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Department of the Treasury

Internal Revenue Service

DLN: 93491058001043

OMB No 1545-0052

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

2011

For	cale	endar year 2011, or tax y	year beginning 11-	01-2011 , and	d end	ding 10-31-	2012	
G Cl	neck a	Il that apply	_	of a former public ch	-	Final re	turn	
		undation	cturii r madress cha	nge r name	<u>. ciidi</u>		entification numbe	er
НА	ROLD A	ND GRACE UPJOHN FOUNDATION				38-6052963		
Num	her and	1 street (or P O box number if mail is	not delivered to street address	s) Room/suite		B Telephone nu	ımber (see page 10 o	of the instructions)
		CHIGAN AVE 9TH FLOOR STE B	not delivered to street dudies.	ixoom, sale		(269) 344-2818	3	
Cıtv	or town	n, state, and ZIP code				C If exemption	application is pendin	g, check here 🕨 🗀
), MI 49007				· '	rganizations, check h	· <u>'</u>
			n 501(c)(3) exempt priva				rganizations meeting re and attach comput	
		14947(a)(1) nonexempt charita				1	undation status was t	
		ket value of all assets at end from Part II, col. (c),	J Accounting method Other (specify)	Cash Acc	rual		n 507(b)(1)(A), chec	
		\$ 16,666,593	(Part I, column (d) mus	_ t be on cash basıs.)			ation is in a 60-mont n 507(b)(1)(B), chec	
Pa	rt I	Analysis of Revenue a total of amounts in columns (b), (necessarily equal the amounts in the instructions))	c), and (d) may not	(a) Revenue and expenses per books	(b) i	Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
	1	Contributions, gifts, grants, etc , rece	eived (attach schedule)	377,057				
	2	Check ► ☐ If the foundation is not	required to attach Sch B					
	3	Interest on savings and tempo	orary cash investments	160		160		
Reveilue	4	Dividends and interest from se	ecurities	252,825		252,752		
	5a	Gross rents						
	ь	Net rental income or (loss)						
	6a	Net gain or (loss) from sale of assets not on line 10		-71,050				
	ь	Gross sales price for all assets on line	e 6a1,466,488					
	7	Capital gain net income (from	Part IV, line 2)			0		
~	8	Net short-term capital gain .						
	9	Income modifications						
	10a	Gross sales less returns and allowand						
	Ь	Less Cost of goods sold .						
	C	Gross profit or (loss) (attach s	•					
	11	Other income (attach schedul		550,000		252.042		
	12	Total. Add lines 1 through 11		558,992		252,912		3,000
	13	Compensation of officers, dire	•	9,000		6,000		3,000
ψ	14	Other employee salaries and v						
Š	15	Pension plans, employee bene Legal fees (attach schedule).						
Expenses	16a b	Accounting fees (attach sched		7,150		1,430		5,720
		Other professional fees (attach				85,645		0
Ě	17	Interest	•	03,003		03,043		
and Administrative	17 18	Taxes (attach schedule) (see page 1		% 3,978		2,238		0
Ē	19	Depreciation (attach schedule	•	3,111		_,		_
튽	20	Occupancy	· ·					
₹	21	Travel, conferences, and meet		280		0		280
anc	22	Printing and publications						
2	23	Other expenses (attach sched		9,453		0		9,453
at .	24	Total operating and administra		_				
Operating		Add lines 13 through 23	-	115,530		95,313		18,453
ō	25	Contributions, gifts, grants pa		813,600		·		813,600
	26	Total expenses and disbursemen		929,130		95,313		832,053
	27	Subtract line 26 from line 12						
	а	Excess of revenue over expens	ses and disbursements	-370,138				
	ь	Net investment income (if neg	atıve, enter -0-)			157,599		
	С	Adjusted net income (if negation	ve, enter -0 -)					

Pa	rt II	Balance Sheets should be for end-of-year amounts only (See instructions)	(a) Book Value	(b) Bool		(c) Fair Market Value
	1	Cash—non-interest-bearing				
	2	Savings and temporary cash investments	531,690		1,535,98	2 1,535,982
	3	Accounts receivable ►				
		Less allowance for doubtful accounts 🟲				
	4	Pledges receivable 🟲				
		Less allowance for doubtful accounts 🟲				
	5	Grants receivable				
	6	Receivables due from officers, directors, trustees, and other				
		disqualified persons (attach schedule) (see page 15 of the				
		ınstructions)				
	7	Other notes and loans receivable (attach schedule)				
ې	_	Less allowance for doubtful accounts ▶				
sets		Inventories for sale or use				
Ä	9	Prepaid expenses and deferred charges	75.000	⊘5 71		
		Investments—U S and state government obligations (attach schedule)	75,000		50,00	
	_	Investments—corporate stock (attach schedule)	5,379,369		5,317,13	
		Investments—corporate bonds (attach schedule)	100,000	199	100,00	0 100,000
	11	Investments—land, buildings, and equipment basis				
		Less accumulated depreciation (attach schedule)				
		Investments—mortgage loans	279,521		267,32	
	13	Investments—other (attach schedule)	4,744,472	(2)	3,469,47	2 3,361,499
	14	Land, buildings, and equipment basis 🟲				
		Less accumulated depreciation (attach schedule) ▶				
	15	Other assets (describe 🟲)				
	16	Total assets (to be completed by all filers—see the				
		instructions Also, see page 1, item I)	11,110,052		10,739,91	4 16,666,593
	17	Accounts payable and accrued expenses				
	18	Grants payable				
Ŷ	19	Deferred revenue				
	20	Loans from officers, directors, trustees, and other disqualified persons				
LIBDI	21	Mortgages and other notes payable (attach schedule)				_
-	22	Other liabilities (describe 🟲)				
	22	Tabel Habiliains (add lines 17 Abressel 22)	0			0
	23	Total liabilities (add lines 17 through 22)	0			"
		and complete lines 24 through 26 and lines 30 and 31.				
S.	24	Unrestricted	11,110,052		10,739,91	4
ž	24	Temporarily restricted	11,110,032		10,735,51	1
<u>ଟ</u>	25	Permanently restricted				-
<u> </u>	26	Foundations that do not follow SFAS 117, check here				-
Ĭ		and complete lines 27 through 31.				
or Fund Balances	27	Capital stock, trust principal, or current funds				
	27	· · · · · · · · · · · · · · · · · · ·				+
Assets	28	Paid-in or capital surplus, or land, bldg, and equipment fund				4
š	29	Retained earnings, accumulated income, endowment, or other funds				-
Net	30	Total net assets or fund balances (see page 17 of the instructions)	11,110,052		10,739,91	4
Ž	~4	· • • • • • • • • • • • • • • • • • • •	11,110,032		10,739,91	-
	31	Total liabilities and net assets/fund balances (see page 17 of	11 110 052		10 720 01	4
		the instructions)	11,110,052		10,739,91	4
Pa	rt II	Analysis of Changes in Net Assets or Fund Balances				
1		Total net assets or fund balances at beginning of year—Part II, column	(a), line 30 (must a	gree		
٠		with end-of-year figure reported on prior year's return)		-	1	11,110,052
2		Enter amount from Part I, line 27a			2	-370,138
3		Other increases not included in line 2 (itemize)]	3	0
4		Add lines 1, 2, and 3			4	10,739,914
5		Decreases not included in line 2 (itemize)			5	0
6		Total net assets or fund balances at end of year (line 4 minus line 5)—P		ne 30	6	10,739,914

