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# FORM 8868, PAGES 1:2 FILED

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

Open to Public

| Inter                          | nal Revenue   | e Service  | ► The organization may have             | e to use a copy of      | this return to satisf                  | ly state re    | porting requi                          | rements.        | Inspec                                  | tion            |
|--------------------------------|---------------|------------|---|-------------------------|--|----------------|--|-----------------|---|-----------------|
| A                              | For the 2     | 2012 cale  | ndar year, or tax year beginning        | 01/01                   | , <b>2012</b> , a                      | ınd endir      | ng <u>12</u>                           | 2/31            | , 20 12                                 |                 |
| В                              | Check if a    | pplicable  | C Name of organization THE CENT         | ER FOR COMMU            | NITY SOLUTIONS                         | <b>3</b>       |  | D Employe       | er Identification r                     | umber           |
|                                | Address c     | hange      | Doing Business As                       |                         |  |                |  |                 | 34-0714723                              |                 |
|                                | Name cha      | •          | Number and street (or P.O. box if m     | ail is not delivered to | street address)                        | Room/su        | ilte                                   | E Telephor      | ne number                               |                 |
| $\overline{\Box}$              | Initiai retur | -          | 1501 Euclid Ave Ste 310                 |                         |  | 1              |  |                 | 216-781-2944                            |                 |
| $\overline{\Box}$              | Terminate     |            | City, town or post office, state, and   | ZIP code                | ······································ | 1              |  |                 |   |                 |
| $\exists$                      | Amended       |            | Cleveland, OH 44115                     |                         |  |                |  | G Gross re      | celots \$ 2                             | 3,476,772       |
| $\exists$                      |               |            | F Name and address of principal office  | er: John Begal          | •                                      |                | LU(a) to this                          | ) <del></del>   | for affiliates? Yes                     | <del></del>     |
|                                | Application   |            |   | =                       | •                                      |                |  | i affiliates in | _                                       | s 🗆 No          |
|                                | <del></del>   |            | 1501 Euclid Ave Ste 300, Clevel         | ·· <del>·</del> ····    | -) [] (847(-)(4)                       | □ coz          |  |                 | (see instructions)                      | S LIND          |
| <u>!</u>                       | Tax-exem      |            | ✓ 501(c)(3)                             | ) ¬ (msercm             | o.) 4947(a)(1) or                      | <u> 527</u>    |  | o exemption     |   |                 |
| <u></u>                        | Website:      |            | w.communitysolutions.com                | # . [] at               | 1                                      |                |  | <del></del>     |   |                 |
|                                |               |            | 4 Corporation Trust Associa             | tion                    | LYea                                   | er of forma    | tion: 1913                             | M State         | of legal domicile:                      | ОН              |
|                                | art I         | Summ       |   |                         |  |                |  |                 |   | <del></del>     |
|                                | 1             | -          | scribe the organization's miss          | _                       |  |                | enter for Cor                          | nmunity S       | olutions provi                          | des             |
| ø                              |               | strategic  | leadership to improve targeted          | health, social an       | d economic condi                       | tions.         |  |                 |   |                 |
| Governance                     |               |            |   |                         |  |                |  |                 |   |                 |
| 2                              |               |            | · ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~  |                         |  | ~~~~           |  |                 |   |                 |
| Š                              |               |            | is box ▶☐ if the organization           |                         | •                                      | sposed (       | of more thar                           | 1 25% of        | lts net assets.                         |                 |
| ල<br>ජේ                        | E             |            | of voting members of the gove           |                         | •                                      |                |  | 3               |   | 25              |
| Activities &                   | 4 1           | Number (   | of independent voting member            | rs of the govern        | ing body (Part VI,                     | , line 1b)     |  | 4               |   | 25              |
| 7                              | 5 1           | Total nun  | nber of individuals employed i          | n calendar year         | 2012 (Part V, line                     | 2a) .          |  | 5               |   | 27              |
| ŧ                              | 6 1           | Total nun  | nber of volunteers (estimate if         | necessary) .            |  |                |  | 6               |   | 25              |
| •                              | 7a 7          | Fotal unre | elated business revenue from            | Part VIII, columi       | n (C), line 12 .                       |                |  | 7a              |   | 0               |
|                                | b N           | Net unrel  | ated business taxable income            | from Form 990           | -T, line 34                            |                |  | 7b              |   | 0               |
|                                |               |            |   |                         |  |                | Prior Y                                | ear             | Current Y                               | 'ear            |
|                                | 8 0           | Contribut  | tions and grants (Part VIII, line       | 1h)                     | ECEIVED                                |                |  | 1,368,645       |   | 4,730,749       |
| Ž                              |               |            | service revenue (Part VIII, line        |                         | 28,327                                 | <u> </u>       | 7,770                                  |                 |   |                 |
| Revenue                        |               | -          | nt income (Part VIII, column (A         |                         | 7d)                                    |                |  | 394,911         |   | 1,255,729       |
| æ                              |               |            | enue (Part VIII, column (A), line       |                         |  | 10 80<br>10 80 |  | 25,403          | <del> </del>                            |                 |
|                                | 12 T          | Total reve | enue-add lines 8 through 11 (r          |                         | 4,817,286                              | 7              |  |                 |   |                 |
|                                |               |            | nd similar amounts paid (Part I         |                         | 2,458,621                              |                |  |                 |   |                 |
|                                | 14 E          | Ronofits i | paid to or for members (Part I)         | Column (A)              | GDEN U                                 | Till           |  | 0               |   | 0               |
|                                |               |            | other compensation, employee            |                         | 1,674,953                              |                |  |                 |   |                 |
| Expenses                       | E .           |            | nal fundraising fees (Part IX, c        | •                       | , ,                                    | 5 10, F        | <del></del>                            | 0               |   | 1,400,102       |
| ē                              |               |            | draising expenses (Part IX, col         |                         |  | 4.570          | ·                                      |                 | 8 % , / &                               | ****            |
| X                              |               |            | • • •                                   | • •                     |  | 4,572          | <del>-</del>                           | τ               | <u> </u>                                | <u></u>         |
|                                | l .           | •          | penses (Part IX, column (A), lin        |                         | •                                      | " <del> </del> | ······································ | 1,250,343       | *************************************** | 1,218,981       |
|                                | i .           | •          | enses. Add lines 13–17 (must            | •                       | Olumin (A), line 25                    | "              |  | 5,383,917       |   | 5,184,573       |
|                                | †             | revenue    | less expenses. Subtract line 1          | 8 from line 12          | <u> </u>                               |                | Beginning of Cu                        | -566,631        | End of Y                                | 821,703         |
| Net Assets or<br>Fund Balances |               |            | 4.40 4.34 (1) 4.00                      |                         |  | -              |  |                 |   |                 |
| ase<br>Base                    | 20 T          |            | ets (Part X, line 16)                   |                         |  |                | 2.                                     | 1,585,582       | 2                                       | 2,940,995       |
| ₩<br>₩                         | 21 T          |            | ilitles (Part X, Ilne 26) .             |                         |  | · ·            |  | 422,782         |   | 282,971         |
|                                | I             |            | ts or fund balances. Subtract I         | ine 21 from line        | <u> 20 </u>                            | <u> </u>       | 2.                                     | 1,162,800       | 2                                       | 2,658,024       |
| Pa                             | art II        | Signat     | ure Block                               |                         |  | ······         |  |                 |   |                 |
|                                |               |            | ry, I declare that I have examined this |                         |  |                |  |                 | пу кложюфе ап                           | d belief, it is |
| ıru                            | e, correct,   | and compi  | ete Declaration of preparer (other than | onicer) is based on     | all information of white               | ni hiebare     | r nasany kriow                         | ieage.          |   |                 |
|                                |               |            | Mare France                             | m                       |  |                | <u> </u>                               | <u> </u>        | 5/13                                    |                 |
| Sig                            |               | Signa      | ature of officer                        |                         |  |                | Da                                     | ite ´           | ,                                       |                 |
| He                             | re            | Tea        | re Brewington, Director of Finar        | ice                     |  |                |  |                 |   |                 |
|                                |               | Type       | or print name and title                 |                         |  |                |  |                 |   |                 |
| Pa                             | id            | Print/Tyj  | pe preparer's name                      | Preparer's signatur     | е                                      | Da             | ale                                    | Check [         | TI PTIN                                 |                 |
|                                | eparer        |            |   | 1                       |  |                |  | self-emp        |   |                 |
|                                | •             |            | ame 🕨                                   |                         |  | L              | Firm                                   | n's EIN ▶       |   |                 |
| US                             | e Only        |            | ddress ▶                                | <del></del>             |  |                |  | опе по.         |   | <del></del>     |
| Ma                             | y the IRS     |            | s this return with the preparer         | shown above? (          | see instructions)                      |                | , , ,                                  |                 | · TYe                                   | s No            |
|                                | •             |            | ction Act Notice see the senara         |                         |  | Cot A          | do 11282V                              |                 |   | 990 (2012)      |

) (Revenue \$

248,959 )

Other program services (Describe in Schedule O.) See Schedule O, Statement 3

4,580,902

309,822 including grants of \$

(Expenses \$

Total program service expenses ▶

| Part | Checklist of Required Schedules  |      |                     |                  |
|------|--|------|---------------------|------------------|
|      | . '  |      | Yes                 | No               |
| 1    | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If I Yes, I  |      |                     |                  |
|      | complete Schedule A  | 1_   | 4                   |                  |
| 2    | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?  | 2    | 4                   |                  |
| 3    | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If I Yes, I complete Schedule C, Part I   | 3    |                     | 4                |
| 4    | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If LYes, Licomplete Schedule C, Part II  | 4    | 4                   |                  |
| 5    | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If : Yes, incomplete Schedule C, Part III  | 5    |                     | 4                |
| 6    | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If I Yes, I complete Schedule D, Part I   | 6    |                     | 4                |
| 7    | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If Yes, complete Schedule D, Part II   | 7    |                     | 4                |
| 8    | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If i Yes, i complete Schedule D, Part III  | 8    |                     | 4                |
| 9    | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If Yes, a complete Schedule D, Part IV             | 9    |                     | 4                |
| 10   | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If Yes, i complete Schedule D, Part V   | 10   | 4                   |                  |
| 11   | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.   |      | 14 (Å 17<br>  7   7 | 20.70<br>~ \$ .4 |
| а    | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If +Yes,+, complete Schedule D, Part VI   | 11a  | 4                   |                  |
| b    | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If ! Yes, i   complete Schedule D, Part VII  | 11b  |                     | 4                |
| C    | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If : Yes, i : complete Schedule D, Part VIII  | 11c  |                     | 4                |
| d    | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If : Yes,:: complete Schedule D, Part IX   | 11d  | 4                   |                  |
| е    | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  | 11e  |                     | 4                |
| f    | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If I Yes, complete Schedule D, Part X   | 111  |                     | 4                |
| 12 a | Schedule D, Parts XI and XII   | 12a  | 4                   |                  |
| b    | Was the organization included in consolidated, independent audited financial statements for the tax year? If iYes, i and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional   | 12b  |                     | 4                |
| 13   | Is the organization a school described in section 170(b)(1)(A)(ii)? If _Yes,Licomplete Schedule E  | 13   |                     | 4                |
| 14 a |  | 14a  |                     | 4                |
| b    | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If Yes, I complete Schedule F, Parts I and IV. | 14b  |                     | 4                |
| 15   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If I Yes, I complete Schedule F, Parts II and IV.   | 15   |                     | 4                |
| 16   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If { Yes,} icomplete Schedule F, Parts III and IV  | 16   |                     | 4                |
| 17   | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If : Yes, I complete Schedule G, Part I (see instructions)  | 17   |                     | 4                |
| 18   | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? if EYes, complete Schedule G, Part II.   | 18   |                     | 4                |
| 19   | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If I Yes, I icomplete Schedule G, Part III  | 19   |                     | 4                |
| 20 a | Did the organization operate one or more hospital facilities? If i Yes, clcomplete Schedule H  | 20a  |                     | 4                |
| b    | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .   | 20b  |                     |                  |
|      | <del></del> -  | Fort | n 9 <b>90</b>       | (2012)           |

| Form 99  | 0 (2012)  |            | l   | Page 4 |
|----------|---|------------|-----|--------|
| Part     | V Checklist of Required Schedules (continued)   |            | ,   |        |
| 21       | Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IV, solven (A) line 12 lf. Year (complete School)   Part IV and III   |            | Yes | No     |
| 22       | in the United States on Part IX, column (A), line 1? If Yes, complete Schedule I, Parts I and II  | 21         | 4   | 4      |
| 23       | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If Yes, complete Schedule J  | 23         | 4   |        |
| 24a      | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If I Yes, I answer lines 24b through 24d and complete Schedule K. If No, go to line 25                               | 24a        |     | 4      |
|          | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24b<br>24c |     |        |
| d<br>25a | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If i Yes, i complete Schedule L, Part I     | 24d<br>25a |     | 4      |
|          | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If I Yes, I complete Schedule L, Part I                                       | 25b        |     | 4      |
| 26       | Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If EYes, I complete Schedule L, Part II  | 26         |     | 4      |
| 27       | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If : Yes, i complete Schedule L, Part III | 27         |     | 4      |
| 28       | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):   | 14         |     |        |
| a<br>b   | A current or former officer, director, trustee, or key employee? If EYes, Toomplete Schedule L, Part IV   | 28a<br>28b |     | 4      |
| c        | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If I Yes, Ecomplete Schedule L, Part IV   | 28c        |     | 4      |
| 29<br>30 | Did the organization receive more than \$25,000 in non-cash contributions? If LYes, complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If LYes, Licomplete Schedule M                           | 29<br>30   |     | 4      |
| 31       | Did the organization liquidate, terminate, or dissolve and cease operations? If †Yes,    complete Schedule N, Part I  | 31         |     | 4      |
| 32       | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If TYes, complete Schedule N, Part II   | 32         |     | 4      |
| 33       | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If   Yes,   complete Schedule R, Part I  | 33         |     | 4      |
| 34       | Was the organization related to any tax-exempt or taxable entity? If I Yes, I complete Schedule R, Part II, III, or IV, and Part V, line 1  | 34         |     | 4      |
| 35a<br>b | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If Yes, complete Schedule R, Part V, line 2.   | 35a<br>35b |     | 4      |
| 36       | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-chantable related organization? If EYes, Ecomplete Schedule R, Part V, line 2   | 36         |     | 4      |
| 37       | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If I Yes, I complete Schedule R, Part VI   |            |     | 4      |
| 38       | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O  | 37         | 4   |        |
| _        |   |            | ~~  |        |

