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Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2011

Open to Public Inspection

A For the 2011 calendar year, or tax year beginning 10-01-2011 and ending 09-30-2012

B Check if applicable
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization
BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES INC

Doing Business As

Number and street (or P O box if mail is not delivered to street address) | Room/suite
1003 MONROE AVE

City or town, state or country, and ZIP + 4
MEMPHIS, TN 381043110

D Employer identification number
62-1599670

E Telephone number
(901) 227-4640

G Gross receipts $ 21,149,456

F Name and address of principal officer
BETTY SUE MCGARVEY
1003 MONROE AVE
MEMPHIS,TN 38104

H(a) Is this a group return for affiliates? ☐ Yes ☑ No

H(b) Are all affiliates included? ☐ Yes ☐ No
If "No," attach a list (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status ☑ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ BCHS EDU

K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ | **L** Year of formation 1994 | **M** State of legal domicile TN

Part I Summary

1 Briefly describe the organization's mission or most significant activities
PREPARE HEALTH CARE PROFESSIONALS FOR PRACTICE IN THE COMMUNITY

2 Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3	Number of voting members of the governing body (Part VI, line 1a)	**3**	11
4	Number of independent voting members of the governing body (Part VI, line 1b)	**4**	8
5	Total number of individuals employed in calendar year 2011 (Part V, line 2a)	**5**	218
6	Total number of volunteers (estimate if necessary)	**6**	0
7a	Total unrelated business revenue from Part VIII, column (C), line 12	**7a**	0
b	Net unrelated business taxable income from Form 990-T, line 34	**7b**	0

		Prior Year	Current Year
Revenue	**8** Contributions and grants (Part VIII, line 1h)	10,672,185	442,370
	9 Program service revenue (Part VIII, line 2g)	12,189,452	12,892,969
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,256,796	1,791,748
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	11,066	5,391
	12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	24,129,499	15,132,478
Expenses	**13** Grants and similar amounts paid (Part IX, column (A), lines 1–3)	9,834,708	0
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	10,671,780	11,224,954
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	b Total fundraising expenses (Part IX, column (D), line 25) ▶0		
	17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	2,843,148	2,982,245
	18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	23,349,636	14,207,199
	19 Revenue less expenses Subtract line 18 from line 12	779,863	925,279

		Beginning of Current Year	End of Year
Net Assets or Fund Balances	**20** Total assets (Part X, line 16)	22,804,099	25,519,965
	21 Total liabilities (Part X, line 26)	3,798,818	4,269,470
	22 Net assets or fund balances Subtract line 21 from line 20	19,005,281	21,250,495

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

▶ Signature of officer — 2013-08-06 Date

▶ STEPHEN C REYNOLDS PRESIDENT/CEO
Type or print name and title

Paid Preparer's Use Only

Preparer's signature ▶ FRANCIS J BEDARD	Date	Check if self-employed ▶ ☐	Preparer's taxpayer identification number (see instructions) P00752421
Firm's name (or yours if self-employed), address, and ZIP + 4 ▶ DELOITTE TAX LLP, 424 CHURCH STREET 2400, NASHVILLE, TN 37219			EIN ▶ 86-1065772
			Phone no ▶ (615) 259-1811

May the IRS discuss this return with the preparer shown above? (see instructions) ☑ Yes ☐ No

Part III **Statement of Program Service Accomplishments**

Check if Schedule O contains a response to any question in this Part III . . . . . ☑

1 Briefly describe the organization's mission

EDUCATE HEALTH CARE PROFESSIONALS IN NURSING AND HEALTH SCIENCES

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ Yes ☑ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses $ 12,898,689 including grants of $) (Revenue $ 12,898,360)

GROUNDED IN CHRISTIAN PRINCIPLES AND BUILDING ON THE LEGACY OF PROFESSIONAL HEALTHCARE EDUCATION WHICH BEGAN IN 1912, BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES IS A PRIVATE, COEDUCATIONAL, URBAN, SPECIALIZED INSTITUTION IN PARTNERSHIP WITH BAPTIST MEMORIAL HEALTH CARE CORPORATION, THE COLLEGE FOCUSES ON THE PREPARATION OF HEALTHCARE PRACTITIONERS FOR THE SOUTHERN REGION, PARTICULARLY THE TRI-STATE AREA OF TENNESSEE, ARKANSAS, AND MISSISSIPPI THE COLLEGE SEEKS TO ATTRACT DIVERSE STUDENTS WHO DEMONSTRATE A COMMITMENT TO SPIRITUAL VALUES AND ETHICS, ACADEMIC EXCELLENCE, AND LIFELONG PROFESSIONAL DEVELOPMENT (SEE CONTINUATION ON SCHEDULE O, PAGE 34)THE BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES' CURRICULUM, WHILE SPECIALIZED, REFLECTS THE IMPORTANCE OF A STRONG GENERAL EDUCATION FOUNDATION FOR THE HEALTHCARE PROFESSIONAL THE EDUCATIONAL PROGRAMS OF THE COLLEGE EMPHASIZE THE IMPORTANCE OF COLLABORATION, TEAMWORK AND SERVICE IN PROMOTING THE HEATH AND WELLNESS OF THE COMMUNITIES SERVED BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES PROVIDES QUALITY BACCALAUREATE EDUCATION IN A CHRISTIAN ATMOSPHERE IN ORDER TO PREPARE HEALTHCARE PROFESSIONALS FOR THE DIVERSE PRACTICE ENVIRONMENT OF THE TWENTY-FIRST CENTURY THE ADMINISTRATION, FACULTY AND STAFF OF THE BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES BELIEVE THAT THE COLLEGE HAS A RESPONSIBILITY TO THE COMMUNITY BEYOND THAT OF PREPARING COMPETENT HEALTH CARE PRACTITIONERS THAT RESPONSIBILITY INCLUDES SERVING AS A HEALTH CARE RESOURCE AND PROVIDING VOLUNTEER SERVICES IN A VARIETY OF WAYS THE ACTIVE PARTICIPATION OF STAFF AND THE OPPORTUNITY FOR INVOLVEMENT OF STUDENTS PROMOTES THE SPIRIT OF VOLUNTEERISM THIS CONTINUING COMMITMENT TO VOLUNTEERISM WILL IMPACT NOT ONLY THE PRACTICE OF GRADUATES BUT ALSO THEIR LIVES AS CITIZENS AND MEMBERS OF THE COMMUNITY BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES WAS CHARTERED IN DECEMBER 1994 AS A SPECIALIZED COLLEGE OFFERING BACCALAUREATE DEGREES IN NURSING (BSN) AND HEALTH SCIENCES (BHS) THE BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES IS ACCREDITED BY THE COMMISSION ON COLLEGES OF THE SOUTHERN ASSOCIATION OF COLLEGES AND SCHOOLS (SACS) TO AWARD THE BACHELOR OF SCIENCE IN NURSING AND THE BACHELOR OF HEALTH SCIENCES IN RADIOLOGICAL SCIENCES, RESPIRATORY CARE, HEALTH CARE MANAGEMENT, DIAGNOSTIC MEDICAL SONOGRAPHY, MEDICAL LABORATORY SCIENCE, NUCLEAR MEDICINE, RADIATION THERAPY, AND MEDICAL RADIOGRAPHY ACCREDITATION STATUS WAS RECEIVED IN DECEMBER 1999, AND THE ACCREDITATION WAS RETROACTIVE TO JANUARY 1999, MEANING THAT THE FIRST COLLEGE SENIORS GRADUATED FROM AN ACCREDITED COLLEGE IN MAY 1999 THE BACCALAUREATE NURSING PROGRAM IS APPROVED BY THE TENNESSEE BOARD OF NURSING AND IS ACCREDITED BY THE COMMISSION ON COLLEGIATE NURSING EDUCATION, THE ACCREDITATION BODY AFFILIATED WITH THE AMERICAN ASSOCIATION OF COLLEGES OF NURSING ALL ALLIED HEALTH MAJORS ARE ACCREDITED BY THE APPROPRIATE NATIONAL PROFESSIONAL ORGANIZATIONS THE BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES PRACTICAL NURSING AND MEDICAL CODING CERTIFICATE PROGRAMS CEASED ENROLLMENT IN 2004 WHILE PROGRAM REVIEWS WERE COMPLETED BASED ON ANALYSIS OF COMMUNITY WORKFORCE NEEDS, BOTH PROGRAMS ARE NO LONGER OFFERED BY THE COLLEGE EDUCATION HAS BEEN A KEY COMPONENT IN THE MISSION OF BAPTIST MEMORIAL HOSPITAL, THE PARENT ORGANIZATION OF BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES, SINCE 1912 THE BAPTIST MEMORIAL HOSPITAL'S SCHOOL OF NURSING ENROLLED ITS FIRST STUDENTS AS THE HOSPITAL OPENED ITS DOORS TO PATIENTS IN JULY OF THAT YEAR THE LAST DIPLOMA NURSING CLASS GRADUATED IN MAY 1997 SINCE 1912, BAPTIST HAS FOCUSED ON PROVIDING NURSING STUDENTS WITH CRITICAL THINKING, PROBLEM SOLVING, EVALUATION AND TECHNICAL SKILLS-THE SKILLS NECESSARY TO PROVIDE HOLISTIC CARE THESE SKILLS ARE IN ADDITION TO THE DEVELOPMENT OF OUTSTANDING CLINICAL AND PATIENT CARE SKILLS NURSING STUDENTS IN THE PAST, AND TODAY, LEARN TO COLLABORATE WITH OTHER MEMBERS OF THE HEALTHCARE TEAM AND UTILIZE THE RESOURCES AVAILABLE TO HELP CLIENTS ACHIEVE THE HIGHEST LEVEL OF HEALTH THEY ALSO LEARN TO PRACTICE IN A VARIETY OF COMMUNITY SETTINGS WHERE HEALTH CARE IS PROVIDED BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES OFFERS TWO TRACKS FOR THE NURSING BACCALAUREATE DEGREE ONE IS FOR THE GENERIC STUDENT JUST BEGINNING A FOUR-YEAR DEGREE WHO WILL SIT FOR THE LICENSING EXAM TO BECOME A REGISTERED NURSE (RN), AND THE OTHER TRACK IS A REGISTERED NURSE/BACHELOR OF SCIENCE IN NURSING (RN/BSN) COMPLETION TRACK FOR THE LICENSED NURSE SEEKING TO ACHIEVE A BACCALAUREATE DEGREE BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES OFFERS BOTH A DAY AND A NIGHT/WEEKEND BACHELOR OF SCIENCE IN NURSING SCHEDULING OPTION FOR GENERIC BSN STUDENTS THE COHORT MODEL, A SCHEDULING ALTERNATIVE FOR REGISTERED NURSES SEEKING TO COMPLETE THEIR BACCALAUREATE EDUCATION, CONTINUES TO BE A POPULAR OPTION ALLIED HEALTH EDUCATION BEGAN IN 1956 WITH THE MEDICAL RADIOGRAPHY PROGRAM OF BAPTIST MEMORIAL HOSPITAL IN RESPONSE TO THE NEED FOR ADVANCED SPECIALIZATION, NUCLEAR MEDICINE WAS ADDED IN 1961, RADIATION THERAPY IN 1975, AND DIAGNOSTIC MEDICAL SONOGRAPHY IN 1986 THESE DIPLOMA PROGRAMS WERE TRANSITIONED INTO THE RADIOLOGICAL SCIENCES MAJOR WITH THE OPENING OF BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES IN THE FALL OF 1995 BEGINNING IN THE 2001 ACADEMIC YEAR, IN RESPONSE TO CHANGING WORKFORCE SKILL REQUIREMENTS, SEPARATE MAJORS WERE ESTABLISHED IN MEDICAL RADIOGRAPHY, NUCLEAR MEDICINE, RADIATION THERAPY, AND DIAGNOSTIC MEDICAL SONOGRAPHY, AND FRESHMEN WERE ENROLLED IN THESE NEW MAJORS THE NEW MAJORS REPLACED THE RADIOLOGICAL SCIENCES DUAL MAJOR AFTER THE 2003 GRADUATION RESPIRATORY CARE EDUCATION WAS INTRODUCED IN 1970 AS A DIPLOMA PROGRAM OF BAPTIST MEMORIAL HOSPITAL AND LATER TRANSITIONED INTO A BACCALAUREATE PROGRAM WITH THE OPENING OF BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES IN ADDITION TO THE GENERIC TRACK FOR ACHIEVING A DEGREE, THE COLLEGE ALSO OFFERS A COHORT MODEL FOR CERTIFIED RESPIRATORY THERAPISTS TO COMPLETE THEIR BACCALAUREATE EDUCATION THE HEALTH CARE MANAGEMENT MAJOR WAS INTRODUCED IN FALL 2001 IN RESPONSE TO INCREASED DEMAND FOR HEALTHCARE MANAGERS IN THE BAPTIST MEMORIAL HEALTH CARE CORPORATION AND THE SURROUNDING HEALTHCARE COMMUNITY STUDENTS IN THIS PROGRAM OF STUDY RECEIVE A BUSINESS MANAGEMENT EDUCATION WITH SPECIAL EMPHASIS ON THE UNIQUE OPERATIONAL ASPECTS OF HEALTHCARE BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES ADMITS STUDENTS OF ANY RACE, COLOR, NATIONAL OR ETHNIC ORIGIN IT DOES NOT DISCRIMINATE ON THE BASIS OF RACE, COLOR, NATIONAL OR ETHNIC ORIGIN IN ADMINISTRATION OF ITS EDUCATIONAL POLICIES, ADMISSION POLICIES, SCHOLARSHIP AND LOAN PROGRAMS, AND ATHLETIC AND OTHER SCHOOL ADMINISTERED PROGRAMS DURING THE FISCAL YEAR ENDING SEPTEMBER 30, 2012, BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES ENROLLED 1154 DIFFERENT STUDENTS IN THE FOLLOWING PROGRAMS --THE BACCALAUREATE GENERIC PROGRAM HAD 1,097 STUDENTS --THE BACCALAUREATE COMPLETION PROGRAM HAD 45 STUDENTS --THE SPECIAL STUDENTS PROGRAM HAD 12 STUDENTS IN FISCAL YEAR 2012, BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES AWARDED A TOTAL OF 217 BACCALAUREATE DEGREES, 166 AS BACHELORS OF SCIENCE IN NURSING (BSN) AND 51 WERE BACHELORS OF HEALTH SCIENCES (BHS) THE NUMBERS BY MAJORS OF THE BHS DEGREES WERE 9 GRADUATES IN DIAGNOSTIC MEDICAL SONOGRAPHY, 14 IN MEDICAL RADIOGRAPHY, 7 IN NUCLEAR MEDICINE TECHNOLOGY, 2 IN RADIATION THERAPY, 8 IN RESPIRATORY CARE, AND 11 IN HEALTH CARE MANAGEMENT ON SEPTEMBER 30, 2012, THE FALL BACCALAUREATE ENROLLMENT WAS 1,043 IN FISCAL YEAR 2007, BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES WAS AWARDED A FIVE YEAR TITLE III GRANT TOTALING $1,024,155 THIS GRANT IS TO FUND INITIATIVES DESIGNED TO IMPROVE STUDENT SUCCESS IN SCIENCE AND MATH FOUNDATION COURSES THIS SUCCESS SHOULD TRANSLATE INTO IMPROVED RETENTION AND PERSISTENCE TO GRADUATION FINANCIAL ASSISTANCE BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES OFFERS FINANCIAL ASSISTANCE TO STUDENTS IN NEED ASSISTANCE IS PROVIDED THROUGH A VARIETY OF SOURCES INCLUDING SCHOLARSHIPS, GRANTS, A WORK-STUDY PROGRAM, A LOAN PROGRAM, AND A TUITION DEFERRAL PROGRAM FUNDED BY THE BAPTIST MEMORIAL HEALTH CARE CORPORATION AND BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES ALL FINANCIAL AID IS AWARDED ON A NON-DISCRIMINATORY BASIS SINCE JULY, 2000, BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES HAS ALSO PARTICIPATED IN FEDERAL FINANCIAL AID PROGRAMS FOR STUDENTS

