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DLN: 93493305004353

Form **990** 

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

2012

Open to Public Inspection

		pplicable	C Name of organization		2-31-2012	D Employer	r identification number
	dress ch	• •	BOZEMAN DEACONESS HEALTH SEF	RVICES		81-0232	2121
┌ <sub>Na</sub>	me cha	nge	Doing Business As			01 023.	
	tıal retu rmınate		Number and street (or P O box if 915 HIGHLAND BOULEVARD	mail is not delivered to street address) Room	n/suite	E Telephone	
┌ Am	nended	return	City or town, state or country, and	ZIP + 4		(406)58	35-5000
Гар	plication	n pending	BOZEMAN, MT 59715			<b>G</b> Gross rece	eipts \$ 199,837,289
			<b>F</b> Name and address of pr GORDON DAVIDSON			Is this a group re affiliates?	turn for 「Yes F No
			915 HIGHLAND BOULEVA BOZEMAN, MT 59715	RD	ши	A 11 CC 1 .	
			·				ncluded? \( \text{Yes} \( \text{No} \)  Ilst (see instructions)
I Ta	ıx-exem	npt status	√ 501(c)(3)	(Insert no ) 4947(a)(1) or 527		Group exemption	
			WW BOZEMANDEACONESS OR		H(c)	Group exemption	Thumber F
			Corporation Trust Associati	on  ○ Other ►	<b>L</b> Yea	r of formation 1911	<b>M</b> State of legal domicile MT
Pa	rt I		nmary				
Activities & Governance		TO IMP	ROVE COMMUNITY HEALTH A	ion or most significant activities AND QUALITY OF LIFE FOR RESIDI			
300 300 300 300		Cneckt	nis box 😝 if the organization d	iscontinued its operations or dispose	ed of more ti	nan 25% of its ne	et assets
<b>25</b>	1			ning body (Part VI, line 1a)			3 11
ij.	1			of the governing body (Part VI, line		<u> </u>	4 10
Σ <b>t</b> I¥				calendar year 2012 (Part V, line 2a necessary)		<del>-</del>	5 1,702 6 258
đ				Part VIII, column (C), line 12			7a 3,440,956
				from Form 990-T, line 34		<u> </u>	<b>7b</b> -417,788
				·		Prior Year	Current Year
	8	Contr	ibutions and grants (Part VIII, I	ıne 1h)		1,506,71	5,147,781
E E	9	Progra	am service revenue (Part VIII,	line 2g)		184,227,47	9 189,866,074
Reven	10			n (A), lines 3, 4, and 7d)		3,706,73	7 3,596,072
ď	11	Other	revenue (Part VIII, column (A)	, lines 5, 6d, 8c, 9c, 10c, and 11e)		-887,20	4 384,534
	12		<del>_</del>	1 (must equal Part VIII, column (A),	I	188,553,72	8 198,994,461
	13					916,07	-
	14			IX, column (A), line 4)		· · · · · · · · · · · · · · · · · · ·	0 0
\$	15		es, other compensation, employ	ree benefits (Part IX, column (A), line		80,728,68	2 85,703,925
Expenses	16a	Profes	ssional fundraising fees (Part IX	, column (A), line 11e)			0 0
ਡੌ	b	Total fu	undraising expenses (Part IX, column (I	D), line 25) ▶ 0	_		
	17	Other	expenses (Part IX, column (A),	lines 11a-11d, 11f-24e)		89,819,04	3 94,685,237
	18			ust equal Part IX, column (A), line 25		171,463,79	
. 02	19	Rever	nue less expenses Subtract line	18 from line 12		17,089,92	9 17,881,499
Not Assets or Fund Balances					Begi	inning of Current Year	End of Year
A 55.5	20		assets (Part X, line 16)		•	309,285,61	
# E	21					88,857,44	
	22			t line 21 from line 20	•	220,428,16	5 236,446,333
Unde my k	nowled	alties of dge and		ramined this return, including accomp mplete Declaration of preparer (othe			
1 <b>B</b>		****				2013-10-24	
Sigr		Sign	ature of officer			Date	
Her	е		DON DAVIDSON CFO/VP OF FINANCE or print name and title				
			Print/Type preparer's name KIM C HUNWARDSEN	Preparer's signature	Date 2013-10-24	CHECK   II	TIN 00484560
Pai	d	<b>—</b>	Firm's name FIDE BAILLY LLP		1 2013-10-24	self-employed P(	
	pare	er					
Use	On	ly  ˈ	Firm's address ► 800 NICOLLET MALL S			Phone no (612) 2	53-6500
			MINNEAPOLIS, MN 5	54027033		Ì	

May the IRS discuss this return with the preparer shown above? (see instructions)

✓ Yes 厂No

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Par		ent of Program Ser chedule O contains a re			tIII		
1	Briefly describe	the organization's missic	on				
<u>TO I</u>	MPROVE COMMU	NITY HEALTH AND QU	JALITY OF LIFE				
	Did the organizat	ion undertake any signif	icant program co	ryicos during tho	voar which word n	ot listed on	
2	the prior Form 99	0 or 990-EZ?					┌ Yes ┌ No
	If "Yes," describe	these new services on	Schedule O				
3	services?	ion cease conducting, or  these changes on Sche		_	, , ,	_	
4	Describe the orga	anization's program serv n 501(c)(3) and 501(c) es, and revenue, if any, fo	ice accomplishm (4) organizations	are required to r			
4a	(Code	) (Expenses \$	43,600,028	including grants of	\$	0) (Revenue \$	39,692,297 )
	MEDICAID PATIENTS TOTALED 54% OF A	ESS HEALTH GROUP CONSISTS S SEEN IN 2012 REMAINED FA ALL CLINIC REVENUE TOTAL C LECTIVE OF OUR COMMITMEN	NIRLY CONSISTENT A PPERATING REVENUE	T ABOUT 44% OF TO S WERE \$39,692,297	TAL VISITS REVENUE   WITH ASSOCIATED OF	FOR THESE PATIENTS PERATING EXPENSES	S AND UNINSURED PATIENT
4b	(Code	) (Expenses \$	20,002,597	ıncludıng grants of s	\$	0 ) (Revenue \$	47,325,549 )
	INPATIENT AND OU' REVENUE FROM TH	ESS SURGICAL SERVICES STR TPATIENT SURGERIES, ABOUT ESE SERVICES (\$47,325,549) HER \$5,480,928 FROM OTHER IRECT OVERHEAD	ONE THIRD WERE I	MEDICARE AND MEDI MEDICARE/MEDICA	CAID PATIENTS, WHIC ID REVENUES (\$10,884	H COMPRISED 40% ( 1,104) WERE UNREIN	(\$18,974,409) OF TOTAL 1BURSED AND WRITTEN OF
	(Code	) (Expenses \$	8,394,683	ıncludıng grants of s	<u> </u>	0 ) (Revenue \$	8,511,043 )
	2012 APPROXIMAT REVENUE OVER HA	OOM AT BOZEMAN DEACONES ELY 32% OF THESE VISITS WI NLF OF THE MEDICARE/MEDIC /RITE-OFFS OF \$6,993,825) \$8,394,683	ERE FROM MEDICAR AID REVENUE IS UN	E AND MEDICAID PAT REIMBURSED (57%)	TENTS, COMPRISING \$ AND WRITTEN OFF, AL	5,320,911 OF THE \$ ONG WITH ALMOST 4	15,504,868 OF THE GROSS 40% OF THE REMAINING
	(Code	) (Expenses \$	72,094,468	including grants of s	\$ 723,80	0 ) (Revenue \$	94,337,185 )
	INDEPENDENT LIVIN	ESS HEALTH SERVICES OPERA NG HOME (HILLCREST SENIOR MOTION, AND HEALTH CARE E	TES AN 86 BED HOSE LIVING OR HSL) AL	L PATIENT AND RESI	DENT SERVICE REVENU	JE IS USED TO PROV	
	Other programs	services (Describe in Sc	hedule O )				
	(Expenses \$	72,094,468 ir		f\$	723,800 ) (Reveni	ue\$ 94	1,337,185)
4e	Total program s	ervice expenses 🕨	144,091,776				

Part IV Checklist of Required Schedules
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			Yes	No
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{*}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt[h]{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	Yes	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Νo
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

Раг	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	•	Yes	 No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   174		103	110
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
Зa	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority		100	
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country 🕨			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
E-	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	Ea		N.o.
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a		No No
		5b		NO
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		Νο
	organization solicit any contributions that were not tax deductible as charitable contributions?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			NI -
	file Form 8282?	7c		Νo
u	11 Tes, indicate the number of Forms 6262 med during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		
9	Sponsoring organizations maintaining donor advised funds.	_		
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
LO	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources	1		
-	against amounts due or received from them )		1:	
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
а	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
i4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	<u> </u>	Νo
h	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. 

Se	ection A. Governing Body and Management						
			Yes	No			
1a	Enter the number of voting members of the governing body at the end of the tax year						
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O						
b	Enter the number of voting members included in line 1a, above, who are independent						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No			
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No			
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No			
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo			
6	6		Νo				
7a	7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?						
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following						
а	The governing body?	8a	Yes				
b	Each committee with authority to act on behalf of the governing body?	8b	Yes				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo			
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	even	ıe Cod	e.)			
			Yes	No			
	Did the organization have local chapters, branches, or affiliates?	10a	Yes	<b>No</b> No			
	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes				
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,		Yes				
b L1a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	10b					
b L1a b L2a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b					
b L1a b L2a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990	10b	Yes				
b L1a b L2a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes				
b L1a b L2a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes				
b L1a b L2a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10b 11a 12a 12b	Yes Yes Yes				
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes				
b 11a b 12a b c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes				
b 11a b 12a b c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b  11a  12a  12b  12c  13  14	Yes Yes Yes Yes Yes				
b 11a b 12a b c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes				
b 11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes				
b 11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes Yes				
b l1a b l2a c l3 l4 l5 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participation in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes Yes				
b 11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes				
b L1a b L2a c L3 L4 L5 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participation in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes				

- (3)s only) available for public inspection Indicate how you made these available Check all that apply
  - Own website Another's website V Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►GORDON DAVIDSON 915 HIGHLAND BLVD BOZEMAN, MT (406) 585-1036

## <u>Part VII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	for related organizations below dotted line)	Individual trustée or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations	
(1) TERRY CUNNINGHAM	1 00	х		х				0	0	(	
CHAIR											
(2) JULIE JACKSON	1 00	х		х				0	0	(	
1ST VICE CHAIR (3) KIRK MILLER	1 00	-									
2ND VICE CHAIR	1 00	x		х				0	0	(	
(4) JOHN MURDOCH	1 00	1		<u>.</u> .					_		
SECRETARY		X		Х				0	0	(	
(5) JOHN ROBBINS MD	50 00										
TREASURER/DOCTOR		X		Х				141,823	0	41,895	
(6) BRIAN BROWN	1 00										
TRUSTEE		X						0	0	(	
(7) KATIE DAUGHENBAUGH	1 00										
TRUSTEE		х						0	0	(	
(8) JAYNEE GROSETH	1 00										
		х						0	0	(	
TRUSTEE (9) LEN LUTZ	1 00										
	100	х						0	0	(	
TRUSTEE (10) REV DAVE MCCONNELL	1 00						-				
	1 00	х						0	0	(	
TRUSTEE (11) TOM MILLESON	1.00				_						
•	1 00	x						0	0	(	
TRUSTEE (12) KERRY PETITT	1 00										
	1 00	x						0	0	(	
TRUSTEE (13) STAN MOSER	50 00				$\vdash$		$\vdash$				
	50 00			х				829,983	0	15,353	
CEO/PRESIDENT (14) GORDON DAVIDSON	50.00				_		-				
. ,	50 00			х				385,965	0	51,486	
CFO/VP FINANCE/INTERIM CEO											
(15) ELIZABETH LEWIS	50 00				х			383,048	0	51,181	
SENIOR VP OPERATIONS/LEGAL					_		-				
(16) HUGH HETHERINGTON MD	50 00					x		616,001	0	53,314	
DOCTOR								,	_	,	
(17) ANNE CASTILLO MD	50 00					x		658,881	0	15.000	
								ווממ.מכם ן	1.1	15,000	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not bo: thar	chec k, unle n office rustee	ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W- 2/1099- MISC)		(F Estim amount comper from	ated of other isation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)			organı; and re organız	lated
(18)	JACK HENSOLD MD	50 00					×		557,749		0		50,827
DOCT		F0.00	1								$\dashv$		
	DANE SOBEK MD	50 00					х		651,212		o		50,006
(20) I	OR BLAIR ERB MD	50 00									$\dashv$		
DOCT							x		673,260		0		35,080
	JOHN NORDWICK	0 00									$\dashv$		
	FORMER CEO/PRESIDENT X 485,452							0		11,458			
											-		
											$\dashv$		
										_			
											_		
											$\dashv$		
1b	Sub-Total						<b>F</b>				Τ		
c	Total from continuation sheets to Par	t VII, Section A											
d	Total (add lines 1b and 1c)						▶□		5,383,374		0		375,600
2	Total number of individuals (including l \$100,000 of reportable compensation				ed a	bove	e) who	rec	eived more than				
												Yes	No
3	Did the organization list any <b>former</b> off on line 1a? <i>If</i> " <i>Yes,"</i> complete Schedule.					nplo <sup>.</sup>	yee, o	r hıg	hest compensate	d employee	3	Yes	
4	For any individual listed on line 1a, is to organization and related organizations									om the			
_	individual		•	•	•	•	•	•		• • •	4	Yes	
5	Did any person listed on line 1a receiv services rendered to the organization?									idividual for	5		No
	ection B. Independent Contract	ore											
1	Complete this table for your five higher compensation from the organization R	st compensated										tax vear	
		(A)					, 541	2.10		(B)	Ť	(C	)
MC RI	Name and UILDERS JV 1203 S CHURCH BOZEMAN MT 59715	business address							Description CONSTRUCTION	on of services	+	Comper 7	nsation 7,280,065
	ROKA EMERGENCY PHYSICIANS 1184 N 15TH STI		1AN MT	5971	5				ER PHYSICIANS	FEE	╛		3,475,898
GALLA	ATIN VALLEY ANESTHESIA 10150 S CENTENNIAL P	KWY SUITE 230 SAN	IDY UT 8	34070					ANESTHESIOLOG		$\dashv$		789,528
ARBO	R MEDIC PO BOX 10305 BOZEMAN MT 59715								LANDSCAPING/L REMOVAL	AVVIN/SNOW			783,328
	NICKETY DRY CLEANERS 2020 W BABCOCK BOZE						1 4		LAUNDRY SERVI		4		680,263
	Total number of independent contractors \$100,000 of compensation from the org		iot lim	ited	to th	iose	iisted	abo	ove) wno received	more than			

		Check if Schedule O contains a respon	se to any question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
z z	1a	Federated campaigns 1a					
Contributions, Giffs, Grants and Other Similar Amounts	ь	Membership dues 1b					
tributions, Gifts, Grants Other Similar Amounts	c	Fundraising events 1c					
ar /	d	Related organizations 1d	3,871,567				
s, G mil	e	Government grants (contributions) <b>1e</b>					
ion r Si	f	All other contributions, gifts, grants, and <b>1f</b>	1,276,214				
but the		similar amounts not included above  Noncash contributions included in lines					
ntri d O	g	1a-1f \$					
con	h	Total. Add lines 1a-1f	· · · · •	5,147,781			
le			Business Code				
venu	2a	PATIENT SERVICE REVENU	622110	170,468,207	170,072,070	396,137	
<del>2</del> 8	Ь	RESIDENT SERVICE REVEN	623000	5,626,913	5,626,913		
ИСе	<sup>C</sup>	PHARMACY REVENUE	446110	3,172,185	1,631,124	1,541,061	
Ser	d	CAFETERIA REVENUE	722210	1,314,146	1,314,146		
Program Serwde Revenue	e f	All other program service revenue		9,284,623	8,165,399	1,119,224	
4	g	Total. Add lines 2a-2f		189,866,074			
	3	Investment income (including dividend and other similar amounts)		2,545,400			2,545,400
	4	Income from investment of tax-exempt bond p					
	5	Royalties	▶				
		(ı) Real	(II) Personal				
	6a	Gross rents 1,227,362 Less rental 842,828					
	Ь	expenses					
	C	Rental income 384,534 or (loss)					
	d	Net rental income or (loss)	<del>-</del>	384,534		384,534	
	7a	Gross amount from sales of 399,162	(II) O ther 651,510				
	ь	assets other than inventory Less cost or other basis and 0	0				
		sales expenses	CE1 E10				
	d d	Gain or (loss) 399,162  Net gain or (loss)	651,510	1,050,672			1,050,672
Umer Kevenue	8a	Gross income from fundraising events (not including  \$ of contributions reported on line 1c) See Part IV, line 18					
ner	Ь	Less direct expenses b					
5	c	Net income or (loss) from fundraising e	events 🛌				
	9a	Gross income from gaming activities See Part IV, line 19					
	b	Less direct expenses b					
	c	Net income or (loss) from gaming activ	rities				
	10a	Gross sales of inventory, less returns and allowances .					
	.	a					
	b c	Less cost of goods sold <b>b</b> Net income or (loss) from sales of inve	ntory				
	Ť	Miscellaneous Revenue	Business Code				
	11a						
	ь						
	С						
	d	All other revenue					
	e	Total. Add lines 11a-11d	🕨				
			<u> </u>				

	Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must complete all columns All	l other erganizati	one must compl	lata calumn (A.)	
ecu	Check if Schedule O contains a response to any question in this Pa				
Do no	ot include amounts reported on lines 6b, p, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service	(C) Management and	( <b>D</b> ) Fundraising
1	Grants and other assistance to governments and organizations	Total expenses	expenses	general expenses	expenses
	in the United States See Part IV, line 21	723,800	723,800		
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,881,233	178,688	1,702,545	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	496,983		496,983	
7	Other salaries and wages	68,265,567	55,767,496	12,498,071	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,838,873	2,292,793	546,080	
9	Other employee benefits	7,224,386	5,718,380	1,506,006	
10	Payroll taxes	4,996,883	3,936,790	1,060,093	
L1	Fees for services (non-employees)	, ,	, ,		
а	Management				
b	Legal	228,924		228,924	
С	Accounting	79,292		79,292	
d	Lobbying	46,850		46,850	
e	Professional fundraising services See Part IV, line 17	,		·	
f	Investment management fees	437,369		437,369	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	15,288,277	8,196,533	7,091,744	
L <b>2</b>	Advertising and promotion	969,066	118,492	850,574	
.3	Office expenses	3,518,236	1,072,583	2,445,653	
.4	Information technology	3,310,230	1,072,303	2,443,033	
.5	Royalties				
.6	Occupancy	2,365,547	371,878	1,993,669	
.7	Travel	443,582	304,148	139,434	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	113,302	301,110	133,131	
L <b>9</b>	Conferences, conventions, and meetings	295,722	202,766	92,956	
20	Interest	2,272,769	2,272,769		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	13,323,005	13,323,005		
23	Insurance	1,965,951	618,119	1,347,832	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	MEDICAL SUPPLIES	33,828,034	33,764,907	63,127	
b	PROVISION FOR BAD DEBTS	10,465,697	10,465,697		
c	TAXES & LICENSES	5,658,967	4,456,871	1,202,096	
d	EQUIPMENT RENT & MAINTE	2,850,842		2,850,842	
e	All other expenses	647,107	306,061	341,046	
25	Total functional expenses. Add lines 1 through 24e	181,112,962	144,091,776	37,021,186	
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Par	tΧ	Check if Schedule O contains a response to any question in the	hıs Pa	rt X			
					(A)		(B)
		Cook man when the bound			Beginning of year		End of year
	1	Cash—non-interest-bearing			25.543.416	1	28,992,288
	2	Savings and temporary cash investments			25,543,416		28,992,288
	3	Pledges and grants receivable, net			20 504 505	3	0.1.171.000
	4	Accounts receivable, net			20,584,585	4	24,171,929
	5	Loans and other receivables from current and former officers, employees, and highest compensated employees Complete I Schedule L	art II	of		5	
Assets	6	Loans and other receivables from other disqualified persons ( $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and and sponsoring organizations of section $501(c)(9)$ voluntary organizations (see instructions) Complete Part II of Schedule	rıbutıng employers		6		
82	7	Notes and loans receivable, net			406,123		374,082
₹	8	Inventories for sale or use			5,227,112		5,505,814
	9	Prepaid expenses and deferred charges			2,064,705		1,733,947
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	   10a	237,294,610			11.0010.
	ь	Less accumulated depreciation	10b	114,896,440	117,922,661	10c	122,398,170
	11	Investments—publicly traded securities		48,051,003	11	96,277,961	
	12	Investments—other securities See Part IV, line 11			44,678,793	12	3,089,376
	13	Investments—program-related See Part IV, line 11			17,671,871	13	17,009,133
	14	Intangible assets			9,678,992		9,718,401
	15	Other assets See Part IV, line 11			17,456,353		15,762,955
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34) .			309,285,614		325,034,056
	17	Accounts payable and accrued expenses			19,066,668		22,728,234
	18	Grants payable			,,	18	,
	19	Deferred revenue			628,404	19	
	20	Tax-exempt bond liabilities			51,463,674	20	54,896,740
_	21	Escrow or custodial account liability Complete Part IV of Sc			31,100,011	21	3 1,333,113
Liabilities	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disqua	tors,				
졅		persons Complete Part II of Schedule L				22	
Ξ	23	Secured mortgages and notes payable to unrelated third part	ies .		7,044,537	23	866,191
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to reland other liabilities not included on lines 17-24) Complete P	art X				
		D			10,654,166		10,096,558
	26	Total liabilities. Add lines 17 through 25			88,857,449	26	88,587,723
φ		Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.	✓ aı	nd complete			
ž	27	Unrestricted net assets			210,501,099	27	228,739,587
<u> </u>	28	Temporarily restricted net assets			8,334,508	28	6,102,205
=	29	Permanently restricted net assets			1,592,558	29	1,604,541
r Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check complete lines 30 through 34.					<u> </u>
<u>.</u>	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
\$ S.5	32	Retained earnings, endowment, accumulated income, or other				32	
Net /	33	Total net assets or fund balances			220,428,165		236,446,333
ž	34	Total liabilities and net assets/fund balances			309,285,614	34	325,034,056
		. Star. Habilities and net assets/fulla balances		• •	1 000,200,014	J-1	525,054,050

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				৮
	Check is schedule of contains a response to any question in this Part XI	· ·	• •	• •	•
1	Total revenue (must equal Part VIII, column (A), line 12)	1		198,9	994,461
2	Total expenses (must equal Part IX, column (A), line 25)	2			112,962
3	Revenue less expenses Subtract line 2 from line 1	3		17,8	881,499
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) $\cdot$ .	4		220,4	428,165
5	Net unrealized gains (losses) on investments	5		2,!	533,240
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-4,:	396,571
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		236,4	446,333
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed or			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	it of the	2 <b>c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain is Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	е	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	require	d <b>3b</b>		

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As Filed Data -

DLN: 93493305004353

**Employer identification number** 

OMB No 1545-0047

## **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

BOZEMAN DEACONESS HEALTH SERVICES

Department of the Treasury Internal Revenue Service

Total

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

2012

Open to Public Inspection

											+	
				macractions))	Yes	No	Yes	No	Yes	No		
organization		ation		(described on lines 1-9 above or IRC section (see instructions))	col (i) list your gove docume	rning nt?	ın col (i) o suppor	t?	col (i) orga	S ?	su	pport
sı	Nam ippoi	ted	(ii) EIN	(iii) Type of organization	(iv) Is t organizati	on in	(v) Did you the organiz	zation	(vi) Is t	on in	mo	mount of netary
h			Γ	ng information about	· · ·		· , ,		1			
_				lled entity of a perso						11g	(iii)	
				er of a person descr						11g		
		•		governing body of th	• •	5	۱۶			11g	•	
			<b>J</b> .	irectly or indirectly o	controls, eith	er alone or t	ogether with	persons des	scribed in (ii)		Yes	s No
g			August 17, 2 ng persons?	2006, has the organi	ızatıon accep	ted any gift	or contribution	on from any	of the			
f		check t	this box	received a written do					, , ,	III Support	ing organ	
		section	1509(a)(2)									
e	Г	By che	cking this b	<b>b</b>	organization	ıs not contr	olled directly	or indirectl	y by one or m	nore disqual	ıfıed per	sons
11	ı	one or the box	more public that descri	ganized and operated ly supported organiz libes the type of supp	ations descri or <u>ti</u> ng organi	ibed in secti ization and c	ion 509(a)(1) complete line	) or section s 11e th <u>ro</u> u	509(a)(2) Se gh 11h	ee section 5	09(a)(3	<b>).</b> Check
10	  -	_		ganized and operated	•	•	•		. , . ,			
	_			ganızatıon after June								
				oss investment inco				•		tax) from bu	ısınesse	s
		receipt	s from activ	rities related to its ex	xempt function	ons—subject	t to certain e	xceptions, a	ınd (2) no mo	re than 331	/3% <b>of</b>	
9	$\sqcap$	Anorga	anızatıon tha	at normally receives	(1) more th	an 331/3% o	fits support	from contrib	utions, meml	pership fees	, and gr	oss
8	$\Gamma$			described in <b>section</b>			nplete Part II	)				
7	J	_		at normally receives on 170(b)(1)(A)(vi).			support from	a governme	ental unit or fr	om the gen	eral publ	IC
6	_		•	· local government or 	=							
	_			( <b>A)(iv).</b> (Complete P								
5	Γ	-		erated for the benefi	-	or universit	ty owned or o	perated by a	a government	al unit desc	ribed in	
•	'			ity, and state	cea iii conjan	CCIOII WICH G	nospital dest	eribed iii <b>se</b> c		-/(A/(III/I	er ene	· 
4	<u> </u>			h organization operat						1)(Δ)(iii) F	nter the	
3	   			perative hospital se				n 170(h)(1)	(A)(iii)			
1 2	<u> </u>		-	ion of churches, or a d in <b>section 170(b)(1</b>				ection 1/0(I	))(1)(A)(I).			
	ganı:			te foundation becaus			-					
Par				blic Charity Sta						structions		
									81-02321			

Sch	edule A (Form 990 or 990-EZ) 2012							Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	iplete Pa	rt III.)	
	endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) <b>Public support.</b> Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 20	)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV )							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	<b>First five years.</b> If the Form 990 is this box and <b>stop here</b>							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and <b>stop here.</b> The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	<b>►</b> □
b	<b>33</b> 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and <b>stop here.</b> The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,rF3	<b>▶</b> □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							<b>▶</b> ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 )						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

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DLN: 93493305004353

### OMB No 1545-0047

## **Political Campaign and Lobbying Activities**

(Form 990 or 990-EZ) Department of the Treasury

Internal Revenue Service

**SCHEDULE C** 

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-巨, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** BOZEMAN DEACONESS HEALTH SERVICES 81-0232121 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 Enter the amount of any excise tax incurred by organization managers under section 4955 2 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 Was a correction made? If "Yes." describe in Part IV

_	in test account areiv				
Par	I-C Complete if the organization is exempt under section 501(c), except section	า 50	1(c)	(3).	
1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	Þ	\$		
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	•	\$		
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b	<b>-</b>	\$		
4	Did the filing organization file <b>Form 1120-POL</b> for this year?			┌ Yes	┌ No

Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	<b>(b)</b> Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2
Pa	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and fil	ed Form 5768	(election
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly		
	Limits on Lobbying E (The term "expenditures" means an		l <b>.</b> )		(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	O ther exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1c	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	.000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lin	e 1f)				
_	Subtract line 1g from line 1a If zero or less, ente	•		-		
i	Subtract line 1f from line 1c If zero or less, ente			-		
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	1
-	section 4911 tax for this year?					┌ Yes ┌ No
_	4-Voor Av	veraging Period U	Inder Section	F01/b)		
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1
	Calendar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	<b>(e)</b> Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontavable amount					

silicadio o (i	01111 330 01 330 22 / 2012		rage
Part II-B	Complete if the organization is exempt under section $501(c)(3)$ and has	NOT	
	filed Form 5768 (election under section 501(h)).		
		<i>(</i> )	

For o	and "Ver" responds to lines 1s through 1, below, provide in Part IV a detailed description of the labbung	(6	1)	(b)	
activ	ach "Yes" response to lines 1a through 11 below, provide in Part IV a detailed description of the lobbying ity.	Yes	No	Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		No		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes			
C	Media advertisements?		No		
d	Mailings to members, legislators, or the public?		Νo		
е	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?		No		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
i	O ther activities?	Yes		46,850	
j	Total Add lines 1c through 1i			46,850	
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?		No		
b	If "Yes," enter the amount of any tax incurred under section 4912				
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		Ī		
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		Ī		
Par	$\mathbf{L}$ Complete if the organization is exempt under section $501(c)(4)$ , section	n 501(c	1(5). 0	r section	

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		Γ
а	Current year	2a	
ь	Carryover from last year	2b	Π

3	Aggregate amount reported in section $6033(e)(1)(A)$ notices of nondeductible section $162(e)$ dues

4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and
	political expenditure next year?
_	

### Taxable amount of lobbying and political expenditures (see instructions)

### Part IV Supplemental Information

Total

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier	Return Reference	Explanation
EXPLANATION OF LOBBYING ACTIVITIES		HIRED CONSULTANT TO PROVIDE LOBBYING SERVICES IN CONNECTION WITH GOVERNMENTAL AFFAIRS REPRESENTATION TO ENSURE HOSPITAL, COMMUNITY, AND EMPLOYEE INTERESTS AND NEEDS ARE REPRESENTED BOZEMAN DEACONESS HEALTH SERVICES REIMBURSES CERTAIN PROFESSIONAL MEMBERSHIP DUES OF EMPLOYEES A PORTION OF SUCH MEMBERSHIP DUES ARE USED BY THE PROFESSIONAL ASSOCIATIONS FOR LOBBYING ACTIVITIES

2c 3

**4** 5

**Supplemental Financial Statements** 

DLN: 93493305004353

OMB No 1545-0047

Open to Public Inspection

**SCHEDULE D** (Form 990)

► Complete if the organization answered "Yes," to Form 990, Department of the Treasury Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions. Internal Revenue Service

Name of the organization BOZEMAN DEACONESS HEALTH SERVICES				Employer identification number							
BOZELINA DEL CONESS NEVERNI SERVICES			81-0232121								
Pa	organizations Maintaining Donor Adorganization answered "Yes" to Form 99			·							
1	Tabel worshound and afternoon	(a) Donor advised funds		(b) Funds and other accounts							
•	Total number at end of year										
!	Aggregate contributions to (during year)										
	Aggregate grants from (during year)										
	Aggregate value at end of year		<u> </u>	<u>.</u>							
	Did the organization inform all donors and donor advis funds are the organization's property, subject to the o			Yes No							
5	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the bene conferring impermissible private benefit?										
Pai	Conservation Easements. Complete	ıf the organızatıon answered "Yes	s" to Forn	n 990, Part IV, line 7.							
-	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space	n or education) Preservation o		ically important land area d historic structure							
	Complete lines 2a through 2d if the organization held easement on the last day of the tax year	l a qualified conservation contribution	ın the form	n of a conservation							
				Held at the End of the Year							
а	Total number of conservation easements		2a								
b	Total acreage restricted by conservation easements		2b								
2	Number of conservation easements on a certified his	torıc structure ıncluded ın (a)	2c								
d	Number of conservation easements included in (c) achistoric structure listed in the National Register	equired after 8/17/06, and not on a	2d								
;	Number of conservation easements modified, transfe	rred, released, extinguished, or termir	nated by th	ie organization during							
	the tax year ►										
ı	Number of states where property subject to conserva	ation easement is located 🕨									
	Does the organization have a written policy regarding enforcement of the conservation easements it holds?	the periodic monitoring, inspection, h		violations, and Yes No							
	Staff and volunteer hours devoted to monitoring, insp	ecting, and enforcing conservation ea	sements d	luring the year							
	Amount of expenses incurred in monitoring, inspecting	ng, and enforcing conservation easem	ents durınç	g the year							
}	Does each conservation easement reported on line 2 and section $170(h)(4)(B)(II)$ ?	(d) above satisfy the requirements of	section 17	70(h)(4)(B)(ı)							
•	In Part XIII, describe how the organization reports cobalance sheet, and include, if applicable, the text of the organization's accounting for conservation easem	he footnote to the organization's finan	•	·							
ar	Organizations Maintaining Collection Complete if the organization answered "			her Similar Assets.							
а	If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar ass service, provide, in Part XIII, the text of the footnote	sets held for public exhibition, education	on, or rese	arch in furtherance of public							
b	If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar ass service, provide the following amounts relating to the	sets held for public exhibition, education									
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$							
	(ii) Assets included in Form 990, Part X			<b>►</b> \$							
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFAS										

a Revenues included in Form 990, Part VIII, line 1

**b** Assets included in Form 990, Part X

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use collection items (check all that apply)  a Public exhibition  d Loan or exchange programs  b Scholarly research  e Other		
- Tublic exhibition	of its	
h C Scholarly research		
b   Other		
c Preservation for future generations		
Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII	1	
5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar	_	_
рительной под	Yes	│ No
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 99 Part IV, line 9, or reported an amount on Form 990, Part X, line 21.	<del>3</del> 0,	
1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?	_ Yes	┌ No
<b>b</b> If "Yes," explain the arrangement in Part XIII and complete the following table		
	ount	
C Beginning balance		
d Additions during the year		
e Distributions during the year 1e		
f Ending balance		
2a Did the organization include an amount on Form 990, Part X, line 21?	Yes	┌ No
<b>b</b> If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII		Γ
Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.		
	(e)Four ye	
1a         Beginning of year balance         9,765,686         9,735,942         8,337,197         7,225,497		9,844,389
<b>b</b> Contributions		75,363
c         Net investment earnings, gains, and losses         873,051         -284,159         1,071,551         1,087,324		1,797,068
d Grants or scholarships		
e Other expenditures for facilities and programs		897,187
f Administrative expenses		
g End of year balance 10,913,019 9,765,686 9,735,942 8,337,197		7,225,497
2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as		
a Board designated or guasi-endowment ► 75 220 %		
b Permanent endowment ► 18 660 %		
Fernialient endownent F		
The percentages in lines 2a, 2b, and 2c should equal 100%		
And the second constant found and the second control of the second	Yes	No
Are there endowment funds not in the possession of the organization that are held and administered for the	_	. 146)
organization by		No
organization by (i) unrelated organizations		
organization by (i) unrelated organizations	i) Yes	
organization by (i) unrelated organizations	i) Yes	
organization by  (i) unrelated organizations	Yes Yes	No
organization by  (i) unrelated organizations	Yes Yes	
organization by  (i) unrelated organizations	Yes Yes (d) Boo	No No No No No No No No No No No No No N
organization by  (i) unrelated organizations	Yes Yes (d) Boo	No No No No No No No No No No No No No N
organization by  (i) unrelated organizations	Yes Yes (d) Boo	No ok value 7,715,596
organization by  (i) unrelated organizations	(d) Boo	No ok value 7,715,596
organization by  (i) unrelated organizations	(d) Boo	No ok value 7,715,596 7,012,778

	e Form 990, Part X, line 12.	
<ul><li>(a) Description of security or category</li></ul>	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
1)Financial derivatives		
2 )Closely-held equity interests		
Other		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	<b>F</b>	
Part VIII Investments—Program Related. S	ee Form 990, Part X, line 13.	
(a) Description of investment type	(b) Book value	(c) Method of valuation
(=, = 555p 31 mr 556mone cype		Cost or end-of-year market value
1) INVESTMENT IN JOINT VENTURES	17,009,133	F
2, 210 V COTTLET IN JOINT V CINTONES	17,009,133	ı
	+	
	+	
	+	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )	17,009,133	
Part IX Other Assets. See Form 990, Part X,		
(a) Desci		(b) Book value
(a) Desc	Tiperon	(b) Book value
<b>[otal.</b> (Column (b) must equal Form 990, Part X, col (R) line	15.)	
Part X Other Liabilities. See Form 990, Part	: X, line 25.	
Part X Other Liabilities. See Form 990, Part		
Part X Other Liabilities. See Form 990, Part  (a) Description of liability	: X, line 25.	
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes	X, line 25. (b) Book value	
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value 250,000	
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value	
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value 250,000	
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value 250,000	, , , , <b>,</b>
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value 250,000	
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value 250,000	
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value 250,000	
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value 250,000	
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value 250,000	•
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value 250,000	•
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value 250,000	
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value 250,000	
	X, line 25. (b) Book value 250,000	
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value 250,000	
Part X Other Liabilities. See Form 990, Part  (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	X, line 25. (b) Book value 250,000	
Part X Other Liabilities. See Form 990, Part (a) Description of liability  Federal income taxes  ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS  DEPOSITS	X, line 25. (b) Book value 250,000	

