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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung
benefit trust or private foundation)

OMB No 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

-	\ F	or the	2011 calendar year, or tax year beginning OCT 1, 2011 and ending	SEP 30, 201	.2
E		neck if oplicable	C Name of organization	D Employer iden	tification number
		Addres change	MEALS-ON-WHEELS, INC.		
		Name change	Doing Business As MEALS-ON-WHEELS, INC.	06-	-0809614
		]initial  return  Termin	Number and street (or P 0 box if mail is not delivered to street address)  Room/su  89 MAPLE AVENUE		ber 03)869-1312
		Jated ]Amend		G Gross receipts \$	368,588.
	<del>-</del>	Jretum ]Applica		H(a) Is this a group	
,		ltión pendin		for affiliates?	Yes X No
			SAME AS C ABOVE	H(b) Are all affiliates	
-	. т			<del></del>	n a list. (see instructions)
			e: ► WWW.MEALSONWHEELSOFGREENWICH.ORG/	H(c) Group exemp	· ·
_					M State of legal domicile CT
			Summary		
ത്		1	Briefly describe the organization's mission or most significant activities: TO PROVIDENCE OF SICK & DISABLED IN THE TOWN OF GREENWICH, CT	DE MEALS TO	THE ELDERLY,
2	ē		Check this box I if the organization discontinued its operations or disposed of m	are then 25% of its not	t consta
က	Activities & Governance		Number of voting members of the governing body (Part VI, line 1a)	ore (nan 25% or its nei	3   18
2	පී		Number of independent voting members of the governing body (Part VI, line 1b)	-	4 18
₹	න් ග		Total number of individuals employed in calendar year 2011 (Part V, line 2a)	-	5 7
~	:월		Total number of volunteers (estimate if necessary)	<del>-</del>	6 60
Ш	훓		Total unrelated business revenue from Part VIII, column (C), line 12	· -	7a 0.
Z	<b>آ</b> ک		Net unrelated business taxable income from Form 990-T, line 34	F	7b 0.
SCANNED JAN				Prior Year	Current Year
Ċ		8	Contributions and grants (Part VIII, line 1h)	169,152	
Q§	ğ		Program service revenue (Part VIII, line 2g)	120,887	
	Revenue		investment income (Part VIII, column (A), lines 3, 4, and 7d)	7,463	3,492.
	<b>~</b>		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.
_		12	Total revenue - add lines 8 through 11 (must equal Part VIII, cotumπ (A), time, 12)-	7 297 <b>,</b> 502	365,907.
		13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.
		14	Benefits paid to or for members (Part IX, column (A), line 4)		0.
	S		Salaries, other compensation, employee benefits (Part X, column (A), lines 5210) 3	138,544	
	Sua		Professional fundraising fees (Part IX, column (A), line 11th)	0	0.
	Expenses	b	Total fundraising expenses (Part IX, column (D), line 25	174 562	200 042
	_		Other expenses (Part IX, column (A), lines 11a-11d, 11f24e) UGUCIN, UI	174,562	
			Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	313,106	
-	- S	19	Revenue less expenses. Subtract line 18 from line 12	<15,604	
٤	Fund Balances		TALL AND (DUALY loss 40)	Beginning of Current Yea 333,522	
9	Back		Total assets (Part X, line 16)	3,875	
•	25		Total liabilities (Part X, line 26)  Net assets or fund balances Subtract line 21 from line 20	329,647	
		rt II	•	323,017	131/3/06
-			Ities of perjury, I declare that I have examined this return, including accompanying schedules and state	ements, and to the hest of	f my knowledge and helief, it is
		•	t, and complete_Declaration of preparer (other than officer) is based on all information of which prepare		f
-	,		La Daylor Jaylor	12/2	28/12
5	Sigr	<b>,</b>	Signature of officer	Date	
	der		E DOUGLAS TAYLOR, TREASURER		_
			Type or print name and title		
_			Print/Type preparer's name Peparer's signature	Date Check	X PTIN
F	aid		WALTER J. MCKEEVER, JR.	self-em	
F	Prep	arer	Firm's name WALTER J. MCKEEVIR & COMPANY, LLC	Firm's EIN	06-1253566
ι	Jse	Only	Firm's address P.O. BOX 5147 15 VALLEY DRIVE		.000.000
_			GREENWICH, CT 06831	Phone no	(203)6228625
1	May	the IF	S discuss this return with the preparer shown above? (see instructions)		Yes No
_			LUA For Dangruork Paduction Act Notice see the senarate instructions		Form <b>QQD</b> (2011)

orm	990 (2011) MEALS-ON-WHEELS, INC.	06-0809614	Page 2
ar	Statement of Program Service Accomplishments		
	Check if Schedule O contains a response to any question in this Part III		Ļ_
	Briefly describe the organization's mission: NONE		<u> </u>
	Did the organization undertake any significant program services during the year which were not listed on		
	the prior Form 990 or 990-EZ?	Yes	X N
	If "Yes," describe these new services on Schedule O.  Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes	XN
	If "Yes," describe these changes on Schedule O.		
	Describe the organization's program service accomplishments for each of its three largest program services, as Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of		
	others, the total expenses, and revenue, if any, for each program service reported.	120	515
а	(Code ) (Expenses \$ 233,137. including grants of \$ ) (Revenue PROVIDE MEALS TO ELDERLY, SICK & DISABLED IN GREENWICH,	CONNECTICUT	545.
		187	
	(Code) (Expenses \$	ue\$	
		-	
С	(Code) (Expenses \$ including grants of \$) (Revenue	ue\$	
			···.
d	Other program services (Describe in Schedule O.)		
_	(Expenses \$ including grants of \$ ) (Revenue \$	)	
le	Total program service expenses ▶ 233, 137.	<del></del>	90 (201

Form 990 (2011) MEALS-ON-WHEELS, INC.

