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DLN: 93493157005413

# Form **990**

Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

Open to Public Inspection

A Fo	r the 20	012 calendar year, or tax year beginning 01-01-2012 , 2012, and ending 12-3:	l-2012			
<b>B</b> Ch	eck ıf apı	plicable C Name of organization CHILDREN AND FAMILIES FIRST DELAWARE INC		D Employe	iden	tification number
☐ Add	dress cha	inge		51-006	5731	
	me chan					
	tıal return	Number and street (of 10 box ii maii is not delivered to street address) Room/sur	te	E Telephone	numb	er
_	rmınated			(302)6	58-5	177
_	ended re	WILMINGTON, DE 19802				
J App	plication <sub> </sub>	<u>-</u>		<b>G</b> Gross rece	ipts \$	13,677,351
		<b>F</b> Name and address of principal officer LESLIE J NEWMAN	<b>H(a)</b> Is the affilia	s a group re	turn	for
		2005 BAYNARD BOULEVARD WILMINGTON, DE 19802				
		WILMINGTON, DE 19802				led? Tyes No
I Ta	x-exemp	ot status	IT IN	o, attach a	iist (	see instructions)
J W	ebsite:	► WWW CFFDE ORG	H(c) Grou	ıp exemptior	num	ber <b>►</b>
K For	m of orga	anization	L Year of fo	rmation 1919	Тм	State of legal domicile DI
	rt I	Summary	E rear or to	ination 1919	1	acte of legal dofficie Di
Activities & Governance	C A —	HAT OFFER ASSISTANCE AND SUPPORT THROUGHOUT THE LIFESPAN TENTERED AND FAMILY-FOCUSED, FORMING A COMPREHENSIVE CONTIND MENTAL HEALTH SERVICES  heck this box   If the organization discontinued its operations or disposed of	NUUM OF Q	JALITY SO	CIAL	, EDUCATIONAL,
<b>25</b>	•	meek this box F <sub>1</sub> the organization discontinued its operations of disposed o	i more than 2	3 70 01 163 110		ices
ij	3 N	umber of voting members of the governing body (Part VI, line 1a)			3	37
C <b>t</b> IV	1	umber of independent voting members of the governing body (Part VI, line 1b)		_	4	3
đ	1	otal number of individuals employed in calendar year 2012 (Part V, line 2a)			5	268
		otal number of volunteers (estimate if necessary)		· ·  -	6	4 (
	1	otal unrelated business revenue from Part VIII, column (C), line 12 et unrelated business taxable income from Form 990-T, line 34		<b>—</b>	7a 7b	
		•		r Year		Current Year
_	8	Contributions and grants (Part VIII, line 1h)		12,625,21	9	12,686,258
Revenue	9	Program service revenue (Part VIII, line 2g)		781,46	_	719,809
34		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		154,59	_	162,270
_	11 12	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line		32,58	4	38,770
	12	12)		13,593,86	1	13,607,107
	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3 )		3,516,99	6	3,054,753
	14	Benefits paid to or for members (Part IX, column (A), line 4)			0	
\$	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)		7,459,74	0	7,839,301
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)			0	С
ਡਿੰ	ь	Total fundraising expenses (Part IX, column (D), line 25) ▶384,667				
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		3,214,10	1	3,008,427
	18	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		14,190,83	_	13,902,481
. 02	19	Revenue less expenses Subtract line 18 from line 12	+	-596,97	6	-295,374
Not Assets or Fund Balances				g of Current ear		End of Year
88.0 Page	20	Total assets (Part X, line 16)		6,554,62	5	6,291,245
유 전 교	21	Total liabilities (Part X, line 26)		1,359,95	9	1,314,354
	22	Net assets or fund balances Subtract line 21 from line 20		5,194,66	6	4,976,891
Unde my k	nowledg	<b>Signature Block</b> ties of perjury, I declare that I have examined this return, including accompange and belief, it is true, correct, and complete Declaration of preparer (other the sany knowledge				
	I	*****		12.06.06		
Sigr	,	Signature of officer		)13-06-06 ate		
Her						

