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### Form 990-PF

# Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

Department of the Treasury Internal Revenue Service

<b>Je</b>	ror (	cale	ndar year 2012 or lax year beginning		, and ending		
	Nar	ne o	foundation			A Employer identification	number
	T	ho	rnburg Foundation	85-0457010	)		
	Nun	nber a	and street (or P O box number if mail is not delivered to stree	t address)	Room/suite	B Telephone number	
	_2	30	0 N Ridgetop Rd.			505-989-19	00
	•		own, state, and ZIP code			C If exemption application is p	pending, check here
	_ <u>s</u>	an	ta Fe, NM 87506				
	G C	heck	k all that apply: Initial return	Initial return of a fo	rmer public charity	D 1. Foreign organizations	s, check here
			Final return	Amended return			
			Address change	Name change		Foreign organizations me check here and attach co	eeting the 85% test, pmputation
	H C	heci	type of organization. X Section 501(c)(3) e	xempt private foundation		E If private foundation sta	tus was terminated
		Se		Other taxable private founda	tion	under section 507(b)(1	
	l Fa	ur ma	arket value of all assets at end of year 👃 Account	ing method. X Cash	Accrual	F If the foundation is in a	60-month termination
	(fr	om i		ther (specify)		under section 507(b)(1	
		\$	77,191,517. (Part I, colu	ımn (d) must be on cash b	oasis.)		
	Pa	ert 1	Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))	(a) Revenue and	(b) Net investment	(c) Adjusted net	(d) Disbursements
			necessanly equal the amounts in column (a) )	expenses per books	ıncome	income	for chantable purposes (cash basis only)
		1	Contributions, gifts, grants, etc , received	41,006,224.		N/A	
		2	Check In the foundation is not required to attach Sch. B				
		3	Interest on savings and temporary cash investments	710,489.	345,989.		Statement 1
		4	Dividends and interest from securities	1,177,269.	1,177,269.		Statement 2
	İ	5a	Gross rents				
		b	Net rental income or (loss)				
	ø	6a	Net gain or (loss) from sale of assets not on line 10	484,253.	- 1' - 1-1-1 1'-1'-1'-1-1	<u></u>	
	Revenue	þ	Gross sales price for all assets on line 6a 7,704,865.		~		
	ě	7	Capital gain net income (from Part IV, line 2)	<u> </u>	484,253.		
	ı.	8	Net short-term capital gain				
		9	Income modifications Gross sales less returns				<u> </u>
		10a	and allowances		·····		
2013		b	Less Cost of goods sold .		·····		\$
7		<b>C</b>	Gross profit or (loss)				
<u>L</u>		11	Other income	760.	0.	ļ	Statement 3
<b>©</b>		12	Total. Add lines 1 through 11	43,378,995.	2,007,511.	ļ	22.55
NOV		13	, , , , , , , , , , , , , , , , , , , ,	125,000.	0.		93,750.
		14	Other employee salanes and wages			property consists and and	
6	ģ	1	Pension plans, employee benefits			KECEIVEL	,
			Legal fees	1 605			
SCANN	çpe	B	Accounting fees Stmt 4	1,605.	(0).	NOV 2 5 2013	10 0.
3	e E	C	Other professional fees Stmt .5	33,667.		 	iø  33,667.
Ñ	ţ	17	Interest	39,203.	0.	OGDEN U	0.
	Operating and Administrative Expen	18		39,203.	10.	OGDEN, O	U •
	Ē	19	Depreciation and depletion				
	d	20	Occupancy	4,324.	0.	<del></del>	3,675.
	þ	21 22	Printing and publications	4,324.			3,073.
	ga	23	Other expenses Stmt 7	70,467.	28,060.	<del> </del>	31,124.
	ij	24	Total operating and administrative	7072078	20,000.	<del> </del>	31/124.
	era		expenses. Add lines 13 through 23	274,266.	28,060.	}	162,216.
	Ö	25	Contributions, gifts, grants paid	1,526,029.	20,000.		1,526,029.
	i		Total expenses and disbursements.			<del> </del>	2,020,023.
		-"	Add lines 24 and 25	1,800,295.	28,060.		1,688,245.
		27	Subtract line 26 from line 12	2,300,233.	20,000.		2,000,233.
	i	ſ	Excess of revenue over expenses and disbursements	41,578,700.			
		ı	Net investment income (if negative, enter -0-)		1,979,451.	······································	
		1	Adjusted net income (if negative, enter -0-)	<del>}''</del>		N/A	<del></del>
,	22350		I HA For Panerwork Reduction Act Notice see	instructions	· · · · · · · · · · · · · · · · · · ·	1	Form <b>QQO_DE</b> (2012)

	90-PF(2012) Thornburg Foundation	85-0457010 Page:			
Par	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of	<del></del>	
		(a) Book Value	(b) Book Value	(c) Fair Market Value	
	Cash - non-interest-bearing	250,466.	8,016,162.	8,016,162.	
	Savings and temporary cash investments			······································	
3	Accounts receivable				
١.	Less. allowance for doubtful accounts				
4	Pledges receivable				
_ ا	Less: allowance for doubtful accounts	<del></del>	<del></del>	· · · · · · · · · · · · · · · · · · ·	
3	Grants receivable	<del></del>			
٥	Receivables due from officers, directors, trustees, and other				
١,	disqualified persons				
'		1	Ì		
, .	Less allowance for doubtful accounts				
	Inventories for sale or use				
ASS	Prepaid expenses and deferred charges				
	a Investments - U.S. and state government obligations				
	b Investments - corporate stock				
	c investments - corporate bonds				
''	Investments - land, buildings, and equipment basis Less: accumulated depreciation	•	1		
112	Investments - mortages loops	<del></del>	· · · · · · · · · · · · · · · · · · ·		
13		34 151 252	67,963,154.	69,175,355	
14		34/131/2321	0775057154.	07/1/3/333	
'4	Less accumulated deprecation Stmt 9 510.	ĺ	İ		
15	Other assets (describe				
١,٠	Other assers (describe >		<del></del>	<del></del>	
16	Total assets (to be completed by all filers)	34.401.718.	75,979,316.	77,191,517	
17	A	31/101/1101	13/3/3/310.	1,11221311	
18	_				
20					
20 21 21 21 21 21 21 21 21 21 21 21 21 21					
ا تا	Other liabilities (describe Statement 10)	1,383.	3,781.		
23	Total liabilities (add lines 17 through 22)	1,383.	3,781.		
	Foundations that follow SFAS 117, check here	-			
	and complete lines 24 through 26 and lines 30 and 31.				
8   24	-		<u> </u>		
<u> </u>					
Net Assets or Fund Balances					
	Foundations that do not follow SFAS 117, check here				
된	and complete lines 27 through 31.				
o 27	i de la companya de la companya de la companya de la companya de la companya de la companya de la companya de	0.	0.		
ළි   28	Paid-in or capital surplus, or land, bldg , and equipment fund	0.	0.		
<b>₹</b>  29	Retained earnings, accumulated income, endowment, or other funds	34,400,335.	75,975,535.		
₹  30	Total net assets or fund balances	34,400,335.	75,975,535.		
			_		
31	Total liabilities and net assets/fund balances	34,401,718.	75,979,316.		
Dav	Analysis of Changes in Net Assets or Fund B	alances			
rai	tall be				
1 To	al net assets or fund balances at beginning of year - Part II, column (a), line	30			
	ust agree with end-of-year figure reported on prior year's return)		1	34,400,335	
2 En	er amount from Part I, line 27a		2	41,578,700	
3 Oth	er increases not included in line 2 (itemize)	····	3	0	
	d lines 1, 2, and 3		4	75,979,035	
5 De	creases not included in line 2 (itemize) Prior Period A	djustment	5	3,500	
<b>6</b> To	al net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	olumn (b), line 30	. 6	75,975,535	
200514			<del></del> _	Form <b>990-PF</b> (2012	

