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### DLN: 93493319081723

Department of the Treasury

### Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service Inspec<u>tio</u>n A For the 2012 calendar year, or tax year beginning 01-01-2012 , 2012, and ending 12-31-2012 D Employer identification number **B** Check if applicable AMERICA'S HEALTH INSURANCE PLANS Address change 36-2087641 Doing Business As Name change Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number 601 PENNSYLVANNIA AVENUE NW Terminated SOUTH BUILDING Suite 500 (202)778-3200 Amended return City or town, state or country, and ZIP + 4 WASHINGTON, DC 20004 Application pending **G** Gross receipts \$ 80,419,878 Name and address of principal officer **H(a)** Is this a group return for KAREN IGNAGNI ┌ Yes 🗸 No affiliates? 601 PENNSYLVANIA AVE 500 WASHINGTON, DC 20004 **H(b)** Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions) Tax-exempt status H(c) Group exemption number ► Website: ► WWW AHIP ORG L Year of formation 1959 **M** State of legal domicile DE Part I Summary Briefly describe the organization's mission or most significant activities

AMERICA'S HEALTH INSURANCE PLANS (AHIP) IS THE NATIONAL TRADE ASSOCIATION REPRESENTING THE HEALTH INSURANCE INDUSTRY WHICH PROVIDES HEALTH INSURANCE COVERAGE TO MORE THAN 200 MILLION AMERICANS Activities & Governance 2 Check this box 📂 if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . . 36 4 36 4 Number of independent voting members of the governing body (Part VI, line 1b) . 5 174 Total number of individuals employed in calendar year 2012 (Part V, line 2a) . Total number of volunteers (estimate if necessary) . . . . . 6 0 **7a** Total unrelated business revenue from Part VIII, column (C), line 12 7a 267,341 **b** Net unrelated business taxable income from Form 990-T, line 34 156,230 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . . 20,747,818 16,605,181 Program service revenue (Part VIII, line 2g) . 48,497,978 52,624,474 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) -8,130 482,307 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 1,194,704 1,192,175 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 70,432,370 70,904,137 O 13 0 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . . 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 28,600,491 Expenses 28,118,418 5-10)16a Professional fundraising fees (Part IX, column (A), line 11e) . . . 0 0 b Total fundraising expenses (Part IX, column (D), line 25)  $\blacktriangleright$ 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . 41,945,191 41,741,951 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 70,063,609 70,342,442 19 Revenue less expenses Subtract line 18 from line 12 . 368,761 561,695 Assets or d Balances **Beginning of Current End of Year** 20 Total assets (Part X, line 16) . 35,063,520 32,908,406 21 Total liabilities (Part X, line 26) . . . . . 32,637,271 29,654,904 22 Net assets or fund balances Subtract line 21 from line 20 2,426,249 3,253,502 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which

preparer has any knowledge

2013-11-14

гопп	1990 (2012)				Page Z
Par		nt of Program Service Anedule O contains a response	Accomplishments to any question in this Part III		
1	Briefly describe th	e organization's mission			
prov ınsu	ide health and supple rance market, and pu	emental benefits to more than ublic programs such as Medic	200 million Americans throug are and Medicaid AHIP advoca	ing the health insurance industi n employer-sponsored coverage ites for public policies that expa s choice, quality and innovation	, the individual
2		n undertake any significant pi or 990-EZ?	ogram services during the yea	which were not listed on	┌ Yes ┌ No
	If "Yes," describe t	hese new services on Schedu	le O		
3	services?	n cease conducting, or make	significant changes in how it co · · · · · · · · · · · ·	nducts, any program 	┌ Yes ┌ No
4	Describe the organ expenses Section	nization's program service acc	anizations are required to repor	ree largest program services, as t the amount of grants and alloc	
4a	(Code	) (Expenses \$	ıncludıng grants of \$	) (Revenue \$	)
	manages relationships coordinating the indus regulation in all 50 sta	s on Capitol Hill and with the Admini stry's response to congressional over ates Working closely with member-o	stration Federal affairs actively workS sight activities AHIP's state affairs tea	industry's positions, educates policyma on all significant pieces of health care m coordinates the industry's advocacy ill as state-based health insurance plan pieces of legislation and regulations	legislation, as well as efforts on legislation and
4b	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
	industry's public policy devoted to specific ins regulatory changes to clinical team works cle value proposition, trai Prevention provides for vaccine safety, survei RESEARCH AHIP conc proposition of private policymakers AHIP's	r strategy, provides analysis of legis surance products. The regulatory tea public programs. Regulatory works osely with industry chief medical dire insformation of the delivery system a or all of the necessary services, qual illance and assessments. Legal providucts and publishes original research health insurance plans, and educate public affairs staff works proactively taff conducts public opinion research	ation and policy proposals, and developments a solutions-oriented approach closely with all the key federal agencients and chief operating officers to significant of the solution and policies counsel on all legislative and policies and provides analysis and commentate the policy community and news med to shape news coverage and opinion	latory, clinical and legal operation. The policy proposals. The policy operation to its analysis of private market regules as well as the NAIC and state insural learnead a wide range of initiatives relief AHIP's contract with the Centers for and facilities to continue the ongoing efformatters and coordinates industry-widing on the research of others. They seel a about key products and market segrigeader dialogue around important healt preffective messages, while also utilizing	on includes a team of experts lation and funding and nce commissioners. The ated to health insurance plans' Disease Control and forts associated with the legal initiatives. POLICY AND k to demonstrate the value ments that are of interest to highly policy and industry-specific.
4c	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	<u> </u>
<b>-TC</b>	THE CONFERENCES A continuously improvin provide the flexibility	.ND EDUCATION STAFF For more th g our health care system AHIP's un to meet the diverse needs of profes	an 50 years, America's Health Insuran que combination of conferences, self sionals of all levels Our educational p	ce Plans has been educating health car study courses, multimedia, white paper ograms focus on the newest approach elevant and beneficial to the evolving h	s, and designation programs es, trends and emerging
		,_ ,			
4d	Other program se (Expenses \$	rvices (Describe in Schedule	O) grants of \$	) (Revenue \$	)
_	· · · · · · · · · · · · · · · · · · ·		grants or s	, (Nevenue φ	,
4e	Total program ser	vice expenses <b>⊩</b>			