4b (Code) (Expenses $ including grants of $) (Revenue $)

4c (Code) (Expenses $ including grants of $) (Revenue $)

4d Other program services (Describe in Schedule O)
(Expenses $ including grants of $) (Revenue $)

4e **Total program service expenses** ▶ $ 12,898,689

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete *Schedule B, Schedule of Contributors* (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line10? *If "Yes," complete Schedule D, Part VI.*	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII.*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII.*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX.*	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X.*	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X.*	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI, XII, and XIII*	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional*	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Part I*	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the U S ? *If "Yes," complete Schedule F, Part II and IV*	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the U S ? *If "Yes," complete Schedule F, Part III and IV*	16		No
17	Did the organization report a total of more than $15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I*	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		No
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No
20a	Did the organization operate one or more hospitals? *If "Yes," complete Schedule H*	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? **Note.** All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Part IV Checklist of Required Schedules *(continued)*

21	Did the organization report more than $5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	**21**		No
22	Did the organization report more than $5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	**22**		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	**23**	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to line 25*	**24a**		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	**24b**		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	**24c**		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	**24d**		
25a	**Section 501(c)(3) and 501(c)(4) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	**25a**		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	**25b**		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? *If "Yes," complete Schedule L, Part II*	**26**		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? *If "Yes," complete Schedule L, Part III*	**27**		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	**28a**		No
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	**28b**		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? *If "Yes," complete Schedule L, Part IV*	**28c**		No
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	**29**		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	**30**		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	**31**		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	**32**		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? *If "Yes," complete Schedule R, Part I*	**33**		No
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1*	**34**	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	**35a**		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	**35b**		No
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	**36**	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	**37**		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? **Note.** All Form 990 filers are required to complete Schedule O	**38**	Yes	

Part V **Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response to any question in this Part V . . . . . ☑

				Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	**1a**	0		
b	Enter the number of Forms W-2G included in line 1a *Enter -0-* if not applicable	**1b**	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			**1c**	Yes	
2a	Enter the number of employees reported on Form W-3, *Transmittal of Wage and Tax Statements* filed for the calendar year ending with or within the year covered by this return	**2a**	218			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			**2b**	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)					
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?			**3a**		No
b	If "Yes," has it filed a Form 990-T for this year? *If "No," provide an explanation in Schedule O*			**3b**		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?			**4a**		No
b	If "Yes," enter the name of the foreign country ▶ _____ See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . .			**5a**		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			**5b**		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			**5c**		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible?			**6a**		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			**6b**		
7	**Organizations that may receive deductible contributions under section 170(c).**					
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			**7a**		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			**7b**		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			**7c**		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	**7d**				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			**7e**		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . .			**7f**		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			**7g**		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			**7h**		
8	**Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.** Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			**8**		
9	**Sponsoring organizations maintaining donor advised funds.**					
a	Did the organization make any taxable distributions under section 4966?			**9a**		
b	Did the organization make a distribution to a donor, donor advisor, or related person?			**9b**		
10	**Section 501(c)(7) organizations.** Enter					
a	Initiation fees and capital contributions included on Part VIII, line 12 . . .	**10a**				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	**10b**				
11	**Section 501(c)(12) organizations.** Enter					
a	Gross income from members or shareholders	**11a**				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	**11b**				
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			**12a**		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	**12b**				
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**					
a	Is the organization licensed to issue qualified health plans in more than one state? **Note.** All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state			**13a**		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	**13b**				
c	Enter the aggregate amount of reserves on hand	**13c**				
14a	Did the organization receive any payments for indoor tanning services during the tax year?			**14a**		No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O* . .			**14b**		

Part VI **Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI . . . . . ☑

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	11		
b	Enter the number of voting members included in line 1a, above, who are independent	1b	8		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .		3	Yes	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .		5		No
6	Did the organization have members or stockholders?		6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following				
a	The governing body?		8a	Yes	
b	Each committee with authority to act on behalf of the governing body?		8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9	Yes	

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed ▶

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you made these available Check all that apply

☐ Own website ☐ Another's website ☑ Upon request

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶

LEANNE SMITH
1003 MONROE AVE
MEMPHIS, TN 38104
(901) 572-2440

Part VII **Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII . . . . . ☑

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

☐ Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) STEPHEN C REYNOLDS DIRECTOR	20	X						0	3,542,730	70,871
(2) MICHAEL CARTER MD DIRECTOR	20	X						0	0	0
(3) JAMES GLASGOW DIRECTOR	20	X						0	0	0
(4) CHANCELLOR KENNY ARMSTRONG DIRECTOR	20	X						0	0	0
(5) MILTON E MAGEE DIRECTOR	20	X						0	0	0
(6) HENRY P SULLIVANT MD DIRECTOR	20	X						0	0	0
(7) WILLIAM E COCHRAN OD DIRECTOR	20	X						0	0	0
(8) ZACH CHANDLER DIRECTOR	20	X						0	566,280	39,674
(9) JOYCE ROBINSON DIRECTOR	20	X						0	0	0
(10) ORAL EDWARDS DIRECTOR	20	X						0	0	0
(11) THOMAS CHESNEY MD DIRECTOR	20	X						0	0	0
(12) DERICK B ZIEGLER DIRECTOR	20	X						0	380,091	44,236
(13) BETTY SUE MCGARVEY PRESIDENT	40 00			X				0	280,564	65,783
(14) GREGORY M DUCKETT SECRETARY	20			X				0	642,252	63,859
(15) GENA L SMITH V P BUSINESS SERVICES	40 00			X				108,288	0	36,379
(16) WILLIAM J SOBOTOR V P /PROVOST	40 00			X				125,065	0	35,305
(17) ELIZABETH A ARCHER INSTRUCTOR-CLINICAL II	40 00					X		106,484	0	23,635

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) ADONNA CALDWELL EXEC DIR ADMIN SRVS	40 00					X		103,022	0	30,977
(19) ANNE M PLUMB DEAN	40 00					X		111,751	0	35,435
(20) LINDA D REED DEAN	40 00					X		104,099	0	25,536
(21) DEBORAH L SWEENEY ASSOC PROF	40 00					X		100,747	0	28,989
1b **Sub-Total**										
c **Total from continuation sheets to Part VII, Section A**										
d **Total (add lines 1b and 1c)**								759,456	5,411,917	500,679

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 7

			Yes	No
3	Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	**5**		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 0

