

# See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



DLN: 93493319011583

# Form **990**

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

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	eck if ap		C Name of organization			D Employer i	dentification number
_	Iress cha		UNITED REĞIONAL HEALTH CARE SYS	75-19121	147		
– Nai	ne chan	ıge 💮	Doing Business As			, 3-19121	,
– Init	ıal returi	n	Number and street (see B.O. hour force	dia and delivered to the state of the same		_	
_	mınated		1600 ELEVENTH STREET	ail is not delivered to street address) Room/s	uite	E Telephone n	umber
_	ended re		Suite  City or town, state or country, and Z	IP + 4		(940)764	1-8624
_		pending	WICHITA FALLS, TX 76301				
API	nication	pending	F Name and address of name	and officer	1		ts \$ 473,754,716
			F Name and address of prine PHYLLIS COWLING	cipal officer		nis a group retu ates?	ırn for □ Yes 🔽 No
			1600 ELEVENTH STREET				
			WICHITA FALLS,TX 76301		1		cluded? TYes No
Та	x-exem <sub>l</sub>	pt status	▼ 501(c)(3)	nsert no )	-  If "N	lo," attach a lis	st (see instructions)
w	eheite:	• <b>b</b> = \\/\\\	W UNITEDREGIONAL ORG		H(c) Gro	up exemption i	number ►
				_			
	_		Corporation Trust Association	Other -	<b>L</b> Year of f	ormation 1983	<b>M</b> State of legal domicile TX
Pa	rt I	Sum	mary				
Sollellianoe	<u>s</u> - -	SYSTEM		PURPOSE OF DEVELOPING AND C			
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\$ ?				ng body (Part VI, line 1a)			
				f the governing body (Part VI, line 1b			
				alendar year 2012 (Part V, line 2a)			
τ				ecessary)		6	
				om Form 990-T, line 34		7	
							<u> </u>
					l Pri	or Year	Current Year
	8	Contri	butions and grants (Part VIII, lin	e1h)	Pri	or Year 3,102,067	<b>Current Year</b> 1,940,134
Jile	8 9			ne 1h)	Pri	3,102,067 307,513,809	1,940,134
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Preparer **Use Only** 

Firm's EIN 🕨 Firm's name 🕨 BKD LLP Firm's address ► 2800 Post Oak Blvd Ste 3200 Phone no (713) 499-4600 HOUSTON, TX 77056 ✓ Yes ☐ No May the IRS discuss this return with the preparer shown above? (see instructions)

Par	t III	Statement of Program Check if Schedule O contains				٦
	PERA	y describe the organization's m TE NONPROFIT HOSPITALS (	ilssion OR HOSPITAL FACIL	ITIES, CLINICS, AND	RELATED MEDICAL AND SUR	
1ED	ICAL,				, AND TO THEREBY PROVIDE FIRM, DISABLED , OR DESTITU	
2	the pr	ne organization undertake any s nor Form 990 or 990-EZ? s," describe these new service:		rvices during the year w	which were not listed on	┌ Yes ┌ No
3	Did th	e organization cease conductin	ng, or make significant	t changes in how it cond	ducts, any program	┌ Yes ┌ No
	If "Ye	s," describe these changes on	Schedule O			
4	expen		1(c)(4) organizations	are required to report t	e largest program services, as r he amount of grants and allocati	,
4a	(Code	e ) (Expenses	\$ 221,150,548	including grants of \$	6,028,113 ) (Revenue \$	296,757,569 )
	SERVI 2012, WHIC AT UN WICH PHAR! PREVI FAIRS OF TR AT UN 24 HC COUN HEALT COMM APPRO MEDIG SCHE! \$6,52 THE F DONA	ICES IN ADDITION TO INPATIENT BED INPATIENTS RECEIVED 60,994 PATIE H BENEFIT THE COMMUNITY INCLUDE ITED REGIONAL HEALTH CARE SYSTE ITA FALLS FAMILY PRACTICE RESIDEN MACY, LABORATORY TECHNOLOGY, R. ENTIVE CARE A PRIORITY UNITED RE DEVELOPMENT OF LOW COST SCREEN: IDED THROUGH THE UNITED REGION. 6 (CHOLESTEROL, PSA, TRIGLYCERIDE RAUMA CENTER IN FEBRUARY 2012, I INTED REGIONAL CARE SYSTEM AND RE DURS A DAY/7 DAYS A WEEK MEETING DURS A DAY/7 DAYS A WEEK MEETING DURS THROUGH COOPERATIVE AGREI ITIES THROUGH COOPERATIVE ITIES	S, THERE ARE 20 NEWBOF NT DAYS OF CARE AND 13'S RESIDENCY/HEALTH PRO M THE RESIDENTS ARE PA CY PROGRAM (THROUGH, ADIOLOGY, RESPIRATORY 1 GIONAL HEALTH CARE SYS ING PROGRAMS, VACCINAT AL REFERENCE LAB BOTH L S, ETC ) DESIGNATED TR, UNITED REGIONAL WAS DE ECORDED IN ITS TRAUMA I THE NEEDS OF THE COMI OUT TO PEOPLE AND COM IDING COUNTIES CONSIST EMENTS WITH LOCAL GOVE CATION UNITED REGIONAL PRESENTATIONS BY PHYSIO VIDING HEALTH PROMOTION SPEAKERS ON A VARIETY HEALTH AND PROVIDING H MUNITY REGARDLESS OF A E CURRENT YEAR AND UNE STIMATED COST OF PROVI F EMERGENCY AND TRAUM EA CHARITABLE ORGANIZA	RN BASSINETTES INCLUDING 9,346 OUTPATIENT AND EME 9,346 OUTPATIENT AND EME DEESSIONS TRAINING AT AN AFFILIATION WITH THE STHERAPY AND OTHER ASSOCITEM HAS TAKEN STEPS TO E TON CLINICS, AS WELL AS O'OW COST FEE-FOR-SERVICE AUMA CENTER REGION, AUMITY WITH AN AVERAGE CIMUNITY WITH AN AVERAGE COLONS ON HEALTH ISSUES AND NAND DISEASE PREVENTION OF HEALTH-RELATED TOPIC EALTH SCREENINGS CHARIT BILITY TO PAY FINANCIAL AS REIMBURSED COST OF PROVIDING ADDITIONAL COMMUNITING ADDITIONAL COMMUNITIONS \$ 12,015,849 TOTAL COMMENTATIONS \$ 12,015,849 TOTAL COMMUNITIONS \$ 12,015,849 TOTAL COMMUNITIONS \$ 12,015,849 TOTAL COMMUNITIONS \$ 12,015,849 TOTAL COMMUNITIONS \$ 12,015,849 TOTAL COMMUNITY AND AVERAGE COMMUNITY AND AVERAGE A	COMMUNITY BY PROVIDING A VARIETY 6 INTERMEDIATE NURSERY BASSINETT REGENCY OCCURRENCES OF SERVICE IN ONE TIME, THERE MAY BE UP TO 24 AL HEALTH CARE SYSTEM PROGRAM IN OUTHWESTERN SCHOOL OF MEDICINE; IATED HEALTH SCIENCES PROFESSIONS: INHANCE PREVENTIVE CARE FOR PEOPI THER OUTREACH EDUCATION SERVICE: SCREENINGS AND FREE SCREENINGS IONAL HEALTH CARE SYSTEM RECEIVED CENTER FOR THE REGION IN 2012, 71 AL HEALTH CARE SYSTEM'S EMERGENCY OF 214 VISITS PER DAY COMMUNITY OF PARTICIPATION OF PROVIDES FUNDING WID THE FOLLOWING TYPES OF COMEN THE FOLLOWING TYPES OF COMEN INFORMATION, AS WELL AS VARIETY OF CARE UNITED REGIONAL HEALTH COSTITUTED REGIONAL COMMUNITY BEINGLING COSTITUTED REGIONAL COMMUNITY BEINGLING COSTITUTED REPORT)	ES AND 31 ER BEDS IN ADDITIONAL PROGRAMS RESIDENTS IN TRAINING PARTNERSHIP WITH THE STUDENTS IN NURSING, ALSO STUDY HERE LE OF ALL AGES THROUGH OTHER SERVICES ARE AT COMMUNITY HEALTH OF PATIENTS WERE SEEN Y DEPARTMENT IS STAFFED ONNECTIONS UNITED COUNTY AND ITS ILBARGER AND YOUNG FOR A NUMBER OF MUNITY EDUCATION J NEWSLETTER, SENT TO L SERVICES, 55-DF COMMUNITY HEALTH ARE SYSTEM PROVIDES F\$17,078,253 (FORM 990 CARE PROGRAMS OF 79,449 WHICH INCLUDED INICS \$6,165,629
4b	(Code	e ) (Expenses	\$	including grants of \$	) (Revenue \$	)
4c	(Code	e ) (Expenses	\$	ıncludıng grants of \$	) (Revenue \$	)
<b>A</b> e <sup>1</sup>	0.11		- Cahadul- O )			
4d		er program services (Describe i enses \$	n Schedule O ) including grants of	\$	) (Revenue \$	)
4e		l program service expenses ►	221,150,548		·	

art IV	Check	dist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		N o
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		N o
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		N o
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🗗	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
L2a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
L4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
L <b>5</b>	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
l <b>6</b>	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
L <b>7</b>	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
<b>.8</b>	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
L <b>9</b>	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
<b>20a</b>	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Par	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	-	 Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   208		103	110
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0	1		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	<b> </b>		
Ī	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
32	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		110
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country 🕨			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	W			NI -
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
62	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
	organization solicit any contributions that were not tax deductible as charitable contributions?  If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			110
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	_		NI -
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year   7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	•		
	contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
LO	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
Ь	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	-		
	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )	_		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
L4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. 

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ıe Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		No

### **Section C. Disclosure**

- 17 List the States with which a copy of this Form 990 is required to be filed▶
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization STEPHEN A CALVERT 1600 ELEVENTH STREET WICHITA FALLS, TX (940)764-8624

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII . . . . . .

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter-0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations	
1) DOUG KUNKLE	1 0										
CHAIR	0 0	Х		Х				0	0	0	
(2) MIKE ELYEA	1 0										
SECRETARY/TREASURER		Х		х				0	0	0	
(3) LARRY COOK	0 0 1 0				$\vdash$	<del>                                     </del>					
		Х		х				0	0	0	
CHAIR-ELECT  4) BARRY HARDIN	0.0										
4) BARRI HARDIN	1 0	Х						0	0	0	
DIRECTOR	0 0										
5) R KEN HINES	1 0	х						0	0	0	
DIRECTOR	0 0	,,						, and the second		ū	
6) CARLA NICHOLS	1 0	x						0	0	0	
DIRECTOR	0 0	^							U	U	
7) GARY OZIER MD	1 0										
DIRECTOR	0 0	Х						24,000	0	0	
(8) ASHVIKUMAR PATEL MD	10										
DIRECTOR		Х						83,980	0	0	
9) BLAKE ANDREWS	0 0										
		Х						0	0	0	
DIRECTOR (10) HOWARD FARRELL	0.0				_						
10) HOWARD FARRELL	1 0	Х						0	0	0	
DIRECTOR	0 0				_						
11) PAUL FOLEY	1 0	х						0	0	0	
DIRECTOR	0 0	,						Ů	<u> </u>	ŭ	
12) DON HAMLIN	1 0	x						0	0	0	
DIRECTOR	0 0	^						o o	U	U	
13) KEVIN THOMAS MD	1 0								_	_	
DIRECTOR	0 0	Х						174,022	0	0	
14) YVONNE HEARN MD	10										
DIRECTOR	0.0	Х						0	0	0	
(15) LINDA YEAGER	0 0										
		Х						0	0	0	
DIRECTOR (16) PHYLLIS COWLING	0 0 40 0				$\vdash$						
10/ TITLES COWLING		х		х				636,078	0	40,275	
	1 20		1	l	1	1		1			
PRESIDENT & CEO	2 0			-							
PRESIDENT & CEO 17) LEO LANE	10	Х						0	0	0	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below	more pers and	than on is a dii	one bot	not box h ar or/tr	check, unler officerustes Highest	ess er	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
	dotted line)	Individual trustee or director	Institutional Trustee		emplo,ee	) t compensated	¥			
(18) NANCY TOWNLEY	40 0			×				339,998	0	48,848
SR VP OF OPERATIONS	2 0									10,010
(19) ROBERT PERT CHIEF FINANCIAL OFFICER	40 0			х				347,873	0	50,933
(20) JOHN SCOTT HOYER MD	40 0									
VP OF MEDICAL AFFAIRS	2 0			Х				327,397	0	51,175
(21) PAMELA BRADSHAW	40 0			х				242,271	0	45,189
VP OF NURSING SERVICES	0 0							272,271		43,103
(22) STEPHANIE JO BROWN	40 0			_				162 622	0	20 217
VP OF MARKETING	0 0			Х				163,633	0	28,217
(23) RICHARD CARPENTER	40 0			Х				185,186	0	44,437
VP OF FACILITIES	0 0									
(24) TERESA SCARBOROUGH	40 0					x		134,485	0	15,682
RN (25) MATTHEW BAKER	0 0 40 0									
DIRECTOR OF PHARMACY	0 0					х		131,606	0	37,279
(26) JERRY MARSHALL	40 0					,,		124 225		25.024
DIRECTOR OF INFORMATION SVS	0.0					X		131,226	0	26,831
(27) JAMES BEASLEY	40 0								_	
PHARMACY MANAGER	0.0					X		130,257	0	17,382
(28) DWAYNE MCKEE	40 0									
DIRECTOR OF CI/BI	0 0					X		130,216	0	27,784
								,	<u>,                                      </u>	
1b Sub-Total			•			<u> </u>				
c Total from continuation sheets t	•									
d Total (add lines 1b and 1c)	<u> </u>					•		3,182,228	0	434,032

\$100,000 of reportable compensation from the organization▶50

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person			
	Services reliabled to the organization in the services, complete services for such person	5		Νo

### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
CLINICAL PARTNERS- WF PA , 7032 COLLECTION CENTER DRIVE CHICAGO IL 60693	ANESTHESIA SERVICES	3,121,202
TITANIUM EMERGENCY GROUP LLP , PO BOX 3407 WICHITA FALLS TX 76307	ER PHYSICIAN SVCS	1,616,365
NORTH CENTRAL TX MED FOUNDATION , 1301 3RD STREET STE 200 WICHITA FALLS TX 76301	RESIDENCY PROGRAM	825,152
STRASBERGER PRICE , PO BOX 501100 DALLAS TX 76302	LEGAL SERVICE	660,286
GARY BAKER ASSOCIATES , 4309 OLD JACKSBORO HWY STE D-5 WICHITA FALLS TX 76302	ARCHITECTUAL SVCS	478,989

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization  $\blacktriangleright$ 40

Part V	/##1	Statement of						
		Check if Sched	ule O contains a respoi	nse to any question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
(0	1a	Federated cam	paigns 1a					
Contributions, Giffs, Grants and Other Similar Amounts	ь	Membership du	ıes <b>1b</b>					
Gra	c	Fundraising ev						
S, ( Ar	_			1 002 404				
Giffi ilar	d	Related organiz		1,802,484				
is,	e	Government grant	rs (contributions) 1e					
tior :r S	f	All other contribution	ons, gifts, grants, and <b>1f</b>	137,650	į	j		İ
tributio Other	و ا		ions included in lines	127.650	ł	i		
ntri d O	9	1a-1f \$	one medaca in inico	137,650				
Con1 and	h	Total. Add line:	s 1 a - 1 f	· · · •	1,940,134			
				Business Code				
Program Serwce Revenue	2a	PATIENT SERVICE	REVENUE	621110	295,955,554	295,955,554		
	ь	SUPPORTING REVI	ENUE	900099	322,999	322,999		
e l	c	RELATED RENTAL	REVENUE	900099	479,016	479,016		
er vi	d							
3	e							
graf	f	All other progra	am service revenue					
₽Ç		T-4-1 A dd l	- 2- 25		206 757 560			
	g 3	Total. Add line:			296,757,569			
			come (including dividen ar amounts)		4,398,116			4,398,116
	4	Income from inves	stment of tax-exempt bond	proceeds 🕒 🕨	0			
	5	Royalties .		🕨	0			
			(ı) Real	(II) Personal				
	6a	Gross rents						
	Ь	Less rental expenses						
	C	Rental income or (loss)	0	0				
	d		me or (loss)		0			
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	170,603,600	55,297				
	b	Less cost or other basis and	174,473,533	4,232,180				
		sales expenses						
	C .	Gain or (loss)	-3,869,933	-4,176,883	9 046 916			0.046.016
	d   8a		ss)		-8,046,816			-8,046,816
Other Revenue	J Gu	Gross income fevents (not inc \$	luding s reported on line 1c)					
i di			а					
,th	b		penses b					
o	c 9a	Gross income f	(loss) from fundraising from gaming activities ne 19	events 🛌	0			
			а					
	b		penses <b>b</b>		_			
	10-		(loss) from gaming acti	vities	0			
	10a	Gross sales of returns and allo						
	ь	Less costofa	oods sold <b>b</b>					
	c		(loss) from sales of inv	entory <b>"</b>	0			
		Mıscellaneou	s Revenue	Business Code				
	11a							
	ь							
	С							
	d	All other reven	ue					<u> </u>
	e	Total. Add lines	s 11a-11d	🕨	0			
	12	Total revenue.	See Instructions .	🗚				1
	I			-1	295,049,003	296,757,569		-3,648,700

	Statement of Functional Expenses n 501(c)(3) and 501(c)(4) organizations must complete all columns Al	Lother organizat	ione must comp	loto column (A.)	
ectic	Check if Schedule O contains a response to any question in this Pa				Г
Do no	t include amounts reported on lines 6b, , 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	6,028,113	6,028,113		'
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	2,551,508	1,913,631	637,877	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	92,283,888	69,212,916	23,070,972	
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	2,638,462	1,978,847	659,616	
9	Other employee benefits	6,097,450	4,573,088	1,524,362	
10	Payroll taxes	6,590,681	4,943,011	1,647,670	
l1	Fees for services (non-employees)				
а	Management	0			
b	Legal	260,443		260,443	
c	Accounting	178,780		178,780	
d	Lobbying	0			
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	414,862		414,862	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	30,744,304	23,192,313	7,551,991	
L <b>2</b>	Advertising and promotion	1,090,081	817,561	272,520	
.3	Office expenses	4,392,377	3,686,612	705,765	
.s .4					
	Information technology	939,792	704,844	234,948	
5	Royalties	0			
6 _	Occupancy	3,416,142	2,562,107	854,036	
.7 .8	Travel	612,713	459,535	153,178	
.9	Conferences, conventions, and meetings	326,629	8,424	318,205	
20	Interest	4,370,986	4,370,986		
<b>1</b>	Payments to affiliates	0	, , ,		
2	Depreciation, depletion, and amortization	17,781,633	17,781,633		
3	Insurance	2,810,466	2,810,466		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	MEDICAL SUPPLIES	47,207,120	47,207,120		
b	BAD DEBT EXPENSE	25,543,565	25,543,565		
c	EQUIPMENT RENTAL & MAINT	2,006,088	1,504,566	501,522	
d	PROGRAM EXPENSES	850,557	850,557	0	
e	All other expenses	1,333,648	1,000,653	332,995	
25	<b>Total functional expenses.</b> Add lines 1 through 24e	260,470,290	221,150,548	39,319,742	
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

