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AMENDED-QUALIFY AS OPERATING FOUNDATION UNDER SECT. 4942 (J) (3)

Return of Private Foundation
or Section 4947(a)(1) Nonexempt Charitable Trust

Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0052

|  |             | t of the Treasury<br>venue Service     | Not                  | te. The foun     |                 |                             | as a Privat<br>se a copy of this             |                |                  | rting requiremen     | ts.             | 2011   |
|--|-------------|--|----------------------|------------------|-----------------|-----------------------------|--|----------------|------------------|----------------------|-----------------|--|
|  |             | dar year 2011 (                        |                      |                  | OCT             |                             | 011  | , and e        |                  | SEP 30,              |                 |  |
|  |             | foundation                             |                      |                  |                 |                             | <u></u>                                      | <u> </u>       |                  | A Employer ide       |                 |  |
| U  | ·S          | · POULT                                | RY & I               | EGG              |                 |                             |  |                |                  |                      |                 |  |
| _ <u>H</u>                                 | AR          | OLD E.                                 | FORD I               | FOUNDA           | ATION,          | INC.                        |  |                |                  | 58-20                | <u>98298</u>    | · .  |
| Nun  | nber a      | nd street (or PO b                     | oox number if n      | mail is not deli | vered to street | address)                    | ·  |                | Room/suite       | B Telephone nu       | ımber           |  |
| _1   | <u>53</u>   | 0 COOLE                                | DGE RO               | OAD              |                 |                             |  |                |                  | (770)                | <u>493-9</u>    | 401  |
| City                                       | or to       | own, state, and 2                      |                      |                  |                 |                             |  |                |                  | C If exemption ap    | plication is po | ending check here                            |
| _ <u>T</u>                                 | UC:         | <u>KER, GA</u>                         | <u> 3008</u>         | 84               |                 | <del></del>                 |  | . <u>.</u>     |                  |                      |                 |  |
| G  | heck        | all that apply                         |                      | nıtıal return    |                 |                             | tial return of a fo                          | ormer public o | charity          | D 1. Foreign or      | ganizations     | s, check here                                |
|  |             |  | =                    | inal return      |                 |                             | nended return                                |                |                  | Foreign orga         | inizations me   | eting the 85% test                           |
| _  |             |  |                      | Address cha      |                 |                             | me change                                    |                | <del></del>      | 2. check here a      | ınd attach co   | eting the 85% test, mputation                |
| H (  | _           | type of organiza                       |                      |                  | 501(c)(3) ex    |                             |  |                |                  | ,                    |                 | tus was terminated                           |
|  |             | ction 4947(a)(1                        |                      |                  |                 |                             | e private founda                             |                |                  | under section        | i 507(b)(1)     | (A), check here                              |
|  |             | arket value of all                     |                      | o or year        | J Account       | -                           | Cash   | X Acci         | uai              |                      |                 | 60-month termination                         |
|  | om i<br>∙\$ | Part II, col (c),                      |                      | 253              |                 | her (specify)<br>mn (d) mus | t be on cash i                               | hasis )        | <del></del>      | under section        | 1 207 (0)(1)    | (B), check here                              |
|  | ırt l       |  |                      |                  | 1 411 7, 0074   |                             | venue and                                    |                | wactmant         | (a) Adjusts          | vd not          | (d) Disbursements                            |
|  |             | (The total of amo                      | ounts in column      | ns (b), (c), and | (d) may not     |                             | es per books                                 |                | ivestment<br>ome | (c) Adjuste<br>incom |                 | for charitable purposes<br>(cash basis only) |
|  | 1           | Contributions,                         |                      |                  |                 | 1                           | 59,023.                                      |                |                  |                      |                 |  |
|  | 2           |  | if the foundation is |                  |                 |                             | ,  |                |                  |                      |                 |  |
|  | 3           | Interest on saving                     |                      |                  |                 |                             |  |                |                  |                      |                 | -  |
|  | 4           | Dividends and                          |                      |                  |                 | 1                           | 08,971.                                      | 10             | 8,971.           | 108                  | ,971.           | STATEMENT 1                                  |
|  | 5a          | Gross rents                            |                      |                  |                 |                             |  |                |                  |                      |                 |  |
|  | b           | Net rental income                      | or (loss)            |                  |                 |                             |  |                | ,                |                      |                 |  |
| a  | 6a          | Net gain or (loss)                     |                      | sets not on lir  | ne 10           | 1                           | <del>9</del> 0,228.                          |                |                  |                      |                 |  |
| Revenue                                    | b           | Gross sales price<br>assets on line 6a | for all              | 4,024            | 60211           | ED_                         |  |                |                  |                      |                 |  |
| ě  | 7           | Capital gain net in                    | ncome (from R        | art IV line 2)   |                 | (                           | اد   | 19             | 0,228.           |                      |                 |  |
|  | 8           | Net short-term                         | , , ,                | a. T             | 2 A A 611 '     | 2013                        | 20-20  |                |                  |                      | 0.              |  |
|  | 9           | Income modific<br>Gross sales less r   | cations              | \$\DE            | EC 0 2          |                             |  |                |                  |                      |                 |  |
|  | 10a         | and allowances                         | H                    |                  | -               | 2.453                       | 쪼  |                |                  |                      |                 |  |
|  |             | #ess Cost of goo                       | _                    |                  | CAFA            |                             |  | <u>-</u> :     |                  |                      |                 |  |
|  | l .         | Gross profit or<br>Other income        | (IOSS)               |                  |                 | 3                           |  |                | <u>-</u> -       |                      |                 |  |
|  | 11 12       | Total. Add line                        | se 1 through         | 11               |                 | 1                           | 58,222.                                      | 29             | 9,199.           | 108                  | .971.           |  |
|  | 13          | Compensation of                        |                      |                  | etc .           | _=.                         | 0.   | ر <u>د</u>     | 0.               | 100                  | 0.              | 0.   |
|  | 14          | Other employed                         |                      |                  | cio             |                             | <u> </u>                                     |                |                  |                      |                 | <u> </u>                                     |
|  |             | Pension plans,                         |                      | •                |                 |                             |  |                | " <u> </u>       |                      |                 |  |
| ses  | 16a         | Legal fees                             | • •                  | ST               | MT 2            |                             | 110.   |                | 0.               |                      | 0.              | 0.   |
| ens  | Ь           | Accounting fee                         | es                   | ST               | MT 3            |                             | 2,950.                                       |                | 0.               |                      | 0.              | 0.   |
| EXF  | С           | Other profession                       | onal fees            | ST               |                 |                             | 45,461.                                      | 2              | 0,861.           |                      | 0.              | 0.   |
| ķ  | 17          | Interest                               |                      |                  |                 |                             |  |                |                  |                      |                 |  |
| ્ય જે કુપાય<br>and Administrative Expenses | 18          | Taxes                                  |                      | ST               | MT 5            |                             | 5,651.                                       |                | 0.               |                      | 0.              | 0.   |
| न प्र<br>nist                              | 19          | Depreciation ar                        | nd depletion         |                  |                 |                             |  |                |                  |                      |                 |  |
| ᇢ  | 20          | Occupancy                              |                      |                  |                 |                             |  |                |                  |                      |                 |  |
| Şĕ<br>□ D                                  | 21          | Travel, confere                        | •                    | eetings          |                 |                             |  |                |                  |                      |                 |  |
| àٌچ  | 22          | Printing and pt                        |                      | a                | ·               |                             | 00 050                                       |                |                  | •                    |                 |  |
| £.[ا                                       | 23          | Other expenses                         |                      |                  | MT 6            |                             | 90,958.                                      |                | 0.               |                      | 0.              | 0.   |
| تأت  | 24          | Total operating                        | -                    |                  |                 | 1                           | <b>ΛΕ 12</b> Λ                               | 2              | 0 0 6 1          | 1                    | 0               | 0  |
| Ö  | 05          | expenses. Add                          |                      |                  |                 |                             | <u>45,130.</u><br>50,168.                    | 4              | 0,861.           |                      | 0.              | 450,168.                                     |
| 影  | 25          | Contributions, Total expense           | -                    |                  |                 |                             | <u> </u>                                     |                |                  |                      |                 | #30,100.                                     |
| SCANNEL! UEL                               | 20          | Add lines 24 ar                        |                      | 19511151119      |                 | 5                           | 95,298.                                      | ) 2            | 0,861.           |                      | 0.              | 450,168.                                     |
|  | 27          | Subtract line 2                        |                      | 12               |                 |                             | <u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u> |                | 0,001.           | -                    |                 | =  |
| Ó  | د' ا<br>د   | Excess of revenue                      |                      |                  | sements         | _ 1                         | 37,076.                                      |                |                  |                      |                 |  |
| 90   | i i         | Net investmen                          |                      |                  |                 |                             |  | 27             | 8,338.           |                      |                 |  |
|  | I           | Adjusted net in                        |                      |                  |                 |                             |  |                |                  | 108                  | ,971.           |  |
| 1235                                       |             | LHA For Pa                             |                      |                  |                 | instructions                |  |                |                  |                      |                 | Form <b>990-PF</b> (2011)                    |

