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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

A	For the 2	011 calendar year, or tax year beginning 10/01 , 2011, and ending	g 9/30	, 20	12
	Check if ap			yer Identification	
		s change MARKET LUBBOCK ECONOMIC	75-	-2621353	
	\vdash	change DEVELOPMENT CORPORATION		none number	······································
	Initial	eturn 1500 BROADWAY, SUITE 600	(80	06) 749-	4500
	Termi	LUBBOCK, TX /9401	1	, , 13	-
	\vdash	ed return	G Gross	receipts \$	7,126,923.
		ation pending F Name and address of principal officer JOHN OSBORNE	H(a) Is this a group retu		Yes X No
		minim pending . The said decises of principal amost. Collis Collective	H(b) Are all affiliates in	cluded?	Yes No
	Tayaeyer	opt status 501(c)(3) X 501(c) (4) ◀ (insert no.) 4947(a)(1) or 527	If 'No,' attach a list	(see instruction	ns) — —
<u> </u>	Websi		H(c) Group exemption r	number ►	
K		rganization X Corporation Trust Association Other ► L Year of Format		State of legal do	omicile TX
		Summary Association Other Life of Formation	141	State of legal do	officie 171
1 6		efly describe the organization's mission or most significant activities <u>THE MISS</u>	TON OF MADE		CK
		CONOMIC DEVELOPMENT CORPORATION IS TO ENHANCE THE ARE			
Activities & Governance		E HARD CORE UNEMPLOYED AND GENERAL SOCIAL AND ECONOM			
Па		TIZENS IN THE AREA.		DAY MENT	
Š		eck this box I if the organization discontinued its operations or disposed of mo	re than 25% of its	net assets	
ŏ		mber of voting members of the governing body (Part VI, line 1a)	70 (1707) 20 70 51 115	3	8
ري 90		mber of independent voting members of the governing body (Part VI, line 1b)		4	8
ij.	5 To	al number of individuals employed in calendar year 2011 (Part V, line 2a)		5	23
疲	1	al number of volunteers (estimate if necessary)		6	8
⋖	l .	al unrelated business revenue from Part VIII, column (C), line 12		7 a	0.
	b Ne	unrelated business taxable income from Form 990-T, line 34		7b	0.
		ntributions and grants (Part VIII line 1b) RECEIVED	Prior Year		Current Year
ā		thousand grants (rait vin, inte riv	6,748,	255.	7,008,612.
en	9 Pri 10 Inv	estment income (Part VIII, line 2g) estment income (Part VIII, column (A), lines 3, 4) (and 7d) 2013	18	487.	17,725.
Revenue		Par Sound (Dark VIII) asking (A) lines & Gd (So Oo 100 and 110)		820.	100,586.
_		al revenue — add lines 8 through 11 (must equal Part VIII, column (A), line 12).	6,862,		7,126,923.
		ants and similar amounts paid (Part IX, column (A), Tines 13)	4,462,		4,077,085.
		nefits paid to or for members (Part IX, column (A), line 4)	37.3327		
		aries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	803,	987	841,384.
ဇ	Į.	ofessional fundraising fees (Part IX, column (A), line 11e)	- 5037		01170011
Expenses				——- 	
×	!	al fundraising expenses (Part IX, column (D), line 25) ▶			*
	1	ner expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	1,909,		1,580,455.
	1	al expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	7,176,		6,498,924.
	19 Re	venue less expenses. Subtract line 18 from line 12	-313,		627,999.
Net Assets or Fund Balancos			Beginning of Curre		End of Year
alor	ı	al assets (Part X, line 16)	4,831,		<u>4,398,982.</u>
A B	21 To	al liabilities (Part X, line 26)	2,184,	272.	1,124,110.
	1	assets or fund balances Subtract line 21 from line 20	2,646,	873.	3,274,872.
		Signature Block			
Und	ler penalties	of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to ration of preparer (other than officer) is based on all information of which preparer has any knowledge	the best of my knowledg	je and belief, it i	s true, correct, and
۵.		Signature of officer	Date		
Sig	gn To	Churchy CFO		04/13	
He	re	Type or print name and title	03/	04/13	
		Print/Type or print flame and title Print/Type preparer's name Preparer's signature Date	<u> </u>	, PTIN	
		710	Check	」" ∣	011252
Pa		KICK MAKIIN KICK MAKIIN	self-employ	yed [PUU	911352
	eparer	Firm's name ROBINSON BURDETTE MARTIN & SERIGHT, LLP			
US	e Only	Firm's address • 9816 SLIDE ROAD SUITE 301	Firm's EIN	<u>► 75-248</u>	
		LUBBOCK, TX 79424	Phone no		744-3333
		discuss this return with the preparer shown above? (see instructions)		X	Yes No
BA	A For Pa	perwork Reduction Act Notice, see the separate instructions.	A0113L 08/18/11		Form 990 (2011)

