice regarding disaster assistance check h | ere | | | | |
| c if the answer is "Yes" to question 5a(4), does the foundation claim exemption fi | om the tax because it mainta | ed | | | |
| expenditure responsibility for the grant? | N | I/A 🔲 Ye | s 🔲 No | | |
| If "Yes," attach the statement required by Regulations section 53 4945 | 5-5(d) | | | İ | |
| 6a Did the foundation, during the year, receive any funds, directly or indirectly, to | pay premiums on | | | | |
| a personal benefit contract? | | Y6 | s X No | | |
| b Did the foundation, during the year, pay premiums, directly or indirectly, on a p | ersonal benefit contract? | | | 6b | x |
| If "Yes" to 6b, file Form 8870. | | | | | |
| 7a At any time during the tax year, was the foundation a party to a prohibited tax s | helter transaction? | Y6 | s X No | | |
| b If "Yes," did the foundation receive any proceeds or have any net income attribu | | | | 7b | |
| Part VIII Information About Officers, Directors, Trust | | nagers, Highly | | | |
| Paid Employees, and Contractors | • | 0 , 0 . | • | | |
| 1 List all officers, directors, trustees, foundation managers and their | compensation. | | | | |
| | (b) Title, and average hours per week devoted | (c) Compensation | (d) Contributions to employee benefit plans and deterred | (e) E | xpense int, other |
| (a) Name and address | hours per week devoted to position | (If not paid, enter -0-) | and deterred compensation | accou | int, otner wances |
| | | | | | |
| | | | | | |
| SEE STATEMENT 10 | | 119,870. | 0. | | 0. |
| | | 12270701 | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 2 Compensation of five highest-paid employees (other than those inc | luded on line 1) If none | enter "NONE " | | | |
| 2 Compensation of the highest-paid employees (other than those mo | (b) Title, and average | enter NONE. | (d) Contributions to employee benefit plans | (e) F | xnense |
| (a) Name and address of each employee paid more than \$50,000 | ` 'hours per week " | (c) Compensation | l and deterred | accou | xpense nt, other |
| MONT | devoted to position | | compensation | allov | wances |
| NONE | | | | | |
| | | | | | |
| | | | | | |
| | | | | ! | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | <u> </u> | | L | |
| Total number of other employees paid over \$50,000 | | | <u>▶</u> | | 0 |
| | | | Form | 990-P | F (2012) |

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|--|-----------|---------------------|
| Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued) | , | |
| 3 Five highest-paid independent contractors for professional services. If none, enter "NONE." | | |
| (a) Name and address of each person paid more than \$50,000 (b) Type of servi | .ce (c) |) Compensation |
| NONE | | |
| | | |
| | | |
| | | |
| Total sumbor of others recovered over \$50,000 for professional common | • | 0 |
| Total number of others receiving over \$50,000 for professional services Part IX-A Summary of Direct Charitable Activities | | U |
| List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc. | Exp | penses |
| 1 N/A | | |
| | | |
| 2 | | |
| 3 | | |
| 3 | | |
| 4 | | |
| | | |
| Part IX-B Summary of Program-Related Investments Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. | Arr | nount |
| 1 NONE | | |
| | | 0. |
| 2 | | |
| | | |
| All other program-related investments. See instructions. 3 NONE | | |
| | | 0. |
| Total. Add lines 1 through 3 | | 0. |
| | Form 9 | 90-PF (2012) |

223561 12-05-12

Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.) Part X Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes: 2,894,770. 77,769. a Average monthly fair market value of securities 1a 1b b Average of monthly cash balances 6,822,400. c Fair market value of all other assets 9,794,939. 1d d Total (add lines 1a, b, and c) e Reduction claimed for blockage or other factors reported on lines 1a and 0. 1c (attach detailed explanation) 1e Acquisition indebtedness applicable to line 1 assets 3 Subtract line 2 from line 1d 3 Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions) 9,648,<u>015.</u> Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4 5 5 482,401. Minimum investment return. Enter 5% of line 5 6 Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here
and do not complete this part.) 482,401. Minimum investment return from Part X, line 6 1 2a Tax on investment income for 2012 from Part VI, line 5 b Income tax for 2012. (This does not include the tax from Part VI.) 20 c Add lines 2a and 2b 3 Distributable amount before adjustments. Subtract line 2c from line 1 3 4 Recoveries of amounts treated as qualifying distributions 5 Add lines 3 and 4 5 0. 6 6 Deduction from distributable amount (see instructions) 482 401. Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1 Part XII Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes: 675,636. a Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26 1a b Program-related investments - total from Part IX-B 1b 2 2 Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes Amounts set aside for specific charitable projects that satisfy the: 3 a Suitability test (prior IRS approval required) 3a **b** Cash distribution test (attach the required schedule) 3ь 675,636. Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4 4 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment 5 income. Enter 1% of Part I, line 27b 6 Adjusted qualifying distributions. Subtract line 5 from line 4 Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Form **990-PF** (2012)

| Form 990-PF (2012) FLORENCE J. | GILLMOR FOUN | NDATION | 87-04 | 83666 Page 9 |
|---|---------------|---------------------|--|---------------------------------------|
| Part XIII Undistributed Income (see | instructions) | | | |
| | (a) | (b) | (c) | (d) |
| | Corpus | Years prior to 2011 | 2011 | 2012 |
| 1 Distributable amount for 2012 from Part XI, | | | | 400 401 |
| line 7 | | | | 482,401. |
| 2 Undistributed income, if any, as of the end of 2012 | | | 265 220 | |
| a Enter amount for 2011 only | | | 265,332. | |
| b Total for prior years: | | 0 | | |
| 3 Excess distributions carryover, if any, to 2012: | | 0. | - | |
| a From 2007 | | | | |
| b From 2008 | | | | |
| c From 2009 | | | | |
| d From 2010 | | | | |
| | | l | | |
| e From 2011 | 0. | | | |
| f Total of lines 3a through e 4 Qualifying distributions for 2012 from | | | - - | |
| · - | | 1 | | |
| Part XII, line 4: ► \$ 675,636. a Applied to 2011, but not more than line 2a | ` | | 265 222 | |
| b Applied to undistributed income of prior | | | 265,332. | • |
| years (Election required - see instructions) | | 0. | | |
| c Treated as distributions out of corpus | | | ·· · · · · · · · · · · · · · · · · · · | |
| • | 0. | | | |
| (Election required - see instructions) | <u> </u> | | | 410,304 |
| d Applied to 2012 distributable amount | 0. | | | 410,304 |
| e Remaining amount distributed out of corpus | 0. | | | |
| 5 Excess distributions carryover applied to 2012 (If an amount appears in column (d), the same amount must be shown in column (a)) | 0. | | | 0. |
| 6 Enter the net total of each column as indicated below: | | | | |
| & Corpus Add lines 3f, 4c, and 4e Subtract line 5 | 0. | | | · · · · · · · · · · · · · · · · · · · |
| b Prior years' undistributed income. Subtract | | İ | | |
| line 4b from line 2b | | 0. | | |
| c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously | | | | |
| assessed | | 0. | | |
| d Subtract line 6c from line 6b. Taxable | | | | |
| amount - see instructions | | 0. | | |
| e Undistributed income for 2011. Subtract line | | | | |
| 4a from line 2a. Taxable amount - see instr. | | | 0. | |
| f Undistributed income for 2012. Subtract | | | | |
| lines 4d and 5 from line 1. This amount must | | | | |
| be distributed in 2013 | | | | 72,097 |
| 7 Amounts treated as distributions out of | | | | |
| corpus to satisfy requirements imposed by | | | | |
| section 170(b)(1)(F) or 4942(g)(3) | 0. | | | |
| 8 Excess distributions carryover from 2007 | | | | |
| not applied on line 5 or line 7 | 0.1 | | | |

Form **990-PF** (2012)

0.