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	Yes	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
.0	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Νo
.1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
.2a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
.3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
.4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
.5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
.6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
.7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
.8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
.9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
!0a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>99</b> 0	(2012)

	Statements Regarding Other IRS Filings and Tax Compliance			-
	Check if Schedule O contains a response to any question in this Part V	•	Yes	No
а	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   123		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	1c	Yes	
3	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
)	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
1	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
1	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
,	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
1	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
	1. 165, to fine 54 of 55, and the organization me form 0000-1	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	Yes	
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	Yes	
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
	If "Yes," indicate the number of Forms 8282 filed during the year			
	74 Test, indicate the number of forms of 52 med during the year 1 1 1 1			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.	Ť		
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10b	<del> </del>		
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
1	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
)	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	Į		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management

	<u> </u>		Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νo
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Yes	
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b		No
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ue Cod Yes	e.) <b>No</b>
	Did the organization have local chapters, branches, or affiliates?	evenu 10a		
10a				No
10a b	Did the organization have local chapters, branches, or affiliates?	10a 10b		No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b		No No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b		No No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes	No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes	No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes	No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10a 10b 11a 12a 12b	Yes Yes Yes	No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No No

### Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►DAWN BANDA 601 PENNSYLVANNIA AVENUE NW 500 WASHINGTON, DC (202) 778-3200

Form 990	(2012	•
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## Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♦ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	1	1		(C)						
<b>(A)</b> Name and Title	(A) Name and Title A verage hours per week (list any hours for related				box, an o	heck unless officer stee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	MISC)	organization and related organizations
See Additional Data Table										
	•	•	•							Form <b>990</b> (2012)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	more t	tion ( han ( n is	one I both	box, an	heck unless officer stee)	i	( <b>D)</b> Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W	-	(F) Estima mount o compens from t	ted fother ation he
		for related organizations below dotted line)	Individual trustie or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)		rganizati relate organiza	ed
								<b> </b>					
1b c	Sub-Total	s to Part VII, S	· · · ection /	٠.			•	Þ					
d	Total (add lines 1b and 1c) .							۰	6,777,859		0		500,080
2	Total number of individuals (in \$100,000 of reportable compe						d abov	e) w	ho received more th	ıan			
										F		Yes	No
3	Did the organization list any <b>f</b> oon line 1a? <i>If</i> "Yes," complete 5					key •	emplo	yee, •	or highest compen	sated employee	3		No
4	For any individual listed on line organization and related organ individual										4	Yes	
5	Did any person listed on line 1 services rendered to the organ			•					_		5		No
Se	ection B. Independent Co	ntractors											
1	Complete this table for your five compensation from the organization	ve highest comp										tax year	

(A)	(B)	(C)
Name and business address	Description of services	Compensation
MARRIOTT BUSINESS SERVICES , 10400 FERNWOOD ROAD BETHESDA MD 20817	CONFERENCES	607,390
LOCUST STREET GROUP , 3220 N STREET SW 336 WASHINGTON DC 20007	ADVOCACY	534,648
MEDIA 50 GROUP , 5369 VIA PISA NEWBURG PARK CA 91320	MEDIA CONSULTING	507,950
THE DUBERSTEIN GROUP , 2100 PENNSYLVANIA AVE WASHINGTON DC 20037	FED AFFAIRS CONSULT	400,000
PURPLE STRATEGIES LLC , 815 SLATERS LANE ALEXANDRIA VA 22314	ADVOCACY	394,905
Tabel and book and an advatage to the control of th		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►49

Form 99								Page <b>9</b>
Part V	<u> </u>		o <b>f Revenue</b> ule O contains a respoi	nse to any question i	n this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
2 2	1a	Federated cam	paigns 1a					
ram Oun	ь	Membership du	ies <b>1b</b>					
ي ڳوڙ	С	Fundraising ev	ents <b>1c</b>					
Contributions, Giffs, Grants and Other Similar Amounts	d	Related organiz	zations 1d					
s, G imil	e	Government grant	s (contributions) <b>1e</b>	16,605,181				
ion r Si	f	All other contribution	ons, gifts, grants, and <b>1f</b>			i		
ib in	g		ons included in lines					
a c		1a-1f \$			16 605 101			
<u>ပြော မြေ</u>	h	Total. Add line:	sla-lf	· · · Þ	16,605,181			
en	2-	MEMBER CHIR DUE	C AND ACCECCMENTS	Business Code				
Program Service Revenue	2a b	CONFERENCE SPC	S AND ASSESSMENTS	900099	28,733,721	28,733,721	267 241	
	c	EDUCATIONAL PRO		900099	8,742,791 8,516,082	8,475,450 8,516,082	267,341	
	ď	CONFERENCE REG		900099	3,842,853	3,842,853		
	e	STRATEGIC PLAN		511120	2,780,027	2,780,027		
E a	f	All other progra	am service revenue		9,000	9,000		
Š	g	Total. Add line:	s 2a-2f		52,624,474			
	3	Investment inc	ome (including dividen	ds, interest,				225 206
	4		ar amounts) stment of tax-exempt bond		325,206			325,206
	5		· · · · · · · ·		335,035			
		,	(ı) Real	(II) Personal				
	6a	Gross rents						
	Ь	Less rental expenses						
	С	Rental income or (loss)	0	0				
	d	Net rental inco	me or (loss)		0			
	7a	Gross amount	(ı) Securities	(II) O ther				
	'"	from sales of assets other	9,672,842					
	ь	than inventory Less cost or						
	"	other basis and sales expenses	9,515,741					
	С	Gain or (loss)	157,101					
	d		ss)		157,101			157,101
an	8a	Gross income fevents (not inc						
Other Revenue		of contributions See Part IV, lir	s reported on line 1c) ne 18					
<u>ā</u>	ь	Less direct ex	penses b					
₹	С		(loss) from fundraising	events 🛌	0			
	9a		from gaming activities ne 19					
	ь	Less directev	apenses b					
	c		(loss) from gaming acti	vities	o			
	10a	Gross sales of returns and allo	owances .					
	ь	less cost of -	a oods sold b					
	1	_	oods sold <b>D</b> (loss) from sales of Inv	entory 🛌	0			
		Mıscellaneou	<u> </u>	Business Code				
		SUBLEASE, AI & MISCELLAN	OMINISTRATIVE, EOUS	561000	857,140	857,140		
	b							
	c d	All other reven						
	e		ue s 11a-11d	▶				
	12		See Instructions .	.  -	857,140			
	1	. J. a. i evellue.	CCC INSCIDENCE	· · · · •	70.904.137	53,214,273	267.341	482,307