Part VIII Statement of Revenue

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . . 1a				
	b	Membership dues 1b				
	c	Fundraising events 1c				
	d	Related organizations . . . 1d 442,370				
	e	Government grants (contributions) 1e				
	f	All other contributions, gifts, grants, and similar amounts not included above 1f				
	g	Noncash contributions included in lines 1a-1f $				
	h	**Total.** Add lines 1a-1f . . . . . ▶	442,370			
Program Service Revenue		Business Code				
	2a	TUITION/HOUSING FEES	900099	9,850,253	9,850,253	
	b	MEDICARE REIMBURSEMENT	900099	3,042,716	3,042,716	
	c					
	d					
	e					
	f	All other program service revenue				
	g	**Total.** Add lines 2a–2f . . . . . ▶	12,892,969			
	3	Investment income (including dividends, interest and other similar amounts) . . . . . ▶	709,313			709,313
	4	Income from investment of tax-exempt bond proceeds . . ▶				
	5	Royalties . . . . . ▶				
		(i) Real / (ii) Personal				
	6a	Gross rents				
	b	Less rental expenses				
	c	Rental income or (loss)				
	d	Net rental income or (loss) . . . . . ▶				
		(i) Securities / (ii) Other				
	7a	Gross amount from sales of assets other than inventory: 7,099,413				
	b	Less cost or other basis and sales expenses: 6,016,978				
	c	Gain or (loss): 1,082,435				
	d	Net gain or (loss) . . . . . ▶	1,082,435			1,082,435
Other Revenue	8a	Gross income from fundraising events (not including $ _____ of contributions reported on line 1c) See Part IV, line 18 . . . a				
	b	Less direct expenses . . . b				
	c	Net income or (loss) from fundraising events . . ▶				
	9a	Gross income from gaming activities See Part IV, line 19 . . . a				
	b	Less direct expenses . . . b				
	c	Net income or (loss) from gaming activities . . ▶				
	10a	Gross sales of inventory, less returns and allowances . a				
	b	Less cost of goods sold . . b				
	c	Net income or (loss) from sales of inventory . . ▶				
		Miscellaneous Revenue / Business Code				
	11a	PROVIDED FOR CONVENIEN 722210	3,728	3,728		
	b	BAD DEBT RECOVERY 900099	1,663	1,663		
	c					
	d	All other revenue				
	e	**Total.** Add lines 11a–11d . . . . . ▶	5,391			
	12	**Total revenue.** See Instructions . . . ▶	15,132,478	12,898,360	0	1,791,748

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)
Check if Schedule O contains a response to any question in this Part IX . . . . . ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	313,964	284,451	29,513	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	8,698,190	7,880,560	817,630	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	484,622	439,068	45,554	
9	Other employee benefits	1,072,204	971,417	100,787	
10	Payroll taxes	655,974	594,312	61,662	
11	Fees for services (non-employees)				
a	Management				
b	Legal				
c	Accounting				
d	Lobbying				
e	Professional fundraising *See Part IV, line 17* . .				
f	Investment management fees				
g	Other	411,202	372,549	38,653	
12	Advertising and promotion	129,871	129,871		
13	Office expenses	869,156	787,455	81,701	
14	Information technology				
15	Royalties . .				
16	Occupancy	341,712	309,591	32,121	
17	Travel	78,148	70,802	7,346	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	21,688	19,649	2,039	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	524,556	475,248	49,308	
23	Insurance	13,903	12,596	1,307	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	DUES & SUBSCRIPTIONS	226,854	205,530	21,324	
b	REPAIR & MAINTENANCE	166,028	150,421	15,607	
c	STUDENT ACTIVITIES	95,029	95,029	0	
d	BAD DEBTS EXP	34,404	34,404	0	
e					
f	All other expenses	69,694	65,736	3,958	
25	**Total functional expenses.** Add lines 1 through 24f	14,207,199	12,898,689	1,308,510	0
26	**Joint costs.** Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

				(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing		3,675	1	3,675
	2	Savings and temporary cash investments		19,026,166	2	21,890,556
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net			4	916,400
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L			6	
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		237,174	9	245,213
	10a	Land, buildings, and equipment cost or other basis *Complete Part VI of Schedule D*	10a 6,996,563			
	b	Less accumulated depreciation	10b 4,867,062	2,265,288	10c	2,129,501
	11	Investments—publicly traded securities			11	
	12	Investments—other securities See Part IV, line 11			12	
	13	Investments—program-related See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11		1,271,796	15	334,620
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)		22,804,099	16	25,519,965
Liabilities	17	Accounts payable and accrued expenses		953,359	17	869,280
	18	Grants payable			18	
	19	Deferred revenue		2,819,449	19	3,353,190
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability *Complete Part IV of Schedule D*			21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons *Complete Part II of Schedule L*			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		26,010	25	47,000
	26	**Total liabilities.** Add lines 17 through 25		3,798,818	26	4,269,470
Net Assets or Fund Balances		**Organizations that follow SFAS 117, check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34.**				
	27	Unrestricted net assets		18,510,219	27	20,684,274
	28	Temporarily restricted net assets		495,062	28	566,221
	29	Permanently restricted net assets			29	
		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		19,005,281	33	21,250,495
	34	Total liabilities and net assets/fund balances		22,804,099	34	25,519,965

Part XI Reconcilliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI . . . . . ☑

1	Total revenue (must equal Part VIII, column (A), line 12) . . .	1	15,132,478
2	Total expenses (must equal Part IX, column (A), line 25)	2	14,207,199
3	Revenue less expenses Subtract line 2 from line 1	3	925,279
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . .	4	19,005,281
5	Other changes in net assets or fund balances (explain in Schedule O)	5	1,319,935
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	21,250,495

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII . . . . . ☑

			Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☑ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? . .	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☑ Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits . .	3b	Yes	

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SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.** ▶ **See separate instructions.**

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES INC

Employer identification number
62-1599670

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1 ☐ A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**

2 ☑ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

_____

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10 ☐ An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a ☐ Type I **b** ☐ Type II **c** ☐ Type III - Functionally integrated **d** ☐ Type III - Other

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box ☐

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

	Yes	No
(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization? **11g(i)**		
(ii) a family member of a person described in (i) above? **11g(ii)**		
(iii) a 35% controlled entity of a person described in (i) or (ii) above? **11g(iii)**		

h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document? Yes	(iv) No	(v) Did you notify the organization in col (i) of your support? Yes	(v) No	(vi) Is the organization in col (i) organized in the U S ? Yes	(vi) No	(vii) Amount of support?
Total									

Part II **Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public Support.** Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets						
11 **Total support** (Add lines 7 through 10)						

12 Gross receipts from related activities, etc (See instructions) **12**

13 **First Five Years** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

14 Public Support Percentage for 2011 (line 6 column (f) divided by line 11 column (f)) **14**

15 Public Support Percentage for 2010 Schedule A, Part II, line 14 **15**

16a **33 1/3% support test—2011.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

b **33 1/3% support test—2010.** If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

17a **10%-facts-and-circumstances test—2011.** If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization

b **10%-facts-and-circumstances test—2010.** If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization

18 **Private Foundation** If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions

Part III **Support Schedule for Organizations Described in IRC 509(a)(2)**
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public Support** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 **Total support** (Add lines 9, 10c, 11 and 12)						

14 **First Five Years** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here** ▶☐

Section C. Computation of Public Support Percentage

15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f))	15	
16 Public support percentage from 2010 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2011** (line 10c column (f) divided by line 13 column (f))	17	
18 Investment income percentage from **2010** Schedule A, Part III, line 17	18	

19a **33 1/3% support tests—2011.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

b **33 1/3% support tests—2010.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

20 **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions ▶☐

Part IV **Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Explanation

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SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.**

▶ **Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.**

OMB No 1545-0047

2011

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If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization	Employer identification number
BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES INC	62-1599670

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities on behalf of or in opposition to candidates for public office in Part IV

2 Political expenditures ▶ $ _____

3 Volunteer hours _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ $ _____

2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ $ _____

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No

4a Was a correction made? ☐ Yes ☐ No

b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ $ _____

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities ▶ $ _____

3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ $ _____

4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	**(b)** Address	**(c)** EIN	**(d)** Amount paid from filing organization's funds If none, enter -0-	**(e)** Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A **Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

B Check ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing Organization's Totals	(b) Affiliated Group Totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)		
b Total lobbying expenditures to influence a legislative body (direct lobbying)		
c Total lobbying expenditures (add lines 1a and 1b)		
d Other exempt purpose expenditures		
e Total exempt purpose expenditures (add lines 1c and 1d)		
f Lobbying nontaxable amount Enter the amount from the following table in both columns		
g Grassroots nontaxable amount (enter 25% of line 1f)		
h Subtract line 1g from line 1a If zero or less, enter -0-		
i Subtract line 1f from line 1c If zero or less, enter -0-		

If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over $500,000	20% of the amount on line 1e
Over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000
Over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000
Over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000
Over $17,000,000	$1,000,000

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ **Yes** ☐ **No**

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
2a Lobbying non-taxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a) Yes	(a) No	(b) Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	
c	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		No	
e	Publications, or published or broadcast statements?		No	
f	Grants to other organizations for lobbying purposes?		No	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	Other activities? If "Yes," describe in Part IV	Yes		1
j	Total lines 1c through 1i			1
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid).**		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information

Identifier	Return Reference	Explanation
Explanation of Lobbying Activities	Part II-B, Line 1	BAPTIST MEMORIAL HEALTH CARE CORPORATION, THE SOLE MEMBER OF BAPTIST MEMORIAL HOSPITAL, WHICH IS THE SOLE MEMBER OF BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES, INC , PAYS MEMBERSHIP DUES TO THE AMERICAN HOSPITAL ASSOCIATION, THE ARKANSAS HOSPITAL ASSOCIATION, THE MISSISSIPPI HOSPITAL ASSOCIATION, AND THE TENNESSEE HOSPITAL ASSOCIATION A PORTION OF THOSE DUES ARE FOR CONSULTANTS WHO ADVISE AND CONSULT WITH THE ORGANIZATION ON LEGISLATIVE AND REGULATORY MATTERS THAT MAY AFFECT THE ORGANIZATION AND ITS AFFILIATES THESE CONSULTANTS MAY ADVOCATE POSITIONS WITH THE LEGISLATIVE AND REGULATORY BODIES OF GOVERNMENT AT LOCAL, STATE, AND FEDERAL LEVELS BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES DID NOT PAY CONSULTANT FEES, "1" HAS BEEN USED SO THE "YES" ANSWER NEXT TO PART 11-B, LINE 1i WILL BE TRANSMITTED WITH THE E-FILED FORM 990

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SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES INC

Employer identification number
62-1599670

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit ☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)
☐ Preservation of land for public use (e g , recreation or pleasure)
☐ Preservation of an historically importantly land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

		Held at the End of the Year
a	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
c	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 8/17/06	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ▶ $ _____

(ii) Assets included in Form 990, Part X ▶ $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1 ▶ $ _____

b Assets included in Form 990, Part X ▶ $ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a ☐ Public exhibition
- b ☐ Scholarly research
- c ☐ Preservation for future generations
- d ☐ Loan or exchange programs
- e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV and complete the following table

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current Year	(b) Prior Year	(c) Two Years Back	(d) Three Years Back	(e) Four Years Back
1a Beginning of year balance	3,504,108				
b Contributions	928,952				
c Investment earnings or losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	4,433,060				

2 Provide the estimated percentage of the year end balance held as

- a Board designated or quasi-endowment ▶ 100 000 %
- b Permanent endowment ▶
- c Term endowment ▶

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

		Yes	No
(i) unrelated organizations	3a(i)		No
(ii) related organizations	3a(ii)	Yes	
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	3b	Yes	

4 Describe in Part XIV the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		6,210	2,329	3,881
c Leasehold improvements		797,609	492,405	305,204
d Equipment		6,192,744	4,372,328	1,820,416
e Other				
Total. Add lines 1a-1e *(Column (d) should equal Form 990, Part X, column (B), line 10(c).)* ▶				2,129,501

Part VII Investments—Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
Other		
Total. *(Column (b) should equal Form 990, Part X, col (B) line 12)* ▶		

Part VIII Investments—Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. *(Column (b) should equal Form 990, Part X, col (B) line 13)* ▶		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
Total. *(Column (b) should equal Form 990, Part X, col.(B) line 15.)* . . . . . ▶	

Part X Other Liabilities. See Form 990, Part X, line 25.