1   Cash—non-interest-beaming   A   Fee     2   Savings and temporary cash investments   A   Fee     3   Pledges and grants receivable, net   G   G     4   Accounts receivable, net   G   G     5   Leans and other receivables from current and former officers, directors, trustees, key enchesised and other receivables from current and former officers directors, trustees, key enchesised in the property of the pr	Pai	rt X	<b>Balance Sheet</b> Check if Schedule O contains a response to any question in this Part X			
2   Savings and temporary cash investments						
1		1	Cash—non-interest-bearing	4,799	1	4,368
A Accounts receivable, net   21,592,447   4   23,391,298		2	Savings and temporary cash investments	67,733,670	2	48,351,751
Solution and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L.    Coans and other receivables from other disqualified persons (as defined under section 4936 (f)(1)), persons described in section 4936 (f)(1)), persons described in section 4936 (f)(1)), persons described in section 501 (f)(9) voluntary employees beneficiary organizations of section 501 (f)(9) voluntary employees beneficiary organizations (see instructions) 50 (f)(9) voluntary employees and described for use 51,519,333 (g) voluntary employees beneficiary organizations (see instructions) 50 (f)(9) voluntary employees and described for the search seed to the second of the second for the second fo		3	Pledges and grants receivable, net	0	3	0
### Page 25  ###		4	Accounts receivable, net	21,592,447	4	23,931,293
1		5	employees, and highest compensated employees Complete Part II of		-	0
9 Prepale expenses and deferred charges	×	6	4958(f)(1)), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary			
9 Prepale expenses and deferred charges	ē					
9 Prepale expenses and deferred charges	8	7	Notes and loans receivable, net	0	7	0
10a		8	Inventories for sale or use	, ,	_	5,729,864
Complete Part VI of Schedule D   10a   366,715,138   10c   165,877,429   11   17,667,488   10c   165,877,429   11   17,667,488   10c   165,877,429   12   17,662,726   11   237,892,538   12   17,662,726   11   237,892,538   12   17,662,726   11   237,892,538   12   17,662,726   13   17,662,726   13   17,662,726   14   17,662,726   14   17,662,726   14   17,662,726   14   17,662,726   14   17,662,726   15   18,626,726   16   18,627,726   16   18,627,726   17   18,626,726   17   18,626,726   18   18,627,726   18   18,628,736   16   18,627,726   16   18,627,726   17   18,628,736   17   18,628,736   17   18,628,736   18   17,688,536   17   17,688,536   1		9	Prepaid expenses and deferred charges	2,053,435	9	3,322,808
11   Investments—publicly traded securities   178,626,728   11   237,692,538   12   27,692,538   12   27,692,538   12   27,692,538   12   27,692,538   13   237,692,538   13   237,692,538   13   237,692,538   13   237,692,538   13   237,692,538   13   237,692,538   13   237,692,538   13   237,692,538   13   237,692,538   14   0   0   13   0   0   14   0   0   15   0   0   15   0   0   15   0   0   15   0   0   0   15   0   0   0   15   0   0   0   0   0   0   0   0   0		10a				
12   Investments—other securities See Part IV, line 11   0   12   0   0   14   13   0   0   14   14   16   14   16   16   15   16   17   17   18   18   18   19   19   19   19   19		ь	Less accumulated depreciation 10b 202,737,709	167,667,488	10c	165,977,429
13		11	Investments—publicly traded securities	178,626,726	11	237,892,538
14		12	Investments—other securities See Part IV, line 11	0	12	0
15		13	Investments—program-related See Part IV, line 11	0	13	0
16   Total assets. Add lines 1 through 15 (must equal line 34)   469,825,499   16   516,237,676     17		14	Intangible assets	0	14	0
17		15	Other assets See Part IV, line 11	26,331,001	15	31,027,625
18   Grants payable		16	Total assets. Add lines 1 through 15 (must equal line 34)	469,825,499	16	516,237,676
Property of the property of the part of t		17	Accounts payable and accrued expenses	17,688,585	17	23,902,049
20 Tax-exempt bond liabilities		18	Grants payable	0	18	0
Secured mortgages and notes payable to unrelated third parties   Description		19	Deferred revenue	0	19	0
Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		20	Tax-exempt bond liabilities	93,740,740	20	92,706,354
Unsecured notes and loans payable to unrelated third parties	Ø	21	Escrow or custodial account liability $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$	0	21	0
Unsecured notes and loans payable to unrelated third parties	iiitie	22				
Unsecured notes and loans payable to unrelated third parties	qе		persons Complete Part II of Schedule L	0	22	0
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		23	Secured mortgages and notes payable to unrelated third parties	0	23	0
and other liabilities not included on lines 17-24) Complete Part X of Schedule D		24	Unsecured notes and loans payable to unrelated third parties	0	24	0
26 Total liabilities. Add lines 17 through 25		25	and other liabilities not included on lines 17-24) Complete Part X of Schedule			
Organizations that follow SFAS 117 (ASC 958), check here F and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets						<u> </u>
lines 27 through 29, and lines 33 and 34.		26		135,401,745	26	132,229,127
30 Capital stock or trust principal, or current funds	on do		• • • • • • • • • • • • • • • • • • • •			
30 Capital stock or trust principal, or current funds	ĕ	27		334 423 754	27	384 008 549
30 Capital stock or trust principal, or current funds	<u>ଅ</u>					· · ·
30 Capital stock or trust principal, or current funds	<u> </u>					
30 Capital stock or trust principal, or current funds	ŭ	29	·		29	
30 Capital stock or trust principal, or current funds	<u> </u>		- · · · · · · · · · · · · · · · · · · ·			
31 Paid-in or capital surplus, or land, building or equipment fund   31	9	30	-		30	
33 Total net assets or fund balances	र्षे	31			31	
33 Total net assets or fund balances	Ass	32			32	
<b>34</b> Total liabilities and net assets/fund balances	ቖ	33	Total net assets or fund balances	334,423,754	33	384,008,549
	Z	34	Total liabilities and net assets/fund balances	469,825,499	34	516,237,676

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				৮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		295,0	049,003
2	Total expenses (must equal Part IX, column (A), line 25)	2		260.4	170,290
3	Revenue less expenses Subtract line 2 from line 1	3	34,578,71		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			123,754
5	Net unrealized gains (losses) on investments	5			L43,732
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-:	137,650
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			008,549
Par	t XII Financial Statements and Reporting			· · ·	•
	Check if Schedule O contains a response to any question in this Part XII				. $ abla$
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or rev a separate basis, consolidated basis, or both	ewed o	n		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepass, consolidated basis, or both	arate			
	Separate basis Consolidated basis Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t Single Audit Act and OMB Circular A-133?	he	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	require	<b>3b</b>		

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As Filed Data -

DLN: 93493319011583

**Employer identification number** 

OMB No 1545-0047

**SCHEDULE A** 

(Form 990 or 990EZ)

Name of the organization

UNITED REGIONAL HEALTH CARE SYSTEM

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

									75-19121			
	t I			blic Charity Sta						nstruction	ns.	
The o	rganı	zatıon ıs	not a priva	te foundation becaus	eitis (Forl	lınes 1 throu	ıgh 11, check	conly one b	ox)			
1	Г	A chur	ch, convent	ion of churches, or a	ssociation of	f churches d	escribed in <b>s</b> e	ection 170(	b)(1)(A)(i).			
2	Γ	A scho	ol described	d in <b>section 170(b)(</b> 1	L <b>)(A)(ii).</b> (At	tach Schedı	ule E)					
3	굣	A hosp	ital or a cod	perative hospital se	rvice organiz	zatıon descri	ıbed ın <b>sectio</b>	n 170(b)(1)	(A)(iii).			
4	$\Gamma$	A medi	cal researc	h organization opera	ted ın conjun	iction with a	hospital des	cribed in <b>se</b>	tion 170(b)(	1)(A)(iii)	. Enter the	
				ity, and state								
5	Г	Anorg	anızatıon op	erated for the benefi	t of a college	or universi	ty owned or o	perated by	a government	al unit de	scribed in	
		sect ior	170(b)(1)(	( <b>A)(iv).</b> (Complete P	art II )							
6	$\sqcap$	A feder	ral, state, or	local government o	r government	tal unıt desc	rıbed ın <b>secti</b>	ion 170(b)(:	L)(A)(v).			
7	Γ	Anorg	anization th	at normally receives	a substantia	al part of its	support from	a governme	ental unit or fi	om the ge	eneral public	
	_	described in <b>section 170(b)(1)(A)(vi).</b> (Complete Part II)										
8	<u> </u>		A community trust described in <b>section 170(b)(1)(A)(vi)</b> (Complete Part II )  An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross									
9	ı	_		•					•	-	· -	
		•		rities related to its e	•	=						
		its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses										
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III )										
10	Γ	An organization organized and operated exclusively to test for public safety See section 509(a)(4).										
11	Г			ganized and operate								
			•	ly supported organiz				•		ee <b>sectior</b>	<b>509(a)(3).</b> Check	
				ibes the type of supp <b>b</b> Type II <b>c</b>						n-functio	nally integrated	
e	Г			ox, I certify that the								
	'		_	ion managers and ot	-		,				•	
			on 509(a)(2)									
f			_	received a written d	etermınatıon	from the IR	S that it is a	Type I, Typ	e II, or Type	III suppo	rtıng organızatıo <u>n,</u>	
			this box	2006   11				•	6.1		Γ	
g			august 1/, / ng persons?	2006, has the organ	ization accep	oted any gift	or contributi	on from any	or the			
			<b>J</b> .	rectly or indirectly o	controls, eith	ier alone or t	ogether with	persons de	scribed in (ii)		Yes No	
				governing body of th	•		_	F			1g(i)	
				er of a person descr		_				<u> </u>	lg(ii)	
				lled entity of a perso			ahove?				g(iii)	
h		• •		ng information about						[	9(/	
••		110114	c the followi	ng mormation about	the support	ca organizat	1011(3)					
(i	) Nan	ne of	(ii) EIN	(iii) Type of	(iv) Is	the	(v) Did you	ı notıfv	(vi) Is	the	(vii) A mount of	
•	uppoi		(,	organization	organizati		the organiz	,	organizati		monetary	
or	ganiz	ation		(described on	col (i) lıs		ın col (i) d	•	col (i) org		support	
		lines 1 - 9 above your governing support? in the US?							S?			
				or IRC section (see	docume	nt?						
				instructions))		_		1			_	
				moeractions,)	Yes	No	Yes	No	Yes	No		
						1						

Sch	edule A (Form 990 or 990-EZ) 2012							Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	<u>iplete Pa</u>	rt III.)	
	endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) <b>Public support.</b> Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 20	)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV )							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	<b>First five years.</b> If the Form 990 is this box and <b>stop here</b>							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and <b>stop here.</b> The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	<b>►</b> □
b	<b>33</b> 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and <b>stop here.</b> The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,rF3	<b>▶</b> □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							<b>▶</b> ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose								
3	Gross receipts from activities that								
	are not an unrelated trade or								
	business under section 513			-					
4	Tax revenues levied for the								
	organization's benefit and either								
	paid to or expended on its behalf								
5	The value of services or facilities								
3	furnished by a governmental unit to								
	the organization without charge								
6	<b>Total.</b> Add lines 1 through 5								
	Amounts included on lines 1, 2,								
<i>7</i> a	and 3 received from disqualified								
	persons								
b	Amounts included on lines 2 and 3								
_	received from other than								
	disqualified persons that exceed								
	the greater of \$5,000 or 1% of the								
	amount on line 13 for the year								
С	Add lines 7a and 7b								
8	Public support (Subtract line 7c								
	from line 6 )								
_Se	ction B. Total Support								
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total		
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai		
9	A mounts from line 6								
10a	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties								
	and income from similar								
	sources								
Ь	Unrelated business taxable income (less section 511 taxes)								
	from businesses acquired after								
	June 30, 1975								
c	Add lines 10a and 10b								
11	Net income from unrelated								
11	business activities not included								
	in line 10b, whether or not the								
	business is regularly carried on								
12	Other income Do not include								
	gain or loss from the sale of								
	capital assets (Explain in Part								
	IV)								
13	Total support. (Add lines 9, 10c,								
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)			
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►		
	check this box and stop here	a Cunnaut Da					<u> </u>		
	ction C. Computation of Public			1.2		T I			
15	Public support percentage for 2012			13, column (T))		15			
16	Public support percentage from 2011	16							
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge					
17	Investment income percentage for 20				nn (f))	17			
					. , ,				
18	Investment income percentage from					18			
19a	33 1/3% support tests—2012. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization.								

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493319011583

OMB No 1545-0047

**SCHEDULE D** 

(Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organiza		Employer identification number						
JNITED REGIONAL HEALT	T CAKE SYSTEM		75-1912147					
	cations Maintaining Donor Adv Ition answered "Yes" to Form 990	vised Funds or Other Similar F , Part IV, line 6.						
<u> </u>		(a) Donor advised funds		(b) Funds and other accounts				
Total number at e	end of year							
Aggregate contri	butions to (during year)							
Aggregate grants	s from (during year)							
Aggregate value	at end of year							
	tion inform all donors and donor adviso ganization's property, subject to the or	ors in writing that the assets held in dor ganization's exclusive legal control?	nor advi	ısed <b>┌ Yes ┌ N</b> o				
used only for cha	- · · · · · · · · · · · · · · · · · · ·	onor advisors in writing that grant funds it of the donor or donor advisor, or for a						
art III Conserv	<b>vation Easements.</b> Complete ıf	the organization answered "Yes" t	to Forn	n 990, Part IV, line 7.				
Preservation Protection of Preservation		or education)	certifie	rically important land area d historic structure n of a conservation				
easement on the	e last day of the tax year							
T			<u> </u>	Held at the End of the Year				
	conservation easements		2a					
_	stricted by conservation easements		2b					
	ervation easements on a certified histo	2c						
historic structur	ervation easements included in (c) acc e listed in the National Register	2d						
		ed, released, extinguished, or terminate	ed by th	ne organization during				
the tax year ►								
Number of states	s where property subject to conservat	on easement is located ▶						
	zation have a written policy regarding t he conservation easements it holds?	the periodic monitoring, inspection, han	dling of	f violations, and <b>Yes No</b>				
Staff and volunte	eer hours devoted to monitoring, inspe	cting, and enforcing conservation easei	ments o	during the year				
A mount of exper ► \$		, and enforcing conservation easement	s durin	g the year				
Does each conso		d) above satisfy the requirements of sec	ction 17	70(h)(4)(B)(ı) <b>Yes No</b>				
balance sheet, a the organization	nd include, if applicable, the text of th 's accounting for conservation easeme		l stater	ments that describes				
	<pre>rations Maintaining Collection re if the organization answered "Y</pre>	s of Art, Historical Treasures, es" to Form 990, Part IV, line 8.	or Ot	her Similar Assets.				
If the organization works of art, hist	on elected, as permitted under SFAS 1 torical treasures, or other similar asse	16 (ASC 958), not to report in its reve ts held for public exhibition, education, o its financial statements that describe	or rese	earch in furtherance of public				
If the organization works of art, hist	on elected, as permitted under SFAS 1	16 (ASC 958), to report in its revenue ts held for public exhibition, education,	statem	nent and balance sheet				
(i) Revenues inc	cluded in Form 990, Part VIII, line 1			<b>F</b> \$				
(ii) Assets inclu	ded in Form 990, Part X			<b>►</b> \$				
If the organization	on received or held works of art, histor	ıcal treasures, or other sımılar assets f 116 (ASC 958) relatıng to these ıtems						
Revenues includ	ed in Form 990, Part VIII, line 1			<b>-</b> \$				
Assets included	ın Form 990, Part X			<b>▶</b> \$				

Part	•••• Organizations Maintaining Co	ollections of Art	t, His	<u>stori</u>	<u>cal Tr</u>	<u>easures, or (</u>	<u>Othe</u>	<u>r Similar Ass</u>	<u>ets (co</u>	ntınued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, c	heck	any of t	the following that	are a	ı sıgnıfıcant use o	fits	
а	Public exhibition		d	Γ	Loan	or exchange prog	ırams	5		
b	Scholarly research		e	$\Gamma$	Other	-				
c	Preservation for future generations									
4	Provide a description of the organization's c Part XIII	ollections and expla	aın ho	w the	y furthe	er the organizatio	n's e	xempt purpose in		
5	During the year, did the organization solicit									_
Do	assets to be sold to raise funds rather than							·	Yes	☐ No
Раг	Escrow and Custodial Arrang Part IV, line 9, or reported an ar						eu 1	es to Form 99	U,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?					itions or other as	sets		Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II and complete the	e follo	wing t	able	ı		T		
_								Amo	unt	
C	Beginning balance						1c			
d	Additions during the year						1d			
e	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on F	orm 990, Part X, Iır	ne 217	?					Yes	□ No
ь	If "Yes," explain the arrangement in Part XII								<u> </u>	<u> </u>
Pa	rt V Endowment Funds. Complete								-15	
1a	Beginning of year balance	(a)Current year 1,413,719	(D	Prior 1	year ,363,593		-	)Three years back (	<b>e)</b> Four ye	ears back
b	Contributions	2,120,123			50,126		_	105,377		
c	Net investment earnings, gains, and losses				50,120	03/0	+	100,577		
							_			
d	Grants or scholarships						_			
е	Other expenditures for facilities and programs									
f	Administrative expenses						+			
g	End of year balance	1,413,719		1,	413,719	1,363,5	93	1,293,792		
2	Provide the estimated percentage of the cur	rent vear end balan	ice (lir	ne 1a	. colum	n (a)) held as		L		
a	Board designated or quasi-endowment	79 410 %	(	5	,	(=,,, ==				
b	Permanent endowment > 20 590 %									
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	uld equal 100%								
За	Are there endowment funds not in the posse		zation	that	are held	d and administer	ed for	the		
	organization by								Yes	No
	(i) unrelated organizations		•					3a(i)		No
	(ii) related organizations						•	3a(ii)	+ +	
ь 4	If "Yes" to 3a(II), are the related organization. Describe in Part XIII the intended uses of t	•					•	<u>3b</u>	Yes	
	t VI Land, Buildings, and Equipme					10				
I GII	Description of property	circi occ roini o	, , , ,	(a)	Cost or o	other <b>(b)</b> Cost or o		(c) Accumulated	( <b>d</b> ) Boo	ok value
				basis	s (ınvestr	ment) basis (othe	er)	depreciation		
1a	_and					10,97	1,541			0,971,541
b I	Buildings					162,69		61,450,838		1,243,191
	_easehold improvements					,				<u> </u>
	Equipment					187,34	5,676	140,313,944	4	7,031,732
е (	Other						3,892	972,927		5,730,965
Tota	I. Add lines 1a through 1e <i>(Column (d) must e</i>	equal Form 990, Part	X, colu	umn (	B), line	10(c).)			16!	5,977,429