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	urg Foundation			85-04	57010 Page 3
···············	Losses for Tax on Investment kind(s) of property sold (e.g., real estate,		) How acquired	(c) Date acquired	(d) Date sold
	e; or common stock, 200 shs. MLC Co.)		P - Purchase D - Donation	(mo., day, yr)	(mo., day, yr)
a					
See Attached St	atement				
c d	<del></del>				<del></del>
<u>d</u> e		<del></del>			<del></del>
	f) Depreciation allowed (q) Cos	st or other basis	<del></del>	(h) Gain or (lo	
(e) Gross sales price		expense of sale		(e) plus (f) minu	
a	· · · · · · · · · · · · · · · · · · ·	·			
b					
C					
d					
e 7,704,865.		7,220,612	•		484,253
Complete only for assets showing gain	in column (h) and owned by the foundation	on 12/31/69		Gains (Col (h) ga (k), but not less ti	
(i) F M V. as of 12/31/69		cess of col. (i)	COI	nan -0-) or I (h)) 	
a					
<u> </u>			<u> </u>		
C			<del>                                       </del>		<del></del>
1					404 252
e	_ <del></del>		<del>                                     </del>		484,253
Contat sain act magne on fact conitat le	If gain, also enter in Part I, line		<b> </b>		484,253
Capital gain net income or (net capital lo	, (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<i>(</i> .	2	<del></del>	101/233
Net short-term capital gain or (loss) as o			1		
If gain, also enter in Part I, line 8, column If (loss), enter -0- in Part I, line 8	n (c).		}   3	N/	A
	Section 4940(e) for Reduced	Tax on Net Ir	vestment Inc	ome	
Tyes," the foundation does not qualify und	42 tax on the distributable amount of any your section 4940(e) Do not complete this particular to the particular for each year; see the instructions be	ırt			. Yes X No
(a)	(b)		(c)		(d)
Base periód years Calendar year (or tax year beginning in)	Adjusted qualifying distributions	Net value of nonc	hantable-use assets		tribútión ratio divided by col (c))
2011	1,129,220.	2	4,736,726		.04565
2010	962,433.		2,827,305		.07503
2009	453,000.		0,714,674	•	.04227
2008	923,000.		3,008,112		.07095
2007	695,950.	1	5,365,612	•	.04529
				1	0.000
				2	.27920
	base period - divide the total on line 2 by 5,	•	5		05504
the foundation has been in existence if I	ess than 5 years			3	.05584
					27 102 704
Enter the net value of noncharitable-use	assets for 2012 from Part X, line 5			4	37,193,794
Bautinto lung a busting 9				5	2,076,939
wildidply life 4 by life 3	•••••			.	2,010,737
Enter 1% of net investment income (1%	of Part I, line 27b)			6	19,795
Add lines 5 and 6				7	2,096,734
Enter qualifying distributions from Part				8	1,688,245
If line 8 is equal to or greater than line 7	, check the box in Part VI, line 1b, and comp			<del></del>	
See the Part VI Instructions.	<del></del>			- <del></del>	5 - 000 DE
223521 12-05-12		3			Form <b>990-PF</b> (2012

	Thomphyme Houndalian			
	990-PF (2012) Thornburg Foundation 85-0457  TYI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see			Page 4
	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1.	HSUU	Cuoi	15)
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)			
		3	9,5	ΩQ
	4B 144 65		<del>, , ,</del>	<u> </u>
	of Part I, line 27b			
				٥
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	- 3	9,5	89
	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		<u> </u>	0.0
	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0-	- 3	9,5	89
	Credits/Payments		<del></del>	0.5.
	04 070			
	2012 estimated tax payments and 2011 overpayment credited to 2012 6a 84,870 •  Exempt foreign organizations - tax withheld at source 6b			
	Tax paid with application for extension of time to file (Form 8868).			
	Backup withholding erroneously withheld	Ω	4,8	70
	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached 8		<del>-</del> , 0	$\frac{70.}{18.}$
	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		-	10.
	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		5 2	63.
	Enter the amount of line 10 to be Credited to 2013 estimated tax   45, 263. Refunded  11		J, Z	0.
	t VII-A Statements Regarding Activities			_ <del>-</del>
	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in	T	Yas	No
	any political campaign?	1a		X
	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?	1b		X
	If the answer is "Yes" to 1aor 1b, attach a detailed description of the activities and copies of any materials published or	10		
	distributed by the foundation in connection with the activities.			
	Did the foundation file Form 1120-POL for this year?	10		Х
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:			
	(1) On the foundation. > \$ 0 • (2) On foundation managers > \$			
	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation			
	managers > \$ 0.			
	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2	Ī	Х
	If "Yes," attach a detailed description of the activities.			
	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or			
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3	Х	]
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		X
	If "Yes," has it filed a tax return on Form 990-T for this year?	4b		
	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		X
	If "Yes," attach the statement required by General Instruction T.			
	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either			
	By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law			
	remain in the governing instrument?	6	Х	]
7	Did the foundation have at least \$5,000 in assets at any time during the year?	7	X	
	If "Yes," complete Part II, col. (c), and Part XV.			
	Enter the states to which the foundation reports or with which it is registered (see instructions)	}	}	
	NM			
þ	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)		ŧ.	ł
	of each state as required by General Instruction G? If "No," attach explanation	8b	Х	Ī
	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar			
	year 2012 or the taxable year beginning in 2012 (see instructions for Part XIV)? If "Yes," complete Part XIV	9	[	Х
	Did any persons become substantial contributors during the tax year? If the states a schedule lighter their names and addresses. Stmt 11	10	X	

	m 990-PF (2012) Thornburg Foundation art VII-A Statements Regarding Activities (continued)	<u>85-0457</u>	010		Page 5
11	At any time during the year did the foundation disease to the state of		<del>,</del>		
• •	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)				
12			11		X
	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory pile "Yes," attach statement (see instructions)				
13			12		X
10	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?  Website address   N/A		_13	_X_	<u> </u>
14	The heady services of the Company of				
	Located at N 2300 N Pidgoton Dd Goots T			<u> 122</u>	
15	Located at > 2300 N Ridgetop Rd., Santa Fe, NM	ZIP+4 ▶ <u>87</u>	<u>506</u>		
	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here			. >	$\cdot \square$
16	and enter the amount of tax-exempt interest received or accrued during the year	15	N	<u>/A</u>	
10	At any time during calendar year 2012, did the foundation have an interest in or a signature or other authority over a bank,		.	Yes	No
	securities, or other financial account in a foreign country?		16		X
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1 If "Yes," enter the name of the foreign				
P	country  Country Statements Regarding Activities for Which Form 4720 May Be Required				
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			Yes	No
18	During the year did the foundation (either directly or indirectly):			162	INO
	(4) Fanancia the color of the c	X No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)	المقيا الان			
	a disausified assess a	X No			
	(2) Furnish seeds assume at the high second second	X No			
	(A) Day compensation to	X No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available	LEE 140			
	facility to the second	X No		1	
	(6) Agree to pay money or property to a government official? (Exception. Check "No"	140			
	if the foundation agreed to make a grant to or to employ the official for a period after				
	termination of government service, if terminating within 90 days )	X No			
t	o If any answer is "Yes" to 1a(1)-(6), did <b>any</b> of the acts fail to qualify under the exceptions described in Regulations	ا ۱۸۵			
		N/A	1b	1	
	Organizations relying on a current notice regarding disaster assistance check here		-'"-		
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected	🗀	ĺ		
	before the first day of the tax year beginning in 2012?		1.	1	х
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))		1c	-	
а	At the end of tax year 2012, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			1	
		X No			
	If "Yes," list the years \(\bigs\)	E NO			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect	ŀ		- 1	
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach	1		}	
	statement - see instructions )	N/A	2b	- 1	
C	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here		20		<del></del>
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time	ł	- 1	1	
	during the year?	X No			
b	If "Yes," did it have excess business holdings in 2012 as a result of (1) any purchase by the foundation or disqualified persons after	NO لیک			
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to disj				
	of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,	iose :	-		
	Form 4720, to determine if the foundation had exceen business halders in code \	N/A	<u>.</u> [	1	
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	' '''. \	3b		<del></del>
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its chantable purpose to	<u> </u>	4a		X
	had not been removed from jeopardy before the first day of the tax year beginning in 2012?	iai	1	-	v
	and any or and the year beginning in 2012.	<u> </u>	4b		<u>X</u>
		Form	990-	PF (2	012)

form 990-PF (2012) Thornburg Foundation			85-04570	TU Page 6
Part VII-B   Statements Regarding Activities for Which F	orm 4720 May Be F	Required (continu	Jed)	
5a During the year did the foundation pay or incur any amount to:				
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	1 4945(e))?	Ye	s X No	
(2) Influence the outcome of any specific public election (see section 4955); o	r to carry on, directly or indire		:	
any voter registration drive?		Ye	s 🗶 No	
(3) Provide a grant to an individual for travel, study, or other similar purposes	<b>?</b>	🔲 Ye	s 🗓 Na 🛴	]
(4) Provide a grant to an organization other than a charitable, etc., organization	n described in section		į	1 1
509(a)(1), (2), or (3), or section 4940(d)(2)?		🔲 Ye	s X No	
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or f	or		
the prevention of cruelty to children or animals?		Ye	s X No	
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und	ler the exceptions described i	n Regulations	_	
section 53.4945 or in a current notice regarding disaster assistance (see instru			N/A	5b
Organizations relying on a current notice regarding disaster assistance check h			▶	
c if the answer is "Yes" to question 5a(4), does the foundation claim exemption fi				
expenditure responsibility for the grant?			s No	
If "Yes," attach the statement required by Regulations section 53.494				
6a Did the foundation, during the year, receive any funds, directly or indirectly, to				
a personal benefit contract?		□ v <sub>o</sub>	e X No	
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p			ا ۱۹۵ عمل ده	6b X
If "Yes" to 6b, file Form 8870.	ersonal beliefit contract?		·	75 71
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?		ne X No	
b if "Yes," did the foundation receive any proceeds or have any net income attributed to be a promoted tax s				7b
to form the state of the state				<u>/U   </u>
Part VIII Paid Employees, and Contractors	ees, roundation we	mayers, mym,	•	
1 List all officers, directors, trustees, foundation managers and their	compensation.			
		(c) Compensation	(d) Contributions to	(e) Expense
(a) Name and address	(b) Title, and average hours per week devoted to position	(If not paid, enter -0-)	employee benefit plans and deferred	(e) Expense account, other allowances
<del></del>	to position	Enter -0-)	compensation	anowances
See Statement 12		125,000.	0.	0.
		123,000		
<del></del>				
<del></del>				
<del></del>	<del></del>		<del></del>	
				<del> </del>
2 Compensation of five highest-paid employees (other than those inc	luded on line 1) If none	enter "NONE "	L	L
2 - compensation of the ingliest para employees (other than those the	(b) Title, and average	The Itolia.	(d) Contributions to	(e) Expense
(a) Name and address of each employee paid more than \$50,000	hours per week	(c) Compensation	employee benefit plans and deferred	(e) Expense account, other
NONE	devoted to position	<del> </del>	compensation	allowances
NONE				
		<del> </del>	<del></del>	<b></b>
		<del> </del>		<del> </del>
	}			
		<del> </del>		ļ ———
	{	1		
				<del> </del>
	1			{
	l	<u> L</u>	l	L
Total number of other employees paid over \$50,000		<del> </del>		0
			Form	990-PF (2012)