1 (a) Description of Liability	(b) Amount
Federal Income Taxes	
RESERVE FOR WORKERS COMPENSATION	47,000
Total. *(Column (b) should equal Form 990, Part X, col (B) line 25)* ▶	47,000

2. Fin 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC740)

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	15,132,478
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	14,207,199
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	925,279
4	Net unrealized gains (losses) on investments	4	1,431,166
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-111,231
9	Total adjustments (net) Add lines 4 - 8	9	1,319,935
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	2,245,214

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements			1	15,132,478
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
a	Net unrealized gains on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIV)	2d			
e	Add lines **2a** through **2d**			2e	0
3	Subtract line **2e** from line **1**			3	15,132,478
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV)	4b			
c	Add lines **4a** and **4b**			4c	0
5	Total Revenue Add lines **3** and **4c.** (This should equal Form 990, Part I, line 12)			5	15,132,478

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements			1	14,207,199
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIV)	2d			
e	Add lines **2a** through **2d**			2e	0
3	Subtract line **2e** from line **1**			3	14,207,199
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV)	4b			
c	Add lines **4a** and **4b**			4c	0
5	Total expenses Add lines **3** and **4c.** (This should equal Form 990, Part I, line 18)			5	14,207,199

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
Description of Intended Use of Endowment Funds	Part V, Line 4	DURING THE YEAR ENDED SEPTEMBER 30, 2012 IT WAS DETEMINED THAT A FUND ESTABLISHED IN 2010 FOR THE BENEFIT OF BAPTIST MEMORIAL COLLEGE OF HEATLH SCIENCES FOR THE PURPOSE OF OFFSETTING THE FUTURE FUND NEEDS OF THE COLLEGE AND/OR TO COVER OPERATIONAL SHORT FALLS OF THE COLLEGE SHOULD BE CLASSIFIED AS A QUASI ENDOWMENT BY BAPTIST MEMORIAL HEALTH CARE FOUNDATION, INC , A RELATED ORGANIZATION
Description of Uncertain Tax Positions Under FIN 48	Part X	AS OF SEPTEMBER 30,2012 AND 2011, THE COLLEGE HAD NOT IDENTIFIED ANY UNCERTAIN TAX POSITIONS UNDER ACOUNTING STANDARDS CODIFICATION (ASC) TOPIC 740, INCOME TAXES, REQUIRING ADJUSTMENTS TO ITS FINANCIAL STATEMENTS IN THE EVENT THE COLLEGE WERE TO RECOGNIZE INTEREST AND PENALTIES RELATED TO UNCERTAIN TAX POSITIONS, IT WOULD BE RECOGNIZED IN THE FINANCIAL STATEMENTS AS INTEREST EXPENSE GENERALLY, TAX YEARS 2009 THROUGH 2012 ARE OPEN TO EXAMINATION BY THE FEDERAL AND STATE TAXING AUTHORITIES, RESPECTIVELY THERE ARE NO INCOME TAX EXAMINATIONS CURRENTLY IN PROCESS
Part XI, Line 8 - Other Adjustments		TRANSFERS TO/FROM BAPTIST MEMORIAL HOSPITAL 350,999 TRANSFERS TO/FROM BAPTIST MEMORIAL HEALTHCARE FOUNDATION -500,000 TRANSFERS TO/FROM BAPTIST MEMORIAL HEALTHCARE CORP 37,770 Total to Schedule D, Part XI, Line 8 -111,231

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SCHEDULE E (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.
► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES INC

Employer identification number
62-1599670

Part I

			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	3	Yes	
4	Does the organization maintain the following?			
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II			
5	Does the organization discriminate by race in any way with respect to			
a	Students' rights or privileges?	5a		No
b	Admissions policies?	5b		No
c	Employment of faculty or administrative staff?	5c		No
d	Scholarships or other financial assistance?	5d		No
e	Educational policies?	5e		No
f	Use of facilities?	5f		No
g	Athletic programs?	5g		No
h	Other extracurricular activities?	5h		No
	If you answered "Yes" to any of the above, please explain If you need more space, use Part II			
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Yes	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		No
	If you answered "Yes" to either line 6a or line 6b, explain on Part II			
7	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II	7	Yes	

Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable Also complete this part to provide any other additional information (see instructions)

Identifier	Return Reference	Explanation
Explanation of Nondiscriminatory Policy Publication	Schedule E, Part I, Line 3	EACH APPLICANT RECEIVES A PACKET OF INFORMATION IN WHICH THIS STATEMENT IS OUTLINED AND DISCUSSED THE STATEMENT IS ALSO POSTED IN ALL ADVERTISING MATERIALS AND AT THE COLLEGE IN A CONSPICUOUS PLACE SO THAT ALL WHO ENTER MAY SEE IT
Explanation of Government Financial Assistance	Schedule E, Part I, Line 6	BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES RECEIVES FEDERAL FUNDING FOR STUDENTS FROM THE U S DEPARTMENT OF EDUCATION THESE FUNDS INCLUDE THE FEDERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANT PROGRAM, THE FEDERAL PELL GRANT PROGRAM, AND FEDERAL DIRECT STUDENT LOANS IN ADDITION, THE COLLEGE RECEIVED FUNDS FROM THE U S DEPARTMENT OF HEALTH AND HUMAN SERVICES DEPARTMENT THESE FUNDS WERE FOR SCHOLARSHIPS FOR DISADVANTAGED STUDENTS

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Schedule J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES INC

Employer identification number
62-1599670

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items ☐ First-class or charter travel ☐ Housing allowance or residence for personal use ☐ Travel for companions ☐ Payments for business use of personal residence ☐ Tax idemnification and gross-up payments ☐ Health or social club dues or initiation fees ☑ Discretionary spending account ☐ Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	**1b**		No
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	**2**		No
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply ☐ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☐ Compensation survey or study ☐ Form 990 of other organizations ☐ Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
a	Receive a severance payment or change-of-control payment?	**4a**		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	**4b**		No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	**4c**		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
a	The organization?	**5a**		No
b	Any related organization?	**5b**		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
a	The organization?	**6a**		No
b	Any related organization?	**6b**		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	**7**		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	**8**		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	**9**		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) STEPHEN C REYNOLDS	(i)	0	0	0	0	0	0	0
	(ii)	1,078,287	781,803	1,682,640	46,500	24,371	3,613,601	0
(2) ZACH CHANDLER	(i)	0	0	0	0	0	0	0
	(ii)	393,572	152,399	20,309	18,375	21,299	605,954	0
(3) DERICK B ZIEGLER	(i)	0	0	0	0	0	0	0
	(ii)	291,507	73,153	15,431	24,029	20,207	424,327	0
(4) BETTY SUE MCGARVEY	(i)	0	0	0	0	0	0	0
	(ii)	205,252	55,934	19,378	49,060	16,723	346,347	0
(5) GREGORY M DUCKETT	(i)	0	0	0	0	0	0	0
	(ii)	357,628	243,995	40,629	36,750	27,109	706,111	0
(6) WILLIAM J SOBOTOR	(i)	124,523	0	542	18,700	16,605	160,370	0
	(ii)	0	0	0	0	0	0	0

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	Part I, Line 1a	THE PRESIDENT RECEIVES A PERQUISITE ALLOWANCE WHICH IS INCLUDED IN HER SALARY
	Part I, Line 1b	THE PRESIDENT RECEIVES A PERQUISITE ALLOWANCE THE ALLOWANCE IS INCLUDED IN HER SALARY AND IS TAXABLE TO HER AS ADDITIONAL INCOME THE ORGANIZATION ALSO HAS AN ACCOUNTABLE PLAN, BUT A DISCRETIONARY SPENDING ACCOUNT IS NOT PART OF AN ACCOUNTABLE PLAN IF ANY OF THE OTHER ITEMS LISTED ON SCHEDULE J, PART I, LINE 1a WERE APPLICABLE, THE PRESIDENT WOULD BE REQUIRED TO FOLLOW THE ORGANIZATION'S WRITTEN POLICY REGARDING PAYMENT OR REIMBURSEMENT
Supplemental Information	Part III	PART I, LINE 3 BAPTIST MEMORIAL HEALTH CARE CORPORATION'S HUMAN RESOURCE DEPARTMENT, THE GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS, AND AN INDEPENDENT COMPENSATION CONSULTING FIRM PERFORM ANNUAL REVIEWS EACH DECEMBER AND APPROVE COMPENSATION OF THE CEO AND OTHER TOP MANAGEMENT PERSONNEL THEY USE COMPARABILITY DATA AND OTHER SOURCES AS NEEDED THE CEO AND OTHER TOP MANAGEMENT USE THE SAME TYPE OF INFORMATION TO APPROVE COMPENSATION OF OTHER OFFICERS AND KEY EMPLOYEES

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SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization	Employer identification number
BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES INC	62-1599670

