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# Form **990**

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

Website: ► WWW BJC ORG	۸ E	r tha	2012 cal	ondar voar jor tay voar boginning	n 01-01-2012 2012 and one	ding 12-21	-2012			
Bit CHAIN SYSTEN   Address change   Manne change					g 01-01-2012 , 2012, and en	ung 12-31	1-2012	D Emplo	ver id	entification number
Data letter Data letter Data letter Tormisched Murber and storet (CF P D 30x if mad is not delivered to storet address) Room/suite Tormisched Annehed natur Toppication pending  F Name and address of principal officer KEVIN V ROBERTS 4901 FOREST PARK AVE STLOUIS, MO 63108  F Name and address of principal officer KEVIN V ROBERTS 4901 FOREST PARK AVE STLOUIS, MO 63108  I Tax-exempt stabus	_								•	
Train claration   Discription   Discripti	_		-	Doing Business As				43-16	5175!	58
## State of Wash Common Profession Professi	Na	me cha	inge	BJC HEALTHCARE						
Application periodics   Appl	Inr	tıal retu	ım			) Room/suit	te	E Telepho	one nu	mber
### Application pending    F Name and address of principal officer   KVVIN V ROBERTS   A Name and address of principal officer   KVVIN V ROBERTS   A Name and address of principal officer   KVVIN V ROBERTS   A Name   A 1918   Forest F PAR, A V E   ST DUIS, MO 63108	<b>—</b> Те	rmınate	ed	4901 FOREST PARK AVE SUITE 1200	)					
F Name and address of principal officer   F Name and address of principal officer   REVIN V ROBERTS   4901 FOREST PARK AVE   ST LOUIS, MO 6 3108	– <sub>Am</sub>	nended	return	City or town, state or country, and 2	ZIP + 4			(314)	286-	2057
Filter and address of principal officer	— <sub>An</sub>	nlication	n nendina							+ C47 200 FCC
Tax-exempt status	ΑΡ	plication	ir penang		1 66			-		· · · ·
## 1901 FOREST PARK AVE ST LOUIS, MO 63108  ## 10 Are all affiliates included? Fves No It No.** attach a list (see instructions) If No.** attach a list (see instructions) In No.** attach a list (se				· · · · · · · · · · · · · · · · · · ·	icipal officer				retur	
Take-exempt stable   F   Sol(a)   Sol(a)   Image: Image							allili	ales		) 165 J NO
Website: ► WWW BIC ORG				ST LOUIS, MO 63108			<b>H(b)</b> Are	all affiliate	s incl	uded? 「Yes 「No
New				<u> </u>			If"N	lo," attach	a list	(see instructions)
Website: ► WWW BIC ORG	<b>T</b> a	ıx-exen	npt status	✓ 501(c)(3)	insert no ) 4947(a)(1) or	527				
### Part I   Summary	J W	ebsite	e: ► WW	VW BJC ORG			H(c) Gro	up exempt	ion no	ımber <b>F</b> 3844
### Part I   Summary	V =	6	<b>.</b>		<b></b>		1 V	t 10	, , , , , ,	M Ct-tf ll dl-
1   Briefly describe the organization's mission or most significant activities   HEALTHCARE SERVICES AND HEALTH EDUCATION TO COMMUNITIES WE SERVE	K For	m or or	ganization	Corporation   Trust   Associatio	n   Other		L Year of fe	ormation 19		
HEALTHCARE SERVICES AND HEALTH EDUCATION TO COMMUNITIES WE SERVE   1	Pa	rt I	Sum	ımary						
HEALTHCARE SERVICES AND HEALTH EDUCATION TO COMMUNITIES WE SERVE   1					on or most significant activitie	· S				
Number of voting members of the governing body (Part VI, line 1a)   3   1.5							SERVE			
Number of voting members of the governing body (Part VI, line 1a)   3   1.5	œ.									
Number of voting members of the governing body (Part VI, line 1a)   3   1.5	≨									
Number of voting members of the governing body (Part VI, line 1a)   3   1.5	Ě			<u> </u>						
Number of voting members of the governing body (Part VI, line 1a)   3   1.5	9	2	Check th	his box 📉 if the organization di	scontinued its operations or di	isposed o	f more than	25% of its	net a	issets
1		,	Number	of voting members of the govern	ung body (Part VI June 1a)				ء ا	17
Fa   Total unrelated business revenue from Part VIII, column (C), line 12   7a   5,739,32:   7b   3,094,25:   7b   3,094,2	eti Vi								$\vdash$	
Fa   Total unrelated business revenue from Part VIII, column (C), line 12   7a   5,739,32:   7b   3,094,25:   7b   3,094,2	Ē									
Fa   Total unrelated business revenue from Part VIII, column (C), line 12   7a   5,739,32:   7b   3,094,25:   7b   3,094,2	2					•			_	· · · · · · · · · · · · · · · · · · ·
	4			•						
Prior Year   Current Year									$\vdash$	<u> </u>
Section   Sect		Ь	Net unre	elated business taxable income f	rom Form 990-T, line 34 .		1		7b	3,094,253
Program service revenue (Part VIII, line 2g)							Pri	or Year		Current Year
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	а.	8	Contri	butions and grants (Part VIII, li	ne 1 h)				0	0
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	Ĭ	9	Progra	am service revenue (Part VIII, li	ne 2g)			374,413,	831	439,011,574
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	e Ac	10	Inves	tment income (Part VIII, columr	(A), lines 3, 4, and 7d) .			-2,302,	414	208,241,611
12)	Ϋ́	11	Other	revenue (Part VIII, column (A),	lines 5, 6d, 8c, 9c, 10c, and 1	11e)		751,	329	115,381
13   Grants and similar amounts paid (Part IX, column (A), lines 1-3 )		12		_	· · · · · · · · · · · · · · · · · · ·			272.062	746	647 260 566
14   Benefits paid to or for members (Part IX, column (A), line 4)		-								
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  16a Professional fundraising fees (Part IX, column (A), line 11e)								893,		
5-10)  16a Professional fundraising fees (Part IX, column (A), line 11e)		14							0	0
17       Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	Ø	15			ee benefits (Part IX, column (A	A), lines		226 328	833	256 754 574
17       Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	)3e	160		•	column (A.) lung 11a)			220,320,		
17       Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	<u>क</u>	1							-	
18       Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)       375,006,564       441,515,435         19       Revenue less expenses Subtract line 18 from line 12	ሿ	1								
19 Revenue less expenses Subtract line 18 from line 12		1								
Beginning of Current Year  20 Total assets (Part X, line 16)				·		•				441,515,435
		19	Reven	ue less expenses Subtract line	18 from line 12					205,853,131
	ලිපි විසින්						_	_	nt	<b>End of Year</b>
	See East	20	T - 4-1	accete (Part V III. 16)						2 555 660 000
	A B									
	<u> </u>						·			-
Port III Signatura Plack					nne ZI Hom iine ZU	• • •		-9,13/,	0/0	1,303,482,342
Part II Signature Block	Pa	rt II	Sign	ature Block					<b>'</b>	
Under penalties of periury. I declare that I have examined this return, including accompanying schedules and statements, and to the best of										
	orepa	arer ha	as any k	nowledge						
my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which			1.							
my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which			<b>I</b>							
my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge  2013-11-15			Signa Signa	ature of officer			С	oate		
my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge    2013-11-15	Her	е								
my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge    2013-11-15     Signature of officer   Date     KEVIN ROBERTS SENIOR VICE PRES, CFO			17	·						
Sign Here    Signature of officer   Market Senior Vice Press, CFO   Type or print name and title   Declaration of preparer (other than officer) is based on all information of which preparer (other than officer) is based on all information of which preparer has any knowledge   2013-11-15			F	Print/Type preparer's name	Preparer's signature	Da			l poop	
Sign Here    Print/Type preparer's name   Preparer's signature   Date   Check   If   PTIN   P00366526	Pai	d	-	Firm's name	D D					
Sign Here    Name of the property of the prope	Pre	pare		5 hame F LIMST & TOUNG US LI	<u>.                                    </u>			ETIN IE 3	. 0505	
Name of the preparet is strue, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge    2013-11-15		_		ırm's address ► 190 CARONDELET PLAZ	A STE 1300		Ph	one no (314	) 290-	1000
Sign Here    KEVIN ROBERTS SENIOR VICE PRES, CFO     Type or print name and title   Print/Type preparer's name   Preparer's signature   Date   Check   if self-employed   P00366526     Firm's name   ERNST & YOUNG US LLP   Firm's EIN ▶ 34-6565596     Firm's name   Firm's EIN ▶ 34-6565596   Firm's EIN ▶ 34-6565596     Firm's name   Firm's EIN ▶ 34-6565596   Firm's EIN ▶ 34-6565596     Firm's name   Firm's EIN ▶ 34-6565596   Firm's E		. <b>J</b> II	- 7	CLAYTON, MO 63105						
Nowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge    2013-11-15				, 35103						

May the IRS discuss this return with the preparer shown above? (see instructions)

┌Yes ┌ No

Par		ram Service Accom		II	
1	Briefly describe the organizati	ion's mission			
RESI COM AND HEA HEA	C HEALTHCARE IS THE PARENT SIDENTS OF METROPOLITAN SIDENTS OF METROPOLITAN SIDENTIES BY COPERATES 1 DOUTPATIENT CARE, REHABI ALTH, WORKPLACE HEALTH AN ALTH PROFESSIONALS, ADVALE PAREDNESS, COMMUNITY OL	ST LOUIS, MID-MISSOU 3 HOSPITALS AND MUL LITATION, PRIMARY CA ND COMMUNITY HEALTI NCEMENT OF MEDICAL	JRI AND SOUTHERN .TIPLE COMMUNITY ARE, HOME CARE, HO H AND WELLNESS B. RESEARCH, REGION	ILLINOIS IN URBAN, SUE HEALTH LOCATIONS WH DSPICE, LONG-TERM CAF IC ALSO SUPPORTS THE IAL HEALTH SAFETY NET	SURBAN AND RURAL ICH PROVIDE INPATIENT RE, COMMUNITY MENTAL TRAINING OF FUTURE SERVICES AND EMERGENCY
2	Did the organization undertake the prior Form 990 or 990-EZ If "Yes," describe these new so	?	services during the ye	ear which were not listed on	
-					
3	Did the organization cease cor services?		ant changes in now it	conducts, any program	
4	Describe the organization's preexpenses Section 501(c)(3) at the total expenses, and revenue	and 501(c)(4) organizatio	ns are required to rep		
	(Code ) (Ex	penses \$ 139,780,67	6 including grants of \$	) (Revenue	\$ 139,809,780)
	ASSOCIATED WITH BJC HEALTHCAR	INGTON, MO, SULLIVAN, MO , I E HOSPITALS AND HELPS THEM	MID-MISSOURI AND SOUTH I GROW THE MEDICAL GRO	IERN ILLINOIS BJC MEDICAL GRO DUP ALSO PARTNERS WITH PRIVA	TIES THE PHYSICIANS SERVE DUP SUPPORTS PHYSICIAN PRACTICES ITE PHYSICIANS AND BJC HOSPITALS IS THE ORGANIZATION HAD 593,293
4b	(Code ) (Ex	penses \$ 93,859,63	1 including grants of \$	) (Revenue	\$ 93,859,631 )
40	BJC INFORMATION SERVICES AND T TELECOMMUNICATIONS INITIATIVES ACHIEVES SPECIFIC STRATEGIC GO STANDARDIZATION, AUTOMATION, I FROM THE CENTRALIZED DEPTH OF	TECHNOLOGY SERVICES DEPAR S THROUGHOUT BJC THE 600- IALS RELATED TO CLINICAL CAR EDUCATION, WORKFORCE DEV	TMENT PLANS, DEVELOPS A PERSON DEPARTMENT MA RE, PATIENT SAFETY AND E ELOPMENT, FINANCIAL MA	AND SUPPORTS INFORMATION TE INTAINS THE ORGANIZATION'S TE VIDENCE-BASED MEDICINE, PRO NAGEMENT AND PATIENT SATISFA	CHNOLOGY AND CHNOLOGY INFRASTRUCTURE AND CESS SIMPLIFICATION AND ACTION BJC HOSPITALS BENEFIT
<b>4</b> c	(Code ) (Ex BJC CLINICAL ENGINEERING MANAC TREATMENT AND PATIENT SUPPORT TECHNOLOGY SERVICE ENGINEERS BJC CLINICAL ENGINEERING WORK RECALLS, PRE-PURCHASE EVALUAT PLANNING AND MANAGEMENT, AND	F MEDICAL EQUIPMENT SUCH A S ARE DEPLOYED ACROSS THE : S IN COLLABORATION WITH OT ION AND SUPPORT COST ANAL	BJC, INCLUDING OPERATIONS BIOMEDICAL EQUIPMENT 13 HOSPITALS AND OTHER THER BJC DEPARTMENTS C	, CLINICAL LABORATORY EQUIPM HEALTH SERVICE ORGANIZATION ONCERNING PATIENT SAFETY FOI	E MANAGEMENT OF DIAGNOSTIC, IENT AND DIAGNOSTIC IMAGING S AS REQUIRED TO MEET DEMAND R MAINTENANCE AND PRODUCT
	(Codo ) (Ev	noncos d 22 0E1 61	7 including grants of ¢	1 F70 600 \ /Povopus	172 500 974 )
	(Code ) (Ex OTHER MISCELLANEOUS PROGRAMS PROCUREMENT, ETC	penses \$ 23,051,61 S INCLUDING SHARED SERVICE	<del></del>	1,579,699 ) (Revenue FINANCE, AUDIT, DISBURSEMENT	
4d		scribe in Schedule O) 51,617  including grants	s of \$ 1.57	9,699 ) (Revenue \$	173,500,874)
				-, , (	_, 0,000,0,1

# Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Νo
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
.0	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10		No
.1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
.2a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
.3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
.4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
.5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
<b>.6</b>	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
.7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
.8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
.9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Νo
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

		Statements Regarding Other IRS Filings and Tax Compliance					_
		Check if Schedule O contains a response to any question in this Part V .	<u> </u>	<u> </u>	•	Yes	[⊽ No
.a	Entert	the number reported in Box 3 of Form 1096 Enter -0 - if not applicable	1a	3,751			- 110
b	Entert	the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0	1		
С	Did the	e organization comply with backup withholding rules for reportable payments	to ver	ndors and reportable	1		
	gamınç	g (gambling) winnings to prize winners?		,	1c	Yes	
a	Tax St	the number of employees reported on Form W-3, Transmittal of Wage and catements, filed for the calendar year ending with or within the year covered so return	2a	2,538			
•		east one is reported on line 2a, did the organization file all required federal em		<u> </u>	1		
		If the sum of lines 1a and 2a is greater than 250, you may be required to e-fi			2b	Yes	
		e organization have unrelated business gross income of \$1,000 or more duri	_	·	3a	Yes	
•	If "Yes	s," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Scl</i>	nedule	0	3b	Yes	
a		r time during the calendar year, did the organization have an interest in, or a s a financial account in a foreign country (such as a bank account, securities as					
		nt)?			4a	Yes	
Ь	If "Yes	s," enter the name of the foreign country  ▶CJ , CA , HU , MY					
		structions for filing requirements for Form TD F 90-22 1, Report of Foreign B	ank ar	nd Financial Accounts			
		ne organization a party to a prohibited tax shelter transaction at any time dur	_	•	5a		Νo
)	Did an	y taxable party notify the organization that it was or is a party to a prohibited	taxs	helter transaction?	5b		No
:	If "Yes	s," to line 5a or 5b, did the organization file Form 8886-T?					
_	Daa= '	the expension have applied asset that are asset that are	00.0	00 and did the	5c		N.I.
а		the organization have annual gross receipts that are normally greater than \$1: zation solicit any contributions that were not tax deductible as charitable cor			6a		No
b	_	s," did the organization include with every solicitation an express statement t					
		ot tax deductible?			6b		
	_	izations that may receive deductible contributions under section 170(c).					
	servic	e organization receive a payment in excess of \$75 made partly as a contributes provided to the payor?			7a		No
		s," did the organization notify the donor of the value of the goods or services p			7b		
:		e organization sell, exchange, or otherwise dispose of tangible personal properm 8282?	erty fo	r which it was required to	7c		No
i		s," indicate the number of Forms 8282 filed during the year	7d				
		,			1		
9		e organization receive any funds, directly or indirectly, to pay premiums on a	perso	nal benefit	7e		No
=		e organization, during the year, pay premiums, directly or indirectly, on a pers	· ·	henefit contract?	7f		No
		organization, during the year, pay premiants, directly of maneetry, on a persongenization received a contribution of qualified intellectual property, did the					110
•		ed?	• •		7g		
h		organization received a contribution of cars, boats, airplanes, or other vehicle	es, did •	the organization file a	7h		
	the su	oring organizations maintaining donor advised funds and section 509(a)(3) supporting organization, or a donor advised fund maintained by a sponsoring organization, or a donor advised fund maintained by a sponsoring organization.	ganıza	ition, have excess			
				•	8		
	-	oring organizations maintaining donor advised funds.					
		e organization make any taxable distributions under section 4966?			9a		
		e organization make a distribution to a donor, donor advisor, or related persoi	n/.		9b		
		n 501(c)(7) organizations. Enter  on fees and capital contributions included on Part VIII, line 12	10a	I			
		receipts, included on Form 990, Part VIII, line 12, for public use of club	10a	+			
		n 501(c)(12) organizations. Enter					
		Income from members or shareholders	11a				
b	Gross	income from other sources (Do not net amounts due or paid to other sources					
		t amounts due or received from them)	11b		_		
a	Section	n 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 99	90 ın l	ieu of Form 1041?	12a		
)		s," enter the amount of tax-exempt interest received or accrued during the	12b				
	•	n 501(c)(29) qualified nonprofit health insurance issuers.		-	1		
3		organization licensed to issue qualified health plans in more than one state?			13a		
		See the instructions for additional information the organization must report or	1	edule O I	134		
)		the amount of reserves the organization is required to maintain by the states to the organization is licensed to issue qualified health plans	13b				
2		the amount of reserves on hand	13c		1		
		e organization receive any payments for indoor tanning services during the ta		1	14a		No
		s." has it filed a Form 720 to report these payments? If "No." provide an explai	-		14b		

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No No
6	Did the organization have members or stockholders?	6		No
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
Ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule $O$	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
L0a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes	
l1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
L2a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
L3	Did the organization have a written whistleblower policy?	13	Yes	
<b>L</b> 4	Did the organization have a written document retention and destruction policy?	14	Yes	
L5	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	O ther officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
L6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			
<b>.7</b>	List the States with which a copy of this Form 990 is required to be filed▶			
L8	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request. Other (explain in Schedule O)			

Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of

 $State\ the\ name,\ physical\ address,\ and\ telephone\ number\ of\ the\ person\ who\ possesses\ the\ books\ and\ records\ of\ the\ organization$ 

interest policy, and financial statements available to the public during the tax year

►LARRY KAYSER 4901 FOREST PARK AV STE 1200 ST LOUIS, MO (314) 286-2057

### Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more pers	than on is	one bot	not box h ar or/tr	offic ustee	ess er	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) BJC HEALTH SYS GROUP RETURN SEE SCHEDULE O	40 00	х		х				17,421,333	0	0
(2) BJC HEALTH SYS GROUP RETURN SEE SCHEDULE O	40 00				х			1,460,136	0	0
(3) BJC HEALTH SYS GROUP RETURN SEE SCHEDULE O	40 00					х		3,929,924	0	0
(4) BJC HEALTH SYS GROUP RETURN SEE SCHEDULE O	0 00						×	902,567	0	0
										Form <b>990</b> (2012)

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	more t	than o	one l both	box, an d	heck unless officer stee)		Repor comper from organiza	table sation the tion (W-	(E)  Reportable compensation from related organizations (W	-	(F) Estima mount o compens from t	ited fother sation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke) employee	Highest compensated employee	Former	2/1099	Т	2/1099-MISC)		rganizati relati organiza	ed
1b	Sub-Total			٠.	-			<b> </b>						
c	Total from continuation sheet	ts to Part VII, S	ection	Α.			-	Þ						
d	Total (add lines 1b and 1c) .					•		<b>*</b>		23,713,960		0		0
2	Total number of individuals (ir \$100,000 of reportable comp						d abov	e) w	ho receive	d more th	ian			
													Yes	No
3	Did the organization list any <b>f</b>						emplo	yee	, or highes	t compen	sated employee			
_	on line 1a? If "Yes," complete s						• .	•		• •		3	Yes	
4	For any individual listed on lin organization and related organ													
_	individual		•		•	•		•				4	Yes	
5	Did any person listed on line 1 services rendered to the organ									anızatıon	or individual for	5		No
											L			
<u>Se</u> 1	ction B. Independent Co Complete this table for your fi compensation from the organi	ve highest comp											tav vear	
		(A) Name and business		4011	101	-	diciid	ui ye	ur chaing		(B) cription of services		(C	)
	ı	rame and publicss	auu1E35							Des	Chiption of Scivices	$\downarrow$	Comper	isauoii
												_		
												1		
<b>2</b> T	otal number of independent co	ntractors (inclin	dına bu	t not	lımıt	ed to	thos	e list	ted above)	who rece	ıved more than			

\$100,000 of compensation from the organization  $\blacktriangleright 0$ 

Part V	/##1	Statement of Revenue					
		Check if Schedule O contains a respon	nse to any question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
	1a	Federated campaigns 1a					314
Contributions, Gifts, Grants and Other Similar Amounts	ь	Membership dues 1b					
Gr.	c	Fundraising events 1c					
ffs, ⊤A	d	Related organizations 1d					
niga Gi	e	Government grants (contributions) <b>1e</b>					
Sin							
tributio Other	f	All other contributions, gifts, grants, and similar amounts not included above					
를	g	Noncash contributions included in lines 1a-1f \$					
Cont	h	Total. Add lines 1a-1f					
			Business Code				
anne 3	2a	SVCS TO AFFILIATES	561000	339,158,147	339,158,147		
94 84	ь	PROGRAM SVC REVENUE	621110	97,630,007	97,630,007		
e2	С	BILLING REVENUE	541900	436,382		436,382	
Program Serwoe Revenue	d	LEASED EMPLOYEE REV	541900	12,662		12,662	
<u> </u>	е	PROGRAM RENTAL INCOME	531190	-64,181	-64,181		
ୁଆୟ	f	All other program service revenue		1,838,557	1,838,557		
查	g	Total. Add lines 2a-2f		439,011,574			
	3	Investment income (including dividen and other similar amounts)		53,226,516		5,290,277	47,936,239
	4	Income from investment of tax-exempt bond		-43,306			-43,306
	5	Royalties	🕨				
		(ı) Real	(11) Personal				
	6a	Gross rents					
	b	Less rental expenses					
	С	Rental income or (loss)					
	d	Net rental income or (loss)					
	_	(i) Securities Gross amount	(II) O ther				
	7a	from sales of 155,058,401 assets other than inventory					
	b	Less cost or other basis and 0					
		sales expenses Gain or (loss) 155,058,401					
	l d	Net gain or (loss)		155,058,401			155,058,401
ů		Gross income from fundraising events (not including					
Other Revenue		\$ of contributions reported on line 1c)					
æ		See Part IV, line 18					
her	ь	Less direct expenses b					
ŏ	С	Net income or (loss) from fundraising	events 🛌				
	9a	Gross income from gaming activities See Part IV, line 19					
	Ь	Less direct expenses b					
	c	Net income or (loss) from gaming acti	vities				
	10a	Gross sales of inventory, less returns and allowances					
	.	a					
	Ь	Less cost of goods sold <b>b</b> Net income or (loss) from sales of inv	entory -				
	<u> </u>	Miscellaneous Revenue	Business Code				
	11a						
	ь						
	С						
	d	All other revenue		115,381			115,381
	e	<b>Total.</b> Add lines 11a-11d	🕨	115,381			
	12	Total revenue. See Instructions .	🕨	647,368,566	438,562,530	5,739,321	203,066,715
	1			1000,000,100	420,202,230	ا ۱۷۲ و د ۱ ر د	200,000,713

	IX Statement of Functional Expenses				
ectio	n 501(c)(3) and 501(c)(4) organizations must complete all columns All				
	Check if Schedule O contains a response to any question in this Pa				
	t include amounts reported on lines 6b, , 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	1,579,699	1,579,699		
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	23,713,960		23,713,960	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	182,154,456	136,149,558	46,004,898	
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	17,530,841	11,298,301	6,232,540	
9	Other employee benefits	18,741,195	9,837,900	8,903,295	
.0	Payroll taxes	14,614,122	9,692,277	4,921,845	
1	Fees for services (non-employees)				
а	Management	516	516		
b	Legal	1,873,751	23,957	1,849,794	
c	Accounting	807,240		807,240	
d	Lobbying	562,454		562,454	
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	33,433,772	14,467,610	18,966,162	
2	Advertising and promotion	3,072,481	376,455	2,696,026	
	Office expenses	5,985,454	4,217,240		
4	Information technology	35,630,368	29,666,880	5,963,488	
5	Royalties	33,030,300	23,000,000	3,303,400	
5	Occupancy	22,374,134	15,102,669	7,271,465	
7	Travel			, ,	
8	Payments of travel or entertainment expenses for any federal, state, or local public officials	1,893,922	1,275,467	618,455	
9	Conferences, conventions, and meetings	2,564,814	786,586	1,778,228	
0	Interest	215,792	•	215,792	
1	Payments to affiliates				
2	Depreciation, depletion, and amortization	10,970,259	7,604,110	3,366,149	
3	Insurance	4,644,484	4,046,652	597,832	
4	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	REPAIRS AND MAINTENANCE	26,472,743	22,766,694	3,706,049	
b	MEDICAL SUPPLIES	13,647,862	13,647,862		
c	BAD DEBT	5,120,713	5,120,713		
d	DUES AND SUBSCRIPTIONS	1,393,786	819,013	574,773	
e	All other expenses	12,516,617	53,054	12,463,563	
5	Total functional expenses. Add lines 1 through 24e	441,515,435	288,533,213	152,982,222	(
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