Par	Check if Schedule O contains a re				
<b>1</b>	Briefly describe the organization's missing DREN & FAMILIES FIRST HELPS FAMIL		TIONS TO MEET CHALLENGE	S AND EMBRACE OP	PORTUNITIES
	DREN GTANIELES FIRST HELL STANIE	TIES DEVELOT SOLO	TONS TO MEET CHALLENGE	3 AND ENDRACE OF	TORTONITIES
_	5.111				
2	Did the organization undertake any signi the prior Form 990 or 990-EZ? If "Yes," describe these new services on				┌ Yes ┌ No
3	Did the organization cease conducting, of services?	or make significant cha			「Yes ▼ No
	If "Yes," describe these changes on Sch				
4	Describe the organization's program servex expenses Section 501(c)(3) and 501(c) the total expenses, and revenue, if any, to the total expenses.	)(4) organizations are	required to report the amount o		
4a	(Code ) (Expenses \$ POSITIVE PARENTING - FAMILY FOSTER CARE IS THERAPEUTIC AND SPECIALIZED CARE THE PLA CENTERED COUNSELING, VISITATION, AND SUP APPROPRIATE FOSTER FAMILIES RECEIVE EXTE HOME ADOPTION FROM FOSTER CARE PROVIDE OR MEDICAL NEEDS WHOSE PARENTS HAVE HAI SUPPORTED TO POSITIVE PARENTING CONT'D HOME AND 100% OF ADOPTIONS WERE FINALIZ THE NEEDS OF VULNERABLE FAMILIES, INCLUDI PARENTS AND THEIR CHILDREN IN 2012, IN 87 RETROSPECITVE ASSESSMENT TOOL WORKSHOL COURT FOR THOSE DIVORCING, SEPARATING, O SHARED FROM 39% ON PRE-TESTS TO 84% ON	S PROVIDED TO CHILDREN A ACEMENT IS MONITORED BY PORT SERVICES FOR THE B INSIVE TRAINING AND SUPP IS A PERMANENT HOME FOR D THEIR RIGHTS TERMINATI FACILITATE SUCCESSFUL AI ZED WITHIN 12 MONTHS TH ING THOSE REUNITING AFTE 7% OF FAMILIES PARENTS R PS FOR DIVORCING PARENT OR HAVING CUSTODY OR VI	AND TEENS WHO CANNOT REMAIN AT A TEAM INCLUDING A SOCIAL WORKE IRTH FAMILY ARE PROVIDED TO REUN ORT IN 2012, 93% OF CHILDREN IN COLDER YOUTH, SIBLINGS, OR CHILDRE DED POTENTIAL ADOPTIVE FAMILIES AR OPTIONS IN 2012, 96% OF CHILDRE E STRENGTHENING FAMILIES PROGRA REFOSTER CARE SEP IS A RESEARCH REPORT IMPROVED INTERACTIONS ANI SECOND AND THEIR CHILDREN ARE OFFERE	ER, NURSE, AND FOSTER P ITTE THE CHILD WITH THE FOSTER CARE REMAINED F REN WITH SPECIAL EMOTIC RE RECRUITED, TRAINED, S EN PLACED FOR ADOPTION M OFFERS FAMILY SKILLS TR I-BASED FAMILY SKILLS TR D BEHAVIORS AS MEASURE D TO MEET REQUIREMENT	ARENT FAMILY- FAMILY AS PLACED IN ONE DNAL, DEVELOPMENTAL, SELECTED, AND REMAINED IN ONE TRAINING, ADDRESSING AINING PROGRAM FOR ID BY THE 40 QUESTION S MANDATED BY FAMILY
4b	(Code ) (Expenses \$ EARLY CHILDHOOD - DELAWARE STARS IS THE ! 141 PROGRAMS ENROLLED IN DELAWARE STARS REACHED THE 5 STAR LEVEL THE CHILD AND A BALANCED MEALS IN 2012, 1,240,752 NUTRITION	STATE'S QUALITY-RATING S' S 62% (88/141) OF THE PR DULT CARE FOOD PROGRAM	YSTEM FOR CHILD CARE, DESIGNED T OGRAMS HAVE MOVED UP ONE OR TW 1 ASSURES THAT CHILDREN IN LICENS	O STAR LEVELS TO DATE, SED CHILD CARE RECEIVE	12% (17/141) HAVE
	(Code ) (Expenses \$	2,385,840 ınclu	ding grants of \$	) (Revenue \$	13,654 )
	THEIR RISK-TAKING AND PROMOTE HEALTHY C COUNSELING AND MEDICAL SERVICES FOR TEE PREGNANCY CONFIRMATION IN 2012, YOUTH AT PRE-TEST 95% OF YOUTH WHO WERE TEST (FUNCTIONAL FAMILY THERAPY) IS AN EVIDENC SUPPORTING TEENS CONTD STRUGGLING WITH 67% OF ADOLESCENTS AND PARENTS REPORTE OFFERS A UNIQUE COMBINATION OF INDIVIDUAL THEIR FAMILIES IN KENT AND SUSSEX COUNTIES UP TO 10 STUDENTS MAY RESIDE THERE AT A TALEVEL OR LESS RESTRICTIVE ENVIRONMENT AN ADMISSION YHP IM40 IS AN INITIATIVE OF ASTRICUCESSFUL CFF IS SERVING AS THE COMMUNICATION.	NS, INCLUDING CONTRACES PARTICIPATING IN ARC EDU FED IN ARC EDU FE	PTION, TESTING AND TREATMENT FOR CATION SERVICES KNEW 84% OF INF AGNOSED WITH AN STD RETURNED FINE OF 11 NO FAMILY CONFLICT IN 2012, 73% OF WE USE THE FFT MODEL IN OUR IN CONJUNCTION WITH CASE MANAGEM SOME OF THE FORM OF THE ATTENDENT OF THE AT	R SEXUALLY TRANSMITTED FORMATION AT POST-TEST, OR TREATMENT IN A TIME! AND 19 AND THEIR FAMILI OF THE FAMILIS COMPLET NTENSIVE OUTPATIENT (IO ENT AND PSYCHIATRIC CA GRAM FOR YOUTH WITH EID 12, 100% OF YOUTH WERE POINTS THREE MONTHS. YOUTH AGES 9 TO 14 TO I	DISEASES, AND , AS COMPARED TO 58% LY MANNER FFT ES WHO ARE IED THE THERAPY AND IP) PROGRAM WHICH MOTIONAL PROBLEMS RE FOR YOUTH AND MOTIONAL PROBLEMS RE DISCHARGED TO AFTER
	(Code ) (Expenses \$ HEALTHY BABIES - NURSE FAMILY PARTNERSHIF VISITING PROGRAM THE PROGRAM USES PROF WEEKS PREGNANT THE NURSE FOLLOWS THE I PROGRAM HAD A HEALTHY BIRTH WEIGHT, AND HEALTHY BABIES CONTD CARE AND COMMUNIT HEALTHY BIRTH WEIGHT, AND 81% WERE FULL NEW PARENTS GET THEIR CHILDREN OFF TO A OPPORTUNITY TO GET THE EDUCATION AND SU SERVE FIRST TIME MOMS WHO ARE MORE THAI	P IS AN INITIATIVE FUNDED FESSIONAL NURSES AND TAF MOTHER AND CHILD THROU 0 87% WERE FULL-TERM, RI IY RESOURCES SO THAT BA TERM THIS PROGRAM ENI HEALTHY START HFA USES IPPORT THEY NEED AT THE	RGETS FIRST-TIME, LOW-INCOME PRE GH THE CHILD'S SECOND BIRTHDAY ESOURCE MOTHERS ENSURES THAT A BIES ARE BORN HEALTHY IN 2012, 78 DED IN 2012 SMART START/HEALTHY I NURSES AND SOCIAL WORKERS AS H TIME THEIR BABY IS BORN, UNTIL THE	EGNANT WOMEN WHO ARE IN 2012, 90% OF BABIES E T-RISK PREGNANT WOMEN 8% OF BABIES BORN UNDE FAMILIES AMERICA (HFA) H OME VISITORS TO PROVID EIR CHILD TURNS THREE S	NO MORE THAN 28 30RN UNDER THE N ACCESS PRENATAL R THE PROGRAM HAD A HELPS EXPECTANT AND E PARENTS AN SMART START/HFA CAN
	(Code ) (Expenses \$ WORKPLACE - RISE UP HELPS THOSE MOVING F		ding grants of \$	) (Revenue \$	570,654 )
	INDIVIDUALS IN THE PROGRAM REMAINED EMPI BACK-UP DEPENDENT CARE PROGRAM OFFERE PARENTS WHO USED JITC, AND 99% INDICATE	LOYED FOR THE REQUIRED D BY CORPORATIONS ACRO	NUMBER OF CONSECUTIVE WEEKS JU SS THE US AS AN EMPLOYEE BENEFIT	JST IN TIME CARE (JITC) IS IN 2012, 7,483 WORK DA	S A COMPREHENSIVE
	(Code ) (Expenses \$ HELPING FAMILIES GET NEEDED RESOURCES - ( RECEIVED OVER 9,300 REQUESTS FOR INFORM PARTNERSHIP BETWEEN CHILDREN & FAMILIES WITH HIGH RATES OF LOW-INCOME STUDENTS A QUALITY SCHOOL WITH A WIDE RANGE OF VIT SOCIALLY PREPARED TO LEARN IN 2012, 137 C ACTIVITIES AND EVENTS AT THE SCHOOL PROM	CHILD, ELDER, AND RESPITI ATION 86% REPORTED TH, HELPING FAMILIES GET NEI A COMMUNITY SCHOOL IS TAL IN-HOUSE HEALTH AND CHILDREN WERE ENROLLED	E CARE REFERRAL SERVICES HELP FAI AT THEY WOULD USE THE SERVICE AG EDED RESOURCES CONTD FIRST AND AN EDUCATIONAL INSTITUTION THAT SOCIAL SERVICES TO ENSURE THAT C IN AFTER SCHOOL AND SUMMER CAM	GAIN EASTSIDE COMMUNITY THREE WILMINGTON ELEN COMBINES THE BEST EDUC CHILDREN ARE PHYSICALLY P PROGRAMS, AND 2,318 A	Y SCHOOL IS A MENTARY SCHOOLS CATIONAL PRACTICES O , EMOTIONALLY, AND ADULTS ENGAGED IN
	SUFFICIENT IN 2012, 280 PEOPLE WERE REFER				SE HORE SEE "
	(Code ) (Expenses \$ SUPPORTING OLDER ADULTS - GRAND TIME OF REPORTED THAT THE SERVICE MET THEIR NEEL	F PROVIDES RESPITE FOR C	ding grants of \$ DLDER RELATIVES RAISING FAMILY MEI	) (Revenue \$ MBERS' CHILDREN IN 2012	12,977 ) 2, 100% OF USERS
	(Code ) (Expenses \$ PROGRAM QUALITY IMPROVEMENT (PQI) - THE UTILIZATION AND CONTRACT GOAL ATTAINMENTHE EVOLV DATA SYSTEM, WHICH IS USED FOR ORGANIZATION HAS A STATEWIDE OUTCOMES OAND THE OUTCOMES COMMITTEE REPORT TO TOTO CONTD PROGRAM AND OPERATIONAL DEPARTM FIRST LEADERSHIP TEAM AND THE BOARD OF D	QUALITY IMPROVEMENT PR T, AND TO REFINE PROGRAI INDIVIDUAL DATA TRACKIN COMMITTEE THAT MEETS QU THE AGENCY-WIDE PQI COM MENTS, ON A QUARTERLY BA	MS BASED UPON WHAT HAS BEEN LEAI IG AS WELL AS AGGREGATED OUTPUT JARTERLY TO REVIEW DATA FROM ALL MITTEE, COMPOSED OF REPRESENTA	RNED INDIVIDUAL-LEVEL [ FOR OUTCOMES MANAGEM . AGENCY PROGRAMS EAC TIVES OF PROGRAM QUALT	DATA IS ENTERED INTO MENT THE H DEPARTMENT/UNIT TY IMPROVEMENT
4d	Other program services (Describe in Se	•	222		011
	(Expenses \$ 4,527,384  Total program service expenses ►	11,820,151	323,799 ) (Revenu	ie \$ 601	,811 )

## Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.	10	Yes	
L1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part $X^{f color}$	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
L2a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
L4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
L5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
L6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
L <b>7</b>	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
L8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
L9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line $1^{\circ}$ If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  IV	,		1
		28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νo
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Par	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	•	 Yes	   No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   326		103	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c		<u> </u>
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	DD		
	Trives, to fine 3a of 3b, and the organization me Form 8886-17.	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	_		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
9	Sponsoring organizations maintaining donor advised funds.	8		
	Did the organization make any taxable distributions under section 4966?	9a		ĺ
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
LO	Section 501(c)(7) organizations. Enter	90		
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
L2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.	]		
a	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand	Į I		ļ
.4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
h	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule 0	14h		1

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3		3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ıe Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶PA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request. Other (explain in Schedule O)			

Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of

State the name, physical address, and telephone number of the person who possesses the books and records of the organization

interest policy, and financial statements available to the public during the tax year

►KEVIN NOEL 2005 BAYNARD BOULEVARD WILMINGTON, DE (302)658-5177

Form	990	(2012)
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#### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	1	1						<u> </u>				
(A) Name and Title	(B) A verage hours per week (list any hours for related	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the		
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2,1335 (1100)	MISC)	organization and related organizations		
See Additional Data Table												
	•	•	•							Form <b>990</b> (2012)		

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (D) Reportable compensation from the organization (W-2/1099-MISC)							(E) Reportable compensation from related organizations (W 2/1099-MISC)	-   '	ited fother ation the		
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Z/10999-MISCO							rganizati relati organiza	ed
1b	Sub-Total			٠.			l	Þ						
c	Total from continuation shee	•	ection A	Α.		•		•						
d 2	Total number of individuals (u		limitad	• • •	•	licto.	d abay	٠٠٠	ho rocouro	595,660	l .	0		71,188
2	Total number of individuals (ii \$100,000 of reportable comp						и ароу	e) w	no receive	a more tr	Idii			
													Yes	No
3	Did the organization list any <b>f</b>						emplo	yee	, or highes	t compen	sated employee			
	on line 1a? If "Yes," complete							•				3		No
4	For any individual listed on lir organization and related organ													
	ındıvıdual		•		٠	•		•				4	Yes	
5	Did any person listed on line : services rendered to the orga									anızatıon	or individual for	5		No
											L			
	Complete this table for your fi	ve highest comp											<b>.</b>	
	compensation from the organi	(A)		ation	101	LITE C	arenu	ai ye	ear ending		(B)	1	(C	)
		Name and business	address							Des	cription of services	_	Comper	nsation
												$\dashv$		
												$\downarrow$		
2	Total number of independent co	ontractors (inclu	dına bu	t not	lımıt	ed to	o thos	e list	ted above)	Who rece	ıved more than	+		

\$100,000 of compensation from the organization  $\blacktriangleright 0$ 

Form 99		•						Page <b>S</b>
Part V	<b>/</b>	Statement of Check of Sched	of Revenue Jule O contains a respon	se to any question i	n this Part VIII			
		Check if Sched	naic o contains a respon	se to any question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D)  Revenue excluded from tax under sections 512,513, or 514
တည	1a	Federated cam	npaigns 1a	844,241				
ant	ь	Membership du	ues <b>1b</b>					
9 E	c	Fundraising ev	ents <b>1c</b>	73,680				
fξ.	d	Related organi	zations 1d					
ig i≝		Government grant		10,569,450				
ns,	e							
er e	f	All other contributi similar amounts no	ions, gifts, grants, and <b>1f</b> ot included above	1,198,887				
된 본	g		ions included in lines	į		į		
Contributions, Gifts, Grants and Other Similar Amounts		1a-1f \$ <b>Total.</b> Add line	.c.15-1f		12,686,258			
<u>ರಹ</u>	h	iotal. Add line	s la-li	▶	12,000,230			
e E			_	Business Code				
Wen	2a	REFERRAL FEES		624100	570,654	570,654		
<u>æ</u>	Ь	PROGRAM SERVIC	CE FEES	624100	149,155	149,155		
Program Serwce Revenue	C							
Se C	d							
Ē	е							
100 0	f	All other progra	am service revenue					
	g	<b>Total.</b> Add line	s 2a - 2f	🛌	719,809			
	3		come (including dividend		157,830			157,830
	4		lar amounts) stment of tax-exempt bond p	<u> </u>				1
	5			· · · ·				
		Koyakies I	(ı) Real	(II) Personal				
	6a	Gross rents	( )					
	ь	Less rental						
	c	expenses Rental income						
	d	or (loss)  Net rental inco	me or (loss)					
	_		(i) Securities	(II) Other				
	7a	Gross amount	,,	, ,				
		from sales of assets other		9,436				
	ь	than inventory Less cost or						
		other basis and sales expenses		4,996				
	С	Gain or (loss)		4,440				
	d	Net gain or (los	ss)		4,440			4,440
άs	8a	Gross income to events (not income	from fundraising					
Other Revenue			3,680					
<b>3</b>		of contributions See Part IV, lir	s reported on line 1c)					
č		See Fait IV, iii	a	74,390				
<u>=</u>	ь	Less direct ex	kpenses <b>b</b>	65,248				
ರ	С	Net income or	(loss) from fundraising e	vents 🛌	9,142			9,142
	9a	Gross income f	from gaming activities					
		See Part IV, III	ne 19 <b>a</b>					
	ь	Less direct ex	kpenses <b>b</b>					
	c		(loss) from gaming activ	rities				
	10a	Gross sales of	inventory, less					
		returns and all	owances . a					
	ь	less costofa	goods sold <b>b</b>					
		_	(loss) from sales of inve	ntory 🛌				
		Miscellaneou		Business Code				
	11a	MISCELLANE		900099	29,628			29,628
	ь							
	С							
	d	All other reven	nue					
	e	Total. Add line	s 11a-11d	🕨	29,628			
	12	Total revenue.	See Instructions					
	1			· [	13,607,107	719,809		0 201,040

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response to any question in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 588,403 588,403 Grants and other assistance to individuals in the United States See Part IV, line 22 2,466,350 2,466,350 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and 659,899 536,535 101,492 21,872 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . Other salaries and wages 5,621,233 4,600,158 831,055 190,020 Pension plan accruals and contributions (include section 401(k) 244,860 187,058 51,185 and 403(b) employer contributions) . . . . 6,617 152,847 Other employee benefits . . . . 731,183 558,575 19,761 10 582,126 519,782 41,736 20,608 11 Fees for services (non-employees) Management . . . . 10,766 8,738 Legal . . . . . . . . 1,914 114 Accounting . . . . . . . . . . . . . 81,603 66,229 14,511 863 Lobbying . . . . . . . . . . . . Professional fundraising services See Part IV, line 17 Investment management fees . . . . . Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 911,146 739,481 162,027 9,638 Schedule O) . . . . . . . Advertising and promotion . . 12 13 Office expenses . . . . . 722,361 558,481 105,943 57,937 14 Information technology . . 15 Royalties . 115,230 15,633 6,557 16 Occupancy . . . . . . 137,420 **17** 270,688 234,227 32,742 3,719 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 19 Conferences, conventions, and meetings . . . 92,327 55,389 33,387 3,551 20 24,020 16,031 6,858 1,131 Payments to affiliates . . . . . . 21 22 Depreciation, depletion, and amortization . 309,999 253,866 38,497 17,636 23 71,238 48,360 20,836 2,042 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a MAINTENANCE OF FACILITI 141,952 127,345 5,847 8,760 PURCHASED EQUIPMENT 123,403 59,002 55,850 8,551 SERVICE CONTRACTS 95,372 79,128 11,444 4,800 d PROFESSIONAL DUES 12,966 1,783 10,693 490 3,166 3,166 e All other expenses Total functional expenses. Add lines 1 through 24e 25 13,902,481 11,820,151 1,697,663 384,667 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [ if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

		Check if Schedule O contains a response to any question in this			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing		•	3,520	1	3,164
	2	Savings and temporary cash investments		•	424,513	2	188,077
	3	Pledges and grants receivable, net			1,161,138	3	1,186,211
	4	Accounts receivable, net			371,106	4	347,363
	5	Loans and other receivables from current and former officers, diemployees, and highest compensated employees Complete Pai Schedule L				5	
ءِ	6	Loans and other receivables from other disqualified persons (as $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and cand sponsoring organizations of section $501(c)(9)$ voluntary emorganizations (see instructions) Complete Part II of Schedule L	ting employers		6		
esec.	7	Notes and loans receivable, net				7	
ť	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			76,428	9	115,651
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	801,200	,		,
	ь	Less accumulated depreciation	10b	695,953	174,882	10c	105,247
	11	Investments—publicly traded securities			395,495	11	226,736
	12	Investments—other securities See Part IV, line 11				12	
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			3,947,543	15	4,118,796
	16	Total assets. Add lines 1 through 15 (must equal line 34)			6,554,625	16	6,291,245
	17	Accounts payable and accrued expenses			867,450	17	253,545
	18	Grants payable				18	
	19	Deferred revenue			489,061	19	332,236
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability Complete Part IV of Scheo	dule D			21	
	22	Loans and other payables to current and former officers, directo key employees, highest compensated employees, and disqualifi	rs, trus				
		persons Complete Part II of Schedule L				22	
3	23	Secured mortgages and notes payable to unrelated third parties		•	3,448	23	0
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to relate and other liabilities not included on lines 17-24) Complete Par	t X of S	chedule	_		700 5
		D			0		728,573
	26	Total liabilities. Add lines 17 through 25			1,359,959	26	1,314,354
2		Organizations that follow SFAS 117 (ASC 958), check here ► □ lines 27 through 29, and lines 33 and 34.	and c	omplete			
5	27	Unrestricted net assets		•	3,880,286		-584,738
	28	Temporarily restricted net assets	•	1,314,380		1,442,833	
3	29	Permanently restricted net assets		•		29	4,118,796
<del>-</del>		Organizations that do not follow SFAS 117 (ASC 958), check he complete lines 30 through 34.	re ► 「	and			
, 6126	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
Ĉ	32	Retained earnings, endowment, accumulated income, or other fu				32	
į	33	Total net assets or fund balances		•	5,194,666	33	4,976,891
_	34	Total liabilities and net assets/fund balances			6,554,625	34	6,291,245

