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990-PF

Department of the Treasury Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust

Treated as a Private Foundation

Note The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

Open to Public Inspection

		lendar year 2012 c						, 2012,	and endi			
١	lame	of foundation 무늬도	AM	-RAN FOU	OITAGN	571				A	. Employer identif	ication number
		RFA MANAGEME									58-626394	
1	Number and street (or P.O. box number if mail is not delivered					to street	address)		Room/suite	E	Telephone numb	er (see instructions)
											(40	04, 486-4676
	1908 CLIFF VALLEY WAY											
(City of	town, state and ZIP coo	ie									_
										٩	It exemption applic pending, check here	ation is
2	ATL	ANTA, GA 3032	9	1						_		_
3	Che	ck all that apply	-	Initial retu	rn	<u> </u>	Initial return	of a former p	ublic chari	ty c	1 Foreign organiza	tions, check here . 🕨 📖
				Final retui		<u> </u>	Amended ref	turn			2 Foreign organiza 85% test check	
		· - ··		Address o			Name change				computation .	
1	_	ck type of organiza								Įε	If private foundation	n status was terminated
		ection 4947(a)(1) no				<u> </u>	ther taxable pr			_	under section 507()	o)(1)(A) check here . >
		market value of all					method 🔀 Ca		rual	F	If the fourdation is	in a 60-month termination
	•	ear (from Part II con		•			ecify)				under section 507(t)(1)(B), check here . >
_		▶ \$ 74,7				column	(d) must be on	cash basis)				I (d) Dishives
P	art l	Analysis of Reve total of amounts in c					Revenue and	(b) Net inve	estment	(c)	Adjusted net	(d) Disbursements for charitable
		may not necessarily	equ	al the amoun		ex	penses per books	псоп		` ,	income	purposes
_		column (a) (see insti	ructio	ons))								(cash basis only)
	1	Contributions gifts grants		received (attach so			7,029,544.					-
	2			B			17 5 6 6		7 5 60			7.000 1
	3	Interest on savings and		· •	Г		17,569.		7,569.			ATCH 1
	4	Dividends and intere			[1,813,476.	1,81	3,476.			ATCH 2
	5 a	Gross rents		<i></i>			75.		75.			
١		Net rental income or (lo					133,049.					
ne		Net gain or (loss) from Gross sales price for all					135,049.					-
Revenue		assets on line 6a			3,049.			4.0	2 646			
P	7	Capital gain net inco							3,649.			
	8	Net short-term capital gain									(A)	
ļ	9 10 a	Income modification Gross sales less returns		 I								
ŀ		and allowances · · ·	٠٠								(in the second	3 /3/
İ		Less Cost of goods sold	-									19/2 /6/7
İ		Gross profit or (loss)					22,650.		€,482.	11		0 /2/
- 1		Other income (attack				,	3,016,363.	1 97	0,651.	<∕─	34.8	
┪	12	Total Add lines 1 th					0	2,77,	0,001.	\prec	- 40.	
- 1	13	Compensation of office					,			-	\c <u>i</u>	
ã١	14	Other employee sala									101	5 /
ë	15	Pension plans, empl			}	<u></u>					1	/
		Legal fees (attach so Accounting fees (att										
ē		Other professional fe					·- · · · · · · · · · · · · · · · · · ·		1			
	т 17	Interest					1,091.		1,091.			
Ħ۲	18	Taxes (attach schedule)			i i		68,535.		2,415.	-	•	
	19	Depreciation (attach					•		····			
	20	Occupancy		•	·							
١	21	Travel, conferences,										†
ē	22	Printing and publica			ſ							
5	23	Other expenses (atta			ſ		51,993.	5	1,915.			
ĕ	24	Total operating and							<u> </u>			
Pe		Add lines 13 through			1		121,619.	5	5,421.			
	25	Contributions, gifts,					3,019,999.					3,019,99
- 1	26	Total expenses and disbut	_		r		3,141,618.	5	5,421.	-		3,019,99
_	27	Subtract line 26 from										
		Excess of revenue over ex			nents	9	5,874,745.					
		Net investment inco						1,91	5,230.			
		Adjusted net incom			· ' I			,·				
_		perwork Reduction A					-					Form 990-PF (2012

Page 2

Part I		Delegan Charte description column should be for and of year	beginning of year			End of year		
Рa	artil	Balance Sheets description column should be for end-of-year amounts only (See instructions)	(a) Book Value	(b) Book Value		(c) Fair Market Value		
	1	Cash - non-interest-bearing	10,194.	20,1	00.	20,100.		
	2	Savings and temporary cash investments	1,393,882.	865,0	30.	965,030.		
		Accounts receivable						
		Less allowance for doubtful accounts ▶			- 1			
	4	Pledges receivable						
		Less allowance for doubtful accounts ▶						
	5	Grants receivable						
	6	Receivables due from officers directors, trustees, and other						
		disqualified persons (attach schedule) (see instructions)						
	7	Other notes and loans receivable (attach schedule)						
	,	Less allowance for doubtful accounts						
s					-			
ssets		Inventories for sale or use			-+			
Ass		Prepaid expenses and deferred charges						
•		Investments - U S and state government obligations (attach schedule)	374,563.	377 0	0.1	66 694 493		
		Investments - corporate stock (attach schedule) ATCH &	3/4,363.	377,8	91.	66,684,493.		
	11 °	Investments - corporate bonds (attach schedule) Investments - land, buildings, and equipment basis Less accumulated depreciation (attach schedule)						
	12	Investments - mortgage loans						
	13 14	Investments - other (attach schedule) ATCH 7	6,895,671.	7,364,7	84.	7,134,301.		
		equipment basis Less accumulated depreciation (attach schedule)						
	15	Other assets (describe						
	16	Total assets (to be completed by all filers - see the						
		instructions Also, see page 1 item l)	8,674,310.	8,627,9	05.	74,703,924.		
	17	Accounts payable and accrued expenses						
	18	Grants payable						
s	l .	Deferred revenue						
흝	20	Loans from officers, directors, trustees, and other disqualified persons						
Liabilities	21	Mortgages and other notes payable (attach schedule)						
Ë	22	Other liabilities (describe ATCH 8)	-7,076,598.	-12,997,9	43.			
	22	Other habilities (describe >	, , , , , , , , , , , , , , , , , , , ,	,				
	23	Total liabilities (add lines 17 through 22)	-7,076,598.	-12,997,8	48.			
-s		Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31.		·				
Balances	24	Unrestricted						
Ē	25	Temporarily restricted				İ		
	20	Permanently restricted				İ		
pur		Foundations that do not follow SFAS 117,				1		
or Fun		check here and complete lines 27 through 31. ▶ 🗓						
ō	27	Capital stock, trust principal, or current funds	15,750,908.	21,625,6	53.			
Assets	28	Paid-in or capital surplus, or land, bldg and equipment fund						
155	29	Retained earnings, accumulated income, endowment, or other funds						
/	30	Total net assets or fund balances (see instructions)	15,750,908.	21,625,6	53.			
Net	31	Total liabilities and net assets/fund balances (see						
	•	instructions)	8,674,310.	8,627,8	05.			
T:	art I	Analysis of Changes in Net Assets or Fund		. , , , , ,		·		
		net assets or fund balances at beginning of year - Part		nust agree with				
•		of-year figure reported on prior year's return)			1	15,750,908.		
,					2	5,874,745		
		- marriage and material of the 3 (decrease) b	3	3,074,743				
					4	21,625,653		
		lines 1, 2, and 3 reases not included in line 2 (itemize) ▶		· · · · · · · ·	5	21,020,005		
		l net assets or fund balances at end of year (line 4 minus)	ling 5) . Part II solume (h)		6	21,625,653		
·	1014	rner assets of fully palatices at elly of year time 4 millius i	1811G 31 T F BILLII, CUIUIIIII (U)		u I			