I GII	T X	Check if Schedule O contains a response to any question in	this Part X			
				(A) Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing		5,214	1	-378,797
	2	Savings and temporary cash investments		-24,339,302	2	41,306,725
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		7,421,472	4	7,287,180
	5	Loans and other receivables from current and former officer key employees, and highest compensated employees Com Schedule L	s, directors, trustees, plete Part II of		_	
ts	6	Loans and other receivables from other disqualified persons section 4958(f)(1)), persons described in section 4958(c)(employers and sponsoring organizations of section 501(c)(beneficiary organizations (see instructions) Complete Part	3)(B), and contributing 9) voluntary employee		6	
Assets	7	Notes and loans receivable, net			7	10,300,894
Ą				831,254	8	858,427
	8	Inventories for sale or use		24,740,560	9	25,074,638
	9 10a	Prepaid expenses and deferred charges Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 367,256,3	, ,	9	25,074,036
	ь	Less accumulated depreciation	10b 119,835,8	<del>_</del>	10c	247,420,463
	11	Investments—publicly traded securities	, ,	333,760,736	11	2,187,853,990
	12	Investments—publicly traded securities		333,700,730	12	932,515,887
				10.975.040	_	
	13	Investments—program-related See Part IV, line 11		19,875,049	13	19,990,430
	14	Intangible assets		4 000 000 000	14	00, 400, 000
	15	Other assets See Part IV, line 11		1,326,633,932	15	83,439,063
	16	Total assets. Add lines 1 through 15 (must equal line 34)		1,865,069,992	16	3,555,668,900
	17	Accounts payable and accrued expenses		87,351,449	17	131,340,486
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities		791,835,346	20	978,511,000
9	21	Escrow or custodial account liability Complete Part IV of S			21	
Liabilitie	22	Loans and other payables to current and former officers, dir key employees, highest compensated employees, and disqu	•			
<u> </u>		persons Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third pa	rties		23	
	24	Unsecured notes and loans payable to unrelated third partie	es		24	
	25	Other liabilities (including federal income tax, payables to rand other liabilities not included on lines 17-24) Complete	Part X of Schedule	005 000 770		000 005 070
		D		995,020,773	25	862,335,072
	26	Total liabilities. Add lines 17 through 25	1,874,207,568	26	1,972,186,558	
S do S		Organizations that follow SFAS 117 (ASC 958), check here lines 27 through 29, and lines 33 and 34.	► 🔽 and complete			
อม	27	Unrestricted net assets		-9,137,576	27	1,583,482,342
8	28	Temporarily restricted net assets			28	
귤	29	Permanently restricted net assets			29	
r Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), checomplete lines 30 through 34.	k here ► ┌ and			
0	30	Capital stock or trust principal, or current funds			30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fun			31	
	32	Retained earnings, endowment, accumulated income, or oth			32	
<b>7</b> ₩	33	Total net assets or fund balances		-9,137,576	33	1,583,482,342
Net						
	34	Total liabilities and net assets/fund balances		1,865,069,992	34	3,555,668,900

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				৮
1	Total revenue (must equal Part VIII, column (A), line 12)			647.3	368,566
2	Total expenses (must equal Part IX, column (A), line 25)				
3	Revenue less expenses Subtract line 2 from line 1	2		441,5	515,435
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	3		205,8	353,131
4	Net assets of fund balances at beginning of year (must equal Part X, line 33, column (A))	4		-9,1	137,576
5	Net unrealized gains (losses) on investments	5		87,7	226,824
6	Donated services and use of facilities	6			
7	Investment expenses				
•		7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		1,299,5	539,963
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		1 5834	182,342
Par	t XII Financial Statements and Reporting	10		1,303,-	102,342
	Check if Schedule O contains a response to any question in this Part XII				. г
	<u>`</u>			Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revial separate basis, consolidated basis, or both	ewed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepbasis, consolidated basis, or both	arate			
	Separate basis Consolidated basis Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t Single Audit Act and OMB Circular A-133?	he	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required		Yes	

As Filed Data -

DLN: 93493319068763

**Employer identification number** 

OMB No 1545-0047

**SCHEDULE A** 

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Total

Name of the organization

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

JJC III	ALIII 31	31111						43-161	7558			
Pai	rt I	Reason for	r Public Charity	Status (All	organizati	ons must co	mplete this			ions.		
The o	rganıza	ition is not a p	rivate foundation be	cause it is (I	For lines 1 th	rough 11, ch	eck only one	box )				
1		A church, con	vention of churches,	or associatio	n of churche	s described i	n section 17	0(b)(1)(A)(i	).			
2		A school desc	ribed in <b>section 170(</b>	b)(1)(A)(ii).	. (Attach Sch	nedule E )						
3		A hospital or a	a cooperative hospita	ıl service org	janization de	scribed in <b>se</b> c	ction 170(b)	(1)(A)(iii).				
4	Γ,	A medical res	earch organization op	perated in co	njunction wit	h a hospital d	described in	section 170(b	)(1)(A)(i	iii). Ente	r the	
_			ne, city, and state _	<u> </u>								_
5		=	on operated for the be		lege or unive	ersity owned o	or operated b	y a governme	ental unit	describe	ed in	
_	_		)(1)(A)(iv). (Comple				470(1					
6	_		e, or local governme									
7		_	on that normally rece ection 170(b)(1)(A)		•	its support fr	om a govern	mental unit o	r from the	general	public	
8	_		trust described in <b>se</b>		•	Complete Par	tII)					
9	_		on that normally rece					tributions, me	mbership	fees, an	d gros	s
		receipts from	activities related to i	ts exempt fu	nctions—sub	ject to certai	n exceptions	s, and (2) no i	nore than	3 3 1/3%	of	
		receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses										
	;	acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III )										
10		An organizatio	on organized and ope	rated exclusi	vely to test f	for public safe	ety See <b>sect</b>	ion 509(a)(4	).			
11	<b>▽</b> ,	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of										
		one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h										
	1		escribes the type of: e I <b>b</b> Type II						Non-func	tionally	ntoara	atod
e	<b>▽</b>		his box, I certify that									
			ndation managers an									
	:	section 509(a	)(2)									
f			ition received a writte	en determina	tion from the	IRS that it is	s a Type I, T	ype II, or Ty <sub>l</sub>	oe III sup	porting	organiz	zation,
g		check this bo) Since August	c 17, 2006, has the or	ranization a	ccented any	aift or contrib	oution from a	ny of the				1
9		following perso		gamzacion a	ccepted arry	gire or contin	Jucion nom u	ny or the				
		(i) A person w	ho directly or indirec	tly controls,	either alone	or together w	vith persons	described in (	(11)		Yes	No
	;	and (III) below	, the governing body	of the suppor	rted organıza	tion?				11g(i)		Νo
		(ii) A famıly m	nember of a person de	escribed in (i	) above?					11g(ii)		Νo
		(iii) A 35% co	ontrolled entity of a p	erson descrı	bed ın (ı) or (	(II) above?				11g(iii)		Νo
h	İ	Provide the fo	llowing information a	pout the supp	oorted organi	zation(s)						
		_ T	T			T		T				
	lame of ported	f (ii) EIN	(iii) Type of organization	( <b>iv)</b> Is t organızatı		(v) Did you the organiz	•	(vi) Is t organizati				ount of support
	nizat io	n l	(described on	col (i) list		in col (i) o		col (i) orga		111011	etary	Support
			lines 1- 9 above	your gove		suppor		in the U	S ?			
			or IRC section	docume	nt?							
			(see inst ructions))	Yes	No	Yes	No	Yes	No	$\dashv$		
See			instructions))	163	140	163	140	163	140	_		
	tıonal											
Data	Table											

288,533,214

Sch	edule A (Form 990 or 990-EZ) 2012							Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	<u>iplete Pa</u>	rt III.)	
	ection A. Public Support endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) <b>Public support.</b> Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 20	)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV )							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	<b>First five years.</b> If the Form 990 is this box and <b>stop here</b>							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and <b>stop here.</b> The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	<b>►</b> □
b	<b>33</b> 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and <b>stop here.</b> The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,rF3	<b>▶</b> □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							<b>▶</b> ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 )						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					<u> </u>
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,	<del>                                     </del>	
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

Software ID: Software Version:

**EIN:** 43-1617558

Name: BJC HEALTH SYSTEM

### Form 990, Sch A, Part I, Line 11h - Provide the following information about the supported organization(s).

(i) Name of Supported Organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section)	Is organız (ı) lısteo gove	governing document?		Is the organization in (i) listed in your governing document?		v) u notify inization of your port?	(vi) Is the organization ii (i) organized ii the US?		<b>(vii)</b> A mount of support?
			Yes	No	Yes	No	Yes	No			
BARNES-JEWISH HOSPITAL	237309937	3	Yes						140265297		
CHRISTIAN HEALTH SVCS DEV CORP	431230583	11	Yes						57386750		
ST LOUIS CHILDREN'S HOSPITAL	430654870	3	Yes						39478647		
MISSOURI BAPTIST MEDICAL CENTER	430652656	3	Yes						51402520		

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DLN: 93493319068763

### OMB No 1545-0047

**SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

Internal Revenue Service If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B ◆ Section 527 organizations Complete Part I-A only If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-巨, Part VI, line 47 (Lobbying Activities), then ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B • Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** BJC HEALTH SYSTEM 43-1617558 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3).

				<u> </u>	
Par	t I-C Complete if the organization is exempt under section 501(c), except secti	on 5	01(c)	)(3).	
b	If "Yes," describe in Part IV				
4a	Was a correction made?			☐ Yes	┌ No
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?			☐ Yes	┌ No
2	Enter the amount of any excise tax incurred by organization managers under section 4955	•	\$ <u></u>		
1	Enter the amount of any excise tax incurred by the organization under section 4955	Þ	\$ <u></u>		

Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4

Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	( <b>b)</b> Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 -

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2
Pa	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and fil	ed Form 5768	(election
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly		
	Limits on Lobbying E (The term "expenditures" means an		l <b>.</b> )		(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	O ther exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1c	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	.000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lin	e 1f)				
_	Subtract line 1g from line 1a If zero or less, ente	•		-		
i	Subtract line 1f from line 1c If zero or less, ente			-		
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	1
-	section 4911 tax for this year?					┌ Yes ┌ No
_	4-Voor Av	veraging Period U	Inder Section	F01/b)		
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1
	Calendar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	<b>(e)</b> Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontavable amount					

nedule C (F	orm 990 or 990-E2) 2012		Page 3
Part II-B	Complete if the organization is exempt under section 501(c)(3) and has	NOT	
	filed Form 5768 (election under section 501(h)).		
		(a)	(h)

<i></i>	or each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying		1)	(b)	
activ		Yes	No	Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		Νo		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes			
C	Media advertisements?		Νo		
d	Mailings to members, legislators, or the public?		Νo		
e	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?		Νo		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		559,516	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Yes		2,938	
i	O ther activities?		Νo		
j	Total Add lines 1c through 1i			562,454	
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?		No		
b	If "Yes," enter the amount of any tax incurred under section 4912				
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		Ī		
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		Ī		
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section	n 501(c	(5), o	r section	

			Yes	No
L	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

### Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section Part III-B 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
C	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

### Part IV Supplemental Information

Dues, assessments and similar amounts from members

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier	Return Reference	Explanation
EXPLANATION OF LOBBYING ACTIVITIES		BJC GOVERNMENT RELATIONS DEPARTMENT EXPENSES INCLUDE RESOURCES DEDICATED TO TRACKING LEGISLATION THAT MAY ADVERSELY IMPACT THE FILING ORGANIZATION INDIRECT ALLOCATION OF EXPENSES INCLUDE RELEVANT PORTION OF LOBBYING ACTIVITIES WITH DIRECT CONTACT WITH LEGISLATORS, THEIR STAFFS, GOVERNMENT OFFICIALS OR A LEGISLATIVE BODY

1

DLN: 93493319068763

OMB No 1545-0047

Open to Public Inspection

## **SCHEDULE D**

(Form 990)

Department of the Treasury

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions. Internal Revenue Service

	ne of the organization HEALTH SYSTEM		Emp	loyer identification number
ыс	HEALTH STOTEM		43-1	1617558
Pa	organizations Maintaining Donor Ad organization answered "Yes" to Form 990	), Part IV, line 6.		·
	Takal assarbased after a	(a) Donor advised funds	<u> </u>	(b) Funds and other accounts
•	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
	Aggregate value at end of year			
	Did the organization inform all donors and donor advis funds are the organization's property, subject to the o		onor advi	sed <b>Yes No</b>
	Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the bene conferring impermissible private benefit?			
aı	t III Conservation Easements. Complete if	the organization answered "Yes"	to Form	n 990, Part IV, line 7.
	Purpose(s) of conservation easements held by the org Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space	or education)  Preservation of a		ically important land area d historic structure
	Complete lines 2a through 2d if the organization held easement on the last day of the tax year	a qualified conservation contribution ir	n the form	n of a conservation
				Held at the End of the Year
а	Total number of conservation easements		2a	
)	Total acreage restricted by conservation easements		2b	
	Number of conservation easements on a certified hist	orıc structure ıncluded ın (a)	2c	
ı	Number of conservation easements included in (c) accommodate actions as the structure listed in the National Register	quired after 8/17/06, and not on a	2d	
	Number of conservation easements modified, transfer	red, released, extinguished, or termina	ted by th	ie organization during
	the tax year ►			
	Number of states where property subject to conservat	ion eacement is located be		
	Does the organization have a written policy regarding enforcement of the conservation easements it holds?			violations, and <b>Yes No</b>
	Staff and volunteer hours devoted to monitoring, inspe	ecting, and enforcing conservation ease	ements d	luring the year
	^			
	Amount of expenses incurred in monitoring, inspecting	g, and enforcing conservation easemer	ıts aurıng	g the year
	<b>▶</b> \$			
	Does each conservation easement reported on line 2( and section $170(h)(4)(B)(II)$ ?			☐ Yes ☐ No
	In Part XIII, describe how the organization reports co balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easement	e footnote to the organization's financi		
ır	Organizations Maintaining Collection Complete if the organization answered "	s of Art, Historical Treasures	, or Oth	her Similar Assets.
ı	If the organization elected, as permitted under SFAS: works of art, historical treasures, or other similar assesservice, provide, in Part XIII, the text of the footnote	116 (ASC 958), not to report in its rev ets held for public exhibition, educatior	n, or rese	arch in furtherance of public
)	If the organization elected, as permitted under SFAS tworks of art, historical treasures, or other similar assesservice, provide the following amounts relating to these	ets held for public exhibition, education		
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$
	(ii) Assets included in Form 990, Part X			<b>►</b> \$
	If the organization received or held works of art, historical following amounts required to be reported under SFAS			