Form **990-PF** 

U.S. POULTRY & EGG

| <u>For</u>    | m 99   | 0-PF (2011) HAROLD E. FORD FOUNDATI  |                    |                      | 2098298 Page 2                        |
|---------------|--------|--|--------------------|----------------------|---------------------------------------|
| Ρ             | art    | Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only | Beginning of year  | End of               | <u> </u>                              |
| _             | -<br>- | <del></del>  | (a) Book Value     | (b) Book Value       | (c) Fair Market Value                 |
|               | 1      | Cash - non-interest-bearing  | 85,405.            | 103,604.             | 103,604.                              |
|               | 2      | Savings and temporary cash investments   |                    |                      |                                       |
|               | 3      | Accounts receivable 6,000.   |                    | c 000                | C 000                                 |
|               | _      | Less: allowance for doubtful accounts ▶  |                    | 6,000.               | 6,000.                                |
|               | 4      | Pledges receivable ► 20,500.   |                    | 00 500               | 00 500                                |
|               |        | Less: allowance for doubtful accounts  |                    | 20,500.              | 20,500.                               |
|               | 5      | Grants receivable  |                    |                      |                                       |
|               | 6      | Receivables due from officers, directors, trustees, and other  |                    |                      |                                       |
|               |        | disqualified persons   |                    |                      |                                       |
|               | 7      | Other notes and loans receivable   |                    |                      |                                       |
|               |        | Less: allowance for doubtful accounts ▶  |                    |                      |                                       |
| Assets        | 8      | Inventories for sale or use  | 4 000              | 5 200                | <u> </u>                              |
| \SS           | 9      | Prepaid expenses and deferred charges  | 4,209.             | 5,309.               | <u>5,309.</u>                         |
| •             |        | Investments - U.S. and state government obligations  |                    |                      |                                       |
|               |        | Investments - corporate stock  | 4 000 500          | 5 460 550            | E 460 550                             |
|               |        | Investments - corporate bonds STMT 8   | 4,892,522.         | 5,169,550.           | 5,169,550.                            |
|               | 11     | Investments - land, buildings and equipment basis  |                    |                      |                                       |
|               |        | Less accumulated depreciation  |                    |                      |                                       |
|               |        | Investments - mortgage loans   |                    |                      |                                       |
|               | 13     | Investments - other  |                    |                      | · · · · · · · · · · · · · · · · · · · |
|               | 14     | Land, buildings, and equipment basis   |                    |                      |                                       |
|               |        | Less accumulated depreciation  Other assets (describe ► STATEMENT 9 )  | 0.                 | 60,290.              | 60 200                                |
|               | 15     | Other assets (describe ► STATEMENT 9 )   | 0.                 | 60,290.              | 60,290.                               |
|               | 4.0    | Tatal assate /to be completed by all filers)   | 1 002 126          | E 36E 2E3            | E 26E 252                             |
| _             |        | Total assets (to be completed by all filers)   | 4,982,136.         | 5,365,253.<br>2,842. | 5,305,253.                            |
|               | I .    | Accounts payable and accrued expenses  | 431,705.           | 456,925.             |                                       |
|               | 18     | Grants payable Deferred revenue  | 431,703.           | 450,925.             |                                       |
| Liabilities   | 19     |  |                    |                      |                                       |
| Ξ             | 20     | Loans from officers, directors, trustees, and other disqualified persons  Mortgages and other notes payable    |                    |                      |                                       |
| Ë             | I .    | Other liabilities (describe  | 10,975.            | 0.                   |                                       |
|               | "      | )  | 10,575.            | <u> </u>             |                                       |
|               | 23     | Total liabilities (add lines 17 through 22)  | 446,863.           | 459,767.             |                                       |
| _             | -      | Foundations that follow SFAS 117, check here   | 110,0001           | 2007,010             |                                       |
|               |        | and complete lines 24 through 26 and lines 30 and 31   |                    |                      |                                       |
| es            | 24     | Unrestricted   | 4,535,273.         | 4,905,486.           |                                       |
| anc           | 25     | Temporarily restricted   |                    | 2/000/2004           |                                       |
| Bal           | 26     | Permanently restricted   |                    |                      |                                       |
| Fund Balances |        | Foundations that do not follow SFAS 117, check here  |                    |                      |                                       |
| Ē             |        | and complete lines 27 through 31.  |                    |                      |                                       |
| s or          | 27     | Capital stock, trust principal, or current funds   |                    |                      |                                       |
| Assets        | 28     | Paid-in or capital surplus, or land, bldg., and equipment fund   |                    |                      |                                       |
| As            | 29     | Retained earnings, accumulated income, endowment, or other funds   |                    |                      |                                       |
| Net           | 30     | Total net assets or fund balances  | 4,535,273.         | 4,905,486.           |                                       |
|               |        |  |                    |                      |                                       |
|               | 31_    | Total liabilities and net assets/fund balances   | 4,982,136.         | 5,365,253.           |                                       |
| Р             | art    | Analysis of Changes in Net Assets or Fund B  | Balances           |                      |                                       |
|               |        |  |                    | ·····                |                                       |
|               |        | net assets or fund balances at beginning of year - Part II, column (a), line                                   | 30                 |                      | 4 505 054                             |
|               | •      | st agree with end-of-year figure reported on prior year's return)  |                    | 1                    | 4,535,273.                            |
|               |        | r amount from Part I, line 27a   | a                  | 2                    | <u>-137,076.</u>                      |
|               |        | r increases not included in line 2 (itemize)   UNREALIZED  | GAIN ON INVEST     |                      | 532,509.                              |
|               |        | lines 1, 2, and 3  | a== a==            | 4                    | 4,930,706.                            |
| -             |        | eases not included in line 2 (itemize)   |                    | ATEMENT 7 5          | 25,220.                               |
| <u>6</u>      | Tota   | net assets or fund balances at end of year (line 4 minus line 5) - Part II, c                                  | olumn (b), line 30 | 6                    | 4,905,486.                            |
|               |        |  |                    |                      | Form <b>990-PF</b> (2011)             |

