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Department of the Treasury

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public Inspection

The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service , 2012, and ending 12-31-2012 A For the 2012 calendar year, or tax year beginning 01-01-2012 D Employer identification number B Check if applicable VALLEY HEALTH SYSTEM GROUP RETURN Address change 80-0584319 Doing Business As Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number 220 CAMPUS BLVD STE 310 Terminated (540) 536-4300 City or town, state or country, and ZIP + 4 WINCHESTER, VA 22601 Amended return Application pending G Gross receipts \$ 707,131,695 F Name and address of principal officer Is this a group return for ▼ Yes No affiliates? **H(b)** Are all affiliates included? ✓ Yes ✓ No If "No," attach a list (see instructions) **H(c)** Group exemption number ► 5602 Website: ► VALLEYHEALTHLINK COM L Year of formation 1983 M State of legal domicile VA Part I Summary Briefly describe the organization's mission or most significant activities Serving our regional community by improving health Provision of healthcare and medical services Activities & Governance 2 Check this box 🛏 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . 119 Number of independent voting members of the governing body (Part VI, line 1b) 4 93 Total number of individuals employed in calendar year 2012 (Part V, line 2a) 5 0 6 1,329 Total number of volunteers (estimate if necessary) . . . 7a Total unrelated business revenue from Part VIII, column (C), line 12 . 7a 44,172  $\boldsymbol{b}$  Net unrelated business taxable income from Form 990-T, line 34  $\,$ 7b **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . . 2,694,493 3,700,835 Program service revenue (Part VIII, line 2g) . . . 389,812,854 431,938,405 21,308,342 36,624,715 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 174,469,397 156,345,335 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 588,285,086 628,609,290 1,158,761 13 1,725,881 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 14 Benefits paid to or for members (Part IX, column (A), line 4) . . 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines **15 Expenses** 281,912,136 299,618,000 16a Professional fundraising fees (Part IX, column (A), line 11e) . 0 b Total fundraising expenses (Part IX, column (D), line 25)  $\blacktriangleright 0$ 280,959,128 **17** Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . 249,736,861 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 532,807,758 582,303,009 18 19 Revenue less expenses Subtract line 18 from line 12 55,477,328 46,306,281 t Assets or id Balances **Beginning of Current End of Year** Year 1,177,009,597 20 Total assets (Part X, line 16) . 1,163,557,547 21 581,274,394 Total liabilities (Part X, line 26) . . 583,398,462 22 Net assets or fund balances Subtract line 21 from line 20 580,159,085 595,735,203 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Signature of office

CRAIG LEWIS CFO

Sign Here 2013-11-20

Form	990 (2012)					Page <b>2</b>
Par		nt of Program Ser hedule O contains a re				· · · · · · · · · · · · · · · · · · ·
1	Briefly describe t	he organization's missi	on			
Serv	ing our regional cor	nmunity by improving h	ealth Provision	of healthcare and med	cal services	
2	Did the organizati the prior Form 990		ıcant program se	ervices during the year	which were not listed on	
	If "Yes," describe	these new services on	Schedule O			
3	Did the organizati	on cease conducting, o	r make sıgnıfıcar • • • • •	nt changes in how it co	nducts, any program	
	If "Yes," describe	these changes on Sche	dule O			
4	expenses Section		(4) organizations	s are required to report	ree largest program service the amount of grants and a	
4a	(Code	) (Expenses \$	354,216,625	ıncludıng grants of \$	) (Revenue \$	17,253,506 )
	ACUTE CARE SERVIO	CES - 137,082 INPATIENT AC	UTE CARE DAYS			
4b	(Code	) (Expenses \$	18,648,904	ıncludıng grants of \$	) (Revenue \$	53,121,433 )
	PHYSICIAN PRACTIC	E SERVICES - 153,266 OUTP	ATIENT REGISTRATI	ONS		
4c	(Code	) (Expenses \$	6,057,047	ıncludıng grants of \$	) (Revenue \$	17,253,506 )
	AMBULATORY SURGI	CAL SERVICES - 7,748 SURG	SICAL PROCEDURES			
4d	Other program s	ervices (Describe in Sc	hedule O )			
	(Expenses \$	14,054,687	ncluding grants o	of \$	) (Revenue \$	40,034,796 )
4e	Total program se	rvice expenses 🗠	392,977,263			
						Form <b>990</b> (2012)

Part TV	Check	dist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		N o
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		N o
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II			N o
33		32	$\overline{}$	
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		N o
34	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I		Yes	N o
34	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	No No
34 35a	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34 35a	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33 34 35a	Yes	No
34 35a b	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33 34 35a 35b	Yes	No No
34 35a b	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33 34 35a 35b 36 37	Yes	No No

	Check if Schedule O contains a response to any question in this Part V	•	Yes	No
<b>1</b> a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   0		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0	1		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	1c		N
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	<b>-</b> .		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b		N
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
ь				
_	If "Yes," enter the name of the foreign country ►CJ  See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? $\cdot$ .	5a		N
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
ь	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		N
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
_	contract?	7e		N
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	_		N.
<b>.</b>	required?	7g		N
"	Form 1098-C?	7h		N
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
_		8		N
9	Sponsoring organizations maintaining donor advised funds.  Did the organization make any taxable distributions under section 4966?	9a		N
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		N
.0	Section 501(c)(7) organizations. Enter			- 14
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities			
L1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders	]		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )	-		
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		N
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
2	year	1		
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.  Is the organization licensed to issue qualified health plans in more than one state?			
a	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		Ν
b	Enter the amount of reserves the organization is required to maintain by the states			
	In which the organization is licensed to issue qualified health plans	1		
	Enter the amount of reserves on hand   13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a	1	N

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. 

Se	ection A. Governing Body and Management			
			Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
L0a	Did the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
l1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
L2a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
L3	Did the organization have a written whistleblower policy?	13	Yes	
<b>L</b> 4	Did the organization have a written document retention and destruction policy?	14	Yes	
<b>L</b> 5	Did the process for determining compensation of the following persons include a review and approval by			
_				
а	Independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	15a	Yes	
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	15a 15b	Yes Yes	
	Independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official			
b	Independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official			
b L6a	Independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	15b	Yes	
b L6a b	Independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	15b	Yes	
b L6a b	Independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	15b	Yes	

- - Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of
- interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization FKATHRYN THOMAS 220 CAMPUS BLVD SUTE 310 WINCHESTER, VA (540) 536-4300

Form	990	(2012)
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#### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
  - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	1									
(A) Name and Title	(B) A verage hours per week (list any hours for related	Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1035-MISC)	MISC)	organization and related organizations
See Additional Data Table										
	•	•	•							Form <b>990</b> (2012)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (D) Reportable compensation from the organization (W-2/1099-MISC)  (E) Reportable compensation from related organization (W-2/1099-MISC)							organization and				
		for related organizations below dotted line)	Individual trustie or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC)		rganizati relate organiza	ed
1b	Sub-Total			•	-			•						
с	Total from continuation sheet				•	•		, T		11 000 212	1 725 2	20		1 450 100
 	Total (add lines 1b and 1c).  Total number of individuals (in				se	Iıste	· d abov	e) wl		11,098,213 ———— d more th		29		1,459,109
	\$100,000 of reportable compe							,						
											Г		Yes	No
3	On line 1a? If "Yes," complete S					key •	emplo	yee, •	or highes	t compen • •	sated employee	3	Yes	
4	For any individual listed on line organization and related organ individual											4	Yes	
5	Did any person listed on line 1									anızatıon	or individual for	_	1 62	
	services rendered to the organ	iization? <i>If</i> "Yes	," compl	ete S	chea	lule J	for su	ch pe	erson .			5		No
	ction B. Independent Co													
1	Complete this table for your five compensation from the organization from the organizati	ation Report co									thin the organizat			
	N	(A) ame and business	address							Des	(B) cription of services		(C Comper	
												1		
												$\pm$		
2	Fotal number of independent co	ntractors (inclu	dıng but	not	lımıt	ed t	o those	e list	ed above)	who rece	ived more than	+		

628,609,290

451,599,906

173,264,377

44,172

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) マ Check if Schedule O contains a response to any question in this Part IX (D) (C) (B) Do not include amounts reported on lines 6b, (A) Program service Management and Fund raising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 1,600,131 1,600,131 Grants and other assistance to individuals in the United States See Part IV, line 22 125,750 125,750 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 0 Benefits paid to or for members 0 Compensation of current officers, directors, trustees, and 3,761,547 3,761,547 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 24,974 24,974 Other salaries and wages 236,846,667 199,751,563 37,095,104 Pension plan accruals and contributions (include section 401(k) 16,253,384 13,707,767 2,545,617 and 403(b) employer contributions) . . . . Other employee benefits . . . . 26,055,090 21,974,322 4,080,768 10 16,676,338 13,962,575 2,713,763 11 Fees for services (non-employees) O Management . . . . 538,173 32,875 505,298 Legal . . . . . . . . Accounting . . . . . . . . . . . . . 257,402 257,402 0 0 Professional fundraising services See Part IV, line 17 1,718,300 Investment management fees . . . . . 1,718,300 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 113,900,350 35,751,079 78,149,271 Schedule O) . . . . . . . Advertising and promotion . . 135,588 18,957 116,631 12 13 Office expenses . . . 5,455,316 2,093,455 3,361,861 108,254 37,968 14 Information technology . 146,222 15 0 Royalties . 11,130,564 9,089,139 16 Occupancy . . . . . . 2,041,425 **17** 1,177,957 820,849 357,108 Travel . . . . 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 0 604,027 19 Conferences, conventions, and meetings . 434,735 169,292 20 Interest . . . . . . . . . . . . 16,660,672 13,328,538 3,332,134 Payments to affiliates . . . . . 21 O 46,727,833 22 Depreciation, depletion, and amortization . 37,382,266 9,345,567 23 3,991,056 1,283,815 2,707,241 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a BIOMEDICAL SERVICES 3,212,599 3,212,599 **EQUIP RENTAL & MAINT** 14,309,947 10,801,120 3,508,827 PURCHASED SERVICES 23,174,680 8,532,091 14,642,589 d MEDICAL SUPPLIES 31,952,426 26,077,609 5,874,817 5,866,016 3,148,087 2,717,929 e All other expenses Total functional expenses. Add lines 1 through 24e 25 582,303,009 392,977,263 189,325,746 0 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [ if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

		Check if Schedule O contains a response to any question in this	s Part X			
				(A) Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing			1	0
	2	Savings and temporary cash investments		44,693,008	2	56,312,865
	3	Pledges and grants receivable, net			3	0
	4	Accounts receivable, net		89,989,616	4	93,718,414
	5	Loans and other receivables from current and former officers, dikey employees, and highest compensated employees Complete Schedule L	e Part II of		5	0
Assets	6	Loans and other receivables from other disqualified persons (as section 4958(f)(1)), persons described in section 4958(c)(3)(Employers and sponsoring organizations of section $501(c)(9)$ v beneficiary organizations (see instructions) Complete Part II of	3), and contributing oluntary employees'		6	0
8	,	Notes and loans receivable, net		3,661,766		10,193,808
As	7   8	Inventories for sale or use		11,740,862		12.246.543
				11,740,802		10,101,299
	9	Prepaid expenses and deferred charges		11,904,674	9	10, 101,299
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  10a				
	b	Less accumulated depreciation	, ,	609,002,869		618,736,356
	11	Investments—publicly traded securities		11	0	
	12	Investments—other securities See Part IV, line 11	378,903,667	12	364,222,850	
	13	Investments—program-related See Part IV, line 11		13	0	
	14	Intangible assets			14	0
	15	Other assets See Part IV, line 11		13,600,885		11,477,462
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34) .		1,163,557,547	16	1,177,009,597
	17	Accounts payable and accrued expenses		48,238,984	17	44,728,576
	18	Grants payable			18	
	19	Deferred revenue		346,363	19	401,981
	20	Tax-exempt bond liabilities		394,259,695	20	367,765,140
S	21	Escrow or custodial account liability Complete Part IV of Sche			21	
Liabilitie	22	Loans and other payables to current and former officers, directo key employees, highest compensated employees, and disqualif				
<u> </u>		persons Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties	· .		23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to relat and other liabilities not included on lines 17-24) Complete Par		4.40.550.400		400 070 007
		D		140,553,420		168,378,697
٠,0	26	Total liabilities. Add lines 17 through 25		583,398,462	26	581,274,394
Э		lines 27 through 29, and lines 33 and 34.	-			
Fund Balances	27	Unrestricted net assets		562,676,132	27	574,142,613
<u>е</u>	28	Temporarily restricted net assets		13,058,016	28	15,918,915
핃	29	Permanently restricted net assets		4,424,937	29	5,673,675
or Fu		Organizations that do not follow SFAS 117 (ASC 958), check he complete lines 30 through 34.	ere ▶ ┌ and			
0	30	Capital stock or trust principal, or current funds			30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund			31	
AS	32	Retained earnings, endowment, accumulated income, or other fu	ınds		32	
Šet	33	Total net assets or fund balances		580, 159, 085	33	595,735,203
7	34	Total liabilities and net assets/fund balances		1,163,557,547	34	1,177,009,597

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				 ৮
	·				•
1	Total revenue (must equal Part VIII, column (A), line 12)	1		628,6	509,290
2	Total expenses (must equal Part IX, column (A), line 25)	2		582,3	303,009
3	Revenue less expenses Subtract line 2 from line 1	3			306,281
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			159,085
5	Net unrealized gains (losses) on investments	5			526,273
6	Donated services and use of facilities	6			<u>, , , , , , , , , , , , , , , , , , , </u>
7	Investment expenses	7			
8	Prior period adjustments	8		-3,4	190,000
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-26,6	513,890
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		595,	735,203
Par	t XII Financial Statements and Reporting	•			
	Check if Schedule O contains a response to any question in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	ırate			
	☐ Separate basis ☐ Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	За		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

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As Filed Data -

DLN: 93493324003143

**Employer identification number** 

OMB No 1545-0047

# **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

VALLEY HEALTH SYSTEM GROUP RETURN

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

									80-05843					
	rt I			blic Charity Sta		•		•		nstruction	ıs.			
	organı —		•	te foundation becaus	•			•	•					
1			-	on of churches, or a				ection 170	(b)(1)(A)(i).					
2	Г	A scho	ol described	in <b>section 170(b)(1</b>	l <b>)(A)(ii).</b> (At	tach Sched	ule E )							
3	굣	A hosp	ıtal or a coo	perative hospital se	rvice organiz	zatıon descr	ıbed ın <b>sectio</b>	n 170(b)(1	.)(A)(iii).					
4	$\sqcap$	A medi	cal researcl	h organization opera	ted ın conjun	ction with a	hospital des	cribed in <b>se</b>	ection 170(b)(	1)(A)(iii).	Enter the			
_	_			ty, and state							<del></del>			
5	ı		•	erated for the benefi	<del>-</del>	or universi	ty owned or o	perated by	a government	tal unit des	scribed in			
		section	170(b)(1)(	<b>A)(iv).</b> (Complete P	art II )									
6	Г	A feder	al, state, or	local government o	government	al unit desc	rıbed ın <b>sect</b> i	ion 170(b)(	(1)(A)(v).					
7	Г			at normally receives			support from	a governm	ental unit or f	rom the ge	neral public			
8	г			n 170(b)(1)(A)(vi). described in <b>sectio</b> r			mplete Part II	[ )						
9	Ē		-	at normally receives			-	-	butions, mem	bership fe	es, and gross			
	·	_		ities related to its e					· ·					
		•		oss investment inco	· ·	=								
				ganızatıon after June						•				
10	Г	•	,	ganized and operated	•			•	•					
11	,	_		ganized and operated						o carry ou	t the purposes of			
	•			ly supported organiz										
				bes the type of supp										
		a l	Type I	<b>b</b> Type II <b>c</b>	Type II	I - Function	nally integrate	ed <b>d</b>	Type III - No	on-functio	nally integrated			
е	Γ	,	_	ox, I certify that the	_				, ,		•			
				on managers and ot	her than one	or more put	olicly support	ed organiza	ations describ	ed in secti	on 509(a)(1) or			
f			1509(a)(2)	received a written de	etermination	from the IR	S that it is a	Tyne I Tyi	ne II or Tyne	III sunno	rtıng organizatıon			
•			this box	received a written a	ccciiiiiacioii	monn the riv	is that it is a	1 ypc 1, 1 y	pc 11, 01 1 ypc	III Suppo				
g		Since A	ugust 17, 2	2006, has the organ	ızatıon accep	ted any gift	or contributi	on from any	y of the		·			
			ng persons?											
				rectly or indirectly o	•		-	persons de	escribed in (ii)		Yes No			
				governing body of th		_	n?				lg(i)			
			•	er of a person descr	` ,						g(ii)			
		• •		lled entity of a perso						11	g(iii)			
h		Provide	the followi	ng information about	the supporte	ed organizat	tion(s)							
	i) Nan	ne of	(ii) EIN	(iii) Type of	(iv) Is t	the	(v) Did you	ı notıfy	(vi) Is	the	(vii) A mount of			
	suppo			organization	organızatı		the organi		organizat	ion in	monetary			
0	rganiz	ation		(described on	col (i) list		in col (i) o	•	col (i) org		support			
				lines 1 - 9 above or IRC section	your gove	-	suppor	τ,	ın the U	5 7				
				(see	document?									
				instructions))	W. W. W. W. W.									
					Yes	No	Yes	No	Yes	No				
							<b>_</b>			_				
							1							
				1	1	1	1	1	1	1	1			

Sch	edule A (Form 990 or 990-EZ) 2012							Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	<u>iplete Pa</u>	rt III.)	
	endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) <b>Public support.</b> Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 20	)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV )							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	<b>First five years.</b> If the Form 990 is this box and <b>stop here</b>							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and <b>stop here.</b> The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	<b>►</b> □
b	<b>33</b> 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and <b>stop here.</b> The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,	<b>▶</b> □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							<b>▶</b> ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 )						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					<u> </u>
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493324003143

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

**Supplemental Financial Statements** 

Open to Public

	me of the organization LEY HEALTH SYSTEM GROUP RETURN	Employer identification number						
••••			80-0584319					
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990		inds or Accounts. Complete if the					
	organization answered Tes to Form 330	(a) Donor advised funds	(b) Funds and other accounts					
1	Total number at end of year							
2	Aggregate contributions to (during year)							
3	Aggregate grants from (during year)							
4	Aggregate value at end of year							
5	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the or		or advised Yes No					
6	Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the beneficonferring impermissible private benefit?							
Pa	rt III Conservation Easements. Complete if	the organization answered "Yes" to	Form 990, Part IV, line 7.					
1	Purpose(s) of conservation easements held by the org Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a	or education)  Preservation of an Preservation of a c	ertified historic structure					
	easement on the last day of the tax year	-						
		-	Held at the End of the Year					
а	Total number of conservation easements	-	2a					
Ь	Total acreage restricted by conservation easements		2b					
с	Number of conservation easements on a certified history	` '	2c					
d	Number of conservation easements included in (c) acc historic structure listed in the National Register	2d						
3	Number of conservation easements modified, transfer	– red, released, extinguished, or terminated	d by the organization during					
	the tax year ▶							
4	Number of states where property subject to conservat	ion easement is located 🛌						
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?	the periodic monitoring, inspection, hand	ling of violations, and <b>Yes No</b>					
6	Staff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation easem	ents during the year					
7	A mount of expenses incurred in monitoring, inspecting	g, and enforcing conservation easements	during the year					
,	<b>►</b> \$	· ·						
8	Does each conservation easement reported on line 2(and section 170(h)(4)(B)(II)?	d) above satisfy the requirements of sect	tion 170(h)(4)(B)(i)					
9	In Part XIII, describe how the organization reports conbalance sheet, and include, if applicable, the text of the organization's accounting for conservation easeme	e footnote to the organization's financial						
Par	Organizations Maintaining Collection Complete if the organization answered "Y	s of Art, Historical Treasures, o	or Other Similar Assets.					
1a	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide, in Part XIII, the text of the footnote to	.16 (ASC 958), not to report in its reven ets held for public exhibition, education, c	or research in furtherance of public					
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide the following amounts relating to thes	ets held for public exhibition, education, c						
	(i) Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$					
	(ii) Assets included in Form 990, Part X		<b>▶</b> \$					
2	If the organization received or held works of art, histor following amounts required to be reported under SFAS		· -					
а	Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$					

**b** Assets included in Form 990, Part X

Par	Organizations Maintaining Co	llections of Ar	t, HIS	storical i	reasures, or O	tne	r Similar As	sets (c	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, cl	heck any of	the following that a	are a	sıgnıficant use	of its	
а	Public exhibition		d	┌ Loan	or exchange progi	ams	i		
b	Scholarly research		е	┌ Othe	r				
С	Preservation for future generations								
4	Provide a description of the organization's co	ollections and expl	aın ho	w they furth	er the organization	'S EX	cempt purpose i	n	
-	Part XIII				-			''	
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t							Yes	□ No
Par	t IV Escrow and Custodial Arrang								
	Part IV, line 9, or reported an an								
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interm	nediary	for contribu	utions or other ass	ets	not 	Yes	☐ No
b	If "Yes," explain the arrangement in Part XII	I and complete th	e follo	wing table	-				
					-		An	ount	
С	Beginning balance					1c			
d	Additions during the year				<u> </u>	1d			
e	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, III	ne 21?	•			1	Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if th	e expla	anation has	been provided in F	art :	XIII		
Pa	rt V Endowment Funds. Complete								
	·	(a)Current year	(b)	Prior year	<b>b</b> (c)Two years back	+		<b>(e)</b> Four y	ears back
1a	Beginning of year balance	17,482,954		16,956,703	15,413,150	_	14,382,852		2,243,774
b	Contributions	2,129,545		1,206,212	1,264,697	<u> </u>	1,156,453		-2,830,037
С	Net investment earnings, gains, and losses	3,145,648		8,737	1,193,581		783,382		
d	Grants or scholarships	, .		· · ·	, ,		,		2,262,094
e	Other expenditures for facilities								
	and programs	1,103,743		688,698	914,726	<u> </u>	909,537		
f	Administrative expenses								14,382,852
g	End of year balance	21,654,404		17,482,954	16,956,703	3	15,413,150		14,382,852
2	Provide the estimated percentage of the cur	rent year end balar	nce (lır	ne 1g, colum	nn (a)) held as				
а	Board designated or quasi-endowment ►								
b	Permanent endowment ► 26 490 %								
c	Temporarily restricted endowment ► 73	510 %							
	The percentages in lines 2a, 2b, and 2c sho	uld equal 100%							
За	Are there endowment funds not in the posse	ssion of the organi	zatıon	that are hel	d and administere	d for	the		
	organization by						<u> </u>	Yes	No
	(i) unrelated organizations		•			•	3a(	_	No
b	(ii) related organizations					•	3a(		No
4	Describe in Part XIII the intended uses of the					•	3.	<u> </u>	1 110
	t VI Land, Buildings, and Equipme				10.				
	Description of property			(a) Cost or basis (invest	other (b)Cost or ot		(c) Accumulated depreciation	(d) Bo	ok value
				<u> </u>			-	1	
<b>1</b> a	and		•		19,657	,950		1 1	.9,657,950
b I	Buildings		•		743,371	,405	262,695,827	48	30,675,578
c I	_easehold improvements		•		4,364	,453	2,236,908	1	2,127,545
	Equipment		•		275,499	,242	175,468,098	10	00,031,144
	Other			<u> </u>	39,584		23,339,927	+	.6,244,139
Tota	<b>l.</b> Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part	Χ, colι	ımn (B), line	10(c).)		🕨 🗆	61	.8,736,356

Part VIII Investments—Other Securities. See F		<u>′</u>	
(a) Description of security or category	(b)Book value		d of valuation
(including name of security)		Cost or end-of	-year market value
(1 )Financial derivatives			
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	364,222,850		
Part VIII Investments—Program Related. See			
(a) Description of investment type	<b>(b)</b> Book value		d of valuation
		Cost or end-of	-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	15		
Down TV Other Assets Can Favor 000 Davit V Iva			
Part IX Other Assets. See Form 990, Part X, line			(b) Book value
Part IX Other Assets. See Form 990, Part X, line (a) Descript			(b) Book value
			(b) Book value
(a) Descript	ion		(b) Book value
(a) Descript  Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.,	ion		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X,	line 25.		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15., Part X Other Liabilities. See Form 990, Part X,  (a) Description of liability	ion		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.,  Part X Other Liabilities. See Form 990, Part X,  1 (a) Description of liability  Federal income taxes	line 25.		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.,  Part X Other Liabilities. See Form 990, Part X,  1 (a) Description of liability  Federal income taxes	line 25.		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15., Part X Other Liabilities. See Form 990, Part X,  (a) Description of liability Federal income taxes Rounding	line 25.		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X, 1 (a) Description of liability  Federal income taxes  Rounding  ML SWAP MARK TO MKT -BONDS	line 25.  (b) Book value		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X, 1 (a) Description of liability  Federal income taxes  Rounding  ML SWAP MARK TO MKT -BONDS  EXEC DEF COMP LIABILITY	line 25. (b) Book value  1 35,793,689 517,885		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.,  Part X Other Liabilities. See Form 990, Part X,  1 (a) Description of liability  Federal income taxes  Rounding  ML SWAP MARK TO MKT -BONDS  EXEC DEF COMP LIABILITY  ATTENDING FACULTY PLAN FUND	line 25. (b) Book value  1 35,793,689 517,885 7,283,864		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.,  Part X Other Liabilities. See Form 990, Part X,  1 (a) Description of liability  Federal income taxes  Rounding  ML SWAP MARK TO MKT -BONDS  EXEC DEF COMP LIABILITY  ATTENDING FACULTY PLAN FUND	line 25. (b) Book value  1 35,793,689 517,885		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.,  Part X Other Liabilities. See Form 990, Part X,  1 (a) Description of liability  Federal income taxes  Rounding  ML SWAP MARK TO MKT -BONDS  EXEC DEF COMP LIABILITY  ATTENDING FACULTY PLAN FUND	line 25. (b) Book value  1 35,793,689 517,885 7,283,864		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.,  Part X Other Liabilities. See Form 990, Part X,  1 (a) Description of liability  Federal income taxes  Rounding  ML SWAP MARK TO MKT -BONDS  EXEC DEF COMP LIABILITY  ATTENDING FACULTY PLAN FUND	line 25. (b) Book value  1 35,793,689 517,885 7,283,864		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.,  Part X Other Liabilities. See Form 990, Part X,  1 (a) Description of liability  Federal income taxes  Rounding  ML SWAP MARK TO MKT -BONDS  EXEC DEF COMP LIABILITY  ATTENDING FACULTY PLAN FUND	line 25. (b) Book value  1 35,793,689 517,885 7,283,864		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.,  Part X Other Liabilities. See Form 990, Part X,  1 (a) Description of liability  Federal income taxes  Rounding  ML SWAP MARK TO MKT -BONDS  EXEC DEF COMP LIABILITY  ATTENDING FACULTY PLAN FUND	line 25. (b) Book value  1 35,793,689 517,885 7,283,864		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X,	line 25. (b) Book value  1 35,793,689 517,885 7,283,864		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.,  Part X Other Liabilities. See Form 990, Part X,  1 (a) Description of liability  Federal income taxes  Rounding  ML SWAP MARK TO MKT -BONDS  EXEC DEF COMP LIABILITY  ATTENDING FACULTY PLAN FUND	line 25. (b) Book value  1 35,793,689 517,885 7,283,864		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15., Part X Other Liabilities. See Form 990, Part X,  1 (a) Description of liability Federal income taxes Rounding ML SWAP MARK TO MKT -BONDS EXEC DEF COMP LIABILITY ATTENDING FACULTY PLAN FUND ACCRUED PENSION	line 25. (b) Book value  1 35,793,689 517,885 7,283,864		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.,  Part X Other Liabilities. See Form 990, Part X,  1 (a) Description of liability  Federal income taxes  Rounding  ML SWAP MARK TO MKT -BONDS  EXEC DEF COMP LIABILITY  ATTENDING FACULTY PLAN FUND	line 25. (b) Book value  1 35,793,689 517,885 7,283,864		(b) Book value

Part	XI Reconciliation of I	Revenue per Audited Financial	State	men	ts With	Revenue p	oer Re	turn
1	Total revenue, gains, and oth	er support per audited financial statem	ents .				1	
2	Amounts included on line 1 b	out not on Form 990, Part VIII, line 12						
а	Net unrealized gains on inves	stments	[	2a				
b	Donated services and use of	facilities		2b				
c	Recoveries of prior year gran	ts	. [	2c				
d	Other (Describe in Part XIII	)	[	2d				
e	Add lines 2a through 2d						2e	
3	Subtract line <b>2e</b> from line <b>1</b>						3	
4	Amounts included on Form 9	90, Part VIII, line 12, but not on line $oldsymbol{1}$						
а	Investment expenses not inc	luded on Form 990, Part VIII, line 7b	. [	4a				
b	Other (Describe in Part XIII	)	. [	4b				
C	Add lines <b>4a</b> and <b>4b</b>						4c	
5	Total revenue Add lines 3 ar	nd <b>4c.</b> (This must equal Form 990, Part I	I, line 1	2).			5	
Part	XIII Reconciliation of I	Expenses per Audited Financia	l State	emer	nts With	Expenses	s per	Return
1	Total expenses and losses p	er audited financial statements					1	
2	A mounts included on line 1 b	ut not on Form 990, Part IX, line 25	_		_			
а	Donated services and use of	facilities		2a				
b	Prior year adjustments .			2b				
C	Other losses			2c				
d	Other (Describe in Part XIII	)		2d			_	
e	Add lines $\mathbf{2a}$ through $\mathbf{2d}$ .						2e	
3	Subtract line <b>2e</b> from line <b>1</b> .						3	
4	Amounts included on Form 9	90, Part IX, line 25, but not on line 1:						
а	Investment expenses not inc	luded on Form 990, Part VIII, line 7b		<b>4</b> a				
b	Other (Describe in Part XIII	)		4b				
c	Add lines <b>4a</b> and <b>4b</b>						4c	
5	Total expenses Add lines 3	and <b>4c.</b> (This must equal Form 990, Part	t I, line	18)			5	
Part	XIII Supplemental In	formation						
Part		escriptions required for Part II, lines 3, I, lines 2d and 4b, and Part XII, lines 2						
	Identifier	Return Reference				Explanat	ion	
Part V	, Line 4	Part V, Line 4 Intended uses of the	Endowr	nent f	unds will b	e used to pu	rchase	capital equipment

Identifier	Return Reference	Explanation
Part V , Line 4	endowment fund	Endowment funds will be used to purchase capital equipment and fund other projects which are intended to improve health delivery at Winchester Medical Center, Warren Memorial Hospital,Page Memorial Hospital, and Shenando

# OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization VALLEY HEALTH SYSTEM GROUP RETURN

Employer identification number

80-0584319

Pa	rt I Financial Assi	stance and	d Certain	Other Community	Benefits at Cost								
								Yes	No				
1a	Did the organization have	a financial as	ssistance po	licy during the tax year?	' If "No," skıp to questı	on 6a	1a	Yes					
b	If "Yes," was it a written p	policy?					1b	Yes					
2	If the organization had mu financial assistance polic					pplication of the							
	Applied uniformly to a Generally tailored to i	•		* *	mly to most hospital fac	cilities							
3	Answer the following base organization's patients du			nce eligibility criteria th	at applied to the larges	t number of the							
а	Did the organization use f If "Yes," indicate which o					providing <i>free</i> care?	3a	Yes					
	「 100%												
b	<b>b</b> Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care												
	□ 200%												
c	c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.												
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax yea provide for free or discounted care to the "medically indigent"?													
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?													
f b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?													
c	c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?												
6a	<b>6a</b> Did the organization prepare a community benefit report during the tax year?												
	<b>b</b> If "Yes," did the organization make it available to the public?												
	Complete the following ta			•	e H instructions Do not	submit these	6b	Yes					
	worksheets with the Sche												
7	Financial Assistance		Other Com	munity Benefits at Co	ost								
	ancial Assistance and Means-Tested	(a) Number of activities or programs	( <b>b</b> ) Persons served (optional)	(c) Total community benefit expense	( <b>d)</b> Direct offsetting revenue	<b>(e)</b> Net community ben expense		(f) Percent o					
a	overnment Programs  Financial Assistance at cost	(optional)					+						
b	(from Worksheet 1) Medicaid (from Worksheet 3,	7	4,536	38,487,189		38,487,	189	6 6	10 %				
С	column a)	16	8,238	78,180,696	51,999,351	26,181,	345	4 5	00 %				
	government programs (from Worksheet 3, column b)												
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs .	23	12,774	116,667,885	51,999,351	64,668,	534	11 1	10 %				
	Other Benefits												
е	Community health improvement services and community benefit operations	2 242	59 050	1 734 806	385 073	1 340	924	0.2	30 %				
f	(from Worksheet 4) Health professions education	3,342	58,959	1,734,896	385,072	1,349,			30 %				
g	(from Worksheet 5) Subsidized health services	2,337	4,395	6,550,532	12,595	6,537,	937	1 1	20 %				
,	(from Worksheet 6)	1	1,316	5,015,518	2,745,695	2,269,	_	0 3	90 %				
h I	Research (from Worksheet 7) Cash and in-kind	25	210	2,535		2,	535						
•	contributions for community benefit (from Worksheet 8)	45	6,179	625,605	2442.000	625,			10 %				
J k	<b>Total.</b> Other Benefits <b>Total.</b> Add lines 7d and 7j .	5,750 5,773	71,059 83,833	13,929,086 130,596,971	3,143,362 55,142,713	10,785, 75,454,	_		50 % 60 %				
		3,.73	1 05,055	130,330,371	33,112,713	, 5, 151,	-55	12 )	- 0 /0				

