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Return of Organization Exempt From Income Tax

OMB No 1545-0047

2012

Open to Public
InspectionDepartment of the Treasury
Internal Revenue ServiceUnder section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung
benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

A For the 2012 calendar year, or tax year beginning , 2012, and ending , 20

B Check if applicable

- ☐ Address change
☐ Name change
☐ Initial return
☐ Terminated
☐ Amended return
☐ Application pending

C Name of organization

COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Doing Business As

Number and street (or P O box if mail is not delivered to street address)

625 SLATERS LANE

Room/suite

300

City, town or post office, state, and ZIP code

ALEXANDRIA, VA 22315

F Name and address of principal officer

ARTHUR T DEAN

625 SLATERS LANE, STE. 300 ALEXANDRIA, VA 22315

D Employer identification number

54-1610317

E Telephone number

(703) 706-0560

G Gross receipts \$ 11,293,051.

H(a) Is this a group return for affiliates? ☐ Yes ☒ NoH(b) Are all affiliates included? ☐ Yes ☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) () (insert no) ☐ 4947(a)(1) or ☐ 527

J Website WWW.CADCA.ORG

K Form of organization ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation 1992 M State of legal domicile VA

Part I Summary

Activities & Governance		Prior Year	Current Year
1	Briefly describe the organization's mission or most significant activities CADCA'S MISSION IS TO BUILD & STRENGTHEN THE CAPACITY OF COMMUNITY COALITIONS BY PROVIDING TECHNICAL ASSISTANCE & TRAINING, PUBLIC POLICY ADVOCACY, MEDIA STRATEGIES & MARKETING PROGRAMS, CONFERENCES, & EVENTS		
2	Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets		
3	Number of voting members of the governing body (Part VI, line 1a)	3	18.
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	17.
5	Total number of individuals employed in calendar year 2012 (Part V, line 2a)	5	45.
6	Total number of volunteers (estimate if necessary)	6	0
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
7b	Net unrelated business taxable income from Form 990-T, line 34	7b	0
Revenue			
8	Contributions and grants (Part VIII, line 1h)	7,410,136.	8,820,992.
9	Program service revenue (Part VIII, line 2g)	2,033,967.	2,396,043.
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	307.	2,657.
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-51,794.	-42,160.
12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	9,392,616.	11,177,532.
Expenses			
13	Grants and similar amounts paid (Part IX, column (A), lines 13-15)	24,500.	134,659.
14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	3,983,659.	4,396,585.
16a	Professional fundraising fees (Part IX, column (A), line 11e)	10,000.	7,688.
16b	Total fundraising expenses (Part IX, column (D), line 25)		
17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	4,809,556.	5,595,892.
18	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	8,827,715.	10,134,824.
19	Revenue less expenses Subtract line 18 from line 12	564,901.	1,042,708.
Net Assets or Fund Balances		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	3,318,504.	4,314,610.
21	Total liabilities (Part X, line 26)	2,552,033.	2,508,971.
22	Net assets or fund balances Subtract line 21 from line 20	766,471.	1,805,639.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

Date

MITCHELL ANDERSON

CFO

Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name

JOEL C. SUSCO

Preparer's signature

JOEL C. SUSCO, CPA

Date

10/22/2013

Check ☐ if self-employed

PTIN

P00189961

Firm's name BOND BEEBE PC

Firm's EIN 52-1044197

Firm's address 4600 EAST-WEST HIGHWAY SUITE 900 BETHESDA, MD 20814-3423

Phone no 301-272-6000

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2012)

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response to any question in this Part III ☐ Yes ☒ No**1** Briefly describe the organization's mission

ATTACHMENT 1

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported**4a** (Code) (Expenses \$ 3,773,365. including grants of \$ 133,359.) (Revenue \$)

ATTACHMENT 2

4b (Code) (Expenses \$ 2,497,386. including grants of \$) (Revenue \$ 2,065,945.)

ATTACHMENT 3

4c (Code) (Expenses \$ 2,015,197. including grants of \$) (Revenue \$)

ATTACHMENT 4

4d Other program services (Describe in Schedule O) ATTACHMENT 5

(Expenses \$ 1,330,955. including grants of \$ 1,300.) (Revenue \$)

4e Total program service expenses 9,616,903.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	☒	☐
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	☒	☐
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	☐	☒
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	☒	☐
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	☐	☒
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	☐	☒
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	☐	☒
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	☐	☒
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	☐	☒
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	☒	☐
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	☒	☒
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	☒	☐
b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	☐	☒
c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	☐	☒
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	☐	☒
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	☒	☐
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	☒	☐
12 a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	☒	☐
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	☐	☒
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	☐	☒
14 a Did the organization maintain an office, employees, or agents outside of the United States?	☐	☒
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	☐	☒
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	☐	☒
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	☐	☒
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	☐	☒
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	☒	☐
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	☐	☒
20 a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	☐	☒
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	☐	☐

Part IV Checklist of Required Schedules (continued)

	Yes	No
21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II.</i>	21	X
22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III.</i>	22	X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	X
24 a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25.</i>	24a	X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25 a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I.</i>	25a	X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I.</i>	25b	X
26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II.</i>	26	X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III.</i>	27	X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV.</i>	28a	X
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV.</i>	28b	X
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV.</i>	28c	X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M.</i>	29	X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M.</i>	30	X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I.</i>	31	X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II.</i>	32	X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I.</i>	33	X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.</i>	34	X
35 a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2.</i>	35b	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2.</i>	36	X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI.</i>	37	X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	X

Form 990 (2012)

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response to any question in this Part V. ☐

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a 55	
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b 0	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c X	
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.	2a 45	
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b X	
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).		
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X
b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.	3b	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X
b If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts		
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	X
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7 Organizations that may receive deductible contributions under section 170(c).		
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a X	
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b X	
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	X
d If "Yes," indicate the number of Forms 8282 filed during the year.	7d	
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	X
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	X
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	
9 Sponsoring organizations maintaining donor advised funds.		
a Did the organization make any taxable distributions under section 4966?	9a	
b Did the organization make a distribution to a donor, donor advisor, or related person?	9b	
10 Section 501(c)(7) organizations. Enter		
a Initiation fees and capital contributions included on Part VIII, line 12.	10a	
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b	
11 Section 501(c)(12) organizations. Enter		
a Gross income from members or shareholders.	11a	
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	11b	
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b	
13 Section 501(c)(29) qualified nonprofit health insurance issuers.		
a Is the organization licensed to issue qualified health plans in more than one state?	13a	
Note. See the instructions for additional information the organization must report on Schedule O		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b	
c Enter the amount of reserves on hand.	13c	
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a	X
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b	

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.Check if Schedule O contains a response to any question in this Part VI. ☒ X**Section A. Governing Body and Management**

	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year 1a 18		
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
b Enter the number of voting members included in line 1a, above, who are independent 1b 17		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 2		X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? . . . 3		X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4		X
5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5		X
6 Did the organization have members or stockholders? 6		X
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a		X
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b		X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a The governing body? 8a	X	
b Each committee with authority to act on behalf of the governing body? 8b	X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O 9		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates? 10a		X
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . 10b		
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . 11a	X	
b Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a	X	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b	X	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c	X	
13 Did the organization have a written whistleblower policy? 13	X	
14 Did the organization have a written document retention and destruction policy? 14	X	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official 15a	X	
b Other officers or key employees of the organization 15b	X	
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a		X
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **VA,**

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization **MITCHELL ANDERSON 625 SLATERS LN., STE. 300 ALEXANDRIA, VA 22314-1169 (703) 706-0560**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response to any question in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) ARTHUR T DEAN CHAIRMAN AND CEO	40.00	X		X				609,273.	0	79,841.
(2) NEIL AUSTRIAN VICE CHAIRMAN	1.00	X		X				0	0	0
(3) JERILYN SIMPSON-JORDAN VICE CHAIR, COALITION AFFAIRS	1.00	X		X				0	0	0
(4) ALVIN L BROOKS DIRECTOR (RETIRED)	1.00	X						0	0	0
(5) WILLIAM W CROUCH DIRECTOR	1.00	X						0	0	0
(6) KAREN DREXLER DIRECTOR	1.00	X						0	0	0
(7) FRANK GRASS DIRECTOR	1.00	X						0	0	0
(8) KIMBERLY JOHNSON DIRECTOR (RETIRED)	1.00	X						0	0	0
(9) ALAN I LESHNER DIRECTOR	1.00	X						0	0	0
(10) WILLIE A MITCHELL DIRECTOR	1.00	X						0	0	0
(11) MICHAEL J KRAMER TREASURER	1.00	X		X				0	0	0
(12) THOMAS J REDDIN DIRECTOR	1.00	X						0	0	0
(13) PAMELA WHITE SECRETARY (RETIRED)	1.00	X		X				0	0	0
(14) MARY BONO MACK DIRECTOR	1.00	X						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
15) KEVIN WARREN DIRECTOR	1.00	X						0	0	0
16) CRAIG MCKINLEY DIRECTOR (RESIGNED)	1.00	X						0	0	0
17) DONALD TRUSLOW DIRECTOR	1.00	X						0	0	0
18) MICHAEL A BRAUN DIRECTOR	1.00	X						0	0	0
19) CHRISTOPHER KENNEDY LAWFORD DIRECTOR	1.00	X						0	0	0
20) DOUGLAS HUGHES SECRETARY	1.00	X		X				0	0	0
21) DALE E JONES DIRECTOR	1.00	X						0	0	0
22) NATHANIEL J SUTTON DIRECTOR	1.00	X						0	0	0
23) MARK B ROSENBERG DIRECTOR (RESIGNED)	1.00	X						0	0	0
24) MITCHELL ANDERSON CFO/VP OF FINANCE & ADMIN	40.00			X				128,566.	0	16,294.
25) EVELYN YANG DEPUTY DIR EVALUAT. & TRAINING	40.00					X		108,111.	0	14,949.
1b Sub-total								609,273.	0	79,841.
c Total from continuation sheets to Part VII, Section A								760,443.	0	98,600.
d Total (add lines 1b and 1c)								1,369,716.	0	178,441.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **9**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
SUSAN R THAU 6217 29TH ST., N.W. WASHINGTON, DC 20015	PUB. POLICY CONSULT.	242,555.
DAVE SHAVAL 110 PROSPECT AVENUE NORTHAMPTON, MA 01060	TRAINING SERVICES	121,243.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization **2**

[illegible]

	Yes	No
3		X
4	X	
5		X

(A) Name and business address	(B) Description of services	(C) Compensation

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Form **990** (2012)