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		.,	
	If "Yes," complete Schedule A	_1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	_		v
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	_		v
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		v
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	_5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	_		v
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		v
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	_		v
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			Х
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Λ
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent	40		Х
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X			
_	as applicable.  Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
а	Part VI	11a	х	
<b>h</b>	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
•	assets reported in Part X, line 16° If "Yes," complete Schedule D, Part VII	11b		X
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
•	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16° If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
Ь	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000		ŀ	.,
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		<u>X</u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			v
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	$\rightarrow$	X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	46		х
<b></b>	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	47	ŀ	х
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40		Х
10	1c and 8a? If "Yes," complete Schedule G, Part II  Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	18		
19	complete Schedule G, Part III	19	ŀ	х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
			990 (2	2011)

3364 1

			res	NO
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the	l		v
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	_21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			Х
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Λ
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			X
	Schedule J .	23		
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		Х
_	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		21
ь	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		
C	any tax-exempt bonds?	24c		
a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
254	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
ь	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
•	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b	İ	Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	İ	X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,		İ	
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		<u>X</u>
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation		İ	.,
	contributions? If "Yes," complete Schedule M	_30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			v
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	20		X
22	Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
<b></b>	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	1	Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
ь	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
_	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	
		Form	990 (2	2011)

	990 (2011) MEALS-ON-WHEELS, INC.	06-0809	614	Р	age :
Par					
	Check if Schedule O contains a response to any question in this Part V			_	
				Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 0			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0	]		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eportable gaming			
	(gambling) winnings to prize winners?		1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	filed for the calendar year ending with or within the year covered by this return	2a 7			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)		, i	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial	account)?	4a		X
b	If "Yes," enter the name of the foreign country: ▶				
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	iction?	5b		X
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	ne organization solicit			
	any contributions that were not tax deductible?		6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribut	ions or gifts			
	were not tax deductible?		6b		
7	Organizations that may receive deductible contributions under section 170(c).				
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as required			
	to file Form 8282?		7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	ontract?	7e		_X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit conti		7 <b>f</b>		X
9	If the organization received a contribution of qualified intellectual property, did the organization file Fo	·	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization		7h	]	_
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Discourse of the control of the cont				
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at	any time during the year?	8	]	
9	Sponsoring organizations maintaining donor advised funds.				
а	Did the organization make any taxable distributions under section 4966?		9a		
ь	Did the organization make a distribution to a donor, donor advisor, or related person?		9b		
10	Section 501(c)(7) organizations. Enter:	1 1			
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	Section 501(c)(12) organizations. Enter:	1 1			
a	Gross income from members or shareholders	11a			
Ь	Gross income from other sources (Do not net amounts due or paid to other sources against				
10-	amounts due or received from them.)	116		1	
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				
а	Is the organization licensed to issue qualified health plans in more than one state?	-	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.		İ	1	
D	Enter the amount of reserves the organization is required to maintain by the states in which the	405			
_	organization is licensed to issue qualified health plans	13b		1	
	Enter the amount of reserves on hand  Did the organization receive any payments for indoor tanning services during the tax year?	13c	142		<u>x</u>
• 70	DIG THE CHARRESTON RECEIVE ANY DEVINENTS FOR BIGUODI (BITHING SERVICES DUTING THE TAX VEST)	i i	42		^

Form 990 (2011)

Form 990 (2011) MEALS-ON-WHEELS, INC. 06-0809614 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule (	D. See i	nstructions.			
	Check if Schedule O contains a response to any question in this Part VI					X
Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	18	3		
	If there are material differences in voting rights among members of the governing body, or if the governing			1		
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
ь	Enter the number of voting members included in line 1a, above, who are independent	1b	18	3		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh		<u> </u>	1		
_	officer, director, trustee, or key employee?	.,	,	2	·	Х
3	Did the organization delegate control over management duties customarily performed by or under the	he direc	t supervision			
•	of officers, directors, or trustees, or key employees to a management company or other person?		A Supervision	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form	000	n filod?	4		X
4			is filed:	5		X
5	Did the organization become aware during the year of a significant diversion of the organization's as	seis		6	X	
6	Did the organization have members or stockholders?			-	Λ	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a	ppoint	one or	l _	v	
	more members of the governing body?			7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	stockho	olders, or	l		
	persons other than the governing body?			7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ear by th	e following			
а	The governing body?			8a	X	
b	Each committee with authority to act on behalf of the governing body?	-		8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re	ached a	at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			9		X
<u>Sec</u>	tion B. Policies (This Section B requests information about policies not required by the Internal F	Revenue	e Code.)			
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		X
ь	If "Yes," did the organization have written policies and procedures governing the activities of such of	hapter	s, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing box	dy befo	re filing the form?	11a		X
ь	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a		X
ь	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris	e to con	flicts?	12b		
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "	Yes," de	escribe		,	
	in Schedule O how this was done			12c		
13	Did the organization have a written whistleblower policy?			13		X
14	Did the organization have a written document retention and destruction policy?			14		X
15	Did the process for determining compensation of the following persons include a review and approve	al by in	dependent	<u> </u>		,
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		<b>,</b>			
а	The organization's CEO, Executive Director, or top management official			15a	1	X
	Other officers or key employees of the organization			15b		X
_	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			1,5		
162	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment w	nth a			
	taxable entity during the year?		u	16a		X
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate the organization of	ate ite n	articination			
-	In joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization of the state	•	•			
	exempt status with respect to such arrangements?	iiiizatioi	15	16b		
500	tion C. Disclosure			TOD		
	List the states with which a copy of this Form 990 is required to be filed ▶CT					
17		T (Coot	FO1(a)(2)ab)			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	ı (Secti	on ou rici(o)s only) :	avallab	ie	
	for public inspection. Indicate how you made these available. Check all that apply.					
	Own website Another's website X Upon request					
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, c	onflict o	of interest policy, an	d finar	icial	
	statements available to the public during the tax year.			_		
20	State the name, physical address, and telephone number of the person who possesses the books a	and reco	ords of the organiza	tion: 🕨		
	E DOUGLAS TAYLOR - (203)869-1312					
13200	89 MAPLE AVENUE, GREENWICH 06830					
01-23-	12			Form	990 (	2011)