_		
Р	an	e

1a SEE PART IV SCHEDU	describe the kind(s) of property sold (ck warehouse, or common stock 200	•	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
	JLE				
b					
<u>c</u>				<u> </u>	
d					
<u>e</u>					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (lo (e) plus (f) mine	
_a					
b					
С					
d					
e					
Complete only for assets sh	nowing gain in column (h) and owne	d by the foundation on 12/31/69		Gains (Col (h) g	
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	col	(k), but not less to Losses (from co	
a					
b					
_с				·	
d			ļ		
<u>e</u>			ļ		
2 Capital gain net income or (i	net capital loss)	gain, also enter in Part I, line 7			
, -	("	(loss), enter -0- in Part I, line 7	2		133,649.
· · ·	or (loss) as defined in sections 12				
Part I, line 8			3		0
Part V Qualification Ur	nder Section 4940(e) for Rec	duced Tax on Net Investment I	ncome		
	•	outable amount of any year in the b Do not complete this part	ase perio	d?	Yes X No
1 Enter the appropriate amou	int in each column for each year	see the instructions before making	g any entr	ies	
(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of nonchantable-use assets		(d) Distribution ration (col (b) divided by	
2011	2,318,994.	62,454,445.		· · · · · · · · · · · · · · · · · · ·	0.03/131
2010	1,600,000.	44,797,203.			0.035717
2009	1,796,312.	32,296,164.			0.055620
2008	1,775,269.	38,026,865.			C.046685
2007	1,611,801.	34,562,782.			0.046634
2 Total of line 1, column (d)			2		0.221787
		the total on line 2 by 5, or by the			
number of years the founda	ition has been in existence if less	s than 5 years	3		0.044357
4 Enter the net value of nonc			1		
	haritable-use assets for 2012 fro	m Part X, line 5	4	61,	558,758.
5 Multiply line 4 by line 3		m Part X, line 5	5		558,758. 730,562.
5 Multiply line 4 by line 3			5		
Multiply line 4 by line 3Enter 1% of net investment	income (1% of Part I, line 27b)		5	2,	730,562.

Form	990-PF (2012) THE MA-RAN FOUNDATION 58-626			age 4
Par	tVI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see in	struc	tions)
1 a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1		-	
	Date of ruling or determination letter (attach copy of letter if necessary - see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check		19,1	52.
	here 🕨 and enter 1% of Part I, line 27b			
	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of			
	Part I, line 12, col (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 2			
3	Add lines 1 and 2		19,1	52.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			0
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		19,1	52.
6	Credits/Payments			
а	2012 estimated tax payments and 2011 overpayment credited to 2012 6a 45,479.			
	Exempt foreign organizations - tax withheld at source			
	Tax paid with application for extension of time to file (Form 8868) 6c 10,000.			
	Backup withholding erroneously withheld			
7	Total credits and payments Add lines 6a through 6d		55,4	73.
8	Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached			
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		36,3	327.
11	Enter the amount of line 10 to be Credited to 2013 estimated tax ▶ 36, 327. Refunded ▶ 11			
Par	t VII-A Statements Regarding Activities			
1 a	During the tax year, did the foundation attempt to influence any national, state or local legislation or did it participate		Yes	No
	or intervene in any political campaign?	1a		Х
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see Instructions for the			
	definition)?	1b		×
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or			
	distributed by the foundation in connection with the activities	l		
c	Did the foundation file Form 1120-POL for this year?	1 c		Х
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year			
	(1) On the foundation \blacktriangleright \$ 0 (2) On foundation managers \blacktriangleright \$ 0			
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on	ı		
	foundation managers ▶ \$			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		У.
	If "Yes," attach a detailed description of the activities			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation			
	or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		Х
4 a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		У.
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b	X	
5	Was there a liquidation termination, dissolution, or substantial contraction during the year?	5		X
	If "Yes," attach the statement required by General Instruction T			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either			
	By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict			
	with the state law remain in the governing instrument?	6	У.	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, coi (c), and Part XV	7	Х	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)			
	GA,			
þ	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			
	of each state as required by General Instruction G? If "No," attach explanation	8ь	Х	
9	is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or			
	4942(j)(5) for calendar year 2012 or the taxable year beginning in 2012 (see instructions for Part XIV)? If "Yes," complete			_
	Part XIV	9		Х
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and			
	addresses	10		У.
		QC	n_DE	(2012)

Par	t VII-A Statements Regarding Activities (continued)			
11	At any time during the year did the foundation, directly or indirectly, own a controlled entity within the			ĺ
	meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions	11		Х
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified			l
	person had advisory privileges? If "Yes " attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	У.	
	Website address ► N/A			
14	The books are in care of ► LOU ROBINSON Telephone no ► 404-486	-46/	6	
	Located at ▶1908 CLIFF VALLEY WAY ATLANTA, GA ZIP+4 ▶ 30329			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		7 % P	ـــا
	and enter the amount of tax-exempt interest received or accrued during the year	N	A	г
16	At any time during calendar year 2012, did the foundation have an interest in or a signature or other authority	1	Yes	No
	over a bank securities, or other financial account in a foreign country?	16		X
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1 If "Yes," enter the name of			
	the foreign country			
Pai	t VII-B Statements Regarding Activities for Which Form 4720 May Be Required	T	V	
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.	ļ	Yes	No
та	During the year did the foundation (either directly or indirectly) (1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to or otherwise extend credit to (or accept it from) a disqualified person?			
				İ
	1,			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes X No (5) Transfer any income or assets to a disqualified person (or make any of either available for			
	the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the			
	foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service if terminating within 90 days)			l
b	If any answer is "Yes" to 1a(1)-(6) did any of the acts fail to qualify under the exceptions described in Regulations	ļ	4/	1
	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b	<i>N</i> /	H
	Organizations relying on a current notice regarding disaster assistance check here			
ε	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that			
	were not corrected before the first day of the tax year beginning in 2012?	1 c		Х
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
	operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
а	At the end of tax year 2012, did the foundation have any undistributed income (lines 6d and			
	6e Part XIII) for tax year(s) beginning before 2012?			
	If "Yes" list the years ▶			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)			
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to		4	
	all years listed, answer "No" and attach statement - see instructions)	2b	~/	1
С	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here			
3 a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise			İ
	at any time during the year?			
b	If "Yes" did it have excess business holdings in 2012 as a result of (1) any purchase by the foundation or			1
	disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the			1
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of			1
	the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the	2.	[N	VA-
4 ~	foundation had excess business holdings in 2012)	3b 4a	\ <u>'`</u>	У.
	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its			–
	charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2012?	4ь		x
	energes be been during the test agent consists their feebrards acide the mat gas, or the tax len nediminish in Solic,	, 7D		<u> </u>