| art     |  |                |                 | r <del>-1</del> |
|---------|--|----------------|-----------------|-----------------|
|         | Check if Schedule O contains a response to any question in this Part V   | • •            | Yes             | No              |
| 1a      | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   1a   23   | ÷ ,÷           |                 | 1               |
| b       | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  | ***            | \(\frac{1}{2}\) |                 |
| C       | Did the organization comply with backup withholding rules for reportable payments to vendors and   | ( \$ )         |                 | * *             |
|         | reportable gaming (gambling) winnings to prize winners?  | 1c             | 4               |                 |
| 2a      | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  | 4              | 1 0<br>1 2      | ~~              |
|         | Statements, filed for the calendar year ending with or within the year covered by this return 2a 27  |                | \$ **           | * 1             |
| b       | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .   | 2b             | 4               |                 |
| _       | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  | * *            | . 18<br>        |                 |
| 3a      | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a             |                 | 4               |
| b       | If "Yes," has it filed a Form 990-T for this year? If [No, Derovide an explanation in Schedule O   | 3b             |                 | <u> </u>        |
| 4a      | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial                                     |                |                 | ĺ               |
|         | account)?  | 4a             |                 | 4               |
| b       | If "Yes," enter the name of the foreign country: ▶   | 74             | 12              | . 1             |
|         | See Instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.   |                | **.             |                 |
| 5a      | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a             |                 | 4               |
| þ       | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b             |                 | 4               |
| C       | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 5c             |                 |                 |
| 6a      | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the   |                |                 |                 |
|         | organization solicit any contributions that were not tax deductible as chantable contributions?  | 6a             | 4               | <b></b>         |
| þ       | If "Yes," did the organization include with every solicitation an express statement that such contributions or   | CL             | 4               | İ               |
| 7       | gifts were not tax deductible?   | 6b             |                 | San Y           |
| 'a      | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods  | . ` `          | 24.4°           | \$900<br>1000   |
|         | and services provided to the payor?  | 7a             | لكمشب           |                 |
| b       | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b             |                 |                 |
| C       | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was   |                |                 |                 |
|         | required to file Form 8282?  | 7c             |                 | <u></u>         |
| đ       | If "Yes," indicate the number of Forms 8282 filed during the year  |                |                 |                 |
| e       | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e             |                 |                 |
| f       | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?.  | 7 <del>1</del> |                 | <b></b>         |
| g<br>h  | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7g<br>7h       |                 | <b></b>         |
| 8       | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting  | <b>/</b> 111   | .' % '5'        | . *             |
|         | organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring   | *              |                 | € 4.            |
|         | organization, have excess business holdings at any time during the year?   | 8              |                 |                 |
| 9       | Sponsoring organizations maintaining donor advised funds.  |                | . •             | v.              |
| а       | Did the organization make any taxable distributions under section 4966?  | 9a             |                 |                 |
| b       | Did the organization make a distribution to a donor, donor advisor, or related person?   | 9b             | ·               | 2 1500          |
| 10      | Section 501(c)(7) organizations. Enter:  | , %            | <b>*</b>        | *               |
| a       | Initiation fees and capital contributions included on Part VIII, line 12   | , 3            |                 | â ,             |
| b<br> 1 | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b Section 501(c)(12) organizations. Enter:   | * .            | , \}            | 1,86            |
| a       | Gross income from members or shareholders  |                | * * *           | 2 1             |
| b       | Gross income from other sources (Do not net amounts due or paid to other sources   |                | ٠,              |                 |
|         | against amounts due or received from them.)  | 3 - 4          | , 25 /4         | # # #           |
| 2a      | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a            |                 |                 |
| b       | If "Yes," enter the amount of tax-exempt interest received or accrued during the year . 12b  | *              | ** .            | €, ,<br>4 ç.,   |
| 13      | Section 501(c)(29) qualified nonprofit health insurance issuers.   |                | <u>. "</u>      |                 |
| а       | Is the organization licensed to issue qualified health plans in more than one state?   | 13a            |                 | <b></b>         |
| _       | Note. See the instructions for additional information the organization must report on Schedule O.  |                |                 |                 |
| b       | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  |                |                 |                 |
| С       |  |                | ^ .             | <b>4</b> >      |
| 4a      | Enter the amount of reserves on hand  Did the organization receive any payments for indoor tanning services during the tax year?   | 14a            |                 | 4               |
|         | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O  | 14a<br>14b     |                 | <del></del>     |
|         |  |                | 990             | (2012)          |
|         |  |                |                 |                 |

| Form 99  | 90 (2012)  |   |             |  | Page <b>6</b>  |
|----------|--|---|-------------|--|--|
| Part     |  | n 7b below,                             | and 1       | or a                                     | [Not   |
|          | response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in S  |   |             |  | ions.  |
| Secti    | Check if Schedule O contains a response to any question in this Part VI  | <u> </u>                                | <del></del> | •  | <u>. E</u>   |
| 00011    | on A. doverning body and management  |   |             | Yes                                      | No   |
| 1a       | Enter the number of voting members of the governing body at the end of the tax year 1a   | 25                                      |             | . 32 \ . 4<br>. ∞                        | - 1<br>- 1<br>- 1<br>- 1<br>- 1<br>- 1<br>- 1<br>- 1<br>- 1<br>- 1 |
|          | If there are material differences in voting rights among members of the governing body, or   |   | , ^         |  |  |
|          | if the governing body delegated broad authority to an executive committee or similar   |   | 9 N         | Service Control                          |  |
|          | committee, explain in Schedule O.  |   | » '`        |  |  |
| Ъ        | Enter the number of voting members included in line 1a, above, who are independent  Did any affice of voting members included in line 1a, above, who are independent                                 | 25                                      |             |  |  |
| 2        | Did any officer, director, trustee, or key employee have a family relationship or a business relationary other officer, director, trustee, or key employee?  | [                                       | 2           | المنطقة المالية                          | 4  |
| 3        | Did the organization delegate control over management duties customarily performed by or unde supervision of officers, directors, or trustees, or key employees to a management company or other per |   | 3           |  | 4  |
| 4        | Did the organization make any significant changes to its governing documents since the prior Form 990 was  |   | 4           |  | 4  |
| 5        | Did the organization become aware during the year of a significant diversion of the organization's   | assets?.                                | 5           |  | 4  |
| 6<br>7a  | Did the organization have members or stockholders?  Did the organization have members, stockholders, or other persons who had the power to elect   | or appoint                              | 6           |  | 4  |
| 14       | one or more members of the governing body?   |   | 7a          |  | 4  |
| b        | Are any governance decisions of the organization reserved to (or subject to approval by) stockholders, or persons other than the governing body?   |   | 7b          |  | 4  |
| 8        | Did the organization contemporaneously document the meetings held or written actions undertain   | aken during                             | 12 Jan 1    |  | . e . y  |
|          | the year by the following:   |   |             |  |  |
| а        | The governing body?  |   | 8a          | 4  | <u> </u>   |
| Ъ        | Each committee with authority to act on behalf of the governing body?  |   | 8b          | 4  | <del> </del>   |
| 9        | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be the organization's mailing address? If (Yes, i) provide the names and addresses in Schedule O. |   | 9           |  | 4  |
| Secti    | on B. Policies (This Section B requests information about policies not required by the Int   |   |             | ode '                                    |  |
|          | on bit ones (The content of requests intermedial about periods increasing the inter-   |   |             | Yes                                      | No   |
| 10a      | Did the organization have local chapters, branches, or affiliates?   |   | 10a         |  | 4  |
| þ        | If "Yes," did the organization have written policies and procedures governing the activities of suc  |   |             |  |  |
|          | affiliates, and branches to ensure their operations are consistent with the organization's exempt p  |   | 10b         |  | <u> </u>   |
| 11a      |  | g the form?                             | 11a<br>^ ∵c | 4  | <br>   |
| b<br>12a | Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If (No.) go to line 13               |   | 12a         | 4  |  |
| b        | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise  | to conflicts?                           | 12b         | 4  | $\vdash$   |
| c        | Did the organization regularly and consistently monitor and enforce compliance with the polic  | ł                                       |             |  | <b>-</b>   |
| •        | describe in Schedule O how this was done   |   | 12c         | 4  |  |
| 13       | Did the organization have a written whistleblower policy?  |   | 13          | 4  |  |
| 14       | Did the organization have a written document retention and destruction policy?   |   | 14          | 4  |  |
| 15       | Did the process for determining compensation of the following persons include a review and   |   | \$ °        | 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1 | \$ 4 5 T   |
|          | independent persons, comparability data, and contemporaneous substantiation of the deliberation and  |   | <u>aste</u> | <i>مُحْدُ</i> مُحْدِدُ                   | is a self  |
| a        | The organization's CEO, Executive Director, or top management official   | 1                                       | 15a         | 4  |  |
| b        | Other officers or key employees of the organization  |   | 15b         | 4  | 3 7 2 5  |
| 16a      |  | rrangement                              | e 1/2       | 1  |  |
|          | with a taxable entity during the year?   |   | 16a         |  | 4  |
| b        | If "Yes," did the organization follow a written policy or procedure requiring the organization to  |   |             | . 44                                     | *  |
|          | participation in joint venture arrangements under applicable federal tax law, and take steps to sa   | 1                                       | 7 %,        | · real                                   | 440  |
|          | organization's exempt status with respect to such arrangements?  |   | 16b         |  |  |
| Secti    | on C. Disclosure   |   |             |  |  |
| 17       | List the states with which a copy of this Form 990 is required to be filed ▶ OH  | *************************************** |             |  |  |
| 18       | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 9 available for public inspection. Indicate how you made these available. Check all that apply.       | 90-1 (Section                           | 501(        | c)(3)9                                   | s опіу)  |
|          | ☐ Own website ☐ Another's website ☐ Upon request ☐ Other (explain in Schedu  |   |             |  |  |
| 19       | Describe in Schedule O whether (and if so, how), the organization made its governing documer and financial statements available to the public during the tax year.                                   | its, conflict of                        | finte       | rest p                                   | oolicy,  |
| 20       | State the name, physical address, and telephone number of the person who possesses the books   | and records                             | of the      | )  |  |
|          | organization:  |   |             |  |  |

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|------|---|
|      |   |

| Form | റവ | ശവ | 21 |
|------|----|----|----|
|      |    |    |    |

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| ☐ Check this box if neither the organization no | r any relate                                      | d org   | aniz                  | atio     | on c         | ompe                         | nsa      | ited any currer                 | it officer, director  | r, or trustee.   |
|---|---|---|-----------------------|----------|--------------|------------------------------|----------|---------------------------------|-----------------------|--|
|   |   |   |                       | (        | C)<br>iltion |                              |          |                                 |                       | (F)  |
| (A)<br>Name and Title                           | Average   | (B) (do not check more than one Average box, unless person is both an Reportable Reportable |                       |          |              |                              |          | Reportable                      | Estimated             |  |
| The Total Control                               | hours per   | office  |                       |          |              | or/trust                     |          | compensation                    | compensation from     | amount of  |
|   | week (list any<br>hours for                       | 유흥  | <u>=</u>              | ş        | \$           | 9,7                          | 3        | from<br>the                     | related organizations | other<br>compensation                                    |
|   | related<br>organizations<br>below dotted<br>Ilne) |   | Inst tutional trustee | Officer  | Key emp oyee | Fighest compensated employee | Former   | organization<br>(W-2/1099-MISC) | (W-2/1099-MISC)       | from the<br>organization<br>and related<br>organizations |
| Stephen J Squeri                                | 2   |   |                       |          |              |                              |          |                                 |                       |  |
| Board Chair                                     | 0   | 4   |                       | 4        | <u> </u>     |                              |          | 0                               | 0                     | 0  |
| Michael J Peterman                              | 2   |   |                       |          |              |                              |          |                                 |                       |  |
| Board Vice Chair                                | 0   | 4   |                       | 4        |              |                              |          | 0                               | 0                     | 0  |
| Anne M Pombier                                  | 2   |   |                       |          |              |                              |          |                                 |                       |  |
| Board Vice Chair                                | 0   | 4   |                       | 4        | <u> </u>     |                              | <u> </u> | 0                               | 0                     | 0  |
| E Harry Walker                                  | 2   |   |                       |          |              |                              |          |                                 |                       |  |
| Board Vice Chair                                | 0   | 4   |                       | 4        | L            |                              |          | 0                               | 0                     | 0  |
| Robin Cottingham                                | 2   |   |                       |          |              |                              |          |                                 |                       |  |
| Past Chair                                      | 0   | 4   |                       |          |              |                              |          | 0                               | 0                     | 0  |
| Irwin M Feldman                                 | 2   |   |                       |          |              |                              |          |                                 |                       |  |
| Secretary                                       | 0   | 4   |                       | 4        |              |                              | _        | 0                               | 0                     | 0  |
| Michael S Mayor                                 | 2   |   |                       |          |              |                              |          | ]                               |                       |  |
| Treasurer                                       | 0   | 4   |                       | 4        |              |                              | <u> </u> | 0                               | 0                     | 0  |
| Tom Andrzejewski                                | 2   |   |                       |          |              |                              |          |                                 |                       |  |
| Board Member                                    | 0   | 4   |                       | L        |              |                              | ļ.,      | 0                               | 0                     | 0  |
| Maynard Buck                                    | 2   |   |                       | 1        |              |                              |          |                                 |                       |  |
| Board Member                                    | 0   | 4   |                       |          |              |                              | <u> </u> | 0                               | 0                     | 0  |
| Tami Brown                                      | 2   |   |                       |          |              |                              |          |                                 | 1                     |  |
| Board Member                                    | 0   | 4   |                       |          |              |                              |          | 0                               | 0                     | 0  |
| William Doll                                    | 2   |   |                       |          |              |                              |          |                                 |                       |  |
| Board Member                                    | 0   | 4   |                       | <u> </u> |              |                              |          | 0                               | 0                     | 0  |
| Thomas E Greene                                 | 2   | •   |                       |          |              |                              |          |                                 |                       |  |
| Board Member                                    | 0   | 4   |                       |          |              |                              |          | 0                               | 0                     | 0  |
| Terry Hokenstad                                 | 2   |   |                       |          |              |                              |          |                                 |                       |  |
| Board Member                                    | 0   | 4   |                       |          |              |                              | <u> </u> | 0                               | 0                     | 0  |
| Barbara Janovitz                                | 2   |   |                       |          |              |                              |          |                                 |                       | · · · · · · · · · · · · · · · · · · ·                    |
| Board Member                                    | 0   | 4   |                       |          | L            |                              |          | 0                               | 0                     | 0  |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title               | (B)<br>Average  |                      | (C)  Position  do not check more than one ox, unless person is both ar |   |          |                              |          | (D)<br>Reportable  | (E)<br>Reportable  | (F)<br>Estimated   |
|-------------------------------------|---|----------------------|--|---|----------|------------------------------|----------|--|--|--|
|                                     | hours per<br>week (list any<br>hours for<br>related<br>organizations<br>below dotted<br>line) | office<br>or directo |  |   |          | Highest compensated employee |          | compensation<br>from<br>the<br>organization<br>(W-2/1099-MISC) | compensation from<br>related<br>organizations<br>(W-2/1099-MISC) | amount of<br>other<br>compensation<br>from the<br>organization<br>and related<br>organizations |
| William R Joseph                    | 2   |                      |  |   |          |                              |          | 4  |  |  |
| Board Member                        | 0   | 4                    |  |   |          |                              | 4        | 0  | 0  | 0  |
| Cecil J Lipscomb                    | 2   | <b></b> -            |  |   | T        |                              | <u> </u> |  |  |  |
| Board Member                        | <del>-</del>  | 4                    |  |   |          |                              |          | 0  | o  | O  |
| Julia Love                          | 2   |                      | $\Box$   |   | <b> </b> |                              |          |  | ·  |  |
| Board Member                        | 0   | 4                    |  |   |          |                              |          | 0  | o  | O  |
| Steve Millard                       | 2   | <u> </u>             |  |   |          |                              | Г        |  |  |  |
| Board Member                        | 0   | 4                    |  |   |          |                              |          | 0  | o  | 0  |
| James Morrison                      | 2   |                      |  |   |          |                              |          |  |  |  |
| Board Member                        | O   | 4                    |  |   |          |                              |          | 0  | o  | 0  |
| Cheryl L Morrow-White               | 2   |                      |  |   |          |                              |          |  |  |  |
| Board Member                        | 0   | 4                    |  |   |          |                              |          | 0  | o  | Q  |
| Moorman L Scott                     | 2   |                      |  |   |          |                              |          |  |  |  |
| Board Member                        | 0   | 4                    |  |   |          |                              |          | 0  | 0  | 0  |
| Patricia Shlonsky                   | 2   |                      |  |   | Γ        |                              |          |  |  |  |
| Board Member                        | 0   | 4                    |  |   |          |                              |          | 0  | 0  | Q  |
| Sonja Thomas                        | 2   |                      |  |   |          |                              |          |  |  |  |
| Board Member                        | 0   | 4                    |  |   |          |                              |          | 0  | 0  |  |
| Maria Thompson                      | 2   |                      |  |   |          |                              |          |  |  |  |
| Board Member                        | 0   | 4                    |  |   |          |                              |          | 0  | 0  |  |
| Zulma Zabala                        | 2   |                      |  |   |          |                              |          |  |  |  |
| Board Member                        | 0   | 4                    |  |   |          |                              | L        | 0  | 0  |  |
| John Begala                         | 50  |                      |  |   |          |                              |          |  |  |  |
| Executive Director                  | 0   | <u> </u>             |  | 4 | 4        |                              |          | 145,000  | 0  | 7,250  |
| Teare Brewington                    | 45  |                      |  |   |          |                              |          |  |  |  |
| Dir of Finance & Administration/CFO | 0   |                      |  |   | 4        |                              | 4        | 62,517   | 0  | 1,488  |
| Jon Honeck                          | 45  |                      |  |   |          |                              |          |  |  |  |
| Sr Fellow/Dir of Public Policy      | 0   |                      |  |   | 4        |                              |          | 85,655   | 0  | 3,250<br>Form 990 (2012  |