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any. See instructions for definition of "key employees."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

X Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)  Name and Title	(B) Average hours per week	(do box		(C Pos heck ss pe	tion more	than	one th an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) ROBERT PHILLIPS	F 00	.,		,,					0	0
PRESIDENT	5.00	X		Х		-	-	0.	0.	0.
(2) LENNIE DECSEPEL	5 00	v	ŀ	X				0.	0.	0.
VICE PRESIDENT	5.00	X		^		-	-	0.	0.	0.
(3) PHYLLIS BEYLEN	5.00	X	l				l	0.	0.	0.
RECORDING SECRETARY	3.00	^		-		1	├─	0.		<u> </u>
(4) MARY WATTS CORRESPONDING SECRETARY	5.00	х						0.	0.	0.
(5) DOUGLAS TAYLOR	- 3.00			$\vdash$		1	<del>                                     </del>		· · · · · · · · · · · · · · · · · · ·	•
TREASURER	5.00	X		x				0.	0.	0.
(6) KAISA NEWHAMS						1	<del>                                     </del>			
ASSISTANT TREASURER	1.00	Х						0.	0.	0.
(7) HSAIO-LIEN BOARDMAN						T				
DIRECTOR	1.00	X					•	0.	0.	0.
(8) KATRINA BISCHOFF		Γ							,	
DIRECTOR	1.00	X			ļ			0.	0.	0.
(9) ANDREA BRENNAN						T				
DIRECTOR	1.00	X						0.	0.	0.
(10) MARILYN CAHN										
DIRECTOR	1.00	X						0.	0.	0.
(11) DANIEL FITZGERALD										
DIRECTOR	1.00	X	<u> </u>			<u> </u>		0.	0.	0.
(12) PETER IGOE										_
DIRECTOR	1.00	X			_	<u> </u>		0.	0.	0.
(13) ELLEN LIAVKOFF										
DIRECTOR	1.00	X	_		_	<u> </u>	_	0.	0.	0.
(14) CAROLYN LARUSSO	1		İ							_
DIRECTOR	1.00	X	<u> </u>	_	<u> </u>	-	-	0.	0.	0.
(15) KEM MORAN	1 00	ļ.,								^
DIRECTOR	1.00	X		-	-			0.	0.	0.
(16) EMMA WARD	1 00	,						0.	0.	_
DIRECTOR	1.00	X	-	-	⊢	-	$\vdash$	0.	· · ·	0.
(17) DIANNE PLUMMER	1.00	X						0.	0.	0.
DIRECTOR	1.00	<u>  A</u>		I	Ь	1	1			Form <b>990</b> (2011)

132007 01-23-12

Form **990** (2011)

Part VII Section A. Officers, Directors, Tru	ustees, Key E	mple	oyee	es, a	nd l	High	est	Compensated Employ	ees (continued)				
(A)	(B)			•	C)			(D)	(E)			(F)	
Name and title	Average	(do	not c	Pos heck		ገ e than	one	Reportable	Reportable		Es	timate	ed
	hours per week					is bot or/trus		compensation	compensatio		1	nount	of
	(describe	⊢				T	Ĺ	from the	from related organization		1	other pensa	ation
	hours for	director	İ			, R	Ì	organization	(W-2/1099-MIS		1	om th	
	related	88	Trustee			Tage		(W-2/1099-MISC)	<b>(</b> <u>_</u>	-,	1	anızat	
	organizations		튵		8	Ē.	Ì				an	d relat	ed
	in Schedule O)	Individual	Institutional	Officer Officer	Key employee	Highest compensated employee	Former				orga	anızatı	ons
(18) LYNNE STEWART					~	1.8		_					
DIRECTOR OF OPERATIONS	0.00	X	<u> </u>		ļ.,	1	1	0.		0.	<u> </u>		0.
							:						
						1							
			<u>                                       </u>			$\vdash$							-
		_	_		_	-							
	<del></del>												
						-					<u> </u>		
1 b Sub-total	<u> </u>	<u> </u>	<u> </u>		<u> </u>	<b></b>	<u> </u>	0.		0.	-		0.
c Total from continuation sheets to Part V	II, Section A					$\blacktriangleright$		0.		0.			0.
d Total (add lines 1b and 1c)						▶		0.		0.			0.
2 Total number of individuals (including but r	not limited to tl	nose	liste	ed a	bov	e) w	ho re	eceived more than \$100	,000 of reportabl	e			
compensation from the organization												Yes	No.
3 Did the organization list any former officer	, director, or tr	uste	e, ke	ey er	mplo	oyee	, or	highest compensated e	mployee on			103	110
line 1a? If "Yes," complete Schedule J for s	such individual										3		Х
4 For any individual listed on line 1a, is the si									the organization				.,
and related organizations greater than \$15									dual for somuces		4		X
5 Did any person listed on line 1a receive or rendered to the organization? If "Yes," con							relat	ed organization or indivi	dual for services		5		х
Section B. Independent Contractors													
1 Complete this table for your five highest co										ipens	ation f	rom	
the organization. Report compensation for (A)	tne calendar y	ear	ena	ing v	vitn	or w	/Itnir	the organization's tax (B)	year.		(0	<u> </u>	
Name and business	address	N	ON	E				Description of s	ervices		compe		n
-													
							$\dashv$		-				
							_						
2 Total number of independent contractors (	(including but i	not li	ımıte	ed to	the	se li	sted	above) who received in	nore than				
\$100,000 of compensation from the organ						0_		· · · · · · · · · · · · · · · · · · ·				000	
											Form	990 f	2011)