|  | nd Losses for Tax on Ir                   |   |                                    |                       | <del></del>                          |                           | -209                     | 0490                                 | raye 3                |
|--|---|---|------------------------------------|-----------------------|--------------------------------------|---------------------------|--------------------------|--------------------------------------|-----------------------|
| (a) List and descri  | pe the kind(s) of property sold (e.g      | , real estate,                          |                                    | ( <b>b</b> )          | low acquired<br>Purchase             | (c) Date ac               | quired                   | (d) Dat                              | e sold                |
|  | chouse; or common stock, 200 sh           | s. MLC Co )                             |                                    | D                     | - Donation                           | ` (mo., day               |                          | (mo., da                             |                       |
| 1a SALE OF SECURIT   | 'IES SEI ACCTS                            |   |                                    |                       | P                                    | 09/30                     | /10                      | 09/3                                 | <u> 0/12</u>          |
| c _  |   |   |                                    | <u> </u>              |                                      |                           |                          |                                      |                       |
| d  |   |   |                                    |                       |                                      |                           |                          |                                      |                       |
| <u>e</u>   |   | <del>-</del>                            |                                    | L_,                   |                                      |                           |                          |                                      |                       |
| (e) Gross sales price  | (f) Depreciation allowed (or allowable)   |   | t or other basis<br>xpense of sale |                       |                                      | (h) Gau<br>(e) plus (     | n or (loss<br>f) minus ( | (g)                                  |                       |
| a 4,024,602.   |   |   | <u>3,834,37</u>                    | 4.                    |                                      |                           |                          | 190                                  | ,228.                 |
| b<br>c   |   |   |                                    |                       |                                      |                           |                          |                                      |                       |
| d  |   |   |                                    |                       |                                      |                           |                          |                                      |                       |
| Complete only for accets chowing   | gain in column (h) and owned by           | the foundation                          | on 12/31/60                        | $\dashv$              |                                      | Counc (Col                |                          |                                      |                       |
|  | (j) Adjusted basis                        | 1                                       | cess of col. (I)                   |                       |                                      | Gains (Col<br>(k), but no | t less thai              | า -0-) <b>or</b>                     |                       |
| (i) F.M.V. as of 12/31/69  | as of 12/31/69                            |   | col. (j), if any                   |                       |                                      | Losses (f                 | rom col. (               |                                      |                       |
| <u>a</u>   |   |   |                                    | _                     |                                      |                           |                          | 190                                  | ,228.                 |
| b<br>c   |   |   |                                    | $\dashv$              |                                      | <del></del>               |                          |                                      |                       |
| d  | <del>-</del>                              |   |                                    |                       |                                      |                           |                          |                                      |                       |
| e  |   |   |                                    |                       |                                      |                           |                          |                                      |                       |
| Capital gain net income or (net cap  | If gain, also ente<br>If (loss), enter -0 | r in Part I, line<br>)- in Part I, line | 7<br>7                             | }                     | 2                                    |                           |                          | 190                                  | ,228.                 |
| Net short-term capital gain or (loss   |   | nd (6):                                 |                                    | ٦                     |                                      |                           |                          |                                      |                       |
| If gain, also enter in Part I, line 8, c<br>If (loss), enter -0- in Part I, line 8 | olumn (c).                                |   |                                    |                       | 2                                    |                           |                          |                                      | 0.                    |
| Part V Qualification Ur  | ider Section 4940(e) for                  | r Reduced                               | Tax on Net                         | Inv                   | estment Inc                          | ome                       |                          |                                      |                       |
| For optional use by domestic private   | foundations subject to the section        | 4940(a) tax on                          | net investment ir                  | ncome                 | )                                    |                           |                          |                                      |                       |
| f section 4940(d)(2) applies, leave thi  | s part blank.                             |   |                                    |                       |                                      |                           |                          |                                      |                       |
| Nas the foundation liable for the section  | on 4942 tax on the distributable an       | nount of any ve                         | ar in the base per                 | rıod?                 |                                      |                           |                          | Yes                                  | X No                  |
| f "Yes," the foundation does not qualif  | y under section 4940(e). Do not co        | omplete this pa                         | rt.                                |                       |                                      |                           |                          |                                      |                       |
| Enter the appropriate amount in ea   |   | ructions before                         | making any entri                   |                       |                                      |                           |                          | (d)                                  |                       |
| Base period years Calendar year (or tax year beginnin                              | (b) Adjusted qualifying dis               | stributions                             | Net value of no                    | ( <b>c)</b><br>onchar | itable-use assets                    | (0                        | Distrib                  | (d)<br>oution ratio<br>rided by col. | (c))                  |
| 2010   | · · · · · · · · · · · · · · · · · · ·     | 7,266.                                  |                                    | 5                     | ,443,843                             |                           | (0) (0)                  |                                      | 91345                 |
| 2009   |   | 22,799.                                 |                                    |                       | ,473,223                             |                           |                          |                                      | 58978                 |
| 2008   |   | 0,166.<br>9,042.                        |                                    |                       | <u>,245,896</u><br>,695, <u>20</u> 3 |                           |                          |                                      | 06782<br>17475        |
| 2007<br>2006   |   | 21,769.                                 |                                    |                       | , 695, 203                           |                           |                          |                                      | $\frac{17475}{52478}$ |
|  |   |   |                                    |                       | 7.2027000                            |                           | _                        |                                      | <u> </u>              |
| 2 Total of line 1, column (d)  |   |   |                                    |                       |                                      | 2                         |                          | . 4                                  | <u> 27058</u>         |
| Average distribution ratio for the 5   | •   | on line 2 by 5,                         | or by the number                   | r of ye               | ars                                  |                           |                          | 0                                    | 85412                 |
| the foundation has been in existen   | ce il less illari 5 years                 |   |                                    |                       |                                      | 3                         |                          | 0                                    | 03412                 |
| Enter the net value of noncharitable   | e-use assets for 2011 from Part X,        | , line 5                                |                                    |                       |                                      | 4                         |                          | <u>5,048</u>                         | <u>,657.</u>          |
|  |   |   |                                    |                       |                                      |                           |                          | 421                                  | 21.0                  |
| Multiply line 4 by line 3  |   |   |                                    |                       |                                      | 5                         |                          | 431                                  | <u>,216.</u>          |
| Enter 1% of net investment income  | e (1% of Part I, line 27b)                |   |                                    |                       |                                      | 6                         |                          | 2                                    | <u>,783.</u>          |
| 7 Add lines 5 and 6  |   |   |                                    |                       |                                      | 7                         |                          | 433                                  | ,999.                 |
|  | David VIII. Long &                        |   |                                    |                       |                                      |                           |                          |                                      |                       |
| B Enter qualifying distributions from  |   | a 4h al                                 | doto that ac-t-                    |                       | 2/ toursts                           | 8                         |                          | 450                                  | ,168.                 |
| If line 8 is equal to or greater than See the Part VI instructions.                | inie 7, check the box ili Part VI, IIN    | e ib, aliu comp                         | nere mar half azil                 | ıya l'                | o lax idit.                          |                           |                          |                                      |                       |

U.S. POULTRY & EGG

| Form | 990-PF (2011) HAROLD E. FORD FOUNDATION, INC.   | <u> 58-</u> | 2098     | 298   |                  | Page 4     |
|------|---|-------------|----------|-------|------------------|------------|
| Pa   | rt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4  | 948 -       | - see ir | ıstru | ctio             | าร)        |
| 1a   | Exempt operating foundations described in section 4940(d)(2), check here   and enter "N/A" on line 1.   |             |          |       |                  |            |
|      | Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)   |             |          |       |                  |            |
| b    | Domestic foundations that meet the section 4940(e) requirements in Part V, check here 🕨 🛣 and enter 1%  | 1           |          |       | 2,7              | <u>83.</u> |
|      | of Part I, line 27b   |             |          |       |                  |            |
|      | All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).  |             |          |       |                  | _          |
| 2    | Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)   | 2           |          |       |                  | 0.         |
| _    | Add lines 1 and 2   | 3           |          |       | 2, <u>7</u>      |            |
|      | Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)   | 4           |          | _     |                  | 0.         |
|      | Tax based on investment income Subtract line 4 from line 3. If zero or less, enter -0-  | 5           |          |       | 2,7              | 83.        |
|      | Credits/Payments'   |             |          |       |                  |            |
|      | 2011 estimated tax payments and 2010 overpayment credited to 2011 6a 10,960.  |             |          |       |                  |            |
|      | Exempt foreign organizations - tax withheld at source 6b  |             |          |       |                  |            |
|      | Tax paid with application for extension of time to file (Form 8868)  6c   |             |          |       |                  |            |
|      | Backup withholding erroneously withheld  This is a second of the second | _           |          | 1     | Λ O              | <i>6</i> 0 |
|      | Total credits and payments. Add lines 6a through 6d   | 7           |          |       | 0,9              | <u> </u>   |
|      | Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached  | 8           |          |       |                  |            |
|      | Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed  | 9<br>10     |          |       | Ω 1              | 77.        |
|      | Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid  Enter the amount of line 10 to be: Credited to 2012 estimated tax   | 11          |          |       | 5,1              |            |
|      | rt VII-A Statements Regarding Activities  |             |          |       | <u>J, 1</u>      | <u> </u>   |
|      | During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene   | ın          | ·-·      |       | Yes              | No         |
|      | any political campaign?   |             |          | 1a    |                  | X          |
| ь    | Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?  |             |          | 1b    |                  | X          |
| _    | If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published   | d or        |          |       |                  |            |
|      | distributed by the foundation in connection with the activities   |             | ļ        |       |                  |            |
| C    | Did the foundation file Form 1120-POL for this year?  |             |          | 1c    |                  | X          |
| d    | Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:  |             |          |       |                  |            |
|      | (1) On the foundation ▶ \$ 0 . (2) On foundation managers ▶ \$ 0 .  |             |          |       |                  |            |
| е    | Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation   |             |          |       |                  |            |
|      | managers. ▶ \$0.  |             |          |       |                  |            |
| 2    | Has the foundation engaged in any activities that have not previously been reported to the IRS?   |             |          | 2     |                  | X          |
|      | If "Yes," attach a detailed description of the activities   |             |          |       |                  |            |
| 3    | Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, of   | r           | i        |       |                  |            |
|      | bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes  |             |          | 3     |                  | X          |
|      | Did the foundation have unrelated business gross income of \$1,000 or more during the year?   |             |          | 4a_   |                  | X          |
|      | If "Yes," has it filed a tax return on Form 990-T for this year?  | N           | /A       | 4b    |                  | 37         |
| 5    | Was there a liquidation, termination, dissolution, or substantial contraction during the year?  |             |          | 5     |                  | X          |
|      | If "Yes," attach the statement required by General Instruction T  |             |          |       |                  |            |
| 6    | Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:   |             |          |       |                  |            |
|      | <ul> <li>By language in the governing instrument, or</li> <li>By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state</li> </ul>   | low         |          |       |                  |            |
|      | remain in the governing instrument?   | IAVV        |          | 6     |                  | Х          |
| 7    | Did the foundation have at least \$5,000 in assets at any time during the year?   |             |          | 7     | X                |            |
| ′    | If "Yes," complete Part II, col (c), and Part XV  |             |          |       | - 23             |            |
| g a  | Enter the states to which the foundation reports or with which it is registered (see instructions)  |             |          |       |                  |            |
| Ud   | GA  |             |          |       |                  |            |
| h    | If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)   | -           |          |       |                  |            |
| J    | of each state as required by General Instruction G? If "No," attach explanation   |             |          | 8b    | Х                |            |
| 9    | Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for cale   | ndar        |          |       | _ <del>_</del> _ |            |
| •    | year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV  |             |          | 9     | х                |            |
| 10   | Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses  |             |          | 10    |                  | X          |
|      |   |             |          | . 000 | -DE              | (0044)     |

had not been removed from jeopardy before the first day of the tax year beginning in 2011?

123551

Form **990-PF** (2011)

Total number of other employees paid over \$50,000

0.