|          | . (A)  Name and title  | (B)  |                                   |                       | (C      | -,           |                                 |              |  |  | l l   |   |                                    |                      |
|----------|--|--|-----------------------------------|-----------------------|---------|--------------|---------------------------------|--------------|--|--|-------|---|------------------------------------|----------------------|
|          |  | Average<br>hours per   | box, t                            | ot ch<br>unles        | s pe    | more<br>rson | than o<br>Is both<br>or/trust   | an           | (D) Reportable compensation                    | (E)<br>Reportable<br>compensation fro<br>related | m     | (F<br>Estim<br>amou<br>oth                        | ated<br>int of                     |                      |
|          |  | week (list any<br>hours for<br>related<br>organizations<br>below dotted<br>line) | Ind vidual trustee<br>or director | Irstitut onal trustee | Officer | Key emp oyee | ⊢.ghest compensated<br>employee | Former       | from<br>the<br>organization<br>(W-2/1099-MISC) | organizations<br>(W-2/1099-MISC                  | )     | comper<br>from<br>organi<br>and re<br>organiz     | nsation<br>the<br>zation<br>elated |                      |
| Roslyı   | Bucy Miller  | 40   |                                   |                       |         |              |                                 |              |  |  | 1     |   |                                    |                      |
| Dir of   | Communications   | 0  |                                   |                       | _       | 4            |                                 |              | 65,846   |  | 0     |   |                                    | 2,695                |
|          | t Shankman   | 40   |                                   |                       |         |              |                                 |              |  |  | _     |   |                                    |                      |
| Dir of i | Developmnet  | 0  |                                   |                       |         | 4            |                                 | <del> </del> | 74,155   | ,  | 0     |   |                                    | 3,708                |
|          |  |  |                                   |                       |         |              |                                 |              |  |  |       |   |                                    |                      |
|          |  |  |                                   |                       |         |              |                                 |              |  |  |       |   |                                    | ·                    |
|          |  |  |                                   |                       |         |              |                                 |              |  |  |       |   |                                    |                      |
| ******   |  |  |                                   |                       |         |              |                                 |              |  |  |       |   |                                    |                      |
|          |  |  |                                   |                       |         |              |                                 |              |  |  |       |   |                                    |                      |
|          |  |  |                                   |                       |         |              |                                 |              |  |  |       | ·   |                                    |                      |
| ******   |  |  |                                   |                       |         |              |                                 |              |  |  |       |   |                                    |                      |
|          |  |  |                                   |                       |         |              |                                 |              |  |  |       | ,, <del>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</del> |                                    |                      |
|          |  |  |                                   |                       |         |              |                                 |              |  |  |       |   |                                    |                      |
|          | Sub-total .  Total from continuation sheets to Part  |  |                                   |                       |         |              |                                 | <b>▶</b>     | 433,173  |  | 0     |   | 1:                                 | 8,39 <sup>-</sup>    |
| d        |  |  |                                   |                       |         |              |                                 | <u> </u>     | 433,173  |  | 0     |   | 1:                                 | B,39                 |
| 2        | Total number of individuals (including but reportable compensation from the organi   |  | to th                             | ose                   | list    | ed a         | above                           | e) w         | /ho received m                                 | ore than \$100,                                  | 000 o | f   |                                    |                      |
|          | •  | <del> </del>   |                                   |                       |         |              | <del></del>                     |              |  |  |       |   | Yes                                | No                   |
| 3        | Did the organization list any former of employee on line 1a? If Yes, complete the second seco |  |                                   |                       |         |              |                                 | emp          | oloyee, or high                                | est compensa                                     | ited  | 3   | <u>\$</u> ሂ<br>4                   | ^<br>مثانست          |
| 4        | For any individual listed on line 1a, is the organization and related organizations individual   |  |                                   |                       |         |              |                                 |              |  |  |       | 4   | 4                                  |                      |
| 5        | Did any person listed on line 1a receive of for services rendered to the organization  |  |                                   |                       |         |              |                                 |              |  | zation or indivi                                 | Jual  | 5   | <u>.</u>                           | <i>¥ &lt;</i> *<br>4 |
| Sectic   | n B. Independent Contractors   |  |                                   |                       |         |              |                                 |              |  |  | •     |   |                                    |                      |
| 1        | Complete this table for your five highest compensation from the organization. Repyear.   |  |                                   |                       |         |              |                                 |              |  |  |       |   | n's ta                             | iX                   |
|          | (A)<br>Name and business add   | ress   |                                   |                       |         |              |                                 |              | (B)<br>Description of s                        | ervices  | Co    | (C)<br>mpensa                                     | tion                               |                      |
|          | Way Services of Greater Cleveland, Group   |  |                                   |                       |         |              |                                 | •            | nployee Benefit                                |  |       |   |                                    | 5,192                |
| Kent 9   | tate University, College of Public Health, Lo  | wry Hall 126   | , PO I                            | вох                   |         |              |                                 | Sh           | ared Staffing ag                               | reement  |       |   | 12:                                | 3,135                |
|          |  |  |                                   |                       |         |              |                                 |              |  |  |       |   |                                    |                      |
| 2        | Total number of independent contractor   | rs (includir   | na bu                             | ıt ne                 | ot I    | imit         | ed to                           | <br>> th     | nose listed abo                                | ove) who   |       |   |                                    |                      |

Form **990** (2012)

|                                   | 990 (201)<br>VIII | 2) Statement of Reve                          | enue         |            |                  |   |                               |   | Page 9  |
|-----------------------------------|-------------------|---|--------------|------------|------------------|---|-------------------------------|---|---|
|                                   |                   | Check if Schedule O                           |              | respo      | onse to any ques | tion in this Part (A) Total revenue     | (B)<br>Related or             | (C)<br>Unrelated                        | (D)   |
|                                   |                   | · •   |              | >          | :                |   | exempt<br>function<br>revenue | business<br>revenue                     | excluded from tax<br>under sections<br>512, 513, or 514 |
| nts<br>at a                       | 1a                | Federated campaigns                           | s            | 1a         | o                |   |                               | 4 4 7                                   | . , ,   |
| ls, Grants<br>Amounts             | b                 | Membership dues .                             |              | 1b         | 0                |   |                               | , ,                                     | \$ > \$ \   |
| Gifts,<br>ilar An                 | C                 | Fundraising events .                          |              | 1c<br>1d   | 0                | `                                       |                               | 2 /                                     |   |
| <u>.</u>                          | de                | Related organizations Government grants (con  |              | 1e         | 2,994,617        | , ,                                     | ,                             | ٠ ٩                                     |   |
| ions                              | f                 | All other contributions, g                    |              |            | 2,554,011        | ,                                       |                               | > ><br>*                                | , , ,   |
| tributions, Giff<br>Other Similar |                   | and similar amounts not in                    |              | 1f         | 1,736,132        |   | 4 %                           |   | *   |
| Contributions,<br>and Other Sim   | g                 | Noncash contributions include                 |              |            | 0                |   |                               |   |   |
|                                   | h                 | Total. Add lines 1a-1                         | <u>f </u>    |            | <b>&gt;</b>      | 4,730,749                               |                               |   | · * * * · * * · * · · · · · · · · · · ·                 |
| an ue                             |                   | 0   | _            |            | Business Code    |   |                               |   |   |
| Program Service Revenue           | 2a<br>b           | Seminars & Publication                        | ns           |            | 541900           | 7,770                                   | 7,770                         | 0                                       | 0   |
|                                   | C                 | ******************                            |              |            |                  |   |                               |   |   |
| 2                                 | d                 | *********                                     |              |            |                  |   |                               |   |   |
| Ē                                 | 9                 |   |              |            |                  |   |                               |   |   |
| rogr                              | f                 | All other program ser                         |              |            |                  | 0                                       | <del></del>                   | 0                                       | 0   |
|                                   | <u>g</u><br>3     | Total. Add lines 2a-2<br>Investment income    | f.,          |            | onds interest    | 7,770                                   | ~ ~ ~ ~ / § *                 |   | , , , , , , , , , , , , , , , , , , ,                   |
|                                   | "                 | and other similar amo                         |              |            |                  | 172,285                                 |                               | 0                                       | 172,285   |
|                                   | 4                 | Income from investmen                         | •            |            |                  | 172,233                                 | 0                             | 0                                       | 0   |
|                                   | 5                 | <b>–</b>                                      |              | •          |                  | 0                                       | 0                             | 0                                       | 0   |
|                                   |                   |   | (I) Real     |            | (ii) Personal    |   |                               |   |   |
|                                   | 6a                | Gross rents                                   |              |            |                  | * * * * * * * * * *                     | 3 -> > 2 -                    |   |   |
|                                   | b                 | Less: rental expenses Rental income or (loss) |              | 0          |                  | ,                                       | 4, 2, 3, 7, 4                 | . * .                                   | , 1   |
|                                   | C<br>d            | Net rental income or                          | <del></del>  |            | 0                | <u> </u>                                | <u> </u>                      | *                                       | <u> </u>  |
|                                   | 7a                | Gross amount from sales of                    | (i) Securiti | es         | (ii) Other       | \$                                      | · * / / * · · ·               | * |   |
|                                   |                   | assets other than inventory                   | 18,55        | 3,940      | 0                | *                                       |                               | ÷                                       | . 4.  |
|                                   | b                 | Less: cost or other basis                     |              |            |                  | * * * * * *                             | * * * * * * *                 | * * . * * * .                           | * * * * * *   |
|                                   | _                 | and sales expenses .                          | 17,46        |            |                  | 3 3 4 3                                 | \$ 2 2 3 3 2                  | *                                       |   |
|                                   | C<br>d            | Gain or (loss)  Net gain or (loss) .          | 1,084        | 4,159      | -715             | 1,083,444                               | 0                             | <br>0                                   | 1,083,444   |
|                                   | ď                 | iver gain or (1033) .                         | • •          | •          | <u> </u>         | 1,083,444                               |                               | / * ·                                   | 1,083,444   |
| an.                               | 8a                | Gross income from fu                          | ındraising   |            |                  |   | >                             | * * * * * * * * * * * * * * * * * * *   |   |
| Other Revenue                     |                   | events (not including \$                      |              | 0          |                  | » «                                     |                               |   | ` ` ` \   |
| æ                                 |                   | of contributions reporte                      |              | •          |                  |   | *                             |   | * ,   |
| Ē                                 | _                 | •   |              |            |                  | * | , v<br>2, v, m                |   | *   |
| ō                                 | b                 | Less: direct expenses  Net income or (loss) f |              | b<br>isina | events . ►       |   | `                             | <u></u>                                 | *   |
|                                   | (                 | Gross income from ga                          |              |            |                  | · · · · · · · · · · · · · · · · · · ·   |                               |   |   |
|                                   |                   | See Part IV, line 19 .                        |              |            |                  | ,                                       | ^                             | , ~                                     | «   |
|                                   | b                 | Less: direct expenses                         |              |            |                  | · · · · · · · · · · · · · · · · · · ·   | <u> </u>                      | <u> </u>                                | 2 3   |
|                                   |                   | Net income or (loss) f                        |              | -          | vities ▶         |   |                               |   |   |
|                                   | าบล               | Gross sales of in returns and allowance       |              |            |                  | · ·                                     | ,                             | ,                                       | ,   |
|                                   | b                 | Less: cost of goods s                         |              |            |                  |   |                               | ř                                       | 3   |
|                                   | c                 | Net income or (loss) f                        |              |            |                  |   |                               |   |   |
|                                   |                   | Miscellaneous R                               |              |            | Business Code    |   |                               |   |   |
|                                   | 11a               |   |              |            |                  |   |                               |   |   |
|                                   | b                 |   | *            |            |                  |   |                               |   |   |
|                                   | C                 | All other news                                | # <i>***</i> |            |                  | , , , , , ,                             | ,                             |   |   |
|                                   | d<br>e            | All other revenue .  Total. Add lines 11a-    |              |            | >                | 12,028<br>12,028                        |                               | 0                                       | 0   |
|                                   | 12                | Total revenue. See in                         |              | •          |                  | 6 006 276                               |                               | 0                                       | 1 255 729   |

Part IX Statement of Functional Expenses

|        | Statement of Functional Expenses  |                       | Il cibas assasiacias               | a must complete co                        | duma (A)                              |
|--------|---|-----------------------|------------------------------------|---|---------------------------------------|
| Sectio | n 501(c)(3) and 501(c)(4) organizations must com  |                       |                                    |   |                                       |
| Do. 20 | Check if Schedule O contains a respont include amounts reported on lines 6b, 7b,  |                       |                                    |   |                                       |
|        | , and 10b of Part VIII.   | (A)<br>Total expenses | (B)<br>Program service<br>expenses | (C)<br>Management and<br>general expenses | <b>(D)</b><br>Fundralsing<br>expenses |
| 1      | Grants and other assistance to governments and organizations in the United States. See Part IV, line 21   | 2,507,430             | 2,507,430                          |   |                                       |
| 2      | Grants and other assistance to individuals in the United States. See Part IV, line 22   | 0                     | 0                                  | ****                                      |                                       |
| 3      | Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.   | 0                     | 0                                  |   |                                       |
| 4      | Benefits paid to or for members   | 0                     | 0                                  |   |                                       |
| 5      | Compensation of current officers, directors, trustees, and key employees  | 189,148               |                                    | 114,073                                   | 75,075                                |
| 6      | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)   | 0                     | 0                                  | 0   | 0                                     |
| 7      | Other salaries and wages  | 930,174               | 883,301                            | 36,211                                    | 10,662                                |
| 8      | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)  | 49,211                | 39,825                             | 5,788                                     | 3,598                                 |
| 9      | Other employee benefits   | 208,360               | 177,213                            | 18,781                                    | 12,366                                |
| 10     | Payroll taxes   | 81,269                | 64,932                             | 10,189                                    | 6,148                                 |
| 11     | Fees for services (non-employees).  | 01,209                | 04,332                             | 10,103                                    | 0,140                                 |
| a      | Management  | 0                     | a                                  | 0   | O                                     |
| b      | Legal   | 9,427                 | 1,031                              | 8,396                                     | 0                                     |
| C      | Accounting  | 57,169                | 46,346                             | 6,770                                     | 4,053                                 |
| d      | Lobbying  | 0                     | 0                                  | 0   | 0                                     |
| •      | Professional fundraising services. See Part IV, line 17   | 0                     |                                    |   | 0                                     |
| f      | Investment management fees  | 34,487                | 0                                  | 34,487                                    | 0                                     |
| g      | Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)  | 514,956               | 450,832                            | 51,548                                    | 12,576                                |
| 12     | Advertising and promotion   | 28,581                | 23,125                             | 5,346                                     |                                       |
| 13     | Office expenses   | 53,419                | 40,985                             | 8,929                                     |                                       |
| 14     | Information technology  | 56,229                | 48,265                             | 6,353                                     | 1,611                                 |
| 15     | Royalties   | 0                     | 0                                  | 0   |                                       |
| 16     | Occupancy   | 107,473               | 89,524                             | 10,048                                    | 7,901                                 |
| 17     | Travel  | 0                     | 0                                  | 0   | 0                                     |
| 18     | Payments of travel or entertainment expenses for any federal, state, or local public officials  | 0                     | 0                                  | 0   | 0                                     |
| 19     | Conferences, conventions, and meetings .  | 170,673               | 95,847                             | 23,519                                    | 51,307                                |
| 20     | Interest  | 0                     | 0                                  | 0   | 0                                     |
| 21     | Payments to affiliates  | 0                     | 0                                  | 0   | 0                                     |
| 22     | Depreciation, depletion, and amortization .   | 46,727                | 41,375                             | 3,390                                     | 1,962                                 |
| 23     | Insurance   | 17,582                | 14,293                             | 1,985                                     | 1,304                                 |
| 24     | Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column  |                       |                                    |   |                                       |
|        | (A) amount, list line 24e expenses on Schedule O.)  |                       |                                    | 3 7 4 7 1                                 |                                       |
| а      | Printing  | 13,875                | 11,419                             | 492                                       | 1,964                                 |
| b      | Data Processing   | 16,618                | 16,618                             | 0   | 0                                     |
| c<br>d | Miscellaneous Expenses  | 91,765                | 28,541                             | 62,794                                    | 430                                   |
| 9      | All other expenses  |                       |                                    |   |                                       |
| 25     | Total functional expenses. Add lines 1 through 24e  | 5,184,573             | 4,580,902                          | 409,099                                   | 194,572                               |
| 26     | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here   ☐ if following SOP 98-2 (ASC 958-720) |                       |                                    |   |                                       |
|        |   |                       |                                    |   | - 000 marm                            |

Form 990 (2012) Page 11 Part X **Balance Sheet** Check if Schedule O contains a response to any question in this Part X 4 (B) (A) End of year Beginning of year 1 0 0 2 2 1,706,506 12,740,452 3 Pledges and grants receivable, net . . . . 270.574 506,382 4 111.454 23,017 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. 0 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L. . . . . . . . 0 6 0 7 0 0 Inventories for sale or use . . . . . . . . 8 8 0 0 Q Prepaid expenses and deferred charges . . . 9 19.191 Land, buildings, and equipment: cost or 10a other basis. Complete Part VI of Schedule D 278,425 Less: accumulated depreciation . . . . 10b 143,732 166,549 134,693 Investments – publicly traded securities . . . 11 10,401,941 11 18,986 Investments - other securities. See Part IV, line 11 . . . 12 12 0 13 Investments - program-related. See Part IV, line 11 . . . 13 ol 0 14 0 14 0 15 8.909.367 15 9,492,197 16 Total assets. Add lines 1 through 15 (must equal line 34) . 16 21,585,582 22,940,995 17 422.782 17 282,971 18 18 19 Deferred revenue . . . . 19 20 20 21 21 Escrow or custodial account liability. Complete Part IV of Schedule D. 22 Loans and other payables to current and former officers, directors, 17 trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . . . . 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 Unsecured notes and loans payable to unrelated third parties . . . 24 24 Other liabilities (including federal income tax, payables to related third 25 parties, and other liabilities not included on lines 17-24). Complete Part X 25 26 Total liabilities. Add lines 17 through 25 422,782 26 282,971 Organizations that follow SFAS 117 (ASC 958), check here ▶ Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets . . . . . . 27 6,548,988 6,819,446 Temporarily restricted net assets . . . . . . 28 28 4,570,106 5,212,040 10.043.706 29 10.626,538 Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and 14 K complete lines 30 through 34. Capital stock or trust principal, or current funds . . . . . 30 31 Paid-in or capital surplus, or land, building, or equipment fund . . . . 31

Retained earnings, endowment, accumulated income, or other funds .