Form	990-PF (2012) THE MA-RAN FO	UNDATION		5	8-6263945	Page 6
Pa	t VII-B Statements Regarding Activities f	or Which Form 4	720 May Be Requ	ired (continued))	
5 a	During the year did the foundation pay or incur any amor	unt to			_ "	
	(1) Carry on propaganda, or otherwise attempt to influe	nce legislation (section	1 4945(e))?	. Yes X	No	
	(2) Influence the outcome of any specific public ele	ection (see section	4955), or to carry or	n,	,	
	directly or indirectly, any voter registration drive?			. Yes X	No	
	(3) Provide a grant to an individual for travel, study, or or	ther similar purposes?		Yes 🔏	No	
	(4) Provide a grant to an organization other than a	charitable, etc., org	ganization described i	n	,	
	section 509(a)(1), (2) or (3), or section 4940(d)(2)?	see instructions)		. Yes X	No	
	(5) Provide for any purpose other than religious, c		-		,	
	purposes, or for the prevention of cruelty to children				No	
Ь	If any answer is "Yes" to 5a(1)-(5), did any of the		•	xceptions describe		11/4
	Regulations section 53 4945 or in a current notice regard	•	•	• • • • • • • • • •	5b	NYTT
_	Organizations relying on a current notice regarding disast					1 1
С	If the answer is "Yes" to question 5a(4), does the because it maintained expenditure responsibility for the g				l No	
	If "Yes," attach the statement required by Regulations sed			165	, ,,,	
6 a	Did the foundation, during the year, receive any fun		ectly to nay premium	ıs		
- u	on a personal benefit contract?	-			l No	
ь	Did the foundation, during the year, pay premiums, dire			. — —	6ь	X
	If "Yes" to 6b, file Form 8870	, ,	,			
7 a	At any time during the tax year, was the foundation a pa	arty to a prohibited tax	shelter transaction?	. Yes X	No	مرابر ا
	If "Yes," did the foundation receive any proceeds or have				7ь	NA
Pa	t VIII Information About Officers, Directors and Contractors	s, Trustees, Foun	dation Managers,	Highly Paid En	nployees,	
1	List all officers, directors, trustees, foundation	managers and thei	r compensation (see	instructions).		
	(a) Name and address	(b) Title, and average hours per week	(c) Compensation (If not paid,	(d) Contributions to employee benefit plan	, letexper	se account
		devoted to position	`enter`-0-)	and deferred compensa	tion other a	llowances
T T C	ti o		_			0
PIC	н 9		· · · · · · · · · · · · · · · · · · ·		- 4	
					<u> </u>	
		•				
						
		·				
2	Compensation of five highest-paid employees	(other than tho	se included on lin	e 1 - see instr	uctions). If r	one, enter
	"NONE."	T	l .	(d) Contributions t	0 1	
(a	Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week	(c) Compensation	employee benefit plans and deferred	(e) Exper	se account, llowances
		devoted to position		compensation		
CM	Ē	.				
		ļ			<u> </u>	0
		,				
		 				
		·				
		 	·-·			
		<u>'</u>				
Tota	I number of other employees paid over \$50,000 .	<u></u>	<u>.</u>	<u></u>	. ▶	
					Form 99	0-PF (2012)

2 NOT APPLICABLE - NONE

All other program-related investments. See instructions
3 NOT APPLICABLE - NONE

Pa	Minimum Investment Return (All domestic foundations must complete this part. Foreigneet see instructions.)	gn founda	tions,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purposes		
а	Average monthly fair market value of securities	1a	53,862,088.
b	Average of monthly cash balances	1b	1,471,110.
С	Fair market value of all other assets (see instructions)	1c	7,163,003.
d		1d	62,496,201.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 5,068,170.		
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	62,496,201.
4	Subtract line 2 from line 1d Cash deemed held for charitable activities Enter 1 1/2 % of line 3 (for greater amount, see		
		4	937,443.
5	Instructions) Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4	5	61,558,758.
6	Minimum investment return. Enter 5% of line 5	6	3,077,938.
Pa	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here and do not complete this part XI	part)	
1	Minimum investment return from Part X line 6	1	3,077,938.
-	Tax on investment income for 2012 from Part VI, line 5		<u>-</u>
 b		1	
_		2c	19,152.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	3,058,786.
4	Recoveries of amounts treated as qualifying distributions	4	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
5	And the second at	5	3,058,786.
6	Deduction from distributable amount (see instructions)	6	3,300,700
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII,		
•	line 1	7	3,058,796.
_		l • l	3,033,130
Pa	Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
а		1a	3,019,999.
b	Program-related investments - total from Part IX-B Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
а	Suitability test (prior IRS approval required)	3a	
b		3b	
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	3,019,999.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income		
	Enter 1% of Part I, line 27b (see instructions)	5	19,152.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	3,000,847.
	Note The amount on line 6 will be used in Part V, column (b) in subsequent years when ca qualifies for the section 4940(e) reduction of tax in those years	lculating w	hether the foundation

Р	age	ç

Pa	rt XIII Undistributed Income (see instru	ictions)			
		(a)	(b)	(c)	(d)
1	Distributable amount for 2012 from Part XI	Corpus	Years prior to 2011	2011	2012
	line 7		•		3,058,786.
2	Undistributed income if any, as of the end of 2012		:		
	Enter amount for 2011 only			2,999,289.	
þ	Total for prior years 20 10 .20 09 20 08				
3	Excess distributions carryover, if any, to 2012				
	From 2007 ,	,			
	From 2008				
	From 2009				
	From 2010	ĺ			
	From 2011				
	Total of lines 3a through e				
4	Qualifying distributions for 2012 from Part XII, line 4 > \$3,019,999.				
	Applied to 2011 but not more than line 2a			2,999,239.	
				2,333,233.	
b	Applied to undistributed income of prior years (Election required - see instructions)				
С	Treated as distributions out of corpus (Election required - see instructions)				
d	Applied to 2012 distributable amount				20,710.
	Remaining amount distributed out of corpus				
5	Excess distributions carryover applied to 2012				
	(If an amount appears in column (d), the same amount must be shown in column (a).)				
6	Enter the net total of each column as indicated below.				
а	Corpus Add lines 3f, 4c and 4e Subtract line 5				
b	Prior years' undistributed income Subtract line 4b from line 2b				
С	Enter the amount of prior years' undistributed	· · · · · · · · · · · · · · · · · · ·			
	income for which a notice of deficiency has been				
	issued, or on which the section 4942(a) tax has been previously assessed				
d	Subtract line 6c from line 6b Taxable				
-	amount - see instructions				
е	Undistributed income for 2011 Subtract line	-			
	4a from line 2a Taxable amount - see instructions				
f	Undistributed income for 2012 Subtract lines				
•	4d and 5 from line 1. This amount must be				n con am -
	distributed in 2013				3,638,076.
7	Amounts treated as distributions out of corpus				
	to satisfy requirements imposed by section			ŀ	
	170(b)(1)(F) or 4942(g)(3) (see instructions)	<u> </u>			
8	Excess distributions carryover from 2007 not applied on line 5 or line 7 (see instructions)				
9	Excess distributions carryover to 2013.		! !!		
	Subtract lines 7 and 8 from line 6a	G			
	Analysis of line 9				
	Excess from 2008				
	Excess from 2009				
	Excess from 2010				
	Excess from 2011		,]	
_ <u>e</u>	Excess from 2012				