Revenues included in Form 990, Part VIII, line 1

**b** Assets included in Form 990, Part X

Par	Organizations Maintaining Co	liections of Art	t, HIS	stori	caıı	reas	ures, or O	tne	r Similar As	ssets (co	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, cl	heck	any of	the fo	llowing that a	re a	significant us	e of its	
а	Public exhibition		d	Γ	Loan	orex	change progr	ams			
b	Scholarly research		e	Г	Othe	r					
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ain ho	w the	v furth	er the	organization	's ex	empt purpose	ın	
	Part XIII						_				
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								ıılar	┌ Yes	□ No
Par	t IV Escrow and Custodial Arrang								es" to Form	<u> </u>	,
	Part IV, line 9, or reported an an										
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other interm	ediary	ford	ontrib	utions	or other ass	ets i	not	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	e follo	wing	able		_				
							_		Aı	mount	
С	Beginning balance						L	1c			
d	Additions during the year						L	1d			
е	Distributions during the year						<u> </u>	1e			
f	Ending balance							1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, lin	ne 217	,						☐ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	e expl	anatı	on has	been	provided in P	art )	KIII		$\sqcap$
Pa	rt V Endowment Funds. Complete										
		(a)Current year	(b	<b>)</b> Prior	year	b (c)	Two years back	(d)	Three years back	(e)Four y	ears back
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
e	Other expenditures for facilities										
	and programs										
f	Administrative expenses							_			
g	End of year balance									<u> </u>	
2	Provide the estimated percentage of the curr	rent year end balan	ice (lir	ne 1g	, colun	nn (a))	held as				
а	Board designated or quasi-endowment ►										
b	Permanent endowment ►										
c	Temporarily restricted endowment ►										
	The percentages in lines 2a, 2b, and 2c show	uld equal 100%									
За	Are there endowment funds not in the posses	ssion of the organiz	zation	that	are hel	d and	administered	d for	the		
	organization by									Yes	No
	(i) unrelated organizations		•			•		•	3a		<del>                                     </del>
ь	(ii) related organizations If "Yes" to 3a(ii), are the related organization							•	-	6b	<u> </u>
4	Describe in Part XIII the intended uses of th					-		-			
Par	t VI Land, Buildings, and Equipme					10.					
	Description of property		•	(a)	Cost or s (inves	other	( <b>b)</b> Cost or ot basis (othe		(c) Accumulated depreciation	( <b>d)</b> Bo	ok value
1a	_and			T			3,924	,587	1	+	3,924,587
b	Buildings		•				22,824		5,268,52		7,555,638
	_easehold improvements						25,189		21,094,37	_	4,094,652
	Equipment						118,374		75,200,50		3,173,643
	Other						196,944		18,272,46		8,671,943
	I. Add lines 1a through 1e (Column (d) must e			ımn (	B), line	10(c)					7,420,463
	the state of the s										

Part VIII Investments—Other Securities. See F	Form 990, Part X, line 12		
(a) Description of security or category	( <b>b)</b> Book value	(c) Metho	d of valuation
(including name of security)		Cost or end-o	f-year market value
(1)Financial derivatives			
(2 )Closely-held equity interests (3 )Other			
(A) PRIVATE EQUITY FUNDS	163,636,878		F
(B) HEDGE FUNDS	394,768,910		F
(C) REAL ESTATE FUNDS	123,934,082		F
(D) OTHER	250,176,017		F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	932,515,887		
Part VIII Investments—Program Related. See		3.	
(a) Description of investment type	(b) Book value	(c) Metho	od of valuation f-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )	0 1 F		
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip			(b) Book value
(a) Descrip			(B) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.	)		
Part X Other Liabilities. See Form 990, Part X			
(a) Description of liability	(b) Book value		
Federal income taxes			
NTEREST RATE SWAPS	107,924,374		
PENSION LIABILITY	546,951,477		
OTHER CURRENT LIAB	1,823,880		
OTHER LONG TERM LIABILITIES	17,840,400		
SELF FUNDED MALPR	160,383,295		
INTEREST PAYABLE	5,545,347		
DEFERRED COMPENSATION PAYABLE	21,866,299		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	862,335,072		
2 Fin 48 (ASC 740) Footnote In Part XIII provide the text		ization's financial state:	ments that reports the

j Par	Reconciliation of Revenue per Audited Financial Statements with Revenue per Retur	<u>n</u>
1	Total revenue, gains, and other support per audited financial statements	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12	
а	Net unrealized gains on investments	
b	Donated services and use of facilities	
c	Recoveries of prior year grants	
d	Other (Describe in Part XIII )	
e	Add lines <b>2a</b> through <b>2d</b>	
3	Subtract line <b>2e</b> from line <b>1</b>	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a	
b	Other (Describe in Part XIII )	
C	Add lines <b>4a</b> and <b>4b</b>	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	
Part	t XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Ret	urn
1	Total expenses and losses per audited financial statements	
2	A mounts included on line 1 but not on Form 990, Part IX, line 25	
а	Donated services and use of facilities	
b	Prior year adjustments	
C	Other losses	
d	Other (Describe in Part XIII )	
e	Add lines 2a through 2d	
3	Subtract line <b>2e</b> from line <b>1</b>	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII )	
C	Add lines <b>4a</b> and <b>4b</b>	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	
Part	t XIII Supplemental Information	
Com	nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines $1a$ and $4$ , Part IV, lines	1b and 2b,

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier Return Reference Explanation

Statement of Activities Outside the United States

 $\blacktriangleright$  Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ See separate instructions.

Part I General Information on Activities Outside the United States. Complete if the organization answered

DLN: 93493319068763 OMB No 1545-0047

2012

Open to Public Inspection

Internal Revenue Service Name of the organization BJC HEALTH SYSTEM

**SCHEDULE F** 

Department of the Treasury

(Form 990)

**Employer identification number** 

43-1617558

	"Yes" to Form 990, Par	rt IV, line 14b	•								
1	For grantmakers. Does the o										
	assistance, the grantees' elig		_		tion criteria used to awa	rd <b>Yes No</b>					
2											
_											
3	Activites per Region (The follow	(b) Number of		1		(f) Total expenditures					
	(a) Region	offices in the region	(c) Number of employees, agents, and independent contractors in region	region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region					
	NORTH AMERICA		_	INVESTMENTS		26,530,000					
	CENTRAL AMERICA/CARIBBEAN			INVESTMENTS		513,063,000					
	CENTRAL AMERICA/CARIBBEAN	1	1	PROGRAM SERVICES	PROGRAM ADMINISTRATIVE EXPENSES RELATED TO ATG ASSURANCE COMPANY LTD INCLUDES EXPENSES INCURRED WHILE CONDUCTING ACTIVITIES OF THIS WHOLLY OWNED CAPTIVE INSURANCE COMPANY ALSO INCLUDES OTHER PROGRAM SERVICES EXPENSES	116,000					
	EUROPE			INVESTMENTS	EXPENSES	134,531,000					
	EUROPE	0	0	PROGRAM SERVICES	PROGRAM SERVICES	142,000					
					EXPENSES INCLUDING MEMBERSHIP DUES FOR HEALTHCARE CLINICAL EXCELLENCE, HEALTHCARE EQUIPMENT AND SUPPLY PURCHASES						
	NORTH AMERICA	0	0		PROGRAM SERVICES EXPENSES INCLUDING HEALTHCARE CLINICAL EQUIPMENT AND SUPPLY PURCHASES	1,220,000					
	EAST ASIA AND THE PACIFIC	0	0	PROGRAM SERVICES	PROGRAM SERVICES EXPENSES INCLUDING HEALTHCARE CLINICAL EQUIPMENT AND SUPPLY PURCHASES	3,000					
	MIDDLE EAST AND NORTH AFRICA - ALGERIA, BAHRAIN, DJIBOUTI, EGYPT,			PROGRAM SERVICES	PROGRAM SERVICES EXPENSES INCLUDING HEALTHCARE CLINICAL EQUIPMENT AND SUPPLY PURCHASES	8,000					
	Sub-total	1	1			675,613,000					
ь	Total from continuation sheets to Part I	0	0			0					
	l de la companya de										

Part I	<b>Grants</b> Part IV,	and Other As line 15, for any	sistance to Organ y recipient who rece	izations or Entiti ived more than \$5,	<b>es Outside the Ur</b> 000. Part II can be	nited States. Comp duplicated if addition	olete if the organizational space is needed	tion answered "Yes' l.	' to Form 990,
	Name of anization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
_									
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2 Er ta	iter total nu x-exempt b	mber of recipie y the IRS, or fo	ent organizations list or which the grantee	ed above that are in or counsel has pro	recognized as charit ovided a section 501	ties by the foreign c 1(c)(3) equivalency	ountry, recognized letter	as 	
3 Er	nter total nu	mber of other	organizations or ent	cities					
								Schedule F	(Form 990) 2012

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
		+	1		,		1
		+ +		'	+		+
		+		'	+		+
		+	<u> </u>		<del>                                     </del>		+
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			<del> </del>		<u> </u>	<del> </del>	
						1	

# Part IV Foreign Forms

1	organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	<b>~</b>	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organizationmay be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Г	Yes	굣	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	굣	Yes	Γ	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Г	Yes	<u>~</u>	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	I✓	Yes	Г	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Γ	Yes	<u>~</u>	Νo

Schedule F (Form 990) 2012

Part V	Supplementa	al Information
Part v	Supplementa	ai intormatio

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Identifier	ReturnReference	Explanation

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I

(Form 990)

DLN: 93493319068763

OMB No 1545-0047

### **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Open to Public Department of the Treasury Attach to Form 990 Inspection Internal Revenue Service Name of the organization Employer identification number BJC HEALTH SYSTEM 43-1617558 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and √ Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of (a) Name and address of **(b)** EIN (d) A mount of cash (c) IRC Code (e) A mount of non-(g) Description of (h) Purpose of grant valuation non-cash assistance or assistance organization section grant cash or government if applicable assistance (book, FMV, appraisal, other) See Additional Data Table Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . . 26 Enter total number of other organizations listed in the line 1 table . . . . . . . . . . . . . . . .

	,			
Part III	Grants and Other Assistance to Individuals in the United States	. Complete if the organization and	swered "Yes" to Form 990,	Part IV, line 22.
	Part III can be duplicated if additional space is needed.		ŕ	•

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	,	SCHEDULE I, PART I, LINE 2 DURING 2012, BJC HEALTH SYSTEM AND AFFILIATES MADE GRANTS TO OTHER SECTION 501(C)(3) PUBLIC CHARITIES OR SOCIAL WELFARE ORGANIZATIONS FOR GENERAL OPERATIONS AND TO BE USED IN FULFILLING THE EXEMPT PURPOSE OF THE GRANTEE CHARITABLE ORGANIZATION WHILE IMMEDIATE OVERSIGHT OF THE CHARITY IS NOT CONSIDERED NECESSARY, GRANT MATERIALS PROVIDE STRICT GUIDELINES FOR USE OF ALL GRANTS OR AWARDS AS WELL AS RECOVERY OF GRANT MONIES NOT USED FOR STATED PURPOSES

Software ID:

**Software Version:** 

**EIN:** 43-1617558

Name: BJC HEALTH SYSTEM

### Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	(h) Purpose of grant or assistance
A MILLION STARS INC110 NORTH JEFFERSON ST LOUIS,MO 63103	20-4768985	501C(3)	22,500				SPONSORSHIP OF CHRISTIAN HOSPITAL AUXILIARY'S CHARITY BALL
AMERICAN HEART ASSOCIATION460 N LINDBERGH BLVD ST LOUIS,MO 63141	13-5613797	501C(3)	35,000				SUPPORT RESEARCH OF HEART DISEASES

**Return to Form** 

### Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICORP OF ST LOUIS 1315 ANN AVENUE ST LOUIS,MO 63104	43-1873533	501C(3)	12,500				SERVE THEIR MEMBERS BY CREATING JOBS AND PROVIDING PATHWAYS TO OPPORTUNITY FOR YOUNG PEOPLE ENTERING THE WORKFORCE
ANNIE'S HOPE1333 W LOCKWOOD SUITE 104 ST LOUIS,MO 63122	43-1801433	501C(3)	12,500				SUPPORT SERVICES FOR CHILDREN, TEENS AND THEIR FAMILIES

### Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	( <b>h)</b> Purpose of grant or assistance
ARTHRITIS FOUNDATION 9433 OLIVE BLVD ST LOUIS,MO 631323132	26-4639209	501C(3)	6,000				SUPPORT FOR RESEARCH FOR ARTHRITIS
BARNES JEWISH HOSPITAL 1001 HIGHLANDS PLAZA DR WEST SUITE 140 ST LOUIS,MO 631101337	23-7309937	501C(3)	17,500				SUPPORT FOR HEALTHCARE NEEDS FOR BARNES-JEWISH HOSPITAL

### Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	( <b>h)</b> Purpose of grant or assistance
BOONE COUNTYC/O CJ DYKHOUSE BOONE COUNTY COUNSELOR COLUMBIA,MO 65201	43-1279063	501C(3)	1,000,000				FIELD OF DREAMS TRIBUTE
BOONE HOSPITAL FOUNDATION1600 EAST BROADWAY BOX 88 COLUMBIA,MO 65201	03-0477306	501C(3)	7,030				SUPPORT COMMUNITY PROGRAMS WITHIN BOONE CO

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHRISTIAN HOSPITAL BREAST CENTER11333 DUNN RD ST LOUIS,MO 63136	43-6057893	501C(3)	5,800				SUPPORT FOR HEALTHCARE NEEDS FOR CHRISTIAN HOSPITAL
FAIR ST LOUIS FOUNDATION301 PROSPECT AVENUE ST LOUIS,MO 63110	43-1218720	501C(3)	15,000				SUPPORT FOR THE COMMUNITY PROGRAMS