32

33

22.658,024

22,940,995

32

33

21,162,800

21.585.582

| Page 1 | 2 |
|--------|---|
|--------|---|

|      |  |          |               |  | 190 12    |
|------|--|----------|---------------|--|-----------|
| Part | XI Reconciliation of Net Assets  |          |               |  |           |
|      | Check if Schedule O contains a response to any question in this Part XI                                |          | • • •         |  | 4         |
| 1    | Total revenue (must equal Part VIII, column (A), line 12)  | 1        |               | 6,00                                   | 6,276     |
| 2    | Total expenses (must equal Part IX, column (A), line 25)   | 2        |               | 5,18                                   | 4,573     |
| 3    | Revenue less expenses. Subtract line 2 from line 1   | 3        |               | 82                                     | 1,703     |
| 4    | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))              | 4        |               | 21,16                                  | 2,800     |
| 5    | Net unrealized gains (losses) on investments   | 5        |               | 9                                      | 0,689     |
| 6    | Donated services and use of facilities   | 6        |               |  | 0         |
| 7    | Investment expenses  | 7        |               |  | 0         |
| 8    | Prior period adjustments   | 8        |               |  | 0         |
| 9    | Other changes in net assets or fund balances (explain in Schedule O)                                   | 9        |               | 58                                     | 2,832     |
| 10   | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line         |          |               |  |           |
|      | 33, column (B))  | 10       |               | 22,65                                  | 8,024     |
| Part | XII Financial Statements and Reporting   |          |               |  |           |
|      | Check if Schedule O contains a response to any question in this Part XII                               |          |               |  |           |
|      |  |          |               | Yes                                    | No        |
| 1    | Accounting method used to prepare the Form 990:  Cash Accrual Other                                    |          | 17.<br>11. 37 | 4.3                                    | 1823      |
|      | If the organization changed its method of accounting from a prior year or checked "Other," exp         | olain in | S             |  |           |
|      | Schedule O.  |          | 30.30         | 3.3                                    |           |
| 2a   | Were the organization's financial statements compiled or reviewed by an independent accountant?        |          | 2a            |  | 4         |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were comp        | iled or  | X 100 X       |  | 185 X     |
|      | reviewed on a separate basis, consolidated basis, or both:   |          |               |  |           |
|      | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis                           |          |               | ************************************** |           |
| b    | Were the organization's financial statements audited by an independent accountant?                     |          | 2b            | 4                                      |           |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were audite      | d on a   | 200           | 7°27                                   | S. J. (3) |
|      | separate basis, consolidated basis, or both:   |          |               | ا<br>گھاڑ ہاڑ                          | 3-2       |
|      | 4 Separate basis Consolidated basis Both consolidated and separate basis                               |          |               |  |           |
| С    | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over | ersight  |               |  |           |
|      | of the audit, review, or compilation of its financial statements and selection of an independent accou | ntant?   | 2c            | 4                                      |           |
|      | If the organization changed either its oversight process or selection process during the tax year, ex  | plain in |               | 5,2%                                   | - Bry     |
|      | Schedule O.  |          | \$            | 30.00                                  | 3.0       |
| За   | As a result of a federal award, was the organization required to undergo an audit or audits as set     | forth in |               |  |           |
|      | the Single Audit Act and OMB Circular A-133?   |          | 3a            | 4                                      | Ī         |
| b    | If "Yes," did the organization undergo the required audit or audits? If the organization did not under | rgo the  |               |  |           |
|      | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such at    | udits    | 3b            | 4                                      |           |
|      |  |          | For           | n 990                                  | (2012)    |

## SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

a Attach to Form 990 or Form 990-EZ. a See separate instructions.

OMB No 1545-0047

2012

Open to Public Inspection

| ame o      | f the organization               |  |  |                        |  |                         | E  | Employer id             | lentification                             | numbe              | ſ                    |          |
|------------|----------------------------------|--|--|------------------------|--|-------------------------|--|-------------------------|---|--------------------|----------------------|----------|
|            | ENTER FOR COM                    | and the second s |  |                        |  |                         |  | <del></del> .           | 34-07                                     |                    |                      |          |
| Part       |                                  |  | rity Status (All orga  |                        |  |                         |  |                         | nstructio                                 | ns.                |                      |          |
|            | =                                | •  | tion because it is: (Fo  |                        | _  |                         | -  |                         |   |                    |                      |          |
|            |                                  |  | hes, or association of   |                        |  | ea in sec               | tion 1/U(                                    | I)(A)(T)(O)             | ).  |                    |                      |          |
|            |                                  |  | 170(b)(1)(A)(ii). (Attac   |                        |  |                         | 170/b\/4\/                                   | A \/;;;\                |   |                    |                      |          |
|            |                                  |  | spital service organiza<br>on operated in conjunc  |                        |  |                         |  |                         | 7/53/13/A3/                               | iii) En            | ter the              |          |
| <b>-</b>   |                                  | e, city, and state   | •  | CHOII WILL             | a nospit                                 | ai acaciii              | 504 III 30                                   |                         | J(-)(-)(                                  | ··· <i>)</i> . — · |                      |          |
| 5 [        | An organization                  |  | the benefit of a colle   | ge or uni              | versity o                                | wned or                 | operated                                     | by a go                 | vernment                                  | al unit            | descri               | ibed in  |
|            | ☐ A federal, state               | e, or local governon that normally   | nment or governmenta<br>recelves a substantia  | l part of              |  |                         |  |                         | nit or from                               | the g              | eneral               | public   |
| _ r        |                                  |  | (A)(vi). (Complete Par   | -                      |  | 4 11 5                  |  |                         |   |                    |                      |          |
|            |                                  |  | n section 170(b)(1)(A)   |                        |  |                         |  | u                       | <b>.</b>                                  | 1-1 <b>4</b>       |                      |          |
| <b>9</b> l | receipts from support from       | activities related<br>gross investme   | receives: (1) more that<br>I to its exempt funct<br>Int income and unrel<br>fter June 30, 1975. Se   | ions∷ sub<br>lated bus | oject to d<br>siness ta                  | certain ex<br>xable ind | xceptions<br>come (les                       | s, and (2)<br>ss sectio | no more                                   | than               | 331/3%               | of its   |
| 10 [       | An organizatio                   | n organized and  | operated exclusively   | to test fo             | r public s                               | safety. Se              | e sectio                                     | n 509(a)(               | 4).                                       |                    |                      |          |
| 11 [       | purposes of o                    | ne or more pub   | d operated exclusive   | nizations              | describe                                 | d in sect               | ion 509(a                                    | a)(1) or se             | ection 509                                | 9(a)(2).           | See s                |          |
|            |                                  |  | tescribes the type of  |                        | _  |                         |  |                         | Non-funct                                 |                    |                      | atad     |
| ۱ م        | a ☐ Typel                        | b 🗌 Type   | II c ☐ Type III<br>that the organization   |                        |  | -                       |  |                         |   | _                  | _                    |          |
| 9 (        |                                  | ndation manage   | rs and other than one  |                        |  |                         |  |                         |   |                    |                      |          |
| f          |                                  |  | written determination  | n from i               | the IRS 1                                | that it is              | а Туре                                       | I. Type I               | ll. or Tvp                                | e III s            | upport               | ina      |
| •          | <del>-</del>                     | heck this box .  |  |                        |  |                         |  |                         |   |                    |                      | · 🗖      |
| g          | Since August following pers      |  | ne organization accep  | oted any               | gift or co                               | ontributio              | n from a                                     | ny of the               | •   |                    |                      |          |
|            | • • •                            |  | ndirectly controls, eitl   | her alone              | or toget                                 | her with                | persons                                      | describe                | d in (ii) ar                              | nd                 | Yes                  | No       |
|            |                                  |  | ody of the supported o   |                        |  |                         |  |                         |   | 119                | <b>J</b> (i)         | 1        |
|            | (ii) A family m                  | ember of a perso   | on described in (I) abo  | ve?                    |  |                         |  |                         |   | 110                | j(ti)                |          |
|            | (iii) A 35% cor                  | ntrolled entity of   | a person described in  | (i) or (ii) a          | above? .                                 |                         |  |                         |   | 11g                | (ui)                 |          |
| h          | Provide the fo                   | llowing informati  | on about the support   | ed organi              | zation(s).                               |                         |  |                         |   |                    |                      |          |
| (i) N      | ame of supported<br>organization | (II) EIN   | (iii) Type of organization<br>(described on lines 1L9<br>above or IRC section<br>(see instructions)) | in col (i) lis         | rganization<br>sted in your<br>document? | the orgai               | ou notify<br>nization in<br>of your<br>port? | organizal<br>(i) organi | ls the<br>tion in col<br>zed in the<br>S? | (vii) Am           | ount of n<br>support | nonetary |
|            |                                  |  | (000   | Yes                    | No                                       | Yes                     | No   | Yes                     | No  |                    |                      |          |
| ۹)         |                                  |  |  |                        |  |                         |  |                         |   |                    |                      |          |
| 3)         |                                  |  |  |                        |  |                         |  |                         |   |                    |                      |          |
| C)         |                                  |  |  |                        |  |                         |  |                         |   |                    |                      |          |
| <b>)</b>   |                                  |  |  |                        |  |                         |  |                         |   |                    |                      |          |
| ≣)         |                                  |  |  |                        |  |                         |  |                         |   |                    | <del></del>          |          |
|            | <del></del>                      |  | > > > .  |                        |  | (v &, )                 | * * ,  | * 4 4                   | , , ,                                     |                    |                      |          |

Schedule A (Form 990 or 990-EZ) 2012 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support

| Calen | dar year (or fiscal year beginning in) 🎍                        | (a) 2008         | (b) 2009        | (c) 2010                                      | (d) 2011                              | (e) 2012                                  | (f) Total                               |
|-------|---|------------------|-----------------|---|---------------------------------------|---|---|
| 1     | Gifts, grants, contributions, and                               |                  |                 |   |                                       |   |   |
|       | membership fees received. (Do not                               |                  |                 |   |                                       |   |   |
|       | include any "unusual grants.")                                  | 4,874,607        | 5,800,926       | 4,969,148                                     | 4,396,872                             | 4,730,748                                 | 24,772,301                              |
| 2     | Tax revenues levied for the                                     | 77.77.77         |                 |   |                                       |   |   |
| _     | organization's benefit and either paid                          |                  |                 |   |                                       |   |   |
|       | to or expended on its behalf                                    | ا ا              | o               | o   | o                                     |   | 0                                       |
| 3     | The value of services or facilities                             |                  |                 |   |                                       |   |   |
| 3     | furnished by a governmental unit to the                         |                  |                 |   |                                       |   |   |
|       | organization without charge                                     |                  |                 | ,   |                                       |   |   |
| 4     | Total. Add lines 1 through 3                                    | 4,874,607        | 5,800,926       | 4,969,148                                     | 4,396,872                             | 4,730,748                                 | 24,772,301                              |
| •     | <b>-</b>  | 4,574,007        | 2,000,920       | 4,505,145                                     | 4,030,012                             | - 1 ( ) 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 24,112,001                              |
| 5     | The portion of total contributions by each person (other than a | * * * * *        | 3. 4 × 4 5° .   |   |                                       | X X X X X X X X X X X X X X X X X X X     |   |
|       | each person (other than a governmental unit or publicly         |                  |                 |   |                                       |   |   |
|       | supported organization) included on                             | And the state of |                 | 3.2   | , , , , , ,                           |   |   |
|       | line 1 that exceeds 2% of the amount                            | * ** * *         |                 |   |                                       | 2 22                                      |   |
|       | shown on line 11, column (f)                                    |                  |                 |   |                                       |   |   |
| 6     | Public support Subtract line 5 from line 4.                     | <u> </u>         | (               |   | 8,                                    |   | 24,772,301                              |
|       | on B. Total Support   | P 48 97, 7 7     |                 | <u> `                                    </u> | ł                                     |   | 24,772,301                              |
|       | dar year (or fiscal year beginning in) a                        | (a) 2008         | (b) 2009        | (c) 2010                                      | (d) 2011                              | (e) 2012                                  | (f) Total                               |
| 7     | Amounts from line 4   | 4,874,607        | 5,800,926       | 4,969,148                                     | 4,396,872                             | 4,730,748                                 | 24,772,301                              |
| 8     | Gross income from interest, dividends,                          | 4,5,4,001        | 0,000,020       | 4,000,140                                     | 4,000,012                             | 4,000,140                                 | =-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Ū     | payments received on securities loans,                          |                  |                 |   |                                       |   |   |
|       | rents, royalties and income from similar                        |                  |                 | ]   |                                       |   |   |
|       | sources   | 551,288          | 430,383         | 437,601                                       | 376,873                               | 178,926                                   | 1,975,071                               |
| 9     | Net income from unrelated business                              | 331,260          | 430,363         | 437,001                                       | 370,013                               | 170,320                                   | 1,810,011                               |
| 9     | activities, whether or not the business                         |                  |                 |   |                                       |   |   |
|       | is regularly carried on   |                  |                 |   |                                       |   |   |
| 40    |   |                  |                 | · · · · · · · · · · · · · · · · · · ·         |                                       |   |   |
| 10    | Other income. Do not include gain or                            |                  |                 |   |                                       |   |   |
|       | loss from the sale of capital assets                            |                  |                 |   |                                       |   |   |
|       | (Explain in Part IV)  | 29,526           | 38,539          |   |                                       |   | 154,215                                 |
| 11    | Total support. Add lines 7 through 10                           |                  |                 |   | 10. 15 6 45 14 1 1 1 1                | <del></del>                               | 26,901,587                              |
| 12    | Gross receipts from related activities, etc                     |                  |                 |   |                                       | 12  |   |
| 13    | First five years. If the Form 990 is for the                    |                  |                 |   |                                       |   |   |
|       | organization, check this box and stop he                        |                  |                 |   |                                       | <u> </u>                                  | a                                       |
| Secti | on C. Computation of Public Suppor                              |                  |                 |   |                                       | ····                                      |   |
| 14    | Public support percentage for 2012 (line                        | 6, column (f) di | vided by line 1 | 1, column (f))                                |                                       | 14  | 92.08 %                                 |
| 15    | Public support percentage from 2011 Sci                         | hedule A, Part   | II, line 14 .   |   |                                       | 15  | 91.22 %                                 |
| 16a   | 331/3% support test: 12012. If the organi                       |                  |                 |   |                                       |   |   |
|       | box and stop here. The organization qua                         |                  |                 | -   |                                       |   | *******                                 |
| b     | 331/3% support test: 1 2011. If the organ                       |                  |                 |   |                                       | 15 is 331/3%                              | or more,                                |
|       | check this box and stop here. The organ                         | ization qualifle | s as a publicly | supported org                                 | janization .                          |   | . • 🔲                                   |
| 17a   | 10%-facts-and-circumstances test[: 26                           | 012. If the orga | nization did n  | ot check a box                                | on line 13, 16                        | a, or 16b, and                            | line 14 is                              |
|       | 10% or more, and if the organization me                         |                  |                 |   |                                       |   |   |
|       | Part IV how the organization meets the 11                       | facts-and-circu  | imstances: ites | st. The organiz                               | ation qualifies                       | as a publicly st                          | upported                                |
|       | organization  |                  |                 | =   | · · · · · · · · · · · · · · · · · · · |   | . • 🗆                                   |
| b     | 10%-facts-and-circumstances test 126                            | 011 If the orga  | anization did n | ot check a hox                                | on line 13 16                         | a 16h or 17a                              |   |
|       | 15 is 10% or more, and if the organizar                         |                  |                 |   |                                       |   |   |
|       | Explain in Part IV how the organization m                       |                  |                 |   |                                       |   |   |
|       | supported organization  |                  |                 |   |                                       | -   | •                                       |
| 18    | Private foundation. If the organization di                      |                  |                 |   |                                       |   |   |
| 10    | instructions  |                  |                 |   |                                       |   |   |
|       | HIGHWOHOLD  | · · · · <u>-</u> | <del></del>     |   |                                       | adula A (Form DO)                         |   |