Ра	rt II Community Building activities during the of the communities in	tax year, an									
		(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total community building expense	1 ' '	rect off revenue	_	(e) Net communit building expense		(f) Pero total ex	
1	Physical improvements and housing										
2	Economic development										
3	Community support	7	175	4,733				4,	733		
4	Environmental improvements										
5	Leadership development and training										
6	for community members  Coalition building	66	126	6,055				6	055		
7	Community health improvement		120	0,033				, ,	033		
8	Workforce development	12	90						+		
9	Other	12	90								
.0	Total	85	391	10,788				10,	788		
	Bad Debt, Medicar	e, & Collec	tion Practic	es						T v/	
ect 1	ion A. Bad Debt Expense  Did the organization report bad	d debt expense	ın accordance	with Heathcare Fina	ancial Ma	anade	ment A	ssociation [		Yes	No
_	Statement No 15?								1	Yes	$ldsymbol{ld}}}}}}$
2	Enter the amount of the organimethodology used by the orga			-				40.700.000			
3	Enter the estimated amount of				to to	2		18,798,289			
_	patients eligible under the org	anızatıon's fına	ancıal assıstan	ce policy Explain in	Part VI						
	the methodology used by the cany, for including this portion				nale, ıf	3					
4	Provide in Part VI the text of t				ents that		rıbes b	ad debt expense			
	or the page number on which t										
	ion B. Medicare					1	1				
5	Enter total revenue received fi		`	,		5		226,950,228			
6	Enter Medicare allowable cost					7		259,762,420			
7 8	Subtract line 6 from line 5 Th Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	to which any so	shortfall report ology or source	ed in line 7 should be		l as co					
	Cost accounting system	<b>₽</b> c∘	st to charge ra	tio <b>Г</b>	Other						
ect	ion C. Collection Practices										
9a	Did the organization have a wr	itten debt colle	ection policy di	uring the tax year?				[	9a	Yes	
b	If "Yes," did the organization's contain provisions on the colleassistance? Describe in Part	ection practice	s to be followe	d for patients who ar	e known	to qua	alify for	financial	9b	Yes	
Pai	rt IV Management Comp	anies and J	oint Ventur	<b>es</b> (owned 10% or more by a	officers, dire	ctors, tr	ustees, ke	ey employees, and physicia	ans—se	ee instruci	ions)
	(a) Name of entity	(E	<ul> <li>Description of pi activity of entit</li> </ul>	rimary ( y I	(c) Organization's profit % or stock ownership % (d) Officers, directors trustees, or key employees' profit %			trustees, or key	(e) Physiciar profit % or sto ownership %		stock
NC	ORTHERN WV HOME HEALTH	HOME HEALTH S	ERVICES		10	0 000 0	/o				
2											
3											
							-		+		
									-		
<u> </u>											
5									_		
7											
3											
•									+		
10							+		+		
									+		
11											
12											
1 2											

	( / = - = -										rage
Part \	Part V Facility Information										
Section	Section A. Hospital Facilities		General	Children's	Teaching	Ortical:	Researc	ER-24 houre	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?  6		Licensed hospital	medical & surgical	's hospital	g hospital	access hospital	Research facility	oure	¥		
Name,	address, and primary website address		5							O ther (Describe)	Facility reporting group
6	WAR MEMORIAL HOSPITAL INC 1 HEALTHY WAY BERKLEY SPRINGS, WV 25411	х	х			х		x			
5	HAMPSHIRE MEMORIAL HOSPITALIN 363 SUNRISE BLVD ROMNEY,WV 26757	х	х			х		х			
4	PAGE MEMORIAL HOSPITAL 200 MEMORIAL DRIVE LURAY, VA 22835	х	х			х		х			
3	SHENANDOAH MEMORIAL HOSPITAL 759 S MAIN STREET WOODSTOCK,VA 22664	х	х			х		х			
2	WARREN MEMORIAL HOSPITAL 1000 SHENANDOAH AVE FRONT ROYAL,VA 22630	х	Х		Х			Х			
1	WINCHESTER MEDICAL CENTER 1840 AMHERST STREET WINCHESTER, VA 22601	х	х		х			х			
	I									•	

### Part V Facility Information (continued)

### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

WAR MEMORIAL HOSPITAL INC

Name of hospital facility or facility reporting group
---

For	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)	_		
			Yes	No
Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community			
	health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
Ь	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	lacksquare The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 10			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community			
	served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in			
	Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	3	Yes	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital	Ť		
	facilities in Part VI	4	Yes	
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	▼ Hospital facility's website			
b	Available upon request from the hospital facility			
C	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply			
	to date)			
а	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
ь	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
e	Inclusion of a community benefit section in operational plans			
	Adoption of a budget for provision of services that address the needs identified in the CHNA			
	Prioritization of health needs in its community			
_	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI			
-	which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
	required by section 501(r)(3)?	8a		No
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		No
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its			
	hospital facilities? \$			

Part V Facility Information (continued)						
Financial Assistance Policy Yes No						
9	Did the hospital facility have in place during the tax year a written financial assistance policy that					
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes			
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes			
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 0000%					
11	If "No," explain in Part VI the criteria the hospital facility used		\ , <sub>-</sub> -			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes			
	If "No," explain in Part VI the criteria the hospital facility used					
12	Explained the basis for calculating amounts charged to patients?	12	Yes			
	If "Yes," indicate the factors used in determining such amounts (check all that apply)					
а	✓ Income level					
Ь	Asset level					
c	Medical indigency					
d	Insurance status					
е	Uninsured discount					
f	Medicaid/Medicare					
g	State regulation					
h	Other (describe in Part VI)					
13	Explained the method for applying for financial assistance?	13	Yes			
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes			
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)					
а						
b	· · · · · · · · · · · · · · · · · · ·					
С						
d	The policy was posted in the hospital facility's admissions offices					
е						
f	The policy was available upon request					
g	Other (describe in Part VI)	<u> </u>				
	ling and Collections					
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes			
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during		1			
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP					
а	Reporting to credit agency					
b	Lawsuits					
C	Liens on residences					
d	Body attachments					
	Other similar actions (describe in Part VI)					
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17	Yes			
	If "Yes," check all actions in which the hospital facility or a third party engaged					
а	Reporting to credit agency					
b						
c	Liens on residences					
d	Body attachments					
е	Other similar actions (describe in Part VI)					

chedule H	(Form 990)	2012

If "Yes," explain in Part VI

Page

	,			- 9
Pá	art V Facility Information (continued)			
<b>L8</b>	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
e	Other (describe in Part VI)			
Po	licy Relating to Emergency Medical Care			
			Yes	No
L9	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
_	The hospital facility did not provide care for any emergency medical conditions			l
	The hospital facility's policy was not in writing			
				l
	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			l
d	Other (describe in Part VI)			
	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
c	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			l
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI	ı I	l	í

22 During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any

Νo

#### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

HAMPSHIRE MEMORIAL HOSPITALIN

	HAMPSHIRE MEMORIAL HOSPITALIN
Name of hospital facility or facility reporting group	

For	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)			
			Yes	No
Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community			
	health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	<u> </u>
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 10			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community			
	served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the			
	persons the hospital facility consulted	3	Yes	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital			
	facilities in Part VI	4	Yes	<u> </u>
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	<u> </u>
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website			
b	A vailable upon request from the hospital facility			
C	▼ Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply			
а	to date)  Adoption of an implementation strategy that addresses each of the community health needs identified through the			
a	CHNA			
b	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI			l
	which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	—
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as	0-		N <sub>a</sub>
h	required by section 501(r)(3)?	8a 8b		No No
	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its	100		110
	hospital facilities? \$			1
	· · · · · · · · · · · · · · · · · · ·			1

Part V Facility Information (continued)						
Financial Assistance Policy Yes No						
9	Did the hospital facility have in place during the tax year a written financial assistance policy that					
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes			
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes			
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 0000%					
11	If "No," explain in Part VI the criteria the hospital facility used		\ , <sub>-</sub> -			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes			
	If "No," explain in Part VI the criteria the hospital facility used					
12	Explained the basis for calculating amounts charged to patients?	12	Yes			
	If "Yes," indicate the factors used in determining such amounts (check all that apply)					
а	✓ Income level					
Ь	Asset level					
c	Medical indigency					
d	Insurance status					
е	Uninsured discount					
f	Medicaid/Medicare					
g	State regulation					
h	Other (describe in Part VI)					
13	Explained the method for applying for financial assistance?	13	Yes			
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes			
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)					
а						
b	· · · · · · · · · · · · · · · · · · ·					
С						
d	The policy was posted in the hospital facility's admissions offices					
е						
f	The policy was available upon request					
g	Other (describe in Part VI)	<u> </u>				
	ling and Collections					
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes			
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during		1			
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP					
а	Reporting to credit agency					
b	Lawsuits					
C	Liens on residences					
d	Body attachments					
	Other similar actions (describe in Part VI)					
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17	Yes			
	If "Yes," check all actions in which the hospital facility or a third party engaged					
а	Reporting to credit agency					
b						
c	Liens on residences					
d	Body attachments					
е	Other similar actions (describe in Part VI)					

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If "Yes," explain in Part VI

If "Yes," explain in Part VI

Page

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Pä	art V Facility Information (continued)			_
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
е	Other (describe in Part VI)			
Ро	licy Relating to Emergency Medical Care			
			Yes	N
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
а	The hospital facility did not provide care for any emergency medical conditions			
ь	The hospital facility's policy was not in writing			
c	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)		1	_
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care  The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that			
	can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		N

22 During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any

Νo

#### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

PAGE MEMORIAL HOSPITAL

Name of	hoenital (	Facility or	facility	reporting group	

		-	Yes	No
Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	▼ Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
e	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 10			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the			
	persons the hospital facility consulted	3	Yes	┝
+	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4	Yes	
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	▼ Hospital facility's website			
Ь	Available upon request from the hospital facility			
c	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
а	A doption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
e	▼ Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	▼ Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
	required by section $501(r)(3)$ ?	8a	_	N
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		N
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its			
	hospital facilities? \$			

Part V Facility Information (continued)						
Financial Assistance Policy Yes No						
9	Did the hospital facility have in place during the tax year a written financial assistance policy that					
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes			
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes			
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 0000%					
11	If "No," explain in Part VI the criteria the hospital facility used		\ , <sub>-</sub> -			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes			
	If "No," explain in Part VI the criteria the hospital facility used					
12	Explained the basis for calculating amounts charged to patients?	12	Yes			
	If "Yes," indicate the factors used in determining such amounts (check all that apply)					
а	✓ Income level					
Ь	Asset level					
c	Medical indigency					
d	Insurance status					
е	Uninsured discount					
f	Medicaid/Medicare					
g	State regulation					
h	Other (describe in Part VI)					
13	Explained the method for applying for financial assistance?	13	Yes			
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes			
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)					
а						
b	· · · · · · · · · · · · · · · · · · ·					
С						
d	The policy was posted in the hospital facility's admissions offices					
е						
f	The policy was available upon request					
g	Other (describe in Part VI)	<u> </u>				
	ling and Collections					
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes			
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during		1			
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP					
а	Reporting to credit agency					
b	Lawsuits					
C	Liens on residences					
d	Body attachments					
	Other similar actions (describe in Part VI)					
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17	Yes			
	If "Yes," check all actions in which the hospital facility or a third party engaged					
а	Reporting to credit agency					
b						
c	Liens on residences					
d	Body attachments					
е	Other similar actions (describe in Part VI)					

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If "Yes," explain in Part VI

If "Yes," explain in Part VI

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Pä	art V Facility Information (continued)			_
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
е	Other (describe in Part VI)			
Ро	licy Relating to Emergency Medical Care			
			Yes	N
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
а	The hospital facility did not provide care for any emergency medical conditions			
Ь	The hospital facility's policy was not in writing			
c	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care  The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that			
	can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		N

22 During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any

Νo

### Part V Facility Information (continued)

### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

SHENANDOAH MEMORIAL HOSPITAL

	SHENANDOAN MEMORIAL HOSPITAL
Name of bosnital facility or facility reporting group	

For single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)		-		
. 0.	single rucincy friers only. The Number of Hospital Facility (From Schedule 11, Fart V, Section A)	_	Yes	No
Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA $20  \underline{10}$			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted		Yes	
4		Ť	1.00	
	facilities in Part VI	4	Yes	<u> </u>
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website			
b	Available upon request from the hospital facility			
С	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
а	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
C	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as	ً ا		ا
	required by section 501(r)(3)?	8a	-	No
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax? If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$	8b		No

Part V Facility Information (continued)						
Financial Assistance Policy Yes						
9	Did the hospital facility have in place during the tax year a written financial assistance policy that					
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes			
10	Used federal poverty guidelines (FPG) to determine eligibility for providing $\textit{free} care^{?} \ldots \ldots \ldots \ldots$	10	Yes			
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 0000%					
	If "No," explain in Part VI the criteria the hospital facility used	١	l			
11	Used FPG to determine eligibility for providing discounted care?	11	Yes			
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 300 0000% If "No," explain in Part VI the criteria the hospital facility used					
12	Explained the basis for calculating amounts charged to patients?	12	Yes			
	If "Yes," indicate the factors used in determining such amounts (check all that apply)					
а	▼ Income level					
ь	Asset level					
c	Medical indigency					
d	Insurance status					
е	Uninsured discount					
f	F ▼ Medicaid/Medicare					
g	State regulation					
h	Other (describe in Part VI)					
13	Explained the method for applying for financial assistance?	13	Yes			
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes			
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)					
а	The policy was posted on the hospital facility's website					
b	The policy was attached to billing invoices					
C	The policy was posted in the hospital facility's emergency rooms or waiting rooms					
d	The policy was posted in the hospital facility's admissions offices					
е	The policy was provided, in writing, to patients on admission to the hospital facility					
f	The policy was available upon request					
g	Other (describe in Part VI)					
	ling and Collections					
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial	15	Yes			
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	<u> </u>	1 63			
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP					
а	Reporting to credit agency					
b	Lawsuits					
C	Liens on residences					
d	Body attachments					
	Other similar actions (describe in Part VI)					
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17	Yes			
	If "Yes," check all actions in which the hospital facility or a third party engaged					
а	Reporting to credit agency					
b						
c	Liens on residences					
d	Body attachments					
е	Other similar actions (describe in Part VI)					

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If "Yes," explain in Part VI

If "Yes," explain in Part VI

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P	art V Facility Information (continued)			_
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
е	Other (describe in Part VI)			
Po	licy Relating to Emergency Medical Care			
			Yes	N
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires			
	the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of	10	Yes	
	their eligibility under the hospital facility's financial assistance policy?	19	res	┢
	If "No," indicate why			
	The hospital facility did not provide care for any emergency medical conditions			
b				
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	O ther (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			
	eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the			
_	maximum amounts that can be charged			
c	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided			
	emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance			l.
	covering such care?	21		N

22 During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any

Νo

# Part V Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

WARREN MEMORIAL HOSPITAL

Name of bosn	ital facility o	or facility repo	rting group
Name or nosp	itai raciiity d	or racility rebo	rtina aroub

For	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)			
			Yes	No
Con	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)	Ė	1.00	
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
3	Indicate the tax year the hospital facility last conducted a CHNA 20 10 In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the			
4	persons the hospital facility consulted	3	Yes	$\vdash$
4	facilities in Part VI	4	Yes	
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website			
b	A vailable upon request from the hospital facility			
c	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
a	A doption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
C	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	🔽 Inclusion of a community benefit section in operational plans			
f	lacksquare Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			<b> </b>
h	required by section 501(r)(3)?	8a		No
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax? If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$	8b		No

Pä	Part V Facility Information (continued)							
Fin	nancial Assistance Policy		Yes	No				
9	Did the hospital facility have in place during the tax year a written financial assistance policy that							
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes					
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes					
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 0000%							
11	If "No," explain in Part VI the criteria the hospital facility used		\ , <sub>-</sub> -					
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes					
	If "No," explain in Part VI the criteria the hospital facility used							
12	Explained the basis for calculating amounts charged to patients?	12	Yes					
	If "Yes," indicate the factors used in determining such amounts (check all that apply)							
а	✓ Income level							
Ь	Asset level							
c	Medical indigency							
d	Insurance status							
е	Uninsured discount							
f	Medicaid/Medicare							
g	State regulation							
h	Other (describe in Part VI)							
13	Explained the method for applying for financial assistance?	13	Yes					
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes					
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)							
а								
b								
С								
d	The policy was posted in the hospital facility's admissions offices							
е								
f	The policy was available upon request							
g	Other (describe in Part VI)	<u> </u>						
	ling and Collections							
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes					
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during		1					
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP							
а	Reporting to credit agency							
b	Lawsuits							
C	Liens on residences							
d	Body attachments							
	Other similar actions (describe in Part VI)							
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17	Yes					
	If "Yes," check all actions in which the hospital facility or a third party engaged							
а	Reporting to credit agency							
b								
c	Liens on residences							
d	Body attachments							
е	Other similar actions (describe in Part VI)							

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If "Yes," explain in Part VI

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	,			- 9
Pá	art V Facility Information (continued)			
<b>L8</b>	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
e	Other (describe in Part VI)			
Po	licy Relating to Emergency Medical Care			
			Yes	No
L9	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
_	The hospital facility did not provide care for any emergency medical conditions			l
	The hospital facility's policy was not in writing			
				l
	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			l
d	Other (describe in Part VI)			
	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
c	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			l
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI	ı I	l	í

22 During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any

Νo

### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
WINCHESTER MEDICAL CENTER

Name e	f bosnital	facility of	. facility	reporting group	
Name o	t nosbitai	racility of	racility	reporting aroup	

For	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)			
			Yes	No
Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community			
	health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 10			
3	$In \ conducting \ its \ most \ recent \ CHNA, \ did \ the \ hospital \ facility \ take \ into \ account \ input \ from \ representatives \ of \ the \ community$			
	served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the			
	persons the hospital facility consulted	3	Yes	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital			
	facilities in Part VI	4	Yes	<u> </u>
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website			
b	A vailable upon request from the hospital facility			
C	▼ Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply			
а	to date)  Adoption of an implementation strategy that addresses each of the community health needs identified through the			
a	CHNA			
Ь	Execution of the implementation strategy			
c	▼ Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
	Adoption of a budget for provision of services that address the needs identified in the CHNA			
q	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI			
	which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	<u> </u>
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as	0-		NI ~
h	required by section 501(r)(3)?	8a 8b	_	No No
	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its	1 OD		1110
	hospital facilities? \$			
	· · · · · · · · · · · · · · · · · · ·			

Pä	Part V Facility Information (continued)							
Fin	nancial Assistance Policy		Yes	No				
9	Did the hospital facility have in place during the tax year a written financial assistance policy that							
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes					
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes					
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 0000%							
11	If "No," explain in Part VI the criteria the hospital facility used		\ , <sub>-</sub> -					
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes					
	If "No," explain in Part VI the criteria the hospital facility used							
12	Explained the basis for calculating amounts charged to patients?	12	Yes					
	If "Yes," indicate the factors used in determining such amounts (check all that apply)							
а	✓ Income level							
Ь	Asset level							
c	Medical indigency							
d	Insurance status							
е	Uninsured discount							
f	Medicaid/Medicare							
g	State regulation							
h	Other (describe in Part VI)							
13	Explained the method for applying for financial assistance?	13	Yes					
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes					
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)							
а								
b	· · · · · · · · · · · · · · · · · · ·							
С								
d	The policy was posted in the hospital facility's admissions offices							
е								
f	The policy was available upon request							
g	Other (describe in Part VI)	<u> </u>						
	ling and Collections							
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes					
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during		1					
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP							
а	Reporting to credit agency							
b	Lawsuits							
C	Liens on residences							
d	Body attachments							
	Other similar actions (describe in Part VI)							
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17	Yes					
	If "Yes," check all actions in which the hospital facility or a third party engaged							
а	Reporting to credit agency							
b								
c	Liens on residences							
d	Body attachments							
е	Other similar actions (describe in Part VI)							

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If "Yes," explain in Part VI

Page

	,			- 9
Pá	art V Facility Information (continued)			
<b>L8</b>	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
e	Other (describe in Part VI)			
Po	licy Relating to Emergency Medical Care			
			Yes	No
L9	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
_	The hospital facility did not provide care for any emergency medical conditions			l
	The hospital facility's policy was not in writing			
				l
	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			l
d	Other (describe in Part VI)			
	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
c	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			l
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI	ı I	l	í

22 During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any

Νo

#### Part V Facility Information (continued)

## Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

пои	iow many non-nospital health care facilities did the organization operate during the tax year?				
Nan	ne and address	Type of Facility (describe)			
1	SHENANDOAH MEMORIAL HOSPITAL FOUNDATION INC 759 S MAIN STREET WOODSTOCK, VA 22664	HOSPITAL FOUNDATION			
2	THE WARREN MEMORIAL HOSPITAL FOUNDATION 1000 SHENANDOAH AVE FRONT ROYAL, VA 22630	HOSPITAL FOUNDATION			
3	THE WINCHESTER MEDICAL CENTER FOUNDATION 1840 AMHERST STREET WINCHESTER, VA 22601	HOSPITAL FOUNDATION			
١	SURGI CENTER OF WINCHESTER INC 1840 AMHERST STREET WINCHESTER, VA 22601	AMBULATORY SURGICAL CLINIC			
;	VALLEY PHYSICIAN ENTERPRISE INC 220 CAMPUS BLVD WINCHESTER, VA 22601	PHYSICIAN PRACTICES			
5					
7					
3					
9					
10					

#### Part VI Supplemental Information

Complete this part to provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report
- **Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5c, 6<sub>1</sub>, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

Identifier	ReturnReference	Explanation
	Part VI - Additional Information	Valley Health (VH) has affiliated hospitals located in Virginia and West Virginia In the last five years, 2008, 2009, 2010, 2011, and (including this year's filing-2012), VH has voluntarily participated in the statewide Virginia Hospital and Healthcare Association's Annual Community Benefit Survey by providing all relevant community benefit data for its Virginia-affiliated hospitals. Although the State of West Virginia does require certain financial data to be submitted annually, there is no known requirement to provide specific community benefit-related data to the State of West Virginia or the West Virginia Hospital Association.
	Part V - Explanation of Number of Facility Type	Six Hospital Foundations

Identifier	ReturnReference	Explanation
	Part VI - States Where Community Benefit Report Filed	VA WV
		·
		healthy, or enable them to pursue treatment early in a disease process when it is easier to overcome. When acute health issues arise, VH is well positioned with six hospitals to provide the necessary acute care services. At discharge, if post-
		hospital care is considered necessary, VH offers a wide selection of post-acute and long-term service options

Identifier	ReturnReference	Explanation
	Part VI - Community Building Activities	Valley Health (VH) engages in a series of "Community Building Activities" every year including coalition building, community
	Activities	health improvement advocacy, community support, economic development, physical improvements and housing and
		workforce development programs VH is a very active corporate citizen in its service area VH's Community Building Activities
		include but are not limited to the following Workforce Job Fair,
		United Way Day of Caring volunteer efforts, regional chambers of commerce board involvement, Rotary Club Family Fun Days,
		Our Health coalition building, Literacy Council volunteerism, Area Agencies on Aging programs, Community Sharps
		Programs, Concern Hotline funding, Boys and Girls Club and Big Brothers-Big Sisters funding, Shelter for Abused Women
		funding, Youth Development Center activities, Parrish Nursing, and Blue Ridge Hospice programs Although many of its
		Community Building Activities do not provide any form of direct patient care, VH believes that its community building programs
		provide significant indirect community benefit For example, by
		having numerous volunteers go into the community on the United Way "Day of Caring," system employees are able to work
		on seniors' and disabled individuals' homes. Through simple household improvements, VH makes home safer and more
		secure, helping occupants avoid potential injuries Through Literacy Council volunteerism, VH employees assist individuals
		learning to read and/or write, opening the door to better paying gobs By way of a Community Sharps program, VH facilities
		reduce the risk to patients, and family members A leftover
		medicine disposal program helps protect the Shenandoah Valley watershed from environmental pollutants VH is the
		largest employer in its service area, with the largest proportion of skilled workers. As a result, it has an extensive economic
		Impact on the communities where its employees live and work VH is committed to being an engaged and dependable corporate
		citizen Sometimes, this means engaging the community in ways other than the direct provision of healthcare services. The
		Community Building Activities that VH engages in have tangible benefits to the communities served
	Part VI - Community Information	Valley Health (VH) serves an eighteen (18) county area of Virginia, West Virginia and Maryland and two independent cities
		in Virginia The total coverage area is approximately 6,766 square miles (Square miles are in parentheses) In the northern
		Shenandoah Valley of Virginia, VH provides services to
		patients residing in Frederick (415), Clarke (177), Warren (214), Shenandoah (512), Page (311), Rappahannock (267),
		Fauquier (650) and Loudoun (520) counties and the independent cities of Winchester (9) and Harrisonburg (18) In
		the greater eastern panhandle of West Virginia, VH provides services to patients residing in Jefferson (210), Berkeley (321),
		Morgan (229), Hampshire (642), Hardy (583), Grant (477) and Mineral (328) Counties In Maryland, VH facilities provide
		services for those residing in Washington (458) and Allegany (425) Counties With the exception of several large population
		centers (Winchester, Harrisonburg and a major segment of
		Loudoun County, VA and Martinsburg, WV), the majority of the service area population resides in a rural-dominated
		environment VH has designated three service areas - a primary, a secondary and a tertiary service area - in which it
		provides healthcare services, or transportation to services The primary service area consists of the City of Winchester,
		Frederick, Clarke, Warren, Shenandoah, Page and Rappahannock Counties of Virginia The secondary service area
		consists of Jefferson, Berkeley, Morgan, Hampshire and Hardy Counties of West Virginia The tertiary service area consists of
		Loudoun, Fauquier and Rockingham Counties and Harrisonburg City in Virginia, Grant and Mineral Counties of West Virginia
		and Washington and Allegany Counties of Maryland The total estimated population of the primary service area in 2012 was
		495,381 The total estimated population of the secondary
		service area in 2012 was 291,342 For the tertiary service area in 2012 the total estimated population was 204,039 The
		primary service area is projected to grow to 298,776 or 2 6% by 2018. The secondary service area is projected to grow to
		210,230 or 3 0% by 2018 The overall catchment area population is approximately 89% white/Caucasian while the
		remaining 11% falls into other races/ethnic groups including Hispanic or Latino population at 5%. According to population
		demographic data provided by Claritas, Inc , the number of residents aged 65 and over is expected to increase rapidly,
		while the 18-44 chohorts will see a decline for the area assessed At aproximately 20 percent, Grant and Morgan
		Counties have the highest population aged 65 or older Since
		VH's service area is predominantly rural, many of the counties are designated as primary care, dental and/or mental health
		"health professional shortage areas" (HPSAs) and/or Medically Underserved Area/Populations by the federal government VH
		provides a wide range of clinical services to the communities it serves through a full network of acute care hospitals (including
		four critical access hospitals), rural health clinics and other support programs VH provides patient access to progressive
		diagnostic and technologically advanced clinical services to the residents of the regions served. For community benefit reporting
		and not included within this IRS 990 Schedule H return, VH
		(parent organization) has provided approximately \$2.3 million in total community benefit and other measures (to include
<u> </u>	I	Community Building)

Identifier	ReturnReference	Explanation
	Part VI - Patient Education of Eligibility for Assistance	Valley Health (VH) rigorously applies the criteria set forth in Code of Virginia 32 1-137 01 regarding informing and educating patient regarding charity assistance opportunities and eligibility. This criteria is applied at all facilities 1. Posting of policies regarding free and discounted care in conspicuous, public areas of our facilities 2. Providing/having a handout of the eligibility criteria and procedures for applying for assistance at the point of service or admission 3. Notifying patients of the availability of assistance through messages on our billing statements 4. Policy and eligibility statements and associated application(s) are available on the VH public web site (www.valleyhealthlink.com) Financial packets are available at the point of admission and through financial counselors located.
	Part VI - Needs Assessment	the point of admission and through financial counselors located throughout our facilities.  A seessments were conducted because Valley Health wants to understand community health care needs and to integrate these considerations into strategy and program development Valley Health also is assessing community health care needs to respond to current or emerging regulatory requirements The assessments indicate that health care needs in the region are significant, and that they vary greatly across the geographic areas served by Valley Health This report first analyzes health care needs in the community served by Valley Health in its entirety. The first section generally reports results at a county level of detail That section is followed by an assessment of each Valley Health hospital community, with findings reported at both a county and zip-code level of detail. The assessment relies both on secondary and primary data. Primary data was gathered from external and internal stakeholders via interviews, a webbased survey instrument, and focus groups. These stakeholders represent the broad interests of the communities served by Valley Health and include public health officials, other community members, and Valley Health - affiliated executives, clinicians, administrators, and staff Each section of the report concludes with a summary of the principal findings and health care needs in the various communities, taking into account all quantitative and qualitative findings. Health care needs assessments seek to identify the most significant health care needs for particular geographic areas or populations. Accordingly, the following topics and data frequently are assessed. Demographics (trends, compansons, pockets of vulnerable people), 2 Economic issues (funque characteristics, Strengths and weaknesses, impacts of state budget cuts), 3 Education issues, 4 Family issues (child care, family violence), 5 Community sixues (homelessness, housing, environmental concerns, transportation and traffic, crime, available from the Streng
		allowing comparisons to be made reliably across geographic areas and hospitals. This analysis also allows demonstrating a possible "return on investment" from interventions that reduce admissions (for example, for uninsured or Medicaid patients) that could have been prevented through better access to ambulatory care resources.

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 6	Part V, Line 18e - Other Actions Took Before Any Collection Actions	At least three, and usually more, routine (monthly) billing statements are mailed. At least one telephone contact attempt is made, usually multiple attempts. Contract with third party to contact/assist with eligibility for state and federal assitance programs.
Number of Hospital Faciltiy - 5	Part V , Line 18e - Other Actions Took Before Any Collection Actions	At least three, and usually more, routine (monthly) billing statements are mailed. At least one telephone contact attempt is made, usually multiple attempts. Contract with third party to contact/assist with eligibility for state and federal assitance programs.

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 4	Part V, Line 18e - Other Actions Took Before Any Collection Actions	At least three, and usually more, routine (monthly) billing statements are mailed At least one telephone contact attempt is made, usually multiple attempts. Contract with third party to contact/assist with eligibility for state and federal assitance programs.
Number of Hospital Faciltiy - 3	Part V, Line 18e - Other Actions Took Before Any Collection Actions	At least three, and usually more, routine (monthly) billing statements are mailed. At least one telephone contact attempt is made, usually multiple attempts. Contract with third party to contact/assist with eligibility for state and federal assitance programs.

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 2	Part V, Line 18e - Other Actions Took Before Any Collection Actions	At least three, and usually more, routine (monthly) billing statements are mailed. At least one telephone contact attempt is made, usually multiple attempts. Contract with third party to contact/assist with eligibility for state and federal assitance programs.
Number of Hospital Faciltiy - 1	Part V, Line 18e - Other Actions Took Before Any Collection Actions	At least three, and usually more, routine (monthly) billing statements are mailed. At least one telephone contact attempt is made, usually multiple attempts. Contract with third party to contact/assist with eligibility for state and federal assitance programs.