Identifier	Return Reference	Explanation
		INSTITUTIONAL SCHOLARSHIPS/ACADEMIC AWARDS --NURSING ALUMNI SCHOLARSHIPS ALUMNI FROM THE FORMER BAPTIST MEMORIAL HOSPITAL SCHOOL OF NURSING AND BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES HAVE PROVIDED FOR SEVERAL ANNUAL SCHOLARSHIPS THROUGH GIFTS TO THE BAPTIST MEMOR IAL HEALTH CARE FOUNDATION THESE SCHOLARSHIPS ARE AWARDED TO STUDENTS MAJORING IN NURSING WHO HAVE COMPLETED 61 CREDIT HOURS OR MORE THE SCHOLARSHIP AWARDS ARE BASED ON COLLEGE G RADE POINT AVERAGE (GPA) WITH CONSIDERATION GIVEN TO FINANCIAL NEED --ALLIED HEALTH ALUMN I SCHOLARSHIPS ALUMNI FROM THE FORMER BAPTIST MEMORIAL HOSPITAL SCHOOL OF NURSING AND BAP TIST MEMORIAL COLLEGE OF HEALTH SCIENCES HAVE PROVIDED FOR SEVERAL ANNUAL SCHOLARSHIPS THR OUGH GIFTS TO THE BAPTIST MEMORIAL HEALTH CARE FOUNDATION THESE SCHOLARSHIPS ARE AWARDED TO ALLIED HEALTH MAJORS WHO HAVE COMPLETED 61 CREDIT HOURS OR MORE THE SCHOLARSHIP AWARDS ARE BASED ON COLLEGE GPA WITH CONSIDERATION GIVEN TO FINANCIAL NEED --ELIZABETH FARNELL GRADUATION AWARD THE RECIPIENT OF THIS GRADUATION AWARD ATTAINS THE HIGHEST GPA AMONG THE NURSING GRADUATES IN THE GENERIC PROGRAM AND HAS DEMONSTRATED OUTSTANDING CLINICAL PERFOR MANCE AS EVALUATED BY THE FACULTY --ELIZABETH FARNELL SCHOLARSHIPS THIS SCHOLARSHIP WAS ESTABLISHED BY THE ESTATE OF MS FARNELL, FORMER VICE-PRESIDENT OF NURSING AND ADMINISTRAT OR OF THE BAPTIST HOSPITAL SCHOOL OF NURSING THE SCHOLARSHIP IS TO BE USED FOR NURSING SC HOLARSHIPS THE MINIMUM GPA REQUIRED FOR THIS AWARD IS 3 5 --DR LING H LEE GRADUATION A WARD THIS GRADUATION AWARD IS GIVEN ANNUALLY TO A SENIOR WHO ATTAINS THE HIGHEST GPA AMON G THE RADIOLOGICAL SCIENCES GRADUATES IN THE GENERIC PROGRAM --DR LING H LEE SCHOLARSHI P THIS SCHOLARSHIP IS AWARDED ANNUALLY TO A STUDENT MAJORING IN RADIOLOGICAL SCIENCES WHO HAS DEMONSTRATED BOTH OUTSTANDING ACADEMIC PERFORMANCE AND FINANCIAL NEED THIS GENEROUS SCHOLARSHIP PROVIDES FOR EXPENSES FOR A FULL SCHOOL YEAR THE MINIMUM GPA REQUIRED FOR THI S AWARD IS 3 5 --DR JOHN ROCKETT GRADUATION AWARD THIS GRADUATION AWARD IS GIVEN ANNUAL LY TO A SENIOR GRADUATING IN NUCLEAR MEDICINE TECHNOLOGY WITH A MAJOR-SPECIFIC GPA OF 3 5 THE RECIPIENT MUST ALSO DEMONSTRATE A COMMITMENT TO CLINICAL EXCELLENCE --BAPTIST MEMORI AL COLLEGE OF HEALTH SCIENCES BOARD OF DIRECTORS GRADUATION AWARD THIS GRADUATION AWARD I S GIVEN ANNUALLY TO A SENIOR GRADUATING WITH A GPA OF 3 5 OR GREATER THE RECIPIENT MUST D EMONSTRATE A COMMITMENT TO COMMUNITY SERVICE AND EXHIBIT A POTENTIAL FOR LEADERSHIP THE R ECIPIENT MUST ALSO DISPLAY CHRISTIAN PRINCIPLES IN ALL ASPECTS OF PATIENT CARE AND COLLEGE LIFE -- SMITH & NEPHEW/JACK R BLAIR SCHOLARSHIP THIS SCHOLARSHIP IS OPEN TO A CURRENTLY ENROLLED STUDENT AT THE BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES THE CRITERIA FOR THI S SCHOLARSHIP INCLUDES A 3 5 GPA, FINANCIAL NEED, COMMUNITY SERVICE AND A STATEMENT OF PRO FESSIONAL GOALS -- SMITH & NEPHEW/DR ROBERT TOOMS SCHOLARSHIP THIS SCHOLARSHIP WAS ESTAB LISHED BY SMITH & NEPHEW-MEMPHIS IN HONOR OF DR ROBERT E TOOMS, A PROMINENT MEMPHIS ORTH OPEDIC SURGEON IN ADDITION TO MANY POSITIONS AT THE UNIVERSITY OF TENNESSEE HEALTH SCIENC E CENTER, DR TOOMS WAS PRESIDENT OF THE MEDICAL STAFF AT BAPTIST MEMORIAL HOSPITAL AND CH IEF OF STAFF OF THE CAMPBELL CLINIC FROM 1987-1994 THIS AWARD IS GIVEN ANNUALLY TO A CURR ENT NURSING STUDENT AND IS BASED ON ACADEMIC ACHIEVEMENT AND PROFESSIONAL GOALS --JOSEPH POWELL SCHOLARSHIPS FUNDED THROUGH A GRANT FROM THE BAPTIST MEMORIAL HEALTH CARE FOUNDATI ON, THESE SCHOLARSHIPS ARE AWARDED TO FOUR INCOMING FRESHMEN WITH A MINIMUM ACT OF 24 AND GPA OF 3 25 THESE SCHOLARSHIPS ARE BASED ON ACADEMIC ACHIEVEMENT, A STATEMENT OF PROFESSI ONAL GOALS AND COMMUNITY SERVICE --RUBY TURRELL SCHOLARSHIP AT LEAST ONE SCHOLARSHIP IS AWARDED ANNUALLY TO AN INCOMING FRESHMAN SEEKING A NURSING DEGREE REQUIREMENTS FOR RECEIV ING THIS AWARD ARE A MINIMUM ACT OF 24 AND A HIGH SCHOOL GPA OF 3 25 ADDITIONAL CRITERIA INCLUDE A STATEMENT OF PROFESSIONAL GOALS AND COMMUNITY SERVICE --BAPTIST MEMORIAL HEALTH CARE FOUNDATION SCHOLARSHIPS FUNDED THROUGH A GRANT FROM THE BAPTIST MEMORIAL HEALTH CAR E FOUNDATION, TWENTY SCHOLARSHIPS ARE AVAILABLE TO INCOMING FRESHMEN AND TO INCUMBENT STUD ENTS THESE SCHOLARSHIPS ARE AWARDED ON THE BASIS OF ACADEMIC ACHIEVEMENT, PROFESSIONAL GO ALS AND COMMUNITY SERVICE --SISTERS OF ST FRANCIS SCHOLARSHIPS ESTABLISHED BY THE SISTE RS OF ST FRANCIS IN HONOR OF ST JOSEPH SCHOOL OF NURSING ALUMNI, THESE SCHOLARSHIPS ARE AWARDED TO HIGH SCHOOL STUDENTS ENTERING BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES AND A RE BASED ON ACADEMIC ACHIEVEMENT, A STATEMENT OF PROFESSIONAL GOALS, COMMUNITY SERVICE AND FINANCIAL NEED --CHARLES R BAKER SCHOLARSHIPS ESTABLISHED BY MR CHARLES R BAKER, THE SE SCHOLARSHIPS ARE AWARDED BASED ON ACADEMIC ACHIEVEMENT, PROFESSIONAL GOALS, PERSONAL AC HIEVEMENT AND COMMUNITY SERVICE TRANSFER STUDENTS ARE GIVEN FIRST PRIORITY FOR THESE AWAR DS --DONALD POUNDS SCHOLARSHIP ESTABLISHED BY MR

Identifier	Return Reference	Explanation
		DONALD POUNDS, SENIOR VICE-PRESIDENT AND CFO OF THE BAPTIST MEMORIAL HEALTH CARE CORPORA TION, THIS SCHOLARSHIP IS AWARDED ANNUALLY TO AN ENTERING FRESHMAN MALE STUDENT WITH EXCEP TIONAL ACADEMIC CREDENTIALS --JOSEPHINE CIRCLE SCHOLARSHIP THIS SCHOLARSHIP WAS ESTABLIS HED BY JOSEPHINE CIRCLE, INC , AN ORGANIZATION FOUNDED IN 1914 BY THE LATE MRS GUSTON T FITZHUGH JOSEPHINE CIRCLE IS DEVOTED EXCLUSIVELY TO HIGHER EDUCATION OF DESERVING YOUNG M EN AND WOMEN --LULA CURTIS SCOTT SCHOLARSHIP THIS SCHOLARSHIP WAS ESTABLISHED TO HONOR M S LULA CURTIS SCOTT, A LONG-TIME FACULTY MEMBER OF THE BAPTIST MEMORIAL HOSPITAL SCHOOL O F NURSING MS SCOTT CONTINUES HER DEDICATION THROUGH SERVICE ON THE ALUMNI ADVISORY BOARD OF BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES --MYRA WHITAKER MAYBEE SCHOLARSHIP THIS SCHOLARSHIP WAS ESTABLISHED IN MEMORY OF MRS MYRA WHITAKER MAYBEE BY HER HUSBAND, MR LOW ELL PHILLIP MAYBEE MRS MAYBEE WAS A GRADUATE OF THE BAPTIST MEMORIAL HOSPITAL SCHOOL OF NURSING AND SPENT THE MAJORITY OF HER CAREER IN PERIOPERATIVE NURSING THIS SCHOLARSHIP WA S ESTABLISHED TO HONOR HER AND THE CAREER THAT SHE CHERISHED --LLOYD BARKER MEMORIAL SCHO LARSHIP THIS SCHOLARSHIP WAS ESTABLISHED FROM THE ESTATE OF ROBERT F ALLEN TO HONOR HIS BROTHER-IN-LAW, REV LLOYD BARKER REV BARKER SERVED AS A CHAPLAIN AT BAPTIST MEMORIAL HO SPITAL AND TAUGHT STUDENTS AT THE BAPTIST MEMORIAL HOSPITAL SCHOOL OF NURSING THIS SCHOLA RSHIP IS AWARDED BASED ON ACADEMIC ACHIEVEMENT, PROFESSIONAL GOALS, AND COMMUNITY SERVICE --CAROL J PATTERSON MEMORIAL SCHOLARSHIP THIS SCHOLARSHIP WAS ESTABLISHED BY DENISE BUR NETT OF O R NURSES, INC IN MEMORY OF HER LATE BUSINESS PARTNER, CAROL J PATTERSON MS PATTERSON RECEIVED HER TRAINING AT NEW YORK'S MT SINAI HOSPITAL SCHOOL OF NURSING IN 1961 , SERVED AS A LIEUTENANT IN THE UNITED STATES NAVY NURSE CORPS , AND WORKED AT ST FRANCIS HOSPITAL BEFORE FORMING O R NURSES, INC IN 1988 THIS AWARD IS GIVEN ANNUALLY TO A NURS ING STUDENT AND IS AWARDED ON ACADEMIC ACHIEVEMENT AND PROFESSIONAL GOALS --DENESE SHUMAK ER NURSING SCHOLARSHIP THIS SCHOLARSHIP WAS ESTABLISHED TO HONOR DENESE SHUMAKER FOR HER LIFELONG CONTRIBUTIONS TO THE BAPTIST MEMORIAL HOSPITAL SCHOOL OF NURSING, BAPTIST MEMORIA L COLLEGE OF HEALTH SCIENCES AND THE BAPTIST MEMORIAL HEALTH CARE CORPORATION CRITERIA FO R THIS AWARD INCLUDE ACADEMIC AND PROFESSIONAL ACHIEVEMENT, FINANCIAL NEEDS, AND A DESIRE TO WORK WITHIN THE BAPTIST MEMORIAL HEALTH CARE SYSTEM --I V MURPHREE MEMORIAL SCHOLARSH IP THIS SCHOLARSHIP WAS ESTABLISHED BY A BEQUEST FROM MISS I V MURPHREE MISS MURPHREE G RADUATED FROM THE BAPTIST MEMORIAL HOSPITAL SCHOOL OF NURSING IN 1935 AND WAS A PRIVATE DU TY NURSE FOR MORE THAN 50 YEARS SHE WAS THE BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES O LDEST LIVING GRADUATE THIS SCHOLARSHIP IS AWARDED ANNUALLY TO A NURSING STUDENT AND IS AW ARDED ON ACADEMIC ACHIEVEMENT AND PROFESSIONAL GOALS --MARY C BRONSTEIN SCHOLARSHIP EST ABLISHED BY MEMPHIS INTERNIST AND CARDIOLOGIST, DR MAURY W BRONSTEIN, IN HONOR OF HIS WI FE MARY BRONSTEIN DURING HIS 51 YEARS OF SERVICE WITH BAPTIST MEMORIAL HOSPITAL, DR BRON STEIN ESTABLISHED MEMPHIS' FIRST CORONARY CARE UNIT AT BAPTIST MEMORIAL HOSPITAL AND HELD MANY LEADERSHIP POSTS, INCLUDING PRESIDENT OF THE MEDICAL STAFF, CHIEF OF STAFF AND CHAIRM AN OF THE DEPARTMENT OF MEDICINE THIS AWARD IS GIVEN ANNUALLY TO A NURSING STUDENT AND IS BASED ON ACADEMIC ACHIEVEMENT, PROFESSIONAL GOALS AND FINANCIAL NEED