| Part        | Support Schedule for Organiza  |                 |                   |                    |                 |              |               |
|-------------|--|-----------------|-------------------|--------------------|-----------------|--------------|---------------|
|             | (Complete only if you checked the  |                 |                   |                    |                 |              | er Part II.   |
|             | If the organization fails to qualify   | under the te    | ests listed bel   | ow, please co      | omplete Part    | II.)         | ·             |
|             | on A. Public Support   |                 |                   | ·•                 |                 |              |               |
| Calen       | dar year (or fiscal year beginning in) a   | (a) 2008        | (b) 2009          | (c) 2010           | (d) 2011        | (e) 2012     | (f) Total     |
| 1           | Gifts, grants, contributions, and membership fees  |                 |                   |                    |                 |              |               |
| _           | received. (Do not include any "unusual grants.")   |                 |                   |                    |                 |              |               |
| 2           | Gross receipts from admissions, merchandise sold or services performed, or facilities  |                 |                   |                    |                 | İ            |               |
|             | furnished in any activity that is related to the   |                 |                   |                    |                 |              |               |
|             | organization's tax-exempt purpose  |                 |                   |                    |                 |              |               |
| 3           | Gross receipts from activities that are not an   |                 |                   |                    |                 |              |               |
|             | unrelated trade or business under section 513  |                 |                   |                    |                 |              |               |
| 4           | Tax revenues levied for the  |                 |                   |                    |                 |              |               |
|             | organization's benefit and either paid   |                 |                   |                    |                 |              |               |
|             | to or expended on its behalf   |                 |                   |                    |                 |              |               |
| 5           | The value of services or facilities  | -               |                   |                    |                 |              |               |
|             | furnished by a governmental unit to the  |                 |                   |                    |                 |              |               |
|             | organization without charge  |                 |                   |                    |                 |              |               |
| 6           | Total. Add lines 1 through 5   |                 |                   |                    |                 |              |               |
| 7a          | Amounts included on lines 1, 2, and 3  |                 |                   | ļ                  |                 |              |               |
|             | received from disqualifled persons .   |                 |                   |                    |                 |              |               |
| b           | Amounts included on lines 2 and 3  |                 |                   |                    |                 | 1            |               |
|             | received from other than disqualified  |                 |                   |                    |                 | 1            |               |
|             | persons that exceed the greater of \$5,000   |                 |                   |                    |                 |              |               |
|             | or 1% of the amount on line 13 for the year  |                 |                   |                    |                 |              |               |
| С           | Add lines 7a and 7b  |                 |                   |                    |                 |              |               |
| 8           | Public support (Subtract line 7c from  |                 | 100               | 4.45.45            | CVIVEL:         |              |               |
|             | line 6.)   | 2-6-5-5-6       | Mark Control      | \$2475 FR          | S. C. * 8 C * 9 |              |               |
|             | on B. Total Support  |                 | ·1-· · ·          | ,                  | <b>,</b>        |              |               |
|             | dar year (or fiscal year beginning in) a   | (a) 2008        | (b) 2009          | (c) 2010           | (d) 2011        | (e) 2012     | (f) Total     |
| 9           | Amounts from line 6  |                 |                   |                    |                 |              | <del></del>   |
| 10a         | •  |                 |                   |                    |                 |              |               |
|             | payments received on securities loans, rents,  |                 |                   |                    | •               |              |               |
|             | royaltles and Income from similar sources .  |                 |                   | <b></b>            |                 |              | <del></del>   |
| b           | Unrelated business taxable income (less  |                 |                   |                    |                 |              |               |
|             | section 511 taxes) from businesses   |                 |                   |                    |                 |              |               |
|             | acquired after June 30, 1975   |                 |                   |                    |                 |              |               |
|             | Add lines 10a and 10b  |                 |                   |                    |                 |              | <del></del>   |
| 11          | Net income from unrelated business   |                 |                   |                    | 1               |              |               |
|             | activities not included in line 10b, whether   |                 |                   |                    |                 |              |               |
|             | or not the business is regularly carried on  |                 |                   |                    |                 |              |               |
| 12          | Other income. Do not include gain or   |                 |                   |                    | 1               |              |               |
|             | loss from the sale of capital assets   |                 |                   |                    |                 |              |               |
| 40          | (Explain in Part IV.)  |                 |                   |                    |                 |              |               |
| 13          | Total support. (Add lines 9, 10c, 11, and 12)  |                 |                   | Ì                  |                 |              |               |
| 4.4         | and 12.)   |                 | nia firat accom   | al Abrical Co.cost |                 |              | - 504/-1/21   |
| 14          | First five years. If the Form 990 is for the   |                 |                   |                    |                 |              |               |
| Casti       | organization, check this box and stop he   |                 |                   | · · · · ·          | <del></del>     |              | · · ª L       |
|             | on C. Computation of Public Suppor   |                 |                   | 12                 |                 | 1451         |               |
| 15          | Public support percentage for 2012 (line   |                 | -                 |                    |                 | <del></del>  | <u>%</u>      |
| 16<br>Secti | Public support percentage from 2011 Sci<br>on D. Computation of Investment In  |                 |                   |                    | · · · · ·       | 16           | <u>%</u>      |
|             |  |                 |                   | wiles 13 ook       | #\\             | 1471         |               |
| 17          | Investment income percentage for 2012 (  |                 | * *               | -                  |                 |              | <u>%</u><br>% |
| 18<br>10a   | Investment income percentage from 2013 331/3% support tests 1 2012. If the organ   |                 |                   |                    |                 | 1 1          |               |
| 19 <b>a</b> | 17 is not more than 331/3%, check this box   |                 |                   |                    |                 |              |               |
| L           |  | •               |                   | ·                  |                 | _            |               |
| b           | 331/3% support tests 1 2011. If the organization 18 is not more than 331/3%, check this  |                 |                   |                    |                 |              |               |
| 20          | Private foundation. If the organization di   |                 |                   |                    |                 |              |               |
| 20          | THE TOUR PROPERTY OF THE PROPE | a tior clieck d | SAV AIL III IG 14 | , .va, vi lob,     | CHOCK THE DUX   | and soo mand | ~∨₩ <u> </u>  |

## SCHEDULE C (Form 990 or 990-EZ)

## Political Campaign and Lobbying Activities

OMB No 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 Attach to Form 990 or Form 990-EZ Complete if the organization is described below

 See separate instructions. If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then [] Section 501(c)(3) organizations Complete Parts I-A and B. Do not complete Part I C. Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below, Do not complete Part I-B □ Section 527 organizations Complete Part I-A only If the organization answered (Yes, () to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 4/ (Lobbying Activities), then ☐ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A. Do not complete Part II-B ☐ Section 501(c)(3) organizations that have NOT filed Form 5/68 (election under section 501(h)) Complete Part II-B Do not complete Part II-B If the organization answered Lifes, ito Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then □ Section 501(c)(4), (5), or (6) organizations. Complete Part III. Name of organization Employer identification number THE CENTER FOR COMMUNITY SOLUTIONS 34-0714723 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and Indirect political campaign activities in Part IV. 2 3 Volunteer hours . . . . . Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 . . Enter the amount of any excise tax incurred by organization managers under section 4955. 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No 4a Yes No If (Yes, i)describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function . . . . . . . . . . . . . . . a Enter the amount of the filing organization's funds contributed to other organizations for section Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, Did the filing organization file Form 1120-POL for this year? . Enter the names, addresses and employer identification number (EiN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EN (d) Amount paid from (e) Amount of political filing organization's contributions received and funds if none, enter -0-. promptly and directly delivered to a separate political organization if none, enter -0-. (1) (2) (3) (4) (5) (6)

| Sched | ule C (Form 990 or 990-EZ) 2012                             |                                     |                    |                      |                       | Page 2           |
|-------|---|-------------------------------------|--------------------|----------------------|-----------------------|------------------|
| Part  | II-A Complete if the organizat section 501(h)).             | tion is exempt u                    | inder section 5    | 01(c)(3) and file    | d Form 5768 (el       | ection under     |
| A C   | heck • 🔲 if the filing organization name, address, EIN, exp | belongs to an af<br>penses, and sha | filiated group (ar | nd list in Part IV o | each affiliated gr    | oup member s     |
| вС    | heck a 🔲 if the filing organization of                      |                                     |                    |                      |                       |                  |
| •     |   | bbying Expendite                    |                    |                      | (a) Filing            | (b) Affiliated   |
|       | (The term + expenditures)                                   |                                     |                    | .)                   | organization's totals | group totals     |
| 1a    | Total lobbying expenditures to influen                      | ce public opinion                   | (grass roots lobby | /ing)                | 0                     |                  |
| b     | Total lobbying expenditures to influen                      | ice a legislative bo                | dy (direct lobbyin | g)                   | 95,039                |                  |
| С     | Total lobbying expenditures (add lines                      | s 1a and 1b) .                      |                    |                      | 95,039                |                  |
| d     | Other exempt purpose expenditures                           |                                     |                    |                      | 5,053,947             |                  |
| е     | Total exempt purpose expenditures (a                        |                                     |                    |                      | 5,148,986             |                  |
| f     | Lobbying nontaxable amount. Ente columns.                   | er the amount fr                    | om the following   | g table in both      | 407,449               |                  |
|       | If the amount on line 1e, column (a) or (b)                 | is. The lobbying                    | nontaxable amoun   | t is.                |                       |                  |
|       | Not over \$500,000  |                                     | ount on line 1e    |                      |                       |                  |
|       | Over \$500,000 but not over \$1,000,000                     | \$100,000 plus                      | 15% of the excess  | over \$500,000.      |                       |                  |
|       | Over \$1,000,000 but not over \$1,500,000                   | \$175,000 plus                      | 10% of the excess  | over \$1,000,000     |                       |                  |
|       | Over \$1,500,000 but not over \$17,000,000                  | \$225,000 plus                      | 5% of the excess o | ver \$1,500,000.     | 4.4.4.4.              | A British Street |
|       | Over \$17,000,000   | \$1,000,000                         |                    |                      | 。 / (多·多· 数· 分)(      | . 90000          |
| g     | Grassroots nontaxable amount (enter                         | 25% of line 1f)                     |                    |                      | 101,862               |                  |
| h     | Subtract line 1g from line 1a. If zero o                    | r less, enter -0-                   |                    |                      | 0                     |                  |
| i     | Subtract line 1f from line 1c. If zero or                   |                                     |                    |                      | 0                     |                  |
| j     | If there is an amount other than ze                         |                                     | 1h or line 1i, did | I the organization   | file Form 4720        |                  |
|       | reporting section 4911 tax for this year                    | ar?                                 |                    | · · · · · ·          | · · · · · ·           | Yes No           |
|       | (Some organizations that r                                  |                                     | 01(h) election do  |                      |                       | e                |
|       | Lobbyi  | ng Expenditures                     | During 4-Year A    | veraging Period      |                       |                  |
|       | Calendar year (or fiscal year<br>beginning in)              | (a) 2009                            | (b) 2010           | (c) 2011             | (d) 2012              | (e) Total        |
| 2a    | Lobbying nontaxable amount                                  | 477,524                             | 427,931            | 416,174              | 407,449               | 1,729,078        |
| b     | Lobbying ceiling amount<br>(150% of line 2a, column (e))    |                                     |                    |                      |                       | 2,593,617        |
|       | Total lobbying expenditures                                 | 177,660                             | 201,693            | 153,287              | 95,039                | 627,679          |
| d     | Grassroots nontaxable amount                                | 119,381                             | 106,983            | 104,044              |                       | 432,270          |
| е     | Grassroots ceiling amount<br>(150% of line 2d, column (e))  |                                     |                    |                      |                       | 648,405          |
| f     | Grassroots lobbying expenditures                            | o                                   | o                  | ٥                    | o                     | 0                |

Schedule C (Form 990 or 990-EZ) 2012

| Part        | II-B Complete if the organization is exempt under section 501(c)(3) and has NOT (election under section 501(h)).   |        |  |              | (L.)        |           |
|-------------|--|--------|--|--------------|-------------|-----------|
|             | each :Yes, a response to lines 1a through 1i below, provide in Part IV a detailed iption of the lobbying activity.   | Yes    | a)<br>No                               | <del> </del> | (b)<br>ount |           |
| 1           | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:            |        |  |              |             |           |
| a<br>b      | Volunteers?  |        |  |              |             |           |
| c<br>d      | Media advertisements?  |        |  |              |             |           |
| e<br>f      | Publications, or published or broadcast statements?  |        |  |              |             |           |
| g<br>h<br>: | Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities?                                  |        |  |              |             |           |
| j<br>2a     | Other activities?  Total. Add lines 1c through 1i  | `."\$" | ************************************** |              | VQ-35       | 17 2 A    |
| b<br>c      | If tYes,⊟enter the amount of any tax incurred under section 4912   | 50     |  |              |             |           |
| d<br>Part   |  | ;)(5), | or se                                  | ection       | \$ CE \$ .  | <u> </u>  |
|             | 501(c)(6).   |        |  |              | Yes         | No        |
| 1<br>2<br>3 | Were substantially all (90% or more) dues received nondeductible by members?   |        |  | 2 3          |             |           |
| Part        |  | :)(5), |  | ction        | ine 3       | <br>3, is |
| 1<br>2      | Dues, assessments and similar amounts from members   | s of   | 1                                      |              |             |           |
| a<br>b      | Current year   |        | 2a<br>2b                               |              |             |           |
| 3<br>4      | Total  |        | 2c<br>3                                |              |             |           |
| 4           | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of excess does the organization agree to carryover to the reasonable estimate of nondeductible lobb and political expenditure next year?       |        | 4                                      |              |             |           |
| _5          | Taxable amount of lobbying and political expenditures (see instructions)   |        | 5                                      |              |             |           |
|             | Supplemental Information lete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; art II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information. |        |  |              |             | )         |
|             |  |        |  |              |             |           |
| ******      |  |        |  |              |             |           |
| *******     |  |        |  |              |             |           |
|             |  |        |  | ,            |             |           |
|             |  |        |  |              |             |           |

## SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

## Supplemental Financial Statements

Complete if the organization answered LYes, ito Form 990,
 Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b
 Attach to Form 990
 See separate instructions.