MEALS-ON-WHEELS, INC. 06-0809614 Form 990 (2011) Page 9 Statement of Revenue (D) Revenue (A) (B) (C) Related or Unrelated Total revenue excluded from exempt function business tax under sections 512, 513, or 514 revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1b **b** Membership dues 1c c Fundraising events 1d d Related organizations 7,500. e Government grants (contributions) f All other contributions, gifts, grants, and 224,370 similar amounts not included above g Noncash contributions included in lines 1a-1f \$ 231,870. h Total. Add lines 1a-1f **Business Code** 130,545. 130,545. 624210 Program Service Revenue 2 a CUSTOMER MEALS f All other program service revenue 130,545. g Total. Add lines 2a-2f Investment income (including dividends, interest, and 6,173. 6,173. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (II) Personal 6 a Gross rents b Less: rental expenses Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (ii) Other assets other than inventory b Less: cost or other basis 2,681 and sales expenses <2,681. c Gain or (loss) <2,681.> <2,681.> d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See Part IV, line 18 b Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Business Code Miscellaneous Revenue 11 a

6,173.

0.

365,907.

127,864.

132009 01-23-12 d All other revenuee Total. Add lines 11a-11d

Total revenue. See instructions

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Do n	Check if Schedule O contains a responsor include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	Bb, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
	Grants and other assistance to governments and				
	organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22			·· · · · · · · · · · · · · · · · · · ·	······································
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				·····
	Benefits paid to or for members				
	Compensation of current officers, directors,		•		
	trustees, and key employees				<del>-</del>
	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	72 77	40 E1E	24 257	
	Other salaries and wages	72,772.	48,515.	24,257.	
8	Pension plan accruals and contributions (include				
	section 401(k) and section 403(b) employer contributions)	3,466.	2,288.	1,178.	
	Other employee benefits	6,317.	4,211.	2,106.	
0	Payroll taxes	0,317.	4,211.	2,100.	
	Fees for services (non-employees).				
	Management .	1,275.		1,275.	
	Legal	4,676.		4,676.	· <del></del>
	Accounting	4,070.		4,070.	
	Lobbying Professional fundaming convers. See Bort IV. June 17				· · · · · · · · · · · · · · · · · · ·
	Professional fundraising services See Part IV, line 17				
	Investment management fees Other	· · · · · · · · · · · · · · · · · · ·			<del></del>
_	Advertising and promotion	·			
	Office expenses		,		
	Information technology				· · · · · · · · · · · · · · · · · · ·
	Royalties				· · · · · · · · · · · · · · · · · · ·
	Occupancy	6,540.	5,559.	981.	
17	Travel	7,000			
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				,
-	Payments to affiliates				
	Depreciation, depletion, and amortization	8,001.	8,001.		
23	Insurance	8,919.	5,887.	3,032.	
	Other expenses Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0)	127 060	127 222		
-	FOOD	137,969.	137,969.	1 012	
	UTILITIES	6,755.	5,742.	1,013.	···
Τ.	REPAIRS & MAINTENANCE	6,218.	6,218.		
d	KITCHEN SUPPLIES & PACK	5,606.	5,606.	7 022	2 010
	All other expenses	14,083.	3,141.	7,032.	3,910
	Total functional expenses. Add lines 1 through 24e	282,597.	233,137.	45,550.	3,910
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				
	Check here if following SOP 98-2 (ASC 958-720)				Form <b>990</b> (2011

