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# -Form 990-PF Department of the Treasury

For calendar year 2012 or tax year beginning

# Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation Note The foundation may be able to use a copy of this return to satisfy state reporting requirements

and ending

OMB No 1545-0052

A Employer identification number Name of foundation MADDOX FOUNDATION 64-0917900 Number and street (or P O box number if mail is not delivered to street address) B Telephone number 180 WEST COMMERCE STREET (662) 449-3699 City or town, state, and ZIP code C If exemption application is pending, check here HERNANDO, MS 38632 G Check all that apply: Initial return Initial return of a former public charity D 1 Foreign organizations, check here Final return Amended return 2 Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation H Check type of organization; E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J | Accounting method: | Cash If the foundation is in a 60-month termination X Other (specify) MODIFIED (from Part II, col (c), line 16) CASH under section 507(b)(1)(B), check here 42,018,261. (Part I, column (d) must be on cash basis) ▶\$ Part I Analysis of Revenue and Expenses (d) Disbursements (a) Revenue and (b) Net investment (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) for charitable purpos (cash basis only) expenses per books ıncome ıncome N/A Contributions, gifts, grants, etc., received 2 Check X if the foundation is not required to attach Sch B <u>35,836</u>, Interest on savings and temporary cash investments 35,836. STATEMENT 193,951. 193,951 STATEMENT 4 Dividends and interest from securities 801,162. 434,091. STATEMENT 5a Gross rents 801,162. Net rental income or (loss) 968,828 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a 973,531. <del>-9687828</del>. 7 Capital gain net income (from Part IV, line 2) 8 Net short-term capital gain Income modifications 2 5 2013 10a Gross sales less returns and allowances :: b Less Cost of goods sold c Gross profit or (loss) 317,248. -303,147STATEMENT 4 11 Other income 1,696,630 315,458 12 Total. Add lines 1 through 11 552,766 138,191. 414,575. Compensation of officers, directors, trustees, etc. 8,494. 33,974 25,480. 14 Other employee salaries and wages 28,612. 114,448. 85,836. 15 Pension plans, employee benefits STMT 5 304,665. 95,987. 208,678. 16a Legal fees 10,418. 41,671. 31,253. STMT 6 b Accounting fees 7,073. STMT 7 9,432. 2,359. c Other professional fees Operating and Administrative 215,340. 215,340. Ō. 17 Interest 600. STMT 8 12,361. 11,761. 18 Taxes 33,966. 8,492. Depreciation and depletion 19 111,301. 83,476. 27,825. 20 Occupancy 39,221. 9,805. 29,416. 21 Travel, conferences, and meetings 5,693. 4,270. 1,423. 22 Printing and publications 19,171. 4,793. STMT 9 14,378. 23 Other expenses 24 Total operating and administrative 905,035. 1,494,009 563,500. expenses. Add lines 13 through 23 1,076,750 1,076,750. 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 2,570,759 563,500. 1,981,785. Add lines 24 and 25 Subtract line 26 from line 12: SCANNED -874,129& Excess of revenue over expenses and disbursements 751,958. b Net investment income (if negative, enter -0-) N/A C Adjusted net income (if negative, enter -0-)

Г		Balance Sheets Attached schedules and amounts in the description	Beginning of year	End o	of year
Щ	art	column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing			
	2	Savings and temporary cash investments	1,632,674.	298,286.	298,286.
	3	Accounts receivable ►		<u> </u>	
		Less: allowance for doubtful accounts ▶			
	4	Pledges receivable ▶			
		Less; allowance for doubtful accounts ▶			
	5	Grants receivable			<del></del>
		Receivables due from officers, directors, trustees, and other			<del></del>
	ľ	disqualified persons			
	7	Other notes and loans receivable > 983,836.	STATEMENT 11		
	′	Less: allowance for doubtful accounts	1,039,486.	983,836.	983,836.
<b>,</b> 0	۱.	Inventories for sale or use	1,033,1000	30370301	30070001
Assets		<b>1</b>			
Ass		Prepaid expenses and deferred charges			
-		Investments - U.S. and state government obligations Investments - corporate stock STMT 12	1,757,940.	1,770,664.	1,056,292.
			1,737,340.	1,770,004.	1,030,232.
	Ι	Investments - corporate bonds			
	11	tovestments - land, buildings, and equipment basis			
		Less accumulated depreciation			<u> </u>
	12	Investments - mortgage loans	15 010 000	48 006 548	30.050.000
	13	Investments - other STMT 13	16,018,200.	17,026,517.	38,859,202.
	14	Land, buildings, and equipment basis $\triangleright$ 1,455,859.		=00.064	
		Less accumulated depreciation 722,798.	767,027.	733,061.	733,061.
	15	Other assets (describe ► STATEMENT 14)	96,312.	87,584.	87,584.
	1				
	16	Total assets (to be completed by all filers)	21,311,639.	20,899,948.	42,018,261.
	17	Accounts payable and accrued expenses	2,299.	5,363.	ļ
	18	Grants payable			
S	19	Deferred revenue			
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			
ap	21	Mortgages and other notes payable	550,142.	697,791.	
	22	Other liabilities (describe   STATEMENT 15)	14,688.	7,416.	
	23	Total liabilities (add lines 17 through 22)	567,129.	710,570.	
		Foundations that follow SFAS 117, check here			
		and complete lines 24 through 26 and lines 30 and 31			
ĕ	24	Unrestricted			
Balances	25	Temporarily restricted			
Bal	26	Permanently restricted			
Б	1	Foundations that do not follow SFAS 117, check here			
Ī		and complete lines 27 through 31.			
Net Assets or Fund	27	Capital stock, trust principal, or current funds	0.	0.	
iets	28	Paid-in or capital surplus, or land, bldg , and equipment fund	0.	0.	1
Ass	29	Retained earnings, accumulated income, endowment, or other funds	20,744,510.	20,189,378.	
ē	30	Total net assets or fund balances	20,744,510.	20,189,378.	
Z	•				1
	31	Total liabilities and net assets/fund balances	21,311,639.	20,899,948.	
LP	art	III Analysis of Changes in Net Assets or Fund B	alances		
1	Tota	I net assets or fund balances at beginning of year - Part II, column (a), line	30		
•		st agree with end-of-year figure reported on prior year's return)		1	20,744,510.
2	•	r amount from Part I, line 27a		2	-874,129.
-		r increases not included in line 2 (itemize)	SEE ST	ATEMENT 10 3	318,997.
		lines 1, 2, and 3		4	20,189,378.
		eases not included in line 2 (itemize)		5	0.
		I net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	olumn (b) line 30	6	20,189,378.
<u>-</u>	1010	The account of the bulliness at end of year time 4 millus line of - Faith, or	John Toly into oo	10	Form <b>990-PF</b> (2012)
					101111 000-1 1 (2012)

64-0917900

(a) List and descr	ribe the kind(s) of property sold (e. rehouse, or common stock, 200 sl	.g., real estate,		(b) How ac P - Puro D - Don	:hase   '	c) Date a (mo., da	acquired ay, yr.)	(d) Date sold (mo., day, yr)
1a	•						·	
b SEE ATTACHED	STATEMENT							·
С								
<u>d</u>								
e		<del></del>						
(e) Gross sales price	(f) Depreciation allowed (or allowable)		st or other basis expense of sale				ain or (loss) (f) minus (	
a								
b		<del></del>						
C		+						
e 973,531.		<del> </del>	4,70	2 -			<del>-</del>	968,828
	g gain in column (h) and owned by	the foundation		<del>3. </del>	//\	Cause (C	al /h) saus	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) E>	cess of col. (i)		còl (	k), but n	ol (h) gain iot less thar (from col. (	1 -0-) or
2			(),, - 7					
<u>a</u> b		+		+				
C		+		+				-
d		<del>  -</del>						
e		†						968,828
······································	C If goin also ent	or in Port Llino	7	7				
2 Capital gain net income or (net ca		0- ın Part I, line	7	) 2				968,828
3 Net short-term capital gain or (los If gain, also enter in Part I, line 8,	, , ,	and (6).		٦١				
If (loss), enter -0- in Part I, line 8	column (c).			) <sub>3</sub>			N/A	
Part V   Qualification U	nder Section 4940(e) fo	r Reduced	Tax on Net	Investr	nent Inco	me	,	
f section 4940(d)(2) applies, leave the Was the foundation liable for the sect if "Yes," the foundation does not qual 1. Enter the appropriate amount in a	son 4942 tax on the distributable a	complete this pa	rt.		_			Yes X No
(a)	(b)	IIIO II GUONO DO	iore making any cr	(c)		1		(d)
Base periód years Calendar year (or tax year beginnii	ng in) Adjusted qualifying d		Net value of nor	ncharitable			Distrib (col. (b) div	(d) ution ratio ided by col. (c))
2011		87,262. 51,360.			0,190. 5,291.			.06367
2010 2009		$\frac{31,360.}{76,567.}$			6,587.			.06692
2008	5.5	28,722.		$\frac{33,33}{62,45}$	3,236.	<u> </u>		.08852
2007		75,874.	1	$\frac{02}{04.34}$	2,456.	1		.08506
		,		,				
2 Total of line 1, column (d)						2		.36169
3 Average distribution ratio for the		ıl on line 2 by 5,	or by the number	of years				-
the foundation has been in exister	nce if less than 5 years					3	_	.07234
4 Enter the net value of noncharitat	le-use assets for 2012 from Part >	C, line 5				4	4	1,903,638
5 Multiply line 4 by line 3						5		3,031,309
6 Enter 1% of net investment incon	ne (1% of Part I, line 27b)					6		7,520
7 Add lines 5 and 6						7		3,038,829
8 Enter qualifying distributions from	n Part XII, line 4					8		1,981,785
If line 8 is equal to or greater than See the Part VI instructions.	line 7, check the box in Part VI, li	ne 1b, and comp	olete that part using	g a 1% tax	rate.			
000501 10 05 10								orm QQA_DE (2011