		e kınd(s) of property sold (e g , re se, or common stock, 200 shs M		(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
1a	See Addıtıonal Data Tab	ole				
b						
С						
d						
е						
(€	e) Gross sales price	(f) Deprectation allower (or allowable)	1	t or other basis opense of sale		or (loss)) mınus (g)
а	See Additional Data Tab	ile				
b						
С .						
d						
е						
Со	emplete only for assets sho	wing gain in column (h) and owne				(h) gain minus
(i)	FM V as of 12/31/69	(j) Adjusted basis as of 12/31/69		cess of col (1) col (j), if any		less than -0-) o i om col (h))
а	See Additional Data Tab	ile				
b						
С						
d						
е						
2	Capital gain net income	or (net capital loss)	If gain, also enter If (loss), enter -0		2	-71,05
3	Net short-term capital a	ain or (loss) as defined in section	ns 1222(5) and (6	,)	-	,
•		t I, line 8, column (c) (see pages			լ	
	If (loss), enter -0 - in Pai		13 and 17 or the r		} ₃	
Part	V Ovelification Und	der Section 4940(e) for R	advesd Tav av	Not Tourselms	<u> </u>	
as the	on 4940(d)(2) applies, leave e foundation liable for the se "the foundation does not a		able amount of any			
	the loundation does not q	ualify under section 4940(e) Do			erıod?	┌ Yes ┌ No
1 E n			not complete this	part		┌ Yes ┌ No
Base	ter the appropriate amount (a) e period years Calendar	ualify under section 4940(e) Do	not complete this	part nstructions before	makıng any entries (d) Distributioi	n ratio
Base	ter the appropriate amount	ualify under section 4940(e) Do	not complete this ee page 18 of the ii	part nstructions before	makıng any entrıes	n ratio by col (c))
Base	ter the appropriate amount (a) e period years Calendar or tax year beginning in)	ualify under section 4940(e) Do in each column for each year, se (b) Adjusted qualifying distributions	not complete this ee page 18 of the ii	part nstructions before ritable-use assets	makıng any entries (d) Distributioi	n ratio by col (c)) 0 047255
Base	(a) e penod years Calendar or tax year beginning in) 2010	ualify under section 4940(e) Do in each column for each year, se (b) Adjusted qualifying distributions 761,688	not complete this ee page 18 of the ii	nstructions before ritable-use assets 16,118,585	makıng any entries (d) Distributioi	n ratio by col (c)) 0 047255 0 054880
Base	(a) e period years Calendar or tax year beginning in) 2010 2009 2008 2007	ualify under section 4940(e) Do in each column for each year, se (b) Adjusted qualifying distributions 761,688 694,702 485,186 663,541	not complete this ee page 18 of the ii	nstructions before ritable-use assets 16,118,585 12,658,648 9,333,280 11,745,484	makıng any entries (d) Distributioi	n ratio by col (c)) 0 047255 0 054880 0 051985
Base	(a) e period years Calendar or tax year beginning in) 2010 2009 2008	ualify under section 4940(e) Do in each column for each year, se (b) Adjusted qualifying distributions 761,688 694,702 485,186	not complete this ee page 18 of the ii	nstructions before ritable-use assets 16,118,585 12,658,648 9,333,280	makıng any entries (d) Distributioi	n ratio
Base	(a) e period years Calendar or tax year beginning in) 2010 2009 2008 2007 2006	ualify under section 4940(e) Do in each column for each year, se (b) Adjusted qualifying distributions 761,688 694,702 485,186 663,541	not complete this ee page 18 of the II (c) Net value of noncha	nstructions before ritable-use assets 16,118,585 12,658,648 9,333,280 11,745,484	makıng any entries (d) Distributioi	n ratio by col (c)) 0 047255 0 054880 0 051985 0 056493
Base year ((a) e period years Calendar or tax year beginning in) 2010 2009 2008 2007 2006 Total of line 1, column (column)	ualify under section 4940(e) Do in each column for each year, section 4940(e) Do (b) Adjusted qualifying distributions 761,688 694,702 485,186 663,541 714,074	not complete this ee page 18 of the ii (c) Net value of noncha	nstructions before ritable-use assets 16,118,585 12,658,648 9,333,280 11,745,484 12,980,041	making any entries (d) Distribution (col (b) divided	n ratio by col (c)) 0 047255 0 054880 0 051985 0 056493
Base year ((a) e period years Calendar or tax year beginning in) 2010 2009 2008 2007 2006 Total of line 1, column (column decomposition)	ualify under section 4940(e) Do in each column for each year, section (b) Adjusted qualifying distributions 761,688 694,702 485,186 663,541 714,074	not complete this ee page 18 of the ii (c) Net value of noncha	nstructions before ritable-use assets 16,118,585 12,658,648 9,333,280 11,745,484 12,980,041	making any entries (d) Distribution (col (b) divided	n ratio by col (c)) 0 047255 0 054880 0 051985 0 056493 0 055013
Base year (ter the appropriate amount (a) e period years Calendar or tax year beginning in) 2010 2009 2008 2007 2006 Total of line 1, column (a A verage distribution rati	ualify under section 4940(e) Do in each column for each year, section 4940(e) Do in ea	not complete this ee page 18 of the ii (c) Net value of noncha	nstructions before ritable-use assets 16,118,585 12,658,648 9,333,280 11,745,484 12,980,041	making any entries (d) Distribution (col (b) divided	n ratio by col (c)) 0 047255 0 054880 0 051985 0 056493 0 055013
Base year ((a) e period years Calendar or tax year beginning in) 2010 2009 2008 2007 2006 Total of line 1, column (did A verage distribution rational the number of years the enter the net value of no	tin each column for each year, set (b) Adjusted qualifying distributions 761,688 694,702 485,186 663,541 714,074 d)	not complete this ee page 18 of the ii (c) Net value of noncha	nstructions before ritable-use assets 16,118,585 12,658,648 9,333,280 11,745,484 12,980,041	making any entries (d) Distribution (col (b) divided)	n ratio by col (c)) 0 047255 0 054880 0 051985 0 056493 0 055013 0 26562 0 05312
Base year ((a) e period years Calendar or tax year beginning in) 2010 2009 2008 2007 2006 Total of line 1, column (a A verage distribution rati the number of years the Enter the net value of no	(b) Adjusted qualifying distributions 761,688 694,702 485,186 663,541 714,074 d)	not complete this ee page 18 of the ii (c) Net value of noncha vide the total on line if less than 5 yea from Part X, line 5	nstructions before ritable-use assets 16,118,585 12,658,648 9,333,280 11,745,484 12,980,041 e 2 by 5, or by rs	making any entries (d) Distribution (col (b) divided)	n ratio by col (c)) 0 047255 0 054880 0 051985 0 056493 0 055013 0 26562 0 05312 16,214,60
Base year ((a) e period years Calendar or tax year beginning in) 2010 2009 2008 2007 2006 Total of line 1, column (a A verage distribution rati the number of years the Enter the net value of no	ualify under section 4940(e) Do in each column for each year, section 4940(e) (b) Adjusted qualifying distributions 761,688 694,702 485,186 663,541 714,074 d)	not complete this ee page 18 of the ii (c) Net value of noncha vide the total on line if less than 5 yea from Part X, line 5	nstructions before ritable-use assets 16,118,585 12,658,648 9,333,280 11,745,484 12,980,041 e 2 by 5, or by rs	making any entries (d) Distribution (col (b) divided)	n ratio by col (c)) 0 047255 0 054880 0 051985
Base year (2 3 4 5	(a) e period years Calendar or tax year beginning in) 2010 2009 2008 2007 2006 Total of line 1, column (of Average distribution ration the number of years the Enter the net value of no Multiply line 4 by line 3. Enter 1% of net investment of the said	ualify under section 4940(e) Do in each column for each year, section 4940(e) (b) Adjusted qualifying distributions 761,688 694,702 485,186 663,541 714,074 d)	not complete this ee page 18 of the II (c) Net value of noncha vide the total on line if less than 5 yea from Part X, line 5	nstructions before 16,118,585 12,658,648 9,333,280 11,745,484 12,980,041	2 3 4 5 6	n ratio by col (c)) 0 047255 0 054880 0 051985 0 056493 0 055013 0 26562 16,214,60 861,40