Total revenue, gains, and other support per audited financial set Amounts included on line 1 but not on Form 990, Part VIII, line and Net unrealized gains on investments	ne 12
a Net unrealized gains on investments b Donated services and use of facilities c Recoveries of prior year grants d Other (Describe in Part XIII ) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part VIII, line 12, but not on a Investment expenses not included on Form 990, Part VIII, line 10 b Other (Describe in Part XIII ) c Add lines 4a and 4b 5 Total revenue Add lines 3 and 4c. (This must equal Form 990  Part XII Reconciliation of Expenses per Audited Fin 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line a Donated services and use of facilities b Prior year adjustments c Other losses d Other (Describe in Part XIII ) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line Investment expenses not included on Form 990, Part VIII, line Other (Describe in Part XIII ) c Add lines 4a and 4b 5 Total expenses Add lines 3 and 4c. (This must equal Form 990  Part XIII Supplemental Information  Complete this part to provide the descriptions required for Part II, line Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, information  Identifier Return Reference  DESCRIPTION OF INTENDED USE PART V, LINE 4	2a
b Donated services and use of facilities c Recoveries of prior year grants d Other (Describe in Part XIII ) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part VIII, line 12, but not on a Investment expenses not included on Form 990, Part VIII, line b Other (Describe in Part XIII ) c Add lines 4a and 4b	2b
c Recoveries of prior year grants d Other (Describe in Part XIII ) e Add lines 2a through 2d 3 Subtract line 2e from line 1	2c
d Other (Describe in Part XIII ) e Add lines 2a through 2d  3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part VIII, line 12, but not on a Investment expenses not included on Form 990, Part VIII, line b Other (Describe in Part XIII ) c Add lines 4a and 4b . Total revenue Add lines 3 and 4c. (This must equal Form 990 Part XII Reconciliation of Expenses per Audited Fin 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line a Donated services and use of facilities	2d
Add lines 2a through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part VIII, line 12, but not on a Investment expenses not included on Form 990, Part VIII, line b Other (Describe in Part XIII)  Add lines 4a and 4b  Total revenue Add lines 3 and 4c. (This must equal Form 990, Part XII Reconciliation of Expenses per Audited Fin 1  Total expenses and losses per audited financial statements 2  Amounts included on line 1 but not on Form 990, Part IX, line a Donated services and use of facilities  Prior year adjustments  Cother losses  dother (Describe in Part XIII)  e Add lines 2a through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part IX, line 25, but not on line 1  a Investment expenses not included on Form 990, Part VIII, line 2  b Other (Describe in Part XIII)  conditions 4a and 4b  Total expenses Add lines 3 and 4c. (This must equal Form 990)  Part XIII Supplemental Information  Complete this part to provide the descriptions required for Part II, in Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, information  Identifier Return Reference	2e 3 3 1 line 1 ne 7b .
Amounts included on Form 990, Part VIII, line 12, but not on a Investment expenses not included on Form 990, Part VIII, line b Other (Describe in Part XIII).  c Add lines 4a and 4b.  5 Total revenue Add lines 3 and 4c. (This must equal Form 990 Part XII Reconciliation of Expenses per Audited Fin  1 Total expenses and losses per audited financial statements  2 Amounts included on line 1 but not on Form 990, Part IX, line a Donated services and use of facilities.  b Prior year adjustments.  c Other losses.  d Other (Describe in Part XIII).  e Add lines 2a through 2d.  3 Subtract line 2e from line 1.  4 Amounts included on Form 990, Part IX, line 25, but not on line 1 investment expenses not included on Form 990, Part VIII, line 2 Add lines 4a and 4b.  5 Total expenses Add lines 3 and 4c. (This must equal Form 990 Part XIII Supplemental Information  Complete this part to provide the descriptions required for Part II, line Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XIII, information  I dentifier Return Reference  DESCRIPTION OF INTENDED USE PART V, LINE 4	3   Inne 1   Aa   Ab   Ac   Ac   Ac   Ac   Ac   Ac   Ac
A mounts included on Form 990, Part VIII, line 12, but not on a Investment expenses not included on Form 990, Part VIII, line b Other (Describe in Part XIII).  c Add lines 4a and 4b	Iline 1
Investment expenses not included on Form 990, Part VIII, In Other (Describe in Part XIII)  c Add lines 4a and 4b  Total revenue Add lines 3 and 4c. (This must equal Form 990 Part XII Reconciliation of Expenses per Audited Fin  Total expenses and losses per audited financial statements  Amounts included on line 1 but not on Form 990, Part IX, line a Donated services and use of facilities  b Prior year adjustments  c Other losses  d Other (Describe in Part XIII)  e Add lines 2a through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part IX, line 25, but not on line in Investment expenses not included on Form 990, Part VIII, line Other (Describe in Part XIII)  c Add lines 4a and 4b  Total expenses Add lines 3 and 4c. (This must equal Form 990 Part XIII Supplemental Information  Complete this part to provide the descriptions required for Part II, line Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XIII, information  Identifier Return Reference  DESCRIPTION OF INTENDED USE PART V, LINE 4	4a       4b       4c         4b       4c       5         4c       5       4c         2, Part I, line 12)       5       8         ancial Statements With Expenses per Return       1         25       2a       4         25       2c       4         2c       2c       4         2c       3       4         3       4c       4c         40, Part I, line 18)       5
b Other (Describe in Part XIII )	4b 4c 4c 4c 5 4c 5 4c 5 4c 5 4c 5 4c 5 4
Total revenue Add lines 3 and 4c. (This must equal Form 990)  Part XII Reconciliation of Expenses per Audited Fin  Total expenses and losses per audited financial statements  Amounts included on line 1 but not on Form 990, Part IX, line  a Donated services and use of facilities	4c  7, Part I, line 12 )
Total revenue Add lines 3 and 4c. (This must equal Form 990)  Part XII Reconciliation of Expenses per Audited Fin  1 Total expenses and losses per audited financial statements  2 Amounts included on line 1 but not on Form 990, Part IX, line a Donated services and use of facilities	ancial Statements With Expenses       per Return
Part XII Reconciliation of Expenses per Audited Fin 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line a Donated services and use of facilities	ancial Statements With Expenses per Return  1 25 25 26 26 26 27 28 29 30 60 61: 67 67 67 67 67 67 67 67 67 67 67 67 67
1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line a Donated services and use of facilities	1 25 26 20 20 20 20 20 20 20 20 20 20 20 20 20
A mounts included on line 1 but not on Form 990, Part IX, line Donated services and use of facilities	25   2a     2b     2c     2e     3
a Donated services and use of facilities	2a   2b   2c   2d   2e   3   3   3   3   3   3   3   3   3
b Prior year adjustments	2b
c Other losses	2c
d Other (Describe in Part XIII )	2d
e Add lines 2a through 2d	2e 3 ne 1: ne 7b 4a
3 Subtract line 2e from line 1	3 ne 1: ne 7b 4a 4b 4c 00, Part I, line 18 )
A mounts included on Form 990, Part IX, line 25, but not on line  a Investment expenses not included on Form 990, Part VIII, line  b Other (Describe in Part XIII)	ne 1: ne 7b 4a
a Investment expenses not included on Form 990, Part VIII, In b Other (Describe in Part XIII )	ne 7b 4a 4b 4c 4c 4c 4c 5
b Other (Describe in Part XIII )	4b 4c 4c 90, Part I, line 18 )
Total expenses Add lines 3 and 4c. (This must equal Form 99  Part XIII Supplemental Information  Complete this part to provide the descriptions required for Part II, line Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, information  Identifier Return Reference  DESCRIPTION OF INTENDED USE PART V, LINE 4	nes 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b
Total expenses Add lines 3 and 4c. (This must equal Form 99  Part XIII Supplemental Information  Complete this part to provide the descriptions required for Part II, line Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, information  Identifier Return Reference  DESCRIPTION OF INTENDED USE PART V, LINE 4	nes 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b
Complete this part to provide the descriptions required for Part II, li Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, information  Identifier Return Reference  DESCRIPTION OF INTENDED USE PART V, LINE 4	
Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, information  Identifier Return Reference  DESCRIPTION OF INTENDED USE PART V, LINE 4	
DESCRIPTION OF INTENDED USE PART V, LINE 4	Explanation
	EACH ENDOWMENT FUND IS PRIVY TO A SEPARATE
	AGREEMENT DONATIONS MADE FOR EACH PURPOS SHALL BE RECEIVED, HELD, AND INVESTED BY THE BOZEMAN DEACONESS FOUNDATION ACCORDING TESTABLISHED POLICIES GOVERNING GIFT ACCEPT, INVESTMENT, AND DISTRIBUTION THE PRINCIPAL THE FUND SHALL BE RETAINED IN PERPETUITY THE INTEREST INCOME IS UTILIZED FOR THE GREATEST NEEDS OF THE DESIGNATED DEPARTMENT POLICY THE ORGANIZATION CAN USE A PORTION OF INTERFOR OPERATIONS
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48  PART X, LINE 2	THE ORGANIZATION, WHICH INCLUDES THE HOSPICONSISTS OF MONTANA NONPROFIT CORPORATIO AND HAS BEEN RECOGNIZED BY THE INTERNAL REV SERVICE (IRS) AS EXEMPT FROM FEDERAL INCOME UNDER INTERNAL REVENUE CODE SECTION 501(C)(THE ORGANIZATION IS ANNUALLY REQUIRED TO FIRETURN OF ORGANIZATION EXEMPT FROM INCOME (FORM 990) WITH THE IRS IN ADDITION, THE ORGANIZATION IS SUBJECT TO INCOME TAX ON NEINCOME THAT IS DERIVED FROM BUSINESS ACTIVITHAT ARE UNRELATED TO ITS EXEMPT PURPOSE THORGANIZATION FILES AN EXEMPT ORGANIZATION BUSINESS INCOME TAX RETURN (FORM 990T) WITH IRS TO REPORT ITS UNRELATED BUSINESS TAXABLE INCOME BOZEMAN DEACONESS REAL ESTATE DEVELOPMENT CORP IS A FOR PROFIT ENTITY FOR WHICH INCOME TAXES ARE PROVIDED FOR THE TAXES CURRENTLY DUE PLUS DEFERRED TAXES THERE WAS TAXABLE INCOME IN 2012 AND 2011 THE ORGANIZATION BELIEVES THAT IT HAS APPROPRIASUPPORT FOR ANY TAX POSITIONS TAKEN AFFECTISTS ANNUAL FILING REQUIREMENTS, AND AS SUCH, NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT AMATERIAL TO THE FINANCIAL STATEMENTS.

DEACONESS REAL ESTATE DEVELOPMENT CORP 'S TAX FILINGS ARE NO LONGER SUBJECT TO FEDERAL AND STATE TAX EXAMINATIONS BY TAX AUTHORITIES FOR

YEARS BEFORE 2009

## OMB No 1545-0047

Open to Public

Inspection

### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization BOZEMAN DEACONESS HEALTH SERVICES

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Employer identification number

81-0232121

Da	Financial Ass	istance an	d Certain	Other Community I		1-0232121			
Гα	i illaliciai Ass	istance and	u Certaiii v	other community	benefits at cost			Yes	No
1a	Did the organization have	e a financial as	ssistance pol	licy during the tax year?	' If "No," skip to questi	on 6a	1a	Yes	
	If "Yes," was it a written		•	-			1b	1	
2	If the organization had m					polication of the	10	163	
_	financial assistance polic	cy to its variou	ıs hospıtal fa	icilities during the tax y	ear				
	Applied uniformly to a Generally tailored to				mly to most hospital fac	cilities			
3	Answer the following bas organization's patients d			nce eligibility criteria th	at applied to the larges	t number of the			
a	Did the organization use If "Yes," indicate which o					providing <i>free</i> care?	3a	Yes	
	┌ 100% <b>┌</b> 150% ┌	200%	ther		%			1	
b	Did the organization use	FPG as a facto	or ın determı	ning eligibility for provid	ing <i>discounte</i> d care? If	"Yes," ındıcate			
	which of the following was	•					3b	Yes	
	□ 200%    □ 250%    □	300% <b> </b> 3	50% <b> </b> 400	0% Other		%			
c	If the organization used f criteria for determining e used an asset test or oth discounted care	ligibility for fre	e or discoun	ted care Include in the	description whether th	e organization			
4	Did the organization's fin provide for free or discou						4	Yes	
5a	Did the organization budgethe tax year?	get amounts fo		Yes					
ь	If "Yes," did the organiza						5b	Yes	
	If "Yes" to line 5b, as a r	esult of budge	t considerati	ions, was the organization		e or discounted	5c	163	No
6a	Did the organization prep	•					6a	Yes	110
	If "Yes," did the organiza						6b		
	Complete the following to worksheets with the Sche	able using the			H instructions Do not	submit these	<u> </u>	163	
7			Other Com	munity Benefits at Co	nst .				
_	ancial Assistance and			(c) Total community	(d) Direct offsetting	(e) Net community ben	efit	(f) Perce	ent of
	Means-Tested overnment Programs	activities or programs (optional)	served (optional)	benefit expense	revenue	expense		total exp	
а	Financial Assistance at cost (from Worksheet 1)			7,144,156	373,916	6,770,:	240	3 0	70 %
b	(from Worksheet 1)			9,238,433	6,032,851	3,205,			880 %
С	Costs of other means-tested government programs (from				. ,	· ·			
	Worksheet 3, column b) .			593,058	858,823	-265,	765		0 %
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs .			16,975,647	7,265,590	9,710,	057	5 8	350 %
	Other Benefits			,_,_,	-,,	-,,	$\top$		
е	Community health improvement services and community benefit operations			677 272	100 050	400	414	0.3	100 n/
f	(from Worksheet 4) Health professions education			677,273	188,859	488,	714	0.2	290 %
g	(from Worksheet 5) Subsidized health services			186,524		186,			.10 %
h	(from Worksheet 6) Research (from Worksheet 7)			35,212,289	27,935,002	7,277,	287	4 2	260 %
1	Cash and in-kind						+		
	contributions for community benefit (from Worksheet 8)			321,947		321,	947	<u>∩ 1</u>	.90 %
J	<b>Total.</b> Other Benefits			36,398,033	28,123,861	8,274,	-		350 %
k	Total Add lines 7d and 71			53 373 680	35 389 451		_		700 %

	rt II Community Building activities during the	tax year, an										
	of the communities i	(a) Number of	<b>(b)</b> Persons served (optional)	(c) Total community building expense				(e) Net communit building expense		(f) Perce total exp		
1	Physical improvements and housing			2,8	32			2,	832	0 %		
2	Economic development			7,7					788			
3	Community support				72				472			
4	Environmental improvements											
	Leadership development and training for community members			4,8	08			4,	808		0 %	
6	Coalition building			2,9	57			2,	957		0 %	
7	Community health improvement advocacy											
8	Workforce development			7	08				708		0 %	
9	Other											
0	Total			19,5	65			19,	565			
	ion A. Bad Debt, Medicar ion A. Bad Debt Expense  Did the organization report back	•			nancıal M	anagen	nent As	ssociation		Yes	No	
_	Statement No 15?						•		1	Yes		
2	Enter the amount of the organi methodology used by the orga			•	ne • •	2		10,954,255				
3	Enter the estimated amount of patients eligible under the org the methodology used by the cany, for including this portion of	anızatıon's fina organızatıon to	ancial assistan estimate this	ce policy Explain amount and the rat	ın Part VI			0				
4 ect	Provide in Part VI the text of to or the page number on which to tion B. Medicare						ibes ba	nd debt expense				
5	Enter total revenue received f	rom Medicare (	(includina DSH	and IME)		5		30,856,438				
6	Enter Medicare allowable cost	s of care relati	ng to payment:	s on line 5		6		34,594,141				
7	Subtract line 6 from line 5 Th					7		-3,737,703				
В	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	t to which any s osting method	shortfall report ology or source	ed in line 7 should								
	Cost accounting system	Γc。	st to charge ra	tio <b>F</b>	Other							
ect	ion C. Collection Practices		J									
9a	Did the organization have a wr	ntten debt colle	ection policy di	uring the tax year?					9a	Yes		
	If "Yes," did the organization's contain provisions on the colleassistance? Describe in Part '	s collection pol ection practice	icy that applied s to be followed	d to the largest nu d for patients who	mber of its are known	to qual	ify for i	financial	9b	165	No	
Pa	rt IV Management Comp								ans—se	e instruct	ions)	
	(a) Name of entity	(b	Description of pi activity of entit		(c) Organiz profit % o ownersh	r stock	eı	) Officers, directors, trustees, or key mployees' profit % stock ownership %	pro	Physic fit % or wnership	stock	
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Part V	Facility Information									
Section	A. Hospital Facilities	Licensed	General	Children'	Teaching	Ortical	Rese	ER-2	ER-other	
smallest How ma organiza 1	order of size from largest to t—see instructions) in hospital facilities did the ation operate during the tax year?	sed hospital	ral medical & surgical	ren's hospital	hing hospital	al access hospital	Research facility	ER-24 hours	ther	Other (Describe)   Facility reporting group
1	BOZEMAN DEACONESS HOSPITAL 915 HIGHLAND BLVD BOZEMAN,MT 59107	Х	Х					Х		•

Schedule H (Form 990) 2012

# Part V Facility Information (continued) Section B. Facility Policies and Practices

(Co	mplete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)  BOZEMAN DEACONESS HOSPITAL			
Nar	ne of hospital facility or facility reporting group	_		
Ear	single facility filers only: line Number of Hospital Facility (from Schedule H. Part V. Section A)			
гог	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)	ا -	Yes	No
Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)		103	110
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community	1 1		
	health needs assessment (CHNA)? If "No," skip to line 9	1		<u> </u>
	If "Yes," indicate what the CHNA report describes (check all that apply)	i		ĺ
а	A definition of the community served by the hospital facility	il		i
b	Demographics of the community	i		ĺ
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained	il		i
е	The health needs of the community	il		i
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs	i		ĺ
h	The process for consulting with persons representing the community's interests	il		i
i	Information gaps that limit the hospital facility's ability to assess the community's health needs	i		ĺ
j	O ther (describe in Part VI)	il		i
2	Indicate the tax year the hospital facility last conducted a CHNA 20	i		i
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community			i
	served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the			i
	persons the hospital facility consulted	3		Щ.
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4		
5	Did the hospital facility make its CHNA report widely available to the public?	5		_
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website	i		ĺ
b	A vailable upon request from the hospital facility	i		ĺ
c	Other (describe in Part VI)	i		ĺ
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply	il		i
	to date)	il		i
а	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
Ь	Execution of the implementation strategy	il		i
C	Participation in the development of a community-wide plan	i		ĺ
d	Participation in the execution of a community-wide plan	i l		İ
е	Inclusion of a community benefit section in operational plans	il		i
f	Adoption of a budget for provision of services that address the needs identified in the CHNA	il		i
g	Prioritization of health needs in its community	i l		İ
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community	il		i
i	O ther (describe in Part VI)	i l		i
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		<u> </u>
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as	8a		l
b	required by section 501(r)(3)?	8b		_
	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its		$\neg$	
	hospital facilities? \$	ı l		ı

P	art V Facility Information (continued)			
Fir	ancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 150 00000000000%			
	If "No," explain in Part VI the criteria the hospital facility used		U	
11	Used FPG to determine eligibility for providing discounted care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 250 0000000000000% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
Ь	Asset level			
С	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	O ther (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
C	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	Other (describe in Part VI)			
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial	4-	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
10	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
c	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Part VI)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before			
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
a	Reporting to credit agency			
Ь	<u>-</u>			
C	Liens on residences			
d	Body attachments  Other similar actions (describe in Part VI)			
_	(Ather cimilar actions (describe in Part VI)	1		i

If "Yes," explain in Part VI

If "Yes," explain in Part VI

o c n	edule H (Form 990) 2012		F	Pα
Pä	art V Facility Information (continued)			_
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Part VI)			
Ро	licy Relating to Emergency Medical Care			_
			Yes	r
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
c	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	O ther (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			_
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
а	can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged		l	
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance			

22 During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any

21

**22** Yes

Νo

### Part V Facility Information (continued)

## Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How	n many non-hospital health care facilities did the org	anization operate during the tax year?
<u>Nan</u>	ne and address	Type of Facility (describe)
1	DEACONESS INTERCITY IMAGING LLC 915 HIGHLAND BLVD BOZEMAN,MT 59715	OUTPATIENT IMAGING CENTER
2	ROCKY MOUNTAIN SURGERY CENTER LLC 1450 ELLIS ST SUITE 101 BOZEMAN, MT 59715	OUTPATIENT SURGICAL CENTER
3	BOZEMAN DIALYSIS CENTER 931 HIGHLAND BLVD SUITE 3105 BOZEMAN,MT 59715	OUTPATIENT DIALYSIS CENTER
4	HILLCREST SENIOR LIVING 1201 HIGHLAND BLVD BOZEMAN, MT 59715	INDEPENDENT AND ASSISTED LIVING FACILITY
5	HOSPICE OF SOUTHWEST MONTANA LLC 1600 ELLIS STREET SUITE 3A BOZEMAN, MT 59715	HOSPICE SERVICES
6	FAMILY DOCTORS URGENT CARE LLC 120 N 18TH AVENUE BOZEMAN, MT 59715	OUTPATIENT HEALTH CARE
7		
8		
9		
10		

Schedule H (Form 990) 2012
Part VI Supplemental Information

Part VI Supplemental Information

Complete this part to provide the following information

constituents it serves

a community benefit report

Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any

needs assessments reported in Part V, Section B

Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy

Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the

organization and its affiliates in promoting the health of the communities served