۲a	rt XIV Private Oper	ating Foundations	see instructions and	a Part VII-A, questio	n 9)		NOT AF	'FLICABLE
1 a	If the foundation has	received a ruling or d	etermination letter tha	t it is a private oper	ating			
	foundation, and the ruling	g is effective for 2012, e	nter the date of the ruling		. ▶			
b	Check box to indicate wh		private operating found		1	4942(j)	(3) or	4942(j)(5)
2 a	Enter the lesser of the ad-	Tax year		Prior 3 years			(e)	Total
	justed net income from Part	(a) 2012	(b) 2011	(c) 2010	(d) 20	09		· · · · · ·
	for the minimum investment return from Part X for each year listed			!				
b	85% of line 2a							
С	Qualifying distributions from Part XII line 4 for each year listed .							
đ	Amounts included in line 2c not used directly for active conduct							
е	of exempt activities	<u></u>						
	directly for active conduct of exempt activities. Subtract line 2d from line 2c							
3	Complete 3a b or c for the							
_	alternative test relied upon							
a	"Assets" alternative test - enter (1) Value of all assets							
	(2) Value of assets qualifying under section							
b	4942(j)(3)(B)(i)				<u> </u>			****
	enter 2/3 of minimum investment return shown in Part X							
•	line 6 for each year listed							
·	"Support" alternative test - enter (1) Total support other than							
	gross investment income							
	(interest, dividends rents payments on securities							
	loans (section 512(a)(5)),				1			
	or royalties)							
	public and 5 or more exempt organizations as							
	provided in section 4942 ()(3)(B)(III)							
	(3) Largest amount of sup- port from an exempt							
	organization (4) Gross investment income							
Pa		ary Information (C		only if the found	ation had	\$5,000	or more	in assets
		during the year - se						
1	Information Regardin							
а	List any managers of before the close of any						ed by the	foundation
	R. RANDALL	ROLLINS						
b	List any managers of					n equally	large por	tion of the
	ownership of a partner	rship or other entity) o	f which the foundation	n has a 10% or greate.	r interest			
	NONE					<u>.</u>		
2	Information Regardin	7						
	Check here ► 🔏 if t							
	other conditions, comp		• • •	ants, etc. (see instruct	nons) to mar	viduais oi	Ulgallizat	ions under
а	The name, address, a	nd telephone number	or e-mail of the perso	on to whom application	s should be a	ddressed		
_	ATCH 10							
b	The form in which app	lications should be su	omitted and informati	on and materials they	snould includ	ie		
	NOT APPLICA	BLE						
С	Any submission dead	ines.						
	NOT APPLICA	ARTE						
-п	Any restrictions or li		such as by deoor	aphical areas charita	able fields. k	inds of i	nstitutions	. or other
J	factors'	andions on awards	, coon as by geogr	apinosi diede, chanc	notes. P			,
	NOT APPLICA	ABLE						
JSA							Form 9	90-PF (2012)

Page 11

Part XV Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment Recipient Substantial Contribution analoge or substantial contributor Recipient substantial Contributor Recipient Substantial Contributor Recipient Substantial Contributor Recipient Substantial Contributor Recipient Substantial Contributor Recipient Substantial Contributor Substantial Contributor Recipient Substantial Contributor Substantial Contributor Substantial Contributor Substantial Contributor Substantial Contributor Substantial Contributor Substantial Contributor Substantial Contributor Substantial Contributor Substantial Contributor Substantial Contributor Substantial Contributor Substantial Contributor Substantial Contribution Substantial Contribution Substantial Contribution Substantial Contribution Substantial Contribution Substantial Contribution Substantial Contribution Substantial Contribution Substantial Contribution Substantial Contributor Substantial Contri								
3 Grants and Contributions Paid Dui	ing the Year or Appi	oved for h	-uture Payment	T				
Recipient	show any relationship to any foundation manager	status of	Purpose of grant or contribution	Amount				
Name and address (nome or business)	or substantial contributor	recipient		<u> </u>				
a Paid during the year								
2 mou 1 f								
ATCH 11								
	1							
			1					
		İ						
		ļ						
				1				
			1					
			İ					
			<u> </u>	3,019,999				
b Approved for future payment	<u> </u>	: : : : :		3,019,999				
a Approved for future payment								
ATCH 12								
7,10,11								
		1						
Total			▶ 3b	680,690				
				Form 990-PE (201				

Page 12

art XVI-	amounts unless otherwise indicated	Unrela	ated business income	Excluded b	y section 512, 513, or 514	(e)
Program	service revenue	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	Related or exempt function income (See instructions)
a	55.7165.7576.145					(ege men egene)
е						
f				,		
g Fees a	and contracts from government agencies					
Members	ship dues and assessments					
	n savings and temporary cash investments			1.4	17,569.	
Dividend	is and interest from securities			14	1,813,476.	
	al income or (loss) from real estate					
	-financed property			1	7.5	
	lebt-financed property			16	75.	
	I income or (loss) from personal property	= 25020	4 600		C 224	
	vestment income		-4,688.	14	6,334.	
•	oss) from sales of assets other than inventory			-8	133,C49.	
	me or (loss) from special events , , ,			<u></u>		
•	rofit or (loss) from sales of inventory					
	venue a			<u> </u>	21,604.	
					21,004.	
C		-				
d	 				!	
d e Subtotal Total Ad	Add columns (b), (d), and (e)	ulations)				1,936,8
e Subtotal Total Ad e worksh	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
e Subtotal Total Ad e worksh	Add columns (b), (d), and (e)	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
e Subtotal Total Ad e worksh art XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
e Subtotal Total Ad e worksh art XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
e Subtotal Total Ad e worksh art XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d e Subtotal Total Ad e workshirt XVI-ne No.	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
e Subtotal Total Ad e worksh Int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
e Subtotal Total Ad e worksh Int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d Subtotal Total Ad e worksh int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d Subtotal Total Ad e worksh int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d Subtotal Total Ad e worksh int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d Subtotal Total Ad e worksh int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d Subtotal Total Ad e worksh int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d Subtotal Total Ad e worksh int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d Subtotal Total Ad e worksh int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d Subtotal Total Ad e worksh int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d Subtotal Total Ad e worksh int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d Subtotal Total Ad e worksh int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d Subtotal Total Ad e worksh int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d Subtotal Total Ad e worksh int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d Subtotal Total Ad e worksh int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
e Subtotal Total Ad e worksh Int XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
e Subtotal Total Ad e worksh art XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
d	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to
e Subtotal Total Ad ee worksh art XVI-	Add columns (b), (d), and (e) dd line 12 columns (b), (d), and (e) neet in line 13 instructions to verify calc Relationship of Activities Explain below how each activities	ulations) to the Ac	ccomplishment of Ex	empt Purp	ooses e) of Part XVI-A contrib	uted importantly to