2012

Open to Public Inspection

Name of the organization Employer identification number THE CENTER FOR COMMUNITY SOLUTIONS 34-0714723 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered TYes Tto Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year . . . . . 1 Aggregate contributions to (during year) . 3 Aggregate grants from (during year) . . Addregate value at end of year . . . . 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . . ☐ Yes ☐ No 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No Conservation Easements. Complete if the organization answered \*Yes □to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certifled historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements . . . . . . 2a 2b ¢ Number of conservation easements on a certified historic structure included in (a) . . . . 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located a 4 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No 6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) R In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered \(\Gamma\) Yes. Ito Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: \$ If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Assets included in Form 990, Part X .

| Schedule i | D (Form           | 990) 2012 |
|------------|-------------------|-----------|
|            | <b>-</b> (· -···· | ,         |

| _    | ^ |
|------|---|
| Page | , |

| rati                      | II Organizations Maintaining  | Collections of   | Art, Historical  | Treasures, or C  | ther Similar Ass   | ets (continued)  |
|---------------------------|---|--|--|--|--|--|
| 3                         | Using the organization's acquisition, collection items (check all that apply):  | accession, and ot  | her records, che   | ck any of the folio  | owing that are a sig   | gnificant use of its   |
| а                         | ☐ Public exhibition   |  | d 🔲 Loar   | or exchange pro  | grams  |  |
| b                         | ☐ Scholarly research  |  | e 🗌 Othe   | er   | ,  |  |
| С                         | ☐ Preservation for future generations   |  |  |  |  |  |
| 4                         | Provide a description of the organizat XIII.  | ion's collections a  | and explain how  | they further the or  | ganization's exem  | pt purpose in Part   |
| 5                         | During the year, did the organization assets to be sold to raise funds rather   |  |  |  |  |  |
| Pari                      | IV Escrow and Custodial Arra line 9, or reported an amoun   | ingements. Coi   | mplete if the or   |  |  |  |
| 10                        | Is the organization an agent, trustee,  | custodian or oth   | er intermediant  | or contributions   | or other assets not  |  |
| 1 <b>a</b>                | included on Form 990, Part X?   |  |  |  |  | ☐ Yes ☐ No   |
| b                         | If LYes,∟explain the arrangement in Po  | art XIII and comple  | ete the following  | table:   | Am   | nount  |
| С                         | Beginning balance   |  |  | 1  | С  |  |
| d                         | Additions during the year   |  |  |  | d  |  |
| е                         | Distributions during the year   |  |  | <del></del>  | 6  | . "  |
| ſ                         | Ending balance  |  |  |  | ıf   |  |
| 2 <b>a</b>                | Did the organization include an amour   |  |  |  |  | ☐ Yes ☐ No   |
| b                         | If [Yes, Cexplain the arrangement in Pa   | art XIII. Check here   | e if the explanation   | on has been provid   | ded in Part XIII .   | $\square$  |
| Par                       |   | ete if the organiz   | ation answered   | I (Yes⊟to Form   | 990, Part IV, line   | 10.  |
| <del></del>               |   | (a) Current year   | (b) Prior year   | (c) Two years back   | (d) Three years back   | (e) Four years back  |
| 1a                        | Beginning of year balance   | 10,320,763   | 11,135,400   | 10,481,31  | 5 <b>8,788,461</b>   | 13,209,446   |
| b                         | Contributions   | 0  | (  | )  | 1,000  | 0  |
| С                         | Net investment earnings, gains, and   |  |  |  |  |  |
|                           | la-a-a-   |  | 077 666  | 1,279,38   | 5 2,382,295  | -3,802,832   |
|                           | losses  | 1,343,808  | -277,869   | 1,273,30   | 2,002,200  | -0,002,002   |
| d                         | Grants or scholarships  | 1,343,808<br>0   | -211,805<br>(  | <del></del>  | 0 0  |  |
| d<br>e                    | Grants or scholarships Other expenditures for facilities and  | 0  |  | <del></del>  |  |  |
|                           | Grants or scholarships  | 0  |  |  | 0  | 0  |
|                           | Grants or scholarships Other expenditures for facilities and programs   | 500,872<br>35,587  | 492,44   | 581,82   | 650,000<br>4 40,441  | 534,151<br>84,002  |
| e                         | Grants or scholarships Other expenditures for facilities and programs   | 500,872<br>35,587<br>11,128,112  | 492,443<br>44,324<br>10,320,764  | 581,820<br>43,470<br>1 11,135,400  | 650,000<br>4 40,441<br>0 10,481,315  | 534,151<br>84,002  |
| e                         | Grants or scholarships Other expenditures for facilities and programs Administrative expenses End of year balance Provide the estimated percentage of the   | 500,872<br>35,587<br>11,128,112<br>he current year en  | 492,44<br>44,324<br>10,320,764<br>d balance (line 1  | 581,820<br>43,470<br>1 11,135,400  | 650,000<br>4 40,441<br>0 10,481,315  | 534,151<br>84,002  |
| e<br>f<br>g               | Grants or scholarships Other expenditures for facilities and programs   | 500,872<br>35,587<br>11,128,112<br>he current year en  | 492,443<br>44,324<br>10,320,764  | 581,820<br>43,470<br>1 11,135,400  | 650,000<br>4 40,441<br>0 10,481,315  | 534,151<br>84,002  |
| f<br>g<br>2               | Grants or scholarships Other expenditures for facilities and programs   | 500,872<br>35,587<br>11,128,112<br>he current year en<br>nt a 53   | 492,44<br>44,324<br>10,320,764<br>d balance (line 1  | 581,820<br>43,470<br>1 11,135,400  | 650,000<br>4 40,441<br>0 10,481,315  | 534,151<br>84,002  |
| f<br>g<br>2<br>a          | Grants or scholarships Other expenditures for facilities and programs   | 0<br>500,872<br>35,587<br>11,128,112<br>he current year en<br>1 a 5-<br>39 %   | 492,44:<br>44,324<br>10,320,764<br>d balance (line 1   | 581,820<br>43,470<br>1 11,135,400  | 650,000<br>4 40,441<br>0 10,481,315  | 534,151<br>84,002  |
| f<br>g<br>2<br>a<br>b     | Grants or scholarships  | 0<br>500,872<br>35,587<br>11,128,112<br>he current year en<br>nt a 5-<br>39 %<br>10 %  | 492,44:<br>44,324<br>10,320,764<br>d balance (line 1:<br>1 %   | 581,82<br>43,47<br>1 11,135,40<br>g, column (a)) held  | 650,000<br>4 40,441<br>0 10,481,315<br>1 as:   | 534,151<br>84,002<br>8,788,461                                   |
| f<br>g<br>2<br>a<br>b     | Grants or scholarships  | 0<br>500,872<br>35,587<br>11,128,112<br>he current year en<br>nt a 5-<br>39 %<br>10 %  | 492,44:<br>44,324<br>10,320,764<br>d balance (line 1:<br>1 %   | 581,82<br>43,47<br>1 11,135,40<br>g, column (a)) held  | 650,000<br>4 40,441<br>0 10,481,315<br>1 as:   | 534,151<br>84,002<br>8,788,461                                   |
| f<br>g<br>2<br>a<br>b     | Grants or scholarships  | 500,872<br>35,587<br>11,128,112<br>he current year en<br>a 5:<br>39 %<br>10 %<br>c should equal 10<br>e possession of th   | 492,44:<br>44,320,764<br>d balance (line 1:<br>1.%<br>0%.  | 581,82<br>43,47<br>1 11,135,40<br>g, column (a)) held  | 650,000<br>4 40,441<br>0 10,481,315<br>1 as:   | 534,151<br>84,002<br>8,788,461<br>Yes No                         |
| f<br>g<br>2<br>a<br>b     | Grants or scholarships  | 500,872<br>35,587<br>11,128,112<br>he current year en<br>a 53<br>39 %<br>10 %<br>c should equal 10<br>e possession of th   | 492,44:<br>44,320,764<br>d balance (line 1:<br>1 %   | 581,820<br>43,470<br>11,135,400<br>g. column (a)) held   | 650,000<br>4 40,441<br>0 10,481,315<br>1 as:   | 534,151<br>84,002<br>8,788,461<br>Yes No<br>3a(i) 4              |
| e f g a b c               | Grants or scholarships Other expenditures for facilities and programs Administrative expenses End of year balance Provide the estimated percentage of t Board designated or quasi-endowment Permanent endowment a Temporarily restricted endowment a The percentages in lines 2a, 2b, and 2 Are there endowment funds not in the organization by:  (i) unrelated organizations  (ii) related organizations  | 500,872<br>35,587<br>11,128,112<br>he current year ent a 53<br>39 %<br>10 %<br>c should equal 10<br>e possession of th   | 492,44: 44,320,764 d balance (line 1: 1.% 0%. ne organization th   | 581,820<br>43,470<br>11,135,400<br>g, column (a)) held   | 650,000<br>4 40,441<br>0 10,481,315<br>1 as:   | 7es No 3a(i) 4   |
| f<br>g<br>2<br>a<br>b     | Grants or scholarships Other expenditures for facilities and programs Administrative expenses End of year balance Provide the estimated percentage of t Board designated or quasi-endowment Permanent endowment a Temporarily restricted endowment a The percentages in lines 2a, 2b, and 2 Are there endowment funds not in the organization by:  (i) unrelated organizations If [Yes ito 3a(ii), are the related organization and programs in the organization and in the organization and in the organization by:  | 500,872 35,587 11,128,112 he current year ent a 5:39 % 10 % It is a should equal 10 a possession of the state | 492,44: 44,324 10,320,764 d balance (line 1: 1 %  00%. ne organization the   | 581,820<br>43,470<br>11,135,400<br>g, column (a)) held<br>hat are held and a   | 650,000<br>4 40,441<br>0 10,481,315<br>1 as:   | 534,151<br>84,002<br>8,788,461<br>Yes No<br>3a(i) 4              |
| e f g a b c 3a            | Grants or scholarships  | 500,872 35,587 11,128,112 he current year en nt a 5- 39 % 10 % c should equal 10 e possession of the cizations listed as re  | 492,44: 44,324 10,320,764 d balance (line 1: 1.%  00%. he organization the | 581,820 43,470 11,135,400 g, column (a)) held hat are held and a   | 650,000<br>4 40,441<br>0 10,481,315<br>1 as:   | 7es No 3a(i) 4   |
| e f g a b c               | Grants or scholarships Other expenditures for facilities and programs Administrative expenses End of year balance Provide the estimated percentage of t Board designated or quasi-endowment Permanent endowment a Temporarily restricted endowment a The percentages in lines 2a, 2b, and 2 Are there endowment funds not in the organization by: (i) unrelated organizations (ii) related organizations If [Yes] to 3a(ii), are the related organization bescribe in Part XIII the intended uses VI Land, Buildings, and Equip   | 500,872 35,587 11,128,112 he current year en a 5' 39 % 10 % Ic should equal 10 possession of the izations listed as re s of the organization   | 492,44: 44,324 10,320,764 d balance (line 1: 1.%  10%  10 on se organization the organization the organization the one one one one one one one one one on  | 581,820 43,47 11,135,400 g, column (a)) held hat are held and a  | 0 0<br>6 650,000<br>4 40,441<br>0 10,481,315<br>I as:  | 7es No 3a(i) 4 3a(ii) 4  |
| e f g a b c 3a            | Grants or scholarships  | 500,872 35,587 11,128,112 he current year en nt a 5- 39 % 10 % c should equal 10 e possession of the cizations listed as re  | 492,44: 44,324 10,320,764 d balance (line 1: 1 %  10% . 10 | 581,820 43,47 11,135,400 g, column (a)) held hat are held and a hat are held and a hat are held and a hat are held and a hat are held and a hat are held and a   | 650,000<br>4 40,441<br>0 10,481,315<br>1 as:   | 7es No 3a(i) 4   |
| e f g a b c 3a            | Grants or scholarships Other expenditures for facilities and programs Administrative expenses End of year balance Provide the estimated percentage of t Board designated or quasi-endowment Permanent endowment a Temporarily restricted endowment a The percentages in lines 2a, 2b, and 2 Are there endowment funds not in the organization by: (i) unrelated organizations (ii) related organizations If [Yes] to 3a(ii), are the related organization bescribe in Part XIII the intended uses VI Land, Buildings, and Equip   | 500,872 35,587 11,128,112 he current year en 1 a 54 39 % 10 % It is should equal 10 be possession of the possession of the organization ment. See Form (a) Cost or other contents of the cost or other | 492,443 44,324 10,320,764 Id balance (line 1) 1 %  10%. Ide organization the organization t | 581,820 43,476 11,135,400 g, column (a)) held hat are held and a dule R? funds. he 10. or other basis other)  (column (a))   | 6 650,000 4 40,441 5 10,481,315 I as:  dministered for the   | 7es No 3a(i) 4 3a(ii) 4 3b  (d) Book value                       |
| e f g a b c 3a b 4 Pari   | Grants or scholarships Other expenditures for facilities and programs Administrative expenses End of year balance Provide the estimated percentage of t Board designated or quasi-endowment Permanent endowment a Temporarily restricted endowment a The percentages in lines 2a, 2b, and 2 Are there endowment funds not in the organization by: (i) unrelated organizations (ii) related organizations If [Yes[ito 3a(ii), are the related organization bescribe in Part XIII the intended uses VI Land, Buildings, and Equip Description of property  Land Buildings                         | 500,872 35,587 11,128,112 he current year en 1 a 54 39 % 10 % It is should equal 10 be possession of the possession of the organization ment. See Form (a) Cost or other contents of the cost or other | 492,44: 44,324 10,320,764 d balance (line 1: 1 %  00%. te organization the control on Scheon's endowment in 990, Part X, line the basis ent)  0 0 0  | 581,820 3 581,820 43,470 3 11,135,400 g, column (a)) held hat are held and a dule R? funds. he 10. or other basis (column) 0 0   | 6 650,000 4 40,441 5 10,481,315 I as:  dministered for the   | 788,461  Yes No 3a(i) 4 3a(ii) 4 3b  (d) Book value              |
| f g 2 a b c c 3a b 4 Pari | Grants or scholarships Other expenditures for facilities and programs Administrative expenses End of year balance Provide the estimated percentage of t Board designated or quasi-endowment Permanent endowment a Temporarily restricted endowment a The percentages in lines 2a, 2b, and 2 Are there endowment funds not in the organization by: (i) unrelated organizations (ii) related organizations If [Yes] to 3a(ii), are the related organization bescribe in Part XIII the intended uses VI Land, Buildings, and Equip Description of property  Land Buildings Leasehold improvements  | 500,872 35,587 11,128,112 he current year en 1 a 54 39 % 10 % It is should equal 10 be possession of the possession of the organization ment. See Form (a) Cost or other contents of the cost or other | 492,44: 44,324 10,320,764 d balance (line 1: 1.%  10%. 10  | 581,820 43,47 11,135,400 g, column (a)) held hat are held and a hat ar | 6 650,000 4 40,441 5 10,481,315 I as:  dministered for the   | 788,461  Yes No  3a(i) 4  3a(i) 4  3b  (d) Book value  0  53,247 |
| f g 2 a b c 3a b 4 Pari   | Grants or scholarships Other expenditures for facilities and programs Administrative expenses End of year balance Provide the estimated percentage of t Board designated or quasi-endowment Permanent endowment a Temporarily restricted endowment a The percentages in lines 2a, 2b, and 2 Are there endowment funds not in the organization by: (i) unrelated organizations (ii) related organizations If [Yes] to 3a(ii), are the related organization in Part XIII the intended uses VI Land, Buildings, and Equip Description of property  Land Buildings Leasehold improvements Equipment | 500,872 35,587 11,128,112 he current year en 1 a 54 39 % 10 % It is should equal 10 be possession of the possession of the organization ment. See Form (a) Cost or other contents of the cost or other | 492,44: 44,324 10,320,764 d balance (line 1: 1.%  10% . 10%  | 581,820 43,47 11,135,400 g, column (a)) held hat are held and a hat ar | 0 0 0 6 650,000 4 40,441 0 10,481,315 I as:  dministered for the   | 7es No 3a(i) 4 3a(ii) 4 3b 0  (d) Book value  0 53,247 24,793    |
| e f g a b c 3a  Part      | Grants or scholarships Other expenditures for facilities and programs Administrative expenses End of year balance Provide the estimated percentage of t Board designated or quasi-endowment Permanent endowment a Temporarily restricted endowment a The percentages in lines 2a, 2b, and 2 Are there endowment funds not in the organization by: (i) unrelated organizations (ii) related organizations If [Yes] to 3a(ii), are the related organization bescribe in Part XIII the intended uses VI Land, Buildings, and Equip Description of property  Land Buildings Leasehold improvements  | 500,872 35,587 11,128,112 he current year ent a 5: 39 % 10 % It is a second of the second of the organization of the organization of the current. See Form  (a) Cost or other contents of the organization of  | 492,44: 44,324 10,320,764 d balance (line 1: 1 %  10% . te organization the  581,820 43,47 11,135,400 g, column (a)) held hat are held and a dule R? funds. he 10. or other basis other)  0 71,794 131,607 75,024   | 6 650,000 4 40,441 5 10,481,315 I as:  dministered for the control of the control | 788,461  Yes No  3a(i) 4  3a(i) 4  3b  (d) Book value  0  53,247 |

