

### See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



DLN: 93493226008403

Form **990** 

Department of the Treasury

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

B Check if applicable Address change Name change Initial return Terminated Amended return Application pending  I Tax-exempt status J Website: ► www. K Form of organization Part I Sumi Our Miss	✓ Corporation Trust Association Other ►	om/suite  H(a) Is this a group affiliates?  H(b) Are all affiliates	646917 hone num ) 276-10 receipts \$ 4	000 498,631,475 or
Address change  Name change  Initial return  Terminated  Amended return  Application pending  I Tax-exempt status  I Website: > www.  K Form of organization  Part I Sumi  Our Miss peeds of	Doing Business As  Number and street (or P O box if mail is not delivered to street address) Ro 30 Shelburne Rd PO Box 9317  City or town, state or country, and ZIP + 4 Stamford, CT 06904  F Name and address of principal officer Kevin Gage CFO 30 Shelburne Rd PO Box 9317 Stamford, CT 06902  F Sol(c)(3)	H(a) Is this a group affiliates?  H(b) Are all affiliates If "No," attack H(c) Group exemptions of the second of t	646917 hone num ) 276-10 receipts \$ 4	or Yes No  Yes No  Yes No  Yes No
Name change  Initial return  Terminated  Amended return  Application pending  Tax-exempt status  Website: ► www.  K Form of organization  Part I Sumi  Our Miss pands of	Number and street (or P O box if mail is not delivered to street address) Ro 30 Shelburne Rd PO Box 9317  City or town, state or country, and ZIP + 4 Stamford, CT 06904  F Name and address of principal officer Kevin Gage CFO 30 Shelburne Rd PO Box 9317 Stamford, CT 06902  ▼ 501(c)(3)	H(a) Is this a group affiliates?  H(b) Are all affiliates  If "No," attack  H(c) Group exemp	hone num ) 276-10 receipts \$ 4  p return f  s included h a list (:	or Yes No  Yes No  Yes No  Yes No
Initial return  Terminated  Amended return  Application pending  Tax-exempt status  Website: ► www  Form of organization  Part I Sumi  Our Miss peeds of	Number and street (or P O box if mail is not delivered to street address) Ro 30 Shelburne Rd PO Box 9317  City or town, state or country, and ZIP + 4 Stamford, CT 06904  F Name and address of principal officer Kevin Gage CFO 30 Shelburne Rd PO Box 9317 Stamford, CT 06902  ▼ 501(c)(3)	H(a) Is this a group affiliates?  H(b) Are all affiliates  If "No," attack  H(c) Group exemp	) 276-10 receipts \$ 4 p return f s included h a list (:	000 498,631,475 for
Terminated  Amended return  Application pending  Tax-exempt status  Website: > www.  Form of organization  Part I Sumi  Our Miss peeds of	30 Shelburne Rd PO Box 9317  City or town, state or country, and ZIP + 4 Stamford, CT 06904  F Name and address of principal officer Kevin Gage CFO 30 Shelburne Rd PO Box 9317 Stamford, CT 06902  F 501(c)(3)	H(a) Is this a group affiliates?  H(b) Are all affiliates  If "No," attack  H(c) Group exemp	p return f s included	or
Amended return  Application pending  Tax-exempt status  Website: www  Form of organization  Part I Sumi  Dur Miss  Pands of	30 Shelburne Rd PO Box 9317  City or town, state or country, and ZIP + 4 Stamford, CT 06904  F Name and address of principal officer Kevin Gage CFO 30 Shelburne Rd PO Box 9317 Stamford, CT 06902  F 501(c)(3)	H(a) Is this a group affiliates?  H(b) Are all affiliates  If "No," attack  H(c) Group exemp	p return f s included h a list (:	or
Application pending  Tax-exempt status  Website: ► www.  K Form of organization  Part I Sumi  Our Miss pands of	F Name and address of principal officer Kevin Gage CFO 30 Shelburne Rd PO Box 9317 Stamford, CT 06902  F 501(c)(3) 501(c)( ) (insert no ) 4947(a)(1) or 527 stamhealth org F Corporation Trust Association Other  mary scribe the organization's mission or most significant activities	affiliates?  H(b) Are all affiliates  If "No," attacl  H(c) Group exemp	sincluded halist (	「Yes ▼ No  Yes 「No  See instructions)
Application pending  Tax-exempt status  Website: www.  Form of organization  Part I Sumi  1 Briefly de Our Miss	F Name and address of principal officer Kevin Gage CFO 30 Shelburne Rd PO Box 9317 Stamford, CT 06902  F 501(c)(3) 501(c)( ) (insert no ) 4947(a)(1) or 527 stamhealth org F Corporation Trust Association Other  mary scribe the organization's mission or most significant activities	affiliates?  H(b) Are all affiliates  If "No," attacl  H(c) Group exemp	sincluded halist (	「Yes ▼ No  Yes 「No  See instructions)
Tax-exempt status  Website: ► www  Form of organization  Part I Sumi  1 Briefly de Our Miss	Kevin Gage CFO 30 Shelburne Rd PO Box 9317 Stamford, CT 06902   ▼ 501(c)(3)	affiliates?  H(b) Are all affiliates  If "No," attacl  H(c) Group exemp	sincluded halist (	「Yes ▼ No  Yes 「No  See instructions)
Website: ► www  Form of organization  Part I Sumi  1 Briefly de Our Miss	Kevin Gage CFO 30 Shelburne Rd PO Box 9317 Stamford, CT 06902   ▼ 501(c)(3)	affiliates?  H(b) Are all affiliates  If "No," attacl  H(c) Group exemp	sincluded halist (	「Yes ▼ No I?
Website: ► www  Form of organization  Part I Sumi  1 Briefly de Our Miss	Stamford, CT 06902   ▼ 501(c)(3)	H(b) Are all affiliates  If "No," attacl  H(c) Group exemp	halıst (:	I?
Website: ► www K Form of organization Part I Sumi  1 Briefly de Our Miss	▼ 501(c)(3)	If "No," attacl  H(c) Group exemp	halıst (:	see instructions)
Website: ► www K Form of organization Part I Sumi  1 Briefly de Our Miss	stamhealth org  Corporation Trust Association Other   mary  scribe the organization's mission or most significant activities	H(c) Group exemp		
Website: ► www K Form of organization Part I Sumi  1 Briefly de Our Miss	stamhealth org  Corporation Trust Association Other   mary  scribe the organization's mission or most significant activities			Del 🖛
Part I Sumi  1 Briefly de Our Miss	Trust Association Other ►  mary  scribe the organization's mission or most significant activities	L Year of formation 1		
Part I Sumi  1 Briefly de Our Miss	mary scribe the organization's mission or most significant activities	L Year of formation 1		
1 Briefly de Our Miss	scribe the organization's mission or most significant activities		893 <b>M</b> S	state of legal domicile CT
Our Miss				
l needs of	on I ogether with our physicians we provide a broad range of hig			
<u> </u>	our communities	h quality health and wellnes	s service	es focused on the
7 I	a. communicac			
≝   ——				
<u> </u>				
	s box F if the organization discontinued its operations or dispo		1 1	
·	f voting members of the governing body (Part VI, line 1a)		3	16
4 Number o	f independent voting members of the governing body (Part VI, lin		4	13
5 Total nun	nber of individuals employed in calendar year 2011 (Part V, line 2	(a)	5	2,958
·- I	nber of volunteers (estimate if necessary)		6	5 804 333
	elated business revenue from Part VIII, column (C), line 12 ated business taxable income from Form 990-T, line 34	•	7a	5,894,223
<b>D</b> Net unler	Ted business taxable income from Form 990-1, line 34	Prior Year	7b   	3,821,779 Current Year
<b>0</b> Combook	(Daub)/III line 1 b)		743	
	utions and grants (Part VIII, line 1h)			19,419,411 463,409,232
<b>売</b>	ment income (Part VIII, illie 2g)			3,440,915
11 Other	evenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e			4,739,985
	evenue—add lines 8 through 11 (must equal Part VIII, column (A	·	,510	4,733,303
1		495,198	,627	491,009,543
13 Grants	and similar amounts paid (Part IX, column (A ), lines 1–3 )		0	0
<b>14</b> Benefit	s paid to or for members (Part IX, column (A), line 4)		0	0
15 Salarie	s, other compensation, employee benefits (Part IX, column (A), li	nes 221,586	026	227 207 045
数 5-10)		221,580		
		I		
16a Profess	sional fundraising fees (Part IX, column (A), line 11e)		0	
	draising expenses (Part IX, column (D), line 25) • 3,215,292		0	0
b Total fur  17 Other	draising expenses (Part IX, column (D), line 25) •3,215,292 expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	236,025	,215	211,325,027
17 Other 6	draising expenses (Part IX, column (D), line 25) $ ightharpoonup 3,215,292$ expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	236,025, 25) 457,611,	,215	211,325,027 438,612,072
17 Other 6 18 Total e 19 Revenu	draising expenses (Part IX, column (D), line 25) •3,215,292 expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	236,025, 25) 457,611, . 37,587	,215 ,241 ,386	211,325,027 438,612,072
17 Other 6 18 Total e 19 Revenu	draising expenses (Part IX, column (D), line 25) $ ightharpoonup 3,215,292$ expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	236,025, 25) 457,611,	,215 ,241 ,386	211,325,027 438,612,072
17 Other 6 18 Total e 19 Revenu	draising expenses (Part IX, column (D), line 25) $ ightharpoonup 3,215,292$ expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	236,025, 25) 457,611, 37,587, Beginning of Curre	0,215 ,241 ,386	211,325,027 438,612,072 52,397,471 End of Year
17 Other 6 18 Total e 19 Revenu	draising expenses (Part IX, column (D), line 25) \( \bigsim_{3,215,292} \) expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	236,025, 25) 457,611, 37,587  Beginning of Currey	0 ,215 ,241 ,386 ent	211,325,027 438,612,072 52,397,471 End of Year 798,097,565
17 Other 6 18 Total e 19 Revenu 20 Total a 21 Total II	draising expenses (Part IX, column (D), line 25) 3,215,292 expenses (Part IX, column (A), lines 11a-11d, 11f-24e) expenses Add lines 13-17 (must equal Part IX, column (A), line e less expenses Subtract line 18 from line 12	236,025, 25) 457,611, 37,587  Beginning of Curre Year 475,861, 340,662	0 ,215 ,241 ,386 ent ,907	227,287,045 0 211,325,027 438,612,072 52,397,471 End of Year 798,097,565 637,083,779 161,013,786