Community information. Describe the community the organization serves, taking into account the geographic area and demographic

State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files

Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

Identifier ReturnReference Explanation PART I, LINE 3C ANY INDIVIDUAL AND THEIR DEPENDENTS WHO ARE AT 150% OF THE FEDERAL POVERTY INCOME LEVEL OR BELOW WILL BE ELIGIBLE TO RECEIVE A 100% WRITE-OFF OF THE SELF-PAY PORTION OF INCURRED CHARGES, UPON COMPLETION OF AN APPLICATION ANY UNINSURED INDIVIDUAL WITH INCOME UNDER 250% OF THE FEDERAL POVERTY GUIDELINES (FPG) WILL BE ELIGIBLE TO RECEIVE A DISCOUNT FROM CHARGES BASED ON CERTAIN GUIDELINES COMPLETION OF THE FINANCIAL ASSISTANCE APPLICATION WILL BE REQUIRED IN SOME CASES, FULL OR PARTIAL ASSISTANCE MAY BE PROVIDED TO INSURED INDIVIDUALS WITH GROSS FAMILY INCOMES ABOVE 250% OF THE FPG ADJUSTED FOR FAMILY SIZE CATASTROPHIC FINANCIAL ASSISTANCE IS AVAILABLE TO INDIVIDUALS WHO HAVE A LARGE BALANCE REMAINING AFTER ALL THIRD PARTY PAYMENTS HAVE BEEN TAKEN INTO ACCOUNT THE BALANCE UNDER CONSIDERATION IS THAT AMOUNT WHICH IS DEEMED TO BE THE PATIENT'S FINANCIAL RESPONSIBILITY IF SUCH RESPONSIBILITY IS GREATER THAN 50% OF THE FAMILY'S ANNUAL HOUSEHOLD INCOME, THE EXCESS AMOUNT WILL BE TREATED AS CATASTROPHIC FINANCIAL ASSISTANCE AND WRITTEN OFF OF THE PATIENT'S ACCOUNT THIS ASSISTANCE IS AVAILABLE WITHOUT RESPECT TO THE FPG, BUT THEY MUST FOLLOW THE SAME PROCESS AS ALL OTHER PATIENTS SEEKING FINANCIAL ASSISTANCE BASED UPON FPG ASSET TESTS ARE NOT USED FOR DETERMINING ANY LEVEL OF FINANCIAL ASSISTANCE ALL DECISIONS REGARDING FINANCIAL ASSISTANCE ARE IN THE SOLE DISCRETION OF BDH PRIOR TO PROVIDING SERVICES, BDH WILL MAKE AN EFFORT TO NOTIFY THE PATIENT REGARDING THEIR ELIGIBILITY FOR FINANCIAL ASSISTANCE PART I, LINE 6A THE ORGANIZATION'S COMMUNITY BENEFIT REPORT CAN BE FOUND ON ITS WEBSITE AT WWW BOZEMANDEACONESS ORG/REPORTS PART I, LINE 7 THE COST TO CHARGE RATIO FROM WORKSHEET 2 WAS USED TO OBTAIN THE COSTS RELATED TO CHARITY CARE, MEDICAID, AND OTHER MEANS-TESTED PROGRAMS ALL OTHER BENEFITS WERE CALCULATED USING OUR INTERNAL COSTING SYSTEM THIS SYSTEM ASSIGNS ALL DIRECT EXPENSES TO SEPARATE COST CENTERS (DEPARTMENTS) AND ACCOUNTS INDIRECT COSTS ARE THEN ALLOCATED TO APPLICABLE DEPARTMENTS BASED ON APPROPRIATE STATISTICS FOR EXAMPLE, ENGINEERING AND ENVIRONMENTAL SERVICES WOULD BE ALLOCATED BASED ON SQUARE FOOTAGE WHEREAS INFORMATION SYSTEMS AND BENEFITS ARE ALLOCATED BASED ON AN ACCUMULATED COST PERCENTAGE AS DETERMINED BY THE MEDICARE COST REPORT OUR INTERNAL SYSTEM DOES RECORD PATIENT REVENUES BASED ON TYPE (INPATIENT VS OUTPATIENT VS EMERGENCY) AND PAYOR (MEDICAID, MEDICARE, COMMERCIAL, SELF-PAY, ETC ) RELATED COSTS ARE THEN DETERMINED BASED ON THE PRO-RATED SHARE AS A PERCENTAGE OF THE TOTAL FOR EXAMPLE, IF MEDICAID COMPRISES 7% OF A DEPARTMENT'S REVENUE, MEDICAID EXPENSES ARE CALCULATED AT 7% OF THE TOTAL AS PART I, LINE 7G AMOUNT OF COST ATTRIBUTABLE TO A PHYSICIAN CLINIC IS \$28,543,556 ALL COSTS ASSOCIATED WITH A PROVIDER-BASED CLINIC OPERATIONAL DEPARTMENT WERE CONSIDERED PART OF PART I, L7 COL(F) THE AMOUNT OF BAD DEBT EXPENSE REMOVED FROM THE DENOMINATOR IS \$10,465,697 PART II BOZEMAN DEACONESS HEALTH SERVICES PROVIDED LEADERSHIP DEVELOPMENT TO ASPIRING HEALTHCARE PROFESSIONALS THROUGH THE JUNIOR ACHIEVEMENT PROGRAM BDHS EMPLOYEES SPOKE WITH HIGH SCHOOL STUDENTS ABOUT A CAREER AS A NURSE AND PROVIDED THEM WITH REAL LIFE EXAMPLES OF WHAT THE PROFESSION ENTAILS THESE ACTIVITIES PROMOTE HEALTHCARE BECAUSE THE INDIVIDUALS ARE DIRECTED TOWARD LEARNING ABOUT HEALTH CARE PROFESSIONS AND WILL HOPEFULLY ENCOURAGE FUTURE INTEREST IN THESE TYPES OF POSITIONS THAT PROMOTE HEALTHCARE ONE OF OUR ADMINISTRATORS PARTICIPATED IN ECONOMIC AND BUSINESS DEVELOPMENT THROUGH INVOLVEMENT IN SEVERAL ADVISORY BOARDS AND TASK FORCE PROJECTS AND INITIATIVES THE INVOLVEMENT IN THESE COMMUNITY INITIATIVES PROVIDES AWARENESS OF HEALTH ISSUES AND EDUCATION ON HOW TO ACCESS HEALTH SERVICES PART III, LINE 4 BAD DEBT IS REPORTED AT CHARGES AS RECORDED BY THE ORGANIZATION AND INCLUDED JOINT VENTURES BAD DEBT IS REPORTED BASED UPON ACTUAL BAD DEBT EXPENSE NET OF DISCOUNTS AND CONTRACTUAL ADJUSTMENTS, LESS RECOVERIES IN DETERMINING THE AMOUNT OF BAD DEBT ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER OUR CHARITY CARE POLICY, WE OBTAINED STATISTICAL INFORMATION DIRECTLY FROM OUR CREDIT AGENCIES FROM THIS INFORMATION WE WERE ABLE TO CALCULATE AN AVERAGE PERCENTAGE (15%) OF ACCOUNTS TURNED OVER FOR COLLECTIONS THAT WOULD HAVE BEEN SUBSEQUENTLY DEEMED UNCOLLECTIBLE OR RETURNED FOR CHARITY THIS PERCENTAGE WAS APPLIED TO BAD DEBT EXPENSE AT CHARGES TO DETERMINE THE ESTIMATE NONE OF THE BAD DEBT IS INCLUDED AS COMMUNITY BENEFIT NOTE IN AUDITED FINANCIAL STATEMENTS THE CARRYING AMOUNT OF PATIENT AND RESIDENT RECEIVABLES IS REDUCED BY A VALUATION ALLOWANCE THAT REFLECTS MANAGEMENT'S BEST ESTIMATE OF AMOUNTS THAT WILL NOT BE COLLECTED FROM PATIENTS, RESIDENTS AND THIRD-PARTY PAYORS MANAGEMENT REVIEWS PATIENT AND RESIDENT RECEIVABLES BY PAYOR CLASS AND APPLIES PERCENTAGES TO DETERMINE ESTIMATED AMOUNTS THAT WILL NOT BE COLLECTED FROM THIRD PARTIES UNDER CONTRACTUAL AGREEMENTS AND AMOUNTS THAT WILL NOT BE COLLECTED FROM PATIENTS AND RESIDENTS DUE TO BAD DEBTS MANAGEMENT CONSIDERS HISTORICAL WRITE OFF AND RECOVERY INFORMATION IN DETERMINING THE ESTIMATED BAD DEBT PROVISION PART III, LINE 8 THE ENTIRE AMOUNT OF SHORTFALL SHOULD BE CONSIDERED A COMMUNITY BENEFIT THE MEDICARE SHORTFALL REPRESENTS A COST ABSORBED BY THE HOSPITAL AS A RESULT OF PROVIDING CARE TO MEDICARE PATIENTS THE CONTRACT DRIVING THIS LOSS IS A NONDISCRETIONARY CONTRACT, AS IS PROVIDING THE SERVICES TO THIS POPULATION OF INDIVIDUALS THE COST OF PROVIDING THIS BENEFIT TO THE COMMUNITY SHOULD BE REPORTABLE AS SUCH MEDICARE ALLOWABLE COSTS OF CARE ARE BASED ON THE MEDICARE COST REPORT THE MEDICARE COST REPORT IS COMPLETED BASED ON THE RULES AND REGULATIONS SET FORTH BY CMS FOR THE JOINT VENTURES, NET MEDICARE REVENUE WAS USED AS THE REVENUE RECEIVED, AND THAT PERCENTAGE OF TOTAL REVENUES WAS APPLIED AGAINST OPERATING EXPENSES TO DETERMINE RELATED COSTS THE JOINT VENTURE <u>PORTION OF THE SHORTFALL IS \$793,338</u> PART III, LINE 9B THE COLLECTION POLICY DOES NOT SPECIFICALLY ADDRESS THE COLLECTION PRACTICES TO BE FOLLOWED FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR CHARITY CARE OR FINANCIAL ASSISTANCE BOZEMAN DEACONESS PART V, SECTION B, LINE 14G A SUMMARY OF THE HOSPITAL FINANCIAL ASSISTANCE POLICY IS POSTED ON THE HOSPITAL FACILITY WEBSITE, ATTACHED TO BILLING INVOICES, PROVIDED TO PATIENTS ON ADMISSION TO THE HOSPITAL FACILITY AND IS AVAILABLE UPON REOUEST INFORMATION ABOUT FINANCIAL ASSISTANCE IS ALSO INCLUDED IN OUR PATIENT FINANCIAL SERVICES BROCHURE BOZEMAN DEACONESS PART V, SECTION B, LINE 20D FOR ALL SELF-PAY PATIENTS, AN AUTOMATIC 5% DISCOUNT IS APPLIED TO HOSPITAL CHARGES UPON BILLING THIS IS COMPARABLE TO WHAT OUR MOST FAVORABLE INSURANCE CONTRACT RATE WOULD BE BOZEMAN DEACONESS PART V, SECTION B, LINE 22 ALL INDIVIDUALS ELIGIBLE UNDER THE HOSPITAL FINANCIAL ASSISTANCE POLICY HOSPITAL ARE PROVIDED A DISCOUNT FOR EMERGENCY AND OTHER MEDICALLY NECESSARY CARE THE FINANCIAL ASSISTANCE POLICY DOES NOT APPLY TO ELECTIVE PROCEDURES THEREFORE, FAP-ELIGIBLE PATIENTS WITHOUT INSURANCE MAY BE CHARGED GROSS CHARGES <u>ON ELECTIVE PROCEDURES</u> PART V, SECTION B, LINE 1 THE REPORT WAS COMPLETED IN 2012, HOWEVER DUE TO SECTION B, LINES 1 - 8C BEING OPTIONAL FOR 2012, THESE QUESTIONS HAVE NOT BEEN COMPLETED AND WILL BE ANSWERED IN 2013 PART VI, LINE 2 IN 2011, BDHS PARTNERED WITH GCCHD TO CONDUCT A LARGER AND COMPREHENSIVE GRANT: FUNDED COMMUNITY HEALTH ASSESSMENT AND HEALTH IMPROVEMENT PLANNING FOCUSING ON GALLATIN COUNTY CALLED THE "HEALTHY GALLATIN" INITIATIVE THE HEALTHY GALLATIN INITIATIVE IS A RESULT OF COLLABORATION BETWEEN GCCHD, CHP, MONTANA STATE UNIVERSITY'S LOCAL GOVERNMENT CENTER AND MANY OTHER ORGANIZATIONS, ALL OF WHOM SHARE THE COMMITMENT TO AND HAVE A ROLE IN THE COMMUNITY'S HEALTH AND OVERALL WELL-BEING THIS INITIATIVE CALLS FOR CONDUCTING 4 ASSESSMENTS AND IS INTENDED TO RESULT IN THE DEVELOPMENT OF A COMMUNITY-WIDE STRATEGIC PLAN FOR COMMUNITY HEALTH IMPROVEMENT TOGETHER, THESE 4 ASSESSMENTS CALL FOR COMMUNITY INVOLVEMENT WHICH HELPS ENSURE APPROPRIATE COMMUNITY OWNERSHIP OF THE HEALTHY GALLATIN INITIATIVE RESULTS OF THESE ASSESSMENTS WERE MADE PUBLIC IN JANUARY 2012 AND AN IMPLEMENTATION STRATEGY WAS APPROVED BY THE BOARD LATER IN FALL OF 2012 1 COMMUNITY HEALTH STATUS ASSESSMENT (CHSA) IDENTIFIED PRIORITY COMMUNITY HEALTH AND QUALITY OF LIFE ISSUES THROUGH THE 3-COUNTY JOINT HEALTHY GALLATIN CHNA CONDUCTED VIA TELEPHONE SURVEY IN THE SUMMER OF 2011 2 COMMUNITY THEMES AND STRENGTHS ASSESSMENT (CTSA) PROVIDED A DEEP UNDERSTANDING OF THE ISSUES RESIDENTS FEEL ARE IMPORTANT THIS WAS CONDUCTED THROUGH A SERIES OF IN-DEPTH COMMUNITY CONVERSATIONS CALLED 'STUDY CIRCLES" IN SEVEN DIFFERENT COMMUNITIES THROUGHOUT GALLATIN COUNTY THESE FACILITATED SMALL GROUP, DEMOCRATIC, HIGHLY PARTICIPATORY CONVERSATIONS/DISCUSSIONS OCCUR ONCE A WEEK OVER A PERIOD OF THREE WEEKS THESE CONVERSATIONS WERE MEANT TO EMPOWER PEOPLE NOT ONLY TO FIGURE OUT THE MOST IMPORTANT HEALTH ISSUES, BUT TO ALSO PRODUCE IDEAS AND IDENTIFY SOLUTIONS THAT WILL WORK BEST FOR THEIR INDIVIDUAL COMMUNITY, AND GALLATIN COUNTY AS A WHOLE STUDY CIRCLES, CONDUCTED FROM MARCH THROUGH JULY 2011, WERE COMPLETED IN 7 COMMUNITIES BOZEMAN, BELGRADE, THREE FORKS, WEST YELLOWSTONE, MANHATTAN/AMSTERDAM/CHURCHILL, GALLATIN GATEWAY AND BIG SKY THE FACILITATION GUIDE USED CALLED "BUILDING A HEALTHIER COMMUNITY WHAT CAN WE DO TO MAKE AND KEEP OUR COMMUNITY HEALTHY, STRONG, AND VIBRANT" WAS DEVELOPED BY THE STUDY CIRCLES RESOURCE CENTER, A PROJECT OF THE TOPSFIELD FOUNDATION, INC, A NONPROFIT, NONPARTISAN FOUNDATION DEDICATED TO ADVANCING DELIBERATIVE DEMOCRACY AND IMPROVING THE QUALITY OF PUBLIC LIFE IN THE UNITED STATES 3 LOCAL PUBLIC HEALTH SYSTEM ASSESSMENT (LPHSA) FOCUSED ON THE LOCAL PUBLIC HEALTH SYSTEM---ALL OF THE ORGANIZATIONS AND ENTITIES, WHETHER PUBLIC, PRIVATE, OR VOLUNTARY, THAT CONTRIBUTES TO THE DELIVERY OF PUBLIC HEALTH SERVICES WITHIN A COMMUNITY THE PURPOSE OF THE ASSESSMENT WAS TO EVALUATE THE ACTIVITIES, COMPONENTS AND CAPACITIES OF OUR LOCAL PUBLIC HEALTH SYSTEM IN PROVIDING THE ESSENTIAL PUBLIC HEALTH SERVICES IN GALLATIN COUNTY THE DIALOGUE THAT OCCURRED IN ANSWERING THESE QUESTIONS HELPED IDENTIFY AREAS OF STRENGTH AND WEAKNESS AND DETERMINE OPPORTUNITIES FOR IMPROVEMENT THE ASSESSMENT INSTRUMENT USED WAS DEVELOPED BY THE NATIONAL PUBLIC HEALTH PERFORMANCE STANDARDS PROGRAM WHICH IS A COLLABORATIVE EFFORT OF SEVEN NATIONAL PARTNERS, WHICH INCLUDES CDC AND THE AMERICAN PUBLIC HEALTH ASSOCIATION THE GALLATIN COUNTY LPHSA WAS CONDUCTED OVER 2 DAYS IN APRIL 2011 THIRTY-EIGHT ORGANIZATIONS AND SIXTY-FIVE INDIVIDUALS PARTICIPATED, INCLUDING REPRESENTATION FROM THE LOCAL HEALTH DEPARTMENT, HEALTHCARE PROVIDERS, HUMAN SERVICE ORGANIZATIONS, SCHOOLS AND UNIVERSITIES, ELECTED OFFICIALS AND GOVERNMENTAL ORGANIZATIONS, FAITH INSTITUTIONS, YOUTH DEVELOPMENT ORGANIZATIONS, ECONOMIC AND PHILANTHROPIC ORGANIZATIONS, AND ENVIRONMENTAL AGENCIES 4 FORCES OF CHANGE ASSESSMENT (FCA) WAS AIMED AT IDENTIFYING FORCES--SUCH AS TRENDS, FACTORS, OR EVENTS----THAT ARE OR WILL BE INFLUENCING THE HEALTH AND QUALITY OF LIFE OF THE COMMUNITY AND THE WORK OF THE LOCAL PUBLIC HEALTH SYSTEM THE ASSESSMENT WAS CONDUCTED DURING ONE, THREE-HOUR BRAINSTORMING SESSION WITH REPRESENTATION FROM DIFFERENT ORGANIZATIONS FROM ACROSS THE COUNTY INCLUDING ACADEMIA, COMMUNITY HEALTH, RURAL HEALTH, AND ENVIRONMENTAL HEALTH ORGANIZATIONS PARTICIPANTS IDENTIFIED FACTORS, TRENDS AND EVENTS AFFECTING THE HEALTH OF GALLATIN COUNTY, RANGING FROM ECONOMIC FORCES TO SOCIAL, POLITICAL, AND ENVIRONMENTAL FORCES PARTICIPANTS ALSO IDENTIFIED BOTH THREATS AND OPPOR<u>TUNITIES FOR MANY OF THE FORCES IDENTIFIED</u> PART VI, LINE 3 BOZEMAN DEACONESS HOSPITAL IS DEEPLY COMMITTED TO PROVIDING FINANCIAL ASSISTANCE TO PATIENTS NEEDING, BUT UNABLE TO AFFORD, MEDICALLY NECESSARY HEALTH CARE SERVICES BDH POSTS NOTICE OF ITS FINANCIAL ASSISTANCE POLICY IN ALL ADMITTING AREAS, AS WELL AS ON THE WEBSITE AT THE EARLIEST FEASIBLE TIME, BDH WILL ATTEMPT TO DETERMINE WHETHER A PATIENT HAS THIRD PARTY COVERAGE FOR ANY PART OF THE HOSPITAL SERVICES PROVIDED IF A PATIENT DOES NOT HAVE THIRD PARTY COVERAGE, A PATIENT ADVOCATE FROM THE MASH PROGRAM WILL SCREEN ALL INPATIENT CASES AND ANY OUTPATIENT CASES EXCEEDING \$1,000 IN TOTAL CHARGES TO DETERMINE IF THE PATIENT QUALIFIES FOR THIRD PARTY FUNDING IF NOT, THE PATIENT ADVOCATE WILL EXPLAIN THE FINANCIAL ASSISTANCE POLICY AND GIVE THE PATIENT AN APPLICATION IF DESIRED IN CIRCUMSTANCES WHERE PAYMENT IN FULL WILL CAUSE FINANCIAL HARDSHIP THAT WILL SIGNIFICANTLY HARM THE PATIENT OR PATIENT'S FAMILY, THE APPLICANT MAY BE ASKED TO VISIT WITH CONSUMER CREDIT COUNSELING SERVICES TO FURTHER REVIEW THEIR FINANCIAL SITUATIONS UPON REQUEST, PATIENTS MAY BE ASKED TO COMPLETE AN APPLICATION FOR MEDICAID PARTICIPATION OR FOR COVERAGE BY OTHER GOVERNMENTAL PAYMENT PROGRAMS PATIENT BILLS ALSO CONTAIN BILLING INFORMATION EXPLAINING FINANCIAL OPTIONS AND PROVIDE CONTACT INFORMATION TO THE APPROPRIATE RESOURCES PART VI, LINE 4 BOZEMAN DEACONESS HEALTH SERVICES MAINTAINS A 3 COUNTY SERVICE AREA OF GALLATIN, PARK, AND MADISON COUNTIES AS OF JULY 1, 2012, THE CENSUS BUREAU ESTIMATES THAT THE 3-COUNTY AREA NOW REPRESENTS A POPULATION OF APPROXIMATELY 116,000, A 2 7% (3,074) INCREASE FROM CENSUS 2010, WITH MUCH OF THE GROWTH CONCENTRATED IN GALLATIN BDHS IS STILL THE ONLY HOSPITAL FACILITY IN GALLATIN COUNTY, ITS PRIMARY SERVICE AREA, REPRESENTING ABOUT 87% OF INPATIENT ADMISSIONS BDHS CONSIDERS BOTH PARK AND MADISON COUNTIES. EACH HAVING A CRITICAL ACCESS HOSPITAL, AS SECONDARY SERVICE AREAS, REPRESENTING ABOUT 8% OF BDHS' INPATIENT POPULATION GALLATIN'S MEDIAN HOUSEHOLD INCOME (HHI) HAS CHANGED DRAMATICALLY OVER THE PAST DECADE FROM \$38,000 IN 2000 TO \$50,000 IN 2010 HOWEVER, THE PROPORTION OF PERSONS LIVING BELOW THE FEDERAL POVERTY LEVEL (FPL) HASN'T CHANGED AND REMAINED AROUND 13% IF PERSONS LIVING BETWEEN 100% TO 199% OF FPL ARE INCLUDED, THIS RATE JUMPS TO 30% TOGETHER, THESE RESIDENTS (I E LIVING BELOW 200% OF FPL) COMPRISE THE LOW-INCOME SEGMENT OF THE POPULATION PART VI, LINE 5 AS A SOLE COMMUNITY HOSPITAL,