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 6	Part V, Line 17e - Other Collection Actions by Facility or Third Party Engaged	Garnishment
Number of Hospital Faciltiy - 5	Part V, Line 17e - Other Collection Actions by Facility or Third Party Engaged	Garnishment

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 4	Part V, Line 17e - Other Collection Actions by Facility or Third Party Engaged	Garnishment
Number of Hospital Faciltiy - 3	Part V, Line 17e - Other Collection Actions by Facility or Third Party Engaged	Garnishment

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 2	Part V, Line 17e - Other Collection Actions by Facility or Third Party Engaged	Garnıshment
Number of Hospital Faciltiy - 1	Part V, Line 17e - Other Collection Actions by Facility or Third Party Engaged	Garnıshment

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 6	Part V, Line 16e - Other Collection Actions Against a Patient	Garnishment
Number of Hospital Faciltiy - 5	Part V, Line 16e - Other Collection Actions Against a Patient	Garnishment

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 4	Part V, Line 16e - Other Collection Actions Against a Patient	Garnishment
Number of Hospital Faciltiy - 3	Part V, Line 16e - Other Collection Actions Against a Patient	Garnishment

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 2	Part V, Line 16e - Other Collection Actions Against a Patient	Garnishment
Number of Hospital Faciltiy - 1	Part V, Line 16e - Other Collection Actions Against a Patient	Garnishment

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 6	Hospital Facility Publicized the Policy	Billing statements notified patients of financial assistance availabilty and directed them to website and telephone number Also each uninsured admission is visited in room and provided financial assistance interview, written explanation, and financial assistance application
Number of Hospital Faciltiy - 5	Hospital Facility Publicized the Policy	Billing statements notified patients of financial assistance availabilty and directed them to website and telephone number Also each uninsured admission is visited in room and provided financial assistance interview, written explanation, and financial assistance application

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 4	Hospital Facility Publicized the Policy	Billing statements notified patients of financial assistance availabilty and directed them to website and telephone number Also each uninsured admission is visited in room and provided financial assistance interview, written explanation, and financial assistance application
Number of Hospital Faciltiy - 3	Hospital Facility Publicized the Policy	Billing statements notified patients of financial assistance availabilty and directed them to website and telephone number Also each uninsured admission is visited in room and provided financial assistance interview, written explanation, and financial assistance application

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 2	Hospital Facility Publicized the Policy	Billing statements notified patients of financial assistance availabilty and directed them to website and telephone number Also each uninsured admission is visited in room and provided financial assistance interview, written explanation, and financial assistance application
Number of Hospital Faciltiy - 1	Hospital Facility Publicized the Policy	Billing statements notified patients of financial assistance availabilty and directed them to website and telephone number Also each uninsured admission is visited in room and provided financial assistance interview, written explanation, and financial assistance application

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 6	Part V, Line 12h - Other Factors Used in Determing Amounts Charged Patients	Family / Residence Size
Number of Hospital Faciltiy - 5	Part V, Line 12h - Other Factors Used in Determing Amounts Charged Patients	Family / Residence Size

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 4	Part V, Line 12h - Other Factors Used in Determing Amounts Charged Patients	Family / Residence Size
Number of Hospital Faciltiy - 3	Part V, Line 12h - Other Factors Used in Determing Amounts Charged Patients	Family / Residence Size

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 2	Part V, Line 12h - Other Factors Used in Determing Amounts Charged Patients	Family / Residence Size
Number of Hospital Faciltiy - 1	Part V, Line 12h - Other Factors Used in Determing Amounts Charged Patients	Family / Residence Size

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 6	Part V, Line 5c - Description of Making Needs Assessment Widely Available	Community presentations were given in each of the counties served to include the following Winchester City, Clarke, Frederick, Warren, Shenanodah, Page, Rappahannock, Berkeley, Jefferson, Hampshire, Hardy, Morgan, Mineral, and Grant Counties
Number of Hospital Faciltiy - 5	Part V , Line 5c - Description of Making Needs Assessment Widely Available	Community presentations were given in each of the counties served to include the following Winchester City, Clarke, Frederick, Warren, Shenanodah, Page, Rappahannock, Berkeley, Jefferson, Hampshire, Hardy, Morgan, Mineral, and Grant Counties

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 4	Part V, Line 5c - Description of Making Needs Assessment Widely Available	Community presentations were given in each of the counties served to include the following Winchester City, Clarke, Frederick, Warren, Shenanodah, Page, Rappahannock, Berkeley, Jefferson, Hampshire, Hardy, Morgan, Mineral, and Grant Counties
Number of Hospital Faciltiy - 3	Part V, Line 5c - Description of Making Needs Assessment Widely Available	Community presentations were given in each of the counties served to include the following Winchester City, Clarke, Frederick, Warren, Shenanodah, Page, Rappahannock, Berkeley, Jefferson, Hampshire, Hardy, Morgan, Mineral, and Grant Counties

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 2	Part V, Line 5c - Description of Making Needs Assessment Widely Available	Community presentations were given in each of the counties served to include the following Winchester City, Clarke, Frederick, Warren, Shenanodah, Page, Rappahannock, Berkeley, Jefferson, Hampshire, Hardy, Morgan, Mineral, and Grant Counties
Number of Hospital Faciltiy - 1	Part V, Line 5c - Description of Making Needs Assessment Widely Available	Community presentations were given in each of the counties served to include the following Winchester City, Clarke, Frederick, Warren, Shenanodah, Page, Rappahannock, Berkeley, Jefferson, Hampshire, Hardy, Morgan, Mineral, and Grant Counties

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 6	Part V, Line 4 - List Other Hospital Facilities that Jointly Conducted Needs Assessment	Valley Health is comprised of six hospitals, War Memorial Hospital is one of those hospitals Each hospital has its own assessment and then an overall assessment for Valley Health was produced
Number of Hospital Faciltiy - 5	Part V, Line 4 - List Other Hospital Facilities that Jointly Conducted Needs Assessment	Valley Health is comprised of six hospitals, Hampshire Memorial Hospital is one of those hospitals Each hospital has its own assessment and then an overall assessment for Valley Health was produced

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 4	Part V, Line 4 - List Other Hospital Facilities that Jointly Conducted Needs Assessment	Valley Health is comprised of six hospitals, Page Memorial Hospital is one of those hospitals Each hospital has its own assessment and then an overall assessment for Valley Health was produced
Number of Hospital Faciltiy - 3	Part V, Line 4 - List Other Hospital Facilities that Jointly Conducted Needs Assessment	Valley Health is comprised of six hospitals, Shenandoah Memorial Hospital is one of those hospitals Each hospital has its own assessment and then an overall assessment for Valley Health was produced

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 2	Part V , Line 4 - List Other Hospital Facilities that Jointly Conducted Needs Assessment	Valley Health is comprised of six hospitals, Warren Memorial Hospital is one of those hospitals Each hospital has its own assessment and then an overall assessment for Valley Health was produced
Number of Hospital Faciltiy - 1	Part V , Line 4 - List Other Hospital Facilities that Jointly Conducted Needs Assessment	Valley Health is comprised of six hospitals, Winchester Medical Center is one of those hospitals. Each hospital has its own assessment and then an overall assessment for Valley Health was produced

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 6	IF all V. Lille 3 - Accoult filbut ilolli	Community organizations, local businesses, and civic groups as well as people from the community attended one of the following focus groups, interviews, or an online survey
Number of Hospital Faciltiy - 5	IF all V. Lille 3 - ACCOUNT THOULHOIN	Community organizations, local businesses, and civic groups as well as people from the community attended one of the following focus groups, interviews, or an online survey

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 4	IP all V. Lille 3 - ACCOUNT THOULHON	Community organizations, local businesses, and civic groups as well as people from the community attended one of the following focus groups, interviews, or an online survey
Number of Hospital Faciltiy - 3	Person Who Represent the	Community organizations, local businesses, and civic groups as well as people from the community attended one of the following focus groups, interviews, or an online survey

Identifier	ReturnReference	Explanation
Number of Hospital Faciltiy - 2	Person Who Represent the	Community organizations, local businesses, and civic groups as well as people from the community attended one of the following focus groups, interviews, or an online survey
Number of Hospital Faciltiy - 1	Person Who Represent the	Community organizations, local businesses, and civic groups as well as people from the community attended one of the following focus groups, interviews, or an online survey

Identifier	ReturnReference	Explanation
	Part III, Line 9b - Provisions On Collection Practices For Qualified Patients	Throughout the collection process, Valley Health (VH) solicits information to determine if patients may qualify for charity or discounted assistance. Special attention is paid to patients who have qualified for charity assistance in the past six (6) months and/or have qualified at another facility within VH. For example, a patient who qualified within six months would not be required to submit an application or documentation to support assistance for the latest episode of care. Another example is a current patient would not be required to submit an application or documentation to support assistance if that documentation was on file from another VH hospital.
	To Estimate Bad Debt Expense	MANAGEMENT USES COLLECTION PERCENTAGES BASED UPON HISTORICAL COLLECTION EXPERIENCE TO DETERMINE ITS ALLOWANCES FOR BAD DEBT MANAGEMENT REVIEWS TROUBLE, AGED ACCOUNTS TO DETERMINE COLLECTION POTENTIAL PATIENT ACCOUNTS RECEIVABLES ARE WRITTEN OFF WHEN DEEMED UNCOLLECTIBLE RECOVERIESOF ACCOUNTS PREVIOUSLY WRITTEN OFF ARE RECORDED AS A REDUCTION TO BAD DEBT EXPENSE WHEN RECEIVED A COST TO CHARGE RATIO IS USED TO DETERMINE THE ORGANIZATION'S AT COST, BAD DEBT EXPENSE

Identifier	ReturnReference	Explanation
	Community Benefit Report	Historically, Valley Health (VH) has used a number of methods to collect relevant data/information on the health needs of the communities it serves. In developing the system report, VH surveys patients, holds focus groups, explores state and federal health outcomes databases, and reviews internally-generated patient record and billing data. These initiatives have helped to identify pressing geographic and demographic health needs. In the autumn of 2009, formal planning began, and in June 2010 the community health needs assessment was completed. During the second half of the year VH tabulated and reviewed the health and other needs identified through the research. These needs were prioritized by region and then the health system determined which needs it would take the lead in tackling and which to address through community partnerships/collaboration. The scope of need is such that VH recognizes it lacks the resources and expertise to undertake all of the issues that the research uncovered. VH incorporated a needs assessment that United Way of the Northern Shenandoah Valley was planning, VH provides financial & staff support, underwriting research expenses that would have fallen to the not-for-profit organization otherwise. VH shared all the research data widely to help local service providers (education, mental health, food aid, etc.), to obtain an overall depiction of the dominant issues VH is aware of the new requirement to perform a community health needs assessment every three years. The recently completed needs assessment provides a baseline to measure against in 2013.

**Schedule I** 

# **Grants and Other Assistance to Organizations, Governments and Individuals in the United States**

OMB No 1545-0047

DLN: 93493324003143

Department of the Treasury Internal Revenue Service Name of the organization

(Form 990)

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Inspection

Employer identification number

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and		0-0584319	80-05843						
The selection criteria used to award the grants or assistance?			.atanaa and	t., far the grants or ac-	the aventees! element				
Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.  (a) Name and address of organization or government  (b) EIN  (c) IRC Code section if applicable  (d) Amount of cash organization or government  (i) WINCHESTER MEDICAL CENTER  1840 AMHERST STREET WINCHESTER, VA 22601 (2) WINCHESTER, VA 22601 (2) WINCHESTER, VA 22601 (3) WARSHINGTON STREET WINCHESTER, VA 22601 (4) VINGHING AMBRONDAH DRIVE FRONT ROYAL, VA 22630 (4) VIRGINIA CANCER SPECIALISTS  (4) VIRGINIA CANCER SPECIALISTS  (5) SHEN VALLEY COMP PHARM 1450 UNIVERSITY DRIVE WINCHESTER, VA 22601 (6) SHEN VALLEY COMP PHARM 1460 UNIVERSITY DRIVE WINCHESTER, VA 22601 (6) FREE MEDICAL CENTER  1810 AMBRONDAH DRIVE WINCHESTER, VA 22601 (6) FREE MEDICAL CENTER  1810 AMBRONDAH DRIVE WINCHESTER, VA 22601 (6) FREE MEDICAL CENTER  1810 AMBRONDAH DRIVE WINCHESTER, VA 22601 (6) FREE MEDICAL CENTER  1810 AMBRONDAH DRIVE WINCHESTER, VA 22601 (6) FREE MEDICAL CENTER  1810 AMBRONDAH DRIVE WINCHESTER, VA 22601 (6) FREE MEDICAL CENTER  1810 AMBRONDAH DRIVE WINCHESTER, VA 22601 (6) FREE MEDICAL CENTER  1810 AMBRONDAH DRIVE WINCHESTER, VA 22601 (6) FREE MEDICAL CENTER  1810 AMBRONDAH DRIVE WINCHESTER, VA 22601 (6) FREE MEDICAL CENTER  1810 AMBRONDAH DRIVE WINCHESTER, VA 22601 (6) FREE MEDICAL CENTER  1810 AMBRONDAH DRIVE WINCHESTER, VA 22601 (6) FREE MEDICAL CENTER  1810 AMBRONDAH  1810 AMB	√ Yes ┌						orassistance?	I to award the grants	the selection criteria used
(a) Name and address of organization or government or grant in content of the proposition of government or grant in content of grant in cash organization or government or grant in grant in grant in grant in grant organization or government or grant in grant in grant in grant in grant in grant organization or government or grant in gra		 on answered "Yes" to	nanization answ	Complete if the or				<u>-                                      </u>	
organization or government if applicable grant cash assistance (box, FMV, appraisal, one-cash assistance or assist									
CENTER 1840 AMHERST STREET	_		non-cash assista	valuation (book, FMV, appraisal,	cash		• •	<b>(b)</b> EIN	organization
PÜBLIC SCHOOL 12 N WASHINGTON STREET WINCHESTER, VA 22601  (3) WARREN MEMORIAL HOSPITAL 1000 SHENANDOAH DRIVE FRONT ROYAL, VA 22630  (4) VIRGINIA CANCER SPECIALISTS 1870 AMHERST ST SUITE F WINCHESTER, VA 22601  (5) SHEN VALLEY COMP HARM 1460 UNIVERSITY DRIVE WINCHESTER, VA 22601  (6) FREE MEDICAL CLINIC CAMERON STREET  54-1373296  CHARITY CA CHARITY	•				0	367,389		54-0505979	CENTER 1840 AMHERST STREET
HÓSPITAL 1000 SHENANDOAH DRIVE FRONT ROYAL, VA 22630  (4) VIRGINIA CANCER SPECIALISTS 1870 AMHERST ST SUITE F WINCHESTER, VA 22601  (5) SHEN VALLEY COMP PHARM 1460 UNIVERSITY DRIVE WINCHESTER, VA 22601  (6) FREE MEDICAL CLINIC CAMERON STREET  AND PROJECT  AND PROJE	Т	AED GRANT			0	12,196		54-6001655	PUBLIC SCHOOL 12 N WASHINGTON STREET
SPECIALISTS 1870 AMHERST ST SUITE F WINCHESTER, VA 22601  (5) SHEN VALLEY COMP	•				0	22,899		54-0488103	HOSPITAL 1000 SHENANDOAH DRIVE
PHARM 1460 UNIVERSITY DRIVE WINCHESTER, VA 22601  (6) FREE MEDICAL CLINIC 54-1373296 314,324 0 CHARITY CAMERON STREET	CARE	INDIGENT			0	163,282		54-1795091	SPECIALISTS 1870 AMHERST ST SUITE F
CAMERON STREET	CARE	CHARITY C			0	61,802		04-3724034	PHARM 1460 UNIVERSITY DRIVE
	CARE	CHARITY C			0	314,324		54-1373296	CAMERON STREET
(7) FREDERICK CTY 54-6001292 12,196 0 AED GRANT PUBLIC SCHOOLS PO BOX 3508 WINCHESTER, VA 22604	Т	AED GRANT			0	12,196		54-6001292	PUBLIC SCHOOLS PO BOX 3508
(8) CLARKE COUNTY 54-1606545 12,196 0 AED GRANT EDUCATIONAL FDN PO BOX 1252 BERRYVILLE, VA 22611	Т	AED GRANT			0	12,196		54-1606545	EDUCATIONAL FDN PO BOX 1252
(9) BLUE RIDGE 54-6001663 15,000 0 BIOMEDICA TECHNICAL CENTER 280 LURAY AVENUE FRONT ROYAL, VA 22630					0	15,000		54-6001663	TECHNICAL CENTER 280 LURAY AVENUE
							+		

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) SCHOLARSHIPS	29	125,750		COST	
(2) EMPLOYEE ASSITANCE FUND	9	10,129		COST	

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
Grantmaker's Description of How Grants are Used		VIRTUALLY ALL OF THE ORGANIZATIONS PROVIDED WITH GRANT FUNDS ARE LOCAL, AND CLOSELY MONITORED BY VALLEY HEALTH'S MANAGEMENT AND BOARD PERIODIC REPORTS ARE OBTAINED AS WELL FROM THESE GRANTEES WHICH DISCUSS OPERATIONS AND BENEFITS RENDERED TO THE COMMUNITIES SERVED BEFORE FUNDING IS GRANTED, CONSISTENCY OF MISSION IS EVALUATED IN ORDER TO ASSURE LIKE DIRECTION WITH VALLEY HEALTH INITIATIVES

**Software ID:** 12000229

**Software Version:** 2012v2.0

**EIN:** 80-0584319

Name: VALLEY HEALTH SYSTEM GROUP RETURN

(a) Name and address of organization or government	( <b>b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WINCHESTER MEDICAL CENTER1840 AMHERST STREET WINCHESTER, VA 22601	54-0505979		367,389	0			CAPITAL EQUIP AND PROJECTS
WINCHESTER CITY PUBLIC SCHOOL12 N WASHINGTON STREET WINCHESTER, VA 22601	54-6001655		12,196	0			AED GRANT

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	( <b>h)</b> Purpose of grant or assistance
WARREN MEMORIAL HOSPITAL1000 SHENANDOAH DRIVE FRONT ROYAL,VA 22630	54-0488103		22,899	0			CAPITAL EQUIP AND PROJECTS
VIRGINIA CANCER SPECIALISTS1870 AMHERST ST SUITE F WINCHESTER, VA 22601	54-1795091		163,282	0			INDIGENT CARE

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SHEN VALLEY COMP PHARM1460 UNIVERSITY DRIVE WINCHESTER, VA 22601	04-3724034		61,802	0			CHARITY CARE
FREE MEDICAL CLINIC CAMERON STREET WINCHESTER, VA 22601	54-1373296		314,324	0			CHARITY CARE

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FREDERICK CTY PUBLIC SCHOOLSPO BOX 3508 WINCHESTER,VA 22604	54-6001292		12,196	0			AED GRANT
CLARKE COUNTY EDUCATIONAL FDNPO BOX 1252 BERRYVILLE, VA 22611	54-1606545		12,196	0			AED GRANT

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	(h) Purpose of grant or assistance
BLUE RIDGE TECHNICAL CENTER280 LURAY AVENUE FRONT ROYAL,VA 22630	54-6001663		15,000	C			BIOMEDICAL SERVICES PROGRAM

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493324003143

OMB No 1545-0047

Open to Public Inspection

### **Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization VALLEY HEALTH SYSTEM GROUP RETURN

**Employer identification number** 80-0584319

Pa	rt I Questions Regarding Compensation				
			Yes	No	
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items				
	☐ First-class or charter travel ☐ Housing allowance or residence for personal use				
	Travel for companions Payments for business use of personal residence				
	▼ Tax idemnification and gross-up payments				
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)				
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III				
	▼ Compensation committee				
	✓ Independent compensation consultant ✓ Compensation survey or study				
	Form 990 of other organizations  Approval by the board or compensation committee				
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization				
а	Receive a severance payment or change-of-control payment?	4a	Yes Yes		
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?				
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No	
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III				
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.				
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of				
а	The organization?	5a	Yes		
b	Any related organization?	5b	Yes		
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of				
а	The organization?	6a	Yes		
b	Any related organization?	6b	Yes		
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was				
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe				
	ın Part III	8		No	
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		No	

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

A130 complete this part for any dadicional information								
Identifier	Return Reference	Explanation						
Sch J, Part I, Line 6b	Part I, Line 6b Explanation of organization compensation contingent on net earnings from related or	A portion of senior management bonuses are based on the financial results of any given year with a residual on quality, patient safety, patient satisfaction, and project completion						
Sch J, Part I, Line 5b	Part I, Line 5b Explanation of organization compensation based on revenues of related organization	A portion of senior management bonuses are based on the financial results of any given year with a residual on quality, patient safety, patient satisfaction, and project completion						
Sch J, Part I, Line 1a	Part I, Line 1a Relevant information in regards to selections on 1a							

Schedule J (Form 990) 2012

**Software ID:** 12000229 **Software Version:** 2012v2.0

**EIN:** 80-0584319

Name: VALLEY HEALTH SYSTEM GROUP RETURN

Form 990, Schedule J, Part	<b>t I</b>	I - Officers, Direc	tors, Trustees, Ke	y Employees, and	l Highest Compen	sated Employees	,	
(A) Name	-		f W-2 and/or 1099-MIS		(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & ıncentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
VIRGINIA KILMER	(ı) (ıı)	131,074	15,620	417		13,741	. 160,852	
TROY GLEMBOT MD	(I) (II)		32,735	71,495		32,925	468,384	
TONYA SMITH	(1) (11)	199,273	27,782	262	19,496	30,560	277,373	
TIMOTHY W WILLOX	(I) (II)			91,072			91,072	
	(I) (II)		78,490	1,806		32,657	512,958	
SUANNE THURMAN- GERSDORF (	(I) (II)			688	4,958	24,009	213,869	
	(I) (II)			1,901		32,436	393,386	
	(ı) (ıı)		18,172	10,984		27,130	198,554	
	(I) (II)		30,184	518	19,927	30,853	286,394	
	(I) (II)		21,887	58,617		25,711	. 254,042	
NICOLAS C RESTREPO MD (	(I) (II)	274,685	35,776	63,747	29,990	35,376	439,574	
NELSON T CLARK	(I) (II)		20,928	121	15,502	16,362	218,922	
NEIL MCLAUGHLIN	(I) (II)	157,857	18,376	979	13,985	28,080	219,277	
MATTHEW A POLK	(I) (II)	160,077	64,804	119		24,505	249,505	
	(I) (II)		56,671	. 1,339	48,575	43,790	482,643	
MARK H MERRILL	(ı) (ıı)	628,776				46,757		
Margaret Loewith MD	(1) (11)	21,563					21,563	
KATHRYN TAGNESI	(I) (II)	222,770	29,114	1,667		28,439	281,990	
JOSEPH F HASHEM	(I) (II)	224,994	217,392	483		27,590	470,459	
JORGE L POSADAS	(1) (11)	256,913	34,982	134,753		28,812	455,460	

Form 990, Schedule J, Part	t II	ے - Officers, Direc	tors, Trustees, Ke	y Employees, and	Highest Compens	sated Employees	<u> </u>	
(A) Name	_		of W-2 and/or 1099-MIS		(C) Deferred	( <b>D)</b> Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
JOHN HOFFMAN MD	(ı) (ıı)	136,019		439		21,649	190,940	
	(I) (II)		14,602	224		33,259	293,653	
James Wiedower MD	(I) (II)	418,468	8,242	2,677		35,034	464,421	
	(I) (II)			1,152		37,292	509,861	
J CRAIG LEWIS	(ı) (ıı)	360,477	59,903	3,483	52,767	38,610	515,240	
	(ı) (ıı)			1,106		17,376		
	(ı) (ıı)		26,320	455	21,056	30,603	297,116	
	(ı) (ıı)		10,174	47,244		28,837	343,913	
	(ı) (ıı)		20,661	201,147		39,950	861,776	
DAVID S SWITZER MD	(ı) (ıı)	170,019		144		25,398	195,561	
(	(ı) (ıı)	450,008	58,121	. 36,338		34,632	579,099	
RUMPF	(I) (II)	106,346	30,300	457	24,201	7,743	195,307	
	(ı) (ıı)		16,066	85		14,145	164,210	
MD	(ı) (ıı)		194,158	14,836		24,792	555,010	
(	(ı) (ıı)			24,974			24,974	
BARBARA WALTER MD	(ı) (ıı)	209,394		821		14,781	. 224,996	
AUDREA H WYNN	(ı) (ıı)	401,543	172,995	966		29,108	604,612	
Anthony Neri MD	(I) (II)	171,995	57,042	220		25,497	254,754	
ANDREW COHEN	(I) (II)	130,050	30,296	512	-30,664	21,970	152,164	
ALFRED E PILONG	(I) (II)	354,253	60,797	53,372	57,948	11,690	538,060	251,331

Form 990, Schedule J, Part I	I - Officers, Direc	<u>tors, Trustees, Ke</u>	y Employees, and	Highest Compens	<u>sated Employees</u>		
(A) Name	<b>(B)</b> Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Deferred	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation
	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
ABDUR CHOWDHURY (I)			568		28,207	188,789	

DLN: 93493324003143

Open to Public

**Inspection** 

OMB No 1545-0047

Schedule K (Form 990)

**Supplemental Information on Tax Exempt Bonds** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

	VALLEY HEALTH SYSTEM GROUP RETURN											80-0584319					
P	art I Bond Issues										00010						
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f	<b>f)</b> Description	n of purpose	( <b>g)</b> De	feased	beha	On alf of uer		Pool ncing		
			<b></b>				<u> </u>			Yes	No	Yes	No	Yes	No		
A	WEST VIRGINIA HOSPITAL FINANCE AUTHORITY		956622c28	12-17-2009	24,8	11,955	SEE !	STATEMEN	Т		×		x	 			
В	IDA OF CITY OF WINCHESTER	52-1232253	973129EQ8	12-17-2009	74,2	56,930	SEE:	STATEMEN	Т		х		Х				
С	IDA OF CITY OF WINCHESTER	52-1232253	973129DW6	01-31-2007	91,4	15,663	SEE:	STATEMEN	Т		х		х				
Pa	art III Proceeds				-						•						
	A mount of bonds retired			,	<u>_</u>	A	$\dashv$	В			С			D			
1	Amount of bonds legally defea:	2524		!	<del> </del>		$\dashv$										
<u>2</u> 3	Total proceeds of issue				<del>                                     </del>	24 911 :	255	7	4 256 930		01 41	F 662					
4	Gross proceeds in reserve fund	nds			<del></del>	24,811,9	955	<u>'</u>	4,256,930		91,41	5,003					
5	Capitalized interest from proce		<del>                                     </del>		+												
6	Proceeds in refunding escrows					14,508,9	990		+		14,50	8.990					
7	Issuance costs from proceeds					469,6			1,301,587			8,218					
8	Credit enhancement from proc	ceeds									•						
9	Working capital expenditures f	from proceeds					_		1				-				
10	Capital expenditures from proc	ceeds				24,342,3	343	6	6,536,885		73,77	8,455					
11	Other spent proceeds			,				<u> </u>									
12	O ther unspent proceeds			-		6,418,4	459		6,418,459								
13	Year of substantial completion	1			20	11		201	. 2	2	800						
			·		Yes	No	$\Box$	Yes	No	Yes	N	ю	Yes		No		
14	Were the bonds issued as part	t of a current refundir	ng issue?		<u> </u>	X	$\perp$		Х		<u> </u>	(					
15	Were the bonds issued as part	ι of an advance refur	nding issue?			Х	$\perp$		Х	Х				$\perp$			
16	Has the final allocation of proc	ceeds been made?				X			X	X							
17	Does the organization maintain allocation of proceeds?	ort the final	Х			×		Х									
Pa	rt IIII Private Business U	Jse															
						A I No	$\dashv$	B Yes		Vac	C	-		<b>D</b>	No.		
					Yes	No	$\longrightarrow$	Yes	No	Yes	N	0	Yes	$-\!\!\!+\!\!\!\!-$	No		

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Χ

Χ

dule K (Form 990) 2012									Page <b>2</b>
Private Business Use (Continued)									
			<del>.                                      </del>				<u>C</u>		D
Are there any management or service contracts that may result in private h	MICINACC MCA	Yes	No	Yes	No	Yes	No	Yes	No
of bond-financed property?	usiliess use		X		x		X		
Are there any research agreements that may result in private business use financed property?	of bond-		×		х		Х		
		Х		Х		×			
Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government	entities F		%		%			%	%
			%		%		ı	%	%
Total of lines 4 and 5			%		%		ı	%	%
Does the bond issue meet the private security or payment test?									
If "Yes" to line 8a, enter the percentage of bond-financed property sold or d	isposed of		%		%			%	%
If "Yes" to line 8a, was any remedial action taken pursuant to Regulations s 1 141-12 and 1 145-2?	ections								
		×		Х		X			
t IV Arbitrage		•	<u>'</u>					<u>'</u>	<u>'</u>
	Α			В		С		D	
	Yes	No	Yes	No	Yes	;	No	Yes	No
	Х		Х		X				
If "No" to line 1, did the following apply?									
Rebate not due yet?									
Exception to rebate?									
No rebate due?									
If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed									
ınto a qualified hedge with respect to the bond ıssue?	Х		х		х				
ivalile of provider	WELLS FARGO	D 	WELLS FAR						
		33 0000		33 000	0	3	3 0000		
		Х		Х			Х		
Was a hedge terminated?		Х		Х			Х		
	Are there any management or service contracts that may result in private to of bond-financed property?  If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the final property?  Are there any research agreements that may result in private business use financed property?  If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed propert used in a private business use by other than a section 501(c)(3) organization or a state or local government.  Enter the percentage of financed property used in a private business use by other than a section 501(c)(3) organization or a state or local government.  Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, anothe (c)(3) organization, or a state or local government.  Total of lines 4 and 5  Does the bond issue meet the private security or payment test?  Has there been a sale or disposition of any of the bond financed property to nongovernmental person other than a 501(c)(3) organization since the bond issued?  If "Yes" to line 8a, enter the percentage of bond-financed property sold or dif "Yes" to line 8a, was any remedial action taken pursuant to Regulations since the bond bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?  If "No" to line 1, did the following apply?  Rebate not due yet?  Exception to rebate?  No rebate due?  If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed  Is the bond issue a variable rate issue?  Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?  Name of provider  Term of hedge  Was the hedge superintegrated?	Are there any management or service contracts that may result in private business use of bond-financed property?  If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?  Are there any research agreements that may result in private business use of bond-financed property?  If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?  Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government  Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501 (c)(3) organization, or a state or local government  Total of lines 4 and 5  Does the bond issue meet the private security or payment test?  Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?  If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1141-12 and 1145-2?  Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1141-12 and 1145-2?  If "No" to line 1, did the following apply?  Rebate not due yet?  Exception to rebate?  No rebate due?  If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed  Is the bond issue a variable rate issue?  Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?  Name of provider  Term of hedge  Was the hedge superintegrated?	Are there any management or service contracts that may result in private business use of bond-financed property?  If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?  Are there any research agreements that may result in private business use of bond-financed property?  Are there any research agreements that may result in private business use of bond-financed property?  If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?  Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government  Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501 (c)(3) organization, or a state or local government  Total of lines 4 and 5  Does the bond issue meet the private security or payment test?  Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?  If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections  1141-12 and 1145-2?  Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1141-12 and 1145-2?  If "You checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed  Is the bond issue a variable rate issue?  Has the organization or the governmental issuer entered into a qualified hedge with respect to t	A   Yes	Are there any management or service contracts that may result in private business use of bond-financed property?  If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?  Are there any research agreements that may result in private business use of bond-financed property?  Are there any research agreements that may result in private business use of bond-financed property?  Are there any research agreements that may result in private business use of bond-financed property?  Enter the percentage of financed property used in a private business use by entities other than a section 501 (c)/(3) organization or a state or local government  Enter the percentage of financed property used in a private business use as a result of ununelated trade or business activity carried on by your organization, another section 501 (c)/(3) organization or a state or local government  Final of lines 4 and 5  Does the bond issue meet the private security or payment test?  Has there been a sale or disposition of any of the bond financed property to a nongovernment leperson other than a 501(c)/(3) organization since the bonds were issued?  If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of 11** Yes to line 8a, was any remedial action taken pursuant to Regulations sections 11** 11** 12** and 11** 145** 2?  **Yes line 8a, enter the percentage of bond-financed property sold or disposed of 11** 12** and 11** 145** 2?  **Yes line 8a, was any remedial action taken pursuant to Regulations sections 11** 141** 12** and 11** 145** 2?  **Yes line 8a, was any remedial action taken pursuant to Regulations sections 11** 141** 12** and 11** 145** 2?  **Yes line 8a, was any remedial action taken pursuant to Regulations sections 11**	Are there any management or service contracts that may result in private business use of bond-financed property?  Are there any management or service contracts that may result in private business use of bond-financed property?  If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?  Are there any research agreements that may result in private business use of bond-financed property?  If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property.  Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government.  Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501  %  %  (c)(3) organization, or a state or local government.  Final financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501  %  %  (c)(3) organization, or a state or local government.  Final financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501  %  %  (c)(3) organization, or a state or local government.  Final financed property used in a private business use as a result of unrelated and 50 (c)(3) organization since the bonds were instead of the property to a nongovernmental person other than a 501(c)(3) organization sections.  If "Yes" to line 8a, enter the percentage of bond-financed property to a nongovernmental person other than a 501(c)(3) organization sections.  If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections.  If "Yes" to line 8a, was any remedial action taken pursuant to Regula	Are there any management or service contracts that may result in private business use of bond-inhanced property?  If "Yea" to line 3 a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?  Are there any research agreements that may result in private business use of bond-inhanced property?  Are there any research agreements that may result in private business use of bond-inhanced property?  Are there any research agreements that may result in private business use of bond-inhanced property?  Are there any research agreements relating to the financed property?  Are there any research agreements relating to the financed property?  Are there any research agreements relating to the financed property?  Are there any research agreements relating to the financed property?  Are there any research agreements agreements relating to the financed property?  Are there any research agreements relating to the financed property?  Are there any research agreements agreements relating to the financed property?  Are there any research agreements agreements agreements agreements relating to the financed property?  Are there any research agreements agreement agreements agreement agreements agreement agreements agreement agr	Are there any management or service contracts that may result in private business use of bond-financed property?  Are there any management or service contracts that may result in private business use of bond-financed property?  Are there any research agreements that may result in private business use of bond-financed property?  Are there any research agreements that may result in private business use of bond-financed property?  Are there any research agreements that may result in private business use of bond-financed property?  Are there any research agreements that may result in private business use of bond-financed property?  Fif'er's to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?  Enter the percentage of financed property used in a private business use by entities of the percentage of financed property used in a private business use by entities of the than a scotic of financed property used in a private business use as result of unrelated trade or business activity carned on by your organization, another section 501 (c)(3) organization, or a state or local government  Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carned on by your organization, another section 501 (c)(3) organization, or a state or local government  Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carned on by your organization, another section 501 (c)(3) organization or state or local government  Enter the percentage of financed property used in a private business use as result of unrelated to business activity carned on by your organization, another section 501 (c)(3) organization or state or local government 501 (c)(3) organization or state organization, or state or local government 501 (c)(3) organization or state organization or state organization or the power organization organi	Private Business Use (Continued)  Are there any management or service contracts that may result in private business use of bond-financed property?  Are there any management or service contracts relating to the inninced property and the property of the property?  Are there any management or service contracts relating to the inninced property?  Are there any research agreements that may result in private business use of bond-financed property?  Are there any research agreements that may result in private business use of bond-financed property?  Are there any research agreements that may result in private business use of bond-financed property?  Enter the percentage of financed property used in a private business use by entities of the third property and in a private business use by entities of the third property used in a private business use by entities of the third property used in a private business use as a result of unrelated trade or business active of 501 (c)(3) organization or a state or local government  Enter the percentage of financed property used in a private business use as a result of unrelated trade or business active crand on by your organization, or a state or local government  Enter the percentage of financed property used in a private business use as a result of unrelated trade or business active crand on by your organization or a state or local government  Total or finance of property used in a private business use as a result of unage of the percentage of bond-financed property to a nanogovernmental person other than a \$501 (c)(3) organization or a state or local government  Total or finance of property organization or a state or local government  Total or finance of property and organization or a state or local government  Total or finance of property organization or a state or local government  Total or finance organization or the property organization or the bond financed property to a nanogovernmental person other than a \$501 (c)(3) organization or since the bond were a state or local go

Part IV	Arbitrage	(Continued)

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		x		
b	Name of provider	NA		NA		NA			
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	х		Х		Х			
6	Were any gross proceeds invested beyond an available temporary period?		X		X		x		
7	Has the organization established written procedures to monitor the requirements of section 148?		X		X		X		

## Part V Procedures To Undertake Corrective Action

1	Has the organization established written procedures to ensure
	that violations of federal tax requirements are timely identified
	and corrected through the voluntary closing agreement program if
	self-remediation is not available under applicable regulations?