SEE STATEMENT 11

Total. Add lines 1 through 3

All other program-related investments. See instructions.

| P  | art X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations   | ndations,    | see instructions )    |
|----|--|--------------|-----------------------|
| 1  | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:  |              |                       |
| a  | Average monthly fair market value of securities  | 1a           | 5,031,036.            |
| b  | Average of monthly cash balances   | 1b           | 5,031,036.<br>94,504. |
| C  | Fair market value of all other assets  | 1c           |                       |
| d  | Total (add lines 1a, b, and c)   | 1d           | 5,125,540.            |
| е  | Reduction claimed for blockage or other factors reported on lines 1a and   |              |                       |
|    | 1c (attach detailed explanation) 1e 0 •  |              |                       |
| 2  | Acquisition indebtedness applicable to line 1 assets   | 2            | 0.                    |
| 3  | Subtract line 2 from line 1d   | 3            | 5,125,540.            |
| 4  | Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)  | 4            | 76,883.               |
| 5  | Net value of noncharitable-use assets Subtract line 4 from line 3. Enter here and on Part V, line 4  | 5            | 5,048,657.            |
| 6  | Minimum investment return Enter 5% of line 5   | 6            | 252,433.              |
| P  | art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations are foreign organizations check here X and do not complete this part ) | d certain    |                       |
| 1  | Minimum investment return from Part X, line 6  | 1            |                       |
| 2a | Tax on investment income for 2011 from Part VI, line 5   |              |                       |
| b  | Income tax for 2011. (This does not include the tax from Part VI.)   |              |                       |
| C  | Add lines 2a and 2b  | 2c           |                       |
| 3  | Distributable amount before adjustments. Subtract line 2c from line 1  | 3            |                       |
| 4  | Recoveries of amounts treated as qualifying distributions  | 4            |                       |
| 5  | Add lines 3 and 4  | 5            |                       |
| 6  | Deduction from distributable amount (see instructions)   | 6            |                       |
| 7  | Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1   | 7            |                       |
| Ρ  | art XII Qualifying Distributions (see instructions)  |              |                       |
| 1  | Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:   |              | <del></del>           |
| а  | Expenses, contributions, gifts, etc total from Part I, column (d), line 26   | 1a           | 450,168.              |
| b  | Program-related investments - total from Part IX-B   | 1b           | 0.                    |
| 2  | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes  | 2            |                       |
| 3  | Amounts set aside for specific charitable projects that satisfy the.   |              |                       |
| а  | Suitability test (prior IRS approval required)   | 3a           |                       |
| b  | Cash distribution test (attach the required schedule)  | 3b           |                       |
| 4  | Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4  | 4            | 450,168.              |
| 5  | Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment   |              |                       |
|    | income. Enter 1% of Part I, line 27b   | 5            | 2,783.                |
| 6  | Adjusted qualifying distributions Subtract line 5 from line 4  | 6            | 447,385.              |
|    | Note The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation of   | ualifies for |                       |

4940(e) reduction of tax in those years.

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HAROLD E. FORD FOUNDATION, INC.

Part XIII Undistributed Income (see instructions) (b) (c) (d) (a) Corpus Years prior to 2010 2010 2011 1 Distributable amount for 2011 from Part XI, 0. 2 Undistributed income, if any as of the end of 2011 0 a Enter amount for 2010 only b Total for prior years: 0 <u>2009</u>, <u>2008</u>, <u>2007</u> 3 Excess distributions carryover, if any, to 2011: a From 2006 119,973. **b** From 2007 299,544. c From 2008 53,357. d From 2009 236,016 e From 2010 708,890. f Total of lines 3a through e 4 Qualifying distributions for 2011 from Part XII, line 4: ►\$ N/A 0 a Applied to 2010, but not more than line 2a **b** Applied to undistributed income of prior 0 years (Election required - see instructions) c Treated as distributions out of corpus 0. (Election required - see instructions) 0. d Applied to 2011 distributable amount 0 e Remaining amount distributed out of corpus 0. 0. Excess distributions carryover applied to 2011 (If an amount appears in column (d) the same amount must be shown in column (a)) 6 Enter the net total of each column as indicated below: 708,890. a Corpus Add lines 3f, 4c, and 4e Subtract line 5 b Prior years' undistributed income. Subtract 0. line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously 0 assessed d Subtract line 6c from line 6b. Taxable 0 amount - see instructions e Undistributed income for 2010. Subtract line 0 4a from line 2a. Taxable amount - see instr. f Undistributed income for 2011, Subtract lines 4d and 5 from line 1. This amount must 0. be distributed in 2012 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by 0. section 170(b)(1)(F) or 4942(g)(3) 8 Excess distributions carryover from 2006 0. not applied on line 5 or line 7 Excess distributions carryover to 2012 708,890 Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: <u>119,973</u>. a Excess from 2007 299,544. b Excess from 2008 53,357. c Excess from 2009 236,016 d Excess from 2010 e Excess from 2011

Form 990-PF (2011) 58-2098298 Page 10 HAROLD E. FORD FOUNDATION, Part XIV | Private Operating Foundations (see instructions and Part VII-A, question 9) 1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2011, enter the date of the ruling **X** 4942(j)(3) or 4942(1)(5) b Check box to indicate whether the foundation is a private operating foundation described in section Prior 3 years Tax year 2 a Enter the lesser of the adjusted net (a) 2011 **(b)** 2010 (d) 2008 (c) 2009 (e) Total income from Part I or the minimum investment return from Part X for 28,4<sub>05</sub> 83,669 <u>108,971</u> 0 each year listed <u> 221,045.</u> 92,625 0. 24,144 71,119. 187,888. **b** 85% of line 2a c Qualifying distributions from Part XII, 379,597 line 4 for each year listed 450,168 614,022 410,011. 1,853,798. d Amounts included in line 2c not used directly for active conduct of 0 0 0 0 0. exempt activities e Qualifying distributions made directly for active conduct of exempt activities. 379,597 614,022 410,011. Subtract line 2d from line 2c 450,168 1,853,798. Complete 3a, b, or c for the alternative test relied upon. a "Assets" alternative test - enter: 5,365,253 4,982,136 5,454,552. 5,609,515.21,411,456. (1) Value of all assets (2) Value of assets qualifying 0 0 0 0 under section 4942(j)(3)(B)(i) b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year 168,289 181,461 182,441 174,863. 707,054. listed c "Support" alternative test - enter: (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 250 512(a)(5)), or royalties) 159,023 57,818 19,131 236,222. (2) Support from general public and 5 or more exempt organizations as provided in 0 0 0 0 0. section 4942(j)(3)(B)(iii) (3) Largest amount of support from <u>37,347</u> <u>18,0</u>47 0 30,414 85,808. an exempt organization 299,199. 562,253. 110,767. (4) Gross investment income 241.937. ,214,156. Part XV | Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.) Information Regarding Foundation Managers: a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2)) NONE b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest. NONE Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: If the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d. a The name, address, and telephone number of the person to whom applications should be addressed: SEE STATEMENT 12 b The form in which applications should be submitted and information and materials they should include: c Any submission deadlines. d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Page 11 Part XV Supplementary Information (continued) Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient show any relationship to any foundation manager Foundation Purpose of grant or Amount status of contribution Name and address (home or business) recipient or substantial contributor a Paid during the year STUDENT RECRUITMENT AUBURN UNIVERSITY NONE PUBLIC UNIVERSITY GRANT RELATED TO THE 260 LEM MORRISON DRIVE POULTRY & E 83,313. AUBURN, AL 36849 NONE PUBLIC STUDENT RECRUITMENT CLEMSON UNIVERSITY UNIVERSITY GRANT RELATED TO THE 138 POOLE AG CENTER CLEMSON, SC 29634 2,500. POULTRY & E STUDENT RECRUITMENT NONE PUBLIC CROWDER COLLEGE 601 LA CLEDE UNIVERSITY GRANT RELATED TO THE 2,500. POULTRY & E NEOSHO, MO 64850 PUBLIC STUDENT RECRUITMENT TENNESSEE TECH UNIVERSITY NONE SCHOOL OF AGRICULTURE UNIVERSITY GRANT RELATED TO THE POULTRY & E 2,500. COOKEVILLE, TN 38505 IOWA STATE UNIVERSITY NONE PUBLIC STUDENT RECRUITMENT 138 CURTIS HALL UNIVERSITY GRANT RELATED TO THE OULTRY & E 2,000. AMES IA 50011 ► <u>3a</u> CONTINUATION SHEET(S) 450 168. Total **b** Approved for future payment NONE

