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## Return of Organization Exempt From Income Tax

OMB No 1545-0047

2012

Open to Public  
InspectionDepartment of the Treasury  
Internal Revenue ServiceUnder section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung  
benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

A For the 2012 calendar year, or tax year beginning JANUARY 1, 2012, and ending DECEMBER 31, 2012

## B Check if applicable

|                          |                     |
|--------------------------|---------------------|
| <input type="checkbox"/> | Address change      |
| <input type="checkbox"/> | Name change         |
| <input type="checkbox"/> | Initial return      |
| <input type="checkbox"/> | Terminated          |
| <input type="checkbox"/> | Amended return      |
| <input type="checkbox"/> | Application pending |

## C Name of organization

ERM GROUP FOUNDATION, INC.

## Doing Business As

Number and street (or P O box if mail is not delivered to street address)

Room/suite

350 EAGLEVIEW BLVD.

200

City, town or post office, state, and ZIP code

EXTON, PA 19341

## F Name and address of principal officer

## D Employer identification number

23-2792333

## E Telephone number

(610) 524-3630

## G Gross receipts \$ 0

H(a) Is this a group return for affiliates? Yes ☐ No ☒H(b) Are all affiliates included? Yes ☐ No ☒

If "No," attach a list. (see instructions)

## H(c) Group exemption number

## I Tax-exempt status

☒ 501(c)(3)☐ 501(c) ( ) (insert no )☐ 4947(a)(1) or☐ 527

## J Website

## K Form of organization

☒ Corporation☐ Trust☐ Association☐ Other

L Year of formation 1994

M State of legal domicile PA

## Part I Summary

1 Briefly describe the organization's mission or most significant activities THE MISSION OF THE ERM GROUP FOUNDATION IS TO PROVIDE HUMAN RESOURCES AND/OR FINANCIAL ASSISTANCE TO PROJECTS THAT CONTRIBUTE TO THE IMPROVEMENT OF THE EARTH'S ENVIRONMENT, THE QUALITY OF LIFE AND SUSTAINABLE DEVELOPMENT THROUGHOUT THE WORLD THROUGH APPROPRIATE CHARITABLE, EDUCATIONAL, AND SCIENTIFIC ENDEAVORS

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a) 3 16

4 Number of independent voting members of the governing body (Part VI, line 1b) 4 16

5 Total number of individuals employed in calendar year 2012 (Part V, line 2a) 5 0

6 Total number of volunteers (estimate if necessary) 6 260

7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0

b Net unrelated business taxable income from Form 990-T, line 34 7b 0

8 Contributions and grants (Part VIII, line 1h) 303,264 296,021

9 Program service revenue (Part VIII, line 2g) 1,794 -888

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 305,058 295,133

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9e, 10c, and 11e) 215,400 226,220

12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 48,403 37,109

13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 41,255 31,804

14 Benefits paid to or for members (Part IX, column (A), line 4) 256,655 258,024

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 221,979 265,954

16a Professional fundraising fees (Part IX, column (A), line 11e) 1,437

b Total fundraising expenses (Part IX, column (D), line 25) 221,979 264,517

17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 41,255 31,804

18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 256,655 258,024

19 Revenue less expenses Subtract line 18 from line 12 48,403 37,109

20 Total assets (Part X, line 16) 221,979 265,954

21 Total liabilities (Part X, line 26) 1,437

22 Net assets or fund balances Subtract line 21 from line 20 221,979 264,517

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign  
Here

Signature of officer

Date

Type or print name and title

Paid

Preparer

Use Only

Print/Type preparer's name

Preparer's signature

Date

Check ☐ if self-employed

PTIN

DAVID B. CROWLEY, CPA

David B. Crowley, CPA

6-26-2013

P00091569

Firm's name D. CROWLEY &amp; COMPANY, P.C.

Firm's EIN 23-2951566

Firm's address 491 JOHN YOUNG WAY, SUITE 310, EXTON, PA 19341

Phone no (610) 280-3980

May the IRS discuss this return with the preparer shown above? (see instructions)

Yes ☒ No ☐

For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2012)

9-18 7

**Part III** Statement of Program Service AccomplishmentsCheck if Schedule O contains a response to any question in this Part III ☐**1** Briefly describe the organization's mission

- THE MISSION OF THE ERM GROUP FOUNDATION IS TO PROVIDE HUMAN RESOURCES AND/OR FINANCIAL ASSISTANCE TO PROJECTS THAT CONTRIBUTE TO THE IMPROVEMENT OF THE EARTH'S ENVIRONMENT, THE QUALITY OF LIFE AND SUSTAINABLE DEVELOPMENT THROUGHOUT THE WORLD THROUGH APPROPRIATE CHARITABLE, EDUCATIONAL, AND SCIENTIFIC ENDEAVORS.

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported**4a** (Code \_\_\_\_\_) (Expenses \$ 211,220 including grants of \$ 211,220) (Revenue \$ \_\_\_\_\_)

THE FOUNDATION PROVIDES GRANTS TO PROVIDE HUMAN RESOURCES AND/OR FINANCIAL ASSISTANCE TO PROJECTS THAT CONTRIBUTE TO THE IMPROVEMENT OF THE EARTH'S ENVIRONMENT.

**4b** (Code \_\_\_\_\_) (Expenses \$ 15,000 including grants of \$ 15,000) (Revenue \$ \_\_\_\_\_)

THE FOUNDATION PROVIDES AN ANNUAL FELLOWSHIP AWARD TO A GRADUATE STUDENT PURSUING A SUSTAINABILITY INITIATIVE THAT ATTEMPTS TO PROVIDE A SOLUTION TO ENVIRONMENTAL OR SOCIOECONOMIC ISSUES ON A LOCAL OR GLOBAL BASIS.

**4c** (Code \_\_\_\_\_) (Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)**4d** Other program services (Describe in Schedule O )

(Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)

**4e** Total program service expenses ► 226,220

**Part IV Checklist of Required Schedules**

|                                                                                                                                                                                                                                                                                                                       | Yes            | No |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A . . . . .                                                                                                                                                                         | <b>1</b> X     |    |
| 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? . . . . .                                                                                                                                                                                                         | <b>2</b> X     |    |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I . . . . .                                                                                                                      | <b>3</b>       | X  |
| 4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II . . . . .                                                                                                       | <b>4</b>       | X  |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III . . . . .                                                                               | <b>5</b>       | X  |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I . . . . .                                                    | <b>6</b>       | X  |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II . . . . .                                                                                            | <b>7</b>       | X  |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III . . . . .                                                                                                                                                         | <b>8</b>       | X  |
| 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV . . . . .            | <b>9</b>       | X  |
| 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V . . . . .                                                                                                     | <b>10</b>      | X  |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                                                                     |                |    |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI . . . . .                                                                                                                                                                       | <b>11a</b>     | X  |
| b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII . . . . .                                                                                                     | <b>11b</b>     | X  |
| c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII . . . . .                                                                                                     | <b>11c</b>     | X  |
| d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX . . . . .                                                                                                                      | <b>11d</b>     | X  |
| e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X . . . . .                                                                                                                                                                                     | <b>11e</b>     | X  |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X . . . . .                                                            | <b>11f</b>     | X  |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII . . . . .                                                                                                                                                        | <b>12a</b> X   |    |
| b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional . . . . .                                                                           | <b>12b</b>     | X  |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E . . . . .                                                                                                                                                                                                        | <b>13</b>      | X  |
| 14a Did the organization maintain an office, employees, or agents outside of the United States? . . . . .                                                                                                                                                                                                             | <b>14a</b>     | X  |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . | <b>14b</b>     | X  |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV . . . . .                                                                                    | <b>15</b>      | X  |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV . . . . .                                                                                        | <b>16</b>      | X  |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . . .                                                                                            | <b>17</b>      | X  |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II . . . . .                                                                                                                           | <b>18</b>      | X  |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III . . . . .                                                                                                                                                     | <b>19</b>      | X  |
| 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . . .                                                                                                                                                                                                             | <b>20a</b>     | X  |
| b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . . . . .                                                                                                                                                                                              | <b>20b</b> N/A |    |

**Part IV Checklist of Required Schedules (continued)**

|                                                                                                                                                                                                                                                                                                                                       | Yes | No  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| <b>21</b> Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II.</i> . . . . .                                                                                         | X   |     |
| <b>22</b> Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III.</i> . . . . .                                                                                                           |     | X   |
| <b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i> . . . . .                                                      |     | X   |
| <b>24 a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25.</i> . . . . .                           |     | X   |
| <b>24 b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .                                                                                                                                                                                                               |     | X   |
| <b>24 c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                                                      |     | X   |
| <b>24 d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .                                                                                                                                                                                                         |     | X   |
| <b>25 a</b> <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I.</i> . . . . .                                                                                                    |     | X   |
| <b>25 b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I.</i> . . . . .                                     |     | X   |
| <b>26</b> Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II.</i> . . . . .                                                                    |     | X   |
| <b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III.</i> . . . . . |     | X   |
| <b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                                                                |     |     |
| <b>28 a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV.</i> . . . . .                                                                                                                                                                                                 |     | X   |
| <b>28 b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV.</i> . . . . .                                                                                                                                                                              |     | X   |
| <b>28 c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV.</i> . . . . .                                                                                  |     | X   |
| <b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M.</i> . . . . .                                                                                                                                                                                                  |     | X   |
| <b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M.</i> . . . . .                                                                                                                                  |     | X   |
| <b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I.</i> . . . . .                                                                                                                                                                                        |     | X   |
| <b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II.</i> . . . . .                                                                                                                                                                      |     | X   |
| <b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I.</i> . . . . .                                                                                                                      |     | X   |
| <b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.</i> . . . . .                                                                                                                                                                  |     | X   |
| <b>35 a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? . . . . .                                                                                                                                                                                                                         |     | X   |
| <b>35 b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2.</i> . . . . .                                                                                       |     | N/A |
| <b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2.</i> . . . . .                                                                                                                           |     | X   |
| <b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI.</i> . . . . .                                                                             |     | X   |
| <b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                                                               | X   |     |