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Part VIII Information About Officers, Directors, Trustees, Foundation Managers, High Paid Employees, and Contractors (continued)	ly	
3 Five highest-paid independent contractors for professional services. If none, enter "NONE."		
(a) Name and address of each person paid more than \$50,000 (b) Type of ser	vice	(c) Compensation
NONE		
	<del> </del>	
		ı
Total number of others receiving over \$50,000 for professional services		0
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.		Expenses
1 N/A		
2		
3		<del></del>
4		
Part IX-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.		Amount
1 N/A		
2		
All other program-related investments See instructions  3		
Tetal Add lines 1 through 3		0

For	1110LIDULG FOUNDACTON	00	-045/010	Page 8
P	ert X Minimum Investment Return (All domestic foundations must complete this part. Foreign four	dations	, see instructions.)	
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
а	Average monthly fair market value of securities	1a	_36,680	,205.
b	Average of monthly cash balances	1b	1,079	,992.
C	Fair market value of all other assets	10		
d	Total (add lines 1a, b, and c)	1d	37,760	,197.
е	Reduction claimed for blockage or other factors reported on lines 1a and			
	1c (attach detailed explanation)			
2	Acquisition indebtedness applicable to line 1 assets	2		0.
3	Subtract line 2 from line 1d	3	37,760	,197.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	566	,403.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	37,193	,794.
6	Minimum investment return. Enter 5% of line 5	6	1,859	,690.
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and foreign organizations check here  and do not complete this part )	d certain		
1	Minimum investment return from Part X, line 6	1	1,859	,690.
2a	Tax on investment income for 2012 from Part VI, line 5 2a 39,589.			
þ	Income tax for 2012 (This does not include the tax from Part VI.)			
C	Add lines 2a and 2b	2c	39	,589.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	1,820	,101.
4	Recoveries of amounts treated as qualifying distributions	4		0.
5	Add lines 3 and 4	5	1,820	,101.
6	Deduction from distributable amount (see instructions)	6		0.
7_	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	1,820	,101.
P	art XII Qualifying Distributions (see instructions)			
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		1 600	245
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	1,688	, 245.
þ	· · · · · · · · · · · · · · · · · · ·	1b		0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2		
3	Amounts set aside for specific charitable projects that satisfy the.			
	Suitability test (prior IRS approval required)	3a		
	Cash distribution test (attach the required schedule)	3b	1 600	245
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	1,688	,245.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment	}		•
	income Enter 1% of Part I, line 27b	5	1 600	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	1,688	,245.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation of	qualifies f	or the section	
	4940(e) reduction of tax in those years.			

### Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2011	(c) 2011	(d) 2012
1 Distributable amount for 2012 from Part XI,				
line 7				1,820,101.
2 Undistributed income, if any, as of the end of 2012				
a Enter amount for 2011 only			0.	
<b>b</b> Total for prior years			`	
<del></del> '	`	0.		·····
3 Excess distributions carryover, if any, to 2012				
a From 2007 .				
b From 2008 280, 259.				,
c From 2009				
d From 2010				
e From 2011	(12 577			
f Total of lines 3a through e	612,577.			
4 Qualifying distributions for 2012 from				
Part XII, line 4. $\triangleright$ \$ 1,688,245.			0	
a Applied to 2011, but not more than line 2a			0.	
<b>b</b> Applied to undistributed income of prior		^		,
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus	0			
(Election required - see instructions)	0.			1 600 245
d Applied to 2012 distributable amount	0.	' <del>, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</del>	<del></del>	1,688,245.
e Remaining amount distributed out of corpus	131,856.			131,856.
5 Excess distributions carryover applied to 2012 (If an amount appears in column (d), the same amount must be shown in column (a))	131,630.	nterm total non-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	131,656.
6 Enter the net total of each column as indicated below:	***			
2 Corpus Add lines 3f, 4c, and 4e. Subtract line 5	480,721.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously		0.		
assessed	' <del>' '''' '''' '''' '''' '''' '''' ''''</del>		· · · · · · · · · · · · · · · · · · ·	*******
amount - see instructions		0.		
e Undistributed income for 2011 Subtract line	······································	· · · · · · · · · · · · · · · · · · ·	<u> </u>	
4a from line 2a Taxable amount - see instr			0.	
f Undistributed income for 2012. Subtract		<u> </u>		
lines 4d and 5 from line 1. This amount must			1	
be distributed in 2013				0.
7 Amounts treated as distributions out of			<del></del>	
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			·
8 Excess distributions carryover from 2007		······································		<del>                                      </del>
not applied on line 5 or line 7	0.	`		
9 Excess distributions carryover to 2013.		<del>,-,   ,  '**', ,   ,</del> '    ,,	(	**************************************
Subtract lines 7 and 8 from line 6a	480,721.			
10 Analysis of line 9.				///
a Excess from 2008 148, 403.			1	
b Excess from 2009		•		
c Excess from 2010 332,318.			1	
d Excess from 2011		_		
e Excess from 2012		· /		
				Form 000-DE (2012)

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	rg Foundati				457010 Page 10
Part XIV Private Operating F				N/A	
1 a If the foundation has received a ruling o	r determination letter that	t it is a private operating			
foundation, and the ruling is effective fo	r 2012, enter the date of	the ruling	▶ ∟		
b Check box to indicate whether the found	dation is a private operatii	ng foundation described	in section	4942(j)(3) or	4942(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		
income from Part I or the minimum	(a) 2012	(b) 2011	(c) 2010	(d) 2009	(e) Total
investment return from Part X for					
each year listed	<b>\</b>		1		
b 85% of line 2a					
c Qualifying distributions from Part XII,					
	}				
line 4 for each year listed		<del> </del>	<del> </del>	<del></del>	<del></del>
d Amounts included in line 2c not					
used directly for active conduct of	İ		1		
exempt activities			<del></del>	ļ. <u> </u>	
e Qualifying distributions made directly					
for active conduct of exempt activities					
Subtract line 2d from line 2c			<u> </u>		
3 Complete 3a, b, or c for the					
alternative test relied upon:  a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying					
under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter					
2/3 of minimum investment return shown in Part X, line 6 for each year					
listed		ļ			
c "Support" alternative test - enter					
(1) Total support other than gross					
investment income (ınterest, dıvıdends, rents, payments on					
securities loans (section					
512(a)(5)), or royalties)	L				
(2) Support from general public					
and 5 or more exempt organizations as provided in					
section 4942(j)(3)(B)(III)					
(3) Largest amount of support from					
an exempt organization		Ì			
(4) Gross investment income					
Part XV Supplementary Info	rmation (Comple	ete this part only	if the foundatio	n had \$5,000 or i	more in assets
at any time during			,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
1 Information Regarding Foundation					
a List any managers of the foundation wi	-	than 204 of the total on	ntabutions meaned by th	na foundation before the	oloce of any tay
year (but only if they have contributed i			illibations received by ti	ie louilouton belole the	ciose of ally tax
Garrett Thornburg	, , ,	, , , , , ,			
b List any managers of the foundation wi	ho own 10% or more of t	ho stock of a composition	n (or an aqually large par	tion of the ownership of	a partnambin or
other entity) of which the foundation ha			n (or an equany large por	uon of the ownership of	a partitership or
· .	20 2 1070 or greater intere				
None			<del></del>		
2 Information Regarding Contribut					
Check here ► X If the foundation					
the foundation makes gifts, grants, etc.	· · · · · · · · · · · · · · · · · · ·	<del></del>		complete items 2a, b, c,	ano o
a The name, address, and telephone nun	nber or e-mail of the pers	on to whom applications	s should be addressed		
b The form in which applications should	be submitted and inform	ation and materials they	should include.		
c Any submission deadlines:		/			
d Any restrictions or limitations on award	is, such as by geographi	cal areas, charitable field	ls, kinds of institutions, o	r other factors.	
	, J J F		.,.		
				<u> </u>	
223601 12-05-12					Form <b>990-PF</b> (2012)