		/					ı ugc <b>=</b>
Par	t III		<b>Program Serv</b> e O contains a res		o <b>lishments</b> uestion in this Part III		
1	Briefl	y describe the org	anızatıon's mıssıor	า			
		n Together with ou SOFOUR COMMU		ovide a broad i	range of HIGH QUALI	TY HEALTH AND WELLNESS	S SERVICES FOCUSED ON
2	the pr	or Form 990 or 99	90-EZ?		ervices during the yea	r which were not listed on	「Yes ▼ No
	If "Ye	s," describe these	new services on S	chedule O			
3	servic	es?			nt changes in how it co	nducts, any program	┌ Yes ┌ No
	If "Ye	s," describe these	changes on Sched	lule O			
4	expen	ses Section 501(	c)(3) and 501(c)(4	1) organization	s and section 4947(a)	ree largest program services (1) trusts are required to rep ch program service reported	
4a	ALSO DISCH EMER	DITION TO A 305 BED IN STAMFORD, CT KE HARGED 14,294, BABIE GENCY ROOM ADMIT	Y OPERATING STATIST ES BORN 1,968, TOTAL TED FOR INPATIENT TF	ICS FOR THE YEA INPATIENT DAYS REATMENT 7,642,	R ENDED 9/30/2012 INCLU OF CARE PROVIDED 70,911 TREATED AND RELEASED 4	2,291,321 ) (Revenue \$ 225,000 SQUARE FOOT AMBULATOR DE ADULT AND PEDIATRIC INPATIE PATIENTS SEEKING CARE IN THE 3,189, TREATED AT TULLY IMMEDIA PROCEDURES PERFORMED 62,043	ENTS CARED FOR AND STAMFORD HOSPITAL ATE CARE CENTER 22,555
4b	(Code	2	) (Expenses \$		ıncludıng grants of \$	) (Revenue \$	)
4c	(Code		) (Expenses \$		including grants of \$	) (Revenue \$	)
	0.11		- /D				
4d		er program service: enses \$	s (Describe in Sch inc	nedule O ) luding grants o	f\$	) (Revenue \$	)
4e	Tota	l program service e	expenses <del> -</del> \$	352,075,61	.5		