Identifier	Return Reference	Explanation
		--ROBERT F SCATES SCHOLARSHIPS THE ROBERT F SCATES SCHOLARSHIPS WERE ESTABLISHED BY A B EQUEST FROM MR ROBERT F SCATES, SR , WHO WORKED IN THE HEALTH CARE FIELD FOR 50 YEARS AN D WAS A FORMER VICE PRESIDENT AT BAPTIST MEMORIAL HOSPITAL IN MEMPHIS MR SCATES RECEIVED A DISTINGUISHED SERVICE AWARD FROM THE TENNESSEE HOSPITAL ASSOCIATION AND SERVED FOR 10 Y EARS AS A DELEGATE TO THE AMERICAN HOSPITAL ASSOCIATION HE WAS A LIFE FELLOW OF THE AMERI CAN COLLEGE OF HEALTHCARE EXECUTIVES AND A FORMER BOARD MEMBER OF THE SOUTHEASTERN HOSPITA L CONFERENCE IN ADDITON, MR SCATES WAS A FOUNDING MEMBER AND FORMER PRESIDENT OF LIFEBLO OD, WHICH HAS BEEN THE MEMPHIS COMMUNITY'S LEADING PROVIDER OF BLOOD TO AREA HOSPITALS SIN CE 1974 GRANTS/OTHER SCHOLARSHIPS --LETTIE PATE WHITEHEAD FOUNDATION GRANTS A GENEROUS GIFT FROM THE LETTIE PATE WHITEHEAD FOUNDATION ALLOWS THE COLLEGE TO AWARD GRANTS IN VARYI NG AMOUNTS TO STUDENTS WHO MEET SPECIFIED ELIGIBILITY CRITERIA --EDSCHOLAR SCHOLARSHIP E STABLISHED BY EDSOUTH BANK, THIS SCHOLARSHIP IS BASED ON ACADEMIC ACHIEVEMENT, PROFESSIONA L GOALS, PERSONAL ACHIEVEMENT AND COMMUNITY SERVICE THIS AWARD IS FOR A TENNESSEE RESIDEN T WHO IS A FIRST-TIME FRESHMAN --UPS SCHOLARSHIP THIS SCHOLARSHIP WAS ESTABLISHED FROM A GENEROUS DONATION BY THE UNITED PARCEL SERVICE SCHOLARS PROGRAM THE UPS FOUNDATION FOR I NDEPENDENT HIGHER EDUCATION SUPPORTS SCHOLARSHIPS AT 665 INDEPENDENT COLLEGES AND NATIONWI DE AS WELL AS SEVERAL NATIONAL MERIT SCHOLARS EACH YEAR THE DONATION TO BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES WAS MADE POSSIBLE THROUGH OUR AFFILIATION WITH THE TENNESSEE IN DEPENDENT COLLEGES AND UNIVERSITIES ASSOCIATION --TENNESSEE EDUCATION LOTTERY SCHOLARSHIP S THESE SCHOLARSHIPS WERE ESTABLISHED BY THE LEGISLATURE OF THE STATE OF TENNESSEE FROM P ROCEEDS OF THE TENNESSEE LOTTERY THESE SCHOLARSHIPS ARE AWARDED TO TENNESSEE HIGH SCHOOL GRADUATES ATTENDING COLLEGE IN THE STATE WHO HAVE ACHIEVED AT LEAST A 19 ACT SCORE AND A 3 0 HIGH SCHOOL GPA THE FIRST AWARDS WERE GRANTED IN THE FALL OF 2004 --FOLLETT SCHOLARSH IP ESTABLISHED BY THE FOLLETT CORPORATION, THIS SCHOLARSHIP IS AWARDED ANNUALLY TO AN INC UMBENT STUDENT BASED ON ACADEMIC ACHIEVEMENT, PROFESSIONAL GOALS AND COMMUNITY SERVICE TH E FOLLETT CORPORATION PROVIDES BOOKSTORE SERVICES ON OUR CAMPUS AND SUPPLIES THE FUNDING F OR THIS GENEROUS SCHOLARSHIP FEDERAL AND STATE FINANCIAL AID IN 2012, BAPTIST MEMORIAL C OLLEGE OF HEALTH SCIENCES DISBURSED APPROXIMATELY $11 MILLION IN FEDERAL AND STATE FINANCI AL AID TO ENROLLED STUDENTS FEDERAL AND STATE PROGRAMS INCLUDE --FEDERAL PELL GRANT --FE DERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANT (FSEOG) --FEDERAL DIRECT LOANS (SUBSIDIZE D AND UNSUBSIDIZED) --FEDERAL PARENT LOANS (PLUS) --US DEPARTMENT OF HEALTH AND HUMAN SERV ICES SCHOLARSHIPS --VETERAN'S ADMINISTRATION BENEFITS --TENNESSEE STUDENT ASSISTANCE PROGR AM --TENNESSEE EDUCATION SCHOLARSHIP PROGRAM WORK STUDY THE BAPTIST MEMORIAL COLLEGE OF H EALTH SCIENCES WORK-STUDY PROGRAM ALLOWS THE COLLEGE TO EMPLOY STUDENTS IN GOOD ACADEMIC S TANDING IN VARIOUS POSITIONS ON CAMPUS THESE POSITIONS ARE FUNDED THROUGH THE BAPTIST MEM ORIAL COLLEGE OF HEALTH SCIENCES' OPERATING BUDGET TUITION DEFERRAL PROGRAM FUNDED BY TH E BAPTIST MEMORIAL HEALTH CARE FOUNDATION, THIS PROGRAM ALLOWS UP TO SEVENTY-FIVE ELIGIBLE CLINICAL STUDENTS PER YEAR TO DEFER TUITION DURING THEIR JUNIOR AND SENIOR YEARS AT BAPTI ST MEMORIAL COLLEGE OF HEALTH SCIENCES THIS AGREEMENT REQUIRES A WORK COMMITMENT AT A BAP TIST MEMORIAL HEALTH CARE FACILITY FOLLOWING GRADUATION AND LICENSURE EQUAL TO ONE YEAR OF EMPLOY MENT FOR EACH YEAR OF TUITION DEFERRAL COMMUNITY INVOLVEMENT BAPTIST MEMORIAL COL LEGE OF HEALTH SCIENCES HAS ADOPTED THE HOMELESS AND CHILDREN YOUTH PROGRAM WHICH IS ADMIN ISTERED BY THE MEMPHIS/SHELBY COUNTY SCHOOL SYSTEM'S DEPARTMENT FOR DISABLED STUDENT SERVI CES IN 2012, THE COLLEGE PROVIDED OVER $1,500 IN BACK TO SCHOOL UNIFORMS FOR THE ORGANIZA TION ALSO, FACULTY, STAFF AND STUDENTS CONDUCT CLOTHING AND TOILETRY DRIVES FOR THE HOMEL ESS COMMUNITY MULTIPLE TIMES DURING THE YEAR THE ITEMS ARE GIVEN TO THE BAPTIST OPERATION OUTREACH MOBILE VAN THE MOBILE VAN IS A PART OF THE BAPTIST OPERATION OUTREACH SIGNATURE PROGRAM SEEING HOMELESS PATIENTS AT VARIOUS LOCATIONS IN MID-TOWN MEMPHIS BAPTIST MEMORI AL COLLEGE OF HEALTH SCIENCES CONTINUOUSLY PARTICIPATES IN THE LIFEBLOOD DONOR DRIVES A S TAFF MEMBER SERVES ON THE LIFEBLOOD COMMITTEE AND OTHER STAFF MEMBERS ASSIST WITH THE DRIV ES THREE BLOOD DRIVES WERE HELD AT THE COLLEGE DURING THE YEAR WITH 112 PEOPLE DONATING 8 3 UNITS OF BLOOD ANOTHER ACTIVITY WHICH INCLUDES PARTICIPATION FROM FACULTY, STAFF AND ST UDENTS INCLUDES MISSION TRIPS TO MEET THE HEALTH CARE AND SPIRITUAL NEEDS IN POOR COUNTRIE S THIS YEAR THE MISSION TEAM TRAVELED TO BELIZE WHERE THEY WORKED IN RURAL AND POVERTY ST RICKEN AREAS OF THE COUNTRY THE MISSION TEAM SET UP FOUR CLINICS, AND MINISTERED TO OVER 400 PEOPLE OTHER EXAMPLES OF COMMUNITY SERVICE AN

Identifier	Return Reference	Explanation
		D DONATIONS PROVIDED FOR THE YEAR WHICH ENDED SEPTEMBER 30, 2012 INCLUDE --VOLUNTEERS FOR CAMP GOOD GRIEF AND TEEN CAMP GOOD GRIEF, BOTH OFFERED BY BAPTIST MEMORIAL HEALTH CARE CO RP FACULTY AND STAFF UTILIZE THEIR PAID TIME OFF AT WORK TO VOLUNTEER FOR THE PROGRAMS - - HARRAH'S HOPE LODGE (CANCER CENTER) --MIFA (METROPOLITAN INTER-FAITH ASSOCIATION) --HABIT AT FOR HUMANITY --PROJECT HOMELESS CONNECTION (MAYOR'S OFFICE OUTREACH) --MEMPHIS MEDICAL CENTER -- WALK FOR INFANT IMMORTALITY --WOMEN'S AWARENESS CAREER PATH --AMERICAN CANCER SOC IETY -- DRUG COURT FOUNDATION --MORE THAN A MEAL --GIRLS INC --MEMPHIS TALENT DIVIDEND --B OOKS FOR NIGERIA --DOOR OF HOPE (HOMELESS) IN SUMMARY, THE EMPLOYEES OF BAPTIST MEMORIAL C OLLEGE OF HEALTH SCIENCES PROVIDED OVER 2,000 HOURS OF VOLUNTEER COMMUNITY SERVICE HOURS I NCLUDING PLANNING TIME. APPROXIMATELY 4,820 PEOPLE WERE SERVED IN 38 DIFFERENT PROGRAMS T HE COST OF PERSONNEL, MATERIALS, AND MISCELLANEOUS EXPENSES NOT PREVIOUSLY MENTIONED WAS $ 25,805

Identifier	Return Reference	Explanation
	PART V STATEMENTS REGARDING OTHER IRS FILINGS & TAX COMPLIANCE	LINE 1a ALL FORMS 1099 ARE PREPARED BY THE ACCOUNTS PAYABLE DEPARTMENT OF BAPTIST MEMORIAL HEALTH CARE CORPORATION ALL FORMS 1099 ARE ISSUED USING THE FEDERAL TAX IDENTIFICATION NUMBER OF BAPTIST MEMORIAL HEALTH CARE CORPORATION THE 1099S ARE NOT PROCESSED BY ENTITY, BUT BY VENDOR GROUP MANY VENDORS PERFORM SERVICES FOR MULTIPLE BAPTIST ENTITIES, SO ONLY ONE 1099 IS ISSUED PER VENDOR WITH THE TOTAL AMOUNT PAID FOR SERVICES THIS NUMBER IS REPORTED ON BAPTIST MEMORIAL HEALTH CARE CORPORATION'S FORM 990, PART V, LINE 1a LINE 2a THE PAYROLL FUNCTION IS CENTRALIZED AT THE PAYROLL DEPARTMENT OF BAPTIST MEMORIAL HEALTH CARE CORPORATION THE CORPORATE PAYROLL DEPARTMENT IS RESPONSIBLE FOR ALL SALARIES AND WAGES OF THE EMPLOYEES FOR THE ENTIRE BAPTIST SYSTEM THE W-3s AND W-2s ARE SUBMITTED ELECTRONICALLY TO THE IRS USING BAPTIST MEMORIAL HEALTH CARE CORPORATION'S FEDERAL TAX IDENTIFICATION NUMBER, ACCORDING TO THE GUIDELINES ASSOCIATED WITH COMMON PAYMASTER HOWEVER, THE EMPLOYEE INFORMATION IS ALLOCATED TO ITS RESPECTIVE FACILITY FOR FINANCIAL REPORTING PURPOSES AND THEY ARE REPORTED TO THE STATE BY EACH FACILITY THUS, THE AMOUNT REPORTED ON PART V, LINE 2a REFLECTS THE NUMBER OF EMPLOYEES AT THIS FACILITY WHO RECEIVED A W-2 THE TOTAL NUMBER OF W-2S FOR ALL BAPTIST ENTITIES IS REPORTED ON THE BAPTIST MEMORIAL HEALTH CARE CORPORATION W-3 LINE 7g THE ORGANIZATION DID NOT RECEIVE ANY CONTRIBUTIONS OF QUALIFIED INTELLECTUAL PROPERTY REQUIRING IT TO FILE A FORM 8899 Line 7h THE ORGANIZATION DID NOT RECEIVE ANY CONTRIBUTIONS OF CARS, BOATS, AIRPLANES, OR OTHER VEHICLES REQUIRING IT TO FILE A FORM 1098-C