9 Excess distributions carryover to 2013.

Subtract lines 7 and 8 from line 6a

10 Analysis of line 9: a Excess from 2008 **b** Excess from 2009 c Excess from 2010 d Excess from 2011 e Excess from 2012

| Part XIV Private Operating Form | E J. GILLMO | | | | -0483666 Page 10 |
|--|----------------------------|--|-------------------------|---------------------------|---------------------------|
| | | | I-A, question 9) | N/A | |
| 1 a If the foundation has received a ruling or | | | | | |
| foundation, and the ruling is effective for | | = | . ▶ ∟ | | 7 4040(1/5) |
| b Check box to indicate whether the found | | ng foundation described | | 4942(j)(3) or | 4942(j)(5) |
| 2 a Enter the lesser of the adjusted net | Tax year | (h) 0011 | Prior 3 years | (d) 2009 | (a) Total |
| income from Part I or the minimum | (a) 2012 | (b) 2011 | (c) 2010 | (4) 2009 | (e) Total |
| investment return from Part X for | | | | | |
| each year listed | | | | | |
| b 85% of line 2a | | | | | |
| c Qualifying distributions from Part XII, | | | | | |
| line 4 for each year listed | | | | | |
| d Amounts included in line 2c not | | | | | |
| used directly for active conduct of | | | | | |
| exempt activities | | | | | |
| e Qualifying distributions made directly | | - | | | |
| for active conduct of exempt activities. | | | | | |
| Subtract line 2d from line 2c | _ | | | | |
| 3 Complete 3a, b, or c for the | | | | | |
| alternative test relied upon; a "Assets" alternative test - enter; | | | | | |
| (1) Value of all assets | | | | | |
| (2) Value of assets qualifying | | 1 | | | |
| under section 4942(j)(3)(B)(i) | | | | | |
| b "Endowment" alternative test - enter | | | | | |
| 2/3 of minimum investment return | | | | | |
| shown in Part X, line 6 for each year listed | | | | | |
| c "Support" alternative test - enter: | | | | | <u> </u> |
| (1) Total support other than gross | | | | | |
| investment income (interest, | | | | | |
| dividends, rents, payments on | | | | | |
| securities loans (section 512(a)(5)), or royalties) | | | 1 | | |
| (2) Support from general public | | | | | |
| and 5 or more exempt | | | | | |
| organizations as provided in section 4942(j)(3)(B)(iii) | | | | | |
| (3) Largest amount of support from | | | | | |
| an exempt organization | | | | | |
| (4) Gross investment income | | | - | | |
| Part XV Supplementary Info | rmation (Comple | te this part only | if the founda | tion had \$5,000 d | or more in assets |
| at any time during t | | | | | |
| 1 Information Regarding Foundatio | n Managers: | | | | |
| a List any managers of the foundation whi | o have contributed more | | tributions received b | y the foundation before | the close of any tax |
| year (but only if they have contributed n | nore than \$5,000). (See s | section 507(d)(2).) | | | |
| NONE | | | | | |
| b List any managers of the foundation who | o own 10% or more of th | ne stock of a corporation | (or an equally large | portion of the ownership | of a partnership or |
| other entity) of which the foundation has | | | | · | |
| NONE | | | | | |
| 2 Information Regarding Contributi | on, Grant, Gift, Loan | , Scholarship, etc., P | rograms: | | |
| Check here ► X if the foundation o | | | | loes not accept unsolicit | ed requests for funds. If |
| the foundation makes gifts, grants, etc. | (see instructions) to indi | viduals or organizations | under other conditio | ns, complete items 2a, b | , c, and d. |
| a The name, address, and telephone num | ber or e-mail of the perso | on to whom applications | should be addressed | d: | |
| , , , | | | | | |
| | | | | | |
| b The form in which applications should b | e submitted and informa | ition and materials they s | hould include: | | |
| c Any submission deadlines: | | | | | |
| d Any restrictions or limitations on sweet | ough as hy assersahis | al argae, charutable fields | kinds of institution | e or other factors | |
| d Any restrictions or limitations on awards | s, such as by geographic | ai ai eas, chartadie lielos | , หมานอ บา เมริมเนิม00: | o, OF OTHER INCIOUS. | |
| | | | | | |
| | | | | | |

| 3 Grants and Contributions Paid During the | Year or Approved for Future F | Payment | | |
|--|---|----------------------|----------------------------------|---------|
| Recipient Name and address (home or business) | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of | Purpose of grant or contribution | Amount |
| Name and address (nome or business) | or substantial contributor | recipient | | |
| a Paid during the year | | | | |
| | | | | |
| | 1 | | | |
| | | | | |
| "AND JUSTICE FOR ALL" | | | | |
| THE COSTON TON HER | | l | | 70,000 |
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| | | | | |
| AMERICAN INDIAN SERVICES | | | | 15 000 |
| | | | | 15,000 |
| | | | | |
| | | | | |
| | | | | |
| ASSISTANCE LEAGUE OF SLC | | | | |
| | | | | 15,000 |
| | | | | |
| | | | | |
| | | | | |
| BALLET WEST | | | | |
| | | | | 10,000 |
| | | | | · |
| | | | | |
| | | | | |
| | | | | |
| BOYS & GIRLS CLUB OF SLC | | | | 15,000 |
| Total SEE C | ONTINUATION SHEE | ጥ(ያ) | ▶ 3a | 565,000 |
| b Approved for future payment | | | | 300,000 |
| | | | | |
| | | | | |
| NONE | | | | |
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| | 1 | | | |

| nter gross amounts unless otherwise indicated. | Unrelated b | Unrelated business income | | y section 512, 513, or 514 | (e) |
|--|-----------------|---------------------------------------|---------------|----------------------------|-------------------|
| g, and a modern defined and mode | (a) Business | (b) | (C) Exclu- | (d) | Related or exempt |
| 1 Program service revenue: | code | Amount | sion | Amount | function income |
| a | | | | | |
| b | . | | | | |
| C | | | | | |
| d | | | | | |
| e | | | | | |
| f | | | | | |
| g Fees and contracts from government agencies | | | | | |
| Membership dues and assessments | | | | | |
| 3 Interest on savings and temporary cash | | | | | |
| investments | | | 14 | 9. | |
| 4 Dividends and interest from securities | | | 14 | 81,588. | |
| Net rental income or (loss) from real estate: | | | | | |
| a Debt-financed property | | | | | |
| b Not debt-financed property | | | 16 | 22,450. | |
| Net rental income or (loss) from personal | | | | | |
| property | ļ | | | | |
| Other investment income | | | | | |
| Gain or (loss) from sales of assets other | | | | | |
| than inventory | | | 18 | <24,070.> | |
| Net income or (loss) from special events | | · · · · · · · · · · · · · · · · · · · | | | |
| Gross profit or (loss) from sales of inventory | | | | | |
| Other revenue: | | | <u> </u> | | |
| a | - | | | | |
| b | - | _ | | | |
| C | - | | | | |
| d | - | | | | |
| e | - | | | | |
| Subtotal. Add columns (b), (d), and (e) | | | 0. | 79,977. | = |
| 3 Total Add line 12, columns (b), (d), and (e) | | | | 13 | 79,97 |
| See worksheet in line 13 instructions to verify calculations) | | | | | |
| Part XVI-B Relationship of Activities | to the Accon | plishment of | Exempt P | urposes | |

| ▼ | the foundation's exempt purposes (other than by providing funds for such purposes). |
|----------|---|
| | N/A |
| | |
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Form **990-PF** (2012)