	990-PF (2011) **Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see page 18 of the	instructi		age •
1a	Exempt operating foundations described in section 4940(d)(2), check here F and enter "N/A" on line 1			
	Date of ruling or determination letter (attach copy of letter if necessary–see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check			3,15
c	here F and enter 1% of Part I, line 27b			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)			(
3	Add lines 1 and 2			3,152
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)			3,132
5	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0			3,152
6	C redits/P ay ments			-,
а	2011 estimated tax payments and 2010 overpayment credited to 2011 6a 3,080			
ь	Exempt foreign organizations—tax withheld at source 6b			
c	Tax paid with application for extension of time to file (Form 8868) 6c			
d	Backup withholding erroneously withheld 6d			
7	Total credits and payments Add lines 6a through 6d			3,080
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached.			
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			72
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid \rightarrow 10			
11	Enter the amount of line 10 to be Credited to 2012 estimated tax Refunded Refunded 11			
Par	t VII-A Statements Regarding Activities			
1 a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did		Yes	No
	ıt participate or intervene in any political campaign?	1a		No
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19 of			
	the instructions for definition)?	· - 1b		No
	If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities and copies of any materials			
_	published or distributed by the foundation in connection with the activities.	1.		No.
d	Did the foundation file Form 1120-POL for this year?	1c		No
u	(1) On the foundation \Rightarrow \$0 (2) On foundation managers \Rightarrow \$0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed			
	on foundation managers > \$ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		No
	If "Yes," attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles			
	of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	з		No
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	. 4a		No
b	If "Yes," has it filed a tax return on Form 990-T for this year?	. 4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		No
	If "Yes," attach the statement required by General Instruction T.			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions			
	that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see page 19 of the instructions)			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney			
	General (or designate) of each state as required by General Instruction G? If "No," attach explanation .	8b	Yes	<u>L</u>
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3)			
	or 4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV on			
	page 27)? If "Yes," complete Part XIV	9		No
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		No

	990-PF (2011)		F	age 5
	rt VII-A Statements Regarding Activities (continued)		Π	Ι
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the			l <u>.</u> .
	meaning of section 512(b)(13)? If "Yes," attach schedule (see page 20 of the instructions)	11		No
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008?	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	
	Website address ► <u>N/A</u>			
14	The books are in care of ▶FLOYD PARKS Telephone no ▶(269	344.	-2818	
	Located at 136 E MICHIGAN AVE 9TH FLOOR STE B KALAMAZOO MI ZIP+4 49007			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —Check here			► □
	and enter the amount of tax-exempt interest received or accrued during the year			
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over		Yes	No
	a bank, securities, or other financial account in a foreign country?	16		No
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1 If "Yes", enter the name of the foreign country			
Pa	rt VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1 a	During the year did the foundation (either directly or indirectly)			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes V No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes Vo			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes \(\bar{V} \) No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	ıf the foundation agreed to make a grant to or to employ the official for a period			
	after termination of government service, if terminating within 90 days) Yes 🔽 No			
ь				
	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)?	1b		No
	Organizations relying on a current notice regarding disaster assistance check here			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts,			
	that were not corrected before the first day of the tax year beginning in 2011?	1c		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
_	operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
а	At the end of tax year 2011, did the foundation have any undistributed income (lines 6d			
_	and 6e, Part XIII) for tax year(s) beginning before 2011?			
	If "Yes," list the years > 20			
ь	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)			
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2)			
	to all years listed, answer "No" and attach statement—see page 20 of the instructions)	2b		
_		20		
С	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here			
-	► 20			
За	Did the foundation hold more than a 2% direct or indirect interest in any business			
	enterprise at any time during the year?	1		
Ь	If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation	1		
	or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved	1		
	by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3)	1		
	the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine	1		
	if the foundation had excess business holdings in 2011.)	3b	-	
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its	1		
	charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b	1	No

Pa	rt VII-B	Statements Rega	rding Act	ivities for	· Wh	ich Form 4720	May	Be Required (cont	inue	<u>d)</u>	<u> </u>	uge c
		e year did the foundation						•				
	(1) Carry	on propaganda, or other	wise attemp	t to influenc	e leg	ıslatıon (section 49	45(e	:))?	√ No			
	(2) Influe	nce the outcome of any	specific pub	lıc election ((see	section 4955), or to	car	ry				
		rectly or indirectly, any							- No			
	(3) Provid	de a grant to an individua	al for travel,	study, or otl	hers	ımılar purposes?		┌ Yes ┡	√ No			
	(4) Provide a grant to an organization other than a charitable, etc , organization described											
	ın sec	tion 509(a)(1), (2), or (3	3), or section	n 4940(d)(2)? (s	ee page 22 of the in	struc	ctions) 🗆 Yes 🖟	√ No			
		de for any purpose other										
	educa	tional purposes, or for t	ne preventio	n of cruelty	to ch	ıldren or anımals?.			- No			
ь								exceptions described in				
								page 22 of the instruction		5b		
								.				
c		wer is "Yes" to question										
								 Y es	- No			
		ttach the statement requi					-	, , , , , , , , , , , , , , , , , , , ,				
6a		undation, during the yea										
			-		-			T Yes F	√ No			
ь								benefit contract?		6b		No
		6b, file Form 8870.	i, pay piciiii	ams, ancec	, 0, ,	nuncetry, on a perso	Jilai	benefit contract.	•			
7a		ne during the tax year, w	as the found	lation a nart	v to s	nrohibited tay shel	tort	ransaction? TYes (Z No			
	-	=		-		•		the transaction?		7b		
								n Managers, Highly			love	
Pa		and Contractors	. Officers,	Director.	3, 11	ustees, i ound		ii Managers, mgmy	raid	Link	ioye	cs,
1			, foundation	n managers a	and t	heir compensation (see p	page 22 of the instruction	ns).			
				nd average		c) Compensation		(d) Contributions to	(e) F	ynens	e acc	ount
	(a) Nar	me and address		er week o position	(1	If not paid, enter		mployee benefit plans I deferred compensation			owanc	
	^ ddutional	 Data Table	devoted t	o position	\vdash	-0-)	anu	deletted compensation				
366	Additional	Data Fable										
					 		 					
					-		-					
2			employees	(other than	thos	e included on line 1-	-see	page 23 of the instruction	ons).			
	If none, e	nter "NONE."						(D C				
(a	Name and	address of each employ		le, and aver				(d) Contributions to employee benefit	(e) E	xpens	se acc	ount.
		nore than \$50,000	l noi	urs per week ted to positi		(c) Compensation	on	plans and deferred			owanc	
			uevo	ted to positi	011			compensation				
ИОИ	IE											
										_		
-												
Tota	I number of	fother employees paid o	<u> </u>)								0
					- •				1			J

D- 1 1/777	Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees,	
Part VIII	and Contractors (continued)	

3 Five highest-paid independent contractors for professional set (a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
ARCADIA ASSET MANAGEMENT	INVESTMENT SERVICES	61,092
259 E MICHIGAN SUITE 308 KALAMAZOO,MI 49007		
KALAMA200,MI 49007		
	_	
Total number of others receiving over \$50,000 for professional ser	vices	0
Part IX-A Summary of Direct Charitable Activities		-
List the foundation's four largest direct chantable activities during the tax year. Inc organizations and other beneficiaries served, conferences convened, research pap	clude relevant statistical information such as the number of	Expenses
1	'	
2		
3		
4		
Part IX-B Summary of Program-Related Investme		
Describe the two largest program-related investments made by the foundation	n during the tax year on lines 1 and 2	A mount
2		
All abban are grant galated investments. Can have 24 of the control		
All other program-related investments See page 24 of the instr	uctions	
Fotal. Add lines 1 through 3		0