70,904,137

	IX Statement of Functional Expenses				
ectio	n 501(c)(3) and 501(c)(4) organizations must complete all columns All				
	Check if Schedule O contains a response to any question in this Pa	rt IX			<u> </u>
	t include amounts reported on lines 6b, , 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0			
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	7,277,939			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	16,556,738			
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,600,741			
9	Other employee benefits	1,900,004			
)	Payroll taxes	1,265,069			
L	Fees for services (non-employees)				
a	Management	1,489,622			
b	Legal	2,666,965			
С	Accounting	454,904			
t	Lobbying	2,004,059			
e	Professional fundraising services See Part IV, line 17	0			
F	Investment management fees	0			
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	123,849			
<u> </u>	Advertising and promotion	293,078			
	Office expenses	2,171,366	<u> </u>		
	Information technology	689,561			
	Royalties	10,895			
	Occupancy	3,234,971			
	Travel	645,181			
	Payments of travel or entertainment expenses for any federal, state, or local public officials	043,181			
ı	Conferences, conventions, and meetings	4,344,995			
	Interest	0			
	Payments to affiliates	0			
	Depreciation, depletion, and amortization	1,071,941			
	Insurance	162,806			
•	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	SUBCONTRACTORS	15,219,628			
b	ADVOCACY - SCHEDULE 0	1,593,000			
c	INSURANCE EDUCATION PROGRAM	1,699,513			
d	OTHER EXPENSES	3,865,617			
e	All other expenses				
;	Total functional expenses. Add lines 1 through 24e	70,342,442			
6	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Par	t X	Balance Sheet Check if Schedule O contains a response to any question in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	3,548,799	1	8,047,040
	2	Savings and temporary cash investments	5,185,609	2	7,719
	3	Pledges and grants receivable, net	7,249,537	3	4,049,243
	4	Accounts receivable, net	3,894,493	4	4,585,604
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			
s	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L	0	5	0
et			0		0
Assets	7	Notes and loans receivable, net	0	7	0
~	8	Inventories for sale or use	0	8	0
	9	Prepaid expenses and deferred charges	749,437	9	947,160
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  2,415,650			
	b	Less accumulated depreciation	280,507	<b>10</b> c	301,617
	11	Investments—publicly traded securities	11,925,413	11	12,400,571
	12	Investments—other securities See Part IV, line 11	0	12	0
	13	Investments—program-related See Part IV, line 11	0	13	0
	14	Intangible assets	1,949,874	14	2,251,807
	15	Other assets See Part IV, line 11	279,851	15	317,645
	16	Total assets. Add lines 1 through 15 (must equal line 34)	35,063,520	16	32,908,406
	17	Accounts payable and accrued expenses	5,293,031	17	10,436,508
	18	Grants payable	6,721,190	18	0
	19	Deferred revenue	14,244,464	19	13,571,579
	20	Tax-exempt bond liabilities	0	20	0
S	21	Escrow or custodial account liability Complete Part IV of Schedule D	0	21	0
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
ap		persons Complete Part II of Schedule L	0	22	0
	23	Secured mortgages and notes payable to unrelated third parties	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule			
		D	6,378,586		5,646,817
	26	Total liabilities. Add lines 17 through 25	32,637,271	26	29,654,904
e S		Organizations that follow SFAS 117 (ASC 958), check here ▶ ▽ and complete lines 27 through 29, and lines 33 and 34.			
ПĊ	27	Unrestricted net assets	2,426,249	27	3,253,502
ଓ ଓ	28	Temporarily restricted net assets	0	_	0
E E	29	Permanently restricted net assets	0	29	
Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ┌ and		25	
0.	30	complete lines 30 through 34.  Capital stock or trust principal, or current funds		30	
ets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
Assets	32	Retained earnings, endowment, accumulated income, or other funds		32	
7 X	33	Total net assets or fund balances	2,426,249	33	3,253,502
Net	34	Total liabilities and net assets/fund balances	35,063,520	-	
	<b>5</b> 4	rotar naphities and het assets/fullu palalices	35,063,520	34	32,908,406

Par	t XI Reconcilliation of Net Assets			<u> </u>	
	Check if Schedule O contains a response to any question in this Part XI				୮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		70,9	04,137
2	Total expenses (must equal Part IX, column (A), line 25)	2		70,3	342,442
3	Revenue less expenses Subtract line 2 from line 1	3		5	61,695
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		2,4	26,249
5	Net unrealized gains (losses) on investments	5		3	869,058
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		3,2	253,502
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. $\sqsubset$
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or rev a separate basis, consolidated basis, or both	iewed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a se basis, consolidated basis, or both	parate			_
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant?	ght of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ıın			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in Single Audit Act and OMB Circular A-133?	the	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	e required	3b	Yes	

DLN: 93493319081723

### OMB No 1545-0047

**SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

## Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** AMERICA'S HEALTH INSURANCE PLANS 36-2087641 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes 3 Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2
Pa	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and fil	ed Form 5768	(election
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly		
	Limits on Lobbying E (The term "expenditures" means an		l <b>.</b> )		(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	O ther exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1c	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	.000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lin	e 1f)				
_	Subtract line 1g from line 1a If zero or less, ente	•		-		
i	Subtract line 1f from line 1c If zero or less, ente			-		
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	1
-	section 4911 tax for this year?					┌ Yes ┌ No
_	4-Voor Av	veraging Period U	Inder Section	F01/b)		
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1
	Calendar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	<b>(e)</b> Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontavable amount					

Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has N filed Form 5768 (election under section 501(h)).	ЮТ			, 4	ge <b>e</b>
_		( a	1)		(b)	
ror e activ	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity.	Yes	No	/	Amount	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
C	Media advertisements?					
d	Mailings to members, legislators, or the public?					
e	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	O ther activities?					
j	Total Add lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912			1		
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 5 501(c)(6).	<b>01</b> (c)	)(5), d	or se	ectior	1
			_	_	Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		<u>_</u>	1		Νo
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		<u>_</u>	2		Νo
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3	Yes	
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 5 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "I line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1			28,733	72,72
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a			744, 10	,87
b	Carryover from last year	2b			1,247	
C	Total	2c			11,991	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3			11,838	,29
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4			153	3,60
5	Taxable amount of lobbying and political expenditures (see instructions)	5				

### Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

art II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier Reference Explanation

DLN: 93493319081723

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

Open to Public

ntema	al Revenue Service	► Attach to For	m 990. ► See separate instructions.		Inspection	
	me of the organi			Employe	r identification number	
AM	ERICA'S HEALTH INS	URANCE PLANS		36-208	7641	
Pa	rt I Organ	izations Maintaining Donor Adv	vised Funds or Other Similar Fu			
	organiz	zation answered "Yes" to Form 990		T	<u> </u>	
_			(a) Donor advised funds	(b)	Funds and other accounts	
1	Total number a					
2		tributions to (during year)				
3		nts from (during year)				
4		e at end of year				
5	funds are the o	rganızatıon's property, subject to the or			☐ Yes ☐ No	
6	used only for c		onor advisors in writing that grant funds it of the donor or donor advisor, or for an		rpose	
Pa			the organization answered "Yes" to	Form 99	0, Part IV, line 7.	
2	Preservation Protection Preservation Complete lines	conservation easements held by the orgon of land for public use (e g , recreation of natural habitat on of open space s 2a through 2d if the organization held a he last day of the tax year		ertified his		
		,,,,	Γ		Held at the End of the Year	
а	Total number o	of conservation easements		2a		
b	Total acreage	restricted by conservation easements		2b		
c	Number of con	servation easements on a certified histo	oric structure included in (a)	2c		
d		servation easements included in (c) acq ure listed in the National Register	juired after 8/17/06, and not on a	2d		
3	Number of con	servation easements modified, transferr	ed, released, extinguished, or terminate	d by the or	ganızatıon durıng	
	the tax year 🛌					
4	Number of stat	es where property subject to conservati	ion easement is located ►			
5		nization have a written policy regarding t f the conservation easements it holds?	the periodic monitoring, inspection, hand	lling of viol	ations, and <b>Yes No</b>	
6	Staff and volun	teer hours devoted to monitoring, inspe	cting, and enforcing conservation easem	nents durin	g the year	
7	A mount of exp	enses incurred in monitoring, inspecting	, and enforcing conservation easements	during the	year .	
-	<b>►</b> \$					
8	Does each con and section 17		d) above satisfy the requirements of sec	tıon 170(h	)(4)(B)(I)	
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements					
Par		izations Maintaining Collection etc. If the organization answered "Y	s of Art, Historical Treasures, ( es" to Form 990, Part IV, line 8.	or Other	Similar Assets.	
1a	works of art, hi	storical treasures, or other similar asse	16 (ASC 958), not to report in its reven its held for public exhibition, education, on its financial statements that describes	or research	n in furtherance of public	
b	works of art, hi		16 (ASC 958), to report in its revenue s ts held for public exhibition, education, o e items			
	(i) Revenues I	ncluded in Form 990, Part VIII, line 1			<b>▶</b> \$	
	(ii) Assets incl	luded in Form 990, Part X			<u> </u>	
2		·	ical treasures, or other similar assets fo	r financial	gain, provide the	
_		nts required to be reported under SFAS			- · ·	

a Revenues included in Form 990, Part VIII, line 1

**b** Assets included in Form 990, Part X

Part	Organizations Maintaining Co	<u>llections of Ar</u>	t, His	itori	<u>cai ii</u>	<u>reasu</u>	<u>res, or O</u>	<u>tne</u>	<u>' Similar As</u>	sets (	continued)
3	Using the organization's acquisition, accessi collection items (check all that apply)	on, and other reco	rds, cl	heck	any of	the follo	owing that a	re a	sıgnıfıcant use	ofits	
а	Public exhibition		d	Γ	Loan	or excl	nange progr	ams			
b	Scholarly research e Other										
c	Preservation for future generations										
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII										
5	During the year, did the organization solicit o										
Do	assets to be sold to raise funds rather than t									┌ Yes	No
Fall	Escrow and Custodial Arrange Part IV, line 9, or reported an am						i aliswele	u it	נו רטוווו ז	,90,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterm	ediary	ford	ontribi	utions d	or other ass	ets n	ot	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	e follo	wing	able		_				
							-		An	nount	
с	Beginning balance						-	1c			
d	Additions during the year						-	1d			
e	Distributions during the year						-	1e			
f	Ending balance						L	1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, Iır	ne 21?	)						│ Yes	□ No
_ь	If "Yes," explain the arrangement in Part XII										
Pa	rt V Endowment Funds. Complete								Three years back	(a)Faur	vaara baak
1a	Beginning of year balance	(a)Current year	(B	<b>)</b> Prior	year	B (C)IV	vo years back	(a)	niee years back	(e)rour	years back
b	Contributions										
c	Net investment earnings, gains, and losses										_
d	Grants or scholarships										
е	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the curr	ent year end balar	ice (lir	ne 1g	, colum	nn (a)) h	neld as				
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment ►										
C	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c show	ıld equal 100%									
3a	Are there endowment funds not in the posses organization by	ssion of the organiz	zatıon	that	are hel	d and a	dmınıstered	for	the	Ye	s No
	(i) unrelated organizations		•					•	3a	_	
	(ii) related organizations								3a(	_	<u> </u>
ь 4	If "Yes" to 3a(II), are the related organization Describe in Part XIII the intended uses of the							•	31	<b>D</b>	
	t VI Land, Buildings, and Equipme					10.					
	Description of property		20,10	(a	Cost o	r other	( <b>b)</b> Cost or o		(c) Accumulate depreciation	d <b>(d)</b>	Book value
1a	Land										
b	Buildings										
c	Leasehold improvements										
d	Equipment						2,41	5,650	2,114,0	)33	301,617
Tota	I. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part	X, colι	ımn (	B), line	10(c).)			🛌		301,617