Form 990 (2012)

**Part V** Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response to any question in this Part V. ☐

|                                                                                                                                                                                                                                                                                |     | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.                                                                                                                                                                                               | 1a  |     |    |
| b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.                                                                                                                                                                                             | 1b  |     |    |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?                                                                                                                     | 1c  | N/A |    |
| 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.                                                                                              | 2a  |     |    |
| b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).                                          | 2b  | N/A |    |
| 3a Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                                                               | 3a  |     | X  |
| b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.                                                                                                                                                                            | 3b  | N/A |    |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                                  | 4a  |     | X  |
| b If "Yes," enter the name of the foreign country: <u>N/A</u><br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.                                                                                                |     |     |    |
| 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                                                       | 5a  |     | X  |
| b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                             | 5b  |     | X  |
| c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                                                            | 5c  | N/A |    |
| 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                                                     | 6a  |     | X  |
| b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                                                                | 6b  | N/A |    |
| <b>7 Organizations that may receive deductible contributions under section 170(c).</b>                                                                                                                                                                                         |     |     |    |
| a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                                                              | 7a  |     | X  |
| b If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                                                              | 7b  | N/A |    |
| c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                                                         | 7c  |     | X  |
| d If "Yes," indicate the number of Forms 8282 filed during the year: <u>N/A</u>                                                                                                                                                                                                | 7d  | N/A |    |
| e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                                              | 7e  |     | X  |
| f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                                                                 | 7f  |     | X  |
| g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                                                             | 7g  | N/A |    |
| h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?                                                                                                                                           | 7h  | N/A |    |
| <b>8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8   | N/A |    |
| <b>9 Sponsoring organizations maintaining donor advised funds.</b>                                                                                                                                                                                                             |     |     |    |
| a Did the organization make any taxable distributions under section 4966?                                                                                                                                                                                                      | 9a  |     | X  |
| b Did the organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                                                                       | 9b  |     | X  |
| <b>10 Section 501(c)(7) organizations.</b> Enter                                                                                                                                                                                                                               |     |     |    |
| a Initiation fees and capital contributions included on Part VIII, line 12                                                                                                                                                                                                     | 10a | N/A |    |
| b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities                                                                                                                                                                                  | 10b | N/A |    |
| <b>11 Section 501(c)(12) organizations.</b> Enter                                                                                                                                                                                                                              |     |     |    |
| a Gross income from members or shareholders                                                                                                                                                                                                                                    | 11a | N/A |    |
| b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).                                                                                                                                                 | 11b | N/A |    |
| <b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                          | 12a | N/A |    |
| b If "Yes," enter the amount of tax-exempt interest received or accrued during the year                                                                                                                                                                                        | 12b | N/A |    |
| <b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>                                                                                                                                                                                                     |     |     |    |
| a Is the organization licensed to issue qualified health plans in more than one state?<br><b>Note.</b> See the instructions for additional information the organization must report on Schedule O.                                                                             | 13a | N/A |    |
| b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans                                                                                                                    | 13b | N/A |    |
| c Enter the amount of reserves on hand                                                                                                                                                                                                                                         | 13c | N/A |    |
| <b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year?                                                                                                                                                                          | 14a |     | X  |
| b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.                                                                                                                                                                   | 14b | N/A |    |

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI. ☒ X

**Section A. Governing Body and Management**

|                                                                                                                                                                                                                                     | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1a</b> Enter the number of voting members of the governing body at the end of the tax year. . . . . <b>1a</b> 16                                                                                                                 |     |    |
| If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O                    |     |    |
| <b>b</b> Enter the number of voting members included in line 1a, above, who are independent. . . . . <b>1b</b> 16                                                                                                                   |     |    |
| <b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .                                            | 2   | X  |
| <b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? . . . | 3   | X  |
| <b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . .                                                                                                 | 4   | X  |
| <b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets? . . . . .                                                                                                       | 5   | X  |
| <b>6</b> Did the organization have members or stockholders? . . . . .                                                                                                                                                               | 6   | X  |
| <b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . . . . .                                                              | 7a  | X  |
| <b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . . . . .                                                        | 7b  | X  |
| <b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:                                                                                          |     |    |
| <b>a</b> The governing body? . . . . .                                                                                                                                                                                              | 8a  | X  |
| <b>b</b> Each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                            | 8b  | X  |
| <b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .     | 9   | X  |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|                                                                                                                                                                                                                                                                                                                 | Yes | No  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| <b>10a</b> Did the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                                                                                         | 10a | X   |
| <b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . .                                                                       | 10b | N/A |
| <b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . .                                                                                                                                                                      | 11a | X   |
| <b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990                                                                                                                                                                                                           |     |     |
| <b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .                                                                                                                                                                                                    | 12a | X   |
| <b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                          | 12b | X   |
| <b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done . . . . .                                                                                                                                           | 12c | X   |
| <b>13</b> Did the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                   | 13  | X   |
| <b>14</b> Did the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                              | 14  | X   |
| <b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                                  |     |     |
| <b>a</b> The organization's CEO, Executive Director, or top management official . . . . .                                                                                                                                                                                                                       | 15a | N/A |
| <b>b</b> Other officers or key employees of the organization . . . . .                                                                                                                                                                                                                                          | 15b | N/A |
| If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)                                                                                                                                                                                                                              |     |     |
| <b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                      | 16a | X   |
| <b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . | 16b | N/A |

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed ► SEE SCHEDULE O

**18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

**19** Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

**20** State the name, physical address, and telephone number of the person who possesses the books and records of the organization ► JANICE TAPLAR, 350 EAGLEVIEW BLVD., SUITE 200, EXTON, PA 19341

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response to any question in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A)<br>Name and Title              | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position<br>(do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|------------------------------------|--------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                    |                                                                                            | Individual trustee or director                                                                               | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| (1) ROBERT LIVERMORE, PRESIDENT    | 1 - 2                                                                                      | X                                                                                                            |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (2) DAVID MURTHA, VICE PRESIDENT   | 1 - 2                                                                                      | X                                                                                                            |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (3) MIKE STARKS, TREASURER         | 1 - 2                                                                                      | X                                                                                                            |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (4) TRUONG MAI, SECRETARY          | 1 - 2                                                                                      | X                                                                                                            |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (5) PAUL WOODRUFF, DIRECTOR        | 1 - 2                                                                                      | X                                                                                                            |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (6) DEEVER BRADLEY, DIRECTOR       | 1 - 2                                                                                      | X                                                                                                            |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (7) SHERI COOK-JOHNSTONE, DIRECTOR | 1 - 2                                                                                      | X                                                                                                            |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (8) TIM D'APICE, DIRECTOR          | 1 - 2                                                                                      | X                                                                                                            |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (9) MIKE EVERSMAN, DIRECTOR        | 1 - 2                                                                                      | X                                                                                                            |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (10) ALAN FELDBAUM, DIRECTOR       | 1 - 2                                                                                      | X                                                                                                            |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (11) MICHAEL HERNDON, DIRECTOR     | 1 - 2                                                                                      | X                                                                                                            |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (12) DEBBIE LIND, DIRECTOR         | 1 - 2                                                                                      | X                                                                                                            |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (13) SARAH MASSON, DIRECTOR        | 1 - 2                                                                                      | X                                                                                                            |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (14) DAVID MCARTHUR, DIRECTOR      | 1 - 2                                                                                      | X                                                                                                            |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

| (A)<br>Name and title                                          | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position<br>(do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------------------------------|--------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                                |                                                                                            | Individual trustee or director                                                                               | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| (15) ALLIE MILES, DIRECTOR                                     | 1 - 2                                                                                      | X                                                                                                            |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (16) ELSIE PALABRICA, DIRECTOR                                 | 1 - 2                                                                                      | X                                                                                                            |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (17) JANICE TAPLAR, EXECUTIVE DIRECTOR                         | 20                                                                                         |                                                                                                              |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (18)                                                           |                                                                                            |                                                                                                              |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| (19)                                                           |                                                                                            |                                                                                                              |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| (20)                                                           |                                                                                            |                                                                                                              |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| (21)                                                           |                                                                                            |                                                                                                              |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| (22)                                                           |                                                                                            |                                                                                                              |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| (23)                                                           |                                                                                            |                                                                                                              |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| (24)                                                           |                                                                                            |                                                                                                              |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| (25)                                                           |                                                                                            |                                                                                                              |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>1b Sub-total</b>                                            |                                                                                            |                                                                                                              |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| <b>c Total from continuation sheets to Part VII, Section A</b> |                                                                                            |                                                                                                              |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>d Total (add lines 1b and 1c)</b>                           |                                                                                            |                                                                                                              |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **0**

- 3 Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*
- 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? *If "Yes," complete Schedule J for such individual*
- 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

|   | Yes | No |
|---|-----|----|
| 3 |     | X  |
| 4 |     | X  |
| 5 |     | X  |

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

| (A)<br>Name and business address | (B)<br>Description of services | (C)<br>Compensation |
|----------------------------------|--------------------------------|---------------------|
| N/A                              |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

