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DLN: 93493045009813

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public Inspection

The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service A For the 2011 calendar year, or tax year beginning 10-01-2011 and ending 09-30-2012 D Employer identification number B Check if applicable Cawaco Resource Cons Development Council Inc Address change 63-1027283 Doing Business As E Telephone number Name change (205) 623-0458 Initial return umber and street (or P O box if mail is not delivered to street address) G Gross receipts \$ 397,014 2112 11th Avenue South No 541 Terminated Amended return City or town, state or country, and ZIP + 4 Birmingham, AL 35205 Application pending Name and address of principal officer **H(a)** Is this a group return for Paul McCaleb affiliates? 2112 11th Avenue South No 541 Birmingham, AL 35205 H(b) Are all affiliates included? If "No," attach a list (see instructions) Tax-exempt status **▽** 501(c)(3) **┌** Group exemption number 🕨 H(c) Website: ► http://www.cawaco.org K Form of organization ✓ Corporation ✓ Trust ✓ Association ✓ Other ► L Year of formation 1972 M State of legal domicile AL Summary Part I Briefly describe the organization's mission or most significant activities Plan and carry out activities that increase conservation of natural resources, support economic development and enhance the environment and standard of living in local communities Activities & Governance 2 Check this box 🚩 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . 18 Number of independent voting members of the governing body (Part VI, line 1b) . 18 Total number of individuals employed in calendar year 2011 (Part V, line 2a) . 5 2 6 0 **6** Total number of volunteers (estimate if necessary) 0 7a 7a Total unrelated business revenue from Part VIII, column (C), line 12 . b Net unrelated business taxable income from Form 990-T, line 34 **7**b 0 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . 702,757 332,070 8 Program service revenue (Part VIII, line 2g) . 0 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 2,912 1,532 10 58,171 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 63.412 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 763,840 397,014 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 180,734 123,414 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . 0 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 Expenses 76,749 83,341 Professional fundraising fees (Part IX, column (A), line 11e) . . . 0 16a ь Total fundraising expenses (Part IX, column (D), line 25) \blacktriangleright 0 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . 502,941 174,412 17 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 760,424 381,167 Revenue less expenses Subtract line 18 from line 12 . 3,416 15,847 Assets or id Balances **Beginning of Current End of Year** Year 615,144 649,834 20 Total assets (Part X, line 16) . Total liabilities (Part X, line 26) 21 13.786 1,188 613,956 22 Net assets or fund balances Subtract line 21 from line 20 636,048 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 20<u>13-02-13</u> Signature of officer Sign Here PAUL MCCALEB President Type or print name and title

Joseph Campbell

Haynes Downard LLP

Birmingham, AL 35203

2121 2nd Avenue North Suite 400

May the IRS discuss this return with the preparer shown above? (see instructions)

signature

Firm's name (or yours if self-employed), address, and ZIP + 4

Paid

Preparer's

Use Only

Check if

employed 🕨

self-

2013-02-12

▼Yes 「No

Preparer's taxpayer identification number

(see instructions)

EIN • 63-1133963

Phone no (205) 254-3380

P00743822

FUIII	1990 (2011)					Page 2
Par	t IIII Statement of Check if Schedule			llishments uestion in this Part II	ı	৮
1	Briefly describe the orga	anızatıon's mıssıon	l			
reso com fund for tl	urces, support economic of munity support and econo ing sources for implement	development and in mic development A ation The Council	nprove the sta Additionally, th provides facili	ndard of living The Co ne Council assists wit tation services and as	ctivities that increase the conser- ouncil provides challenge grants h project development, coordinat ssists in the development and im r Partnership and the Five Mile Ci	for educational, ion and identification of plementation of projects
2					r which were not listed on	
	the prior Form 990 or 99 If "Yes," describe these					Yes 🔽 No
3	Did the organization cea		make sıgnıfıcaı	nt changes in how it c		Yes 🔽 No
	If "Yes," describe these	changes on Sched	ule O			
4	expenses Section 501(c)(3) and 501(c)(4) organization	s and section 4947(a	nree largest program services, as)(1) trusts are required to report ch program service reported	•
4a	(Code) (Expenses \$	123,414	including grants of \$	123,414) (Revenue \$)
					000-\$10,000 to other nonprofits and mu ation, school programs, workshops, first	
4b	(Code) (Expenses \$	98,698	ıncludıng grants of \$	0) (Revenue \$)
		eed of restoration or re	mediation, identif		er quality within the North River Project luntary, cost-effective methods for restor	
4c	(Code) (Expenses \$	48,271	ıncludıng grants of \$	0) (Revenue \$)
					together through a neutral forum in orde it and conservation in a non-regulatory v	
	(Code) (Expenses \$	77,857	including grants of \$	0) (Revenue \$	<u> </u>
	Cawaco Resource Conservat	tion Development Cour	ncıl provides a nur	nber of additional program	s dedicated to planning and carrying out nt and standard of living in local commun	activities that increase
	Other program services	 S (Describe in Sch	edule O)			
	(Expenses \$		luding grants (of \$) (Revenue \$)
4e	Total program service e	 expenses ⊧ -\$	348,24	10		