Form 9	90-PF (20	12)	THE MA-RA	N FOUNDATION			58-626	3945	Pa	age 13
Part	XVII	Information R Exempt Organ		nsfers To and Tra	nsactions	and Relations	ships With Non	char	itable	9
1		on 501(c) of the Co	-	ngage in any of the fection 501(c)(3) orga	=	-			Yes	No
			•	a noncharitable exem						
								1a(1)		X
		er assets ansactions	• • • • • • • • •		• • • • • • •		• • • • • • • • • •	1a(2)	1	<u> </u>
			ncharitable exem	pt organization				1b(1)		X.
Ì	(1) Duro	chases of assets fro	om a noncharitat	ole exempt organization)			1b(2)		×
i	(3) Ren	tal of facilities, equi	ipment, or other a	assets , , , , , , , , , ,				1b(3)	1	X
								1b(4)		X
				· · · · · · · · · · · · · · · ·				1b(5		ĽХ
((6) Perf	ormance of service	s or membershi	p or fundraising solicita	ations			1b(6		×
	-		-	s, other assets, or paid				1c		$\perp_{\mathbf{X}}$
		•		," complete the follo	-	, ,	•			
				es given by the repo ement, show in colun						
(a) Lin		(b) Amount involved		oncharitable exempt organiza			ers, transactions, and sha			
(a) LII	ie iiu	(b) Amount involved	N/A	inchantable exempt organiza	(4)	Description of transit	era, partsactiona, and ana	ing an	angeme	1113
		· · ·								
					· · · · · · · · · · · · · · · · · · ·					
									_,	
				<u></u>			<u> </u>			
										
		.	 							
			-							
	_									
	describ	ed in section 501(c) complete the follo	of the Code (otlewing schedule		c)(3)) or in sec	ction 527?			es 🄀]No
		(a) Name of organizatio	in .	(b) Type of organ	iization		c) Description of relation	snip		
						1				
					•					
	Under	penalties of penury L decl	are that I have examinate preparer (other han ta	ed this return, including accompager; is based on all information	npanying schedules	and statements and t	o the best of my knowled	ge and	belief it	is true
Sign									ss this	
Here	I —	Kfimoi .	19//	11/13/15		TRUSTEE			shown	below
	4 Sig n:	ature of officer or trustee		Date* /	Title		(see instruction	ns)?	Yes	X No
	Н.	Print/Type preparer's	s name	Preparer's signature		Date	Check If	PTIN		
Paid		HOLLY S FORD		Holesner	Story Po	8 11/11/2	self-employed	2006	3511	. 9

Firm's EIN ▶ 13-4008324

Phone no 678-419-1000

Preparer

Firm's name PRICEWATERHOUSECOOPERS LL

Use Only Firm's address ▶ 1075 PEACHTREE STREET, SUITE 2600 ATLANTA, GA

30309

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

2012

Name of the organization		Employer identification number
THE MA-RAN FOUNDATI	ON	
C/C RFA MANAGEMENT	CO., LLC	58-6263945
Organization type (check on		
Filers of	Section:	
Form 990 or 990-EZ	501(c)() (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as	a private foundation
		a private logituation
	527 political organization	
Form 990-PF	X 501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a pr	ivate foundation
	501(c)(3) taxable private foundation	
	s covered by the General Rule or a Special Rule (7), (8), or (10) organization can check boxes for both the General	Rule and a Special Rule See
General Rule		
X For an organizatio	on filing Form 990, 990-EZ or 990-PF that received, during the yo y one contributor. Complete Parts I and II	ear, \$5,000 or more (in money or
Special Rules		
under sections 50	(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 9(a)(1) and 170(b)(1)(A)(vi) and received from any one contribut \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1/2 and II	or, during the year, a contribution of
during the year, to	(c)(7), (8) or (10) organization filing Form 990 or 990-EZ that recotal contributions of more than \$1,000 for use exclusively for religing poses, or the prevention of cruelty to children or animals. Complete	ious, charitable, scientific, literary,
during the year, content to tall to more to year for an exclusion applies to this org	(c)(7), (8). or (10) organization filing Form 990 or 990-EZ that recontributions for use exclusively for religious, charitable, etc., purposhan \$1,000. If this box is checked, enter here the total contribution evely religious, charitable, etc., purpose. Do not complete any of the family anization because it received nonexclusively religious, charitable ear.	oses, but these contributions did ons that were received during the he parts unless the General Rule , etc , contributions of \$5,000 or
990-EZ, or 990-PF), but it m	at is not covered by the General Rule and/or the Special Rules do ust answer "No" on Part IV, line 2 of its Form 990, or check the D-PF, to certify that it does not meet the filing requirements of Sch	box on line H of its Form 990-EZ or on
For Paperwork Reduction Act Not	tice, see the Instructions for Form 990, 990-EZ, or 990-PF	Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

JSA

Name of organization THE MA-RAN FOUNDATION C/C RFA MANAGEMENT CO., LLC

Employer identification number 58-6263945

Part I	Contributors (see instructions) Use duplicate copies of Par	t I if additional space is need	led
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_	R. RANDALL ROLLINS 1908 CLIFF VALLEY WAY ATLANTA, GA 30329	\$6,629,544.	Person X Payroll X Noncash X (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2_	R. RANDAUL ROLLINS 1908 CLIFF VALLEY WAY ATLANTA, GA 30329	\$400,000.	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)

Name of organization THE MA-RAN FOUNDATION C/O RFA MANAGEMENT CO., LLC Employer identification number 58-6263945

Part II	Noncash Property (see instructions) Use duplicate copies of Pa	irt II if additional space is nee	ded
(a) No from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
1_	545,417 SHARES OF REC, INC.	\$6,629,544.	12/31/2012
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

Name of organization THE MA-RAN FOUNDATION

Employer identification number

C/O REA MANAGEMENT CO., LLC

58-6263945

Part III	Exclusively religious,	charitable, etc	., individual	contributions to section	on 501(c)(7), (8)	, or (10) organizations
				ete columns (a) throug		

For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year (Enter this information once See instructions.) > \$_____

U	Jse duplicate copies of Part III if addition	nal space is neede	d	
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
		(e) Transf	er of gift	
	Transferee's name, address, an	nd ZIP + 4	Relation	nship of transferor to transferee
(a) No from	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
Part I	`,'			
		(e) Transf	er of gift	
	Transferee's name, address, ar	nd ZIP + 4	Relatio	nship of transferor to transferee
(a) No from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
		(e) Transi	er of gift	
	Transferee's name, address, ar	nd ZIP + 4	Relatio	nship of transferor to transferee
(a) No				
from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
		(a) Teans	fer of gift	·
		(e) irans	5	
	Transferee's name, address, ai			nship of transferor to transferee
	Transferee's name, address, at			nship of transferor to transferee
	Transferee's name, address, a			nship of transferor to transferee

ATTACHMENT 1 PAGE 19

ATTACHMENT 1

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INTEREST ON TEMPORARY CASH INVESTMENTS	I	
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INTEREST ON TEMPORARY CASH IN		
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ORM 990PF, PART		
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FORM 990PF		
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NET INVESTMENT INCOME	17,569.	17,569.
REVENUE AND EXPENSES PER BOOKS	17,569.	17,569.
DESCRIPTION	ROLLINS FOUNDATION PARTNERSHIP, LP	TOTAL