**Part VIII** Statement of RevenueCheck if Schedule O contains a response to any question in this Part VIII ☐

|                                                                   |                                           |                                                                                                                                                |                      | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from tax<br>under sections<br>512, 513, or 514 |
|-------------------------------------------------------------------|-------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------|
| <b>Contributions, Gifts, Grants<br/>and Other Similar Amounts</b> | 1a                                        | Federated campaigns . . . . .                                                                                                                  | 1a                   |                      |                                                    |                                         |                                                                           |
|                                                                   | b                                         | Membership dues . . . . .                                                                                                                      | 1b                   |                      |                                                    |                                         |                                                                           |
|                                                                   | c                                         | Fundraising events . . . . .                                                                                                                   | 1c                   |                      |                                                    |                                         |                                                                           |
|                                                                   | d                                         | Related organizations . . . . .                                                                                                                | 1d                   |                      |                                                    |                                         |                                                                           |
|                                                                   | e                                         | Government grants (contributions) . . . . .                                                                                                    | 1e                   |                      |                                                    |                                         |                                                                           |
|                                                                   | f                                         | All other contributions, gifts, grants,<br>and similar amounts not included above . . . . .                                                    | 1f                   | 296,021              |                                                    |                                         |                                                                           |
|                                                                   | g                                         | Noncash contributions included in lines 1a-1f \$ . . . . .                                                                                     |                      |                      |                                                    |                                         |                                                                           |
|                                                                   | h                                         | Total. Add lines 1a-1f . . . . .                                                                                                               |                      | 296,021              |                                                    |                                         |                                                                           |
| <b>Program Service Revenue</b>                                    |                                           |                                                                                                                                                |                      | <b>Business Code</b> |                                                    |                                         |                                                                           |
|                                                                   | 2a                                        |                                                                                                                                                |                      |                      |                                                    |                                         |                                                                           |
|                                                                   | b                                         |                                                                                                                                                |                      |                      |                                                    |                                         |                                                                           |
|                                                                   | c                                         |                                                                                                                                                |                      |                      |                                                    |                                         |                                                                           |
|                                                                   | d                                         |                                                                                                                                                |                      |                      |                                                    |                                         |                                                                           |
|                                                                   | e                                         |                                                                                                                                                |                      |                      |                                                    |                                         |                                                                           |
|                                                                   | f                                         | All other program service revenue . . . . .                                                                                                    |                      |                      |                                                    |                                         |                                                                           |
|                                                                   | g                                         | Total. Add lines 2a-2f . . . . .                                                                                                               |                      |                      |                                                    |                                         |                                                                           |
| <b>Other Revenue</b>                                              | 3                                         | Investment income (including dividends, interest, and<br>other similar amounts) . . . . .                                                      |                      | 1,535                | 1,535                                              |                                         |                                                                           |
|                                                                   | 4                                         | Income from investment of tax-exempt bond proceeds . . . . .                                                                                   |                      |                      |                                                    |                                         |                                                                           |
|                                                                   | 5                                         | Royalties . . . . .                                                                                                                            |                      |                      |                                                    |                                         |                                                                           |
|                                                                   |                                           |                                                                                                                                                | (i) Real             | (ii) Personal        |                                                    |                                         |                                                                           |
|                                                                   | 6a                                        | Gross rents . . . . .                                                                                                                          |                      |                      |                                                    |                                         |                                                                           |
|                                                                   | b                                         | Less: rental expenses . . . . .                                                                                                                |                      |                      |                                                    |                                         |                                                                           |
|                                                                   | c                                         | Rental income or (loss) . . . . .                                                                                                              |                      |                      |                                                    |                                         |                                                                           |
|                                                                   | d                                         | Net rental income or (loss) . . . . .                                                                                                          |                      |                      |                                                    |                                         |                                                                           |
|                                                                   |                                           |                                                                                                                                                | (i) Securities       | (ii) Other           |                                                    |                                         |                                                                           |
|                                                                   | 7a                                        | Gross amount from sales of<br>assets other than inventory . . . . .                                                                            | 14,164               |                      |                                                    |                                         |                                                                           |
|                                                                   | b                                         | Less: cost or other basis<br>and sales expenses . . . . .                                                                                      | 16,587               |                      |                                                    |                                         |                                                                           |
|                                                                   | c                                         | Gain or (loss) . . . . .                                                                                                                       | -2,423               |                      |                                                    |                                         |                                                                           |
|                                                                   | d                                         | Net gain or (loss) . . . . .                                                                                                                   |                      | -2,423               | -2,423                                             |                                         |                                                                           |
|                                                                   | 8a                                        | Gross income from fundraising<br>events (not including \$ . . . . .<br>of contributions reported on line 1c)<br>See Part IV, line 18 . . . . . | a                    |                      |                                                    |                                         |                                                                           |
|                                                                   | b                                         | Less: direct expenses . . . . .                                                                                                                | b                    |                      |                                                    |                                         |                                                                           |
|                                                                   | c                                         | Net income or (loss) from fundraising events . . . . .                                                                                         |                      |                      |                                                    |                                         |                                                                           |
|                                                                   | 9a                                        | Gross income from gaming activities<br>See Part IV, line 19 . . . . .                                                                          | a                    |                      |                                                    |                                         |                                                                           |
|                                                                   | b                                         | Less: direct expenses . . . . .                                                                                                                | b                    |                      |                                                    |                                         |                                                                           |
|                                                                   | c                                         | Net income or (loss) from gaming activities . . . . .                                                                                          |                      |                      |                                                    |                                         |                                                                           |
|                                                                   | 10a                                       | Gross sales of inventory, less<br>returns and allowances . . . . .                                                                             | a                    |                      |                                                    |                                         |                                                                           |
|                                                                   | b                                         | Less: cost of goods sold . . . . .                                                                                                             | b                    |                      |                                                    |                                         |                                                                           |
|                                                                   | c                                         | Net income or (loss) from sales of inventory . . . . .                                                                                         |                      |                      |                                                    |                                         |                                                                           |
| Miscellaneous Revenue                                             |                                           |                                                                                                                                                | <b>Business Code</b> |                      |                                                    |                                         |                                                                           |
| 11a                                                               |                                           |                                                                                                                                                |                      |                      |                                                    |                                         |                                                                           |
| b                                                                 |                                           |                                                                                                                                                |                      |                      |                                                    |                                         |                                                                           |
| c                                                                 |                                           |                                                                                                                                                |                      |                      |                                                    |                                         |                                                                           |
| d                                                                 | All other revenue . . . . .               |                                                                                                                                                |                      |                      |                                                    |                                         |                                                                           |
| e                                                                 | Total. Add lines 11a-11d . . . . .        |                                                                                                                                                |                      |                      |                                                    |                                         |                                                                           |
| 12                                                                | Total revenue. See instructions . . . . . |                                                                                                                                                | 295,133              | -888                 |                                                    |                                         |                                                                           |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response to any question in this Part IX

**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

|                                                                                                                                                                                                                                            | (A)<br>Total expenses | (B)<br>Program service<br>expenses | (C)<br>Management and<br>general expenses | (D)<br>Fundraising<br>expenses |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|------------------------------------|-------------------------------------------|--------------------------------|
| 1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.                                                                                                                                 | 226,220               | 226,220                            |                                           |                                |
| 2 Grants and other assistance to individuals in the United States. See Part IV, line 22.                                                                                                                                                   |                       |                                    |                                           |                                |
| 3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.                                                                                                      |                       |                                    |                                           |                                |
| 4 Benefits paid to or for members.                                                                                                                                                                                                         |                       |                                    |                                           |                                |
| 5 Compensation of current officers, directors, trustees, and key employees.                                                                                                                                                                |                       |                                    |                                           |                                |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).                                                                                           |                       |                                    |                                           |                                |
| 7 Other salaries and wages.                                                                                                                                                                                                                |                       |                                    |                                           |                                |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).                                                                                                                                      |                       |                                    |                                           |                                |
| 9 Other employee benefits.                                                                                                                                                                                                                 |                       |                                    |                                           |                                |
| 10 Payroll taxes.                                                                                                                                                                                                                          |                       |                                    |                                           |                                |
| 11 Fees for services (non-employees):                                                                                                                                                                                                      |                       |                                    |                                           |                                |
| a Management.                                                                                                                                                                                                                              |                       |                                    |                                           |                                |
| b Legal.                                                                                                                                                                                                                                   | 3,131                 |                                    | 3,131                                     |                                |
| c Accounting.                                                                                                                                                                                                                              | 26,200                |                                    | 26,200                                    |                                |
| d Lobbying.                                                                                                                                                                                                                                |                       |                                    |                                           |                                |
| e Professional fundraising services. See Part IV, line 17.                                                                                                                                                                                 |                       |                                    |                                           |                                |
| f Investment management fees.                                                                                                                                                                                                              |                       |                                    |                                           |                                |
| g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).                                                                                                                              |                       |                                    |                                           |                                |
| 12 Advertising and promotion.                                                                                                                                                                                                              |                       |                                    |                                           |                                |
| 13 Office expenses.                                                                                                                                                                                                                        |                       |                                    |                                           |                                |
| 14 Information technology.                                                                                                                                                                                                                 |                       |                                    |                                           |                                |
| 15 Royalties.                                                                                                                                                                                                                              |                       |                                    |                                           |                                |
| 16 Occupancy.                                                                                                                                                                                                                              |                       |                                    |                                           |                                |
| 17 Travel.                                                                                                                                                                                                                                 |                       |                                    |                                           |                                |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials.                                                                                                                                         |                       |                                    |                                           |                                |
| 19 Conferences, conventions, and meetings.                                                                                                                                                                                                 |                       |                                    |                                           |                                |
| 20 Interest.                                                                                                                                                                                                                               |                       |                                    |                                           |                                |
| 21 Payments to affiliates.                                                                                                                                                                                                                 |                       |                                    |                                           |                                |
| 22 Depreciation, depletion, and amortization.                                                                                                                                                                                              |                       |                                    |                                           |                                |
| 23 Insurance.                                                                                                                                                                                                                              |                       |                                    |                                           |                                |
| 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O):                                       |                       |                                    |                                           |                                |
| a STATE FILING FEES.                                                                                                                                                                                                                       | 2,283                 |                                    | 2,283                                     |                                |
| b BANK CHARGES.                                                                                                                                                                                                                            | 190                   |                                    | 190                                       |                                |
| c                                                                                                                                                                                                                                          |                       |                                    |                                           |                                |
| d                                                                                                                                                                                                                                          |                       |                                    |                                           |                                |
| e All other expenses.                                                                                                                                                                                                                      |                       |                                    |                                           |                                |
| 25 Total functional expenses. Add lines 1 through 24e.                                                                                                                                                                                     | 258,024               | 226,220                            | 31,804                                    |                                |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). |                       |                                    |                                           |                                |