Part VIII Statement of Revenue

Check if Schedule O contains a response to any question in this Part VIII

☒ X

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c	313,948.			
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	7,934,807.			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	572,237.			
	g	Noncash contributions included in lines 1a-1f \$					
	h	Total. Add lines 1a-1f		8,820,992.			
Program Service Revenue	2a	REGISTRATION FEES	Business Code	900099	1,980,328.	1,980,328.	
	b	TRAINING TO MEMBER COALITIONS		900099	85,617.	85,617.	
	c	MEMBERSHIP DUES		900099	330,098.	330,098.	
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f			2,396,043.		
	Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)			203.	
4		Income from investment of tax-exempt bond proceeds			0		
5		Royalties			0		
		(i) Real	(ii) Personal				
6a		Gross rents					
b		Less rental expenses					
c		Rental income or (loss)					
d		Net rental income or (loss)			0		
7a		Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
					2,454.		
b		Less cost or other basis and sales expenses					
c		Gain or (loss)			2,454.		
d		Net gain or (loss)			2,454.		2,454.
8a		Gross income from fundraising events (not including \$ 313,948. of contributions reported on line 1c) See Part IV, line 18	a	40,704.			
b		Less direct expenses	b	115,519.			
c		Net income or (loss) from fundraising events	c	ATCH 7	-74,815.		-74,815.
9a		Gross income from gaming activities See Part IV, line 19	a				
b		Less direct expenses	b				
c	Net income or (loss) from gaming activities	c		0			
10a	Gross sales of inventory, less returns and allowances	a					
b	Less cost of goods sold	b					
c	Net income or (loss) from sales of inventory	c		0			
Miscellaneous Revenue			Business Code				
11a	MISCELLANEOUS		900099	32,655.		32,655.	
b							
c							
d	All other revenue						
e	Total. Add lines 11a-11d			32,655.			
12	Total revenue. See instructions			11,177,532.	2,396,043.	-39,503.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response to any question in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.	1,300.	1,300.		
2 Grants and other assistance to individuals in the United States. See Part IV, line 22.	133,359.	133,359.		
3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.	0			
4 Benefits paid to or for members.	0			
5 Compensation of current officers, directors, trustees, and key employees.	910,415.	412,355.	484,222.	13,838.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).	0			
7 Other salaries and wages.	2,752,072.	1,799,756.	809,248.	143,068.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	81,510.	64,158.	11,127.	6,225.
9 Other employee benefits.	407,275.	268,900.	117,292.	21,083.
10 Payroll taxes.	245,313.	154,762.	79,375.	11,176.
11 Fees for services (non-employees):				
a Management.	0			
b Legal.	189.		189.	
c Accounting.	39,995.		39,995.	
d Lobbying.	0			
e Professional fundraising services. See Part IV, line 17.	7,688.			7,688.
f Investment management fees.	0			
g Other (if line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	1,551,859.	1,446,888.	101,996.	2,975.
12 Advertising and promotion.	0			
13 Office expenses.	620,351.	371,489.	233,407.	15,455.
14 Information technology.	175,595.	95,876.	79,427.	292.
15 Royalties.	0			
16 Occupancy.	384,662.		384,662.	
17 Travel.	1,033,240.	969,615.	55,750.	7,875.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials.	0			
19 Conferences, conventions, and meetings.	1,613,659.	1,579,132.	28,440.	6,087.
20 Interest.	10,564.		10,564.	
21 Payments to affiliates.	0			
22 Depreciation, depletion, and amortization.	71,453.		71,453.	
23 Insurance.	18,680.		18,680.	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O).				
a OVERHEAD ALLOCATION		2,303,734.	-2,417,811.	114,077.
b DIRECT PROGRAM EXPENSES	23,779.	13,024.		10,755.
c TAXES	6,867.		6,867.	
d OTHER PERSONNEL EXPENSES	43,555.	2,555.	40,888.	112.
e All other expenses	1,444.		1,444.	
25 Total functional expenses. Add lines 1 through 24e.	10,134,824.	9,616,903.	157,215.	360,706.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☒ if following SOP 98-2 (ASC 958-720).	0			

Part X Balance Sheet

Check if Schedule O contains a response to any question in this Part X

☒ X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	19,594.	1	193,590.
	2 Savings and temporary cash investments	25.	2	2,478.
	3 Pledges and grants receivable, net	1,721,705.	3	2,420,834.
	4 Accounts receivable, net	843,288.	4	952,201.
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L	0	5	0
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L	0	6	0
	7 Notes and loans receivable, net	0	7	0
	8 Inventories for sale or use	0	8	0
	9 Prepaid expenses and deferred charges	113,219.	9	165,719.
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 748,133.		
	b Less accumulated depreciation	10b 561,377.	96,351.	10c 186,756.
	11 Investments - publicly traded securities	390,035.	11	232,541.
	12 Investments - other securities See Part IV, line 11	0	12	0
	13 Investments - program-related See Part IV, line 11	0	13	0
	14 Intangible assets	0	14	0
	15 Other assets See Part IV, line 11	134,287.	15	160,491.
16 Total assets. Add lines 1 through 15 (must equal line 34)	3,318,504.	16	4,314,610.	
Liabilities	17 Accounts payable and accrued expenses	697,626.	17	691,716.
	18 Grants payable	0	18	0
	19 Deferred revenue	850,419.	19	851,020.
	20 Tax-exempt bond liabilities	0	20	0
	21 Escrow or custodial account liability Complete Part IV of Schedule D	0	21	0
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L	0	22	0
	23 Secured mortgages and notes payable to unrelated third parties	440,000.	23	526,796.
	24 Unsecured notes and loans payable to unrelated third parties	0	24	0
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	563,988.	25	439,439.
	26 Total liabilities. Add lines 17 through 25	2,552,033.	26	2,508,971.
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here ☒ X and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	-883,661.	27	-616,129.
	28 Temporarily restricted net assets	1,650,132.	28	2,421,768.
	29 Permanently restricted net assets	0	29	0
	Organizations that do not follow SFAS 117 (ASC 958), check here ☐ and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
	33 Total net assets or fund balances	766,471.	33	1,805,639.
	34 Total liabilities and net assets/fund balances.	3,318,504.	34	4,314,610.

Form 990 (2012)

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response to any question in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	11,177,532.
2	Total expenses (must equal Part IX, column (A), line 25)	2	10,134,824.
3	Revenue less expenses Subtract line 2 from line 1	3	1,042,708.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	766,471.
5	Net unrealized gains (losses) on investments	5	-3,540.
6	Donated services and use of facilities	6	0
7	Investment expenses	7	0
8	Prior period adjustments	8	0
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	1,805,639.

Part XII Financial Statements and ReportingCheck if Schedule O contains a response to any question in this Part XII ☐

- 1 Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O
- 2a Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- b Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both
☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O
- 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

	Yes	No
2a		X
2b	X	
2c	X	
3a	X	
3b	X	

Form **990** (2012)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization

COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number

54-1610317

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E.)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An organization that normally receives (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h.
- a ☐ Type I b ☐ Type II c ☐ Type III-Functionally integrated d ☐ Type III-Non-functionally integrated
- e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**.
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
- (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? ☐
- (ii) A family member of a person described in (i) above? ☐
- (iii) A 35% controlled entity of a person described in (i) or (ii) above? ☐
- h Provide the following information about the supported organization(s)

	Yes	No
11g(i)	☐	☐
11g(ii)	☐	☐
11g(iii)	☐	☐

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U.S.?		(vii) Amount of monetary support
			Yes	No	Yes	No	Yes	No	
(A)									
(B)									
(C)									
(D)									
(E)									
Total									

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	6,130,630.	6,218,230.	5,784,946.	7,410,136.	8,820,992.	34,364,934.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge						0
4 Total. Add lines 1 through 3	6,130,630.	6,218,230.	5,784,946.	7,410,136.	8,820,992.	34,364,934.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						0
6 Public support. Subtract line 5 from line 4						34,364,934.

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7 Amounts from line 4	6,130,630.	6,218,230.	5,784,946.	7,410,136.	8,820,992.	34,364,934.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	3,175.	58,894.	56,850.	418.	203.	119,540.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						0
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV) - ATCH. 1	88,419.	11,264.	42,064.	32,181.	32,655.	206,583.
11 Total support. Add lines 7 through 10						34,691,057.
12 Gross receipts from related activities, etc. (see instructions)					12	10,084,263.
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f))	14	99.06%
15 Public support percentage from 2011 Schedule A, Part II, line 14	15	98.87%
16a 33 1/3% support test - 2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		☒
b 33 1/3% support test - 2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		☐
17a 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		☐
b 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		☐
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		☐

Schedule A (Form 990 or 990-EZ) 2012

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II
If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b.						
8 Public support (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9 Amounts from line 6.						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 Total support. (Add lines 9, 10c, 11, and 12)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ☐						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2011 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2011 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☐

b 33 1/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ► ☐

Part IV **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions)ATTACHMENT 1

SCHEDULE A, PART II - OTHER INCOME

DESCRIPTION	2008	2009	2010	2011	2012	TOTAL
MISCELLANEOUS	88,419.	11,264	42,064.	32,181.	32,655.	206,583.
TOTALS	<u>88,419.</u>	<u>11,264.</u>	<u>42,064.</u>	<u>32,181.</u>	<u>32,655.</u>	<u>206,583.</u>

Political Campaign and Lobbying Activities

OMB No 1545-0047

2012

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
▶ **See separate instructions.**

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of organization COMMUNITY ANTI-DRUG COALITIONS OF AMERICA	Employer identification number 54-1610317
--	---

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV
- 2 Political expenditures ▶ \$
- 3 Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955. ▶ \$
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
- 4a Was a correction made? ☐ Yes ☐ No
- b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ \$
- 4 Did the filing organization file Form 1120-POL for this year? ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

B Check ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1 a	Total lobbying expenditures to influence public opinion (grass roots lobbying)	4,060.													
b	Total lobbying expenditures to influence a legislative body (direct lobbying)	14,082.													
c	Total lobbying expenditures (add lines 1a and 1b)	18,142.													
d	Other exempt purpose expenditures	10,116,682.													
e	Total exempt purpose expenditures (add lines 1c and 1d)	10,134,824.													
f	Lobbying nontaxable amount Enter the amount from the following table in both columns	656,741.													
<table border="1"> <thead> <tr> <th>If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000</td> </tr> </tbody> </table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g	Grassroots nontaxable amount (enter 25% of line 1f)	164,185.													
h	Subtract line 1g from line 1a. If zero or less, enter -0-	0	0												
i	Subtract line 1f from line 1c. If zero or less, enter -0-	0	0												
j	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ Yes ☐ No														

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total
2 a Lobbying nontaxable amount	565,184.	600,761.	596,585.	656,741.	2,419,271.
b Lobbying ceiling amount (150% of line 2a, column (e))					3,628,907.
c Total lobbying expenditures	16,759.	17,749.	11,595.	18,142.	64,245.
d Grassroots nontaxable amount	141,296.	150,190.	149,146.	164,185.	604,817.
e Grassroots ceiling amount (150% of line 2d, column (e))					907,226.
f Grassroots lobbying expenditures	6,432.	6,682.	2,190.	4,060.	19,364.

Schedule C (Form 990 or 990-EZ) 2012

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a Volunteers?			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c Media advertisements?			
d Mailings to members, legislators, or the public?			
e Publications, or published or broadcast statements?			
f Grants to other organizations for lobbying purposes?			
g Direct contact with legislators, their staffs, government officials, or a legislative body?			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i Other activities?			
j Total. Add lines 1c through 1i			
2 a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1. Also, complete this part for any additional information

Part IV Supplemental Information *(continued)*

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2012

Open to Public
Inspection

Name of the organization

COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number

54-1610317

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		☐ Yes ☐ No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education)	☐ Preservation of an historically important land area
☐ Protection of natural habitat	☐ Preservation of a certified historic structure
☐ Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► _____

4 Number of states where property subject to conservation easement is located ► _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ► _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) (i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ► \$ _____

(ii) Assets included in Form 990, Part X ► \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenues included in Form 990, Part VIII, line 1 ► \$ _____

b Assets included in Form 990, Part X ► \$ _____

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2012

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a** ☐ Public exhibition **d** ☐ Loan or exchange programs
b ☐ Scholarly research **e** ☐ Other _____
c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

	Amount
1c Beginning balance	
1d Additions during the year	
1e Distributions during the year	
1f Ending balance	

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII. ☐ Yes ☐ No

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	1,650,132.	888,991.	796,898.	825,000.	350,000.
b Contributions	2,444,361.	1,884,277.	775,000.	878,936.	625,000.
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs	1,672,725.	1,123,136.	682,907.	907,038.	150,000.
f Administrative expenses					
g End of year balance	2,421,768.	1,650,132.	888,991.	796,898.	825,000.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

- a** Board designated or quasi-endowment ▶ _____ %
b Permanent endowment ▶ _____ %
c Temporarily restricted endowment ▶ _____ %
 The percentages in lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

	Yes	No
(i) unrelated organizations	3a(i)	
(ii) related organizations	3a(ii)	
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	3b	

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		572,628.	414,526.	158,102.
e Other		175,505.	146,851.	28,654.
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).				186,756.

Schedule D (Form 990) 2012

Part VII Investments - Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A) _____		
(B) _____		
(C) _____		
(D) _____		
(E) _____		
(F) _____		
(G) _____		
(H) _____		
(I) _____		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12.) ►		

Part VIII Investments - Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13.) ►		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15). ►	

Part X Other Liabilities. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DEFERRED COMPENSATION	376,415.
(3) DEFERRED LEASE OBLIGATION	63,024.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25.) ►	439,439.