Part IV	Checklist	of F	Reauired	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	<u></u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line $1^2$ If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section $512(b)(13)$ ?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V	•	. [	
			Yes	No
.a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
la	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this		100	
L	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
а	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ▶BD			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7</b> c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	Yes	
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
	Sponsoring organizations maintaining donor advised funds.	8		
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand			
4-		1/1-		NI a
4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
-	it vas and it that a barm ( ii) to report these payments? It "No " provide an evaluation in Cahadula A			

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1_	Enter the number of voting members of the governing heady at the and of the tay			
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		Νo
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ection B. Policies (This Section B requests information about policies not required by the Internal	'		•
Re	evenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure	_		
17				
10	Section 6104 requires an erganization to make its Form 1022 (or 1024 if applicable), 000, and 000 T (501/s)			

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ► KEVIN GAGE CFO

30 SHELBURNE RD Stamford, CT 06902 (203) 276-1000

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A)  Name and Title	(B) Average hours per week (describe hours	Positi more unles an	on (d e thar	c) o no n one son er ar	t che e bo: is bo nd a stee)	eck x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		11200)	organizations
(1) Brian Grissler President and CEO	37 5	х		Х				1,829,715	0	30,336
(2) Douglas Milne III Director	2 0	х						0	0	0
(3) Edwin Ford Chairman	2 0	х						0	0	0
(4) Dr Arthur Klein Director	2 0	х						0	0	0
(5) Dr Charles Miner Director	2 0	х						0	0	0
(6) Dr Neil Dreyer Director	2 0	х						0	108,264	21,000
(7) Andrew Merrill Director	2 0	х						0	0	0
(8) Charles Krause III Director	2 0	х						0	0	0
(9) David R Nissen Director	2 0	х						0	0	0
(10) Elliot S Jaffe Director	2 0	х						0	0	0
(11) Ernest N Abate Director	2 0	х						0	0	0
(12) Jay Higham Director	2 0	х						0	0	0
(13) Amy C Downer Director	2 0	х						0	0	0
(14) Suzanne B Peters Director	2 0	х						0	0	0
(15) Dr Rodrigo Acosta Physician	2 0	х						0	480,111	31,670
(16) Michael Fedele Director	2 0	х						0	0	0
(17) Darryl McCormick Assistant Secretary	37 5			х				461,456	0	73,495

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

<b>(A)</b> Name and Title	(B) Average hours per week (describe hours	unles an	on (d e thai	n one son er ar	e bo is bo nd a	x, oth )		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule	Individual trustee or director	emiployee Key employee Officer Institutional Trustee Individual trustee or director		Former Highest compensated employee			MISC)	organizations	
(18) David Smith Assistant Secretary	37 5			х				639,948	0	92,577
(19) Kathleen Sılard Assıstant Secretary	37 5			х				659,720	0	100,173
(20) Kevin Gage Treasurer	37 5			х				649,788	0	94,596
(21) Dr Sharon Kıely Sr VP, Medical Services	37 5				х			610,663	0	84,305
(22) Dr Mıchael Coady Chief Cardiac Surgeon	37 5					Х		1,095,854	0	20,438
(23) Dr Lance Bruck Chair, Department of OB/GYN	37 5					х		566,685	0	42,586
(24) Dr Steven Horowitz Chief, Divion of Cardiology	37 5					х		550,209	0	42,586
(25) Dr Timothy Hall TERM 63011 Chair, Department of Surgery	37 5					х		801,254	0	38,970
(26) Dr Andrew Snyder VP, Ambulatory Services	37 5					х		725,174	0	66,330
(27) Dr John Rodis Sr VP, Medical Services	0 0						х	443,589	0	130,132
1b Sub-Total				<u> </u>	•	<u> </u>	<u> </u>			
c Total from continuation sheets	to Part VII, Sec	tion A					<b>F</b>			
d Total (add lines 1b and 1c) .						•	►	9,034,055	588,375	869,194

	_		Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee	ı		
	on line 1a? If "Yes," complete Schedule J for such individual	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	_		No.
	, , ,			INO

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
HEMATOLOGY ONCOLOGY PC 34 SHELBURNE RD STAMFORD, CT 069023628	PHYS FEES/ONCOLOGY	4,016,119
ASHFORTH PROPERTIES CONSTRUCTION 707 SUMMER ST STAMFORD, CT 069011026	CIP VENDOR	2,095,100
SPECIALIZED RECEIVABLES INC DBA PO BOX 12414 NEWARK, NJ 071013514	COLLECTIONS	1,016,611
PATHOLOGY AND LABORATORY SERV LLC 11 RESEARCH DRIVE SUITE 4 WOODBRIDGE, CT 065252348	CYTOLOGY LABORATORY	897,276
MMODAL SERVICES LTD PO BOX 102467 ATLANTA, GA 30368	TRANSCRIPTION SVCS	855,793
2 Total number of independent contractors (including but not limited to those l	isted above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►52