BAA For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2011) MARKET LUBBOCK		75-26	521353		Page :
Part III Statement of Program Se	rvice Accomplishments				
Check if Schedule O contains a	response to any question in this Part III				
1 Briefly describe the organization's miss	sion				
	BBOCK ECONOMIC DEVELOPMENT CORPORATION				
EMPLOYMENT LEVEL INCLUDI	NG THE HARD CORE UNEMPLOYED AND GENERA	L SOCIAL	AND E	CONOMI	[C
WELFARE AND WELL BEING O	OF CITIZENS IN THE AREA.				
2 Did the organization undertake any sig	nificant program services during the year which were not liste	d on the prior			
Form 990 or 990-EZ?			Y	es X	No
If 'Yes,' describe these new services or	n Schedule O				
	, or make significant changes in how it conducts, any program	services?		Yes X	No
If 'Yes,' describe these changes on Sci					
4 Describe the organization's program se	ervice accomplishments for each of its three largest program s	services, as m	neasured	by exper	nses
Section 501(c)(3) and 501(c)(4) organiz	zations and section 4947(a)(1) trusts are required to report the e, if any, for each program service reported	e amount of g	grants an	d allocati	ons to
others, the total expenses, and revenue	e, if any, for each program service reported				
<u> </u>	6,051,010. including grants of $$4,077,085$.)
	OYMENT LEVEL INCLUDING FOR THE HARD CO			AND	
GENERAL SOCIAL AND ECONO	MIC WELFARE AND WELL BEING OF CITIZENS	_OF_THE_F	<u> REA</u>		. -
					-
	· · · · · · · · · · · · · · · · · · ·				
					. – – -
4b (Code (Expenses \$	including grants of \$) (Revenue	S		
(Code) (Expenses y	including grants or \$) (Nevenue	Υ		—— <i>'</i>
			- -		
		-			-
			-		
		 -			
			_		
4c (Code (Expenses \$	including grants of \$	(Revenue	\$)
			-		
				·	
Ad Other present and the Control of	ahadula O)				
4d Other program services (Describe in So		c		`	
(Expenses \$		Q)	
4e Total program service expenses ►	6,051,010.			orm 990	(2011)
BAA	TEEA0102L 07/05/11		r	JIIII 330	(2011)

Form 990 (2011) MARKET LUBBOCK ECONOMIC

PärtilV Checklist of Required Schedules

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	-	Х
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Х
3	B Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	_ 3		Х
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	_5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D Part I	6_		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10	4 %	Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VIII, IX, or X as applicable			
	a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a	Х	
	b Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If 'Yes,' complete Schedule D, Part VII</i>	11 b		Х
	c Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		Х
	d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d		
	e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e	Х	
	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f		Х
	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII	12a	Х	
	b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		<u>X</u> _
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E a Did the organization maintain an office, employees, or agents outside of the United States?	13		<u>X</u>
		14a		X
	b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If 'Yes,' complete Schedule F, Parts I and IV</i>	14b		<u> </u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Parts II and IV	15		Χ
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17		_X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18	_	X
	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III	19		X
	aDid the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20		<u>X</u>
t	b If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 b		

	•		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21	Χ_	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2° If 'Yes,' complete Schedule I, Parts I and III	22		X
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23	X_	
24 :	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,'go to line 25	24a		Х
t	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
(Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
C	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25	a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		x
I	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
á	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		X
t	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		Х
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	28c 29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M	30	_	х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If 'Yes,' complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
t	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	X	(0011)
BAA		Form	990 ((2011)

14a 14b

Form 990 (2011)

Рā	rt 🕼 Statements Regarding Other IRS Filings and Tax Compliance				
	Check if Schedule O contains a response to any question in this Part V				ĻĹ
		F 1	1	Yes	No
	a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 22	⊣ 230000°		
	b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b(~, ~ ¶ ,	, ×
	c Did the organization comply with backup withholding rules for reportable payments to vendo (gambling) winnings to prize winners?	ors and reportable gaming	1c	X	
2	a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 23	3		***
-	b If at least one is reported on line 2a, did the organization file all required federal employme	nt tax returns?	2b	Χ	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see	instructions)	i br	ر ع و د	`
3	a Did the organization have unrelated business gross income of \$1,000 or more during the ye	ar?	3a		Х
	b If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule C)	3ь		
4	a At any time during the calendar year, did the organization have an interest in, or a signature	e or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other	financial account)?	4a	a, 5 y 1	X
	b If 'Yes,' enter the name of the foreign country		11,743,8 11,743,8	;	.;
_	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and		<u> </u>		<u></u>
	a Was the organization a party to a prohibited tax shelter transaction at any time during the tax		5 a		X
	b Did any taxable party notify the organization that it was or is a party to a prohibited tax she	Iter transaction?	5 b	-	X
	c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?		50		
6	a Does the organization have annual gross receipts that are normally greater than \$100,000, solicit any contributions that were not tax deductible?	and did the organization	6a		Х
١	b If 'Yes,' did the organization include with every solicitation an express statement that such of not lax deductible?	contributions or gifts were	6 b		
7	Organizations that may receive deductible contributions under section 170(c).		,	_	, t
;	a Did the organization receive a payment in excess of \$75 made partly as a contribution and services provided to the payor?	partly for goods and	7a	32	ď.
ı	of the organization notify the donor of the value of the goods or services provided)	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for v				
•	Form 8282?	, , , ,	7c		
(If 'Yes,' indicate the number of Forms 8282 filed during the year			»:	
•	Did the organization receive any funds, directly or indirectly, to pay premiums on a persona	I benefit contract?	7 e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal be	nefit contract?	7 f		
	${f g}$ If the organization received a contribution of qualified intellectual property, did the organization as required?		7 g		ļ
١	n If the organization received a contribution of cars, boats, airplanes, or other vehicles, did th Form 1098-C?	e organization file a	7 h	,	
8		ing organizations. Did the		Statemen auton	* *
	supporting organization, or a donor advised fund maintained by a sponsoring organization, holdings at any time during the year?	have excess business	8		
	Sponsoring organizations maintaining donor advised funds.		2. 8	% (d)	۔ ٠٠٠
	a Did the organization make any taxable distributions under section 4966?		9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?		9b	*	W. 74
	Section 501(c)(7) organizations. Enter	1 . 1	, , ,,	** ***	» .
	Initiation fees and capital contributions included on Part VIII, line 12	10a	٠,		,
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		Y .	* 4 8
	Section 501(c)(12) organizations. Enter.	1 1		,	
	Gross income from members or shareholders	11 a	,	*	3,
	o Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11 Ь	A	<u>M</u>	عدد الله
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of		12a	**	
	olf 'Yes,' enter the amount of tax-exempt interest received or accrued during the year	12b		· * * *	
	Section 501(c)(29) qualified nonprofit health insurance issuers.				
ä	Is the organization licensed to issue qualified health plans in more than one state?		13a	, ,,,	
	Note. See the instructions for additional information the organization must report on Schedu	ile O.		1	20 gr 20 gr
t	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13ь			
	Enter the amount of reserves on hand	13c			 *´