**Part X Balance Sheet**

Check if Schedule O contains a response to any question in this Part X

|                                                                            |                                                                                                                                                                                                                                                                                                                                        | (A)<br>Beginning of year |            | (B)<br>End of year |
|----------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|------------|--------------------|
| <b>Assets</b>                                                              | <b>1</b> Cash - non-interest-bearing                                                                                                                                                                                                                                                                                                   | 109,427                  | <b>1</b>   | 216,052            |
|                                                                            | <b>2</b> Savings and temporary cash investments                                                                                                                                                                                                                                                                                        | 985                      | <b>2</b>   | 149                |
|                                                                            | <b>3</b> Pledges and grants receivable, net                                                                                                                                                                                                                                                                                            | 10,280                   | <b>3</b>   | 13,451             |
|                                                                            | <b>4</b> Accounts receivable, net                                                                                                                                                                                                                                                                                                      |                          | <b>4</b>   |                    |
|                                                                            | <b>5</b> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L                                                                                                                                                           |                          | <b>5</b>   |                    |
|                                                                            | <b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L |                          | <b>6</b>   |                    |
|                                                                            | <b>7</b> Notes and loans receivable, net                                                                                                                                                                                                                                                                                               |                          | <b>7</b>   |                    |
|                                                                            | <b>8</b> Inventories for sale or use                                                                                                                                                                                                                                                                                                   |                          | <b>8</b>   |                    |
|                                                                            | <b>9</b> Prepaid expenses and deferred charges                                                                                                                                                                                                                                                                                         |                          | <b>9</b>   |                    |
|                                                                            | <b>10a</b> Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D                                                                                                                                                                                                                                          | <b>10a</b>               |            |                    |
|                                                                            | <b>b</b> Less accumulated depreciation                                                                                                                                                                                                                                                                                                 | <b>10b</b>               | <b>10c</b> |                    |
|                                                                            | <b>11</b> Investments - publicly traded securities                                                                                                                                                                                                                                                                                     | 45,926                   | <b>11</b>  | 36,302             |
|                                                                            | <b>12</b> Investments - other securities. See Part IV, line 11                                                                                                                                                                                                                                                                         |                          | <b>12</b>  |                    |
|                                                                            | <b>13</b> Investments - program-related. See Part IV, line 11                                                                                                                                                                                                                                                                          |                          | <b>13</b>  |                    |
|                                                                            | <b>14</b> Intangible assets                                                                                                                                                                                                                                                                                                            |                          | <b>14</b>  |                    |
|                                                                            | <b>15</b> Other assets. See Part IV, line 11                                                                                                                                                                                                                                                                                           | 55,361                   | <b>15</b>  | 0                  |
| <b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) | 221,979                                                                                                                                                                                                                                                                                                                                | <b>16</b>                | 265,954    |                    |
| <b>Liabilities</b>                                                         | <b>17</b> Accounts payable and accrued expenses                                                                                                                                                                                                                                                                                        |                          | <b>17</b>  | 1,437              |
|                                                                            | <b>18</b> Grants payable                                                                                                                                                                                                                                                                                                               |                          | <b>18</b>  |                    |
|                                                                            | <b>19</b> Deferred revenue                                                                                                                                                                                                                                                                                                             |                          | <b>19</b>  |                    |
|                                                                            | <b>20</b> Tax-exempt bond liabilities                                                                                                                                                                                                                                                                                                  |                          | <b>20</b>  |                    |
|                                                                            | <b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D                                                                                                                                                                                                                                                        |                          | <b>21</b>  |                    |
|                                                                            | <b>22</b> Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L                                                                                                                                         |                          | <b>22</b>  |                    |
|                                                                            | <b>23</b> Secured mortgages and notes payable to unrelated third parties                                                                                                                                                                                                                                                               |                          | <b>23</b>  |                    |
|                                                                            | <b>24</b> Unsecured notes and loans payable to unrelated third parties                                                                                                                                                                                                                                                                 |                          | <b>24</b>  |                    |
|                                                                            | <b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D                                                                                                                                                        |                          | <b>25</b>  |                    |
|                                                                            | <b>26</b> <b>Total liabilities.</b> Add lines 17 through 25                                                                                                                                                                                                                                                                            | 0                        | <b>26</b>  | 1,437              |
| <b>Net Assets or Fund Balances</b>                                         | <b>Organizations that follow SFAS 117 (ASC 958), check here</b> <input type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b>                                                                                                                                                                                 |                          |            |                    |
|                                                                            | <b>27</b> Unrestricted net assets                                                                                                                                                                                                                                                                                                      | 127,038                  | <b>27</b>  | 170,363            |
|                                                                            | <b>28</b> Temporarily restricted net assets                                                                                                                                                                                                                                                                                            | 94,941                   | <b>28</b>  | 94,154             |
|                                                                            | <b>29</b> Permanently restricted net assets                                                                                                                                                                                                                                                                                            |                          | <b>29</b>  |                    |
|                                                                            | <b>Organizations that do not follow SFAS 117 (ASC 958), check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>                                                                                                                                                                                               |                          |            |                    |
|                                                                            | <b>30</b> Capital stock or trust principal, or current funds                                                                                                                                                                                                                                                                           |                          | <b>30</b>  |                    |
|                                                                            | <b>31</b> Paid-in or capital surplus, or land, building, or equipment fund                                                                                                                                                                                                                                                             |                          | <b>31</b>  |                    |
|                                                                            | <b>32</b> Retained earnings, endowment, accumulated income, or other funds                                                                                                                                                                                                                                                             |                          | <b>32</b>  |                    |
|                                                                            | <b>33</b> <b>Total net assets or fund balances</b>                                                                                                                                                                                                                                                                                     | 221,979                  | <b>33</b>  | 264,517            |
| <b>34</b> <b>Total liabilities and net assets/fund balances</b>            | 221,979                                                                                                                                                                                                                                                                                                                                | <b>34</b>                | 265,954    |                    |

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response to any question in this Part XI ☐

|           |                                                                                                                         |           |         |
|-----------|-------------------------------------------------------------------------------------------------------------------------|-----------|---------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12) . . . . .                                                     | <b>1</b>  | 295,133 |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25) . . . . .                                                      | <b>2</b>  | 258,024 |
| <b>3</b>  | Revenue less expenses Subtract line 2 from line 1 . . . . .                                                             | <b>3</b>  | 37,109  |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . . .                     | <b>4</b>  | 221,979 |
| <b>5</b>  | Net unrealized gains (losses) on investments . . . . .                                                                  | <b>5</b>  | 5,429   |
| <b>6</b>  | Donated services and use of facilities . . . . .                                                                        | <b>6</b>  |         |
| <b>7</b>  | Investment expenses . . . . .                                                                                           | <b>7</b>  |         |
| <b>8</b>  | Prior period adjustments . . . . .                                                                                      | <b>8</b>  |         |
| <b>9</b>  | Other changes in net assets or fund balances (explain in Schedule O) . . . . .                                          | <b>9</b>  |         |
| <b>10</b> | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) . . . . . | <b>10</b> | 264,517 |

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response to any question in this Part XII ☐

- 1** Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other \_\_\_\_\_  
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant? . . . . .  
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both  
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant? . . . . .  
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both  
☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

|           | Yes | No  |
|-----------|-----|-----|
| <b>2a</b> |     | X   |
| <b>2b</b> | X   |     |
| <b>2c</b> | X   |     |
| <b>3a</b> |     | X   |
| <b>3b</b> |     | N/A |

SCHEDULE A  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2012

Open to Public  
Inspection

Name of the organization

ERM GROUP FOUNDATION, INC.

Employer identification number

23-2792333

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
- 2 ☐ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)
- 3 ☐ A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
- 4 ☐ A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 ☐ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 9 ☐ An organization that normally receives (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h.
- a ☐ Type I    b ☐ Type II    c ☐ Type III-Functionally integrated    d ☐ Type III-Non-functionally integrated
- e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
- f ☐ If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box.
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
- (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? ☐
- (ii) A family member of a person described in (i) above? ☐
- (iii) A 35% controlled entity of a person described in (i) or (ii) above? ☐
- h Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-9 above or IRC section (see instructions)) | (iv) Is the organization in col. (i) listed in your governing document? |    | (v) Did you notify the organization in col. (i) of your support? |    | (vi) Is the organization in col. (i) organized in the U.S.? |    | (vii) Amount of monetary support |
|------------------------------------|----------|---------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|----|------------------------------------------------------------------|----|-------------------------------------------------------------|----|----------------------------------|
|                                    |          |                                                                                             | Yes                                                                     | No | Yes                                                              | No | Yes                                                         | No |                                  |
| (A)                                |          |                                                                                             |                                                                         |    |                                                                  |    |                                                             |    |                                  |
| (B)                                |          |                                                                                             |                                                                         |    |                                                                  |    |                                                             |    |                                  |
| (C)                                |          |                                                                                             |                                                                         |    |                                                                  |    |                                                             |    |                                  |
| (D)                                |          |                                                                                             |                                                                         |    |                                                                  |    |                                                             |    |                                  |
| (E)                                |          |                                                                                             |                                                                         |    |                                                                  |    |                                                             |    |                                  |
| Total                              |          |                                                                                             |                                                                         |    |                                                                  |    |                                                             |    |                                  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

**Part II** **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                                         | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") . . . . .                                                                                                   | 305,357  | 192,038  | 205,935  | 303,264  | 296,021  | 1,302,615 |
| <b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .                                                                                                    |          |          |          |          |          |           |
| <b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge . . . . .                                                                                            |          |          |          |          |          |           |
| <b>4</b> <b>Total.</b> Add lines 1 through 3 . . . . .                                                                                                                                                                | 305,357  | 192,038  | 205,935  | 303,264  | 296,021  | 1,302,615 |
| <b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). . . . . |          |          |          |          |          | 428,077   |
| <b>6</b> <b>Public support.</b> Subtract line 5 from line 4 . . . . .                                                                                                                                                 |          |          |          |          |          | 874,538   |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                                   | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total                |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|--------------------------|
| <b>7</b> Amounts from line 4 . . . . .                                                                                                                                                                          | 305,357  | 192,038  | 205,935  | 303,264  | 296,021  | 1,302,615                |
| <b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . .                                                               | 3,610    | 2,783    | 2,091    | 1,794    | 1,535    | 11,813                   |
| <b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on . . . . .                                                                                           |          |          |          |          |          |                          |
| <b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV) . . . . .                                                                                              |          |          |          |          |          |                          |
| <b>11</b> <b>Total support.</b> Add lines 7 through 10 . . . . .                                                                                                                                                |          |          |          |          |          | 1,314,428                |
| <b>12</b> Gross receipts from related activities, etc. (see instructions) . . . . .                                                                                                                             |          |          |          |          | 12       |                          |
| <b>13</b> <b>First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . . |          |          |          |          |          | <input type="checkbox"/> |