Form 99		<u> </u>						Page <b>9</b>
Part v	/1111	Statement o	or Revenue		<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
ats ats	1a	Federated cam	paigns 1a					
e Ta	b	Membership du	es <b>1b</b>					
s, g	С	Fundraising eve	ents <b>1c</b>	1,424,597				
#E	d	Related organiz	zations 1d					
ω, ς III	e	Government grant	s (contributions) <b>1e</b>	747,880				
ion r si	f	All other contribution	ons, gifts, grants, and 1f	17,246,934				
호흡	g	similar amounts no	ot included above ibutions included in					
ari do I		lines 1a-1f \$ _	1,879					
Contributions, gifts, grants and other similar amounts	h	Total. Add lines	s 1a-1f	▶	19,419,411			
				Business Code				
) in a	2a	PATIENT REVENUE		621400	293,844,863	293,844,863		
ş, Ş	ь	PHYSICIAN BILLING	<u> </u>	621110	11,170,423	11,170,423		
96	c	WELLNESS AND TR	AINING	621400	3,343,100	3,343,100		
	d	MEDICARE/MEDIC	AID PAYMENTS	621400	148,890,127	148,890,127		
Š	e	REF LAB INCOME		621500	6,160,719		6,160,719	
gran	f	All other progra	am service revenue				•	
Program Serwce Revenue	_	Total Addis		L	462.402.222			
	д 3		s 2a-2f		463,409,232			
			ar amounts)	· · ·	1,536,929	1,535,666	1,263	
	4		stment of tax-exempt bond	F	0			
	5	Royalties		▶	0			
				(11) Personal				
	6a	Gross rents	2,811,317					
	b	Less rental expenses	4,351,775					
	С	Rental income	-1,540,458					
	d	or (loss) Net rental inco	L me or (loss)		-1,540,458		-267,759	-1,272,699
			(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other	4,893,643	5,830				
	ь	than inventory Less cost or other basis and sales expenses	2,995,487					
	c	Gain or (loss)	1,898,156	5,830				
	d	Net gain or (los	ss)		1,903,986			1,903,986
ən	8a	Gross income fevents (not inc	rom fundraising luding					
Other Revenue		of contributions	s reported on line 1c) ne 18	278,394				
Jer.	ь	Less direct ex	penses b	274,670				
₹	С	Net income or	(loss) from fundraising	events 🛌	3,724			3,724
	9a		rom gaming activities ne 19 a					
	ь	Less direct ex	penses <b>b</b>					
	c	Net income or	(loss) from gamıng actı	vities	0			
	10a	Gross sales of returns and allo						
	b	Less cost of a	oods sold <b>b</b>					
	c		(loss) from sales of inv	entory 🟲	0			
		Miscellaneou		Business Code				
	11a	MANAGEMENT	ΓFEES	532000	649,876	649,876		
	Ь		ND COFFEE SHOP	722210	1,488,056	1,488,056		
	c	Meaningful Use		621110	3,002,938	3,002,938		
	d		ue		1,135,849	1,135,849		
	12	Total revenue	s 11a-11d		6,276,719			
	<u> </u>	. otur revenue.	See Instructions .		491,009,543	465,060,898	5,894,223	635,011 Form <b>990</b> (2011)

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Do no	heck if Schedule O contains a response to any question in this Part IX ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0			
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	4,045,351	582,313	3,463,038	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	172,985,775	148,030,319	24,109,714	845,742
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	19,935,090	16,734,945	3,104,908	95,237
9	Other employee benefits	18,761,040	15,749,364	2,922,048	89,628
10	Payroll taxes	11,559,789	9,704,117	1,800,447	55,225
11	Fees for services (non-employees)				
а	Management	767,967	767,932	35	
b	Legal	1,577,839	45,635	1,511,297	20,907
C	Accounting	368,933		368,933	
d	Lobbying	108,363		108,363	
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	51,990		51,990	
g	Other	49,790,120	34,576,355	14,987,916	225,849
12	Advertising and promotion	3,113,091	87,500	1,874,737	1,150,854
13	Office expenses	74,001,544	70,305,175	3,608,496	87,873
14	Information technology	5,629,941	-59,660	5,689,601	
15	Royalties	0			
16	Occupancy	16,042,047	13,977,968	1,935,396	128,683
17	Travel	488,384	247,553	172,196	68,635
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	380,729	234,350	77,744	68,635
20	Interest	169,226	169,226		
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	24,874,427	24,099,520	590,272	184,635
23	Insurance	6,901,732	6,901,732		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	TAXES	1,798,482	247,510	1,550,972	
b	SUBSCRIPTIONS, DUES & MEMBERSH	1,675,570	627,586	1,042,913	5,071
c	Loss on Lease Obligation	12,724,857		12,724,857	
d	SERVICE CONTRACTS	8,264,383	8,231,576	-37,844	70,651
e					
f	All other expenses	2,595,402	814,599	1,663,136	117,667
25	Total functional expenses. Add lines 1 through 24f	438,612,072	352,075,615	83,321,165	3,215,292
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm <b>990</b> (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 151,382 281,828 1 80.541.399 67.845.792 2 2 3 608,061 14,776,102 58.871.844 64.792.290 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . . . . . . . . 0 0 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of ol 0 6 0 0 7 5.243.405 8 5.408.238 9 3,608,897 5.037.968 Prepaid expenses and deferred charges . . . . . . 10a 594,041,910 Land, buildings, and equipment cost or other basis *Complete* Part VI of Schedule D 10a 10b 338,761,998 b Less accumulated depreciation . . . . 242,513,845 **10c** 255,279,912 15,674,580 11 292,893,922 11 18,094,444 16,718,907 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 0 Investments—program-related See Part IV, line 11 . . 14 0 14 50,554,050 15 75,062,606 15 475,861,907 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 798,097,565 71,075,513 17 88,929,508 17 Accounts payable and accrued expenses . 18 18 0 19 806,805 19 637,796 20 129.662.012 20 379.572.228 21 Escrow or custodial account liability Complete Part IV of Schedule D . . 21 0 Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 0 persons Complete Part II of Schedule L $\ldots$ . $\ldots$ . $\ldots$ 22 0 0 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties . . . . 5,380,916 24 5,024,265 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 133,737,661 25 162,919,982 D . . . . . 26 340,662,907 26 637,083,779 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 108,503,626 27 120,894,359 Unrestricted net assets . . . . 18,662,000 28 32,086,053 28 Temporarily restricted net assets . . . . . Fund 29 8,033,374 29 8,033,374 Permanently restricted net assets . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 135.199.000 33 161,013,786 Total net assets or fund balances . . . . . 475.861,907 34 Total liabilities and net assets/fund balances . . . . . 34 798.097.565