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O

Form 990 (2011) MARKET LUBBOCK ECONOMIC 75-2621353 Page 6 Part VI Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. X Check if Schedule O contains a response to any question in this Part VI Section A. Governing Body and Management Yes No 8 1 a 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O **b** Enter the number of voting members included in line 1a, above, who are independent 1 h 8 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other 2 officer, director, trustee or key employee? X Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 3 X 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 X 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Х 6 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7 a Х **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or other persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? 8a 8b Χ **b** Each committee with authority to act on behalf of the governing body? Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule Q 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10 a 10a Did the organization have local chapters, branches, or affiliates? Χ b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11 a Х b Describe in Schedule O the process, if any, used by the organization to review this Form 990 SEE SCHEDULE O 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13 12 a Х b Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise Χ to conflicts? 12 b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this is done 12 c Χ SEE SCHEDULE O 13 Χ 13 Did the organization have a written whistleblower policy? Χ 14 14 Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official 15 a 15b Χ **b** Other officers of key employees of the organization SEE SCHEDULE Q If 'Yes' to line 15a or 15b, describe the process in Schedule O (See instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a 16 a X taxable entity during the year? b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the 16b organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed - TX Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you make these available. Check all that apply Another's website X Upon request Own website Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available to the public during the tax year SEE SCHEDULE O State the name, physical address, and telephone number of the person who possesses the books and records of the organization

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of 'key employee'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization	n nor any	relate	ed o	rgan	ıızat	ion co	mpe	ensated any current of	fficer, director, or trus	tee
(A) Name and title	(B) Average hours per week	(do no unles	ot che	Pos ck mer rson i direc	c) sition ore the s both ctor/tr	nan one n an offi rustee)	box, cer	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	(describe hours for related organiza- tions in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W 2/1099-MISC)	(W-2/10 9 9-MISC)	from the organization and related organizations
(1) MARC FARMER	_									
	40		<u> </u>					0.	121,465.	0.
(2) DAVID PETR	40							0.	138,875.	0.
(3) MIKE MCDOUGAL										
DIRECTOR	2	Х						0.	0.	0.
(4) VAN_ MAY										
DIRECTOR	2	Х						0.	0.	0.
(5) DAVID_SHARBUTT									_	
DIRECTOR	2	X						0.	0.	_0.
(6) LES EUBANK	-									•
DIRECTOR	2	X						0.	0.	0.
(7) CURTIS GRIFFITH CHAIRMAN OF BOA	2_	X						0.	0.	0.
(8) SANDY HENRY										
DIRECTOR	2	_X_						0.	0.	0.
(9) DR TAYLOR_EIGHMY	1									
DIRECTOR	2	Χ_						0.	0.	0.
(10) ROB MEYER		l						_	_	_
DIRECTOR	2	Х						0.	0.	0.
(11) JOHN OSBORNE										
CEO	40			<u>X</u>				0.	234,197.	16,104.
(12) JANA JOHNSTON, CPA CFO	40			х				0.	129,953.	0.
(13) KENNY MCKAY	40			Λ.					129,955.	<u> </u>
CO KENNI MCKAI	40			Х				0.	157,336.	14,314.
(14)		· ·								= - /
	<u> </u>									

Page 8

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (cont)										
(A) Name and title	(B) Average hours	box	, unle	Pos heck ss pe	erson	than is bot or/trus	h an i	(D) Reportable compensation from	(E) Reportable compensation from	(F) Estimated amount of other
	per week (describ e hours for related organi- zations in Sch O)	rector	institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	related organization (W-2/1099-MISC)	compensation from the organization and related organizations
(15)	 									
(16)										
(17)										
(18)										
(19)										
(20)										
(21)										
(22)										
(23)										
<u>(24)</u>										
(25)										
total from continuation sheets to Part VII, Section d Total (add lines 1b and 1c) Total number of individuals (including but not limiter)		oso li	ıstor	1 ah	01(0)		A A	0. 0. 0.	781,826	0. 0. 5. 30,418.
from the organization • 0	10 1110						J 160			Yes No
 3 Did the organization list any former officer, director on line 1a? If 'Yes,' complete Schedule J for such if 4 For any individual listed on line 1a, is the sum of rethe organization and related organizations greater the such individual 	n <i>dıvıdu:</i> portable	al e co	mpe	nsa	tion	and	othe	er compensation		3 X
5 Did any person listed on line 1a receive or accrue or for services rendered to the organization? If 'Yes,' or	ompens complet	satio e Sc	n fro	om a lule	any <u>J</u> foi	unre r <i>suc</i>	late ch pe	d organization or erson	ındıvıdual	5 X
1 Complete this table for your five highest compensation from the organization Report compensation Report	ed inde	pen	dent	cor	ntrac	tors	that	received more the	nan \$100,000 of	on's tay year
(A) Name and business address		101	une (iluai	yea	1 61	(B) Description of	,	(C) Compensation
										-
2 Total number of independent contractors (including \$100,000 in compensation from the organization ►		lımı	ted	to th	nose	liste	ed a	bove) who receive	ed more than	