ATTACHMENT 2 PAGE 20

FORM 990PF, PART I - DIVIDENDS AND INTEREST FROM SECURITIES

THE MA-RAN FOUNDATION

NET INVESTMENT INCOME	116,560. 1,696,916.	1,813,476.
REVENUE AND EXPENSES PER BOOKS	116,560.	1,813,476.
	LP	TOTAL
	PARTNERSHIP, COMPANY	
DESCRIPTION	ROLLINS FOUNDATION PARTNERSHIP, LP THE NORTHERN TRUST COMPANY	

FORM 990PF, PART I - OTHER INCOME

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DESCRIPTION OTHER PORTFOLIO INCOME FROM K-1 ROYALTIES FROM K-1 UBTI	FEDERAL TAX REFUNDED ORDINARY BUSINESS INCOME FROM K-1
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DESCRIPTION OTHER PORTFOLIO IN ROYALTIES FROM K-1 UBTI	FEDERAL TAX REFUNDED ORDINARY BUSINESS IN
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DESCRIPTION OTHER PORTE ROYALTIES FI UBTI	EDERDI
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NET INVESTMENT INCOME 1,923.

> AND EXPENSES PER BOOKS

REVENUE

1,923.

	4,496.	6,482.
-4,836. 21,004.	4,496.	22,650.

TOTALS

TAXES	
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PART	
990PF,	
FORM	

THE MA-RAN FOUNDATION

!	NET	INVESTMENT	INCOME		2 415	•)			2,415.	
REVENUE	AND	EXPENSES	PER BOOKS	077 53	・()・(***)・()・()・(**)・()・(**)・()・(**)・()・(**)・()・(**)(**)	525.	710		68,535.	
			DESCRIPTION	SECTION TO SECTION SEC	FOREIGN TAX WITHHELD ON DIVIDE	UBTI RELATED TAX		CINER IASES	TOTALS	

FORM 990PF, PART I - OTHER EXPENSES

	NET	INVESTMENT	INCOME	7,065.	750.		44,094.	.9	
REVENUE	AND	EXPENSES	PER BOOKS	7,065.	750.	78.	44,094.	.9	
			DESCRIPTION	OTHER INVESTMENT EXP FROM K-1	CUSTODY FEES	NON-DEDUCTIBLE EXPENSES	INVESTMENT EXP FROM K-1	ROYALTY DEDUCTIONS FROM K-1	

51,915.

51,993.

TOTALS

ATTACHMENT 6 PAGE 24

- CORPORATE STOCK PART II FORM 990PF,

DESCRIPTION

ROLLINS, INC RPC INC MARINE PRODUCTS CORP

BOOK VALUE ENDING

ENDING FMV

362,984. 13,993. 914.

26,906,690. 39,299,039. 478,764.

66,684,493.

377,891.

TOTALS

- OTHER INVESTMENTS PART II FORM 990PF,

DESCRIPTION

ROLLINS FOUNDATION PARTNERSHIP

TOTALS

ENDING BOOK VALUE

ENDING FMV

7,134,301.

7,134,301.

7,364,784.

7,364,784.

ATTACHMENT 7 PAGE 25 THE MA-RAN FOUNDATION

58-6263945

ATTACHMENT 8

FORM 990PF, PART II - OTHER LIABILITIES

DESCRIPTION

ENDING BOOK VALUE

CUMMULATIVE BOOK/TAX DIFFERENCES IN

-12,997,848.

TOTALS

-12,997,848.

6

ATTACHMENT 9

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ATTACHMENT 9 PAGE 27

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LIST OF OFFICERS, DIRECTORS, AND TRUSTEES THE MA-RAN FOUNDATION

FORM 990PF,

TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION NAME AND ADDRESS

1.00 1.00 TRUSTEE TRUSTEE 1908 CLIFF VALLEY WAY 1908 CLIFF VALLEY WAY MARGARET H. ROLLINS R. RANDALL ROLLINS ATLANTA, GA 30329 ATLANTA, GA 30329

GRAND TOTALS

1.00

1908 CLIFF VALLEY WAY

GARY W. ROLLINS

ATLANTA, GA 30329

TRUSTEE

FORM 990PF, PART XV - NAME, ADDRESS AND PHONE FOR APPLICATIONS

NOT APPLICABLE

58-6263945

ATTACHMENT 11

YEAR
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AND
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PART
390PF
HOG

THE MA-RAN FOUNDATION

RELEVIENT NAME AND ADDRESS	PURPOSE OF GRAN! OR CONTRIBUTION PHAUAL FUND PHAUAL FUND EUUD EUUCATIONAL	350, 575. 5,000 50,000 10,000.
NY HOUSE 960 BIRNINGHAM FI STE SOI-FMB 343 PUBLIC HILTON, GA 30064	HOLSING FUND	4,000

7 12-7:

ATTACHIENT 11 (COUT'D)

FORM 990PE, PART (V - GRANTS AND CONTRIBUTIONS PAID MIRING THE YEAR

	RELATIONSHIP 13 SUBSTANTIAL CONFRIBULOR AND		
RECIPIET NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PUPPOSE OF GRANI OR CONTRIBUTION	AMOUNT
UNITED METHODIST CHILDREN'S HOUSE 3180 PEACHTREE ROPD, NH ATLANTA, GA 3030S	R/A PUBLIC	CHILDREN'S HOME	5,000
SMITH CHAPEL UNITED NETHODIST CHUKCH 425 STEWART ROAD TURNEL HILL, GP 30755	h/A Public	REMOCOLING FUND	100,000
DELAWARE TECHNICPL COMMUNITY COLLEGE 18800 SEASHORE HIGHWAN PO BOY 610 GEORGETOWN, DE 19947	N/A PUBLIC	EDLCATIONAL	10,000
FERNBANK MUSEUM OF NATURAL HISTOR! 767 CLIFON ROAD NE ATLANTA, GA 30307	h/A Public	PHRUAL FUND	3, 600
HOSPICE ATLANTA 5775 GLENRIDCE DRI E '1E SUITE E200 ATLANTA, GA 30328	h/A Public	פאטז באטואק	10,000
OLDFIELDS SCHOOL 1500 GLENCOE ROAD GLENCOE, MD 21152	i/A PUBLIC	PUBLIC FUND	საგ's

1 12-7:

THE ITA-RAN FOUNTATION

58-5263945

FORM 990PE, PART KY - GRANTS AND CONTRIBUTIONS PAID DURLING THE YEAR

1 🔊

ATTACHMENT 11 (COUT'D)

10,000 5,000 1,885,023 AHOUNT PUPPOSE OF GRANT OR CONTRIBUTION EIUCATIONAL PhhUAL FUND EDUCATIONAL RELATIONSHIP TO SUBSTANTIAL CONTRIBCTOR FOUNDATION STATUS OF RECIPIENT PUBLIC N/A PUBLIC PUBLIC h/A 11/4 ROLLINS CHILD DEVELOPHENT CENTER LEWES YACHT CLUB FOUNDATION RECIPIENT NAME AND ADDRESS 2170 PIEDNONT RD. NE ATLANTA, GA 30324 ATLANTA, GA 30324 PATH FOUNDATION P O BOY 14327 LEWES, DE 19958 P O BOX 2