3 Grants and Contributions Paid During the Y		Payment		
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year	or substantial contributor	recipient		
a raid duffing the year				
		1		
Adaptive Ski Program	None	501(c)(3)	General Contribution	
1595 Camino La Canada				0.50
Santa Fe, NM 87501		+		2,500
American Civil Liberties Union of New	None	501(c)(3)	General Contribution	
Mexico Foundation				
PO Box 566				
Albuquerque, NM 87103				25,000
Big Brothers Big Sisters of Northern	None	501(c)(3)	General Contribution	
NM				
1229 S St. Francis Dr Ste C				
Santa Fe, NM 87505				5,000
Brooks School	None	501(c)(3)	General Contribution	
1160 Great Pond Rd				
North Andover, MA 01845				10,000
	ļ			
Creativity For Peace, Inc.	None	501(c)(3)	General Contribution	
369 Montezuma Avenue, #566				
Santa Fe, NM 87501	tinuation sho	<u> </u>		2,000
	ntinuation she	EL(S)	▶ 3a	1,526,029
b Approved for future payment				
None				
				<del> </del>
	I	I	1	

gross amounts unless otherwise indicated.	Unrelated	business income	Excluded	l by section 512, 513, or 514	(e)
	(a) Business	(b) Amount	(C) Exclu- sion	(d)	Related or exemp
rogram service revenue	code	Amount	code	Amount	function income
N/A					
Fees and contracts from government agencies	1				
Membership dues and assessments					
nterest on savings and temporary cash		<del>.</del>	<u> </u>		
	i		14	710,489.	
ivestments	<del></del>		14	1,177,269.	-
lividends and interest from securities	<u> </u>		14		·····
let rental income or (loss) from real estate	<del></del>	<del> </del>			
Debt-financed property	<b>—</b>		$\rightarrow$	<u> </u>	
Not debt-financed property					
let rental income or (loss) from personal					
roperty		. <u></u> .			
ther investment income					
ain or (loss) from sales of assets other	T			T	
nan inventory	<u> </u>		18	484,253.	
let income or (loss) from special events	1 1		01	760.	
iross profit or (loss) from sales of inventory					
Other revenue.					
					<u> </u>
	<u> </u>				
· · · · · · · · · · · · · · · · · · ·			+ +-		
	<del> </del>		+++		
Subbahal Add adjuma (b) (d) and (c)			0.	2,372,771.	
Subtotal Add columns (b), (d), and (e)					2,372,7
otal. Add line 12, columns (b), (d), and (e)		····· ·			2,312,1
e No. Explain below how each activity for which incomplete the foundation's exempt purposes (other than				ed importantly to the accom	olishment of
<u> </u>					
					-

223621 12-05-12

Sign Here	and be	penalbes of penjury, I declare that I have examined the lief, it is true, correct the complete Declaration of pi	is retum, including accompanying schedules repairer (other than taxpayer) is based on all in the control of the	and statements, and to the information of which prepare Presiman Title	e best of my knowledge echas any knowledge dent/chai	May the IRS discuss this return with the preparer shown below (see instr )?  X Yes No
Paid	1	Print/Type preparer's name  Jamie S. Fridley,  CPA	Preparer's signature	Date (1/8/13)	Check if self- employed	PTIN P00380605
Prepa Use C		Firm's name ► REDW LLC  Firm's address ► Post Office				5-0203431
_		Albuquerque	, NM 87199-3656		Phone no 5	05-998-3200
						Form <b>990-PF</b> /2012

#### Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

#### **Schedule of Contributors**

Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

2012

**Employer identification number** Name of the organization 85-0457010 Thornburg Foundation Organization type (check one): Section: Filers of: Form 990 or 990-EZ 501(c)( ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization X 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF),

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

but it must answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part II, line 2 of its Form 990-PF, to

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule I	B (Form	990,	990-EZ,	or 990-F	PF) (201	12
				_		

Name of organization

Employer identification number

Thornburg	Foundation

85-0457010

Part I	Contributors (see instructions). Use duplicate copies of Part I i	if additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	Garrett Thornburg  2300 N. Ridgetop Rd  Santa Fe, NM 87506	\$\\$\$\\\\$\\\$\	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$	Person Payroll Noncash X (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		<b>\$</b>	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		<b>\$</b>	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)

**Employer identification number** 

### Thornburg Foundation

85-0457010

Part II	Noncash Property (see instructions) Use duplicate copies of Part II	I if additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	See Attached Statement 13		
1		_	
		\$ <u>27,206,224.</u>	Various
(a)		(c)	
No. from	(b) Description of noncash property given	FMV (or estimate)	(d) Date received
Part I		(see instructions)	
2		-	
		<del>-</del>   \$	
(a) No.	(b)	(c)	(d)
from	Description of noncash property given	FMV (or estimate)	(d) Date received
Part I		(see instructions)	
		_	
		-	
		_	
			<del></del>
(a) No.	(b)	(c)	(d)
from	Description of noncash property given	FMV (or estimate) (see instructions)	Date received
Part I		,	
		-	
		<del>-</del>	
		_   \$	<del></del>
(a)			
No.	(b)	(c) FMV (or estimate)	(d)
from Part I	Description of noncash property given	(see instructions)	Date received
		_	
		_   _	
		_   \$	<del></del>
(a)		(c)	
No. from	(b)	FMV (or estimate)	(d)
Part I	Description of noncash property given	(see instructions)	Date received
		\$	
			000 E7 000 DE\ /0010

Relationship of transferor to transferee

Transferee's name, address, and ZIP + 4

Part IN Capital Gains and Losses for I	ax on investment income				
	the kind(s) of property sold ouse; or common stock, 20		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo , day, yr )	(d) Date sold (mo., day, yr)
1a 261,627.907 Shares	Thornburg L	TD Term Income Fu		Various	10/19/12
b 145,348.837 Shares				Various	10/19/12
c 14,577.259 Shares				Various	12/13/12
d Charles Schwab Inst		J TOTAL THOOMS TURN	<del>-</del>	Various	Various
e Charles Schwab Inst			-	Various	Various
f Capital Gains Divid				various	various
	<u>lenus</u>				
_9	<del></del>		_		
<u>h</u>		· · · · · · · · · · · · · · · · · · ·		<del> </del>	
1	<del></del>				
k	<del></del>				<u> </u>
1	· · · · · · · · · · · · · · · · · · ·				
m					
n	<del> </del>		-		
0	<del></del> .		<del></del>		
	Depreciation allowed	(a) Cost or other book		( Com on the co	I
(e) Gross sales price	(or allowable)	(g) Cost or other basis plus expense of sale	(e) t	) Gain or (loss) lus (f) minus (g)	
a 3,600,000.		3,488,547.			111,453.
b 2,000,000.		1,938,081.			61,919.
c 200,000.		194,388.			5,612.
d 638,216.		535,620.			102,596.
e 1,126,596.		1,063,976.			62,620.
f 140,053.					140,053.
g					
h					
1					
<u></u>					
<u>k</u>					
1					
m					
n					
0					
Complete only for assets showing gain in	column (h) and owned by t	he foundation on 12/31/69	(I) Los	ses (from col. (h))	· · · · · · · · · · · · · · · · · · ·
(i) F M V as of 12/31/69	j) Adjusted basis as of 12/31/69	(k) Excess of col (I) over col (J), if any	Gains (excess but n	of col (h) gain ove ot less than "-0-")	r col. (k),
a				· · · · · · · · · · · · · · · · · · ·	111,453.
<u> </u>			<del>-</del>		61,919.
C			<del>-</del> ·	<del>_</del>	5,612.
d					102,596.
е					62,620.
f			<u> </u>		140,053.
g	-				·
h					·
1					
	-				
k					
					·
m					
n					
0					
	. 14	i. B. M. F 7			
2 Capital gain net income or (net capital loss)	If gain, also enter If (loss), enter I-0	in Paπ I, line / -" in Part I, line 7	2		484,253.
3 Net short-term capital gain or (loss) as defi		<b>\</b>			
If gain, also enter in Part I, line 8, column (c		}			
If (loss), enter "-0-" in Part I, line 8	<u> </u>	<u> </u>	3	N/A	<u> </u>

3 Grants and Contributions Paid During the	Year (Continuation)			
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
watte and address (figure of pusitess)	or substantial contributor	recipient		
Fine Arts for Children and Teens O Box 22363	None	501(c)(3)	General Contribution	
Santa Fe, NM 87502			j	5,00
ood Depot	None	501(c)(3)	General Contribution	
222 Siler RD				
Santa Fe, NM 87507				10,00
Gerard's House	None	501(c)(3)	General Contribution	
PO BOX 28693	NOTE	501(0)(3)	General Contribution	
Santa Fe, NM 87592				2,50
IAALM	None	501(c)(3)	General Contribution	
443 N. New Ballas Rd, Suite 224 St. Louis, MO 63141				- 00
sc. Bouls, MO 63141				5,00
Interfaith Community Shelter	None	501(c)(3)	General Contribution	
PO Box 22653				
Santa Fe, NM 87502				5,00
Kitchen Angels	Моде	501(c)(3)	General Contribution	
1222 Siler Rd	None	B01(e)(3)	General Contribution	
Santa Fe, NM 87507				10,00
KUNM MSC06 3520 1 University of New Mexi	None	501(c)(3)	General Contribution	
Albuquerque, NM 87131-0001				5,00
La Familia Medical Center	None	501(c)(3)	General Contribution	
PO Box 5395				10.00
Santa Fe, NM 87502		-		10,00
Maria Mitchell Association	None	501(c)(3)	General Contribution	
4 Vestal St				
Nantucket, MA 02554			-	1,00
Wadaalaa Cana Rosabiaaa	V	E01/-1/21		
Medecins Sans Prontieres 333 Seventh Avenue, 2nd Floor	None	501(c)(3)	General Contribution	
New York, NY 10001				5,00
Total from continuation sheets			<u> </u>	1,481,52