Part VII Investments—Other Securities. See	Form 990, Part X, line 17	2.	
(a) Description of security or category	(b)Book value	(c) Metho	d of valuation
(including name of security)		Cost or end-of	f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See		13.	
(a) Description of investment type	(b) Book value		d of valuation
		Cost or end-or	f-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lin	ie 15.		
(a) Descrip	tion		(b) Book value
(1) DUE FROM AFFILIATE			30,263,218
(2) DUE FROM PHYSICIANS			86
(3) INTEREST RECEIVABLE			320,790
(4) UNAMORTIZED BOND COST			443,531
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.	<u> </u>		31,027,625
Part X Other Liabilities. See Form 990, Part X			01,027,020
1 (a) Description of liability	(b) Book value		
Federal income taxes	0		
EST 3RD-PARTY PAYOR SETTLEMENT	5,524,511		
SELF-INSURANCE LIABILITY	10,096,213		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	15,620,724		
2. Fin 48 (ASC 740) Footnote In Part XIII, provide the tex		nization's financial stater	ments that reports the

Par	XI Reconciliation of Revenue per Audited Financial Statements With Revenue p	er F	leturn
1	Total revenue, gains, and other support per audited financial statements	1	283,771,772
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	-10,544,647
3	Subtract line <b>2e</b> from line <b>1</b>	3	294,316,419
4	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
a	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 414,862		
b	Other (Describe in Part XIII ) 4b 317,722		
С	Add lines <b>4a</b> and <b>4b</b>	4c	732,584
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	295,049,003
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
1	Total expenses and losses per audited financial statements	1	234,186,977
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments	1	
С	Other losses	1	
d	Other (Describe in Part XIII )	1	
e	Add lines <b>2a</b> through <b>2d</b>	2e	-180,072
3	Subtract line <b>2e</b> from line <b>1</b>	3	234,367,049
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 414,862		
b	Other (Describe in Part XIII )	1	
c	Add lines <b>4a</b> and <b>4b</b>	4c	26,103,241
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	260,470,290
	National Complete and Landau and		, -,

#### Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
RECONCILIATION OF REVENUE PER FINANCIAL STATEMENTS TO FORM 990	SCHEDULE D, PART XI, LINE 2D	REVENUE ON RETURN, NOT ON BOOKS BAD DEBT EXPENSE INCLUDED IN REVENUE ON AUDIT \$ (25,543,565) CONTRIBUTION EXPENSE INCLUDED IN REVENUES ON AUDIT \$ (144,751) CLASSIFICATION DIFFERENCES \$ (63)
RECONCILIATION OF EXPENSES PER FINANCIAL STATEMENTS TO FORM 990	SCHEDULE D, PART XII, LINE 2D	EXPENSES ON RETURN, NOT ON BOOKS PHYSICIAN INCOME INCLUDED IN EXPENSE ON AUDIT \$(180,072)
INTENDED USE OF THE ORGANIZATION'S ENDOWMENT FUNDS	SCHEDULE D, PART V, LINE 4	THE ENDOWMENT INCLUDES BOTH DONOR-RESTRICTED ENDOWMENT FUNDS AND FUNDS DESIGNATED BY THE BOARD OF DIRECTORS FUNDS ARE USED TO ADVANCE AND PROMOTE THE HEALTH AND WELL-BEING OF PEOPLE AND ORGANIZATIONS IN THE COMMUNITY AND SURROUNDING AREAS
RECONCILIATION OF REVENUE PER FINANCIAL STATEMENTS TO FORM 990	SCHEDULE D, PART XI, LINE 4B	INCOME ON RETURN, NOT ON BOOKS PHYSICIAN INCOME INCLUDED IN EXPENSE ON AUDIT \$180,072 CONTRIBUTION INCOME INCLUDED IN INCOME ON FORM 990 BUT NOT AUDITED FINANCIAL STATEMENTS \$137,650\$317,722
RECONCILIATION OF EXPENSES PER FINANCIAL STATEMENTS TO FORM 990	SCHEDULE D, PART XII, LINE 4B	EXPENSES ON RETURN, NOT ON BOOKS BAD DEBT EXPENSE INCLUDED IN REVENUE ON AUDIT \$ 25,543,565 CONTRIBUTION EXPENSE INCLUDED IN REVENUE ON AUDIT \$ 144,751 CLASSIFICATION DIFFERENCES \$ 63

OMB No 1545-0047

Open to Public Inspection

# **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization UNITED REGIONAL HEALTH CARE SYSTEM

Employer identification number

Da	rt I Financial Ass	sistance an	d Certain	Other Community E		5-191214/			
ГĊ	i illalicial As	sistance and	u Certaiii v	other community i	benefits at cost			Yes	No
1a	Did the organization hav	e a financial as	ssistance pol	icy during the tax year?	If "No," skip to questi	on 6a	1a	Yes	
b	If "Yes," was it a written	policy?					1b		
	If the organization had n financial assistance poli	nultiple hospita	ıl facılıtıes, ır	ndicate which of the follo		plication of the	10	163	
	A pplied uniformly to Generally tailored to	all hospital fac	ılıtıes	Applied uniforn	nly to most hospital fac	ilities			
3	Answer the following bas			nce eligibility criteria tha	at applied to the larges	t number of the			
а	Did the organization use If "Yes," indicate which					providing <i>fre</i> e care?	3a	Yes	
	┌ 100%	200% 🔽 0	ther		175 %				
b	Did the organization use						26	V	
	□ 200%    □ 250%    □					%	3b	Yes	
c	If the organization used criteria for determining e used an asset test or ot discounted care	eligibility for fre	e or discoun	ted care Include in the	description whether the	e organization			
4	Did the organization's file						4	Yes	
5a	provide for free or discounted care to the "medically indigent"?							Yes	
ь	If "Yes," did the organiz			expenses exceed the b	udgeted amount? .		<u>5a</u> 5b	Yes	
	If "Yes" to line 5b, as a care to a patient who wa	result of budge	t considerati	ons, was the organization		e or discounted	5c	163	No
6a	a Did the organization prepare a community benefit report during the tax year?						6a	Yes	-110
	If "Yes," did the organiz						6b	Yes	
	Complete the following t worksheets with the Sch	able using the		·	H instructions Do not	submit these		1.00	
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st				
	ancial Assistance and Means-Tested overnment Programs			(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		(f) Perce total exp	
а	Financial Assistance at cost (from Worksheet 1)			29,884,033	8,931,277	20,952,	756	8 9	20 %
b	Medicaid (from Worksheet 3, column a)			28,991,528	28,227,130	764,	398	0 3	30 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)			570,729	333,308	237,	421	0 1	00 %
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs			59,446,290	37,491,715	21,954,	575	9 3	50 %
е	Other Benefits Community health Improvement services and community benefit operations (from Worksheet 4)								
f	Health professions education (from Worksheet 5)			650,448	686,441	-35,	993		0 %
g	Subsidized health services (from Worksheet 6)			20,756,190	10,276,741	10,479,	449	4 4	60 %
h	Research (from Worksheet 7)						+		
'	Cash and in-kind contributions for community benefit (from Worksheet 8)			5,993,944		5,993,	_		50 %
J	<b>Total</b> . Other Benefits			27,400,582 86,846,872	10,963,182 48 454 897	16,437, 38,391	_		10 %

	rt II Community Building activities during the of the communities i	tax year, an									
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		rect off revenue		(e) Net communit building expense		(f) Perc total ex	
1	Physical improvements and housing										
2	Economic development										
3	Community support										
4	Environmental improvements										
5	Leadership development and training										
6	for community members  Coalition building										
7	Community health improvement										
8	Workforce development										
9	Other										
0	Total										
	Bad Debt, Medicar	e, & Collec	tion Practic	es						1	
ect 1	ion A. Bad Debt Expense  Did the organization report bad	d deht evnens	e in accordance	with Heathcare Fu	nancial M	anade	ment Δ	ssociation		Yes	No
L	Statement No 15?		e ili accordance	· · · ·					1		Νo
2	Enter the amount of the organi methodology used by the orga				e						
3	Enter the estimated amount of					2		25,543,565			
,	patients eligible under the org	anızatıon's fin	ancıal assıstanı	ce policy Explain i	n Part VI						
	the methodology used by the cany, for including this portion of				onale, if	3		2,554,357			
4	Provide in Part VI the text of t		·		nents tha		ribes b				
•	or the page number on which t										
ect	ion B. Medicare										
5	Enter total revenue received fi			•		5		91,764,888			
5	Enter Medicare allowable cost					6		89,256,751			
7 3	Subtract line 6 from line 5 Th Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	to which any osting method	shortfall reporte	ed in line 7 should l							
	Cost accounting system		st to charge rai	tio 🔽	<b>.</b> Other						
ect	ion C. Collection Practices										
9a	Did the organization have a wr	ıtten debt coll	ection policy du	ırıng the tax year?					9a	Yes	
b	If "Yes," did the organization's contain provisions on the colleassistance? Describe in Part V	ection practice	es to be followed	d for patients who a	re known	to qu	alify for	financial	9b	Yes	
Pa	t IV Management Comp	anies and I	Joint Ventur	<b>es</b> (owned 10% or more b	y officers, dire	ectors, t	ustees, ke	ey employees, and physici	ans—se	e instruct	ions)
	(a) Name of entity	(i	o) Description of pr activity of entity		(c) Organiz profit % o ownersh	r stock	,	1) Officers, directors, trustees, or key employees' profit % r stock ownership %	pro	e) Physic ofit % or ownershi	stock
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Part V	Facility Information										
Section	n A. Hospital Facilities	Licensed	General	Children's	Teaching	Ortic	Research	EP-2	ER-other		
smallest How ma organiza 1	order of size from largest to t—see instructions) iny hospital facilities did the ation operate during the tax year? ———	sed hospital	eral medical & surgical	ren's hospital	hing hospital	Critical access hospital	arch facility	ER-24 hours	ther		
Name, a	address, and primary website address		=							O ther (Describe)	Facility reporting group
1	UNITED REGIONAL HEALTH CARE SYSTEM 1600 ELEVENTH STREET WICHITA FALLS,TX 76301	x	x		х			х			
-											
		l	l	l	l	l	l	l			

Schedule H (Form 990) 2012

## Part V Facility Information (continued)

## Section B. Facility Policies and Practices

 $(Complete\ a\ separate\ Section\ B\ for\ each\ of\ the\ hospital\ facilities\ or\ facility\ reporting\ groups\ listed\ in\ Part\ V\ ,\ Section\ A\ )$ 

UNITED REGIONAL HEALTH CARE SYSTEM

Name of	hospital	facility	or facility	reporting	group

	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)		Yes	No
Com	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1		
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
	Indicate the tax year the hospital facility last conducted a CHNA 20  In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	3		
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital	<u> </u>		
	facilities in Part VI	4		
5	Did the hospital facility make its CHNA report widely available to the public?	5		
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website			
b	A vailable upon request from the hospital facility			
C	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply			
а	to date)  A doption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
e	Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
q				
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		<u></u>
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
	required by section 501(r)(3)?	8a		
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		

P	art V Facility Information (continued)			
	ancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 175 %			
11	If "No," explain in Part VI the criteria the hospital facility used		\ , <sub>-</sub> -	
	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes	
	If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	Asset level			
c	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
C				
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	Other (describe in Part VI)			
	ling and Collections		1	
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP			
	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Part VI)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	<u>-</u>			
C	Liens on residences			
d	Body attachments			
_	C Other similar actions (describe in Part VI)	1	I .	i

Page

P	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
e	Other (describe in Part VI)			
Po	olicy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires			
	the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	10	Yes	
	If "No," indicate why	1	1 03	
а				
b				
_				
<b>C</b>				
d	, and the same and			
	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
а				
_	can be charged			
b	, , , , , , , , , , , , , , , , , , , ,			
	maximum amounts that can be charged			
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided			
	emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		Νο
	If "Yes," explain in Part VI			1,0
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any			
	service provided to that individual?	22		Νo
	If "Yes," explain in Part VI			

Part V	Facility	Information	(continued

# Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

	2		
<u>Nan</u>	ne and address	Type of Facility (describe)	
1	WICHITA FALLS ENDOSCOPY CENTER	AMBULATORY SURGERY CENTER	
	1500 TENTH STREET		
	WICHITA FALLS,TX 76301		
2	TEXOMA CANCER CENTER	CANCER TREATMENT CENTER	
	5400 KELL WEST BLVD		
	WICHITA FALLS,TX 76301		
3			
4			
5			
6			
7			
8			
9			
10			

Schedule H (Form 990) 2012

### Part VI Supplemental Information

Complete this part to provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report
- **Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5c, 6<sub>1</sub>, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

Identifier	ReturnReference	Explanation
PART I, LINE 6A		THE ORGANIZATION'S COMMUNITY BENEFIT REPORT CAN BE OBTAINED BY REQUEST FROM UNITED REGIONAL ADMINISTRATION OFFICES OR COMMUNITY BENEFITS OFFICES THE COMMUNITY BENEFIT REPORT IS ALSO ON FILE WITH THE HEALTH AND HUMAN SERVICES COMMISSION OF THE STATE OF TEXAS
PART I, LINE 7		THE COST TO CHARGE RATIO CALCULATED IN WORKSHEET 2 WAS USED TO DETERMINE COST FOR LINES 7A,7BAND 7C ACTUAL COST PER GENERAL LEDGER WAS USED TO DETERMINE AMOUNTS ON LINE 7F,7G AND 7I

Identifier	ReturnReference	Explanation
PART I, LINE 7, COLUMN (F)		BAD DEBT EXPENSE OF \$25,543,565 WAS INCLUDED IN TOTAL EXPENSE ON FORM 990, PART IX, LINE 25, COLUMN (A), BUT WAS SUBTRACTED FROM TOTAL EXPENSE FOR PURPOSES OF CALCULATING THE PERCENTAGE OF TOTAL EXPENSE IN COLUMN (F)
PART I, LINE 7G		COSTS OF \$15,479,727 WERE INCLUDED IN SUBSIDIZED HEALTH SERVICES ON LINE 7G FOR COMMUNITY CLINICS

Identifier	ReturnReference	Explanation
PART III, LINE 2		THE ORGANIZATION'S BAD DEBT EXPENSE WAS
		CALCULATED USING THE EXPENSE REPORTED ON THE
		FINANCIAL STATEMENTS
PART III, LINE 3		THE ESTIMATED AMOUNT OF THE ORGANIZATION'S BAD
		DEBT EXPENSE ATTRIBUTABLE TO PATIENTS ELIGIBLE
		UNDER THE FINANCIAL ASSISTANCE POLICY WAS
		DETERMINED BY ESTIMATING THAT 10% OF THE BAD
		DEBT WOULD LIKELY BE CHARITY CARE THIS IS THE
		APPROXIMATE PERCENTAGE OF PATIENTS NOT
		COMPLETING THE PAPER WORK TO APPLY FOR CHARITY
		CARE BAD DEBT EXPENSE REPRESENTS GROSS CHARGES
		ADJUSTED FOR APPROPRIATE DISCOUNTS AND
		PAYMENTS ON ACCOUNTS