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				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	-	46,504.	1	132,129.
	2	Savings and temporary cash investments		80,247.	2	81,340.
	3	Pledges and grants receivable, net		3		
	4	Accounts receivable, net		4		
	5	Receivables from current and former officers, di				
		employees, and highest compensated employee				
		of Schedule L	·		5	
	6	Receivables from other disqualified persons (as		711		
		4958(f)(1)), persons described in section 4958(c				
		employers and sponsoring organizations of sect				
		employees' beneficiary organizations (see instru	1		6	
ets	7	Notes and loans receivable, net	,		7	
Assets	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges	ĺ	·	9	
	10a	Land, buildings, and equipment: cost or other	1 1			······································
		basis. Complete Part VI of Schedule D	10a 181,696.			
	ь	Less: accumulated depreciation	10b 128,962.	64,415.	10c	52,734.
	11	Investments - publicly traded securities	64,415. 142,356.	11	52,734. 165,839.	
	12	Investments - other securities. See Part IV, line	11		12	
	13	Investments - program-related. See Part IV, line			13	
	14	Intangible assets			14	<del>"</del>
	15	Other assets. See Part IV, line 11		15		
	16	Total assets. Add lines 1 through 15 (must equ	333,522.	16	432,042.	
	17	Accounts payable and accrued expenses		17		
	18	Grants payable			18	
	19	Deferred revenue		\	19	
	20	Tax-exempt bond liabilities			20	
Ş	21	Escrow or custodial account liability. Complete	Part IV of Schedule D		21	
ij	22	Payables to current and former officers, director	i i			
Liabilities		highest compensated employees, and disqualifi	ed persons Complete Part II			
<b>=</b>		of Schedule L			22	
	23	Secured mortgages and notes payable to unrela	ated third parties		23	
	24	Unsecured notes and loans payable to unrelate	d third parties		24	
	25	Other liabilities (including federal income tax, pa	yables to related third	-		
		parties, and other liabilities not included on lines	s 17-24) Complete Part X of			
		Schedule D		3,875.	25	666.
	26	Total liabilities. Add lines 17 through 25		3,875.	26	666.
		Organizations that follow SFAS 117, check he	ere 🕨 🗓 and complete			
S		lines 27 through 29, and lines 33 and 34.				
Š	27	Unrestricted net assets		329,647.	27	431,376.
3ale	28	Temporarily restricted net assets			28	
Ď	29	Permanently restricted net assets			29	
Ē		Organizations that do not follow SFAS 117, c	heck here 🕨 🔲 and			
6		complete lines 30 through 34.				
ets	30	Capital stock or trust principal, or current funds	Į		30	
155	31	Paid-in or capital surplus, or land, building, or ed	quipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in	come, or other funds		32	
Z	33	Total net assets or fund balances	Į	329,647.	33	431,376.
	34	Total liabilities and net assets/fund balances		333,522.	34	432,042.

Form **990** (2011)

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Part XI Reconciliation of Net Assets  Check If Schedule O contains a response to any question in this Part XI  1 Total revenue (must equal Part VIII, column (A), line 12)  2 Total expenses (must equal Part IX, column (A), line 25)  3 Revenue less expenses. Subtract line 2 from line 1  4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  5 Other changes in net assets or fund balances (explain in Schedule O)  6 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))  6 431, 37	e 12
1 Total revenue (must equal Part VIII, column (A), line 12) 2 Total expenses (must equal Part IX, column (A), line 25) 2 Revenue less expenses. Subtract line 2 from line 1 3 Revenue less expenses. Subtract line 2 from line 1 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 5 Other changes in net assets or fund balances (explain in Schedule O) 5 18,41	
Total expenses (must equal Part IX, column (A), line 25)  Revenue less expenses. Subtract line 2 from line 1  Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  Other changes in net assets or fund balances (explain in Schedule O)  2 282,59  3 83,31  4 329,64	X
Total expenses (must equal Part IX, column (A), line 25)  Revenue less expenses. Subtract line 2 from line 1  Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  Other changes in net assets or fund balances (explain in Schedule O)  2 282,59  3 83,31  4 329,64	
Revenue less expenses. Subtract line 2 from line 1  Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  Other changes in net assets or fund balances (explain in Schedule O)  5 18,41	
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  5 Other changes in net assets or fund balances (explain in Schedule O)  5 18,41	
5 Other changes in net assets or fund balances (explain in Schedule O)  5 18,41	
401 05	
6 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) 6 431, 37	
	6.
Part XII Financial Statements and Reporting	
Check If Schedule O contains a response to any question in this Part XII	
Yes	No
1 Accounting method used to prepare the Form 990: X Cash Accrual Other	
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.	
2a Were the organization's financial statements compiled or reviewed by an independent accountant?	Х
b Were the organization's financial statements audited by an independent accountant?	X
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,	
review, or compilation of its financial statements and selection of an independent accountant?	
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	
d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a	
separate basis, consolidated basis, or both:	
Separate basis Consolidated basis Both consolidated and separate basis	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit	
Act and OMB Circular A-133?	X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit	
or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	
Form <b>990</b> (20	011)

### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

Open to Public

Name of the organization

MEALS-ON-WHEELS, INC.

**Employer identification number** 

06-0809614

Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. **b** Type II a Type I c Type III - Functionally integrated d \_\_\_ Type III · Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type II, Type III, or Type III supporting organization, check this box . . . Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, Yes the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s). h (iii) Type of (vi) Is the (iv) Is the organization (v) Did you notify the (i) Name of supported (ii) EIN (vii) Amount of organization in col organization in col (I) listed in your organization in col organization (i) organized in the US? support (described on lines 1-9 governing document? (i) of your support? above or IRC section (see instructions)) Yes

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

132021 01-24-12 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support	·					
Cale	ndar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")			,			
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
_6	Public support. Subtract line 5 from line 4						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) ►	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on				1		
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instructi	ions)			12	
13	First five years. If the Form 990 is for	the organization'	s first, second, thi	rd, fourth, or fifth ta	ax year as a secti	on 501(c)(3)	
	organization, check this box and stor	here					▶□
Sec	ction C. Computation of Publ	ic Support Pe	rcentage	· · · · · · · · · · · · · · · · · · ·			<u> </u>
	Public support percentage for 2011 (I	,	•	column (f))		14	%
	Public support percentage from 2010		•			15	%
16a	33 1/3% support test - 2011. If the c				14 is 33 1/3% or	more, check this bo	x and
	stop here. The organization qualifies						▶∟
b	33 1/3% support test - 2010. If the o	organization did no	ot check a box on	line 13 or 16a, and	l line 15 is 33 1/39	% or more, check th	nis box
	and stop here. The organization qual						▶ □
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fac	ts-and-circumstar	nces" test, check t	his box and <b>stop h</b>	ere. Explain in Pa	art IV how the organ	ization
	meets the "facts-and-circumstances"	test. The organiza	ation qualifies as a	publicly supported	d organization		▶ 🗔
b	10% -facts-and-circumstances test	t - <b>2010.</b> If the orç	ganization did not	check a box on line	e 13, 16a, 16b, or	17a, and line 15 is	10% or
	more, and if the organization meets th						
	organization meets the "facts-and-circ						▶ 🗀
18	Private foundation. If the organization						s <b>&gt;</b>
						edule A (Form 990	