**Section C. Computation of Public Support Percentage**

|                                                                                                                                                                                                                                                                                                                                                                                                                               |           |                                     |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-------------------------------------|
| <b>14</b> Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) . . . . .                                                                                                                                                                                                                                                                                                                    | <b>14</b> | 66.5337%                            |
| <b>15</b> Public support percentage from 2011 Schedule A, Part II, line 14 . . . . .                                                                                                                                                                                                                                                                                                                                          | <b>15</b> | 70.6143%                            |
| <b>16a</b> <b>33 1/3% support test - 2012.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . .                                                                                                                                                                           |           | <input checked="" type="checkbox"/> |
| <b>b</b> <b>33 1/3% support test - 2011.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . .                                                                                                                                                                        |           | <input type="checkbox"/>            |
| <b>17a</b> <b>10%-facts-and-circumstances test - 2012.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .    |           | <input type="checkbox"/>            |
| <b>b</b> <b>10%-facts-and-circumstances test - 2011.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . |           | <input type="checkbox"/>            |
| <b>18</b> <b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . .                                                                                                                                                                                                                                                                 |           | <input type="checkbox"/>            |

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II  
If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ►                                                                                                                                     | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          | 0         |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          | 0         |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          | 0         |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          | 0         |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          | 0         |
| <b>6</b> Total. Add lines 1 through 5                                                                                                                                             | 0        | 0        | 0        | 0        | 0        | 0         |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          | 0         |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          | 0         |
| <b>c</b> Add lines 7a and 7b.                                                                                                                                                     | 0        | 0        | 0        | 0        | 0        | 0         |
| <b>8</b> Public support (Subtract line 7c from line 6)                                                                                                                            |          |          |          |          |          | 0         |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ►                                                                                                                                                                     | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6.                                                                                                                                                                                     | 0        | 0        | 0        | 0        | 0        | 0         |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                                                         |          |          |          |          |          | 0         |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                                                                  |          |          |          |          |          | 0         |
| <b>c</b> Add lines 10a and 10b                                                                                                                                                                                    | 0        | 0        | 0        | 0        | 0        | 0         |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                                                             |          |          |          |          |          | 0         |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)                                                                                                          |          |          |          |          |          | 0         |
| <b>13</b> Total support. (Add lines 9, 10c, 11, and 12)                                                                                                                                                           | 0        | 0        | 0        | 0        | 0        | 0         |
| <b>14</b> First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. <input type="checkbox"/> |          |          |          |          |          |           |

**Section C. Computation of Public Support Percentage**

|                                                                                                   |           |         |
|---------------------------------------------------------------------------------------------------|-----------|---------|
| <b>15</b> Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f)). | <b>15</b> | 0.0000% |
| <b>16</b> Public support percentage from 2011 Schedule A, Part III, line 15.                      | <b>16</b> | 0.0000% |

**Section D. Computation of Investment Income Percentage**

|                                                                                                        |           |         |
|--------------------------------------------------------------------------------------------------------|-----------|---------|
| <b>17</b> Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)). | <b>17</b> | 0.0000% |
| <b>18</b> Investment income percentage from 2011 Schedule A, Part III, line 17.                        | <b>18</b> | 0.0000% |

**19a 33 1/3% support tests - 2012.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ☐

**b 33 1/3% support tests - 2011.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ☐

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service  
Name of the organization

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2012

Open to Public  
Inspection

ERM GROUP FOUNDATION, INC.

Employer identification number

23-2792333

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|                                                                                                                                                                                                                                                                                 | (a) Donor advised funds | (b) Funds and other accounts                             |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|----------------------------------------------------------|
| 1 Total number at end of year . . . . .                                                                                                                                                                                                                                         |                         |                                                          |
| 2 Aggregate contributions to (during year) . . . . .                                                                                                                                                                                                                            |                         |                                                          |
| 3 Aggregate grants from (during year) . . . . .                                                                                                                                                                                                                                 |                         |                                                          |
| 4 Aggregate value at end of year . . . . .                                                                                                                                                                                                                                      |                         |                                                          |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . .                                                            |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . . |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7

1 Purpose(s) of conservation easements held by the organization (check all that apply)

|                                                                                              |                                                                              |
|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|
| <input type="checkbox"/> Preservation of land for public use (e g , recreation or education) | <input type="checkbox"/> Preservation of an historically important land area |
| <input type="checkbox"/> Protection of natural habitat                                       | <input type="checkbox"/> Preservation of a certified historic structure      |
| <input type="checkbox"/> Preservation of open space                                          |                                                                              |

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|                                                                                                                                                      | Held at the End of the Tax Year |
|------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| a Total number of conservation easements . . . . .                                                                                                   | 2a                              |
| b Total acreage restricted by conservation easements . . . . .                                                                                       | 2b                              |
| c Number of conservation easements on a certified historic structure included in (a) . . . . .                                                       | 2c                              |
| d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register . . . . . | 2d                              |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ► \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . . ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ► \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) (i) and section 170(h)(4)(B)(ii)? . . . . . ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 . . . . . ► \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X . . . . . ► \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenues included in Form 990, Part VIII, line 1 . . . . . ► \$ \_\_\_\_\_

b Assets included in Form 990, Part X . . . . . ► \$ \_\_\_\_\_

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2012

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

**3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

- ☐ **a** Public exhibition  
☐ **b** Scholarly research  
☐ **c** Preservation for future generations  
☐ **d** Loan or exchange programs  
☐ **e** Other \_\_\_\_\_

**4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

**5** During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

**b** If "Yes," explain the arrangement in Part XIII and complete the following table

|                                        | Amount    |
|----------------------------------------|-----------|
| <b>c</b> Beginning balance             | <b>1c</b> |
| <b>d</b> Additions during the year     | <b>1d</b> |
| <b>e</b> Distributions during the year | <b>1e</b> |
| <b>f</b> Ending balance                | <b>1f</b> |

**2a** Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

**b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII. ☐ Yes ☐ No

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10

|                                                         | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|---------------------------------------------------------|------------------|----------------|--------------------|----------------------|---------------------|
| <b>1a</b> Beginning of year balance                     |                  |                |                    |                      |                     |
| <b>b</b> Contributions                                  |                  |                |                    |                      |                     |
| <b>c</b> Net investment earnings, gains, and losses     |                  |                |                    |                      |                     |
| <b>d</b> Grants or scholarships                         |                  |                |                    |                      |                     |
| <b>e</b> Other expenditures for facilities and programs |                  |                |                    |                      |                     |
| <b>f</b> Administrative expenses                        |                  |                |                    |                      |                     |
| <b>g</b> End of year balance                            |                  |                |                    |                      |                     |

**2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

**a** Board designated or quasi-endowment  %

**b** Permanent endowment  %

**c** Temporarily restricted endowment  %

The percentages in lines 2a, 2b, and 2c should equal 100%

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by

- ☐ (i) unrelated organizations  
☐ (ii) related organizations

**b** If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

|               | Yes | No |
|---------------|-----|----|
| <b>3a(i)</b>  |     |    |
| <b>3a(ii)</b> |     |    |
| <b>3b</b>     |     |    |

**4** Describe in Part XIII the intended uses of the organization's endowment funds

**Part VI Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

| Description of property         | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|---------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| <b>1a</b> Land                  |                                      |                                 |                              |                |
| <b>b</b> Buildings              |                                      |                                 |                              |                |
| <b>c</b> Leasehold improvements |                                      |                                 |                              |                |
| <b>d</b> Equipment              |                                      |                                 |                              |                |
| <b>e</b> Other                  |                                      |                                 |                              |                |

**Total.** Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

**Part VII Investments - Other Securities.** See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security)  | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|--------------------------------------------------------------------------|----------------|-------------------------------------------------------------|
| (1) Financial derivatives . . . . .                                      |                |                                                             |
| (2) Closely-held equity interests . . . . .                              |                |                                                             |
| (3) Other _____                                                          |                |                                                             |
| (A) _____                                                                |                |                                                             |
| (B) _____                                                                |                |                                                             |
| (C) _____                                                                |                |                                                             |
| (D) _____                                                                |                |                                                             |
| (E) _____                                                                |                |                                                             |
| (F) _____                                                                |                |                                                             |
| (G) _____                                                                |                |                                                             |
| (H) _____                                                                |                |                                                             |
| (I) _____                                                                |                |                                                             |
| <b>Total</b> (Column (b) must equal Form 990, Part X, col (B) line 12) ► |                |                                                             |

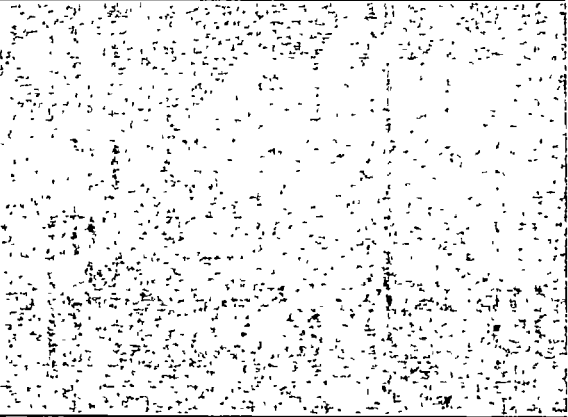
**Part VIII Investments - Program Related.** See Form 990, Part X, line 13

| (a) Description of investment type                                       | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|--------------------------------------------------------------------------|----------------|-------------------------------------------------------------|
| (1) _____                                                                |                |                                                             |
| (2) _____                                                                |                |                                                             |
| (3) _____                                                                |                |                                                             |
| (4) _____                                                                |                |                                                             |
| (5) _____                                                                |                |                                                             |
| (6) _____                                                                |                |                                                             |
| (7) _____                                                                |                |                                                             |
| (8) _____                                                                |                |                                                             |
| (9) _____                                                                |                |                                                             |
| (10) _____                                                               |                |                                                             |
| <b>Total</b> (Column (b) must equal Form 990, Part X, col (B) line 13) ► |                |                                                             |