| Form 990-P | | NCE J. GII | | | | | | 483666 | | age 13 |
|----------------|---|-----------------------------|-----------------|-----------------|-----------------------|-----------------------|-----------------------------------|---|---------------------|--------|
| Part AV | Exempt Organ | | rers 10 a | and Ira | nsactions i | and Relation | ships With Non | charitable | 9 | |
| 1 Did the | e organization directly or indi | | f the following | ng with any | other organizati | on described in se | ction 501(c) of | | Yes | No |
| | ode (other than section 501(c | | | | | | | | | |
| | fers from the reporting found | | | | | | | | | |
| (1) C | Sash | | | _ | | | | 1a(1) | | X |
| (2) 0 | Other assets | | | | | | | 1a(2) | | X |
| b Other | transactions: | | | | | | | | | |
| (1) S | ales of assets to a noncharita | ible exempt organizatio | on | | | | | 1b(1) | l. | X |
| (2) P | urchases of assets from a no | oncharitable exempt org | ganization | | | | | 1b(2) | | X |
| (3) R | Rental of facilities, equipment, | or other assets | | | | | | 1b(3) | <u> </u> | X |
| (4) R | Reimbursement arrangements | 3 | | | | | | 1b(4) | <u> </u> | X |
| | oans or loan guarantees | | | | | | | 1b(5) | <u> </u> | X |
| | erformance of services or me | | | | | | | 1b(6) | <u> </u> | X |
| | ng of facilities, equipment, ma | | | | | | | _1c | l | X |
| | answer to any of the above is | | | | | | | | sets, | |
| | vices given by the reporting f | | | | n fair market val | ue in any transacti | on or sharing arrangen | nent, show in | | |
| | in (d) the value of the goods, | | | | rannization | | | | | |
| (a) Line no | (b) Amount involved | (c) Name of n | | e exempt o | ganization | (0) Descripti | ion of transfers, transaction | is, and sharing a | rangem | ents |
| | | | N/A | | | | | | - | |
| | | | | | | | | | | |
| | <u> </u> | | | - | ····· | | | | | |
| | | | 311 | | | - | | | | |
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| | | | | | | | | | | |
| | foundation directly or indirection 501(c) of the Code (othe | | | | x-exempt organ | izations described | | Yes | X | ∑ No |
| _b_lf Yes | s," complete the following sch | | | 145.T | | | (1) Deserve (1) | -1 | | |
| | (a) Name of org | ganization | | (b) Type | of organization | | (c) Description of rel | ationship | | |
| | N/A | | | | - | | | | | |
| | | | | <u> </u> | | | . | | | |
| | | : | | <u> </u> | | | | | | |
| | | | - | | | | | | | |
| l u | inder penalties of perjury, I declare | that I have examined this r | return includir | ng accompan | ving schedules and | statements and to the | he hest of my knowledge | | | |
| Sign Here | nd belief, it is true, correct, and cor | mplete Declaration of prep | arer (other tha | in taxpayer) is | s based on all inform | PRESI | rer has any knowledge DENT AND | May the IRS return with the shown below | e prepa (see in: | rer |
| | Signature of officer or trustee |) | | Dat | | Title | | - [| | |
| 7 | Print/Type preparer's na | ame I | Preparer's s | ignature | - | Date | Check If | PTIN | | |
| | - | i i | | | my CPA | 5-13-13 | self- employed | | | |
| Paid | DAVID SPER | RY | | (| g | 3-13-17 | | P00176 | 382 | 2 |
| Prepare | | | | | | | Firm's EIN ► 20 | | | |

Form **990-PF** (2012)

801-532-7444

Use Only

Firm's address > 36 S STATE STREET, SUITE 600 SALT LAKE CITY, UT 84111

Phone no.

| Part IV Capital Gains and Loss | ses for Tax on Investment Income | | | | | |
|--|--|---|---|---|--|--|
| | describe the kind(s) of property solo ck warehouse; or common stock, 20 | | (b) How acquired P - Purchase D - Donation | (c) Date acquired (d) Date sold (mo., day, yr.) | | |
| 1a HEWLETT-PACKARI | . | | P | 06/30/0901/17/12 | | |
| b KINDER MORGAN N | | | P | 02/14/1202/14/12 | | |
| c WALGREEN COMPAN | | | P | 12/12/0604/17/12 | | |
| d KINDER MORGAN N | | | P | 05/15/1205/15/12 | | |
| e PHILLIPS 66 | | | P P | VARIOUS 05/01/12 | | |
| f KINDER MORGAN N | ACMT LLC | | P | 08/14/1208/14/12 | | |
| g EXELON CORPORAT | | | P | 09/12/0710/08/12 | | |
| h KINDER MORGAN N | | | P | 11/14/12/11/14/12 | | |
| AMERICAN ELECTI | | | P | 10/09/0902/09/12 | | |
| TEVA PHARMACEUT | | | P | 09/16/0802/09/12 | | |
| k THERMO FISHER S | | | P | VARIOUS 02/09/12 | | |
| AIR PROD & CHEM | | | P | 04/09/0804/17/12 | | |
| m BANK OF AMERICA | | | P | 08/27/0907/09/12 | | |
| n GOLDMAN SACHS | | | P | 12/03/0810/08/12 | | |
| 0 | JAL INC | | <u> </u> | 12/03/0010/00/12 | | |
| (e) Gross sales price | (f) Depreciation allowed | (g) Cost or other basis | |) Gain or (loss) | | |
| | (or allowable) | plus expense of sale | (e) t | olus (f) minus (g) | | |
| a 26,292. | | 38,820. | | <u> </u> | | |
| b 30. | | | | 30. | | |
| c 20,647. | | 26,848. | | <u> </u> | | |
| d 67. | | | | 67. | | |
| e 17. | | 15. | | 2 <u>.</u> | | |
| f 47. | | | | <u> </u> | | |
| g 12,467. | | 26,527. | | <14,060.> | | |
| h 53. | | | | 53 <u>.</u> | | |
| 26,675. | | 20,697. | | 5,978. | | |
| 45,814. | | 46,976. | <1,162.> | | | |
| k 48,080. | | 48,059. | | 21. | | |
| 1 46,903. | | 49,954. | | <3,051.> | | |
| m 8,459. | | 19,851. | <11,392.> | | | |
| n 43,158. | | 25,032. | 18,126. | | | |
| 0 | | | | | | |
| Complete only for assets showin | g gain in column (h) and owned by | the foundation on 12/31/69 | | sses (from col. (h)) | | |
| (i) F.M.V. as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of col. (i) over col. (j), if any | Gains (excess of col. (h) gain over col. (k), but not less than "-0-") | | | |
| a | | | | <12,528.> | | |
| b | | | | 30. | | |
| c | | | | <6,201.> | | |
| d | | | - | 67. | | |
| e | | | | 2. | | |
| f | | | _ | 47. | | |
| 0 | | | | <14,060.> | | |
| h | | | · · · | 53. | | |
| | | | | 5,978. | | |
| | | | | <1,162.> | | |
| <u>k</u> | | | | 21. | | |
| <u>K</u> | | | | | | |
| m | | | <3,051.> <11,392.> | | | |
| n | | | | 18,126. | | |
| 0 | • | | | | | |
| | | | | · · · · · · · · · · · · · · · · · · · | | |
| 2 Capital gain net income or (net cap | pital loss) { If gain, also enter | r in Part I, line 7)-" in Part I, line 7 | 2 | <24,070.> | | |
| 3 Net short-term capital gain or (los | s) as defined in sections 1222(5) ar | . 1 | | | | |
| If gain, also enter in Part I, line 8, | | , (o). | | | | |
| If (loss), enter "-0-" in Part I, line 8 | | J | 3 | N/A | | |
| | | | | | | |