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				৮			
1	Total revenue (must equal Part VIII, column (A), line 12)	1		13,6	507,107			
2	Total expenses (must equal Part IX, column (A), line 25)	2		13,9	902,481			
3	Revenue less expenses Subtract line 2 from line 1	3		295,374				
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	5,194					
5	Net unrealized gains (losses) on investments	5			18,402			
6	Donated services and use of facilities	6						
7	Investment expenses	7						
8	Prior period adjustments							
9	9 Other changes in net assets or fund balances (explain in Schedule O)							
10	10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))							
Par	t XII Financial Statements and Reporting			· · ·	976,891			
	Check if Schedule O contains a response to any question in this Part XII				. ᅜ			
				Yes	No			
1	Accounting method used to prepare the Form 990							
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No			
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on						
	Separate basis Consolidated basis Both consolidated and separate basis							
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes				
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separasis, consolidated basis, or both	arate						
	Separate basis Consolidated basis Both consolidated and separate basis							
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2c	Yes				
	If the organization changed either its oversight process or selection process during the tax year, explain is Schedule O	n		i				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ie	3a	Yes				
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b	Yes				

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As Filed Data -

DLN: 93493157005413

**Employer identification number** 

OMB No 1545-0047

**SCHEDULE A** 

Name of the organization

Department of the Treasury Internal Revenue Service

Total

**Public Charity Status and Public Support** (Form 990 or 990EZ)

> Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

CHILD	REN AN	ND FAMILIE	ES FIRST DELA	WARE INC							
		_							51-00657		
	rt I			blic Charity Sta		•	•	-		<u>istructions</u>	•
	rganı		•	te foundation becaus	•			•	•		
1	<u> </u>		•	ion of churches, or a				ection 1/0(E	))(1)(A)(I).		
2	<u> </u>			in <b>section 170(b)(1</b>			•				
3	<u> </u>	•		perative hospital se	_						
4	<u> </u>	hospita	al's name, c	h organization opera ity, and state							
5		_	<u>.</u>	erated for the benefi	_	or universit	ty owned or o	perated by a	government	tal unit desc	ribed in
		sect ion	170(b)(1)(	( <b>A)(iv).</b> (Complete P	art II )						
6	$\sqcap$	A feder	al, state, or	·local government o	government	al unit desc	rıbed ın <b>secti</b>	on 170(b)(1	.)(A)(v).		
7	✓			at normally receives			support from	a governme	ntal unit or fi	rom the gene	eral public
	_			on 170(b)(1)(A)(vi).			D II				
8 9	<u> </u>			described in <b>section</b> the section of the section o					utions mam	harabın faaa	and areas
9	'	_		· ·					•	· ·	-
		•		rities related to its e	•	=					
				oss investment inco						tax) irom bu	isinesses
10	_			ganization after June							
10 11	<u> </u>	_		ganized and operated ganized and operated	•		•		. , . ,		
	'	one or the box	more public	ly supported organiz lbes the type of supp <b>b</b> Type II <b>c</b>	ations descr oorting organ	ibed in secti ization and d	on 509(a)(1) complete line	) or section s 11e throu	509(a)(2) S gh 11h	ee <b>section 5</b>	<b>09(a)(3).</b> Check
e	Γ	other t		ox, I certify that the ion managers and ot							
f		If the o		received a written d	etermination	from the IR	S that it is a	Type I, Type	e II, or Type	III supporti	ng organization,
g				2006, has the organ	ızatıon accep	oted any gift	or contributi	on from any	of the		
			ng persons?								
				rectly or indirectly o				persons des	scribed in (ii)		Yes No
		•		governing body of th		_	17			11g	· · · · · · · · · · · · · · · · · · ·
		• •	•	er of a person descr						11g	
L		• •		lled entity of a perso						11g(	<u> </u>
h		Provide	e the followi	ng information about	the supporte	ed organizati	ion(s)				
Š	) Nan	rted	(ii) EIN	(iii) Type of organization	(iv) Is to organizati	on in	(v) Did you the organiz	zation	(vi) Is organizat	ion in	(vii) A mount of monetary
or	ganiz	ation		(described on	col (i) lis		ın col (i) o	•	col (i) org		support
				lines 1-9 above or IRC section	your gove docume	_	suppor	τ′	ın the U	5 /	
				(see	docume	ne.					
				instructions))	Yes	No	Yes	No	Yes	No	
			i	i		i e	1	i	i e	1	

supported organization

instructions

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do 12,624,917 12,376,873 12,791,245 12,538,425 12,686,272 63,017,732 not include any "unusual grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 12,624,917 12,376,873 12,791,245 12,538,425 12,686,272 63,017,732 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 63,017,732 from line 4 Section B. Total Support Calendar year (or fiscal year **(b)** 2009 (c) 2010 (e) 2012 (f) Total (a) 2008 (d) 2011 beginning in) 🟲 12,624,917 12,791,245 12,686,272 Amounts from line 4 12,376,873 12,538,425 63,017,732 Gross income from interest, dividends, payments received on securities loans, rents, royalties 585,539 141,790 96,420 164,951 157,830 1,146,530 and income from similar sources Net income from unrelated business activities, whether or 14,639 87,012 100,850 82,824 285,325 not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 56,783 51,755 18,040 6,762 29,614 162,954 capital assets (Explain in Part IV) 11 Total support (Add lines 7 64,612,541 through 10) 12 Gross receipts from related activities, etc (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) 14 97 530 % Public support percentage for 2011 Schedule A, Part II, line 14 15 95 860 % 16a 33 1/3% support test—2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box ►V and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test—2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this ▶□ box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 )						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493157005413

#### OMB No 1545-0047

#### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Political Campaign and Lobbying Activities

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** CHILDREN AND FAMILIES FIRST DELAWARE INC 51-0065731 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 Was a correction made? ☐ Yes ┌ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

section 4911 tax for this year?

┌ Yes ┌ No

cneaule C (F	orm 990 or 990-E2) 2012	Pag	ge
Part II-A	Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (equipment under section 501(h)).	election	1
	ander section sorting.		
Check 🖿	- Tif the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name	address I	FI

Check	<b>▶</b> [	if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN,
	_	_ expenses, and share of excess lobbying expenditures)

Check FI if the filling organization checked bo	x A and limited control provisions apply			
Limits on Lobbying E (The term "expenditures" means ar			(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
Total lobbying expenditures to influence public o	opinion (grass roots lobbying)			1
Total lobbying expenditures to influence a legisl	ative body (direct lobbying)			
Total lobbying expenditures (add lines 1a and 1	b)			
O ther exempt purpose expenditures				
Total exempt purpose expenditures (add lines 1	c and 1d)			
Lobbying nontaxable amount Enter the amount to	from the following table in both			
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:			
Not over \$500,000	20% of the amount on line 1e			
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000			
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000			
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000			
Over \$17,000,000	\$1,000,000			
Grassroots nontaxable amount (enter 25% of lir	ne 1f)			
Subtract line 1g from line 1a If zero or less, ent	er-0-			
Subtract line 1f from line 1c If zero or less, ente	er -0-			
If there is an amount other than zero on either li	ne 1 h or line 1; did the organization file Form 4	720 reno	tına	-

#### 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

**Lobbying Expenditures During 4-Year Averaging Period** Calendar year (or fiscal year (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 (e) Total beginning in) Lobbying nontaxable amount 729,131 729,131 Lobbying ceiling amount 1,093,697 (150% of line 2a, column(e)) 12,599 Total lobbying expenditures 12,599 182,283 Grassroots nontaxable amount 182,283 Grassroots ceiling amount 273,425 (150% of line 2d, column (e)) Grassroots lobbying expenditures

Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has Notice filed Form 5768 (election under section 501(h)).	ОТ			7 0	ge <b>S</b>
	Week Week was a second to be a second to be a second to be a second to be a second to the second to	( 6	a)		(b)	
activ	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying vity.	Yes	No	1	Amoun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
C	Media advertisements?					
d	Mailings to members, legislators, or the public?					
е	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	O ther activities?					
j	Total Add lines 1c through 1:					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912					
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 505(c)(6).	01(c	)(5), (	or s		
_			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			3		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?					
Pa	t III-B Complete if the organization is exempt under section 501(c)(4), section 505(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "N line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
	Current year	2a				
b	Carryover from last year	2b				
C	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier Return Reference Explanation

**b** Assets included in Form 990, Part X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493157005413

OMB No 1545-0047

Open to Public

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

Inspection ► Attach to Form 990. ► See separate instructions. Name of the organization CHILDREN AND FAMILIES FIRST DELAWARE INC **Employer identification number** 

				0065731
a	<b>Organizations Maintaining Donor Adv</b> ocation organization answered "Yes" to Form 990,		Funds	or Accounts. Complete if th
	organization answered 165 to form 950,	(a) Donor advised funds		(b) Funds and other accounts
	Total number at end of year			
	Aggregate contributions to (during year)			
	Aggregate grants from (during year)			
	Aggregate value at end of year			
	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the org		lonor advı	sed Yes No
	Did the organization inform all grantees, donors, and do used only for charitable purposes and not for the benefit conferring impermissible private benefit?	5 5		
ar	t III Conservation Easements. Complete if t	the organization answered "Yes	" to Forn	າ 990, Part IV, line 7.
	Purpose(s) of conservation easements held by the orga  Preservation of land for public use (e.g., recreation of protection of natural habitat  Preservation of open space  Complete lines 2a through 2d if the organization held a	or education)	a certifie	d historic structure
	easement on the last day of the tax year			Held at the End of the Year
а	Total number of conservation easements		2a	neid at the Elid Of the Year
a b	Total acreage restricted by conservation easements		2b	
c	Number of conservation easements on a certified histor	ric structure included in (a)	2c	
d	Number of conservation easements included in (c) acqu	` '	20	
a	historic structure listed in the National Register	aned after 3/17/00, and not on a	2d	
	Number of conservation easements modified, transferre	ed, released, extinguished, or termina	ated by th	e organization during
	the tax year ►			
	Number of states where property subject to conservation	on easement is located be		
	Does the organization have a written policy regarding the enforcement of the conservation easements it holds?		andling of	violations, and Yes No
	Staff and volunteer hours devoted to monitoring, inspec	ting, and enforcing conservation eas	sements d	luring the year
	A mount of expenses incurred in monitoring, inspecting,  ▶ \$	and enforcing conservation easeme	nts during	g the year
	Does each conservation easement reported on line $2(d)$ and section $170(h)(4)(B)(II)$ ?	) above satisfy the requirements of s	section 17	70(h)(4)(B)(ı)
	In Part XIII, describe how the organization reports consbalance sheet, and include, if applicable, the text of the the organization's accounting for conservation easement	footnote to the organization's financ		
ari	Organizations Maintaining Collections Complete if the organization answered "Ye		s, or Otl	ner Similar Assets.
a	If the organization elected, as permitted under SFAS 11 works of art, historical treasures, or other similar assets service, provide, in Part XIII, the text of the footnote to	s held for public exhibition, educatio	n, or rese	arch in furtherance of public
b	If the organization elected, as permitted under SFAS 11 works of art, historical treasures, or other similar assets service, provide the following amounts relating to these	s held for public exhibition, educatio		
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$
	(ii) Assets included in Form 990, Part X			<b>▶</b> \$
	If the organization received or held works of art, historic following amounts required to be reported under SFAS 1			
а	Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$
				· +

Cat No 52283D

Schedule D (Form 990) 2012

	Organizations Maintaining Co	HECHOIIS OF AL	t, mis	torical i	reasur	es, or O	tner	Similar As	ssets (c	<u>ontinuea)</u>
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, cl	neck any of	the follov	ving that a	re a	sıgnıfıcant use	e of its	
а	Public exhibition		d	┌ Loan	or excha	nge progr	ams			
b	Scholarly research		e	┌ Othe	r					
c	Preservation for future generations									
4	Provide a description of the organization's co	ollections and expl	aın hov	w they furth	er the org	ganızatıon	's ex	empt purpose	ın	
5	During the year, did the organization solicities	or receive donation	s of ar	t historical	ltreasure	s or other	cımı	lar		
	assets to be sold to raise funds rather than							iidi	┌ Yes	┌ No
Par	<b>Escrow and Custodial Arrang</b> Part IV, line 9, or reported an ar					answered	d "Y€	es" to Form !	990,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	dian or other interm	edıary	for contrib	utions or	other ass	ets n	ot	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II and complete the	e follov	wing table		_				
						-		Aı	nount	
с	Beginning balance					<u> </u>	1c			
d	Additions during the year					-	1d			
e	Distributions during the year					-	1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, Iır	ne 21?	•					☐ Yes	☐ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	e expla	anation has	been pro	vided in P	art X	III		Γ
Pa	rt V Endowment Funds. Complete									
	D	(a)Current year	(b)	Prior year		years back 1,000,594	(d)⊤	hree years back 820,855	(e)Four y	ears back
1a	Beginning of year balance	5,857,770		1,940,983		776,704		,		1,073,257
b	Contributions	-95,878		40,240		776,704		38,909		48,304
С	Net investment earnings, gains, and losses	551,468		-51,402		162,862		150,674		-275,008
d	Grants or scholarships									
е	Other expenditures for facilities							3,237		25,698
_	and programs	20,492		19,394		8,023		6,607		
r 	Administrative expenses	6,292,868		1,910,427		1,940,983		1,000,594		820,855
g	End of year balance	· · ·						1,000,334		020,033
2	Provide the estimated percentage of the cur	•	ice (lir	ne 1g, colun	nn (a)) he	ld as				
а	Board designated or quasi-endowment	24 630 %								
b	Permanent endowment ► 75 370 %									
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	uld equal 100%								
3a	Are there endowment funds not in the posse organization by	ssion of the organiz	zatıon	that are hel	d and ad	mınıstered	l for t	:he 	Yes	No
	(i) unrelated organizations						•	3a		No
	(ii) related organizations							3a		<u> </u>
	If "Yes" to 3a(II), are the related organization Describe in Part XIII the intended uses of the second of the second of the second or the second of the seco						•	3	<b>b</b> Yes	<u> </u>
4 Date	t VI Land, Buildings, and Equipme				10					
Fell	Description of property	ent. See ronn 5.	70, ге	(a) Cost of	or other	<b>(b)</b> Cost or o	ther	(c) Accumulate	d (d) B	ook value
				basis (inve	estment)	basis (othe	er)	depreciation		
1a	Land									
b	Buildings		•							
c	Leasehold improvements									
d I	Equipment					801	,200	695,9	953	105,247
			•							
Tota	<b>I.</b> Add lines 1a through 1e <i>(Column (d) must e</i>	equal Form 990, Part	X, colu	ımn (B), line	10(c).)			►		105,247

Part VII Investments—Other Securities. See	Form 990, Part X, line 12	2.	
(a) Description of security or category	(b)Book value	(c) Metho	od of valuation
(including name of security)		Cost or end-o	f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests Other			
Other			
<b>-</b> 1. (a) (b) (c) (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d	<b>-</b>		
	o Form 000 Part V June :	12	
Part VIII Investments—Program Related. Se (a) Description of investment type	(b) Book value		od of valuation
(a) Beschption of investment type	(b) Book value		f-year market value
<b>Part IX</b> Other Assets. See Form 990, Part X, col (B) line 13 )	no 15		
(a) Descri			(b) Book value
(1) BENEFICIAL INTERESTS IN PERPETUAL TRUSTS	F		4,118,796
-			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 1:			4,118,796
<b>Part X</b> Other Liabilities. See Form 990, Part 3	X, line 25. <b>(b)</b> Book value		
<del>-</del>	(b) Book value		
Federal income taxes			
ACCRUED PENSION EXPENSE	728,573		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	728,573		
2 Fin 48 (ASC 740) Footnote In Part XIII provide the te		nization's financial states	ments that reports the

Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue	per Re	turn
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII )		
С	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	
Part	Reconciliation of Expenses per Audited Financial Statements With Expense	s per	Return
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
2			
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Subtract line <b>2e</b> from line <b>1</b>	3	
		3	
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:	3	
4 a	A mounts included on Form 990, Part IX, line 25, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b 4a	3 - 4c	
4 a b	A mounts included on Form 990, Part IX, line 25, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b 4a  Other (Describe in Part XIII )		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	ENDOWMENT FUNDS WERE ESTABLISHED TO PROVIDE A LONG TERM SOURCE OF INCOME TO SUPPORT SUSTAINABILITY OF THE ORGANIZATION'S OPERATIONS INTEREST AND DIVIDEND INCOME IS UNRESTRICTED, AND CAN BE USED BY THE ORGANIZATION FOR CURRENT OPERATIONS PART V, COLUMN (A) THE ORGANIZATION REVISED ITS FINANCIAL REPORTING EFFECTIVE FOR 2012 TO REFLECT THE BENEFICIAL INTEREST IN ITS ENDOWMENT AND THE OPENING 2012 BALANCE HAS BEEN REVISED TO REFLECT THIS CHANGE
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X, LINE 2	CHILDREN & FAMILIES FIRST DELAWARE INC IS EXEMPT FROM FEDERAL INCOME TAX UNDER INTERNAL REVENUE CODE SECTION 501(C)(3) HOWEVER, INCOME FROM CERTAIN ACTIVITIES NOT DIRECTLY RELATED TO THE ORGANIZATION'S TAX-EXEMPT PURPOSE MAY BE SUBJECT TO TAXATION AS UNRELATED BUSINESS INCOME GENERALLY ACCEPTED ACCOUNTING PRINCIPLES PRESCRIBE RULES FOR THE RECOGNITION, MEASUREMENT, CLASSIFICATION, AND DISCLOSURE IN THE FINANCIAL STATEMENTS OF UNCERTAIN TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN THE ORGANIZATION'S TAX RETURNS MANAGEMENT HAS DETERMINED THAT THE ORGANIZATION DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS OR ASSOCIATED UNRECOGNIZED BENEFITS THAT MATERIALLY IMPACT THE CONSOLIDATED FINANCIAL STATEMENTS OR RELATED DISCLOSURES SINCE TAX MATTERS ARE SUBJECT TO SOME DEGREE OF UNCERTAINTY, THERE CAN BE NO ASSURANCE THAT THE ORGANIZATION'S TAX RETURNS WILL NOT BE CHALLENGED BY THE TAXING AUTHORITIES AND THAT THE ORGANIZATION WILL NOT BE SUBJECT TO ADDITIONAL TAX, PENALTIES AND INTEREST AS A RESULT OF SUCH CHALLENGE THE ORGANIZATION'S FEDERAL EXEMPT ORGANIZATION BUSINESS INCOME TAX RETURNS (FORM 990) FOR 2009, 2010 AND 2011 ARE SUBJECT TO EXAMINATION BY THE IRS, GENERALLY FOR THREE YEARS AFTER THEY WERE FILED

DLN: 93493157005413

OMB No 1545-0047

**SCHEDULE G** (Form 990 or 990-EZ)

# **Supplemental Information Regarding**

Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Form 990-EZ filers are not required to complete this part.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public **Inspection** 

Department of the Treasury Internal Revenue Service Name of the organization **Employer identification number** CHILDREN AND FAMILIES FIRST DELAWARE INC 51-0065731 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Dıd fundraıser have custody or		(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in	(vi) A mount paid to (or retained by) organization
			rol of outions?		col (i)	
		Yes	No			
al			<b>.</b>			

3	List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt fr licensing	om registration oi

Pa	rt II	Fundraising Events. Commore than \$15,000 of fundraevents with gross receipts g	aising event contribut			
		<u> </u>	(a) Event #1  TASTE FOR ART	<b>(b)</b> Event #2	(c) O ther events	(d) Total events (add col (a) through col (c))
di			(event type)	(event type)	(total number)	
Ě	1	Gross receipts	148,07	0		148,070
Revenue	2	Less Contributions	73,68	0		73,680
_	3	Gross income (line 1 minus line 2)	74,39	0		74,390
	4	Cash prizes				
မှာ	5	Noncash prizes	1,00	0		1,000
Direct Expenses	6	Rent/facility costs	2,47	5		2,475
ă ă	7	Food and beverages .	15,11	4		15,114
덩	8	Entertainment				
₫	9	Other direct expenses .	46,65	9		46,659
	10	Direct expense summary Add lin	es 4 through 9 in columr	n (d)		(65,248
	11	Net income summary Combine li	ne 3, column (d), and line	e 10	•	9,142
Par	t II			"Yes" to Form 990, Pa	rt IV, line 19, or repo	
Revenue	1	\$15,000 on Form 990-EZ, lir	(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
		Cash prizes				
Expenses	3	Non-cash prizes				
	4	Rent/facility costs				
Direct	5	Other direct expenses				
	6	Volunteer labor	┌ Yes	┌ Yes	┌ Yes	
	7	Direct expense summary Add lines	s 2 through 5 in column i	(d)		
	8	Net gaming income summary Com	bine lines 1 and 7 in col	umn (d)	<u> </u>	
9 a b	Ist	er the state(s) in which the organiza the organization licensed to operate No," explain	gaming activities in eac	h of these states?		
10a b		re any of the organization's gaming l Yes," explain	icenses revoked, suspe	nded or terminated during	the tax year?	

70ES	the organization operate gaming	activities with nonlinelinders		· · I Yes I No
.2		neficiary or trustee of a trust or a men		
	formed to administer charitable of	gaming?		· · · · Fyes F No
.3	Indicate the percentage of gamir	ng activity operated in		
а	The organization's facility			13a
b	An outside facility			13b
.4	Enter the name and address of th	ne person who prepares the organizati	on's gaming/special events books	and records
	Name ►			
	Address 🟲			
	revenue?	ntract with a third party from whom the		
	amount of gaming revenue retain	ed by the third party 🟲 \$		
C	If "Yes," enter name and address	s of the third party		
	Name 🟲			
	Address ►			
<b>.6</b>	Gaming manager information			
	Name 🟲			
	Gaming manager compensation <b>I</b>	<b>\$</b> \$		
	Description of services provided	<b>&gt;</b>		
	☐ Director/officer	Employee	Independent contractor	
.7	Mandatory distributions			
а	Is the organization required unde	er state law to make charitable distrib	utions from the gaming proceeds to	
	retain the state gaming license?			Г <sub>Yes</sub> Г <sub>No</sub>
b	Enter the amount of distributions	required under state law distributed t	to other exempt organizations or sp	ent
	<u> </u>	activities during the tax year 🟲 💲		
Par	columns (III) and (v), a	<b>mation.</b> Complete this part to pr and Part III, lines 9, 9b, 10b, 15b ditional information (see instructi	, 15c, 16, and 17b, as applical	
	Identifier	Return Reference	Explana	tion

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2012

Schedule I

(Form 990)

# Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Department of the Treasury Internal Revenue Service	Comple		Attach to Form 990	1 990, Part 1V, line 21 or 2	22.		Open to Public Inspection
lame of the organization CHILDREN AND FAMILIES FIRST D	DELA WARE INC					Employer iden	tification number
		_				51-0065731	
Part I General Information							
<ol> <li>Does the organization maintain the selection criteria used to a</li> <li>Describe in Part IV the organization</li> </ol>	ward the grants or as	sıstance? <b></b> .					
Part II Grants and Other	Assistance to Go	vernments and O	rganizations in the	<b>United States.</b> Comrt II can be duplicated			ed "Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	<b>(c)</b> IRC Code section if applicable	(d) A mount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description non-cash assis	on of <b>(h)</b> Purpose of grad tance or assistance
See Additional Data Table	1	1	ı			1	,
<ul><li>Enter total number of section 5</li><li>Enter total number of other org</li></ul>							

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) ASSISTANCE WITH CHILD AND ADULT DAY-CARE COSTS FOR WORKING INDIVIDUALS	4088	1,322,355			
(2) ASSISTANCE WITH COSTS OF FOOD, RENT, UTILITIES, TRANSPORTATION, HEALTH CARE, AND OTHER NECESSARY ITEMS FOR INDIVIDUALS	1948	324,429			
(3) SUBSIDIZED FOSTER CARE FOR INDIVIDUALS	285	819,566			