Part VII Investments—Other Securities. Se	ee Form 990, Part X, line 1:	2.
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
Other		
Tatal (Column (h) must aqual Form 000 Part V and (B) line 12)	<b>F</b>	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. S		
(a) Description of investment type	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	ja	
Part IX Other Assets. See Form 990, Part X,		
(a) Desc		(b) Book value
(u) DC3	eription	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line	15.)	
Part X Other Liabilities. See Form 990, Par		•
1 (a) Description of liability	(b) Book value	
<u>-</u>	_	
Federal income taxes	0	
ACCRUED POST-RETIREMENT HEALTH	1,764,926	
DEFERRED RENT	637,962	
DEFERRED COMPENSATION	3,243,929	
DELENKED COTHENDATION	3,243,529	
	+	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	<b>5</b> ,646,817	
2. Fin 48 (ASC 740) Footnote In Part XIII provide the		

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue	per	Return
1	Total revenue, gains, and other support per audited financial statements	1	71,273,195
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments	8	
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII)............. 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	369,058
3	Subtract line <b>2e</b> from line <b>1</b>	3	70,904,137
4	Amounts included on Form 990, Part VIII, line 12, but not on line $oldsymbol{1}$		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	70,904,137
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expense	es pe	r Return
1	Total expenses and losses per audited financial statements	1	70,445,942
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII )		
e	Add lines 2a through 2d	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	70,445,942
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII)............... 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	70,445,942
Part	XIII Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Identifier	Return Reference	Explanation
Schedule D, Part X, Line 2		AHIP has applied for and received a determination letter from the Internal Revenue Service (IRS) to be treated as a tax exempt entity pursuant to Section 501(c)(6) of the Internal Revenue Code AHIP is subject to income taxes on revenue generated from other sources unrelated to its exempt purpose Due to its tax exempt status, AHIP is not subject to income taxes on revenues that are generated related to its exempt purpose AHIP is required to file and does file tax returns with the IRS and other taxing authorities. Accordingly, these financial statements reflect provisions for unrelated business income taxes in Note 14. Income tax returns filed by AHIP and subject to examination by the Internal Revenue Service for a period of three years. While no income tax returns are currentiled being examined by the Internal Revenue Service, tax years since 2009 remain open. AHIP complies with the provisions of Financial Accounting Standards Board (FASB) ASC 740-10, Accounting for Uncertainty in Income Taxes. As of December 31, 2012, no unrecognized tax provision or benefit exists. Whitax returns are filed, it is highly certain that some positions taken would be sustained upon examination by the taxing authorities, while others are subject to uncertainty about the merits of the position taken or the amount of the position that would be ultimately sustained. The benefit of a tax position is recognized in the financial statements in the period during which, based on all available evidence, management believes is more likely than not that the position will be sustained upon examination, including the resolution of appeals or litigation processes, if any Tax positions. Tax positions that meet the more-likely-than-not recognition threshold are measured as the largest amount of a tax benefit that is more than 50% likely of being realized upon settlement with the applicable taxing authority. The portion of the benefits associated with tax positions taken that exceeds the amount measured as described above would be reflected as a liab

DLN: 93493319081723

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

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Name of the organization AMERICA'S HEALTH INSURANCE PLANS **Employer identification number** 

36-2087641

Pa	rt I Questions Regarding Compensatio	n				
					Yes	No
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part II		,			
	First-class or charter travel	Г	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the o reimbursement or provision of all of the expenses d			1b	Yes	
2	Did the organization require substantiation prior to directors, trustees, and the CEO/Executive Directors			2	Yes	
3	Indicate which, if any, of the following the filing organization's CEO/Executive Director Check all tused by a related organization to establish compen	hat apply				
	▼ Compensation committee	<u>~</u>	Written employment contract			
	✓ Independent compensation consultant	ᅜ	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	l paymen	t?	4a	Yes	
b	Participate in, or receive payment from, a suppleme	ental non	qualified retirement plan?	4b	Yes	
С	Participate in, or receive payment from, an equity-b	based co	mpensation arrangement?	4c		Νο
	If "Yes" to any of lines 4a-c, list the persons and $\boldsymbol{p}$	rovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only m	ust comp	olete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A compensation contingent on the revenues of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			5a		
b	Any related organization?			5b		
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A compensation contingent on the net earnings of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			6a		
ь	Any related organization?			6b		
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		
8	Were any amounts reported in Form 990, Part VII,					
-	subject to the initial contract exception described i					
	ın Part III			8		
9	If "Yes" to line 8, did the organization also follow th section $53 4958-6(c)$ ?	ne rebutta	able presumption procedure described in Regulations	9		

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MI:	SC compensation	(C) Retirement and other deferred compensation	(D) Nontaxable	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation reported as deferred in prior Form 990
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation		benefits		
See Additional Data Table							

Schedule J (Form 990) 2012

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier	Return Reference	Explanation
····	nonqualified retirement plan	The following contributions were made to the respective employees' 457(f) plan during the year ended December 31, 2012 Mike Tuffin \$57,845 Mary Beth Donahue \$58,395 Carmella Bocchino \$57,845 Charles Stellar \$52,703 Scott Styles \$54,284 Candy Schaller \$42,518 Susan Pisano \$29,849
Schedule J, part I, line 1a	, - ,	Karen Ignagnı was paıd, per her employment contract, \$38,884 durıng the year endING December 31, 2012 for life insurance benefits \$13,991 of this amount was a gross up payment to cover applicable federal and state taxes