| FLORENCE Part XV Supplementary Information | on | | | 83666 |
|--|---|---------------------|----------------------------------|-----------|
| Grants and Contributions Paid During the | Year (Continuation) | | | |
| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation | Purpose of grant or contribution | Amount |
| Name and address (home or business) | or substantial contributor | status of recipient | Contribution | 741104111 |
| | | | | |
| ENTRAL UTAH PIONEER HERITAGE | | | | 10,00 |
| SSOCIATION | | | | 10,00 |
| ORT DOUGLAS MUSEUM | | | | |
| | | | | 10,00 |
| UADELOUPE SCHOOL | | | | |
| on Dalout E School | | | | 15,00 |
| | | | | <u>.</u> |
| NUMANE SOCIETY OF UTAH | | | | 10,00 |
| | | | | |
| CAMP KOSTOPOULOS | | | | 10,00 |
| | | | | |
| UED | | | | 25.0 |
| | | | | |
| NATIONAL ABILITY CENTER | | | | |
| | | | | 20,0 |
| NATIONAL AUDOBON | | | | |
| | | | | 30,00 |
| NATURE CONSERVANCY | | | | |
| | | | | |
| | | | | |
| RONALD MCDONALD HOUSE | | | | 15,00 |
| Total from continuation sheets | | | | 440.00 |

| FLORENCE | ٠Т. | CTLLMOR | FOUNDATION |
|----------|-----|---------|-------------|
| CHOKENCE | | GIDINON | LOCINDALLON |

| Part XV Supplementary Information | | | | |
|--|---|---------------------------------------|----------------------------------|-------------|
| 3 Grants and Contributions Paid During the Y | ear (Continuation) | · · · · · · · · · · · · · · · · · · · | | |
| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of | Purpose of grant or contribution | Amount |
| Name and address (home or business) | or substantial contributor | recipient | | |
| | | | | |
| | | | | |
| THE CHILDREN'S CENTER | | | | 25,000. |
| | | | | 23,000. |
| | | | | |
| THE ROAD HOME | | | | |
| | | | | _60,000. |
| | | | | |
| | | | | |
| UNITED WAY | | ' | | 15,000. |
| | | | | 15,000. |
| | | | | |
| UTAH FESTIVAL OPERA | | | | |
| | | | | 10,000. |
| | | | | |
| | | | | |
| UTAH FOOD BANK | | | | 40.000 |
| | | | | 40,000. |
| | | | | |
| UTAH SHAKESPEARE FESTIVAL | | | | |
| | | | | 10,000. |
| | | | | |
| | | | | |
| UTAH SYMPHONY & OPERA | | | | 30,000 |
| | | | | 30,000 |
| | | | | |
| UTAH YOUTH VILLAGE | | | | |
| OTAL TOTAL VIDEAGE | | | | 10,000, |
| | | | | |
| | | | | |
| WESTMINSTER | | | | |
| | + | | | 80,000, |
| | | | | |
| | | | | |
| | | | | |
| Total from continuation sheets | | | | <u></u> |

| FORM 990-PF INTEREST ON SAV | INGS AND TEM | PORARY C | ASH IN | VESTMENTS | STATEMENT | 1 |
|--|------------------------------|---------------------------|--------|------------------------------|---------------------|----------|
| SOURCE | | | | | TMUOMA | |
| MORGAN STANLEY WELLS FARGO | | | | • | | 7. 2. |
| TOTAL TO FORM 990-PF, PART I | , LINE 3, CO | LUMN A | | : | | 9. |
| FORM 990-PF DIVIDEN | DS AND INTER | EST FROM | SECUR | ITIES | STATEMENT | 2 |
| SOURCE | GROSS | AMOUNT | - | TAL GAINS VIDENDS | COLUMN (A AMOUNT |) |
| MORGAN STANLEY DIVIDEND WELLS FARGO DIVIDEND | | 43,959. 37,629. | | 0. | 43,9 37,6 | |
| TOTAL TO FM 990-PF, PART I, | LN 4 | 81,588. | | 0. | 81,5 | 88. |
| FORM 990-PF | RENTAL IN | СОМЕ | | | STATEMENT | 3 |
| KIND AND LOCATION OF PROPERT | Y | | | ACTIVITY NUMBER | GROSS RENTAL INC | OME |
| GILLMOR RANCH GRAZING LEASE, COUNTIES | SALT LAKE & | SUMMIT | | 1 | 22,4 | 50. |
| TOTAL TO FORM 990-PF, PART I | , LINE 5A | | | | 22,4 | 50. |
| FORM 990-PF | LEGAL | FEES | | | STATEMENT | 4 |
| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INV MENT IN | | (C) ADJUSTED NET INCOM | | |
| LEGAL | 115,305. | 69 | ,183. | | 46,1 | 22. |
| TO FM 990-PF, PG 1, LN 16A | 115,305. | . ———— 69 | ,183. | | 46,1 | 22. |

| FORM 990-PF | ACCOUNTI | NG FEES | STATEMENT 5 | | |
|--|------------------------------------|-----------------------------------|-------------------------------|-------------------------------|--|
| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES | |
| ACCOUNTING | 9,245. | 5,547. | | 3,698. | |
| TO FORM 990-PF, PG 1, LN 16B | 9,245. | 5,547. | | 3,698. | |
| FORM 990-PF (| OTHER PROFES | SIONAL FEES | S | PATEMENT 6 | |
| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES | |
| OTHER | 28. | 17. | | 11. | |
| TO FORM 990-PF, PG 1, LN 16C | 28. | 17. | | 11. | |
| FORM 990-PF | TAX | ES | S | FATEMENT 7 | |
| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES | |
| PROPERTY TAXES | 2,869. | 2,869. | | 0. | |
| TO FORM 990-PF, PG 1, LN 18 | 2,869. | 2,869. | | 0. | |
| FORM 990-PF | OTHER E | XPENSES | S' | ratement 8 | |
| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES | |
| BANK SERVICE FEES APPRAISAL FEE MORGAN STANLEY SERVICE FEE INSURANCE | 34. 2,800. 14,134. 1,706. | 14,134. | | 17. 0. 0. 853. | |
| TO FORM 990-PF, PG 1, LN 23 | 18,674. | 17,804. | | 870. | |

| FORM 990-PF CO | ORPORATE STOCK | | STATI | EMENT 9 | | |
|--|--------------------------|---------------------|---------------------------------|------------------------|--|--|
| DESCRIPTION | | BOOK VALUI | | MARKET ALUE | | |
| MORGAN STANLEY WELLS FARGO | | 3,053,0 | | ,754,462. ,630,268. | | |
| TOTAL TO FORM 990-PF, PART II, LIN | NE 10B | 4,389,5 | 62. 5 | 5,384,730. | | |
| FORM 990-PF PART VIII - LIST TRUSTEES AND | FOUNDATION MANA | | STAT | EMENT 10 | | |
| NAME AND ADDRESS | TITLE AND AVRG HRS/WK | + | EMPLOYEE BEN PLAN CONTRIB | | | |
| JAMES B. LEE 201 SOUTH MAIN ST., #1800 SALT LAKE CITY, UT 84111 | PRESIDENT / DI 2.00 | TRECTOR 51,920. | 0. | 0. | | |
| ROBERT M. GRAHAM 79 SOUTH MAIN STREET, 14TH FLOOR SALT LAKE CITY, UT 84111 | VICE PRESIDENT 0.50 | DIRECTOR 11,914. | 0. | 0. | | |
| RAYMOND J. ETCHEVERRY 201 SOUTH MAIN ST., #1800 SALT LAKE CITY, UT 84111 | DIRECTOR 0.50 | 9,548. | 0. | 0. | | |
| BRUCE L. OLSON 36 SOUTH STATE ST., #1400 SALT LAKE CITY, UT 84111 | DIRECTOR 0.50 | 5,928. | 0. | 0. | | |
| DAVID R. BIRD 201 SOUTH MAIN ST., #1800 SALT LAKE CITY, UT 84111 | SEC / TREAS / 2.00 | GEN COUNSEL 40,560. | 0. | 0. | | |
| TOTALS INCLUDED ON 990-PF, PAGE 6 | , PART VIII | 119,870. | 0. | 0. | | |

Department of the Treasury Internal Revenue Service (99) Name(s) shown on return

Depreciation and Amortization 990PF (Including Information on Listed Property)

➤ See separate instructions.