Form	990-PF (2011)		Page 8
Pa	Minimum Investment Return (All domestic foundations must complete this part. For see page 24 of the instructions.)	reign	foundations,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc ,		
	purposes		
а	A verage monthly fair market value of securities	1a	15,366,017
b	A verage of monthly cash balances	1b	1,095,506
С	Fair market value of all other assets (see page 24 of the instructions)	1c	0
d	Total (add lines 1a, b, and c)	1d	16,461,523
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)	1	
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d	3	16,461,523
4	Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see page 25		
	of the instructions)	4	246,923
5	Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4	5	16,214,600
6	Minimum investment return. Enter 5% of line 5	6	810,730
Par	Distributable Amount (see page 25 of the instructions) (Section 4942(j)(3) and (j)(
	foundations and certain foreign organizations check here 🕨 📗 and do not complete t		
1	Minimum investment return from Part X, line 6	1	810,730
2a	Tax on investment income for 2011 from Part VI, line 5 2a 3,152	1	
b	Income tax for 2011 (This does not include the tax from Part VI) 2b	4	
С	Add lines 2a and 2b	2c	3,152
3	Distributable amount before adjustments Subtract line 2c from line 1	3	807,578
4	Recoveries of amounts treated as qualifying distributions	4	0
5	Add lines 3 and 4	5	807,578
6	Deduction from distributable amount (see page 25 of the instructions)	6	0
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII,		
	line 1	7	807,578
Par	Qualifying Distributions (see page 25 of the instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc , purposes		
а	Expenses, contributions, gifts, etc —total from Part I, column (d), line 26	1a	832,053
b	Program-related investments—total from Part IX-B	1b	0
2	A mounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc ,		
	purposes	2	
3	A mounts set aside for specific charitable projects that satisfy the		
а	Suitability test (prior IRS approval required)	За	
ь	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	832,053
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income Enter 1% of Part I, line 27b (see page 26 of the instructions)	5	0
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	832,053
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the section 4940(e) reduction of tax in those years	her the	

	Undistributed Income (see page	20 of the histracti	0113)		
		(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1	Distributable amount for 2011 from Part XI, line 7	5 5 1 P 3 5	, , , , , , , , , , , , , , , , , , ,		807,578
	Undistributed income, if any, as of the end of 2011				<u> </u>
	Enter amount for 2010 only			0	
	•		0	-	
	Total for prior years 20, 20, 20				
	Excess distributions carryover, if any, to 2011 From 2006				
	From 2007				
0	From 2008				
٦	From 2009				
	From 2010				
	Total of lines 3a through e	255,426			
	Qualifying distributions for 2011 from Part				
-	XII, line 4 \$ 832,053				
а	Applied to 2010, but not more than line 2a			0	
	Applied to undistributed income of prior years				
_	(Election required—see page 26 of the instructions)		0		
c	Treated as distributions out of corpus (Election				
	required—see page 26 of the instructions)	0			
d	Applied to 2011 distributable amount				807,578
е	Remaining amount distributed out of corpus	24,475			
5	Excess distributions carryover applied to 2011	0			0
	(If an amount appears in column (d), the				
	same amount must be shown in column (a).)				
6	Enter the net total of each column as				
	indicated below:	279,901			
	Corpus Add lines 3f, 4c, and 4e Subtract line 5	279,901			
D	Prior years' undistributed income Subtract line 4b from line 2b		0		
_	Enter the amount of prior years' undistributed				
Ī	income for which a notice of deficiency has				
	been issued, or on which the section 4942(a)				
	tax has been previously assessed		0		
d	Subtract line 6c from line 6b Taxable		0		
_	amount—see page 27 of the instructions Undistributed income for 2010 Subtract line				
e	4a from line 2a Taxable amount—see page 27				
	of the instructions			0	
f	Undistributed income for 2011 Subtract				
	lines 4d and 5 from line 1 This amount must				0
	be distributed in 2011				0
7	A mounts treated as distributions out of				
	corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see page 27				
	of the instructions)	0			
8	Excess distributions carryover from 2006 not				
	applied on line 5 or line 7 (see page 27 of the	74 566			
	instructions)	74,566			
9	Excess distributions carryover to 2012.	205,335			
10	Subtract lines 7 and 8 from line 6a	200,000			
	Analysis of line 9 Excess from 2007 83,781				
	Excess from 2007				
_	Excess from 2009				
	Excess from 2010				
	Excess from 2011				
-	2,0000 nom 2011 i i i i				I

	m 990-PF (2011) Part XIV Private Operating Four	ndations (soo r	and 27 of the unc	tructions and Da	rt \/II A guastiar	Page 1 (
	If the foundation has received a ruling or d	etermination lette	r that it is a private	operating	rt vii-A, question	19)
	foundation, and the ruling is effective for 2	-	_			
	Check box to indicate whether the organiz		perating foundation		on I 4942(j)(3) o	or
2a	Enter the lesser of the adjusted net income from Part I or the minimum	Tax year		Prior 3 years		(e) Total
	investment return from Part X for each	(a) 2011	(b) 2010	(c) 2009	(d) 2008	
	year listed					
	85% of line 2a		-			
С	Qualifying distributions from Part XII, line 4 for each year listed					
d	Amounts included in line 2c not used directly					
_	for active conduct of exempt activities					
e	Qualifying distributions made directly for active conduct of exempt activities					
	Subtract line 2d from line 2c					
3	Complete 3a, b, or c for the					
2	alternative test relied upon "Assets" alternative test—enter					
a	(1) Value of all assets					
	(2) Value of assets qualifying					
	under section 4942(j)(3)(B)(i)					
b	"Endowment" alternative test— enter 2/3					
	of minimum investment return shown in Part X, line 6 for each year listed.					
c	"Support" alternative test—enter					
	(1) Total support other than gross					
	investment income (interest,					
	dividends, rents, payments					
	on securities loans (section 512(a)(5)), or royalties)					
	(2) Support from general public					
	and 5 or more exempt					
	organizations as provided in section 4942(j)(3)(B)(iii)					
	(3) Largest amount of support					
	from an exempt organization					
	(4) Gross investment income					
Pa	rt XV Supplementary Information				on had \$5,000 ·	or more in
	assets at any time during Information Regarding Foundation Manage	<u> </u>	page 27 of the	instructions.)		
а	List any managers of the foundation who ha		ore than 2% of the t	otal contributions r	eceived by the four	dation
	before the close of any tax year (but only I					
_						
b	List any managers of the foundation who of ownership of a partnership or other entity)		-	•	lly large portion of t	he
	ownership of a parenership of other energy	or winer the loans	acion nas a 10 % or	greater interest		
2	Information Regarding Contribution, Gran	t, Gift, Loan, Schol	arship, etc., Prograr	ns:		
	Check here ► If the foundation only ma	kes contributions (to preselected charı	table organizations	and does not acce	pt
	unsolicited requests for funds If the found		grants, etc (see pa	ige 28 of the instru	ctions) to individua	ls or organizations
	under other conditions, complete items 2a	, b, c, and d				_
а	The name, address, and telephone numbe	r of the person to v	vhom applications s	hould be addressed	i	
	MR FLOYD L PARKS HAROLD AND GRAC					
	136 E MICHIGAN AVE 9TH FLOOR STE KALAMAZOO,MI 49007	D				
	(269) 344-2818					
b	The form in which applications should be s			Is they should incli	apr	
	GRANT APPLICATION AVAILABLE AT	ADDRESS LISTED	IN ITEM 2A			
C	Any submission deadlines					
	NONE					
d	Any restrictions or limitations on awards, factors	such as by geogra	iphical areas, charit	able fields, kinds of	institutions, or oth	er

BOARD REVIEWS GRANT APPLICATIONS

Recipient If recipient is an individual show any relationship to any foundation menager or substantial contributor Amount Table Purpose of grant or contribution Amount or substantial contributor Purpose of grant or contribution Amount or substantial contributor Purpose of grant or contribution Amount or substantial contributor Purpose of grant or contribution Purpose of grant or	Form 990-PF (2011) Part XV Supplementary Inform	nation (continued)			Page 1
Show any relationship to any foundation manager or substantial contributor a Paid during the year See A dditional Data Table Show any relationship to any foundation manager or substantial contributor See A dditional Data Table Show any relationship to any foundation manager or substantial contributor See A dditional Data Table Show any relationship to any foundation manager or substantial contributor See A dditional Data Table Show any relationship to any foundation manager or substantial contributor See A dditional Data Table Show any relationship to any foundation manager or substantial contributor See A dditional Data Table	3 Grants and Contributions Paid	During the Year or App	proved for F	uture Payment	
Total	Recipient	If recipient is an individual, show any relationship to	Foundation status of	Purpose of grant or	A mount
See Additional Data Table Total		or substantial contributor	recipient		
·					813,60
Tatal					