Total

Part XVI-A **Analysis of Income-Producing Activities** 

|            | s amounts unless otherwise indicated.   |                         | d pusitiess income |                               | ded by section 512, 513 or 514 | (e)                               |
|------------|---|-------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|
| _          | n service revenue: `  | (a)<br>Business<br>code | (b)<br>Amount      | (C)<br>Exclu-<br>sion<br>code | (d)<br>Amount                  | Related or exempt function income |
|            |   | - <del> </del>          |                    |                               |                                |                                   |
|            |   |                         |                    |                               |                                |                                   |
|            |   |                         | -                  |                               |                                | <del></del>                       |
|            |   | 1                       |                    |                               |                                |                                   |
| ř —        |   |                         |                    |                               |                                |                                   |
| a Fees     | s and contracts from government agencies  |                         | -                  |                               |                                |                                   |
| -          | rship dues and assessments  |                         |                    |                               |                                |                                   |
|            | on savings and temporary cash   |                         |                    |                               |                                |                                   |
| investm    | nents   |                         |                    |                               |                                |                                   |
|            | ds and interest from securities   |                         |                    | 14                            | 108,971.                       |                                   |
|            | tal income or (loss) from real estate:  |                         |                    | <u> </u>                      |                                |                                   |
|            | t-financed property   |                         |                    |                               |                                |                                   |
|            | debt-financed property  |                         |                    | ļ                             |                                |                                   |
| 6 Net ren  | tal income or (loss) from personal  |                         |                    |                               |                                |                                   |
| propert    | •   |                         |                    |                               |                                |                                   |
|            | nvestment income  |                         |                    |                               |                                |                                   |
|            | (loss) from sales of assets other   |                         |                    | ,                             |                                | 100 220                           |
| than inv   |   |                         |                    | <u></u>                       |                                | 190,228                           |
|            | ome or (loss) from special events<br>profit or (loss) from sales of inventory     |                         | <u></u>            |                               |                                |                                   |
| 1 Other re | •   |                         |                    |                               |                                |                                   |
| -          |   |                         |                    |                               |                                |                                   |
|            |   |                         |                    | <u> </u>                      |                                |                                   |
|            |   |                         |                    |                               |                                |                                   |
|            |   | I                       |                    |                               |                                |                                   |
| е          |   |                         |                    |                               |                                |                                   |
| 2 Subtota  | al Add columns (b), (d), and (e)  |                         | 0.                 |                               | 108,971.                       | 190,228                           |
| 3 Total /  | Add line 12, columns (b), (d), and (e)  |                         |                    |                               | 13                             | 299,199                           |
| See works  | sheet in line 13 instructions to verify calculations.)                            |                         | - 1- 1 1           |                               |                                |                                   |
| Part X     | VI-B Relationship of Activities  Explain below how each activity for which income |                         |                    |                               | <del></del>                    | nplishment of                     |
|            | the foundation's exempt purposes (other that                                      |                         |                    |                               |                                | ·                                 |
| •          |   |                         | TON MO ACHET       | VE:                           | ITS STATED PU                  | DDOGE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO WOURT       | . • ـ                         |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO ACHEI       | . V                           |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO ACHEI       | · V LJ                        |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | ION TO ACHE        |                               |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | ION TO ACHE        |                               |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | ION TO ACHE        |                               |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | ION TO ACHE        |                               |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO ACHE        |                               |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO ACHE        | . • •                         |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO ACRE        | . • • •                       |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO ACRE        |                               |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO ACRE        |                               |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO ACRE        |                               |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO ACRE        |                               |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO ACREI       |                               |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO ACRE        |                               |                                | RPOSE                             |
|            | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO ACRE        |                               |                                | RPOSE                             |
| 8          | INCOME ALLOWING THE OF  | RGANIZAT                | TON TO ACRE        |                               |                                | RPUSE                             |

| Pa     | rt XVII          | Information Re<br>Exempt Organ                                      |                                   | sfers To a                              | nd Trans                                 | actions a      | nd Relation        | ships With Nor               | ncharitable       | •        |                |
|--------|------------------|---|-----------------------------------|---|--|----------------|--------------------|------------------------------|-------------------|----------|----------------|
| 1      | Did the ord      | ganization directly or indir  | · · ·                             | of the following                        | with any oth                             | er organizatio | on described in se | ction 501(c) of              |                   | Yes      | No             |
|        |                  | other than section 501(c)   |                                   |   |  |                |                    | 011011 00 1(0) 01            |                   |          |                |
|        |                  | from the reporting founda   |                                   |   |  |                |                    |                              |                   |          |                |
|        | (1) Cash         | o.,, and roporting rounds   | 211011 10 11 11 11 11 11 11 11 11 |   |  |                |                    |                              | 1a(1)             |          | х              |
|        | (2) Other        | assets  |                                   |   |  |                |                    |                              | 1a(2)             |          | X              |
|        | Other trans      |   |                                   |   |  |                |                    |                              | 13437             |          |                |
|        |                  | of assets to a noncharital  | ble exempt organizat              | tion                                    |  |                |                    |                              | 1b(1)             |          | х              |
|        |                  | ases of assets from a no  | · -                               |   |  |                |                    |                              | 1b(2)             |          | X              |
|        | • •              | l of facilities, equipment,   |                                   | <b>g</b>                                |  |                |                    |                              | 1b(3)             |          | X              |
|        | . ,              | oursement arrangements  |                                   |   |  |                |                    |                              | 1b(4)             |          | Х              |
|        | • •              | or loan guarantees  |                                   |   |  |                |                    |                              | 1b(5)             |          | X              |
|        |                  | rmance of services or me  | mbership or fundrais              | sing solicitation                       | าร                                       |                |                    |                              | 1b(6)             |          | X              |
|        | • •              | facilities, equipment, ma   | •                                 | _                                       |  |                |                    |                              | 1c                |          | X              |
|        | -                | ver to any of the above is  | • .                               |   | -  | b) should alv  | ways show the fair | r market value of the g      | loods, other ass  | ets,     |                |
|        |                  | s given by the reporting fo   |                                   |   |  | •              |                    |                              |                   |          |                |
|        | column (d        | ) the value of the goods,   | other assets, or serv             | ices received.                          |  |                |                    |                              |                   |          |                |
| (a) ∟₁ | ne no            | (b) Amount involved   | (c) Name of                       | noncharitable                           | exempt organ                             | ızatıon        | (d) Descripti      | ion of transfers, transactio | ns and sharing ar | rangeme  | nts            |
|        |                  | -   |                                   | N/A                                     |  |                |                    |                              |                   |          |                |
|        |                  |   |                                   |   |  |                |                    |                              |                   |          |                |
|        |                  |   |                                   |   |  |                |                    |                              |                   |          |                |
|        |                  |   |                                   |   |  |                |                    |                              |                   |          |                |
|        |                  |   |                                   |   |  |                |                    | ···-                         |                   |          |                |
|        |                  |   |                                   |   |  |                |                    |                              |                   |          |                |
|        |                  |   |                                   |   |  |                |                    |                              |                   |          |                |
|        |                  |   |                                   |   |  |                |                    |                              |                   |          |                |
|        |                  |   |                                   |   |  |                |                    |                              |                   |          | -              |
|        |                  |   |                                   |   |  |                | <del></del>        | <del></del>                  |                   |          |                |
|        |                  |   |                                   |   |  | -              |                    |                              |                   |          | -              |
|        |                  |   |                                   |   |  | *-             | -                  | ·                            |                   |          |                |
|        |                  |   |                                   | -                                       |  |                |                    |                              |                   |          |                |
|        |                  |   |                                   |   |  |                |                    |                              |                   |          |                |
|        |                  | <u>.</u>  |                                   |   |  |                |                    |                              |                   | •        |                |
| 22     | Is the four      | ndation directly or indirect  | tly affiliated with or i          | related to one of                       | or more tax-ex                           | emnt organi    | zations described  |                              |                   |          | -              |
| Lu     |                  | 501(c) of the Code (other   | •                                 | •                                       |  | tompt organi   | 24                 |                              | Yes               | Х        | No             |
| h      |                  | emplete the following sch   | • •                               | /(s/) s sss                             |  |                |                    |                              |                   |          |                |
|        |                  | (a) Name of org   |                                   |   | (b) Type of c                            | rganization    |                    | (c) Description of re        | elationship       |          |                |
|        |                  | N/A   |                                   |   |  |                |                    |                              |                   |          |                |
|        |                  |   |                                   |   |  |                |                    |                              |                   |          |                |
|        |                  |   |                                   |   |  |                |                    |                              |                   |          |                |
|        |                  |   |                                   |   |  |                |                    |                              |                   |          |                |
|        |                  |   |                                   |   |  |                |                    |                              |                   |          |                |
|        | and he           | penalties of perjury, I declare<br>elief it is true correct and cor |                                   |   |  |                |                    |                              | May the IRS       |          |                |
| Siç    | ın               |   |                                   | · • • • • • • • • • • • • • • • • • • • | در د |                |                    |                              | return with the   | (see ins | er<br>tr )?    |
| He     |                  | alu   | ~ 2 5/ \                          | _/_                                     |  | -              | PRESI              | DENT                         | _                 |          | No             |
|        | Sign             | ature of officer or trustee   |                                   | <u> </u>                                | Date                                     |                | Title              | T Obsall Company             | DTIN              |          | <del>-</del> - |
|        |                  | Print/Type/preparer's na  | ame                               | Preparer's sig                          | gnature                                  | U              | Date               | Check if                     | PTIN              |          |                |
|        | :                |   |                                   | Harry                                   | I Ke                                     | ad             | NOV 14             | 2013 employed                | 500040            | 100      |                |
| Pa     |                  | LARRY N. R  |                                   |   | $\frac{1}{1}$                            | <u> </u>       | <u> </u>           |                              | P00312            |          |                |
|        | eparer<br>e Only | Firm's name ► REE   | ים, QUINN                         | & MCCIV                                 | URE LL                                   | ٺ              |                    | Firm's EIN ► 5               | 0-20538           | 41       |                |
| US     | e Offig          | Firm's address ▶ 60   | ISS AMT AND                       | TC DITT                                 | D CWE                                    | λ 1            |                    | -                            |                   |          |                |
|        |                  |   | RCROSS. G                         |   | V-T                                      |                | Phone no. 7        | 70-449-                      | 914               | 4        |                |

#### Schedule B (Form 990, 990-EZ,

or 990-PF)

Department of the Treasury Internal Revenue Service

### **Schedule of Contributors**

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

2011

Name of the organization **Employer identification number** U.S. POULTRY & EGG 58-2098298 HAROLD E. FORD FOUNDATION. Organization type (check one) Filers of: Section: Form 990 or 990-EZ 501(c)( ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note, Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule See instructions **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor Complete Parts I and II **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Complete Parts I and II For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals Complete Parts I, II, and III For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990 EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000 If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization

U.S. POULTRY & EGG

HAROLD E. FORD FOUNDATION, INC.