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f 2}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νo
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10		N o
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		N o
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			1
		28a		N o
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> " <i>Yes,"</i> complete <i>Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 0	(2011)

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V	•	-1	
			Yes	No
.a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	13 13			
ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
	1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
!a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
ь	return			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
a	Did the organization have unrelated business gross income of \$1,000 or more during the			
	year?	3a		No_
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N o
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5b		
		5c		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			110
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
.0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club 10b			
U	facilities			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
3	year Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
-	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by			
c	the states in which the organization is licensed to issue qualified health plans Enter the aggregate amount of reserves on hand			
	13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management				
		Γ		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	18			
b	Enter the number of voting members included in line 1a, above, who are independent	18			
2	Did any officer, director, trustee, or key employee have a family relationship or a business other officer, director, trustee, or key employee?		2		No
3	Did the organization delegate control over management duties customarily performed by o supervision of officers, directors or trustees, or key employees to a management company		3		No
4	Did the organization make any significant changes to its governing documents since the p filed?	rior Form 990 was	4		No
5	Did the organization become aware during the year of a significant diversion of the organiz	ation's assets? .	5		Νo
6	Did the organization have members or stockholders?	[6		Νo
7a	Did the organization have members, stockholders, or other persons who had the power to emore members of the governing body?		7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) ror persons other than the governing body?	nembers, stockholders,	7b		No
8	Did the organization contemporaneously document the meetings held or written actions ur year by the following	dertaken during the			
а	The governing body?		8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	[8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who conganization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		No
	ection B. Policies (This Section B requests information about policies not requi	red by the Internal			
ке	venue Code.)			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		10a	163	No
	If "Yes," did the organization have written policies and procedures governing the activities	F	100		110
	affiliates, and branches to ensure their operations are consistent with the organization's e purposes?		10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its government.	erning body before filing	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 99	90			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13 \cdot .	[12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interrise to conflicts?		12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the point Schedule O how this was done		12c	Yes	
13	Did the organization have a written whistleblower policy?		13	Yes	
14	Did the organization have a written document retention and destruction policy?	[14	Yes	
15	Did the process for determining compensation of the following persons include a review an independent persons, comparability data, and contemporaneous substantiation of the delil				
а	The organization's CEO, Executive Director, or top management official	[15a	Yes	
b	Other officers or key employees of the organization	[15b		Νo
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or sim taxable entity during the year?	lar arrangement with a	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization	to evaluate its			
_	participation in joint venture arrangements under applicable federal tax law, and take step organization's exempt status with respect to such arrangements?	s to safeguard the	16b		
Se	ection C. Disclosure				
	List the States with which a copy of this Form 990 is required to be filed▶AL				
10	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990) and 000 T (E01(a)			

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website 🔽 Another's website 🔽 Upon request

- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization F Kellie Johnston

2112 11th Avenue South Suite 541

Birmingham, AL 35205 (205) 623-0147

<u>Part VII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

▼ Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (describe	Position more unles:	on (de thar	c) o not n one son er ar	t che e box is bo nd a stee)	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations in Schedule O)		Institutional Trustee		Key employee	Highest compensated employee	Former		11250)	organizations
(1) Allan Lowe Board member	1 00	х						0	0	0
(2) Allen Caton Board member	1 00	х						0	0	0
(3) Bruce Hamrick Board member	1 00	х						0	0	0
(4) Chris Green Board member	1 00	Х						0	0	0
(5) Corley Ellis Board member	1 00	Х						0	0	0
(6) Doris Hamby Board member	1 00	х						0	0	0
(7) Doug Smith Board member	1 00	х						0	0	0
(8) Gary Crowson Board member	1 00	х						0	0	0
(9) Jim Phillips Board member	1 00	х						0	0	0
(10) Jim Pitts Board member	1 00	х						0	0	0
(11) Joe Love Vice President	1 00	х		Х				0	0	0
(12) Keith Pike Board member	1 00	х						0	0	0
(13) Nell Miller Board member	1 00	х						0	0	0
(14) Paul Kennedy Board member	1 00	х						0	0	0
(15) Paul McCaleb President	1 00	х		х				0	0	0
(16) Robert Kelley Board member	1 00	х						0	0	0
(17) Sheila Baker Board member	1 00	х						0	0	0
	l									Form 990 (2011)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	week (describe hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee) (D) Reportable compensation from the organization (W- 2/1099-MISC) (W- 2/1099-MISC) (E) Reportable compensation (ompensation (worganization (W- 2/1099-MISC)) (W- 2/1099-MISC)									compensation from the organization ar related		
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			MISC	c	organiza	
(18) Tracia Busey Board member	1 00	х							0		0		0
											_		
											-		
											+		
											+		
											+		
											+		
											+		
											t		
						I	F			l			
c Total from continuation sheets				•	•		F		0	(
d Total (add lines 1b and 1c) . Total number of individuals (inc \$100,000 of reportable compe		nited to	thos	e lıs) who	receive	d more tha		<u>' </u>		<u>°</u>
												Yes	No
3 Did the organization list any fo on line 1a? If "Yes," complete So								r highes	t compens • •	ated employee	3		No
For any individual listed on line organization and related organi individual											4		No
5 Did any person listed on line 1a services rendered to the organi									anızatıon d	or individual for	5		No
Section B. Independent Co	ntractors												
Complete this table for your fiv \$100,000 of compensation fro or within the organization's tax	e highest comper m the organizatio												
	(A) ame and business add	dress							Desc	(B) ription of services		(C) Compen) sation
2 Total number of independent con \$100,000 of compensation from			ot lin	nıted	d to	those	liste	d above)	who recei	ved more than			

Form 9							Page 9
Part \	<u> </u>	Statement of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
芸芸	1a	Federated campaigns 1a	a				
Contributions, gifts, grants and other similar amounts	Ь	Membership dues 1	8,000				
S, Ç	C	Fundraising events 10					
<u>≅</u>	d	Related organizations 10	1				
π, E	e	Government grants (contributions) 16	·				
ntio er ₃	f	All other contributions, gifts, grants, and similar amounts not included above	324,070				
들	g	Noncash contributions included in					
Contra	_	lines 1a-1f \$ Total. Add lines 1a-1f		332,070			
ပ္က	h	Total. Add filles 1a-11		332,070			
Program Service Revenue	2a		Business Code				
	Ь						
	c						
7.	d						
Ж =	e						
lran.	f	All other program service revenue					
کّ	g	Total. Add lines 2a-2f					
	3	Investment income (including divider					
		and other similar amounts)		1,532			1,532
	4	Income from investment of tax-exempt bond	proceeds 🕨				
	5	Royalties	▶				
		(ı) Real	(II) Personal				
	6a b	Gross rents Less rental					
		expenses Rental income					
	C	or (loss)					
	d	Net rental income or (loss)	_				
	7a	(1) Securities Gross amount	(II) Other				
		from sales of assets other					
	Ь	than inventory Less cost or					
		other basis and sales expenses					
	c	Gain or (loss)					
	d	Net gaın or (loss)	· · · · · •				
nue	8a	Gross income from fundraising events (not including \$					
Other Revenue		of contributions reported on line 1c) See Part IV, line 18					
ĥe.	b	Less direct expenses b	·				
δ	C	Net income or (loss) from fundraising	events 🛌				
	9a	Gross income from gaming activities See Part IV, line 19 a					
	b c	Less direct expenses b Net income or (loss) from gaming act					
	10a	Gross sales of inventory, less returns and allowances					
	ь	Less cost of goods sold b					
	С	Net income or (loss) from sales of inv	entory 🛌				
		Miscellaneous Revenue	Business Code		60.44-		
	11a	Contract services	900099	63,412	63,412		
	b						
	C	All other revenue					
	d e	Total. Add lines 11a-11d	<u></u>				
			▶ [63,412			
	12	Total revenue. See Instructions .	▶	397,014	63,412	0	1,532