Form 990-I	PF (2011) -A Analysis of Income-Produc	sina Activitie				Page 1 2
	s amounts unless otherwise indicated		usiness income	Excluded by section	512, 513, or 514	(e)
	n service revenue	(a) Business code	(b)	(c) Exclusion code	(d) A mount	Related or exemp function income (See page 28 of the instructions)
b	and contracts from government agencies rship dues and assessments on savings and temporary cash investments			14	160	
5 Net rena Debt-b Not d6 Net rent	Ids and interest from securities Ital income or (loss) from real estate financed property ebt-financed property al income or (loss) from personal property nvestment income			14	252,825	
9 Net inc 10 Gross ; 11 Other r b c d	loss) from sales of assets other than inventory ome or (loss) from special events profit or (loss) from sales of inventory evenue a			18	-71,050	
12 Subtota	al Add columns (b), (d), and (e).			0	181,935	
	Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions on page 2			1	.3	181,935
Line No.	Explain below how each activity for wh the accomplishment of the organizatio page 28 of the instructions)					

Part	t XVII	Information Re Noncharitable			ansac	ctions and R	elationships Wi	th		
1 Did	the organ	ization directly or indirectly			er organız	zation described in	section		Yes	No
501	.(c) of the	Code (other than section	501(c)(3) organizatio	ns) or in section 527, rel	lating to p	political organizatio	ns?			
a Tra	ansfers f	rom the reporting four	ndation to a nonch	naritable exempt org	anızatıc	on of				
								1a(1)		No
		assets						. 1a(2)		No
• •	her trans									
(1)) Sales	of assets to a noncha	ritable exempt or	ganızatıon				1b(1)		No
		ases of assets from a								No
		of facilities, equipme								No
		ursement arrangemer								No
		or loan guarantees.								No
		nance of services or n								No
		facilities, equipment, i								No
of t	the good	er to any of the above s, other assets, or se saction or sharing arr	rvices given by th angement, show i	ne reporting foundation column (d) the val	on Ifth ue of th	he foundation re ne goods, other	eceived less than fail assets, or services	r market valu received	e	
(a) Line	e No	(b) Amount involved	(c) Name of nonch	arıtable exempt organiza	tion	(d) Description of	of transfers, transactions,	and sharing arra	ingemei	nts
					+					
-										
-										
des	scribed i	dation directly or indi n section 501(c) of th mplete the following s	ne Code (other tha schedule	an section 501(c)(3))) or in s	section 527?.		厂 Y	_{es} F	No
		(a) Name of organization	1 <u> </u>	(b) Type of org	janization	1	(c) Description	of relationship		
	the be	penalties of perjury, st of my knowledge a on all information of v	nd belief, it is true	e, correct, and compl			eparer (other than ta	xpayer or fıdu		
	Sı	gnature of officer or tr	ustee			Date	Title			
ø						Date	Р	PTIN		
Sign Here	, ο s _{ee}	Preparer's JAME Signature	S G THOMPSON	СРА			Check if self- employed ▶	P0005	3844	
Ŋ	를 등 of Firm's name P PLANTE & MORAN PLLC				. 357951					
	Prep. P		750 TRADE	CENTRE WAY STE	300					
		Firm's address ▶	PORTAGE,	MI 49002			Phone no (269) 5	67-4500		
M.c.: !!	- 156 :			um abayaa C			<u> </u>		NI -	
May th	e 1K2 di	scuss this return with	the preparer sho	wn above? See instr	uctions			► Yes	No	

Schedule B Schedule of Contributors		OMB No 1545-0047					
(Form 990, 990-EZ, or 990-PF) Department of the Treasury	► Attach to Form 990, 990-EZ, or 990-PF.		2011				
Internal Revenue Service Name of organization		Employer id	entification number				
HAROLD AND GRACE UPJOHI	N FOUNDATION	38-605296					
Organization type (ch	eck one)						
Filers of:	Section:						
Form 990 or 990-EZ	☐ 501(c)() (enter number) organization						
	4947(a)(1) nonexempt charitable trust not treated as a private found	dation					
	527 political organization						
Form 990-PF	501(c)(3) exempt private foundation						
	4947(a)(1) nonexempt charitable trust treated as a private foundation	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation	501(c)(3) taxable private foundation					
Special Rules	any one contributor Complete Parts I and II						
under sections (or (c)(3) organization filing Form 990 or 990-EZ, that met the 33 ¹ /3% support test 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the 5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-E	ne year, a contribut					
during the year,	a1(c)(7), (8), or (10) organization filing Form 990, or 990-EZ, that received from a aggregate contributions of more than \$1,000 for use exclusively for religious, cy, or educational purposes, or the prevention of cruelty to children or animals. C	charitable,					
during the year, not aggregate to the year for an o applies to this or	ontributions for use <i>exclusively</i> for religious, charitable, etc., purposes, but the more than \$1,000 If this box is checked, enter here the total contributions that <i>exclusively</i> religious, charitable, etc., purpose Do not complete any of the parts regardation because it received nonexclusively religious, charitable, etc., contributions that the contributions that received nonexclusively religious, charitable, etc., contributions that received nonexclusive	ese contributions d were received dur unless the Gener outions of \$5,000 or	lid ing al Rule				
990-EZ, or 990-PF), but	on that is not covered by the General Rule and/or the Special Rules does not file it must answer "No" on Part IV, line 2 of its Form 990, or check the box in the h 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Sc	neading of its					

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93491058001043

Name of organization HAROLD AND GRACE UPJOHN FOUNDATION Employer identification number

38-6052963

Part I	Contributors (see Instructions) Use duplicate copies of Part I if additional space is needed		
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
1	EDWIN MEADER IRREVOCABLE TRUST 136 EAST MICHIGAN AVE 9TH FLOOR STE KALAMAZOO, MI 49007	\$	Person P Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
2	MARY MEADER IRREVOCABLE TRUST 136 EAST MICHIGAN AVE 9TH FLOOR STE KALAMAZOO, MI 49007	- \$\$	Person F Payroll F Noncash F (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		- - -	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		- - -	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		- \$	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		- \$	Person

HAROLD AND GRACE UPJOHN FOUNDATION

Name of organization

Employer identification number

38-6052963 Noncash Property (see Instructions) Use duplicate copies of Part II if Part II additional space is needed (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions) (a) No. (c) (d) (b) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received (see instructions) Part I (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received (see instructions) Part I (a) No. (c) (d) (b) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions)

Name of organization HAROLD AND GRACE UPJOHN FOUNDATION **Employer identification number**

Part III	Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations aggregating more than \$1,000 for the year. (Complete columns (a) through (e) and the following line entry)					
	For organizations completing Part III, enter the contributions of \$1,000 or less for the year Use duplicate copies of Part III if additional states.	he total of <i>exclusively</i> religious, charitat ar (Enter this information once See inst	ole, etc ,			
(a) No. from	(b)	(c)	(d)			
Part I	Purpose of gift	Use of gift	Description of how gift is held			
	Transferee's name, address, ar	(e) Transfer of gift nd ZIP 4 Relatio	onship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	Transferee's name, address, ar	(e) Transfer of gift nd ZIP 4 Relatio	enship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	Transferee's name, address, ar	(e) Transfer of gift nd ZIP 4 Relatio	onship of transferor to transferee			
(a) No.	(b)	(a)	(4)			
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	Transferee's name, address, ar	(e) Transfer of gift nd ZIP 4 Relatio	onship of transferor to transferee			