Form 990-PF (2012) MADDOX FOUNDATION  Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940)	0/b) 4940/e) or	64-09			Page 4
		T T	e mstre		113)
1a Exempt operating foundations described in section 4940(d)(2), check here ▶ and enter "N/A" on					
Date of ruling or determination letter:			1	E 0	39.
<b>b</b> Domestic foundations that meet the section 4940(e) requirements in Part V, check here and enterprise and enterprise and enterprise for the section 4940(e) and enterprise for the section 4940(e) requirements in Part V, check here	anter 1% y	1		5,0	133.
of Part I, line 27b	- 40 (%)				
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line					^
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0	<del>!-</del> )	2	1	<u> </u>	0. 39.
3 Add lines 1 and 2	• •	3		<b>5,</b> 0	
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0	J-)	4		<u> </u>	$\frac{0.}{39.}$
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5		5,0	39.
6 Credits/Payments	12 502				
a 2012 estimated tax payments and 2011 overpayment credited to 2012	13,593.	4			
b Exempt foreign organizations - tax withheld at source 6b	14 000	<b>↓</b>			
c Tax paid with application for extension of time to file (Form 8868)	14,000.	<u>'</u>			
d Backup withholding erroneously withheld	<del></del>	<b>↓</b>	_		
7 Total credits and payments. Add lines 6a through 6d		7		7,5	93. 79.
8 Enter any <b>penalty</b> for underpayment of estimated tax. Check here X if Form 2220 is attached		8	_		<u> 79.</u>
9 Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed	<b>&gt;</b>	9			
10 Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	\	10	1	2,4	75.
	475. Refunded▶	11			0.
Part VII-A Statements Regarding Activities					T
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did i	it participate or interveni	e in	<u> </u>	Yes	No
any political campaign?			1a		X
<b>b</b> Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instr			1b		X
If the answer is "Yes" to $_{1a}$ or $_{1b}$ , attach a detailed description of the activities and copies of	any materials publish	ed or	1 1		
distributed by the foundation in connection with the activities			1 . 1		
c Did the foundation file Form 1120-POL for this year?			1c		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:					
(1) On the foundation ▶ \$ (2) On foundation managers. ▶ \$	0.	<u>.</u>	-   -		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax impo	sed on foundation				
managers. ► \$0.					
2 Has the foundation engaged in any activities that have not previously been reported to the IRS?			2		X
If "Yes," attach a detailed description of the activities					
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, an	rticles of incorporation,	or			-
bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			3		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?			4a	Х	
b If "Yes," has it filed a tax return on Form 990-T for this year?			4b	Х	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year?			5		X
If "Yes," attach the statement required by General Instruction T					
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:					
<ul> <li>By language in the governing instrument, or</li> </ul>					
<ul> <li>By state legislation that effectively amends the governing instrument so that no mandatory directions the</li> </ul>	hat conflict with the stat	e law			1
remain in the governing instrument?			6	Х	
7 Did the foundation have at least \$5,000 in assets at any time during the year?			7	X	
If "Yes," complete Part II, col (c), and Part XV					
8a Enter the states to which the foundation reports or with which it is registered (see instructions)			_		
MS			_		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General	ral (or designate)			_	
of each state as required by General Instruction G? If "No," attach explanation			8b	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)	(3) or 4942(j)(5) for cal	endar			
year 2012 or the taxable year beginning in 2012 (see instructions for Part XIV)? If "Yes," complete Pa	art XIV		9		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their n	names and addresses		10		X
			Form <b>990</b>	-PF	(2012)

Form **990-PF** (2012)

X

3b

4a

May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

Form 4720, to determine if the foundation had excess business holdings in 2012)

had not been removed from jeopardy before the first day of the tax year beginning in 2012?

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

Form 990-PF (2012) MADDOX FOUNDATION			<u>64-09179</u>	900	Page 6
Part VII-B   Statements Regarding Activities for Which I	Form 4720 May Be	Required (contin	ued)		
5a During the year did the foundation pay or incur any amount to:					İ
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	1 4945(e))?	Y	es 🗶 No		
(2) Influence the outcome of any specific public election (see section 4955); o	r to carry on, directly or indir				-
any voter registration drive?		Y	es 🗶 No		
(3) Provide a grant to an individual for travel, study, or other similar purposes	?	Yo	es 🗶 No 📗		
(4) Provide a grant to an organization other than a charitable, etc., organization	n described in section		1		ľ
509(a)(1), (2), or (3), or section 4940(d)(2)?		Y	es 🗶 No 📗		
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or	for			
the prevention of cruelty to children or animals?		Ye	es X No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und	der the exceptions described	ın Regulations		İ	
section 53.4945 or in a current notice regarding disaster assistance (see instru	ctions)?		N/A	5b	
Organizations relying on a current notice regarding disaster assistance check h	ere		ightharpoons		
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr	om the tax because it mainta	ined			ļ
expenditure responsibility for the grant?	N	J/A 🗀 Yo	es 🔲 No		1
If "Yes," attach the statement required by Regulations section 53 4945	5-5(d)				
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on				
a personal benefit contract?	•	Y€	es X No		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?			6Ъ	x
If "Yes" to 6b, file Form 8870			F		+
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?		es X No		
b If "Yes," did the foundation receive any proceeds or have any net income attribu			N/A	7b	+-
Information About Officers Directors Truck		nagers Highly			
Part VIII Paid Employees, and Contractors	ooo, roundation in	inagoro, riigini	,		
1 List all officers, directors, trustees, foundation managers and their	compensation.	_			
	(b) Title, and average	(c) Compensation	(d) Contributions to employee benefit plans and deferred	(e)	Expense ount, other
(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	and deferred compensation	acco	ount, other owances
			compensation	<del>                                      </del>	
SEE STATEMENT 19		552,766.	43,956.		0.
		1		1	
				<del> </del>	
. ,		<del> </del> -			
<del></del>					
2 Compensation of five highest-paid employees (other than those inc	luded on line 1). If none	enter "NONE."		1	
			(d) Contributions to	(e)	Expense ount, other
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	acco	ount, other owances
NONE	devoted to position		compensation	- an	J Wall Cos
NONE		1			
				┼	
			<u> </u>		
		<del>                                     </del>		1	
		<del>                                     </del>	-	┼	
		+		1	
T. I. Laumbar of other ampleyees and are- 000 000	<u> </u>	<u> </u>	l	<u> </u>	<del></del>
Total number of other employees paid over \$50,000	<del></del>		<u>P</u>	. 000	0
			Forn	1 880-	<b>PF</b> (2012)