Pal	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		491.0	009,54
2	Total expenses (must equal Part IX, column (A), line 25)	2			512,07
3	Revenue less expenses Subtract line 2 from line 1	3		52,3	397,47
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		135,1	199,00
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-26,5	582,68
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		161,0	13,78
Par	<b>TXII</b> Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII			୮	
1	Accounting method used to prepare the Form 990			Yes	No
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?	[	2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both  Separate basis  Consolidated basis  Both consolidated and separated basis	sued			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired	3b		

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493226008403

OMB No 1545-0047

2011

Open to Public Inspection

#### **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Employer identification number

The Stamford Hospital Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II ) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other ┌ Type I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	organızatı col (ı) lıst your gove	(iv) Is the organization in col (i) listed in your governing document?		Is the rganization in old (i) listed in our governing Col (i) of your col (i) or ganization in col (i) of your col (i) or ganization in col (ii) or ganization in col (ii) or ganization in col (iii) or ganization in c		on in organization your col (i) organiz		Did you notify the Is the organization in col (i) of your col (i) organized		(vii) A mount of support?
		ınstructions))	Yes	No	Yes	No	Yes	No				
Total												

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	<b>Public Support.</b> Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b> □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493226008403

OMB No 1545-0047

**SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

	-	s," to Form 990, Part IV, Line 3, or	Form 990-EZ, Pa	art V, line 46 (Political Ca	 mpaign Activities),
<ul><li>Se</li></ul>	ction 501(c)(3) organizations Co ction 501(c) (other than section 5	mplete Parts I-A and B Do not complet 501(c)(3)) organizations Complete Par		v Do not complete Part I-B	
If the ♣ Se	ction 501(c)(3) organizations that	s," to Form 990, Part IV, Line 4, or t have filed Form 5768 (election under t have NOT filed Form 5768 (election u	section 501(h)) C	Complete Part II-A Do not coi	mplete Part II-B
If th	· / · / •	s," to Form 990, Part IV, Line 5 (Pr		•	•
Na	me of the organization	zations complete Part III		Employer iden	tification number
I he	: Stamford Hospital			06-0646917	
Par	t I-A Complete if the or	ganization is exempt under	section 501(d		organization.
1	Provide a description of the ordin opposition to candidates for	ganization's direct and indirect polition	cal campaign act	ivities on behalf of or	
2	Political expenditures			<b>▶</b>	\$
3	Volunteer hours				
Par	Complete if the or	ganization is exempt under	section 501(	-)(3)	
1		e tax incurred by the organization und	_		<b>\$</b>
2	·	e tax incurred by organization manag			\$
3	·	ection 4955 tax, did it file Form 472			☐ Yes ☐ No
4a	Was a correction made?		,		☐ Yes ☐ No
ь	If "Yes," describe in Part IV				,
		ganization is exempt under	section 501(d	c) except section 501	.(c)(3).
1	Enter the amount directly expe	ended by the filing organization for se	ction 527 exemp	t function activities 🕨	\$
2	Enter the amount of the filing of exempt funtion activities	organization's funds contributed to ot	her organızatıons	for section 527	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here a	and on Form 112	0-POL, line 17b ►	¢
4	Did the filing organization file <b>i</b>	Form 1120-POL for this year?			↑ —
5	Enter the names, addresses are organization made payments. I amount of political contribution	nd employer identification number (Ei For each organization listed, enter the ns received that were promptly and d political action committee (PAC) If	e amount paid fro irectly delivered	m the filing organization's f to a separate political orga	unds Also enter the nızatıon, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-