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	,	SCHEDULE I, PART I, LINE 2 THE ORGANIZATION PROVIDES GRANTS THROUGH A VARIETY OF PROGRAMS AND FOLLOWS THE PROCEDURES REQUIRED BY THE ORIGINAL GRANTORS (FOR PASS-THROUGH FUNDING) IN EVERY PROGRAM, THE ORGANIZATION REQUIRES PROOF OF EXPENDITURES (RECEIPTS AND OTHER RELATED DOCUMENTATION) AND PERIODICALLY AUDITS THE GRANTEES' USE OF FUNDS TO ENSURE PROPER UTILIZATION

organızatıon

or government

(h) Purpose of grant

non-cash assistance or assistance

Software ID: Software Version:

ıf applıcable

**EIN:** 51-0065731

grant

Name: CHILDREN AND FAMILIES FIRST DELAWARE INC

cash

assistance

valuation

(book, FMV, appraisal, other)

# Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States (a) Name and address of (b) EIN (c) IRC Code section (d) Amount of cash (e) Amount of non- (f) Method of (g) Description of

			other)	
ALPHA KIDS EARLY LEARNING CENTER1098 ELKTON ROAD NEWARK,DE 19711	33-1147976	34,817		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
BEAR EARLY EDUCATION CENTER2884 SUMMIT BRIDGE ROAD BEAR, DE 19701	80-0212219	32,085		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
PRECIOUS YEARS LARGE FAMILY200 ROBINSON DRIVE NEW CASTLE, DE 19720	20-3452477	11,346		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
THE CHILDREN'S PLACE INC3377 S DUPONT HIGHWAY CAMDEN,DE 19934	51-0369178	41,216		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
EARLY FOUNDATIONS PRESCHOOL2511 WEST 4TH STREET WILMINGTON, DE 19805	26-4383579	11,599		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
PEOPLE'S PLACE COUNSELING CENTER1131 AIRPORT ROAD MILFORD, DE 19963	51-0113062	16,080		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
NEWARK CHRISTIAN CHILD CARE680 S CHAPEL STREET NEWARK,DE 19713	38-3676078	34,293		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
LINDA'S ANGELS6 PARKWAY COURT NEW CASTLE, DE 19720	51-0340467	101,394		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
THE LITTLE PEOPLE CHILD DEVELOPMENT3843 WRANGLE HILL ROAD BEAR, DE 19701	26-0293781	22,072		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
LITTLE FUTURES EARLY LEARNING ACADEMY800 WEST 4TH STREET WILMINGTON, DE 19801	01-0775407	12,586		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
ONE STEP AHEAD CHILDCARE AND PRESCHOOL INC432 SALEM CHURCH ROAD NEWARK, DE 19702	51-0401848	47,388		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
KIDZ KOTTAGE1 EAST STREET HARRINGTON,DE 19952	51-0405726	28,472		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
PIRULO'S CHILDCARE & LEARNING CENTER799 SALEM CHURCH ROAD NEWARK, DE 19702	20-5940780	22,343		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
RIVERVIEW PLACE1312 RIVERVIEW AVE WILMINGTON, DE 19806	77-0689156	8,412		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
SUNSHINE KIDS ACADEMY 4 BIRCHGROVE ROAD NEWARK,DE 19702	30-0429083	35,134		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
THE YOUNG AND RESTLESS THERAPUTIC DAY CARE110 SCHAFER BOULEVARD NEW CASTLE, DE 19720	01-0872023	9,520		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
TINY TOTS CHILD CARE & LEARNING CENTER1014 WEST 24TH STREET WILMINGTON,DE 19802	22-3980690	47,897		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
BRIGHT HORIZONS- ROCKLAND1920 ROCKLAND ROAD WILMINGTON, DE 19803	04-2949680	21,713		JUST IN TIME CARE
DADDY'S CHILDCARE CENTER LLC120 STROUD STREET WILMINGTON, DE 19805	45-2554294	11,605		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM
HANDS OF OUR FUTURE 868 SOUTH STATE STREET DOVER, DE 19904	27-3583830	38,431		GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH THE CHILD AND ADULT CARE FOOD PROGRAM

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DLN: 93493157005413

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Part IV, question 23. ► Attach to Form 990. ► See separate instructions. Open to Public Inspection

Name of the organization CHILDREN AND FAMILIES FIRST DELAWARE INC **Employer identification number** 

51-0065731

÷c	Questions Regarding Compensation		<b>N</b>	- NI -
	Charlethan annual hardes) (the comment of the fellowing hardes) (the fellowing hardes)		Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions  Payments for business use of personal residence			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	Compensation committee Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		Νo
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III			
		8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title  (1)LESLIE J NEWMAN		(B) Breakdown of  (i) Base compensation	of W-2 and/or 1099-MISC compensation  (ii) Bonus & (iii) Other reportable compensation		(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation reported as deferred in prior Form 990	
(1)LESLIE J NEWMAN CHIEF EXECUTIVE OFFICER	(i) (ii)	152,136 0	0	0 0	<b>4,</b> 650 0	9,889 0	166,675 0	0	

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier Return Reference Explanation

Schedule J (Form 990) 2012

OMB No 1545-0047

#### **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Open to Public Inspection

Name of the organization CHILDREN AND FAMILIES FIRST DELAWARE INC **Employer identification number** 

51-0065731

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 2	THOMAS COLLINS AND P CLARKSON COLLINS, BROTHERS, SERVE ON THE BOARD OF DIRECTORS THOMAS COLLINS IS PRESIDENT AND BOARD MEMBER, AND P CLARKSON COLLINS SERVES AS A BOARD MEMBER CASEY MCCABE IS A BOARD MEMBER AND THE SON-IN-LAW OF P CLARKSON COLLINS
	FORM 990, PART VI, SECTION B, LINE 11	A COPY OF FORM 990 HAS BEEN PROVIDED TO THE ORGANIZATION'S FULL GOVERNING BOARD FOR REVIEW AND APPROVAL PRIOR TO SUBMISSION
	FORM 990, PART VI, SECTION B, LINE 12C	THE ORGANIZATION HAS AN EFFECTIVE, WRITTEN CONFLICT OF INTEREST POLICY THIS POLICY DEFINES CONFLICTS OF INTERESTS, IDENTIFIES ALL CLASSES OF INDIVIDUALS WITHIN THE ORGANIZATION COVERED BY THE POLICY, AND SPECIFIES PROCEDURES TO BE FOLLOWED IN MANAGING THOSE CONFLICTS OFFICERS AND BOARD MEMBERS HAVE BEEN REQUIRED TO AND WILL CONTINUE TO ANNUALLY DISCLOSE INTERESTS THAT COULD GIVE RISE TO CONFLICTS MANAGEMENT CONTINUOUSLY MONITORS AND ENFORCES THIS POLICY THE EXECUTIVE DIRECTOR, OR CEO, IS CHARGED WITH PROVIDING WRITTEN APPROVAL SHOULD ANY PERSON COVERED BY THE POLICY SEEK OR RECEIVE REGULAR SERVICES FROM THE ORGANIZATION ALL OTHER CONTRACTS OR TRANSACTIONS BETWEEN COVERED PERSONS AND THE ORGANIZATION REQUIRE PRIOR BOARD APPROVAL
	FORM 990, PART VI, SECTION B, LINE 15	THE EXECUTIVE DIRECTOR'S, OR CEO'S, SALARY IS APPROVED BY THE EXECUTIVE COMMITTEE. THIS APPROVAL TAKES INTO CONSIDERATION SIMILARLY SITUATED ORGANIZATIONS' COMPENSATION RANGES. THE BOARD OF DIRECTORS ALSO PRE-DETERMINES SALARY RANGES FOR ALL OTHER EMPLOYEES OF THE ORGANIZATION BASED ON COMPARABILITY DATA. ALL COMPENSATION DECISIONS ARE DOCUMENTED IN THE APPLICABLE PERSONNEL FILES.
	FORM 990, PART VI, SECTION C, LINE 18	FORM 990 AND FORM 1023 ARE AVAILABLE UPON REQUEST ADDITIONALLY, FORM 990 IS AVAILABLE ON GUIDESTAR ORG
	FORM 990, PART VI, SECTION C, LINE 19	GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 9	GAIN (LOSS) ON PENSION PLAN -106,098 UNREALIZED GAIN (LOSS) ON BENEFICIAL INTERESTS IN PERPETUAL TRUSTS 171,453 ROUNDING TRANSFERS TO SUPPORTING ORGANIZATIONS -6,158
	FORM 990, PART XII, LINE 2C	THE PROCESS GOVERNING OVERSIGHT OF THE AUDIT AND SELECTION OF AN INDEPENDENT AUDITOR HAS NOT CHANGED FROM THE PRIOR YEAR