Employer identification number

58-2098298

| шись       | B E. FORD FOUNDATION, INC.   |                            | 2070270  |
|------------|--|----------------------------|--|
| Part I     | Contributors (see instructions) Use duplicate copies of Part I if addition | al space is needed         |  |
| (a)<br>No. | Name, address, and ZIP + 4   | (c) Total contributions    | (d)<br>Type of contribution  |
| 1          | U.S. POULTRY & EGG ASSOCIATION, INC.  1530 COOLEDGE ROAD  TUCKER, GA 30084 | \$ 27,320.                 | Person X Payroll Noncash (Complete Part II if there is a noncash contribution)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 2          | SOUTHERN POULTRY SCIENCE SOCIETY  PO BOX 202  CLEMSON, SC 29633            | \$30,414.                  | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 3          | MONTY HENDERSON  1530 COOLEDGE ROAD  TUCKER, GA 30084                      | \$                         | Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d) Type of contribution   |
|            |  | \$                         | Person Payroll Noncash (Complete Part II if there is a noncash contribution)     |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d) Type of contribution   |
|            |  | \$                         | Person Payroll Noncash (Complete Part II if there is a noncash contribution)     |
| (a)<br>No. | (b) Name, address, and ZIP + 4   | (c) Total contributions    | (d)<br>Type of contribution  |
|            |  | \$                         | Person Payroll Noncash (Complete Part II if there is a noncash contribution)     |

Name of organization

U.S. POULTRY & EGG

HAROLD E. FORD FOUNDATION, INC.

Employer identification number

58-2098298

| Part II                      | Noncash Property (see instructions) Use duplicate copies of Property | art II if additional space is needed     |                      |
|------------------------------|--|--|----------------------|
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                         | (c) FMV (or estimate) (see instructions) | (d)<br>Date received |
| -                            |  |  |                      |
| _   -                        |  | <br>  \$                                 |                      |
| (a)<br>No.<br>from           | (b)  Description of noncash property given                           | (c) FMV (or estimate) (see instructions) | (d)<br>Date received |
| Part I                       |  | (see instructions)                       |                      |
| -                            |  | ,<br>s                                   |                      |
| (a)<br>No.<br>from           | (b)  Description of noncash property given                           | (c) FMV (or estimate) (see instructions) | (d)<br>Date received |
|                              |  |  |                      |
| —   -<br> -                  |  | \$                                       |                      |
| (a)<br>No.<br>from           | (b)  Description of noncash property given                           | (c) FMV (or estimate) (see instructions) | (d)<br>Date received |
| -                            |  |  |                      |
|                              |  | \$                                       |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                           | (c) FMV (or estimate) (see instructions) | (d)<br>Date received |
| -                            |  |  |                      |
| —   ·                        |  | \$                                       |                      |
| (a)<br>No.<br>from<br>Part I | (b) Description of noncash property given                            | (c) FMV (or estimate) (see instructions) | (d)<br>Date received |
| <u> </u>                     |  |  |                      |
| -                            |  |  |                      |
| 3453 01-23-1                 |  | Schadula R (Form 6                       | <br>                 |

Relationship of transferor to transferee

Transferee's name, address, and ZIP + 4

| FORM 990-PF DIVIDEND                         | S AND               | INTER                                 | EST FROM                  | SECUR           | RITIES                       | STA             | TEMENT                      | 1             |  |
|--|---------------------|---------------------------------------|---------------------------|-----------------|------------------------------|-----------------|-----------------------------|---------------|--|
| SOURCE .                                     |                     | GROSS                                 | AMOUNT                    |                 | TAL GAINS                    |                 | LUMN (A)                    | )             |  |
| SEI .  | _                   | •                                     | 108,971.                  |                 | 0.                           |                 | 108,97                      | 71.           |  |
| TOTAL TO FM 990-PF, PART I, L                | N 4                 | · · · · · · · · · · · · · · · · · · · | 108,971.                  |                 | 0.                           |                 | 108,9                       | 71.           |  |
| FORM 990-PF                                  |                     | LEGAL                                 | FEES                      |                 |                              | STA             | TEMENT                      | 2             |  |
| DESCRIPTION                                  | EXPE                | A)<br>NSES<br>BOOKS                   | (B)<br>NET INV<br>MENT IN |                 | (C)<br>ADJUSTED<br>NET INCOM |                 | (D)<br>CHARITAI<br>PURPOSI  |               |  |
| LEGAL FEES                                   |                     | 110.                                  |                           | 0.              | 0.                           |                 |                             | 0.            |  |
| TO FM 990-PF, PG 1, LN 16A =                 |                     | 110.                                  |                           | 0.              |                              | 0.              |                             | 0.            |  |
| FORM 990-PF                                  | AC                  | COUNTI                                | NG FEES                   |                 |                              | STA             | TEMENT                      | 3             |  |
| DESCRIPTION                                  | ()<br>EXPE<br>PER 1 |                                       | (B)<br>NET INV            |                 | (C)<br>ADJUSTED              |                 | (D)<br>CHARITAI             | स.म           |  |
|  |                     | DOOLD                                 | MENT IN                   | COME            | NET INCOM                    | Œ               | PURPOSI                     |               |  |
| ACCOUNTING FEES                              |                     | 2,950.                                | MENT IN                   | O.              | NET INCOM                    | 0.              |                             |               |  |
| ACCOUNTING FEES TO FORM 990-PF, PG 1, LN 16B |                     |                                       | MENT IN                   |                 | NET INCOM                    |                 |                             | ES            |  |
| TO FORM 990-PF, PG 1, LN 16B                 |                     | 2,950.                                | SIONAL F                  | 0.              | NET INCOM                    | 0.              |                             | 0.            |  |
| TO FORM 990-PF, PG 1, LN 16B                 | THER (A             | 2,950.<br>2,950.<br>PROFES            |                           | 0.<br>0.<br>EES | (C) ADJUSTED NET INCOM       | 0.<br>0.<br>STA | PURPOSI                     | 0.<br>0.<br>4 |  |
| TO FORM 990-PF, PG 1, LN 16B =               | THER (A             | 2,950.<br>2,950.<br>PROFES            | SIONAL F                  | 0.<br>0.<br>EES | (C)<br>ADJUSTED              | 0.<br>0.<br>STA | PURPOSI TEMENT (D) CHARITAI | 0.<br>0.<br>4 |  |

| FORM 990-PF   | TAX                          | ES                                | STATEMENT                    |                     |                |  |
|---|------------------------------|-----------------------------------|------------------------------|---------------------|----------------|--|
| DESCRIPTION   | (A)<br>EXPENSES<br>PER BOOKS | (B)<br>NET INVEST-<br>MENT INCOME | (C)<br>ADJUSTED<br>NET INCOM |                     |                |  |
| EXCISE TAXES  | 5,651.                       | 0.                                |                              | 0.                  | 0.             |  |
| TO FORM 990-PF, PG 1, LN 18                         | 5,651.                       | 0.                                |                              | 0.                  | 0.             |  |
| FORM 990-PF   | OTHER E                      | XPENSES                           |                              | STATEMENT           |                |  |
| DESCRIPTION   | (A)<br>EXPENSES<br>PER BOOKS | (B)<br>NET INVEST-<br>MENT INCOME | (C)<br>ADJUSTED<br>NET INCOM |                     |                |  |
| DIRECTORS EXPENSE ADMINSTRATIVE EXPENSE FUNDRAISING | 23,203.<br>4,624.<br>63,131. | 0.<br>0.<br>0.                    |                              | 0.<br>0.<br>0.      | 0.<br>0.<br>0. |  |
| TO FORM 990-PF, PG 1, LN 23                         | 90,958.                      | 0.                                |                              | 0.                  | 0.             |  |
| FORM 990-PF OTHER DECREASE                          | ES IN NET AS                 | SETS OR FUND                      | BALANCES                     | STATEMENT           | 7              |  |
| DESCRIPTION   |                              |                                   |                              | AMOUNT              |                |  |
| DIFFERENCE BETWEEN CASH AND A                       | ACCRUAL BASI                 | S FOR QUALIFI                     | ED                           | 25,2                | 20.            |  |
| TOTAL TO FORM 990-PF, PART I                        | II, LINE 5                   |                                   | :                            | 25,2                | 20.            |  |
| FORM 990-PF   | CORPORAT                     | E BONDS                           |                              | STATEMENT           | 8              |  |
| DESCRIPTION   |                              | ВО                                | OK VALUE                     | FAIR MARKE<br>VALUE | T              |  |
| MUTUAL FUNDS  | 5,169,550.                   | 5,169,550                         |                              |                     |                |  |
| TOTAL TO FORM 990-PF, PART I                        | 5,169,550.                   | 5,169,550                         |                              |                     |                |  |