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

			(B)	(c)	(D)
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	123,414	123,414		
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	76,597	64,344	12,253	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	70,397	04,344	12,233	
9	Other employee benefits				
10	Payroll taxes	6,744	5,810	934	
11	Fees for services (non-employees)				_
а	Management				
b	Legal				-
С	Accounting	7,311		7,311	-
d	Lobbying	,		,	
е	Professional fundraising See Part IV, line 17				_
f	Investment management fees				
g	Other	91,650	81,650	10,000	-
12	Advertising and promotion	,		,	-
13	Office expenses				_
14	Information technology				_
15	Royalties				
16	Occupancy	9,350	7,854	1,496	
17	Travel	5,620	5,620	,	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	·			
19	Conferences, conventions, and meetings	1,199	1,199		
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	2,671	2,244	427	
23	Insurance	1,175	1,175		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	Project expenses	47,198	47,198		
b	Supplies	1,539	1,539		
С	Miscellaneous	1,493	1,493		
d	Phone and Internet	1,177	989	188	
e					
f	All other expenses	4,029	3,711	318	
25	Total functional expenses. Add lines 1 through 24f	381,167	348,240	32,927	0
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				orm 990 (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 509.691 573,518 1 2 2 3 95,545 3 62,834 4 Accounts receivable, net . 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 Schedule L 7 8 9 9 Prepaid expenses and deferred charges 21.831 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 8,349 b Less accumulated depreciation 9,908 10c 13,482 11 11 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 15 15 615,144 16 16 649,834 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 1,188 17 17 Accounts payable and accrued expenses 18 18 19 19 13,786 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L \ldots . \ldots . \ldots 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 25 D 26 1,188 26 13,786 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 472,642 27 Unrestricted net assets 562,258 141,314 28 73,790 28 Temporarily restricted net assets Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 Total net assets or fund balances 613.956 33 636.048 34 Total liabilities and net assets/fund balances 615, 144 649.834 34

	Check if Schedule O contains a response to any question in this Part XI			. [고	
1	Total revenue (must equal Part VIII, column (A), line 12)	1			397,01
2	Total expenses (must equal Part IX, column (A), line 25)	2			381,16
3	Revenue less expenses Subtract line 2 from line 1	3			15,84
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		6	513,95
5	Other changes in net assets or fund balances (explain in Schedule O)	5			6,24
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, colu(B))	mn 6		(536,04
Par	Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII				1
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? $. $		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain the control of the contr		2c	Yes	
d	on a separate basis, consolidated basis, or both	ere issued			
_	▼ Separate basis				
3a	Single Audit Act and OMB Circular A-133?		3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo taudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	he required	3b		

OMB No 1545-0047

2044

Open to Public Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Employer identification number

Cawac	o Reso	ource Cons Development Council Inc 63-1027283			
Par	+ T	Reason for Public Charity Status (All organizations must complete this part.) See instruc	rtions		
		zation is not a private foundation because it is (For lines 1 through 11, check only one box)			
1	Г	A church, convention of churches, or association of churches section 170(b)(1)(A)(i).			
2	Ė	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)			
3	Ţ.	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).			
4	Γ	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A) hospital's name, city, and state	(iii). Ente	rthe	
5	Γ	An organization operated for the benefit of a college or university owned or operated by a governmental unsection 170(b)(1)(A)(iv). (Complete Part II)	it describe	- d ın	
6	\sqcap	A federal, state, or local government or governmental unit described in section $170(b)(1)(A)(v)$.			
7	Γ	An organization that normally receives a substantial part of its support from a governmental unit or from the described in section 170(b)(1)(A)(vi) (Complete Part II)	ne general	public	
8	Γ	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)			
9	굣	An organization that normally receives (1) more than 331/3% of its support from contributions, membersh	nıp fees, ar	nd gros	SS
		receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more that	n 331/3%	of	
		its support from gross investment income and unrelated business taxable income (less section 511 tax) fi	rom busine	esses	
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)			
10	Γ	An organization organized and operated exclusively to test for public safety See section 509(a)(4).			
11	Γ	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carrone or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section box that describes the type of supporting organization and complete lines 11e through 11h a Type I b Type II c Type III - Functionally integrated d T		a)(3).	Check
e	Γ	By checking this box, I certify that the organization is not controlled directly or indirectly by one or more of other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(2)			
f g		If the organization received a written determination from the IRS that it is a Type I, Type II or Type III su check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the	pporting o	rganız	ation,
9		following persons?			
		(i) a person who directly or indirectly controls, either alone or together with persons described in (ii)		Yes	No
		and (III) below, the governing body of the the supported organization?	11g(i)		
		(ii) a family member of a person described in (i) above?	11g(ii)		
		(iii) a 35% controlled entity of a person described in (i) or (ii) above?	11g(iii)		
h		Provide the following information about the supported organization(s)			
		(:::)			