Part VIII Information About Officers, Directors, Trustees, Foundat Paid Employees, and Contractors (continued)	on Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, enter	'NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NEAL & HARWELL, PLC - 150 4TH AVENUE NORTH,		
SUITE 2000, NASHVILLE, TN 37219	LEGAL FEES	141,238.
PAULUS & DOLAN PLLC		
4400 HARDING ROAD, S-101, NASHVILLE, TN 37205	LEGAL FEES	127,983.
	1	
		<del></del>
	1	
· · · · · · · · · · · · · · ·		
	1	
▼ 1.5 minh or of others recover a confect 000 for professional contract	<u> </u>	<b>D</b> 0
Total number of others receiving over \$50,000 for professional services  Part IX-A   Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistic number of organizations and other beneficiaries served, conferences convened, research papers produ		Expenses
	ccu, cic.	
1		
CEE CMAMENENM 20		06 460
SEE STATEMENT 20		96,469.
2		
		<del></del>
3		
4		
Part IX-B   Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year on lin	ies 1 and 2.	Amount
1		
SEE STATEMENT 21 - ACTUAL GRANT/CONTRIBUTIONS		
2 ON PART XV, SECTION, 3a		
All other program-related investments See instructions.		
3		
Telet Add loop 1 through 2		

Form **990-PF** (2012)

64-0917900 Page 8 Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.) 1 Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes: 1,056,292. 1,565,988. a Average monthly fair market value of securities 1a b Average of monthly cash balances 1b 39,919,484. c Fair market value of all other assets 1c 42,541,764. d Total (add lines 1a, b, and c) 1d e Reduction claimed for blockage or other factors reported on lines 1a and 0. 1c (attach detailed explanation) 1e Acquisition indebtedness applicable to line 1 assets 2 42,541,764. Subtract line 2 from line 1d 3 Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions) 638,126. 4 41,903,638. Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4 5 2,095,182. Minimum investment return. Enter 5% of line 5 6 Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here 🕨 [ and do not complete this part.) 2,095,182. Minimum investment return from Part X, line 6 15,039 2a Tax on investment income for 2012 from Part VI, line 5 2a b Income tax for 2012. (This does not include the tax from Part VI.) 2b 15,039 c Add lines 2a and 2b 2с 2,080,143. Distributable amount before adjustments. Subtract line 2c from line 1 3 3 Ō, 4 Recoveries of amounts treated as qualifying distributions 2,080,143. Add lines 3 and 4 5 Deduction from distributable amount (see instructions) 6 Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1 2,080,143. Part XII Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes 1,981,785. a Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26 1a b Program-related investments - total from Part IX-B 1b 2 Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes 2 Amounts set aside for specific charitable projects that satisfy the: a Suitability test (prior IRS approval required) За b Cash distribution test (attach the required schedule) 3b 1,981,785. Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4 4 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b 5 1,981,785. Adjusted qualifying distributions. Subtract line 5 from line 4 6 Note The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section

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4940(e) reduction of tax in those years

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2011	(c) 2011	(d) 2012
1 Distributable amount for 2012 from Part XI,				
line 7				2,080,143.
2 Undistributed income, if any, as of the end of 2012				
a Enter amount for 2011 only			0.	
b Total for prior years:				
,,,,,,,,,		0.		
3 Excess distributions carryover, if any, to 2012:				
aFrom 2007 bFrom 2008 3,931,569. 2,417,794.				
bFrom 2008 cFrom 2009 2,417,794. 678,507.				
dFrom 2010 335, 215.				
eFrom 2011 569, 272.				
f Total of lines 3a through e	7,932,357.			
4 Qualifying distributions for 2012 from	.,,			
Part XII, line 4: ▶\$ 1,981,785.				
a Applied to 2011, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2012 distributable amount				1,981,785.
e Remaining amount distributed out of corpus	0.	·		
5 Excess distributions carryover applied to 2012 (If an amount appears in column (d), the same amount must be shown in column (a))	98,358.			98,358.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	7,833,999.			
b Prior years' undistributed income. Subtract		-	<del> </del>	
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of				
deficiency has been issued, or on which the section 4942(a) tax has been previously				
assessed		0.		
<b>d</b> Subtract line 6c from line 6b. Taxable				'
amount - see instructions		0.		
e Undistributed income for 2011. Subtract line			•	I
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2012. Subtract				
lines 4d and 5 from line 1. This amount must				0.
be distributed in 2013 7 Amounts treated as distributions out of	<u>-</u>			
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2007				
not applied on line 5 or line 7	3,833,211.			
9 Excess distributions carryover to 2013.	<del></del>			
Subtract lines 7 and 8 from line 6a	4,000,788.			
10 Analysis of line 9:				
a Excess from 2008 2,417,794.				
b Excess from 2009 678,507.				
c Excess from 2010 335, 215.				
dExcess from 2011 569, 272.				
e Excess from 2012		<u></u>	L	Form <b>990. DE</b> (9019)

	FOUNDATION				17900 Page 10
Part XIV   Private Operating F			-A, question 9)	N/A	
1 a If the foundation has received a ruling of					
foundation, and the ruling is effective fo	*	•	▶		
b Check box to indicate whether the found	dation is a private operatir	ng foundation described i		4942(j)(3)_or4!	942(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		
income from Part I or the minimum	(a) 2012	(b) 2011	(c) 2010	(d) 2009	(e) Total
investment return from Part X for					
each year listed					
<b>b</b> 85% of line 2a					
c Qualifying distributions from Part XII,				<del></del>	<del></del>
line 4 for each year listed					
d Amounts included in line 2c not					<del> </del>
used directly for active conduct of					
•					
exempt activities				<del></del>	<b>_</b>
e Qualifying distributions made directly					
for active conduct of exempt activities					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter				+	
2/3 of minimum investment return	1			1	
shown in Part X, line 6 for each year					
listed				ļ	<b></b>
c "Support" alternative test - enter:					
(1) Total support other than gross					
investment income (interest, dividends, rents, payments on		•			
securities loans (section		1			
512(a)(5)), or royalties)		<u> </u>			
(2) Support from general public				_	
and 5 or more exempt					
organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from		·			
an exempt organization					
(4) Gross investment income					
Part XV   Supplementary Info	rmation (Comple	te this part only	f the foundation	n had \$5.000 or m	ore in assets
at any time during t	the year-see instr				
1 Information Regarding Foundation	on Managers:				
a List any managers of the foundation wh			ributions received by the	e foundation before the clo	se of any tax
year (but only if they have contributed r	nore than \$5,000). (See s	ection 507(d)(2).)			
NONE					
b List any managers of the foundation wh	o own 10% or more of th	e stock of a corporation (	or an equally large port	on of the ownership of a p	artnership or
other entity) of which the foundation ha				. ,	•
NONE					
2 Information Regarding Contribut	ion, Grant, Gift, Loan	Scholarship, etc., Pr	ograms:		
Check here ► X if the foundation of				not accept unsolicited regu	iests for funds. If
the foundation makes gifts, grants, etc.					
a The name, address, and telephone num	<u> </u>			,.,.,.	
a The name, address, and telephone hull	inei oi e-ilian oi me heleo	н то многи аррисациих S	mould be addiessed.		
The form on the base of section 1					
b The form in which applications should l	se submitted and informa	tion and materials they sh	iouid include		
c Any submission deadlines;					
C. 219 Submission doddinos.					
d Any restrictions or limitations on award	ls, such as by geographic	al areas, charitable fields,	kınds of institutions, or	other factors:	

MADDOX FOUNDATION 64-0917900 Form 990-PF (2012) Page 11 Supplementary Information (continued) Part XV Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient Purpose of grant or contribution Foundation show any relationship to Amount status of any foundation manager or substantial contributor Name and address (home or business) recipient a Paid during the year MADDOX HOCKEY, INC. PROGRAM RELATED PROGRAM TO SUPPORT 4640 VENTURE DRIVE INVESTMENT LOCAL NONPROFITS & SOUTHAVEN, MS 38671 CREATE YOUTH PROGRAMS 1,055,000. KAIROS PRISON MINISTRY 509(A) SUPPORT MINISTRY WORK 6903 UNIVERSITY BLVD REHABILITATION OF WINTER PARK, FL 32792 INMATES 16,000. DUCKS UNLIMITED 509(A) SUPPORT CONSERVATION C/O BILLIE RAY FANN; P. O. BOX 9178 GREENWOOD, MS 38930 1,000. BOY SCOUTS OF AMERICA; CUB SCOUT PACK 509(A) PROGRAM FOR YOUTHS: 455 BUILDS CHARACTER, 1764 CHAMBERS CHAPEL RD TRAINS IN CITIZENSHIP, EADS, TN 38028 DEVELOPS PERSONAL FITNESS, ENCOURAGES 1,000. NASHVILLE SCHOOL OF LAW 509(A) SUPPORT HIGHER 4013 ARMORY OAKS DRIVE EDUCATION NASHVILLE, TN 37204 1,250. SEE CONTINUATION SHEET(S) 1,076,750. **▶** 3a Total b Approved for future payment NONE

0.