Part XV **Supplementary Information** Grants and Contributions Paid During the Year (Continuation) If recipient is an individual, Recipient Purpose of grant or contribution Foundation show any relationship to status of Amount any foundation manager Name and address (home or business) recipient or substantial contributor Museum of New Mexico Foundation None 501(c)(3) General Contribution PO Box 2065 Santa Fe, NM 87504 50,000. Nantucket Cottage Hospital None 501(c)(3) General Contribution 57 Prospect Street Nantucket, MA 02554 5,000. General Contribution 501(c)(3) New World Symphony None 500 17 Street Miami Beach, FL 33139 5,000. 501(c)(3) General Contribution Oceana, Inc. None 1350 Connecticut Ave NW 5th Floor Washington, DC 20036-1722 5,000. General Contribution 501(c)(3) Planned Parenthood Federation of None America, Inc. 434 West 33rd St New York, NY 10001 25,000. 501(c)(3) General Contribution Santa Fe Institute None 1399 Hyde Park Road Santa Fe, NM 87501 50,000. 501(c)(3) General Contribution Santa Fe School For The Arts & None Sciences 5912 Jaguar Drive 466,699. SANTA Fe, NM 87507 501(c)(3) General Contribution Santa Fe Teen Art Center None 1614 Paseo De Peralta 5,000. Santa Fe, NM 87501 General Contribution 501(c)(3) School Year Abroad None 439 South Union Street Lawrence, MA 01843 5,000. 501(c)(3) General Contribution Shattuck - St. Mary's School None PO Box 218 25,000. Faribault, MN 55021 Total from continuation sheets

Thornburg Foundation 85-0457010

Part XV Supplementary Informatio  3 Grants and Contributions Paid During the				<del></del>
Recipient	If recipient is an individual,			
Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
	or substantial contributor	- Too.pio.it		
Solace Crisis Treatment Center	None	501(c)(3)	General Contribution	
6601 Valentine Way				
Santa Fe, NM 87507				5,000
St. Elizabeth's Shelter	None	501(c)(3)	General Contribution	
804 Alarid Santa Fe, NM 87505				25,000
banca 10, mi 01303			-	
St. John's College	None	501(c)(3)	General Contribution	
1160 Camino Cruz Blanca				
Santa Fe, NM 87505				20,000
The Roadrunner Food Bank	None	501(c)(3)	General Contribution	
5840 Office Blvd NE Albuquerque, NM 87109				10,000
Albagaolgae, An evitos				
Think New Mexico	None	501(c)(3)	General Contribution	
1227 Paseo De Peralta				
Santa Fe, NM 87501-2758	-			10,000
University of New Mexico Foundation 2401 Central Avenue NE	None	501(c)(3)	General Contribution	
Albuquerque, NM 87131-0001				20,000
Williams College	None	501(c)(3)	General Contribution	
75 Park Street				
Williamstown, MA 01267				20,000
Youth Shelter and Family Services PO Box 28279	None	501(c)(3)	General Contribution	
Santa Fe, NM 87592				5,000
ABA Fund for Justice and Education	None	501(c)(3)	General Contribution	
321 N Clark Street				
Chicago, IL 60654				15,000
Class Action 30 Germania Street Building L	None	501(c)(3)	General Contribution	
30 Germania Street, Building L Boston , MA 02130				20,000
Total from continuation sheets				

3 Grants and Contributions Paid During the		<del> </del>		
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
		L		
Esperanza Shelter for Battered	None	501(c)(3)	General Contribution	
Families PO Box 5701				
Santa Fe, NM 87502				5,0
		-		
FKBUS/American Friends Curie	None	501(c)(3)	General Contribution	
Institute				
10 Rockefeller Plaza, 16th Floor		1	1	
New York, NY 10020				40,0
		1		
Nantucket Land Council Inc.	None	501(c)(3)	General Contribution	
PO Box 502	NOTE		DOUGLET COULTINGEION	
Nantucket MA 02554				25,0
National Dance Institute	None	501(c)(3)	General Contribution	
1140 Alto Street				
Santa Fe, NM 87501		<del> </del>	<del></del>	150,0
New Mexico Enviromental Law Center	None	501(c)(3)	General Contribution	
1405 Luisa Street, Suite 5				
Santa Fe, NM 87505				10,0
				_
Rotary Del Sol Foundation Inc	Моде	501(c)(3)	General Contribution	
PO Box 3763				
Albuquerque, NM 87190	<del></del>		+	2,1
Santa Fe Preparatory School	None	501(c)(3)	General Contribution	
1101 Camino de La Cruz Blanca				
Santa Fe, NM 87505				25,0
Santa Pe Raptor Center	None	501(c)(3)	General Contribution	
P.O. Box 32021 Santa Fe, NM 87594				1,0
54114 F9, NR 0/374	<del>                                     </del>			
YouthCARE Minnesota	None	501(c)(3)	General Contribution	
2701 University Ave., SE				
Minneapolis, MN 55414				15,0
NM School for the Arts	None	501(c)(3)	General Contribution	
131 Nusbaum Street				250 -
Santa Fe, NM 87501  Total from continuation sheets			<del></del>	358,2

Form 990-PF Interest on Savings and	d Temporary Ca	ash Investments	Statement	1
Source			Amount	
Schwab Thornburg LTD Income Fund			345,989 364,500	
Total to Form 990-PF, Part I, line	3, Column A		710,489	9.
Form 990-PF Dividends and	Interest from	Securities	Statement	 2 
Source	Gross Amount	Capital Gains Dividends	Column (A) Amount	
Schwab Thornburg Developing World Fund Thornburg Global Opportunities	41. 23,472.	0.	23,472	1. 2.
Fund Thornburg Income Builder Thornburg LTD Income Fund Thornburg Strategic Income Fund	48,392. 684,588. 29,115. 531,714.	0. 0. 29,115. 110,938.	48,392 684,588 ( 420,770	8. 0.
Total to Fm 990-PF, Part I, ln 4	1,317,322.	140,053.	1,177,269	9. =
Form 990-PF Oth	her Income		Statement	 3 
Description	(a) Revenue Per Books			
Gross Income from Special Fundraising Events	7	760. 0		
Total to Form 990-PF, Part I, line	11 7	760. 0		

Form 990-PF	Accounti	ng Fees	S-	tatement 4
Description	(a) Expenses Per Books		(c) Adjusted Net Income	(d) Charitable Purposes
Accounting	1,605.	0.		0.
To Form 990-PF, Pg 1, ln 16b	1,605.	0.		0.
Form 990-PF C	ther Profes	sional Fees	S	tatement 5
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Contract Labor	33,667.	0.		33,667.
To Form 990-PF, Pg 1, ln 16c	33,667.	0.		33,667.
Form 990-PF	Tax	es	S	tatement 6
Description	(a) Expenses Per Books		(c) Adjusted Net Income	(d) Charitable Purposes
Federal Excise Tax on Investment Income	39,203.	0.		0.
To Form 990-PF, Pg 1, ln 18	39,203.	0.		0.
Form 990-PF	Other E	xpenses	S	tatement 7
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
PAYROLL TAXES JEFF HARNER AWARD Supplies Investment Expenses Other Expenses Bank Fees	8,728. 23,828. 1,842. 28,060. 277. 25.	28,060.		6,546. 23,828. 0. 0.

· Thornburg Foundation					85-0457	010
Telephone Insurance Dues & Subscriptions Meals & Entertainment	6,	155. 402. 750. 400.		0. 0. 0.	7	0. 0. 50.
To Form 990-PF, Pg 1, ln 23	70,	467.	28,0	060.	31,1	24.
Form 990-PF	Other	Inve	stments		Statement	8
Description			uation thod	Book Value	Fair Marke Value	t
Schwab Fixed Income Fund Schwab Money Market Fund Thornburg Income Builder Fund Thornburg Limited Term Income Fund Thornburg Strategic Income Fund Thornburg Core Growth Fund Thornburg International Growth Fund Thornburg Global Opportunities Fund Thornburg Developing World Fund Total to Form 990-PF, Part II, 1:		COST COST COST COST COST COST COST und COST und COST COST		4,591,592. 900,368. 31,322,440. 6,327,647. 9,966,490. 2,000,000. 4,271,660. 4,414,814. 4,168,143. 67,963,154.	5,170,182 900,368 31,582,982 6,514,935 9,986,503 2,029,337 4,311,669 4,460,965 4,218,414	
Form 990-PF Depreciation of	Assets	Not	Held for	Investment	Statement	9
Description	0	Cost ther	or Basis	Accumulated Depreciation	Book Valu	ıe
Organizational Costs			510.	510.		0.
Total To Fm 990-PF, Part II,	ln 14		510.	510.		0.
Form 990-PF	Other	Liab	oilities		Statement	10
Description				BOY Amount	EOY Amount	:
Payroll Taxes Payable			-	1,383.	3,7	81.