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FOOD OUTREACH INC3117 OLIVE STREET ST LOUIS,MO 63103	43-1492878	501C(3)	7,500				SUPPORT COMMUNITY FOOD OUTREACH
JUVENILE DIABETES RESEARCH FOUNDATION 50 CRESTWOOD EXECUTIVE CENTER ST LOUIS,MO 63126	23-1907729	501C(3)	10,000				SUPPORT RESEARCH OF JUVENILE DIABETES

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MISSOURI NURSES ASSOCIATIONPO BOX 105228 JEFFERSON CITY,MO 65110	44-0357675	501C(3)	10,000				SUPPORT THE CONTINUED GROWTH AND DEVELOPMENT OF NURSING IN MO
NATIONAL MUSCULAR SCLEROSIS SOCIETY1867 LACKLAND HILL PARKWAY ST LOUIS,MO 63146	13-5661935	501C(3)	25,000				SUPPORT RESEARCH OF MUSCULAR SCLEROSIS

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGIONAL UNION CONSTRUCTION CENTER 6439 PLYMOUTH AVE ST LOUIS,MO 63133	20-5160448	501C(3)	10,000				SUPPORT OF EMERGING MINORITY AND WOMEN OWNING UNION CONSTRUCTION FIRMS
ST LOUIS ART MUSEUM FOUNDATIONDELMAR BLVD ST LOUIS,MO 631101380	43-1374479	501C(3)	13,000				SUPPORT OF PRESERVES A LEGACY OF ARTISTIC ACHIEVEMENT

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ST LOUIS CHILDREN'S HOSPITAL FOUNDATION ONE CHILDRENS PLACE ST LOUIS,MO 63110	43-1626863	501C(3)	12,500				SUPPORT FOR HEALTHCARE NEEDS FOR ST LOUIS CHILDREN'S HOSPITAL
ST LOUIS COMMUNITY COLLEGE5600 OAKLAND AVENUE ST LOUIS,MO 63110	43-1374500	501C(3)	5,900				SUPPORT OF POSTSECONDARY EDUCATION

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ST LOUIS MDSC308 NORTH 21ST STREET ST LOUIS,MO 63103	43-1646222	501C(3)	10,000				SUPPORT FOR THE ST LOUIS MINORITY SUPPLIER DEV
ST LOUIS CRISIS NURSERY 6150 OAKLAND ST LOUIS,MO 63139	43-1410297	501C(3)	6,000				SUPPORT FOR CHILDRENS ADVOCACY

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	( <b>h)</b> Purpose of grant or assistance
TEACH FOR AMERICA INC 1204 WASHINGTON SUITE 300 ST LOUIS,MO 63103	13-3541913	501C(3)	10,000				SUPPORT EDUCATION FOR CHILDREN FACED WITH POVERTY
UCP HEARTLAND13975 MANCHESTER ROAD MANCHESTER,MO 63011	44-0579903	501C(3)	12,500				SUPPORT PROGRAMS FOR CEREBRAL PALSY

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MISSOURI ST LOUIS308 WOODS HALL ST LOUIS,MO 63121	43-6003859	501C(3)	12,500				SUPPORT SCHOOL OF NURSING PROGRAMS FOR EDUCATION
URBAN LEAGUE OF METROPOLITAN ST LOUIS 3701 GRANDEL SQUARE ST LOUIS,MO 63108	43-0653605	501C(3)	17,500				SUPPORT COMMUNITY HEALTH

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WASHINGTON UNIVERSITY 660 S EUCLID AVENUR BOX 8100 ST LOUIS,MO 63110	43-0653611	501C(3)	125,833				SUPPORT PROGRAMS OF THE COMMUNITY FOR PEOPLE AFFECTED BY CANCER
WEBSTER UNIVERSITY470 E LOCKWOOD AVE ST LOUIS,MO 631193194	43-0662529	501C(3)	10,000				SUPPORT SCHOOL OF NURSING PROGRAMS FOR EDUCATION

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DLN: 93493319068763

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Part IV, question 23.

**Compensation Information** 

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization BJC HEALTH SYSTEM

**Employer identification number** 

43-1617558

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the approplate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions  Payments for business use of personal residence			
	Tax idemnification and gross-up payments  [ Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	▼ Compensation committee     ▼ Written employment contract     ▼ Written employment contract			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations  A pproval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III			NI -
•		8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensati			SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990
(1)BJC HEALTH SYS GROUP RETURN SEE SCHEDULE O	(i) (ii)	7,551,727 0	9,413,401 0	456,205 0	1,224,927 0	353,642 0	18,999,902	<b>4</b> ,531,958 0
(2)BJC HEALTH SYS GROUP RETURN SEE SCHEDULE O	(i) (ii)	948,018 0	499,635 0	12,483 0	152,258 0	75,370 0	1,687,76 <b>4</b> 0	91,000 0
(3)BJC HEALTH SYS GROUP RETURN SEE SCHEDULE O	(i) (ii)	3,195,619 0	585,764 0	148,541 0	29,971 0	101,633 0	<b>4</b> ,061,528 0	0
(4)BJC HEALTH SYS GROUP RETURN SEE SCHEDULE O	(i) (ii)	889,095 0	13,472 0	0	23,855 0	66,160 0	992,582 0	0

Schedule J (Form 990) 2012

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Also complete this part for any a	so complete this part for any additional information								
Identifier	Return Reference	Explanation							
	PART I, LINE 1A	PURSUANT TO TREASURY REG SECTION 1 6033-2(D)(5), BJC HEALTH SYSTEM HAS ELECTED TO REPORT INFORMATION ABOUT CONTRIBUTIONS, GIFTS & GRANTS, COMPENSATION AND OTHER INFORMATION ABOUT OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES, FORMER EMPLOYEES, CERTAIN OTHER HIGHLY PAID EMPLOYEES, CERTAIN PROFESSIONAL CONTRACTORS AND CERTAIN OTHER CONTRACTORS ON A CONSOLIDATED BASIS FOR ALL OF THE MEMBERS OF THE GROUP, INCLUDING THE PARENT ORGANIZATION, ON THE GROUP RETURN OF BJC HEALTH SYSTEM GROUP, EIN 75-3052953							
	PART I, LINE 4B	PURSUANT TO TREASURY REG SECTION 1 6033-2(D)(5), BJC HEALTH SYSTEM HAS ELECTED TO REPORT INFORMATION ABOUT CONTRIBUTIONS, GIFTS & GRANTS, COMPENSATION AND OTHER INFORMATION ABOUT OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES, FORMER EMPLOYEES, CERTAIN OTHER HIGHLY PAID EMPLOYEES, CERTAIN PROFESSIONAL CONTRACTORS AND CERTAIN OTHER CONTRACTORS ON A CONSOLIDATED BASIS FOR ALL OF THE MEMBERS OF THE GROUP, INCLUDING THE PARENT ORGANIZATION, ON THE GROUP RETURN OF BJC HEALTH SYSTEM GROUP, EIN 75-3052953							
	PART I, LINE 7	DURING 2012 THE ORGANIZATION PROVIDED INCENTIVE PAYMENTS THAT ARE CALCULATED USING A PERCENT OF BASE PAY AFTER CERTAIN PERFORMANCE AND OPERATING GOALS ARE MET THE AMOUNT OF INCENTIVE PAYMENTS DO NOT ACCRUE TO THE BENEFIT OF THE INDIVIDUALS UNTIL AFTER THE FINANCIAL RESULTS HAVE BEEN DETERMINED FOR THE CALENDAR YEAR							

Schedule J (Form 990) 2012

DLN: 93493319068763

Open to Public

Inspection

OMB No 1545-0047

**Schedule K** (Form 990)

**Supplemental Information on Tax Exempt Bonds** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

> explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service Name of the organization

**BJC HEALTH SYSTEM** 

Employer identification number

43-1617558

Dout T	Pand Tacuas			

P	art I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(1	<b>f)</b> Descriptio	on of purpose	(g) Defeased		beha	On alf of uer		Pool ncing
										Yes	No	Yes	No	Yes	No
A	HEALTH & EDUC FACILITIES AUTHORITY STATE OF MISSOURI	43-1178966	60635RJF5	07-24-2003	224,6!			D CAPITAL ENDITURES	- SEE BELO	w	x		x		х
В	HEALTH & EDUC FACILITIES AUTHORITY STATE OF MISSOURI	43-1178966	60635RR53	04-07-2005	161,5			D CAPITAL ENDITURES	- SEE BELO	w	х		х		Х
С	HEALTH & EDUC FACILITIES AUTHORITY STATE OF MISSOURI	43-1178966	60635R2K2	04-22-2008	368,5	/ S. OOO T		UND PRIOR ITAL EXP -	BONDS & SEE BELOW		х		x		Х
D	HEALTH & EDUC FACILITIES AUTHORITY STATE OF MISSOURI	43-1178966	NONEAVAIL	12-01-2011	200,00			D CAPITAL ENDITURES	- SEE BELO	w	х		х		Х
Pa	Part II Proceeds														
					\	В		С				D			
1	Amount of bonds retired														
	A mount of bonds legally defea	sea 													
3				2	230,362,679 165,028,282		369,074,888			200,000,000					
4	·			6,801,104 6,801,104											
5	Capitalized interest from proce				276,975 1,113,773										
6	Proceeds in refunding escrows				'	98,789,112 98,789,112			243,57						
7	Issuance costs from proceeds					1,705,000 1,599,001									
8	Credit enhancement from proc  Working capital expenditures f				55,000 55,000		<u>'</u>								
9	Capital expenditures from proc														
10	Other spent proceeds				2	28,770,6	629		3,497,793	124,788,176				200,	000,000
11	Other unspent proceeds														
12 13					20	 0 5	2007		2008			2011			
13			Yes	No		Yes	No No	Yes	T N		Yes	2011	No		
14	14 Were the bonds issued as part of a current refunding issue?		1.03	X			X	X	†	+	103	$\top$	X		
15					X	$\dashv$	Х		-	<del>                                     </del>	$\overline{}$		$\dashv$	X	
16				Х	,		X		X	+	·	X	+	.,	
17				X			Х		X			X			
Pa	Private Business U	se			ı	<u> </u>					1	<u> </u>			
						Ą		E	3		С			D	
					1 1/2	I			N -	V	1 -		· · · ·	T	

#### financed property? For Paperwork Reduction Act Notice, see the Instructions for Form 990.

property financed by tax-exempt bonds?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

No

Yes

No

Χ

Χ

Yes

Χ

No

Χ

Yes

Χ

Yes

No

Χ

Part Private Business Use (Continued) D В C Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Х Х Χ Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed Х Х Χ Х property? Are there any research agreements that may result in private business use of bond-Х Χ Х Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0% 0% 0 00000% 0% other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 0 00000% 0 00000% 0 00000% 0 00000% 501(c)(3) organization, or a state or local government Total of lines 4 and 5 0% 0 00000% 0% 0% Does the bond issue meet the private security or payment test? 7 Х Х Χ Χ Has there been a sale or disposition of any of the bond financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Х Χ Χ Х issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of % % % % If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Х Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage В С D Α Yes Yes No No No Yes Yes No Has the issuer filed Form 8038-T? 1 Χ Χ Χ Х If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Χ Exception to rebate? b Χ Х Χ No rebate due? Χ c Χ Χ If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ Χ into a qualified hedge with respect to the bond issue? SEE BELOW SEE BELOW Name of provider Term of hedge 26 400000000000 26 4000000000000 29 400000000000 C Was the hedge superintegrated? d Χ Χ Χ Was a hedge terminated? Χ Χ Χ

and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

Par	t IV Arbitrage (Continued)								
			A		В		С		
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		Х		X		×
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		Х		x		×
7	Has the organization established written procedures to monitor the requirements of section 148?	Х		×		x		x	
Do	The Procedures To Undertake Corrective Action		•						

20	Procedures 10 Undertake Corrective Action								
		A		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified								
	and corrected through the voluntary closing agreement program if	X		X		X		X	