**Part IX Other Assets.** See Form 990, Part X, line 15

| (a) Description                                                                     | (b) Book value |
|-------------------------------------------------------------------------------------|----------------|
| (1) _____                                                                           |                |
| (2) _____                                                                           |                |
| (3) _____                                                                           |                |
| (4) _____                                                                           |                |
| (5) _____                                                                           |                |
| (6) _____                                                                           |                |
| (7) _____                                                                           |                |
| (8) _____                                                                           |                |
| (9) _____                                                                           |                |
| (10) _____                                                                          |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 15) . . . . . ► |                |

**Part X Other Liabilities.** See Form 990, Part X, line 25

| 1. (a) Description of liability                                           | (b) Book value |                                                                                      |
|---------------------------------------------------------------------------|----------------|--------------------------------------------------------------------------------------|
| (1) Federal income taxes                                                  |                |  |
| (2) _____                                                                 |                |                                                                                      |
| (3) _____                                                                 |                |                                                                                      |
| (4) _____                                                                 |                |                                                                                      |
| (5) _____                                                                 |                |                                                                                      |
| (6) _____                                                                 |                |                                                                                      |
| (7) _____                                                                 |                |                                                                                      |
| (8) _____                                                                 |                |                                                                                      |
| (9) _____                                                                 |                |                                                                                      |
| (10) _____                                                                |                |                                                                                      |
| (11) _____                                                                |                |                                                                                      |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 25) ► |                |                                                                                      |

2. FIN 48 (ASC 740) Footnote In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII. ☐

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

|   |                                                                                |    |        |         |
|---|--------------------------------------------------------------------------------|----|--------|---------|
| 1 | Total revenue, gains, and other support per audited financial statements       |    | 1      | 297,556 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12             |    |        |         |
| a | Net unrealized gains on investments                                            | 2a |        |         |
| b | Donated services and use of facilities                                         | 2b |        |         |
| c | Recoveries of prior year grants                                                | 2c |        |         |
| d | Other (Describe in Part XIII)                                                  | 2d |        |         |
| e | Add lines 2a through 2d                                                        |    | 2e     |         |
| 3 | Subtract line 2e from line 1                                                   |    | 3      | 297,556 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1:           |    |        |         |
| a | Investment expenses not included on Form 990, Part VIII, line 7b               | 4a |        |         |
| b | Other (Describe in Part XIII)                                                  | 4b | -2,423 |         |
| c | Add lines 4a and 4b                                                            |    | 4c     | -2,423  |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) |    | 5      | 295,133 |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

|   |                                                                                 |    |        |         |
|---|---------------------------------------------------------------------------------|----|--------|---------|
| 1 | Total expenses and losses per audited financial statements                      |    | 1      | 255,018 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25                |    |        |         |
| a | Donated services and use of facilities                                          | 2a |        |         |
| b | Prior year adjustments                                                          | 2b |        |         |
| c | Other losses                                                                    | 2c |        |         |
| d | Other (Describe in Part XIII)                                                   | 2d | -3,006 |         |
| e | Add lines 2a through 2d                                                         |    | 2e     | -3,006  |
| 3 | Subtract line 2e from line 1                                                    |    | 3      | 258,024 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:              |    |        |         |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                | 4a |        |         |
| b | Other (Describe in Part XIII)                                                   | 4b |        |         |
| c | Add lines 4a and 4b                                                             |    | 4c     |         |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) |    | 5      | 258,024 |

**Part XIII Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

LINE 4B OF PART XI REPRESENTS THE REALIZED LOSS ON THE SALE OF MUTUAL FUNDS DURING THE YEAR AS REPORTED ON PART VIII, LINE 7C. THE AUDITED FINANCIAL STATEMENTS NET THE REALIZED AND UNREALIZED GAINS AND LOSSES AS ONE LINE ITEM AND INCLUDE THEM IN THE TOTAL EXPENSES AND GAINS/LOSSES SECTION OF THE FINANCIAL STATEMENTS.

LINE 2D OF PART XII REPRESENTS THE NET REALIZED AND UNREALIZED GAINS AND LOSSES ON THE FOUNDATION'S INVESTMENTS WHICH IS INCLUDED IN THE TOTAL EXPENSES AND GAINS/LOSSES REPORTED ON THE FOUNDATION'S AUDITED FINANCIAL STATEMENTS.

**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service  
Name of the organization

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.  
► Attach to Form 990.

OMB No 1545-0047

**2012**

**Open to Public  
Inspection**

ERM GROUP FOUNDATION, INC.

Employer identification number

23-2792333

**Part I General Information on Grants and Assistance**

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

**Part II Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1    | (a) Name and address of organization or government                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|------|--------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (1)  | ENGINEERS WITHOUT BORDERS, USA<br>4665 NAUTILUS CT, STE 300, BOULDER, CO 80301 | 84-1589324 | 501(C)(3)                     | 22,000                   |                                   |                                                       |                                        | CLEAN WATER                        |
| (2)  | GEORGETOWN UNIVERSITY<br>37TH & O STS., NW, WASHINGTON, DC 20057               | 53-0196603 | 501(C)(3)                     | 20,000                   |                                   |                                                       |                                        | CLEAN WATER                        |
| (3)  | INTERNATIONAL ACTION<br>819 L STREET, SE, WASHINGTON, DC 20003                 | 05-0591194 | 501(C)(3)                     | 15,000                   |                                   |                                                       |                                        | CLEAN WATER                        |
| (4)  | ALASKA SUDAN MEDICAL PROJECT<br>2003 MEANDER DRIVE, ANCHORAGE, AK 99516        | 26-2862955 | 501(C)(3)                     | 13,750                   |                                   |                                                       |                                        | CLEAN WATER                        |
| (5)  | WATER MISSIONS INTERNATIONAL<br>2049 SAVANNAH HWY., CHARLESTON, SC, 29407      | 57-1116978 | 501(C)(3)                     | 10,000                   |                                   |                                                       |                                        | CLEAN WATER                        |
| (6)  | CARIBBEAN STUDENT ENVIR. ALLIANCE<br>809 KENTUCKY AVE., SIGNAL HILL, TN 37377  | 20-1065856 | 501(C)(3)                     | 9,488                    |                                   |                                                       |                                        | CLEAN WATER                        |
| (7)  | MEDS AND FOOD FOR KIDS, 4488 FOREST<br>PARK, STE. 230, ST. LOUIS, MO 63108     | 20-1257910 | 501(C)(3)                     | 8,800                    |                                   |                                                       |                                        | CLEAN WATER                        |
| (8)  | BRANDYWINE VALLEY ASSOCIATION, 1760<br>UNIONVILLE-WAWASET RD, WEST CHESTER, PA | 51-0058593 | 501(C)(3)                     | 8,584                    |                                   |                                                       |                                        | CONSERVATION                       |
| (9)  | BIOSPHERE FOUNDATION<br>P O BOX 808, BIG PINE, CA 93513                        | 86-0686472 | 501(C)(3)                     | 8,000                    |                                   |                                                       |                                        | LOW CARBON DEV.                    |
| (10) | MANO A MANO INTERNATIONAL PARTNERS<br>774 SIBLEY MEM HWY., MENDOTA HEIGHTS, MN | 41-1796971 | 501(C)(3)                     | 7,376                    |                                   |                                                       |                                        | LOW CARBON DEV.                    |
| (11) | GLOBAL GREEN USA, 2218 MAIN STREET<br>2ND FLOOR, SANTA MONICA, CA 90405        | 77-0387124 | 501(C)(3)                     | 7,376                    |                                   |                                                       |                                        | LOW CARBON DEV.                    |
| (12) | CARNEGIE MELLON UNIVERSITY<br>5000 FORBES AVE., PITTSBURGH, PA 15213           | 25-0969449 | 501(C)(3)                     | 15,000                   |                                   |                                                       |                                        | FELLOWSHIP                         |

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 12

3 Enter total number of other organizations listed in the line 1 table 0

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2012)

**Part III** Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

|   | (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---|---------------------------------|--------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|
| 1 |                                 |                          |                          |                                   |                                                       |                                        |
| 2 |                                 |                          |                          |                                   |                                                       |                                        |
| 3 |                                 |                          |                          |                                   |                                                       |                                        |
| 4 |                                 |                          |                          |                                   |                                                       |                                        |
| 5 |                                 |                          |                          |                                   |                                                       |                                        |
| 6 |                                 |                          |                          |                                   |                                                       |                                        |
| 7 |                                 |                          |                          |                                   |                                                       |                                        |

**Part IV** Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

PRIOR TO AWARDING A GRANT, THE FOUNDATION SENDS THE RECIPIENT ORGANIZATION AN AWARD AGREEMENT LETTER THAT MUST BE SIGNED AND RETURNED TO THE FOUNDATION. THE FOUNDATION THEN ASSIGNS A LIAISON TO EACH RECIPIENT ORGANIZATION WHO SERVES AS THE LINK BETWEEN THE FOUNDATION AND THE RECIPIENT ORGANIZATION. FINALLY, THE RECIPIENT ORGANIZATION IS SENT A "FINAL REPORT QUESTIONNAIRE" AND IS ASKED TO SUBMIT IT TO THE FOUNDATION BY A SPECIFIC DATE.

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

Name of the organization

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

OMB No 1545-0047

**2012**

**Open to Public  
Inspection**

Employer identification number

ERM GROUP FOUNDATION, INC.

23-2792333

PART VI, QUESTION 4: THE BY-LAWS WERE AMENDED TO ADD A CONFLICT OF INTEREST POLICY. NO  
OTHER SIGNIFICANT CHANGES WERE MADE TO THE BY-LAWS.