Additional Data

Software ID:

Software Version: EIN: 38-6052963

Name: HAROLD AND GRACE UPJOHN FOUNDATION

Form 990PF - Special Condition Description:

Special Condition Description

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

orni profit i arcur oupriur outri arcur ar			
(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
PORTLAND OREGON UTGO VR 0 166% - 25,000 FV	Р		
CISCO SYS INC - 10,300 SHS	Р		
PLAINS CAPITAL BK TX 8000% - 100,000 FV	Р		
PLANTERS FIRST BK CORDELE GA 4 000% - 95,000 FV	Р		
MID-WISCONSIN BK 4 100% - 95,000 FV	Р		
AMERICAN EXPRESS CENTURION 1 7000% - 95,000 FV	Р		
DISCOVER BK GREENWOOD 1 6500% - 100,000 FV	Р		
GE MONEY BANK DRAPER 1 2500% - 100,000 FV	Р		
ATLANTA BUSINESS BANK 4 1000% - 95,000 FV	Р		
CHOICE FINL GROUP 1 0000% - 95,000 FV	Р		
BARCLAYS BANK DE 2 3500% - 200,000 FV	Р		
FOUR OAKS BK NC 1 4000% - 100,000 FV	Р		
BANK OF BARODA 450% - 200,000 FV	Р		

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
25,000		25,000	0
166,488		237,538	-71,050
100,000		100,000	0
95,000		95,000	0
95,000		95,000	0
95,000		95,000	0
100,000		100,000	0
100,000		100,000	0
95,000		95,000	0
95,000		95,000	0
200,000		200,000	0
100,000		100,000	0
200,000		200,000	0

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - I

Complete only for assets show	(I) Gains (Col (h) gain minus			
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (ı) over col (j), ıf any	col (k), but not less than -0-) or Losses (from col (h))	
			0	
			-71,050	
			0	
			0	
			0	
			0	
			0	
			0	
			0	
			0	
			0	
			0	
			0	

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
CHRISTOPHER T HAENICKE	ASST SEC/TREAS	0	0	0
136 E MICHIGAN AVE 9TH FLOOR STE B KALAMAZOO,MI 49007	2 00			
JANET J DEAL-KOESTNER	TRUSTEE	0	0	0
136 E MICHIGAN AVE 9TH FLOOR STE B KALAMAZOO,MI 49007	2 00			
FLOYD L PARKS	SEC/TREAS	9,000	0	0
136 E MICHIGAN AVE 9TH FLOOR STE B KALAMAZOO,MI 49007	15 00			
FLORENCE U OROSZ	VICE PRESIDENT	0	0	0
136 E MICHIGAN AVE 9TH FLOOR STE B KALAMAZOO,MI 49007	2 00			
ТІМОТНҮ LIGHT	PRESIDENT	0	0	0
136 E MICHIGAN AVE 9TH FLOOR STE B KALAMAZOO,MI 49007	2 00			
RANDELL W EBERTS	TRUSTEE	0	0	0
136 E MICHIGAN AVE 9TH FLOOR STE B KALAMAZOO,MI 49007	2 00			

Form 990PF Part XV Line 3 - Gr	ants and Contributions If recipient is an	Foundation	g the Year or Approved for	Amount
Name and address (home or business)	individual, show any relationship to any foundation manager	status of recipient	contribution	Amount
a Paid during the year	or substantial contributor			
ARTS COUNCIL OF GREATER KALAMAZOO359 S BURDICK ST		509(A)(1) & 170(B)(1	FREE WEBSITE MEMBERSHIPS TO ARTISTS	15,000
KALAMAZOO,MI 49007 BACH FESTIVAL SOCIETY OF		509(A)(1)&	PROGRAMMING SUPPORT	5,000
KALAMAZOO INC1140 ACADEMY ST KALAMAZOO,MI 49006		170(B)(1		
BALLET ARTS ENSEMBLE INC2018 RAMBLING RD KALAMAZOO,MI 49008		509(A)(1)& 170(B)(1	MAGICAL TOY SHOP	5,000
BIG BROTHERS BIG SISTERS3501 COVINGTON ROAD KALAMAZOO,MI 49001		509(A)(1)& 170(B)(1	STAFF ADDITION COSTS	20,000
BLACK ARTS & CULTURAL CENTER PO BOX 3505 KALAMAZOO,MI 49003		509(A)(1) & 170(B)(1	OPERATIONAL SUPPORT	15,000
CALHOUN COUNTY GUARDIAN18 MICHIGAN AVE W STE 300 BATTLE CREEK,MI 49017		509(A)(2)	PROGRAMMING SUPPORT	10,000
CHADD8181 PROFESSIONAL PLACE STE 150 LANDOVER,MD 20785		509(A)(2)	PROGRAM SUPPORT	1,500
CITY OF PORTAGE320 LIBRARY LANE PORTAGE,MI 49024		509(A)(1) & 170(B)(1	SHAKESPEARE IN THE PARK	3,500
COMMUNITIES IN SCHOOLS OF KALAMAZOO FIDUCIARY FOR125 WEST EXCHANGE PLACE KALAMAZOO,MI 49007		509(A)(1)& 170(B)(1	GIRLS ON THE RUN	5,000
COMMUNITIES IN SCHOOLS OF KALAMAZOO125 WEST EXCHANGE PLACE KALAMAZOO,MI 49007		509(A)(1)& 170(B)(1	PROMISE ME ADVANCEMENT CAMPAIGN	25,000
COMMUNITY ADVOCATES FOR PERSONS WITH DEV DISABILITIES814 S WESTNEDGE AVE KALAMAZOO,MI 49008		509(A)(1) & 170(B)(1	INDIVIDUAL AND FAMILTY ADVOCACY	7,000
COMMUNITY AIDS RESOURCE & EDUCATION629 PIONEER STREET KALAMAZOO,MI 49008		509(A)(1)& 170(B)(1	HIV COUNSELING, TESTING AND EDUCATION PROGRAM	10,000
COMMUNITY HEALING CENTERS 2615 STADIUM DRIVE KALAMAZOO,MI 49008		509(A)(1) & 170(B)(1	NEW BOILERS AND CONTROL PANEL UPGRADES	35,000
COMMUNITY HOMEWORKS504 SOUTH WESTNEDGE AVENUE KALAMAZOO,MI 49008		509(A)(2)	PROGRAMING SUPPORT	10,000
COMSTOCK COMMUNITY CENTER 6330 KING HIGHWAY KALAMAZOO,MI 49048		509(A)(1)& 170(B)(1	RENOVATION OF RESTROOMS TO MEET ADA GUIDELINES	10,000
CONSTANCE BROWN HEARING- SPEECH CENTER1634 GULL RD KALAMAZOO,MI 49048		509(A)(1) & 170(B)(1	ADULTS AND CHILDREN'S HEARING ASSISTANCE	20,000
DISABILITY NETWORK OF SW MI 517 E CROSSTOWN PARKWAY KALAMAZOO,MI 49001		509(A)(1)& 170(B)(1	INDEPENDENT LIVING PROGRAM	4,000
DRUG TREATMENT COURT FOUNDATIONPO BOX 50587 KALAMAZOO,MI 49005		509(A)(1) & 170(B)(1	TRAINING AND EVALUATION COSTS	15,000
ECUMENICAL SENIOR CENTER702 NORTH BURDICK STREET KALAMAZOO,MI 49007		509(A)(1)& 170(B)(1	OUTREACH AND WELLNESS PROGRAM	10,000
EDUCATING FOR FREEDOM IN SCHOOLS125 W EXCHANGE PL KALAMAZOO,MI 49007		509(A)(1) & 170(B)(1	CHILDREN'S DEFENSE FD	20,000
FAIR FOOD MATTERS323 NORTH BURDICK KALAMAZOO,MI 49007		509(A)(2)	GROWING MATTERS GARDEN AND DOUGLAS FARMER'S MARKET	15,000
FAMILY AND CHILDREN SERVICES 1608 LAKE STREET KALAMAZOO,MI 49001		509(A)(1) & 170(B)(1	SUMMER CAMP REQUESTS	15,000
FIRST CONGREGATIONAL CHURCH UCC129 SOUTH PARK STREET KALAMAZOO,MI 49007		509(A)(1)& 170(B)(1	KALAMAZOO DROP-IN CHILD CARE CENTER	5,600
FIRST DAY SHOE FUND4120 OLD FIELD TRL KALAMAZOO,MI 49008		509(A)(1) & 170(B)(1	SHOES FOR 2011-2012 SCHOOL YEAR	3,000
FOOD BANK OF SC MICHIGAN901 PORTAGE ST KALAMAZOO,MI 49001		509(A)(1)& 170(B)(1	CRITICAL CROSSROADS II PROJECT	20,000
FONTANA CHAMBER ARTS359 S BURDICK ST STE 200 KALAMAZOO,MI 49007		509(A)(1)& 170(B)(1	2012-2013 OUTREACH PROGRAMMING	15,000
GIRL SCOUTS HEART OF MICHIGAN5470 DAVIS ROAD SAGINAW,MI 48604		509(A)(2)	CAMP MERRIE WOOD PROGRAMS AND ACTIVITIES	20,000
GRYPHON PLACE3245 S 8TH STREET KALAMAZOO,MI 49009		509(A)(1)& 170(B)(1	PURCHASE AND INSTALLATION OF NEW MEDIA SYSTEM	15,000
HOUSING RESOURCES INC345 N BURDICK ST KALAMAZOO,MI 49007		509(A)(1) & 170(B)(1	OPERATING SUPPORT	25,000
IRVING S GILMORE INT'L KEYBOARD FESTIVAL359 S BURDICK ST STE 101 KALAMAZOO,MI 49007		509(A)(1)& 170(B)(1	PIANO LABS PROGRAM	15,000