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section A, line 3	BAPTIST MEMORIAL HEALTH CARE CORPORATION PROVIDES BAPTIST COLLEGE OF HEALTH SCIENCES WITH CERTAIN LEGAL, FINANCE, QUALITY, AND PERSONNEL SERVICES PURSUANT TO A SHARED SERVICES AGREEMENT

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section A, line 6	BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES, INC IS A NON-STOCK CORPORATION WHOSE SOLE MEMBER IS BAPTIST MEMORIAL HOSPITAL

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section A, line 7a	BAPTIST MEMORIAL HOSPITAL AS SOLE MEMBER OF BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES, INC ELECTS ITS BOARD OF DIRECTORS

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section A, line 7b	BAPTIST MEMORIAL HOSPITAL AS THE SOLE MEMBER OF BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES, INC APPROVES THE BOARD OF DIRECTORS ACTIONS

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section B, line 11	THE FORM 990 IS REVIEWED BY BAPTIST MEMORIAL HEALTH CARE CORPORATION'S PRESIDENT/CEO, SR V P/CFO, THE V P OF CORPORATE FINANCE, AND THE COLLEGE V P OF BUSINESS SERVICES IN ADDITION, THE FORM 990 IS REVIEWED ANNUALLY BY AN OUTSIDE INDEPENDENT ACCOUNTING AND TAX FIRM THE FORM 990 HAS NOT BEEN REVIEWED BY THE BOARD OF DIRECTORS HOWEVER, BAPTIST MEMORIAL HEALTH CARE CORPORATION, AS SOLE MEMBER OF BAPTIST MEMORIAL HOSPITAL, WHICH IS THE SOLE MEMBER OF BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES, INC , HAS A GOVERNANCE COMMITTEE THAT IS APPOINTED BY ITS BOARD OF DIRECTORS THE BAPTIST MEMORIAL HEALTH CARE CORPORATION GOVERNANCE COMMITTEE CONSISTS OF THREE OR MORE MEMBERS ALL OF WHICH MAY OR MAY NOT BE MEMBERS OF THE BOARD OF DIRECTORS THE BAPTIST MEMORIAL HEALTH CARE CORPORATION GOVERNANCE COMMITTEE WILL REVIEW THE FORM 990 OF ALL OF THE BAPTIST ENTITIES AFTER SUBMITTING TO THE IRS

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section B, line 12c	BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES REQUIRES THAT ALL EMPLOYEES, INCLUDING OFFICERS AND KEY EMPLOYEES, PERIODICALLY COMPLETE A CERTIFICATION AND ACKNOWLEDGEMENT OF THE BAPTIST MEMORIAL HEALTH CARE CORPORATION STANDARDS OF CONDUCT, WHICH INCORPORATES THE CONFLICT OF INTEREST POLICY BOARD MEMBERS DISCLOSE AND SIGN A CONFLICT OF INTEREST STATEMENT EACH DECEMBER IN THE EVENT THAT AN EMPLOYEE OR BOARD MEMBER BECOMES AWARE OF A POTENTIAL CONFLICT OF INTEREST, HE/SHE IS REQUIRED TO REPORT IT TO THEIR CHIEF EXECUTIVE OFFICER BEFORE TAKING ANY ACTION IF HE/SHE IS THE CHIEF EXECUTIVE OFFICER, THEN HE/SHE IS TO REPORT TO THE CHAIRMAN OF THE BOARD OF DIRECTORS THE SIGNED CONFLICT OF INTEREST STATEMENTS ARE REVIEWED BY THE SENIOR V P AND CORPORATE COUNSEL, AND ARE MAINTAINED IN THE BAPTIST MEMORIAL HEALTH CARE CORPORATION LEGAL DEPARTMENT IF A CONFLICT OF INTEREST IS FOUND TO EXIST, IT WILL BE THE RESPONSIBILITY OF THE CEO, WITH THE INVOLVEMENT OF THE BAPTIST MEMORIAL HEALTH CARE CORPORATION LEGAL DEPARTMENT, TO RESOLVE THE ISSUE

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section B, line 15	BAPTIST MEMORIAL HEALTH CARE CORPORATION'S HUMAN RESOURCE DEPARTMENT, THE GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS, AND AN INDEPENDENT COMPENSATION CONSULTING FIRM PERFORM ANNUAL REVIEWS EACH DECEMBER AND APPROVE COMPENSATION OF THE CEO AND OTHER TOP MANAGEMENT PERSONNEL. THEY USE COMPARABILITY DATA AND OTHER SOURCES AS NEEDED. THE CEO AND OTHER TOP MANAGEMENT USE THE SAME TYPE OF INFORMATION TO APPROVE COMPENSATION OF OTHER OFFICERS AND KEY EMPLOYEES. ON DECEMBER 13, 2010 THE COMPENSATION WAS REVIEWED AND APPROVED FOR THE CALENDAR YEAR ENDING DECEMBER 31, 2011 FOR THE PRESIDENT, THE VICE PRESIDENTS, AND THE CHIEF EXECUTIVE OFFICER

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section C, line 18	BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section C, line 19	BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES MAKES COPIES OF ITS FORMS 1023 AND 990 AVAILABLE FOR PUBLIC INSPECTION TO ANYONE WHO REQUESTS THEM AS REQUIRED BY THE IRS

Identifier	Return Reference	Explanation
Contact Addresses for Officers, Directors, Etc	Form 990, Part VII	STEPHEN C REYNOLDS - 350 N HUMPHREYS BLVD , MEMPHIS, TN 38120-2177 GREGORY M DUCKETT - 350 N HUMPHREYS BLVD , MEMPHIS, TN 38120-2177 ZACH CHANDLER - 350 N HUMPHREYS BLVD , MEMPHIS, TN 38120-2177 DERICK B ZIEGLER - 6019 WALNUT GROVE RD , MEMPHIS, TN 38120

Identifier	Return Reference	Explanation
	PART VII, COL B	ESTIMATE OF AVERAGE HOURS WORKED PER WEEK DEVOTED TO RELATED ORGANIZATIONS STEPHEN C REYNOLDS--39 8 HOURS GREGORY M DUCKETT--39 8 HOURS ZACHARY R CHANDLER--39 8 HOURS DERICK B ZIEGLER--39 8 HOURS

Identifier	Return Reference	Explanation
Changes in Net Assets or Fund Balances	Form 990, Part XI, line 5	Net unrealized gains on investments 1,431,166 TRANSFERS TO/FROM BAPTIST MEMORIAL HOSPITAL 350,999 TRANSFERS TO/FROM BAPTIST MEMORIAL HEALTHCARE FOUNDATION -500,000 TRANSFERS TO/FROM BAPTIST MEMORIAL HEALTHCARE CORP 37,770 Total to Form 990, Part XI, Line 5 1,319,935

Identifier	Return Reference	Explanation
AUDIT COMMITTEE	PART XII, LINE 2c FINANCIAL STATEMENTS AND REPORTING	BAPTIST MEMORIAL HEALTH CARE CORPORATION, AS SOLE MEMBER OF BAPTIST MEMORIAL HOSPITAL, THE SOLE MEMBER OF BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES, INC HAS AN AUDIT COMMITTEE THAT CHOOSES THE AUDIT FIRM, OVERSEES AND REVIEWS THE AUDIT REPORTS, AND THEN FOLLOWS UP ON ANY NECESSARY CHANGES AND RECOMMENDATIONS THE PROCESS HAS NOT CHANGED FROM PRIOR YEARS

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SCHEDULE R (Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES INC

Employer identification number
62-1599670

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) NORTHEAST ARKANSAS BAPTIST MEMORIAL HEALTH CARE LLC 3024 STADIUM BLVD JONESBORO, AR 72401 81-0572898	OPERATION OF BAPTIST MEMORIAL HOSPITAL-JONESBORO, INC	AR			N/A
(2) NORTHEAST ARKANSAS BAPTIST HEALTH SERVICES GROUP LLC 3024 STADIUM BLVD JONESBORO, AR 72401 27-1471186	OPERATE A PREFERRED PROVIDER ORGANIZATION	AR			N/A

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization	
						Yes	No
See Additional Data Table							

Part III **Identification of Related Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations? Yes	(h) No	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes	(j) No	(k) Percentage ownership
See Additional Data Table												

Part IV **Identification of Related Organizations Taxable as a Corporation or Trust** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) HEALTH TECH AFFILIATES INC 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 62-1278576	BUYING AND LEASING REAL & PERSONAL PROPERTY	TN	N/A	C			
(2) BAPTIST HEALTH SERVICES GROUP OF THE MIDSOUTH INC 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 62-1534210	HEALTH INSURANCE CONTRACTING	TN	N/A	C			
(3) SOUTHCREST PROPERTY OWNERS ASSOCIATION 7601 SOUTHCREST PKWY SOUTHAVEN, MS 38671 64-0768703	BOOKKEEPING & DATA PROCESSING FOR THE SOUTHCREST DEVELOPMENT	MS	N/A	C			
(4) GERMANTOWN BUSINESS PARK OWNERS ASSOCIATION 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 20-1158216	BOOKKEEPING & DATA PROCESSING FOR THE GERMANTOWN BUSINESS PARK DEVELOPMENT	TN	N/A	C			

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

		Yes	No
Note. Complete line 1 if any entity is listed in Parts II, III or IV			
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of **(i)** interest **(ii)** annuities **(iii)** royalties **(iv)** rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1b		No
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d	Yes	
e Loans or loan guarantees by related organization(s)	1e		No
f Sale of assets to related organization(s)	1f		No
g Purchase of assets from related organization(s)	1g		No
h Exchange of assets with related organization(s)	1h		No
i Lease of facilities, equipment, or other assets to related organization(s)	1i		No
j Lease of facilities, equipment, or other assets from related organization(s)	1j		No
k Performance of services or membership or fundraising solicitations for related organization(s)	1k		No
l Performance of services or membership or fundraising solicitations by related organization(s)	1l		No
m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1m		No
n Sharing of paid employees with related organization(s)	1n		No
o Reimbursement paid to related organization(s) for expenses	1o		No
p Reimbursement paid by related organization(s) for expenses	1p	Yes	
q Other transfer of cash or property to related organization(s)	1q	Yes	
r Other transfer of cash or property from related organization(s)	1r	Yes	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1) See Additional Data Table			
(2)			
(3)			
(4)			
(5)			
(6)			

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation	

Additional Data

Return to Form

Software ID:
Software Version:
EIN: 62-1599670
Name: BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES INC