2. FIN 48 (ASC 740) Footnote In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII. ☒ X

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	11,293,536.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	-3,540.
b	Donated services and use of facilities	2b	4,025.
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	115,519.
e	Add lines 2a through 2d	2e	116,004.
3	Subtract line 2e from line 1	3	11,177,532.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	
5	Total revenue Add lines 3 and 4c . (This must equal Form 990, Part I, line 12)	5	11,177,532.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	10,254,368.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	4,025.
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	115,519.
e	Add lines 2a through 2d	2e	119,544.
3	Subtract line 2e from line 1	3	10,134,824.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c . (This must equal Form 990, Part I, line 18)	5	10,134,824.

Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SEE PAGE 5

Part XIII Supplemental Information (continued)

FIN 48 FOOTNOTE

PART X, LINE 2

ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA REQUIRE MANAGEMENT TO EVALUATE TAX POSITIONS TAKEN AND ACCRUE AN INCOME TAX LIABILITY IF THE ORGANIZATION HAS TAKEN AN UNCERTAIN POSITION THAT MORE LIKELY THAN NOT WOULD NOT BE SUSTAINED UPON EXAMINATION BY THE INTERNAL REVENUE SERVICE. MANAGEMENT HAS EVALUATED THE TAX POSITIONS TAKEN BY CADCA AND CONCLUDED THAT AS OF DECEMBER 31, 2012 THERE ARE NO UNCERTAIN POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE RECOGNITION OF A LIABILITY OR DISCLOSURE IN THE FINANCIAL STATEMENTS. CADCA IS SUBJECT TO ROUTINE AUDITS BY TAXING JURISDICTIONS; HOWEVER, THERE ARE CURRENTLY NO AUDITS IN PROGRESS FOR ANY TAX PERIODS. MANAGEMENT BELIEVES THE CADCA IS NO LONGER SUBJECT TO INCOME TAX EXAMINATIONS FOR YEARS PRIOR 2009.

RECONCILIATION OF INCOME - OTHER

PART XII, LINE 2D

DIRECT FUNDRAISING EXPENSES \$115,519

RECONCILIATION OF EXPENSES

PART XIII, LINE 2D

DIRECT FUNDRAISING EXPENSES \$115,519

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Name of the organization

**Supplemental Information Regarding
Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2012

**Open to Public
Inspection**

COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number

54-1610317

Part I **Fundraising Activities.** Complete if the organization answered "Yes" to Form 990, Part IV, line 17
Form 990-EZ filers are not required to complete this part

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- | | |
|--|---|
| a ☐ Mail solicitations | e ☐ Solicitation of non-government grants |
| b ☐ Internet and email solicitations | f ☐ Solicitation of government grants |
| c ☐ Phone solicitations | g ☐ Special fundraising events |
| d ☐ In-person solicitations | |

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total				▶		

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

	(a) Event #1 AWARDS DINNER (event type)	(b) Event #2 (event type)	(c) Other events (total number)	(d) Total events (add col (a) through col (c))
	Revenue			
1 Gross receipts	354,652.			354,652.
2 Less Contributions	313,948.			313,948.
3 Gross income (line 1 minus line 2).	40,704.			40,704.
Direct Expenses				
4 Cash prizes				
5 Noncash prizes				
6 Rent/facility costs	8,500.			8,500.
7 Food and beverages	85,505.			85,505.
8 Entertainment	200.			200.
9 Other direct expenses	21,314.			21,314.
10 Direct expense summary Add lines 4 through 9 in column (d)				(115,519.)
11 Net income summary Combine line 3, column (d), and line 10				-74,815.

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue				
1 Gross revenue				
Direct Expenses				
2 Cash prizes				
3 Noncash prizes				
4 Rent/facility costs				
5 Other direct expenses				
6 Volunteer labor	Yes _____ % No _____ %	Yes _____ % No _____ %	Yes _____ % No _____ %	
7 Direct expense summary Add lines 2 through 5 in column (d)				()
8 Net gaming income summary Combine line 1, column d, and line 7				

9 Enter the state(s) in which the organization operates gaming activities _____

a Is the organization licensed to operate gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain _____

10 a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain _____

- 11 Does the organization operate gaming activities with nonmembers? ☐ Yes ☐ No
- 12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No
- 13 Indicate the percentage of gaming activity operated in
- | | | |
|-------------------------------|-----|---|
| a The organization's facility | 13a | % |
| b An outside facility | 13b | % |
- 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶ _____

Address ▶ _____

- 15 a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No
- b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____
- c If "Yes," enter name and address of the third party

Name ▶ _____

Address ▶ _____

16 Gaming manager information

Name ▶ _____

Gaming manager compensation ▶ \$ _____

Description of services provided ▶ _____

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions

- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No
- b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV **Supplemental Information.** Complete this part to provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions)

SCHEDULE I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

OMB No 1545-0047

2012

Open to Public
Inspection

Name of the organization

COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number

54-1610317

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☐ Yes ☒ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

3 Enter total number of other organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2012)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1	STIPENDS FOR ATTENDANCE TO FORUMS AND TRAININGS	40.	133,359.			
2						
3						
4						
5						
6						
7						

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS

LINE 2

THE ORGANIZATION DOES NOT MONITOR THE USE OF GRANT FUNDS.

SCHEDULE J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

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Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|---|
| ☐ First-class or charter travel | ☐ Housing allowance or residence for personal use |
| ☐ Travel for companions | ☐ Payments for business use of personal residence |
| ☐ Tax indemnification and gross-up payments | ☒ Health or social club dues or initiation fees |
| ☐ Discretionary spending account | ☐ Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|---|
| ☒ Compensation committee | ☐ Written employment contract |
| ☐ Independent compensation consultant | ☒ Compensation survey or study |
| ☐ Form 990 of other organizations | ☒ Approval by the board or compensation committee |

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.

5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" to line 5a or 5b, describe in Part III.

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" to line 6a or 6b, describe in Part III.

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes No

	Yes	No
1b	X	
2	X	
4a		X
4b	X	
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 ARTHUR T DEAN CHAIRMAN AND CEO	(i) 378,736. (ii) 0	1,929. 0	228,608. 0	59,441. 0	20,400. 0	689,114. 0	160,916. 0
2 KAREEMAH ABDULLAH VP TRAINING OPERATIONS	(i) 139,656. (ii) 0	1,000. 0	2,912. 0	10,290. 0	13,476. 0	167,334. 0	0 0
3	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----
4	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----
5	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----
6	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----
7	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----
8	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----
9	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----
10	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----
11	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----
12	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----
13	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----
14	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----
15	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----
16	(i) ----- (ii) -----	----- -----	----- -----	----- -----	----- -----	----- -----	----- -----

Schedule J (Form 990) 2012

Schedule J (Form 990) 2012

Page 3

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

HEALTH CLUB DUES

PART I, LINE 1A

THE ORGANIZATION GIVES THE CEO, ARTHUR T. DEAN, A GYM MEMBERSHIP. IT IS
NOT TREATED AS TAXABLE COMPENSATION.

PARTICIPATION IN NONQUALIFIED RETIREMENT PLAN

PART I, LINE 4B

THE ORGANIZATION HAS A 457 (B) AND 457 (F) DEFERRED COMPENSATION AGREEMENT
THAT COVERS ARTHUR T DEAN, CHAIRMAN & CEO. FOR 2012, THE AMOUNT TO BE
FUNDED FOR THE 457(B) PLAN IS \$17,000 AND FOR THE 457(F) PLAN IS
\$42,441.

ADDITIONALLY, ARTHUR T DEAN'S TAXABLE COMPENSATION INCLUDED A PLAN 457 (F)
DISTRIBUTION OF \$223,393.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2012

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COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

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MONITOR AND COMPLIANCE OF CONFLICT OF INTEREST POLICY

PART VI, SECTION B, LINE 12C

CADCA IS A SMALL NON-PROFIT ORGANIZATION THAT PROMOTES OPEN COMMUNICATION BETWEEN ALL EMPLOYEES REGARDLESS OF POSITION WITHIN THE COMPANY AND STRIVES TO UPHOLD A STRONG AND SOLID REPUTATION WITHIN OUR FIELD AND AMONG OUR PROFESSIONAL COLLEAGUES. CADCA'S CONFLICT OF INTEREST POLICY OUTLINES SITUATIONS THAT MAY ARISE DURING THE COURSE OF BUSINESS WITH OTHERS AND WHAT ACTIONS ARE TO BE TAKEN IN THE EVENT OF A CONFLICT. EMPLOYEES ARE EXPECTED TO REPORT ANY SITUATION THAT MAY BE VIEWED AS A CONFLICT OF INTEREST TO THEIR DIRECT SUPERVISOR. CONFLICTS OF INTEREST HAVE BEEN DEFINED AS THE EMPLOYMENT OF IMMEDIATE FAMILY, ACCEPTANCE OF GIFTS, FEES, OR HONORARIA, AND CREATING A CONFLICT OF INTEREST FOR OTHERS. IT IS UNDERSTOOD THAT WITHIN OUR FIELD EMPLOYEES MAY BE RECOGNIZED AS EXPERTS AND GIVEN A FINANCIAL STIPEND TO SPEAK. CADCA HAS CAPPED THE RECEIPT OF GIFTS AT \$250.00. EMPLOYEES ARE ON THE HONOR SYSTEM TO UPHOLD CADCA'S VALUES IN THEIR EVERY DAY LINE OF WORK. IF GIVEN REASON TO SUSPECT OR INDICATE ANYTHING LESS THAN CADCA'S VALUES, EMPLOYEES WILL BE QUESTIONED BY THE "CFO" AND "CEO" TO DETERMINE IF A BREACH OF CONDUCT HAS OCCURRED AND WHAT ACTION TO TAKE. EMPLOYEES FAILING TO ADHERE TO THE POLICY, MAY BE TERMINATED. MONEY RECEIVED IS PROCESSED BY THE OFFICE MANAGER, GIVEN TO THE "CFO" OR "DFO" FOR FINANCIAL APPROVAL AND PROCESSED BY THE AR ASSOCIATE. THROUGH THESE CHECKS AND BALANCES, ANY FINANCIAL AMOUNT RECEIVED, THAT WOULD COMPROMISE CADCA'S INTEGRITY WOULD BE SUBJECT TO FURTHER EXAMINATION AND QUESTIONING. MONEY RECEIVED

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THAT HAS BEEN DEEMED QUESTIONABLE BY THE "CFO" IS PRESENTED TO THE "CEO".

THE MONIES ARE RETURNED WITH A POLITE LETTER EXPLAINING CADCA'S POLICY.

REVIEW PROCESS OF COMPENSATION FOR CEO AND OTHERS

PART VI, SECTION B, LINES 15(A) & 15(B)

THE COMPENSATION COMMITTEE OF CADCA'S BOARD IS RESPONSIBLE FOR ANNUALLY (LAST REVIEW WAS CONDUCTED IN 2012) REVIEWING AND APPROVING THE COMPENSATION OF THE "CEO" AND SENIOR STAFF OF THE ORGANIZATION. THIS PROCESS INCLUDES USING COMPARABILITY DATA AND THE SERVICES OF AN INDEPENDENT COMPENSATION CONSULTANT TO DETERMINE APPROPRIATE COMPENSATION LEVELS FOR EACH SENIOR STAFF PERSON.

PUBLIC AVAILABILITY OF GOVERNING DOCUMENTS, POLICIES AND FINANCIALS

PART VI, SECTION C, LINE 19

CADCA'S FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST OR BY VARIOUS OUTLETS SUCH AS GUIDESTAR. THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST

REVIEW PROCESS OF FORM 990

PART VI, SECTION B, LINE 11B

THE VP OF FINANCE & ADMINISTRATION/CFO IS RESPONSIBLE FOR ENSURING CADCA'S ANNUAL FORM 990 IS COMPLETED ACCURATELY AND TIMELY. THE "CFO" WORKS WITH THE ACCOUNTING FIRM TO ENSURE THIS IS DONE. ONCE THE FORM 990 IS COMPLETED, IT IS REVIEWED BY CADCA'S EXECUTIVE STAFF AND "CEO". IF THERE ARE NO CHANGES, THE "CEO" THEN FORWARDS THE FORM 990 TO CADCA'S BOARD OF DIRECTORS FOR REVIEW AND APPROVAL.