Total

nter gross amounts unless otherwise indicated	Unrelated bi	usiness income		by section 512, 513, or 514	(e)
•	(a) Business	(b)	Exclu- sion	(d)	Related or exempt
1 Program service revenue:	code	Amount	code	Amount	function income
a	_				
b					
C	_	_	<del>                                     </del>		<u> </u>
d	_		$\vdash$		
e	_				
T Form and contracts from accomment accommen			-		
<ul> <li>g Fees and contracts from government agencies</li> <li>2 Membership dues and assessments</li> </ul>			$\vdash$	<del></del>	
3 Interest on savings and temporary cash		-	├─-┼		
investments			14	35,836.	
4 Dividends and interest from securities	523000	1,841.	14	192,110.	
5 Net rental income or (loss) from real estate:			<del>   </del>	2,27,220	<del></del>
a Debt-financed property	531190	367,071.	<del>   </del>		-
b Not debt-financed property		<u> </u>	16	434,091.	<del></del>
6 Net rental income or (loss) from personal				,	
property					
7 Other investment income	523000	4,977.	14	-308,124.	
8 Gain or (loss) from sales of assets other					
than inventory	523000	295.	18	968,533.	
9 Net income or (loss) from special events			$\perp$		
O Gross profit or (loss) from sales of inventory			<del>                                     </del>		
1 Other revenue:				İ	
a	_	<del></del>	$\vdash$		
b	— <del>  </del>		<del> </del>		
d			<del>  -</del>		
е	— <del>                                    </del>		<del>     </del>		
2 Subtotal. Add columns (b), (d), and (e)		374,184.		1,322,446.	0
3 Total. Add line 12, columns (b), (d), and (e)	<u> </u>			13	1,696,630
See worksheet in line 13 instructions to verify calculation:	s.)				
Part XVI-B Relationship of Activitie	es to the Accom	plishment of Ex	empt	Purposes	
Line No. Explain below how each activity for which			contribut	ed importantly to the accomp	lishment of
the foundation's exempt purposes (other	uiaii uy providing funds	ior such purposes).			

▼	the foundation's exempt purposes (other than by providing funds for such purposes).
	<del></del>
l l	
_	
$\dashv$	
1 - 12	Form <b>990-P</b>

Form 990	-PF (2012)		X FOUNDAT					0917900		age 13
Part >				sfers To a	and Transactions a	and Relation	ships With No	ncharitable	<del>)</del>	
		empt Organ							15.0	
					ig with any other organization		ction 501(c) of		Yes	No
	•	•			?7, relating to political organ	izations?				
		reporting found	lation to a noncharital	ble exempt or	ganization of					
	Cash							1 <u>a(1)</u>		X
	Other assets							1a(2)		X
	er transactions									۱
٠,			able exempt organizat					1b(1)		X
٠,			oncharitable exempt o	rganization				1b(2)		X
٠,		ities, equipment,						1b(3)		X
٠,		nt arrangements	3					1b(4)		X
	Loans or loan	•						1b(5)		X
			embership or fundrais	=				1b(6)		X
	•		ailing lists, other asse	•	• •					
		-	•	_	edule. Column (b) should alv	-	-	•	ets,	
	=		other assets, or serv		ed less than fair market valu	ie in any transactio	n or snaring arrange	ment, snow in		
(a)Line no		unt involved			e exempt organization	(d) Description	on of transfers, transaction	and sharing or		
(a)cine iic	(b) Airto		(e) Name of	N/A	CXCITIPT OF GATHEAUTON	(d) Description	on or bansiers, bansacac	ons, and snaring a	angeme	
	<del> </del> -			11/11						
	+									
	· <del> </del>	<del>-</del>				+				
	+									
			<u> </u>							
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			. = ==					•		
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								-		
					•					
	1									
					<u></u>					
			T .							
		•	ctly affiliated with, or r er than section 501(c)	-	or more tax-exempt organi tion 527?	zations described	-	Yes	X	] No
b If "Y	es," complete	the following sch								
		(a) Name of or	ganızatıon		(b) Type of organization		(c) Description of re	elationship		
	_	N/A								
		_								
	Mader assetting	of a committee laborates	shed I have averaged the			atatamanta and to the	a bast of any leaved of a			
Sign Here	and belief, it is t		proplete Declaration of pr	eparer (other tha	ng accompanying schedules and in taxpayer) is based on all inform		er has any knowledge	May the IHS return with the shown below	e prepar (see ins	rer
		ype preparer's n		Preparer's s		Date	Check   if	PTIN		
		Jeo propuror o n		1	-		self- employed			
Daid	ו אינו	מתוח פ	CODDIN	1 ranks	D. Cohin, CPA	11/15/13	' '	BUU283	Q Λ ∩	i

Form **990-PF** (2012)

P00283840

601-605-8707

Firm's EIN ▶ 26-3614022

Phone no.

Paid

Preparer

Use Only

HAROLD G. CORBIN

Firm's address ▶ P. O. BOX 1574

Firm's name ► CORBIN & ASSOCIATES, PLLC

MADISON, MS 39130-1574

Part IV Capital Gains and Lo	osses for Tax on Investment Income				
	d describe the kind(s) of property solo	t a g real actate	(b) How acquired	(a) Data acquired	(d) Date sold
2-story b	rick warehouse; or common stock, 20	00 shs. MLC Co.	P - Purchase D - Donation	(c) Date acquired (mo , day, yr.)	(mo, day, yr.)
1a SANKATY CREDIT	<u> </u>		P		
	ROM DMAR INVESTM	ENTITE T.D	P		
	ROM MIDSOUTH INV		P		
	ROM DMAR INVESTM		P		
	ROM MIDSOUTH INV		P		
	ROM BEALE 310 LL		P		
	ROM LITTLE BUCK		P	_	
	ROM LITTLE BUCK		P	_	
	ROM DMAR INVESTM		P		
		_			
	ROM DMAR INVESTM		P	-	
	ROM LITTLE BUCK		P		
PASS-THROUGH F	ROM LITTLE BUCK	LP	P		
m			<del>-  </del>		
<u>n</u>					
0				ليــــــــــــــــــــــــــــــــــــ	
(e) Gross sales price	(f) Depreciation allowed	(g) Cost or other basis		Gain or (loss)	
	(or allowable)	plus expense of sale	(e) p	lus (f) minus (g)	100 0==
a 180,273.					180,273.
b 267,291.					267,291.
С		2,594.			-2,594.
d 288,953.					288,953.
<u>e</u>		2,109.			-2,109.
f 69,829.			,		69,829.
g 80,195.					80,195.
h 86,695.					86,695.
53.					53.
174.	_				174.
k 16.					16.
52.					52.
m					
n					
0					
Complete only for assets shown	ng gain in column (h) and owned by t	he foundation on 12/31/69	(I) Los	ses (from col (h))	
40.5.44.4 4.40.4.40.0	(j) Adjusted basis	(k) Excess of col. (i)		f col. (h) gain over	col (k),
(i) F.M.V. as of 12/31/69	as of 12/31/69	over col (j), if any	DUT N	ot less than "-0-")	
a					180,273.
b					267,291.
С					-2,594.
d				•	288,953.
e					-2,109.
f					69,829.
g					80,195.
h		1			86,695.
1					53.
1			<del></del>		174.
k					16.
<u> </u>					52.
m	<u> </u>				
n					
0	<del> </del>	<del> </del>	· -		
<u> </u>	<u></u>		<u> </u>		<del></del>
2 Capital gain net income or (net c	apital loss) {   If gain, also enter	in Part I, line 7	2		968,828.
		, F			200,0201
	ss) as defined in sections 1222(5) an	d (6):			
If gain, also enter in Part I, line 8 If (loss), enter "-0-" in Part I, line		ŗI	3	N/A	
11 (1000), Cittor O III I BICI, IIIIC	<del></del>		<u> </u>		

# MADDOX FOUNDATION

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Y	ear (Continuation)			
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	status of recipient	contribution	Amount
DESOTO CENTRAL ELEMENTARY PTO		509(A)	SUPPORT EDUCATION	
2611 CENTRAL PARKWAY				
SOUTHAVEN, MS 38671	_			1,000
GUARDIANS OF THE RIBBON, INC.		509(A)	SUPPORT BREAST CANCER	
MEMPHIS/MID-SOUTH CHAPTER; 5921			AWARENESS	
SHELBY OAKS DRIVE MEMPHIS, TN 38134				1,500
· · · · · · · · · · · · · · · · · · ·		-		<u> </u>
	<u> </u>			
		1		
Total from continuation sheets				2,500