| FORM 990-PF  |        | OTHER ASSETS                                     |                   | STAT                            | EMENT          | 9             |  |
|--|--------|--|-------------------|---------------------------------|----------------|---------------|--|
| DESCRIPTION .  |        | BEGINNING OF END OF YE<br>YR BOOK VALUE BOOK VAL |                   |                                 | MARKET<br>ALUE | MARKET<br>LUE |  |
| PROMISES TO GIVE LONG TERM                               |        | 0.   | 90.               | 60,290.                         |                |               |  |
| TO FORM 990-PF, PART II, LIN                             | E 15   | 0.   | 60,29             | 90.                             | 60,29          | 90.           |  |
|  |        | r of Officers, i<br>FOUNDATION MANA              |                   | STAT                            | EMENT          | 10            |  |
| NAME AND ADDRESS   |        | TITLE AND<br>AVRG HRS/WK                         | COMPEN-<br>SATION | EMPLOYEE<br>BEN PLAN<br>CONTRIB | EXPENS         |               |  |
| MARK WALLER<br>1530 COOLEDGE ROAD<br>TUCKER, GA 30084    |        | DIRECTOR<br>1.00                                 | 0.                | 0.                              |                | 0.            |  |
| JAMES ADAMS<br>1530 COOLEDGE ROAD<br>TUCKER, GA 30084    |        | DIRECTOR<br>1.00                                 | 0.                | 0.                              |                | 0.            |  |
| ELTON MADDOX<br>1530 COOLEDGE ROAD<br>TUCKER, GA 30084   |        | DIRECTOR<br>1.00                                 | 0.                | 0.                              |                | 0.            |  |
| SHERMAN MILLER<br>1530 COOLEDGE ROAD<br>TUCKER, GA 30084 |        | DIRECTOR<br>1.00                                 | 0.                | 0.                              |                | 0.            |  |
| JOHN STARKEY<br>1530 COOLEDGE ROAD<br>TUCKER, GA 30084   |        | PRESIDENT<br>1.00                                | 0.                | 0.                              |                | 0.            |  |
| TOTALS INCLUDED ON 990-PF, F                             | PAGE 6 | , PART VIII                                      | 0.                | 0.                              |                | 0.            |  |

FORM 990-PF SUMMARY OF PROGRAM-RELATED INVESTMENTS STATEMENT 11

DESCRIPTION

THE FOUNDATION DOES NOT CARRY ON ANY PROGRAMS. IT PROVIDES GRANTS FOR RESEARCH AND RECRUITMENT TO UNIVERSITIES AND COLLEGES WITH ACADEMIC PROGRAMS RELATED TO THE POULTRY INDUSTRY.

TO FORM 990-PF, PART IX-B, LINE 1 0.

FORM 990-PF

GRANT APPLICATION SUBMISSION INFORMATION PART XV, LINES 2A THROUGH 2D

STATEMENT 12

NAME AND ADDRESS OF PERSON TO WHOM APPLICATIONS SHOULD BE SUBMITTED

MR. JOHN E. STARKEY, P.E., U.S. POULTRY & EGG HAROLD E. FORD FOUNDATION 1530 COOLEDGE ROAD TUCKER, GA 30084

TELEPHONE NUMBER NAME OF GRANT PROGRAM

770-493-9401

RESEARCH GRANTS RELATED TO POULTRY INDUSTRY

FORM AND CONTENT OF APPLICATIONS

WRITTEN APPLICATIONS SPECIFYING NO. OF STUDENTS, PROPOSED OR CURRENT RESEARCH PROJECTS.

ANY SUBMISSION DEADLINES

NONE - ACCEPTED ALL YEAR.

RESTRICTIONS AND LIMITATIONS ON AWARDS

SUPPORT LIMITED TO COLLEGES AND UNIVERSITIES IN THE UNITED STATES THAT HAVE ACADEMIC PROGRAMS RELATED TO THE POULTRY INDUSTRY.

| 3 Grants and Contributions Paid During the | Year (Continuation)                                     |                     |                      |            |  |
|--|---|---------------------|----------------------|------------|--|
| Recipient                                  | If recipient is an individual, show any relationship to | Foundation          | Purpose of grant or  | A          |  |
| Name and address (home or business)        | any foundation manager or substantial contributor       | status of recipient | contribution         | Amount<br> |  |
| JONES COUNTY JUNIOR COLLEGE                | NONE  | PUBLIC              | STUDENT RECRUITMENT  |            |  |
| 900 SOUTH COURT STREET                     |   | UNIVERSITY          | GRANT RELATED TO THE |            |  |
| ELLISVILLE, MS 39437                       |   |                     | POULTRY & E          | 2,400      |  |
| LOUISIANA STATE UNIVERSITY                 | NONE  | PUBLIC              | STUDENT RECRUITMENT  |            |  |
| 102 INGRAM HALL                            |   | UNIVERSITY          | GRANT RELATED TO THE |            |  |
| BATON ROUGE, LA 70803                      |   |                     | POULTRY & E          | 7,000      |  |
| MISSISSIPPI STATE UNIVERSITY               | NONE  | PUBLIC              | STUDENT RECRUITMENT  |            |  |
| FOOD SCIENCE NUTRITION AND HEALTH          |   | UNIVERSITY          | GRANT RELATED TO THE |            |  |
| PROMOTION STARKVILLE, MS 39762             |   |                     | POULTRY & E          | 28,835     |  |
| MODESTO JUNIOR COLLEGE                     | NONE  | PUBLIC              | STUDENT RECRUITMENT  |            |  |
| 435 COLLEGE AVENUE                         |   | UNIVERSITY          | GRANT RELATED TO THE |            |  |
| MODESTO, CA 95350                          |   |                     | POULTRY & E          | 5,000      |  |
| WALLACE STATE FUTURE FOUNDATION            | NONE  | PUBLIC              | STUDENT RECRUITMENT  |            |  |
| PO BOX 568                                 |   | UNIVERSITY          | GRANT RELATED TO THE |            |  |
| HANCEVILLE, AL 35077                       |   |                     | POULTRY & E          | 2,000      |  |
| NORTH CAROLINA STATE UNIVERSITY            | NONE  | PUBLIC              | STUDENT RECRUITMENT  |            |  |
| HOLLADAY HALL                              |   | UNIVERSITY          | GRANT RELATED TO THE |            |  |
| RALEIGH, NC 27695                          |   |                     | POULTRY & E          | 18,279     |  |
| PENN STATE UNIVERSITY                      | NONE  | PUBLIC              | STUDENT RECRUITMENT  |            |  |
| 213 HENNING BUILDING                       |   | UNIVERSITY          | GRANT RELATED TO THE |            |  |
| UNIVERSITY PARK, PA 16802                  |   |                     | POULTRY & E          | 7,000      |  |
| POULTRY SCIENCE SOCIETY                    | NONE  | PUBLIC COLLEGE      | STUDENT RECRUITMENT  |            |  |
| CSU-FRESNO DEPARTMENT OF ANIMAL SCI        |   |                     | GRANT RELATED TO THE |            |  |
| AND AG ED FRESNO, CA 93740                 |   |                     | POULTRY & E          | 7,000      |  |
| STEPHEN F AUSTIN STATE UNIVERISTY          | NONE  | PUBLIC              | STUDENT RECRUITMENT  |            |  |
| P O BOX 13000                              |   | UNIVERSITY          | GRANT RELATED TO THE |            |  |
| NACOGDOCHES TX 75962                       |   |                     | POULTRY & E          | 3,000      |  |
| TEXAS A&M UNIVERSITY                       | NONE  | PUBLIC              | STUDENT RECRUITMENT  |            |  |
| 2742 TAMU                                  |   | UNIVERSITY          | GRANT RELATED TO THE |            |  |
| COLLEGE STATION, TX 77843                  |   |                     | POULTRY & E          | 24,910     |  |
| Total from continuation sheets             |   |                     |                      | 357,355    |  |