<del>-</del>	f Substantial Contribu Part VII-A, Line 10	ostantial Contributors VII-A, Line 10			
Name of Contributor	Address				
Garrett Thornburg		2300 N. Ridgetop Road Santa Fe, NM 87506			
	- List of Officers, Di s and Foundation Manag		State	ement 1	
Name and Address	Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Contrib	Expense Account	
Garrett Thornburg 2300 N RIDGETOP RD Santa Fe, NM 87506	President 1.00	0.	0.	0	
Lloyd J. Thornburg 2300 N RIDGETOP RD Santa Fe, NM 87506	Director 1.00	0.	0.	0	
Carolyn M Dobbs 2300 N RIDGETOP RD Santa Fe, NM 87506	Secretary/Treas	surer 0.	0.	O	
Suzanne Barker Kalangis 2300 N RIDGETOP RD Santa Fe, NM 87506	Executive Direct 40.00	25,000.	0.	C	
Catherine Oppenheimer 2300 N RIDGETOP RD Santa Fe, NM 87506	Vice President 1.00	0.	0.	C	
Alon Kasha 2300 N RIDGETOP RD Santa Fe, NM 87506	Director 1.00	0.	0.	C	
Alissa Oppenheimer 2300 N RIDGETOP RD Santa Fe, NM 87506	Director 1.00	0.	0.	C	

125,000.

Totals included on 990-PF, Page 6, Part VIII

Form 990-PF

### **Noncash Property**

(a) No.	(b)	(c)	(d)
from		FMV (or	Date
Part I	Description of noncash property given	estimate)	received
1	136,354 127 Shares Thornburg InternationI Growth Fund	\$ 2,271,660	12/19/2012
1	140,942 338 Shares Thornburg Global Opportunities Fund	\$ 2,366,422	12/19/2012
1	132,608 104 Shares Thornburg Developing World Fund	\$ 2,168,143	12/19/2012
1	1,069,743 052 Shares Thornburg Income Builder Fund	\$ 20,400,000	12/20/2012

Asset	ation and Amortization Detail Form 990-PF Page 1  Description of property										
umber	Date placed in service	Method/ IRC sec.	Life or rate	Line No.	Cost or other basis	Basis reduction	Accumulated depreciation/amortization	Current year deduction			
1	Organiz	ationa	l Cos	ts	£10 l	<u> </u>	510.				
	09019	990-P	160M	I D	510.		310.				
	10141	33341	1 19		510.	0.	510.	i			
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#### AMENDMENT TO THE BYLAWS OF THE THORNBURB FOUNDATION November 13, 2012

This Amendment to the Bylaws of the Thornburg Foundation (the "Foundation") was adopted on November 13, 2012, and amends the Bylaws of the Foundation by amending and restating in its entirety Article 2, entitled Mission and Contributions, to read as follows:

### ARTICLE 2 MISSION AND CONTRIBUTIONS

- 2.1 Mission. The Foundation is dedicated to helping human beings live successful and productive lives and to sustaining the environment on which we all depend.
- 2.2 Contributions. Contributions will be made in accordance with the contribution guidelines and principles adopted by the Foundation from time to time.
- 2.2.1 Restrictions. No contribution shall be made by the Foundation to any religious organization or group for religious purposes. The Foundation may make a contribution to a religious organization provided that the contribution is used solely to provide humanitarian services without association with religious purposes or programs of any kind. This restriction shall not be amended following the death of Garrett Thornburg.
- 2.2.2 Personal Funds. Catherine Oppenheimer and descendants of Garrett Thornburg may contribute funds to the Foundation that are specifically designated as that individual's Personal Fund. Each Personal Fund will be accounted for as a sub-fund of the investments of the Foundation and contributions made from that Personal Fund shall be made to tax exempt 501(c)(3) organizations selected by that contributing individual, except that in no event shall any contribution be made to any religious organization or group for religious purposes. If an individual who has a Personal Fund does not timely determine the contributions that should be made from his or her Personal Fund, then the Directors will determine what contributions will be made from that individual's Personal Fund.
- 2.2.3 Discretionary Contribution Funds. Each Director who is not Garrett Thornburg, Catherine Oppenheimer or a descendant of Garrett Thornburg shall have the right during each fiscal year of the Foundation to nominate up to Fifty Thousand Dollars (\$50,000.00) of contributions to be made by the Foundation during that year to tax exempt 501(c)(3) organizations. This amount may be increased or decreased from time to time by action of the Board of Directors without the necessity of an amendment to these Bylaws. The contributions will comply with the selection criteria adopted by the Foundation.

We hereby certify that the above and foregoing Amendment to the Bylaws of the Thornburg Foundation, a New Mexico nonprofit corporation, was adopted by the unanimous vote of the Board of Directors at the annual meeting of the Foundation on November 13, 2012.

Garrett Thornburg, Cho: - and President

Catherine Oppenheimer, Vice Chair and Vice President

## AMENDED AND RESTATED BYLAWS OF THE THORNBURG FOUNDATION

### Effective Nov 21, 2011

These Amended and Restated Bylaws for the Thornburg Foundation (the "Foundation"), a tax exempt, New Mexico nonprofit corporation, replace and supersede in their entirety the Bylaws of the Foundation in effect prior to the effective date stated above.

### ARTICLE 1 OFFICE

The Foundation shall maintain its registered office in New Mexico. The registered office may be the same place as the principal office of the Foundation. The Foundation may maintain other offices, either within or without the State of New Mexico, as the business of the Foundation may require from time to time.

### ARTICLE 2 MISSION AND CONTRIBUTIONS

2.1 Mission. The mission of the Foundation is to provide leadership and responsible financial support to tax exempt 501(c)(3) organizations ("Qualifying Organizations") that are selected for providing effective, important work in accordance with the Foundation's Principles for Contributions.

#### 2.2 Contributions.

- 2.2.1 Restrictions. No contribution shall be made by the Foundation to any religious organization or group for religious purposes. The Foundation may make a contribution to a Qualifying Organization provided that the contribution is used solely to provide humanitarian services without association with religious purposes or programs of any kind. This restriction shall not be amended following the death of Garrett Thornburg.
- 2.2.2 Personal Funds. Catherine Oppenheimer and descendants of Garrett Thornburg may contribute funds to the Foundation that are specifically designated as that individual's Personal Fund. Each Personal Fund will be accounted for as a sub-fund of the investments of the Foundation and contributions made from that Personal Fund shall be made to tax exempt 501(c)(3) organizations selected by that contributing individual, except that in no event shall any contribution be made to any religious organization or group for religious purposes. If an individual who has a Personal Fund does not timely determine the contributions that should be made from his or her Personal Fund, then the Directors will determine what contributions will be made from that individual's Personal Fund.

2.2.3 Discretionary Contribution Funds. Each Director who is not Garrett Thornburg, Catherine Oppenheimer or a descendant of Garrett Thornburg shall have the right during each fiscal year of the Foundation to nominate up to Fifty Thousand Dollars (\$50,000.00) of contributions to be made by the Foundation during that year to Qualifying Organizations. This amount may be increased or decreased from time to time by action of the Board of Directors without the necessity of an amendment to these Bylaws.

#### ARTICLE 3 BOARD OF DIRECTORS

3.1 Powers and Duties. The Board of Directors shall have control and be responsible for the management of the business and affairs of the Foundation. The Board of Directors shall in all cases act as a Board, regularly convened and in the transaction of business, the act of a majority of the Directors who are present at a meeting in which a quorum is present shall be the act of the Board, except as otherwise provided by law, these Bylaws or the Articles of Incorporation. The Board of Directors may adopt rules and regulations for the conduct of their meetings and the management of the Foundation which they deem proper and which are not inconsistent with law or these Bylaws. The Chair of the Board of Directors shall preside over the meetings of the Board of Directors, be an ex-officio member of the committees designated by the Board, provide leadership to the Board of Directors and perform such other duties as may be designated by the Board of Directors.

#### 3.2 Number, Tenure and Qualifications.

- 3.2.1 Number. The number of Directors serving on the Board of Directors shall be not be less than three (3) nor more than seven (7) Directors, not including the ex-officio members. Directors need not be residents of the State of New Mexico.
- 3.2.2 Tenure. Garrett Thornburg shall serve as a Director and Chair of the Board of Directors for his lifetime or until his earlier resignation or incapacity. Catherine Oppenheimer shall serve as a Director for her lifetime or until her earlier resignation or incapacity or the termination of her position as a director under the terms set forth in Article 8 of these Bylaws. As long as Catherine Oppenheimer is a Director, she shall serve as Vice Chair of the Board of Directors during the time that Garrett Thornburg is the Chair of the Board of Directors and thereafter as the Chair of the Board of Directors. Other directors shall be elected and hold office for a term of three (3) years. A director shall serve until his successor has been elected and qualified.
- 3.2.3 Qualifications. Directors of the Foundation shall be committed to carrying out the mission of the Foundation, passionate about the work of the Foundation and actively engaged in the philanthropic efforts of the Foundation. Directors shall guide the philanthropic mission of the Foundation, regularly attend the meetings of the Board of

Directors, oversee the investments, expenditures and distributions of the Foundation, and maintain the fiscal stability of the Foundation. Descendants of Garrett Thornburg who are committed to and actively engaged in philanthropic efforts and who exhibit a passion and commitment to the mission of the Foundation shall be given special consideration for election to the Board of Directors.

- 3.3 Vacancies. Any vacancy occurring in the Board of Directors or any Directorship to be filled by reason of an increase in the number of Directors may be filled by the affirmative vote of a majority of the Directors present at a meeting at which a quorum is present. A Director elected to fill a vacancy in the Board of Directors or in any Directorship by reason of an increase in the number of Directors shall be elected for the unexpired term of the vacant office.
- 3.4 Resignation and Removal. Any Director may resign from office at any time by delivering a written notice of resignation to the office of the Foundation and such resignation will take effect immediately without acceptance. Any Director or Directors, other than Garrett Thornburg or Catherine Oppenheimer, may be removed from office at a meeting of the Directors called expressly for that purpose, whenever a majority of a quorum of the directors present at the meeting determine in their judgment that the best interest of the Foundation would be served thereby.