# Schedule A (Form 990 or 990-EZ) 2011 MEALS-ON-WHEELS, INC. Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II.)

	duality dilider the tests listed b	elow, piease comp	nete rait ii.j			· · · · · · · · · · · · · · · · · · ·				
	ction A. Public Support						· · · · · · · · · · · · · · · · · · ·			
	ndar year (or fiscal year beginning in) 🕨	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total			
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	156.650	164.472.	194.567.	169,152,	231,870.	916.711.			
2	Gross receipts from admissions, merchandise sold or services per-	150,050.	104,472.	134,307.	105,152.	231,070.	910,711.			
	formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	158,214.	134,023.	133,739.	120,887.	130,545.	677,408.			
3	Gross receipts from activities that are not an unrelated trade or business under section 513									
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf									
5	The value of services or facilities furnished by a governmental unit to the organization without charge			:						
6	Total. Add lines 1 through 5	314,864.	298,495.	328,306.	290,039.	362,415.	1594119.			
	Amounts included on lines 1, 2, and	021,0010		0_0,000		002,1200				
	3 received from disqualified persons						0.			
L	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.			
c	: Add lines 7a and 7b						0.			
8	Public support (Subtract line 7c from line 6)	·					1594119.			
	ction B. Total Support					·				
	ndar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total			
	Amounts from line 6	314,864.	298,495.	328,306.	290,039.	362,415.	1594119.			
	Gross income from interest,			020,000		002,1200	10011100			
	dividends, payments received on securities loans, rents, royalties and income from similar sources	10,633.	8,289.	5,422.	7,463.	6,173.	37,980.			
b	Unrelated business taxable income									
	(less section 511 taxes) from businesses acquired after June 30, 1975									
c	: Add lines 10a and 10b	10,633.	8,289.	5,422.	7,463.	6,173.	37,980.			
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on									
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)									
13	Total support (Add lines 9, 10c, 11, and 12)	325,497.	306,784.	333,728.	297,502.	368,588.	1632099.			
14	First five years. If the Form 990 is for	the organization's	first, second, thir	d, fourth, or fifth ta	x year as a sectio	n 501(c)(3) organiz	ation,			
	check this box and stop here						▶□_			
Sec	ction C. Computation of Publi	ic Support Per	rcentage							
15	Public support percentage for 2011 (I	ıne 8, column (f) dı	vided by line 13, c	olumn (f))		15	97.67 %			
16	16 Public support percentage from 2010 Schedule A, Part III, line 15						97.19 %			
	ction D. Computation of Inves									
17	Investment income percentage for 20	ent income percentage for 2011 (line 10c, column (f) divided by line 13, column (f))					17 2.33 %			
18	Investment income percentage from 2	nt income percentage from <b>2010</b> Schedule A, Part III, line 17					18 2.81 %			
19a	33 1/3% support tests - 2011. If the	organization did n	ot check the box of	on line 14, and line	15 is more than 3	3 1/3%, and line 1	7 is not			
more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization <b>X b 33 1/3% support tests - 2010.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and										
C	line 18 is not more than 33 1/3%, che	_					#10 <b>▶</b> □			
20	Private foundation. If the organization			•		•				

132023 01-24-12

Schedule A (Form 990 or 990-EZ) 2011

## **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

2011
Open to Public Inspection

Name of the organization

MEALS-ON-WHEELS, INC.

Employer identification number

		NC.	06-0809614				
Par			s or Accounts. Complete if the				
	organization answered "Yes" to Form 990, Part IV, line						
		(a) Donor advised funds	(b) Funds and other accounts				
1	Total number at end of year						
2	Aggregate contributions to (during year)						
3	Aggregate grants from (during year)						
4	Aggregate value at end of year						
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advis	sed funds				
	are the organization's property, subject to the organization's	Yes No					
6	used only						
for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring							
	impermissible private benefit?		Yes No				
Pa	t II Conservation Easements. Complete if the ord	ganization answered "Yes" to Form 990, I	Part IV, line 7.				
1	Purpose(s) of conservation easements held by the organizat	tion (check all that apply).					
	Preservation of land for public use (e.g., recreation or e	education) Preservation of an his	storically important land area				
	Protection of natural habitat	Preservation of a cer	tified historic structure				
	Preservation of open space						
2	Complete lines 2a through 2d if the organization held a quali	ified conservation contribution in the form	of a conservation easement on the last				
	day of the tax year.						
			Held at the End of the Tax Year				
а	Total number of conservation easements		2a				
b	Total acreage restricted by conservation easements		2b				
С	Number of conservation easements on a certified historic sti		2c				
d	Number of conservation easements included in (c) acquired	ture					
	listed in the National Register		2d				
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by th	e organization during the tax				
	year ▶						
4	Number of states where property subject to conservation ea	asement is located					
5	Does the organization have a written policy regarding the pe	eriodic monitoring, inspection, handling of					
	violations, and enforcement of the conservation easements	rt holds?	☐ Yes ☐ No				
6	Staff and volunteer hours devoted to monitoring, inspecting,						
7	Amount of expenses incurred in monitoring, inspecting, and						
8	Does each conservation easement reported on line 2(d) about	eve satisfy the requirements of section 170	O(h)(4)(B)(i)				
	and section 170(h)(4)(B)(ii)?		☐ Yes ☐ No				
9	In Part XIV, describe how the organization reports conservat						
	include, if applicable, the text of the footnote to the organization	ation's financial statements that describes	the organization's accounting for				
	conservation easements.						
Pa	TIII Organizations Maintaining Collections		nner Similar Assets.				
	Complete if the organization answered "Yes" to Form						
1a	If the organization elected, as permitted under SFAS 116 (AS						
	historical treasures, or other similar assets held for public ex		ance of public service, provide, in Part XIV,				
	the text of the footnote to its financial statements that descr						
b	If the organization elected, as permitted under SFAS 116 (AS						
	treasures, or other similar assets held for public exhibition, e	education, or research in furtherance of pu	iblic service, provide the following amounts				
	relating to these items		<b>.</b> .				
	(i) Revenues included in Form 990, Part VIII, line 1	-	► \$ ► \$				
	(ii) Assets included in Form 990, Part X						
2	If the organization received or held works of art, historical tre		al gain, provide				
	the following amounts required to be reported under SFAS 1	116 (ASC 958) relating to these items:					
а	Revenues included in Form 990, Part VIII, line 1		<b>\$</b>				
b	Assets included in Form 990, Part X		<b>&gt;</b> \$				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 132051 01-23-12