**f** Grassroots lobbying expenditures

(The term "expenditures" means amounts paid or incurred.)  Lia Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 over \$1,000,000 but not over \$1,000,000 \$1,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)	ווטפ	edule C (F	01111 9 9 0 01 9 9 0 - EZ ) 2 0 1 1					Page <b>∠</b>
A Check   If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member expenses, and share of excess lobbying expenditures)    Check   If the filing organization checked box A and "limited control" provisions apply    Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures to influence a legislative body (direct lobbying)	Pa	rt II-A		n is exempt under	section 501(	c)(3) and fi	iled Form 5768	(election
expenses, and share of excess lobbying expenditures)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures to influence public opinion (grass roots lobbying)  Lobbying expenditures to influence a legislative body (direct lobbying)  Total lobbying expenditures (add lines 1a and 1b)  Other exempt purpose expenditures  Total obtaining purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000 but not over \$1,500,000  S1	١	Check		an affiliated group (and	lıst ın Part IV ea	ch affiliated gr	oup member's nam	e, address, EIN,
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Total lobbying expenditures to influence public opinion (grass roots lobbying)  Total lobbying expenditures (add lines 1 aand 1b)  Other exempt purpose expenditures (add lines 1 aand 1b)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Fig. So of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Fig. So of the excess over \$1,000,000  Fig. So of the excess over \$1,000			expenses, and share of excess lob	bying expenditures)		_	•	
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$	3	Check	ıf the filing organization checked bo	ox A and "limited contro	ol" provisions app	ly	1	1
(The term "expenditures" means amounts paid or incurred.)  Ital Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but			Limits on Lobbying	Expenditures			(a) Filing	(b) Affiliated
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S100,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000  Over \$1,000,000  The lobbying nontaxable amount is:  Not over \$500,000  Over \$1,000,000  Over \$1,000,00					l.)		Organization's Totals	Group Totals
b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,7000,000  Over \$1,000,000 but not over \$1,7000,000  S225,000 plus 15% of the excess over \$1,000,000  Over \$1,7000,000  Over \$1,7000,000  F17,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$1,7000,000  F17,000,000  S1,000,000  F17,000,000  F17,000,		<b>-</b>			1 \		100013	1 ocars
c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  In the excess over \$1,000,000  F1,000,000  F1,000,0				· -				
d O ther exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000					ying)			
Total exempt purpose expenditures (add lines 1c and 1d)    Lobbying nontaxable amount Enter the amount from the following table in both columns   If the amount on line 1e, column (a) or (b) is:			,	b)				
f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$17,000,000 but not over \$1,7000,000  Over \$17,000,000 but not over \$17,000,000  S225,000 plus 10% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  Over \$17,000,000  S225,000 plus 5% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  S1,000,000  S1,000,0	d	Otherexe	empt purpose expenditures					
Columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000  Over \$1,500,000  S1,000,000	e	Total exe	mpt purpose expenditures (add lines 1	.c and 1d)				
Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,000,000  Over \$1,500,000 but not over \$1,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  S1,000,000  Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  Subtract line 1f from line 1c If zero or less, enter -0-  If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying celling amount	f		nontaxable amount Enter the amount	from the following table	in both			
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,000,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,00		If the an	ount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Section \$225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  h Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1ffrom line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  2a Lobbying ceiling amount		Not over \$5	500,000	20% of the amount on li	ne 1e			
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,00		Over \$500,	000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying celling amount		Over \$1,00	0,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount		Over \$1,50	0,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	000		
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount		Over \$17,0	00,000	\$1,000,000				
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount								
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount		Grassroo	ts nontaxable amount (enter 25% of li	ne 1f)				
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount	h	Subtract	line 1a from line 1a If zero or less. en	ter -0 -				
Jection 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying ceiling amount								
4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount					organization file	Form 4720 re	portina	
(Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount							F - 1 - 1 - 1 - 1	┌ Yes ┌ No
Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 2009  Lobbying non-taxable amount		(Sor	ne organizations that made a	section 501(h) el	ection do not	have to co		ne five
beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  2a Lobbying non-taxable amount  b Lobbying ceiling amount			Lobbying Exp	enditures During	4-Year Avera	ging Period	d	
<b>b</b> Lobbying ceiling amount				(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> Total
	2a	Lobbyin	g non-taxable amount					
	b							
c Total lobbying expenditures	c	Total loi	obying expenditures					
d Grassroots non-taxable amount	d	Grassro	ots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))	e							

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed For	m 5768
	(election under section 501(h)).	

		(a	(a) (	
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo	
c	Media advertisements?		Νo	
d	Mailings to members, legislators, or the public?		Νo	
e	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?	Yes		108,363
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	Other activities? If "Yes," describe in Part IV		No	
j	Total lines 1c through 1i			108,363
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		F	

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

- Dues, assessments and similar amounts from members

  Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).

  Current year

  Carryover from last year

  2a
- Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues
- 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?
- Taxable amount of lobbying and political expenditures (see instructions)

#### Part IV Supplemental Information

c Total

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Identifier	Return Reference	Explanation
Schedule C, Supplemental Information		Schedule C Part II-B, Line 1F The Hospital contracts Lobbying firms who Lobby Legislative action on behalf of the hospital and the healthcare industry. Additionally, the hospital pays dues to organizations that use a portion of the dues for healthcare lobbying expenses.

2c 3

4

5

DLN: 93493226008403

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

Open to Public

Ciriai	revenue Service F Attach to FC	orm 990. F See Separate Instructions.		Inspection
	me of the organization		Employer identifica	ition number
The	Stamford Hospital		06-0646917	
Pa	rt I Organizations Maintaining Donor Ad	dvised Funds or Other Similar Fu		. Complete if the
	organization answered "Yes" to Form 99	·		
1	<del>-</del>	(a) Donor advised funds	( <b>b)</b> Funds and o	ther accounts
	Total number at end of year			
<u>.</u>	Aggregate contributions to (during year)			
) 1	Aggregate grants from (during year)			
	Aggregate value at end of year			
•	Did the organization inform all donors and donor advifunds are the organization's property, subject to the	organization's exclusive legal control?		☐ Yes ☐ No
j	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	efit of the donor or donor advisor, or for ar	ny other purpose	┌ Yes ┌ No
Pa i	t II Conservation Easements. Complete		o Form 990, Part I\	7, line 7.
	Purpose(s) of conservation easements held by the or  Preservation of land for public use (e.g., recreating protection of natural habitat.  Preservation of open space.  Complete lines 2a-2d if the organization held a quality.	on or pleasure)  Preservation of an Preservation of a c	historically important certified historic struc of a conservation	•
	easement on the last day of the tax year	[		End of the Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements		2b	
c	Number of conservation easements on a certified his	toric structure included in (a)	2c	
d	Number of conservation easements included in (c) ac	equired after 8/17/06	2d	
3	Number of conservation easements modified, transfe	rred, released, extinguished, or terminate	d by the organization	during
	the taxable year ►			
ŀ	Number of states where property subject to conserva	ation easement is located ►	<u> </u>	
•	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		dling of violations, and	│ │ Yes
,	Staff and volunteer hours devoted to monitoring, insp	ecting and enforcing conservation easem	ents during the year <b>i</b>	<b>-</b>
,	A mount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easements	during the year	
	<b>▶</b> \$			
1	Does each conservation easement reported on line 2 $170(h)(4)(B)(I)$ and $170(h)(4)(B)(II)$ ?	(d) above satisfy the requirements of sec	tion	┌ Yes ┌ No
)	In Part XIV, describe how the organization reports co- balance sheet, and include, if applicable, the text of t the organization's accounting for conservation easen	he footnote to the organization's financial		
ar	Complete if the organization answered "		or Other Similar	Assets.
la	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or research	ch in furtherance of pu	
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research in		
	(i) Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$	
	(ii) Assets included in Form 990, Part X		<b>-</b> \$	
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA			
а	Revenues included in Form 990, Part VIII, line 1	<del>-</del>	<b>►</b> \$	