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OTHER PROGRAM SERVICE ACCOMPLISHMENTS

PART III, LINE 4D

PUBLIC POLICY

=====

CADCA REPRESENTS THE INTERESTS OF ITS MEMBERS BY ENSURING THEIR VOICES ARE HEARD ON CAPITOL HILL WITH RESPECT TO SUBSTANCE ABUSE PREVENTION, TREATMENT AND RESEARCH FUNDING, AS WELL AS OTHER RELEVANT LEGISLATION. CADCA HAS A STRONG GRASSROOTS BASE, WHICH IT ACTIVATES AT CRITICAL POINTS THROUGHOUT THE LEGISLATIVE PROCESS THROUGH ITS CAPWIZ SYSTEM. THROUGH THIS SYSTEM, COALITION LEADERS ARE ABLE TO CONTACT THEIR MEMBERS OF CONGRESS WITH THE CLICK OF A BUTTON. THE POWERFUL COMBINATION OF COMMITTED COALITIONS AND THE ONLINE FAXING SYSTEM CONTRIBUTED TO A NUMBER OF SUCCESSES IN 2012.

CADCA MOBILIZED THE FIELD REPEATEDLY IN 2012, AND ISSUED 9 LEGISLATIVE ALERTS. THE FIELD RESPONDED IN FORCE BY SENDING NEARLY 17,000 FAXES TO CONGRESS VIA CADCA'S CAPWIZ SYSTEM.

CADCA'S WORK, COUPLED WITH THE ADVOCACY OF THE FIELD, RESULTED IN TREMENDOUS SUCCESS FOR FY 2013 FUNDING:

O THE DRUG FREE COMMUNITIES (DFC) PROGRAM WAS LEVEL FUNDED AT \$92 MILLION, INCLUDING \$2 MILLION FOR THE NATIONAL COMMUNITY ANTI-DRUG COALITION INSTITUTE (BEFORE SEQUESTRATION). THE PRESIDENT'S BUDGET REQUEST ONLY INCLUDED \$88.6 MILLION FOR THE PROGRAM.

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O THE CENTER FOR SUBSTANCE ABUSE PREVENTION (CSAP) WAS LEVEL FUNDED AT \$186 MILLION (BEFORE SEQUESTRATION). THE PRESIDENT'S BUDGET REQUEST ONLY INCLUDED \$65.8 MILLION FOR CSAP.

O THE STATE DEPARTMENT'S INTERNATIONAL NARCOTICS CONTROL AND LAW ENFORCEMENT DEMAND REDUCTION PROGRAM WAS FUNDED AT A LEVEL OF \$12.5 MILLION.

IN ORDER FOR OUR MESSAGE TO CONTINUE TO RESONATE WITH MEMBERS OF CONGRESS, IT IS CRITICAL THAT THEY UNDERSTAND THAT THEY MUST DEAL WITH DRUGS AND UNDERAGE DRINKING AT THE LOCAL LEVEL AND THAT THE EFFORTS OF COMMUNITY ANTI-DRUG COALITIONS AND OTHER SUBSTANCE ABUSE PREVENTION, TREATMENT AND RESEARCH PROGRAMS CONTRIBUTE TO THE DECLINE IN YOUTH DRUG USE THROUGHOUT THE COUNTRY. TO ENSURE THAT CONGRESS IS FULLY AWARE OF THE WORK AND POSITIVE RESULTS THAT THE FIELD IS ACHIEVING, CADCA ACTS AS A CLEARINGHOUSE FOR PREVENTION OUTCOMES, UTILIZING THIS DATA TO EDUCATE CONGRESS. IN 2012, CADCA DELIVERED PACKETS OF INFORMATION DETAILING THE IMPRESSIVE OUTCOMES ACHIEVED BY THE DFC PROGRAM TO MEMBERS OF CONGRESS. IN ADDITION, CADCA DELIVERED BRIEFINGS TO HILL STAFFERS ABOUT THE EFFECTIVENESS OF THIS PROGRAM. CADCA ALSO BRIEFED KEY HILL STAFFERS ON THE IMPORTANCE OF FUNDING THE CENTER FOR SUBSTANCE ABUSE PREVENTION AND THE STATE DEPARTMENT'S INL DEMAND REDUCTION PROGRAM AT THE HIGHEST POSSIBLE LEVELS.

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COMMUNICATIONS

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CADCA CONTINUES CDC INITIATIVE TO PROMOTE TOBACCO-FREE LIVING STRATEGIES IN 2012, CADCA CONTINUED ITS EFFORTS TO PROMOTE TOBACCO-FREE LIVING STRATEGIES AS PART OF THE COMMUNITY TRANSFORMATION GRANT AWARDED IN 2011 FROM THE CENTERS FOR DISEASE CONTROL AND PREVENTION (CDC). THIS FIVE-YEAR GRANT HAS ALLOWED CADCA TO INCREASE ITS TOBACCO USE PREVENTION RESOURCES FOR COALITIONS AND DEVELOP GREATER OPPORTUNITIES FOR TRAINING ON TOBACCO-RELATED ISSUES. AS A DISSEMINATION GRANTEE, CADCA CONTINUES TO EXPAND ITS COMMUNICATIONS PLAN BY INCREASING THE NUMBER AND TYPES OF MESSAGES OUR COALITIONS AND NATIONAL PARTNERS RECEIVE ABOUT TOBACCO-FREE LIVING STRATEGIES. BOTH OUR IN-HOUSE TOBACCO EXPERTS/PROJECT MANAGER AND OUR CONSULTANT ON THE GRANT, THE SMOKING CESSATION LEADERSHIP CENTER ("SCLC"), PROVIDED SUBJECT MATTER EXPERTISE AND OTHER TECHNICAL ASSISTANCE FOR DISSEMINATION STRATEGIES RELATED TO SMOKING CESSATION DURING THREE WEBINARS, THE 2012 NATIONAL LEADERSHIP FORUM AND THE 2012 MID-YEAR TRAINING INSTITUTE. OUR NEW PORTFOLIO OF TRAINING ON TOBACCO PREVENTION AND CONTROL INCLUDED A TOTAL OF FOUR IN-DEPTH WORKSHOPS DURING THE 2012 NATIONAL LEADERSHIP FORUM AND THE 2012 MID-YEAR TRAINING INSTITUTE AND FOUR QUARTERLY 90-MINUTE WEBINARS. CADCA ALSO CONDUCTED ELEVEN ON-CAMERA INTERVIEWS WITH COALITIONS AT THE 2012 MID-YEAR TRAINING INSTITUTE AND TURNED THEM INTO BRIEF VIDEO VIGNETTES. THE PURPOSE OF THE VIDEO VIGNETTES WAS TO HIGHLIGHT BEST PRACTICES IN IMPLEMENTING TOBACCO PREVENTION AND CONTROL POLICIES. ALL OF THE COALITIONS WHO PARTICIPATED

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LIVED IN STATES WITH HIGH TOBACCO USE RATES WITH AN EMPHASIS ON
COALITIONS WORKING WITH TRIBES IN RURAL AND FRONTIER COMMUNITIES.

CADCA DEVELOPS NEW PUBLICATION ON TOBACCO PREVENTION THROUGH ROBERT WOOD
JOHNSON FOUNDATION GRANT

("RWJF"), IN 2012 CADCA DEVELOPED A NEW STRATEGIZER PUBLICATION ON
EFFECTIVE TOBACCO PREVENTION STRATEGIES. CREATING HEALTHY, TOBACCO-FREE
ENVIRONMENTS, THE 56TH PUBLICATION IN CADCA'S STRATEGIZER SERIES,
HIGHLIGHTS RECOMMENDATIONS BY THE TASK FORCE ON COMMUNITY PREVENTIVE
SERVICES ("TFCPS") TO REDUCE TOBACCO USE AND SECONDHAND SMOKE EXPOSURE.
THE TFCPS IS THE INDEPENDENT, NON-FEDERAL, UNPAID BODY APPOINTED BY THE
DIRECTOR OF THE CENTERS OF DISEASE CONTROL AND PREVENTION ("CDC") WHO
DEVELOPED THE GUIDE TO COMMUNITY PREVENTIVE SERVICES. USING DATA ANALYSIS
AND CONCLUSIONS FROM VARIOUS SOURCES, STRATEGIZER 56 PROVIDES STRATEGIES
COALITIONS CAN IMPLEMENT AT THE LOCAL LEVEL TO PREVENT AND REDUCE TOBACCO
USE. ALSO INCLUDED IN THE PUBLICATION ARE A HOST OF HELPFUL
TOBACCO-RELATED RESOURCES AND CASE STUDIES FEATURING CADCA COALITIONS'
LOCAL TOBACCO CONTROL AND PREVENTION WORK.

CADCA HOST SUCCESSFUL CAMPAIGN TO RAISE AWARENESS OF THE DANGERS OF
MEDICINE ABUSE

IN AN EFFORT TO EDUCATE PARENTS AND OTHER CAREGIVERS OF THE DANGERS OF

Name of the organization

COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

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PRESCRIPTION AND OVER-THE-COUNTER MEDICINE ABUSE, IN JULY 2012 CADCA LAUNCHED ITS 4TH ANNUAL CADCA 50 CHALLENGE. MORE THAN 50 COALITIONS REGISTERED FOR THE CADCA 50 CHALLENGE, WHICH URGED COALITIONS TO HOST EDUCATIONAL EVENTS IN THEIR COMMUNITY DURING NATIONAL MEDICINE ABUSE AWARENESS MONTH IN OCTOBER. EVENTS TOOK A VARIETY OF DIFFERENT FORMS. SOME COALITIONS HELD PARENT LUNCHEONS WHERE THEY PRESENTED CADCA'S POWERPOINT PRESENTATION ON MEDICINE ABUSE AND GAVE OUT BROCHURES AVAILABLE ON CADCA'S PREVENTRXABUSE.ORG WEBSITE. OTHERS HELD TOWN HALL MEETINGS WITH THE ENTIRE COMMUNITY WHERE THEY DISCUSSED THE KEY ISSUES AROUND MEDICINE ABUSE AND POTENTIAL SOLUTIONS. IN ADDITION, SEVERAL COALITIONS COMBINED AN EDUCATIONAL EVENT WITH A PRESCRIPTION TAKE BACK EVENT, WITH MANY HOLDING EVENTS ON THE DEA'S NATIONAL TAKE BACK DAY IN OCTOBER. THE CADCA 50 CHALLENGE WAS SUPPORTED BY LONGTIME CADCA PARTNER, THE CONSUMER HEALTHCARE PRODUCTS ASSOCIATION ("CHPA"), WHICH REPRESENTS THE LEADING MAKERS OF OVER-THE-COUNTER ("OTC") MEDICINES. THE CHALLENGE WAS PART OF AN ANNUAL CAMPAIGN THAT CADCA LAUNCHES EVERY YEAR WITH CHPA DURING ANNUAL NATIONAL MEDICINE ABUSE AWARENESS MONTH.

CADCA DEBUTS ONLINE COURSE ON PRESCRIPTION DRUG ABUSE

IN OCTOBER 2012, CADCA LAUNCHED A NEW ONLINE COURSE TO HELP SUBSTANCE ABUSE PREVENTION PRACTITIONERS ADDRESS PRESCRIPTION DRUG ABUSE AND OVER-THE-COUNTER MEDICINE ABUSE. "APPLYING THE STRATEGIC PREVENTION FRAMEWORK TO PRESCRIPTION DRUG ABUSE PREVENTION" IS THE FIRST OF MANY COURSES USING AN ONLINE TRAINING PLATFORM. THE COURSE, WHICH CONSISTS OF

Name of the organization

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10 MODULES, APPLIES THE STRATEGIC PREVENTION AND COMMUNITY PROBLEM SOLVING FRAMEWORK USED BY CADCA'S NATIONAL COALITION INSTITUTE SPECIFICALLY TO RX AND OTC MEDICINE ABUSE. THE COURSE WAS DEVELOPED BY A CADCA TEAM WITH CONSULTATION BY DR. ROBERT M. WEILER, PHD, MPH, PROFESSOR AND DIRECTOR OF GRADUATE PROGRAMS, DEPARTMENT OF HEALTH EDUCATION & BEHAVIOR AT THE UNIVERSITY OF FLORIDA, AND WAS BETA-TESTED AT CADCA'S 2012 MID-YEAR TRAINING INSTITUTE.