Schedule D (Form 990) 2011

Sched	dule D (Form 990) 2011 MEALS-OI	N-WHEELS,	INC.				0	6-08	09614	Page 2
Par		ollections of A	rt, Hist	torical Tre	easures, c	or Othe	r Simila	r Asse	<b>ts</b> (contin	ued)
3	Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items									
	(check all that apply):									
а	Public exhibition	d	ı 🗀	Loan or excl	hange progra	ams				
b	Scholarly research	e		Other			· <del>п </del>			
C	Preservation for future generations									
4	Provide a description of the organization's co	ellections and explai	n how th	ney further th	he organizati	on's exer	npt purpos	se in Par	t XIV.	
5	During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets									
	to be sold to raise funds rather than to be maintained as part of the organization's collection?									
Par	Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.									
1a	Is the organization an agent, trustee, custodi		diary for	contribution	s or other as	sets not	included			<del></del>
	on Form 990, Part X?		,						Yes	No
h	If "Yes," explain the arrangement in Part XIV	and complete the fo	llowina :	table:			•			
	in 100, explain the arrangement in account								Amount	
c	Beginning balance						1c			
	Additions during the year						1d			
-	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	orm 990. Part X. line	21?						Yes	☐ No
	If "Yes," explain the arrangement in Part XIV.									
Par			swered	"Yes" to Fo	rm 990, Part	IV, line 1	O.			
		(a) Current year		Prior year	(c) Two yea		(d) Three ye	ars back	(e) Four y	ears back
1a	Beginning of year balance									
Ь	Contributions									
c	Net investment earnings, gains, and losses									
d	Grants or scholarships									
e	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the curr	rent year end baland	ce (line 1	g, column (a	a)) held as					
а	Board designated or quasi-endowment		%							
b	Permanent endowment ►	%								
С	Temporarily restricted endowment ▶	%								
	The percentages in lines 2a, 2b, and 2c should	ıld equal 100%.								
3a	Are there endowment funds not in the posse	ssion of the organiz	ation the	at are held a	ind administe	ered for th	ne organiza	ation	_	
	by:								Y	es No
	(i) unrelated organizations 3a(i)									
	(ii) related organizations								3a(ii)	
b	If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?									
4	Describe in Part XIV the intended uses of the									
Pai	t VI Land, Buildings, and Equipm	ent. See Form 99	0, Part X							<del></del>
	Description of property	(a) Cost or o		1 ''	or other		cumulated	<b>j</b>	(d) Book	value
		basis (investi	ment)	basis (other)			reciation			
1a	Land .			1-	C 222	-	10 51	<del>,</del>		710
b	Buildings .			15	6,229.		10,51	. / •	45	,712.
С	Leasehold improvements									
d	Equipment .		<del></del>		E 467		10 44	_	7	022
	Other			<u> </u>	5,467.		18,44		_	,022.
Total	. Add lines 1a through 1e. (Column (d) must e	aual Form 990, Part	X, colui	mn (B), line 1	IU(c).)			▶	52	, / 34 .