Schedule J (Form 990) 2012

Software ID: Software Version:

**EIN:** 36-2087641

Name: AMERICA'S HEALTH INSURANCE PLANS

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of	of W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
KAREN IGNAGNI	(ı) (ıı)		0	38,884	18,451	19,440	1,252,408	0
CHARLES STELLAR	(1) (11)		125,000	61,835	70,956	8,240	711,907	
MIKE TUFFIN	(1) (11)		100,000	267,427	17,404	9,444	631,574	
MARY BETH DONAHUE	(1) (11)		100,000	159,127	77,145	13,971	849,513	
CARMELLA BOCCHINO	(1) (11)		100,000	91,076	76,204	9,113	775,349	
JOSEPH MILLER	(I) (II)		80,000	0	18,729	18,627	572,673	
DANIEL DURHAM	(1) (11)	.	75,000	0	17,175	18,242	528,937	
MARK PRATT	(1) (11)		50,000	o	18,700	13,611	457,878	
BRENDAN MILLER	(1) (11)		379,221	o	17,428	17,727	541,991	
CANDACE SCHALLER	(ı) (ıı)	372,662	60,000	483,574	18,649	20,824	955,709	

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DLN: 93493319081723

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

### **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2012

Open to Public Inspection

Name of the orga AMERICA'S HEALTH I							En	nploye	r identi	fication	numbe	r
			_					-208				
	s Benefit Tran											
	ete if the organization					(c) Descrip						
<b>1</b> (a) Name	of disqualified pers			between dı: d organızatı	· .	(c) Descrip	ption o	rtrans	saction		(d) Corr	
			person and	u organizaci	011						Yes	No
		-			+							
2 Enterthe am	nount of tax incurre	d by overner				na duwna tha						
4958		u by organiza			quaiiiieu peiso	iis duriiig tile	year t	ilidei :	<b>&gt;</b> \$			
	nount of tax, if any,	on line 2, ab	ove. reimb	ursed by th	e organization			_	 ▶ . \$			
	,,		,					-	. т			
	ns to and/or F											
	plete if the organiza					ne 38a, or Fo	rm 99	0, Par	t IV, lın	e 26, o	rıfthe	
	nization reported ar					(6) D = 1 = 1 = 1		<b>.</b>	1 4	`		
(a) Name of interested	<b>(b)</b> Relationship with organization	of loan	(d) Loar		(e)Original principal	( <b>f</b> )Balance due		) In ault?		<b>(h)</b> (i)Writ Approved agreem		
person	With organization	0110411	organizat		amount		""	by board or	lagico.			
					_				committee?			
			То	From			Yes	No	Yes	No	Yes	No
											_	
									_		_	
											_	
											_	
											_	
			<u> </u>						<u> </u>		_	
otal			<b>▶</b> \$									
	nts or Assistan					TV 1 27						
	plete if the organ								1,,	_		
(a) Name of integration	, , ,	atıonshıp bet :ed person ar		C) A mount o	ofassistance	<b>(d)</b> Type o	rassis	tance	(e)	Purpos	e of ass	istanc
person		rganization										
		-										

Part IV Business Transactions Complete if the organizat			ne 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sh organiz reven	f zatıon's
				Yes	No
See Additional Data Table					

### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Ident if ier	Return Reference	Explanation
		Cabadula I /Farm 000 at 000 F7) 2012

Schedule L (Form 990 or 990-EZ) 2012

Software ID: Software Version:

**EIN:** 36-2087641

Name: AMERICA'S HEALTH INSURANCE PLANS

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of Interested person	<b>(b)</b> Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sharing organization revenues?	
	organization			Yes	No
(1) Scott Armstong	BOARD MEMBER OF AHIP &	1,348,464	PROFESSIONAL SERVICES		No
(2)-	PRESIDENT AND CEO OF		CDC FEDERAL GRANT PRE-		
(3)-	GROUP HEALTH COOPERATIVE		APPROVED VENDOR		
(4) MARY BRAINERD	BOARD MEMBER OF AHIP &	817,552	PROFESSIONAL SERVICES		No
(5)-	PRESIDENT AND CEO		CDC FEDERAL GRANT PRE-		
(6)-	HEALTHPARTNERS, INC		APPROVED VENDOR		
(7) ERIC SHULTZ	BOARD CHAIR OF AHIP &	1,783,862	CDC		No
(8)-	PRESIDENT & CEO OF				
(9)-	HARVARD PILGRIM HEALTH				
(10)-	CARE INSTITUTE				
(11) GEORGE HALVORSON	BOARD MEMBER OF AHIP &	118,027	PRISM CONTRACT PRE- APPROVED		No
(12)-	CHAIRMAN AND CEO OF		VENDOR		
(13) -	KAISER FOUNDATION HEALTH		SHORT AND LONG TERM DISABILITY		
(14) -	PLAN, INC		INSURANCE ON BEHALF OF AHIP		
(15) DANIEL NEARY	BOARD MEMBER OF AHIP &	183,065	LONG & SHORT TERM DISABILITY		No
(16) -	CHAIRMAN & CEO OF		ON BEHALF OF AHIP		
(17) -	MUTUAL OF OMAHA INSURANCE				

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2012
Open to Public Inspection

Name of the organization AMERICA'S HEALTH INSURANCE PLANS	Employer identifi	cation number
	36-2087641	

Identifier	Return Reference	Explanation
governance	PART VI, section B, question 15	The board maintains formal processes and procedures for determining compensation for the President of the Organization Comparative salary information is provided to a compensation committee, which is composed of our Chairman, past Chairman & incoming Chairman. When major changes are made in the compensation package, the Committee has deemed it necessary to employ outside compensation consultants to review and make recommendations to the Committee based on their findings.