| 3 Grants and Contributions Paid During the   | <del></del>   |                      |                                  |         |
|--|---|----------------------|----------------------------------|---------|
| Recipient                                    | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | Amount  |
| Name and address (home or business)          | any foundation manager<br>or substantial contributor    | recipient            | Contribution                     |         |
| •  |   |                      |                                  |         |
| UNIVERSITY OF ARKANSAS                       | NONE  | PUBLIC               | STUDENT RECRUITMENT              |         |
| UARK CENTER FOR EXCELLENCE                   |   | UNIVERSITY           | GRANT RELATED TO THE             |         |
| FAYETTEVILLE, AR 72701                       |   |                      | POULTRY & E                      | 15,491  |
| UNIVERSITY OF DELAWARE                       | NONE  | PUBLIC               | STUDENT RECRUITMENT              |         |
| 210 SOUTH COLLEGE AVE                        |   | UNIVERSITY           | GRANT RELATED TO THE             |         |
| NEWARK, DE 19716                             | _   |                      | POULTRY & E                      | 60,044  |
|  |   |                      |                                  |         |
| UNIVERSITY OF GEORGIA                        | NONE  | PUBLIC               | STUDENT RECRUITMENT              |         |
| 226 POULTRY SCIENCE BUILDING ATHENS GA 30602 |   | UNIVERSITY           | GRANT RELATED TO THE POULTRY & E | 80,407  |
| ATRENS, GA 30002                             |   |                      | POULTRI & E                      | 80,407  |
| WEST VIRGINIA UNIVERSITY                     | NONE  | PUBLIC               | STUDENT RECRUITMENT              |         |
| PO BOX 6108                                  |   | UNIVERSITY           | GRANT RELATED TO THE             |         |
| MORGANTOWN, WV 26506                         |   | ļ                    | POULTRY & E                      | 4,000   |
| •  |   |                      |                                  |         |
| NATIONAL PARK COMMUNITY COLLEGE              | NONE  | PUBLIC COLLEGE       | STUDENT RECRUITMENT              |         |
| 101 COLLEGE DR                               |   |                      | GRANT RELATED TO THE             |         |
| HOT SPRINGS, AK 71913                        |   |                      | POULTRY & E                      | 6,500   |
| GAINESVILLE STATE COLLEGE                    | NONE  | DURI IC COLLEGE      | STUDENT RECRUITMENT              |         |
| PO BOX 1358                                  | NOINE   | POBLIC COLLEGE       | GRANT RELATED TO THE             |         |
| GAINESVILLE, GA 30503                        |   |                      | POULTRY & E                      | 2,000   |
|  |   |                      |                                  |         |
| USDA-ARS-FFSRU                               | NONE  | PUBLIC AGENCY        | GRANT RELATED TO THE             |         |
| 2881 F & B ROAD                              |   |                      | POULTRY & EGG INDUSTRY           |         |
| COLLEGE STATION, TX 77845                    |   |                      |                                  | 86,089  |
| 4-H PROGRAM                                  | NONE  | NATIONAL             | GRANT RELATED TO THE             |         |
| 1383 ARCADIA RD RM 140                       |   | ORGANIZATION         | POULTRY & EGG INDUSTRY           |         |
| LANCASTER, PA 17601                          |   |                      |                                  | 6,000   |
|  |   |                      |                                  |         |
| NATIONAL FFA PROGAM                          | NONE  | NATIONAL             | GRANT RELATED TO THE             |         |
| 1383 ARCADIA RD RM 140                       |   | ORGANIZATION         | POULTRY & EGG INDUSTRY           | 45 45   |
| LANCASTER, PA 17601                          |   |                      |                                  | 17,120  |
|  |   | CONVERSION TO        |                                  |         |
|  |   | CASH BASIS           |                                  |         |
| Total from continuation sheets               |   |                      | L                                | -25,720 |

#### Form **8868**

(Rev January 2012)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No 1545-1709

| <ul><li>If you a</li></ul>   | are filing for an Automatic 3-Month Extension, comple                             | te only Pa   | rt I and check this box               |                                      |                   | $\triangleright x$ |  |
|--|---|--------------|---------------------------------------|--------------------------------------|-------------------|--------------------|--|
|  | are filing for an Additional (Not Automatic) 3-Month Ex                           |              |                                       | this form)                           |                   |                    |  |
|  | omplete Part II unless you have already been granted a                            |              | · · · · ·                             |                                      | orm 8868          |                    |  |
|  | ic filing (e-file). You can electronically file Form 8868 if y                    |              | •                                     | -                                    |                   | rporation          |  |
|  | to file Form 990-T), or an additional (not automatic) 3-mol                       |              |                                       |                                      |                   |                    |  |
|  | file any of the forms listed in Part I or Part II with the exc                    |              |                                       |                                      |                   |                    |  |
|  | Benefit Contracts, which must be sent to the IRS in pap                           |              |                                       |                                      |                   |                    |  |
|  | rrs gov/efile and click on e-file for Charities & Nonprofits                      |              |                                       |                                      |                   | ,                  |  |
| Part I   | Automatic 3-Month Extension of Time   |              | submit original (no copies ne         | eded).                               |                   |                    |  |
| A corpora  | ation required to file Form 990-T and requesting an autor                         |              |                                       |                                      | <del></del>       |                    |  |
| Part I onl   |   |              |                                       |                                      |                   |                    |  |
| All other o  | ,<br>corporations (including 1120-C filers), partnerships, REM<br>ome tax returns | IICs, and t  | rusts must use Form 7004 to reques    | t an exter                           | nsion of time     |                    |  |
| Type or  | Name of exempt organization or other filer, see instru                            | ctions       |                                       | Employer identification number (EIN) |                   |                    |  |
| print  | U.S. POULTRY & EGG  |              |                                       |                                      | _ ,,,             |                    |  |
| <b>P</b> (   |   |              |                                       | X                                    | X 58-2098298      |                    |  |
| File by the<br>due date for  | Number, street, and room or suite no If a P O box, s                              |              | tions                                 | Social se                            |                   |                    |  |
| filing your  | C/O 6055 ATLANTIC BLVD, STI   |              |                                       |                                      | ,                 |                    |  |
| return See<br>instructions   | City, town or post office, state, and ZIP code For a fo                           |              | ress, see instructions                |                                      |                   |                    |  |
|  | NORCROSS, GA 30071  |              |                                       |                                      |                   |                    |  |
|  |   |              |                                       |                                      |                   | [ <del></del>      |  |
| Enter the  | Return code for the return that this application is for (file                     | e a separa   | te application for each return)       |                                      |                   | 0 4                |  |
| Applicati  | on  | Return       | Application                           |                                      |                   | Return             |  |
| ls For   |   | Code         | Is For                                |                                      | <u>-</u> .        | Code               |  |
| Form 990   | )   | 01           | Form 990-T (corporation)              |                                      |                   | 07                 |  |
| Form 990   | -BL   | 02           | Form 1041-A                           |                                      |                   | 08                 |  |
| Form 990   | )-EZ  | 01           | Form 4720                             |                                      |                   | 09                 |  |
| Form 990   | PF  | 04 Form 5227 |                                       | 10                                   |                   |                    |  |
| Form 990   | -T (sec 401(a) or 408(a) trust)   | 05           | Form 6069                             |                                      |                   | 11                 |  |
| Form 990   | -T (trust other than above)   | 06           | Form 8870                             |                                      |                   | 12                 |  |
|  | THE FOUNDATION  |              |                                       |                                      |                   |                    |  |
|  | poks are in the care of $\blacktriangleright$ 1530 COOLEDGE I                     | ROAD         | - TUCKER, GA 30084                    |                                      |                   |                    |  |
| Teleph   | none No ► <u>(770)493-9401</u>  |              | FAX No 🕨                              |                                      |                   |                    |  |
| <ul><li>If the o</li></ul>   | organization does not have an office or place of business                         | s in the Ur  | ited States, check this box           |                                      |                   | ightharpoons       |  |
| <ul><li>If this</li></ul>  | is for a Group Return, enter the organization's four digit                        | Group Exe    | emption Number (GEN)                  | f this is fo                         | r the whole group | ), check this      |  |
| box 🕨  | If it is for part of the group, check this box                                    | and atta     | ch a list with the names and EINs of  | all memb                             | ers the extension | ı ıs for           |  |
| 1 Ire  | quest an automatic 3-month (6 months for a corporation                            | required     | to file Form 990-T) extension of time | untıl                                |                   |                    |  |
|  | MAY 15, 2013 , to file the exemp  | t organiza   | tion return for the organization name | ed above                             | The extension     |                    |  |
| ıs fe  | or the organization's return for  |              |                                       |                                      |                   |                    |  |
| <b>▶</b> [   | calendar year or  |              |                                       |                                      |                   |                    |  |
| ▶[   | X tax year beginning OCT 1, 2011  | , an         | d ending <u>SEP 30, 2012</u>          |                                      |                   |                    |  |
|  |   |              |                                       |                                      |                   |                    |  |
| 2 If th  | ne tax year entered in line 1 is for less than 12 months, c                       | heck reas    | on Initial return                     | Fınal retui                          | rn                |                    |  |
| · [  | Change in accounting period   |              |                                       |                                      |                   |                    |  |
|  |   |              |                                       |                                      |                   |                    |  |
| 3a If th   | nis application is for Form 990-BL, 990-PF, 990-T, 4720,                          | or 6069, e   | nter the tentative tax, less any      |                                      |                   | - <del></del>      |  |
| nonrefundable credits See instructions 3a \$   |   |              |                                       | \$                                   | <u>5,567.</u>     |                    |  |
| b If th  | nis application is for Form 990-PF, 990-T, 4720, or 6069,                         | enter any    | refundable credits and                |                                      |                   |                    |  |
| est  | ımated tax payments made Include any prior year overp                             | oayment a    | llowed as a credit                    | 3b                                   | \$                | 10,960.            |  |
| c Balance due. Subtract line 3b from line 3a Include your payment with this form, if required, |   |              |                                       |                                      |                   |                    |  |
|  | using EFTPS (Electronic Federal Tax Payment System)                               | -            |                                       | 3с                                   | \$                | _0.                |  |
|  | If you are going to make an electronic fund withdrawal v                          |              |                                       | orm 8879                             | EO for payment i  |                    |  |
|  | or Privacy Act and Paperwork Reduction Act Notice,                                |              |                                       |                                      | _                 | (Rev 1·2012)       |  |

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