1 C	reviii Statement of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
CONTRIBUTIONS, GIFTS, GRANTS AND OTHER SIMILAR AMOUNTS	1 a Federated campaigns b Membership dues c Fundraising events d Related organizations e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above g Noncash contributions included in lins 1a-1f h Total. Add lines 1a-1f	b c d 7,008,612.	7,008,612.			
PROGRAM SERVICE REVENUE	b c d e f All other program service revenue g Total. Add lines 2a-2f	Business Code				
	3 Investment income (including divident other similar amounts) 4 Income from investment of tax-exemuses 5 Royalties (i) Real 6a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss)	•	17,725.			17,725.
OTHER REVENUE	7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss)	(ii) Other				
	8a Gross income from fundraising events (not including \$\sigma\$ of contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising	ab				
	 9a Gross income from gaming activities See Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming act 10a Gross sales of inventory, less returns and allowances 					
	and allowances b Less cost of goods sold c Net income or (loss) from sales of inv Miscellaneous Revenue 11a OTHER	b	100,586.	A Company of the Comp		100,586.
	bcd All other revenue e Total. Add lines 11a-11d 12 Total revenue. See instructions.	>	100,586. 7,126,923.	0.	0.	118,311.

Form 990 (2011) MARKET LUBBOCK ECONOMIC Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

	Check if Schedule O contains a re				T
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV. line 21	4,077,085.	4,077,085.	, , , , , , , , , , , , , , , , , , ,	**
2	Grants and other assistance to individuals in the United States See Part IV, line 22			***	* - 2 3 - 4 - 5 - 8 - 5
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	0.	0.	0.	0.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	779,222.	584,417.	194,805.	
8	Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions)	19,500.	14,625.	4,875.	
9	Other employee benefits		_	 	
10	Payroll taxes	42,662.	31,997.	10,665.	
11	Fees for services (non-employees)	j			
ā	Management				
	Legal		==.		
(Accounting				
	Lobbying				
	Professional fundraising services See Part IV, line 17		* '. * *	\$ va '	
	Investment management fees				
	Other				
	Advertising and promotion	15.105	10.000	4 077	
13	Office expenses	17,107.	12,830.	4,277.	
14	Information technology				
15	Royalties		72.010	0.4.604	
16	Occupancy	98,416.	73,812.	24,604.	
17	Travel	4,075.	3,056.	1,019.	· <u>-</u>
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 20	Conferences, conventions, and meetings Interest				
21	Payments to affiliates			<u> </u>	
22	Depreciation, depletion, and amortization	38,070.	38,070.		
	Insurance Other averages them as averages not	66,130.	49,598.	16,532.	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	· · · · · ·			,
a	SPONSORSHIP	433,402.	433,402.		
	PRINTING AND PUBLICATIONS	388,602.	291,452.	97,150.	
	OUT OF TOWN SALES	158,704.	158,704.		
	PROFESSIONAL SERV	124,859.	93,644.	31,215.	
	All other expenses	251,090.	188,318.	62,772.	
	Total functional expenses Add lines 1 through 24e	6,498,924.	6,051,010.	447,914.	0.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
	Check here ► if following				
	SOP 98-2 (ASC 958-720)				Form 990 (2011)

BAA

Form 990 (2011)

Part X **Balance Sheet** (A) Beginning of year (B) End of year 901,693 1. Cash - non-interest-bearing 1,373,644 1 2 Savings and temporary cash investments 2 3 Pledges and grants receivable, net 3 Accounts receivable, net 416,286 4 482,968 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L. 5 Receivables from other disqualified persons (as defined under section 4958(f)(1)) persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary Jan Grand Co organizations (see instructions) 6 Notes and loans receivable, net 7 8 Inventories for sale or use 62,754 71,690 9 Prepaid expenses and deferred charges 9 49 T. 10 a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 1,184,342. عرائد **b** Less accumulated depreciation 10b 241,711 978,461 10 c 942,631 Investments - publicly traded securities 11 Investments - other securities See Part IV, line 11 12 12 13 Investments - program-related See Part IV, line 11 13 14 14 Intangible assets 15 Other assets See Part IV, line 11 2,000,000 15 1,000,000 16 Total assets. Add lines 1 through 15 (must equal line 34) 4,831,145 16 4,398,982. 38,245 17 71,063. 17 Accounts payable and accrued expenses 49,289 18 30,800. 18 Grants payable 2,000,000 19 1,000,000. 19 Deferred revenue 20 Tax-exempt bond liabilities 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 23 Secured mortgages and notes payable to unrelated third parties 24 24 Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D. 96,738 25 22,247 2,184,272 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here and complete lines N E 27 through 29 and lines 33 and 34. ASSETS 27 Unrestricted net assets 27 28 Temporarily restricted net assets 28 29 29 Permanently restricted net assets P 110 SISTE Organizations that do not follow SFAS 117, check here X and complete FUZD lines 30 through 34. 30 30 Capital stock or trust principal, or current funds 31 31 Paid-in or capital surplus, or land, building, or equipment fund BALANCES 32 Retained earnings, endowment, accumulated income, or other funds 2,646,873 32 3,274,872 2,646,873. 33 3,274,872. 33 Total net assets or fund balances 4,831,145 34 4,398,982. 34 Total liabilities and net assets/fund balances