DLN: 93493157005413

OMB No 1545-0047

Open to Public Inspection

## **SCHEDULE R** (Form 990)

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

**Related Organizations and Unrelated Partnerships** 

Department of the Treasury Internal Revenue Service

Name of the organization **Employer identification number** CHILDREN AND FAMILIES FIRST DELAWARE INC 51-0065731

(a) Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income En	<b>(e)</b> d-of-year assets	Di	<b>(f)</b> rect controlling entity		
Part II Identification of Related Tax-Exempt Cormore related tax-exempt organizations d	Prganizations (Complete If t uring the tax year.)	he organization ar	nswered "Yes" to	Form 990, P	art IV,	line 34 because it	had or	ne
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sectio	n Public charity (if section 501	status .(c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co	
1) CHILDREN & FAMILIES FIRST ENDOWMENT INC	SUPPORTING ORGANIZATION	DE	501(C)(3)	LINE 11A, I			<b>Yes</b> Yes	No
005 BAYNARD BOULEVARD	TO FILING ENTITY							
VILMINGTON, DE 19802 27-1705610								
2) B2W2 INC	SUPPORTING ORGANIZATION TO FILING ENTITY	DE	501(C)(3)	LINE 11A, I			Yes	
WILMINGTON, DE 19802 27-1705781								
or Paperwork Reduction Act Notice, see the Instructions for Fo			5Y			Schedule R (Forn	n 990) 2	012

(a) Name, address, and EIN o related organization	f	<b>(b)</b> Primary activit	(c) Legal domicile (state or foreign country)	entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-	(f) Share of total income	(g) Share of end-of-yea assets	(h Disprop r allocat	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	ral or	(k) Percenta ownersh
					514)			Yes	No		Yes	No	
V Identification of Related Or line 34 because it had one or r	ganizations Taxa nore related organi	ble as a Corpo	ration is a cor	or Trust ( poration or	Complete if trust during	the organı the tax ye	zatıon ar ar.)	iswere	d "Ye	s" to Form	990,	Part	:IV,
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(d) Direct controll entity	(e) Type of enti (C corp, S corp, or trust)		total Share e of	(g) e of end- year ssets		<b>(h)</b> ercentage wnership	Section (b) conti	(13)	
											Yes		No

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

No

Yes

<b>1</b> D	uring the tax year, did the orgranization engage in any of the following transactions with one or more re	elated organizations li	sted in Parts II-IV?								
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No				
b	Gift, grant, or capital contribution to related organization(s)										
C	Gift, grant, or capital contribution from related organization(s)										
d	Loans or loan guarantees to or for related organization(s)										
e	e Loans or loan guarantees by related organization(s)										
f	Dividends from related organization(s)				1f		No				
g	Sale of assets to related organization(s)										
h	Purchase of assets from related organization(s)										
i	Exchange of assets with related organization(s)										
j	Lease of facilities, equipment, or other assets to related organization(s)										
					1k	Yes					
	Lease of facilities, equipment, or other assets from related organization(s)  Performance of services or membership or fundraising solicitations for related organization(s)										
	Performance of services or membership or fundraising solicitations for related organization(s)										
	m Performance of services or membership or fundraising solicitations by related organization(s)										
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)											
0	Sharing of paid employees with related organization(s)				10	Yes					
р	Reimbursement paid to related organization(s) for expenses				<b>1</b> p		No				
q	Reimbursement paid by related organization(s) for expenses				1q		No				
r	Other transfer of cash or property to related organization(s)				1r		No				
s	Other transfer of cash or property from related organization(s)				1s	Yes					
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including co	vered relationships	and transaction thresholds							
	(a) Name of other organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount i	nvolved					
<b>1)</b> B	2W2 INC	К	845,662	ESTIMATED FAIR VALUE							
			1								

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	end-of-year	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

#### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Software ID: Software Version:

**EIN:** 51-0065731

Name: CHILDREN AND FAMILIES FIRST DELAWARE INC

<b>(A)</b> Name and Title	(B) A verage hours per week (list any	dıre	than	not one son i er an trus	box s bo d a tee)	th	_	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related	
	hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations	
THOMAS P COLLINS CHAIR	1 80	х		х				0	0	0	
JENNIFER B JONACH VICE CHAIR	1 30	х		х				0	0	0	
KATY CONNOLLY SECRETARY	1 00	х		х				0	0	0	
PETER A HAZEN TREASURER	1 50	х		х				0	0	0	
PAUL L MCCOMMONS III ASSISTANT TREASURER	1 50	х		х				0	0	0	
AGUIDA ATKINSON BOARD MEMBER	50	х						0	0	0	
SANDRA H AUTMAN BOARD MEMBER	50	х						0	0	0	
JESSICA C BAIN BOARD MEMBER	50	х						0	0	0	
DON C BROWN BOARD MEMBER	50	х						0	0	0	
P CLARKSON COLLINS JR BOARD MEMBER	50	х						0	0	0	
SALLY A DEWEES BOARD MEMBER	80	х						0	0	0	
GAYLE DILLMAN BOARD MEMBER	80	х						0	0	0	
JOSE F ECHEVERRI BOARD MEMBER	50	х						0	0	0	
VERONICA O FAUST ESQ BOARD MEMBER	50	х						0	0	0	
GEORGE W FORBES III BOARD MEMBER	1 00	х						0	0	0	
GARY M GOLDEN BOARD MEMBER	50	х						0	0	0	
PATRICIA W GRIFFIN BOARD MEMBER	80	х						0	0	0	
N CHRISTOPHER GRIFFITHS ESQ BOARD MEMBER	50	х						0	0	0	
PAMELA HARPER BOARD MEMBER	50	х						0	0	0	
NANCY KARIBJANIAN BOARD MEMBER	50	х						0	0	0	
TED KAUFMAN BOARD MEMBER	50	х						0	0	0	
JAMES G KLABE JR BOARD MEMBER	50	х						0	0	0	
JOHN W LAND BOARD MEMBER	80	х						0	0	0	
CATHERINE LAPENTA BOARD MEMBER	50	х						0	0	0	
ELLEN K LEVIN BOARD MEMBER	1 00	х						0	0	0	
	1	1	1	1	1	1	1	I	I	I	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

**Compensated Employees, and Independent Contractors** (B) (A) (D) (E) (F) (C) Name and Title Position (do not check Reportable Estimated amount Average Reportable hours more than one box. compensation compensation of other per unless person is both from the from related compensation an officer and a organization (Worganizations (Wfrom the week director/trustee) 2/1099-MISC) 2/1099-MISC) (list organization and related any Former Individual i Highest compensated employee Institutional organizations hours for emplo) ee related organizations trustee below l Trustee dotted line) 1 00 ANTHONY 1 LEWIS 0 0 Х **BOARD MEMBER** 50 CASEY MCCABE Х 0 0 BOARD MEMBER 50 SHAUNA B MCINTOSH MD Х 0 0 0 **BOARD MEMBER** 50 JAMES H MCMACKIN III ESQ 0 0 0 Χ BOARD MEMBER 50 DR WILMA MISHOE 0 0 Х 0 BOARD MEMBER 50 **HEATHER A O'CONNELL** 0 0 0 Х BOARD MEMBER 50 BRIAN PETTYJOHN Х 0 0 0 BOARD MEMBER 50 DR BARBARA S RIDGELY Х 0 0 0 BOARD MEMBER 50 KIM ZEITLER ROBBINS Х 0 0 0 **BOARD MEMBER** 1 00 JOHN F SCHMUTZ Х 0 0 0 BOARD MEMBER 50 JANICE ROWE TIGANI Х 0 0 0 **BOARD MEMBER** 1 00 LEE A WHEELER Х 0 0 0 BOARD MEMBER 30 00 LESLIE J NEWMAN Х 152,136 0 14,539 CHIEF EXECUTIVE OFFICER 40 00 ZAKIYA BAKARI-GRIFFIN Χ 81,277 0 12,439 CHIEF PROGRAM OFFICER 30 00 **KEVIN NOEL** Х 111,299 0 12,104 CHIEF FINANCIAL OFFICER 40 00 VIRGINIA LOCKMAN Х 97,339 0 7,285 CHIEF OPERATIONS OFFICER 40 00 KIRSTEN OLSON Χ 83,298 0 10,249 CHIEF DEVELOPMENT OFFICER 40 00 JULIUS MULLEN Х 70,311 0 14,572 CHIEF CLINICAL OFFICER

Additional Data Return to Form

Software ID: Software Version:

**EIN:** 51-0065731

Name: CHILDREN AND FAMILIES FIRST DELAWARE INC