Form 990PF Part XV Line 3 - G	If recipient is an individual,	Foundation status of	Purpose of grant or contribution	A mount
Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	recipient	Continuation	
a Paid during the year				
JULIUS & ESTHER STULBERG COMPETITION INC359 S BURDICK ST STE 14 KALAMAZOO,MI 49007		509(A)(1)& 170(B)(1	MASTER CLASS AND EDUCATION OUTREACH INITIATIVES	7,000
KAIROS DWELLING2945 GULL RD KALAMAZOO,MI 49048		509(A)(1)& 170(B)(1	2013 OPERATING EXPENSES	25,000
KALAMAZOO COLLECTIVE HOUSING302 W WALNUT ST KALAMAZOO,MI 49007		509(A)(1) & 170(B)(1	PURCHASE AND REHABILITATION OF PROPERTY	10,000
KALAMAZOO COUNTY POVERTY RECUTION INITIATIVE1903 W MICHIGAN AVE KALAMAZOO,MI 49008		509(A)(1) & 170(B)(1	TWO PROJECT CONNECT EVENTS	7,500
KALAMAZOO CULTURAL CENTER 359 SOUTH KALAMAZOO MALL KALAMAZOO,MI 49007		509(A)(3)	PROJECTOR SCREEN AND PROJECTOR FOR EPIC THEATRE	10,000
KALAMAZOO IN BLOOM346 W MICHIGAN AVENUE KALAMAZOO,MI 49007		509(A)(1) & 170(B)(1	BEATIFICATION PROJECT EXP	4,500
KALAMAZOO INSTITUTE OF ARTS314 SOUTH PARK STREET KALAMAZOO,MI 49007		509(A)(2)	CHILDREN AND TEEN ARTS PROGRAM	15,000
KALAMAZOO JUNIOR SYMPHONY SOCIETY359 S BURDICK ST STE 100 KALAMAZOO,MI 49007		509(A)(1)& 170(B)(1	EARLY ORCHESTRAL TRAINING & ENSEMBLE PROGRAMS	5,000
KALAMAZOO PUBLIC LIBRARY 315 S ROSE ST KALAMAZOO,MI 49007		GOVERNMENTAL	ONEPLACE@KPL PROGRAMS AND SERVICES	5,000
KALAMAZOO REGIONAL EDUCATIONAL SERVICE AGENCY FOUNDATION1819 EAST MILHAM AVENUE PORTAGE,MI 49002		509(A)(1)& 170(B)(1	CULTURAL FIELD TRIP TRANSPORTATION PROGRAM	5,000
KALAMAZOO SYMPHONY ORCHESTRA359 S BURDICK ST STE 100 KALAMAZOO,MI 49007		509(A)(1) & 170(B)(1	KSO PARTNERS SCHOOLS PROGRAM	25,000
KALAMAZOO VALLEY COMMUNITY COLLEGE6767 WEST O AVENUE KALAMAZOO,MI 49003		GOVERNMENTAL	ARTISTS FORUM	2,500
KALAMAZOO VALLEY HABITAT FOR HUMANITY525 E KALAMAZOO AVE KALAMAZOO,MI 49007		509(A)(1) & 170(B)(1	2012-2013 BUILDING PROGRAM	20,000
LOCAL INITIATIVES SUPPORT CORPORATION501 SEVENTH AVE NEW YORK, NY 10018		509(A)(1)& 170(B)(1	MATCH TO RECEIVE \$300,000 HUD GRANT	25,000
MICHIGAN BLIND ATHLETIC ASSOCIATION222 N KALAMAZOO MALL KALAMAZOO,MI 49007		509(A)(1)& 170(B)(1	2012-2013 PRO GRAM SUPPORT	6,000
MICHIGAN FESTIVAL OF SACRED MUSICPO BOX 50566 KALAMAZOO,MI 49005		509(A)(2)	2012 AND 2013 FESTIVAL EXPENSE	10,000
MICHIGAN YOUTH ARTS ASSN 301 W 4TH STREET SUITE 415 ROYAL OAK, MI 48067		509(A)(1) & 170(B)(1	INSTRUCTORS FOR 2013 MICH YOUTH ARTS FEST	5,000
MINISTRY WITH COMMUNITY INC440 N CHURCH ST KALAMAZOO,MI 49007		509(A)(1) & 170(B)(1	DROP-IN/MEALS PROGRAM	35,000
NEW YEAR'S FEST OF KALAMAZOO INC346 W MICHIGAN AVE KALAMAZOO,MI 49007		509(A)(1)& 170(B)(1	27TH ANNUAL NEW YEARS FEST	5,000
OAKWOOD NEIGHBORHOOD ASSOCIATION3320 LAIRD AVE KALAMAZOO,MI 49008		509(A)(1)& 170(B)(1	AFTER-SCHOOL TUTORING PROGRAM	3,000
OPEN DOORS KALAMAZOO810 SOUTH WESTNEDGE AVENUE KALAMAZOO,MI 49008		509(A)(2)	SUPPORT TEAM OPERATING COSTS	14,000
PRETTY LAKE VACATION CAMP 9123 WEST Q AVENUE MATTAWAN,MI 49071		509(A)(2)	PRETTY AMAZING ADVANCEMENT CAMPAIGN	25,000
RENAISSANCE ENTERPRISES COMPANY901 LAY BLVD KALAMAZOO,MI 49001		509(A)(2)	ARTS AND MUSIC PROGRAM	5,000
SEEDING CHANGE625 HARRISON ST KALAMAZOO,MI 49007		509(A)(1)& 170(B)(1	PEACEJAM COACHES INITIATIVE PROGRAM	16,000
SHERMAN LAKE YMCA OUTDOOR CENTER6225 N 39TH ST AUGUSTA,MI 49012		509(A)(2)	FOR 2012 DRAPES AND INSTALLATION FOR STAGE	20,000
SKYRIDGE CHURCH OF THE BRETHREN394 SOUTH DRAKE ROAD KALAMAZOO,MI 49009		509(A)(1) & 170(B)(1	PEACE PIZZAZZ 2012	1,500
ST LUKE'S EPISCOPAL CHURCH 247 WEST LOVELL STREET KALAMAZOO,MI 49007		509(A)(3)	PARTNERS IN HOUSING TRANSITION FUNRITURE	5,000
UJIMA ENTERPRISES INCORPORATED609 ELM STREET KALAMAZOO,MI 49007		509(A)(1)& 170(B)(1	PROGRAMMING AND OPERATIONS TO RECEIVE MATCH	15,000
WELLSPRING CORI TERRY AND DANCERS359 S KALAMAZOO MALL KALAMAZOO,MI 49007		509(A)(2)	DANCE IN SCHOOLS PROGRAM	7,000
WEST MICHIGAN GLASS ARTS CENTER326 WEST KALAMAZOO AVENUE 100 KALAMAZOO,MI 49007		509(A)(1)& 170(B)(1	PURCHASE OF SECOND FURNACE	20,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Torin 990F1 Fart AV Line 3 - Grants and Contributions Fard During the Tear of Approved for Future Fayment					
Recipient	If recipient is an individual, show any relationship to	Foundation status of	Purpose of grant or contribution	A mount	
Name and address (home or business)	any foundation manager or substantial contributor	recipient			
a Paid during the year					
WESTERN MICHIGAN UNIVERSITY FOUNDATION1903 W MICHIGAN AVE KALAMAZOO,MI 49008		509(A)(1) & 170(B)(1	SEITA SCHOLARS PROGRAM	25,000	
YOUNG WOMENS CHRISTIAN ASSN OF KALAMAZOO353 E MICHIGAN AVE KALAMAZOO,MI 49007		509(A)(2)	FOR 2012 RE CHILDREN'S CENTER CHILD CARE AND EDUCATION	20,000	
YWCA OF KALAMAZOO353 E MICHIGAN AVE KALAMAZOO,MI 49007		509(A)(2)	LINCOLN SCHOOL OF INTERNATIONAL STUDIES	15,000	
Total				813,600	