Part VI Supplemental Info	ormation. Complete this part to	provide additional information for responses to questions on Schedule K (see instructions).
Identifier	Return Reference	Explanation
SCHEDULE K PART I, COLUMN (F)		SERIES 2003 BONDS WERE ISSUED ON JULY 24, 2003 AT A FIXED RATE WITH PROCEEDS OF \$221M USED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS FOLLOWING CUSIPS WERE USED FOR THIS BOND ISSUE 60635RD20, 60635RJG3, 60635RJF5, 60635RJD0, 60635RJB4 SERIES 2005A BONDS WERE ISSUED ON APRIL 7, 2005 AT A FIXED RATE WITH PROCEEDS OF \$84 5M USED TO REFUND SERIES 1993 A & B BONDS FOLLOWING CUSIPS WERE USED FOR THIS BOND ISSUE 60635RR66, 60635RR74, 60635RS32, 60635RR33, 60635RR58, 60635RS24, 60635RR82 SERIES 2005B BONDS WERE ISSUED ON APRIL 7, 2005 AT A VARIABLE RATE WITH PROCEEDS OF \$73 4M USED IN PART TO REFUND SERIES 1986 BONDS AND TO FINANCE, IN PART, THE CONSTRUCTION OF PROGRESS WEST HEALTHCARE CENTER, A 72 BED COMMUNITY HOSPITAL IN O'FALLON, MISSOURI FOLLOWING CUSIP WAS USED FOR THIS BOND ISSUE 60635RS99 SERIES 2008 BONDS WERE ISSUED ON APRIL 22, 2008 AT A VARIABLE RATE WITH PROCEEDS OF \$368 6M USED IN PART TO REFUND SERIES 2006 BONDS (ISSUED ON APRIL 4, 2006) AND TO FINANCE, IN PART, CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS FOLLOWING CUSIPS WERE USED FOR THIS BOND ISSUE 60635R253, 60635R2631, 60635R2H9, 60635R2K2 SERIES 2011A BONDS WERE ISSUED ON DECEMBER 1, 2011 AT A VARIABLE RATE WITH PROCEEDS OF \$100M USED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS
PART I, LINE 14		SERIES 2008A-C BONDS WERE RETIRED IN THE AMOUNT OF 243,575,000 SERIES 2008D-E BONDS WERE ISSUED AS PART OF A CURRENT REFUNDING
PART II LINE 16		FOR EACH BOND ISSUE, THE FINAL ALLOCATION OF BOND PROCEEDS HAVE BEEN MADE BASED UPON THE ACTUAL SPENT RECORDS OF EACH PROJECT THESE SUPPORTING RECORDS ARE MAINTAINED AT THE CORPORATE OFFICES OF THE ORGANIZATION
PART III, LINES 2 AND 3		ALTHOUGH THE BOND-FINANCED PROPERTIES HAVE LEASE AGREEMENTS AND MANAGEMENT CONTRACTS THAT MAY RESULT IN PRIVATE BUSINESS USE, THE ORGANIZATION ROUTINELY REVIEWS THESE AGREEMENTS TO ENSURE THE SAFE HARBOR RULES HAVE BEEN MET OR THE CONTRACT PERTAINS TO SPACE THAT IS NOT FINANCED WITH BOND PROCEEDS THE ORGANIZATION ROUTINELY ENGAGES BOTH INTERNAL AND EXTERNAL LEGAL COUNSEL TO REVIEW MANAGEMENT OR SERVICE CONTRACTS AND RESEARCH AGREEMENTS RELATING TO BOND-FINANCED PROPERTIES TO ENSURE POST ISSUANCE COMPLIANCE OF ITS BOND LIABILITIES
PART IV, LINES 3A-E		THE ORGANIZATION ENTERED INTO A QUALIFIED HEDGE RELATED TO SERIES 2008 A-E BONDS THE SERIES A-C HEDGES MATURE ON 5/15/2038 AT JP MORGAN THESE CARRY A FLOATING/FIXED RATE WHERE BJC PAYS 3 551% AND RECEIVES 68% OF ONE MONTH LIBOR THE HEDGE RELATED TO THE SERIES D-E PORTIONS OF THE 2008 BOND ISSUE ARE HELD AT BANK OF AMERICA AND MERRILL LYNCH EACH OF THESE MATURE ON 5/15/2038 AND CARRY VARIOUS FLOATING/FIXED RATES FOR 2008D SERIES HEDGE, BJC PAYS 3 482% AND RECEIVES 68% OF ONE MONTH LIBOR, AND FOR 2008E SERIES HEDGE, BJC PAYS 3 497% AND RECEIVES 68% OF THREE MONTH LIBOR THE ORGANIZATION ENTERED

RECEIVES 68% OF THREE MONTH LIBOR

INTO A QUALIFIED HEDGE RELATED TO THE SERIES 2011A BOND THE SERIES 2011A HEDGE MATURES ON 5/15/2041 AT BARCLAYS THIS CARRIES A FLOATING/FIXED RATE WHERE BJC PAYS 1 84% AND

efile GRAPHIC print - DO NOT PROCESS

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493319068763

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047
2012
Open to Public

Inspection

Name of the organization BJC HEALTH SYSTEM	Employer identific	cation number
Be III EIII 3131EII	43-1617558	

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	THE ORGANIZATION PREPARES DRAFT COPIES OF FORM 990 AND ATTACHEMENTS FOR REVIEW BY MEMBERS OF MANAGEMENT THESE DRAFT COPIES HAVE BEEN REVIEWED BY A INDEPENDENT ACCOUNTING FIRM AFTER RESOLVING ANY OPEN ITEMS, THE FINAL DRAFT RETURNS ARE MADE AVAILABLE TO THE BOARD AND TO TWO BOARD COMMITTEES FOR THEIR REVIEW QUESTIONS AND COMMENTS THAT ARISE FROM THE COMMITTEES OR INDIVIDUAL BOARD MEMBER REVIEWS ARE ADDRESSED IN ADVANCE OF SUBMISSION TO THE APPROPRIATE TAXING AUTHORITIES

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	THE ORGANIZATION REGULARLY AND CONSISTENTLY MONITORS COMPLIANCE WITH THE POLICY BY ISSUING ANNUALLY A CONFLICT OF INTEREST QUESTIONNAIRE REMINDING COVERED INDIVIDUALS OF THEIR OBLIGATIONS TO DISCLOSE POTENTIAL CONFLICTS AND REQUESTING THAT THEY COMPLETE A CONFLICTS OF INTEREST QUESTIONNAIRE THE QUESTIONNAIRE REQUIRES THE DISCLOSURE OF CONFLICTS AND AN ATTESTATION TO THEIR CONTINUING OBLIGATION TO DISCLOSE SAID CONFLICTS SHOULD THE NEED ARISE. THE RESULTS OF THE CONFLICT OF INTEREST QUESTIONNAIRE ARE REVIEWED BY A CENTRALIZED COMPLIANCE DEPARTMENT AND APPROPRIATE ACTION TAKEN AS NECESSARY SHOULD THE ORGANIZATION BECOME AWARE OF A CONFLICT NOT PREVIOUSLY REPORTED, ITS GENERAL COUNSEL WOULD INVESTIGATE THE ISSUE AND RESPOND IN ACCORDANCE WITH THE POLICY

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION AND BENEFIT AMOUNTS OF THE ORGANIZATION'S OFFICERS AND TOP MANAGEMENT OFFICIALS ARE DETERMINED BY AN INDEPENDENT COMMITTEE OF THE BOARD OF DIRECTORS OF BJC HEALTH SYSTEM THIS COMMITTEE IS COMPRISED OF INDEPENDENT PERSONS AND USES COMPENSATION CONSULTING STUDIES AND BENCHMARKING DATA PROVIDED BY AN INDEPENDENT MANAGEMENT CONSULTANT TO ESTABLISH COMPENSATION AMOUNTS AND GUIDELINES THE PROCESS INCLUDES A VALIDATION OF JOB DESCRIPTIONS AS WELL AS REPORTING ALL FORMS OF COMPENSATION THE CONSULTANT USES SURVEY DATA TO DETERMINE MARKET RATES OF BASE SALARY AND OTHER SHORT AND LONG TERM INCENTIVES FOR THE BJC HEALTH SYSTEM CEO AND OTHER SENIOR EXECUTIVES THE COMMITTEE REVIEWS, APPROVES, AND SUBSEQUENTLY RECONCILES EXECUTIVE COMPENSATION AS WELL AS DELIBERATES ON THE RESONABLENESS OF THE DATA THIS REVIEW IS DOCUMENTED IN THE MINUTES OF THE BOARD COMMITTEE MEETINGS

Identifier	Return Reference	Explanation
	· ' '	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, FINANCIAL STATEMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE FOR INSPECTION BY THE GENERAL PUBLIC UPON REQUEST AT THE ADMINISTRATIVE OFFICES

Identifier	Return Reference	Explanation
	FORM 990, PART VII AND SCHEDULE B	PURSUANT TO TREASURY REG SECTION 1 6033-2(D)(5), BJC HEALTH SYSTEM HAS ELECTED TO REPORT INFORMATION ABOUT CONTRIBUTIONS, GIFTS & GRANTS, COMPENSATION & OTHER INFORMATION ABOUT OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES, FORMER EMPLOYEES, CERTAIN OTHER HIGHLY PAID EMPLOYEES, CERTAIN PROFESSIONAL CONTRACTORS & CERTAIN OTHER CONTRACTORS ON A CONSOLIDATED BASIS FOR ALL OF THE MEMBERS OF THE GROUP, INCLUDING THE PARENT ORGANIZATION, ON THE BJC HEALTH SYSTEM GROUP RETURN EIN 75-3052953

Identifier	Return Reference	Explanation
	FORM 990, PART VIII, LINE 7	GAIN OR LOSS FROM SALES OF ASSETS OTHER THAN INVENTORY REFLECTS THE NET GAIN ON INVESTEMENT EARNINGS AS REPORTED TO BJC ON BROKERAGE STATEMENTS LINE ITEM DETAIL IS NOT PROVIDED IN THE FORMAT REQUESTED

Identifier	Return Reference	Explanation
	PART X BALANCE SHEET	AT THE BEGINNING OF 2012, A THOROUGH ANALYSIS WAS PERFORMED TO IDENTIFY WAYS TO IMPROVE EFFICIENCY WITHIN VARIOUS SHARED SERVICE FUNCTIONS AS PART OF THIS ANALYSIS, THE BJC ACCOUNTING AND INVESTMENT/TREASURY DEPARTMENTS REVIEWED EXISTING REPORTING FUNCTIONS REGARDING OPERATING INVESTMENT CASH AND TAX EXEMPT BOND LIABILITY BALANCES MANAGEMENT CONCLUDED THAT SIGNIFICANT EFFICIENCIES COULD BE REALIZED BY CENTRALIZING VARIOUS BALANCE SHEET ACCOUNTS COMPRISING THE BJC ACCOUNTING GENERAL LEDGER BASED ON THIS CONCLUSION, INVESTMENT CASH ASSETS AND TAX EXEMPT BOND LIABILITY BALANCES OF AFFILIATE HOSPITAL/SERVICES ORGANIZATION ACCOUNTS WERE TRANSFERRED TO THE BJC SHARED SERVICES ACCOUNTING GENERAL LEDGER

ldentifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 9	TRANSFERS TO/FROM BJC ENTITIES 1,375,860,044 INCREASE PENSION LIAB PER ACTUARIAL REPORTS -76,724,625 INTEREST RATE SWAP GAIN/LOSS 404,544

#### DLN: 93493319068763

OMB No 1545-0047

Open to Public Inspection

**Employer identification number** 

# **SCHEDULE R** (Form 990)

Department of the Treasury

Internal Revenue Service

45-4578306

**Related Organizations and Unrelated Partnerships** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Name of the organization BJC HEALTH SYSTEM

43-1617558

Part 1 Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)									
(a) Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity				
(1) PHYSICIAN GROUPS LC 670 MASON RIDGE CTR DR ST LOUIS, MO 63141 43-1681957	PROFESSIONAL & BILLING SVCS	МО	139,809,780	14,267,434	BJC HEALTH SYSTEM				
(2) MYHEALTHFOLDERS LLC 4901 FOREST PARK AVE ST LOUIS, MO 63108 43-1617558	HEALTH AWARENESS COMMUNICATIONS	МО			BJC HEALTH SYSTEM				
(3) BJC HEALTHCARE ACO LLC 670 MASON RIDGE CTR DR ST LOUIS, MO 63141 45-4480491	HEALTH CARE SERVICES	МО			BJC HEALTH SYSTEM				
(4) BMCA PRIVATE EQUITY LLC 4901 FOREST PARK AVE ST LOUIS, MO 63108 45-4578054	INVESTMENT HOLDINGS	МО			BJC HEALTH SYSTEM				
(5) BMCA GROWTH LLC 4901 FOREST PARK AVE ST LOUIS, MO 63108 45-4577941	INVESTMENT HOLDINGS	мо			BJC HEALTH SYSTEM				
(6) BMCA INCOME LLC 4901 FOREST PARK AVE ST LOUIS, MO 63108	INVESTMENT HOLDINGS	МО			BJC HEALTH SYSTEM				

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	(13) co ent	512(b) entrolled
						Yes	No
See Additional Data Table							

Schedule R (Form 990) 2012													Page <b>2</b>
Part III Identification of Related Org because it had one or more related						iization an	swered "	Yes" to	o Forn	n 990, Pari	i IV, l	line 3	34
( <b>a)</b> Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	r entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-yea assets	<b>(h</b> Disprop r allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Genera mana partn	al or ging	<b>(k)</b> Percentage ownership
(1) TWIN RIVERS MRI LLC		HEALTH SERVICES	IL	N/A	,			Yes	No		Yes	No	
ONE MEMORIAL DRIVE ALTON, IL 62002 37-1400120		HEALTH SERVICES		IN/A									
(2) THE HEART CARE INSTITUTE LLC  1020 NORTH MASON ROAD ST LOUIS, MO 63141 43-1870517		MEDICAL SERVICES	МО	N/A									
(3) GAMMA KNIFE CENTER AT BARNES JEWISH HOSP LLC		OUTPATIENT CARE SERVICES	МО	N/A									
216 SOUTH KINGSHIGHWAY ST LOUIS, MO 63110 43-1846941													
(4) SURGERY CENTER OF FARMINGTON LLC		MEDICAL SERVICES	МО	N/A									
400 PARKLAND DRIVE FARMINGTON, MO 63640 43-1811835													
(5) CHILDREN'S DISCOVERY INSTITUTE LLC 4901 FOREST PARK AVE ST LOUIS, MO 63108		SEARCH FOR CURES OF PEDIATRIC DISEASES	МО	N/A									
Part IV Identification of Related Org								nswer	ed "Ye	es" to Form	990,	, Par	t IV,
<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(d) Direct control entity	(e) Type of en (C corp, corp, or trust)	S Incon	total Shar ne o	(g) e of end f-year assets		<b>(h)</b> Percentage ownership	Section (b) cont	(i) on 512 )(13) trolled itity?	No_

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end- of-year assets	<b>(h)</b> Percentage ownership	(i) Section 512 (b)(13) controlled entity?		
								Yes	No	
See Additional Data Table									<u> </u>	
									+	1 1
										4
										1
										1
								<u> </u>		
							Schedul	e R (Form 9	90) 20	J12