Identifier	ReturnReference	Explanation
PART III, LINE 4		AUDITED FINANCIAL STATEMENT FOOTNOTE
		ACCOUNTS RECEIVABLE ARE REDUCED BY AN
		ALLOWANCE FOR DOUBTFUL ACCOUNTS IN EVALUATING THE COLLECTABILITY OF ACCOUNTS RECEIVABLE,
		URHCS ANALYZES ITS PAST HISTORY AND IDENTIFIES
		TRENDS FOR EACH OF ITS MAJOR PAYER SOURCES OF
		REVENUE TO ESTIMATE THE APPROPRIATE ALLOWANCE
		FOR DOUBTFUL ACCOUNTS AND PROVISION FOR
		UNCOLLECTIBLE ACCOUNTS MANAGEMENT REGULARLY REVIEWS DATA ABOUT THESE MAJOR PAYER SOURCES OF
		REVENUE IN EVALUATING THE SUFFICIENCY OF THE
		ALLOWANCE FOR DOUBTFUL ACCOUNTS FOR
		RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED
		TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE,
		URHCS ANALYZES CONTRACTUALLY DUE AMOUNTS AND
		PROVIDES AN ALLOWANCE FOR DOUBTFUL ACCOUNTS AND A PROVISION FOR UNCOLLECTIBLE ACCOUNTS, IF
		NECESSARY (FOR EXAMPLE, FOR EXPECTED
		UNCOLLECTIBLE DEDUCTIBLES AND COPAYMENTS ON
		ACCOUNTS FOR WHICH THE THIRD-PARTY PAYER HAS
		NOT YET PAID, OR FOR PAYERS WHO ARE KNOWN TO BE
		HAVING FINANCIAL DIFFICULTIES THAT MAKE THE
		REALIZATION OF AMOUNTS DUE UNLIKELY) FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS.
		WHICH INCLUDES BOTH PATIENTS WITHOUT INSURANCE
		AND PATIENTS WITH DEDUCTIBLE AND COPAYMENT
		BALANCES DUE FOR WHICH THIRD-PARTY COVERAGE
		EXISTS FOR PART OF THE BILL, URHCS RECORDS A
		SIGNIFICANT PROVISION FOR UNCOLLECTIBLE
		ACCOUNTS IN THE PERIOD OF SERVICE ON THE BASIS OF
		ITS PAST EXPERIENCE, WHICH INDICATES THAT MANY PATIENTS ARE UNABLE OR UNWILLING TO PAY THE
		PORTION OF THEIR BILL FOR WHICH THEY ARE
		FINANCIALLY RESPONSIBLE THE DIFFERENCES BETWEEN
		THE STANDARD RATES (OR THE DISCOUNTED RATES IF
		NEGOTIATED OR PROVIDED BY POLICY) AND THE
		AMOUNTS ACTUALLY COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN
		EXHAUSTED IS CHARGED OFF AGAINST THE ALLOWANCE
		FOR DOUBTFUL ACCOUNTS URHCS ALLOWANCE FOR
		DOUBTFUL ACCOUNTS FOR SELF-PAY PATIENTS WAS
		APPROXIMATELY 93% SELF-PAY ACCOUNTS RECEIVABLE
		AT DECEMBER 31, 2012, AND DECEMBER 31, 2011 URHCS'
		WRITE-OFFS DECREASED APPROXIMATELY \$2,616,000 FROM APPROXIMATELY \$29,734,000 FOR THE YEAR
		ENDED DECEMBER 31, 2011, TO APPROXIMATELY
		\$27,118,000 FOR THE YEAR ENDED DECEMBER 31, 2012
		THIS DECREASE WAS PRIMARILY DUE TO MORE
		FAVORABLE COLLECTION RESULTS IN 2012 AS
		COMPARED TO 2011 AND CONSIDERATION OF THOSE
		RESULTS IN ESTIMATION OF THE ALLOWANCE FOR DOUBTFUL ACCOUNTS AT DECEMBER 31, 2012
PART III, LINE 8		UNITED REGIONAL RECEIVED SOLE COMMUNITY
PART III, LINE 8		PROVIDER STATUS IN 2012, THEREBY, INCREASING
		HOSPITAL REIMBURSEMENT BY APPROXIMATELY \$2
		MILLION IN 2012 ADDITIONALLY, UNITED REGIONAL
		HAS BEEN PROACTIVELY REDUCING COST OF CARE BY
		EXAMINING EXISTING CONTRACTS AND PROCESSES WHILE INCREASING QUALITY OF CARE (SEE VALUE
		BASED PURCHASING SCORES OF GREATER THAN 1)
		RESULTING IN A SURPLUS FOR 2012 THE HOSPITAL USES
		MEDICARE COST REPORT METHODOLOGY TO DETERMINE
		MEDICARE ALLOWABLE COST, WHICH APPORTIONS
		ROUTINE COSTS (ROOM AND BOARD) BASED ON
		MEDICARE OR MEDICAID DAYS TO TOTAL DAYS AND
		APPORTIONS ANCILLARY COSTS BASED ON PROGRAM CHARGES TO TOTAL CHARGES
<u>J</u>	I .	PHARGES TO TOTAL CHARGES

Identifier	ReturnReference	Explanation
ART III, LINE 9B		HOSPITAL PERSONNEL MAKE GOOD FAITH EFFORTS TO INFORM PATIENTS OF THE AVAILABILITY OF FINANCIAL ASSISTANCE, GOVERNMENTAL PROGRAMS AND ASSISTANCE IN APPLYING SECTION 6 6 OF THE CHARITY AND BAD DEBT POLICY STATES "AS SOON AS SUFFICIENT INFORMATION IS AVAILABLE CONCERNING THE PATIENT'S FINANCIAL RESOURCES AND ELIGIBILITY FOR GOVERNMENTAL ASSISTANCE, A DETERMINATION WILL BE MADE CONCERNING THE PATIENT'S ELIGIBILITY FOR CHARITY IN MOST CASES, THE DETERMINATION DECISION WILL BE MADE WITHIN 10 BUSINESS DAYS A WRITTEN NOTICE WILL BE MAILED TO THE PATIENT INFORMING THEM OF THE DETERMINATION DECISION NO COLLECTION EFFORTS WILL BE PURSUED ON A CHARITY ACCOUNT FOR THE ELIGIBLE AMOUNT AFTER
PART V, SECTION B, LINE 18E		NEITHER THE UNITED REGIONAL HEALTH CARE SYSTEM, NOR THIRD PARTIES AUTHORIZED BY URHCS, TAKE ANY ACTIONS UPON NON-PAYMENT FROM A PATIENT BEFORE MAKING A REASONABLE EFFORT TO DETERMINE IF THE PATIENT IS ELIGIBLE FOR THE FACILITY'S FINANCIAL ASSISTANCE POLICY

Identifier	ReturnReference	Explanation
PART V, SECTION B, LINE 20D		INDIVIDUALS WHO DID NOT HAVE INSURANCE AND QUALIFY FOR FINANCIAL ASSISTANCE CAN HAVE UP TO 100% OF THE HOSPITAL SERVICE CHARGES REDUCED TO ZERO INDIVIDUALS THAT PARTIALLY QUALIFY FOR ASSISTANCE WILL HAVE THEIR BILLS REDUCED LOWER THAN THE AGGREGATE OF THE THREE LOWEST NEGOTIATED COMMERCIAL INSURANCE RATES
PART VI, LINE 2	NEEDS ASSESSMENT	UNITED REGIONAL HEALTH CARE SYSTEM (URHCS) PROVIDES EMERGENCY, TRAUMA, OUTPATIENT AND SHORT TERM GENERAL ACUTE CARE INPATIENT CARE IN THE WICHITA FALLS AREA IN CONJUNCTION WITH OTHER INTERESTED ORGANIZATIONS, IT UNDERTAKES PROJECTS TO ASSESS THE HEALTHCARE NEEDS OF THE COMMUNITIES IT SERVES FOR EXAMPLE, URHCS COLLABORATES WITH OTHER COMMUNITY HEALTH ORGANIZATIONS TO CREATE A "HEALTHY WICHITA" REPORT WHICH IS UPDATED PERIODICALLY THIS REPORT ASSESSES THE HEALTHCARE SERVICES PROVIDED IN THE COMMUNITY TO COMPARE THE OUTCOMES TO STATE AND FEDERAL OUTCOMES AND DETERMINE IF THE COMMUNITY HEALTH NEEDS ARE BEING MET

Identifier	ReturnReference	Explanation
PART VI, LINE 3	ELIGIBILITY FOR ASSISTANCE	THE HOSPITAL INFORMS PATIENTS OF THE CHARITY CARE PROGRAM AND HOW TO APPLY FOR CHARITY CARE THIS IS DONE BY POSTING NOTICES IN PATIENT REGISTRATION AREAS AND PROVIDING WRITTEN NOTICES TO PATIENTS ALL PATIENT STATEMENTS HAVE AN ASSISTANCE APPLICATION ON THE REVERSE SIDE AND AN ALERT ON THE FRONT FOR THOSE ELIGIBLE OR INTERESTED IN APPLYING THIS INCLUDES ALL STATEMENT NOTIFICATIONS AND NOT JUST PATIENT SHARE STATEMENTS FURTHERMORE, IT IS THE POLICY OF URHCS TO ASSIST PATIENTS WITH INFORMATION AND RESOURCES FOR POTENTIALLY QUALIFYING FOR GOVERNMENTAL OR OTHER FINANCIAL ASSISTANCE PROGRAMS THE BUSINESS OFFICE WILL REFER THOSE PATIENTS WHO MAY QUALIFY FOR FINANCIAL ASSISTANCE FROM A GOVERNMENTAL PROGRAM TO THE APPROPRIATE PROGRAM, SUCH AS MEDICAID, COUNTY INDIGENT, CRIME VICTIMS, OR OTHER PROGRAM, OR TO THE HOSPITAL'S CONTRACTED ELIGIBILITY VENDOR FOR
PART VI, LINE 4	COMMUNITY INFORMATION	SCREENING FOR GOVERNMENTAL PROGRAM COVERAGE URHCS PRIMARY SERVICE AREA IS MADE UP OF THE CBSA OF WICHITA, ARCHER AND CLAY COUNTIES WICHITA COUNTY CONTAINS THE CITY OF WICHITA FALLS WHERE URHCS IS LOCATED ACCORDING TO THE HUMAN RESOURCES AND SERVICES ADMINISTRATION, US DEPARTMENT OF HEALTH AND HUMAN SERVICES, WICHITA COUNTY HAS SEVERAL CENSUS TRACTS FEDERALLY DESIGNATED AS MEDICALLY UNDERSERVED, INCLUDING CENSUS TRACT 102 WHERE URHCS IS LOCATED ARCHER AND CLAY COUNTIES HAVE BEEN DECLARED TO BE MEDICALLY UNDERSERVED COUNTIES 2010 CENSUS DATA FOR WICHITA COUNTY IS AS FOLLOWS MEDIAN HOUSEHOLD INCOME (2011) \$ 44,786 PER CAPITA INCOME (2011) \$ 23,292 UNDER AGE 18 CHILDREN BELOW POVERTY LEVEL (2011) 18 7% MEDIAN EARNINGS OF FULL-TIME WORKERS, FEMALE (2011) \$ 30,154 PERSONS BELOW POVERTY LEVEL (2011) 13 9% URHCS IS RECOGNIZED BY MEDICARE AS QUALIFYING FOR SOLE COMMUNITY HOSPITAL STATUS AND SERVES A DISPROPORTIONATE SHARE OF LOW-INCOME PATIENTS UNITED REGIONAL QUALIFIES AS A DISPROPORTIONATE SHARE HOSPITAL FOR BOTH THE MEDICARE AND

Identifier	ReturnReference	Explanation
PART VI, LINE 5	PROMOTION OF COMMUNITY HEALTH	THE HOSPITAL IS GOVERNED BY A BOARD OF DIRECTORS THAT REPRESENTS THE COMMUNITIES IN WHICH THE ORGANIZATION OPERATES URHCS EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN ITS COMMUNITY UNITED REGIONAL OPERATES A LEVEL 2 TRAUMA UNIT FOR THE REGION THE HOSPITAL CONTRACTS WITH A FAMILY RESIDENCY PROGRAM TO ASSIST IN TRAINING PRIMARY CARE PHYSICIANS AS WELL AS TRAINING COURSES FOR NURSING AND ALLIED HEALTH PROFESSIONALS FOR THE COMMUNITIES IT SERVES THE HOSPITAL PARTICIPATES IN MEDICAID AND IS THE MANDATED COUNTY HEALTHCARE FACILITY URHCS REINVESTS SURPLUS FUNDS IN THE FACILITIES TO ENSURE PATIENTS ARE PROVIDED WITH STATE OF THE ART MEDICAL CARE
PART VI, LINE 7	FILING OF COMMUNITY BENEFIT REPORT	URHCS FILES AN ANNUAL STATEMENT OF COMMUNITY BENEFIT STANDARDS (ASCBS) WITH THE STATE OF TEXAS THE CALCULATION OF COMMUNITY BENEFIT FOR THE ASCBS DIFFERS FROM THE CALCULATIONS REQUIRED FOR THE IRS SCHEDULE H REPORTING THEREFORE, THE INFORMATION REPORTED IN THE TWO REPORTS IS INCONSISTENT

Т

Т

Identifier	ReturnReference	Explanation
STATE FILING OF COMMUNITY BENEFIT REPORT	990 SCHEDULE H, PART VI	TX,

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Schedule I (Form 990)

## Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

2012

DLN: 93493319011583

pen to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

UNITED REGIONAL HEALTH CARE SYSTEM

Employer identification number

75-1912147

	janization's procedi er Assistance t		of grant funds in the U Organizations in t	nited States  the United States.	Complete if the o	organization answered	<b>✓ Yes</b>
<ul> <li>a) Name and address of organization or government</li> </ul>	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran or assistance
) MIDWESTERN STATE NIVERSITY 10 TAFT BOULEVARD CHITA FALLS,TX 76308	75-6001738	GOVERNMENTAL	120,000		,		CONTRIBUTION
SERVICE RGANIZATION OF ORTH TEXAS 50 50TH STREET BBOCK,TX 76413	80-0368789	501(C)(3)	5,900,000				CONTRIBUTION

Schedule I	(Form 990) 2012
Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
	Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	<b>(d)</b> A mount of non-cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
PROCESS TO MONITOR USE OF GRANT FUNDS IN U S		UNITED REGIONAL HEALTH CARE SYSTEM PROVIDES GENERAL CONTRIBUTIONS TO THE COMMUNITY AND NATIONAL CHARITIES FOR THE FURTHERANCE OF THEIR MISSION THE ORGANIZATIONS MAKE THEIR REQUESTS IN WRITING THESE CONTRIBUTIONS ARE REVIEWED AND APPROVED BY APPROPRIATELY AUTHORIZED BOARD ACTION, OR OFFICERS, OR EMPLOYEES AS APPROPRIATE IN THE CIRCUMSTANCE IN EACH INSTANCE OF SUCH CONTRIBUTION BEING MADE UNITED REGIONAL FOLLOWS UP WITH EACH ORGANIZATION TO MAKE SURE EACH CONTRIBUTION WAS USED FOR ITS INTENDED PURPOSE

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DLN: 93493319011583

OMB No 1545-0047

#### Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

2

7

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

**Compensation Information** 

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

lame	of the	organizat	ion	
JNITED	REGIO	NAL HEALTH	CARE	SYSTE

**Employer identification number** 

м 75-1912147 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments 굣 Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Νo 4b Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? **4**c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5a Νo 5b Any related organization? Νo If "Yes." to line 5a or 5b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? Yes Yes Any related organization? If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MI:	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation	
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990	
See Additional Data Table								

Schedule J (Form 990) 2012

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Also complete this part for any additional information									
<b>Ident if ier</b>	Return Reference	Explanation							
BENEFITS PROVIDED BY THE ORGANIZATION		DUES FOR THE WICHITA FALLS COUNTRY CLUB ARE PAID FOR THE FOLLOWING STAFF MEMBERS IN ORDER FOR THE HOSPITAL TO HAVE USE OF THE FACILITIES FOR BUSINESS USE SINCE MEMBERSHIPS CANNOT BE HELD IN A COMPANY NAME THE DUES ARE \$476 25 PER MONTH, OR \$5,715 PER YEAR ANY PERSONAL CHARGES INCURRED ARE REQUIRED TO BE PAID BY THE EMPLOYEE PHYLLIS COWLING RICHARD CARPENTER ROBERT PERT							
PARTICIPATION IN A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN		UNITED REGIONAL HEALTH CARE SYSTEM OFFERS A DEFERRED COMPENSATION PLAN CERTAIN MANAGEMENT AND HIGHLY COMPENSATED EMPLOYEES MAY ELECT TO PARTICIPATE, IF ELIGIBLE, IN A DEFERRED COMPENSATION PLAN WHICH IS IN COMPLIANCE WITH THE IRC SECTION 457(F), ELIGIBLE DEFERRED COMPENSATION PLAN SPONSORED BY A TAX EXEMPT ORGANIZATION THE FOLLOWING INDIVIDUALS PARTICIPATED IN THE PLAN DURING THE 2012 TAX YEAR NAME AMOUNT							
COMPENSATION CONTINGENT ON THE ORGANIZATION'S NET EARNINGS	6B	A RANGE BETWEEN 20% AND 25% OF ANNUAL BONUS IS BASED ON CONSOLIDATED NET OPERATING INCOME OTHER BONUS CRITERIA INVOLVE QUALITY SCORES, SERVICE SCORES AND INDIVIDUAL GOALS							

Schedule J (Form 990) 2012

Software ID: Software Version:

**EIN:** 75-1912147

Name: UNITED REGIONAL HEALTH CARE SYSTEM

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name (B) Breakdown of W 2 and/or 1000 MISC compensation (C) Deferred (D) Nontayable 
(A) Name		<b>(B)</b> Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Deferred		(E) Total of columns	(F) Compensation reported in prior Form	
		I incentive I '		(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ	
KEVIN THOMAS MD	(i) (ii)	174,022 0	0	0	0	0	174,022 0		
PHYLLIS COWLING	(ı) (ıı)	420,129 0	130,083 0	85,866 0	29,000 0	11,275 0	676,353 0	0	
NANCY TOWNLEY	(i) (ii)	259,993 0	72,652 0	7,353 0	23,307 0	25,541 0	388,846 0	0	
ROBERT PERT	(I) (II)	257,906 0	67,834 0	22,133 0	23,500 0	27,433 0	398,806 0	0 0	
JOHN SCOTT HOYER MD	(I) (II)	255,967 0	64,100 0	7,330 0	23,292 0	27,883 0	378,572 0	0 0	
PAMELA BRADSHAW	(I) (II)	198,329 0	0 0	43,942 0	18,566 0	26,623 0	287,460 0	0 0	
STEPHANIE JO BROWN	(i) (ii)	131,752 0	22,488 0	9,393 0	17,491 0	10,725 0	191,849 0	0 0	
RICHARD CARPENTER	(i) (ii)	156,746 0	24,478 0	3,961 0	18,018 0	26,418 0	229,622 0	0 0	
TERESA SCARBOROUGH	(I) (II)	126,981 0	7,450 0	54 0	0 0	15,682 0	150,167 0	0 0	
MATTHEW BAKER	(I) (II)	131,419 0	0 0	187 0	7,761 0	29,518 0	168,885 0	0 0	
JERRY MARSHALL	(i) (ii)	124,851 0	0 0	6,375 0	7,557 0	19,274 0	158,057 0	0	
DWAYNE MCKEE	(I) (II)	129,472 0	0	745 0	7,258 0	20,526 0	158,000 0	0	

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2012

OMB No 1545-0047

Schedule K (Form 990)