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	organızatı col (ı) lıst your gove	Is the organization in col (i) listed in your governing document?		cify the on in your t?	(vi) Is the organization in col (i) organized in the US?		(vii) A mount of support?	
		instructions))	Yes	No	Yes	No	Yes No			
Total										

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page 2
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	(b)(1)(A)(iv) I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su			1		Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	endar year (or fiscal yea	r beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions)			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and sto	p here						▶ □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and stop here. The org 33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and stop here. The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	2010. If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	▶
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	► □

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	ction A. Public Support	ation rails to que	anny under the	tests listed bei	iow, picase co	inpicte rait II.	
	ndar year (or fiscal year beginning			1			
Care	in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not	509,079	412,260	914,198	702,757	332,070	2,870,364
	ınclude any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in	79,288	57,346	55,216	58,171	63,412	313,433
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
•	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
	behalf						
5	The value of services or facilities	150,000	150,000	150,000	150,000	150,000	750 000
	furnished by a governmental unit to	150,000	150,000	150,000	150,000	150,000	750,000
_	the organization without charge	738,367	619,606	1,119,414	910,928	545,482	3,933,797
6	Total. Add lines 1 through 5	730,307	019,000	1,119,414	910,920	343,462	3,733,777
7a	Amounts included on lines 1, 2, and 3 received from disqualified						0
	persons						O
h	Amounts included on lines 2 and 3						
U	received from other than						
	disqualified persons that exceed						0
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						0
8	Public Support (Subtract line 7c						3,933,797
	from line 6)						3,933,797
Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	ın)		· ·				
9	A mounts from line 6	738,367	619,606	1,119,414	910,928	545,482	3,933,797
10a	Gross income from interest,						
	dividends, payments received on	22.027	5,539	6,936	2,912	1 522	39,946
	securities loans, rents, royalties	23,027	5,539	0,936	2,912	1,532	39,940
	and income from similar sources						
ь	Unrelated business taxable						
	income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
C	Add lines 10a and 10b	23,027	5,539	6,936	2,912	1,532	39,946
11	Net income from unrelated						
	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part IV)						
13	Total support (Add lines 9, 10c,						
13	11 and 12)	761,394	625,145	1,126,350	913,840	547,014	3,973,743
14	First Five Years If the Form 990 is f	or the organization	's first, second,	third, fourth, or fit	fth tax year as a	501(c)(3) organi	zation,
	check this box and stop here	5	, -,	. ,	, -	. ,, ,	▶□
Se	ction C. Computation of Publ	ic Support Per	centage				
15	Public Support Percentage for 2011			13 column (f))		15	98 990 %
16	Public support percentage from 201	, ,,	•			16	98 630 %
10	Tablic Support percentage from 201	o Schedule A, i di	c III, iiiic 15			10	98 630 %
	attan B. Co		D				
	ction D. Computation of Inve				(6)		
17	Investment income percentage for 2	2011 (line 10c colu	ımn (f) dıvıded b	y line 13 column	(†))	17	1 010 %
18	Investment income percentage from	2010 Schedule A	, Part III, line 1	7		18	1 370 %
19a	33 1/3% support tests—2011. If the	organization did r	ot check the bo	x on line 14, and	line 15 is more t	han 33 1/3% and	
	more than 33 1/3% check this box						e 17 15 116€

33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

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DLN: 93493045009813

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

Open to Public

itema	Revenue Service Attach to Fo	orm 990. ► See separate instructions.	Inspection
	me of the organization		Employer identification number
Cav	waco Resource Cons Development Council Inc		63-1027283
Pa	rt I Organizations Maintaining Donor Ad	lvised Funds or Other Similar Fu	
	organization answered "Yes" to Form 99		·
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advi- funds are the organization's property, subject to the		or advised Yes No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	efit of the donor or donor advisor, or for an	y other purpose Yes No
Pa	rt III Conservation Easements. Complete	ıf the organızatıon answered "Yes" to	Form 990, Part IV, line 7.
1 2	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualiceasement on the last day of the tax year	on or pleasure)	historically importantly land area ertified historic structure of a conservation
	easement on the last day of the tax year	Γ	Held at the End of the Year
а	Total number of conservation easements		2a
ь	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified his	toric structure included in (a)	2c
d	Number of conservation easements included in (c) ac	` ` '	2d
3	Number of conservation easements modified, transfe		d by the organization during
_	the taxable year ►		, -, -, -, -, -, -, -, -, -, -, -, -,
4	Number of states where property subject to conserva		_
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		lling of violations, and Yes No
6	Staff and volunteer hours devoted to monitoring, insp	ecting and enforcing conservation easem	ents during the year ▶
7	Amount of expenses incurred in monitoring, inspecting	ng, and enforcing conservation easements	during the year
	▶ \$		
8	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sec	tion Yes No
9	In Part XIV, describe how the organization reports co balance sheet, and include, if applicable, the text of t the organization's accounting for conservation easen	he footnote to the organization's financial	
Par	Organizations Maintaining Collectio Complete if the organization answered	ns of Art, Historical Treasures, o	or Other Similar Assets.
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	116, not to report in its revenue stateme for public exhibition, education or researc	h ın furtherance of public service,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research ir	
	(i) Revenues included in Form 990, Part VIII, line 1		► \$
	(ii) Assets included in Form 990, Part X		▶ \$
2	If the organization received or held works of art, histo	orical treasures, or other similar assets fo	•
_	following amounts required to be reported under SFA		2
а	Revenues included in Form 990, Part VIII, line 1		▶ -\$