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Form 990 (2011) MARKET LUBBOCK ECONOMIC	75-2621353	Page 12
Part XI Reconciliation of Net Assets		
Check if Schedule O contains a response to any question in this Part XI	······································	
	4	
1 Total revenue (must equal Part VIII, column (A), line 12)	1	7,126,923.
2 Total expenses (must equal Part IX, column (A), line 25)	2	6,498,924.
3 Revenue less expenses. Subtract line 2 from line 1	3	627,999.
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2,646,873.
5 Other changes in net assets or fund balances (explain in Schedule O)	5	0.
6 Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33 column (B))	6	3,274,872.
Part XIII Financial Statements and Reporting		-
Check if Schedule O contains a response to any question in this Part XII		
1 Accounting method used to prepare the Form 990 Cash X Accrual Other		Yes No
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O		
2a Were the organization's financial statements compiled or reviewed by an independent accountant?	•	2a X
b Were the organization's financial statements audited by an independent accountant?		2b X
c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for or review, or compilation of its financial statements and selection of an independent accountant?	versight of the audit,	2c X
If the organization changed either its oversight process or selection process during the tax year, \boldsymbol{e} in Schedule O	xplaın	
d If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year separate basis, consolidated basis, or both:	ar were issued on a	
X Separate basis Consolidated basis Both consolidated and separate basis		
3a As a result of a federal award, was the organization required to undergo an audit or audits as set Audit Act and OMB Circular A-133?	forth in the Single	3a X
b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not under or audits, explain why in Schedule O and describe any steps taken to undergo such audits	rgo the required audit	3b)
BAA		Form 990 (2011)

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public

Name of the organization Employer identification number MARKET LUBBOCK ECONOMIC DEVELOPMENT CORPORATION 75-2621353 Part I** Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered 'Yes' to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Yes No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? No Yes [Part'II | Conservation Easements. Complete if the organization answered 'Yes' to Form 990, Part IV Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year a Total number of conservation easements 2a b Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) 2 c d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year > Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Yes No Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► S Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? No Yes In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for Part IIIু Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered 'Yes' to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1 ▶\$ ▶\$ (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items a Revenues included in Form 990, Part VIII, line 1 b Assets included in Form 990, Part X **>**\$

Schedule D (Form 990) 2011 MARK					75-262			Page 2
Part III Organizations Mainta	ining Colle	ctions of Art, I	listoric	al Treasures, c	or Other Similar Ass	ets (contini	ued)
3 Using the organization's acquisit items (check all that apply)	ion, accession	n, and other record	s, check	any of the following	ng that are a significant i	use of	ts collec	ction
a Public exhibition		d 🗌 L	oan or e	xchange programs	;			
b Scholarly research		e 🗍 🤇	Other					
c Preservation for future gene	rations	_						-
4 Provide a description of the organization Part XIV						se in		
5 During the year, did the organiza	ation solicit or	receive donations	of art, hi	storical treasures,	or other similar	\Box	r	
Part IV Escrow and Custodia						Ye:		No
line 9, or reported an	amount on	Form 990, Par	t X, line	e 21.	riswered Yes to Fo	rm 99	0, Par	t IV,
1a Is the organization an agent, true included on Form 990, Part X?	stee, custodia	n, or other interme	diary for	contributions or o	ther assets not	Ye	s ſ	No
b If 'Yes,' explain the arrangement	t in Part XIV a	and complete the fo	llowing t	able				
o Dominion had						Amou	<u>nt</u>	
c Beginning balance					1c			
d Additions during the year					1 d			
e Distributions during the year					1 e			
f Ending balance					1f			
2a Did the organization include an a		m 990, Part X, line	21?			Yes	s [No
b If 'Yes,' explain the arrangement								
Part Va Endowment Funds. Co	pmplete if the	<u>ne organization</u>	answe	red 'Yes' to Fo	rm 990, Part IV, line	<u> 10.</u>		
	(a) Current	year (b) Prio	or year	(c) Two years ba	ck (d) Three years back	(e)	Four year	rs back
1 a Beginning of year balance						PAGE.	Šui-2	mby's sign of
b Contributions						777		THE A
c Net investment earnings, gains, and losses						43.7	Ž.	
d Grants or scholarships						45.00	ALC:	ng./:
e Other expenditures for facilities and programs						i i	1.5	1. C.S.
f Administrative expenses						•	* : Wa &	* · ·
g End of year balance						1.	* > % & 4)	- × × ×
2 Provide the estimated percentage	e of the currer	nt year end balance	e (line 1g	, column (a)) helo	l as			
a Board designated or quasi-endov		8	` .	,				
b Permanent endowment ►	96							
c Temporarily restricted endowmer		90						
The percentages in lines 2a, 2b,	-							
		,						
3a Are there endowment funds not a organization by	n the possess	ion of the organiza	ition that	are held and adm	inistered for the		Yes	No
(i) unrelated organizations						3a(i)	103	''
(ii) related organizations						3a(ii)		
b If 'Yes' to 3a(ii), are the related of	raanizations l	istad as required a	n Schod	do D2		3b		}
4 Describe in Part XIV the intended	-	·				30	<u> </u>	<u> </u>
Part VI Land, Buildings, and I								
Description of property		(a) Cost or other ba		Cost or other	(c) Accumulated	(d)	Book va	عاراه
		(investment)	2515	basis (other)	depreciation	(u)	DOOK V	aiue
1a Land		872,08	7.				872	,087.
b Buildings		<u> </u>						
c Leasehold improvements	ļ	 -						
d Equipment	ŀ		1					
e Other	}	312,25	5	· - -	241,711.		70	,544.
Total. Add lines 1a through 1e (Column	un (d) must on			nn (R) Ima 10(a)	·			
BAA	iii (u) must eq	uai i Uitti 330, Pali	A, COIUI	in (b), inte TO(c)		ulo D 4		631.
באר האר האר האר האר האר האר האר האר האר ה					Sched	uie 🖊 (f	-orm 99	0) 2011