Α		В		С		D	
Yes	No	Yes	No	Yes	No	Yes	No
	x		x		X		
	,						

Part VI	Supplemental Info	ormation. Comp	plete this part to	provide additional information for responses to questions on Schedule	K (see instructions).

Identifier	Return Reference		Explanation	
Supplemental Information		PART I LINE A Funds used to refinance 2003 purchase of equipment, construction of ambula Shenandoah, and Winchester Medical Center P Garage and reimbursement for Diagnostic Cento build new Hampshire Memorial Hospital	atory care center at Warren,renovatior PART I LINE B Funds used for WMC C	ns and upgrades at Warren, Campus expansion, East Parking

Schedule K (Form 990) 2012

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493324003143

#### Schedule L

(Form 990 or 990-EZ)

**Transactions with Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service

	anization FEM GROUP RETURN						-	ipioye	ridenti	rication	numbe	ſ
								-0584				
	s Benefit Tra										106	
	ete if the organizat of disqualified per			between di		(c) Descri					( <b>d)</b> Corr	ected
1 (d) Nume (	or alsquamica per			nd organizati		(c) Descri	ption o	r cranz	action		Yes	No
! Enter the am	nount of tax incurr	ed by organiz	atıon man	agers or dis	qualified perso	ns during the	yearı	ınders	ection			
4958									<b>&gt;</b> \$			
Enter the am	nount of tax, if any	, on line 2, ab	ove, reım	bursed by th	e organization			•	<b>&gt;</b> \$			
irt III Loai	ns to and/or	From Inter	ested F	Persons.								
	plete if the organi				)-EZ, Part V , lı	ne 38a, or Fo	rm 99	0, Par	t IV, lın	ne 26, oi	r ıf the	
	nization reported a						Ι.,			_	T 483	
n) Name of nterested	(b) Relationship with organization	` ' '	(d) Loa		(e)Original principal	( <b>f</b> )Balance due	1	In ult?	Appro		(i)Wr	
person			organiza		amount	"""			by boa	ard or	3,55	
				T_	_				commi	ıttee?	<u> </u>	T
			То	From					I			
	+						Yes	No	Yes	No	Yes	N
							Yes	No	Yes	No	Yes 	N
							Yes	No	Yes	No	Yes  -  -	N
							Yes	No	Yes	No	Yes  -  -	N
							Yes	No	Yes	No	Yes  -  -  -	<u>  N</u>
							Yes	No	Yes	No	Yes    -  -  -  -	N
al			<b>▶</b> \$				Yes	No	Yes	No	Yes    -  -  -  -	N
	nts or Assista		ting In	terested I				No	Yes	No	Yes	No
rt IIII Gran	nts or Assistar		tting In	terested I Yes" on Fo	rm 990, Part	IV, line 27		No			- - - - - -	
Com Com Name of inte	plete if the orga erested (b) Re	anızatıon ans elatıonshıp be	tting Inswered "	terested I Yes" on Fo		IV, line 27.				Purpose	- - - - - -	<b>N</b> e
rt IIII Gran	plete if the orga erested (b) Re	anızatıon ans elatıonshıp be sted person a	tting Inswered "	terested I Yes" on Fo	rm 990, Part						- - - - - -	
Com Com Name of inte	plete if the orga erested (b) Re	anızatıon ans elatıonshıp be	tting Inswered "	terested I Yes" on Fo	rm 990, Part						- - - - - -	
Com Com Name of inte	plete if the orga erested (b) Re	anızatıon ans elatıonshıp be sted person a	tting Inswered "	terested I Yes" on Fo	rm 990, Part						- - - - - -	
Com Com Name of inte	plete if the orga erested (b) Re	anızatıon ans elatıonshıp be sted person a	tting Inswered "	terested I Yes" on Fo	rm 990, Part						- - - - - -	

#### Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (a) Name of interested person (c) Amount of (d) Description of transaction (b) Relationship (e) Sharing between interested transaction of person and the organization's organization revenues? Yes No See Additional Data Table

### Part V Supplemental Information

Complete this part to provide additional	Linformation for rechences to question	nc on Cahadula I (aga instructions)

<b>Ident if ier</b>	Return Reference	Explanation
Ident if ier	Keturn Reference	1 Advanced Pain Relief Centers, Inc Professional corporation with more than 5% owned by George Van Osten, MD, a current Trustee \$224,280 Professional services agreement2 Bedford Leasing LLC - Limited liability company with more than 5% ownership interests held by Thomas Oliver, MD, a current Trustee, and Mark E. Levinson, MD a former Trustee \$400,400 Services Agreement3 Clinical Properties, LLC - Limited liability company with more than 5% ownership interest held by Gerald Bechamps, MD, a current Trustee \$206,296 Medical Office Lease4 CSA Med, P.C Professional corporation with more than 5% ownership interest held by Jonathan O'Neal, MD, a current Trustee \$403,333 Professional services agreement5 Front Royal Emergency Physicians, P.C Professional corporation with more than 5% ownership interest held by Mark R. Pierce, MD, a current Trustee \$2,904,072 Professional services agreement6 Front Royal Family Practice, P.C Professional corporation with more than 5% ownership interests held by Thomas Ball, MD, a current Trustee, and Jennifer Barron, MD, a current Trustee \$161,839 Medical Office Lease \$484,884 A cademic affiliation Agreement7 Urology Clinic of Winchester, P.C Limited liability company with more than 5% ownership interests held by Thomas Oliver, MD, a current Trustee, and Mark E. Levinson, MD, a former Trustee \$143,991 Professional service agreement, employee lease8 Virgina Cancer Specialists, P.C Professional corporation with more than 5% ownership interests held by William Major, MD, a current Trustee \$291,542 Medical Office Lease10 Woodstock Internal Medicine Specialists, P.C Professional corporation with more than 5% ownership interests held by Jerry Germoth, a current Trustee and Vice Chair for SMH, and Gregory S. Byrd, MD, a current Trustee and Family member of Dr. Gregory Stanford, a former trustee12 Winchester Women's Specialists, P.C Professional corporation with more than 5% ownership interest held by James K. Nashed, MD, a former trustee \$181,526 Medical Office Lease13 Su
		trustee\$291,542 Medical Office Lease

## **Additional Data**

Software ID: 12000229
Software Version: 2012v2.0

**EIN:** 80-0584319

Name: VALLEY HEALTH SYSTEM GROUP RETURN

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	organiz	aring of zation's nues?
	organization			Yes	No
(1) Shenandoah Oncology PC	See Below	291,542	Medical Office Lease		No
(2) Carolyn Nerı	See Below	12,490	Independent Contract		Νo
(3) Adriana Posadas	See Below	26,213	Employment Arrange		Νo
(4) Susan Lessar	See Below	69,346	Employment Arrange		Νo
(5) Winchester Womens Spec	See Below	181,526	Medical Office Lease		No
(6) Jennifer L Stanford	See Below	165,211	Employment Arrange		No
(7) Woodstock Int Med Spec P	See Below	297,316	Med Off Lease, Prof		No
(8) Virginia Cancer Spec	See Below	291,542	Medical Office Lease		No
(9) Urology Clinic of Winch	See Below	143,991	Prof Serv, Employ L		No
(10) Front Royal Family Pract	See Below	646,723	Med Office Lease, Ac		No
(11) Front Royal Emergency Phy	See Below	2,904,072	Prof Serv Agree		No
(12) CSA Med PC	See Below	403,333	Prof Serv Agree		No
(13) Clinical Properties LLC	See Below	206,296	Medical Office Lease		No
(14) Bedford Leasing LLC	See Below	400,400	Services Agree		No
(15) Advanced Pain Relief Cent	See Below	224,280	Professional Service		No

OMB No 1545-0047

2012

Open to Public Inspection

## SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization VALLEY HEALTH SYSTEM GROUP RETURN

**Employer identification number** 

80-0584319

ldentifier	Return Reference	Explanation
Form 990, Part XI, Line 9	Other Changes In Net Assets Or Fund Balances - Other Decreases	TRANSFERS TO AFFILIATES = -\$5444149
Form 990, Part XI, Line 9	Other Changes In Net Assets Or Fund Balances - Other Decreases	PENSION LIABILITY ADJUSTMENT = -\$24497386
Form 990, Part XI, Line 9	Other Changes In Net Assets Or Fund Balances - Other Increases	GAIN/LOSS ON INT RATE SWAP = \$3327645
Form 990, Part VI, Line 19	Form 990, Part VI, Line 19 Other Organization Documents Publicly Available	The organization makes all records available as required by law
Form 990, Part VI, Line 15a	Form 990, Part VI, Line 15a Compensation Review & Approval Process - CEO, Top Management	The Board of Trustees is responsible for the compensation review. They use compensation literature and outside consultants to determine the appropriate compensation for the CEO, Officers, and Senior Management. As new individuals are hired into management positions, recruiting firms use FMV information to establish salary and general compensation levels.
Form 990, Part VI, Line 12c	Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts	All employees that are managers, have purchasing rights with defined limits, or may enter into a contract on behalf of the organization are required to sign a conflict of interest attestation upon employment and annually. All employees can report breaches in VH policy. VH has an employee integrity hotline and a compliance officer. The audit committee is advised of compliance activity on a quarterly basis in addition to monthly follow up by the CEO on any immediate issues. Any infractions can result in disciplinary action or dismissal
Form 990, Part VI, Line 11b	Form 990, Part VI, Line 11b Form 990 Review Process	The 990 is prepared by internal staff and undergoes several levels of review including the CFO and CEO Further, the board reviews the 990 during one of its recurring monthly meetings where any issues of concern or question are addressed by Senior Management
Form 990, Part VI, Line 6	Form 990, Part VI, Line 6 Explanation of Classes of Members or Shareholder	The corporation shall have two classes of members regular and honorary. The number of regular members shall not exceed 100. In addition, there may be an unlimited number of honorary members. Qualifications for both classes of membership shall be established in the Bylaws of the Corporation. Honorary members have no voting or any other rights whatsoever. Regular members shall have voting rights soley with respect to the election of regular members, honorary members and trustees, as established in the Bylaws of the Corporation.
Form 990, Part III, Line 4d	Form 990, Part III, Line 4d Other Program Services Description	OTHER PROGRAM SERVICES 4 REHABILILITATION SERVICES - 6,960 REHABILITATION INPATIENT DAYS OTHER PROGRAM SERVICES 5 LONG TERM CARE SERVICES - 59,907 INPATIENT LONG TERM CARE DAYS OTHER PROGRAM SERVICES 6 AMBULATORY SURGICAL SERVICES - 7,748 SURGICAL PROCEDURES OTHER PROGRAM SERVICES 7 PHYSICIAN PRACTICE SERVICES - 153,266 OUTPATIENT REGISTRATIONS
		Client Note 1 - Valley Health did not complete Schedule H, Part V, Section B questions, since the information was optional for the 2010 return

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DLN: 93493324003143

2012

OMB No 1545-0047

# **SCHEDULE R** (Form 990)

Department of the Treasury

Name of the organization

VALLEY HEALTH SYSTEM GROUP RETURN

Internal Revenue Service

**Related Organizations and Unrelated Partnerships** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

> Open to Public Inspection **Employer identification number**

				80-05843	319			
Part I Identification of Disregarded Entities (Con	nplete if the organizatio	n answered "Yes" to	Form 990, Pa	art IV, line 33.)				
(a) Name, address, and EIN (If applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	Dir	(f) ect controlling entity		
Part II Identification of Related Tax-Exempt Orga or more related tax-exempt organizations durin	g the tax year.)				Part IV, I			
(a) Name, address, and EIN of related organization	( <b>b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	ction (e) Public charity (if section 501	status (c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co en	ontrolle tity?
(1) VALLEY HEALTH SYSTEM 220 CAMPUS BLVD WINCHESTER, VA 22601	HEALTHCARE MGMT SERVICES	VA	501(C)(3)	11a		IA	Yes	No No
52-1357729								
For Paperwork Reduction Act Notice, see the Instructions for Form 9	990.	Cat No 5013				Schedule R (For	n 990) 2	012

(a) Name, address, and EIN o related organization	f	<b>(b)</b> Primary activit	(c) Legal domicile (state or foreign country)	entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-	(f) Share of total income	(g) Share of end-of-yea assets	(h Disprop r allocat	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	ral or	(k) Percenta ownersh
					514)			Yes	No		Yes	No	
V Identification of Related Or line 34 because it had one or r	ganizations Taxa nore related organi	ble as a Corpo	ration is a cor	or Trust ( poration or	Complete if trust during	the organı the tax ye	zatıon ar ar.)	iswere	d "Ye	s" to Form	990,	Part	:IV,
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)		(d) Direct controll entity	(e) Type of enti (C corp, S corp, or trust)		total Share e of	(g) e of end- year ssets		<b>(h)</b> ercentage wnership	Section (b) conti	(13)	
											Yes		No

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

Yes

1 During the tax year, did the orgranization engage in any of the following transactions with one or m	nore related organizations	listed in Parts II-IV?				
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity			[1	La	No	_
<b>b</b> Gift, grant, or capital contribution to related organization(s)			[1	Lb	No	
<b>c</b> Gift, grant, or capital contribution from related organization(s)			[1	1c	No	_
<b>d</b> Loans or loan guarantees to or for related organization(s)			1	Ld	No	
e Loans or loan guarantees by related organization(s)			1	le	No	_
f Dividends from related organization(s)			1	Lf	No	
g Sale of assets to related organization(s)			ī	Lg	No	•
h Purchase of assets from related organization(s)			ī	Lh	No	-
i Exchange of assets with related organization(s)			;	1i	No	-
j Lease of facilities, equipment, or other assets to related organization(s)			Ī	1j	No	_
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s)			1	Lk	No	-
I Performance of services or membership or fundraising solicitations for related organization(s)			<u> </u>	11	No	-
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s)			Ţ	1m	No	-
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			<u> </u>	1n	No	-
• Sharing of paid employees with related organization(s)			1	Lo	No	- -
p Reimbursement paid to related organization(s) for expenses			J.	Lp	No	-
Reimbursement paid by related organization(s) for expenses			<u> </u>		es	-
<ul> <li>O ther transfer of cash or property to related organization(s)</li> </ul>			 	1r	No	-
s Other transfer of cash or property from related organization(s)			<u> </u>	ls	No	-
2 If the answer to any of the above is "Yes," see the instructions for information on who must com	nplete this line, including	covered relationships a	and transaction thresholds			_
(a) Name of other organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	( <b>d)</b> Method of determining amou	nt invo	olved	
1) VALLEY HEALTH SYSTEM	q	5,914,534				

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

Additional Data Return to Form

**Software ID:** 12000229

**Software Version:** 2012v2.0

**EIN:** 80-0584319

Name: VALLEY HEALTH SYSTEM GROUP RETURN

Schedule R (Form 990) 2012

Page **5** 

## Part VII Supplemental Information

	Complete this part to pr	ovide additional information for response	es to questions on Schedule R (see instructions)	
	Identifier	Return Reference	Explanation	
_				



Consolidated Financial
Statements and
Supplemental Information

December 31, 2012



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#### INDEPENDENT AUDITORS' REPORT

To the Board of Trustees Valley Health System and Subsidiaries Winchester, Virginia

#### Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of Valley Health System and its subsidiaries), which comprise the consolidated balance sheets as of December 31, 2012 and 2011, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes to the financial statements

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

#### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Valley Health System and its subsidiaries as of December 31, 2012 and 2011, and the results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America

#### Emphasis of Matter

We have also audited the adjustment described in Note 11 that was applied to restate the 2011 consolidated financial statements. In our opinion, such adjustment is appropriate and has been properly applied

#### Other Matter

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information is presented for purposes of additional analysis rather than to present the financial position, results of operations, and cash flows of the individual companies and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole

ARNETT FOSTER TOOTHMAN PLLC

Arnett Fooder Toothman PLLC

Charleston, West Virginia March 27, 2013

# CONSOLIDATED BALANCE SHEETS December 31, 2012 and 2011

beschiber of, 2012 and 2011		2012	(	Restated) 2011
ASSETS		(In Tho	usan	ds)
Current assets Cash and cash equivalents Investments Assets limited as to use	\$	60,818 229,861 7,748	\$	48,569 241,782 14,586
Patient accounts receivable, net of estimated uncollectibles of \$39,591 in 2012 and \$37,845 in 2011 Inventory of supplies Other current assets		98,784 15,006 13,769		94,713 14,929 11,652
Total current assets		425,986		426,231
Assets limited as to use, net of amount required to meet current liabilities		136,420		133,096
Property and equipment, net		623,264		614,228
Other assets				
Deferred financing costs, net Goodwill		4,593		4,924
Investments		4,400 14,275		4,400 8,512
Total other assets		23,268		17,836
Total assets	\$	1,208,938	\$	1,191,391
LIABILITIES AND NET ASSETS Current liabilities				
Current installments of long-term debt Accounts payable and accrued expenses Accrued salaries and wages Third-party settlements Other current liabilities Total current liabilities	\$ 	2,295 36,634 24,489 7,463 395 71,276	\$	10,200 51,575 21,245 1,367 802 85,189
Long-term debt, excluding current installments Accrued pension and postretirement obligations Other liabilities Total liabilities	_	365,407 124,783 45,489 606,955		383,496 94,826 50,779 614,290
Net assets Unrestricted Temporarily restricted Permanently restricted Total net assets		580,390 15,919 5,674 601,983		559,618 13,083 4,400 577,101
Total liabilities and net assets	\$	1,208,938	\$	1,191,391

# CONSOLIDATED STATEMENTS OF OPERATIONS Years ended December 31, 2012 and 2011

rears ended December 51, 2012 and 2011			(0	) cototod)
		2012	(17	Restated) 2011
		(In Tho	ıcand	
Unrestricted revenues, gains and other support		(111 1110	Janu	31
Patient service revenue (net of contractual allowances				
and discounts)	\$	712,041	\$	702,502
Provision for bad debts	*	(42,025)	Ψ	(49,950)
Net patient service revenue less provision for bad debts		670,016		652,552
Other operating revenue		30,681		34,163
Electronic health record incentive reimbursement		7,103		-
Investment income		33,316		18,528
Gifts and bequests		243		255
Net assets released from restrictions		1,049		689
Total revenues, gains and other support		742,408		706,187
Expenses				
Salaries and wages		293,561		278,929
Payroll taxes and benefits		73,748		66,643
Supplies and other		265,477		257,229
Depreciation and amortization		48,965		41,599
Interest expense		16,661		10,490
Total expenses		698,412		654,890
Excess of revenues over expenses		43,996		51,297
Other changes in net assets				
Net unrealized loss on investments		(2,054)		(19,868)
Change in value of derivatives		3,327		(19,404)
Change in pension plan funded status		(24,497)		(61,983)
Other changes				<u>(3</u> )
Increase (decrease) in unrestricted net assets	<u>\$</u>	20,772	\$	(49,961)

# CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS Years Ended December 31, 2012 and 2011

rears Eliueu December 31, 2012 anu 2011				
	2012		(Restated) 2011	
	(In Thousands)			
Unrestricted net assets				
Excess of revenues over expenses	\$	43,996	\$	51,297
Net unrealized loss on investments		( 2,054)		(19,868)
Change in value of derivatives		3,327		(19,404)
Change in pension plan funded status		(24,497)		(61,983)
Other changes		-		(3)
Increase (decrease) in unrestricted net assets		20,772		(49,961)
Temporarily restricted net assets				
Contributions		2,130		1,207
Net assets released from restrictions		(1,049)		(689)
Net realized and unrealized gain on investments		1,881		220
Transfers and adjustments		(126)		<u>(10</u> )
Increase in temporarily restricted net assets		2,836		728
Permanently restricted net assets				
Transfers and adjustments		9		10
Net realized and unrealized gain (loss) on investments		1,265		(212)
Increase (decrease) in permanently restricted net assets		1,274		(202)
Increase (decrease) in net assets		24,882		(49,435)
Net assets, beginning of year, as previously reported - 2011		577,101		630,026
Prior period adjustment		<b>-</b>		(3,490)
Net assets, beginning of year, as restated - 2011		<u>577,101</u>		626,536
Net assets, end of year, as restated - 2011	<u>\$</u>	601,983	\$	<u>577,101</u>

# CONSOLIDATED STATEMENTS OF CASH FLOWS Years Ended December 31, 2012 and 2011

		2012		2011
		(In Thousands)		
Cash flows from operating activities				
Change in net assets	\$	24,882	\$	(49,435)
Adjustments to reconcile change in net assets to net cash				
provided by operating activities		(705)		(400)
Accretion of bond premium		(795)		(428)
Amortization of other assets		331		352
Depreciation and amortization		48,965		41,599
Net realized and unrealized (gains) losses on investments		(25,462)		6,008
Unrealized (gain) loss on derivatives		(3,327)		19,404
Provision for uncollectible accounts		42,025		49,950
(Gain) loss on sale of property and equipment (Increase) decrease in		241		(241)
Patient accounts receivable, net		(46,096)		(63,566)
Third-party settlements		6,096		2,242
Inventory of supplies		(77)		(997)
Other current assets		(2,117)		(601)
Other assets		(5,763)		(196)
Increase (decrease) in		(0,: 00)		(100)
Accounts payable and accrued expenses		(14,941)		2,946
Accrued salaries and wages		3,244		1,894
Accrued pension and postretirement benefits		29,957		64,071
Other current liabilities		(407)		258
Other liabilities		(1,963)		4,296
Net cash provided by operating activities		54,793		77,556
Cash flows from investing activities				
Purchase of property and equipment		(58,519)		(141,117)
Proceeds from sale of property and equipment		277		759
Proceeds from sale of investments		340,378		214,815
Purchases of investments		(299,481)		(145,118)
		(===,:=:,		<u> </u>
Net cash used in investing activities	_	(17,345)		(70,661)
Cash flows from financing activities				
Principal payments on long-term debt	_	(25,199)		(8,958)
Net cash used in financing activities	_	(25,199)		(8,958)
Net increase (decrease) in cash and cash				
equivalents ,		12,249		(2,063)
Cash and cash equivalents, beginning of year		48,569		50,632
Cash and cash equivalents, end of year	<u>\$</u>	60,818	\$	48,569
Supplemental disclosure of cash flow information Cash paid for interest, net of \$0 and \$3,937 thousand				
capitalized in 2012 and 2011, respectively	<u>\$</u>	12,629	\$_	<u>9,214</u>

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Note 1. Summary of Significant Accounting Policies

**Organization:** Valley Health System (VHS) was incorporated on November 4, 1983 as a not-for-profit holding company organized exclusively for charitable, benevolent, educational and scientific purposes to support and encourage health care and related services through providing financial, management and other assistance to its affiliates and other organizations. Subsidiaries of VHS, all of which are wholly owned, are as follows

- Winchester Medical Center, Inc (the Medical Center) a 445 bed not-for-profit acute care hospital located in Winchester, Virginia
- Winchester Medical Center Foundation (the Winchester Foundation) an independent, not-for-profit non-stock corporation. The purpose of the Winchester Foundation is to fund educational, scientific, and charitable endeavors. The Medical Center is the sole corporate member of the Winchester Foundation. The accounts and activity of the Winchester Foundation are consolidated with those of the Medical Center.
- Warren Memorial Hospital, Inc (Warren) a not-for-profit corporation that owns and operates a 46 bed general short-term acute care hospital including a 120 bed long-term care facility located in Front Royal, Virginia
- Warren Memorial Hospital Foundation (the Warren Foundation) an independent, not-for-profit non-stock corporation. The purpose of the Warren Foundation is to fund educational, scientific, and charitable endeavors. Warren is the sole corporate member of the Warren Foundation. The accounts and activity of the Warren Foundation are consolidated with those of Warren.
- Shenandoah Memorial Hospital, Inc (Shenandoah) a not-for-profit corporation that owns and operates a 25 bed critical access hospital in Woodstock, Virginia
- Shenandoah Memorial Hospital Foundation (the Shenandoah Foundation) an independent, not-for-profit non-stock corporation. The purpose of the Shenandoah Foundation is to fund educational, scientific, and charitable endeavors. Shenandoah is the sole corporate member of the Shenandoah Foundation. The accounts and activity of the Shenandoah Foundation are consolidated with those of Shenandoah.
- Valley Regional Enterprises, Inc (Valley Regional) a for-profit organization which manages a
  home health care agency, leases and sells durable medical equipment and supplies, operates an
  ambulance service, an urgent care center, a retail pharmacy and provides physician office
  consulting services
- Surgi-Center of Winchester, Inc (Surgi-Center) a not-for-profit ambulatory surgical care center
- Hampshire Memorial Hospital, Inc (Hampshire) a not-for-profit corporation that owns and operates a 14-bed critical access hospital including a 30-bed skilled nursing facility in Romney, West Virginia

 Hampshire Wellness Center, Inc – On January 19, 2008, East Mountain Health Advantage entered into a long-term lease agreement to lease and operate a 60,000 square foot wellness center. The lease agreement with the Hampshire County Development Authority is for a period of 20 years.

In 2008, Hampshire Wellness Center, Inc , a not-for-profit corporation, was established to operate the wellness center and assume responsibility for the lease 
East Mountain Health Advantage is the sole corporate member of Hampshire Wellness Center, Inc

- War Memorial Hospital, Inc (War) a not-for-profit corporation that owns and operates a 25-bed critical access hospital and a 16-bed skilled nursing facility in Berkeley Springs, West Virginia
- Page Memorial Hospital, Inc (Page) a not-for-profit corporation that owns and operates a 25bed critical access hospital in Luray, Virginia
- Valley Physician Enterprise, Inc (VPE) a not-for-profit corporation formed for the purpose of employing physicians and providing office management services to non-employed physicians in the communities served by VHS

**Principles of Consolidation:** The consolidated financial statements include the accounts of Valley Health System and its subsidiaries (collectively referred to as VHS in the accompanying footnotes). All significant intercompany balances and transactions are eliminated in consolidation.

**Use of Estimates:** The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents: Cash and cash equivalents are highly liquid interest-bearing bank deposits and repurchase agreements. The carrying amount of cash and cash equivalents approximates fair market value. For purposes of the statement of cash flows, VHS considers all highly liquid financial instruments purchased with an original maturity of three months or less to be cash equivalents.

Patient Accounts Receivable: Patient accounts receivable are carried at the original charge less an estimate made for doubtful or uncollectible accounts. In evaluating the collectability of accounts receivable. VHS analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. The allowance is based upon a review of the outstanding balances aged by financial class Management uses collection percentages based upon historical collection experience to determine collectability Management also reviews troubled, aged accounts to determine collection potential. For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), VHS records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts Recoveries of accounts previously written off are charged on patient accounts receivable at 7% per annum after the account is six months old. Prior to February 1, 2011, interest was not charged on patient accounts receivable

VHS's allowance for doubtful accounts for self-pay patients remained consistent from 89 percent of self-pay accounts receivable at December 31, 2011, to 87 percent of self-pay accounts receivable at December 31, 2012 In addition, VHS's self-pay write offs decreased approximately \$8 million from \$50 million for the fiscal year 2011 to \$42 million for fiscal year 2012 During 2011, VHS changed its uninsured discount policies to 20% for patients with no third-party coverage and who did not qualify for charity care VHS does not maintain a material allowance for doubtful accounts from third-party payors, nor did it have significant write offs from third-party payors

Investments: Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the balance sheet. Investment income or loss (including realized gains and losses on investments, interest and dividends) is included in the excess of revenues over expenses unless the income or loss is restricted by donor or law. Unrealized gains and losses on investments are excluded from the excess of revenues over expenses unless the investments are trading securities. VHS does not require collateral to secure its investments.

Assets Limited as to Use: Assets limited as to use primarily include assets held by trustees under indenture agreements and designated assets set aside by the Board of Trustees for future capital improvements, over which the Board retains control and may at its discretion subsequently use for other purposes. Amounts required to meet current liabilities of VHS have been reclassified in the balance sheets at December 31, 2012 and 2011.