► Attach to your tax return.

Business or activity to which this form relates

OMB No 1545-0172

Attachment Sequence No 179

Identifying number

| FLORENCE J. GILLMOR FO | UNDATION | · · · · · · · · · · · · · · · · · · · | FORM 990- | PF PAGE | 1 | 87-0483666 |
|--|--|--|---------------------|-------------|---|---------------------------------------|
| Part Election To Expense Certain Proper | | | | | | |
| 1 Maximum amount (see instructions) | | | , , , , | , , | 1 | 500,000. |
| 2 Total cost of section 179 property place | d in service (see | instructions) | • | | 2 | |
| 3 Threshold cost of section 179 property | | • | • | - | 3 | 2,000,000. |
| 4 Reduction in limitation. Subtract line 3 fi | | | | | 4 | |
| 5 Dollar limitation for tax year Subtract line 4 from line | | · | dy see instructions | | 5 | |
| 6 (a) Description of pro | | | (business use only) | (c) Electe | d cost | |
| - | | | | | | |
| | <u> </u> | | | | | |
| | | | | | | |
| | | | | - | | - |
| 7 Listed property Enter the amount from | ine 29 | ·· | 7 | | | , |
| 8 Total elected cost of section 179 proper | | s in column (c). lines 6 | | | 8 | |
| 9 Tentative deduction. Enter the smaller | - | | | | 9 | |
| 10 Carryover of disallowed deduction from | | | | | 10 | |
| 11 Business income limitation Enter the sn | - | | n zero) or line 5 | | 11 | |
| 12 Section 179 expense deduction. Add lin | | • | • | | 12 | |
| 13 Carryover of disallowed deduction to 20 | • | | ▶ 13 | | | |
| Note: Do not use Part II or Part III below for | | | | | | |
| Part II Special Depreciation Allowar | ce and Other D | Pepreciation (Do not | include listed pro | perty) | | |
| 14 Special depreciation allowance for quali | | | | | | |
| the tax year | p | p. opo. | .,, p.a | g | 14 | |
| 15 Property subject to section 168(f)(1) ele- | ction | | | | 15 | |
| 16 Other depreciation (including ACRS) | 31.01. | | | | 16 | 1,946. |
| Part III MACRS Depreciation (Do not | include listed p | roperty) (See instruct | ions) | | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | <u> </u> |
| | · | Section A | | | | |
| 17 MACRS deductions for assets placed in | service in tax v | ears beginning before | 2012 | | 17 | |
| 18 If you are electing to group any assets placed in servi | | | | . • | 7 | |
| | | e During 2012 Tax Y | | | ation Syste | em |
| (a) Classification of property | (b) Month and year placed in service | (c) Basis for depreciati (business/investment u only - see instruction | on se (d) Recove | | (f) Method | (g) Depreciation deduction |
| 19a 3-year property | | | "" | | | |
| b 5-year property | | | | | | |
| c 7-year property | 1 | | | | | |
| d 10-year property | 1 | | | | | |
| e 15-year property | | | | | | |
| f 20-year property | 1 | | | | i - | |
| g 25 year property |] | | 25 yrs. | | S/L | |
| | / | | 27.5 yrs | ММ | S/L | · · · · · · · · · · · · · · · · · · · |
| h Residential rental property | / | | 27 5 yrs | | S/L | |
| | / | | 39 yrs. | MM | S/L | |
| Nonresidential real property | / | · | | ММ | S/L | |
| Section C - Assets Pl | aced in Service | During 2012 Tax Ye | ar Using the Alt | | | tem |
| 20a Class life | _ | | | | S/L | |
| b 12-year | | - | 12 yrs | | S/L | • |
| c 40-year | , | | 40 yrs. | MM | S/L | |
| Part IV Summary (See instructions.) | · | | , ,,,,,,,, | 1 | 1 | · |
| 21 Listed property Enter amount from line | | | | | 21 | |
| 22 Total. Add amounts from line 12, lines 1 | | es 19 and 20 in colur | n (a), and line 21 | 1. | | |
| Enter here and on the appropriate lines | | | | | 22 | 1,946. |
| 23 For assets shown above and placed in s | = | = | | | 1.22 | |
| portion of the basis attributable to section | • | s samont your, onto t | 23 | | ļ | |
| 216251 12-28-12 LHA For Paperwork Reduction | | separate instruction | | • | | Form 4562 (2012) |

Part VI | Amortization

(a)
Description of costs

(b)
Date amortization
begins

Amortizable
arrount

(c)
Code
section

(d)
Code
Amortization
pendd or percentage

Amortization
for this year

42 Amortization of costs that begins during your 2012 tax year

43 Amortization of costs that began before your 2012 tax year

44 Total. Add amounts in column (f). See the instructions for where to report

45 Amortization

46 Amortization
47 Amortization
48 Amortization of costs that began before your 2012 tax year

48 Amortization of costs that began before your 2012 tax year

49 Amortization of costs that began before your 2012 tax year

40 Amortization of costs that began before your 2012 tax year

41 Amortization of costs that began before your 2012 tax year

216252 12-28-12

Form 4562 (2012)

AMENDED AND RESTATED BYLAWS OF THE

FLORENCE J. GILLMOR FOUNDATION

The Board of Directors of the Florence J. Gillmor Foundation (the "Foundation"), pursuant to the "Utah Revised Nonprofit Corporation Act, Title 16, Chapter 6a, Utah Code Ann. ("Nonprofit Corporation Act"), hereby amends and restates the Bylaws for the Foundation in their entirety as set forth herein. These Bylaws were originally adopted February 14, 1991 and previously amended and restated December 8, 2008.

ARTICLE I

NAME AND PRINCIPAL OFFICE

- **1.01 Name.** The name of this Utah nonprofit corporation is Florence J. Gillmor Foundation.
- 1.02 Office. The principal office of the Foundation shall be c/o David R. Bird, Parsons Behle & Latimer, 201 South Main Street, Suite 1800, Salt Lake City, Utah 84111. The Board of Directors shall have the power and authority to change the principal office of the Foundation from time to time.

ARTICLE II

PURPOSES AND POWERS

- **2.01 Purposes.** The purposes for which the Foundation is formed are set forth in its Amended and Restated Articles of Incorporation, dated July 27, 2011.
- **2.02 Powers.** The powers of the Foundation are set forth in its Amended and Restated Articles of Incorporation.
- 2.03 Organizations to Receive the Donations. In accordance with and in furtherance of the purposes and powers of the Foundation set forth in its Amended and Restated Articles of Incorporation, the Board of Directors shall use the assets of the Foundation to make donations to or on behalf of qualified recipients in Utah, including but not necessarily limited to, the following: Nature Conservancy of Utah; Utah Symphony; Ballet West; Utah Opera Company; Westminster College of Salt Lake City, but only for contributions to the music department or for scholarships for needy students; YMCA of Salt Lake City; Guadeloupe School of Salt Lake City; National Audubon Society for use in Utah; National Ability Center; Utah Youth Village; Humane Society of Utah; "And Justice for All"; The Road Home; Ronald McDonald House and other such qualified recipients in the discretion of the Board of Directors.