TY 2011 Accounting Fees Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING FEES - PLANTE & MORAN, PLLC	7,150	1,430		5,720
ACCOUNTING FEES - RELATED TO TAX EXEMPT INCOME	0	0		0

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TY 2011 Investments Corporate Bonds Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

Name of Bond	End of Year Book Value	End of Year Fair Market Value
GARMONG NEW SPAPER DEV FLTG .737% 09/01/16	100,000	100,000

TY 2011 Investments Corporate Stock Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

Name of Stock	End of Year Book Value	End of Year Fair Market Value
ABBOTT LABS	107,534	235,800
ACCENTURE PLC SHS CL A NEW	207,456	350,532
AFFILIATED MANAGERS GROUP INC	254,042	442,750
AFLAC INC	324,079	338,504
ALLERGAN INC	230,429	359,680
APPLE INC	153,718	357,192
BECTON DICKINSON & COMPANY	141,280	151,360
CARMAX	107,200	337,500
CORE LABORATORIES NV ADR	155,655	228,052
DIRECTTV	175,300	189,218
ECOLAB INC	136,524	208,800
EXPEDITORS INTL WASHINGTON	187,019	366,100
EXXON MOBIL CORP	17,930	601,722
FASTENAL CO	75,264	429,120
GENERAL ELECTRIC CO	22,023	284,310
GILEAD SCIENCES INC	217,823	349,310
GOOGLE INC CL A	199,534	272,119
ILLINOIS TOOL WORKS INC	142,248	294,384
INTERCONTINENTALEXCHANGE INC	248,921	275,100
INTUIT INC	191,332	374,409
JACOBS ENGINEERING GROUP INC	126,660	231,540
JOS A BANK CLOTHIERS INC	125,654	350,925
LIFE TECHNOLOGIES CORPORATION	244,579	244,550
O REILLY AUTOMOTIVE INC	105,280	686,773
OMNICOM GROUP INC	168,546	249,132
ORACLE CORP	203,838	289,044
PEPSICO INC	28,172	415,440
RITCHIE BROTHERS AUCTIONEERS INC ADR	140,665	161,928
STARBUCKS CORP	141,516	624,240
STRYKER CORP	36,842	315,600

Name of Stock	End of Year Book Value	End of Year Fair Market Value
SYMANTEC CORP	96,587	363,800
SYSCO CORP	101,077	372,840
TEVA PHARMACEUTICAL INDS LTD ADR	369,717	282,940
WALGREEN CO	132,688	317,070

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TY 2011 Investments Govern Obligations Schedule	ment		
Name:	HAROLD AND GRAC	CE UPJOHN FOUNDATION	
EIN:	38-6052963		
US Government Securities - End of Year Book Value:		0	
US Government Securities - End of Year Fair Market Value:		0	
State & Local Government Securities - End of Year Book Value:		50,000	
State & Local Government			

50,000

Securities - End of Year Fair

Market Value:

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TY 2011 Investments - Other Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

EIN: 36-0032903				
Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value	
AMERICAN EXPRESS CENTURION BK .750% 7/15/13	AT COST	95,000	95,332	
BANNER BK WALLA WALLA WA 1.100% 12/28/12	AT COST	95,000	95,097	
BYRON CENTER MI BANK 4.412% 12/12/12	AT COST	95,000	95,384	
COASTAL BK & TR FL 2.202% 12/04/12	AT COST	95,000	95,040	
COLUMBUS BK & TRUST GA 2.100% 10/30/13	AT COST	100,000	101,666	
DISCOVER BK 0.800% 7/15/13	AT COST	95,000	95,208	
FARM BUREAU BK .900 7/25/14	AT COST	95,000	95,862	
FIRST NAT BK EAGLE RIVER 1.100% 12/17/12	AT COST	95,000	95,077	
FLAGSTAR BK FSB 2.500% 11/27/12	AT COST	94,000	94,120	
GE CAP FINL INC 2.543% 08/13/13	AT COST	200,000	203,379	
GE MONEY BANK 1.750% 07/09/13	AT COST	95,000	95,914	
HINSDALE BK & TR CO 1.400% 07/22/13	AT COST	95,000	95,615	
ISHARES TR MSCI EAFE INDEX FUND	AT COST	979,172	900,060	
LAKE FOREST BANK & TRUST 1.400% 07/22/13	AT COST	95,000	95,615	
LUANA SAVINGS BK 1.000% 11/15/12	AT COST	95,000	95,016	
MORRIS BK DUBLIN GA 2.400% 12/16/13	AT COST	95,000	97,046	
ORRSTOWN BANK 1.000% 11/14/14	AT COST	200,000	202,187	
STATE BK COUNTRYSIDE IL 2.100% 12/09/13	AT COST	100,000	101,842	
VANGUARD EMERGING MARKETS ETF	AT COST	461,300	414,950	
WILMINGTON TRUST CO 2.000% 07/16/14	AT COST	95,000	97,089	
WORTHINGTON FED BK AL 1.300% 11/02/12	AT COST	100,000	100,000	

TY 2011 Other Expenses Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
TELEPHONE	518	0		518
MICHIGAN ANNUAL REPORT FEE	20	0		20
CLERICAL	5,827	0		5,827
COUNCIL OF MICHIGAN FOUNDATIONS	3,000	0		3,000
OTHER EXPENSES	88	0		88

DLN: 93491058001043

TY 2011 Other Professional Fees Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ASSET CUSTODIAL FEES - GREENLEAF TRUST	24,570	24,570		0
ASSET CUSTODIAL FEES - GREENLEAF TRUST TAX EXEMPT	7	0		0
ASSET MANAGEMENT FEES - ARCADIA INVESTMENT MANAGEMENT	61,075	61,075		0
ASSET MANAGEMENT FEES - ARCADIA INVESTMENT MANAGEMENT - TAX EXEMPT	17	0		0

TY 2011 Taxes Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FEDERAL EXCISE TAX	1,740	0		0
FOREIGN TAXES	2,238	2,238		0