Identifier	Return Reference	Explanation
governance	PART VI, section C, question 19	The Organization's governing documents, conflict of interest policy, and IRS form 990 tax return are available upon request by telephone or in writing. The Organization's audited financial statements are not available to the Public.

ldentifier	Return Reference	Explanation
governance	PART VI, section B, question 11	Various AHIP departments will compile the necessary data to be supplied to our tax return preparers. Once assembled, this information is reviewed by the Executive Director of Finance and the legal department of the Organization. In addition, the designated Executive VP reviews key sections of this data. When A DRAFT OF THE 990 IS RECEIVED FROM TAX RETURN PREPARER, IT IS REVIEWED BY THE SENIOR VP of PUBLIC AFFAIRS AND THE CHAIR OF THE BOARD OF DIRECTORS. ONCE REVIEWED BY THE CEO AND THE AHIP CHAIR, THE RETURN IS FILED WITH THE IRS.

ldentifier	Return Reference	Explanation
governance	PART VI, section B, question 12	The following is a summary of how the Organization monitors and enforces conflicts of interest as it applies to officers and directors ("AHIP individuals") 1 Monitoring The Corporate Secretary and/or CEO will be responsible for monitoring the compiliance with and the effectiveness of the Conflicts of Interest Policy for AHIP Officers and Directors and shall provide regular reports to the Governance Committee concerning the same. As part of such responsibilities, the Corporate Secretary and/or the CEO shall undertake or supervise the undertaking of the following actions. (a) Annually prepare the list of AHIP Individuals who shall be subject to the reporting requirements of the annual disclosure form, (b) Supervise the distribution, collection and review of forms, (c) Prepare the lists to track and organize the information gathered on the forms submitted and take other necessary measures to facilitate the timely identification of conflicts and accurate reporting on AHIPs annual IRS Form 990 information return, (d) Prepare an update form to allow for changes or updates to the annual form to be returned within 60 days of any such change or update, (e) Monitor procedures to ensure that once a conflict of interest is identified, proceedings comply with the procedures set forth in sections 2, 3, and 4 below, and (f) Address any deficiencies or measures for improvement of the procedures under this Policy with the Executive Committee 2 Resolution of Conflicts by AHIP CEO and Corporate Secretary When conflicts or potential conflicts arise, they should be resolved, if possible, by the AHIP Individual involved and the Corporate Secretary and/or the CEO Resolutions could include (a) Taking no action, (b) Assuring full disclosure to the Board of Directors ("Board") and other individuals covered by this Policy, (c) Asking the person to resign from his or her AHIP position, or if the person refuses to resign, subjecting him or her to removal procedures 3 Conflicts Which Cannot Be Resolved by AHIP CEO and Corporate Secretary an

ldentifier	Return Reference	Explanation
Advocacy - Schedule O		Part IX, Statement of Functional Expenses, Line 24b and Schedule C, Political Campaign and Lobbying Activities, Part III-B, Line 2a In 2012 AHIP incurred expenses to advocacy organizations as part of its advocacy efforts on issues associated with reform of the nation's health care system. Expenses were incurred to organizations that generally aligned with AHIPs views on health care-namely, that reform must, build on the employer-based system, ensure that those who like their current coverage can keep it, make health care coverage more affordable for individuals, families and employers, restructure health care delivery to promote quality, value and better health outcomes, and put the health care system on a path that is fiscally responsible and sustainable. Activities performed by organizations to which AHIP incurred expenses included grassroots outreach, education and mobilization, print, online, and broadcast advertising, and coalition building efforts. AHIP did not control or direct any of these activities AHIP has disclosed these expenses on Part IX, line 24b - Advocacy, in order to make clear that these expenses were unencumbered, accordingly AHIP is not reporting these expenses on Part IX, Line 1 as grant or other assistance, or on Part IX, Line 11d as a lobbying fee.

ldentifier	Return Reference	Explanation
Part XI, Line 5	Form 990, PART XI, LINE 5	UNREALIZED GAIN ON INVESTMENT \$369,058

ldentifier	Return Reference	Explanation
Part VI, Section A, Line 4	Form 990, Part VI, Section A, Line 4	AHIP RECENTLY UPDATED ITS BY LAWS KEY UPDATES ADDRESSED -QUORUMS AT MEMBERSHIP MEETINGS, -RESPONSIBILITIES OF THE BOARD AND MEMBERSHIP, -BOARD SIZE AND COMPOSITION, AND -BOARD COMMITTEE RESPONSIBILITIES AND COMPOSITION

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DLN: 93493319081723

2011 2011

2012

Open to Public Inspection

**Employer identification number** 

36-2087641

# SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

• Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Department of the Treasury Internal Revenue Service

Name of the organization

AMERICA'S HEALTH INSURANCE PLANS

► Attach to Form 990. ► See separate instructions.

ent of the Treasury

Identification of Disregarded Entities (Co		_				(6)		
(a) Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income l	<b>(e)</b> End-of-year assets	D	<b>(f)</b> Irect controlling entity		
Identification of Related Tax-Exempt Orgon more related tax-exempt organizations during	ganizations (Complete in ing the tax year.)	f the organization a	nswered "Yes"	to Form 990, F	art IV,	line 34 because it	had o	ne
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code secti	on Public charity (if section 501	status (c)(3))	<b>(f)</b> Direct controlling entity	Section (13) c	<b>g)</b> n 512(t ontrolle tity?
AHIP FOUNDATION	EDUCATION	DE	501(C)(3)	509(A)(1)			Yes	No No
	EDOCATION	DE DE	301(0)(3)	309(A)(1)				100
PENNSYLVANIA AVE NW SHINGTON, DC 20004								
1910811								
								$\vdash$
								<u> </u>
								1

<b>(a)</b> Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-	(f) Share of total income	(g) Share of end-of-yea assets	(h Disprop r allocat	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		(k) Percentae ownersh
					514)			Yes	No		Yes	No	
V Identification of Related Or line 34 because it had one or r	ganizations Taxa nore related organi	ble as a Corpo zations treated a	ration s a cor	or Trust (poration or	Complete if t	the organi the tax ye	zatıon ar ar.)	swere	ed "Ye	s" to Form	990,	Part	IV,
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domıcıle (state or foreign country)		( <b>d)</b> Direct controlli entity	(e) Type of entro (C corp, S corp, or trust)		otal Share e of	(g) e of end- year ssets		<b>(h)</b> ercentage wnership	Section (b) conti	(13)	
		,,			,						Yes		No