3,012,988 TOTAL CONTRIBUTIONS PAID

ATTALHMENT 11 PAGE 21

/ 12-7E

53-6203945

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FOUNDATION	
MA-RAN	
THE	

FORM 490PE, PART XV - CONTRIBUTIONS ARPROVED FOR FITTURE PA. MEAN

P 8 2

J8-6263845

		ATTACI	аттаснивит 12
	RELATIONSELP TO SUBSTANTIAL CONTRIBUTOR AND		
RECIPIENT NAME AND ADDRESS	LOUMDATION STATUS OF RECIPIENT	PURPOSE OF GREAT OR CONTRIBUTION	AMOUNT
PEACHTREE RD. UNITED METHODIST CHURCH 3180 PEACHTREE RD , NE ATLANTA, GA 30305	CHURCH	MOTHER'S DAN FUND	000 '5
CHILDREN'S BEACH HOUSE 100 W. 10TH STREET, STE 411 WILMINGTON, DE 19801	N/A FUBLIC	Phildl FUND	33, 333
CHILDREN'S BEPCH HOUSE 100 W 10TH STFEET, STE 411 WILMINGTON, DE 19801	N/A FUBLIC	CAPITAL CAMPAIGN	642, 357

640,690 TOTAL CONTRIBUTIONS APPFOVED

ATTAL HMERT 12 PACE 32

1 12-78

067315 0466 11/11/2013

58-6203945

THE MA-RAN FOUNDATION

FORM 990-PF, PART XVI-A - ANALYSIS OF OTHER REVENUE

AMOUNT BUSINESS CODE DESCRIPTION

FEDERAL TAX REFUND

TOTALS

EXCLUSION CODE

AMOUNT

RELATED OR EXEMPT FUNCTION INCOME

ATTACHMENT 13

21,004.

21,004.

0633FS U466 11/11/2013 12:06:33 PM V 12-7F

58-6263945

THE MA-RAN FOUNDATION

FEDERAL FOOTNOTES

PART X. LINE 1E - EXPLANATION FOR REDUCTION CLAIMED FOR BLOCKAGE **FACTORS**

THROUGHOUT 2012 THE FOUNDATION HELD A LARGE BLOCK OF RESTRICTED SHARES OF TWO PUBLIC COMPANIES. A QUALIFIED VALUATION CONSULTANT PERFORMED A BLOCKAGE DISCOUNT STUDY AND DETERMINED THAT THE SIZE OF THE BLOCK IS LARGE ENOUGH TO FORCE THE HOLDERS OF THE BLOCK TO LIQUIDATE (OR SELL) THE SHARES OVER AN EXTENDED PERIOD OF TIME IN ORDER TO: 1) REALIZE THE FAIR MARKET VALUE (FMV) BASED ON THE TRADING PRICE OF UNRESTRICTED SALES; AND 2) AVOID ADVERSELY IMPACTING THE MARKET FOR THESE SHARES.

BLOCK 1 - ROLLINS, INC.

THE FIRST BLOCK OF STOCK CONSISTED OF SHARES OF ROLLINS, INC. AS OF DECEMBER 31, 2012, THE NUMBER OF SHARES HELD BY THE FOUNDATION WAS:

1,783,078.

BASED ON AVERAGE TRADING VOLUME IN CONJUCTION WITH VARIOUS RESTRICTIONS ON WHEN AND HOW THE STOCK CAN BE LIQUIDATED, THE STUDY CONCLUDED THAT IT WOULD TAKE 6.85 YEARS TO LIQUIDATE THE ENTIRE BLOCK WITHOUT ADVERSELY AFFECTING THE VALUE. APPLYING AN APPROPRIATE PRESENT VALUE TO THE REALIZED PROCEEDS YIELDED A BLOCKAGE DISCOUNT OF 10일.

THE 10% BLOCKAGE DISCOUNT WAS APPLIED TO THE MONTHLY FMV OF THE ROLLINS STOCK TO DETERMINE THE AVERAGE FMV FOR THE YEAR. THE ADJUSTED AVERAGE FMV OF ROLLINS STOCK FOR THE YEAR PRIOR TO APPLYING THE DISCOUNT WAS:

39,518,952

THE AMOUNT OF THE DISCOUNT CLAIMED WAS: 3,951,895

BLOCK 2 - RPC, INC.

THE SECOND BLOCK UNDER CONSIDERATION CONSISTED OF SHARES OF RPC, INC. AS OF DECEMBER 31, 2012, THE NUMBER OF SHARES HELD BY THE FOUNDATION WAS:

2,198,259.

BASED ON AVERAGE TRADING VOLUME IN CONJUCTION WITH VARIOUS RESTRICTIONS ON WHEN AND HOW THE STOCK CAN BE LIQUIDATED, THE STUDY



FEDERAL FOOTNOTES

CONCLUDED THAT IT WOULD TAKE 1.35 YEARS TO LIQUIDATE THE ENTIRE BLOCK WITHOUT ADVERSELY AFFECTING THE VALUE. APPLYING AN APPROPRIATE PRESENT VALUE TO THE REALIZED PROCEEDS YIELDED A BLOCKAGE DISCOUNT OF 5.9%.

THE 5.9% BLOCKAGE DISCOUNT WAS APPLIED TO THE MONTHLY FMV OF THE RPC STOCK TO DETERMINE THE AVERAGE FMV FOR THE YEAR. THE ADJUSTED AVERAGE FMV OF RPC STOCK FOR THE YEAR PRIOR TO APPLYING THE DISCOUNT WAS:

19,457,952

THE AMOUNT OF THE DISCOUNT CLAIMED WAS: 1,116,275

THE MA-RAN FOUNDATION FORM 990-PF - PART IV CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME

Kind of P	roperty	500011511011			or D	Date acquired	Date sold	
Gross sale	Depreciation	Cost or	FMV	Adj basis	Excess of	Н	Gain	
price less expenses of sale	allowed/ allowable	other basis	as of 12/31/69	as of 12/31/69	FMV over adj basis	$\ \ $	or (loss)	
				12:31:32		П		
		TOTAL SHORT				Ш		
		PAPTNERSHIP			THEP	Ш		
		ESTATES OR '	TRUST GAIN	OR LOSS			24,206.	
		TOTAL LONG	TEDM COMMON	mbitem Eittib	7.110	$\ \ $		
		TOTAL LONG-1 PARTNERSHIP				$\ $		
		ESTATES OR					108,838.	
						$\ \ $,	
		TOTAL CAPITA	AL GAIN DIS	TRIBUTIONS			5.	
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	202							
COTAL GAIN(L	oss)			· · · · · · · · · · · · ·			133,049.	
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Form **8868**

(Rev. January 2013) Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No 1545-1709