b Assets included in Form 990, Part X

T. III	Organizations Maintaining Co	<u>llections of Art</u>	<u>ւ, His</u>	tori	<u>cal Tı</u>	reasur	es, or Ot	<u>heı</u>	<u>r Similar Ass</u>	ets (c	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne fol	owing	that are	a sıgnıfıcaı	nt us	se of its collect	on	
а	Public exhibition		d	Γ	Loan	or excha	ange progra	ms			
b	Scholarly research		e	Γ	Othe	r					
c	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ıın hov	w the	y furth	er the or	ganızatıon's	s ex	empt purpose ıı	1	
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t									- Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an	ements. Comple	ete ıf	the	organ	ızatıon			es" to Form 9	90,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterm	ediary	for c	ontribi	utions or	rother asse	ets n	ot 「	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	ving t	able			I	Δ m	ount	
С	Beginning balance						Ε.	1c		<u>ount</u>	
d	Additions during the year							1d			
e	Distributions during the year						<u> </u>	le			
f	Ending balance						_	le 1f			
2a	Did the organization include an amount on Fo	orm 000 Bart V lin	0 212				<u></u>		Г	Yes	
	If "Yes," explain the arrangement in Part XIV	•	6 21.						'	163	, 140
	t V Endowment Funds. Complete		n ans	:Wer	ad "Ye	s" to Fo	orm 990	Dar	t IV line 10		
ĿĊ	Endowment i unus: complete i	(a)Current Year)Prior						(e) Four \	ears Back
1a	Beginning of year balance			-							
b	Contributions										
С	Investment earnings or losses										
d	Grants or scholarships										
e	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the yea	r end balance held	as								
а	Board designated or quasi-endowment 🕨										
ь	Permanent endowment										
c	Term endowment ▶										
За	Are there endowment funds not in the posses organization by	ssion of the organiz	ation	that	are hel	d and ad	lmınıstered	for	the	Yes	No
	(i) unrelated organizations								3a(i)	
	(ii) related organizations								3a(i		<u> </u>
	If "Yes" to 3a(II), are the related organizatio	•						٠	3b		
4	Describe in Part XIV the intended uses of th					10					
Par	t VI Land, Buildings, and Equipme	int. See Form 99	10, Pa								
	Description of property					or other estment)	(b)Cost or o basis (othe		(c) Accumulated depreciation	(d) I	Book value
1a	and		•								
b I	Buildings										
c I	_easehold improvements		•								
d I	Equipment						21,	,831	8,3	19	13,482
	Other		•								13,482

Pari VIII Investments—Other Securities. See	Form 990, Part X, line 1.	
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)	(5)200. Talab	Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
Other		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
		12
Part VIII Investments—Program Related. See	Porm 990, Part X, line	
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
	-	Cost or end-or-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	•	
Part IX Other Assets. See Form 990, Part X, lir	ne 15.	
(a) Descrip	otion	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	25.)	
Part X Other Liabilities. See Form 990, Part X	(, line 25.	
Part X Other Liabilities. See Form 990, Part X	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
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Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	