ARTICLE III

MEMBERS

The Foundation shall not have members or shareholders and shall not issue or have classes or shares of stock.

ARTICLE IV

BOARD OF DIRECTORS

- **4.01 General Powers.** The property, affairs, and business of the Foundation shall be exclusively managed by its Board of Directors (sometimes referred to herein as "Board"). The Board may exercise all of the powers of the Foundation, whether derived from law or otherwise, except such powers as are prohibited by law, by these Bylaws, or by the Amended and Restated Articles of Incorporation.
- 4.02 Number. The number of directors of the Foundation shall consist of not less than three (3) individuals. The number of directors may be changed from time to time by an amendment to the Bylaws as permitted in Section 9.01.
- Appointment, Tenure, and Qualifications. Each director shall be appointed by the majority vote of the Board. No individual may be appointed as a director without his prior consent. Except for initial terms, each person appointed as a director shall serve for a term of three years, and there shall be no limit to the number of terms a director may be reappointed to the Board. Each term shall be staggered so that at each annual meeting of the Board, at least one director shall be appointed by the then existing Board of Directors. In the event of failure to select a new director to replace the director whose term expires at such annual meeting, a new director may be chosen at any regular or special meeting of the Board of Directors. Each appointed director shall hold office until the conclusion of his designated term and thereafter until his successor shall have been elected and qualified or until his earlier death, resignation or removal. Vacancies in the Board of Directors, whether caused by death, resignation, removal or otherwise shall be filled by the other directors and the person so appointed shall hold office for the term of the appointment. Each member of the Board of Directors shall be a natural person over 21 years old living in or near the metropolitan Salt Lake City area and familiar with charitable needs in the State of Utah.
- **4.04** General Standards of Conduct for Directors. The standards of conduct for the directors of the Foundation shall be as follows:
- (a) Each director shall discharge his duties as a director (i) in good faith, (ii) with the care an ordinarily prudent person in a like position would exercise under similar circumstances, and (iii) in a manner the director reasonably believes to be

in the best interests of the Foundation. The Foundation acknowledges that the members of the Board of Directors have other business interests, activities and responsibilities that take a substantial portion of their time and attention. Accordingly, each member of the Board of Directors is required to devote to the Foundation in fulfillment of his respective responsibilities as a director of the Foundation only the time and attention that each shall unilaterally deem necessary in order to fulfill his responsibilities as a director.

- (b) In discharging his duties, a director is entitled to rely on information, opinions, reports, or statements including financial statements and other financial data, if prepared or presented by: (i) one or more directors or officers of the Foundation whom the director reasonably believes to be reliable and competent in the matters presented, or (ii) legal counsel, public accountants, or other persons as to matters the director reasonably believes are within the person's professional or expert competence.
- (c) A director is not acting in good faith if he has knowledge concerning the matter in question that makes reliance otherwise permitted by paragraph (b) of this Section 4.04 unwarranted.
- (d) A director is not liable for any action taken, or any failure to take any action as a director to the fullest extent permitted in the Articles of Incorporation and the Laws of the State of Utah.
- (e) The standards of conduct set forth in this Section 4.04, or any breach of such standards, shall not affect the right or power of the Foundation to indemnify any individual pursuant to Article VII of these Bylaws.
- 4.05 Annual Meeting. The annual meeting of the Board of Directors shall be held without other notice than this Bylaw on the fourth Tuesday of January in Salt Lake City, Utah, unless the Board of Directors selects a different date and place for the annual meeting. A matter of business shall be the appointment of directors and officers.
- 4.06 Regular Meetings. Regular meetings of the Board of Directors shall be held at such time and place as may be determined by the Board, for the purpose of transacting such business as may come before the meeting. The Board may provide by resolution the time and place for the holding of regular meetings without notice other than such resolution.
- 4.07 Special Meetings. Special meetings of the Board of Directors may be called at any time by the President or any member of the Board. Special meetings shall be held in Salt Lake City, Utah, unless otherwise agreed by all of the members of the Board.

- 4.08 Notice. At least five (5) calendar days notice of the time, place and purpose of each meeting of the Board of Directors shall be given by written notice delivered personally, by mail, facsimile, or email to all directors (and the method of notice need not be the same for each director). If mailed, such notice shall be deemed to be given when deposited in the United States mail, with postage thereon prepaid. If transmitted by facsimile or email, such notice shall be deemed to be given when the transmission is completed. A special meeting of the Board of Directors may be held at any time without notice if all of the directors are present and no director objects to the holding of such meeting. All notices of meetings shall include a statement of the purpose or purposes for which the meeting is called. No matters shall be considered at a meeting unless (a) they are included among the purposes of the meeting and the notice, or (b) all of the directors present expressly consent to such consideration.
- Quorum; Manner of Acting; Presumption of Assent. A majority of the 4.09 then duly appointed directors shall constitute a quorum. The act of a majority of the directors present at any meeting at which quorum is present shall be the act of the Board of Directors. The directors shall act only as a Board, and individually directors shall have no powers as such, provided that if a quorum does not exist at a meeting, a majority of the directors present may adjourn the meeting from time to time without further notice other than an announcement at the meeting, until a quorum shall be present. A director who is present at a meeting of the Board of Directors when an action is taken is deemed to have assented to the action taken unless: (a) the director objects at the beginning of the meeting (or promptly upon his arrival) to holding or transacting business at the meeting and does not thereafter vote for or assent to any action taken at the meeting; and (b) the director contemporaneously requests his dissent or abstention as to any specific action be entered in the minutes of the meeting; or (c) the director causes written notice of his dissent or abstention as to any specific action be received by the presiding officer of the meeting before its adjournment or to the Secretary of the Foundation immediately after adjournment of the meeting. The right of dissent or abstention is not available to a director who votes in favor of an action taken.
- 4.10 Waiver of Notice. Notwithstanding any other provisions of these Bylaws, whenever notice of any meeting for any purpose is required to be given to any director, a waiver thereof in writing signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be deemed equivalent of giving of such notice. Such a waiver shall be delivered to the Secretary of the Foundation for inclusion in the minutes or filing with the Foundation records. A director who attends a meeting shall be deemed to have had timely and proper notice of the meeting unless at the beginning of the meeting he objects to holding the meeting or transacting business at the meeting.
- 4.11 Action in Writing. Any action which is required to be, or which may be, taken at a meeting of the Board of Directors, may be taken without a meeting if one or more director consents in writing, setting forth the action so taken, shall be signed by

Florence J. Gillmor Foundation

each director and delivered to the Secretary of the Foundation for inclusion in the minute book. Any actions so taken shall be deemed effective as of the date on which the last director executes the written consent thereof unless a specific effective date is expressly set forth therein, in which case the actions so taken shall be effective as of such date regardless of whether such date is before or after the date on which any or all of the directors execute such consent; provided however, that each director shall indicate the date on which he executed such consent.