## **Supplemental Information on Tax Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions.

Open to Public **Inspection** 

Internal Revenue Service Name of the organization

Department of the Treasury

UNITED REGIONAL HEALTH CARE SYSTEM

Employer identification number

	ITED REGIONAL HEALTH CARE	SYSTEM								75-	5-1912147 <b>(h)</b> On (1) D				
Р	art I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date issued	<b>(e)</b> Issue	price	(f	<b>f)</b> Descriptio	n of purpose	<b>(g)</b> De	(g) Defeased		On alf of uer		Pool ncing
										Yes	No	Yes	No	Yes	No
A	NORTH TEXAS HEALTHCARE FACILITIES DEVELOPMENT	90-0049824	662823BS1	08-13-2003	34,51			AND CARDIO			l x		Х		Х
В	NORTH TEXAS HEALTHCARE FACILITIES DEVELOPMENT	90-0049824	662823CG6	07-12-2007	93,89	1,074		STRUCTION			х		Х		Х
Pa	Part II Proceeds														
						4		В	ı		С			D	
1	A mount of bonds retired			0		0									
2	Amount of bonds legally defeas			0		0									
3	Total proceeds of issue	,	34,519,	,436	g	3,891,074									
4	Gross proceeds in reserve fund			3,477,	,883		4,384,937								
5	Capitalized interest from proce			0		0									
6	Proceeds in refunding escrows			0	2	6,749,095									
7	Issuance costs from proceeds					476,	,750		2,757,042						
8	Credit enhancement from proce	eeds					0		0						
9	Working capital expenditures fi	rom proceeds					0		0						
10	Capital expenditures from proc	eeds				30,564,	,803	6	50,000,000						
11	Other spent proceeds						0		0						
12	Other unspent proceeds						0		0						
13	Year of substantial completion				20	06		20:	L O						
					Yes	No		Yes	No	Yes	N	<u> </u>	Yes		No
14	Were the bonds issued as part	of a current refundi	ng issue?			Х			Х						
15	Were the bonds issued as part	of an advance refur	nding issue?			Х		Х							
16	Has the final allocation of proc	eeds been made?			Х			Х							
17	Does the organization maintair allocation of proceeds?	zation maintain adequate books and records to support the final ceeds?						Х							
Pa	rt IIII Private Business Us	se												•	
								В			С			D	
	Was the surrenger to a surface of a surface				Yes	No	·	Yes	No	Yes	N	0	Yes		No

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Schedule K (Form 990) 2012

Part III Private Business Use (Continued)

				A		В		С		D
			Yes	No	Yes	No	Yes	No	Yes	No
3a 	Are there any management or service contracts that may result in private of bond-financed property?			×		х				
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina property?									
С	Are there any research agreements that may result in private business use financed property?	e of bond-		Х		Х				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed proper									
4	Enter the percentage of financed property used in a private business use b other than a section $501(c)(3)$ organization or a state or local government			0 00000%		0 00000%		9/6		%
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government			0 00000%		0 00000%				%
6	Total of lines 4 and 5			0 00000%		0 00000%		9/6		%
7	Does the bond issue meet the private security or payment test?									
8a	Has there been a sale or disposition of any of the bond financed property to nongovernmental person other than a $501(c)(3)$ organization since the bon issued?			х		х				
ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of			%		%		9/6		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations 1 141-12 and 1 145-2?			Х		Х				
9	Has the organization established written procedures to ensure that all none bonds of the issue are remediated in accordance with the requirements unclean Regulations sections 1 141-12 and 1 145-2?		x		x					
Par	IV Arbitrage						l			
		Α			В		С		D	
		Yes	No	Yes	No	Ye	es	No	Yes	No
1	Has the Issuer filed Form 8038-T?		Х		Х					
2	If "No" to line 1, did the following apply?									
а	Rebate not due yet?		Х		Х					
b	Exception to rebate?		Х		Х					
С	No rebate due?		Х		Х					
	If you checked "No rebate due" in line $2c$ , provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?		Х		Х					
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		Х					
b	Name of provider	0		0						
	Term of hedge									
d	Was the hedge superintegrated?									
e	Was a hedge terminated?									

Part IV Arbitrage (Continued)

**Identifier** 

**Return Reference** 

		A B		С	С				
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		х		Х				
b	Name of provider	0		0					
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х		х				
7	Has the organization established written procedures to monitor the requirements of section 148?	х		×					
Pa	rt V Procedures To Undertake Corrective Action								
		А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?		Х		Х				
D	art VI Supplemental Information Complete this part to pr	ovide addition	al information	on for respon	ses to allest	ions on Sche	adula K (saa	instructions	<u> </u>

Schedule K (Form 990) 2012

**Explanation** 

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493319011583

## Schedule L Tr

(Form 990 or 990-EZ)

**Transactions with Interested Persons** 

► Complete if the organization answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2012

Open to Public Inspection

Department of the Treasury
nternal Revenue Service

Name of the organization
UNITED REGIONAL HEALTH CARE SYSTEM

Employer identification number
75-1912147

	ete if the organi of disqualified p	erson (b) Re	(b) Relationship between disqualified (c) Description of transaction					(c) Description of transaction			( <b>d)</b> Corr	ected
		(3)		lorganızatı	· .	(-)		Tipeloli of cransacc			Yes	No
Enter the am		urred by organiz		_	qualified perso	_	•	ınders	ection \$ \$	I		
								•	<b>-</b> \$			
								-	<b>Γ</b> Ϡ .			
<b>t III Loa</b> Com	ns to and/o	r From Inter	r <b>ested Pe</b> red "Yes" or	e <b>rsons.</b> n Form 990	-EZ, Part V, lı	ne 38a, or Fo		o, Par	•	e 26, o	rıfthe	
Com Com orga Name of erested	ns to and/o plete if the orga nization reporte	r From Internization answerd an amount on hip (c) Purpose	rested Pered "Yes" of Form 990,	ersons. n Form 990 Part X, line to he	-EZ, Part V, lı	ne 38a, or Fo <b>(f)</b> Balance due	rm 990	In	(h Appro	) oved ord or	r if the  (i)Wr agreer	
Com organ Name of erested	ns to and/o plete if the orga nization reporte (b) Relations	r From Internization answerd an amount on hip (c) Purpose	rested Pered "Yes" or Form 990, or from t	ersons. n Form 990 Part X, line to he	-EZ, Part V, li 5, 6, or 22 (e) Original principal	<b>(f)</b> Balance	rm 99(	In	t IV, lin	) oved ord or	(i)Wr	ment
Com Com orga Name of erested	ns to and/o plete if the orga nization reporte (b) Relations	r From Internization answerd an amount on hip (c) Purpose	rested Pered "Yes" or Form 990, or from to organization	ersons.  n Form 990 Part X, line to he on?	-EZ, Part V, li 5, 6, or 22 (e) Original principal	<b>(f)</b> Balance	rm 990 (g) defa	In ult?	(h Appro by boa	) oved ird or ttee?	(i)Wr agreer	ment
Com Com orga Name of erested	ns to and/o plete if the orga nization reporte (b) Relations	r From Internization answerd an amount on hip (c) Purpose	rested Pered "Yes" or Form 990, or from to organization	ersons.  n Form 990 Part X, line to he on?	-EZ, Part V, li 5, 6, or 22 (e) Original principal	<b>(f)</b> Balance	rm 990 (g) defa	In ult?	(h Appro by boa	) oved ird or ttee?	(i)Wr agreer	ment
Com Com orga Name of erested	ns to and/o plete if the orga nization reporte (b) Relations	r From Internization answerd an amount on hip (c) Purpose	rested Pered "Yes" or Form 990, or from to organization	ersons.  n Form 990 Part X, line to he on?	-EZ, Part V, li 5, 6, or 22 (e) Original principal	<b>(f)</b> Balance	rm 990 (g) defa	In ult?	(h Appro by boa	) oved ird or ttee?	(i)Wr agreer	ment
Com organ Name of erested erson	ns to and/o plete if the orga nization reporte (b) Relations	r From Internization answerd an amount on hip (c) Purpose	rested Pered "Yes" or Form 990, or from to organization	ersons.  n Form 990 Part X, line to he on?	-EZ, Part V, li 5, 6, or 22 (e) Original principal	<b>(f)</b> Balance	rm 990 (g) defa	In ult?	(h Appro by boa	) oved ird or ttee?	(i)Wr agreer	ment
Com organ Name of erested erson	ns to and/o plete if the orga nization reporte (b) Relations with organizat	r From Interinization answer dan amount on hip (c) Purpose ion of loan	rested Pered "Yes" or Form 990, (d) Loan or from to organization.  To   **String Interest **	Proms.  Part X, line to to he on?  From	e 5, 6, or 22 (e) Original principal amount	(f)Balance due	rm 990 (g) defa	In ult?	(h Appro by boa	) oved ird or ttee?	(i)Wr agreer	
Com orgal Name of erested erson  Grar Com	ns to and/o plete if the orga nization reporte (b) Relations with organizat  nts or Assist plete if the ore erested (b)	r From Interinization answerd an amount on hip (c) Purpose of loan of loan answerd ance Benefit ganization an Relationship be rested person answerd answerd answerd and answerd and answerd and answerd and answerd and answerd and answerd answerd answerd and answer	rested Pered "Yes" of Form 990, (d) Loan or from to organizate To  To  string Interested "Yes to be seen to be	From   e 5, 6, or 22 (e) Original principal amount	(f)Balance due	rm 990 (g) defa	In ult?	(h Approby boa commi Yes	) oved rd or ttee? No	(i)Wr agreer	nent N	
Com organ Name of erested erson Grant Com	ns to and/o plete if the orga nization reporte (b) Relations with organizat  nts or Assist plete if the ore erested (b)	r From Interinization answerd an amount on hip (c) Purpose of loan  ance Benefiganization an Relationship be	rested Pered "Yes" of Form 990, (d) Loan or from to organizate To  To  string Interested "Yes to be seen to be	From   Persons.	(f)Balance due 0	rm 990 (g) defa	In ult?	(h Approby boa commi Yes	) oved rd or ttee? No	(i)Wr agreer	<b>N</b> ∙	

Νo

Νo

Part IV Business Transactions Involving Interested Persons.

SEE PART V

NURSING

SISTER OF VP OF

Complete if the organization	n answered "Yes" on F	orm 990, Part IV, lır	ne 28a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reven	tation's
				Yes	No
(1) BRANDON TOWNLEY	SON OF OFFICER	82,112	SALARIES/WAGES		Νo
(2) JAMES LANE PLUMBING	SEE PART V	1,462,833	MAINTENANCE SVCS		No
(3) LESLIE THOMAS	IN-LAW OF DIRECTOR	12,647	SALARIES/WAGES		No
(4) SHELBY BRADSHAW	DAUGHTER OF VP OF NURSING	14,336	SALARIES/WAGES		No

#### Part V Supplemental Information

(5) WICHITA FALLS DIALYSIS

(6) HILLARY ESPEY

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
ADDITIONAL INFORMATION ON TRANSACTIONS WITH INTERESTED PERSONS	(B)	LEO LANE, DIRECTOR, IS THE VICE PRESIDENT OF JAMES LANE PLUMBING, AN ORGANIZATION DOING BUSINESS WITH THE HOSPITAL
ADDITIONAL INFORMATION ON TRANSACTIONS WITH INTERESTED PERSONS	(B)	ASHWINKUMAR PATEL, DIRECTOR, IS A MORE THAN 35% OWNER OF WICHITA FALLS DIALYSIS, AN ORGANIZATION DOING BUSINESS WITH THE HOSPITAL

Schedule L (Form 990 or 990-EZ) 2012

800,827 PROFESSIONAL FEES

17,317 SALARIES/WAGES

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DLN: 93493319011583

OMB No 1545-0047

Open to Public Inspection

(Form 990)

Department of the Treasury Internal Revenue Service

**SCHEDULE M** 

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990.

**Noncash Contributions** 

Name of the organization UNITED REGIONAL HEALTH CARE SYSTEM

**Employer identification number** 

Dа	rt I Types of Property				/5-191214/			
C	Types of Property	(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	Method of noncash cont		_	īs
1	Art—Works of art							
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
	Cars and other vehicles							
	Boats and planes							
	Intellectual property							
	Securities—Publicly traded .							
	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
	Qualified conservation							
	contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
	Real estate—Commercial							
	Real estate—Other	X	1	137,650	COST			
	Collectibles							
	Food inventory							
	Drugs and medical supplies .							
	Taxidermy							
	Historical artifacts							
	Scientific specimens							
	Archeological artifacts							
	Other ► ()							
	O ther ► ()							
	O ther ► () O ther ► ( )							
	Number of Forms 8283 received	by the oran	unization during the tay yea	r for contributions				
29	for which the organization comple				29			1
	j ,		,	, L			Yes	No
30a	During the year, did the organiza	ation receiv	e by contribution any prope	erty reported in Part I, lines	1-28 that it			
	must hold for at least three year	rs from the o	date of the initial contributi	on, and which is not require	d to be used			
	for exempt purposes for the enti	re holding p	period?			30a		No
ь	If "Yes," describe the arrangem					222		
31	Does the organization have a gif			review of any non-standard	contributions?	31		No
32a	Does the organization hire or us	e third part	ies or related organizations	to solicit, process, or sell i	noncash			
	contributions?					32a		No
h	If "Yes," describe in Part II					320		110
	If the organization did not report	t an amount	: in column (c) for a type of	property for which column (	a) is checked.			
	describe in Part II	- u umount	co.a (c) for a type of	p. specty for mineri column (	_,			

Page 2

Schedule M	(Form 990) (201:
Part II	Supplem

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) (2012)

OMB No 1545-0047

Inspection

### **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Name of the organization UNITED REGIONAL HEALTH CARE SYSTEM

**Employer identification number** 

75-1912147

ldentifier	Return Reference	Explanation
DIFFERENCES IN VOTING RIGHTS FOR THE GOVERNING BODY	FORM 990, PART VI, LINE 1A	THE EXECUTIVE COMMITTEE SHALL BE COMPOSED OF THE CHAIR, SECRETARY, TREASURER, PAST CHAIR, AND PRESIDENT/CHIEF EXECUTIVE OFFICER, FIVE MEMBERS WHO ARE DIRECTORS, AND ONE ADDITIONAL DIRECTOR THE EXECUTIVE COMMITTEE HAS AUTHORITY TO TRANSACT ALL BUSINESS OF THE BOARD IN THE MANAGEMENT OF THE CORPORATION DURING THE PERIOD BETWEEN MEETINGS OF THE BOARD, SUBJECT TO LIMITATIONS SET FORTH IN THE BY LAWS AND ANY LIMITATIONS OTHERWISE IMPOSED BY THE BOARD THE EXECUTIVE COMMITTEE COORDINATES RECOMMENDATIONS FROM OTHER COMMITTEES OF THE BOARD, MAKE RECOMMENDATIONS TO THE BOARD ON ALL MATTERS OF POLICY, AND KEEPS THE BOARD ADVISED AT ALL TIMES CONCERNING THE STATE OF AFFAIRS OF THE CORPORATION THE EXECUTIVE COMMITTEE ACTS IN ALL PERSONNEL MATTERS INVOLVING EXECUTIVE AND MEDICAL STAFF PERSONNEL, INCLUDING SEARCH, SELECTION, EMPLOYMENT, COMPENSATION, MANAGEMENT PERFORMANCE REVIEW, CONTRACTS, AND BENEFITS, AND MAY APPOINT AN AD HOC COMMITTEE TO MAKE RECOMMENDATIONS TO IT IN ANY PARTICULAR SITUATION
RELATIONSHIPS AMONG OFFICERS, DIRECTORS, TRUSTEES, OR KEY EMPLOYEES	FORM 990, PART VI, LINE 2	LARRY COOK (CHAIRMAN) HAS BUSINESS RELATIONSHIPS WITH MIKE ELYEA, LEO LANE, AND R KEN HINES (DIRECTORS) MIKE ELYEA HAS BUSINESS RELATIONSHIPS WITH CARLA NICHOLS, R KEN HINES, LEO LANE AND BLAKE ANDREWS (ALL DIRECTORS)
POWER TO ELECT OR APPOINT MEMBERS OF THE GOVERNING BODY	FORM 990, PART VI, LINE 7A	THE WICHITA COUNTY-CITY OF WICHITA FALLS, TEXAS HOSPITAL BOARD (WHB) APPOINTS ONE INDIVIDUAL TO SERVE EX OFFICIO AS A VOTING DIRECTOR THE INDIVIDUAL APPOINTED BY THE WHB DOES NOT HAVE TO BE A MEMBER OF THE WHB BUT MUST MEET THE QUALIFICATIONS FOR DIRECTORS SET FORTH BY THE HOSPITAL
DECISIONS OF THE GOVERNING BODY SUBJECT TO APPROVAL	FORM 990, PART VI, LINE 7B	THE JOINT CITY-COUNTY BOARD HAS APPROVAL REGARDING BOND FINANCING AND APPROVAL OF THE BUDGET
PROCESS USED TO REVIEW THE FORM 990	FORM 990, PART VI, LINE 11B	THE EXECUTIVE COMMITTEE CHARTER, AS APPROVED BY THE UNITED REGIONAL HEALTH CARE SYSTEM BOARD, DELEGATES THE REVIEW OF 990S TO THE EXECUTIVE COMMITTEE ALL MEMBERS OF THE COMMITTEE ARE PROVIDED A COPY OF THE FORM 990 PRIOR TO FILING WITH THE IRS THE 990 IS REVIEWED BY MANAGEMENT OFFICIALS OF THE HOSPITAL AND THE EXECUTIVE COMMITTEE OF THE BOARD
MONITORING COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY	FORM 990, PART VI, LINE 12C	ALL OFFICERS, DIRECTORS, AND KEY EMPLOYEES ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST FORM ANNUALLY THE FORMS ARE REVIEWED INITIALLY BY THE CHIEF COMPLIANCE OFFICER AND THE CEO FOR POTENTIAL CONFLICTS ANY ACTUAL CONFLICTS ARE REVIEWED BY THE BOARD OF DIRECTORS A PERSON WITH A CONFLICT IS RESTRICTED FROM VOTING ON RELATED MATTERS
PROCESS USED TO DETERMINE COMPENSATION OF MANAGEMENT AND KEY EMPLOYEES	FORM 990, PART VI, LINES 15A & 15B	THE EXECUTIVE COMMITTEE PERFORMS AN ANNUAL REVIEW FOR THE CEO AND MAKES FINAL RECOMMENDATIONS REGARDING COMPENSATION AN ANNUAL REVIEW IS PERFORMED BY THE CEO FOR ALL OTHER OFFICERS OF THE ORGANIZATION THE EXECUTIVE COMMITTEE REVIEWS THE ANNUAL COMPENSATION OF ALL OFFICERS A COMPENSATION CONSULTANT PROVIDES MARKET COMPARISONS ON AN EVERY OTHER YEAR BASIS THIS WAS COMPLETED IN 2009 AND 2011
GOVERNING DOCUMENTS OF THE ORGANIZATION AVAILABLE TO THE PUBLIC	FORM 990, PART VI, LINE 19	AN AD IS RUN IN THE LOCAL PAPER ON AN ANNUAL BASIS INFORMING THE COMMUNITY THE FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST THE OTHER DOCUMENTS ARE NOT MADE AVAILABLE TO THE PUBLIC
COMPENSATION OF OFFICERS AND DIRECTORS	FORM 990, PART VII, SECTION A	DIRECTORS REPORTED IN PART VII, SECTION A ARE COMPENSATED FOR PROFESSIONAL SERVICES AS PHYSICIANS AND NOT AS DIRECTORS
OTHER CHANGES IN NET ASSETS OR FUND BALANCE	FORM 990, PART XI, LINE 9	TIMING DIFFERENCE ON RECEIPT OF NONCASH CONTRIBUTION (\$137,650) TIMING DIFFERENCE IN RECEIPT OF NONCASH CONTRIBUTION (\$137,650)