**Inventory of Supplies:** The inventory of supplies is maintained on a first-in, first-out basis and is stated at the lower of cost or market

**Property and Equipment:** Property and equipment acquisitions are recorded at cost. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. Equipment under capital lease obligations is amortized on the straight-line method over the shorter period of the lease term or the estimated useful life of the equipment. Such amortization is included in depreciation and amortization in the financial statements. Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets.

Gifts of long-lived assets such as land, buildings, or equipment are reported as unrestricted support, and are excluded from the excess of revenues over expenses, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used, and gifts of cash or other assets that must be used to acquire long-lived assets, are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

**Deferred Financing Costs:** Deferred financing costs are amortized over the period the obligation is outstanding using the straight-line method, which is not materially different than the effective interest method. Amortization expense related to the deferred financing costs was \$331 thousand and \$252 thousand for 2012 and 2011, respectively

Goodwill: VHS records as goodwill the excess of purchase price over the fair value of the identifiable net assets acquired. The FASB codification Topic 350, Accounting Standards Update No. 2011-08, Goodwill and Other Intangible Assets, permits an entity to first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test described in Topic 350. VHS elected to perform its annual analysis during the fourth quarter of each fiscal year. Impairment, of \$0 and \$100 thousand was identified during the years ended December 31, 2012 and 2011, respectively.

**Temporarily and Permanently Restricted Net Assets:** Temporarily restricted net assets are those whose use by VHS has been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained by VHS in perpetuity.

Excess of Revenues over Expenses: The statements of operations include excess of revenues over expenses. Changes in unrestricted net assets which are excluded from excess of revenues over expenses, consistent with industry practice, include unrealized gains and losses on derivatives and investments other than trading securities, permanent transfers of assets to and from affiliates for other than goods and services, changes in pension funding status and contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purposes of acquiring such assets)

**Net Patient Service Revenue:** VHS has agreements with third-party payors that provide for payments at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

**Charity Care:** VHS provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Because VHS does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue.

**Donor – Restricted Gifts:** Unconditional promises to give cash and other assets to VHS are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires (that is, when a stipulated time restriction ends or a purpose restriction is accomplished), temporarily restricted net assets are reclassified as unrestricted net assets and reported in the statements of operations as net assets released from restrictions. Donor-restricted contributions whose restrictions are met within the same year as received are reflected as unrestricted gifts and bequests in the accompanying financial statements.

Income Taxes and Unrelated Business Income Tax: VHS and its subsidiaries have been recognized by the Internal Revenue Service as not-for-profit corporations as described in Section 501(c)(3) and Section 501(a), respectively, of the Internal Revenue Code (IRC), and similar sections of state statutes, and are exempt from Federal and State income taxes, except for Valley Regional, which is a for-profit corporation subject to income taxes at the statutory Federal and State rates

There is currently very little guidance in the IRS Code on what activities should be subject to unrelated business income tax (UBIT). The IRS has indicated that they are studying the issue and may issue additional guidance. As a result, at this time there is uncertainty regarding whether VHS should pay income tax on certain types of net taxable income from activities that may be considered by taxing authorities as unrelated to the purpose for which VHS was granted non-taxable status. In the opinion of management, any liability resulting from taxing authorities imposing income taxes on the net taxable income from activities deemed to be unrelated to VHS's non-taxable status is not expected to have a material effect on VHS's financial position or results of operations.

VHS is subject to routine audits by taxing jurisdictions, however, there are currently no audits for any tax periods in progress. Management of VHS believes it is no longer subject to income tax examinations for years prior to the fiscal year ended December 31, 2009.

**Derivative Instruments and Hedging Activities:** VHS utilizes derivative financial instruments to reduce interest rate risk. VHS does not hold or issue derivative financial instruments for trading purposes. VHS recognizes all derivatives as either assets or liabilities and measures those instruments at fair value. The changes in the fair value of VHS derivative instruments are recorded as changes in net assets as they qualify for hedge accounting.

**Subsequent Events:** VHS has evaluated subsequent events through March 27, 2013, the date on which the financial statements were available to be issued

**Reclassifications:** Certain amounts in the 2011 consolidated financial statements have been reclassified to conform to the 2012 presentation. The reclassifications have no impact on previously reported change in net assets.

New or Recent Accounting Pronouncements: In May 2011, the FASB issued Fair Value Measurement (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs (ASU 2011-04) ASU 2011-04 amends Accounting Standards Codification (ASC) Section 820 to provide for common fair value measurement and disclosure requirements for financial statements in accordance with accounting principles generally accepted in the United States of America as with those prepared under International Financial Reporting Standards Consequently, the amendments of the ASU change the wording used to describe many of the requirements of accounting principles generally accepted in the United States of America for measuring fair value and for disclosing information about fair value measurements. For many of the requirements, the FASB did not intend for the amendments in this ASU to result in a change in the application of the requirements in ASC Section 820. This ASU is effective on a prospective basis for fiscal years beginning after December 15, 2011. Since the new guidance amends disclosure requirements only, its adoption did not impact VHS's consolidated balance sheets, statements of operations or cash flow statements. Note 19 reflects the amended disclosure requirements.

In December 2011, the FASB issued *Balance Sheet (Topic 210): Disclosures about Offsetting Assets and Liabilities* (ASU 2011-11) The objective of ASU 2011-11 is to provide enhanced disclosures that will enable users of its financial statements to evaluate the effect or potential effect of netting arrangements on an entity's financial position. This includes the effect or potential effect of rights of setoff associated with an entity's recognized assets and recognized liabilities within the scope of this ASU. The amendments require enhanced disclosures by requiring improved information about financial instruments and derivative instruments that are either offset in accordance with existing provisions and requirements of the ASC or subject to an enforceable master netting arrangement or similar agreement, irrespective of whether they are offset in accordance with existing provisions and requirements of the Accounting Standards Codification. An entity is required to apply the amendments of this ASU for annual reporting periods beginning on or after January 1, 2013, and interim periods within those annual periods. An entity should provide the disclosures required by those amendments retrospectively for all comparative periods presented. Management does not believe that the adoption of this ASU will materially impact VHS's financial reporting.

### Note 2. Net Patient Service Revenue and Charity Care Benefit

VHS has agreements with third-party payors that provide for reimbursement to VHS at amounts different from its established rates. Contractual adjustments under third-party reimbursement programs represent the difference between VHS billings at established rates for services and amounts reimbursed by third-party payors. A summary of the basis of reimbursement with major third-party payors follows.

# Medical Center, Warren, Shenandoah, Hampshire, Page and War

### Medicare

The Medical Center and Warren are reimbursed by Medicare under a prospective payment system (PPS) Under this methodology, inpatient acute care services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors inpatient nonacute services, and defined capital and medical education costs related to Medicare beneficiaries are paid based upon a cost reimbursement method, with a limited amount per discharge on certain nonacute patients. Reimbursement for cost reimbursable items is at a tentative rate with final settlement determined after submission of annual cost reports and audits thereof by the Medicare fiscal intermediary. The majority of outpatient services are paid at prospectively determined rates per medical procedure. Classification of patients under the Medicare program and the appropriateness of their admission are subjected to an independent review by a peer review organization under contract.

Shenandoah, Hampshire, Page and War are licensed as Critical Access Hospitals Inpatient services and most outpatient services rendered to Medicare program beneficiaries at Shenandoah, Hampshire, Page and War are paid based on a cost reimbursement methodology at 101% of allowable cost. Other outpatient services are paid based on fee schedules

### Medicaid

Reimbursement for inpatients is based entirely on prospectively determined rates per discharge based on primary diagnosis code. Outpatient services are reimbursed based upon a cost reimbursement methodology. Hampshire and War are located in West Virginia and are reimbursed for inpatient and most outpatient services under a cost reimbursement methodology.

# • Anthem

Inpatient services are reimbursed based on a prospectively determined rate per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors. Outpatient services are reimbursed by percentage of charges or fee schedule based on diagnosis and are not subject to retroactive adjustment.

The Hospitals have also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment under these agreements includes prospectively determined rates per discharge, discounts from established charges and prospectively determined daily rates.

Revenue from the Medicare and Medicaid programs accounted for approximately 46 percent and 11 percent, respectively, of VHS's gross patient revenue, for the year ended December 31, 2012 and 47 percent and 11 percent, respectively, of VHS's gross patient revenue, for the year ended December 31, 2011 Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. The 2012 and 2011 net patient service revenue decreased approximately \$2.5 million and \$91 thousand, respectively, due to changes in previously recorded estimates.

### Valley Regional and Surgi-Center

Valley Regional and Surgi-Center are reimbursed under agreements with Medicare, Medicaid, and Anthem at prospectively determined rates for each procedure or service rendered

### Medicaid Provider Tax Disallowance

The Centers for Medicare and Medicaid Services (CMS) has recently directed some local intermediaries to disallow the cost of provider taxes claimed in cost reports. Hospitals claimed the tax assessment as an allowable cost under the applicable regulations and the Provider Reimbursement Manual (PRM) sections. Hospitals have relied upon the fact that CMS approved applicable State Plan Amendments relating to the Provider Tax Assessments. Valley Health System has two critical access hospitals that paid the provider tax and included it as an allowable expense. The disallowance may be applied retroactively for several years. VHS has recorded a liability of approximately \$1.7 million and \$1.1 million in 2012 and 2011, respectively, for this potential liability. Management and various associations representing affected hospitals plan to appeal the disallowance. The ultimate outcome of the issue is unknown at this time.

## **Charity Care**

VHS provides charity care to patients who are financially unable to pay for the health care services they receive VHS's policy is not to pursue collection of amounts determined to qualify as charity care if the patient qualifies (up to 200% of the Federal Poverty Guidelines). A sliding scale discount is applied for those patients that qualify between 200% and 300% of the Federal Poverty Guidelines. Accordingly, VHS does not report these amounts in the net revenues or in the allowance for doubtful accounts. VHS determined the costs associated with providing charity care by aggregating the applicable direct and indirect costs, including salaries, wages and benefits, supplies, and other operating expenses, based on data from its cost accounting system. The costs of caring for charity care patients for the years ended December 31, 2012 and 2011 were approximately \$41.8 million and \$31.7 million, respectively

VHS maintains records to identify and monitor the level of charity care it provides. These records include the amount of charges forgone for services and supplies furnished under its charity care policy, the estimated cost of those services and supplies, and equivalent service statistics. The following information measures the level of charity care provided during the years ended December 31 (in thousands).

A summary of gross and net patient service revenue for all of VHS's payors for the years ended December 31, 2012 and 2011 follows (in thousands)

2012		2011
\$ 1,377,190	\$	1,258,089
582,647		492,188
42,025		49,950
 82,502		63,399
\$ 670,016	\$	652,552
	\$ 1,377,190 582,647 42,025 82,502	\$ 1,377,190 \$ 582,647 42,025 82,502

VHS recognizes patient service revenue associated with services provided to patients who have third-party payor coverage on the basis of contractual rates for the services rendered. For uninsured patients that do not qualify for charity care, VHS recognizes revenue on the basis of its standard rates for services provided (or on the basis of discounted rates, if negotiated or provided by policy). On the basis of historical experience, a significant portion of VHS's uninsured patients will be unable or unwilling to pay for the services provided. Thus VHS records a significant provision for bad debts related to uninsured patients in the period the services are provided. Patient service revenue, net of contractual allowances and discounts (but before the provision for bad debts), recognized during the years ended December 31, 2012 and 2011 from these major payor sources, is as follows (in thousands).

2012	Third-Party Payors Self-Pay			Total All Payors		
Patient service revenue (net of contractual allowances and discounts)	\$	683,860	\$	28,181	\$	712,041
2011	Т	hırd-Party Payors		Self-Pay		Total All Payors
Patient service revenue (net of contractual allowances and discounts)	\$	668,579	\$	33,923	\$	702,502

### Note 3. Cash Concentrations

VHS maintains cash and cash equivalents on deposit with financial institutions. At times the balance in these accounts may be in excess of Federally insured limits. However, management believes these financial institutions are financially sound and these concentrations do not present a significant risk to VHS.

# Note 4. Concentration of Credit Risk

VHS grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements. The mix of receivables from patients and third-party payors at December 31 was as follows.

	2012	2011
Medicare	37%	31%
Medicaid	8%	13%
Anthem	19%	20%
Commercial and other	30%	30%
Self-pay	6%	6%
	100%	100%

### Note 5. Investments and Commitment

VHS has investments in pooled investment funds, investments held by a trustee under existing debt agreements, investments held by financial institutions and individual investments in entities that provide related healthcare services

**Pooled Investments:** The Medical Center, Warren, Shenandoah, their respective foundations, and Surgi-Center combine their investments in an investment pool which includes cash and cash equivalents, unrestricted investments and assets limited as to use. The pooled investment funds are allocated to these categories based upon an allocation formula approved by the Board of Trustees. The investments in the pool, are stated at fair value at December 31 and are summarized as follows (in thousands).

	2012	2011
Unrestricted investments	\$ 228,845	\$ 240,838
Assets limited as to use	 112,782	89,247
Total Pooled Investments	\$ 341,627	\$ 330,085

The composition of investments held in the investment pool at December 31 at fair value, is as follows (in thousands)

	2012	2011
Money Market Funds	\$ 2,452	\$ 24,166
Municipal bonds	200	200
Common stock	35,838	17,649
Mutual funds	204,513	192,683
Private realty and resources ltd partnerships	18,373	29,660
Alternative investments	 80,251	65,727
	\$ 341,627	\$ 330,085

Other investments that are in addition to the pooled investments that make up the composition of investments and assets limited as to use, as of December 31, 2012 and 2011, respectively, consist primarily of commercial paper, equity method investments, corporate and municipal bonds, mutual funds and cash and cash equivalents of approximately \$47 million and \$68 million, respectively

At December 31, 2012, approximately 11% of VHS's investments, including pooled investments, are represented by one mutual fund that has a value that exceeds 10% of VHS's total investments. The PIMCO Total Return II Fund held 11% of total investments. This fund primarily invests in a diversified portfolio of fixed income securities with varying durations.

At December 31, 2011, approximately 15% of VHS's investments, including pooled investments, are represented by one mutual fund, which has a value that exceeds 10% of VHS's total investments. The PIMCO Total Return II Fund held 15% of total investments. This fund primarily invests in a diversified portfolio of fixed income securities with varying durations.

### Assets Limited as to Use

The composition of assets limited as to use at December 31, the majority of which are included in the pooled investments, is as follows (in thousands)

		2012	2011
By Board for capital improvements			
Pooled investments	<u>\$</u>	101,158	\$ 81,600
Held by trustee under indenture agreements			
U.S. Treasury securities		18,730	45,501
Cash and cash equivalents		80	60
Interest receivable		101	101
Total		18,911	45,662

	2012	2011
Endowment Fund		
Beneficial interest in trusts	3,379	5,348
Total	 3,379	5,348
Deferred Compensation plans		
Mutual funds	 9,096	7,425
Restricted by Donors		
Pooled investment funds	7,933	6,580
Pooled investment funds	1,186	1,067
Pooled investment funds	2,505	_
Total	11,624	7,647
Total assets limited as to use	144,168	147,682
Less assets limited as to use that are required for current liabilities	 (7,748)	(14,586)
Noncurrent assets limited as to use	\$ 136,420	\$ 133,096

### Other Investments

Other investments at December 31, 2012 and 2011 include (in thousands)

	2012	2011
Investments recorded on equity method	\$ 14,110	\$ 8,377
Investments recorded on cost basis	 165	135
	\$ 14,275	\$ 8,512

Investments recorded on the equity method include \$7.9 million and \$5.2 million at December 31, 2012 and 2011, respectively, related to VHS's investment in Virginia Solutions SPC LTD (the Captive) (Note 18) VHS is accounting for its investment in the Captive, a 64% owned affiliate, by the equity method of accounting under which VHS's share of the net income of the Captive is recognized as income in VHS's statement of operations and added to the investment account, and dividends received, if any, from the Captive are treated as a reduction of the investment account VHS's equity interest increased from 47% in 2011 to 64% in 2012 VHS's majority interest in the Captive does not give them the ability to exercise control. Condensed, unaudited, financial information of the Captive for the years ending December 31, 2012 and 2011 is as follows (in thousands)

	2012	2011
Cash and investments	\$ 53,897	\$ 46,178
Receivables and other assets	\$ 11,536	\$ 12,929
Unearned premiums	\$ (2,251)	\$ (3,511)
Claims reserve	\$ (37,113)	\$ (37,209)
Accounts payable and other accrued liabilities	\$ (6,819)	\$ (2,454)
Shareholder's (equity)	\$ (19,250)	\$ (15,933)
Net income	\$ 4,342	\$ 5,267

Investment income and gains and losses for investments, cash equivalents and assets limited as to use are comprised of the following for the years ending December 31 (in thousands)

	2012	2011
Income		
Investment income	\$ 5,800	\$ 4,668
Net realized gains on sale of securities	27,516	13,860
	\$ 33,316	\$ 18,528
Other Changes in Unrestricted Net Assets		
Net unrealized gains (losses) on other than trading securities	\$ (2,054)	\$ (19,868)

Interest and investment income is shown net of investment manager fees of \$680 thousand and \$611 thousand at December 31, 2012 and 2011, respectively

### **Purchase Commitment**

Investment agreements with TIFF Realty and Resources II, GMO Renewable Resources, MIT Private Equity Fund, and Oaktree Private Investment Fund contain investment commitments of \$10 million, \$10.2 million, \$3.1 million, and \$7 million, respectively, of which approximately \$7.8 million is outstanding at December 31, 2012. Future increases in the investments will be made as requested by the manager of these funds and is based upon planned acquisitions of investment properties.

## **Impairment**

Impairment is evaluated using numerous factors, and their relative significance varies case to case Factors considered included length of time and extent to which the market value has been less than cost, the financial condition and near-term prospects of the issuer, and the intent and ability to retain the security in order to allow for an anticipated recovery in market value. If, based on the analysis, it is determined that the impairment is other-than-temporary, the security is written down to fair value, and a loss would be recognized in the statement of operations. At December 31, 2012 and 2011, VHS determined that no write-downs were necessary

### Note 6. Temporarily Restricted and Permanently Restricted Net Assets and Endowments

Temporarily restricted net assets are available for the following purposes at December 31 (in thousands)

	2012	2011
Healthcare services		_
Indigent/charity care	\$ 2,391	\$ 2,035
Programs/equipment	11,189	6,591
Education	 2,339	4,457
	\$ 15,919	\$ 13,083

Permanently restricted net assets at December 31, 2012 and 2011 are restricted to (in thousands)

	2012	2011
Investments to be held in perpetuity, the income from which is		_
expendable to support indigent care, equipment purchases		
and health education	\$ 5,674	\$ 4,400

Net assets released from restrictions by incurring expenses satisfying the restricted purposes of indigent care, equipment purchases and health education was \$1,049 thousand and \$689 thousand for 2012 and 2011, respectively

Topic 958-205 of the FASB Standards Codification (formerly FASB Staff Position No 117-1, Endowments of Not-for-Profit Organizations - Net Asset Classification of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act, and Enhanced Disclosures for All Endowment Funds), which, among other things, provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the Uniform Prudent Management of Institutional Act of 2006 (UPMIFA) and additional disclosures about an organization's endowment funds

The endowments include both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. Net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions

The Board of Trustees of VHS has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, VHS classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, VHS considers the following factors in making a determination to appropriate or accumulate donor-restricted funds.

- 1 The duration and preservation of the fund
- 2 The purpose of the Foundation and the donor-restricted endowment fund
- 3 General economic conditions
- 4 The possible effect of inflation and deflation
- 5 The expected total return from income and the appreciation of investments
- 6 Other resources of the Foundation
- 7 The investment policies of the Foundation

VHS has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that VHS must hold in perpetuity or for a donor-specific period(s) as well as board-designated funds. Under this policy, as approved by the Board of Trustees, the endowment assets are invested in a manner that is intended to produce a real return, net of inflation and investment management costs, of at least 5% over the long term. Actual returns in any given year may vary from this amount.

To satisfy its long-term rate-of-return objectives, VHS relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). VHS targets a diversified asset allocation that places a greater emphasis on equity-based and alternative investments to achieve its long-term objective within prudent risk constraints.

Changes in endowment funds for the fiscal year ended December 31, 2012 and 2011 are immaterial and therefore not disclosed

From time to time, the fair value of assets associated with individual donor-restricted endowments funds may fall below the level that the donor or UPMIFA requires VHS to retain as a fund of perpetual duration

These deficiencies result from unfavorable market fluctuations that occurred shortly after the investment of new permanently restricted contributions and continued appropriation for certain programs that was deemed prudent by the Board of Trustees There were no significant deficiencies of this nature which are reported in unrestricted net assets as of December 31, 2012 and 2011

# Note 7. Property and Equipment

A summary of property and equipment at December 31 follows (in thousands)

	2012	2011
Land	\$ 16,761	\$ 16,345
Land improvements	39,694	38,786
Buildings and leasehold improvements	562,788	516,070
Fixed equipment	158,667	151,356
Major movable equipment	286,565	289,463
	 1,064,475	1,012,020
Less accumulated depreciation and amortization	469,136	453,193
	 595,339	558,827
Land held for future construction	3,313	3,313
Construction in progress	 24,612	52,088
Property and equipment, net	\$ 623,264	\$ 614,228

Estimated costs to complete construction projects that have been in progress are approximately \$75 million as of December 31, 2012

# Note 8. Long-Term Debt

A summary of long-term debt at December 31 follows (in thousands)

	2012	2011
Bonds payable		
Medical Center	\$ 305,501	\$ 330,196
Warren	26,388	26,388
Shenandoah	10,718	10,718
East Mountain	25,000	25,000
Note payable individual, paid off in 2012	-	954
Capital leases payable – Page, secured by related equipment	 95	440
Total	367,702	393,696
Less current installments	 2,295	10,200
Long-term debt, excluding current installments	\$ 365,407	\$ 383,496

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Aggregate maturities of long-term debt as of December 31, 2012 are due in future years as follows (in thousands)

		ledical Center	١	<i>N</i> arren	Sh	enandoah	ı M	East Iountain	Page	Total
2013	\$	2,200	\$	-	\$	-	\$	-	\$ 95	\$ 2,295
2014		2,400		-		-		_	-	2,400
2015		4,294		306		124		365	-	5,089
2016		5,174		350		142		380	-	6,046
2017		5,417		354		144		395	-	6,310
Thereafter		286,016		25,378		10,308		23,860	-	345,562
	<u>\$</u>	305,501	\$	26,388	\$	10,718	\$	25,000	\$ 95	\$ 367,702

		Medica	al Center				Warren	Shenandoah	East Mountain	
Series	2007	2000	1993	2009 A-D	2009E		2007	2007	2009	
	Senal and	Senal and				Medical	Serial	Senal		Valley Health
	Term	Term	IFRNS/			Center	and Term	and Term		System
Maturity	Bonds	Bonds	SURFS(1)	Variable	Fixed	Total	Bonds	Bonds	Fixed	Total
2013	\$ -	\$ -	\$ 2,200	\$ -	\$ -	\$ 2,200	\$ -	\$ -	\$ -	\$ 2,200
2014	-	-	2,400	-	-	2,400	-	-	-	2,400
2015	594	500	2,500	- 075	700	4,294	306	124	365	5,089
2016	679	3,100	-	675	720	5,174	350	142	380	6,046
2017	687	3,300	-	700	730	5,417	354	144	395	6,310
2018	699	3,500	=	720	745	5,664	360	146	410	6,580
2019	713	3,700	-	740	765	5,918	367	149	430	6,864
2020	789	3,800	-	765	-	5,354	406	165	-	5,925
2021	763	4,100	-	790	-	5,653	393	160	-	6,206
2022	797	4,300	-	815	-	5,912	411	167	-	6,490
2023	841	4,500	-	845	-	6,186	433	176		6,795
2024	887	4,700	-	865	4,080	10,532	457	186	2,485	13,660
2025	890	5,000	-	895	-	6,785	459	186	-	7,430
2026	899	5,300	-	925	-	7,124	463	188	-	7,775
2027	916	5,600	-	955	-	7,471	472	192	-	8,135
2028	942	5,900	-	985	-	7,827	486	197	-	8,510
2029	980	6,200	-	1,015	4,575	12,770	505	205	3,220	16,700
2030	1,024	6,500	-	1,045	-	8,569	527	214	-	9,310
2031	4,961	-	=	1,085	-	6,046	2,556	1,038	-	9,640
2032	5,225	-	-	1,120	-	6,345	2,692	1,093	-	10,130
2033	5,510	-	-	1,160	-	6,670	2,837	1,153	-	10,660
2034	5,805	-	-	1,195	5,605	12,605	2,990	1,215	4,215	21,025
2035	6,118	-	=	1,240	-	7,358	3,152	1,280	-	11,790
2036	6,449	-	-	1,285	-	7,734	3,322	1,349	-	12,405
2037	4,062	-	-	1,330	-	5,392	2,090	849	-	8,331
2038	-	-	-	6,050	-	6,050	-	-	-	6,050
2039	-	-	-	13,575	21,430	35,005	-	-	5,610	40,615
2040	-	-	-	14,050	-	14,050	-	-	-	14,050
2041	-	-	-	14,540	-	14,540	-	-	-	14,540
2042	-	-	-	15,055	-	15,055	-	-	-	15,055
2043	-	-	-	15,580	-	15,580	-	-	- 100	15,580
2044				-	35,650	35,650	-	- 10.712	7,490	43,140
_	51,230	70,000	7,100	100,000	75,000	303,330	26,388	10,718	25,000	365,436
Premium	2,171	-	-	-	-	2,171	-	-	-	2,171
Total	\$ 53,401	\$ 70,000	\$ 7,100	\$ 100,000	\$ 75,000	\$ 305,501	\$ 26,388	\$ 10,718	\$ 25,000	\$ 367,607

<sup>(1)</sup> IFRNS - inverse floating rate notes, SURFS - step-up recovery floaters

A detail description of the bond indebtedness follows

In November and December 2009, the Industrial Development Authority of the City of Winchester (the Winchester Authority) issued \$175 million Industrial Development Authority of the City of Winchester Hospital Revenue Bonds, Series 2009. In December 2009, the West Virginia Hospital Finance Authority (the West Virginia Authority) issued \$25 million Hospital Revenue Bonds, Series 2009. The Series 2009. Bonds were used for the purposes of financing certain capital needs of the Winchester Medical Center, Shenandoah Memorial Hospital, Warren Memorial Hospital, and for construction of a new facility at Hampshire Memorial Hospital, (collectively the Obligated Group), and to reimburse the Obligated Group for certain past capital expenditures. The bonds are secured by a pledge of payment pursuant to the Loan Agreement under the Master Trust Indenture dated as of September 1, 1986. Each member of the Obligated Group has recorded their respective portion of the obligation. The bonds are secured by a pledge of payment pursuant to Loan Agreements between the Obligated Group, the Winchester Authority and the West Virginia Authority, respectively. In accordance with the respective trust indentures, the Winchester Authority and the West Virginia Authority assigned the promissory notes and the payment thereon to the Bond Trustees. Payments of principal and interest are made directly to the Bond trustees for the account of the Authorities.

On January 30, 2007, the Industrial Development Authority of the City of Winchester (the Winchester Authority) issued \$88.3 million Industrial Development Authority of the City of Winchester Hospital Revenue Bonds, Series 2007. The Series 2007 bonds were issued for the purpose of financing and refinancing certain capital needs of the Medical Center, Warren and Shenandoah (the Obligated Group). The bonds are limited obligations of the Winchester Authority and will be payable solely from the Obligated Group. The bonds are secured by a pledge of payment pursuant to the Loan Agreement under the Master Trust Indenture dated as of September 1, 1986. A portion of the proceeds were used to refinance Warren's Series 2003 bonds and Shenandoah's Series 2003 bonds. Each member of the Obligated Group has recorded their respective portion of the obligation.

The Medical Center has also entered into promissory notes with the Winchester Authority whereby the Medical Center has become obligated under Hospital Facility Revenue Bonds, Series 1991 and Series 1993 In addition to its notes with the Winchester Authority, the Medical Center has entered into promissory notes with the Industrial Development Authority of Clarke County, Virginia (the Clarke County Authority) whereby the Medical Center has become obligated under Hospital Facility Revenue Bonds, Series 2000. In accordance with the respective trust indentures, the Authorities assigned the promissory notes and the payments thereon to the Bond Trustees Payments of principal and interest are made directly to the Bond Trustees for the account of the Authorities The payment of principal and interest on the Series 1991 and Series 1993 bonds is insured by municipal bond insurance policies issued by AMBAC Indemnity Corporation The payment of principal and interest on the Series 2000 and Series 2007 bonds is insured by Financial Security Assurance All bond issues are rated A1 by Moody's and A+ by Standard and Poor's as of the latest rating date Under the Bond Indenture of Trust, the Medical Center was required to place the majority of proceeds into certain trust funds. The Series 1991 bonds were used to finance the construction of an imaging center, purchase hospital equipment, and refund the term bonds of the Series 1986 issue. The Series 1993 bonds refunded the remainder of the Series 1986 bonds and the entire Series 1990 issue. The Series 2000 bonds were used to finance certain improvements to the Medical Center's facilities 
The bonds are secured by the Medical Center's Trust Agreements to the respective Authorities in the amount of the bonds payable. The Trust Agreements are secured by all revenue and receipts and pledged assets of the Medical Center Pledged assets consist of accounts receivable, inventories, general intangibles and various other assets

The trust indentures include various restrictive covenants, one of which requires the Medical Center to maintain a debt service coverage ratio of 1 to 1 0 (defined in the indentures as the ratio of income available for debt service to annual debt service commitments). The Series 2009 Bonds include additional covenants, including a debt services coverage ratio of 1 25 to 1, a debt to capitalization ratio of not greater than 65, and requires the day's cash on hand to be not less than 100 days. Upon the occurrence of events of noncompliance with such covenants, the principal of the bonds could be declared due and payable immediately by the Bond Trustees. As of and for the year ended, December 31, 2012 and 2011, Valley Health System was in compliance with such covenants.

At December 31, 2012, interest rates range from 12% to 47% on the serial and term bonds, 4 85% on the RIBS/SAVRS and 4 85% to 5 5% on the IFRNS/SURFS

The Series 2000 bonds and Series 2007 bonds bear interest at a variable rate which resets to market weekly. The rate for the Series 2000 bonds was 22% at December 31, 2012. The rates for the Series 2007 bonds were 5 0% to 5 25% at December 31, 2012.

The RIBS/SAVRS mature on the second business day preceding the interest payment date on or immediately succeeding each January 1. All other bonds mature on January 1 each year

The trust indenture requires the creation of sinking funds for redemption of the bonds each January 1, as follows (in thousands)

IENIDO dua

IFNR	5 aue	
January	/ 1, 201	5
	Sink	ing fund
Year	inst	allment
2013	\$	2,200
2014		2,400
2015		2,500
	\$	7,100

Note 9. Other Current Assets

Other current assets consist of the following at December 31, 2012 and 2011 (in thousands)

		2012	2011
Prepaid service contracts	\$	5,977	\$ 2,122
Security deposits		545	545
Prepaid insurance		1,145	643
Interest receivable		90	101
Pledges receivable		124	6
Rent receivable		42	28
Other non-patient receivables		3,512	5,880
Deferred tax asset		391	445
Other		1,943	1,882
Total other current assets	<u>\$</u>	13,769	\$ 11,652

#### Note 10. Other Noncurrent Liabilities

Other noncurrent liabilities consist of the following at December 31, 2012 and 2011 (in thousands)

		2012	2011
Interest rate swap agreements	\$	35,794	\$ 39,121
Deferred compensation – attending faculty plan (Note 18)		7,089	5,799
Deferred tax (asset) liability		214	169
Other		2,392	<u>5,690</u>
Total other noncurrent liabilities	<u>\$</u>	45,489	\$ 50,779

# Note 11. Interest Rate Risk Management and Prior Period Restatement

### Medical Center, Shenandoah, Warren and East Mountain Health Advantage (the Hospitals)

The Hospitals have interest rate related derivative instruments to manage interest rate exposure on their debt instruments. The Hospitals do not enter into derivative instruments for any purpose other than interest rate management purposes. That is, the Hospitals do not speculate using derivative instruments.

By using derivative financial instruments to hedge exposures to changes in interest rates, the Hospitals expose themselves to credit risk and market risk. Credit risk is the failure of the counter-party to perform under the terms of the derivative contract. When the fair value of a derivative contract is positive, the counter-party owes the Hospitals, which creates credit risk for the Hospitals. When the fair value of a derivative contract is negative, the Hospitals owe the counter-party and, therefore, it does not possess credit risk. The Hospitals minimize the credit risk in derivative instruments by entering into transactions with high-quality counter-parties.