BOZEMAN DEACONESS HEALTH SERVICES IS COMMITTED TO PROVIDING QUALITY CARE AND PROMOTING HEALTH TO THE VERY COMMUNITY THAT SUPPORTS US OUR GOVERNING BODY IS REPRESENTED BY INDIVIDUALS OF

MAINTAINING A HIGH LEVEL OF PATIENT CARE THROUGH

ORGANIZATIONS THAT ACTIVELY PROMOTE THE HEALTH

PART VI, LINE 6 BOZEMAN DEACONESS HEALTH SERVICES
OWNS A MAJORITY INTEREST IN ADVANCED MEDICAL
IMAGING AND ROCKY MOUNTAIN SURGERY CENTER THESE
ORGANIZATIONS HOLD SIMILAR POLICIES REGARDING
PROVIDING CARE TO ALL MEMBERS OF THE COMMUNITY
AND OFFERING FINANCIAL ASSISTANCE AS DETERMINED

PART VI, LINE 6B THE ORGANIZATION'S COMMUNITY BENEFIT REPORT CAN BE FOUND ON ITS WEBSITE AT

Schedule H (Form 990) 2012

INVESTMENTS BDHS GIVES BACK TO ITS COMMUNITY THROUGH COMMUNITY BENEFIT OPPORTUNITIES, WHICH AT JUST UNDER \$18 MILLION COMPRISED 10 5% OF OUR TOTAL OPERATING EXPENSES (EXCLUDING BAD DEBT) IN

OUR COMMUNITY, WITH ALL BUT ONE BEING

INDEPENDENT TO OUR ORGANIZATION TO ENSURE
IMMEDIATE ACCESS TO CARE, BDHS HAS AN OPEN
MEDICAL STAFF AND REQUIRES EACH MEDICAL STAFF
MEMBER TO CARE FOR ANYONE PRESENTING A NEED FOR
CARE IN THE EMERGENCY DEPARTMENT WE ALSO DEVOTE

A SIGNIFICANT AMOUNT OF SURPLUS FUNDS TO

QUALITY INITIATIVES AND TECHNOLOGY

2012 VARIOUS EMPLOYEES, PHYSICIANS, ADMINISTRATORS, AND BOARD MEMBERS OF THE HOSPITAL ARE ACTIVELY INVOLVED IN VOLUNTEER ROLES INCLUDING COMMUNITY BOARD POSITIONS IN

OF THE COMMUNITY

BY ABILITY TO PAY

WWW BOZEMANDEACONESS ORG

NUMEROUS OTHER ACTIVITIES, GROUPS, AND

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Part I General Information on Grants and Assistance

Schedule I (Form 990)

## Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

► Attach to Form 990

OMB No 1545-0047

2012

DLN: 93493305004353

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization
BOZEMAN DEACONESS HEALTH SERVICES

Employer identification number

81-0232121

		o Governments and receive					d "Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
(1) WESTERN MONTANA MENTAL HEALTH CENTER BLDG T-9 FORT MISSOULA RD MISSOULA,MT 59804	81-0307814	501(C)(3)	169,500				SUPPORT COMMUNITY HEALTH CRISIS PROGRAMS WITHIN OUR SERVICE AREA
(2) BOZEMAN DEACONESS FOUNDATION 931 HIGHLAND BLVD SUITE 3200 BOZEMAN,MT 59715	81-1407943	501(C)(3)	500,000				FUND ENDOWMENTS
(3) COMMUNITY HEALTH PARTNERS 126 S MAIN STREET LIVINGSTON, MT 59047	84-1420492	501(C)(3)	45,000				SUPPORT COMMUNITY HEALTH PROGRAMS WITHIN OUR SERVICE AREA

Schedule I	(Form 990) 2012	
Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Pe	art IV, line 22.
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	<b>(d)</b> A mount of non-cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
	1	1	I	1	I

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier Return Reference		Explanation					
PROCEDURE FOR MONITORING GRANTS IN THE U S	·	SCHEDULE I, PART I, LINE 2 RECIPIENTS OF GRANTS AND ASSISTANCE PREPARE INFORMATIONAL REPORTS SUBSTANTIATING THE USE OF THE FUNDS THAT WERE EARMARKED TO SUPPORT COMMUNITY HEALTH PROGRAMS INVOLVEMENT OF BOZEMAN DEACONESS HEALTH SERVICES STAFF AND/OR ADMINISTRATION AS VOLUNTEERS IN THE ACTIVITIES BEING SUPPORTED ALSO ENSURES PROPER USAGE OF FUNDS					

DLN: 93493305004353

OMB No 1545-0047

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization BOZEMAN DEACONESS HEALTH SERVICES

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

**Employer identification number** 

81-0232121

Pa	rt I Questions Regarding Compensati	on				
					Yes	No
1a	Check the appropriate box(es) if the organization p 990, Part VII, Section A, line 1a Complete Part I		ny of the following to or for a person listed in Form ide any relevant information regarding these items			
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	▼ Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the reimbursement or provision of all of the expenses			1b	Yes	
2	Did the organization require substantiation prior to directors, trustees, and the CEO/Executive Directors			_		
	unectors, trustees, and the CLO/Executive Direc	tor, regard	ing the items thetked in line 1a.	2	Yes	
3	Indicate which, if any, of the following the filing org organization's CEO/Executive Director Check all used by a related organization to establish compe	that apply				
	✓ Compensation committee	<u> </u>	Written employment contract			
	Independent compensation consultant	Γ	Compensation survey or study			
	Form 990 of other organizations		Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990 or a related organization	), Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-contr	ol paymen	t?	4a	Yes	
b	Participate in, or receive payment from, a supplem	nental non	qualified retirement plan?	4b		No
c	Participate in, or receive payment from, an equity-	-based co	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and	provide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only r	must comp	olete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section compensation contingent on the revenues of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			5a		No
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section compensation contingent on the net earnings of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			6a	Yes	
b	Any related organization?			6b		No
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes,			7	Yes	
8	Were any amounts reported in Form 990, Part VII	, paid or a	ccured pursuant to a contract that was			
	subject to the initial contract exception described		tions section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow t section 53 4958-6(c)?	the rebutta	able presumption procedure described in Regulations	9		

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Also complete this part for any additi	onar miormation	
Identifier	Return Reference	Explanation
	PART I, LINE 1A	PER CONTRACT, THE CEO IS REIMBURSED FOR TWO BUSINESS TRIPS PER YEAR WHERE THEIR SPOUSE ACCOMPANIES THEM THESE ARE REPORTED AS TAXABLE COMPENSATION
	PART I, LINE 4A	STAN MOSER RECEIVED A SEVERANCE PAYMENT IN THE AMOUNT OF \$581,700 83
	PART I, LINE 6	A PHYSICIAN LISTED IN PART VII, SECTION A, RECEIVES INCENTIVE COMPENSATION BASED ON ACTUAL RELATIVE VALUE UNIT'S (RVU'S) PRODUCED IN EXCESS OF TARGETS THE TOTAL OF THE INCENTIVE IS CALCULATED BY TAKING THE EXCESS RVU'S TIMES A RVU CONVERTER THE RVU CONVERTER IS BASED UPON NET EARNINGS FROM SERVICES PROVIDED BY THE PHYSICIAN
	PART I, LINE 7	THE BOARD ESTABLISHES GOALS EACH YEAR AND IF MET, THERE IS COMPENSATION TIED TO THEM ALL SUCH COMPENSATION IS REVIEWED BY THE INDEPENDENT COMPENSATION SPECIALISTS INCENTIVE COMPENSATION IS DETERMINED BY ACHIEVING FINANCIAL PERFORMANCE IN EXCESS OF BUDGETED PERFORMANCE, AND ACHIEVING PRE-DETERMINDED GOALS DEALING WITH PATIENT QUALITY, PATIENT SATISFACTION AND EMPLOYEE SATISFACTION THIS APPLIES TO ALL SENIOR ADMINISTRATION AND ALL PHYSICIANS (WITH ONE EXCEPTION DESCRIBED IN SCHEDULE J, PART I LINE 6A) THAT RECEIVES COMPENSATION AND INCLUDES INCENTIVE COMPENSATION REFLECTED IN PART II, COLUMN B(II)
SUPPLEMENTAL INFORMATION	PART III	PART II THE AMOUNT PAID TO THE FORMER CEO WAS FOR COMPENSATION EARNED FROM AN INCENTIVE PLAN THAT WAS IN PLACE DURING HIS TENURE AT BOZEMAN DECONESS HEALTH SERVICES, BUT NOT PAYABLE UNTIL AFTER THE ENDING OF THE FISCAL YEAR

Schedule J (Form 990) 2012

Software ID: Software Version:

**EIN:** 81-0232121

Name: BOZEMAN DEACONESS HEALTH SERVICES

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1 or ill 330/ Schedule 3/ Fare		. Officers, Direct	1010/ 11 ab 10 00/ 100	1p.o., 000, aa	ia ingrest compensated Employees							
(A) Name		(B) Breakdown o	of W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form				
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ				
JOHN ROBBINS MD	(I) (II)	136,261 0	5,000	562	28,671 0	13,819	184,313	0				
STAN MOSER	(I) (II)	167,614 0	70,525	591,844 0	8,640 0	7,512	846,135	0				
GORDON DAVIDSON	(I) (II)	271,238 0	103,437	11,290	36,661 0	16,437	439,063	0				
ELIZABETH LEWIS	(I) (II)	209,893 0	166,132 0	7,023	33,663 0	19,130	435,841	0				
HUGH HETHERINGTON MD	(ı) (ıı)	488,084 0	127,089	828	32,000 0	22,262	670,263	0				
ANNE CASTILLO MD	(I) (II)	653,053 0	5,000	828	15,000 0	948	674,829	0				
JACK HENSOLD MD	(I) (II)	550,373 0	5,000	2,376	33,165 0	18,610	609,524	0				
DANE SOBEK MD	(I) (II)	563,352 0	87,500 0	360	32,566 0	18,389	702,167	0				
BLAIR ERB MD	(I) (II)	571,712 0	100,000	1,548	15,000 0	21,029	709,289	0				
JOHN NORDWICK	(ı) (ıı)	13,277 0	414,068	58,107	77	11,454	496,983	0				

Schedule K (Form 990)

**Supplemental Information on Tax Exempt Bonds** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493305004353

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

	ne of the organization ZEMAN DEACONESS HEALTH S	SERVICES									Employer identification number					
										8	1-02321	121				
Pa	art I Bond Issues (a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue p	price	<b>(f)</b> De:	scriptic	on of purpose	(g) [	Defeased	d beha	On alf of suer		) Pool ancing	
			<b></b>			'				Yes	s No	Yes	No	Yes	No	
A	MONTANA FACILITY FINANCE AUTHORITY	81-0302402	61204JAW4	03-01-2004	12,591	1,558	FUND NEW BUILDING IV ADDTN BOZEMAN DEACONESS CAMPUS & REFUND 6/10/93 BONDS				X		x		х	
В	MONTANA FACILITY FINANCE AUTHORITY	81-0302402	621043CZ0	09-21-2005	28,001	1,371	& DEFEAS	FUND ADDTN TO HILLCREST & DEFEASE 3/28/00 HILLCREST CONSTRUCTION			х		х		х	
c	MONTANA FACILITY FINANCE AUTHORITY	36-4615155	61204EAH8	04-22-2010	6,64	15,000		REFINANCING OF 1998 BOND DEBT ISSUED 9/2/1998		1D	х		Х		х	
D	MONTANA FACILITY FINANCE AUTHORITY	81-0302402	61204MAS6	09-28-2011	20,680		EQUIPME	O FUND STRUCTURE AND QUIPMENT OF NEW ER, CQUISITION OF LEGACY			х		х		Х	
Pa	Proceeds															
	1 Amount of bonds retired			Α			B	B 4 755 000		<u> </u>			D			
1	A mount of bonds retired  A mount of bonds legally defe					6,165,	,000		4,755,000		1,56	50,000			635,000	
2	Total proceeds of issue	aseu			<del></del>							- 220				
3 4	Gross proceeds in reserve ful	unde			+	12,616,			28,220,708		6,64	45,000	i		,689,941	
<u>4</u> 5	Capitalized interest from proc				+	<u> </u>	5,188		1,896,340			$\longrightarrow$	<u> </u>			
6	Proceeds in refunding escrow				+		,100 213,865		213,865			$\longrightarrow$	i		9,777	
<del>                                    </del>	Issuance costs from proceed					297,573 345,919		345,919			37,988	<u> </u>		421,184		
/ 8	Credit enhancement from pro				+		,5/3		343,917		137,900			721,104		
9	Working capital expenditures				+		+		+			$\rightarrow$			•	
10	Capital expenditures from pro				<del>                                     </del>	7,033,	560		7,152,476			$\rightarrow$	20,258,980			
11	O ther spent proceeds					4,518,		•	18,612,108	6,507,012						
12	O ther unspent proceeds					<del></del>					<del></del>		1			
13	Year of substantial completio	on	-		200	05		200	06		2010		2013			
ı —					Yes	No	γ	es	No	Yes		No	Yes	<i>5</i>	No	
14	Were the bonds issued as par	irt of a current refundi	ing issue?		Х	·			Х	Х					Х	
15	Were the bonds issued as par	irt of an advance refur	nding issue?			Х	$\overline{}$	Х			<b>T</b>	Х			Х	
16	Has the final allocation of pro	oceeds been made?			Х		;	Х		Х			i		Х	
17	Does the organization mainta allocation of proceeds?	aın adequate books a	nd records to supp	ort the final	х	1	;	Х	1	Х			Х			
Pa	rt IIII Private Business l	Use														
1					Yes A				В		C			D		
ı						No	<u>۲</u> د	⁄es	No	Yes		No	Yes	<u>.</u>	No	

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Χ

Χ

Χ

Part Private Business Use (Continued) В C D Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Х Х Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-Χ Χ Х financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside d counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 00000% 0 00000% 0 00000% other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 0 00000% 0 00000% 0 00000% 501(c)(3) organization, or a state or local government Total of lines 4 and 5 0 00000% 0 00000% 0 00000% % Does the bond issue meet the private security or payment test? 7 Χ Х Χ Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of % % % % If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Х Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage В С D Α Yes Yes No No Yes No Yes No Has the issuer filed Form 8038-T? 1 Χ Χ Χ Х If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Х Χ Exception to rebate? b Х Χ Х Х No rebate due? Х c Х Χ Χ If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was a hedge terminated?

value of the GIC satisfied?

6

period?

Χ

Х

Pai	rt IV Arbitrage (Continued)								
		Α		В	В			D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х		Х		X
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market								

Χ

Χ

### the requirements of section 148? Part V Procedures To Undertake Corrective Action

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor

1	Has the organization established written procedures to ensure
	that violations of federal tax requirements are timely identified
	and corrected through the voluntary closing agreement program if
	self-remediation is not available under applicable regulations?