#### 3.5 Meetings of the Directors.

- 3.5.1 Annual and Regular Meetings. The date, time and place of the annual meeting of the Board of Directors shall be set by the Board of Directors. The annual meeting of the Board of Directors shall be held during either the last or first calendar quarter of each fiscal year for the purpose of electing or appointing Directors and officers for the coming year and for the transaction of any other business which may come before the meeting. The Board of Directors may provide by resolution the time and place, either within or without the State of New Mexico for the holding of additional regular meetings without notice other than such resolution.
- 3.5.2 Special Meetings. Special meetings of the Board of Directors may be called by or at the request of the Chair of the Board at any time. The Chair shall call a special meeting to be held not more than ten (10) days after the receipt of a written request for a special meeting made by at least one-half of the Directors. The Chair may fix any place, either within or without the State of New Mexico as a place for holding any special meeting of the Board of Directors.
- 3.5.3 Meetings by Telephone Conference Calls. Directors may participate in a meeting of the Board of Directors or any members of any committee designated by the Bylaws or the Directors may participate in a meeting of such committee by conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other, and participation in such a meeting by such means shall constitute presence in person at such meeting.

- 3.5.4 Unanimous Written Consent in Lieu of Meeting. Any action required by the New Mexico Nonprofit Corporation Act to be taken at a meeting of the Board of Directors or any action which may be taken at a meeting of the Board of Directors or of a committee, may be taken without a meeting if a written consent setting forth the action so taken is signed by all of the Directors or all of the members of the committee, as the case may be. The signature of a Director or committee member may be affixed to a written consent provided that authorization for affixing the signature has been received from the Director or committee member by facsimile, electronic mail or other similar electronic transmission. The consent shall have the same effect as a unanimous vote.
- 3.5.5 Notice. Notice of any special meeting of the Board of Directors or any committee shall be given at least five (5) days prior to the meeting. Any Director may waive notice of any meeting. The attendance of a Director at any meeting shall constitute a waiver of notice of such meeting, unless a Director attends a meeting for the express purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened. Neither the business to be transacted at a meeting nor the purpose of a regular or special meeting of the Board of Directors or any committee need be specified in the notice or waiver of notice of such meeting.
- 3.5.6 Quorum. A quorum for the transaction of business at any regular or special meeting shall consist of no less than four-tenths (4/10) of the number of Directors. A quorum, once attained at a meeting, shall be deemed to continue until adjournment notwithstanding a voluntary withdrawal of enough Directors to leave less than a quorum. The act of the majority of the Directors present at a meeting at which a quorum is present, unless otherwise provided by law, these Bylaws or the Articles of Incorporation, shall be the act of the Board of Directors. If less than a quorum of the Directors is present at any meeting, a majority of the Directors present may adjourn the meeting from time to time without further notice.
- 3.5.7 Manifestation of Dissent. A Director who is present at a meeting of the Board of Directors at which action on any corporate matter is taken shall be presumed to have assented to the action taken unless dissent of the Director is entered in the minutes of the meeting or unless the Director gives notice of his or her dissent to such action to the person acting as secretary of the meeting. The right to dissent shall not apply to a Director who voted in favor of such action.

#### 3.6 Committees.

3.6.1 Committees. Committees of the Board of Directors shall include a Nominating Committee. Garrett Thornburg and Catherine Oppenheimer so long as she is a Director shall serve on the Nominating Committee. The Board of Directors may designate one or more other committees, appoint the members of the committee and their terms as the Board of Directors from time to time determines is in the best interests of the Foundation. The Board of Directors also may designate advisory committees and appoint advisory committee members to serve on Board committees or advisory committees.

Advisory committees and advisory committee members shall not have the authority or power to act on behalf of the Board of Directors.

- 3.6.2 Powers and Duties. All committees shall have and exercise the authority granted them in the resolution adopted by the Board of Directors, except as limited by the terms of this Section and these Bylaws. If an executive committee is formed, the power and authority granted to the executive committee shall exclude specifically the power and authority to act on behalf of the Board of Directors between meetings of the Board, except for those powers expressly authorized by the Board. The Board of Directors may designate other committees for the purposes of facilitating matters of governance, finance, development, and program and of other matters as the Board of Directors determines is in the best interests of the Foundation. No committee nor any committee created under these Bylaws shall have the authority of the Board of Directors to amend the Articles of Incorporation; to adopt a plan of merger or consolidation; to sell, lease, exchange or make other disposition of all or substantially all the property and assets of the Foundation; to voluntarily dissolve the Foundation or revoke any such dissolution; to amend the Bylaws of the Foundation; to elect, appoint or remove any member of any committee or any Director or officer of the Foundation; to adopt a plan for the distribution of the assets of the Foundation; or to alter or repeal any resolution of the Board of Directors of the Foundation which by its terms provides that it shall not be amended, altered or repealed by the committee. The designation of any committee and the delegation of authority to any committee shall not operate to relieve the Board of Directors or any member thereof of any responsibility imposed by law.
- 3.6.3 Terms. Garrett Thornburg shall serve as chair and a member of the Nominating Committee so long as he is a Director. Catherine Oppenheimer shall serve as a member of the Nominating Committee so long as she is a Director. All other committee members shall serve a term of one year.
- 3.6.4 Resignation and Removal. Any committee member or advisory committee member may resign from office at any time by delivering a written notice of resignation to the office of the Foundation and such resignation will take effect immediately without acceptance. The Board of Directors may remove any committee member other than Garrett Thornburg or Catherine Oppenheimer, as long as she is a Director, from serving on a committee, with or without cause, at a meeting of the Directors by a vote of a majority of the Directors.
- 3.7 No Compensation. No Director shall receive any compensation for serving as a member of the Board, and no committee member shall receive any compensation for serving as a member of a committee. The Foundation may reimburse a Director or committee member for reasonable expenses incurred in the performance of services as a Director or committee member in accordance with applicable policies of the Foundation. Nothing in these Bylaws, however, shall be construed so as to preclude any Director or any committee member from serving the Foundation in any other capacity, such as officer, employee, or agent, subject to compliance with applicable Foundation policies governing conflict of interest and compensation for such service.

### ARTICLE 4 OFFICERS

- 4.1 Officers and Qualifications. The officers of the Foundation shall consist of the President, Vice President, Executive Director, Secretary, Treasurer, and such other officers, assistant officers and agents as are determined by the Board of Directors from time to time. Garrett Thornburg shall serve as President of the Foundation for his lifetime or until his earlier resignation or incapacity. As long as Catherine Oppenheimer is a Director, she shall serve as Vice President of the Foundation during the time that Garrett Thornburg is serving as President and thereafter as the President of the Foundation. All other officers shall be elected by the Board of Directors at the time and in the manner prescribed by these Bylaws. Any two or more offices may be held by the same person. All officers and agents of the Foundation as between themselves and the Foundation shall have the authority and perform the duties in the management of the Foundation as provided in these Bylaws or as determined by the resolution of the Board of Directors not inconsistent with these Bylaws.
- 4.2 Term of Office. All elected officers of the Foundation other than the Executive Director shall be elected for a two year term unless the Board of Directors by resolution fixes a different term for any of the officers of the Foundation. The Executive Director shall serve at the pleasure of the Board of Directors and shall be an employee at will of the Foundation. Each officer shall hold office until his or her successor has been duly elected and qualified, or until removed as hereinafter provided.
- 4.3 Vacancies. Except for the Executive Director who serves at the pleasure of the Board, a vacancy in any elected office because of death, resignation, removal, disqualification or otherwise, may be filled by the Board of Directors for the unexpired portion of the term. Vacancies may be filled or new offices created and filled at any meeting of the Board of Directors.
- 4.4 Removal. The Board of Directors may remove any elected officer or agent, other than Garrett Thornburg or Catherine Oppenheimer if she is then serving as a Director whenever in its judgment the best interest of the Foundation will be served thereby, but such removal shall be without prejudice to the contract rights, if any, of the person removed. Election or appointment of an officer or agent shall not of itself create contract rights.
- 4.5 Duties of the President. The President shall serve as the chief executive officer of the Foundation, supervise and control the business and affairs of the Foundation, oversee that the resolutions and decisions of the Board of Directors are carried into effect, perform the duties incident to the office of President, appoint, discharge and fix the compensation of all employees and agents of the Foundation, subject to any qualifications made with respect thereto by the Board of Directors and exercise such powers and perform such other duties as may be designated from time to

time by the Board of Directors. The Vice President will serve in the absence of the President.