**b** Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art	<u>, His</u>	toric	<u>al Trea</u>	sures, or O	<u>ther</u>	Similar Ass	ets (c	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of th	ie follo	wing that	are a significa	nt us	e of its collection	n	
а	Public exhibition		d		Loan or e	xchange progr	ams			
b	Scholarly research		e		Other					
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and expla	ın hov	v they	further th	ne organization	's exe	empt purpose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than to								Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar					tion answered	d "Ye	es" to Form 99	0,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interme	diary	for co	ntrıbutıor	ns or other ass	ets n		Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	/ and complete the	follow	ıng tab	ole	Г		Amo	unt	
_	Danimin a balance					-	10	Amo	unc	
c d	Additions during the year					-	1c 1d			
	Additions during the year					<u> </u>				
e •	Distributions during the year					-	1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	•	e 21?					1	Yes	☐ No
	If "Yes," explain the arrangement in Part XI\				1 1157 11 1					
Pai	<b>tV Endowment Funds.</b> Complete	if the organization (a)Current Year		wered Prior Ye		to Form 990, Two Years Back		IV, line 10. Three Years Back	(a)Eour	Voore Bock
1a	Beginning of year balance	26,695,222	(D)		27,319	28,198,000		29,311,544	(e)roui	Tears back
ь	Contributions	16,783,195			87,737	2,154,94	-	2,687,150		
c	Investment earnings or losses	1,162,352			56,132	874,51	_	-864,244		
d	Grants or scholarships	1,102,632			55,152	07.701		33.,2		
e	Other expenditures for facilities and programs	4,521,786		3,8	63,702	3,700,14	1	2,936,450		
f	Administrative expenses									
q	End of year balance	40,118,983		26,6	95,222	27,527,31	9	28,198,000		
2	Provide the estimated percentage of the year	r end balance held a	as	<u> </u>	<u> </u>	<u> </u>		, ,		
а	Board designated or quasi-endowment									
b	Permanent endowment • 20 140 %									
c	Term endowment ► 79 860 %									
3a	Are there endowment funds not in the posse	ssion of the organiza	ation t	that ar	e held an	ıd admınıstered	l for t	he		
	organization by	-					<b>.</b>		Yes	No
	(i) unrelated organizations							3a(i)		No
_	(ii) related organizations							3a(ii)	)	No
	If "Yes" to 3a(II), are the related organizatio	•					•	3b		<u> </u>
4	Describe in Part XIV the intended uses of the									
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	0, Pa	rt X,	<u>line 10.</u>					
	Description of property				ost or other investment			(c) Accumulated depreciation	( <b>d)</b> Bo	ook value
<b>1</b> a l	and					0 43,483,	477		4	13,483,477
b E	Buildings					0 177,407,	242	93,980,547	8	33,426,695
<b>c</b> l	easehold improvements					0 6,712,	752	3,813,566		2,899,186
d E	Equipment		•			0 313,065,	865	238,131,317	-	74,934,548
е (	Other	<u></u>				0 53,372,	574	2,836,568	į	50,536,006
	. Add lines 1a-1e <i>(Column (d) should equal Fo</i>		nn (B)	, line 1	0(c).) .			►	25	55,279,912
	·							Schedule D (	Form 9	990) 2011

Part VII Investments—Other Securities. See	Form 990, Part X, line 12	2.	
(a) Description of security or category	( <b>b)</b> Book value		d of valuation
(including name of security)	. ,	Cost or end-of	-year market value
(1)Financial derivatives		<del> </del>	
(2)Closely-held equity interests Other		_	
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See	Form 990, Part X, line	13.	
(a) Description of investment type	(b) Book value		d of valuation
		Cost or end-of	year market value
		<del> </del>	
Part IX Other Assets. See Form 990, Part X, col (B) line 13 )	0.15		
(a) Descrip			(b) Book value
(1) MISCELLANEOUS RECEIVABLE			9,237,113
(2) DONOR RESTRICTED FUNDS			18,042,243
(3) INVESTMENT IN HEALTHSTAR			11,898,063
(4) DUE FROM AFFILIATES			29,856,617
(5) DEBT ISSUANCE COSTS			4,819,880
(6) DEPOSITS			49,023
(7) ORGANIZATION COSTS			1,159,667
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1			75,062,606
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	0		
EST THIRD PART SETTLEMENTS  DENSION LIABILITY	11,221,213		
PENSION LIABILITY	109,173,605		
DUE TO AFFILIATES  EST FOR PROFESSIONAL LIABILITY	22,852,637		
LOSS ON LEASE OBLIGATION	10,204,924		
CHARITY GIFT ANNUITY PAYABLE	144,913		
CHARLE OF ANNOTH FATABLE	177,713		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 ) ▶	162,919,982		