DLN: 93493319011583

OMB No 1545-0047

Open to Public Inspection

# **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

(Form 990)

**SCHEDULE R** 

Name of the organization **Employer identification number** UNITED REGIONAL HEALTH CARE SYSTEM

75-1912147 Part I Identification of Disregarded Entities (Complete of the organization answered "Yes" to Form 990, Part IV, line 33.) (d) (f) Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-vear assets Direct controlling or foreign country) entity Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Name, address, and EIN of related organization Primary activity Legal domicile (state Public charity status Direct controlling Section 512(b) Exempt Code section (13) controlled (if section 501(c)(3)) or foreign country) entity entity? Yes No (1) UNITED REGIONAL HEALTH CARE FOUNDATION 11A SUPPORT TX 501(C)(3) URHCS Yes 1600 ELEVENTH STREET WICHITA FALLS, TX 76301 75-2761467 (2) RATHGEBER HOSPITALITY HOUSE LODGING ΤX 501(C)(3) URHCS Yes 1615 TWELFTH STREET WICHITA FALLS, TX 76301 75-2811394 (3) UNITED REGIONAL PHYSICIAN GROUP HEALTH CARE 501(C)(3) ΤX URHCS Yes 1600 ELEVENTH STREET WICHITA FALLS, TX 76301 75-2925491 (4) UNITED REGIONAL HEALTH CARE SYSTEM AUXIL BENEVOL SVCS TX 501(C)(3) 11A URHCS Yes 1600 ELEVENTH STREET WICHITA FALLS, TX 76301 75-6004656 (5) CITY OF WICHITA FALLS-WC HOSPITAL BOARD **OVERSIGHT** GOVERNMENT N/A No 1300 SEVENTH STREET WICHITA FALLS, TX 76301 75-6002771

	(a)  Name, address, and EIN of related organization			(d) Direct controlling	(e) Predominar income(relate		me end-of-yea		ortionate	amount in box	mana	ral or aging	(k) Percentage ownership
			(state or foreign country)	,	unrelated, excluded fro tax under sections 512		assets			20 of Schedule K-1 (Form 1065)	1 '	ner?	
					514)			Yes	No		Yes	No	
Part IV Identification of Relate line 34 because it had one								swere	d "Ye	s" to Form	990,	Part	IV,
(a) Name, address, and EIN of related organization	(b) Primary activity	<b>(c)</b> Legal domicile (state or fore country)	eign	(d) Direct con entit	trolling Type y (C co	(e) of entity p, S corp, trust)	(f) Share of total income	Share	(g) of end- year assets	of-Percen owner	tage		(i) Section 512 (b)(13) controlled entity?
(1) UNITED REGIONAL PROFESSIONAL SERVICES	MGMT SERVICES			NA	C-COR	PORATION	2,076,257	,	3,949,9	07 100 00	00 %		Yes No
1600 ELEVENTH STREET WICHITA FALLS, TX 76301 75-2549298		тх											
(2) TEXOMA INSURANCE AGENCY	INSURANCE			NA	C-COR	PORATION	-3,315	5	124,3	92 100 00	00 %	Y	res es
1600 ELEVENTH STREET WICHITA FALLS, TX 76301 42-2683761		TX											

Part V	ransactions with Related Organizations (Complete if the organization ans	wered Yes" to Form	1 990, Part IV, IIN	e 34, 350, or 36.)			
Note	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
<b>1</b> During	the tax year, did the organization engage in any of the following transactions with one or more in	related organizations lis	sted in Parts II-IV?				
<b>a</b> Rec	eipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	Yes	
<b>b</b> Gift	, grant, or capital contribution to related organization(s)				1b		No
<b>c</b> Gıft,	, grant, or capital contribution from related organization(s)				1c	Yes	
<b>d</b> Loa	ns or loan guarantees to or for related organization(s)				1d		No
<b>e</b> Loa	ns or loan guarantees by related organization(s)				1e		No
<b>f</b> Divi	dends from related organization(s)				1f		No
g Sale	e of assets to related organization(s)				1g		No
<b>h</b> Puro	chase of assets from related organization(s)				1h		No
i Exch	nange of assets with related organization(s)				1i		No
j Leas	se of facilities, equipment, or other assets to related organization(s)				1j		No
<b>k</b> Leas	se of facilities, equipment, or other assets from related organization(s)				1k		No
I Perf	ormance of services or membership or fundraising solicitations for related organization(s)				11		No
<b>m</b> Perf	ormance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
<b>n</b> Shar	ring of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
<b>o</b> Sha	ring of paid employees with related organization(s)				10		No
<b>p</b> Reir	mbursement paid to related organization(s) for expenses				1p		No
<b>q</b> Reir	mbursement paid by related organization(s) for expenses				1q	Yes	
r Othe	er transfer of cash or property to related organization(s)				1r		No
	er transfer of cash or property from related organization(s)				1s		No
<b>2</b> If th	e answer to any of the above is "Yes," see the instructions for information on who must complet	e this line, including co	vered relationships	and transaction thresholds			
	(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount II	nvolved	
L) UNITED	REGIONAL HEALTH CARE FOUNDATION	С	2,651,000	SEE PART VII			
2) UNITED	REGIONAL PHYSICIAN GROUP	Q	1,076,429	SEE PART VII			
B) UNITED	REGIONAL PHYSICIAN GROUP	А	47,835	SEE PART VII			

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

Additional Data Return to Form

Software ID:

**Software Version:** 

**EIN:** 75-1912147

Name: UNITED REGIONAL HEALTH CARE SYSTEM

Schedule R (Form 990) 2012

Page **5** 

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Ident if ier	Return Reference	Explanation
PART V, LINE 2, COLUMN (D)		METHOD OF DETERMINING AMOUNTS FOR TRANSACTIONS DESCRIBED IN LINES 1C AND 1Q AMOUNTS REPORTED IN LINE 2, COLUMN (C) FOR THESE TRANSACTION TYPES ARE STATED AT CASH VALUE METHOD OF DETERMINING AMOUNTS FOR TRANSACTIONS DESCRIBED IN LINES 1A,M,N AMOUNTS REPORTED ON LINE 2, COLUMN (C) FOR THESE TRANSACTION TYPES ARE AT FAIR MARKET VALUE AND ARE COMPARABLE TO TRANSACTIONS BETWEEN TWO OR MORE UNRELATED PARTIES DEALING AT ARM'S LENGTH

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Auditor's Reports and Consolidated Financial Statements

December 31, 2012 and 2011



## December 31, 2012 and 2011

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Balance Sheets	3
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#### **Independent Auditor's Report**

Board of Directors United Regional Health Care System, Inc Wichita Falls, Texas

We have audited the accompanying consolidated financial statements of United Regional Health Care System. Inc. and its subsidiaries, which comprise the consolidated balance sheets as of December 31, 2012 and 2011, and the related consolidated statements of operations, changes in net assets and cash flows for the years then ended and the related notes to the financial statements

#### Management's Responsibility for the Financial Statements

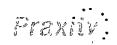
Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion





#### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of United Regional Health Care System. Inc. and its subsidiaries as of December 31, 2012 and 2011, and the results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Dallas, Texas

Dallas, Texas March 25, 2013

BKD, LUP

# Consolidated Balance Sheets December 31, 2012 and 2011

#### **Assets**

	2012	2011
Current Assets		
Cash and cash equivalents	\$ 49.799.548	\$ 69,044,741
Short-term investments	11.769.411	9.744.299
Assets limited as to use – current	3.621.219	5,410,523
Patient accounts receivable, net of allowance,		
2012 - \$35,930,000, 2011 - \$30,050,000	24,754,454	22,222,820
Contributions receivable – current	422.716	1.194.878
Supplies	5.729.864	5.815.933
Prepaid expenses and other	3,562,944	2,298,632
Total current assets	99.660.156	115,731,826
Assets Limited As to Use		
Internally designated for capital acquisitions	144,990,526	98,730,996
Internally designated for self-insurance	9,408,923	9,327,919
Held by trustee under bond indenture agreement	9,56(),965	9,571,099
	163.960.414	117,630,014
Less amount required to meet current obligations	3.621.219	5,410,523
	160.339.195	112.219.491
Other Assets		
Investment in joint ventures	2,658,096	3,076,434
Deferred financing costs and other	1,074,667	504,616
Contributions receivable	116,027	123,012
Other investments	65,844,772	55,643,360
	69,693,562	59.347.422
Property and Equipment, At Cost		
Land and improvements	13,181,594	17,041,104
Buildings and improvements	167.476.810	180,179,873
Equipment	188,805,589	184,021,104
Construction in progress	5.493.839	1.782.437
	374.957.832	383,024,518
Less accumulated depreciation	204.256.786	210,433,925
	170,701,046	172,590,593
Total assets	\$ 500,393,959	\$ 459,889,332

#### **Liabilities and Net Assets**

abilities and Net Assets	2012	2011
Current Liabilities		
Current maturities of long-term debt	\$ 1,055,000	\$ 980,000
Accounts payable	4,931,449	4,921,143
Accined liabilities	22,197,263	14.197.416
Estimated amounts due to third-party pavers	5,524,511	12,862,370
Estimated self-insurance costs – current	4.373.213	6,126,050
Total current liabilities	38.081.436	39.086.979
Estimated Self-insurance Costs	5.723.000	4.984.000
Long-term Debt	91.651.354	92,76(),74()
Total liabilities	135.455.790	136.831.719
Net Assets		
Unrestricted	362.818.811	320,421,047
Temporarily restricted	1.828.357	2,345,565
Permanently restricted	291.001	291,001
Total net assets	364.938.169	323.057.613
Total liabilities and net assets	\$ 500,393,959	\$ 459.889.332

## Consolidated Statements of Operations Years Ended December 31, 2012 and 2011

	2012	2011
Revenues		
Net patient service revenue – hospital	\$ 292,673,840	\$ 306,925,985
Net patient service revenue – clinic	7,442,657	5,892,563
Net patient service revenue	300,116,497	312,818,548
Less provision for uncollectible accounts	25,543,565	25,658,778
Net patient service revenue less provision		
for uncollectible accounts	274,572,932	287,159,770
Other	4,571,830	2,414,142
Total revenues	279.144.762	289,573,912
Expenses and Losses		
Salaries and wages	105,334,535	97,951,826
Employee benefits	18,718,078	17,209,392
Purchased services and professional fees	25,106,857	23,244,347
Supplies and other	77,690,011	84,658,429
Depreciation and amortization	18,177,528	21,549,081
Interest	4,347,129	4,779,566
Total expenses	249,374,138	249,392,641
Loss on disposal of property and equipment	4,176,883	
Total expenses and losses	253,551,021	249,392,641
Operating Income	25,593,741	40,181,271
Other Income (Expense)		
Investment return	15,437,351	(1,320,249)
Equity in net income from joint ventures	1,217,235	1,348,093
Risk sharing loss	(2,000,000)	-
Contributions and other	(87,750)	(91,708)
Total other income (expense)	14,566,836	(63,864)
Excess of Revenues Over Expenses	40,160,577	40,117,407
Net assets released from restriction used for purchase of		
property and equipment	2,237,187	1,517,458
Increase in Unrestricted Net Assets	\$ 42,397,764	\$ 41,634,865

## Consolidated Statements of Changes in Net Assets Years Ended December 31, 2012 and 2011

	2012	2011
Unrestricted Net Assets		
Excess of revenues over expenses	\$ 40,160,577	\$ 40,117,407
Net assets released from restriction used for purchase of		
property and equipment	2,237,187	1.517,458
Increase in unrestricted net assets	42.397.764	41.634.865
Temporarily Restricted Net Assets		
Contributions	1.719.979	1.526,774
Net assets released from restrictions	(2.237.187)	(1.517.458)
Increase (decrease) in temporarily restricted net assets	(517.208)	9.316
Permanently Restricted Net Assets		
Contributions	<del>-</del>	3,158
Increase in permanently restricted net assets		3,158
Change in Net Assets	41.880.556	41.647.339
Net Assets, Beginning of Year	323.057.613	281,410,274
Net Assets, End of Year	\$ 364.938.169	\$ 323.057.613

## Consolidated Statements of Cash Flows Years Ended December 31, 2012 and 2011

	2012	2011
Operating Activities		
Change in net assets	\$ 41.880.556	\$ 41.647.339
Items not requiring (providing) operating cash flow		
Depreciation and amortization	18.177.528	21.549.081
(Gain) loss on sale of property and equipment	4.176.883	(57.995)
Gain on investment in equity investee	(1.217.235)	(1.348.093)
Provision for uncollectible accounts	25.543.565	25.658.778
Net unrealized and realized (gains) losses on investments	(11.397.448)	3.093,514
Restricted contributions	(1.719.979)	(1.529.932)
Changes in		
Patient accounts receivable, net	(28,075,199)	(37.221.952)
Estimated amounts due from and to third-party payers	(7.337.859)	(2.026.974)
Accounts payable and accrued expenses	7,195,059	(2.235.032)
Other assets and liabilities	(2.154.589)	(2.118.953)
Net cash provided by operating activities	45.071.282	45,409,781
Investing Activities		
Purchase of investments	(217,763,076)	(101.911.596)
Sales of investments	170,603,600	91,160,330
Purchase of property and equipment	(19.698.368)	(22,334,362)
Proceeds from sale of property and equipment	55.297	57.995
Distribution from joint ventures	1.635.573	1.223.290
Net cash used in investing activities	(65.166.974)	(31.804.343)
Financing Activities		
Restricted contributions	1,830,499	2,206,734
Principal payments on long-term debt	(980,000)	(925,000)
Net cash provided by financing activities	850.499	1.281.734
Increase (Decrease) in Cash and Cash Equivalents	(19.245.193)	14.887.172
Cash and Cash Equivalents, Beginning of Year	69.044.741	54.157.569
Cash and Cash Equivalents, End of Year	\$ 49.799.548	\$ 69.044.741
Supplemental Cash Flows Information		
Interest paid (net of amount capitalized)	\$ 4.365.098	\$ 4.796.524
Distributions from joint ventures	\$ 1.740.565	\$ 1,202,182
Property and equipment in accounts payable	\$ 815.094	\$ -

# Notes to Consolidated Financial Statements December 31, 2012 and 2011

#### Note 1: Nature of Operations and Summary of Significant Accounting Policies

#### Nature of Operations

The consolidated financial statements of United Regional Health Care System. Inc (URHCS) include the accounts of URHCS and its wholly owned subsidiaries. Entities included in the consolidated financial statements of URHCS are

- United Regional Health Care System (URHCS)
- United Regional Physician Group (URPG)
- United Regional Professional Services Corporation (URPSC)
- United Regional Foundation (URF)
- Rathgeber Hospitality House (RHH)
- Texoma Insurance Agency (TIA)

URHCS operates a 295-bed acute care hospital and provides inpatient, outpatient and emergency care services to residents of Wichita Falls. Texas and surrounding areas as well as, northern Texas and southern Oklahoma In 1997, URHCS consolidated the health care operations of two separate hospitals located in Wichita Falls. Texas

- Bethania Hospital, which is referred to as the 11<sup>th</sup> Street Campus and was owned by the Holy Family of Nazareth Health Ministry of Wichita Falls, formerly known as Bethania Regional Health Care Center (Bethania), a Texas nonprofit corporation, and
- Wichita General Hospital, which is referred to as the 8<sup>th</sup> Street Campus and is owned by the Wichita County-City of Wichita Falls. Texas Hospital Board (City-County Board), a body corporate and politic, organized under the laws of the state of Texas

In October 1997, URHCS reorganized its corporate structure. The City-County Board leased the 11<sup>th</sup> Street Campus and related assets from Bethania pursuant to a 50-year lease and, in turn, subleased that campus and related assets to URHCS under a 50-year sublease. The Lease and Management Agreement for the 8<sup>th</sup> Street Campus was also simultaneously amended and restated to provide for a 50-year lease for those assets to URHCS for \$1 per year.

On June 12, 2007, URHCS, Bethania and the City-County Board entered into a First Amended Master Agreement, under which URHCS purchased the 11<sup>th</sup> Street Campus and other properties from Bethania and revised certain governance and operational structures of URHCS. Under the Amended Master Agreement, the City-County Board and Bethania retain their proportional stakeholder interests in URHCS.

# Notes to Consolidated Financial Statements December 31, 2012 and 2011

The change in ownership of the 11<sup>th</sup> Street Campus also required URHCS and the City-County Board to enter into a First Amended and Restated Lease under which URHCS leases the 11<sup>th</sup> Street Campus and South Tower site to the City-County Board and a First Amended and Restated Sublease Agreement that leases these properties back to URHCS. The Amended Lease and Amended Sublease are effective until 2047 with automatic 50-year renewal periods unless a one-vear notice of nonrenewal is given before expiration of the term

The 8<sup>th</sup> Street Campus lease was also amended under the Second Restated and Amended Management Contract and Lease Agreement, and together with the Master Agreement. Amended Lease and Amended Sublease, allow URHCS to return the 8<sup>th</sup> Street Campus to the City-County Board upon the completion of the South Tower and 11<sup>th</sup> Street Campus renovations by a termination of the Second Amended Lease and Management Agreement The agreement provides the City-County Board with certain options as it relates to the 8<sup>th</sup> Street Campus See additional discussion at *Note 16* 

URPG, a nonprofit corporation, is a multi-specialty physician group organized to own and operate outpatient medical clinics serving the patients of URHCS

URPCS, a taxable corporation, provides various general and administrative services to external entities and participates in various health care related joint ventures—URPCS has equity interests in the following entities

- Wichita Falls Endoscopy Center Management, LLC (34 00%)
- WFCC Radiation Management Company, LLC (34 71%)
- CMS Rehab of WF, LP (25 00%)
- United Regional Health Care System Cardiology, LLC (50 00%)

In 2012, URHCS entered into a co-management and operating agreement with Wichita Falls Heart Clinic, PLLC (the Heart Clinic) to become the sole members in United Regional Health Care System Cardiology, LLC (URHCS Cardiology), an entity formed on February 2, 2012, to provide management services to URHCS and the Heart Clinic for the purpose of expanding cardiovascular services throughout the Wichita Falls. Texas community and surrounding area. Profits and losses are paid in the form of distributions. As of December 31, 2012, URHCS recorded a receivable of \$105,000 from URHCS Cardiology.