Part VII Investments - Other Securities. See	Form 990, Part X,	line 12. N/A	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valua Cost or end-of-year ma	ation rket value
(1) Financial derivatives		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
(2) Closely-held equity interests			
(3) Other			
(A)			
<u>(B)</u>			
<u>(C)</u>			
(D)	-		
(E)			
(F)	-		
(G)			
(H)(I)	· · · · · · · · · · · · · · · · · · ·		
Total. (Column (b) must equal Form 990 Part X, column (B) line 12.)	-		,
Part VIII Investments - Program Related. See		line 13. N/A	> 5:
(a) Description of investment type	(b) Book value	(c) Method of valua	ation
		Cost or end-of-year ma	rket value
(1)			
(2)			
(3)			
(4)			
<u>(5)</u> (6)			
(7)			
(8)			
(9)			
(10)			
Total (Column (b) must equal Form 990, Part X, column (B) line 13)		, , 5 % s s %	
Part IX Other Assets. See Form 990, Part X,			T
	escription		(b) Book value
(1) INCENTIVE ADVANCES			1,000,000.
(2)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)	·		
Total. (Column (b) must equal Form 990, Part X, column (· · · · · · · · · · · · · · · · · · ·	1,000,000.
Part X Other Liabilities. See Form 990, Part	X, line 25.		
(a) Description of liability	(b) Book value		
(1) Federal income taxes	00.04		
(2) ACCRUED LIABILITIES	22,24		,
(3)			
(4) (5)	- 		^
(6)			1
(7)			,
(8)			a
(9)			*
(10)			
(11)			<u> </u>
Total (Column (b) must equal Form 990, Part X, column (B) line 25)	▶ 22,24	- I	1

2 FIN 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740)

Sche	dule D (Form 990) 2011 MARKET LUBBOCK ECONOMIC		75-26213	353 Page 4
	*XI Reconciliation of Change in Net Assets from Form 990 to Audited Finance	ial Statements		
1	Total revenue (Form 990, Part VIII, column (A), line 12)			7,126,923.
2	Total expenses (Form 990, Part IX, column (A), line 25)			6,498,924.
3	Excess or (deficit) for the year Subtract line 2 from line 1			627,999.
4	Net unrealized gains (losses) on investments			
5	Donated services and use of facilities.			
6	Investment expenses			
7	Prior period adjustments			
8	Other (Describe in Part XIV)			
9	Total adjustments (net) Add lines 4 through 8			
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3	and 9		627,999.
Pai	tXIII Reconciliation of Revenue per Audited Financial Statement	ts With Revenue per	Return	
1	Total revenue, gains, and other support per audited financial statements		1	7,126,923.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		12.4	
a	Net unrealized gains on investments	2 a		
t	Donated services and use of facilities.	2 b		
c	Recoveries of prior year grants	2c		
c	Other (Describe in Part XIV)	2d		
e	Add lines 2a through 2d		2 e	
3	Subtract line 2e from line 1		3	7,126,923.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		,	
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	* ^ `,	
	Other (Describe in Part XIV)	4b	,	
c	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		5	7,126,923.
Par	t XIII Reconciliation of Expenses per Audited Financial Stateme	nts With Expenses p	er Return	
	Total expenses and losses per audited financial statements		1	6,498,924.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		and the same of th	
a	Donated services and use of facilities.	2a		
t	Prior year adjustments	2b		
c	Other losses	2c		
c	Other (Describe in Part XIV.)	2d	\W^2\Z	
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1	i i	3	6,498,924.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIV)	4b		
	Add lines 4a and 4b		4c	6 400 004
	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	<u> </u>	5	6,498,924.
	t XIV Supplemental Information			
Part	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Pa V, line 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lined distribution and information	nes 2d and 4b Also comp	lete this par	t to provide
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Schedule D (Form 990) 2011 MARKET LUBBOCK ECONOMIC	75-2621353	Page 5
Schedule D (Form 990) 2011 MARKET LUBBOCK ECONOMIC Part XIV Supplemental Information (continued)		
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SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered 'Yes' to Form 990, Part IV, lines 21 or 22.

OMB No 1545 0047

2011

≗ (h) Purpose of grant or assistance DEVELOPMENT ECONOMIC PROMOTE Employer identification number Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. × Yes Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered 'Yes' to 75-2621353 (g) Description of non cash assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? (f) Method of valuation (book, FMV, appraisal, other) CASH VALUE SEE PART IV 0 (e) Amount of non-cash assistance Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States 6,100. (d) Amount of cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (c) IRC section if applicable Part II can be duplicated if additional space is needed 3 Enter total number of other organizations listed in the line 1 table Part I General Information on Grants and Assistance 75-0972863 (p) EIN (1) NATIONAL SORGHAM PRODUCERS MARKET LUBBOCK ECONOMIC 1 (a) Name and address of organization or government -- 4201 N. INTERSTATE 27 LUBBOCK, TX 79403 Name of the organization I Part II 9 **⊗**| **£**| ල ଷ୍ଟ ତ୍ର

Schedule I (Form 990) (2011)