2012 SEASON OF CADCA TV ADDRESSES MARIJUANA AND OTHER KEY ISSUES

CADCA'S WEB, CABLE AND SATELLITE BROADCAST INITIATIVE-CADCA TV-IS ONE OF CADCA'S PRIMARY VEHICLES FOR EDUCATING THE PUBLIC ON KEY SUBSTANCE ABUSE-RELATED ISSUES. IN 2012, THE CADCA TV SERIES TOUCHED ON A NUMBER OF IMPORTANT ISSUES, FROM HOT TOPICS LIKE SYNTHETIC DRUGS, SUCH AS BATH SALTS, K2 AND "SPICE", TO DEBUNKING COMMON MYTHS ABOUT MARIJUANA USE. SINCE 1997, CADCA, THE NATIONAL GUARD BUREAU ("NGB") AND THE MULTIJURISDICTIONAL COUNTERDRUG TASK FORCE TRAINING PROGRAM ("MCTFT") HAVE CO-SPONSORED MORE THAN 80 BROADCASTS ON VARIED TOPICS RELATED TO SUBSTANCE ABUSE PREVENTION, INTERVENTION AND TREATMENT. THE AVERAGE PROGRAM REACHES OVER 7 MILLION HOUSEHOLDS AND THOUSANDS OF COALITIONS EACH YEAR.

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CADCA OFFERS WEBINAR AND OTHER RESOURCES TO HELP COALITIONS ADDRESS
MARIJUANA USE

IN LIGHT OF THE MANY ATTEMPTS THROUGHOUT THE COUNTRY TO LEGALIZE
MARIJUANA FOR RECREATIONAL AND MEDICAL PURPOSES, IN 2012 CADCA EQUIPPED
OUR MEMBERS THROUGHOUT THE COUNTRY WITH TOOLS THEY COULD USE TO EDUCATE
THEIR COMMUNITY ABOUT THE PUBLIC HEALTH IMPACT OF MARIJUANA USE AND
ABUSE. IN NOVEMBER 2012, CADCA HOSTED A WEBINAR, ENTITLED "MARIJUANA:
SCIENCE AND STRATEGIES FOR COMMUNITY COALITIONS". THE WEBINAR, SPONSORED
BY CADCA'S NATIONAL COALITION INSTITUTE, FEATURED DR. WEISS, FORMER OBAMA
ADMINISTRATION DRUG POLICY ADVISOR DR. KEVIN A. SABET, SUE THAU, CADCA
PUBLIC POLICY CONSULTANT; AND RHONDA RAMSEY MOLINA, DEPUTY DIRECTOR OF
DISSEMINATION AND COALITION RELATIONS FOR THE CADCA INSTITUTE. IN
ADDITION, CADCA DEVELOPED A TOOLKIT THAT INCLUDED FACT SHEETS, SAMPLE
OP-EDS AND LETTERS, MEDIA OUTREACH MATERIALS AND TIPS ON HOW TO EDUCATE
THE PUBLIC ABOUT THIS ISSUE. CADCA ALSO PROVIDED ITS MEMBERS SPECIALIZED
TRAINING ON HOW TO PREVENT AND REDUCE MARIJUANA USE, MOBILIZED ITS
NETWORK OF MORE THAN 5,000 DRUG PREVENTION COALITIONS TO FIGHT VARIOUS
PETITIONS TO LEGALIZE MARIJUANA USE, SENT LETTERS TO THE EDITOR AND SPOKE
AT VARIOUS PRESS EVENTS IN STATES FACING MARIJUANA-RELATED PROPOSALS.

DEVELOPMENT AND CONTRACTING

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CADCA HAS FEDERAL, STATE, LOCAL, CORPORATE AND INTERNATIONAL PARTNERSHIPS
IN MEETING ITS MISSION. ALL HAVE ISSUED GRANTS, CONTRACTS OR SPONSORSHIPS

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OF CADCA TRAININGS AND SUPPORT IN A VARIETY OF ISSUES AND TOPICS ACROSS
THE NATION AND SOME INTERNATIONALLY.

FEDERAL PARTNERS:

- O OFFICE OF NATIONAL DRUG CONTROL POLICY, EXECUTIVE OFFICE OF THE
PRESIDENT (ONDCP), GRANT FOR THE DRUG FREE COMMUNITIES ACT, NATIONAL
COALITION INSTITUTE ADMINISTERED THROUGH SAMHSA
- O SUBSTANCE ABUSE AND MENTAL HEALTH SERVICES ADMINISTRATION
("SAMHSA") AND ITS CENTERS - CENTER FOR SUBSTANCE ABUSE PREVENTION
("CSAP"), CENTER FOR SUBSTANCE ABUSE TREATMENT ("CSAT") AND CENTER FOR
MENTAL HEALTH SUPPORT ("CMHS") GRANT TO HOST SAMHSA'S COMMUNITY
PREVENTION DAY AND TO SUPPORT CADCA'S NATIONAL LEADERSHIP FORUM AND
MID-YEAR TRAINING INSTITUTE
- O NATIONAL INSTITUTE ON DRUG ABUSE ("NIDA"), TRAINING SUPPORT
- O NATIONAL INSTITUTE ON ALCOHOL ABUSE AND ALCOHOLISM ("NIAAA")
CONTRACT TO PRODUCE PUBLICATIONS AND VIDEOS
- O NATIONAL GUARD BUREAU ("NGB"), DRUG DEMAND REDUCTION ("DDR") OFFICE
AND PREVENTION TREATMENT & OUTREACH ("PTO") OFFICE CONTRACT TO HOST
NATIONAL COALITION ACADEMIES AND SPECIALIZED TRAINING AT COUNTER DRUG
TRAINING CENTERS
- O CORPORATION FOR NATIONAL AND COMMUNITY SERVICE, AMERICORPS AND
VISTA GRANT TO SUPPORT CADCA VETCORPS PROJECT
- O MULTIJURISDICTIONAL COUNTERDRUG TASK FORCE TRAINING PROGRAM
("MCTFT")/ST. PETERSBURG COLLEGE GRANT TO PRODUCE CADCA TV
- O U.S. DEPARTMENT OF JUSTICE THROUGH OFFICE OF JUSTICE PROGRAMS,

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COMMUNITY CAPACITY DEVELOPMENT OFFICE ("CCDO")

O DRUG ENFORCEMENT ADMINISTRATION ("DEA") CONTRACT FOR TRAINING
SUPPORT

O CENTERS FOR DISEASE CONTROL AND PREVENTION ("CDC") COMMUNITY
TRANSFORMATION GRANT TO DISSEMINATE TOBACCO-FREE LIVING STRATEGIES

O DEPARTMENT OF STATE, BUREAU OF INTERNATIONAL NARCOTICS AND LAW
ENFORCEMENT AFFAIRS ("INL")

STATE AND LOCAL PARTNERS INCLUDE:

O HAD CONTRACTS WITH STATES OF: NEW JERSEY, NORTH CAROLINA, VIRGINIA
AND BERMUDA TO CONDUCT NATIONAL COALITION ACADEMIES

CORPORATE PARTNERS

THESE ORGANIZATIONS PROVIDE IN-KIND AND FINANCIAL SUPPORT TO OUR
DRUG-FREE KIDS CAMPAIGN, THE NATIONAL LEADERSHIP FORUM, THE MID-YEAR
TRAINING INSTITUTE AND OTHER TRAINING ACTIVITIES. OUR CORPORATE PARTNERS
ALSO HELP US CREATE AND DISSEMINATE MATERIALS ON TOPICS THAT INCLUDE DRUG
TESTING, PRESCRIPTION AND OVER-THE-COUNTER DRUG ABUSE AND RELATED TOPICS.

O CONSUMER HEALTHCARE PRODUCTS ASSOCIATION ("CHPA") TO CONTINUE
NATIONAL MEDICINE AWARENESS MONTH AND OTHER ACTIVITIES AIMED AT HELPING
COALITIONS PREVENT OTC MEDICINE ABUSE

O PURDUE PHARMA L.P. CONTRACT FOR TRAINING SUPPORT

O RECKITT BENCKISER PHARMACEUTICALS CONTRACT FOR COMMUNITY EDUCATION

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AND CONFERENCE SUPPORT

O OFFICE DEPOT INC. CONTRACT FOR DISTRIBUTION OF THEIR NATIONAL
BACKPACK PROGRAM

O MALLINCKRODT FOR TRAINING SUPPORT AND PRESCRIPTION DRUG TAKE BACK
TOOLKIT PROJECT

NATIONAL PARTNERS

CADCA ALSO MAINTAINS STRATEGIC ALLIANCES WITH MANY KEY NATIONAL
ASSOCIATIONS AND CIVIC GROUPS. OUR NATIONAL PARTNERS HELP US TO IMPLEMENT
CADCA'S STRENGTHENING PARTNERS PROJECT TO CONNECT LOCAL COALITIONS WITH
ORGANIZATIONS AND ASSOCIATIONS COMMON GOALS IN MAKING LOCAL COMMUNITIES
HEALTHIER AND SAFER PLACES TO LIVE, COLLABORATE ON NATIONAL POLICY ISSUES
AND CAMPAIGNS, EXPAND COALITION BUILDING EFFORTS ACROSS THE U.S. AND
DISSEMINATE INFORMATION ABOUT TRAINING EVENTS, MATERIALS AND OTHER
ACTIVITIES.

THESE ORGANIZATIONS PROVIDE SUPPORT AND ADVICE ON ISSUES AND CONCERNS IN
THEIR AREAS OF INTEREST AND INCLUDE:

AMERICAN ACADEMY OF PEDIATRICS (AAP)

AMERICAN COLLEGE OF MENTAL HEALTH ADMINISTRATION (ACMHA)

AMERICAN SOCIETY OF ADDICTION MEDICINE (ASAM)

CENTER FOR SCIENCE IN THE PUBLIC INTEREST (CSPI)

ENSURING SOLUTIONS TO ALCOHOL PROBLEMS

FACES AND VOICES OF RECOVERY

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INTERNATIONAL ASSOCIATION OF CHIEFS OF POLICE

LEADERSHIP TO KEEP CHILDREN ALCOHOL FREE FOUNDATION

LEGAL ACTION CENTER (LAC)

LIONS CLUBS INTERNATIONAL

MOTHERS AGAINST DRUNK DRIVING (MADD)

NATIONAL ALLIANCE FOR MODEL STATE DRUG LAWS

NATIONAL ASSOCIATION OF ADDICTION TREATMENT PROVIDERS (NAATP)

NATIONAL ASSOCIATION OF COUNTIES

NATIONAL ASSOCIATION FOR CHILDREN OF ALCOHOLICS (NACOA)

NATIONAL ASSOCIATION OF DRUG COURT PROFESSIONALS (NADCP)

NATIONAL ASSOCIATION OF SCHOOL NURSES

NATIONAL ASSOCIATION OF STATE ALCOHOL AND DRUG ABUSE DIRECTORS (NASADAD)

NATIONAL COUNCIL FOR BEHAVIORAL HEALTH

NATIONAL CENTER ON ADDICTION AND SUBSTANCE ABUSE AT COLUMBIA UNIVERSITY
(CASA)

NATIONAL COUNCIL ON ALCOHOLISM AND DRUG DEPENDENCE (NCADD)

NATIONAL SCHOOL BOARDS ASSOCIATION

NATIONAL ORGANIZATIONS FOR YOUTH SAFETY

NATIONAL SHERIFFS ASSOCIATION

STATE ASSOCIATIONS OF ADDICTION SERVICES (SAAS)

STUDENTS AGAINST DESTRUCTIVE DECISIONS (SADD)

SMOKING CESSATION LEADERSHIP CENTER (SCLC)