Market risk is the adverse effect on the value of a financial instrument that results from a change in interest rates. The market risk associated with interest rates is managed by establishing and monitoring parameters that limit the types and degree of market risk that may be undertaken

The Hospitals use variable-rate debt to finance their operational and capital needs. The debt obligations expose the Hospitals to variability in interest payments due to changes in interest rates. Conversely, fixed-rate debt obligations can be more expensive to the Hospitals in times of declining interest rates. Management believes it is prudent to monitor and manage its cost of capital on a regular basis. To meet this objective, management from time to time may enter into interest rate swap agreements to manage fluctuations in cash flows resulting from interest rate risk.

The Hospitals have entered into interest rate swap agreements in the notional amount of approximately \$234 million related to the Series 1991, 2000, 2007 and 2009 bonds. The purpose of the swaps was to convert the variable-rate cash flow exposure on the debt obligations to fixed rate cash flows. Under the terms of the interest rate swaps, the Hospitals receive a variable interest rate payment based on the Bond Rate, or if certain triggering events occur, an alternative floating rate in exchange for making fixed interest rate payments to the swap counter-party, thereby creating the equivalent of fixed-rate debt

In September 2001, the Medical Center entered into an interest rate swap agreement in the notional amount of \$70 million related to the Series 2000 bonds. The purpose of the swap was to convert the Medical Center's variable-rate cash flow exposure on the debt obligations to fixed rate cash flows. Under the terms of the interest rate swap, the Medical Center receives a variable interest rate payment (based on the Bond Rate, or if certain triggering events occur, an alternative floating rate which is the Bond Market Association (BMA) Municipal Bond Index or 68% of 1 month LIBOR) in exchange for making fixed interest rate payments (4 44%) to the swap counter-party, thereby creating the equivalent of fixed-rate debt. In September 2008, Lehman Brothers, the swap counter-party, filed for bankruptcy which terminated the swap. The impact of changing interest rates reversed the swap to a positive value. A claim has been filed with the bankruptcy court for the sum of \$8 million dollars. Due to the possibility that the funds will not be collected, a reserve has been made for \$8 million at December 31, 2012 and 2011.

In August 2005, the Medical Center refinanced the outstanding bonds of its 1991 series in the amount of \$54.6 million Holders of the bonds were requested to tender the bonds at a \$2.73 million premium Merrill Lynch, Pierce, Fenner & Smith, Inc (Merrill Lynch) purchased the tendered bonds The purpose of the refinancing was to obtain an interest rate lower than the 6 05% fixed rate on the bonds. The Medical Center entered into two interest rate swap agreements with Merrill Lynch Under the terms of the first interest rate swap, the Medical Center receives a floating interest rate payment semi-annually based on the BMA Municipal Bond Index, or if this index is no longer published, Merrill Lynch will set the rate based on prevailing rates For 2012 and 2011, the Medical Center received \$0 and \$2 3 million, respectively, for this swap. Under the terms of the second interest rate swap, the Medical Center receives a fixed rate of 3 113% and semi-annually pays Merrill Lynch the difference between the fixed rate and 67% of LIBOR For 2012 and 2011, the Medical Center paid Merrill Lynch \$485 and \$702 thousand, respectively, for this swap In May 2012, the Medical Center was notified by Merrill Lynch that they had discovered an error in the calculation of the swap payment due to the Medical Center for the years ended December 31, 2006 through 2010, which resulted in other liabilities being understated by \$3,490 thousand. To correct the error, other liabilities were increased by \$3,490 thousand at December 31, 2011. The effect of the change was to reduce 2010 beginning net assets by \$3,490 thousand

In November 2006, the Medical Center entered into an interest rate swap agreement in the notional amount of \$91.8 million related to the Series 2007 bonds. Under the terms of the interest rate swap, the Medical Center receives a floating interest rate payment monthly based on the BMA Municipal Bond Index, or if this index is no longer published, Merrill Lynch will set the rate based on prevailing rates, or if certain triggering events occur, an alternative floating rate of 67% of 1 month LIBOR plus 365%. In 2012 and 2011, the Medical Center received \$445 thousand and \$280 thousand, respectively, for this swap

On February 7, 2008, the Medical Center entered into an interest rate swap agreement in the notional amount of \$100 million related to the financing arrangements incurred in 2009. Under the terms of the interest rate swap, the Medical Center will receive a floating interest rate payment based on 67% of 1 month LIBOR. The purpose of this swap was to lock into current bond rates for the 2009 Bonds (Note 8). As of December 31, 2012 and 2011, a \$1.4 million unrealized gain and \$21 million unrealized loss was recorded, respectively. For 2012 and 2011, the Medical Center paid \$3.3 million, respectively, for this swap.

Fair Value of Derivative Instruments designated as hedging instruments are as follows (in thousands)

Balance Sheet	Faır Va	lue
Location	2012	2011
<u>Cash Flow Hedges</u> Interest rate contracts - other long-term liabilities	<u>\$ (35,794)</u>	\$ <u>(39,121</u> )
Total derivative designated as hedging instruments	<u>\$ (35,794)</u>	<u>\$ (39,121</u> )

The following table summarizes the effect of Derivative Instruments on the Statement of Changes in Net Assets for the years ended December 31, 2012 and 2011 (in thousands)

Derivatives designated as Hedging Instruments for the	Location of Gain or (Loss) Recognized in	Re	Amount of G cognized in let Assets (E	Other	Changes
Year Ending December 31	Income		2012		2011
Cash Flow Hedges					
Interest rate contracts	Change in value of derivatives	\$	3,327	\$	(19,404)

For the years ended December 31, 2012 and 2011, no amounts related to derivative financial instruments were recorded in excess of revenues over expenses, and no amounts were moved out of other changes in nets assets and reclassed into excess of revenues over expenses

### Note 12. Pension Plans

### **Defined Benefit Pension Plans:**

# Valley Health System Plan

VHS has a defined benefit pension plan covering substantially all of its employees and the employees of its subsidiaries. Benefits under the pension equity formula are expressed in terms of a lump sum based on final average earnings and pension credits earned for years of service. Some employees' benefits are grandfathered using a prior formula that based annuity amounts on final average earnings and service. The pension plan has been amended to allow for supplemental pension benefits under a one-time early retirement program (the Program) for employees meeting certain age and length of service requirements. VHS makes annual contributions to the Valley Health System Employees Retirement Plan (the Plan) in accordance with funding requirements determined by an actuary. Contributions are intended to provide not only for benefits attributed to service to date, but also for those expected to be earned in the future. Contributions of \$10.5 million and \$6 million were made in 2012 and 2011, respectively

Effective January 1, 2011, Valley Health System elected to soft-freeze the Valley Health System Employees Retirement Plan Participation is frozen such that there shall be no new participants in the Plan after January 2, 2011 Participants as of January 1, 2011 will continue to participate with no change to the years of services rules or the benefits calculation. The Valley Health System contributory 403(b) plan will remain in place

The reconciliation of the Plan's funded status to amounts recognized in VHS's consolidated financial statements at December 31 is as follows (in thousands)

# **Obligations and funded status:**

onigations and random ordinati			
		2012	2011
Fair value of plan assets	\$	181,279	\$ 159,096
Benefit obligations		294,092	243,407
Funded status		(112,813)	(84,311)
Total accrued cost	\$_	(112,813)	\$ (84,311)
Amounts recognized on balance sheet consist of:			
		2012	2011
Noncurrent liabilities	\$	(112,813)	\$ (84,311)
	\$	(112,813)	\$ (84,311)
Amounts recognized in other changes in net assets:			
		2012	2011
Net actuarial loss	\$	109,535	\$ 86,065
Prior service cost (credit)		(198)	 (277)
	\$	109,337	\$ 85,788

The accumulated benefit obligation was \$292.3 million and \$241.2 million at December 31, 2012 and 2011, respectively

Net periodic benefit cost and other amounts recognized in other changes in net assets (in thousands):

		2012	2011
Net periodic benefit cost	\$	15,459	\$ 8,805
Other changes in amounts recognized in other changes in net assets			
Net loss (gain) added during year		27,698	58,480
Amortization of prior service cost		79	79
Amortization of (gain) loss		(4,228)	(693)
Total change in unrestricted net assets at end of current year		23,549	57,866
Total recognized in net periodic benefit cost and other changes in			_
net assets	\$_	39,008	\$ 66,671

The estimated net loss and prior service cost for the defined benefit pension plan that will be amortized from unrestricted net assets into periodic benefit cost over the next fiscal year are \$5.5 million and \$4.2 million, respectively

# **Additional Information - Assumptions**

The assumptions used to determine benefit obligations in the actuarial valuations were as follows

	2012	2011
Discount rate	4.00%	4 50%
Rate of increase in compensation levels	4.00%	4 00%
The accumptions used to determine not periodic pension cost w	oro ao follouro	
The assumptions used to determine net periodic pension cost we	ere as follows	
The assumptions used to determine het periodic pension cost wi	2012	2011
Discount rate		2011 5 75%
	2012	

The long-term rate of return on plan assets of 7 75% is based upon management's estimate of future long-term rates of return on similar assets and is consistent with historical returns on such assets

# **Plan Assets**

Valley Health System's overall investment strategy is to generate a return, which is sufficient to meet its current and expected future financial requirements. The Plan Assets will be structured in a manner that most efficiently matches Valley's investment risk and return characteristics with the long-term objectives. Short-term uncertainties of investment results are recognizable risks, and will be managed appropriately through specific asset allocation strategies and diversification based upon the Plan's investment time horizon. The Plan Asset's target return will be based upon the fund's actuarial review which calculates the "minimum required return" for Valley Health System's and Shenandoah's pension portfolio as well as its investment time horizon.

### **Cash flows - Contributions**

VHS expects to contribute \$13 million to its pension plan in 2013

# **Estimated Future Benefit Payments**

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid (in thousands)

	Pension
	<b>Benefits</b>
2013	\$ 4,824
2014	\$ 5,061
2015	\$ 5,469
2016	\$ 5,960
2017	\$ 6,724
Years 2018 - 2022	\$ 48,847

### **Tax Sheltered Annuity Plan**

In addition, VHS also offers an option allowing employees to contribute to a tax sheltered annuity plan (the Annuity Plan) under Internal Revenue Code section 403(b). Under the Annuity Plan, VHS matches 50% of the employees' contributions up to a maximum of 2% for employees who contribute at least 4% of their base compensation. VHS's contributions are 100% vested for employees after six years of service. VHS's contributions to the Annuity Plan totaled \$2.6 million and \$2.8 million for 2012 and 2011, respectively

### **Shenandoah Memorial Hospital Plan**

# **Defined Benefit Retirement Plan**

Shenandoah has a noncontributory defined benefit retirement plan Effective January 1, 2003, the Plan was frozen Participation in the Plan was frozen such that there shall be no new participants in the Plan after December 31, 2002 New employees were eligible to participate in the Valley Health System plans. The Plan was amended effective January 1, 1991 to pay benefits based upon the last five highest year's salary out of the last ten years of service. Prior to this change, benefits were based upon employees' years of service and compensation. Shenandoah makes annual contributions to the plan in accordance with funding requirements determined by an actuary.

The reconciliation of the Plan's funded status to amounts recognized in Shenandoah's financial statements as of December 31 is as follows (in thousands)

# **Obligations and funded status:**

		2012	2011
Fair value of plan assets	\$	14,467	\$ 12,924
Benefit obligations		26,437	23,439
Funded status		(11,970)	(10,515)
Total accrued cost	<u>\$</u>	(11,970)	\$ (10,515)
Amounts recognized on balance sheet consist of:			
		2012	2011
Noncurrent liabilities	\$	(11,970)	\$ (10,515)
	<u>\$</u>	(11,970)	\$ (10,515)
Amounts recognized in other changes in net assets:			
		2012	2011
Net loss	\$	9,136	\$ 8,188
	\$	9,136	\$ 8,188

The accumulated benefit obligation was \$22.5 million and \$19.7 million at December 31, 2012 and 2011, respectively

Net periodic benefit cost and other amounts recognized in other changes in net assets in thousands:

		2012	2011
Net periodic benefit cost	\$	1,207	\$ 916
Other changes in amounts recognized in other changes in net assets			
Net loss (gain) during the year		1,511	4,317
Amortization of (gain) loss		(563)	(200)
Total change in unrestricted net assets at the end of the current year		948	4,117
Total recognized in net periodic benefit cost and other changes in net assets	<u>\$</u>	2,155	\$ 5,033

The estimated net loss and prior service cost for the defined benefit pension plan that will be amortized from unrestricted net assets into periodic benefit cost over the next fiscal year are \$636 thousand and \$563 thousand, respectively

# **Additional Information - Assumptions**

The assumptions used to determine benefit obligations in the actuarial valuations were as follows

4.00%	4 50%
4.00%	4 00%
s follows	
3 10110443	
2012	2011
4.50%	5 75%
4.50% 7.75%	5 75% 7 75%
	4.00% s follows

2012

2011

The long-term rate of return on plan assets of 7 75% is based upon management's estimate of future long-term rates of return on similar assets and is consistent with historical returns on such assets

Contributions of \$700 thousand and \$1.3 million were made in 2012 and 2011, respectively SMH plans to contribute \$500 thousand to the Plan in 2013

# **Estimated Future Benefit Payments**

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid (in thousands)

	Pension
	<b>Benefits</b>
2013	\$ 521
2014	\$ 602
2015	\$ 665
2016	\$ 807
2017	\$ 873
Years 2018 - 2022	\$ 5,544

The following table sets forth by level with the fair value hierarchy, pension plan assets of VHS and SMH at their fair value as of December 31, 2012 and 2011 (in thousands)

			Опо	<u>Fair va</u> ted Prices	arue IVIe	<u>asurements</u>	Using	
				n Active	Sia	nıfıcant	Sie	gnificant
	-	Total at		rkets for		servable		bservable
	Dec	ember 31,		ical Assets		nputs		Inputs
Plan Assets		2012	(L	_evel 1)	(Le	evel 2)		_evel 3)
Cash and cash equivalents	\$	15,988	\$	15,988	\$	-	\$	_
Common stock								
Healthcare		1,725		1,725		-		-
Utılıtıes		112		112		-		_
Financials		2,571		2,571		-		-
Consumer staples		1,540		1,540		-		-
Consumer discretionary		3,321		3,321		-		-
Materials		962		962		-		-
Energy		971		971		-		_
Information technology		3,895		3,895		-		-
Industrials		1,590		1,590		-		-
Telecommunications		375		375		-		-
ADRs		1,686		1,686		-		-
Miscellaneous		165		165		-		
		18,913		18,913		-		_
Mutual and other funds								
Bond funds		26,544		26,544		_		_
Collective equity funds		10,500		10,500		_		_
Mutual equity funds		43,731		37,676		6,055		_
Balanced funds		31,942		31,942		_		_
		112,717		106,662		6,055		-
Private equity		12,024				-		12,02
Limited partnerships		36,104		-		_		36,10
	\$	195,746	\$	141,563	\$	6,055	\$	48,12
				Fair Va	alue Mea	asurements	Usına	
			Quo	ted Prices				
			ın	Active	Sıg	nıficant	Sig	gnificant
	7	Γotal at	Ma	rkets for	Obs	ervable	Uno	bservabl
	Dec	ember 31,		tıcal Assets		nputs		nputs
Plan Assets		2011		_evel 1)		evel 2)		<u>.evel 3)</u>
Cash and cash equivalents	<u>\$</u>	18,513	\$	18,513	\$	-	\$	
Common stock								
Healthcare		788		788		-		-
Utılıtıes		110		110		-		-
		770		770		-		-
Financials		^4		~ 4				
Financials Consumer staples		94		94		-		-
Financials Consumer staples Consumer discretionary		1,758		1,758		-		-
Financials Consumer staples						- - -		- - -

			lue Measurements	Using
		Quoted Prices in Active	Significant	Significant
	Total at	Markets for	Observable	Unobservable
	December 31, 2011	Identical Assets (Level 1)	Inputs (Level 2)	Inputs (Level 3)
Information technology	1,637	1,637	-	-
Industrials	1,027	1,027	-	-
Telecommunications	225	225	=	=
ADRs	762	762	-	-
Miscellaneous	141	141	-	-
	8,167	8,167	-	-
Mutual and other funds				
Bond funds	29,823	29,823	_	_
Collective equity funds	893	- -	_	89:
Mutual equity funds	46,673	39,456	7,217	_
Balanced funds	23,680	23,680	- -	_
	101,069	92,959	7,217	89:
Private equity	9,846	-	-	9,846
Limited partnerships	34,425	_	_	34,42
·· • • · · · · · · · · · · · · · · · ·	\$ 172,020	\$ 119,639	\$ 7,217	\$ 45,164

### **Level 3 Investments**

Activity related to Level 3 investments which include investments and assets limited as to use is as follows (in thousands)

	2012	2011
Balance, beginning of year	\$ 45,164 \$	42,257
Additions	4,360	19,405
Distributions	(4,457)	(18,677)
Investment income	2,301	869
Unrealized gains/(losses)	 760	1,310
Balance, end of year	\$ 48,128 \$	<u>45,164</u>

# Note 13. Functional Expenses

VHS provides general health care services to residents within its geographic location. Expenses related to providing these services by functional category are as follows (in thousands)

				Adm	inistrative	
	lthcare rvices	-	und ising		General ervices	Total
2012	\$ 518,509	\$	1,510	\$	178,393	\$ 698,412
2011	\$ 427,879	\$	739	\$	226,272	\$ 654,890

### Note 14. Assets Held in Trust

At December 31, 2012 and 2011, the market value of the assets of the Frank Newcomer Hack Trust, which are recorded in assets limited as to use, totaled approximately \$2.4 million and \$2.2 million, respectively Distributions of income from the trust are made quarterly by the trustees in accordance with the terms of the governing will Quarterly payments of income will continue to be made to VHS as long as VHS operates for the purpose for which it was originally incorporated. Income distributed to VHS amounted to \$43 thousand in 2012 and \$40 thousand in 2011.

The Medical Center is also the beneficiary of other trusts. The assets of the trusts are held by the Winchester Medical Center Foundation for the benefit of the Medical Center. Following are the values of the trusts as of December 31, 2012 and 2011, and income received from the trusts for the years then ended (in thousands)

	2012			2011				
	Fai	r Value		Income	Fair '	Value		Income
Sallie L Hoover Trust	\$	303	\$	12	\$	280	\$	12
Shirley Carter Compassionate								
Care Trust		155		5		149		6
Anna Stine Trust		140		4		132		6
Letitia Kerns Trust		-		1		82		4
Stewart Bell Trust		69		2		66		1
	\$	667	\$	24	\$	709	\$	29

Shenandoah Memorial Hospital is also the beneficiary of trusts. The Albright trust has a fair value of approximately \$198 thousand and \$304 thousand at December 31, 2012 and 2011, respectively

# Note 15. Lessor Leasing Activities and Sale of Rental Space

VHS leases space under operating leases with remaining terms of one to eight years. Rental income recognized from leases was \$4.4 million in 2012 and \$4.5 million in 2011. Future minimum rental income is as follows (in thousands).

2013	\$ 3	,664
2014		,346
2015		,389
2016	1	,805,
2017	1	,503
Thereafter		<u>865</u>
Total future minimum rental income	<u>\$ 13</u>	<u>,572</u>

### Note 16. Lessee Lease Commitment and Total Rental Expense

VHS leases office and medical space under long-term operating lease arrangements that expire at various dates. Total rental expense for all operating leases was \$2.4 million and \$2.8 million for 2012 and 2011, respectively. VHS is obligated under the operating leases, that have initial or remaining lease terms in excess of one year, to make future minimum lease payments as follows for the year ended December 31, 2012 (in thousands).

2013	\$ 1,88 <del>7</del>
2014	1,365
2015	1,166
2016	540
2017	339
Thereafter	6,953
Total future minimum lease payments	<u>\$ 12,250</u>

# Note 17. Related Party Transactions

### Medical Circle, LLC

VHS is a 51% member of Medical Circle, LLC t/a Valley Open MRI, a company formed to provide imaging services. In July 2009, the company began leasing space in the Hurst House, which is located on the campus of the Medical Center. In preparing the space for the joint venture, VHS incurred expenditures of \$878 thousand of which \$538 thousand was a capital contribution and \$340 thousand was treated as a loan to Medical Circle with an interest rate of 4.6%. The loan was paid in full in January 2010.

Valley Health System is accounting for its investment under the equity method of accounting. Valley Health System's interest in the Company was \$669 thousand and \$714 thousand, at December 31, 2012 and 2011, respectively. Included in other operating revenue in the Consolidated Statement of Operations are equity earnings on the investment of approximately \$711 thousand and \$734 thousand for the years ended December 31, 2012 and 2011, respectively. Total cash distributions received from the investment by VHS in 2012 and 2011 were approximately \$756 thousand and \$943 thousand, respectively. Medical Circle's financial statements were not consolidated in the financial statements of VHS due to immateriality.

### Winchester Open MRI, LLC

VHS is a member, owning a 50% interest, in Winchester Open MRI, LLC (Open MRI), a company formed to benefit the community by providing more accessible imaging services. Valley Health System is accounting for its investment under the equity method of accounting. Valley Health System's interest in Open MRI was \$817 thousand and \$838 thousand, at December 31, 2012 and 2011, respectively Included in other operating revenue in the Consolidated Statement of Operations are equity earnings on the investment of approximately \$2.7 million and \$3 million for the years ended December 31, 2012 and 2011, respectively. Total cash distributions received from the investment by VHS in 2012 and 2011 were approximately \$2.7 million and \$2.8 million, respectively.

# Winchester Endoscopy Services, LLC

VHS is a member, owning a 51% interest, in Winchester Endoscopy, LLC, a company formed to provide outpatient endoscopy services. Valley Health System is accounting for its investment under the equity method of accounting. Valley Health System's interest in Winchester Endoscopy was \$719 thousand and \$375 thousand, at December 31, 2012 and 2011, respectively. Included in other operating revenue in the Consolidated Statement of Operations are equity earnings on the investment of approximately \$895 thousand and \$101 thousand for the years ended December 31, 2012 and 2011, respectively. Total cash

distributions received from the investment by VHS in 2012 and 2011 were approximately \$551 thousand and \$0, respectively

## Tri-State Surgical Center, LLC

Effective January 1, 2012, VRE became a member, purchasing a 34% interest, in Tri-State Surgical Center, LLC (Tri-State) for \$2.9 million. Tri-State is an ambulatory surgical facility in Martinsburg, West Virginia. VRE is accounting for its investment under the equity method of accounting. VRE's interest in Tri-State was \$3 million and \$0, at December 31, 2012 and 2011, respectively. Included in other operating revenue in the Consolidated Statement of Operations are equity earnings on the investment of approximately \$82 thousand and \$0 for the years ended December 31, 2012 and 2011, respectively. Total cash distributions received from the investment by VRE in 2012 and 2011 were approximately \$0 and \$0, respectively.

### Note 18. Commitments and Contingencies

### **Malpractice Insurance**

VHS and other healthcare organizations participate in Virginia Solutions SPC LTD (the Captive), an insurance company located in the Cayman Islands—VHS was one of five founding members of the Captive of which three remain at December 31, 2012—The Captive qualifies as a captive insurance company in the domicile where it operates and provides certain insurance coverage to its members. The Captive has established trusts for professional and general liability insurance—Under this program, the Captive retains the first \$750 thousand per claim—The Captive has purchased reinsurance contracts to provide for claims in excess of \$750 thousand—VHS is charged periodic premiums by the Captive Premiums are determined based on actuarial calculations, and information provided by risk managers, legal counsel and past experience

### Litigation

VHS is involved in litigation arising in the ordinary course of business. Claims alleging malpractice have been asserted against VHS and are currently in various stages of litigation. It is the opinion of management, however, that estimated malpractice costs accrued at December 31, 2012 are adequate to provide for potential losses resulting from pending or threatened litigation as well as claims arising from unknown incidents from services provided to patients that may be asserted

### **Loan Guarantee**

VHS has guaranteed certain debt obligations from a local bank to Winchester Open MRI, LLC, an affiliated entity, for approximately \$2 million. The proceeds of the loans were used to purchase equipment and fund a construction project. The balance of the loans at December 31, 2012 and 2011 was \$168 thousand and \$214 thousand, respectively

### **Medical Staff Deferred Compensation Plan**

VHS has a nonqualified deferred compensation plan under Internal Revenue Service Code Section 457, to provide compensation for unassigned call services provided by participating physicians at the Medical Center VHS, as the Plan sponsor, is responsible for funding the Plan based upon predetermined levels of payment which was \$3 1 million in 2012 and \$3 million in 2011 VHS is also responsible for maintaining a trust in which the contributions to the Plan will be maintained and from which qualifying disbursements will be made. Contributions to the Plan vest to the benefit of the participating physicians under various methods based upon years in the Plan and/or age. VHS recognizes, for financial reporting purposes, the related trust assets and a corresponding liability. The Plan allows VHS to modify future payments to the Plan based on a variety of operating factors at the discretion of the Board of the Medical Center.

### **Asset Retirement Obligation**

The Asset Retirement and Environmental Obligations Topic 410 of the FASB Accounting Standards Codification, clarifies when an entity is required to recognize a liability for a conditional asset retirement obligation. Management has considered this Topic, specifically as it relates to its legal obligations to perform asset retirement activities, such as asbestos removal, on its existing properties. Management of VHS believes that there is an indeterminate settlement date for the asset retirement obligations because the range of time over which VHS may settle the obligations is unknown and cannot be estimated. As a result, management cannot reasonably estimate a liability related to these potential asset retirement activities. However, management does not believe that remediation of such obligations will have a material effect on the consolidated financial statements.

#### Note 19. Fair Value Disclosures

#### **Fair Value Measurements**

The Fair Value Measurements and Disclosures Topic 820 of the FASB Accounting Standards Codification defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements

Under the FASB's authoritative guidance on fair value measurements, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, VHS uses various methods including market, income and cost approaches. Based on these approaches, VHS often utilizes certain assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and or the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated, or generally unobservable inputs. VHS utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Based on the observability of the inputs used in the valuation techniques VHS is required to provide the following information according to the fair value hierarchy. The fair value hierarchy ranks the quality and reliability of the information used to determine fair value. Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories.

- Level 1 Quoted prices for identical assets and liabilities traded in active exchange markets, such as the New York Stock Exchange
- Level 2 Observable inputs other than Level 1 including quoted prices for similar assets or liabilities, quoted prices in less active markets, or other observable inputs that can be corroborated by observable market data. Level 2 also includes derivative contracts whose value is determined using a pricing model with observable market inputs or can be derived principally from or corroborated by observable market data.
- Level 3 Unobservable inputs supported by little or no market activity for financial instruments
  whose value is determined using pricing models, discounted cash flow methodologies, or similar
  techniques, as well as instruments for which the determination of fair value requires significant
  management judgment or estimation, also includes observable inputs for nonbinding single dealer
  quotes not corroborated by observable market data

The following is a description of the valuation methodologies used for instruments measured at fair value

# **Equity Securities**

The fair value of equity securities is the market value based on quoted market prices, when available, or market prices provided by recognized broker dealers. If listed prices or quotes are not available, fair value is based upon externally developed models that use unobservable inputs due to the limited market activity of the instrument.

#### Mutual and Other Funds

Valued at the quoted net asset value (NAV) of shares held at year end

### U.S. Government Obligations

Valuation inputs utilized by the independent pricing service for those U.S. Government securities under Level 2 include benchmark yields, reporting trades, broker/dealer quotes, issuer spreads, benchmark securities, bids, offers, and reference data including market research publications. Also included are data from the vendor trading platform

#### Real Estate Investments

The underlying holdings are periodically valued by appraisers considering the current market conditions inputs are often unobservable, and therefore, these are level 3 investments

### Partnerships and Ventures

Valuation is determined using an ownership percentage multiplied by the net assets of the partnership or joint venture

### Derivative Instruments

Derivatives are fair valued according to their classification as over-the-counter ("OTC") OTC derivatives consist of interest rate swaps. These derivatives are fair valued under Level 2 using third-party services. Observable market inputs include yield curves (the LIBOR swap curve and applicable basis swap curves), foreign exchange rates, commodity prices, option volatilities, counterparty credit risk, and other related data. Credit valuation adjustments are required to reflect both our own nonperformance risk and the respective counterparty's nonperformance risk. These adjustments are determined generally by applying a credit spread for the counterparty or VHS as appropriate to the total expected exposure of the derivative

# Fair Value on a Recurring Basis

The tables below present the recorded amount of assets measured at fair value on a recurring basis (in thousands)

	T	otal at										
	Dec	ember 31,	Fair Value Measurements Using									
ASSETS:		2012		_evel 1	L	evel 2	Le	Level 3				
Investments and Assets Limited as to Use												
Cash and cash equivalents	<u>\$</u>	14,155	\$	14,155	\$		\$	-				
Common stock												
Healthcare		3,327		3,327		-		-				
Utilities		218		218		-		-				
Financials		4,823		4,823		-		-				
Consumer staples		2,851		2,851		-		-				
Consumer discretionary		6,334		6,334		_		-				
Materials		1,797		1,797		-		-				
Energy		1,827		1,827		-		-				
Information technology		7,708		7,708		-		-				
Industrials		3,068		3,068		-		-				
Telecommunications		728		728		_		-				
ADRs		3,193		3,193		-		-				
Total common stock		35,874		35,874		-		-				

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

		Total at cember 31,		Fair V	alue M	leasurements l	Jsing	I
ASSETS:		2012		Level 1		Level 2		Level 3
Mutual and other funds								_
Bond funds		60,439		60,157		282		_
Collective equity funds		21,063		<u>-</u>		_		21,063
Mutual equity funds		107,929		105,784		2,145		,
Balanced funds		29,219		28,854		365		_
Other fixed income		1,131		1,131		-		_
Real estate funds		76		76		_		_
Real estate fullus	_	219,857		196,002		2,792		21,063
	_	219,001		190,002		2,192		21,003
Auction rate securities		200		=		=		200
U S government obligations		3,840		3,840		-		-
Life insurance/annuity		1,480		1,480		_		_
Private realty investments		18,373		_		_		18,373
Limited partnership investments		80,251		_		_		80,251
Ventures and partnerships –		,						,
operating		14,274		-		-		14,274
	<u>\$</u>	388,304	\$	251,351	\$	2,792	\$	<u> 134,161</u>
1.1.1.99								
Liabilities:								
Derivative Financial	_		_		_		_	
Instruments	<u>\$</u>	(35,794)	<u>\$</u>		\$	(35,794)	\$	
400570		Total at cember 31,	_	leasurements (	Jsing			
ASSETS Investments and Assets Limited		2011		Level 1		Level 2		Level 3
as to Use								
Cash and cash equivalents	\$	40,634	\$	39,534	\$	1,100	\$	<u>-</u>
Common stock								
Healthcare		1,742		1,742		_		_
Utilities		237		237		-		-
Financials		1,664		1,664		-		-
Consumer staples		203		203		-		-
Consumer discretionary		3,804		3,804		-		-
Materials		281		281		-		-
Energy		1,565		1,565		-		-
Information technology		3,836		3,836		-		-
Industrials		2,222		2,222		-		-
Telecommunications		487		487		-		-
ADRs		1,647		1,647		-		
Total common stock		17,688		17,688		-		
Mutual and other funds								
Bond funds		91,801		82,106		9,695		-
Collective equity funds		1,858		-		=		1,858
Mutual equity funds		91,685		88,753		2,932		-
Balanced funds		44,905		44,464		441		_
Other fixed income		1,201		1,201		_		_
Real estate funds		57		57		_		_
		231,507		216,581		13,068		1,858

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

	Total at December 3	l.	Fair Value Measurements Using								
ASSETS	2011		Level 1		Level 2	•	Level 3				
Auction rate securities	20	00	-		-		200				
U S government obligations	3,84	1	3,841		_		_				
Life insurance/annuity	2,06	35	2,065		_		-				
Private realty investments	29,66	0	_		_		29,660				
Limited partnership investments	63,86	9	-		_		63,869				
Ventures and partnerships –											
operating ·	8,51	2	-		-		8,51 <u>2</u>				
	\$ 397,97	'6 <b>\$</b>	279,709	\$	14,168	\$	104,099				
Liabilities:											
Derivative Financial											
Instruments	\$ (39,12	21) \$		\$	(39,121)	\$					

# Assets Recorded at Fair Value on a Nonrecurring Basis

VHS has no assets or liabilities that are recorded at fair value on a nonrecurring basis

#### **Level 3 Investments**

Activity related to Level 3 investments which include investments and assets limited as to use is as follows (in thousands)

		2012	2011
Balance, beginning of year	\$	104,099 \$	114,889
Additions		32,471	14,754
Distributions		(16,184)	(35,511)
Investment income included in excess of revenues over expenses, net		13,135	5,475
Unrealized gains/(losses) excluded from excess of revenues over expenses		640	4,492
Balance, end of year	<u>\$</u>	134,161	<u>\$ 104,099</u>

The following methods and assumptions were used by VHS in estimating the fair value of each class of its financial instruments for which it is practicable to estimate that value

**Cash and cash equivalents:** The carrying amount approximates fair value because of the short-term maturity of those instruments

Patient accounts receivable: The carrying amount approximates fair value

Estimated third-party payor settlement: The carrying amount approximates fair value.