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
<b>1</b> D	During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		No
b	<b>b</b> Gift, grant, or capital contribution to related organization(s)	1b		No
c	c Gift, grant, or capital contribution from related organization(s)	<b>1</b> c		No
d	d Loans or loan guarantees to or for related organization(s)	1d		No
е	e Loans or loan guarantees by related organization(s)	<b>1e</b>		No
_		16		
	f Dividends from related organization(s)	1f	_	l NI-
_	g Sale of assets to related organization(s)	1g	+	No
	h Purchase of assets from related organization(s)	1h	Yes	<u> </u>
	i Exchange of assets with related organization(s)	1i	ļ.,	No
j	j Lease of facilities, equipment, or other assets to related organization(s)	1 <u>j</u>	Yes	<u> </u>
ŀ	k Lease of facilities, equipment, or other assets from related organization(s)	1k	1	No
	Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
	m Performance of services or membership or fundraising solicitations by related organization(s)	1m		<del>                                     </del>
	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		_
		10		<u> </u>
0	o Sharing of paid employees with related organization(s)	10	163	<u> </u>
D	p Reimbursement paid to related organization(s) for expenses	1p	+	No
-	q Reimbursement paid by related organization(s) for expenses	1q	+	
7	The management of the second o			
r	r Other transfer of cash or property to related organization(s)	1r		No
s	s Other transfer of cash or property from related organization(s)	1s		No
_	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transac			
	(a) (b) (c)	(d)		
	Name of other organization Transaction Amount involved Method type (a-s)	of determining amount	involve	d

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships															
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	end-of-year	ear allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No			
												1			

**Additional Data Return to Form** 

Software ID:

**Software Version:** 

**EIN:** 36-2087641

Name: AMERICA'S HEALTH INSURANCE PLANS

Schedule R (Form 990) 2012

Page **5** 

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)											
Identifier Return Reference Explanation											

Software ID: Software Version:

**EIN:** 36-2087641

Name: AMERICA'S HEALTH INSURANCE PLANS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Indeper (A) Name and Title	(B) Average hours per week (list any	Positio more unless an dire	(C n (do than	onot one son i er an trus	box s bot d a tee)	, th	Γ	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
MICHAEL E ABBOTT BOARD MEMBER	1 0	х								
SCOTT ARMSTRONG BOARD MEMBER	1 0	х								
RICHARD A BARASCH BOARD MEMBER	1 0	х								
BRUCE G BODAKEN BOARD MEMBER	1 0	х								
MARY BRAINERD BOARD MEMBER	1 0	х								
DAVID H KLEIN BOARD MEMBER	1 0	х								
MICHAEL McCALLISTER BOARD MEMBER	1 0	х								
KEVIN P MCCARTHY BOARD MEMBER	1 0	х								
JOSEPH MARIO MOLINA MD BOARD MEMBER	1 0	х								
DANIEL P NEARY BOARD MEMBER	1 0	х								
WILLIAM M CAMERON BOARD MEMBER	1 0	х								
MICHAEL M DUDLEY BOARD MEMBER	1 0	х								
MARK B GANZ BOARD MEMBER	1 0	х								
JAY M GELLERT BOARD MEMBER	1 0	х								
VICKY B GREGG PAST CHAIR OF THE BOARD	1 0	х								
RICK L HAINES BOARD MEMBER	1 0	х								
GEORGE C HALVORSON BOARD MEMBER	1 0	х								
DAVID W OLIKER BOARD MEMBER	1 0	х								
ROBERT REED Sr BOARD MEMBER	1 0	х								
JAMES ROOSEVELT BOARD MEMBER	1 0	х								
BUCK STINSON BOARD MEMBER	1 0	х								
ANTHONY L WATSON BOARD MEMBER	1 0	х								
PATRICIA A HEMINGWAY-HALL BOARD MEMBER	1 0	х								
WILLIAM R ALVIN Board Member	1 0	х								
GAIL K BOUDREAUX BOARD MEMBER	1 0	Х								

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Indepen		actors 	10	~\				l (D)	<sub>(E)</sub>	(E)
<b>(A)</b> Name and Title	(B) Average hours per week (list any	direc	than pers office ctor/t	o not n one son i er an /trust	e box, is bot nd a tee)	th	T	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
		Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
JAMES G CARLSON BOARD MEMBER	1 0	х								
MICHAEL P GALLAGHER CPA Board Member	1 0	х								
DAVID M CORDANI BOARD MEMBER	1 0	х								
DAN HOUSTON BOARD MEMBER	1 0	х								
ERIC H SCHULTZ CHAIR	1 0	х								
MARK T BERTOLINI BOARD MEMBER	1 0	х								
DANIEL J HILFERTY BOARD MEMBER	1 0	х								
EDWARD H WALKER BOARD MEMBER	1 0	х								
MICAHEL W CROPP MD BOARD MEMBER	1 0	х								
JOHN CANNON BOARD MEMBER	1 0	х								
JOSEPH L PRAY BOARD MEMBER	1 0	х								
KAREN IGNAGNI PRESIDENT/CEO	40 0			х				1,214,517	0	37,891
CHARLES STELLAR EXEC VP/SECRETARY	40 0			х				632,711		79,196
MARY BETH DONAHUE EXECUTIVE VP	40 0			х				758,397		91,116
CARMELLA BOCCHINO EXECUTIVE VP	40 0			х				690,032		85,317
MIKE TUFFIN Executive VP	40 0				х			604,726		26,848
JOSEPH MILLER GENERAL COUNSEL	40 0				х			535,317		37,356
DANIEL DURHAM EXECUTIVE VP	40 0				х			493,520		35,417
MARK PRATT Senior VP	40 0				х			425,567		32,311
BRENDAN MILLER EXECUTIVE DIRECTOR	40 0				х			506,836		35,155
CANDACE SCHALLER SENIOR VICE PRESIDENT	40 0				х			916,236		39,473