| Part VII Investments ☐ Other Securit  | ies. See Form 990, Part               | X, line 12.                                |  |
|---|---------------------------------------|--|--|
| (a) Description of security or category (including name of security)                                  | (b) Book value                        | (c) Method of val<br>Cost or end-of-year m |  |
| (1) Financial derivatives   |                                       |  | ······································ |
| (2) Closely-held equity interests   |                                       |  |  |
| (3) Other   |                                       |  |  |
| (A)   |                                       |  |  |
| (B)   |                                       |  |  |
| (C)   |                                       |  |  |
| (U)   |                                       |  |  |
| (E)   |                                       |  |  |
| (F)   |                                       |  |  |
| (G)   |                                       |  |  |
| (H)   |                                       |  | ···                                    |
| (I) Tatal (Oakses A) and See 200 Red V and (E) lead to  |                                       |  | * *>                                   |
| Total (Column (b) must equal Form 990, Part X, col. (B) line 12  Part VIII Investments [ Program Rela | tod Soo Form 000 Part                 | V line 13                                  | 6                                      |
|   |                                       | <del></del>                                | h otla -                               |
| (a) Description of investment type  | (b) Book value                        | (c) Method of val<br>Cost or end-of-year m |  |
| (1)   |                                       |  |  |
| <u>(1)</u><br><u>(2)</u>  |                                       |  | <del>y =</del>                         |
| (3)   |                                       |  |  |
| (4)   |                                       |  |  |
| (5)   |                                       |  |  |
| (6)   |                                       |  |  |
| (1)   |                                       |  |  |
| (8)   |                                       |  |  |
| (9)   |                                       |  |  |
| (10)  |                                       |  |  |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.                                     |                                       |  | * \$ 1                                 |
| Part IX Other Assets. See Form 990  |                                       |  |  |
|   | (a) Description                       |  | (b) Book value                         |
| (1) Beneficial interest in perpetual trusts   |                                       |  | 9,492,197                              |
| (2)   |                                       |  |  |
| (3)   |                                       |  |  |
| (4)   |                                       |  |  |
| (5)   | · · · · · · · · · · · · · · · · · · · |  |  |
| (6)<br>(1)  |                                       |  |  |
| (8)   |                                       |  |  |
| (9)   |                                       |  |  |
| (10)  |                                       |  |  |
| Total. (Column (b) must equal Form 990, Part 3  | K, col. (B) line 15.)                 | a  | 9,492,197                              |
| Part X Other Liabilities. See Form 9  |                                       |  |  |
| 1. (a) Description of liability   | (b) Book value                        |  | • >                                    |
| (1) Federal income taxes  |                                       | *    | 4                                      |
| (2)   |                                       |  | , , ,                                  |
| (3)   |                                       |  | ę ·                                    |
| (4)   |                                       |  | ,                                      |
| (5)   |                                       | •  |  |
| (6)   |                                       | * *  | *                                      |
| (7)   |                                       |  | *                                      |
| (8)   |                                       |  |  |
| (9)   |                                       |  |  |
| (10)  |                                       |  |  |
| (11)  |                                       |  |  |
| Total (Column (b) must equal Form 990, Part X, col. (B) line 25                                       |                                       |  |  |
| 2. FIN 48 (ASC 740) Footnote. In Part XIII, provide   | the text of the footnote to the c     | organization's financial statements that   | reports the organization's             |
| liability for uncertain tax positions under FIN 48 (AS  | GC /40). Check here if the text       | of the footnote has been provided in P     | Part XIII                              |

| Schedul | e D (Farm 990) 2012  |        |                           |                 | Page 4               |
|---------|--|--------|---------------------------|-----------------|----------------------|
| Part    | XI Reconciliation of Revenue per Audited Financial Stateme                         | ents   | With Revenue per          | Retur           | n                    |
| 1       | Total revenue, gains, and other support per audited financial statements           |        |                           | 1               | 6,644,210            |
| 2       | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                |        |                           | , w-/s;         |                      |
| а       | Net unrealized gains on investments  | 2a     | 90,689                    |                 |                      |
| b       | Donated services and use of facilities   | 2b     | 0                         | * 1             |                      |
| С       | Recoveries of prior year grants  | 2c     | 0                         | ] {             |                      |
| d       | Other (Describe in Part XIII.)   | 2d     | 582,832                   | 13 0<br>10 00 4 |                      |
| е       | Add lines 2a through 2d  |        |                           | 2 <b>e</b>      | 673,521              |
| 3       | Subtract line 2e from line 1   |        |                           | 3               | 5,970,689            |
| 4       | Amounts included on Form 990, Part VIII, line 12, but not on line 1:               |        |                           | ž.,             |                      |
| а       | Investment expenses not included on Form 990, Part VIII, line 7b                   | 4a     | 35,587                    |                 |                      |
| b       | Other (Describe in Part XIII.)   | 4b     | 0                         |                 |                      |
| С       | Add lines 4a and 4b  |        |                           | 4c              | 35,587               |
| 5       | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line         | 12.)   |                           | 5               | 6,006,276            |
| Part    | XII Reconciliation of Expenses per Audited Financial Statem                        | ents   | With Expenses pe          | r Reti          | urn                  |
| 1       |  |        |                           | 1               | 5,148,986            |
| 2       | Amounts included on line 1 but not on Form 990, Part IX, line 25.                  |        |                           | ッ               |                      |
| а       | Donated services and use of facilities   | 2a     | 0                         | * %             |                      |
| b       | Prior year adjustments   | 2b     | 0                         |                 |                      |
| С       | Other losses   | 2c     | 0                         | 1 * /2/         |                      |
| d       | Other (Describe in Part XIII.)   | 2d     | 0                         |                 |                      |
| е       | Add lines 2a through 2d  | -      |                           | 2e              | 0                    |
| 3       | Subtract line 2e from line 1   |        |                           | 3               | 5,148,986            |
| 4       | Amounts included on Form 990, Part IX, line 25, but not on line 1:                 | 1      | :                         | *               |                      |
| а       | Investment expenses not included on Form 990, Part VIII, line 7b                   | 4a     | 35,587                    |                 |                      |
| b       | Other (Describe in Part XIII )   | 4b     | 0                         |                 |                      |
| С       | Add lines 4a and 4b  |        |                           | 4c              | 35,587               |
| 5       | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line        | e 18 ) |                           | 5               | 5,184,573            |
| Part    | XIII Supplemental Information  |        |                           |                 |                      |
| Comp    | lete this part to provide the descriptions required for Part II, lines 3, 5, and   | 9; Pa  | rt III, lines 1a and 4; P | art IV,         | lines 1b and 2b;     |
| Part V  | , line 4, Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b  | . Also | complete this part to     | provid          | le any additional    |
| inform  | ation.   |        |                           |                 |                      |
| Sched   | ule D, Part V, Line 4 - The organization's endowment consists of approximately     | у 40 е | ndowment funds estab      | lished 1        | for a variety of     |
| purpo   | sed supporting the organization mission. The endowment includes both donor         | restr  | icted endowment funds     | and fu          | inds designated by   |
| the Bo  | pard to function as an endowment. As required by generally accepted accounti       | ng pri | ncipies, net assets ass   | ociated         | with endowment       |
|         | are classified and reported based on the existence of donor-imposed restriction    |        |                           |                 |                      |
| predic  | table stream of funding for supported programs. the organization has a policy      | of ap  | propriating five percen   | t for dis       | stribution each year |
| vase c  | on a three year rolling average of year end fair market asset values, with the dis | tribui | tion being treated as fu  | nding i         | ncome available for  |
| the su  | pported programs.  |        |                           |                 |                      |

Schedule D, Part XI, Line 2d - Change in fair value of interest in perpetual trusts

## SCHEDULE I (Form 990)

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Department of the Treasury Internal Revenue Service

Complete if the organization answered [Yes⊓to Form 990, Part IV, line 21 or 22 Attach to Form 990

| Name of the organization           | ·- |  |
|------------------------------------|----|--|
| THE CENTER FOR COMMUNITY SOLUTIONS |    |  |

| Part I General Information                                       |                      |                                  |                             |                                       |   |                 |
|--|----------------------|----------------------------------|-----------------------------|---------------------------------------|---|-----------------|
| 1 Does the organization maint                                    |                      |                                  |                             |                                       |   |                 |
| the selection criteria used to                                   | _                    |                                  |                             |                                       | <b>.</b>  |                 |
| 2 Describe in Part IV the organ                                  |                      |                                  |                             |                                       |   | :               |
| Part II Grants and Other A<br>Part IV, line 21, for an           |                      |                                  |                             |                                       | ated if additional  |                 |
| 1 (a) Name and address of organization<br>or government          | (b) EIN              | (c) IRC section<br>if applicable | (d) Amount of cash<br>grant | (e) Amount of non-<br>cash assistance | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description |
| (1) Sch I, Stmt 1  |                      |                                  |                             |                                       |   |                 |
| (2)  |                      |                                  |                             |                                       |   |                 |
| (3)  |                      |                                  |                             |                                       |   |                 |
| (4)  |                      |                                  |                             |                                       |   |                 |
| (5)  |                      |                                  |                             |                                       |   |                 |
| (6)  |                      |                                  |                             | · · · · · · · · · · · · · · · · · · · |   |                 |
| .(7)   |                      |                                  |                             |                                       |   |                 |
| (8)  |                      |                                  |                             |                                       |   |                 |
| <u>(9)</u>   |                      |                                  |                             |                                       |   |                 |
| (10)   |                      |                                  |                             |                                       |   |                 |
| (11)   |                      |                                  |                             |                                       |   | <del></del>     |
| (12)   |                      |                                  |                             |                                       |   | ,               |
| 2 Enter total number of section 3 Enter total number of other of | organizations listed | in the line 1 table              |                             | <u> </u>                              |   |                 |
| For Panerwork Reduction Act Notice                               | see the instruction  | s for Form 990                   |                             | C                                     | at No. 50055P   |                 |

Schedule I (Form 990) (2012)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered Yes at

| Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, colu information.  Supplemental Information in the physical location as well as how the services they provide benefit the communities in Northeast Onicoposals containing documentation on their physical location as well as how the services they provide benefit the communities in Northeast Onicoposals containing documentation on their physical location as well as how the services they provide benefit the communities in Northeast Onicoposals containing documentation on their physical location as well as how the services they provide benefit the communities in Northeast Onicoposals containing documentation on their physical location as well as how the services they provide benefit the communities in Northeast Onicoposals containing documentation on their physical location as well as how the services they provide benefit the communities in Northeast Onicoposals containing documentation on their physical location as well as how the services they provide benefit the communities in Northeast Onicoposals containing documentation on their physical location as well as how the services they provide benefit the communities in Northeast Onicoposals containing the communities in Northeast Onicoposals containing the communities in Northeast Onicoposals containing the containing the communities in Northeast Onicoposals containing the containing the communities in Northeast Onicoposals containing the communities in Northeast Onicoposals containing the communities in Northeast Onicoposals containing the communities in Northeast Onicoposals containing the communities in Northeast Onicoposals containing the communities in Northeast Onicoposals containing the communities in Northeast Onicoposals containing the communities in Northeast Onicoposals containing the containing the communities in Northeast Onicoposals containing the containing the communities in Northeast Onicoposals containing the containing the containing the co | (a) Type of grant or assistance   | (b) Number of recipients                                   | (c) Amount of<br>cash grant                    | (d) Amount of non-cash assistance                  | (e) Method of valuation (boo<br>FMV, appraisal, other) |
|--|---|--|--|--|--|
| Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, colu information.  Information.  In Part I, Line 2 - The organization limits its grant funding to nonprofit organizations located and providing services in Northeast Onicoposals containing documentation on their physical location as well as how the services they provide benefit the communities in Northeast Oriodically.   |   |  |  |  |  |
| Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, colu information.  Interest I, Line 2 - The organization limits its grant funding to nonprofit organizations located and providing services in Northeast Obio. posals containing documentation on their physical location as well as how the services they provide benefit the communities in Northeast of location.   |   |  | 20,720,000                                     |  |  |
| Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, colu information.  Information.  Information information on their physical location as well as how the services they provide benefit the communities in Northeast Colocally.   |   |  |  |  |  |
| Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, colu information.  Ledule I, Part I, Line 2 - The organization limits its grant funding to nonprofit organizations located and providing services in Northeast Onio, posals containing documentation on their physical location as well as how the services they provide benefit the communities in Northeast Clodically.  |   |  |  |  |  |
| Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, coluinformation.  Information.   |   |  |  |  |  |
| rt IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, colu information.  ledule I, Part I, Line 2 - The organization limits its grant funding to nonprofit organizations located and providing services in Northeast Ohio. posals containing documentation on their physical location as well as how the services they provide benefit the communities in Northeast Olodically.  |   |  |  |  |  |
| information.  Induite I, Part I, Line 2 - The organization limits its grant funding to nonprofit organizations located and providing services in Northeast Ohio posals containing documentation on their physical location as well as how the services they provide benefit the communities in Northeast (location).   |   |  |  |  |  |
| edule i, Part I, Line 2 - The organization limits its grant funding to nonprofit organizations located and providing services in Northeast Ohio posals containing documentation on their physical location as well as how the services they provide benefit the communities in Northeast Codically.  | ANA Complemental Information Co.  |  | wide the informati                             | on required in Part I                              | line 2 Part III, colum                                 |
|  | information.  | •  |  |  | ···  |
|  | information. edule I, Part I, Line 2 - The organization limits i posals containing documentation on their phys            | ts grant funding to nonpre                                 | ofit organizations loc                         | ated and providing serv                            | rices In Northeast Ohio. T                             |
|  | information. edule I, Part I, Line 2 - The organization limits i posals containing documentation on their phys            | ts grant funding to nonpre                                 | ofit organizations loc                         | ated and providing serv                            | rices In Northeast Ohio. T                             |
|  | information. edule I, Part I, Line 2 - The organization limits i posals containing documentation on their phys odically.  | ts grant funding to nonpro<br>sical location as well as ho | ofit organizations loc<br>ow the services they | ated and providing serv<br>provide benefit the com | rices In Northeast Ohio. T<br>munities in Northeast Oh |
|  | information. edule I, Part I, Line 2 - The organization limits i osals containing documentation on their phys odically.   | ts grant funding to nonpro<br>sical location as well as ho | ofit organizations loc<br>ow the services they | ated and providing serv<br>provide benefit the com | rices In Northeast Ohio. T<br>munities in Northeast Oh |
|  | information. edule I, Part I, Line 2 - The organization limits i osals containing documentation on their phys odically.   | ts grant funding to nonpro<br>sical location as well as ho | ofit organizations loc<br>ow the services they | ated and providing serv<br>provide benefit the com | rices In Northeast Ohio. T<br>munities in Northeast Oh |
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|  | information. edule I, Part I, Line 2 - The organization limits is posals containing documentation on their physically.    | ts grant funding to nonpre<br>sical location as well as he | ofit organizations loc<br>ow the services they | ated and providing serv<br>provide benefit the com | rices In Northeast Ohio. T                             |
|  | information. edule I, Part I, Line 2 - The organization limits is posals containing documentation on their physically.    | ts grant funding to nonpre<br>sical location as well as he | ofit organizations loc<br>ow the services they | ated and providing serv<br>provide benefit the com | rices In Northeast Ohio. T                             |
| ***************************************  | information. edule I, Part I, Line 2 - The organization limits is posals containing documentation on their physically.    | ts grant funding to nonpre<br>sical location as well as he | ofit organizations loc<br>ow the services they | ated and providing serv<br>provide benefit the com | rices In Northeast Ohio. T                             |
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#### SCHEDULE J (Form 990)