**Long-term debt:** The fair values of bonds payable are based on quoted market prices for the same or similar issues

**Derivative financial instruments:** The carrying amount of derivative financial instruments, interest rate swap agreements, are reported at fair value and recorded in other long-term liabilities

The following table presents estimated fair values of VHS's financial instruments at December 31, 2012 and 2011 (in thousands)

	20	)12		2011							
	Carrying Amount		Fair Value		Carrying Amount		Faır Value				
Cash and cash equivalents	\$ 60,818	\$	60,818	\$	48,569	\$	48,569				
Patient accounts receivable	\$ 98,784	\$	98,784	\$	94,713	\$	94,713				
Other current assets Investments and assets	\$ 13,769	\$	13,769	\$	11,652	\$	11,652				
limited as to use	\$ 374,029	\$	374,029	\$	389,464	\$	389,464				
Third party settlements	\$ (7,463)	\$	(7,463)	\$	(1,367)	\$	(1,367)				
Long-term debt	\$ (367,702)	\$	(378,758)	\$	(393,696)	\$	(395,680)				
Derivative financial instruments	\$ (35,794)	\$	(35,794)	\$	(39,121)	\$	(39,121)				

# Note 20. Hampshire Wellness Center

On June 19, 2006, East Mountain Health Advantage entered into a long-term lease agreement to lease and operate a 60,000 square foot wellness center. The lease agreement with the Hampshire County Development Authority is for a period of 20 years at \$162 thousand per year plus all operating expenses of the facility and operations. In 2008, Hampshire Wellness Center, Inc. was established to operate the wellness center and assume responsibility for the lease. East Mountain Health Advantage became the sole corporate member of Hampshire Wellness Center, Inc.

The lease agreement contains a purchase option at the end of the lease term with the purchase price based upon the original cost of the facility less the sum of the lease payments made, 80% of operating losses not to exceed \$2 million, and cost of improvements, not to exceed \$150 thousand

# Note 21. Page Memorial Hospital and Commitment

VHS has committed to assist Page in building a new hospital with an estimated cost of \$30 million with a targeted completion date in 2014. A Certificate of Public Need was obtained in 2012 and the groundbreaking for the new hospital was held December 10, 2012. The new hospital will be financed with a combination of internal and external financing.

### Note 22. Electronic Health Records (EHR)

The American Recovery and Reinvestment Act of 2009 provides for Medicare and Medicaid incentive payments beginning in 2011 for eligible hospitals and professionals that implement and achieve meaningful use of certified electronic health record (EHR) technology that demonstrate improved quality and effectiveness of care. Eligibility for annual Medicare incentive payments is dependent on providers demonstrating meaningful use of EHR technology in each period over a four-year period. An additional Medicaid incentive payment is available to providers that adopt, implement or upgrade certified EHR technology. However, in order to receive additional Medicaid incentive payments in subsequent years, providers must demonstrate continued meaningful use of EHR technology.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For Medicare and Medicaid EHR incentive payments VHS utilizes a grant accounting model to recognize these revenues. Under this accounting policy, EHR incentive payments were recognized as revenues when attestation that the EHR meaningful use criteria for the required period of time was demonstrated. Accordingly, VHS recognized approximately \$7.1 million of EHR revenues for the year ended December 31, 2012, comprised of \$5 million of Medicare revenues and \$2.1 million of Medicaid revenues. These amounts are included in Electronic Health Record Incentive Reimbursement in the accompanying consolidated statements of operations.

VHS's attestation of compliance with the meaningful use criteria is subject to audit by the Federal government or its designee. The recognition of the grant income is based on management's best estimate and the amounts recognized are subject to change. Any subsequent changes in the recognition of the grant income will impact the results of operations in the period in which they occur

# CONSOLIDATED SCHEDULE – BALANCE SHEET INFORMATION (IN THOUSANDS) December 31, 2012

ASSETS		Valley Health System	Winchester Medical Center and Subsidiary		Valley Regional Enterprises		rgi-Center of inchester	Warren Memorial Hospital and Subsidiary		Shenandoah Memorial Hospital and Subsidiary	
Current assets											
Cash and cash equivalents Investments Assets limited as to use	\$	3,917 -	\$	28,131 191,258	\$	566 -	\$ 4,437 19,028	\$	11,377 12,051	\$	6,513 7,524
7 10 2 2 12 1111111 2 2 2 2 2 2 2 2 2 2 2		-		7,065		- F 00F	- 004		- 7.04 <i>5</i>		- F F00
Patient accounts receivable, net  Due from related entities		16.400		68,059		5,065	801	7,215			5,522
		16,408		10,153		4.000	- 405		- 707	16	
Inventory of supplies		1,397	,	1,360	495		797		612		
Other current assets	_	7,957		3,323		933	37		278		218
Total current assets		29,679		317,206		7,924	24,798		31,718		20,405
Assets limited as to use, noncurrent		2,362		129,386		_			1,437		2,937
Property and equipment, net		-		449,446		4,461	4,697		41,881		33,612
Other assets											
Deferred financing costs, net		-		3,935		-	-		-		-
Goodwill		-		-		-	-		-		-
Investments		10,251		129		3,736	-		-		-
Investments in wholly owned											
subsidiaries		605,108		-		-	-		-		
Total other assets		615,359		4,064		3,736					
Total assets	<u>\$</u>	647,400	\$	900,102	\$	16,121	\$ 29,495	\$	75,036	\$	56,954

Mo H Adv	East ountain lealth vantage and sidiaries	War Memorial Hospital	Pago Memo Hosp and Subsid	orial ital d	Valley Physician Enterprise			Subtotal	Elir	minations	Consolidated		
\$	1,412	\$ 807	\$	2,618	\$	1,040	\$	60,818	\$	-	\$	60,818	
	-	-		-		_		229,861		-		229,861	
	683	-		-		-		7,748		-		7,748	
	2,773	2,314		4,018		3,017		98,784		-		98,784	
	25	-		-		-		26,602		(26,602)		-	
	489	370		269		-		15,006		-		15,006	
	131	181		285		426		13,769		_		<u> 13,769</u>	
	5,513	3,672		7,190		4,483		452,588		(26,602)		425,986	
	-	87		131		80		136,420		_		136,420	
	34,656	36,232	1	<u>6,778</u>		1,501		623,264		-		623,264	
	658	-		_		_		4,593		_		4,593	
	4,400	-		_		_		4,400		-		4,400	
	80	79		-		-		14,275		-		14,275	
	-	-		-		-		605,108		(605,108)		<u> </u>	
	5,138	79		-		-		628,376		(605,108)		23,268	
\$	45,307	\$ 40,070	\$ 2	4,099	\$	6,064	\$	1,840,648	\$	(631,710)	\$	<u>1,208,938</u>	

# CONSOLIDATING SCHEDULE - BALANCE SHEET INFORMATION (IN THOUSANDS), Continued December 31, 2012

LIABILITIES AND NET ASSETS	Valley Health System		Winchester Medical Center and Subsidiary	Valley Regional Enterprises	Surgi-Cent of Wincheste		Warren Memorial Hospital and Subsidiary	Shenandoah Memorial Hospital and Subsidiary	
Current liabilities									
Current installments of long-term debt	\$ -	\$	3,200	\$ 4,150	\$ -		\$ -	\$ -	
Accounts payable and accrued									
expenses	19,4	43	13,366	182	21	7	485	121	
Accrued salaries and wages	24,4	89	-	-	-		-	-	
Third-party settlements	-		3,132	-	-		(454)	985	
Due to related entities	-		6,251	2,007	35	52	1,731	1,298	
Other current liabilities		22	195	-	-		-	50	
Total current liabilities	44,0	54	25,144	6,339	56	9	1,762	2,454	
Long-term debt, excluding current installments	-		303,301	-	-		26,388	10,718	
Accrued pension and post retirement obligations	-		112,813	-	-		-	11,970	
Other liabilities	1,3	63	42,536	315	-		698	397	
Total liabilities	45,4	17	483,794	6,654	56	9	28,848	25,539	
Net assets:									
Unrestricted	580.3	90	400,221	9,467	28,92	26	44,712	28,021	
Temporarily restricted	15,9		10,737	-			1,466	3,130	
Permanently restricted	,	74	5,350		-		10	264	
Total net assets	601,9	83	416,308	9,467	28,92	26	46,188	31,41 <u>5</u>	
Total liabilities and net assets	<u>\$ 647,4</u>	00 \$	900,102	\$ 16,121	\$ 29,49	95	\$ 75,036	\$ 56,95 <u>4</u>	

Mo H Adv	East ountain lealth vantage and sidiaries	War Memorial			Page emorial ospital and bsidiary	Valley hysician nterprise	Subtotal	Eli	minations	Co	onsolidated
\$	-	\$	-	\$	95	\$ -	\$ 6,445	\$	(4,150)	\$	2,295
	815 - 2,070 3,364 28		430 - 2,030 895 -		974 - (300) 5,591 -	601 - - 963 -	36,634 24,489 7,463 22,452 395		- - - (22,452) -		36,634 24,489 7,463 - 395
	6,277		3,355		6,360	1,564	97,878		(26,602)		71,276
	25,000		-		-	-	365,407		-		365,407
	-		-		-	-	124,783		-		124,783
	7		32		61	80	45,489		-		45,489
	31,284		3,387		6,421	1,644	633,557		(26,602)		606,955
	13,963 60 -		36,604 79 -		17,181 447 50	4,420 - -	1,163,905 31,838 11,348		(583,515) (15,919) (5,674)		580,390 15,919 5,674
	14,023		36,683		17,678	4,420	1,207,091		(605,108)		601,983
\$	45,307	\$	40,070	\$	24,099	\$ 6,064	\$ 1,840,648	\$	(631,710)	\$	1,208,938

#### CONSOLIDATING SCHEDULE – OPERATING INFORMATION (IN THOUSANDS) Year Ended December 31, 2012

	Valley Health System	Winchester Medical Center and Subsidiary	Valley Regional Enterprises	Surgi-Center of Winchester	Warren Memorial Hospital and Subsidiary	Shenandoah Memorial Hospital and Subsidiary
Unrestricted revenues, gains and	Oystein	Subsidiary	Litterprises	Willester	Subsidially	Subsidiary
other support						
Patient service revenue, gross and						
charity care	\$ -	\$ 928,006	\$ 54,075	\$ 17,254	\$ 127,841	\$ 90.718
Charity care	Ψ -	(52,688)	Ψ 04,070	(431)		(6,516)
Contractual adjustments	_	(400,195)	(21,805)	, ,	(48,008)	
Provision for uncollectible accounts	<u>-</u>	(22,398)	(1,212)		(6,236)	
Net patient service revenue		452,725	31,058	10,583	59,895	41,236
Other operating revenue	93,204	13,125	231	24	1,683	1,221
Electronic health record incentive		4 470			4 700	400
reimbursement		4,479	-	-	1,728	160
Investment income, net	70	30,030	-	1,763	1,064	560
Gifts and bequests	-	125	-	-	118	-
Net assets released from restrictions		1,049	-	-	-	
Total revenues, gains and						
other support	93,274	501,533	31,289	12,370	64,488	43,177
Expenses						
Salaries and wages	41,615	148,138	11,123	2,845	23,583	15,298
Payroll taxes and benefits	11,622	39,916	2,425	926	5,784	4,730
Supplies and other	38,093	153,421	14,732	3,833	21,319	14,717
Corporate management fees	-	49,937	3,648	777	6,399	4,268
VPE allocation	-	8,460	-	-	2,410	4,254
Depreciation and amortization	-	37,548	697	596	3,203	2,772
Interest expense		13,591	191		1,181	478
Total expenses	91,330	451,011	32,816	8,977	63,879	46,517
Excess (deficit) of revenues						
over expenses	1,944	50,522	(1,527)	3,393	609	(3,340)
Other changes in net assets						
Intercompany transfers, net	(896)		6,340	581	7,211	7,456
Net unrealized loss on investments	-	(3,448)	-	529	448	417
Change in value of derivatives	-	2,749	-	-	411	167
Change in pension plan funded status	-	(23,549)	-	-	-	(948)
Earnings in equity of wholly-owned						
Subsidiaries	19,724	-	-	-	-	
Increase (decrease) in unrestricted						
net assets	\$ 20,772	\$ (8,810)	\$ 4,813	\$ 4,503	\$ 8,679	\$ 3,75 <u>2</u>

East Mountain Health Advantage and Subsidiaries	War Memorial Hospital	Page Memorial Hospital and Subsidiary	Valley Physician Enterprise	Subtotal	Eliminations	Consolidated
\$ 32,905 (2,924 (11,188 (1,479	) (1,339) ) (8,565)		\$ 41,951 (1,328) (21,432) (380)	\$ 1,377,190 (82,502) (582,647) (42,025)	\$ - - -	\$ 1,377,190 (82,502) (582,647) (42,025)
17,314		21,417	18,811	670,016		670,016
17,314	10,977	21,417	10,011	070,010		670,010
637	281	500	19,524	130,430	(99,749)	30,681
349 14 - 		54 3 - -	198 - - -	7,103 33,507 243 1,049	- (191) - -	7,103 33,316 243 1,049
18,314	17,396	21,974	38,533	842,348	(99,940)	742,408
7,775 1,608 6,995 1,882 - 1,642 1,395	1,337 6,267 1,897 - 1,091	11,186 2,073 6,171 2,213 274 1,086	24,040 3,327 10,439 2,820 - 330	293,561 73,748 275,987 73,841 15,398 48,965 16,852	- (10,510) (73,841) (15,398) - (191)	293,561 73,748 265,477 - - 48,965 16,661
21,297	18,550	23,019	40,956	798,352	(99,940)	698,412
(2,983	·	(1,045)	(2,423)	43,996	-	43,996
1,882	8,076	1,933	2,502	-	-	
-	-	-	-	(2,054) 3,327	-	(2,054) 3,327
-	-	-	-	(24,497)	-	3,327 (24,497)
	-	_		19,724	(19,724)	
<u>\$ (1,102</u>	) \$ 6,922	\$ 888	\$ 79	\$ 40,496	\$ (19,724)	\$ 20,772

#### CONSOLIDATED SCHEDULE – BALANCE SHEET INFORMATION (IN THOUSANDS) December 31, 2011

ASSETS	Valley Health System	1	inchester Medical Center and ubsidiary	Valley Regiona Enterpris		-Center of chester	Wari Memo Hosp an Subsid	orial oital d	Mei Ho	andoah morial spital and sidiary
Current assets										
Cash and cash equivalents Investments	\$ 2,997 -	\$	17,675 222,962	\$ 8	71	\$ 8,193 10,732		8,843 5,540	\$	7,442 2,548
Assets limited as to use	-		13,903	-		-				-
Patient accounts receivable, net	<del>-</del>		62,765	4,7	23	950		7,578		5,700
Due from related entities	26,577		3,621	-		-		35		5
Inventory of supplies	1,586		9,222	1,5		408		862		591
Other current assets	 3,851		5,941	7	<u> 59</u>	19		209		<u> 174</u>
Total current assets	35,011		336,089	7,9	52	20,302	2	3,067		16,460
Assets limited as to use, noncurrent	1,782		127,270	_		-		1,275		2,549
Property and equipment, net	 2,700		446,193	2,4	51	4,500	4	2,449		33,789
Other assets										
Deferred financing costs, net	-		4,245	-		-		-		-
Goodwill Investments	- 7,422		130	-	67	-		- 57		- 48
Investments in wholly owned	7,122		100		0,			0,		10
subsidiaries	581,274		-	_		-		-		
Total other assets	 588,696		4,375	6	67			57		48
Total assets	\$ 628,189	\$	913,927	\$ 11,C	70	\$ 24,802	\$ 6	6,848	\$	52,846

Mo H Adv	East ountain lealth vantage and sidiaries	War Memorial Hospital	Page Memorial Hospital and Subsidiary	Valley Physician Enterprise	Subtotal	Eli	minations	Co	nsolidated
\$	125	\$ 226	\$ 1,825	\$ 372	\$ 48,569	\$	_	\$	48,569
	-	-	-	_	241,782		-		241,782
	683	-	-	-	14,586		-		14,586
	2,864	2,408	3,847	3,878	94,713		-		94,713
	-	-	-	-	30,238		(30,238)		-
	202	178	281	-	14,929		-		14,929
	121	252	141	185	11,652		-		<u>11,652</u>
	3,995	3,064	6,094	4,435	456,469		(30,238)		426,231
	-	77	92	51	133,096		-		133,096
	35,804	31,936	12,801	1,605	614,228				614,228
	679	<del>-</del>	_	<del>-</del>	4,924		<u>-</u>		4,924
	4,400	_	-	_	4,400		-		4,400
	80	80	28	-	8,512		-		8,512
	-	_	-		581,274		(581,274)		<u>-</u>
	5,159	80	28	-	599,110		(581,274)		17,836
\$	44,958	\$ 35,157	\$ 19,01 <u>5</u>	\$ 6,091	\$ 1,802,903	\$	(611,512)	\$	<u>1,191,391</u>

#### CONSOLIDATING SCHEDULE - BALANCE SHEET INFORMATION (IN THOUSANDS), Continued December 31, 2011

LIABILITIES AND NET ASSETS	Valley Health System		finchester Medical Center and ubsidiary	Valley Regional Enterprises	Surgi-Center of Winchester	Warren Memorial Hospital and Subsidiary	Shenandoah Memorial Hospital and Subsidiary
Current liabilities	•			•		•	
Current installments of long-term debt	\$ -	\$	8,900	\$ 4,150	\$ -	\$ -	\$ -
Accounts payable and accrued							
expenses	28,68	4	14,879	1,351	173	865	828
Accrued salaries and wages	21,24	5	-	-	-	-	-
Third-party settlements	-		(1,123)	-	-	(623)	775
Due to related entities	-		15,115	627	206	1,756	2,257
Other current liabilities	12	3	598	-	-	8	53
Total current liabilities	50,05	2	38,369	6,128	379	2,006	3,913
Long-term debt, excluding current installments	-		321,295	-	-	26,388	10,718
Accrued pension and post retirement obligations	-		84,311	-	-	-	10,515
Other liabilities	1,03	6	47,727	288	-	1,090	523
Total liabilities	51,08	8	491,702	6,416	379	29,484	25,669
Net assets:							
Unrestricted	559,61	8	409,031	4,654	24,423	36,033	24,269
Temporarily restricted	13,08		9,108	-		1,321	2,654
Permanently restricted	4,40		4,086	-	-	10	254
•			•				
Total net assets	577,10	1	422,225	4,654	24,423	37,364	27,177
Total liabilities and net assets	<u>\$ 628,18</u>	9 \$	913,927	\$ 11,070	\$ 24,802	\$ 66,848	\$ 52,846

Mo H Adv	East ountain ealth vantage and sidiaries	War Memorial Hospital	Page Memorial Hospital and Subsidiary		Valley hysician nterprise	Subtotal	EI	iminations	Co	nsolidated
\$	954	\$ -	\$ 34	3	\$ -	\$ 14,350	\$	(4,150)	\$	10,200
	1,226 - 905 1,789 19	2,127 - 1,583 1,742 1	70 - (15 1,63:	0)	742 - - 957 -	51,575 21,245 1,367 26,088 802		- - - (26,088)		51,575 21,245 1,367 - 802
	4,893	5,453	2,53	5	1,699	115,427		(30,238)		85,189
	25,000	-	9:	5	-	383,496		-		383,496
	-	-	-		-	94,826		-		94,826
	-	22	4:	2	51	50,779		-		50,779
	29,893	5,475	2,67	2_	1,750	644,528		(30,238)		614,290
	15,065 - -	29,682 - -	16,29 - 5		4,341 - -	1,123,409 26,166 8,800		(563,791) (13,083) (4,400)		559,618 13,083 4,400
	15,065	29,682	16,34	3	4,341	1,158,375		(581,274)		577,101
\$	44,958	\$ 35,157	\$ 19,01		\$ 6,091	\$ 1,802,903	\$	(611,512)	\$	1,191,391

#### CONSOLIDATING SCHEDULE - OPERATING INFORMATION (IN THOUSANDS) Year Ended December 31, 2011

	Valley Health System	Winchester Medical Center and Subsidiary	Valley Regional Enterprises	Surgi-Center of Winchester	Warren Memorial Hospital and Subsidiary	Shenandoah Memorial Hospital and Subsidiary
Unrestricted revenues, gains and	-,					
other support						
Patient service revenue, gross and						
charity care	\$ -	\$ 849,672	\$ 49,312	\$ 17,251	\$ 111,649	\$ 84,775
Charity care	Ψ - -	(40,230)	Ψ 43,312	(431)	(9,767)	(5,557)
Contractual adjustments		(336,885)	(18,526)	(5,651)	(39,392)	(33,702)
Provision for uncollectible accounts	<u>-</u>	(29,367)	(1,531)	(280)	(6,240)	(5,066)
1 Tovision for unconectible accounts		(29,501)	(1,551)	(200)	(0,240)	(5,000)
Net patient service revenue		443,190	29,255	10,889	56,250	40,450
Other operating revenue	82,704	12,956	6	19	1,667	1,275
Investment income, net	68	17,490	U	675	351	1,273
Gifts and bequests	- 00	17,490	=	073	25	102
Net assets released from restrictions	-	465	-	-	25 59	165
Net assets released from restrictions		403		<u> </u>		103
Total revenues, gains and						
other support	82.772	474.226	29,261	11,583	58,352	42,121
other support	02,112	474,220	23,201	11,505	30,332	42,121
Expenses						
Salaries and wages	39,653	140,862	10,067	2,759	23,013	15,024
Payroll taxes and benefits	10,622	33,586	2,391	779	5,797	4,435
Supplies and other	33,239	144,487	14,225	4,249	19,771	14,745
Corporate management fees	-	45,743	3,311	714	5,832	4,153
VPE allocation	_	7,483	-		1,523	4,666
Depreciation and amortization	_	32,033	709	539	3,050	2,393
Interest expense	_	8,003	210	-	1.210	492
meroet expense		0,000	210		1,210	102
Total expenses	83,514	412,197	30,913	9,040	60,196	<u>45,908</u>
Excess (deficit) of revenues						
over expenses	(742)	62,029	(1,652)	2,543	(1,844)	(3,787)
Other changes in not assets						
Other changes in net assets Intercompany transfers, net	1.883	(62.164)	1.983	536	5.897	7.780
Net unrealized loss on investments	1,003		1,903			,
	-	(18,257)	-	(972)	(503)	(136)
Change in value of derivatives	-	(19,855)	-	-	321	130
Change in pension plan funded status	-	(57,866)	=	-	=	(4,117)
Earnings in equity of wholly-owned	/E4 400\					
Subsidiaries	(51,102)	-	-	-	-	- (2)
Other changes		-	-	-	-	(3)
Increase (decrease) in unrestricted						
Increase (decrease) in unrestricted net assets	e (40.064)	Φ (06.112\)	Ф 224	e 2.107	¢ 2074	ው (122\
net assets	<u>\$ (49,961)</u>	\$ (96,113)	\$ 331	\$ 2,107	\$ 3,871	\$ (133)

Mo F	East ountain lealth vantage	War	Page Memorial Hospital	Valley			
Sub	and sidiaries	Memorial Hospital	and Subsidiary	Physician Enterprise	Subtotal	Eliminations	Consolidated
Sub	sidiaries	поѕрна	Subsidiary	Enterprise	Subtotal	Elillillations	Consolidated
\$	27,369 (2,025) (9,786) (1,169)	\$ 25,408 (1,044) (5,949) (826)		\$ 41,156 (1,634) (17,906) (1,531)			\$ 1,258,089 (63,399) (492,188) (49,950)
	14,389	17,589	20,455	20,085	652,552		652,552
	386 - <u>-</u> -	100 6 3 -	534 18 - -	17,614 - - - -	117,261 18,737 255 689	(83,098) (209) - -	34,163 18,528 255 689
	14,775	17,698	21,007	37,699	789,494	(83,307)	706,187
	6,387 1,548 6,524 1,362	7,520 1,782 6,280 1,900	10,040 1,892 5,390 1,991 270	23,604 3,811 10,110 2,359	278,929 66,643 259,020 67,365 13,942	- (1,791) (67,365) (13,942)	278,929 66,643 257,229 -
	1,377 750	214	1,028 34	256 	41,599 10,699	(209)	41,599 10,490
	17,948	17,696	20,645	40,140	738,197	(83,307)	654,890
	(3,173)	2	362	(2,441)	51,297	-	51,297
	15,224	23,061 -	1,763 -	4,037	- (19,868)	- -	- (19,868)
	- -	- -	- -	- -	(19,404) (61,983)	-	(19,404) (61,983)
	- -	- -	- -	- -	(51,102) (3)	51,102 -	- ( <u>3</u> )
<u>\$</u>	12,051	\$ 23,063	\$ 2,125	\$ 1,596	\$ (101,063)	\$ 51,102	\$ (49,961)

#### REPROVE HAVING A CONTROLL & TRANSPORT TERMEN Facility of Christian Control College Long and American

Employee	Enaployez
Menno Frank Heisey Name	Valley Health Name 220 Campus Blvd
	Suite 420
	Winchester, VA 22601
Social Security Number	52-1357729 Employer Identification Number

The Employer has paid one or more premiums into a life insurance policy owned by the Employee. The premiums are split dollar loans under Treas Reg. § 1.7872-15. The loans are nonrecourse.

The Employer and Employee represent that a reasonable person would expect that all payments under the loan(s) will be made.

Employee Signature:

Date: 1/4/2012

Employer Signature:

Its VI HR

Date: 12-19-11

#### SIGN TWO COPIES OF THIS FORM – SEE BELOW

Note: Current IRS regulations require the following

- 1. The employer and the employee <u>must each sign this representation not later than</u> the last day (including extensions) for filing the Federal income tax return of the employer or the employee (whichever is earlier) for the taxable year in which the employer pays the first premium under the arrangement.
- The employer and the employee <u>must each keep an original signed copy</u> of this representation as part of their books and records
- 3. The employer and the employee <u>must each attach a copy of this representation to their Federal income tax returns for any taxable year in which the employer pays a premium under the arrangement.</u>

#### Programme Common and Common Programme (E) (2) Resident Attraction of Programme (P) (E) (2)

Emgloves	<u>Employer</u>
Neil R. McLaughlin Name	Valley Health Name 220 Campus Blvd
	<u>Stute 420</u>
	Winchester, VA 22601
Social Security Number	52-1357729 Employer Identification Number
	miums into a life insurance policy owned by the ar loans under Treas Reg § 1.7872-15. The loans are

The Employer and Employee represent that a reasonable person would expect that all payments under the loan(s) will be made.

Employee Signature:	Employer Signatuie:
NE. P. MELLEGELL	By Chabeth Aurge Tray
Date: 12 24 11	Date: 12-19-11

#### SIGN TWO COPIES OF THIS FORM - SEE BELOW

Note: Current IRS regulations require the following

nonrecourse.

- The employer and the employee <u>must each sign this representation not later than</u> the last day (including extensions) for filing the Federal income tax return of the employer or the employee (whichever is earlier) for the taxable year in which the employer pays the first premium under the arrangement
- 2. The employer and the employee <u>must each keep an original signed copy</u> of this representation as part of their books and records
- 3. The employer and the employee <u>must each attach a copy of this representation to their Federal</u> income tax returns for any taxable year in which the employer pays a premium under the <u>arrangement</u>

#### Den vint in an en in dese Terrou Rend († 1279-13 myz) Rend dan di direktine de Eredd de Edwillen de

Employee	Employer					
Limptovec	m-322(73-Q3-5-1					
Patrick B. Nolan	Valley Health					
Name	Name 220 Campus Blvd					
	Suite 420					
	Winchester, VA 22601					
	52-1357729					
Social Security Number	Employer Identification Number					
nonrecourse  The Employer and Employee represent that a reasounder the loan(s) will be made.	onable person would expect that all payments					
Employee Signature:	Employer Signature:					
Date:	By Elmabeth Savoge-Tracy.  Its VR HR  Date: 12-19-11					
SIGN TWO COPIES OF TH	IS FORM – SEE BELOW					

Note: Current IRS regulations require the following:

- The employer and the employee <u>must each sign this representation not later than</u> the last day (including extensions) for filing the Federal income tax return of the employer or the employee (whichever is earlier) for the taxable year in which the employer pays the first premium under the arrangement
- The employer and the employee <u>must each keep an original signed copy</u> of this representation as part of their books and records.
- The employer and the employee <u>must each attach a copy of this representation to their Federal</u> income tax returns for any taxable year in which the employer pays a premium under the arrangement

#### Representation from the contrast of the following of the contrast of the first of the figure of the contrast of the first of the first of the contrast of the

<u>Employee</u>	Employer
Nicolas C. Restrepo Name	Valley Health Name 220 Campus Blyd
	Suite 420
	Winchester, VA 22601
Social Security Number	52-1357729 Employer Identification Number
The Employer has paid one or more premiums into a Employee. The premiums are split dollar loans und nonrecourse.	
The Employer and Employee represent that a reason under the loan(s) will be made.	able person would expect that all payments
Employee Signature:	Employer Signature:
Date:	By Chiract Lungs Tuc Its VI HR Date: 12-19-11
SIGN TWO COPIES OF THIS	F FORM – SEE BELOW
Note: Current IRS regulations require the following	
The employer and the employee <u>must each sign</u> (including extensions) for filing the Federal incomplete (whichever is earlier) for the taxable year in which arrangement  The employer and the employee <u>must each keep apart of their books and records</u>	me tax return of the employer or the employee in the employer pays the first premium under the

The employer and the employee <u>must each attach a copy of this representation to their Federal income tax returns for any taxable year in which the employer pays a premium under the</u>

3.

arrangement

#### Paragraph Auton Group Talks Dish 1 07070 151000 Frankers of Torresources up a successful for the file of the contract of the c

Empleyee	'हुँगि' <u>क्रा</u> क र व्य
Andrew G. Cohen Name	<u>Valley Flealth</u> Name 220 Campus Blyd
	. Suite 420
	Winchester, VA 22601
Social Security Number	52-1357729 Employer Identification Number
± • • • • • • • • • • • • • • • • • • •	ams into a life insurance policy owned by the oans under Treas. Reg. § 1.7872-15. The loans are
The Employer and Employee represent that under the loan(s) will be made.	t a reasonable person would expect that all payments
Employee Signature:	Employer Signature:
alu Eli	By Elyapeth Saingi-Trin
Date: 12/26/11	Hes $\frac{\sqrt{P}}{\sqrt{RR}}$ Date: $\frac{\sqrt{2}}{\sqrt{2}}$
SIGN TWO COPIES O	DF THIS FORM – SEE BELOW
Note: Current IRS regulations require the foll	lowing:
The employer and the employee <u>must</u>	each sign this representation not later than the last day deral income tax return of the employer or the employee

arrangement.

The employer and the employee <u>must each keep an original signed copy</u> of this representation as part of their books and records.

(whichever is earlier) for the taxable year in which the employer pays the first premium under the

3. The employer and the employee <u>must each attach a copy of this representation to their Federal income tax returns for any taxable year in which the employer pays a premium under the arrangement.</u>

#### PERFECTION STATES FOR THE PERFECT AND A PROPERTY OF COMMERCE SPECIFIC DESCRIPTION OF A PROPERTY OF THE PERFECT OF THE PERFECT

Employer
Valley Health Name 220 Campus Blyd
Buite 420
Vinchester, VA 22601
22-1357729 Employer Identification Number
Z va C

The Employer has paid one or more premiums into a life insurance policy owned by the Employee. The premiums are split dollar loans under Treas. Reg. § 1.7872-15. The loans are nonrecourse.