A		В		C		D		
Yes	No	Yes	No	Yes	No	Yes	No	
x		x		x		×		
,		^		^,				
				Yes No Yes No	Yes No Yes No Yes	Yes No Yes No	Yes No Yes No Yes No Yes	

Χ

Χ

Χ

Χ

Part VI Supplemental Inf	ormation. Complete this part to	provide additional information for responses to questions on Schedule K (see instructions).
Identifier	Return Reference	Explanation
,		ISSUER NAME MONTANA FACILITY FINANCE AUTHORITY DATE THE REBATE COMPUTATION WAS PERFORMED 06/28/2013 ISSUER NAME MONTANA FACILITY FINANCE AUTHORITY DATE THE REBATE COMPUTATION WAS PERFORMED 06/24/2010
SCHEDULE K, PART II, LINE 3, COLUMN (A)		THE AMOUNT ON LINE 3 INCLUDES \$12,591,558 OF PROCEEDS AND \$25,188 OF INTEREST
SCHEDULE K, PART II, LINE 3, COLUMN (B)		THE AMOUNT ON LINE 3 INCLUDES \$28,001,371 OF PROCEEDS AND \$219,337 OF INTEREST
SCHEDULE K, PART II, LINE 3, COLUMN (D)		THE AMOUNT ON LINE 3 INCLUDES \$20,680,164 OF PROCEEDS AND \$9,777 OF INTEREST

#### AS Fileu Data -

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service

**SCHEDULE 0** 

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Name of the organization
BOZEMAN DEACONESS HEALTH SERVICES

Employer identification number

81-0232121

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 7A	THE YELLOWSTONE CONFERENCE OF THE METHODIST CHURCH CONFIRMS THE BOARD MEMBERS AND HAS AUTHORITY TO APPOINT THE CLERGY MEMBER OF THE BOARD
	FORM 990, PART VI, SECTION A, LINE 7B	CHANGING THE ARTICLES OF INCORPORATION IN RELATIONSHIP TO THE PROCESS OF SELECTING BOARD MEMBERSHIP MUST BE APPROVED BY THE YELLOWSTONE CONFERENCE OF THE UNITED METHODIST CHURCH
	FORM 990, PART VI, SECTION B, LINE 11	THE FINANCE COMMITTEE WILL REVIEW FORM 990 IN DETAIL AND WILL MAKE A RECOMMENDATION TO THE FULL BOARD FOR APPROVAL BEFORE FILING OF THE FORM 990 THE CFO REVIEWS THE FORM 990 AT A HIGHER LEVEL WITH THE BOARD BEFORE APPROVAL IS GRANTED
	FORM 990, PART VI, SECTION B, LINE 12C	IN-HOUSE COUNSEL IDENTIFIES POTENTIAL CONFLICTS FROM ANNUAL DISCLOSURES AND INFORMS THE BOARD CHAIR THE BOARD CHAIR DISCUSSES THE CONFLICT AND DECIDES WHETHER THE CONFLICT IS OF SUCH A NATURE TO EXCLUDE THE CONFLICTED PARTY FROM DISCUSSION AND/OR VOTE THIS POLICY COVERS ALL BOARD MEMBERS, OFFICERS, SENIOR ADMINISTRATION, AND KEY EMPLOYEES
	FORM 990, PART VI, SECTION B, LINE 15	THE EXECUTIVE COMMITTEE RECEIVES A FORMAL PRESENTATION BY AN INDEPENDENT COMPENSATION CONSULTANT (AS SELECTED BY THE BOARD) QUALIFIED TO PERFORM COMPENSATION REVIEWS INCLUDING USAGE OF COMPARABILITY DATA THIS PERSON PRESENTS RECOMMENDATIONS TO THE COMPENSATION COMMITTEE OF THE BOARD THE COMPENSATION COMMITTEE MAKES RECOMMENDATIONS TO THE FULL BOARD ON AN ANNUAL BASIS FOR OFFICERS AND SENIOR ADMINISTRATION THIS ANNUAL PROCESS WAS PERFORMED IN FALL 2011 TO DETERMINE 2012 COMPENSATION
	FORM 990, PART VI, SECTION C, LINE 19	GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND ALL TAX RELATED INFORMATION REQUIRED TO BE AVAILABLE FOR PUBLIC INSPECTION ARE AVAILABLE VIA WALK-IN, TELEPHONE CALL, E-MAIL, AND/OR MAIL-IN REQUEST THE AUDITED FINANCIAL STATEMENTS ARE REQUIRED TO BE ATTACHED TO THE FORM 990 AND PROVIDED TO THE MUNICIPAL SECURITIES RULEMAKING BOARD, WHICH IS OUR TAX-EXEMPT BONDS TRUSTEE, VIA AN ON-LINE, CENTRAL FILING LOCATION CALLED ELECTRONIC MUNICIPAL MARKET ACCESS (EMMA) THE FINANCIAL STATEMENTS CAN BE OBTAINED BY THE GENERAL PUBLIC AT THE EMMA WEBSITE
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 9	TRANSFERS TO RELATED PARTIES -4,396,571

DLN: 93493305004353

OMB No 1545-0047

2012

Open to Public Inspection

### **SCHEDULE R**

Department of the Treasury

Internal Revenue Service

(Form 990)

**Related Organizations and Unrelated Partnerships** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Name of the organization BOZEMAN DEACONESS HEALTH SERVICES **Employer identification number** 

81-0232121

Part I Identification of Disregarded Entities (Comp	iete ii the organization	answered res to	5 FORM 990, Pa	irt IV, line 33.)			
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity		
(1) HILLCREST SENIOR LIVING LIMITED LIABILITY COMPANY 1201 HIGHLAND BLVD BOZEMAN, MT 59715 81-0232121	INDEPENDENT AND ASSISTED LIVING HOME	MT	6,234,007	33,821,615	BOZEMAN DEACONESS HEALTH SERVICES	1	
Part II Identification of Related Tax-Exempt Organi	izations (Complete if	the organization a	nswered "Yes"	to Form 990 Pa	ert IV line 34 hecause	ıt had o	ne
or more related tax-exempt organizations during	the tax year.)	the organization a	iliswered res	to Form 550, Fa	ittiv, ille 54 because	it nau o	iic
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	tion Public charity st (if section 501(c		Section (13) c	g) n 512(l ontrolle itity?
(1) BOZEMAN DEACONESS FOUNDATION	RAISE FUNDS TO SUPPORT	MT	501(C)(3)	LINE 7		Yes	No
931 HIGHLAND BLVD SUITE 3200	BOZEMAN DEACONESS HEALTH SERVICES	1411	301(C)(3)	LINE 7	N/A	Yes	
BOZEMAN, MT 59715 84-1407943							

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34
	because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end- of-year assets	(h Disprop allocati	rtionate	mana part	ral or aging	<b>(k)</b> Percentage ownership
				] 31.,			Yes	No	Yes	No	
(1) DEACONESS INTERCITY IMAGING LLC 915 HIGHLAND BLVD BOZEMAN, MT 59715 81-0666871	HEALTHCARE - IMAGING SERVICES	МТ	N/A	RELATED	1,607,640	2,645,059		No	Yes		77 500 %
(2) ROCKY MOUNTAIN SURGICAL CENTER LLC  1450 ELLIS ST SUITE 101 BOZEMAN, MT 59715 36-4462300	HEALTHCARE - SURGICAL SERVICES	МТ	N/A	RELATED	2,715,127	2,788,777		No		No	51 010 %
(3) BOZEMAN DIALYSIS CENTER	HEALTHCARE - DIALYSIS SERVICES	MT	N/A	RELATED	-163,645			No	Yes		60 000 %

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

		· · · · · · · · · · · · · · · · · · ·							
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	<b>(h)</b> Percentage ownership	(i Section (b)( contro enti	13) olled ity?
								Yes	No
(1) BOZEMAN DEACONESS REAL ESTATE DEVELOPMENT CORP PO BOX 10490 BOZEMAN, MT 59719 20-5496567	SALE OF REAL ESTATE PROPERTY AND RESIDENCES TO SENIORS	МТ	N/A	С	2,013,946	9,065,461	100 000 %	Yes	

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
$\textbf{1} \ During \ the \ tax \ year, \ did \ the \ orgranization \ engage \ in \ any \ of \ the \ following \ transactions \ with \ one \ or \ more \ red \ or \ more \ red \ or \$	elated organızatıons lı	sted in Parts II-IV?				
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No
<b>b</b> Gift, grant, or capital contribution to related organization(s)						
c Gift, grant, or capital contribution from related organization(s)						
<b>d</b> Loans or loan guarantees to or for related organization(s)				1d		No
e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1g		No
h Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)				<b>1</b> i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes	
${f k}$ Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes	
l Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s)						
$oldsymbol{n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
• Sharing of paid employees with related organization(s)				10	Yes	
p Reimbursement paid to related organization(s) for expenses				<b>1</b> p	Yes	
<b>q</b> Reimbursement paid by related organization(s) for expenses				1q	Yes	
<ul> <li>O ther transfer of cash or property to related organization(s)</li> </ul>				1r	Yes	
s Other transfer of cash or property from related organization(s)				1s	Yes	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complet  (a)	(b)	(c)	(d)			
Name of other organization	Transaction type (a-s)	Amount involved	Method of determining amo	ount II	nvolved	ĺ
ee Additional Data Table						

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

#### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Software ID:

**Software Version:** 

**EIN:** 81-0232121

Name: BOZEMAN DEACONESS HEALTH SERVICES

--> Form 990, Schedule R, Part V - Transactions With Related Organizations

> Form 990, Schedule K, Part V - Transactions with Related Organizations		_	
(a) Name of other organization	<b>(b)</b> Transaction type(a-s)	(c) A mount I nvolved	(d) Method of determining amount involved
DEACONESS INTERCITY IMAGING LLC	I	302,448	GENERAL LEDGER AND CORP RECORDS
DEACONESS INTERCITY IMAGING LLC	К	100,731	GENERAL LEDGER AND CORP RECORDS
DEACONESS INTERCITY IMAGING LLC	L	76,332	GENERAL LEDGER AND CORP RECORDS
DEACONESS INTERCITY IMAGING LLC	Р	2,067,437	GENERAL LEDGER AND CORP RECORDS
DEACONESS INTERCITY IMAGING LLC	R	1,685,625	GENERAL LEDGER AND CORP RECORDS
BOZEMAN DEACONESS FOUNDATION	В	500,000	GENERAL LEDGER AND CORP RECORDS
BOZEMAN DEACONESS FOUNDATION	С	3,900,721	GENERAL LEDGER AND CORP RECORDS
BOZEMAN DEACONESS FOUNDATION	К	51,265	GENERAL LEDGER AND CORP RECORDS
BOZEMAN DEACONESS FOUNDATION	Q	500,000	GENERAL LEDGER AND CORP RECORDS
ROCKY MOUNTAIN SURGICAL CENTER LLC	R	2,491,787	GENERAL LEDGER AND CORP RECORDS
BOZEMAN DIALYSIS CENTER	Р	66,430	GENERAL LEDGER AND CORP RECORDS

## Consolidated Financial Statements December 31, 2012 and 2011 Bozeman Deaconess Health Services

#### Bozeman Deaconess Health Services Table of Contents December 31, 2012 and 2011

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#### **Independent Auditor's Report**

The Board of Trustees Bozeman Deaconess Health Services Bozeman, Montana

#### **Report on the Financial Statements**

We have audited the accompanying consolidated financial statements of Bozeman Deaconess Health Services, which comprise the consolidated balance sheets as of December 31, 2012 and 2011, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes to the financial statements

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

1

#### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Bozeman Deaconess Health Services as of December 31, 2012 and 2011, and the results of its operations, changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America

#### **Emphasis of Matter Regarding Accounting Principles**

As discussed in Note 1 to the consolidated financial statements, in accordance with updates to the relevant accounting standards pertaining to the presentation and disclosure of patient service revenue, provision for bad debts, and allowance for doubtful accounts for certain health care entities, the Organization has changed its presentation and disclosure of those financial statement elements

Billings, Montana April 29, 2013

Esde Saelly LLP

	2012	2011
	2012	2011
Assets		
Current Assets		
Cash and cash equivalents	\$ 37,650,071	\$ 30,640,450
Investments	35,442,112	37,492,060
Receivables		
Patient, net of estimated uncollectible accounts of \$25,902,000 in 2012 and \$22,796,000 in 2011	26,540,336	23,162,139
Resident, net of estimated uncollectible accounts of	20,510,550	25,102,157
\$10,000 in 2012 and 2011	54,418	179,080
Contributions, net of estimated uncollectible accounts	378,310	538,317
Other	5,528,076	4,280,922
Assets limited as to use	2,041,182	1,984,278
Supplies	5,825,742	5,590,965
Prepaid expenses and other	1.840,744	2,180,769
Total current assets	115,300,991	106,048,980
Assets Limited as to Use		
By Board for capital improvements	30,719,601	25,089,071
Under bond indenture agreements	23,386,619	23,285,972
Onder bond indenture agreements	54,106,220	48,375,043
Less current portion	(2.041.182)	(1,984,278)
	52,065,038	46,390,765
Property and Equipment, Net	125,939,073	121,920,367
Other Assets		
Land and homes for sale	5,282,627	5,495,450
Long-term investments	21,925,775	23,103,031
Investment in joint ventures	3,407,288	3,507,839
Contributions receivable, net of estimated uncollectible accounts	863,710	1,135,315
Goodwill	9,718,401	9,718,401
Notes receivable	374,082	406,123
Deferred financing costs, net of accumulated amortization		
of \$350,306 in 2012 and \$275,828 in 2011	896,921	971.399
Other assets	235,704	234,978
Total other assets	42,704,508	44,572,536
	\$ 336,009,610	\$ 318,932,648

	2012	2011
Liabilities and Net Assets		
Current Liabilities Current maturities of long-term debt Accounts payable Trade Estimated third-party payor settlements	\$ 3.207.971 8.271.491 250,000	\$ 3.116.924 7.451.645 220,000
Refundable deposits Current portion of deferred revenue Accrued expenses Current estimated liability to beneficiaries	9,326,266 79,436 15,510,638 26,764	10,434,166 88,528 12,503,243 30,971
Total current liabilities	36,672,566	33,845,477
Long-Term Liabilities Long-term debt, less current maturities Deferred revenue from entrance fees Estimated liability to beneficiaries	52.755.603 440.856 218.731	55,910,731 539,876 221,035
Total liabilities	90,087,756	90,517,119
Net Assets Unrestricted	234.573.308	214,775,236
Noncontrolling interest-unrestricted Temporarily restricted	3.096.268 6.216.407	3,200,479 8,410,274
Permanently restricted	2.035,871	2,029,540
Total net assets	245,921,854	228,415,529
Total liabilities and net assets	\$ 336,009,610	\$ 318,932,648

	2012	2011
Unrestricted Revenues, Gains, and Other Support	d 100 015 010	(h. 10 <del></del>
Net patient service revenue	\$ 189.845.018	\$ 185,717,554
Net resident service revenue	5,626,913	5.621.071
Provision for bad debts	(11,160,801)	(12,118,578)
Net patient and resident service revenue less bad debt provision	184,311,130	179,220,047
Other revenue	12,845,472	9,722,872
Unrestricted contributions	39,531	99,122
Net assets released from restrictions for operations	160,478	446,128
Total unrestricted revenues, gains, and other support	197,356,611	189,488,169
Expenses		
Professional care of patients	113,096,402	106,172,180
Personal care of residents	713,229	706,039
General and administrative	40,320,345	39,134,267
Depreciation and amortization	14,824,988	14,124,172
Property and equipment maintenance and operations	6,416,373	6,820,444
Cost of real estate sold	1,561,205	-
Housekeeping, laundry and linen	2,175,814	2,140,103
Dietary	3,137,697	3,062,812
Fundraising expenses	230,334	308,275
Interest	2,291,045	1,806,715
interest	2,291,043	1,000,713
Total expenses	184,767,432	174,275,007
Operating Income	12,589,179	15,213,162
Other Income		
Investment income	2,299,416	2,080,884
Net realized gains on sale of investments	629,001	1,491,066
Net gain on sale of joint ventures	594,809	_
Net gain on disposition of property and equipment	56,231	286,060
Other, net	148,383	55,857
Total other income	3,727,840	3.913.867
Revenues in Excess of Expenses	16,317,019	19,127,029
Less Change in Net Assets Attributable to Noncontrolling Interest	(2,778,084)	(2,813,444)
Changes in Unrealized Gains and Losses on Investments	2,687,512	(4,336,056)
Net Assets Released from Restrictions for Capital	3,571,625	900,878
Change in Unrestricted Net Assets Attributable to Bozeman Deaconess Health Services	\$ 19,798,072	\$ 12,878,407

	2012	2011
Unrestricted Net Assets Revenues in excess of expenses Changes in unrealized gains and losses on investments Net assets released from restrictions for capital	\$ 16.317.019 2.687.512 3.571.625	\$ 19,127,029 (4,336,056) 900,878
Change in unrestricted net assets	22,576,156	15,691,851
Change in unrestricted net assets attributable to noncontrolling interest	(2.778.084)	(2.813.444)
Change in unrestricted net assets attributable to Bozeman Deaconess Health Services	19.798.072	12,878,407
Temporarily Restricted Net Assets Contributions and investment income Net assets released from donor restrictions	1,538,236 (3,732,103)	1.262.029 (1.347.006)
Change in temporarily restricted net assets	(2,193,867)	(84,977)
Permanently Restricted Net Assets Contributions Decrease in value of split-interest agreements  Change in permanently restricted net assets	35.183 (28.852) 6.331	48.579 (43.602) 4.977
Noncontrolling Interest Increase in unrestricted net assets attributable to noncontrolling interest Distributions to noncontrolling interest	2.778.084 (2.882.295)	2.813.444 (2.828.896)
Change in noncontrolling interest	(104,211)	(15,452)
Change in Net Assets	17,506,325	12,782,955
Net Assets. Beginning of Year	228,415,529	215,632,574
Net Assets. End of Year	\$ 245.921.854	\$ 228,415,529

	2012	2011
Operating Activities Change in net assets	\$ 17,506,325	\$ 12,782,955
Adjustments to reconcile change in net assets to net cash	\$ 17,300,323	\$ 12,762,933
from operating activities		
Depreciating activities  Depreciation and amortization	14,750,510	14,044,893
Amortization of deferred financing costs	74,478	53,413
Amortization of deferred financing costs  Amortization of bond discount	28,067	27,324
Impairment of goodwill	20,007	25,866
Provision for bad debts	11,160,801	12,118,578
Net gain on sale of joint ventures	(594,809)	-
Net gain on disposition of property and equipment	(56,231)	(286,060)
Changes in unrealized gains and losses on investments	(2,763,159)	4,676,363
Net realized gains on sale of investments	(742,205)	(1,656,639)
Equity in income of joint ventures	(167,083)	(1,158,832)
Distributions to noncontrolling interest	2,882,295	2,828,896
Contributions and investment income restricted by donors	(1,573,419)	(1,310,608)
Changes in assets and liabilities		
(Increase) decrease in		
Receivables	(15,229,878)	(14,269,457)
Supplies	(234,777)	(261,922)
Prepaid expenses and other	339,299	(486,549)
Land and homes held for sale	212,823	259,485
Increase (decrease) in		
Accounts payable	849,846	662,072
Deferred revenue	(108,112)	(167,266)
Accrued expenses	3,007,395	2,294,974
Estimated liability to beneficiaries	(6,511)	(13,330)
Net Cash from Operating Activities	29,335,655	30,164,156
Investing Activities		
Purchases of investments and assets limited as to use	(50,860,328)	(72,548,145)
Proceeds from sales of investments and assets limited as to use	51,861,719	39,482,491
Purchase of property and equipment	(18,952,161)	(18,433,937)
Proceeds from disposition of property and equipment	247,869	434,519
Proceeds from sale of joint venture	516,735	-
Distributions from joint ventures	278,752	21,320
Advances on notes receivable	-	(150,000)
Payments received on notes receivable	98,997	137,477
Purchase of goodwill	-	(1.022,908)
Net Cash used for Investing Activities	(16,808,417)	(52,079,183)
Financing Activities		
Proceeds from long-term debt borrowings	-	20,680,164
Repayment of long-term debt	(3,100,841)	(2,479,814)
Payment for deferred financing costs	-	(421,184)
Distributions to noncontrolling interest	(2,882,295)	(2.828.896)
Contributions and investment income restricted by donors	1,573,419	1,310,608
Decrease in refundable deposits	(1,107,900)	(1,598,988)
Net Cash from (used for) Financing Activities	(5,517,617)	14,661,890
Net Change in Cash and Cash Equivalents	7,009,621	(7,253,137)
Cash and Cash Equivalents, Beginning of Year	30,640,450	37,893,587
Cash and Cash Equivalents. End of Year	\$ 37,650,071	\$ 30,640,450

	2012	2011
Supplemental Disclosure of Cash Flow Information Cash paid during the year for interest	\$ 2.397.759	\$ 1,591,743
Supplemental Disclosure of Non-Cash Transactions Property and equipment acquired through long-term debt	\$ 8.693	134.809

#### Note 1 - Organization and Significant Accounting Policies

#### Organization

Bozeman Deaconess Health Services (Organization) is a non-profit corporation located in Bozeman. Montana, which provides health care, housing and other related services by operating an 86 bed hospital facility and physician clinics (Hospital). 115 independent living apartments and 43 assisted living units (Hillcrest Senior Living) Hillcrest Senior Living was formed to develop a senior living community. Hillcrest Senior Living's sole member is Bozeman Deaconess Health Services. Bozeman Deaconess Foundation performs fund-raising activities for the Hospital and Hillcrest Senior Living and supports health care activities throughout the community.