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
<b>1</b> D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related	ed organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	Yes	
b	Gift, grant, or capital contribution to related organization(s)				1b	Yes	
C	Gift, grant, or capital contribution from related organization(s)				<b>1</b> c	Yes	
d	Loans or loan guarantees to or for related organization(s)				1d	Yes	
е	Loans or loan guarantees by related organization(s)				1e	Yes	
f	Dividends from related organization(s)				1f		No
g	Sale of assets to related organization(s)				1g	Yes	
h	Purchase of assets from related organization(s)				1h	Yes	
i	Exchange of assets with related organization(s)				<b>1</b> i	Yes	
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes	
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes	
1	Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
0	Sharing of paid employees with related organization(s)				10	Yes	
р	Reimbursement paid to related organization(s) for expenses				1p	Yes	
q	Reimbursement paid by related organization(s) for expenses				1q	Yes	
r	Other transfer of cash or property to related organization(s)				1r	Yes	
s	Other transfer of cash or property from related organization(s)				1s	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this						
	(a) Name of other organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amo	unt II	nvolved	l
ee A	dditional Data Table						

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

Software ID: Software Version:

Return Reference

**EIN:** 43-1617558

Name: BJC HEALTH SYSTEM

Schedule R (Form 990) 2012

Identifier

Page **5** 

# Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Form 990, Schedule R, Part I - Identification of Disregarded Entities (c) (e) (a) (b) Legal Domicile (f) End-of-year Name, address, and EIN of disregarded entity Primary Activity (State Total income Direct Controlling assets or Foreign Entity Country) PHYSICIAN GROUPS LC PROFESSIONAL & BILLING МΟ 14.267.434 BJC HEALTH SYSTEM 139,809,780 670 MASON RIDGE CTR DR SVCS ST LOUIS, MO 63141 43-1681957 BJC HEALTH SYSTEM MYHEALTHFOLDERS LLC **HEALTH AWARENESS** ΜO 4901 FOREST PARK AVE COMMUNICATIONS **ST LOUIS, MO 63108** 43-1617558 BJC HEALTHCARE ACO LLC HEALTH CARE SERVICES МО BJC HEALTH SYSTEM 670 MASON RIDGE CTR DR ST LOUIS, MO 63141 45-4480491 BMCA PRIVATE EQUITY LLC INVESTMENT HOLDINGS МΟ BJC HEALTH SYSTEM 4901 FOREST PARK AVE ST LOUIS, MO 63108 45-4578054 **BMCA GROWTH LLC** INVESTMENT HOLDINGS МО BJC HEALTH SYSTEM 4901 FOREST PARK AVE ST LOUIS, MO 63108 45-4577941 BMCA INCOME LLC INVESTMENT HOLDINGS МΟ BJC HEALTH SYSTEM 4901 FOREST PARK AVE ST LOUIS, MO 63108 45-4578306

**Explanation** 

Form 990, Schedule R, Part IV - Identifi	cation of Related Orga	anizations Taxa	ble as a Corpo	ration or	Trust			_	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f)	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512(b)(control entity	on (13) lled
ATG ASSURANCE COMPANY LTD	INSURANCE	Cl	BJC HEALTH SYSTEM	С	133,831	14,338,543	100 000 %	Yes	
PO BOX 1109 GRAND CAYMAN CAYMAN ISLANDS									
CJ 98-0599167									
PF SERVICES INC	MANAGEMENT SERVICES		CHRISTIAN HEALTH	С	13	93,206	100 000 %	Yes	
11155 DUNN ROAD ST LOUIS, MO 63136 43-1237767		МО	SERVICES DEV CORP						
MB MEDICAL SERVICES INC 3015 N BALLAS ROAD	HEALTHCARE SERVICES	МО	MISSOURI BAPTIST MEDICAL CENTER	С	2	18,262	100 000 %	Yes	
ST LOUIS, MO 63131 43-1437404									
MISSOURI BAPTIST HOME HEALTH CARE INC	INACTIVE	MO	MB MEDICAL SERVICES INC	С			100 000 %	Yes	
3015 N BALLAS ROAD ST LOUIS, MO 63131 43-1460430		МО							
MB PHARMACY INC  3015 N BALLAS ROAD ST LOUIS, MO 63131 43-1640730	INACTIVE	МО	MB MEDICAL SERVICES INC	С			100 000 %	Yes	
ST PETERS MED OFFICE BLDG A CONDO ASSN INC	CONDOMINIUM ASSOCIATION	мо	BARNES- JEWISH ST PETERS HOSPITAL	Т	321,172	291,024	95 110 %	Yes	
1040 N MASON SUITE 109 ST LOUIS, MO 63141 43-1472188		2							
DMP MIDWEST INC  ONE METROPOLITAN  SQ 2600  ST LOUIS, MO 63102	INACTIVE	МО	PF SERVICES INC	С			100 000 %	Yes	
27-1943910 BJC HEALTHCARE FUND LTD	INACTIVE	Cl	BJC HEALTH SYSTEM	С			100 000 %	Yes	
90 FORT STREET PO BOX 32021 CAYMAN ISLANDS									
WLA INVESTMENT LTD	INVESTMENT HOLDINGS	CA	BMCA PRIVATE EQUITY LLC	С	5,768,863	23,239,524	100 000 %	Yes	
PO BOX 178 OKOTOKS,ALBERTA									
CA			1						

> Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
ALTON MEMORIAL HOSPITAL	А	752,318	
ALTON MEMORIAL HOSPITAL	G	149,261,160	
ALTON MEMORIAL HOSPITAL	Н	8,188,614	
ALTON MEMORIAL HOSPITAL	I	3,569,574	
ALTON MEMORIAL HOSPITAL	J	2,499,587	
ALTON MEMORIAL HOSPITAL	К	4,900,964	
ALTON MEMORIAL HOSPITAL	L	41,429,852	
ALTON MEMORIAL HOSPITAL	М	40,135,627	
ALTON MEMORIAL HOSPITAL	0	13,593,102	
ALTON MEMORIAL HOSPITAL	P	341,878,269	
ALTON MEMORIAL HOSPITAL	Q	155,192,446	
ALTON MEMORIAL HOSPITAL	R	125,702,547	
ALTON MEMORIAL HOSPITAL	S	47,325,012	
BARNES-JEWISH HOSPITAL	А	14,251,868	
BARNES-JEWISH HOSPITAL	В	49,459,713	
BARNES-JEWISH HOSPITAL	С	19,787,808	
BARNES-JEWISH HOSPITAL	G	1,594,814,524	
BARNES-JEWISH HOSPITAL	Н	63,852,056	
BARNES-JEWISH HOSPITAL	I	5,488,925	
BARNES-JEWISH HOSPITAL	J	2,755,415	
BARNES-JEWISH HOSPITAL	К	69,784,822	
BARNES-JEWISH HOSPITAL	L	156,276,493	
BARNES-JEWISH HOSPITAL	М	138,676,614	
BARNES-JEWISH HOSPITAL	0	1,759,073,891	
BARNES-JEWISH HOSPITAL	0	147,654,527	
	ı	ı	

Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	<b>(b)</b> Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
BARNES-JEWISH HOSPITAL	Q	283,730,841	
BARNES-JEWISH HOSPITAL	R	1,870,899,051	
BARNES-JEWISH HOSPITAL	S	784,806,368	
BARNES-JEWISH ST PETERS HOSPITAL	А	1,768,554	
BARNES-JEWISH ST PETERS HOSPITAL	G	116,277,114	
BARNES-JEWISH ST PETERS HOSPITAL	Н	4,456,902	
BARNES-JEWISH ST PETERS HOSPITAL	I	604,442	
BARNES-JEWISH ST PETERS HOSPITAL	J	1,659,299	
BARNES-JEWISH ST PETERS HOSPITAL	К	2,633,867	
BARNES-JEWISH ST PETERS HOSPITAL	L	14,393,670	
BARNES-JEWISH ST PETERS HOSPITAL	М	12,821,897	
BARNES-JEWISH ST PETERS HOSPITAL	0	12,819,614	
BARNES-JEWISH ST PETERS HOSPITAL	Р	200,435,658	
BARNES-JEWISH ST PETERS HOSPITAL	Q	33,593,132	
BARNES-JEWISH ST PETERS HOSPITAL	R	132,209,511	
BARNES-JEWISH ST PETERS HOSPITAL	S	41,653,316	
BARNES-JEWISH WEST COUNTY HOSPITAL	А	719,595	
BARNES-JEWISH WEST COUNTY HOSPITAL	В	527,278	
BARNES-JEWISH WEST COUNTY HOSPITAL	Н	3,283,100	
BARNES-JEWISH WEST COUNTY HOSPITAL	I	1,774,204	
BARNES-JEWISH WEST COUNTY HOSPITAL	J	11,086,837	-
BARNES-JEWISH WEST COUNTY HOSPITAL	К	12,400,115	1
BARNES-JEWISH WEST COUNTY HOSPITAL	L	12,125,995	
BARNES-JEWISH WEST COUNTY HOSPITAL	М	9,094,536	-
BARNES-JEWISH WEST COUNTY HOSPITAL	0	10,198,427	
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Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount I nvolved	(d) Method of determining amount involved
BARNES-JEWISH WEST COUNTY HOSPITAL	Р	120,180,414	
BARNES-JEWISH WEST COUNTY HOSPITAL	Q	15,707,876	
BARNES-JEWISH WEST COUNTY HOSPITAL	R	107,649,470	
BARNES-JEWISH WEST COUNTY HOSPITAL	S	28,096,571	
BJC BEHAVIORAL HEALTH	А	796	
BJC BEHAVIORAL HEALTH	L	2,557,300	
BJC BEHAVIORAL HEALTH	М	2,598,260	
BJC BEHAVIORAL HEALTH	0	6,761,496	
BJC BEHAVIORAL HEALTH	Р	27,018,761	
BJC BEHAVIORAL HEALTH	Q	15,087,157	
BJC BEHAVIORAL HEALTH	R	47,556,720	
BJC BEHAVIORAL HEALTH	S	19,706,524	
BJC CORPORATE HEALTH	А	496	
BJC CORPORATE HEALTH	L	1,112,730	
BJC CORPORATE HEALTH	М	2,303,992	
BJC CORPORATE HEALTH	0	1,705,271	
BJC CORPORATE HEALTH	Р	9,409,202	
BJC CORPORATE HEALTH	Q	1,090,075	
BJC CORPORATE HEALTH	R	8,241,435	
BJC CORPORATE HEALTH	S	3,841,882	
BJC HOME CARE SERVICES	А	4,416	
BJC HOME CARE SERVICES	L	3,408,328	
BJC HOME CARE SERVICES	М	3,331,142	
BJC HOME CARE SERVICES	0	12,542,475	
BJC HOME CARE SERVICES	Р	78,384,484	
	'	'	

Form 990, Schedule R, Part V - Transactions With Related Organizations				
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved	
BJC HOME CARE SERVICES	Q	12,892,275		
BJC HOME CARE SERVICES	R	80,847,074		
BJC HOME CARE SERVICES	S	38,394,774		
BOONE HOSPITAL CENTER	Н	3,461,282		
BOONE HOSPITAL CENTER	I	3,215,551		
BOONE HOSPITAL CENTER	J	17,592,742		
BOONE HOSPITAL CENTER	К	5,544,909		
BOONE HOSPITAL CENTER	L	7,348,843		
BOONE HOSPITAL CENTER	0	28,119,296		
BOONE HOSPITAL CENTER	Р	172,095,424		
BOONE HOSPITAL CENTER	Q	50,155,522		
BOONE HOSPITAL CENTER	R	261,621,853		
BOONE HOSPITAL CENTER	S	96,488,066		
BOONE HOSPITAL HOME CARE	0	768,837		
BOONE HOSPITAL HOME CARE	Р	1,063,004		
BOONE HOSPITAL HOME CARE	R	2,245,986		
BOONE HOSPITAL HOME CARE	S	1,645,929		
CH ALLIED SERVICES	А	8,662		
CH ALLIED SERVICES	Н	626,403		
CH ALLIED SERVICES	К	12,353,161		
CH ALLIED SERVICES	Р	86,342,123		
CHILDREN'S HEALTH NETWORK	А	583		
CHILDREN'S HEALTH NETWORK	Q	5,046,997		
CHRISTIAN HEALTHCARE DEVELOPMENT CORP	A	882,438		
CHRISTIAN HEALTHCARE DEVELOPMENT CORP	D	11,059,527		
	ı	1	!	