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	(f) Direct Controlling Entity	g Section 512(b)(13) controlled organization	
BAPTIST MEMORIAL HEALTH CARE CORPORATION 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 58-1521475	MANAGEMENT, ADMINSTRATIVE & FINANCIAL SERVICES	TN	501(c)(3)	509(a)(3)	N/A		No
BAPTIST MEMORIAL HEALTH CARE SYSTEM INC 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 58-1456556	CARRY OUT THE HEALTH CARE MISSIONS OF THE BAPTIST CONVENTIONS OF AR, MS, TN	TN	501(c)(3)	509(a)(3)	N/A		No
BAPTIST MEMORIAL HEALTH SERVICES INC 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 62-1509127	PROVISION OF HEALTH CARE PROVIDERS & HOME MEDICAL EQUIPMENT/SERVICES	TN	501(c)(3)	509(a)(2)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL HOSPITAL INC 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 62-0123940	HEALTH CARE FACILITY/HOSPITAL	TN	501(c)(3)	509(a)(1)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
MEDICAL FINANCIAL SERVICES INC 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 62-1112364	COLLECTION AGENCY FOR BAPTIST ENTITIES	TN	501(c)(3)	509(a)(3)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL HOSPITAL-BOONEVILLE INC 100 HOSPITAL ST BOONEVILLE, MS 38829 64-0663760	HEALTH CARE FACILITY/HOSPITAL	MS	501(c)(3)	509(a)(1)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL HOSPITAL-DESOTO INC 7601 SOUTHCREST PKWY SOUTHAVEN, MS 38671 64-0682111	HEALTH CARE FACILITY/HOSPITAL	MS	501(c)(3)	509(a)(1)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL HOSPITAL-GOLDEN TRIANGLE INC 2520 FIFTH ST COLUMBUS, MS 39703 62-1519754	HEALTH CARE FACILITY/HOSPITAL	MS	501(c)(3)	509(a)(1)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL HOSPITAL-HUNTINGDON INC 631 RB WILSON DR HUNTINGDON, TN 38344 62-1166050	HEALTH CARE FACILITY/HOSPITAL	TN	501(c)(3)	509(a)(1)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL HOSPITAL-NORTH MISSISSIPPI INC 2301 S LAMAR OXFORD, MS 38655 64-0772726	HEALTH CARE FACILITY/HOSPITAL	MS	501(c)(3)	509(a)(1)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL HOSPITAL-TIPTON INC 1995 HWY 51 SOUTH COVINGTON, TN 38019 62-1113167	HEALTH CARE FACILITY/HOSPITAL	TN	501(c)(3)	509(a)(1)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL HOSPITAL-UNION CITY INC 1201 BISHOP ST UNION CITY, TN 38261 62-1138045	HEALTH CARE FACILITY/HOSPITAL	TN	501(c)(3)	509(a)(1)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL HOSPITAL-UNION COUNTY INC 200 HWY 30 WEST NEW ALBANY, MS 38652 63-0997281	HEALTH CARE FACILITY/HOSPITAL	MS	501(c)(3)	509(a)(1)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL REGIONAL REHABILITATION SERVICES INC 2100 EXETER RD GERMANTOWN, TN 38138 58-1645396	HEALTH CARE FACILITY/HOSPITAL	TN	501(c)(3)	509(a)(1)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL HOME CARE INC 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 58-1562973	HOME HEALTH CARE & HOSPICE SERVICES	TN	501(c)(3)	509(a)(2)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL MEDICAL GROUP INC 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 62-1545731	PROVISION OF HEALTH CARE PROVIDERS FOR TN FACILITIES	TN	501(c)(3)	509(a)(2)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL MEDICAL MINISTRIES EMP HLTH & WELFARE TRUST 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 62-1407946	BAPTIST EMPLOYEE HEALTH PLAN	TN	501(c)(9)		BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MINOR MEDICAL CENTERS INC 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 62-1538114	NON-EMERGENCY MEDICAL CLINICS	TN	501(c)(3)	509(a)(1)	BAPTIST MEMORIAL MEDICAL GROUP INC		No
BAPTIST MEMORIAL HEALTH CARE FOUNDATION INC 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 58-1544781	SOLICIT, RAISE, MANAGE, APPLY, & INVEST FUNDS IN SUPPORT OF BAPTIST ENTITIES	TN	501(c)(3)	509(a)(3)	BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BAPTIST MEMORIAL HOSPITAL-JONESBORO INC 3024 STADIUM BLVD JONESBORO, AR 72401 26-1214372	HEALTH CARE FACILITY/HOSPITAL	AR	501(c)(3)	509(a)(1)	NEA BAPTIST HEALTH SYSTEM INC		No

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NEA CLINIC CHARITABLE FOUNDATION INC 3024 STADIUM BLVD JONESBORO, AR 72401 71-0850123	HEALTH CARE SERVICE PROVIDER	AR	501(c)(3)	509(a)(1)	NEA BAPTIST HEALTH SYSTEM INC		No
NEA BAPTIST HEALTH SYSTEM INC 3024 STADIUM BLVD JONESBORO, AR 72401 27-1799652	HEALTH CARE SERVICE PROVIDER	AR	501(c)(3) PENDING		BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
THE STERN CARDIOVASCULAR FOUNDATION 8060 WOLF RIVER BLVD GERMANTOWN, TN 38138 27-4396698	HEALTH CARE SERVICE PROVIDER	TN	501(c)(3) PENDING		BAPTIST MEMORIAL MEDICAL GROUP INC		No
FAMILY CANCER CENTER FOUNDATION INC 6029 WALNUT GROVE RD MEMPHIS, TN 38120 45-2842963	HEALTH CARE SERVICE PROVIDER	TN	501(c)(3) PENDING		BAPTIST MEMORIAL MEDICAL GROUP INC		No
INTEGRITY ONCOLOGY FOUNDATION INC 6286 BRIARCREST AVE SUITE 308 MEMPHIS, TN 38120 45-3303687	HEALTH CARE SERVICE PROVIDER	TN	501(c)(3) PENDING		BAPTIST MEMORIAL MEDICAL GROUP INC		No
MEMPHIS LUNG PHYSICIANS FOUNDATION INC 6025 WALNUT GROVE RD GERMANTOWN, TN 38138 45-2832975	HEALTH CARE SERVICE PROVIDER	TN	501(c)(3) PENDING		BAPTIST MEMORIAL MEDICAL GROUP INC		No
BAPTIST CLINICAL RESEARCH INSTITUTE INC 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 45-3032246	FACILITATE MEDICAL & SCIENTIFIC RESEARCH	TN	501(c)(3) PENDING		BAPTIST MEMORIAL HEALTH CARE CORPORATION		No
BOSTON BASKIN CANCER FOUNDATION INC 6029 WALNUT GROVE RD MEMPHIS, TN 38120 45-3303687	HEALTH CARE SERVICE PROVIDER	TN	501(c)(3) PENDING		BAPTIST MEMORIAL MEDICAL GROUP INC		No
BAPTIST MEMORIAL PATIENT SAFETY ORGANIZATION INC 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 45-3032372	ESTABLISH, MAINTAIN, & MANAGE A PATIENT SAFETY ORGANIZATION	TN	501(c)(3) PENDING		BAPTIST MEMORIAL HEALTH CARE CORPORATION		No

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income ($)	(g) Share of end-of-year assets ($)	(h) Disproprtionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 ($)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
BAPTIST-DESOTO SURGERY CENTER 40 BURTON HILLS BLVD STE 500 NASHVILLE, TN 37215 20-0804946	AMBULATORY SURGERY	MS	N/A	N/A				No			No	
BAPTIST-EAST MEMPHIS SURGERY CENTER 80 HUMPHREYS CENTER 101 MEMPHIS, TN 38120 62-1846584	AMBULATORY SURGERY	TN	N/A	N/A				No			No	
BAPTIST-GERMANTOWN SURGERY CENTER LP 40 BURTON HILLS BLVD STE 500 NASHVILLE, TN 37215 62-1829424	AMBULATORY SURGERY	TN	N/A	N/A				No			No	
BAPTIST & PHYSICIANS OP SURGERY CNETER OF N MS 40 BURTON HILLS BLVD STE 500 NASHVILLE, TN 37215 62-0925692	AMBULATORY SURGERY	MS	N/A	N/A				No			No	
BAPTIST N MS IMAGING SERVICES LLC 504 AZALEA DR OXFORD, MS 38655 26-2641267	DIAGNOSTIC SERVICES	MS	N/A	N/A				No			No	
EAST MEMPHIS UROLOGY CENTER LP 40 BURTON HILLS BLVD STE 500 NASHVILLE, TN 37215 62-1810940	AMBULATORY UROLOGICAL SERVICES	TN	N/A	N/A				No			No	
HAMILTON EYE INSTITUTE SURGERY CENTER LP 930 MADISON AVE MEMPHIS, TN 38103 20-2873438	AMBULATORY SURGERY	TN	N/A	N/A				No			No	
MEDICAL ALTERNATIVES 4565 SHELBY RD MEMPHIS, TN 38083 62-1488427	HOME INFUSION PRODUCTS & SERVICES TO PATIENTS	TN	N/A	N/A				No			No	
MEMPHIS BIOMED VENTURES I LP 17 W PONTOTOC STE 200 MEMPHIS, TN 38103 94-3424417	MEDICAL RESEARCH	TN	N/A	N/A				No			No	
MEMPHIS SURGERY CENTER LTD LP 3000 RIVERCHASE GALLERIA STE 500 BIRMINGHAM, AL 35244 62-1218330	AMBULATORY SURGERY	TN	N/A	N/A				No			No	
MEMPHIS-SC LLC 3000 RIVERCHASE GALLERIA STE 500 BIRMINGHAM, AL 35244 62-1590322	AMBULATORY SURGERY	TN	N/A	N/A				No			No	
MEMPHIS-SP LLC 3000 RIVERCHASE GALLERIA STE 500 BIRMINGHAM, AL 35244 62-1590324	AMBULATORY SURGERY	TN	N/A	N/A				No			No	
MIDOWN SURGERY CENTER LP 40 BURTON HILLS BLVD STE 500 NASHVILLE, TN 37215 62-1619344	AMBULATORY SURGERY	TN	N/A	N/A				No			No	
NORTHWEST TENNESSEE SURGERY CENTER LLC 1722 E REELFOOT UNION CITY, TN 38261 62-1685508	AMBULATORY SURGERY	TN	N/A	N/A				No			No	
SM-B BUILDING LLC 5900 POPLAR AVE STE 100 MEMPHIS, TN 38119 62-1834236	PHYSICIAN OFFICES	TN	N/A	N/A				No			No	

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income ($)	(g) Share of end-of-year assets ($)	(h) Disproprtionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 ($)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
TENNESSEE LITHOTRIPERS LP 9825 SPECTRUM DR BLDG 3 AUSTIN, TX 78717 56-1720365	LITHOTRIPSY SERVICES	TN	N/A	N/A				No			No	
WOLF RIVER MEDICAL CENTER LP 350 N HUMPHREYS BLVD MEMPHIS, TN 381202177 62-1510287	MEDICAL OFFICE BLDG	TN	N/A	N/A				No			No	
CANCER CARE CENTER OF UNION CITY LP 322 HOSPITAL BLVD JACKSON, TN 38305 26-3425045	CANCER CARE SERVICES	TN	N/A	N/A				No			No	
MAYS & SCHNAPP PAIN CENTER 55 HUMPHREYS CENTER BLVD STE 200 MEMPHIS, TN 38120 62-1512849	PAIN MANAGEMENT SERVICES	TN	N/A	N/A				No			No	
CONVENIENT CARE DIAGNOSTIC CENTER PLLC 555 HWY 6 EAST BATESVILLE, MS 38606 64-0914382	RADIOLOGY & DIAGNOSTIC SERVICES	MS	N/A	N/A				No			No	

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount Involved ($)	(d) Method of determining amount involved
(1) BAPTIST MEMORIAL HOSPITAL INC	C	270,370	CASH
(2) BAPTIST MEMORIAL HOSPITAL INC	P	3,042,716	CASH
(3) BAPTIST MEMORIAL HOSPITAL INC	R	350,999	FMV
(4) BAPTIST MEMORIAL HEALTH CARE CORPORATION & AFFILIATES	D	220,004	CASH
(5) BAPTIST MEMORIAL MEDICAL MINISTRIES EMPLOYEE HEALTH & WELFARE TRUST	Q	985,287	CASH
(6) BAPTIST MEMORIAL HEALTH CARE CORPORATION	R	653,404	CASH
(7) BAPTIST MEMORIAL HEALTH CARE FOUNDATION INC	C	1,349,725	CASH
(8) BAPTIST MEMORIAL HEALTH CARE FOUNDATION INC	Q	500,000	CASH
(9) BAPTIST MEMORIAL HOSPITAL INC	Q	550,149	FMV