The consolidated financial statements include the accounts of Bozeman Deaconess Health Services (Organization) and its affiliates, Hillcrest Senior Living Limited Liability Company (Hillcrest Senior Living), and Bozeman Deaconess Foundation (Foundation) Noncontrolling interest represents minority LLC members' proportionate share of the equity in Deaconess Intercity Imaging Center, LLC and Rocky Mountain Surgical Center, LLC All significant inter-entity balances and transactions have been eliminated in consolidation

#### Cash and Cash Equivalents

Cash and cash equivalents include highly liquid investments with an original maturity of three months or less, excluding assets limited as to use

#### **Patient and Resident Receivables**

Patient and resident receivables are uncollateralized patient, resident and third-party payor obligations. The Organization does not charge interest on past due accounts. Payments of patient and resident receivables are allocated to the specific claims identified in the remittance advice or, if unspecified, are applied to the earliest unpaid claim. Patient and resident receivables are reduced by a valuation allowance that reflects management's best estimate of amounts that will not be collected. In evaluating the collectability of patient receivables, the Organization analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for estimated uncollectible accounts.

Management regularly reviews data of its major payor sources of revenue in evaluating the sufficiency of the allowance for uncollectible accounts. For receivables associated with services provided to patients and resident who have third party coverage, the Organization analyzes amounts due under the applicable contracts and applies percentages to determine estimated amounts that will not be collected from third parties and provides an allowance for estimated uncollectible accounts and a provision for bad debts, if necessary

For receivables associated with private pay patients and residents, which includes both patients and residents without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the invoice, the Organization records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unwilling to pay the portion of their invoice for which they are financially responsible. The difference between the standard rates (or the discounted rates, if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged against the allowance for estimated uncollectible accounts. The Organization has not experienced significant bad debt related to resident receivables.

The Organization's process for calculating the allowance for estimated uncollectible accounts for self-pay patients and residents has not significantly changed from December 31, 2011 to December 31, 2012. The Organization has not significantly changed its charity care or uninsured discount policies during 2012 or 2011.

#### **Supplies**

Supplies are stated at lower of cost (first-in, first-out) or market

#### Fair Value Measurements

The Organization has determined the fair value of certain assets and liabilities in accordance with generally accepted accounting principles, which provides a framework for measuring fair value. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques should maximize the use of observable inputs and minimize the use of unobservable inputs.

A fair value hierarchy has been established, which prioritizes the valuation inputs into three broad levels. Level 1 inputs consist of quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date. Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the related asset or liability. Level 3 inputs are unobservable inputs related to the asset or liability.

#### **Investments and Investment Income**

Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the balance sheets. Investment income or loss (including realized gains and losses on investments, interest, and dividends) is included in revenues in excess of expenses unless the income or loss is restricted by donor or law. Unrealized gains and losses on investments are excluded from revenues in excess of expenses unless the investments are trading securities. Gains or losses on the sale of securities are determined using the specific-identification method.

#### Assets Limited as to Use

Assets limited as to use include assets set aside by the Board of Trustees for future capital improvements, over which the Board retains control and may at its discretion subsequently use for other purposes, and assets held by trustees under indenture agreements. Assets limited as to use that are available for obligations classified as current liabilities are reported in current assets.

#### **Property and Equipment**

Property and equipment additions greater than \$1,000 are capitalized and recorded at cost. Depreciation is provided over the estimated useful life of each depreciable asset and is computed using the straight-line method. The estimated useful lives of property and equipment are as follows.

Buildings and improvements 5-40 years Furniture, fixtures and equipment 3-20 years

When assets are sold or otherwise disposed of, the cost and related depreciation are removed from the accounts, and any remaining gain or loss is included in the consolidated statements of operations. Costs of maintenance and repairs that do not improve or extend the useful lives of the respective assets are expensed current in the period

The Organization reviews the carrying values of property and equipment for impairment whenever events or circumstances indicate that the carrying value of an asset may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition. When considered impaired, an impairment loss is recognized to the extent carrying value exceeds the fair value of the asset. There were no indicators of asset impairment during the years ended December 31, 2012 and 2011.

Gifts of long-lived assets such as land, buildings, or equipment are reported as additions to unrestricted net assets, and are excluded from revenues in excess of expenses, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted net assets. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when donated or when acquired long-lived assets are placed in service. The Organization did not receive gifts of long-lived assets in 2012 and 2011.

#### Land and Homes for Sale

Land and homes for sale consist of developed lots and homes available for sale by Bozeman Deaconess Real Estate Development Corp

#### **Deferred Financing Costs**

Deferred financing costs are amortized over the period the related obligation is outstanding using the straight-line method, which does not differ materially from results that would be produced under the interest method. The estimated annual amortization of deferred financing costs is approximately \$70,000 for each of the years 2013 through 2017

#### Goodwill

Goodwill consists of costs in excess of the net assets acquired from the purchase of a 51 percent interest in Rocky Mountain Surgical Center, LLC, and goodwill from purchases of various physician clinics

Potential impairment of goodwill is considered on an annual basis, or more frequently upon the occurrence of an event or when circumstances indicate that the amount of goodwill is greater than its fair value. The Organization has the option, when each test of impairment is performed, to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If the Organization determines that it is more likely than not that the fair value of a reporting unit is greater than its carrying amount, then additional analysis is unnecessary. If the Organization concludes otherwise, then a two-step impairment analysis is performed, whereby the carrying value of each identified reporting unit is compared to its fair value. The first step is to quantitatively determine if the carrying value of the reporting unit is greater than its fair value. If the Organization determines that this is true, the second step is required, where the implied fair value of goodwill is compared to its carrying value.

The Organization recognizes an impairment charge for the amount by which the carrying amount of goodwill exceeds its fair value. The fair value of the reporting unit is estimated, if required under applicable accounting guidance, using the net present value of discounted cash flows, excluding any financing costs or dividends, generated by each reporting unit. The discounted cash flows are based upon reasonable and appropriate assumptions about the underlying business activities of the respective reporting unit. Impairment loss on goodwill of approximately \$-0- and \$26,000 was recorded in 2012 and 2011, respectively, and has been included in depreciation and amortization expense.

#### **Deposits and Entrance Fees**

Security deposits are refunded to the residents when their unit is vacated, less any amounts for necessary cleaning or damage. Entrance fees that are non-refundable to the resident are amortized to revenue using the straight-line method over the estimated remaining life expectancy of the resident as determined by an actuarial report. The remaining life expectancy is re-evaluated annually and amortization periods adjusted accordingly. Entrance fees that are refundable in accordance with the residency agreement are recorded as a liability and not amortized to revenue.

#### Assets Held and Liabilities under Split-Interest Agreements

Under charitable gift annuity contracts, the Organization receives immediate and unrestricted title to contributed assets and agrees to make fixed recurring payments over the stipulated period. Contributed assets are recorded at fair value on the date of receipt. The related liability for future payments to be made to the specified beneficiaries is recorded at fair value using present value techniques and risk-adjusted discount rates designed to reflect assumptions market participants would use in pricing the liability. The excess of contributed assets over the annuity liability is recorded as an unrestricted contribution. In subsequent years, the liability for future payments to the donor is reduced by payments made to the donor and is adjusted to reflect changes in the fair value of the liability at the end of the year. Upon termination of the annuity contract, the remaining liability is removed and recognized as income.

#### **Professional Liability Claims**

The Organization evaluates its exposure to losses arising from claims, recognizes a liability, and at the same time recognizes an insurance receivable for anticipated insurance recoveries, measured on the same basis as the related liability

#### **Temporarily and Permanently Restricted Net Assets**

Temporarily restricted net assets are those whose use by the Organization has been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained by the Organization in perpetuity.

#### **Revenues in Excess of Expenses**

Revenues in excess of expenses excludes unrealized gains and losses on investments other than trading securities, transfers of assets to and from related parties for other than goods and services, and contributions of long-lived assets, including assets acquired using contributions which were restricted by donors

#### **Net Patient and Resident Service Revenue**

The Organization has agreements with third-party payors that provide for payments to the Organization at amounts different from its established rates. Payment arrangements include prospectively determined rates, reimbursed costs, and discounted charges. Net patient and resident service revenue is reported at the estimated net realizable amounts from patients and residents, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

The Organization recognizes patient and resident service revenue associated with services provided to patients and residents who have third-party payor coverage on the basis of contractual rates for the services rendered, as noted above. For uninsured patients and residents that do not qualify for charity care, the Organization recognizes revenue on the basis of its standard rates for services provided (or on the basis of discounted rates, if negotiated or provided by policy). On the basis of historical experience, a significant portion of the Organization's uninsured patients are unwilling to pay the portion of their invoice for which they are financially responsible. Thus, the Organization records a significant provision for bad debts and charity care related to uninsured patients in the period the services are provided. The Organization has not experienced significant bad debt related to resident receivables.

Net patient service revenue, but before the provision for bad debts, recognized for the years ended December 31, 2012 and 2011 from these major payor sources, is as follows

	2012	2011
Net patient service revenue Third-party payors Private pay	\$ 176.489.689 13.355.329	\$ 173,002,706 12,714,848
Total all payors	\$ 189.845.018	\$ 185,717,554

#### **Charity Care**

The Organization provides health care services to patients and residents who meet certain criteria under its Charity Care Policy without charge or at amounts less than established rates. Since the Organization does not pursue collection of these amounts, they are not reported as patient service revenue. The estimated cost of providing these services was \$7.840.000 and \$6.811.000 for the years ended December 31, 2012 and 2011, calculated by multiplying the ratio of cost to gross charges for the Organization by the gross uncompensated charges associated with providing charity care to its patients.

#### **Contributions Receivable**

Contributions receivable are unconditional promises to give that are recognized as contributions when the promise is received. Conditional promises to give are not reported until the condition is met. Contributions receivable that are expected to be collected in less than one year are reported at net realizable value. Contributions receivable that are expected to be collected in more than one year are recorded at fair value at the date of promise. That fair value is computed using a present value technique applied to anticipated cash flows. Amortization of the resulting discount is recognized as additional contribution revenue. The allowance for uncollectible contributions receivable is determined based on management's evaluation of the collectability of individual promises. Promises to give are written off when deemed uncollectible

#### **Donor-Restricted Gifts**

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received Conditional promises to give and indications of intentions to give are not reported until the gift is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When donor stipulated time restrictions or purpose restrictions are met or accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the consolidated statements of operations as net assets released from restrictions

#### **Income Taxes**

The Organization consists of Montana nonprofit corporations and has been recognized by the Internal Revenue Service (IRS) as exempt from federal income taxes under Internal Revenue Code Section 501(c)(3). The Foundation operates pursuant to Section 509 (a)(1) and 170(b)(l)(A)(vi) of the Internal Revenue Code. The Organization and the Foundation are annually required to file a Return of Organization Exempt from Income Tax (Form 990) with the IRS. In addition, the Organization is subject to income tax on net income that is derived from business activities that are unrelated to its exempt purpose. The Organization files an Exempt Organization Business Income Tax Return (Form 990T) with the IRS to report its unrelated business taxable income.

Bozeman Deaconess Real Estate Development Corp , a wholly owned affiliate of the Hospital Division, is a for profit entity for which income taxes are provided for the tax effects of transactions reported in the financial statements and consist of taxes currently due plus deferred taxes. There was no taxable income in 2012 and 2011

The Organization believes that it has appropriate support for any tax positions taken affecting its annual filing requirements, and as such, does not have any uncertain tax positions that are material to the financial statements. The Organization would recognize future accrued interest and penalties related to unrecognized tax benefits and liabilities in income tax expense if such interest and penalties are incurred. The Organization's federal Form 990T and Bozeman Deaconess Real Estate Development Corp 's tax filings are no longer subject to federal and state tax examinations by tax authorities for years before 2009

#### **Advertising Costs**

Costs incurred for producing and distributing advertising are expensed as incurred. The Organization incurred approximately \$686,000 and \$926,000 for advertising costs in 2012 and 2011, respectively

#### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### **Recent Accounting Guidance**

As of and for the year ended December 31, 2012, the Organization adopted the provisions of ASU No 2011-07. Health Care Entities (Topic 954) Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities. In accordance with the implementation guidance, the Organization retroactively applied the presentation requirements to 2011. The impact on 2011 was a decrease to total unrestricted revenues, gains, and other support of \$12,118,578, and a decrease to total expenses of \$12,118,578 in the consolidated statements of operations. There was no impact on operating income or net assets.

#### **Subsequent Events**

The Organization has evaluated subsequent events through April 29, 2013, the date which the consolidated financial statements were available to be issued

#### Reclassifications

Certain reclassifications have been made to the 2011 consolidated financial statements to conform with the 2012 presentation. These reclassifications had no effect on the change in net assets

#### Note 2 - Community Benefit Expense (Unaudited)

The following is a summary of a portion of the Organization's community service, based upon charges, provided to the indigent and benefits for the broader community for the years ended December 31

	2012	2011
Benefits for the indigent		
Traditional charity care at charges	\$ 13,054,758	\$ 11,428,913
Unpaid amounts of Medicaid program	9,306,486	7,921,233
Dona Car Constant and a second	22,361,244	19,350,146
Benefits for the broader community Unpaid amounts of Medicare programs	62.617.664	53,113,406
	\$ 84,978,908	\$ 72,463,552

Benefits for the indigent include services provided to persons who cannot afford health care because of inadequate resources or who are uninsured. This includes traditional charity care and the unpaid amounts for treating. Medicaid beneficiaries at charges that exceed the related government payments. Benefits for the broader community are unpaid amounts for treating Medicare beneficiaries at charges that exceed the related government payments.

The Organization estimates it provided a total community benefit of approximately \$18,500,000 and \$16,400,000, in 2012 and 2011, respectively, which includes, but is not limited to financial assistance, cash donations, subsidized services, and community health education

#### **Note 3 - Net Patient Service Revenue**

The Organization has agreements with third-party payors that provide for payments to the Organization at amounts different from its established rates. A summary of the payment arrangements with major third-party payors follows

Medicare - (Approximately 39 percent and 38 percent of gross patient service revenues for the years ended December 31, 2012 and 2011, respectively) Inpatient acute care services rendered to Medicare program beneficiaries are paid at prospectively determined rates per visit. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors. Physician fees are paid according to a fee schedule. The majority of Medicare outpatient services are paid under a prospective payment methodology. The Organization is reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the Organization and audits thereof by the Medicare fiscal intermediary. The Organization's Medicare cost reports have been audited by the Medicare fiscal intermediary through the year ended December 31, 2010.

Medicaid - (Approximately 6 percent of gross patient service revenues for each of the years ended December 31, 2012 and 2011) Inpatient acute care services rendered to Medicaid program beneficiaries are paid at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors. Outpatient services rendered to Medicaid program beneficiaries are paid at prospectively determined rates. The Organization is reimbursed at a tentative rate with final settlement determined after submission of annual cost reports by the Organization and settlements thereof by the Medicaid fiscal intermediary. The Organization's Medicaid cost reports have been settled by the Medicaid fiscal intermediary through December 31, 2011.

Other - The Organization has also entered into payment agreements with certain commercial insurance carriers and other organizations, which include discounts from established charges

Laws and regulations governing the Medicare. Medicaid, and other programs are extremely complex and subject to interpretation. As a result, there is a possibility that recorded estimates will change by a material amount in the near term. Net patient service revenue in 2012 decreased by approximately \$161,000 as the result of settlements greater than the estimated liability and in 2011 increased by approximately \$1,200,000, respectively, as the result of settlements in excess of the estimated liability.

The Centers for Medicare and Medicaid Services (CMS) has implemented a Recovery Audit Contractor (RAC) program under which claims are reviewed by contractors for validity, accuracy, and proper documentation. The potential exists that the Organization may incur a liability for a claims overpayment at a future date

A summary of patient service revenue and contractual adjustments for the years ended December 31, 2012 and 2011 is as follows

	2012	2011
Total patient service revenue	\$ 283,671,242	\$ 269,197,433
Contractual adjustments	(93,826,224)	(83,479,879)
Net patient service revenue	\$ 189,845,018	\$ 185,717,554
Note 4 - Contributions Receivable		
Contributions receivable consist of		
	2012	2011

	2012	2011
Unconditional promises expected to be collected in Less than one year	\$ 386.031	\$ 547.905
One to five years	1,011,242	1,271,938
·	1,397,273	1,819,843
Less allowance for uncollectible contributions receivable	(51,000)	(51,000)
Less discount to net present value	(104.253)	(95.211)
·	1,242,020	1,673,632
Less current portion of contributions receivable	(378,310)	(538,317)
	\$ 863.710	\$ 1,135,315

Contributions receivable due after one year are measured at their estimated fair value, which is determined using present value of cash flow techniques with a discount rate of 3 percent for the years ended December 31, 2012 and 2011. Initial measurement of the fair value of contributions receivable are classified within Level 3 of the fair value hierarchy. The accretion of the discount in subsequent years is reported as additional contribution in the net asset class in which the original promise was made.

The following schedule sets forth the expected future collections on contributions receivable as of December 31, 2012

Year Ending December 31.	Amount	
2013	\$ 386.0	31
2014	320.6	02
2015	227.0	67
2016	192,3	60
2017	162.8	80
Thereafter	108.3	33_
	\$ 1,397.2	73

In 2011, the Organization received a conditional promise to give in the amount of \$300,000. This promise to give was contingent upon the Organization raising the remaining balance of funds required to complete the Emergency Department expansion by December 31, 2012. As of December 31, 2012, the contingency has been met and the contribution is included in the accompanying consolidated financial statements.

#### Note 5 - Notes Receivable

Notes receivable consist of the following

	2012	2011
4 75% note receivable, due from Madison Valley Medical Center, due in July 2014, secured by Madison County, Montana tax revenues	\$ 307,125	\$ 406,123
1% note receivable, due from New West Health Services, due in annual principal and interest installments to July 2020, guaranteed by		
Billings Clinic	66,957	
	\$ 374,082	\$ 406,123

#### **Note 6 - Investments**

The composition of investments and assets limited as to use at December 31, 2012 and 2011 is shown in the following table. Cash, certificates of deposit, and accrued interest are stated at historical cost and all other investments are stated at fair value.