FORM 990-PF INTEREST ON SAVINGS A	ND TEMPORARY C	ASH INVESTMENTS	STATEMENT 1
SOURCE			AMOUNT
BANKPLUS BEALE 310 LAMM GROUP SYCAMORE BANK	3,632. 15,514. 14,716. 1,974.		
TOTAL TO FORM 990-PF, PART I, LINE	3, COLUMN A		35,836.
FORM 990-PF DIVIDENDS AND	INTEREST FROM	SECURITIES	STATEMENT 2
SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	COLUMN (A) AMOUNT
220 KNOLLS LIMITED PARTNERSHIP INTEREST INCOME CLEG-MAD LIMITED LP INTEREST	398.	0.	398.
INCOME	238.	0.	238.
DMAR INVESTMENTS LP DIVIDEND INCOME	112,855.	0.	112,855.
DMAR INVESTMENTS LP DIVIDEND INCOME	11.	0.	11.
DMAR INVESTMENTS LP INTEREST INCOME DMAR INVESTMENTS LP INTEREST	15,332.	0.	15,332.
INCOME LITTLE BUCK LIMITED PARTNERSHIP	1,412.	0.	1,412.
DIVIDEND INCOME	33,860.	0.	33,860.
LITTLE BUCK LIMITED PARTNERSHIP DIVIDEND INCOME	3.	0.	3.
LITTLE BUCK LIMITED PARTNERSHIP INTEREST INCOME	4,502.	0.	4,502.
LITTLE BUCK LIMITED PARTNERSHIP INTEREST INCOME	415.	0.	415.
MIDSOUTH INVESTOR FUND LP DIVIDEND INCOME	24,896.	0.	24,896.
MIDSOUTH INVESTOR FUND LP INTEREST INCOME WYNCRESTMS, LLC INTEREST INCOME	28. 1.	0.	28. 1.
TOTAL TO FM 990-PF, PART I, LN 4	193,951.	0.	193,951.

FORM 990-PF RE	ENTAL	INCOME		STATEMENT 3
KIND AND LOCATION OF PROPERTY			ACTIVITY NUMBER	GROSS RENTAL INCOME
220 KNOLLS LIMITED PARTNERSHIP 9040 ASSOCIATES - NEW PTRS CLEG-MAD LIMITED LP BRITISH HIGHLAND WIND LP LONGWOOD TN LP CLARKSVILLE NINE, LP RENTAL INCOMBEALE 310, LP WYNCRESTMS, LLC TOTAL TO FORM 990-PF, PART I, LIN			4 6 7 10 11 12 13 14	447,80144,923. 296,84580,730. 154,629. 54,42927,986. 1,097.
FORM 990-PF	ОТНЕ	RINCOME		STATEMENT 4
DESCRIPTION  J.D. LIMITED PARTNERSHIP LITTLE BUCK LIMITED PARTNERSHIP MIDSOUTH INVESTOR FUND LP SOUTH HARPETH FARMS LLC DMAR LIMITED PARTNERSHIP LP MISCELLANEOUS INCOME 220 KNOLLS LP BOOK/TAX DIFFERENCE CLEG-MAD LP BOOK/TAX DIFFERENCES ANNUITY INCOME DMAR LIMITED PARTNERSHIP LP RNRJR MINERALS, LLC LITTLE BUCK LIMITED PARTNERSHIP	s	(A) REVENUE PER BOOKS  4,96948,4751,305116,005163,734. 4,778. 7,798. 1,372. 7,485. 538. 3.	-48,475 -1,305 -116,005 -163,734 4,778 0 0 7,485	NET INCOME
TOTAL TO FORM 990-PF, PART I, LIN	IE 11	-303,147.	-317,248	•

FORM 990-PF	S	TATEMENT 5		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
GENERAL LEGAL SERVICES LITIGATION SUPPORT LEGAL SERVICES & PLANNING	35,444. 141,238. 127,983.	0. 0. 95,987.		35,444. 141,238. 31,996.
TO FM 990-PF, PG 1, LN 16A	304,665.	95,987.		208,678.
FORM 990-PF	ACCOUNTI	NG FEES	S	PATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
TAX PREPARATION & PLANNING	41,671.	10,418.		31,253.
TO FORM 990-PF, PG 1, LN 16B	41,671.	10,418.		31,253.
FORM 990-PF C	THER PROFES	SIONAL FEES	S	TATEMENT 7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
CONSULTING FEES 401K ADMINISTRATION	8,894. 538.	2,224.		6,670. 403.
TO FORM 990-PF, PG 1, LN 16C	9,432.	2,359.		7,073.

FORM 990-PF	TAX	ES		STATEMENT 8	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOM		
FEDERAL TAXES FOREIGN TAXES PROFESSIONAL PRIVILEGE TAX	8,800. 2,761. 800.	8,800. 2,761. 200.		0 0 600	
TO FORM 990-PF, PG 1, LN 18	12,361.	11,761.		600	
FORM 990-PF	OTHER E	XPENSES		STATEMENT	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOM		
GENERAL OFFICE EXPENSES	19,171.	4,793.		14,378	
TO FORM 990-PF, PG 1, LN 23	19,171.	4,793.		14,378	
FORM 990-PF OTHER INCREASES	IN NET ASS	ETS OR FUND B	ALANCES	STATEMENT 1	
DESCRIPTION				AMOUNT	
MIDSOUTH INVESTOR FUND - MARKEDMAR INVESTMENTS L.P MARKE				203,747 115,250	
TOTAL TO FORM 990-PF, PART II	I, LINE 3		=	318,997	
FORM 990-PF OTHER	NOTES AND L	OANS RECEIVAB	LE	STATEMENT 1	
DESCRIPTION	BALA		TFUL ACCT	FMV OF LOAN	
LAMM GROUP		983,836.	0.	983,836	
BEALE 310, LLC		0.	0.	0	

MADDOX FOUNDATION 64-0917900

FORM 990-PF	CORPORATE STOCK		STATEMENT 12
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
DESOTO COUNTY BANK STOCK		250,000.	250,000.
MADDOX FOOTBALL INC		1,000.	1,000.
MADDOX HOCKEY INC		1,000.	1,000.
MARGARET ENERGY INC		1,518,664.	804,292.
TOTAL TO FORM 990-PF, PART II, L	INE 10B	1,770,664.	1,056,292.
FORM 000 DE	MILED THUE COMPAND		CMA MENUTATION 12
FORM 990-PF O	THER INVESTMENTS		STATEMENT 13
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
220 KNOLLS LIMITED PARTNERSHIP	COST	726,247.	9,286,059.
9040 ASSOCIATES - NEW PTRS	COST	1,784,438.	1,320,000.
BRITISH HIGHLAND WIND, LP	COST	-2,642,097.	3,843,207.
CLEG-MAD LIMITED LP	COST	1,501,214.	4,950,000.
DMAR INVESTMENTS LP	COST	7,240,860.	7,240,844.
HEXAD OIL CO 1977-B	COST	0.	0.
J.D. LIMITED PARTNERSHIP	COST	1,774.	1,774.
LITTLE BUCK LIMITED PARTNERSHIP	COST	2,331,896.	2,364,040.
MIDSOUTH INVESTOR FUND LP PROSPECT HARBOR CREDIT PARTNERS	COST LP COST	1,154,734. 810,653.	1,154,735. 772,258.
SANKATY CREDIT OPPORTUNITIES	COST	010,033.	242,605.
SHELDON CENTER PROPERTIES LTD	COST	0.	242,003.
STERLING PETROLEUM 1978-A	COST	0.	0.
STERLING PETROLEUM 1979-A	COST	0.	0.
SOUTH HARPETH FARMS LLC	COST	-364,751.	3,142,331.
LONGWOOD TN LP	COST	2,200,727.	2,200,727.
CLARKSVILLE NINE, LP	COST	839,523.	839,523.
BEALE 310, LLC	COST	-59,999.	0.
RNRJR MINERALS LLC	COST	200.	1.
WYNCRESTMS, LLC	COST	1,501,098.	1,501,098.
TOTAL TO FORM 990-PF, PART II, L	INE 13	17,026,517.	38,859,202.

FORM 990-PF	OTHER ASSETS		STATEMENT 14
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKET VALUE
RETIREMENT PLAN ANNUITY SECURITY DEPOSIT OTHER ASSETS OTHER ACCRUED RECEIVABLES	86,934. 2,475. 150. 6,753.	78,459. 2,475. 150. 6,500.	78,459. 2,475. 150. 6,500.
TO FORM 990-PF, PART II, LINE 15	96,312.	87,584.	87,584.
FORM 990-PF OT	HER LIABILITIES		STATEMENT 15
DESCRIPTION		BOY AMOUNT	EOY AMOUNT
DUE TO 401K INVESTMENT		14,688.	7,416.
TOTAL TO FORM 990-PF, PART II, LI	NE 22	14,688.	7,416.