Department of the Treasury internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

a Complete if the organization answered "Yes" to Form 990, Part IV, line 23

a Attach to Form 990. A See separate instructions

OMB No 1545-0047

Open to Public Inspection

THE CENTER FOR COMMUNITY SOLUTIONS

Employer identification number

34-0714723

| Part       | Questions Regarding Compensation  |   |                        |                    |
|------------|---|---|------------------------|--------------------|
| C          |   | *************************************** | Yes                    | No                 |
| 1 <b>a</b> | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. |   | *, *                   | , s <sub>1</sub> , |
|            | ☐ First-class or charter travel ☐ Housing allowance or residence for personal use   |   | 3, 3                   | \$13<br>18         |
|            | ☐ Travel for companions ☐ Payments for business use of personal residence   |   | >, ,*                  | ` `                |
|            | ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees   |   | 14 e '<br>; 153        |                    |
|            | ☐ Discretionary spending account ☐ Personal services (e.g., maid, chauffeur, chef)  | **                                      | , , ,                  |                    |
|            |   | * 28.                                   | · ,                    | · * 42             |
| b          | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment  | 3 % 3                                   |                        | 13                 |
|            | or reimbursement or provision of all of the expenses described above? If No, complete Part III to   | - Introduction                          |                        |                    |
|            | explain   | 1b                                      |                        |                    |
|            |   | * 3 *                                   | 8                      |                    |
| 2          | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers,   | ar madenant                             |                        | Elizabeth sabageth |
|            | directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?  | 2                                       |                        |                    |
|            |   |   | ,                      | W 75               |
| 3          | Indicate which, if any, of the following the filing organization used to establish the compensation of the  | -, \$, 1                                | 1000<br>1000 3         | \$ 15<br>5 3       |
| •          | organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a   | 17,                                     | 10 1 18 1<br>10 1 18 1 | 3 63               |
|            | related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  | 18 \$ 4                                 | * · · · ·              |                    |
|            | ☐ Compensation committee ☐ Written employment contract  | - N                                     |                        |                    |
|            | ☐ Independent compensation consultant ☐ Compensation survey or study  |   | 0.3 ± %g               | ģ v ·              |
|            | Form 990 of other organizations  4 Approval by the board or compensation committee  | 1                                       | 3 8                    |                    |
|            | _ · · · · · · · · · · · · · · · · · · ·   | * * * *                                 | * 1 %<br>300 000       |                    |
| 4          | During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing  |   | 136                    |                    |
|            | organization or a related organization:   |   |                        | 2.48               |
| а          | Receive a severance payment or change-of-control payment?   | 4a                                      | -                      | 4                  |
| b          | Participate in, or receive payment from, a supplemental nonqualified retirement plan?   | 4b                                      |                        | 4                  |
| C          | Participate in, or receive payment from, an equity-based compensation arrangement?  | 4c                                      |                        | 4                  |
| _          | If ∶Yes⊕to any of lines 4a∈c, list the persons and provide the applicable amounts for each item in Part III.  | ,                                       | , ,                    | 2                  |
|            |   | * 4                                     | · \$ s.                | W × 1              |
|            | Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5(9.   | 1                                       | ~ \$ x\$               | 4.0 €              |
| 5          | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any  | 1                                       | * \$                   | <u> په</u>         |
|            | compensation contingent on the revenues of:   | ~ Q                                     | 1 2 3                  | * *                |
| а          | The organization?   | 5a                                      |                        | 4                  |
| b          | Any related organization?   | 5b                                      |                        | 4                  |
|            | If LYes⊟to line 5a or 5b, describe in Part III.   | ,                                       | ¥, ¥,                  | Ý                  |
| 6          | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any  | ,                                       | 5 8                    | **                 |
|            | compensation contingent on the net earnings of:   | 1                                       | . ,                    | \$' \<br>4 4       |
| а          | The organization?   | 6a                                      |                        | 4                  |
| b          | Any related organization?   | 6b                                      |                        | 4                  |
|            | If [Yes[,to line 6a or 6b, describe in Part III.  | . %                                     | \$ ***                 | 3. 3               |
| 7          | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed  |   |                        | - X                |
|            | payments not described in lines 5 and 6? If FYes, ildescribe in Part III  | 7                                       |                        | 4                  |
| 8          | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject  |   |                        | T                  |
| -          | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If !Yes,     describe   | 1                                       |                        |                    |
|            | in Part III   | 8                                       | ]                      | 4                  |
| 9          | If Yes to line 8, did the organization also follow the rebuttable presumption procedure described in  |   | <u> </u>               | t                  |
| -          | Regulations section 53.4958-6(c)?   | a                                       |                        |                    |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note The sum of columns (B)(I) [(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable columns

| lote The sum of columns (B)(I)_(III) to |      | (B) Breakdown o          | f W-2 and/or 1099-MI                | SC compensation                           | (C) Retirement and                      | (D) Nontaxable |
|---|------|--------------------------|-------------------------------------|---|---|----------------|
| (A) Name and Title                      |      | (i) Base<br>compensation | (II) Bonus & incentive compensation | (iii) Other<br>reportable<br>compensation | other deferred compensation             | benefits       |
| Teare Brewington, DIr of Finance        | (1)  | 62,517                   | 0                                   | 0   | 0                                       | 1,488          |
| & Administration/CFO                    | (11) | 0                        | 0                                   |   | 0                                       | (              |
|   | (1)  |                          |                                     |   |   |                |
| 2                                       | (ii) |                          |                                     |   |   |                |
|   | (1)  |                          |                                     |   |   |                |
| 3                                       | (11) |                          |                                     |   |   |                |
|   | (1)  |                          |                                     |   |   |                |
| 4                                       | (11) |                          |                                     |   |   |                |
|   | (1)  |                          |                                     |   |   |                |
| 5                                       | (11) |                          |                                     |   |   |                |
|   | (1)  |                          |                                     |   |   |                |
| 6                                       | (11) |                          |                                     |   |   |                |
|   | (1)  |                          |                                     |   |   |                |
| 7                                       | (11) |                          |                                     |   |   |                |
|   | (1)  |                          |                                     |   |   |                |
| 8                                       | (ii) |                          |                                     |   |   |                |
|   | (1)  |                          |                                     |   |   |                |
| 9                                       | (11) |                          |                                     |   |   |                |
|   | (1)  |                          |                                     |   | ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~ |                |
| 0                                       | (ii) |                          |                                     |   |   |                |
|   | (1)  |                          |                                     |   |   |                |
| 1                                       | (11) |                          |                                     |   |   |                |
|   | (i)  |                          |                                     | ••••                                      |   |                |
| 2                                       | (11) |                          |                                     |   |   |                |
|   | (1)  |                          | **********************              | ***************************************   |   |                |
| 3                                       | (11) |                          |                                     |   |   |                |
|   | (1)  |                          | ***********                         |   | *************************************** | ~~~~~~~~~~     |
| 4                                       | (11) |                          |                                     |   |   |                |
|   | (1)  |                          |                                     |   |   |                |
| 5                                       | (11) |                          |                                     |   |   |                |
|   | (1)  |                          |                                     |   |   |                |
| 16                                      | (11) |                          |                                     |   |   |                |

| Schedule J (Form 990) 2012  |
|---|
| Part III Supplemental Information   |
| Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5 |
| Also complete this part for any additional information.   |
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#### SCHEDÜLE O (Form 990 or 990-EZ)

Department of the Treasury

Name of the organization

Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information

Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2012

Open to Public Inspection

Employer identification number

| THE CENTER FOR COMMUNITY SOLUTIONS   | 34-0/14/23                              |
|--|---|
| Form 990, Part I, Line 6 - Volunteers are limited to members of the Board  |   |
|  |   |
| Form 990, Part VI, Section B, Line 11b - The organization's Form 990, and related schedules, is sent to  | the members of the Board                |
| electronically and posted to the Board area of the organization's intranet. Board members are given ti   |   |
| filing.  |   |
|  |   |
|  |   |
| Form 990, Part VI, Section B, Line 12c - The organization distributes the conflict of interest policy on a   |   |
| employees and Board members to acknowledge receipt and compliance. Additionally, the Board chai before taking a vote on action items/recommendations. If there is a conflict the person(s) with conflict |   |
| on the related action item/recommendation.   | ung interest is prombited from Young    |
|  |   |
|  |   |
| Form 990, Part VI, Section B, Line 15 - The organization participates in a variety of compensation man   | ket surveys for nonprofit               |
| organizations annually, which allos the organization access to the compiled data, and the surveys are  |   |
| compensation of administrative staff is reviewed periodically to ensure comparable to market rates be  |   |
| results published by employment agencies. The compensation of the Executive Director is set by the   | the Executive Committee of the          |
| Board.   |   |
| ***************************************  |   |
| Form 990, Part VI, Section C, Line 19 - The organization includes a condensed version of its audited fi  | nancial statements in its annul report  |
| which is posted on the organization's website. In addition, copies of the organization's audited financ  |   |
| avaliable upon request.  |   |
|  | *************************************** |
| P. 000 B AV 1 L 8 L 1 2 M4 440 044 L 2 L 4 2 M5 M4 M5 M4 M5 M4 M5 M4 M5 M5 M5 M5 M5 M5 M5 M5 M5 M5 M5 M5 M5  |   |
| Form 990, Part X, Line 2 - includes \$11,116,814 in cash temporarily held for endowment pending trans  | rer to new custodian.                   |
|  | *************************************** |
| Form 990, Part XI, Line 9 - Change in fair value of interest in perpetual trusts   |   |
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Form Schedule I

Page<sup>-</sup> 1

Line Number Part II

### Description of Grants and Other Assistance to Governments and Organizations in the United States

|  |   | Amount of cash grant | Amount of non-cash assistance |
|--|---|----------------------|-------------------------------|
| Name and address                       | LGBT Community Center of Greater Cleveland      | 33,200               |                               |
|  | 6600 Detroit Ave                                |                      |                               |
|  | Cleveland, OH 44102                             |                      |                               |
| EIN                                    | 34-1190920                                      |                      |                               |
| IRC code section                       | 501(c)(3)                                       |                      |                               |
| Method of valuation                    |   |                      |                               |
| Description of non-                    |   |                      |                               |
| cash assistance                        |   |                      |                               |
| Purpose of grant                       |   |                      |                               |
| Name and address                       | St Paul's Community Outreach                    | 26,084               |                               |
|  | 4427 Franklin Blvd                              |                      | 1                             |
|  | Cleveland, OH 44113                             |                      |                               |
| EIN                                    | 20-2904281                                      |                      |                               |
| IRC code section                       | 501(c)(3)                                       |                      |                               |
| Method of valuation                    |   |                      |                               |
| Description of non-<br>cash assistance |   |                      |                               |
| Purpose of grant                       |   |                      |                               |
|  |   |                      |                               |
| Name and address                       | Metrohealth Foundation                          | 45,700               |                               |
|  | 2500 Metrohealth Dr                             |                      |                               |
| PIN                                    | Cleveland, OH 44109                             |                      |                               |
| EIN                                    | 34-6607695                                      |                      |                               |
| IRC code section  Method of valuation  | 501(c)(3)                                       |                      |                               |
| Description of non-                    |   |                      |                               |
| cash assistance                        |   |                      |                               |
| Purpose of grant                       |   |                      |                               |
|  | Northborhood Hoolth Core Inc                    | CD 007               |                               |
| Name and address                       | Neighborhood Health Care Inc<br>3569 Ridge Road | 60,987               |                               |
|  | Cleveland, OH 44102                             |                      |                               |
| EIN                                    | 34-1300581                                      |                      |                               |
| IRC code section                       | 501(c)(3)                                       |                      |                               |
| Method of valuation                    |   |                      |                               |
| Description of non-                    |   |                      |                               |
| cash assistance                        |   |                      |                               |
| Purpose of grant                       |   |                      |                               |
| Name and address                       | NEO Neighborhood Health Serv                    | 54,966               |                               |
| Nume and address                       | 8300 Hough Avenue                               | 54,800               |                               |
|  | Cleveland, OH 44103                             |                      |                               |
| EIN                                    | 34-1014291                                      |                      |                               |
| IRC code section                       | 501(c)(3)                                       |                      |                               |
| Method of valuation                    |   |                      |                               |
| Description of non-                    |   |                      |                               |
| cash assistance                        |   |                      |                               |
| Purpose of grant                       |   |                      |                               |
| Name and address                       | Planned Parenthood Of NE Ohio                   | 547,748              |                               |
|  | 444 West Exchange Street                        | 5,1,10               |                               |
|  | Akron, OH 44302                                 |                      |                               |
| EIN                                    | 34-0714686                                      |                      |                               |
|  | 501(c)(3)                                       |                      |                               |
|  |   |                      |                               |
| Method of valuation                    |   |                      |                               |

| Schedule I, Part IV, S<br>cash assistance<br>Purpose of grant                                     | Statement 1  | THE CENTER FOR COMMUNITY SOLUTION: |
|---|--|------------------------------------|
| Name and address  EIN  IRC code section  Method of valuation  Description of non- cash assistance | Cuyahoga Cty Board Of Health<br>5550 Venture Drive<br>Parma, OH 44115-1882<br>34-6000517 | 133,023                            |
| Purpose of grant  |  |                                    |
| Name and address  EIN  IRC code section  Method of valuation                                      | Cleveland Dept Of Public Healt 75 Eneview Plaza 3rd Floor Cleveland, OH 44114 34-6000646 | 270,078                            |
| Description of non-<br>cash assistance  |  |                                    |
| Purpose of grant  |  |                                    |
| Name and address  | Family Planning Serv Of Lorain<br>602 Leona Street<br>Elyria, OH 44035                   | 572,660                            |
| EIN IRC code section Method of valuation Description of non- cash assistance                      | 34-1042711<br>501(c)(3)  |                                    |
| Purpose of grant Name and address   | Family Ping Assoc Of NE Ohio 54 South State Street Suite 203                             | 521,352                            |
| EIN IRC code section Method of valuation Description of non- cash assistance Purpose of grant     | Painesville, OH 44077<br>23-7061724<br>501(c)(3)   |                                    |
| Name and address  | Free Clinic Of Grtr Cleveland 12201 Euclid Avenue  | 95,000                             |
| EIN IRC code section Method of valuation Description of non- cash assistance Purpose of grant     | Cleveland, OH 44106<br>23-7078501<br>501(c)(3)   |                                    |
| Name and address  | AIDS Taskforce of Greater Cleveland<br>3210 Euclid Avenue<br>Cleveland, OH 44115         | 68,429                             |
| EIN IRC code section Method of valuation Description of non- cash assistance Purpose of grant     | 34-1433612<br>501(c)(3)  |                                    |
| <del></del>   | National Academies of Practice   | 10,000                             |

Schedule I, Part IV, Statement 1

THE CENTER FOR COMMUNITY SOLUTIONS

1501 Euclid Ave Ste 310

Cleveland, OH 44115

EIN

52-1246763

IRC code section 501(c)(3)

Method of valuation Description of noncash assistance

Purpose of grant

#### Schedule O, Statement 1

Form: 990 Page .1 Line Number

## THE CENTER FOR COMMUNITY SOLUTIONS 34-0714723

#### **Reasonable Cause Explanations**

#### **Explanation**

The second extension was prepared and mailed prior to 5 00 on August 15, 2013, however, due to a technological interruption with the mail service provider, which was not communicated, is was not postmarked until the next day. The organization was not aware of the delay in until receiving the IRS notice dated September 30, 2013, at which time it began compiled the information necessary to prepare a complete and accurate return. Unfortunately the organization experienced a series major technology interruptions related to various viruses that made the systems unavailable and resulted in data having to be restored which further hampered the organization's ability to complete and file the return. The organization has put additional protocols in place and increased it's technology firewall protections to avoid/minimize this going forward. Due to a series of technological disruptions that were unusual in nature the organization is filing a late return. The organization does not have a history of filing late or having delinquent returns, as such the organization is respectfully requesting the all fines and penalties for the late filing of the 2012 Form 990 be waived.

Schedule O, Statement 2

Form: 990
Page ,2
Line Number Part III Line 4a

THE CENTER FOR COMMUNITY SOLUTIONS 34-0714723

#### First Program Service Accomplishments Description

#### Description

welfare of Northeast Ohioans These efforts included publishing significant analyses regarding such issues as health care reform, and mental health funding and service provision. For example, publications included By the Numbers 2. Developing a Common Understanding for the Future of Behavioral Health Care, and Reforming Health Reform - However the Supreme Court Rules Several media outlets around the state used the team's work as expert resources in coverage of these issues, as can be noted on the Press Room page of the Organization's Website (www CommunitySolutions com) The team also rejoined with the Buckeye Institute and Greater Ohio in a unique approach to draw attention to the critical issue of tax expenditures in Ohio's state budget, a joint statement by the three organizations was sent to the governor and legislative leadership. The Public Policy team also issued nine State Budgeting Matters reports. Team members focused on early care and education (groundWork campaign) coordinated a statewide early childhood initiative that includes more than 5,000 early childhood professionals, parents, doctors, business leaders, and teachers working to increase Ohio's investment in proven programs and services. The Communications team disseminated the Organization's reliable data and information, and sound policy analysis and recommendations, and provided training opportunities for nonprofit professionals and volunteers. The team organized a spring program of the 70th annual Human Services Institute, attended by 300 and featuring addresses by John Kania, author of "Collective Impact" and Stacey Bess, educator and author,, 6 breakout sessions, and a bustling exhibit area. The Institute was held outside of Cuyahoga County for the first time in its existence and focused on opportunities and challenges in the 16-county Northeast Ohio Region, The presentation of prestigious community awards was a standalone event in the Fall. We significantly expanded use of electronic communications via social media (i.e., Facebook, Linked In, Twitter, You Tube), and hosted the 12th annual "Telling Your Story, Nonprofits & The Media" program

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## Other Program Services Accomplishments

| Activity<br>Code | Description  | Expense | Grants | Revenue |
|------------------|--|---------|--------|---------|
|                  | Community Health completed projects that contributed to informing health and social service providers about the social determinants of health approach to improving health stalus through articles and presentations at conferences and events, by serving on community coalitions and by providing services to health service organizations | 309,822 | 0      | 248,959 |
| Total:           |  | 309,822 | 0      | 248,959 |