The Employer and Employee represent that a reasonable person would expect that all payments under the loan(s) will be made.

Employee Signature:

Date:

Employer Signature:

By L

Date:

12-19-11

#### SIGN TWO COPIES OF THIS FORM – SEE BELOW

Note: Current IRS regulations require the following:

- The employer and the employee <u>must each sign this representation not later than</u> the last day (including extensions) for filing the Federal income tax return of the employer or the employee (whichever is earlier) for the taxable year in which the employer pays the first premium under the arrangement.
- 2. The employer and the employee <u>must each keep an original signed copy</u> of this representation as part of their books and records
- 3. The employer and the employee <u>must each attach a copy of this representation to their Federal income tax returns for any taxable year in which the employer pays a premium under the arrangement.</u>

#### TREASON MONTH THE VERTICAL STEET OF THE COAN PROCESS OF THE TROUBLE COAN

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illey Health me 0 Campus Blyd
ite 420
inchester, VA 22601
-1357729 player Identification Number
insurance policy owned by the eas. Reg. § 1.7872-15 The loans are

The Employer and Employee represent that a reasonable person would expect that all payments under the loan(s) will be made.

Employee Signature:

By Illy refet the Amage Truly

Its VP HR

12|2||1| Date: 12-19-11

#### SIGN TWO COPIES OF THIS FORM - SEE BELOW

Note: Current IRS regulations require the following:

Date:

- 1. The employer and the employee <u>must each sign this representation not later than</u> the last day (including extensions) for filing the Federal income tax return of the employer or the employee (whichever is earlier) for the taxable year in which the employer pays the first premium under the arrangement.
- 2. The employer and the employee <u>must each keep an original signed copy</u> of this representation as part of their books and records
- 3. The employer and the employee <u>must each attach a copy of this representation to their Federal income tax returns for any taxable year in which the employer pays a premium under the arrangement.</u>

#### Respondent and the order the residence of the color of th

Eracioyet	Emple, er
Joan M. Roscoe Name	Valley Health Name 220 Campus Blyd
	Suite -120
	Winchester, VA 22601
	52-1357729
Social Security Number	Employer Identification Number
The Employer has paid one or more premiums into Employee. The premiums are split dollar loans und nonrecourse.  The Employer and Employee represent that a reason under the loan(s) will be made.	ler Treas. Reg § 1 7872-15. The loans are
Employee Signature:	Employer Signature:
Employee Signature:	By Thiabeth Surge-Tr
Employee Signature:	Employer Signature:  By Shabeth Shirings Tr  Its: VP HR  Date: 12-19-11
Jon W. Sacra	By Iliabeth Surge Tr Its VPHR Date: 12-19-11
Date: 12 Av 11	By Iliabeth Surge Tr Its VPHR Date: 12-19-11
Date:	By Ilsafeth Array - In  Its VP HR  Date: 12-19-11  S FORM - SEE BELOW  In this representation not later than the last day ome tax return of the employee or the employee
Date:   Z   Z   Z   Z   Z   Z   Z   Z   Z	By Schetch Array - In  Its VP HR  Date: 12-19-11  S FORM - SEE BELOW  In this representation not later than the last day one tax return of the employer or the employee the the employer pays the first premium under the
Date: SIGN TWO COPIES OF THI  Note: Current IRS regulations require the following:  1 The employer and the employee must each sign (including extensions) for filing the Federal incomplete (whichever is earlier) for the taxable year in which arrangement.  2 The employer and the employee must each keep part of their books and records	By Schetch Array - In  Its VP HR  Date: 12-19-11  S FORM - SEE BELOW  In this representation not later than the last day one tax return of the employer or the employee the the employer pays the first premium under the

arrangement

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Mark H. Merrill Name	Vailey Health Name 220 Campus Blvd
	Suite 420
	Winchester, VA 22601
Social Security Number	52-1357729 Employer Identification Number
The Employer has paid one or more premiums into Employee. The premiums are split dollar loans und nonrecourse.	a life insurance policy owned by the er Treas. Reg. § 1.7872-15. The loans are
The Employer and Employee represent that a reason under the loan(s) will be made.	able person would expect that all payments
Employee Signature:	Employer Signature:
Hack H. Mounts	By Elgrabith Savage-Trans
Date: /2, /4///	Date: 12-19-11

#### SIGN TWO COPIES OF THIS FORM - SEE BELOW

Note: Current IRS regulations require the following:

- 1. The employer and the employee <u>must each sign this representation not later than</u> the last day (including extensions) for filing the Federal income tax return of the employer or the employee (whichever is earlier) for the taxable year in which the employer pays the first premium under the arrangement.
- The employer and the employee <u>must each keep an original signed copy</u> of this representation as part of their books and records
- The employer and the employee <u>must each attach a copy of this representation to their Federal income tax returns for any taxable year in which the employer pays a premium under the arrangement</u>

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M. Todd Way Name	Valley Health Name 220 Campus Blvd
	Saite 420
	Winchester, VA 22601
Social Security Number	52-1357729 Employer Identification Number
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Date: 12 - 20 - 2011	Date: $12 - 19 - 11$

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	Suite 420
	Winchester, VA 22601
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<u>Employee</u>	<u>Employer</u>
J Craig Lewis	Valley Health
Name	Name
	220 Campus Blvd
	<u>Suite 420</u>
	Winchester, VA 22601
	52-1357729
Social Security Number	Employer Identification Number

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**2013** Community Benefit Report

**WValleyHealth**Healthier together.



#### Dear Neighbor:

Helping others is at the heart of healthcare at Valley Health Working as a team, we focus our knowledge and skills on making people healthier and living healthier lives.

Most of what we do takes place within the walls of our healthcare facilities, but our commitment to health certainly isn't limited to hospital-based care.

We are proud to be a not-for-profit health system, and Valley Health reports annually to the Internal Revenue Service and to the community what we do to earn this important designation. We reported our activities and demonstrated our community benefit numbers for 2012. A look at the 2013 Community Benefit Report provides a glimpse of some of the stories behind the numbers.

We present this report to you, our stakeholders, with pride and humility. We believe this information demonstrates the focus placed by Valley Health's Board of Trustees, staff and medical community on our mission of "serving our community by improving health!"

Through partnership and community engagement, we can all be "Healthier together."

Yalk Mark

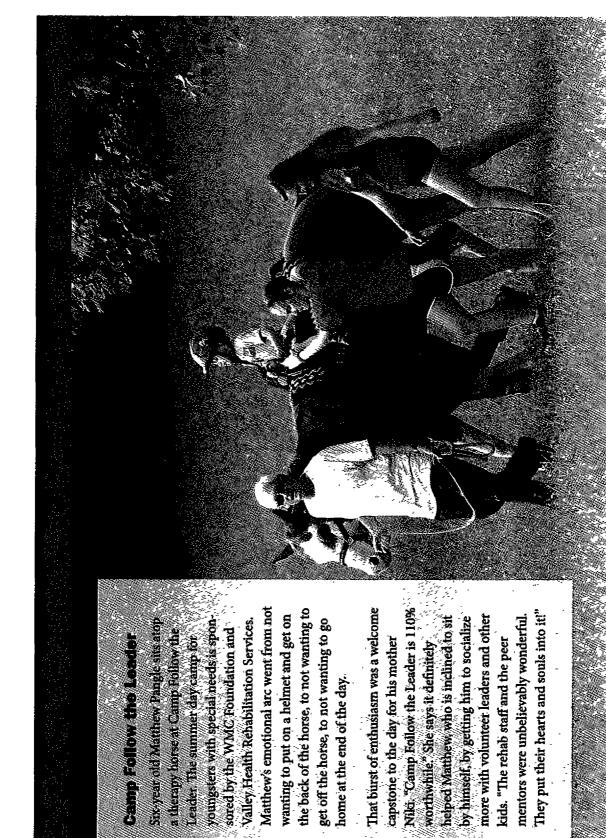
Mark H. Mertill President & CEO

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Sesso on the IRS describeation of a daductible expense, willow footh provider meanly Str. million of support in 2012. Fittis is a leas of 15% from 2014 and includes over 3:3 million in otherw care and 3:20 million in Medicard cayment shortfall.

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home at the end of the day.

Six-year old Matthew Pangle a 

## **AIDS Response Effort**

The disease was on everyone's lips 20 years ago. AIDS is much better understood today, and we have come so far in managing it, but the diagnosis is still devastating to hear.

A major resource for supporting this population, and for sharing information to help slow the disease's spread, is AIDS Response Effort (ARE). John Nagley, Executive Director of ARE, observes that the public still thinks of AIDS as a disease of gay men, but that isn't the case. "Over half of our clents are women who have been infected by heterosexual partners."

An important role played by ARE is to educate youth about the disease and how to prevent getting it. ARE case managers also reach out to individuals who have lapsed in their care to help bring them back into treatment. "Without the support of Valley Health the individuals we see would have to travel — if they could get transportation— an hour or more to get care outside this community.



"We couldn't survive if support from Valley Health wasn't there," says John. Valley Health's \$90,000 contribution helps cover

the rent of its office on West Cork Street in Winchester, plus phones, IT support and assistance with employee benefits.

## Rehabilitation Partnership

Valley Health helps find new homes for lightly used rehabilitation equipment through a relationship with FREE (Foundation for Rehabilitation Equipment & Endowment). FREE has its northern Shenandoah Valley chapter based in Winchester and donated equipment is stored in space provided by Valley Health at Winchester Rehabilitation Center on Cork Street

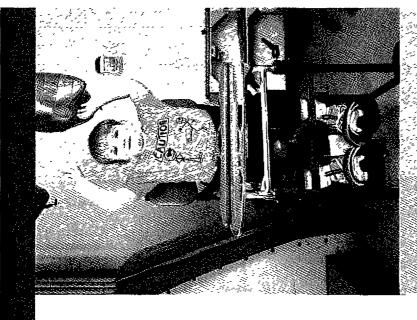
Heather Buonocore, a physical therapist at Winchester Medical Center coordinates distribution of equipment to patients from Virginia, West Virginia and Maryland at no cost. About a dozen people a month are helped who need wheel chairs, walkers, shower seats, bedside commodes, or other assistance devices. "We make a difference," Heather said. "Without these resources we've had patients who could not be discharged."

Nathaniel Ramey, age 6, has confronted the challenges of growing up with spina bifida,

which is a form of birth defect that involves the incomplete development of the spinal cord, with remarkable maturity. A common tool to help youngsters like Nathaniel is to outfit them with a Stander. Once he is strapped in, the device allows him to be erect, an important accomplishment that strengthens his core.

His grandmother and guardian Ileen Ramey says she wasn't sure when she and her husband could afford the \$3,000+ for a new one and was surprised when staff from Winchester Rehabilitation Center suggested they might be able to supply a 'like-new' one at no cost from FREE.

The Stander fit the kindergartener well. "He loved it immediately," says Ileen. "He asks to get in it every day when he comes home from school. He gets right up to the table and does his homework. Thanks for putting a smile on his face!"



Had Valley Health been taxable in 2012 its liability would have been \$34.8 million. The \$76.9 million in community benefit supplied by Valley Health was 121% higher than this philastion.

#### Special Care for Special Athletes

Part of the job in healthcare is to be prepared for accidents or injuries, but we are thankful when they don't occur. Each year Winchester Medical Center medical and nursing personnel provide first aid coverage at multiple Apple Blossom Festival events. Hampshire Memorial Hospital and the Hampshire Rural Health Clinic have a history of providing similar coverage for the Hampshire County Special Olympics.

Ted Vidonic, manager of the Rural Health Clinic, comes away with a great feeling.
"Seeing the joy of success on the faces of the children as they participated was the best



part." Dr. Matthew Polk, who follows many of the participants as patients, was happily involved as well.

HMH also sponsored the Survivors Reception at the annual Hampshire County Relay for Life. "It's nice to have a chance to honor those who have battled cancer and won," said Rob Sharon, Director of Dietary. The team worked together to raise over \$4,000 for Relay for Life as well as provided activities for children at the event.

## **Sports Physicals**

High school athletes are required to have a physical exam before getting the nod to compete. Valley Health has a long tradition of mobilizing physicians and staff to accomplish this efficiently. "Some students would not be able to participate in school sports without the free physicals War Memorial offers," says Chad Brinegar, Berkeley Springs High School Athletic Director. "It's very beneficial to our students and their families, especially when a family has two or three



kids who want to play sports." In 2012, War Memorial Hospital provided free sports physicals to 163 Morgan County students.

Shenandoah Memorial Hospital has provided a similar service for years. 150 high school athletes took SMH up on its free sports physicals in 2012. Warren Memorial Hospital and physicians in Front Royal offered physicals as well. Warren County athletes were asked to make a \$20 donation if possible. The money collected from the 250 boys and girls was then donated back to the school athletic departments where the funds are used to purchase training room



## **Page County Outreach**

Page Memornal Hospital provided nearly \$25,000 in direct and indirect support to the Page Free Clinic, including rent on its building. Melissa Wood also coordinated Page Memornal's annual flu clinic. In addition to holding public screenings, PMH pays visits to area employers so they can get their vaccine without having to leave work. Wrangler, Pioneer Bank and EMCO are three businesses that take advantage of this offering. "They absolutely love it," says Melissa, clinical coordinator for cardiac rehabilitation at PMH. "They say their absentee rate is lower after their employees get the shot."

Page County Sheriff's Office conducts an annual Take Back Initiative, and PMH is a drop off center. The event provides

a convenient way for the community to safely dispose of their expired or unused medications.

### Day of Caring

Tammy Stinson, Human Resources Generalist at Warren Memorial Hospital, coordinates WMH's United Way campaign and Day of Caring held annually in Front Royal. Several colleagues spent the day this past April assisting a disabled gentleman with yard work, while another team from WMH were painting Harmony Place, a local domestic violence shelter in Front Royal. "The Day of Caring is an opportunity to give back to those in need. When I think I have problems, this opportunity makes me realize and puts things into perspective.



When features such as **518.8 million in bad debt** experience **and \$32.8 million in Medicare shortfalls** are added to the total, Valley Health provided over \$128.6 million in Community Benefit and other measures of support to the communities we serve. This is up from \$117.9 million in 2011 — an increase of more than 9%.

I really don't have any problems....but blessings. There is always someone out there who has greater need. "

Last year Warren Memorial employees contributed over \$18,000 to the Warren County United Way, a record amount. A creative group with a palpable esprit de corps, they came up with a fund raising idea where employees could contribute \$5 to United Way and in return get permission to wear blue jeans to work on two Fridays. Overall, Valley Health contributed more than \$100,000 to the various United Way campaigns across the region.



## Financial Angel

"People come into my office in tears. I can't get help for all of them, but I don't want them to be in tears," says Kathy Alger, Shenandoah Memorial Hospital financial counselor.

State assistance programs are available for many individuals, but not everyone is aware of the options, or how to go about getting into the queue. Kathy is one of many staff people available to help patients apply for aid.

The process can be daunting and frustrating for applicants. "It may take weeks because they have specific pieces of information that are required and not everyone is a good record keeper."

In 2012 Kathy processed 336 new applications of Medicaid. At the end of the year 19 cases were still pending, but of the 317 cases closed, 244 were approved, for a success rate of 77 percent.

She also works with patients on Social Security disability claims.

"Mine is a very rewarding job," says Alger.
"It does not always result in an approval but when I am able to get help for our patients in need it is quite gratifying. It makes the journey to better health a much easier path as they have one less thing to worry about."

## **Every Woman's Life**

It is a sad truth that some women avoid mammograms because they can't afford one — or don't think they can afford the

care if a tumor is found. Every Woman's Life looks to help address this. A federal and Virginia program that receives substantial support from Valley Health, it is for women between the ages of 40-64 who have incomes less than 200% of poverty and who are not insured.

Every Woman's Life, which has been offered since 1998, screens about 300 women annually for breast and cervical cancer.
Women are usually patients being followed by doctors at the Free Medical Clinic of the Northern Shenandoah Valley in Winchester, St. Luke's Community Clinic in Front Royal or Shenandoah County Free Clinic in Woodstock, each of which receives substantial support from Valley Health.

If the screenings reveal that more diagnostic work-ups are required, or treatment is necessary, counselors like Cathy Alger work with these women to get them enrolled in Medicaid, which can usually be accomplished.

## **Training for Tomorrow**

The excitement that came with the opening of the new War Memorial Hospital in June 2012 has had ripples. The facility now provides the well-trained staff with a working environment that assists them in patient care, rather than limiting them. As a result, the critical access hospital is becoming a magnet for nursing students looking to gain experience.

"We have a couple of nursing students who trained here and we hired them," said Leslie Ganoe, MSN, RN, Nurse Educator at War Memornal Hospital. "War hosted 42 nursing students last year. I expect that we will come very close to doubling that in 2013."

Blue Ridge Community College moved into the old hospital when the new War Memorial Hospital opened. With up-to-date equipment and facilities, students find the environment to be to their liking. "The vibe and the light from the windows please everyone," says Ganoe.



Across Valley Health efforts are ongoing to expose youngsters to the rewarding opportunities available within the health-care world. High school students attend volunteer immersion opportunities during the summer at Warren Memorial, Page

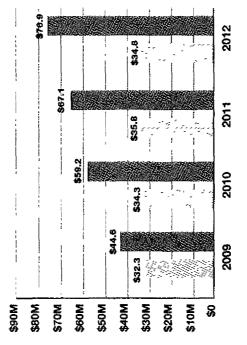
Memorial, Shenandoah Memorial, and Winchester Medical Center. In 2013, WMC added the Health Sciences Academy to its roster of opportunities for high school students.

# Valley Health System Community Benefit - 2009-2012 (Millions)

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	5009	2010	2011	2012	% change
Total Charity Care at Cost	\$27.1	\$31.1	\$30.8	\$38.5	25%
Medicaid Loss/Unreimbursed Cost/	\$103	\$17.7	\$22.3	\$262	18%
1. TOTAL Charity Care & Means-Tested Prog	\$37.4	\$48.8	\$53.0	\$64.7	22%
Other Community Benefits					
Community Health Improvement & Benefit	\$3.2	\$3.2	\$21	\$2.3	10%
Health Professions Education	\$2.2	\$3.5	\$83	\$6.6	-21%
Subsidized Health Services/Research/Cash/In-Kind	\$17	\$3.7	\$38	\$3.4	-11%
II. TOTAL Programmatic Community Benefit	\$7.1	\$10.4	\$14.2	\$12.3	-13%
TOTAL COMMUNITY BENEFIT (Part I & II)	\$44.6	\$59.2	\$67.1	\$78.9	15%
Other Measures of Interest					
Medicare Shortfall	\$7.9	\$15.9	\$27.4	\$328	20%
Bad Debt Expense	\$194	\$21.5	\$233	\$188	-19%
III. TOTAL Other Measures of Interest	\$27.5	\$37.5	\$50.8	\$51.6	2%
707Al Community Benefit & Other (Part I, II, & III)	\$72.1	2.963	\$117.9	\$128.6	ž

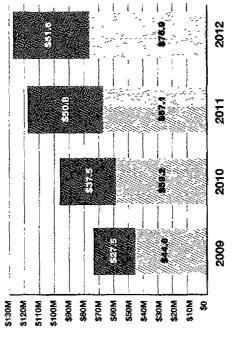
Community Benefit/Tax Comparison



▼ Tax Liability 

■ Total Community Benefit

## Total Community Benefit Plus Other Measures of Interest (Millions)



→ Total Community Benefit 國 Other Measures of Interest



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Windhester Medical Center • Warnen Memond: Hospital • Shen, under Memond Hospital
Frampetine Memond Hospital • Page Memond: Hospital • War Memond: Hospital
Winchester Bekabetalran Center • Suigi-Center of Winchester • Carck Care • Urgant Care
Valley Home Care • Valley Medical Transport • Volley Pharmacy

www.valleyhealthlink.com

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (B) (C) (D) (E) (F) Name and Title Average Position (do not check Reportable Reportable Estimated amount hours more than one box, compensation compensation of other unless person is both per from the from related compensation organization (Worganizations (Wan officer and a from the week (lıst director/trustee) 2/1099-MISC) 2/1099-MISC) organization and related any Former Highest compensated employee hours Institutional organizations idiwduol 1 r diisetor 쥰 for employee related organızatıons trustee below Trustee dotted line) 2 00 **CRAIG JONES** Χ 0 0 0 Trustee 0 00 2 00 LYNN HOLTZMAN 0 0 Х 0 Trustee 0 00 2 00 BARRY FADLEY 0 0 0 Х SEC/TREAS SMHF 0 00 2 00 INGRID THOMPSON Χ 0 0 0 Trustee 0 00 2 00 P DOUGLAS MOWERY JR 0 0 0 Χ Trustee 0 00 2 00 TRACY MILLER 0 0 0 Х Trustee 0 00 2 00 MIRIAM IRVIN 0 0 0 Х Trustee 0 00 2 00 WADE ZIRKLE 0 0 0 Х VICE CHAIR SMHF 0 00 2 00 RICK GLADING Χ 0 0 CHAIR SMHF 0 00 2 00 KAREN WHETZEL 0 0 600 Χ Trustee 0 00 2 00 ETHEL SHOWMAN Χ 600 0 0 Trustee 0 00 2 00 CHARLES SHERIDAN 0 0 Trustee 0 00 2 00 MARY BETH PRICE 600 0 0 Х VICE CHAIR SMH 0 00 2 00 CHARLES MOORE Χ 0 0 0 Trustee 0 00 2 00 TOM LINSKI JR Х 0 0 0 Trustee 0 00 2 00 KEITH LANTZ 600 0 0 Х Trustee 0 00 2 00 MICHAEL KOONTZ 600 0 0 Х Trustee 0 00 50 00 JOHN HOFFMAN MD Χ 169,291 0 21,649 Trustee/Emp Phy 0 00 2 00 JERRY GERMROTH MD Х 600 0 0 VICE CHAIR SMH 0 00 2 00 KEVIN BLACK 0 600 0 Х Trustee 0 00 50 00 ERICH BRUHN MD 315,076 Х 0 28,837 PRES WMC STAFF 0 00 2 00 LESLIE KIDD MD 0 0 0 Trustee 0 00 2 00 THOMAS WISE MD 53,078 0 0 Х Trustee 0 00 2 00 WILLIAM SHABB MD 0 0 Х 0 Chairman Surgi 0.00 2 00 WALTER LAYMAN 0 0 CHAIRMAN HMH 0 00

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (B) (C) (D) (E) (F) Name and Title Average Position (do not check Reportable Reportable Estimated amount hours more than one box, compensation compensation of other unless person is both per from the from related compensation organization (Worganizations (Wan officer and a from the week (lıst director/trustee) 2/1099-MISC) 2/1099-MISC) organization and related any Former Highest compensated employee hours Institutional organizations idividual 1 r dilector 쥰 for employee related organızatıons trustee below Trustee dotted line) 2 00 RAYMOND STEIN Χ 0 0 0 Trustee 0 00 2 00 LES SHOEMAKER 0 0 Х 0 Trustee 0 00 2 00 **EILEEN JOHNSON** 0 0 0 Х Trustee 0 00 2 00 BENJAMIN ELKINS Χ 0 0 0 Trustee 0 00 2 00 JANET CHESHIRE 0 0 0 Х Trustee 0 00 2 00 KENT GUICHARD 0 0 0 Х Trustee 0 00 2 00 REBECCA STOTLER 0 0 0 Х SECRETARY WAR 0 00 2 00 KATE SHUNNEY 0 0 0 Х Trustee 0 00 2 00 **BLAKE CURTIS** 0 0 Х Trustee 0 00 2 00 GREG BYRD 0 0 0 X Trustee 0 00 2 00 THOMAS LESLIE DDS Χ 0 0 0 Trustee 0 00 2 00 BECKY DAVISSON 0 0 Trustee 0 00 2 00 TAMMY DAVISON 0 0 0 Х VICE CHAIR WAR 0 00 2 00 **BRADLEY CLOSE** 0 Χ 0 0 Trustee 0 00 2 00 CHASE ANDREWS 0 0 0 Trustee 0 00 50 00 DAVID S SWITZER MD 170,163 0 25,398 Х TRUSTEE/EMP PHY 0 00 2 00 DENNIS R STUTER 0 0 0 Х Trustee 0 00 2 00 SHAWN C PRINTZ Χ 0 0 0 VICE CHAIR PMH 0 00 2 00 RICHARD L MASINCUP Х 0 0 0 CHAIRMAN PMH 0 00 2 00 DAVID R LONG 0 0 0 Х SECRETARY PMH 0 00 2 00 MASON C LOCKRIDGE Х O 0 0 Trustee 0.00 2 00 PATRICIA M KITE 0 0 0 Trustee 0 00 2 00 PAUL CRIBB 0 0 0 Х Trustee 0 00 2 00 FLOYD BRADD 0 0 Х 0 Trustee 0.00 2 00 GARNETT K BROCKMAN 0 0 Trustee 0 00

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** (B) (C) (D) (E) (F) Name and Title Position (do not check Reportable Reportable Estimated amount Average hours more than one box, compensation compensation of other unless person is both per from the from related compensation organization (Wan officer and a organizations (Wfrom the week (list director/trustee) 2/1099-MISC) 2/1099-MISC) organization and related any Former Highest compensated employee hours Institutional organizations idiwduol 1 r diisetor Ē for employee related organızatıons trustae below Trustee dotted line) 2 00 JEFFREY LESSAR Χ 113,622 0 0 Trustee 0 00 2 00 REBECCA LAYMAN 0 Х 0 Trustee 0 00 2 00 ABDUR CHOWDHURY 160,582 0 Х 28,207 0 00 2 00 GERALD BECHAMPS Х 195,388 0 17,376 Trustee 0 00 2 00 **EMILY BECK** 0 0 0 Х Trustee 0 00 2 00 JOHN A WILLINGHAM 0 0 Х 1,500 Trustee 0 00 2 00 JAMES R WILKINS JR 0 0 0 Х Trustee 0 00 2 00 JENNIFER BARRON 0 0 0 Х Trustee 0 00 2 00 JAMES A STUTZMAN JR 600 0 0 Х Trustee 0 00 2 00 HARRY S SMITH 0 0 600 X VICE CHAIR WMC 0 00 2 00 CLIFTON L RUTHERFORD Χ 0 0 0 SECRETARY WMC 0 00 2 00 ELIZABETH KELLAS 0 0 Trustee 0 00 2 00 DIANE S KEARNS 900 0 0 Х Trustee 0 00 2 00 SHERIF KAISER MD Х 12,800 0 0 Trustee 0 00 2 00 THOMAS T GILPIN Χ 900 0 0 CHAIRMAN WMC 0 00 2 00 STEVEN E CLUSS 0 0 0 Х Trustee 0 00 2 00 WILLIAM F BRANDT JR 0 0 0 Х VICE CHAIR VH 0 00 40 00 SUANNE THURMAN-GERSDORF Χ 184,902 0 28,967 Vice President 0 00 40 00 JEFFREY FEIT Х 260,394 0 33,259 COO VPE 0 00 0 00 CHRISTOPHER B RUMPF Χ 0 163,363 31,944 PRESIDENT VPE 40 00 40 00 CHRISTINE LOWMAN Χ 150,065 0 14,145 CFO WAR/HMH 0 00 40 00 PHILLIP E GRAYBEAL II Х 171,424 0 27,130 CFO PAGE/WMH 0 00 40 00 VIRGINIA KILMER Χ 147,111 0 13,741 CFO SMH 0 00 40 00 NEIL MCLAUGHLIN Х 177,212 42,065 0 VP PRES WAR/HMH 0 00 40 00 NELSON T CLARK 187,058 0 31,864 VP PRES WAR/HMH 0 00

**Software ID:** 12000229 **Software Version:** 2012v2.0

**EIN:** 80-0584319

Name: VALLEY HEALTH SYSTEM GROUP RETURN

Form 990, Part VII - Compensation of Compensated Employees, and Indepe	Officers, Dir	ectors	s,Tru	uste	ees,	, Key	/ En	nployees, Highe	st	
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STEVE SLONAKER Trustee	2 00 0 00	х						0	0	0
JERRY M SCHIRO Trustee	2 00 0 00	х						0	0	0
RICHARD RIZZO Trustee	2 00 0 00	х						0	0	0
JENNY POWERS Trustee	2 00 0 00	х						0	0	0
JONATHAN O'NEAL PRES MED STAFF	2 00 0 00	х						900	0	0
JOSEPH MIKUS Trustee	2 00 0 00	х						0	0	0
DENNIS MCLOUGHLIN Trustee	2 00 0 00	х						0	0	0
DIANNE MCCUSKER Trustee	2 00 0 00	х						0	0	0
MATTHEW A POLK TRUSTEE/EMP PHY	50 00 0 00	х						225,000	0	24,505
JOSEPH F HASHEM TRUSTEE/EMP PHY	50 00 0 00	х						442,869	0	27,590
JORGE L POSADAS Trustee/EMP PHY	50 00 0 00	х						426,648	0	28,812
RONALD REPASKY MD Trustee	2 00 0 00	х						0	0	0
THOMAS OLIVER MD CHAIRMAN VPE	2 00 0 00	х						13,056	0	0
H NELSON GUSTIN MD VICE CHAIR VPE	2 00 0 00	х						0	0	0
PATRICIA A DALY MD TRUSTEE/EMP PHY	50 00 0 00	х						228,331	0	25,711
DWIGHT KEMP PRES MED STAFF	2 00 0 00	х						56,836	0	0
TERRY SINCLAIR MD TRUSTEE/EMP PHY	2 00 0 00	х						10,000	0	0
TROY GLEMBOT MD TRUSTEE/EMP PHY	50 00 0 00	х						435,459	0	32,925
GEORGE CALEY Trustee	2 00 0 00	х						0	0	0
KAY BONYAK Trustee	2 00 0 00	х						0	0	0
JIM LAIDLAW MD Trustee	2 00 0 00	х						0	0	0
JD BERLIN Trustee	2 00 0 00	х						0	0	0
KATHY NERANGIS SECRETARY WMCF	2 00	х						0	0	0
BYRON BRILL DDS CHAIRMAN WMCF	2 00 0 00	x						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Independent Contractors										
<b>(A)</b> Name and Title	(B) Average hours per week (list any	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						( <b>D)</b> Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
FLOYD HEATER VP/PRES SMH	40 00 0 00			х				245,457	0	51,659
NICOLAS C RESTREPO MD VP MED AFFAIRS	40 00 0 00			х				374,208	0	65,366
ANDREW COHEN VP SERV LINES	40 00 0 00			х				160,858	0	-8,694
TONYA SMITH VP ANCIL SERVIC	40 00 0 00			х				227,317	0	50,056
KATHRYN TAGNESI CHF NURSING OFF	40 00 0 00			х				253,551	0	28,439
PATRICK NOLAN VP/PRES WMH	40 00 0 00			X				235,614	0	50,780
MARVIN T WAY Vice President	0 00 40 00			X				0	390,278	92,365
ALFRED E PILONG PRESIDENT WMC	40 00 0 00			х				468,422	0	69,638
J CRAIG LEWIS CFO	0 00 40 00			Х				0	423,863	91,377
MARK H MERRILL President & CEO	0 00 40 00			х				0	757,725	177,198
CHARLES ROBERTS MD PHYSICIAN	50 00 0 00					х		530,218	0	24,792
EDWARD R KOFSKY MD PHYSICIAN	50 00 0 00					х		821,826	0	39,950
DAVID EPSTEIN MD PHYSICIAN	50 00 0 00					x		544,467	0	34,632
SUZANNE STEVENS MD PHYSICIAN	50 00 0 00					х		480,301	0	32,657
AUDREA H WYNN PHYSICIAN	50 00 0 00					x		575,504	0	29,108
Anthony Neri MD Former Trustee / Emp Phy	50 00 0 00						х	229,257	0	25,497
TIMOTHY W WILLOX MD PRESIDENT VPE	40 00 0 00						х	91,072	0	0
James Bouder MD Employed Physician	50 00 0 00						х	472,569	0	37,292
Margaret Loewith MD Employed Physician	50 00 0 00						х	21,563	0	0
Robert Meltvedt MD Employed Physician	50 00 0 00						х	360,950	0	32,436
James Wiedower MD Employed Physician	50 00 0 00						х	429,387	0	35,034
CARL S NAPPS PRESIDENT	0 00						x	24,974	0	0