AMERICAN LEGACY FOUNDATION

CAMPAIGN FOR TOBACCO FREE KIDS

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INTERNATIONAL PARTNERS

- O UNITED NATIONS OFFICE OF DRUG CONTROL POLICY, INTERNATIONAL POLICY DEVELOPMENT CONFERENCES AND THE INTERNATIONAL DAY AGAINST DRUG ABUSE
- O USAID AS A PRIVATE VOLUNTARY ORGANIZATION FOR TRAINING AND COALITION DEVELOPMENT IN OTHER COUNTRIES
- O UNITED STATES, EMBASSY NARCOTICS AFFAIRS SECTION FOR COALITION BUILDING AND COMMUNITY DEVELOPMENT
- O DEPARTMENT OF STATE, BUREAU OF INTERNATIONAL NARCOTICS & LAW ENFORCEMENT AFFAIRS (INL) FOR COALITION AND COMMUNITY DEVELOPMENT

EXECUTIVE COMMITTEE

PART VI, SECTION A, LINE 1

THE EXECUTIVE COMMITTEE CONSISTED OF THE OFFICERS OF THE CORPORATION AND FIVE MEMBERS-AT-LARGE (DIRECTORS). THE COMMITTEE SHALL HAVE AND EXERCISE ALL THE POWERS OF THE BOARD OF DIRECTORS SUBJECT TO SUCH LIMITATIONS AS THE LAWS OF THE STATE OF VIRGINIA FOR RESOLUTIONS THE BOARD OF DIRECTORS MAY IMPOSE, AND SHALL HAVE THE POWER TO AFFIX THE SEAL OF CADCA TO ALL PAPERS WHICH IT MAY DEEM TO REQUIRE IT. THE EXECUTIVE COMMITTEE SHALL HAVE POWER TO MAKE RULES AND REGULATIONS FOR THE CONDUCT OF ITS BUSINESS, AND SHALL KEEP REGULAR MINUTES OF ITS PROCEEDINGS AND REPORT SAME TO THE

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BOARD OF DIRECTORS.

ATTACHMENT 1FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

CADCA IS THE ONLY NATIONAL MEMBERSHIP ORGANIZATION REPRESENTING
COMMUNITY COALITIONS WORKING TO MAKE AMERICA'S COMMUNITIES, SAFE,
HEALTHY, AND DRUG-FREE. CADCA'S MISSION IS TO BUILD AND STRENGTHEN
THE CAPACITY OF COMMUNITY COALITIONS BY PROVIDING TECHNICAL
ASSISTANCE AND TRAINING, PUBLIC POLICY ADVOCACY, MEDIA STRATEGIES AND
MARKETING PROGRAMS, CONFERENCES, AND SPECIAL EVENTS.

ATTACHMENT 2FORM 990, PART III - PROGRAM SERVICE, LINE 4A

TRAINING AND SPECIAL PROJECTS

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U.S. DEPARTMENT OF STATE: INTERNATIONAL DEMAND REDUCTION PROGRAM

EXPAND DURING 2012. THESE INTERNATIONAL ACTIVITIES ARE IN COMPLETE
ALIGNMENT WITH CADCA'S MISSION TO HELP CREATE HEALTHY, SAFE DRUG
FREE COMMUNITIES. IN 2012, CADCA CONTINUED TO EXECUTE DELIVERABLES
ON ITS FIVE-YEAR SUBCONTRACT WITH THE U.S. DEPARTMENT OF STATE,
BUREAU OF INTERNATIONAL NARCOTICS AND LAW ENFORCEMENT (INL) FOR
DEMAND REDUCTION SUPPORT SERVICES ("DRSS"). THIS WORK INCLUDED THE
PROVISION OF TRAINING, TECHNICAL ASSISTANCE, AND OTHER RESOURCES
TO NON-GOVERNMENTAL ORGANIZATIONS, LOCAL GOVERNMENTS AND OTHER

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ATTACHMENT 2 (CONT'D)

IMPORTANT GROUPS IN SELECTED FOREIGN COUNTRIES TO HELP THEM
 DEVELOP EFFECTIVE ANTI-DRUG COMMUNITY COALITIONS CAPABLE OF
 ACHIEVING POPULATION LEVEL REDUCTIONS IN SUBSTANCE ABUSE RATES AND
 ASSOCIATED PROBLEMS. 2012 SAW CADCA WORK IN THE FOLLOWING REGIONS
 AND COUNTRIES:

LATIN AMERICA - MEXICO, GUATEMALA, HONDURAS, COLOMBIA, BOLIVIA AND
 BRAZIL

AFRICA - CAPE VERDE, SENEGAL, GHANA, KENYA AND SOUTH AFRICA

CENTRAL ASIA - KAZAKHSTAN, KYRGYZSTAN, AND TAJIKISTAN

EAST ASIA - THE PHILIPPINES

CADCA'S INTERNATIONAL PROGRAM STAFF ALSO PARTICIPATED IN THE 54TH
 SESSION OF THE UNITED NATIONS COMMISSION ON NARCOTIC DRUGS IN
 VIENNA, AUSTRIA. CADCA IS A NON-GOVERNMENTAL ORGANIZATION ("NGO")
 IN SPECIAL CONSULTATIVE STATUS WITH THE ECONOMIC AND SOCIAL
 COMMISSION OF THE UNITED NATIONS.

CADCA'S NATIONAL YOUTH LEADERSHIP INITIATIVE

 CADCA'S NATIONAL YOUTH LEADERSHIP INITIATIVE ("NYLI")
 TRADITIONALLY OFFERED AT CADCA'S MAJOR CONFERENCES, CHALLENGES
 YOUTH TO DEVELOP COMMUNITY PROBLEM-SOLVING SKILLS THAT THEY CAN
 APPLY TO COALITION WORK ON THE LOCAL AND NATIONAL LEVEL. IN 2012,
 CADCA'S NYLI TRAINED 1,083 TEENS AND YOUNG ADULTS FROM ACROSS THE

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ATTACHMENT 2 (CONT'D)

COUNTRY. IN ADDITION, IN JUNE 2012, THE NYLI MODEL WAS HIGHLIGHTED AT THE 4TH INTERNATIONAL CONFERENCE ON COMMUNITY PSYCHOLOGY AT THE UNIVERSITY OF BARCELONA IN SPAIN, GARNERING ATTENTION FROM SCHOLARS FROM AROUND THE WORLD. SINCE THEN, THE MODEL HAS GAINED THE INTEREST OF A NUMBER OF COUNTRIES EAGER TO IMPLEMENT AN INITIATIVE THAT WILL FOSTER YOUTH LEADERSHIP DEVELOPMENT IN THEIR CORNER OF THE WORLD. 2012 WAS A SIGNIFICANT YEAR FOR CADCA'S NYLI BECAUSE THE NYLI MODEL WAS INDEPENDENTLY EVALUATED BY MICHIGAN STATE UNIVERSITY ON ITS EFFECTIVENESS. THE EVALUATION FOUND THAT PARTICIPANTS TRAINED BY THE NYLI EXPERIENCED AN INCREASE IN LEADERSHIP COMPETENCIES, COMMUNITY ORGANIZING, PROBLEM-SOLVING ABILITIES RELATED TO DRUG AND ALCOHOL USE ISSUES, CURRENT AND FUTURE CIVIC ACTIVISM, AND CIVIC AND POLITICAL ENGAGEMENT.

NATIONAL INSTITUTE ON ALCOHOLISM AND ALCOHOL ABUSE ("NIAAA")

CADCA IS PROUD TO CONTINUE OUR PARTNERSHIP WITH THE NATIONAL INSTITUTE ON ALCOHOLISM AND ALCOHOL ABUSE ("NIAAA"), AND GRATEFUL FOR THEIR SPONSORSHIP OF THE 2012 NATIONAL LEADERSHIP FORUM AND MID-YEAR TRAINING INSTITUTE. CADCA CONTINUES TO HIGHLIGHT SEVERAL NIAAA PROGRAMS AND RESEARCH IN ITS WEEKLY COALITIONS ONLINE NEWSLETTER AND OTHER PUBLICATIONS. IN ADDITION, IN 2012 CADCA FINALIZED TWO TRAINING VIDEOS DEVELOPED IN COLLABORATION WITH NIAAA THAT ADDRESS UNDERAGE DRINKING AND COLLEGE BINGE DRINKING, AS WELL AS A VIEWER'S GUIDE TO GO ALONG WITH EACH VIDEO. THESE

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ATTACHMENT 2 (CONT'D)

VIDEOS AND ACCOMPANYING PUBLICATIONS ARE WONDERFUL ADDITIONS TO
CADCA'S EXTENSIVE RESOURCES ON UNDERAGE DRINKING AND BINGE
DRINKING PREVENTION.

VETCORPS

CADCA HELPS RETURNING VETS ACCESS KEY SERVICES THROUGH VETCORPS
PROGRAM

AS MEMBERS OF THE MILITARY RETURN FROM THE WARS IN IRAQ AND
AFGHANISTAN IN RECORD NUMBERS, MANY SUFFER FROM MENTAL, PHYSICAL
AND SUBSTANCE USE DISORDERS AND/OR EXPERIENCE A TOUGH TIME FINDING
JOBS OR ADEQUATE HOUSING. THAT'S WHY IN NOVEMBER 2011 CADCA
LAUNCHED THE VETCORPS PROGRAM IN PARTNERSHIP WITH THE NATIONAL
GUARD BUREAU AND THE CORPORATION FOR NATIONAL AND COMMUNITY
SERVICE ("CNCS"). VETCORPS TAPS INTO THE VALUABLE SKILLS OF
VETERANS AND THE UNIQUE ROLE THAT COMMUNITY COALITIONS PLAY IN
THEIR COMMUNITIES BY PAIRING A MILITARY SERVICE MEMBER FROM THE
AMERICORPS AND VISTA PROGRAM WITH A COALITION. TOGETHER THEY
ENSURE THAT MEDICAL CARE, SUBSTANCE ABUSE AND MENTAL HEALTH
TREATMENT, AND HOUSING AND EMPLOYMENT SERVICES ARE AVAILABLE TO
THE MILITARY COMMUNITY, ESPECIALLY TO RESERVE AND NATIONAL GUARD
MEMBERS. IN 2012, CADCA PLACED 36 MEMBERS IN 64 COALITIONS TO HELP
OUR MILITARY HEROES GET THE CRITICAL SERVICES AND SUPPORT THEY
NEED TO THRIVE IN THEIR COMMUNITIES. VETCORPS WAS PUT IN THE
NATIONAL SPOTLIGHT WHEN IT WAS FEATURED IN PRESIDENT OBAMA 2012

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ATTACHMENT 2 (CONT'D)

NATIONAL DRUG CONTROL STRATEGY AS AN EFFECTIVE WAY TO HELP
 VETERANS AND MILITARY FAMILIES ACCESS THE HELP THEY NEED TO THRIVE
 IN THEIR COMMUNITIES.