TEEA3901L 06/01/11

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2 Grants and Other Assistance to Individuals in the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (f) Description of non-cash assistance Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information 75-2621353 (e) Method of valuation (book, FMV, appraisal, other) MARKET LUBBOCK MAKES GRANTS TO VARIOUS ENTITIES FOR THE PURPOSE OF PROMOTING ECONOMIC AND EXPANDING EXISTING BUSINESSES AND IMPROVING LUBBOCK'S QUALITY OF LIFE. THE GRANT MONEY IS NOT PAID TO THE ENTITY UNTIL THE JOBS ARE ALREADY COMPLETED AND VERIFIED BY GROWTH BY CREATING HIGH QUALITY JOBS, ATTRACTING NEW CAPITAL INVESTMENTS, RETAINING INDEPENDENT AUDITORS AND ANY INCENTED CAPITAL INVESTMENTS ARE COMPLETED AND IN (d) Amount of non cash assistance PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANTS FUNDS IN U.S. (c) Amount of cash grant (b) Number of recipients MARKET LUBBOCK ECONOMIC (a) Type of grant or assistance Schedule I (Form 990) (2011) OPERATION PartIII ~ m 4 S ဖ

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Schedule I (Form 990) (2011)

SCHEDULE J

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

OMB No 1545-0047

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Department of the Treasury Internal Revenue Service

► Complete if the organization answered 'Yes' to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Employer identification number

75-2621353 MARKET LUBBOCK ECONOMIC Part I | Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments X Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain 1 b Х 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, 2 trustees, and the CEO/Executive Director, regarding the items checked in line 1a? Х Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director Explain in Part III 8 Compensation committee X Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization a Receive a severance payment or change-of-control payment? 4 = Χ 4b b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Х 4 c c Participate in, or receive payment from, an equity-based compensation arrangement? Χ If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Ži, Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. 5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of a The organization? 5 a b Any related organization? 5b If 'Yes' to line 5a or 5b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of a The organization? 6a Χ Χ b Any related organization? 6b If 'Yes' to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6° If 'Yes,' describe in Part III 7 Х Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If 'Yes,' describe in Part III 8 Χ

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section 53 4958-6(c)?

Schedule J (Form 990) 2011

If 'Yes' to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

MARKET LUBBOCK ECONOMIC Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed 75-2621353

Page 2

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable columns (D) and (E) amounts for that individual

		(B) Breakdown o	(B) Breakdown of W.2 and/or 1099 MISC compensation	Company		S. Married M. Co.	7. T. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	
(A) Name	1	(i) Base compensation	(ii) Bonus and incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(E) (I)-(D) (B)(I)-(D)	reported as deferred in prior Form 990
JOHN OSBORNE	Θ	0					0	
1	<u>(i)</u>		54,206	14,40	9,58	6,519.	250,301.	
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SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

OMB No 1545-0047

Employer identification number 75-2621353

Complete if the organization answered 'Yes' to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 Attach to Form 990. * See separate instructions.

Related Organizations and Unrelated Partnerships

MARKET LUBBOCK ECONOMIC DEVELOPMENT CORPORATION Name of the organization

Partil Identification of Disregarded Entities (Complete of the organization answered 'Yes' to Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(2)					
(3)					
Partill Identification of Related Tax-Exempt Organizations (Complete of the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)	1s (Complete if the org	ganization answered	'Yes' to Form 99), Part IV, line 34 b	ecause it had

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Sec 512(b)(13) controlled entity?)(13) entity?
						Yes	No
(1) LUBBOCK ECONOMIC DEVELOPMENT ALLIA 1500 BROADWAY, SUITE 600	PROMOTING						
<u>LUBBOCK,_TX_79401</u> 90_0183669	ECONOMIC	ΧĿ	5010(4)		4/2	×	
(2)			1510100		27/17		
(3)							
						•	
(4)							
BAA For Paperwork Reduction Act Notice, see the Instructions for Form	tions for Form 990.		TEEA5001L 09/08/11		Schedule R (Form 990) 2011	Form 990)	2011

Page 2 75-2621353

Partill: Identification of Related Organizations Taxable as a Partnership (Complete of the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Schedule R (Form 990) 2011 MARKET LUBBOCK ECONOMIC DEVELOPMENT CORPORATION

Schedule R (Form 990) 2011 Percentage ownership Percentage ownership Parily Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) General or managing partner? (g) Share of end-of-year assets Yes Code V-UBI amount in box 20 of Schedule F-(Form 1065) (f) Share of total income Disprópor-tionate allocations? Ŷ Ξ Yes Legal domicile Direct Type of entity (State or foreign controlling entity (C corp, S corp, country) (g) Share of end-of-year assets (f) Share of total income TEEA5002L 05/24/11 (e)
Predominant
income (related,
unrelated, excluded
from tax under
sections 512-514) Primary activity (d) Direct controlling entity (c)
Legal
domicile
(state or
foreign (a) Name, address, and EIN of related organization (b) Primary activity (a)
Name, address, and EIN of related organization BAA 듼 E ଷ୍ଟ ପ୍ର \mathfrak{S}_{l} ୍ଟ'