FORM 990-PF TRANSFERS TO CONTROLLED ENTITIES PART VII-A, LINE 11	STATEMENT 16
NAME OF CONTROLLED ENTITY	EMPLOYER ID NO
MADDOX HOCKEY, INC	04-3703647
ADDRESS	
180 WEST COMMERCE STREET HERNANDO, MS 38632	
DESCRIPTION OF TRANSFER	
CONTRIBUTION FOR PROGRAM-RELATED INVESTMENT	
	AMOUNT OF TRANSFER
	1,055,000.
NAME OF CONTROLLED ENTITY	EMPLOYER ID NO
WYNCRESTMS, LLC	90-0913849
ADDRESS	
180 WEST COMMERCE STREET HERNANDO, MS 38632	
DESCRIPTION OF TRANSFER	
INITIAL INVESTMENT	
	AMOUNT OF TRANSFER
	1,500,000.
TOTAL AMOUNT OF TRANSFERS TO CONTROLLED ENTITIES	2,555,000.

FORM 990-PF TRANSFI	ERS FROM CONTROLLED ENTITIES PART VII-A, LINE 11	STATEMENT 17
NAME OF CONTROLLED ENTITY	_	EMPLOYER ID NO
J.D. LIMITED PARTNERSHIP		62-6235020
ADDRESS		
P. O. BOX 150764 NASHVILLE, TN 37215-0764		
DESCRIPTION OF TRANSFER		
PARTNER DISTRIBUTIONS		
		AMOUNT OF TRANSFER
		5,200.
NAME OF CONTROLLED ENTITY		EMPLOYER ID NO
CLEG-MAD LIMITED, L.P.	_	62-1508487
ADDRESS		
180 WEST COMMERCE STREET HERNANDO, MS 38632		
DESCRIPTION OF TRANSFER		
PARTNER DISTRIBUTIONS		
		AMOUNT OF TRANSFER
		406,210.

NAME OF CONTROLLED ENTITY

EMPLOYER ID NO

220 KNOLLS LIMITED PARTNERSHIP

62-1525140

**ADDRESS** 

180 WEST COMMERCE STREET HERNANDO, MS 38632

DESCRIPTION OF TRANSFER

PARTNER DISTRIBUTIONS

AMOUNT OF TRANSFER

766,119.

TOTAL AMOUNT OF TRANSFERS FROM CONTROLLED ENTITIES

1,177,529.

FORM 990-PF LIS	T OF CONTROLLED ENTITIES PART VII-A, LINE 11	STATEMENT 18
NAME OF CONTROLLED ENTITY		EMPLOYER ID NO
MADDOX HOCKEY, INC		04-3703647
ADDRESS		
180 WEST COMMERCE STREET HERNANDO, MS 38632		
NAME OF CONTROLLED ENTITY		EMPLOYER ID NO
MARGARET ENERGY, INC.		62-1077181
ADDRESS		
180 WEST COMMERCE STREET HERNANDO, MS 38632		
NAME OF CONTROLLED ENTITY		EMPLOYER ID NO
J.D. LIMITED PARTNERSHIP	•	62-6235020
ADDRESS		
P. O. BOX 150764 NASHVILLE, TN 37215-0764		
NAME OF CONTROLLED ENTITY		EMPLOYER ID NO
DMAR INVESTMENTS, L.P.	•	75-2384625
ADDRESS		
180 WEST COMMERCE STREET HERNANDO, MS 38632		

64-0917900

NAME OF CONTROLLED ENTITY

EMPLOYER ID NO

CLEG-MAD LIMITED, L.P.

62-1508487

**ADDRESS** 

180 WEST COMMERCE STREET HERNANDO, MS 38632

NAME OF CONTROLLED ENTITY

EMPLOYER ID NO

220 KNOLLS LIMITED PARTNERSHIP

62-1525140

**ADDRESS** 

180 WEST COMMERCE STREET HERNANDO, MS 38632

NAME OF CONTROLLED ENTITY

EMPLOYER ID NO

LITTLE BUCK LIMITED PARTNERSHIP

56-1751468

**ADDRESS** 

180 WEST COMMERCE STREET HERNANDO, MS 38632

NAME OF CONTROLLED ENTITY

EMPLOYER ID NO

9040 ASSOCIATES - NEW PTRS

62-1729127

ADDRESS

P. O. BOX 150764

NASHVILLE, TN 37202-3857

NAME OF CONTROLLED ENTITY

EMPLOYER ID NO

BEALE 310

27-2408599

**ADDRESS** 

180 WEST COMMERCE STREET

HERNANDO, MS 38632

NAME OF CONTROLLED ENTITY

EMPLOYER ID NO

WYNCRESTMS, LLC

90-0913849

## **ADDRESS**

180 WEST COMMERCE STREET HERNANDO, MS 38632

FORM 990-PF PART VIII - LIST OF OFFICERS, DIRECTORS TRUSTEES AND FOUNDATION MANAGERS				STATEMENT 19	
NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT	
ROBIN G COSTA 180 WEST COMMERCE STREET HERNANDO, MS 38632	PRESIDENT 40.00	(A) 266,227.	25,070.	0.	
PAUL T. MORRIS 180 WEST COMMERCE STREET HERNANDO, MS 38632	SECRETARY 40.00	107,713.	10,313.	0.	
MICHAEL C. WARD 180 WEST COMMERCE STREET HERNANDO, MS 38632	VICE-PRESIDEN 40.00		8,573.	0.	
DEBORAH TAYLOR 180 WEST COMMERCE STREET HERNANDO, MS 38632	ACCTING MGR 40.00	51,188.	0.	0.	
LANIER HURDLE 180 WEST COMMERCE STREET HERNANDO, MS 38632	BOARD MEMBER 10.00	12,300.	0.	0.	
KAREN SANDERS 180 WEST COMMERCE STREET HERNANDO, MS 38632	BOARD MEMBER 10.00	12,000.	0.	0.	
CAROL AYERS 180 WEST COMMERCE STREET HERNANDO, MS 38632	BOARD MEMBER 10.00	13,800.	0.	0.	
TOTALS INCLUDED ON 990-PF, PAGE	6, PART VIII	552,766.	43,956.	0.	

<sup>(</sup>A) DOES NOT INCLUDE AN ADDITIONAL \$150,000 PAID TO THE PRESIDENT BY MARGARET ENERGY, INC., A CONTROLLED ENTITY OF THE FOUNDATION, FOR MANAGEMENT AND INVESTMENT ADVISORY SERVICES PROVIDED AS PRESIDENT AND CHIEF EXECUTIVE OFFICER OF THAT COMPANY.

FORM 990-PF SUMMARY OF DIRECT CHARITABLE ACTIVITIES

STATEMENT

20

#### ACTIVITY ONE

FOUNDATION STAFF PARTICIPATE IN COMMUNITY OUTREACH AND ENGAGEMENT TO SUPPORT AREA NONPROFITS THROUGH GIVING OF THEIR TIME, TALENT, OR TREASURE. SEE ADDITIONAL INFORMATION ATTACHED.

**EXPENSES** 

TO FORM 990-PF, PART IX-A, LINE 1

96,469.

FORM 990-PF

SUMMARY OF PROGRAM-RELATED INVESTMENTS

STATEMENT

21

#### DESCRIPTION

THE RIVERKINGS PROVIDE CHARITABLE BENEFITS TO THE ENTIRE REGION, PROMOTE A WIDE VARIETY OF PHILANTHROPIC INITIATIVES, INCREASE ECONOMIC VIABILITY, AND LESSEN THE BURDEN OF GOVERNMENT. SEE STATEMENT OF ADDITIONAL INFORMATION ATTACHED.

# MADDOX FOUNDATION EIN 64-0917900 2012 FORM 990-PF

#### PAGE 7, PART IX-A SUMMARY OF DIRECT CHARITABLE ACTIVITIES

Margaret and Dan Maddox believed in making strategic decisions in order to maximize the return on every charitable investment, whether that investment was of time, talent or treasure.

Through our work at the Maddox Foundation, Dan's and Margaret's legacies thrive, as we follow their leadership in:

- Promoting effective and innovative charitable initiatives and ideas;
- Creating multiple impacts for every charitable dollar spent or saved;
- Providing other resources when grant dollars aren't necessarily the solution;
- Identifying, encouraging and supporting outstanding community and future leaders;
- Developing collaborations where the outcome is much greater than the sum of its parts; and
- Building capacity among grantees, including connecting them to other resources of time, talent and treasure.