ATTACHMENT 3FORM 990, PART III - PROGRAM SERVICE, LINE 4B

MEETINGS AND EVENTS

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NATIONAL LEADERSHIP FORUM

CADCA'S ANNUAL NATIONAL LEADERSHIP FORUM IS THE NATION'S LARGEST
 TRAINING CONFERENCE FOR COMMUNITY ANTI-DRUG COALITIONS AND OTHER
 SUBSTANCE ABUSE PROFESSIONALS AND VOLUNTEERS. IT ALSO SERVES AS
 CADCA'S SIGNATURE TRAINING, ADVOCACY, AND NETWORKING EVENT. ABOUT
 2,700 SUBSTANCE ABUSE PREVENTION AND TREATMENT SPECIALISTS FROM
 THROUGHOUT THE COUNTRY ATTENDED CADCA'S 22ND ANNUAL NATIONAL
 LEADERSHIP FORUM, HELD FEB. 6-9, 2012 AT THE GAYLORD NATIONAL
 HOTEL AND CONVENTION CENTER IN MARYLAND, WITH INDIVIDUALS COMING
 FROM 50 STATES, THE DISTRICT OF COLUMBIA, FIVE U.S. TERRITORIES
 AND 3 COUNTRIES. THE 2012 FORUM HAD A THEME OF "FORUM 2012:
 COLLABORATE. ADVOCATE. INNOVATE," AND FEATURED MORE THAN 80
 WORKSHOPS, PLENARY SESSIONS AND SPECIAL EVENTS ON A WIDE RANGE OF
 TOPICS-FROM PRESCRIPTION DRUG ABUSE PREVENTION TO EFFECTIVE

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ATTACHMENT 3 (CONT'D)

TREATMENT STRATEGIES FOR DIVERSE COMMUNITIES. THE FORUM ALSO PROVIDED PARTICIPANTS AN OPPORTUNITY TO MEET WITH THEIR U.S. SENATOR AND MEMBERS OF CONGRESS DURING CAPITOL HILL DAY. IN ADDITION, SEVERAL HUNDRED YOUTH PARTICIPATED IN CADCA'S SIGNATURE YOUTH LEADERSHIP DEVELOPMENT PROGRAM, THE NATIONAL YOUTH LEADERSHIP INITIATIVE. AMONG THE SPEAKERS WERE JAMES FOWLER, PH.D., AUTHOR OF CONNECTED: THE SURPRISING POWER OF OUR SOCIAL NETWORKS AND HOW THEY SHAPE OUR LIVES, AND PROFESSOR IN THE SCHOOL OF MEDICINE AND DIVISION OF SOCIAL SCIENCES AT THE UNIVERSITY OF CALIFORNIA, SAN DIEGO; BEN TUCKER, DEPUTY DIRECTOR OF STATE, LOCAL AND TRIBAL AFFAIRS FOR THE OFFICE OF NATIONAL DRUG CONTROL POLICY; MARILYN QUAGLIOTTI, DEPUTY DIRECTOR FOR SUPPLY REDUCTION, ONDCP; DAVID MINETA, DEPUTY DIRECTOR FOR DEMAND REDUCTION, ONDCP; PAM HYDE, ADMINISTRATOR, SUBSTANCE ABUSE & MENTAL HEALTH SERVICES ADMINISTRATION; MICHELE LEONHART, ADMINISTRATOR, DRUG ENFORCEMENT ADMINISTRATION; DR. NORA VOLKOW, DIRECTOR, NATIONAL INSTITUTE ON DRUG ABUSE; DR. KENNETH WARREN, ACTING DIRECTOR, NATIONAL INSTITUTE ON ALCOHOL ABUSE AND ALCOHOLISM; AND MICHAEL BROWN, DIRECTOR, OFFICE OF IMPAIRED DRIVING AND OCCUPANT PROTECTION, NATIONAL HIGHWAY TRAFFIC SAFETY ADMINISTRATION.

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ATTACHMENT 3 (CONT'D)MID-YEAR TRAINING INSTITUTE

CADCA'S ANNUAL MID-YEAR TRAINING INSTITUTE IS THE ONLY INTENSIVE, FOUR-DAY TRAINING DESIGNED SPECIFICALLY FOR COMMUNITY COALITIONS. THE 2012 MID-YEAR, HELD IN NASHVILLE, TENN. ATTRACTED A RECORD CROWD, WITH 1920 ATTENDEES - 700 MORE THAN AT CADCA'S PREVIOUS MID-YEAR EVENT. INCLUDED IN THE PARTICIPANTS WERE MORE THAN 400 YOUTH WHO ATTENDED CADCA'S SIGNATURE NATIONAL YOUTH LEADERSHIP INITIATIVE AND MORE THAN 150 MEMBERS OF THE U.S. ARMY, AIR FORCE AND MARINE CORPS WHO ATTENDED THE TRAINING TO HONE THEIR SKILLS AND LEARN MORE ABOUT CADCA'S SUBSTANCE ABUSE PREVENTION MODEL. THERE WERE ALSO 35 ATTENDEES FROM 16 OTHER COUNTRIES INCLUDING AN ITALIAN DELEGATION FEATURING THAT COUNTRY'S DRUG CZAR, GIOVANNI SERPELLONI, HEAD OF THE DEPARTMENT FOR ANTI-DRUG POLICIES, PRESIDENCY OF COUNCIL OF MINISTERS AND DR. ELIZABETTA SIMEONI, SCIENTIFIC AREA DIRECTOR, PRESIDENCY OF COUNCIL OF MINISTERS. THE MID-YEAR OFFERED INTERACTIVE HALF-DAY, 1-DAY AND 2-DAY COURSES ON EVERYTHING FROM HOW TO RUN A COMMUNITY ANTI-DRUG COALITION TO HOW TO IMPLEMENT ENVIRONMENTAL STRATEGIES. KEY SPEAKERS INCLUDED CADCA'S CHAIRMAN AND CEO GEN. ARTHUR T. DEAN, CADCA'S PUBLIC POLICY CONSULTANT SUE THAU, TENNESSEE COMMISSIONER OF THE OFFICE OF SUBSTANCE ABUSE AND MENTAL HEALTH SERVICES DOUG VARNEY, AND

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ATTACHMENT 3 (CONT'D)

FRANCES HARDING, THE DIRECTOR OF THE SUBSTANCE ABUSE AND MENTAL
HEALTH SERVICES ADMINISTRATION'S ("SAMHSA") CENTER FOR SUBSTANCE
ABUSE PREVENTION ("CSAP").

OTHER MEETINGS & EVENTS

IN ADDITION TO THE FORUM AND MID-YEAR, CADCA MANAGES NUMEROUS
EVENTS THROUGHOUT THE YEAR INCLUDING REGIONAL TRAININGS, BOARD
MEETINGS, AND ADVISORY MEETINGS.

ATTACHMENT 4FORM 990, PART III - PROGRAM SERVICE, LINE 4C

NATIONAL COALITION INSTITUTE

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THE NATIONAL COALITION INSTITUTE IS A FEDERALLY FUNDED PROJECT TO
INCREASE THE EFFECTIVENESS OF COMMUNITY ANTI-DRUG COALITIONS
THROUGHOUT THE UNITED STATES. THE INSTITUTE PROVIDES TRAINING AND
TECHNICAL ASSISTANCE, SUPPORT FOR COALITION EVALUATION AND
RESEARCH, AND DEVELOPS AND DISSEMINATES INFORMATION TO PROMOTE
EVIDENCE BASED PROGRAMS, POLICIES AND PRACTICES. CADCA ADMINISTERS
THE INSTITUTE WITH A GRANT THROUGH THE DRUG-FREE COMMUNITIES
SUPPORT ACT. KEY FEDERAL PARTNERS ARE ONDCP AND SAMHSA.

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ATTACHMENT 4 (CONT'D)

TRAINING AND TECHNICAL ASSISTANCE

CADCA'S INSTITUTE PROVIDES TRAINING ON A WIDE RANGE OF TOPICS FROM COALITION FUNDAMENTALS TO ADVANCED SUBJECTS TAILORED TO A SPECIFIC COALITION'S NEEDS. THE INSTITUTE TRAININGS ARE DESIGNED TO BUILD THE SKILLS OF BOTH COALITION STAFF AND MEMBERS. THE INSTITUTE OFFERS TRAININGS THAT ADDRESS ALL ASPECTS OF COALITION DEVELOPMENT INCLUDING SESSIONS THAT ARE APPROPRIATE FOR NEW AS WELL AS MORE ADVANCED SESSIONS DESIGNED TO MEET THE NEEDS OF MORE ESTABLISHED COALITIONS THAT WANT TO REINFORCE OR ENHANCE THEIR CURRENT INITIATIVES. FOR FY2012-2013, MORE THAN 12,000 INDIVIDUALS WERE TRAINED BY CADCA'S NATIONAL COALITION INSTITUTE THROUGH 195 FACE-TO-FACE TRAININGS OFFERED AS STATEWIDE EVENTS, REGIONAL EVENTS AND CUSTOMIZED COALITION SPECIFIC TRAININGS.

TWO HUNDRED AND FIFTEEN COALITION STAFF AND VOLUNTEERS REPRESENTING 101 COALITIONS PARTICIPATED IN CADCA'S NATIONAL COALITION ACADEMY. DEVELOPED BY CADCA'S NATIONAL COALITION INSTITUTE, THE ACADEMY IS A YEAR-LONG TRAINING PROGRAM THAT

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ATTACHMENT 4 (CONT'D)

TEACHES PARTICIPANTS TO ASSESS THEIR LOCAL SUBSTANCE ABUSE PROBLEMS, HOW TO DEVELOP A PLAN OF ACTION AND HOW TO IDENTIFY AND IMPLEMENT STRATEGIES TO ADDRESS LOCAL PROBLEMS. THE NATIONAL COALITION ACADEMY IS OFFERED IN CLOSE PARTNERSHIP WITH THE NATIONAL GUARD BUREAU ("NGB") AND THE GUARD'S COUNTERDRUG TRAINING SCHOOLS. THE PROGRAM COMBINES THREE WEEKS OF CLASSROOM TRAINING OVER THE COURSE OF A YEAR WITH DISTANCE LEARNING, WEB SUPPORT AND ONGOING TECHNICAL ASSISTANCE FROM INSTITUTE STAFF. COMBINING COLLABORATIVE GROUP ACTIVITIES AND INSTRUCTION FROM TOP NOTCH TRAINERS, ACADEMY PARTICIPANTS LEARN ABOUT THE CORE COMPETENCIES AND ESSENTIAL PROCESSES NECESSARY TO ESTABLISH OR MAINTAIN A HIGHLY EFFECTIVE ANTI-DRUG COALITION. NINTY COALITIONS GRADUATED FROM THE PROGRAM IN A CEREMONY AT THE NATIONAL LEADERSHIP FORUM IN FEBRUARY 2013.

THE INSTITUTE PROVIDES BRIEF, ISSUE-SPECIFIC TECHNICAL ASSISTANCE ("TA") AND RESOURCES TO COALITIONS ON REQUEST AND WITHOUT CHARGE. INSTITUTE TA IS INDIVIDUALIZED TO YOUR COMMUNITY AND IS DESIGNED TO IMPROVE THE CAPACITY, FUNCTION AND EFFICACY OF COALITION

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ATTACHMENT 4 (CONT'D)

MEMBERS AND STAFF. DURING FY 2012, 1,085 EPISODES OF BRIEF TA WERE PROVIDED.

CADCA'S INSTITUTE STAFF LEADS AN INTERDEPARTMENTAL TEAM ON THE SELECTION OF ALL WORKSHOPS AND COURSE CONTENT FOR THE FORUM AND MID-YEAR INSTITUTE.

DISSEMINATION AND COALITION RELATIONS

THE INSTITUTE OFFERS COALITIONS EXTENSIVE PRINT MATERIALS THAT CAN BE USED FOR REFERENCE TO GUIDE COALITION BEST PRACTICES. IN 2012, THE INSTITUTE RELEASED THE REVISED "HANDBOOK FOR COMMUNITY ANTI-DRUG COALITIONS" AND INTRODUCED OUR NEWEST PUBLICATION "PEOPLE POWER: MOBILIZING COMMUNITIES FOR POLICY CHANGE". CONCRETE STEPS ARE DESCRIBED IN THIS PUBLICATION THAT WILL STRENGTHEN COMMUNITY COALITIONS, TURN THEM INTO POWERFUL CHANGE AGENTS, AND ENABLE COMMUNITIES TO ENGAGE IN A SUCCESSFUL POLICY CAMPAIGN.

IN 2009, THE INSTITUTE CREATED A SERIES OF HANDBOOKS (CALLED

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ATTACHMENT 4 (CONT'D)

PRIMERS) ON ALL ASPECTS OF COALITION OPERATION CORRESPONDING TO THE STRATEGIC PREVENTION FRAMEWORK. TOPICS INCLUDE: ASSESSMENT, PLANNING, IMPLEMENTATION, CULTURAL COMPETENCY, CAPACITY DEVELOPMENT, EVALUATION AND SUSTAINABILITY. DURING THE PAST YEAR, MORE THAN 29,500 OF THESE HANDBOOKS HAVE BEEN PROVIDED TO COALITIONS AND COALITION INTERMEDIARIES THROUGHOUT THE UNITED STATES. FIVE HAVE BEEN TRANSLATED INTO SPANISH FOR DISTRIBUTION TO US AND INTERNATIONAL AUDIENCES.