#### **Investments**

	2012	2011
U S Treasury obligations and other government bonds	\$ 5,686,397	\$ 5,497,503
Common stock	26,094,475	23,942,306
Alternative investments	1,827,267	2,236,297
Corporate bonds and other	11,514,109	9,697,233
Certificates of deposit	12,245,639	19,221,752
Total investments	57,367,887	60,595,091
Less current portion	(35,442,112)	(37,492,060)
	\$ 21,925,775	\$ 23,103,031
Assets Limited as to Use		
	2012	2011
By Board for capital improvements		
Cash and cash equivalents	\$ 3,664,637	\$ 795,010
Certificates of deposit	1,556,000	1,596,000
U S Treasury obligations and other government bonds	3,486,762	3,243,176
Corporate bonds	8,466,347	6,477,913
Common stock	12,159,764	11,320,110
Alternative investments	1,262,109	1.553.549
Accrued interest receivable	123,982	103,313
	\$ 30,719,601	\$ 25,089,071
Under bond indenture agreement - held by trustee		
Cash and short-term investments	\$ 21,377,334	\$ 21,233,664
U S Treasury obligations and other government bonds	2,009,285	2,052,308
	\$ 23,386,619	\$ 23,285,972

#### **Investments in an Unrealized Loss Position**

The fair values and gross unrealized losses of investments and assets limited as to use for individual securities that have been in a continuous unrealized loss position as of December 31, 2012 and 2011 are as follows

2012	Less Than Twelve Months		More Than Twelve Months	
	Gross Unrealized Losses	Fair Value	Gross Unrealized Losses	Fair Value
U S Treasury obligations and other government bonds Corporate bonds and other Alternative investments Common stock	\$ 87.598 3.048 53.094 677.077	\$ 4.352.855 436.415 252.370 6.706.336	\$ 234.718 50.219 121.919 614.393	\$ 1,317,725 265,729 1,106,504 10,164,149
	\$ 820,817	\$ 11.747.976	\$ 1,021,249	\$ 12,854,107
2011	Less Than T	welve Months	More Than Ty	velve Months
	Gross Unrealized Losses	Fair Value	Gross Unrealized Losses	Fair Value
U S Treasury obligations and other government bonds Corporate bonds and other Alternative investments Common stock	\$ 118,135 59,927 55,572 2,540,804	\$ 3,644,420 1,324,888 790,421 13,420,846	\$ 197.837 68.219 131.668 1.120.024	\$ 360.708 200.528 1.052.102 2.394.344 \$ 4.007,682
Corporate bonds and other Alternative investments	59,927 55,572	1,324,888 790,421	68,219 131,668	1 2

The gross unrealized losses on these investments were primarily due to interest rate fluctuations and market-price movements consistent with the cyclical nature of the financial markets. The Organization has a diversified portfolio. Based on its evaluation and the Organization's ability and intent to hold those investments for a reasonable period of time sufficient for a forecasted recovery of fair value, management does not consider these investments to be other-than-temporarily impaired at December 31, 2012 and 2011.

As of December 31, 2012 and 2011, the fair value of investments and assets limited as to use exceeded cost by approximately \$3,991,000 and \$1,228,000 respectively

#### **Note 7 - Investment in Joint Ventures**

The Organization owns interests in various joint ventures. The Organization was a Class B member and accounted for its investment in New West Health Services. Inc. (New West) using the cost method. The investment in New West was sold during the year ended December 31, 2012. The Organization uses the equity method for all other investments whereby the Organization's proportionate share of the net income (loss) of the joint ventures is included in other revenue. The Organization purchases a portion of its malpractice insurance coverage from VHA Mountain States Risk Retention Group. The investments in joint ventures are as follows.

	2012	
VHA Mountain States Risk Retention Group Hospice of Southwest Montana, LLC- 50% ownership New West Health Services, Inc - 1% ownership	\$ 2.952.628 226.783	
Other	227.877	47.806
	\$ 3,407,288	\$ 3.507.839

Total net income from the joint ventures, included in other revenue, is \$167,083 and \$1,158,832 for the years ended December 31, 2012 and 2011, respectively

Note 8 - Property and Equipment

	2012		2011		
	Cost	Accumulated Depreciation	Cost	Accumulated Depreciation	
Land	\$ 610,686	\$ -	\$ 610,686	\$ -	
Land improvements	2,049,687	-	1,891,633	-	
Buildings and improvements	146,052,868	67,158,456	134,090,619	61,264,376	
Furniture, fixtures and					
equipment	88,155,769	55,144,573	77,767,599	48,476,466	
Land held for expansion and					
investment	6,781,512	-	6,781,512	-	
Construction in progress	4,591,580	_	10,519,160	-	
	\$ 248,242,102	\$ 122,303,029	\$ 231,661,209	\$ 109,740,842	
Net property and equipmen	nt	\$ 125,939,073		\$ 121,920,367	

Construction in progress at December 31, 2012, consists of various projects throughout the facility, principally improvements to medical office buildings, land improvements, and software upgrades. In addition, in 2011 the Organization entered in to a guaranteed maximum price contract with a general contractor for the construction of a new emergency department. The estimated cost to complete this project, as of December 31, 2012, is approximately \$612,000.

#### Note 9 - Leases

The Organization leases certain equipment under short-term and long-term operating lease agreements. Total lease expense for the years ended December 31, 2012 and 2011 for all operating leases was approximately \$1,725,000 and \$1,768,000, respectively

The minimum lease commitments at December 31, 2012 are as follows

Year Ending December 31.	Amount
2013	\$ 924.153
2014	571.366
2015	563,108
2016	566,601
2017	566.143
Thereafter	215.574
	\$ 3,406,945

In addition, the Organization, as lessor, leases medical office space to physicians operating private practices under operating leases, all with annual renewals. The net book value of the buildings, portions of which are leased to physicians, was approximately \$30.091,000 and \$31,770,000 at December 31, 2012 and 2011, respectively. The Organization recorded approximately \$925,000 and \$1,011,000 of rental income during the years ended December 31, 2012 and 2011, respectively, which is included in other revenue.

#### **Note 10 - Accrued Expenses**

	2012	2011
Payroll and benefits	\$ 6,759,290	\$ 5,514,779
Vacation	4,377,349	4,348,549
Professional and malpractice liability	2,835,000	1,065,000
Retirement plan	222,002	410,708
Payroll taxes	361,077	298,654
Workers' compensation liability	445,000	285,000
Interest	182.748	317,529
Other	328.172	263,024
	\$ 15,510,638	\$ 12,503,243

Investment income, net of investment expense, is currently added to unrestricted and temporarily restricted net assets and appropriated by the Board periodically

The Organization has a policy that allows it to collect an annual 1% administrative fee on endowment assets and is based upon the endowment's year-end balance. The fee is paid from either prior or current year's adjustments to fund principal, and shall not invade the original principal. The fee eligible for collection was approximately \$105,500 in 2012 and \$94,000 in 2011. The Organization has elected to not collect the administrative fee in either of those years. Adjustments to fund principal are defined as

- 1) Gains from the sale, exchange, redemption or other distribution of any investments
- 2) Stock dividends and interest income
- 3) Capital gains dividends of regulated investment companies
- 4) Liquidated distributions

#### Note 15 - Fair Value of Assets

Assets measured at fair value on a recurring basis and the related fair values of these assets at December 31, 2012 and 2011 are as follows

	Quoted Prices in Active Markets	Other Observable	Unobservable Inputs	
	(Level 1)	(Level 2)	(Level 3)	Total
2012				
U S Treasury obligations				
and other government bonds	\$ -	\$ 11,182,444	\$ -	\$ 11,182,444
Corporate bonds and other	-	19,980,456	-	19,980,456
Alternative investments	-	3,089,376	-	3,089,376
Common stock				
Growth equity	12,072,484	-	-	12,072,484
Value equity	8,740,829	-	-	8,740,829
International	12,278,976	-	-	12,278,976
Small market capitalization	4,566,875	-	=	4,566,875
Mid-market capitalization	-	-	-	-
Alternative investments	-	239,709	-	239,709
Emerging markets	355,366			355,366
	\$ 38,014,530	\$ 34,491,985	\$ -	\$ 72,506,515

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2011	Quoted Prices in Active Markets (Level 1)	Other Observable (Level 2)	Unobservable Inputs (Level 3)	Total	
US Treasury obligations					
and other government bonds	\$ -	\$ 10,792,987	\$ -	\$ 10,792,987	
Corporate bonds and other	-	16,175,146	-	16,175,146	
Alternative investments	-	3,789,846	-	3,789,846	
Common stock					
Growth equity	12,707,817	-	-	12,707,817	
Value equity	9,097,543	-	-	9,097,543	
International	8,460,113	-	-	8,460,113	
Small market capitalization	3,607,598	-	-	3,607,598	
Mid-market capitalization	1,050,827	-	-	1,050,827	
Alternative investments	-	201,298	-	201,298	
Emerging markets	137,220			137,220	
	\$ 35,061,118	\$ 30,959,277	\$ -	\$ 66,020,395	

#### **Note 16 - Fair Value of Financial Instruments**

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value

<u>Financial Assets</u> - Due to the liquid nature of the instruments, the carrying value of cash and cash equivalents and certificates of deposit approximates fair value. For all investments and assets limited as to use, the fair value is based upon quoted market prices or other observable market comparisons. The fair value of patient and resident receivables, accrued interest, and other receivables approximates book value since the Organization expects receipt in the near-term

<u>Financial Liabilities</u> - The fair value of accounts payable, accrued expenses and estimated settlements with third party payors approximates book value due to expected payment in the near term. The estimated liability to beneficiaries approximates book value since the interest rates used in the actuarial assumptions for computing the estimated liability approximates the Organization's current long-term borrowing rate. The estimated fair value of long-term debt, classified within Level 2 of the fair value hierarchy, reported in the consolidated balance sheets is approximately \$2,737,000 more than book value of the related debt at December 31, 2012 and \$1,918,000 more than the book value of the related debt at December 31, 2011

#### Note 17 - Concentrations of Credit Risk

#### **Patient and Resident Receivables**

The Organization grants credit without collateral to its patients and residents, most of who are insured under third-party payor agreements. The mix of receivables from third-party payors and patients and residents at December 31, 2012 and 2011 was as follows.

	2012	2011
Medicare	29%	23%
Medicaid	4%	3%
Commercial insurance and other third-party payors	40%	40%
Patients	27%	34%
	100%	100%

#### Cash Balances

The Organization's cash balances are maintained in various bank deposit accounts. At various times during the year, the balance of these deposits may be in excess of federally insured limits

#### Note 18 - Contingencies

#### **Professional Liability**

The Organization has malpractice insurance coverage to provide protection for professional liability losses on a claims-made basis subject to a limit of \$5 million per claim and \$15 million annual aggregate limit. Should the claims-made policy not be renewed or replaced with equivalent insurance, claims based on occurrences during its term, but reported subsequently, would be uninsured.

The Organization has recorded a liability, as of December 31, 2012 and 2011 of \$2,835,000 and \$1,065,000, respectively, for an estimate to be paid on outstanding claims. In addition, the Organization has recorded a receivable, as of December 31, 2012 and 2011, of \$2,235,000 and \$790,000, respectively, for estimated insurance proceeds on the outstanding claims for which a liability has been recorded

#### Litigations, Claims, and Disputes

The Organization is subject to the usual contingencies in the normal course of operations relating to the performance of its tasks under its various programs. In the opinion of management, the ultimate settlement of any litigation, claims, and disputes in process will not be material to the financial position, operations, or cash flows of the Organization.

The health care industry is subject to numerous laws and regulations of federal, state, and local governments Compliance with these laws and regulations, specifically those relating to the Medicare and Medicaid programs, can be subject to government review and interpretation, as well as regulatory actions unknown and unasserted at this time. Federal government activity has increased with respect to investigations and allegations concerning possible violations by health care providers of regulations, which could result in the imposition of significant fines and penalties, as well as significant repayments of previously billed and collected revenues.

# Consolidating Information December 31, 2012 Bozeman Deaconess Health Services



#### **Independent Auditor's Report on Consolidating Information**

The Board of Trustees Bozeman Deaconess Health Services Bozeman, Montana

We have audited the consolidated financial statements of Bozeman Deaconess Health Services as of and for the years ended December 31, 2012 and 2011, and our report thereon dated April 29, 2013, which expressed an unmodified opinion on those financial statements, appears on page 1. Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole The consolidating information is presented for purposes of additional analysis of the consolidated financial statements, rather than to present financial position, results of operations, and cash flows of the individual entities, and it is not a required part of the consolidated financial statements. Such information is the responsibility of management, was derived from, and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated in all material respects in relation to the consolidated financial statements as a whole

Billings, Montana April 29, 2013

Esde Saelly LLP

Assets	Hospital Division	Hillcrest Senior Living	Foundation	Eliminations	Consolidated
Current Assets	¢ 30.071.300	e 1.002.202	Ф <i>5.773</i> , 100	d <sup>a</sup>	e 27.650.071
Cash and cash equivalents	\$ 30.874.280	\$ 1.002.302	\$ 5.773.489	\$ -	\$ 37.650.071
Investments	21.848.784	3.678.000	9.915.328	-	35,442,112
Receivables	26.510.226				26.510.226
Patient, net	26.540.336	- 1 110	-	-	26.540.336
Resident, net	-	54.418	270.210	-	54.418
Contributions, net	- - 120 ((1	20.501	378,310	-	378.310
Other	5.430.661	38.591	58.824	(201.662)	5.528.076
Due from affiliates	301,663	001000	-	(301,663)	2 0 11 192
Assets limited as to use	1,136,193	904.989	-	-	2.041.182
Supplies	5.799.768	25.974	- - 0.11	-	5.825.742
Prepaid expenses and other	1.833,421	1,382	5,941		1,840,744
Total current assets	93,765,106	5,705,656	16.131.892	(301,663)	115,300,991
Assets Limited as to Use					
By Board for capital improvements	27,797,988	2,921,613	_	_	30.719.601
Under bond indenture agreements	20.665.706	2,720,913	_	_	23,386,619
	48,463,694	5,642,526		_	54,106,220
Less current portion	(1,136,193)	(904.989)			(2.041.182)
	47.327.501	4.737.537			52.065.038
Property and Equipment, Net	108,594,569	17.312.858	31.646		125.939.073
Other Assets					
Land and homes for sale	7.899.651	_	_	(2.617.024)	5,282,627
Long-term investments	13.930.829	5,803,505	2,191,441	` <u>-</u>	21,925,775
Interest in net assets of Foundation	9,504,214	_	_	(9.504.214)	_
Investment in joint ventures	3,407,288	-	-		3,407,288
Contributions receivable, net	-	-	863,710	-	863,710
	9.718.401	-	-	-	9.718.401
Notes receivable	374.082	-	_	_	374.082
Deferred financing costs, net	634,862	262,059	-	_	896,921
Other assets	235.704				235,704
Total other assets	45.705.031	6,065,564	3.055,151	(12.121.238)	42,704,508
Total assets	\$ 295,392,207	\$ 33.821.615	\$ 19.218.689	\$ (12.422.901)	\$ 336,009,610

	Hospital Division	Hillcrest Senior Living	Foundation	Eliminations	Consolidated
Liabilities and Net Assets					
Current Liabilities					
Current maturities of long-term debt Accounts payable	\$ 2.387.971	\$ 820,000	\$ -	\$ -	\$ 3.207.971
Trade	8.196.096	57.301	18.094	-	8.271.491
Due to affiliates	-	224,663	77,000	(301,663)	-
Estimated third-party payor settlements	250,000	-	-	-	250,000
Refundable deposits	-	9.326,266	-	-	9.326.266
Current portion of deferred revenue	-	79.436	-	-	79.436
Acciued expenses  Current estimated liability to beneficiaries	15,371,434	84.989	54.215 26.764	-	15.510.638
Current estimated hability to beneficiaries			20,704		26.764
Total current liabilities	26,205,501	10,592,655	176,073	(301,663)	36,672,566
Long-Term Liabilities					
Long-term debt, less current maturities	30,282,080	22,473,523	-	-	52,755,603
Deferred revenue from entrance fees	-	440,856	-	-	440.856
Estimated liability to beneficiaries			218,731		218,731
Total liabilities	56,487,581	33.507.034	394.804	(301.663)	90.087.756
Net Assets					
Unrestricted	228,101,613	314.581	10.571.607	(4,414,493)	234,573,308
Noncontrolling interest-unrestricted	3,096,268	-	-		3,096,268
Temporarily restricted	6,102,205	-	6,216,407	(6,102,205)	6,216,407
Permanently restricted	1,604,540		2.035.871	(1,604,540)	2.035.871
Total net assets	238.904.626	314.581	18.823.885	(12,121,238)	245.921.854
Total liabilities and net assets	\$ 295,392,207	\$ 33.821.615	\$ 19.218,689	\$ (12,422,901)	\$ 336,009,610

	Hospital Division	Hillerest Senior Living	Foundation	Eliminations	Consolidated
Unrestricted Revenues, Gains, and Other Support					
Net patient service revenue	\$ 189,845,018	\$ -	s -	\$ -	\$ 189,845,018
Net resident service revenue	-	5,626,913	-	-	5,626,913
Provision for bad debts	(11,160,801)	-	-	-	(11,160,801)
Net patient and resident service revenue					
less provision for bad debts	178,684,217	5,626,913	-	-	184,311,130
Other revenue	12,700,008	145,464		-	12.845.472
Unrestricted contributions	-	-	39,531	-	39,531
Net assets released from restrictions	117.962		3,732,103	(3.689.587)	160,478
Total unrestricted revenues, gains,					
and other support	191,502,187	5,772,377	3,771,634	(3,689,587)	197,356,611
Expenses					
Professional care of patients	113,096,402	-	-	-	113,096,402
Personal care of residents	-	713,229	-	-	713,229
General and administrative	38,792,628	1,111,093	303,649	112,975	40,320,345
Depreciation and amortization	13,532,512	1,278,822	13.654	-	14.824.988
Property and equipment maintenance					
and operations	5,898,236	518,137	-	-	6,416,373
Cost of real estate sold	1.957.724	-	-	(396,519)	1.561.205
Housekeeping, laundry and linen	1,887,321	288,493	-	-	2.175.814
Dietary	1,793,761	1.343.936	220, 22.1	-	3.137.697
Fundraising expenses Support to affiliates	-	-	230,334 3,911,207	(3.911.207)	230,334
Interest	1,235,377	1.055.668	3.911.207	(3.911.207)	2,291,045
Interest	1,20,0,0,77	1.033.000			2,271,043
Total expenses	178,193,961	6,309,378	4.458.844	(4.194.751)	184,767,432
Operating Income (Loss)	13,308,226	(537,001)	(687,210)	505,164	12,589,179
Other Income					
Investment income	1,785,854	313,247	200,315	_	2,299,416
Net realized gains on sale of investments	324,299	-	304,702	-	629,001
Net gain on sale of joint ventures	594,809	-	-	-	594,809
Net gain on disposition of property and equipment	56,231	_	-	-	56,231
Other, net		148,383			148,383
Total other income	2,761,193	461,630	505,017		3,727,840
Revenues in Excess of (Less Than) Expenses	16.069.419	(75.371)	(182,193)	505.164	16.317.019
Less Change in Net Assets Attributable to					
Noncontrolling Interest	(2.778.084)	-	-	-	(2.778,084)
Changes in Unrealized Gains and Losses on Investments	2.454.963	20,941	211.608	-	2.687.512
Net Assets Released from Restrictions for Capital	3,571,625	-	-	-	3,571,625
Transfers from (to) Related Parties	(1.025,000)		1,025,000		
Change in Unrestricted Net Assets Attributable to					
Bozeman Deaconess Hospital	\$ 18.292.923	\$ (54.430)	\$ 1.054,415	\$ 505,164	\$ 19,798,072