Par	t XII Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	397,014
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	381,167
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	15,847
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	6,245
6	Investment expenses	6	<u> </u>
7	Prior period adjustments	7	
8		8	
9	Other (Describe in Part XIV)	9	6,245
	Total adjustments (net) Add lines 4 - 8	-	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	22,092
	Reconciliation of Revenue per Audited Financial Statements With Revenue p		402.250
1	Total revenue, gains, and other support per audited financial statements	1	403,259
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments		
b	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	6,245
3	Subtract line 2e from line 1	3	397,014
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines 4a and 4b	4c	0
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	397,014
Part	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses	per Return	
1	Total expenses and losses per audited financial statements	1	381,167
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV) 2d		
e	Add lines 2a through 2d	2e	0
3	Subtract line 2e from line 1	3	381,167
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV) 4b	1	
c	Add lines 4a and 4b	4c	0
5	Total expenses Add lines 3 and 4c . (This should equal Form 990, Part I, line 18)	5	381,167
Par	t XIV Supplemental Information		
	nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, P V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete t		
			•

addıtıonal ınformatıon

Identifier	Return Reference	Explanation
Description of Uncertain Tax Positions Under FIN 48		As of September 30, 2012, the Council has no uncertain tax positions that qualify for recognition or disclosure in the financial statements

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Grants and Other Assistance to Organizations,

Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

OMB No 1545-0047

DLN: 93493045009813

Inspect ion

Department of the Treasury Internal Revenue Service Name of the organization

Schedule I

(Form 990)

Cawaco Resource Cons Development Council Inc

Employer identification number

<u> </u>		s and Assistance				63-1027283	
Does the organization mai the selection criteria used Describe in Part IV the organization	to award the grant	s or assistance?					┌ Yes
Form 990, Part IV	V, line 21 for any	to Governments ar recipient that receiv 90) if additional spac	ed more than \$5,00	0. Check this box if	no one recipient rec	eived more than \$5,	000. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) Salvation Army207 20th Street Jasper,AL 35501	58-0660607	501(c)(3)	8,000		,		To relocate the food pantry into the warehouse where space will be closed off, create cubicle walls and add work space for employees
(2) Appalachian High School 350 County Highway 12 Oneonta,AL 35121	63-0971326	501(c)(3)	10,000				Smartboards will be purchased and installed in two second grade and two fifth grade classrooms
(3) Town of Parrish501 Park Rd Parrish,AL 35127	63-6001341		7,998				Set up weather station for the Town of Parrish to be coordinated with NWS and SkyCam to warn residents about catastrophic weather conditions
(4) Business and Finance Academy701 Highway 70 Columbiana, AL 35051	63-6001081		5,000				The main purpose of the Training Center will be to teach and train students in the areas of financial literacy/money management, customer services, leadership, and community involvement and enhance employability skills
(5) Town of ThorsbyPO Box 608 Thorsby,AL 35171	57-1213640		5,000				Repair/replace foundation, flooring structure and surface of HJC
(6) M4A15863 Hwy 25 Calera,AL 35040	63-0994564		5,000				M4A will modify its SFMNP enrollment form to include information on farmers accepting SFMNP vouchers
(7) Chilton Food Innovation Center (City of Clanton)Po Box 580 Clanton,AL 35046	63-6001226		7,000				Purchase semi- automated labeler, install safety shower curtain, purchase testing supplies, refurbish donated cooler and oven, purchase new juicer, purchase heat resistant hose for wash-down hose
(8) Parnell Memorial Library FoundationPO Box 62 Montevallo, AL 35115	63-1201641	501(c)(3)	5,000				Landscape the library grounds to amend an existing erosion problem and enhance the water quality of the Cahaba River
(9) Blount County-Oneonta Chamber of Commerce1225 Palisades Parkway Oneonta,AL 35121	63-6001422		13,500				Print full color book to highlight demographics, industry, school systems, lifestyle and recreation in Blount County
(10) Your Town AlabamaPO Box 171 Jasper, AL 35501	52-2268805	501(c)(3)	7,260				A three day workshop designed to educate city and county leaders about community development
(11) Thorsby High School Parent Involvement Team 211 CR 231 Thorsby, AL 35171	57-1213640	501(c)(3)	6,000				Purchase a grand total of \$30,882 00 worth of books so each child in grades 7-12 will have books for school
(12) Skilled Knowledgeable Youth108 West College/PO Box 1343 Columbiana, AL 35051	27-0554532	501(c)(3)	10,000				Electric Vehicle kits will be purchased with the grant, which will bring young engineers from across Alabama together for an electrathon race This will promote awareness of alternate fuel sources for engineers of the future

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistanc

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier Return Reference

Explanation

Schedule I (Form 990) 2011

Software ID: Software Version:

EIN: 63-1027283

Name: Cawaco Resource Cons Development Council Inc

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Salvation Army207 20th Street Jasper, AL 35501	58- 0660607	501(c)(3)	8,000				To relocate the food pantry into the warehouse where space will be closed off, create cubicle walls and add work space for employees
Appalachian High School350 County Highway 12 Oneonta, AL 35121	63- 0971326	501(c)(3)	10,000				Smartboards will be purchased and installed in two second grade and two fifth grade classrooms

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Town of Parrish501 Park Rd Parrish,AL 35127	63- 6001341		7,998				Set up weather station for the Town of Parrish to be coordinated with NWS and SkyCam to warn residents about catastrophic weather conditions
Business and Finance Academy 701 Highway 70 Columbiana, AL 35051	63- 6001081		5,000				The main purpose of the Training Center will be to teach and train students in the areas of financial literacy/money management, customer services, leadership, and community involvement and enhance employability skills

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Town of Thorsby PO Box 608 Thorsby, AL 35171	57- 1213640		5,000				Repair/replace foundation, flooring structure and surface of HJC
M4A15863 Hwy 25 Calera,AL 35040	63- 0994564		5,000				M4A will modify its SFMNP enrollment form to include information on farmers accepting SFMNP youchers

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Chilton Food Innovation Center (City of Clanton)Po Box 580 Clanton, AL 35046	63- 6001226		7,000				Purchase semi- automated labeler, install safety shower curtain, purchase testing supplies, refurbish donated cooler and oven, purchase new juicer, purchase heat resistant hose for wash- down hose
Parnell Memorial Library Foundation PO Box 62 Montevallo, AL 35115	63- 1201641	501(c)(3)	5,000				Landscape the library grounds to amend an existing erosion problem and enhance the water quality of the Cahaba River

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Blount County- Oneonta Chamber of Commerce1225 Palisades Parkway Oneonta, AL 35121	63- 6001422		13,500				Print full color book to highlight demographics, industry, school systems, lifestyle and recreation in Blount County
Your Town AlabamaPO Box 171 Jasper, AL 35501	52- 2268805	501(c)(3)	7,260				A three day workshop designed to educate city and county leaders about community development

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Thorsby High School Parent Involvement Team211 CR 231 Thorsby,AL 35171	57- 1213640	501(c)(3)	6,000				Purchase a grand total of \$30,882 00 worth of books so each child in grades 7-12 will have books for school
Skilled Knowledgeable Youth 108 West College/PO Box 1343 Columbiana, AL 35051	27- 0554532	501(c)(3)	10,000				Electric Vehicle kits will be purchased with the grant, which will bring young engineers from across Alabama together for an electrathon race This will promote awareness of alternate fuel sources for engineers of the future

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As Filed Data -

DLN: 93493045009813

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization	Employer identifi	ication number
Cawaco Resource Cons Development Council Inc		
	63-1027283	

ldentifier	Return Reference	Explanation
	Form 990, Part VI, Section B, line 11	Form 990 as completed by the audit firm Haynes Downard LLP is presented to members of the Finance Committee for review. The Finance Committee makes the recommendation to the Executive Committee to approve the Form 990 for filing. The Executive Committee reviews the Form 990 and takes appropriate actions to file. Each Board Member receives a copy of the Form 990.
	Form 990, Part VI, Section B, line 12c	Each year, Board Members are asked to complete a conflict of interest statement. The statement asks the Board Members to disclose other groups and organizations in which they are affiliated. Conflicts of interest are reviewed when new grants or contracts are executed.
	Form 990, Part VI, Section B, line 15a	Payroll changes, including increases, are reviewed by the Payroll Committee. The Payroll Committee provides recommendations to the Finance Committee who determines if funds are available. Recommendations of the Payroll and Finance Committee are the considered by the Executive Committee. All discussions and determinations are captured in the minutes of each Committee.
	Form 990, Part VI, Section C, line 19	Caw aco's form 990 is available through Guidestar and upon written request. The conflict of interest statement, financial statements and governing documents are available upon written request.
Changes in Net Assets or Fund Balances	Form 990, Part XI, line 5	Donated services and use of facilities 6,245
Oversight process of audit	FORM 990, PART XII, LINE 2C	The process of oversight of the audit has not changed from the prior year

Additional Data

Software ID: Software Version:

EIN: 63-1027283

Name: Cawaco Resource Cons Development Council Inc

Form 990, Special Condition Description:

Special Condition Description

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services

(Code

) (Expenses \$ 77,857 including grants of \$ 0) (Revenue \$

Cawaco Resource Conservation Development Council provides a number of additional programs dedicated to planning and carrying out activities that increase conservation of natural resources, support economic development and enhance the environment and standard of living in local communities