- 4.12 Meetings via Teleconference. Any or all directors may participate in a meeting of Board of Directors by means of a conference telephone or similar communication equipment whereby all persons participating in the meeting can hear each other, and participation by such means shall constitute presence in person at such meeting. When a meeting is conducted by means of a conference telephone or similar communication equipment, a written record shall be made of the actions taken at such meeting.
- 4.13 Compensation. Each director shall be entitled to receive compensation for any services that he may render to the Foundation as a director and may be reimbursed for expenses incurred in the performance of his duties as a director. A director may be compensated for services rendered to the Foundation other than in his capacity as a director.
- **4.14** Resignation and Removal. A director may resign at any time by delivering a written resignation to either the President or the Board of Directors. Unless otherwise specified therein, such resignation shall take effect upon delivery. Any director may be removed at any time, with or without cause, by the affirmative vote of two-thirds (2/3) of the Board of Directors.
- 4.15 Vacancies and Newly Created Positions. If vacancies shall occur in the Board of Directors by reason of the death, resignation, removal or disqualification of a director, or for any other cause, or if the authorized number of directors shall be increased, the directors then in office shall select replacement directors by a majority vote of the members of the Board of Directors then in office, though less than a quorum. Any director appointed hereunder to fill a vacancy shall serve for the unexpired term of his predecessor or for the term of the newly created position, as the case may be.
- 4.16 Committees. Subject to these Bylaws, the Board of Directors, at any time and from time to time, may establish and may dissolve one (1) or more committees of directors and/or advisors for any appropriate purposes and may establish such rules to govern procedures for meetings of any such committees, including notices to be given of meetings, and for the conduct of such committee's affairs as the Board may determine, consistent with the Bylaws.

ARTICLE V

OFFICERS

- 5.01 Number. The officers of the Foundation shall be a President, Vice-President and a Secretary-Treasurer, and such other officers as may from time to time be appointed by the Board of Directors.
- 5.02 Election, Tenure, and Qualifications. The officers of the Foundation shall be chosen by the Board of Directors annually at the annual meeting of the Board of Directors. In the event of failure to choose officers at such annual meeting of the Board of Directors, officers may be chosen at any regular or any special meeting of the Board of Directors. Each such officer shall hold his office until the next ensuing annual meeting of the Board of Directors and until his successor shall have been chosen and qualified, or until his earlier death, resignation or removal. Any one person may hold any two or more of such offices, except that the President may not also be the Secretary-Treasurer. No person holding two or more offices shall act or execute any instrument in the capacity of more than one office. No officer need be a director.
- 5.03 Subordinate Officers. The Board of Directors may from time to time appoint such other officers or agents as it may deem advisable, each of whom shall have such title, hold office for such period, have such authority, and perform such duties as the Board may specify.
- 5.04 General Standards of Conduct for Officers. The standards of conduct for the officers of the Foundation shall be as follows:
- (a) Each officer with discretionary authority shall discharge his duties under that authority (i) in good faith, (ii) with the care an ordinarily prudent person in a like position would exercise under similar circumstances, and (iii) in a manner the officer reasonably believes to be in the best interests of the Foundation.
- (b) In discharging his duties, an officer is entitled to rely on information, opinions, reports, or statements including financial statements and other financial data, if prepared or presented by: (i) one or more directors or officers of the Foundation whom the officer reasonably believes to be reliable and competent in the matters presented, or (ii) legal counsel, public accountants, or other persons as to matters the officer reasonably believes are within the person's professional or expert competence.
- (c) An officer is not acting in good faith if he has knowledge concerning the matter in question that makes reliance otherwise permitted by paragraph (b) of this Section 5.04 unwarranted.

- (d) An officer is not liable for any action taken, or any failure to take any action as an officer to the fullest extent permitted in the Articles of Incorporation and the laws of the State of Utah.
- (e) The standards of conduct set forth in this Section 5.04, or any breach of such standards, shall not affect the right or power of the Foundation to indemnify any individual pursuant to Article VII of these Bylaws.
- 5.05 Resignation and Removal. Any officer may resign at any time by delivering a written resignation to the President or to the Board of Directors. Unless otherwise specified therein, such resignation shall take effect upon delivery. Any officer may be removed by the Board of Directors at any time, with or without cause.
- 5.06 Vacancies and Newly Created Offices. If any vacancy shall occur in any office by reason of death, resignation, removal, disqualification, or any other cause, or if a new office shall be created, such vacancies or newly created offices may be filled by the Board of Directors at any regular or special meeting.
- 5.07 Authority and Duties of Officers. The officers of the Foundation shall have the authority and shall exercise the powers and perform the duties specified below and as may be additionally specified by the Board of Directors, except that in any event each officer shall exercise such powers and perform such duties as may be required by law.
- (a) <u>President</u>. The President shall perform such duties as may be assigned to him by the Board of Directors and all duties normally performed by a chief executive officer or president of a foundation.
- (b) <u>Vice-President</u>. In the absence of the President, or in the event of the President's death, inability or refusal to act, the Vice-President shall perform the duties of the President, and when so acting, shall have all the powers of and be subject to all the restrictions upon the President. The Vice-President shall perform such other duties as from time to time may be assigned to him by the President or by the Board of Directors.
- (d) <u>Secretary-Treasurer</u>. The Secretary-Treasurer shall keep the minutes of the Foundation and shall maintain such books and records as these Bylaws or any resolution of the Board of Directors may require him to keep. He shall do and perform such other duties as the Board of Directors may require of him, and shall have the custody and control of the funds of the Foundation, subject to the action of the Board of Directors, and shall, when requested by the President to do so, report the state of the finances of the Foundation at any meeting of the Board of Directors. He shall do and perform such other duties as the Board may require of him.

5.08 Compensation. Each officer shall be entitled to receive compensation for any services that he may render to the Foundation as an officer and may be reimbursed for expenses incurred in the performance of his duties as officer. An officer may be compensated for services rendered to the Foundation other than in his capacity as an officer.

ARTICLE VI

SIGNATURES

All checks, notes, drafts, bonds, deeds, contracts and other written obligations given by the Foundation in the course of its activities shall be signed in the name of the Foundation by the President and Vice President. Third parties shall be entitled to rely on the due authorization of any document so signed.

ARTICLE VII

INDEMNIFICATION

7.01 Indemnification.

- (a) Notwithstanding Section 7.01(b), and to the fullest extent allowed by relevant law, the Foundation shall indemnify any director or officer of the Foundation who is successful, on the merits or otherwise, in the defense of any proceeding or matter to which the director or officer was a party by reason of having served as a director or officer of the Foundation, or any claim, issue or matter in the proceeding to which the director or officer was a party because the director or officer is or was a director or officer of the Foundation, against reasonable expenses incurred in the proceeding or matter, including reasonable attorney fees.
- (b) The Foundation may in its discretion indemnify an individual made a party to a proceeding because the individual is or was a director, officer, employee, fiduciary or agent of the Foundation or of any other Foundation at the request of the Foundation, or by reason of any action alleged to have been taken, omitted or neglected as such director, officer, employee, fiduciary or agent against reasonable expenses incurred in connection with the proceeding, if:
 - (i) The individual's conduct was in good faith;
- (ii) The individual reasonably believed that the individual's conduct was in, or not opposed to, the Foundation's best interest;
- (iii) In the case of any criminal proceeding, the individual had no reasonable cause to believe the individual's conduct was unlawful; and