PART VI, QUESTION 11(B): WHEN THE 990 IS COMPLETED, ALL BOARD MEMBERS ARE NOTIFIED.  
COPIES OF THE FORM 990 ARE MADE AVAILABLE AT BOARD MEETINGS FOR THE BOARD MEMBERS TO  
REVIEW PRIOR TO FILING.

PART VI, QUESTION 12(C): ALL INTERESTED PERSONS AND THOSE WHO HAVE SIGNIFICANT  
INFLUENCE ARE REQUIRED TO SIGN A DISCLOSURE STATEMENT DETAILING THE NATURE OF ANY  
EXISTING CONTROLLING INTEREST, FINANCIAL INTEREST, OWNERSHIP INTEREST, AND/OR  
SIGNIFICANT RELATIONSHIP. THE BOARD REVIEWS ALL DISCLOSURE STATEMENTS AND MUST  
DISCLOSE TO ALL INTERESTED PERSONS THE NAME AND ANY OTHER RELEVANT IDENTIFYING  
INFORMATION OF ANY ORGANIZATION WITH WHICH IT IS CONSIDERING ENTERING INTO A  
TRANSACTION OR ARRANGEMENT, IN ORDER FOR SUCH INTERESTED PERSONS TO PROPERLY UPDATE  
THEIR DISCLOSURE STATEMENTS.

PART VI, QUESTION 17: PA, CA, IL, MA, WV, GA, MD, MI, NJ, NC, SC, TN, CO, AK,  
AZ, CT, FL, IN, LA, OH, WA, WI

PART VI, QUESTION 19: THE ORGANIZATION KEEPS COPIES OF THESE DOCUMENTS & MAKES  
THEM AVAILABLE TO THE PUBLIC UPON REQUEST.

AUDITED FINANCIAL STATEMENTS

**THE ERM GROUP FOUNDATION, INC.**

DECEMBER 31, 2012

**THE ERM GROUP FOUNDATION, INC.**

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**Year Ended 2012 with Comparative Totals for 2011**

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# **CROWLEY & COMPANY, P.C.**

**CERTIFIED PUBLIC ACCOUNTANTS**

491 John Young Way, Suite 310  
Exton, PA 19341

Phone (610) 280-3980  
Fax (610) 280-3984

## **INDEPENDENT AUDITOR'S REPORT**

To the Board of Directors of  
The ERM Group Foundation, Inc.

We have audited the accompanying financial statements of The ERM Group Foundation, Inc. (a nonprofit organization), which comprise the statement of financial position as of December 31, 2012, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

### **Management's Responsibility of the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

(Continued)

**INDEPENDENT AUDITOR'S REPORT**  
(Continued)

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The ERM Group Foundation, Inc. as of December 31, 2012, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

**Report on Summarized Comparative Information**

We have previously audited The ERM Group Foundation, Inc. 2011 financial statements, and our reported dated June 22, 2012, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2011, is consistent, in all material respects, with the audited financial statements from which it has been derived.

*D. Crowley & Company, P.C.*

D. CROWLEY & COMPANY, P.C.  
Exton, Pennsylvania  
June 4, 2013

**THE ERM GROUP FOUNDATION, INC.****STATEMENT OF FINANCIAL POSITION****DECEMBER 31, 2012 WITH COMPARATIVE TOTALS AS OF DECEMBER 31, 2011**

|                               | <u>December 31,</u>   |                       |
|-------------------------------|-----------------------|-----------------------|
|                               | <u>2012</u>           | <u>2011</u>           |
| <b>ASSETS</b>                 |                       |                       |
| Cash and cash equivalents     | \$216,201             | \$ 110,412            |
| Investments                   | 36,302                | 45,926                |
| Unconditional promise to give | 13,451                | 10,280                |
| Grant refund receivable       | -                     | 10,000                |
| Due from related party        | <u>-</u>              | <u>45,361</u>         |
| <br>Total Assets              | <br><u>\$ 265,954</u> | <br><u>\$ 221,979</u> |

**LIABILITIES AND NET ASSETS**

|                                      |                       |                       |
|--------------------------------------|-----------------------|-----------------------|
| Liabilities                          |                       |                       |
| Accounts payable                     | \$1,437               | \$ -                  |
| Net assets                           |                       |                       |
| Unrestricted                         | 170,363               | 127,038               |
| Temporarily restricted               | <u>94,154</u>         | <u>94,941</u>         |
|                                      | <u>264,517</u>        | <u>221,979</u>        |
| <br>Total Liabilities and Net Assets | <br><u>\$ 265,954</u> | <br><u>\$ 221,979</u> |

See accompanying notes.

**THE ERM GROUP FOUNDATION, INC.**  
**STATEMENT OF ACTIVITIES**  
**YEAR ENDED 2012 WITH COMPARATIVE TOTALS FOR 2011**

|                                                           | Year ended December 31, |                                   |                   |                  |
|-----------------------------------------------------------|-------------------------|-----------------------------------|-------------------|------------------|
|                                                           | 2012                    |                                   | 2011              |                  |
|                                                           | <u>Unrestricted</u>     | <u>Temporarily<br/>Restricted</u> | <u>Total</u>      | <u>Total</u>     |
| REVENUES, GAINS, AND OTHER SUPPORT                        |                         |                                   |                   |                  |
| Contributions                                             | \$ 281,771              | \$ 14,250                         | \$ 296,021        | \$303,264        |
| Investment income                                         | 1,535                   | -                                 | 1,535             | 1,794            |
| Net assets released from restriction                      | <u>15,037</u>           | <u>(15,037)</u>                   | <u>-</u>          | <u>-</u>         |
| Total revenues, gains,<br>and other support               | 298,343                 | (787)                             | 297,556           | 305,058          |
| EXPENSES                                                  |                         |                                   |                   |                  |
| Program services                                          |                         |                                   |                   |                  |
| Charitable contributions                                  | 211,220                 |                                   | 211,220           | 200,400          |
| Sustainability fellowship                                 | 15,000                  |                                   | 15,000            | 15,000           |
| Supporting services                                       |                         |                                   |                   |                  |
| Professional fees                                         | 29,331                  |                                   | 29,331            | 40,047           |
| Dues and publications                                     | -                       |                                   | -                 | 150              |
| Bank charges                                              | 190                     |                                   | 190               | 128              |
| State filing fees                                         | <u>2,283</u>            | <u>-</u>                          | <u>2,283</u>      | <u>930</u>       |
|                                                           | <u>31,804</u>           | <u>-</u>                          | <u>31,804</u>     | <u>41,255</u>    |
| Net realized and unrealized (gain)/loss<br>on investments | (3,006)                 | -                                 | (3,006)           | 1,161            |
| Total expenses and (gains)/losses                         | <u>255,018</u>          | <u>-</u>                          | <u>255,018</u>    | <u>257,816</u>   |
| Change in net assets                                      | 43,325                  | (787)                             | 42,538            | 47,242           |
| Net assets, beginning of year                             | <u>127,038</u>          | <u>94,941</u>                     | <u>221,979</u>    | <u>174,737</u>   |
| Net assets, end of year                                   | <u>\$ 170,363</u>       | <u>\$ 94,154</u>                  | <u>\$ 264,517</u> | <u>\$221,979</u> |

See accompanying notes.

**THE ERM GROUP FOUNDATION, INC.**  
**STATEMENT OF CASH FLOWS**  
**YEAR ENDED 2012 WITH COMPARATIVE TOTALS FOR 2011**

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|                                                                                            | <u>Year ended December 31,</u> |                          |
|--------------------------------------------------------------------------------------------|--------------------------------|--------------------------|
|                                                                                            | <u>2012</u>                    | <u>2011</u>              |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                                                |                                |                          |
| Change in net assets                                                                       | \$ 42,538                      | \$ 47,242                |
| Adjustments to reconcile change in net assets<br>to net cash used by operating activities: |                                |                          |
| Net realized and unrealized<br>(gain) loss on investments                                  | (3,006)                        | 1,161                    |
| Changes in:                                                                                |                                |                          |
| (Increase) in unconditional promises to give                                               | (3,171)                        | (1,825)                  |
| (Increase) Decrease in grant refund receivables                                            | 10,000                         | (10,000)                 |
| (Increase) Decrease in due from related party                                              | 45,361                         | (45,361)                 |
| Increase in accounts payable                                                               | <u>1,437</u>                   | <u>-</u>                 |
| Net cash flows provided by (used for) operating activities                                 | 93,159                         | (8,783)                  |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                                                |                                |                          |
| Purchases of investments                                                                   | (1,535)                        | (1,794)                  |
| Proceeds from sale of investments                                                          | <u>14,165</u>                  | <u>-</u>                 |
| Net cash flows provided by (used for) investing activities                                 | 12,630                         | (1,794)                  |
| Net increase (decrease) in cash and cash equivalents                                       | 105,789                        | (10,577)                 |
| Cash and cash equivalents, beginning of year                                               | <u>110,412</u>                 | <u>120,989</u>           |
| Cash and cash equivalents, end of year                                                     | <u><u>\$ 216,201</u></u>       | <u><u>\$ 110,412</u></u> |

See accompanying notes.

**NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

*Nature of Activities*

The ERM Group Foundation, Inc. (a nonprofit organization) was incorporated on June 13, 1994 to provide human resources and financial assistance to projects that contribute to the improvement of the Earth's environment and the quality of life of its inhabitants through charitable, educational and scientific endeavors.

The financial statements of the Foundation have been prepared on the accrual basis. The significant accounting policies followed are described below:

*Basis of Presentation*

The Foundation's net assets and revenue, expense, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Foundation and changes therein are classified and reported as follows:

Unrestricted net assets - Net assets that are not subject to donor-imposed stipulations.

Temporarily restricted net assets - Net assets subject to donor-imposed stipulations that may or will be met either by actions of the Foundation and/or the passage of time.

Permanently restricted net assets - Net assets subject to donor-imposed stipulations that they be maintained permanently by the Foundation. Generally, the donors of these assets permit the Foundation to use all or part of the income earned on related investments for general or specific purposes. The Foundation currently has no permanently restricted net assets.