URF, a nonprofit corporation, organized to encourage charitable gifts to support the vision of URHCS URF's revenues and other support are derived principally from contributions, and its activities are conducted principally in the Wichita Falls. Texas area

# Notes to Consolidated Financial Statements December 31, 2012 and 2011

RHH, a nonprofit corporation, operates a hospitality house that provides temporary living facilities for the families of inpatients of URHCS

TIA, a taxable corporation, is a licensed insurance company. This company is not currently operating and had no significant activity in 2012 or 2011.

#### **Principles of Consolidation**

The consolidated financial statements include the accounts of URCHS, URPG, URPSC, URF, RHH and TIA All significant intercompany accounts and transactions have been eliminated in consolidation

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates

#### Cash and Cash Equivalents

URHCS considers all liquid investments with original maturities of three months or less to be cash equivalents, including assets limited as to use. At December 31, 2012 and 2011, cash equivalents consisted primarily of money market accounts with brokers

At December 31, 2012, URHCS' cash accounts were fully guaranteed

Pursuant to legislation enacted in 2010, the FDIC fully insured all noninterest-bearing transaction accounts beginning December 31, 2010, through December 31, 2012, at all FDIC-insured institutions. This legislation expired on December 31, 2012. Beginning January 1, 2013, noninterest-bearing transaction accounts are subject to the \$250,000 limit on FDIC insurance per covered institution.

#### Investments and Investment Return

Investments in equity securities having a readily determinable fair value and in all debt securities are carried at fair value. Other investments are valued at the lower of cost (or fair value at time of donation, if acquired by contribution) or fair value. Investment return includes dividend, interest and other investment income, realized and unrealized gains and losses on investments carried at fair value, and realized gains and losses on other investments.

# Notes to Consolidated Financial Statements December 31, 2012 and 2011

Investment return that is initially restricted by donor stipulation and for which the restriction will be satisfied in the same year is included in unrestricted net assets. Other investment return is reflected in the accompanying consolidated statements of operations and changes in net assets as unrestricted, temporarily restricted or permanently restricted based upon the existence and nature of any donor or legally imposed restrictions

The investments in the joint ventures are reported on the equity method of accounting. Changes in the investment in the joint ventures are reflected in the accompanying consolidated statements of operations as a component of other income (expense).

#### Assets Limited as to Use

Assets limited as to use include (1) assets set aside by the Board of Directors (the Board) for future capital improvements. (2) assets set aside by the Board under self-insurance trust agreements and (3) assets held by a trustee for debt service. The Board retains control over internally designated assets and may at its discretion use those assets for other purposes. Amounts required to meet current liabilities of URHCS are included in current assets.

#### Patient Accounts Receivable

Accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectability of accounts receivable, URHCS analyzes its past history and identifies trends for each of its major payer sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for uncollectible accounts. Management regularly reviews data about these major payer sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts.

For receivables associated with services provided to patients who have third-party coverage. URHCS analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for uncollectible accounts, if necessary (for example, for expected uncollectible deductibles and copayments on accounts for which the third-party payer has not yet paid or for payers who are known to be having financial difficulties that make the realization of amounts due unlikely)

For receivables associated with self-pay patients, which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill. URHCS records a significant provision for uncollectible accounts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible

The difference between the standard rates (or the discounted rates if negotiated or provided by policy) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts

URHCS' allowance for doubtful accounts for self-pay patients was approximately 93% self-pay accounts receivable at December 31, 2012 and December 31, 2011 URHCS' write-offs decreased approximately \$2,616,000 from approximately \$29,734,000 for the year ended December 31, 2011, to approximately \$27,118,000 for the year ended December 31, 2012 This decrease was primarily due to more favorable collection results in 2012 as compared to 2011 and consideration of those results in estimation of the allowance for doubtful accounts at December 31, 2012

# Notes to Consolidated Financial Statements December 31, 2012 and 2011

#### Supplies

URHCS states supply inventories at the lower of average cost or market

#### Property and Equipment

Property and equipment acquisitions are recorded at cost and are depreciated using the straight-line method over the estimated useful life of each asset. Assets under capital lease obligations and leasehold improvements are depreciated over the shorter of the lease-term or their respective estimated useful lives.

The estimated useful lives for each major depreciable classification of property and equipment are as follows

Buildings and improvements	5 - 40	years
Equipment	3 - 20	years

Donations of property and equipment are reported at fair value as an increase in unrestricted net assets unless use of the assets is restricted by the donor. Monetary gifts that must be used to acquire property and equipment are reported as restricted support. The expiration of such restrictions is reported as an increase in unrestricted net assets when the donated asset is placed in service.

URHCS capitalizes interest costs as a component of construction in progress, based on the weighted-average rates paid for long-term borrowing. Total interest incurred was

	2012	2011
Interest costs capitalized Interest costs charged to expense	\$ 373.654 4.347.129	\$ - 4.779.566
Total interest incurred	\$ 4.720.783	\$ 4,779,566

#### Long-lived Asset Impairment

URHCS evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset is less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value

During the year ended December 31, 2012, URHCS recognized an impairment loss of approximately \$1,292,000 related to buildings owned by URHCS that have been or will be demolished in order to use the land for alternative purposes. The impairment loss is included in the loss on disposal of property and equipment in the accompanying consolidated statement of operations. No asset impairment was recognized during the year ended December 31, 2011.

# Notes to Consolidated Financial Statements December 31, 2012 and 2011

#### **Deferred Financing Costs**

Deferred financing costs represent costs incurred in connection with the issuance of long-term debt Such costs are being amortized over the term of the respective debt using the effective interest method

#### Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by URHCS has been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained by URHCS in perpetuity.

#### Net Patient Service Revenue

URHCS has agreements with third-party payers that provide for payments to URHCS at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers and others for services rendered and includes estimated retroactive revenue adjustments. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered and such estimated amounts are revised in future periods as adjustments become known

#### Charity Care

URHCS provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because URHCS does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue.

#### **Contributions**

Unconditional gifts expected to be collected within one-year are reported at their net realizable value. Unconditional gifts expected to be collected in future years are initially reported at fair value determined using the discounted present value of estimated future cash flows technique. The resulting discount is amortized using the level-yield method and is reported as contribution revenue.

Gifts received with donor stipulations are reported as either temporarily or permanently restricted support. When a donor restriction expires, that is, when a time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified and reported as an increase in unrestricted net assets. Donor restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions. Conditional contributions are reported as liabilities until the condition is eliminated or the contributed assets are returned to the donor.

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

#### Professional Liability Claims

URHCS recognizes an accrual for claim liabilities based on estimated ultimate losses and costs associated with settling claims and a receivable to reflect the estimated insurance recoveries, if any Professional liability claims are described more fully in *Note* 6

#### Self-insurance

URHCS has elected to self-insure certain costs related to employee health and accident benefit programs. Costs resulting from noninsured losses are charged to expense when incurred. URHCS has purchased insurance that limits its exposure for individual accident and medical claims to \$350,000 annually. Self-insurance claims are described more fully in *Note 6*.

#### Income Taxes

URHCS. URPG. URF and RHH have been recognized as exempt from income taxes under Section 501 of the Internal Revenue Code and a similar provision of state law. However, these entities are subject to federal income tax on any unrelated business taxable income. URPCS and TIA are taxed as corporations.

With a few exceptions, URHCS and its consolidated entities are no longer subject to U S federal examinations by tax authorities for years before 2009

#### Excess of Revenues Over Expenses

The accompanying consolidated statements of operations include excess of revenues over expenses. Changes in unrestricted net assets which are excluded from excess of revenues over expenses, consistent with industry practice, include contributions of long-lived assets with no donor restrictions (including assets acquired using contributions, which, by donor restriction, were to be used for the purpose of acquiring such assets)

#### Electronic Health Records Incentive Program

The Electronic Health Records Incentive Program, enacted as part of the *American Recovery and Reinvestment Act of 2009*, provides for one-time incentive payments under both the Medicare and Medicaid programs to eligible hospitals that demonstrate meaningful use of certified electronic health records technology (EHR) Payments under the Medicare program are generally made for up to four years based on a statutory formula. Payments under the Medicaid program are generally made for up to four years based upon a statutory formula, as determined by the state, which is approved by the Centers for Medicare and Medicaid Services. Payments under both programs are contingent on the URHCS continuing to meet escalating meaningful use criteria and any other specific requirements that are applicable for the reporting period. The final amount for any payment year is determined based upon an audit by the administrative contractor. Events could occur that would cause the final amounts to differ materially from the initial payments under the program

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

The URHCS recognizes revenue under the grant accounting model using the cliff recognition approach. Under this approach, revenue is recognized once meaningful use status has been met for the full reporting period.

In 2012, URHCS completed the first-year requirements under the Medicare program and the second-year requirements under the Medicaid program. In 2011, URHCS completed the first-year requirements under the Medicaid program. Approximately \$3,292,000 and \$1,053,000 of revenue has been recorded and included in other revenue within operating revenue in the accompanying consolidated statements of operations for the years ended December 31, 2012 and 2011, respectively

#### Note 2: Net Patient Service Revenue

URHCS recognizes patient service revenue associated with services provided to patients who have third-party payer coverage on the basis of contractual rates for the services rendered. For uninsured patients that do not qualify for charity care. URHCS recognizes revenue on the basis of its standard rates for services provided. On the basis of historical experience, a significant portion of URHCS uninsured patients will be unable or unwilling to pay for the services provided. Thus, URHCS records a significant provision for uncollectible accounts related to uninsured patients in the period the services are provided. This provision for uncollectible accounts is presented on the statements of operations as a component of net patient service revenue.

URHCS has agreements with third-party payers that provide for payments to URHCS at amounts different from its established rates. These payment arrangements include

- Medicare Inpatient acute care services and substantially all outpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge or occasion of service. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors. Defined medical education costs are paid based on a cost reimbursement methodology. URHCS is reimbursed for certain services at tentative rates with final settlement determined after submission of annual cost reports by URHCS and audits thereof by the Medicare administrative contractor. URHCS Medicare cost reports have been audited by the Medicare administrative contractor through December 31, 2006.
- Medicaid Inpatient services rendered to Medicaid program beneficiaries are reimbursed under a prospective payment methodology. Outpatient and physician services are reimbursed under a mixture of cost reimbursement and fee schedule methods. URHCS is reimbursed for cost reimbursable services at tentative rates with final settlement determined after submission of annual cost reports by URHCS and audits thereof by the Medicaid administrative contractor. URHCS Medicaid cost reports have been audited by the Medicaid administrative contractor through December 31, 2006.

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

Approximately 44% and 41% of net patient service revenue are from participation in the Medicare and state-sponsored Medicaid programs for the years ended December 31, 2012 and 2011, respectively. Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation and change. As a result, it is reasonably possible that recorded estimates will change materially in the near term. During 2012, changes in estimates associated with estimated amounts due to third-party payers increased net patient service revenue by approximately \$4,600,000.

In 2011, URHCS participated in the state of Texas' Disproportionate Share Program (DSH) and private Upper Payment Limit (UPL) programs. Under the private UPL program, various governmental agencies make intergovernmental transfers (IGT) on behalf of URHCS. These transfers are used by the state of Texas Medicaid program to draw down federal funding for URHCS based on its UPL gap, which is approximately equal to the difference in what Medicare would have paid and what Medicaid actually paid for patient care. The state generally remits these amounts to URHCS on a quarterly basis and such UPL receipts are included in net patient service revenue.

On December 12, 2011, the United States Department of Health and Human Services approved a Medicaid Section 1115(a) waiver (Waiver) demonstration project entitled "Texas Health Transformation Quality Improvement Program" This demonstration will expand existing Medicaid managed care programs to additional counties and established two funding pools that will assist providers with uncompensated care (UC) costs and promote delivery system transformation that improve the quality and lower the cost of patient care. The demonstration project is effective from December 12, 2011 to September 30, 2016, and may have a material impact on the amount of DSH and UPL funding received by URHCS. During 2012, payments previously paid under the UPL program were paid under the UC provisions of the Waiver. Transitional UC payments were established to approximate previous UPL funding

Funds received under the UC, UPL and DSH programs the years ended December 31, 2012 and 2011, were approximately, \$9,264,000 and \$20,177,000, respectively

During 2012, CMS issued new Supplemental Security Income (SSI) ratios used for calculating Medicare Disproportionate Share Hospital (DSH) reimbursement for federal fiscal years (FFYs) ending September 30, 2007 through September 30, 2010. As a result of these new SSI ratios, U S hospitals must recalculate their Medicare DSH reimbursement for the affected years and record adjustments for any differences in estimated reimbursement as a part of their annual cost report settlement process. As a result of these new SSI ratios, URHCS estimates it will receive approximately \$821,000 in Medicare DSH funds. This receivable is included in the net estimated amounts due to third-party payers on the consolidated balance sheet at December 31, 2012.

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation and change. Settlements under reimbursement agreements with Medicare and Medicaid programs are estimated and recorded in the period the related services are rendered and are adjusted in future periods as adjustments become known or as the service years are no longer subject to audit, review or investigation. Annual cost reports required under the Medicare and Medicaid programs are subject to routine audits, which may result in adjustments to the amounts ultimately determined to be due to URHCS under the reimbursement programs. These audits often require several years to reach their final determination of amounts earned under the programs. As a result, it is reasonably possible that recorded estimates will change materially in the near term

URHCS has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for payment to URHCS under these agreements includes prospectively determined rates per discharge, discounts from established charges and prospectively determined daily rates.

Patient service revenue, net of contractual allowances and discounts (but before the provision for uncollectible accounts), recognized in the years ended December 31, 2012 and 2011, was

	2012	2011
Medicare	\$ 110,345,503	94,719,068
Medicaid	19.802.903	32,428,784
Other third-party payers	142,472.995	156,901,449
Patients	27.403.585	28,769,247
	\$ 300.024.986	\$ 312.818.548

The 2012 net patient service revenue decreased approximately \$11,000,000 due to the reduction in the combined UC. UPL and DSH program funding

The 2011 net patient service revenue increased approximately \$10,000,000 due to a change in estimate of the value of patient accounts receivable and the estimate of amounts due to and from third-party payers

### **Notes to Consolidated Financial Statements** December 31, 2012 and 2011

#### Note 3: **Concentration of Credit Risk**

#### Accounts Receivable

URHCS grants credit without collateral to its patients, most of whom are area residents and are insured under third-party payer agreements. The mix of net receivables from patients and thirdparty payers at December 31, 2012 and 2011, was

	2012	2011
Medicare	35%	33%
Medicaid	6%	1%
Other third-party payers	51%	50%
Patients	8%	16%
	100%	100%

#### Note 4: **Investments and Investment Return**

#### Assets Limited as to Use

Assets limited as to use, at December 31, include

	2012	2011
Internally designated for capital improvements		
Cash and cash equivalents	\$ 71,991	\$ 2,536
Money market mutual funds	8,747,679	3,385,671
U S Treasury obligations	1,029,986	1,976,877
U S agency obligations	19,442,374	2,794,053
Mortgage-backed securities	-	9,451,327
Corporate bonds		
Financial	20,142,743	14,081,944
Basic materials	-	1,435,787
Technology	527,623	-
(Continued)		

# Notes to Consolidated Financial Statements December 31, 2012 and 2011

	2012	2011
Equity securities		
Services	13,409,326	11,551,431
Financial	13,297,904	7,506,824
Healthcare	6,139,191	3,238,061
International	30,495,063	19,296,159
Industrials	8,003,388	4.925.674
Conglomerates	277.059	316,678
Basic materials	10,926,259	4,144,674
Technology	4.771.323	4.968.222
Consumers discretionary and		
staples	4,226,021	5,803,727
Utilities	989.897	2,363,683
Mutual funds		
Fixed income	270,205	1,237,333
Equities	908.037	-
Exchange traded funds	1.008.577	-
Accrued interest receivable	305,880	250,335
	\$ 144.990.526	\$ 98.730.996
Total and the state of the stat	\$ 144.990.526 <b>2012</b>	\$ 98.730.996 <b>2011</b>
Internally designated for self-insurance	2012	2011
Cash and cash equivalents	<b>2012</b>	
Cash and cash equivalents  Money market mutual funds	<b>2012</b> \$ - 2.025.793	<b>2011</b> \$ 33.185
Cash and cash equivalents  Money market mutual funds  U.S. agency obligations	<b>2012</b> \$ - 2.025.793 5.263.050	2011
Cash and cash equivalents  Money market mutual funds  U.S. agency obligations  Municipal bonds	<b>2012</b> \$ - 2.025.793	<b>2011</b> \$ 33.185
Cash and cash equivalents  Money market mutual funds  U.S. agency obligations  Municipal bonds  Corporate bonds	\$ - 2.025.793 5.263.050 1.053.196	<b>2011</b> \$ 33.185
Cash and cash equivalents  Money market mutual funds  U.S. agency obligations  Municipal bonds  Corporate bonds  Industrials	\$ - 2.025.793 5.263.050 1.053.196 1.050.050	\$ 33.185 - 9.264.715 -
Cash and cash equivalents  Money market mutual funds  U.S. agency obligations  Municipal bonds  Corporate bonds	\$ - 2.025.793 5.263.050 1.053.196	<b>2011</b> \$ 33.185
Cash and cash equivalents  Money market mutual funds  U.S. agency obligations  Municipal bonds  Corporate bonds  Industrials	\$ - 2.025.793 5.263.050 1.053.196 1.050.050	\$ 33.185 - 9.264.715 -
Cash and cash equivalents  Money market mutual funds  U S agency obligations  Municipal bonds  Corporate bonds  Industrials  Accrued interest receivable	\$ - 2.025.793 5.263.050 1.053.196 1.050.050 16.834	\$ 33.185 - 9.264.715 - 30.019
Cash and cash equivalents  Money market mutual funds  U.S. agency obligations  Municipal bonds  Corporate bonds  Industrials	\$ - 2.025.793 5.263.050 1.053.196 1.050.050 16.834	\$ 33.185 - 9.264.715 - 30.019