Florence J. Gillmor Foundation

- (iv) The Foundation shall not indemnify a director, or officer, employee, fiduciary, or agent in connection with a proceeding in which such individual was adjudged liable to the Foundation, or in connection with any other proceeding charging that the individual derived an improper personal benefit, whether or not involving action in the individual's official capacity, in which proceeding the individual was adjudged liable on the basis that the individual derived an improper personal benefit.
- 7.02 Advances of Costs and Expenses. The Foundation may in its discretion pay for reasonable expenses incurred by a director, officer, employee or agent (in defending a civil or criminal action, suit or proceeding) who is a party to a proceeding in advance of final disposition of the proceeding if:
- (a) The individual furnishes the Foundation a written affirmation of the individual's good faith belief that the individual has met the applicable standard of conduct described above in Section 7.01(b).
- (b) The individual furnishes the Foundation a written undertaking, executed personally or on the individual's behalf, to repay the advance, if it is ultimately determined that the individual did not meet the standard of conduct; and
- (c) A determination is made that the facts then known to those making the determination would not preclude indemnification.
- 7.03 Insurance. By action of the Board of Directors, notwithstanding any interest of the directors in such action, the Foundation may, subject to Section 7.05, purchase and maintain insurance, in such amounts as the Board may deem appropriate, on behalf of any individual indemnified hereunder against any liability asserted against such individual and incurred by such individual in such individual's capacity of or arising out of such individual's status as an agent of the Foundation, whether or not the Foundation would have the power to indemnify such individual against such liability under applicable provisions of law. The Foundation may also purchase and maintain insurance, in such amounts as the Board of Directors may deem appropriate, to insure the Foundation against any liability, including without limitation, any liability for the indemnifications provided in this Article.
- 7.04 Right to Impose Conditions to Indemnification. The Foundation shall have the right to impose, as conditions to any indemnification provided or permitted in this Article, such reasonable requirements and conditions as the Board of Directors may deem appropriate in each specific case, including but not limited to any one or more of the following: (a) that any counsel representing the individual to be indemnified in connection with the defense or settlement of any action shall be counsel that is mutually agreeable to the individual to be indemnified and to the Foundation; (b) that the Foundation shall have the right, at its option, to assume and control the defense or

settlement of any claim or proceeding made, initiated or threatened against the individual to be indemnified; and (c) that the Foundation shall be subrogated, to the extent of any payments made by way of indemnification, to all of the indemnified individual's right of recovery, and that the individual to be indemnified shall execute all writings and do everything necessary to assure such rights of subrogation to the Foundation.

7.05 Limitation on Indemnification. Notwithstanding any other provision of these Bylaws, and except as otherwise provided by law, the Foundation shall neither indemnify any individual nor purchase any insurance in any manner or to any extent that would jeopardize or be inconsistent with qualification of the Foundation as an organization described in IRC § 501(c)(3) or that would impose liability on the Foundation under Chapter 42 of the Internal Revenue Code.

ARTICLE VIII

LIMITATIONS

- Prohibition Against Sharing in Corporate Earnings. No director, officer or employee or individual connected with the Foundation, or any other private individual shall receive at any time any of the net earnings or pecuniary profit from the operations of the Foundation, provided that this shall not prevent the payment to any such individual of such reasonable compensation for personal services rendered to or for the Foundation in effecting any of its purposes as shall be fixed by the Board of Directors and as are consistent with IRC § 4941(d)(2)(E); and no such individual or individuals shall be entitled to share in the distribution of any of the corporate assets upon the dissolution of the Foundation. All directors of the Foundation shall be deemed to have expressly consented and agreed that upon such dissolution or winding up of the affairs of the Foundation, whether voluntary or involuntary, the assets of the Foundation, after all debts have been satisfied, then remaining in the hands of the Board of Directors shall be distributed, transferred, conveyed, delivered, and paid over, in such amounts as the Board of Directors may determine or as may be determined by a court of competent jurisdiction upon application of the Board of Directors, consistent with Foundation's Articles of Incorporation.
- 8.02 Investments. The Foundation shall have the right to retain all or any part of any securities or property acquired by it in whatever manner, and to invest and reinvest any funds held by it, according to the judgment of the Board of Directors, without being restricted to the class of investments which a nonprofit corporation is or may hereafter be permitted by law to make, or any similar restriction; provided, however, that no action shall be taken by or on behalf of the Foundation if such action is prohibited under the IRC or the Nonprofit Corporation Act or would result in the denial of tax exemption under any section of the IRC.

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8.03 Exempt Activities. Notwithstanding any other provision of these Bylaws, no director, officer, employee, or representative of this Foundation shall take any action or carry on any activity by or on behalf of the Foundation not permitted to be taken or carried on by an organization exempt under IRC § 501(c)(3).

ARTICLE IX

MISCELLANEOUS

- 9.01 Amendment. Except to the extent that any future proposed amendment to the Bylaws contained herein would be contrary to Utah law or the Foundation's Amended and Restated Articles of Incorporation, any of these Bylaws may be altered, amended or repealed by the Board of Directors upon the affirmative vote of a majority of the Board of Directors either at an annual, regular or special meeting of the Board of Directors at which a quorum is present.
- 9.02 Survival. In the event that any of these Bylaws are subsequently altered by an act of the legislature of Utah, the remainder thereof which are not affected by such legislation shall remain in full force and effect until and unless altered in accordance with Section 9.01 hereof.
- 9.03 Account Books, Minutes, Etc. The Foundation shall keep correct and complete books and records of account and shall also keep minutes of the proceedings of its Board of Directors and committees. All books and records of the Foundation may be inspected by any director, such director's authorized agent or attorney, for any proper purpose at such reasonable time as may be consistent with the Nonprofit Corporation Act.
- **9.04** Fiscal Year. The fiscal year of the Foundation shall be as established by the Board of Directors.
- 9.05 Conflicts of Interest. If any person who is a director or employee of the Foundation is aware that the Foundation is about to enter into any business transaction directly or indirectly with himself or herself, any member of his or her family, or any entity in which he or she has any legal, equitable or fiduciary interest or position, including without limitation as a director, officer, shareholder, partner or beneficiary, such person shall (a) immediately inform those charged with approving the transaction on behalf of the Foundation of his or her interest or position, (b) aid the persons charged with making the decision by disclosing any material facts within his or her knowledge that bear on the advisability of such transaction from the standpoint within his or her knowledge that bear on the advisability of such transaction from the standpoint of the Foundation, and (c) not be entitled to vote on the decision to enter into such transaction.

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- 9.06 Designated Contributions. The Foundation may accept any designated contribution, grant, bequest or devise consistent with its general tax-exempt purposes, as set forth in the Amended and Restated Articles of Incorporation. As so limited, donor-designated contributions will be accepted for special funds, purposes or uses, and such designations generally will be honored. However, the Foundation shall reserve all right, title and interest in and to and control of such contributions, as well as full discretion as to the ultimate expenditure or distribution thereof in connection with any special fund, purpose or use. Further, the Foundation shall acquire and retain sufficient control over all donated funds (including designated contributions) to assure that such funds will be used to carry out the Foundation's tax-exempt purposes.
- 9.07 Loans to Directors and Officers Prohibited. No loans shall be made by the Foundation to any of its directors or officers. References to Internal Revenue Code. All references in these Bylaws to provisions of the Internal Revenue Code or "IRC" are to the provisions of the Internal Revenue Code of 1986, as amended, and shall include the corresponding provisions of any subsequent federal tax laws.
- 9.08 Construction. Whenever the singular number is used in these Bylaws and when required by the context, the same shall include the plural and vice versa, and the masculine gender shall include the feminine and neuter genders and vice versa. The word "including" means "including without limitation," and "or" means "and/or," unless (in either case) the context clearly requires otherwise. Reference to any document (including these Bylaws) (and to any law, rule, or regulation means such document, law, rule or regulation as amended from time to time (including, as to any law, rule, or regulation, any corresponding provisions of any subsequent law, rule or regulation).
- 9.09 Severability. The invalidity of any provision of these Bylaws shall not affect the other provisions hereof, and in such event these Bylaws shall be construed in all respects as if such invalid provision were omitted.

FLORENCE J. GILLMOR FOUNDATION
BYLAWS CERTIFICATE

The undersigned, David R. Bird, certifies that he is the Secretary/Treasurer of Florence J. Gillmor Foundation, a Utah nonprofit corporation, and that as such, he is authorized to execute this certificate on behalf of that Foundation, and further certifies that attached hereto is a complete and correct copy of the presently effective Amended and Restated Bylaws of said Foundation.

Dated effective as of the 25th day of January, 2012.

Secretary