A significant portion of our work involves providing technical assistance by the Foundation's staff, including the convening of interactive community events, outreach, and engagement, to a broad range of charitable organizations and causes, not all of which are grantees of the Foundation. The Foundation combines knowledge-sharing with capacity-building. This supports successive collaborations that serve broader audiences across the region and the communities that the Foundation serves.

#### **Broad Nonprofit Support and Technical Assistance to Grantees**

During 2012, the Foundation's President, Robin Costa, invested her time and talent to promote other nonprofits and provide direct technical assistance through the following programs and events:

<u>Noah's Gift 5K Run-Walk-Skate</u> - assisted in fundraising, securing sponsors and teams, recruiting volunteers, designing promotions and publicity for this community event that serves as a primary fundraiser for the Noah's Gift Fund at the Community Foundation of Northwest Mississippi. This endowed fund allows deserving teenagers to experience unique, once-in-a-lifetime opportunities and activities, while the fundraising event serves to introduce

new donors to the services offered by the Community Foundation of Northwest Mississippi and to develop teen leaders, and, hopefully, young philanthropists.

Hernando Civic Center – Continued to initiate dialogue with community leaders and City of Hernando officials to broker the City's involvement in operations of the youth hockey program and roller hockey facility to improve program services and reduce program costs.

<u>Jr. StreetKings Roller Hockey</u> - Assisted in league planning, as well as event planning for open skate, learn to skate, and the youth hockey program. Assisted with photographing youth hockey games for promotional and publicity purposes, assisted in maintaining information for the program's website, and helped in recruitment of program participants, including coaches and referees.

<u>Highway Beautification Program</u> - organized community volunteers to pick up trash several times during the year along a 2-mile stretch of highway near the Landers Center.

<u>Healthy Lifestyles Program</u> – supported the Healthy Lifestyles initiative of the Community Foundation of Northwest Mississippi and organized community volunteers in support of several community walks and other activities to promote this initiative.

<u>RiverKings Golf Tournament</u> - assisted in fundraising, securing sponsors and teams, recruiting volunteers, designing promotions and publicity for this fundraising event that supports Hernando Youth Sports and other youth and recreational programs in the community, including the Jr. StreetKings roller hockey program.

### **Community Outreach and Engagement**

The Foundation's program of community outreach and engagement actively supports the development of capacity within nonprofit organizations and public agencies located in the region to more effectively develop resources that address community problems, attract volunteers and other public support for their work, and promote their work within their target communities.

The Foundation's staff and Board members work directly with nonprofit and governmental agencies across Mississippi, within its own professional networks of grantmakers and service providers to nonprofits, and with individuals engaged locally in charitable activities and services to identify and reach out to underserved populations throughout the state of Mississippi, and to encourage those closest to the problems and issues to actively assist the Foundation in targeting its resources and programs to achieve the best and most effective results.

Our goal is to increase the effectiveness of philanthropy in local Mississippi communities and to help local nonprofits more effectively and efficiently achieve their charitable missions.

Toward this end, the Foundation's Director of Programs, Mike Ward, allocated part of his time on the following community outreach and engagement activities:

- Served as a lead trainer in workshops and seminars offered by the Mississippi Center for Nonprofits and others to other charitable organizations and government agencies throughout Mississippi in the fields of fundraising, proposal writing, board development and governance, and financial and program management.
- 2. Provided one-on-one and group training to Foundation grantees and other Mississippi nonprofit personnel in the areas of fundraising, proposal writing, board development, and financial management.
- 3. Provided direct technical assistance to Foundation grantees, Mississippi nonprofit agencies and networks via telephone and electronic inquiries and responses.
- 4. Served as a resource contact for nonprofit leaders throughout the region (including Mississippi) served by the Foundation.
- 5. Developed and worked with the Mississippi Association of Grantmakers to increase philanthropy and its effectiveness throughout the state of Mississippi.

In addition, the Foundation continues its support of religious organizations, causes and ministries. In addition to grantmaking, the Foundation's Corporate Secretary, Paul Morris, actively supports the work of Kairos Prison Ministry International, Inc. with prisoners in the Mississippi State Penitentiary at Parchman, MS. Kairos is a highly structured ministry that works to break down the isolation that is fostered by the prison environment. The ministry organizes several extended weekends each year in which community volunteers engage prisoners in activities designed to develop hope and a new vision for their lives. The volunteers model and communicate a positive message of unconditional love, grace and mercy as a means to reach out and change the hearts of prisoners in a very basic, meaningful way. During 2012, Mr. Morris was elected to the advisory council of KAIROS where he continues to help other volunteers minister to prisoners. In addition, he was chosen to lead an extended weekend of 68 volunteers that ministered to 48 prisoners.

The Foundation, though its programs, officers and staff, attempts to touch the lives and hearts of the communities it serves. The Foundation realizes that its success, just like its founders, Margaret and Dan Maddox, begins at home and with each individual you touch. That human interaction between individuals is at the heart of the Foundation's efforts. It begins with our youth and expands to all of the individuals residing in the communities that the Foundation serves. The Foundation's success is tied not only to its efforts, but to the efforts of all the charitable organizations, their staff and volunteers serving the communities of Northwest Mississippi.

# MADDOX FOUNDATION EIN 64-0917900 2012 FORM 990-PF

#### PAGE 7, PART IX-B SUMMARY OF PROGRAM-RELATED INVESTMENTS

#### 1. Charitable Purposes of PRI Program

Maddox Hockey, Inc. owns and operates the Mississippi RiverKings minor league professional hockey team as a community asset. The RiverKings provide charitable benefits to the entire region, promote a wide variety of philanthropic initiatives throughout the region, and provide up to 70 full-time jobs and numerous part-time jobs for area residents.

The Foundation's staff works directly with the team's management, coaches and players, season ticket holders, sponsors and fans to directly support and increase the ability of area nonprofits to raise funds for their programs and operations, to generate public awareness of nonprofit programs and community initiatives, and to increase volunteerism in support of such programs and initiatives.

This work enhances the Foundation's broader mission of increasing the capacity of nonprofit organizations to better and more effectively serve their local communities. The RiverKings' ticket fundraising programs serve as alternative community resource development and investment initiatives that increase the viability and expand the funding base of nonprofit and charitable organizations in the region. Each RiverKings game also offers numerous ways for area nonprofits to raise funds, reach out to volunteers and generate publicity for their work in the community.

The involvement of the RiverKings in the community also gives the Foundation unique opportunities to create and expand programs in its traditional areas of interest, such as education and services to youth. The RiverKings are actively involved in educational activities at local schools and play a central role as coaches and mentors for youth hockey leagues and other recreational programs serving area youths.

The Foundation also works with the team to design and implement community support programs that maximize interaction between the team and local charities in ways that help those charities achieve their charitable missions within the community. The RiverKings work annually with several community organizations addressing the issues and needs facing autistic children. Team members regularly give to local blood drives and visit sick children in area hospitals.

#### 1. Specific PRI Program Activities and Results During 2012

Fundraising and Community Support. All charities are faced with the issues of raising

funds to support their work, recruiting volunteers to assist in their efforts, and generating publicity about their work that will attract both funds and volunteers. The MVP (Money-Volunteers-Publicity) Program was designed by the RiverKings to assist nonprofits and charitable causes with all of these issues.

For most RiverKings home games, one area nonprofit is selected as that night's "MVP" organization, with the work of that agency being spotlighted in ways that raise funds and awareness for their programs. In addition to participating in the RiverKings Ticket Fundraising Program, each MVP organization is recognized through pre-game and post-game press releases prepared by RiverKings staff and distributed to the RiverKings publicity network. They are also recognized in announcements during the game and featured during the radio broadcast of the game. Nonprofits are granted the opportunity to place an informational booth in the arena concourse and the ability to conduct a silent auction or raffle during the game that may include donated RiverKings merchandise. MVP nonprofits also have a representative make the ceremonial puck drop before the game.