# Notes to Consolidated Financial Statements December 31, 2012 and 2011

### Other Investments

Other investments, at December 31, include

	2012	2011
Cash and cash equivalents	\$ 2.882.550	\$ 7.753.036
Money market mutual funds	360.390	_
U.S. Treasury obligations	617.331	1,098,158
U S agency obligations	50.064.158	35,998,223
Corporate bonds		
Services	75.845	59,303
Financial	8.039.570	3,640,080
Healthcare	5.507	105,626
International	13.352	13,520
Industrials	8.730.316	1,664,371
Conglomerates	-	3,390,724
Basic materials	25.745	81,869
Technology	114.784	2,803,136
Consumers discretionary and		
staples .	2,579,342	5,682,509
Municipal bonds	2,487,970	1,443,436
Equities		
Services	123,751	91.079
Financial	106,898	52,379
Healthcare	75.223	57.763
International	67,242	143,461
Industrials	69,547	57.478
Conglomerates	17.307	10,141
Basic materials	94,404	94,437
Technology	158,774	127,038
Consumers discretionary and		
staples	82,903	71.855
Utilities	18.745	17.588
Mutual funds		
Equities	612,664	538.841
Accrued interest receivable	189.865	391,608
	\$ 77.614.183	\$ 65.387.659

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

Total investment return is comprised of the following

	2012	2011
Interest and dividend income Unrealized gains (losses) Realized gains (losses)	\$ 4.039.903 15.233.745 (3.836.297)	\$ 1.773.265 (10.265.287) 7.171.773
	\$ 15.437.351	\$ (1.320.249)

#### Note 5: Contributions Receivable

Contributions receivable consisted of the following temporarily restricted pledges

Discount rates were approximately 4% and 1% for 2012 and 2011, respectively

	2012	2011
Due within one-year	\$ 473.624	\$ 1.257.854
Due in five years	130,000	132,750
	603,624	1.390,604
Less allowance for uncollectible contributions and unamortized discount	64.881	72.714
	\$ 538.743	\$ 1.317.890

#### Note 6: Risk Management

URHCS is self-insured for professional and general liability risks. URHCS has purchased umbrella insurance for individual claims exceeding \$4,000,000 and aggregate claims exceeding \$12,000,000 annually, up to the limits of the umbrella policy. Losses from asserted and unasserted claims identified under URHCS' incident reporting system are accrued based on estimates that incorporate URHCS' past experience, as well as other considerations, including the nature of each claim or incident and relevant trend factors. It is reasonably possible that URHCS' estimate of losses will change by a material amount in the near term. URHCS has established a revocable trust fund for the payment of professional and general liability claims. Professional insurance consultants have been retained to assist URHCS with determining amounts to be deposited in the trust fund. An actuarially determined accrual for possible losses attributable to incidents that may have occurred but have not been identified under the incident reporting system has been made. The ultimate cost to settle all the asserted and unasserted claims against URHCS may vary, perhaps substantially, from the amounts recorded

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

URHCS is also self-insured for workers compensation and employee health care claims. A provision is accrued for self-insured claims, including both claims reported and claims incurred but not yet reported. The accrual is estimated based on consideration of prior claims experience, recently settled claims, frequency of claims and other economic and social factors. It is reasonably possible that URHCS' estimate will change by a material amount in the near term.

Activity in URHCS' self-insurance liabilities during 2012, is summarized as follows

	Norkers npensation	Employee Health	N	Medical Nalpractice
Balance, beginning of year Current year claims and changes in estimates	\$ 275.831	\$ 1.900.219	\$	8.934.000
for claims incurred in prior years Claims and expenses paid	199.867 (226.867)	7.402.392 (7.202.611)		2,389,306 (3,575,924)
Balance, end of year	\$ 248,831	\$ 2,100,000	\$	7.747.382

Activity in URHCS' self-insurance liabilities during 2011, is summarized as follows

	Norkers npensation	Employee Health	N	Medical Malpractice
Balance, beginning of year Current year claims and changes in estimates	\$ 891.831	\$ 2,500,000	\$	11,189,500
for claims incurred in prior years Claims and expenses paid	(372.528) (243.472)	6.761.875 (7.361.656)		(223.797) (2.031.703)
Balance, end of year	\$ 275.831	\$ 1.900.219	\$	8.934.000

### Note 7: Risk Sharing Agreement

During 2012. URHCS entered into an agreement with a Medicaid HMO insurer to share in the risk of the insurer's coverage of Medicaid HMO beneficiaries living and receiving medical care in the URHCS service area. Under the terms of the agreement, URHCS shares gains or losses associated with providing health care coverage to these Medicaid HMO beneficiaries based on risk sharing corridors. A loss of \$2,000,000 was recorded in 2012, as a result of this agreement and is reflected in the accompanying consolidated statements of operations as a component of other income (expense). This estimated loss has not been paid and is reflected as a liability in accrued expenses in the accompanying consolidated balance sheets at December 31, 2012. It is reasonably possible that this estimate will change by a material amount in the near term

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

#### Note 8: Long-term Debt

	2012	2011
Series 2007 Revenue Bonds (A)	\$ 91,420,000	\$ 91,420,000
Series 2003 Revenue Bonds (B)	1,055,000	2,035,000
	92,475,000	93,455,000
Bond premium	231,354	285,740
	92,706,354	93,740,740
Current maturities	1,055,000	980,000
	\$ 91,651,354	\$ 92,760,740

- (A) \$91,420,000 original issue North Texas Health Facilities Development Corporation Hospital Revenue Bonds (the Series 2007 Bonds), dated June 27, 2007, principal payable annually on September 1 from 2015 through 2032, interest payable semi-annually at 5 00%, secured by the revenues of URHCS The Series 2007 Bonds may be called at URHCS' election at par on or after September 1, 2017
- (B) \$35,000,000 original issue North Texas Health Facilities Development Corporation Hospital Revenue Bonds (the Series 2003 Bonds), dated July 30, 2003, principal payable annually on September 1 through 2028, interest payable semiannually at rates ranging from 5 50% to 6 00%, secured by the revenues of URHCS Principal and interest payments are guaranteed under a financial guaranty insurance policy issued by a commercial insurer. Upon issuance and delivery of the Series 2007 Bonds, \$31,165,000 of the Series 2003 Bonds were defeased Proceeds from the Series 2007 Bonds were used to purchase securities that were deposited in trust under an escrow agreement sufficient in amount to pay future principal and interest on the defeased Series 2003 Bonds This advance refunding transaction resulted in an extinguishment of debt since URHCS was legally released from its obligation on that portion of the Series 2003 Bonds at the time of the defeasance Accordingly, a portion of the Series 2003 Bonds, aggregating \$31,165,000 at both December 31, 2012 and 2011, remain outstanding, but are excluded from URHCS' balance sheet. The remaining balance of the Series 2003 Bonds for which URHCS is obligated is scheduled to be paid on September 1. 2013

The indenture agreement requires that certain funds be established with the trustee. Accordingly, these funds are included as assets limited as to use held by trustee in the financial statements. The indenture agreement also requires URHCS to comply with certain restrictive covenants including minimum insurance coverage, maintaining a maximum debt-service coverage ratio and restrictions on incurrence of additional debt.

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

Aggregate annual maturities of long-term debt at December 31, 2012, were

2013	\$ 1.055,000	)
2014		-
2015	3,250,000	)
2016	3,410,000	)
2017	3,585,000	)
Thereafter	81.175.000	)
	\$ 92,475,000	)

#### Note 9: Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are available for the following purposes

	2012	2011
Purchase of property and equipment	\$ 143,000	\$ 605.011
Children's Miracle Network	993,302	846,646
Rathgeber House	101,393	86.693
Cardiac Institute	106,451	191.290
Other	484.211	615.925
	\$ 1.828.357	\$ 2.345,565
Permanently restricted net assets are restricted to		
	2012	2011
Investments to be held in perpetuity, the income is unrestricted or temporarily restricted	\$ 291.001	\$ 291,001

During 2012 and 2011, net assets were released from donor restrictions by incurring expenses, satisfying the restricted purpose of purchasing property and equipment in the amounts of \$2,233,902 and \$1,517,458, respectively

#### Note 10: Charity Care

In support of its mission, URHCS voluntarily provides free care to patients who lack financial resources and are deemed to be medically indigent. The cost associated with URHCS charity care program were approximately \$20,247,000 and \$20,763,000 for 2012 and 2011, respectively. The cost of charity care is estimated by applying the overall ratio of URHCS cost to charges to the gross charges related to services provided to patients qualifying for the URHCS charity care program.

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

### **Note 11: Functional Expenses**

URHCS provides health care services primarily to residents within its geographic area. Expenses related to providing these services are as follows

	2012	2011
Health care services General and administrative	\$ 189.862.808 63.688.213	\$ 193.866.898 55.525.743
	\$ 253.551.021	\$ 249.392.641

#### Note 12: Retirement Plans

URHCS sponsors a voluntary Section 403(b) plan to which employees can make salary deferral contributions as well as additional defined contribution plans organized under Sections 401(a), 457(b) and 457(f) of the Internal Revenue Code The Board annually determines the amount, if any, of URHCS' contributions to the plan Expense for all plans was approximately \$2,947,000 and \$2,873,000 for 2012 and 2011, respectively

#### Note 13: Related Party Transactions

URHCS is a member of the North Texas Service Organization (the Service Organization), a nonprofit corporation and has one representative who serves on the Board of the Service Organization URHCS contributed approximately \$5,900,000 and \$11,800,000 to the Service Organization during the years ended December 31, 2012 and 2011, respectively. These contributions were used to fund emergency care services and physician directorships in the North Texas area and are reflected as a component of supplies and other expense in the accompanying consolidated statements of operations

#### Note 14: Disclosures About Fair Value of Assets and Liabilities

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value must maximize the use of observable inputs

# Notes to Consolidated Financial Statements December 31, 2012 and 2011

There is a hierarchy of three levels of inputs that may be used to measure fair value

- Level 1 Quoted prices in active markets for identical assets or liabilities
- Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- Level 3 Unobservable inputs supported by little or no market activity and are significant to the fair value of the assets or liabilities

#### Recurring Measurements

The following table presents the fair value measurements of assets and liabilities recognized in the accompanying consolidated balance sheets measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at December 31, 2012 and 2011

2012
Fair Value Measurement Using

			dide Measurement	de Measurement Osing	
	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Money market mutual funds	\$ 57.202.032	\$ 57.202.032	\$ -	-	
Debt securities					
U S Treasury obligations	1,647,317	-	1,647,317	-	
US agency obligations	74,769,582	-	74,769,582	-	
Corporate bonds	41,304,877	-	41,304,877	-	
Municipal bonds	3,541,166	_	3,541,166	-	
Equity securities	93,350,225	93,350,225	_	-	
Mutual funds	1,790,906	1,790,906	_	-	
Exchange traded funds	1,008,577	1,008,577	-	-	

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

2011 Fair Value Measurement Using

	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Money market mutual funds	\$ 13,118,330	\$ 13,118,330	\$ -	\$ -
Debt securities				
US Treasury obligations	3,075,035	3,075,035	-	-
US agency obligations	48,056,991	33,957,996	14,098,995	-
Corporate bonds	32,958,869	16,616,984	16,341,885	-
Municipal bonds	1,443,436	-	1,443,436	-
Mortgage-backed securities	9,451,327	9,451,327	_	-
Equity securities	64,838,352	64,838,352	-	-
Mutual funds	1,776,174	1,776,174	_	-

Following is a description of the valuation methodologies and inputs used for assets and liabilities measured at fair value on a recurring basis and recognized in the accompanying balance sheets, as well as the general classification of such assets and liabilities pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the year ended December 31, 2012.

#### Investments

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections and cash flows. Such securities are classified in Level 2 of the valuation hierarchy. In certain cases where Level 1 and Level 2 inputs are not available, securities are classified within Level 3 of the hierarchy. URHCS held no Level 3 securities at December 31, 2012 and 2011.

#### Fair Value of Financial Instruments

The following table presents estimated fair values of the URHCS' financial instruments and the level within the fair value hierarchy in which the fair value measurements fall at December 31, 2012 and 2011

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

		Fair Value Measurement Using		
	Carrying Amount	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Pecember 31, 2012 Financial assets Cash and cash equivalents Accrued interest receivable Contributions receivable	\$ 6.685.919 512.579 538.743	\$ 6.685.919 - -	\$ - 512.579 538.743	\$ - - -
Financial liabilities Notes pavable	92,706,354	-	100.612.647	-
		Fair Value Measurement Using		
	Carrying Amount	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
December 31, 2011 Financial assets Cash and cash equivalents Accrued interest receivable Contributions receivable	\$ 69.044.741 671.962 1.317.890	\$ 69.044.741 - -	\$ - 671.962 1.317.890	\$ - - -
Financial liabilities				

The following methods were used to estimate the fair value of all other financial instruments recognized in the accompanying balance sheet at amounts other than fair value

99.265,178

93,740,740

### Cash and Cash Equivalents

Notes payable

The carrying amount approximates fair value

#### Contributions Receivable

Fair value is estimated by discounting the cash flows of the future payments expected to be received using rates of return on assets with similar cash flows

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

#### Long-term Debt

Fair value is estimated based on the borrowing rates currently available to the Hospital for bank loans with similar terms and maturities and determined through the use of a discounted cash flow model

### Note 15: Significant Estimates and Concentrations

Accounting principles generally accepted in the United States of America require disclosure of certain significant estimates and current vulnerabilities due to certain concentrations. Those matters include the following

#### Allowance for Net Patient Service Revenue Adjustments

Estimates of allowances for adjustments included in net patient service revenue are described in *Notes 1* and 2

#### Self-insured Risks

Estimates related to the accrual for self-insured risks are described in *Notes 1* and 6

#### Physician Guarantees

In an effort to recruit new physicians to its service area. URHCS has entered into various agreements with physicians guaranteeing certain levels of income for the first 12-24 months that the physician operates in the service area. These agreements typically require that the physician operate in the service area for a defined period of time. In the event that URHCS has made payments to the physicians under these income guarantee agreements and the physician does not fulfill his or her obligation to practice in the service area for the term specified in the agreement. URHCS can demand that the physician return all or a portion of the payments made under the agreement. As of December 31, 2012, the maximum potential future payments that URHCS could be required to make under existing agreements is approximately \$416,000.

#### Litigation

In the normal course of business, URHCS is, from time to time, subject to allegations that may or do result in litigation. Some of these allegations are in areas not covered by URHCS' self-insurance program (discussed elsewhere in these notes) or by commercial insurance, for example, allegations regarding employment practices or performance of contracts. URHCS evaluates such allegations by conducting investigations to determine the validity of each potential claim. Based upon the advice of counsel, management records an estimate of the amount of ultimate expected loss, if any, for each of these matters. Events could occur that would cause the estimate of ultimate loss to differ materially in the near term

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

#### Health Care Reform

The Patient Protection and Affordable Care Act (PPACA) will substantially reform the United States health care system. The legislation impacts multiple aspects of the health care system, including many provisions that change payments from Medicare. Medicaid and insurance companies. Starting in 2014, the legislation requires the establishment of health insurance exchanges, which will provide individuals without employer provided health care coverage the opportunity to purchase insurance. It is possible that some employers currently offering insurance to employees will opt to have employees seek insurance coverage through the insurance exchanges. The reimbursement rates paid by insurers participating in the insurance exchanges may be substantially different than rates paid under current health insurance products. Another significant component of the PPACA is the expansion of the Medicaid program to a wide range of newly eligible individuals. In anticipation of this expansion, payments under certain existing programs, such as Medicare disproportionate share, will be substantially decreased. Each state's participation in an expanded Medicaid program is optional. The state of Texas has currently indicated it will not expand the Medicaid program, which may result in revenues from newly covered individuals not offsetting the System's reduced revenue from other Medicare/Medicaid programs.

The PPACA is extremely complex and may be difficult for the federal government and each state to implement. While the overall impact of the PPACA cannot currently be estimated, it is possible that it will have a negative impact on the System's net patient service revenue. Additionally, it is possible that the System's will experience payment delays and other operational challenges during PPACA's implementation.

#### Note 16: 8th Street Campus

On August 1, 2011, URHCS provided notice to the City-County Board of its intent to early terminate its lease of the 8<sup>th</sup> Street Campus and certain other related properties. This early termination gave the City-County Board the following three options as it relates to the 8<sup>th</sup> Street Campus

- Retake possession of the 8<sup>th</sup> Street Campus
- Not retake possession of the 8<sup>th</sup> Street Campus and thereby permit URHCS to take any and all action, in any manner elected by URHCS, without a need for further consent by the City-County Board Such actions include, but are not limited to, the sale or conversion to alternative use of the 8<sup>th</sup> Street Campus
- Re-take possession of the 8<sup>th</sup> Street Campus but also direct URHCS to demolish the facility prior to transfer of possession of the land back to the City-County Board

On June 13, 2012, the City-County Board elected not to re-take possession of the 8<sup>th</sup> Street Campus conditioned upon URHCS' agreement to demolish the facility within an agreed upon timeframe not to exceed two years

## Notes to Consolidated Financial Statements December 31, 2012 and 2011

On October 1, 2012, the City-County Board conveyed the 8<sup>th</sup> Street Campus (and certain other related properties) to URHCS and entered into a first amendment to the second restated and amended management contract and lease agreement discussed in *Note 1*, in which URHCS originally leased the 8<sup>th</sup> Street Campus and other properties to the City-County Board These transactions transferred the ownership of the 8<sup>th</sup> Street Campus property and certain other related properties to URHCS, with no change in URHCS<sup>\*</sup> contractual obligations to the City-County Board as contained in the management agreement Leased properties which were not early terminated and thus not transferred to URHCS remain under lease with the City-County Board

Upon the election of the City-County Board not to re-take possession of the 8<sup>th</sup> Street Campus and direct URHCS to demolish the facility, URHCS recognized a liability of \$2,940,000, of which approximately \$2,166,000 was remaining as a liability at December 31, 2012, for the estimated cost of demolition and related pollution remediation. The expense has been included in the accompanying consolidated statement of operations within the loss on disposal of property and equipment.

#### Note 17: Subsequent Events

Subsequent events have been evaluated through March 25, 2013, which is the date the accompanying consolidated financial statements were available to be issued