75-2621353 Pag

Part V Transactions With Related Organizations (Complete of the organization answered 'Yes' to Form 990, Part IV, line 34, 35, 35a, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Ŷ
1 During the tax year did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	ations listed in Parts II-	۱۷۶			
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity			Ja	-	\times
b Gift, grant, or capital contribution to related organization(s)			1 b	×	
c Gift, grant, or capital contribution from related organization(s)			10		×
d Loans or loan guarantees to or for related organization(s)			19		×
e Loans or loan quarantees by related organization(s)			1.		×
			3		***
f Sale of assets to related organization(s)			=		\times
g Purchase of assets from related organization(s)			Ja.		×
h Exchange of assets with related organization(s)			=		×
i Lease of facilities, equipment, or other assets to related organization(s)			=		×
			K		
j Lease of facilities, equipment, or other assets from related organization(s)			į		\times
k Performance of services or membership or fundraising solicitations for related organization(s)			٦		×
i Performance of services or membership or fundraising solicitations by related organization(s)			=		\times
m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1m		×
n Sharing of paid employees with related organization(s)			Ju	×	
o Reimbursement paid to related organization(s) for expenses			10		\times
p Reimbursement paid by related organization(s) for expenses			10		×
					C.
q Other transfer of cash or property to related organization(s)			-		\times
r Other transfer of cash or property from related organization(s).			1,		\times
2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	ng covered relationship	s and transaction thres	sholds	!	
(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved	determin Involved	Jul.
(1) LUBBOCK ECONOMIC DEVELOPMENT ALLIANCE	В	2,995,000.			
(2) LUBBOCK ECONOMIC DEVELOPMENT ALLIANCE	Z	812,242.			
(3)					
(4)					
(5)	į				
(9)					
BAA TEEA5003L 05/24/11		Scher	Schedule R (Form 990) 201	n 990) 2	ă

Page 4

75-2621353

Partivi Unrelated Organizations Taxable as a Partnership (Complete of the organization answered 'Yes' to Form 990, Part IV, line 37.)

(k) Percentage ownership Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships General or managing partner? ŝ Yes Code V-UBI amount in box 20 of Schedule K-1 Form (1065) (h)
Disproportionate ŝ Yes (g) Share of end-of-year assets (f) Share of total income Predominant nicome (related, unre- 301(c)(3) lated, excluded from tax under section 512-514) ž Yes (c)
Legal domicile
(state or foreign country) (a)
Name, address, and EIN of entity | Primary activity 1 \mathfrak{D}_{i}^{l} ୍ର **£**| **©** ତ୍ର Schedule R (Form 990) 2011

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Schedule R	(Form 990) 2011	Page 5
Part VII	Supplemental Information	
	Complete this part to provide additional information for responses to questions on Schedule R (see instructions).	
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SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization MARKET LUBBOCK ECONOMIC Employer identification number 75-2621353 DEVELOPMENT CORPORATION FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS PRESENTED TO EACH BOARD MEMBER FOR THEIR REVIEW BEFORE FILING WITH THE IRS. THE REVIEW OF THE FORM 990 BY THE FULL BOARD WAS CONDUCTED ON 3-4-13. THE PRESENTATION OF THE FORM 990 REVIEW WAS MADE BY CFO JANA JOHNSTON, CPA. THE REVIEW WAS EXTENSIVE. FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS THE CONFLICT OF INTEREST POLICY IS DISTRIBUTED TO THE BOARD OF DIRECTORS AT THE FIRST MEETING OF THE YEAR. IT HAS A SIGNATURE LINE ON THE BOTTOM OF THE FORM FOR THE DIRECTOR TO SIGN AND DATE INDICATING THAT THEY HAVE READ AND AGREE TO THE POLICY. AS A PART OF THE PROCEDURE THERE IS AN ACCOMPANYING CONFLICT OF INTEREST QUESTIONNAIRE ON WHICH THE BOARD MEMBERS LISTS ANY POTENTIAL CONFLICTS. BOTH DOCUMENTS ARE COLLECTED AND MAINTAINED BY THE CFO OF MARKET LUBBOCK AND ARE UPDATED EACH YEAR. ALSO, THE POLICY PROVIDES THAT A BOARD MEMBER MAY NOTIFY THE CHAIRMAN OF THE BOARD WHEN HE/SHE BECOMES AWARE OF A POTENTIAL CONFLICT DURING THE COURSE OF THE YEAR. FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS FOR OFFICERS & KEY EMPLOYEES OFFICER AND KEY EMPLOYEE SALARIES ARE REVIEWED ANNUALLY AND RECOMMENDATIONS ARE MADE BY THE AUDIT AND COMPLIANCE COMMITTEE AND MANAGEMENT TO THE BOARD TO ADJUST COMPENSATION LEVELS BASED ON COMPENSATION SURVEYS, INFLATION AND MERIT. THE COMPENSATION SURVEY USED IN DETERMINING RECOMMENDED SALARY ADJUSTMENTS IS BASED ON INDUSTRY DATA REFLECTED IN THE ANNUAL DMAI SALARY SURVEY OF DESTINATION MARKETING PROFESSIONALS WHICH IS PUBLISHED BY THE DESTINATION MARKETING ASSOCIATION INTERNATIONAL (DMAI). THIS STUDY PROVIDES SALARIES FOR THE VARIOUS POSIITONS WITHIN THIS INDUSTRY AND IS SORTED ACCORDING TO ORGANIZATIONAL SIZE AND GEOGRAPHIC REGION. FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE THE FINANCIAL STATEMENTS ARE SUBJECT TO THE TEXAS PUBLIC INFORMATION ACT AND WILL PROVIDE TO ANYONE, UPON RECEIPT OF THEIR REQUEST, A COPY OF THE FINANCIAL STATEMENTS OF THE ORGANIZATION. ADDITIONALLY, THE FINANCIAL STATEMENTS ARE MADE AVAILABLE TO

Schedule O (Form 990 or 990-EZ) 2011	Page 2
Name of the organization MARKET LUBBOCK ECONOMIC DEVELOPMENT CORPORATION	Employer identification number 75-2621353
FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AV	AILABLE (CONTINUED)
OF THE ORGANIZATION. ADDITIONALLY, THE FINANCIAL STATEMENTS ARE	MADE AVAILABLE TO
THE PUBLIC AT EACH MONTHLY BOARD MEETING. FINALLY, THE ANNUAL A	AUDITED BASIC
FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST AT OUR OFFICE.	
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