Form 990, Schedule R, Part V - Transactions With Related Organizations				
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount I nvolved	<b>(d)</b> Method of determining amount involved	
CHRISTIAN HEALTHCARE DEVELOPMENT CORP	Р	76,402,141		
CHRISTIAN HEALTHCARE DEVELOPMENT CORP	Q	2,314,881		
CHRISTIAN HOSPTIAL	А	2,095,679		
CHRISTIAN HOSPTIAL	G	210,524,858		
CHRISTIAN HOSPTIAL	Н	14,164,653		
CHRISTIAN HOSPTIAL	I	7,906,583		
CHRISTIAN HOSPTIAL	J	7,047,873		
CHRISTIAN HOSPTIAL	К	11,865,256		
CHRISTIAN HOSPTIAL	L	76,061,384		
CHRISTIAN HOSPTIAL	М	73,898,674		
CHRISTIAN HOSPTIAL	0	30,638,824		
CHRISTIAN HOSPTIAL	Р	435,042,420		
CHRISTIAN HOSPTIAL	Q	402,197,101		
CHRISTIAN HOSPTIAL	R	295,002,962		
CHRISTIAN HOSPTIAL	S	114,822,538		
CHRISTIAN HOSPTIAL FOUNDATION	G	810,529		
CHRISTIAN HOSPTIAL FOUNDATION	0	748,528		
CHRISTIAN HOSPTIAL FOUNDATION	Р	803,591		
FAIRVIEW HEIGHTS MEDICAL GROUP SC	А	5,743		
FAIRVIEW HEIGHTS MEDICAL GROUP SC	J	890,791		
FAIRVIEW HEIGHTS MEDICAL GROUP SC	L	4,047,289		
FAIRVIEW HEIGHTS MEDICAL GROUP SC	М	3,638,519		
FAIRVIEW HEIGHTS MEDICAL GROUP SC	0	4,470,332		
FAIRVIEW HEIGHTS MEDICAL GROUP SC	Р	14,390,145		
FAIRVIEW HEIGHTS MEDICAL GROUP SC	Q	20,688,049		
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Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
FAIRVIEW HEIGHTS MEDICAL GROUP SC	R	24,419,024	
FAIRVIEW HEIGHTS MEDICAL GROUP SC	S	20,591,548	
FOUNDATION FOR BARNES-JEWISH HOSPITAL	А	94,990	
FOUNDATION FOR BARNES-JEWISH HOSPITAL	В	27,404,035	
FOUNDATION FOR BARNES-JEWISH HOSPITAL	С	69,087,273	
FOUNDATION FOR BARNES-JEWISH HOSPITAL	0	895,324	
FOUNDATION FOR BARNES-JEWISH HOSPITAL	Р	59,671,052	
FOUNDATION FOR BARNES-JEWISH HOSPITAL	Q	12,299,329	
FOUNDATION FOR BARNES-JEWISH HOSPITAL	R	15,118,777	
FOUNDATION FOR BARNES-JEWISH HOSPITAL	S	9,376,953	
HEALTHCARE RE MANAGEMENT	Н	14,612,086	
HEALTHCARE RE MANAGEMENT	0	6,909,758	
HEALTHCARE RE MANAGEMENT	R	7,878,722	
MB MEDICAL SERVICES INC	А	3	
MISSOURI BAPTIST HEALTHCARE FOUNDATION	Р	1,492,387	
MISSOURI BAPTIST HEALTHCARE FOUNDATION	Q	1,223,932	
MISSOURI BAPTIST HEALTHCARE FOUNDATION	R	728,636	
MISSOURI BAPTIST HOSPITAL SULLIVAN	А	483,148	
MISSOURI BAPTIST HOSPITAL SULLIVAN	L	12,993,780	
MISSOURI BAPTIST HOSPITAL SULLIVAN	М	12,197,711	
MISSOURI BAPTIST HOSPITAL SULLIVAN	0	6,428,108	
MISSOURI BAPTIST HOSPITAL SULLIVAN	Р	57,402,153	
MISSOURI BAPTIST HOSPITAL SULLIVAN	Q	87,298,375	
MISSOURI BAPTIST HOSPITAL SULLIVAN	R	44,457,824	
MISSOURI BAPTIST HOSPITAL SULLIVAN	S	16,443,407	
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Form 990, Schedule R, Part V - Transactions With Related Organizations				
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved	
MISSOURI BAPTIST MEDICAL CENTER	А	2,645,398		
MISSOURI BAPTIST MEDICAL CENTER	В	734,719		
MISSOURI BAPTIST MEDICAL CENTER	G	271,221,863		
MISSOURI BAPTIST MEDICAL CENTER	Н	27,345,642		
MISSOURI BAPTIST MEDICAL CENTER	I	14,998,208		
MISSOURI BAPTIST MEDICAL CENTER	J	12,057,535		
MISSOURI BAPTIST MEDICAL CENTER	К	15,063,349		
MISSOURI BAPTIST MEDICAL CENTER	L	111,353,671		
MISSOURI BAPTIST MEDICAL CENTER	М	108,448,573		
MISSOURI BAPTIST MEDICAL CENTER	0	47,358,693		
MISSOURI BAPTIST MEDICAL CENTER	Р	992,037,905		
MISSOURI BAPTIST MEDICAL CENTER	Q	463,440,038		
MISSOURI BAPTIST MEDICAL CENTER	R	467,673,245		
MISSOURI BAPTIST MEDICAL CENTER	S	131,999,030		
PARKLAND HEALTH CENTER	А	614		
PARKLAND HEALTH CENTER	E	11,059,527		
PARKLAND HEALTH CENTER	Н	3,568,324		
PARKLAND HEALTH CENTER	I	3,754,746		
PARKLAND HEALTH CENTER	К	777,113		
PARKLAND HEALTH CENTER	L	8,439,278		
PARKLAND HEALTH CENTER	М	6,794,069		
PARKLAND HEALTH CENTER	0	7,429,414		
PARKLAND HEALTH CENTER	Р	40,194,783		
PARKLAND HEALTH CENTER	Q	6,247,352		
PARKLAND HEALTH CENTER	R	69,678,438		
	1	'	1	

Form 990, Schedule R, Part V - Transactions With Related Organizations				
(a) Name of other organization	( <b>b)</b> Transaction type(a-s)	(c) A mount I nvolved	<b>(d)</b> Method of determining amount involved	
PARKLAND HEALTH CENTER	S	19,967,172		
PF SERVICES INC	А	13		
PRO GRESS EAST HEALTHCARE	А	3,143		
PRO GRESS EAST HEALTHCARE	I	5,099,453		
PRO GRESS EAST HEALTHCARE	Q	21,808,135		
PRO GRESS EAST HEALTHCARE	R	1,308,550		
PRO GRESS EAST HEALTHCARE	S	1,303,000		
PRO GRESS WEST HEALTHCARE	А	126,714		
PRO GRESS WEST HEALTHCARE	G	12,664,991		
PRO GRESS WEST HEALTHCARE	н	1,660,194		
PRO GRESS WEST HEALTHCARE	J	630,931		
PRO GRESS WEST HEALTHCARE	К	1,257,015		
PRO GRESS WEST HEALTHCARE	L	7,599,638		
PRO GRESS WEST HEALTHCARE	М	6,408,159		
PRO GRESS WEST HEALTHCARE	0	5,636,046		
PRO GRESS WEST HEALTHCARE	Р	101,890,108		
PROGRESS WEST HEALTHCARE	Q	153,416,201		
PRO GRESS WEST HEALTHCARE	R	52,668,615		
PROGRESS WEST HEALTHCARE	S	15,839,414		
ST LOUIS CHILDREN'S HOSPITAL	А	3,910,838		
ST LOUIS CHILDREN'S HOSPITAL	В	17,814,055		
ST LOUIS CHILDREN'S HOSPITAL	С	10,369,704		
ST LOUIS CHILDREN'S HOSPITAL	G	309,625,170		
ST LOUIS CHILDREN'S HOSPITAL	н	23,494,521		
ST LOUIS CHILDREN'S HOSPITAL	I	11,830,411		
	1	1		

Form 990, Schedule R, Part V - Transactions With Related Organizations				
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved	
ST LOUIS CHILDREN'S HOSPITAL	К	2,284,923		
ST LOUIS CHILDREN'S HOSPITAL	L	47,149,117		
ST LOUIS CHILDREN'S HOSPITAL	М	42,226,270		
ST LOUIS CHILDREN'S HOSPITAL	0	45,841,373		
ST LOUIS CHILDREN'S HOSPITAL	Р	933,238,198		
ST LOUIS CHILDREN'S HOSPITAL	Q	528,980,110		
ST LOUIS CHILDREN'S HOSPITAL	R	505,258,643		
ST LOUIS CHILDREN'S HOSPITAL	S	215,006,125		
ST LOUIS CHILDREN'S HOSPITAL FOUNDATION	А	78		
ST LOUIS CHILDREN'S HOSPITAL FOUNDATION	В	13,718,472		
ST LOUIS CHILDREN'S HOSPITAL FOUNDATION	С	41,839,694		
ST LOUIS CHILDREN'S HOSPITAL FOUNDATION	М	2,208,841		
ST LOUIS CHILDREN'S HOSPITAL FOUNDATION	0	1,625,868		
ST LOUIS CHILDREN'S HOSPITAL FOUNDATION	Р	30,410,470		
ST LOUIS CHILDREN'S HOSPITAL FOUNDATION	Q	3,654,045		
ST LOUIS CHILDREN'S HOSPITAL FOUNDATION	R	13,969,417		
ST LOUIS CHILDREN'S HOSPITAL FOUNDATION	S	17,481,861		
TWIN RIVERS MRI LLC	L	1,288,224		
TWIN RIVERS MRI LLC	М	1,692,499		
TWIN RIVERS MRI LLC	Р	6,205,317		
TWIN RIVERS MRI LLC	Q	8,114,459		
TWIN RIVERS MRI LLC	S	561,288		
VILLAGE NORTH INC	А	1,182,346		
VILLAGE NORTH INC	L	1,135,608		
VILLAGE NORTH INC	М	1,115,368		
	1	'	1	

Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	<b>(b)</b> Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
VILLAGE NORTH INC	0	1,153,422	
VILLAGE NORTH INC	Р	7,942,038	
VILLAGE NORTH INC	Q	19,417,666	
VILLAGE NORTH INC	R	5,789,997	
VILLAGE NORTH INC	S	2,602,416	
WLA INVESTMENT LTD	Н	38,000,100	

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493319068763 OMB No 1545-0172 Depreciation and Amortization (Including Information on Listed Property) Department of the Treasury Internal Revenue Service (99) See separate instructions. ► Attach to your tax return. Sequence No 179 Business or activity to which this form relates **Identifying number** FORM 990 PAGE 10 Name(s) shown on return BJC HEALTH SYSTEM 43-1617558 **Election To Expense Certain Property Under Section 179** Part I Note: If you have any listed property, complete Part V before you complete Part I. 500,000 1 Total cost of section 179 property placed in service (see instructions) • • • • • • 2 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 2,000,000 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0- · · · · · · · Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married 5 (b) Cost (business use 6 (a) Description of property (c) Elected cost only) 6 7 Listed property Enter the amount from line 29 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 8 Tentative deduction Enter the smaller of line 5 or line 8 · · · · · · · · 9 Carryover of disallowed deduction from line 13 of your 2011 Form 4562 . . . . . 10 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see 11 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 13 Carryover of disallowed deduction to 2013 Add lines 9 and 10, less line 12 . • 13 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property ) (See instructions ) Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 14 Property subject to section 168(f)(1) election 15 11,666,300 MACRS Depreciation (Do not include listed property.) (See instructions.) MACRS deductions for assets placed in service in tax years beginning before 2012 · · · · · · If you are electing to group any assets placed in service during the tax year into one or more general Section B—Assets Placed in Service During 2012 Tax Year Using the General Depreciation System (c) Basis for (b) Month and depreciation (a) Classification of (d) Recovery (g)Depreciation year placed in (business/investment (e) Convention (f) Method deduction period property service only—see instructions) 19a 3-year property **b** 5-year property c 7-year property d 10-year property e 15-year property f 20-year property S/L g 25-year property 25 yrs 27 5 yrs MM S/L h Residential rental property 27 5 yrs ММ S/L ΜМ i Nonresidential real 39 yrs property ΜМ Section C—Assets Placed in Service During 2012 Tax Year Using the Alternative Depreciation System 20a Class life S/L **b** 12-year 12 yrs S/L **c** 40-year MMS/L 40 yrs **Summary** (see instructions) Part IV 21 Listed property Enter amount from line 28 · · · · · · · · · · · · 21 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter 22 here and on the appropriate lines of your return Partnerships and S corporations—see instructions • • 11,666,300 23 For assets shown above and placed in service during the current year, enter the 23 portion of the basis attributable to section 263A costs Form **4562** (2012) For Paperwork Reduction Act Notice, see separate instructions. Cat No 12906N

Form 4562 (2012) Page 2 Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.) **Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable. Section A—Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.) 24a Do you have evidence to support the business/investment use claimed? Yes No **24b** If "Yes," is the evidence written? (c) (i) (e) (b) Business/ (d) (f) (g) (h) Elected Basis for depreciation Type of property (list Date placed in investment Cost or other Recover Method/ Depreciation/ (business/investment section 179 vehicles first) period deduction service basis Convention use use only) cost percentage 25Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions) 25 26 Property used more than 50% in a qualified business use % 27 Property used 50% or less in a qualified business use S/L -S/L -S/L -28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1 28 29 Add amounts in column (i), line 26 Enter here and on line 7, page 1 29 Section B—Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles (b) (c) (f) (a) (d) (e) 30 Total business/investment miles driven during the Vehicle 2 Vehicle 3 Vehicle 1 Vehicle 4 Vehicle 5 Vehicle 6 year (do not include commuting miles) 31 Total commuting miles driven during the year 32 Total other personal (noncommuting) miles driven 33 Total miles driven during the year Add lines 30 through 32 34 Was the vehicle available for personal use Yes No Yes No Yes No Yes No Yes No Yes No during off-duty hours? . . 35 Was the vehicle used primarily by a more than 5% owner or related person? 36 Is another vehicle available for personal use? Section C—Ouestions for Employers Who Provide Vehicles for Use by Their Employees Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons (see instructions) 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your Yes No employees? 38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners **39** Do you treat all use of vehicles by employees as personal use? . . . . . . . . . . . . . 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of vehicles, and retain the information received? 41 Do you meet the requirements concerning qualified automobile demonstration use? (See instructions ) Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles Part VI **Amortization** (b) (e) (d) (f) (c) (a) Date A mortization Code A mortizable A mortization for Description of costs amortization period or this year amount section begins percentage

42 A mortization of costs that begins during your 2012 tax year (see instructions)

44 Total. Add amounts in column (f) See the instructions for where to report

43 Amortization of costs that began before your 2012 tax year

43

44