A THIRD COHORT 17 YOUNG COALITION PROFESSIONALS WERE SELECTED TO JOIN THE AMBASSADOR PROGRAM IN JULY 2012. THE AMBASSADOR PROGRAM WAS LAUNCHED IN JULY 2010 TO INCREASE THE NUMBER AND DIVERSITY OF THE COALITION WORKFORCE WITH AN EMPHASIS ON INDIVIDUALS RESIDING IN ECONOMICALLY DISADVANTAGED COMMUNITIES.

THE INSTITUTE OFFERS A WIDE ARRAY OF ONLINE LEARNING OPPORTUNITIES INCLUDING LIVE AND ARCHIVED WEBINARS ON TOPICS IMPORTANT TO COALITIONS. THESE INCLUDE "PREVENTING MARIJUANA ABUSE - SCIENCE AND STRATEGIES FOR COALITIONS" AND "NEW RESEARCH SINCE THE SURGEON

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ATTACHMENT 4 (CONT'D)

GENERAL'S CALL TO ACTION TO PREVENT AND REDUCE UNDERAGE DRINKING"
WEBINARS. DURING 2012 CADCA'S INSTITUTE DEVELOPED AND DELIVERED 13
WEB CONFERENCES WITH 417 PARTICIPANTS AND 34 ACADEMY REINFORCEMENT
TRAININGS.

INSTITUTE STAFF COMPLETED A LARGE VOLUME OF EDITING AND DESKTOP
PUBLISHING PROJECTS INCLUDING A NUMBER OF DEVELOPMENT PROPOSALS,
THE SAMHSA INSTITUTE GRANT PROPOSAL, ALL INSTITUTE PUBLICATIONS
INCLUDING THE ADVANCED SERIES AND A LARGE VOLUME OF TRAINING
MATERIALS AND POWERPOINT PRESENTATIONS FOR A MYRIAD OF INSTITUTE
COURSES AND TRAININGS.

EVALUATION AND RESEARCH

A NUMBER OF DATABASES ARE METICULOUSLY MAINTAINED IN ORDER TO KEEP
DETAILED INFORMATION FOR THE INSTITUTE INDEPENDENT EVALUATION AND
TO TRACK INSTITUTE GOVERNMENT PERFORMANCE REPORTING ACT ("GPRA")
MEASURES. IT IS NOTABLE THAT FOR THE EIGHTH YEAR IN A ROW THE
INSTITUTE MET OR EXCEEDED ALL OF ITS GPRA MEASURES AND THE OUTPUT

Name of the organization

COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number

54-1610317

ATTACHMENT 4 (CONT'D)

TARGETS SET AS PART OF THE INSTITUTE GRANT. CAREFUL EVALUATION OF ALL TRAININGS ONE DAY OR MORE IN LENGTH AND ALL FORUM AND MID-YEAR EVALUATIONS ARE ALSO PART OF THIS EFFORT.

TO HELP COMMUNITY LEADERS BUILD COMMUNITY RESEARCH EXPERTISE, THE CADCA INSTITUTE EXPANDED ITS COMMUNITY-BASED PARTICIPATORY RESEARCH ("CBPR") PROJECT, WHICH CONNECTS COALITIONS WITH RESEARCHERS AND HELPS COALITIONS DEVELOP AN UNDERSTANDING ABOUT THE RESEARCH PROCESS. THROUGH CBPR, COALITIONS GAIN KNOWLEDGE IN AREAS THAT ARE VITAL TO CHOOSING AND IMPLEMENTING EVIDENCE-BASED STRATEGIES TO ADDRESS SUBSTANCE ABUSE ISSUES. THE PROJECT IS SUPPORTED IN PART BY THE NATIONAL HIGHWAY TRAFFIC SAFETY ADMINISTRATION ("NHTSA") AND THE NATIONAL INSTITUTE ON ALCOHOL ABUSE AND ALCOHOLISM ("NIAAA"). DURING 2012, THE INSTITUTE WORKED WITH NHTSA TO DISSEMINATE EVIDENCE-BASED PRACTICES TO ADDRESS IMPAIRED DRIVING AND FURTHER SUPPORT COMMUNITY - RESEARCHER PARTNERSHIPS.

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ATTACHMENT 4 (CONT'D)

OUTCOMES MET FOR CADCA STRATEGIC PLAN

IN ADDITION TO THE GPRA MEASURES AND THE QUANTIFIABLE TARGET SPECIFIED UNDER THE INSTITUTE GRANT/CONTRACT, THE CADCA STRATEGIC PLAN ALSO SPECIFIES FOUR GOALS AND CORRESPONDING MEASURES THAT THE COALITION DEVELOPMENT DEPARTMENT IS RESPONSIBLE FOR ACHIEVING. IN ALL CASES, TARGETS WERE MET OR EXCEEDED.

NOTABLY, THE MOST RECENT INDEPENDENT EVALUATION OF THE INSTITUTE DEMONSTRATED THAT INSTITUTE SUPPORT DOES, INDEED, MATTER. COALITIONS THAT RECEIVED TRAINING AND TECHNICAL ASSISTANCE FROM THE INSTITUTE WERE MORE LIKELY TO ENGAGE IN EFFECTIVE PRACTICES THAN A SIMILAR GROUP OF COALITIONS THAT DID NOT RECEIVE INSTITUTE SUPPORT.

ATTACHMENT 5FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES

<u>DESCRIPTION</u>	<u>GRANTS</u>	<u>EXPENSES</u>	<u>REVENUE</u>
PUBLIC POLICY	300.	521,075.	
COMMUNICATIONS	1,000.	544,361.	
DEVELOPMENT AND CONTRACTING		265,519.	

Name of the organization

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ATTACHMENT 5 (CONT'D)

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES

<u>DESCRIPTION</u>	<u>GRANTS</u>	<u>EXPENSES</u>	<u>REVENUE</u>
TOTALS	<u>1,300.</u>	<u>1,330,955.</u>	

ATTACHMENT 6FORM 990, PART VIII - EXCLUDED CONTRIBUTIONS

<u>DESCRIPTION</u>	<u>AMOUNT</u>
DFK DINNER	313,948.
TOTAL	<u>313,948.</u>

ATTACHMENT 7FORM 990, PART VIII - FUNDRAISING EVENTS

<u>DESCRIPTION</u>	<u>GROSS INCOME</u>	<u>DIRECT EXPENSES</u>	<u>NET INCOME</u>
DFK DINNER	40,704.	115,519.	-74,815.
TOTALS	<u>40,704.</u>	<u>115,519.</u>	<u>-74,815.</u>

ATTACHMENT 8FORM 990, PART X - PREPAID EXPENSES AND DEFERRED CHARGES

<u>DESCRIPTION</u>	<u>BEGINNING BOOK VALUE</u>	<u>ENDING BOOK VALUE</u>
PREPAID EXPENSES	113,219.	165,719.
TOTALS	<u>113,219.</u>	<u>165,719.</u>

ATTACHMENT 9

Name of the organization

COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number

54-1610317

ATTACHMENT 9 (CONT'D)

FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES

DESCRIPTION	BEGINNING BOOK VALUE	ENDING BOOK VALUE	COST OR FMV
MUTUAL FUNDS	383,227.	229,273.	FMV
CORPORATE EQUITIES	6,808.	3,268.	FMV
TOTALS	<u>390,035.</u>	<u>232,541.</u>	

ATTACHMENT 10

FORM 990, PART X - DEFERRED REVENUE

DESCRIPTION	BEGINNING BOOK VALUE	ENDING BOOK VALUE
DEFERRED REVENUE	850,419.	851,020.
TOTALS	<u>850,419.</u>	<u>851,020.</u>

ATTACHMENT 11

FORM 990, PART X - SECURED MORTGAGES AND NOTES PAYABLE

LENDER: TD BANK, N.A.

ORIGINAL AMOUNT: 240,240.

INTEREST RATE: 4.000000

DATE OF NOTE: 07/11/2008

MATURITY DATE: 05/31/2013

REPAYMENT TERMS: PAYABLE MONTHLY BY OR ON THE 10TH OF THE MONTH

SECURITY PROVIDED: SECURITY INTEREST IN ALL ASSETS OF CADCA

PURPOSE OF LOAN: PROVIDE SHORT TERM WORKING CAPITAL

BEGINNING BALANCE DUE	440,000.
ENDING BALANCE DUE	<u>500,000.</u>

LENDER: SHORETEL FINANCIAL SOLUTIONS

ORIGINAL AMOUNT: 28,438.

INTEREST RATE: 9.230000

DATE OF NOTE: 10/05/2012

MATURITY DATE: 09/09/2017

REPAYMENT TERMS: MONTHLY PAYMENT OF \$589 FOR 60 MONTHS

Name of the organization

COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number

54-1610317

ATTACHMENT 11 (CONT'D)

SECURITY PROVIDED: SECURITY INTEREST IN LEASED EQUIPMENT
PURPOSE OF LOAN: PURCHASE OF COMPUTER EQUIPMENT AND SOFTWARE

BEGINNING BALANCE DUE	
ENDING BALANCE DUE	26,796.
TOTAL BEGINNING MORTGAGES AND OTHER NOTES PAYABLE	440,000.
TOTAL ENDING MORTGAGES AND OTHER NOTES PAYABLE	526,796.

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

► **File a separate application for each return.**

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒ **X**
 - If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form)
- Do not complete Part II unless** you have already been granted an automatic 3-month extension on a previously filed Form 8868

Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on *e-file for Charities & Nonprofits*

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete

Part I only ☐

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns

Enter filer's identifying number, see instructions

**Type or
print**

File by the
due date for
filing your
return. See
instructions

Name of exempt organization or other filer, see instructions	Employer identification number (EIN) or
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA	54-1610317
Number, street, and room or suite no. If a P.O. box, see instructions	Social security number (SSN)
625 SLATERS LANE	
City, town or post office, state, and ZIP code. For a foreign address, see instructions	
ALEXANDRIA, VA 22315	

Enter the Return code for the return that this application is for (file a separate application for each return)

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720- (individual)	03	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

- The books are in the care of ► MITCHELL ANDERSON

Telephone No ► 703 706-0560

FAX No ► 703 706-0565

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____ If this is for the whole group, check this box ☐ If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for

- 1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until 08/15, 2013, to file the exempt organization return for the organization named above. The extension is for the organization's return for
- ☒ calendar year 2012 or
- ☐ tax year beginning _____, 20____, and ending _____, 20____

- 2 If the tax year entered in line 1 is for less than 12 months, check reason ☐ Initial return ☐ Final return
- ☐ Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions	3a	\$
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit	3b	\$
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions	3c	\$

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

Form **8868** (Rev. 1-2013)

- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** and check this box ☒ **X**
- Note.** Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868
- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** (on page 1)

Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed)

Type or print File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions	Enter filer's identifying number, see instructions Employer identification number (EIN) or
	COMMUNITY ANTI-DRUG COALITIONS OF AMERICA	54-1610317
	Number, street, and room or suite no. If a P.O. box, see instructions	Social security number (SSN)
	625 SLATERS LANE	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions	
	ALEXANDRIA, VA 22315	

Enter the Return code for the return that this application is for (file a separate application for each return) 0 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01		
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868

- The books are in the care of MITCHELL ANDERSON
Telephone No 703 706-0560 FAX No 703 706-0565
- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____ If this is for the whole group, check this box ☐ If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for

- I request an additional 3-month extension of time until 11/15, 2013
- For calendar year 2012, or other tax year beginning _____, 20____, and ending _____, 20____
- If the tax year entered in line 5 is for less than 12 months, check reason ☐ Initial return ☐ Final return
☐ Change in accounting period
- State in detail why you need the extension
ADDITIONAL TIME IS REQUIRED TO ASSEMBLE THE INFORMATION IN ORDER TO
FILE A COMPLETE AND ACCURATE RETURN.

8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	8a \$
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.	8b \$
c Balance Due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	8c \$

Signature and Verification must be completed for Part II only.

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature [Signature] Title CRA Date 8/5/13

Form 8868 (Rev. 1-2013)