#### Examples of organizations participating as MVP agencies in 2012 include:

**Boy Scouts of America Pink Heals Memphis** Save1Pet Tickets for Troops Assists for Austim/BOLD Initiative Safehaven of North Mississippi Toys for Tots Samaritans **Entergy Power to Care** Special Olympics Area 16 Krewe of Hathor **National Wild Turkey Federation** American Foundation for Suicide Prevention United Methodist Church Paralyzed Veterans of America Exchange Club Family Center of North Mississippi Noah's Gift 5K Community Foundation of Northwest Mississippi Baddour Center **Ducks Unlimited** 

The RiverKings also operates a <u>Ticket Fundraising Program</u> that allows non-profits to raise substantial funds to support their work, with no risk and with relatively little investment of time or resources. Non-profits can receive tickets, sell them for face value, and retain a significant percentage of the ticket price for their organization. The Foundation matches, dollar for dollar, those funds earned by non-profit organizations selling 200 tickets or more. In 2012, ticket

fundraising grants totaled over \$20,000, given to multiple area non-profits.

2012 Ticket Fundraiser Participants: Community Foundation of Northwest Mississippi, DeSoto County Foundation for Excellence in Education, Stars in Motion on behalf of American Cancer Society, Rolling Thunder for Fisher House, Pray for Ava - LeBonheur Children's Hospital, Graceview Presbyterian Church on behalf of Pink Heals, BOLD Initiative, Save1Pet, Donna's Run for a Remedy, Grace Bible Church, United Way, American Foundation for Suicide Prevention, Memphis Youth Hockey League

The <u>Ticket Fundraising Program</u> also allows nonprofits to build their capacity in two other essential areas, volunteer development and public awareness. The best way for a nonprofit organization to generate a large number of ticket sales in the program is to mobilize its constituents in volunteer efforts to promote the fundraising event. By reaching out into the larger community, the nonprofit organization can increase awareness about its programs and work. Nonprofits participating in the Ticket Fundraising Program can also take advantage of other aspects of the RiverKings community investment program, for instance, by scheduling player appearances to help promote ticket sales and focusing community awareness on the work of the nonprofit.

In addition to the MVP Program and Ticket Fundraising Program the RiverKings regularly donate official team merchandise, some of which is autographed, tickets, vouchers, and other items to local nonprofits for use in their fundraising efforts, such as silent auctions and raffles. In 2012, donations of over \$8,000 of merchandise and tickets were given to 62 area nonprofit organizations.

Since 2002, hundreds of nonprofit organizations have raised hundreds of thousands of dollars in funds, increased their volunteer base, and improved community awareness of their work through the <u>Ticket Fundraising Program</u> and other aspects of the RiverKings Community Investment Program. It also serves as a point of entry for many nonprofits to become involved in other aspects of Maddox Hockey's Community Investment Program, such as Face Off Field Trip and Player Appearances.

<u>Face Off Field Trips</u>. Over the past decade, the RiverKings have developed a number of special projects and program activities that promote charitable giving and community causes. Since 2003, the annual <u>Face Off Field Trip</u> is a regular RiverKings home game which is scheduled to start in the morning as an educational field trip for area elementary school students. Each <u>Face Off Field Trip</u> game draws 6,000 to 8,000 students from the entire region, including parts of Tennessee and Arkansas. Educational activities are interwoven into the game's breaks in action and public address announcements, and a workbook distributed to the students gives teachers the opportunity to reinforce lessons when they return to the classroom. This program has grown to two (2) <u>Face Off Field Trips</u> each year. The RiverKings subsidize this event by underwriting tickets and other costs of up to \$60,000 per game so that all school children can attend.

2012 Theme Nights. The RiverKings also schedule several Theme Nights throughout the year, which are designed to focus on charitable organizations or causes. One such night is "Pink at the Rink", which promotes breast cancer awareness and involves a number of cancer prevention agencies. Other theme nights that featured nonprofits in 2012 were Military Night, Noah's Gift (fund to support teenagers), Warm-Up Jerseys to benefit Mid-South Greyhound Adoption Option, Assists for Autism and National Wild Turkey Night (conservation).

Youth Sports Programs: Maddox Foundation, through funding of Hernando Youth Sports, has supported the development of an in-line roller hockey arena at the Hernando Civic Center property at an original cost of over \$250,000, as well as supplemental grants for maintenance and further improvements to the facility. RiverKings' players and staff serve as coaches for a youth roller hockey league (Jr. StreetKings), which instructs young people in sportsmanship as well as the physical skills of the sport itself, and introduces children and their families to the world of hockey. The players and staff also serve as coaches for youth ice hockey leagues and/or clinics (Jr. RiverKings) that are operated at the Landers Center (formerly DeSoto Civic Center), and at the MidSouth Ice House. The RiverKings also partner with the Memphis Youth Hockey League to field a youth ice hockey team in the local league. RiverKings staff also serve as coaches for the University of Memphis Hockey Club and Germantown High School Hockey Club.

Assists for Autism is a team campaign of the RiverKings that helps raise funds for autism education and family support initiatives in DeSoto County and the greater Memphis area. Fans can make pledges for assists made in games by the team, with funds supporting charities that help autistic children through early intervention, in-class training, teacher training and family support groups. Players make appearances at local schools to showcase this project, and participate in an annual 5K run that helps raise funds for this cause. RiverKings players also have developed an "Arts for Autism" project, in which art works composed by RiverKings players are sold at silent auction during a game to provide further benefits for autism programs.

In-Game Activities. The RiverKings focus community attention on and support the work of nonprofit organizations through a variety of on-ice and game-related events. The team has awarded wishes to terminally-ill children through the Make-a-Wish Foundation on at least three occasions. The team periodically conducts post-game open skates, many of which are attended by players, where all the revenue raised goes to local nonprofit organizations. Representatives from local nonprofit organizations, church choirs, and school choirs have sung the National Anthem prior to RiverKings games for additional exposure for those groups. The team regularly conducts locker room tours for children from area hospitals. The team also organizes special recognition for veterans' groups on Veterans Day.

A regular in-game activity is the <u>Puck Toss</u>, where fans purchase foam pucks which, during second intermission, are then tossed onto the ice in an attempt to land the puck in a target bucket to win cash prizes. This fundraising activity produces additional funds for designated charities (one fourth to the organization operating the puck toss table, and the remainder to the RiverKings' youth hockey program).

RiverKings and Kids. The RiverKings Kids' Club for young RiverKings fans features exclusive meet and greet opportunities for youths with RiverKings players and mascots, participation on the ice in picking up pucks after the nightly Puck Toss in-game activity, locker room tours, and a variety of special events for club members. RiverKings staff and players attended school assemblies; hosted and attended hockey clinics; provided demonstrations of hockey skills and play; distributed hockey equipment to school physical education classes ("Sticks for Kids" program); and read to young people in classrooms and libraries. RiverKings staff and players are positive role models to young people; they take every opportunity to speak to schools, and youth groups.

<u>Player and Mascot Appearances</u>: RiverKings personnel and players, including the team mascots, make personal appearances at charitable functions and fundraising events such as golf tournaments, community parades and events, sporting events and booster club events. They also conduct visits to schools, nursing homes, hospitals, libraries and other nonprofit organizations.

RiverKings' players regularly make trips to hospitals to visit sick children; some players have developed long-term relationships with such children and their families. There were over 90 player appearances and over 55 mascot appearances during 2012, made to over 130 different nonprofit organizations and community venues, as well as corporate sponsored events.

#### 3. Impact of Program-Related Investments

Maddox Hockey, Inc. acquired the RiverKings franchise in 2002, and has since operated the team through program-related investments from the Maddox Foundation.

One charitable objective of the Foundation's program-related investments in the RiverKings is to support general community and economic development objectives in DeSoto County and surrounding areas. Economic impact studies have shown that the RiverKings franchise generates as much as \$6 million annually in business volume and personal income in DeSoto County, and directly or indirectly provides up to 70 full-time, part-time and seasonal jobs for area residents. The presence of a professional sports team in the county is also an asset used by local officials involved in attracting business and industry, residents and tourists to this region.

The Foundation also employs the use of program-related investments in the operations of the Mississippi RiverKings hockey team to leverage multiple community resources in support of its mission of increasing the capacity of nonprofits to serve their constituencies across the region. The investments in the RiverKings support the charitable purposes of the Foundation to the maximum extent possible, and also serve to increase philanthropic resources in a state where such resources are a critical need.

Another charitable objective of this program-related investment is to lessen the burden of

government (DeSoto County, MS), by ensuring the retention of the team as an anchor tenant for the DeSoto Civic Center, now the Landers Center. The attraction and retention of a professional hockey team has always been critical to the economic viability of the Center.

The presence of the RiverKings hockey team provides substantial and critical financial support to the Landers Center, allowing the facility to retire its public debt and lessen its dependence on public funds for its operations. The Foundation and the RiverKings work with Landers Center officials to improve public awareness of the facility and increase the use of the facility for public and private events.