### 4.6 Duties of the Executive Director. The Executive Director shall:

- (1) Attend all meetings of the Board of Directors;
- (2) Present a report of the condition of the business and finances of the Foundation at each annual and regular meeting of the Board of Directors;
- (3) Sign all documents and instruments on behalf of the Foundation, except those documents which the Board of Directors has delegated to the President or other officer or agent of the Foundation or which must be otherwise signed as required by law;
- (4) Cause all books, reports, statements and certificates to be properly kept and filed as required by law and the policies of the Foundation, including but not limited to the minutes of all Board meetings, a register of all Directors and their addresses and a register of all charitable organizations to whom contributions have been made and their addresses;
- (5) Take appropriate action to facilitate committee meetings, including the preparation of minutes and other records of committee proceedings and actions;
- (6) Be the custodian of the records of the Foundation and attest to the execution of documents on behalf of the Foundation when required;
- (7) Attend to all correspondence of the Foundation and keep the Board of Directors reasonably advised of correspondence involving matters which affect the duties and responsibilities of the Board;
- (8) Carry out the directions of the President for (i) the care and custody of and all the funds, securities and other investments of the Foundation, (ii) dealing with all institutions and persons holding funds, securities and other investments of the Foundation, and (iii) reviewing and enforcing any contract authorized by the Board of Directors for the investment and management of the funds, securities, and other investments of the Foundation;
- (9) Subject to banking and other resolutions adopted by the Board of Directors, make, sign, endorse in the name of the Foundation checks, drafts, notes and other orders for the payment of money, and pay out and dispose of such under the direction of the Board of Directors;
- (10) Keep at the principal office of the Foundation accurate books of account of all its business and transactions and shall at all reasonable hours exhibit books and accounts to any Director upon application at the office of the Foundation during business hours;
- (11) Oversee a process (i) for reviewing and for making charitable distributions from the Foundation and (ii) for monitoring the operations of recipient organizations; and
  - (12) Monitor compliance with all tax requirements of the Foundation.
- 4.7 Duties of the Secretary. The Secretary shall perform the duties incident to the office of Secretary so that the corporate records of the Foundation are kept current, including minutes of all meetings and all required notices of meetings and when authorized shall execute, attest and deliver documents of the Foundation, and shall perform such other duties as may be designated by the Board of Directors.

- 4.8 Duties of the Treasurer. The Treasurer shall perform the duties incident to the office of Treasurer so that the books and records of account for the Foundation are accurate and complete and the budget process is properly conducted and shall perform such other duties as may be designated by the Board of Directors.
- 4.9 Duties of Other Officers. Other officers shall perform such duties and have such powers as may be designated by the Board of Directors.

### ARTICLE 5 INVESTMENTS

Garrett Thornburg shall have exclusive authority to direct the investment of the Foundation's assets. If he is unable or otherwise has not made provisions to direct the investment of the Foundation's assets, the investment of the Foundation's assets shall be managed by Thornburg Investment Management, Inc. provided that Thornburg Management continues to participate as a good corporate citizen providing contributions and appropriate marketing expenditures to charitable organizations in its community. The fees paid to Thornburg Investment Management, Inc. shall not exceed the most favorable fee charged to other comparable accounts and no fee shall be charged for investments in mutual funds managed by Thornburg Investment Management, Inc. If Thornburg Investment Management, Inc. is not in existence, then the Board of Directors shall select another investment management firm that has under management a minimum of one billion dollars or the equivalent value of such amount at such time. Any investment management firm providing investment management services to the Foundation may receive reasonable compensation for such services; provided that any compensation paid does not violate any provision of the Internal Revenue Code, including without limitation Section 4941 of the Internal Revenue Code of 1986, as amended, which prohibits the payment of excess compensation to disqualified persons. This Article 5 shall not be amended after Garrett Thornburg is no longer directing the investment of the assets of the Foundation.

### ARTICLE 6 PROHIBITED ACTIVITIES

6.1 No Inurnment. No part of the earnings of the Foundation shall inure to the benefit of or be payable to any Director, officer or any other private organization or individual, except that the Foundation shall be authorized and empowered to pay reasonable compensation for services rendered and to make reasonable payments and distribution in furtherance of the mission and purposes of the Foundation. No Director, officer or any other private person or individual will share in any of the assets of the Foundation if the Foundation dissolves. If the Foundation dissolves, all of the net assets of the Foundation will be distributed to another nonprofit tax exempt entity in accordance with the terms of dissolution set forth in the Articles of Incorporation of the Foundation.

- 6.2 No Political Campaign Activity. The Foundation shall not intervene in any manner in any political campaign, or carry on any other activities not permitted to be carried on by a corporation which is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code of 1986, or by a corporation to which contributions are deductible under Section 170(c)(2) of the Internal Revenue Code of 1986. The Foundation may engage in those lobbying activities which are allowed under the Internal Revenue Code either by virtue of the not substantial activity test or by the Section 501(h) election, if applicable.
- 6.3 No Impermissible Activities. Notwithstanding any other provision of these Bylaws, the Foundation shall not carry on any activities not permitted to be carried on (i) by an organization exempt from federal income taxation under Section 501(a) of the Internal Revenue Code, as an organization described in Section 501(c(3) of the Internal Revenue Code or (ii) by an organization contributions to which are deductible under Sections 170(c)(2), 2055(a)(2) or 2522(a)(2) of the Internal Revenue Code.

### ARTICLE 7 INDEMNIFICATION

7.1 Indemnification. The Foundation shall have the power to indemnify any member of the Board of Directors or officer or former member of the Board of Directors or officer of the Foundation against reasonable expenses, costs and attorneys' fees actually and reasonably incurred by him in connection with the defense of any action, suit or proceeding, civil or criminal, in which he is made a party by reason of being or having been a member of the Board of Directors or an officer. indemnification may include any amounts paid to satisfy a judgment or to compromise or settle a claim. The member of the Board of Directors or officer shall not be indemnified if he shall be adjudged to be liable on the basis that he has breached or failed to perform the duties of his office and the breach or failure to perform constitutes willful misconduct or recklessness. Advance indemnification may be allowed of a member of the Board of Directors or officer for reasonable expenses to be incurred in connection with the defense of the action, suit or proceeding provided that the member of the Board of Directors or officer must reimburse the Foundation if it is subsequently determined that the member of the Board of Directors or officer was not entitled to indemnification. The Foundation may make any other indemnification as authorized by resolution adopted after notice by the members of the Board of Directors who are entitled to vote. For purposes of this Article, a member of the Board of Directors means any person who is or was a member of the Board of Directors of the Foundation, is or was serving at the request of the Foundation as a member of the Board of Directors, officer, partner, Director, employee or agent of any foreign or domestic corporation or nonprofit corporation, cooperative, partnership, joint venture, trust or other incorporated or unincorporated enterprise or employee benefit plan or trust.

The Board of Directors shall determine on a case by case basis in each instance in which any such action, proceeding or suit is commenced whether the Foundation will indemnify the member of the Board of Directors or officer and under what conditions the

indemnification will be made. The determination shall be made in conjunction with the terms and provisions of any insurance coverage that may be available in connection with the defense of such action, proceeding or suit.

7.2 Insurance. The Foundation shall maintain insurance, at its expense, or provide alternative financial arrangements, including but not limited to providing a trust, letter of credit or self-insurance, to protect itself and any Director, officer, employee or agent of the Foundation or another entity affiliated with the Foundation (including an employee benefit plan or trust) against any such expense, liability or loss, whether or not the Foundation would have the power to indemnify such person against such expense, liability or loss under the New Mexico Nonprofit Corporation Act.

### ARTICLE 8 GENERAL PROVISIONS

- 8.1 Incapacity and Termination of Director's Term. For all purposes of these Bylaws Garrett Thornburg or Catherine Oppenheimer shall be deemed to have resigned and shall cease serving as a director, officer and committee member due to incapacity if ever there is a time that two physicians in good standing in the community then attending Garrett Thornburg or Catherine Oppenheimer certify in writing that he or she is unable to manage and give prompt intelligent attention to his or her property and business affairs. In addition, for all purposes of these Bylaws Catherine Oppenheimer shall be deemed to have resigned and shall cease serving as a director, officer and committee member if it ever there is a time that (1) either Garrett Thornburg or Catherine Oppenheimer have filed a petition for dissolution of their marriage or a petition for a legal separation from one another or (2) Garrett Thornburg shall determine that there are irreconcilable differences and at his written direction that Catherine Oppenheimer shall no longer serve as a director of the Foundation.
- 8.2 Rules of Order. The rules contained in the current edition of Robert's Rules of Order shall govern the conduct of meetings of the Foundation in all cases to which they are applicable and in which they are not inconsistent with these Bylaws and any special rules of the Foundation.
- 8.3 Fiscal Year. The Foundation shall have a fiscal year which begins on January 1 and ends twelve months later on December 31.
- 8.4 Notice. Any notice request, consent or other communication required or permitted to be given under these Bylaws shall be given in writing by personal delivery, facsimile or electronic transmission with confirmation requested, reputable overnight courier service which provides receipts of deliveries or prepaid US certified mail (return receipt requested) addressed to the appropriate party at the then current address or facsimile number or electronic transmission address on file at the office of the Foundation.

8.5 Amendments. Except as otherwise expressly provided in these Bylaws the Bylaws of the Foundation may be altered, amended, or repealed, and new Bylaws may be adopted by a majority of the Board of Directors present at any regular or special meeting of the Board at which a quorum is attained.

We hereby certify that the above and foregoing Amended and Restated Bylaws of the Thornburg Foundation, a New Mexico nonprofit corporation, are the Bylaws of the Foundation, adopted by the Board of Directors, effective as of November 21 2011

Garrett Thornburg, Lhair and Prosident

Catherine Oppose iner , Vice Chair and Vice President

Form 8868 (Rev. 1-2013)					Page		
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