*Uses of Estimates*

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

*Cash and Cash Equivalents*

For purposes of the Statement of Cash Flows, the Foundation considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents.

*Investments*

Investments in marketable securities with readily determinable fair values are presented at their fair values in the statement of financial position. The Foundation experiences investment gains and losses due to the sale of contributed securities. All realized and unrealized gains and losses are included in the change in net assets in the accompanying Statement of Activities.

*Promises to Give*

Unconditional promises to give are recognized as revenue or gains in the period received and as assets, decreases of liabilities, or expenses depending on the form of benefits received. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

*Income Taxes*

The Foundation is a tax-exempt organization under the Internal Revenue Code Section 501(c)(3) and is therefore exempt from federal income taxes.

*Donated Services*

The Foundation receives a significant amount of skilled, contributed time, primarily from the Board of Directors. The value of this contributed time is not reflected in the accompanying financial statements since the volunteers' time does not meet the criteria for recognition under FASB ASC 958-605-25-16.

**THE ERM GROUP FOUNDATION, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
December 31, 2012

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**NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

*Comparative Information*

The financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Foundation's financial statements for the year ended December 31, 2011 from which the summarized financial information was derived.

*Restricted and Unrestricted Revenue*

Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets, depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Activities as net assets released from restrictions.

**NOTE B - INVESTMENTS**

Investments, at December 31, 2012, are stated at fair value and consist of the following:

|                              | <u>Cost</u> | <u>Fair Value</u> |
|------------------------------|-------------|-------------------|
| Marketable equity securities | \$ 36,711   | \$ 36,302         |

The following schedule summarizes the investment return and its classification in the statement of activities for the above investments for the year ended December 31, 2012:

|                                  | <u>Unrestricted</u> | <u>Temporarily<br/>Restricted</u> | <u>Total</u>    |
|----------------------------------|---------------------|-----------------------------------|-----------------|
| Investment income                | \$ 1,535            | -                                 | \$ 1,535        |
| Net realized and unrealized gain | <u>3,006</u>        | <u>-</u>                          | <u>3,006</u>    |
| Total investment return          | <u>\$ 4,541</u>     | <u>\$ -</u>                       | <u>\$ 4,541</u> |

**THE ERM GROUP FOUNDATION, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**December 31, 2012**

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***NOTE D - PROMISES TO GIVE***

Unconditional promises to give consist of the following at December 31, 2012:

|                                      |                  |
|--------------------------------------|------------------|
| Unrestricted promises                | \$ 13,451        |
| Restricted promises                  | <u>-</u>         |
| Total promises to give               | 13,451           |
| Less: discounts at net present value | <u>-</u>         |
| Net promises to give                 | <u>\$ 13,451</u> |
| Amounts due in:                      |                  |
| Less than one year                   | \$ 13,451        |
| One to five years                    | <u>-</u>         |
|                                      | <u>\$ 13,451</u> |

These monies represent pledges made as of December 31, 2012. No allowance has been recorded as management believes the amounts are fully collectible. Changes in net present value discounts are included in contributions in the Statement of Activities.

***NOTE E - RESTRICTIONS/LIMITATIONS ON NET ASSETS***

Temporarily restricted net assets at December 31, 2012 are available for the following purposes or periods:

|                            |                 |
|----------------------------|-----------------|
| Sustainability Fellowship  | \$29,480        |
| Low Carbon Enterprise Fund | <u>64,674</u>   |
|                            | <u>\$94,154</u> |

***NOTE F - EVALUATION OF SUBSEQUENT EVENTS***

The Foundation has evaluated subsequent events through June 4, 2013, the date the financial statements were available to be issued.

**THE ERM GROUP FOUNDATION, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
December 31, 2012

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***NOTE G - RELATED PARTY/ECONOMIC DEPENDENCY***

The Foundation receives primarily all of its funding from ERM Group, Inc. and its affiliates (ERM). The funding from these for-profit entities is in the form of employee contributions and from employer matching funds. The Foundation's Board of Directors is made up of personnel from ERM entities. Foundation administration and bookkeeping is performed by ERM.

***NOTE H - FAIR VALUE MEASUREMENTS***

The following methods and assumptions were used by the Foundation in estimating its fair value disclosures for financial instruments:

- Cash, cash equivalents, pledges receivable, and short term unconditional promises to give: The carrying amounts reported in the statement of financial position approximate fair values because of the short maturities of those instruments.
- Investments: The fair value of investments are based on quoted market prices for those or similar investments.

The fair value measurements and levels within the fair value hierarchy of those measurements for the assets reported at fair value on a recurring basis as of December 31, 2012:

| <u>Description</u> | <u>Balance Sheet Classification</u> | <u>Fair Value</u> | <u>Quoted Prices<br/>in Active Markets<br/>for Identical<br/>Assets (Level 1)</u> |
|--------------------|-------------------------------------|-------------------|-----------------------------------------------------------------------------------|
| Mutual Funds       | Investments                         | \$ 36,302         | \$ 36,302                                                                         |

The organization recognizes transfers of assets into and out of levels as of the date an event or changes in circumstances causes the transfer. There were no transfers between levels in the year ended December 31, 2012.

# Application for Extension of Time To File an Exempt Organization Return

OMB No 1545-1709

► File a separate application for each return.

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒ **X**
- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form)

**Do not complete Part II unless** you have already been granted an automatic 3-month extension on a previously filed Form 8868

**Electronic filing (e-file).** You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit [www.irs.gov/efile](http://www.irs.gov/efile) and click on *e-file for Charities & Nonprofits*

## Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete

Part I only ☐

*All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time*

*to file income tax returns*

Enter filer's identifying number, see instructions

|                                                                                            |                                                                                         |                                         |
|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-----------------------------------------|
| <b>Type or print</b><br><br>File by the due date for filing your return. See instructions. | Name of exempt organization or other filer, see instructions                            | Employer identification number (EIN) or |
|                                                                                            | ERM GROUP FOUNDATION, INC.                                                              | 23-2792333                              |
|                                                                                            | Number, street, and room or suite no. If a P.O. box, see instructions                   | Social security number (SSN)            |
|                                                                                            | 350 EAGLEVIEW BLVD., SUITE 200                                                          |                                         |
|                                                                                            | City, town or post office, state, and ZIP code. For a foreign address, see instructions |                                         |
|                                                                                            | EXTON, PA 19341                                                                         |                                         |

Enter the Return code for the return that this application is for (file a separate application for each return)  0  1

| Application Is For                       | Return Code | Application Is For       | Return Code |
|------------------------------------------|-------------|--------------------------|-------------|
| Form 990 or Form 990-EZ                  | 01          | Form 990-T (corporation) | 07          |
| Form 990-BL                              | 02          | Form 1041-A              | 08          |
| Form 4720- (individual)                  | 03          | Form 4720                | 09          |
| Form 990-PF                              | 04          | Form 5227                | 10          |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05          | Form 6069                | 11          |
| Form 990-T (trust other than above)      | 06          | Form 8870                | 12          |

- The books are in the care of ► MANAGEMENT

Telephone No ► 610-524-3630

FAX No ► 610-524-3755

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)           . If this is for the whole group, check this box ☐. If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for

- 1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until AUGUST 15, 20 13, to file the exempt organization return for the organization named above. The extension is for the organization's return for
- ☒ calendar year 20 12 or
- ☐ tax year beginning           , 20           , and ending           , 20

- 2 If the tax year entered in line 1 is for less than 12 months, check reason ☐ Initial return ☐ Final return ☐ Change in accounting period

|                                                                                                                                                                                       |       |      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|------|
| 3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.                                   | 3a \$ |      |
| b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. | 3b \$ |      |
| c <b>Balance due.</b> Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.      | 3c \$ | 0.00 |

**Caution.** If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

Form **8868** (Rev. 1-2013)

• If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** and check this box. . . . . ☐

**Note.** Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.

• If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** (on page 1)

**Part II Additional (Not Automatic) 3-Month Extension of Time.** Only file the original (no copies needed)

|                                                                                            |                                                                      |                                         |
|--------------------------------------------------------------------------------------------|----------------------------------------------------------------------|-----------------------------------------|
| <b>Type or print</b><br><br>File by the due date for filing your return. See instructions. | Enter filer's identifying number, see instructions                   |                                         |
|                                                                                            | Name of exempt organization or other filer, see instructions         | Employer identification number (EIN) or |
|                                                                                            | Number, street, and room or suite no. If a P O box, see instructions | Social security number (SSN)            |
| City, town or post office, state, and ZIP code. For a foreign address, see instructions    |                                                                      |                                         |

Enter the Return code for the return that this application is for (file a separate application for each return) . . . . .

| Application Is For                      | Return Code | Application Is For | Return Code |
|-----------------------------------------|-------------|--------------------|-------------|
| Form 990 or Form 990-EZ                 | 01          |                    |             |
| Form 990-BL                             | 02          | Form 1041-A        | 08          |
| Form 4720 (individual)                  | 03          | Form 4720          | 09          |
| Form 990-PF                             | 04          | Form 5227          | 10          |
| Form 990-T (sec 401(a) or 408(a) trust) | 05          | Form 6069          | 11          |
| Form 990-T (trust other than above)     | 06          | Form 8870          | 12          |

**STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.**

- The books are in the care of ☐ Telephone No ☐ FAX No ☐
- If the organization does not have an office or place of business in the United States, check this box. . . . . ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ☐ If this is for the whole group, check this box. . . . . ☐ If it is for part of the group, check this box. . . . . ☐ and attach a list with the names and EINs of all members the extension is for

- I request an additional 3-month extension of time until ☐ , 20 ☐
- For calendar year ☐ , or other tax year beginning ☐ , 20 ☐ , and ending ☐ , 20 ☐
- If the tax year entered in line 5 is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period
- State in detail why you need the extension ☐

|                                                                                                                                                                                                                                    |       |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| 8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions                                                                                 | 8a \$ |
| b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868 | 8b \$ |
| c <b>Balance Due.</b> Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions                                                    | 8c \$ |

**Signature and Verification must be completed for Part II only.**

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature ☐ David B. Crowley Title ☐ CPA Date ☐ 5-13-2013