Schedule D (Form 990) 2011

Sche	dule D (Form 990) 2011 MEALS-ON-WHEELS, INC.					06-0	809614	Page 4
	t XI Reconciliation of Change in Net Assets from Form 990 to	o Audi	ted Finan	cial S	tate	ment	s	
1	Total revenue (Form 990, Part VIII, column (A), line 12)		· <u>-</u> .	1		-		,907.
2	Total expenses (Form 990, Part IX, column (A), line 25)			2			282	,597.
3	Excess or (deficit) for the year. Subtract line 2 from line 1			3_				,310.
4	Net unrealized gains (losses) on investments			4			18	,419.
5	Donated services and use of facilities			5				
6	Investment expenses			6				
7	Prior period adjustments .			7				
8	Other (Describe in Part XIV.)			8				
9	Total adjustments (net). Add lines 4 through 8			9				,419.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 are		C. D	10			101	<u>,729.</u>
Par	XII Reconciliation of Revenue per Audited Financial Stateme	ents V	vith Keve	nue p	er K	eturn	207	007
1	Total revenue, gains, and other support per audited financial statements					1	387	<u>,007.</u>
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 -	1 1	8,4	10			
а	Net unrealized gains on investments	2a	<u> </u>	.0,4	19.			
ь	Donated services and use of facilities	2b						
С.	Recoveries of prior year grants	2c	<del> </del>					
d	Other (Describe in Part XIV.)	2d	<u> </u>			2e	1.8	,419.
e	Add lines 2a through 2d Subtract line 2e from line 1					3	368	,588.
3	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					3	300	, 300.
4	Investment expenses not included on Form 990, Part VIII, line 7b	4a						
a h	Other (Describe in Part XIV.)	4b	_	2,6	81.	>		
	Add lines 4a and 4b					4c	<2	,681.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			•		5		,907.
	t XIII Reconciliation of Expenses per Audited Financial Statem	nents '	With Expe	enses	per	Retur	n	
1	Total expenses and losses per audited financial statements .					1	285	,278.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:							
а	Donated services and use of facilities .	2a	<u> </u>	· · · · · · · · · · · · · · · · · · ·				
b	Prior year adjustments	2b	ļ					
C	Other losses	2c	-					
d	Other (Describe in Part XIV.)	2d						•
е	Add lines 2a through 2d					2e	205	0.
3	Subtract line 2e from line 1					3	285	,278.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 .	1					
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	ļ — —	2,6	Q 1			
	Other (Describe in Part XIV.)	4b	1	2,0	01.		<b>~</b> 2	,681.
_	Add lines 4a and 4b					4c 5		,597.
5 Da	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  TXIV Supplemental Information	-				3	2.02	, 55 / 6
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part	III lines	1a and 4 P	art IV lu	nee 1i		b: Part V line	A: Part
	e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also com							; <del>-,</del> , r cu t
	SS ON DISPOSALS OF FIXED ASSETS = \$2,681.0		io part to pre	. пос ш	.,	-111011001		
						- <del>-</del> -		
-								
			·					
						Schedu	ıle D (Form 9	990) 2011

### **SCHEDULE O** (Form 990 or 990-EZ)

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No 1545-0047 Open to Public Inspection

Department of the Treasury ► Attach to Form 990 or 990-EZ. Internal Revenue Service Name of the organization **Employer identification number** 06-0809614 MEALS-ON-WHEELS, INC. FORM 990, PART VI, SECTION A, LINE 6: THERE IS NO STOCK BUT THE BOARD IS CONSIDERED MEMBERS OF THE ORGANIZATION. ALL MEMBERS SERVE WITHOUT COMPENSATION. FORM 990, PART VI, SECTION A, LINE 7A: THE BOARD IS ELECTED BY ITS MEMBERS FORM 990, PART VI, SECTION B, LINE 11: TAX RETURNS ARE PRESENTED TO THE PRESIDENT FOR REVIEW AND SIGNATURE PRIOR TO FILING THE RETURNS. FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS FINANCIALS AVAILABLE UPON REQUEST. FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS: NET UNREALIZED GAINS ON INVESTMENTS: 18,419.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2011)

Department of the Treasury Internal Revenue Service

# Depreciation and Amortization

(Including Information on Listed Property)

See separate instructions.

Attach to your tax return.

990

OMB No 1545-0172

Business or activity to which this form relates Name(s) shown on return FORM 990 PAGE 10 06-0809614 MEALS-ON-WHEELS, INC. Election To Expense Certain Property Under Section 179 Note: If you have any listed property, complete Part V before you complete Part I 500,000. 1 Maximum amount (see instructions) 2 2 Total cost of section 179 property placed in service (see instructions) 2,000,000. 3 Threshold cost of section 179 property before reduction in limitation 4 Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-5 Dollar limitation for tax year Subtract line 4 from line 1. If zero or less, enter -0-. If marned filling separately, see instructions (c) Elected cost (a) Description of property (b) Cost (business use only) 7 7 Listed property. Enter the amount from line 29 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 Tentative deduction. Enter the smaller of line 5 or line 8 9 Carryover of disallowed deduction from line 13 of your 2010 Form 4562 10 10 11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5 12 Section 179 expense deduction. Add lines 9 and 10, but do not enter more than line 11 13 13 Carryover of disallowed deduction to 2012. Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property.) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year 14 15 Property subject to section 168(f)(1) election 15 8,001. 16 16 Other depreciation (including ACRS) Part III MACRS Depreciation (Do not include listed property.) (See instructions.) 17 17 MACRS deductions for assets placed in service in tax years beginning before 2011 18 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here Section B - Assets Placed in Service During 2011 Tax Year Using the General Depreciation System (c) Basis for depreciation (business/investment use (b) Month and (d) Recovery (f) Method (a) Classification of property (e) Convention (g) Depreciation deduction only - see instructions) 19a 3-year property 5-year property 7-year property C 10-year property d 15-year property e 20-year property 25 yrs. S/L 25-year property 27.5 yrs. MM S/L Residential rental property h 27.5 yrs. MM S/L MM 39 yrs. S/L i Nonresidential real property S/L MM Section C - Assets Placed in Service During 2011 Tax Year Using the Alternative Depreciation System S/L 20a Class life 12 yrs. S/L 12-year b ММ 40 yrs. S/L 40-year Summary (See instructions.) 21 Listed property. Enter amount from line 28 21 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. 8,001. Enter here and on the appropriate lines of your return. Partnerships and S corporations - see instr. 22 23 For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs 23

Form 4562 (2011)