• If you	are filing for an Automatic 3-Month Extension, comple	te only Pa	art I and check this box			X
• If you	are filing for an Additional (Not Automatic) 3-Month Ex	tension, d	complete only Part II (on page 2 of	this form)		
Do not	complete Part II unless you have already been granted	an automa	atic 3-month extension on a previous	sly filed Fo	rm 8868	
	nic filing (e-file). You can electronically file Form 8868 if					rporation
	to file Form 990-T), or an additional (not automatic) 3-mo					
	to file any of the forms listed in Part I or Part II with the ex					
Persona	al Benefit Contracts, which must be sent to the IRS in page	er format	(see instructions) For more details	on the elec	ctronic filing of th	ıs form,
visit ww	w irs gov/efile and click on e-file for Charities & Nonprofits	3	•		~	
Part	Automatic 3-Month Extension of Time	e. Only s	submit original (no copies nee	eded)		
A corpo	ration required to file Form 990-T and requesting an auto					
Part I or	niy			-		
All othe	r corporations (including 1120-C filers), partnerships, REM	fICs, and t	rusts must use Form 7004 to reques	st an exten	ision of time	
to file in	come tax returns					
Type or	Name of exempt organization or other filer, see instru	ictions		Employe	r identification nu	mber (EIN) or
print	THE MA-RAN FOUNDATION			, ,		
-	C/O RFA MANAGEMENT CO., LL	C			58-6263	945 ~
File by the due date f filing your		ee instruc	tions	Social se	cunty number (S	SN)
return Sec)					
instruction	S City, town or post office, state, and ZIP code For a final ATLANTA, GA 30329	oreign add	Iress, see instructions			
Enter th	e Return code for the return that this application is for (file	e a separa	te application for each return)			0 4
Applica	ition	Return	Application			Return
Is For		Code	Is For			Code
	90 or Form 990-EZ	01	Form 990-T (corporation)			07
Form 99	90 BL	02	Form 1041-A			08
Form 4	720 (individual)	03	Form 4720			09
Form 99	90 PF	04	Form 5227			10
Form 99	90-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
	90-T (trust other than above)	06	Form 8870			12
	LOU ROBINSON	•				•
• The	books are in the care of > 1908 CLIFF VAL	LEY W	AY - ATLANTA, GA 3	0329		
Tele	phone No ▶ 404-486-4676		FAX No. ▶			
• If the	e organization does not have an office or place of busines	s in the Ur	nited States, check this box			
• If the	s is for a Group Return, enter the organization's four digit	Group Exe	emption Number (GEN)	If this is fo	r the whole group	o, check this
box 🕨	If it is for part of the group, check this box	and atta	ich a list with the names and EINs o	f all memb	ers the extension	n is for
1 1	request an automatic 3 month (6 months for a corporation					
	AUGUST 15, 2013 , to file the exemp	t organiza	tion return for the organization name	ed above	The extension	
	for the organization's return for					
▶	- X calendar year 2012 or					
•	tax year beginning	, an	d ending		_	
2 If	the tax year entered in line 1 is for less than 12 months, o	check reas	on Initial return	Final retur	'n	
3a If	this application is for Form 990-BL, 990-PF, 990-T, 4720,	or 6069, e	nter the tentative tax, less any			
ņ	onrefundable credits. See instructions			3a	\$	55,479.
b If	this application is for Form 990-PF, 990-T, 4720, or 6069,	enter any	refundable credits and			
e	stimated tax payments made Include any prior year over	payment a	llowed as a credit.	3ъ	\$	45,479.
	alance due. Subtract line 3b from line 3a Include your pa					
b	y using EFTPS (Electronic Federal Tax Payment System)	See instru	ictions	3с	\$	10,000.
	n. If you are going to make an electronic fund withdrawal	_		orm 8879-	EO for payment i	nstructions

Form 8868 (Rev. 1-2013)					Page 2	
• If you are filing for an Additional (Not Automatic) 3-Month Ex	tension,	complete only Part II and check this	box .		▶[ێ]	
Note. Only complete Part II if you have already been granted an	automatic	3-month extension on a previously f	led Form	8868		
• If you are filing for an Automatic 3-Month Extension, comple						
Part II Additional (Not Automatic) 3-Month E	xtensio	n of Time. Only file the origin	al (no c	opies nee	eded).	
		Enter filer's	identifyi	ng number	, see instructions	
Type or Name of exempt organization or other filer, see Instru- print THE MA-RAN FOUNDATION	ections		Employe	r Identificat	tion number (EIN) or	
File by the C/O RFA MANAGEMENT CO., LLC				58-6263945		
due date for Number, street, and room or suite no. If a P.O box, s	ae instair	tions	Social se	curity num		
return See 1908 CLIFF VALLEY WAY		(10)13.				
City, town or post office, state, and ZIP code. For a for ATLANTA, GA 30329	oreign add	ress, see instructions.				
Enter the Return code for the return that this application is for (file	e a separa	ite application for each return)	<i>.</i> .			
Application	Return	Application			Return	
ls For	Code	Is For			Code	
rm 990 or Form 990 EZ 01						
orm 990-BL 02 Form 1041-A				08		
m 4720 (individual) 03 Form 4720					09	
rm 990 PF 04 Form 5227					10	
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11	
Form 990-T (trust other than above)	06	Form 8870		·	12	
STOP! Do not complete Part II if you were not already granted LOU ROBINSON	en auton	natic 3-month extension on a prev	iousiy til	e Form 86	188.	
 The books are in the care of ▶ 1908 CLIFF VALI 	LEY W	AY - ATLANTA, GA 3	0329			
Telephone No. ▶ 404-486-4676		FAX No. ▶				
If the organization does not have an office or place of business	s in the Ur	nited States, check this box	4) 15		. • 🗆	
If this is for a Group Return, enter the organization's four digit					group, check this	
box . If it is for part of the group, check this box						
		BER 15, 2013				
5 For calendar year 2012, or other tax year beginning		, and ending	3		-	
6 If the tax year entered in line 5 is for less than 12 months, c	heck reas	on: Initial return	Final r	etum		
Change in accounting period						
7 State in detail why you need the extension				·		
ADDITIONAL TIME IS NEEDED TO	GATHE	R THE NECESSARY DA	OT AT	FILE	A	
COMPLETE AND ACCURATE RETURN.						
8a If this application is for Form 990-BL, 990 PF, 990-T, 4720,	or 6069, e	nter the tentative tax, less any	1			
nonrefundable credits. See Instructions.			8a	\$	55,479.	
b If this application is for Form 990 PF, 990 T, 4720, or 6069,			-			
tax payments made. Include any prior year overpayment all	lowed as a	a credit and any amount paid			4-0	
previously with Form 8868.			8b	\$	55,479.	
c Balance due. Subtract line 8b from line 8a Include your pa	yment wit	h this form, if required, by using				
EFTPS (Electronic Federal Tax Payment System) See Instru	uctions.		8c	<u> </u>	0.	
Signature and Verificat	ion mu	st be completed for Part II o	nly.	_		
Under penalties of perjury, I declare that I have examined this form, including it is true, correct, and complete, and that I am a morrised to prepare this form.	ing accomp	anying schedules and statements, and to	the best o	t my knowle	dge and belief,	
	PA			フノリ	12/2013	
Signature Colected (Semalite >	CPE		Date	•		
V / /				Form	8868 (Rev. 1-2013)	