	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	ILS	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
	Total expenses (Form 990, Part IX, column (A), line 25)	2	
	Excess or (deficit) for the year Subtract line 2 from line 1	3	
	Net unrealized gains (losses) on investments	4	
	Donated services and use of facilities	5	
	Investment expenses	6	
	Prior period adjustments	7	
		8	
	Other (Describe in Part XIV)		
	Total adjustments (net) Add lines 4 - 8	9	
)	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
14	Reconciliation of Revenue per Audited Financial Statements With Revenue p		eturn
	Total revenue, gains, and other support per audited financial statements	1	
	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
	Net unrealized gains on investments		
)	Donated services and use of facilities		
:	Recoveries of prior year grants		
ı	Other (Describe in Part XIV)		
•	Add lines <b>2a</b> through <b>2d</b>	2e	
	Subtract line <b>2e</b> from line <b>1</b>	3	
	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
	Other (Describe in Part XIV)		
	Add lines <b>4a</b> and <b>4b</b>	4c	
	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	
rt	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
	Total expenses and losses per audited financial statements	1	
	A mounts included on line 1 but not on Form 990, Part IX, line 25		
	Donated services and use of facilities		
)	Prior year adjustments		
	Other losses		
	Other (Describe in Part XIV) 2d		
:	Add lines <b>2a</b> through <b>2d</b>	2e	
	Subtract line <b>2e</b> from line <b>1</b>	3	
	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
•	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
•	Other (Describe in Part XIV)		
	Add lines <b>4a</b> and <b>4b</b>	4c	
3			
!	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	

Identifier Return Reference Explanation

additional information

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493226008403

**Employer identification number** 

OMB No 1545-0047

2011

Open to Public Inspection

## **Supplemental Information Regarding Fundraising or Gaming Activities**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

The Stamford Hospital

licensing

SCHEDULE G

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization

Internet and e-mail solicitations

Mail solicitations

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

Indicate whether the organization raised funds through any of the following activities. Check all that apply

d 2a	Phone solicitations In-person solicitation  Did the organization have or key employees listed in If "Yes," list the ten higher to be compensated at least	a written or oral agre i Form 990, Part VII st paid individuals or	or entity entities	y in conne (fundraise	dividual (including office ection with professional ers) pursuant to agreem	ers, directors, trustees fundraising services? ients under which the fui	
	(i) Name and address of Individual or entity (fundraiser)	(ii) Activity	fundrais custo cont	Did ser have ody or trol of putions?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
ota	al			<b>&gt;</b>			
3	List all states in which the	organization is regis	tered or	licensed t	to solicit funds or has b	een notified it is exempt	from registration or

e Solicitation of non-government grants

Solicitation of government grants

Pai	t II	Fundraising Events. Com more than \$15,000 on Form								
			(a) Event #1  WALK,RUN & RIDE (event type)	(b) Event #2  DREAM BALL (event type)	(c) O ther Events  2 (total number)	(d) Total Events (Add col (a) through col (c))				
ΕŒ	1	Gross receipts	806,214	629,697	215,160	1,651,071				
Revenue	2	Less Charitable	658,294	606,393	159,910	1,424,597				
<u> </u>	3	Gross income (line 1 minus line 2)	147,920	23,304	55,250	226,474				
	4	Cash prizes								
<u>မှာ</u>	5	Non-cash prizes	3,797	723	7,366	11,886				
Expenses	6	Rent/facility costs		108,230	52,600	160,830				
ă	7	Food and beverages								
<u>Drea</u>	8	Entertainment								
Δ	9	Other direct expenses .	32,260	5,376	61,705	99,341				
	10	Direct expense summary Add lin	es 4 through 9 ın column	(d)	🕨	(272,057)				
	11	Net income summary Combine li	nes 3 and 10 ın column (	d)		-45,583				
Par	t III	Gaming. Complete if the oi \$15,000 on Form 990-EZ, lii		"Yes" to Form 990, Pa	rt IV, line 19, or repo	rted more than				
Revenue			(a) Bingo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))				
	1	Gross revenue								
မှ	2	Cash prizes								
xpenses	3	Non-cash prizes								
й Ш	4	Rent/facility costs								
Direct	5	Other direct expenses								
	6	Volunteer labor	Г Yes Г No	Г Yes Г No	Г Yes Г No					
	7 Direct expense summary Add lines 2 through 5 in column (d)									
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	ımn (d)	<u> ▶ </u>					
9 a b	Is th	er the state(s) in which the organization licensed to operate No," Explain	gaming activities in eac	h of these states?						
	If"Y	e any of the organization's gaming	licenses revoked, susper	nded or terminated during	the tax year?	· · 「Yes 「No				

Sche	dule G (Form 990 or 990-EZ) 20	11			Page <b>3</b>
11	Does the organization operate ga	aming activities with nonmembers? .		Г <sub>Yes</sub> Г	- No
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mem	per of a partnership or other entity		
	formed to administer charitable (	gamıng?		· · · · F Yes F	- No
13	Indicate the percentage of gamii	ag activity operated in		1 1	
a				13a	
b					
14		f the person who prepares the organiza		<u> </u>	
	Name ►				
	Address ►				
	revenue?	ntract with a third party from whom the			- No
		ed by the third party 🟲 \$			
С	If "Yes," enter name and address	S			
	Name 🟲				
	Address ►				
16	Gaming manager information				
	Name 🟲				
	Gaming manager compensation I	<b>\$</b> \$			
	Description of services provided	<b>&gt;</b>			
17 a		Employee er state law to make charitable distribu		· · ·	- No
b	Enter the amount of distributions	required under state law distributed to	o other exempt organizations or sp		<del>-</del>
_		activities during the tax year > \$		hadala C /	
Par	t IV Complete this part to property instructions.)	provide additional information for	responses to quuestion on Sc	nedule G (see	
	Identifier	ReturnReference	Explana	tion	
		•	•		

### OMB No 1545-0047

Open to Public **Inspection** 

#### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

Name of the organization The Stamford Hospital

**Employer identification number** 

					06-	0646917			
Ρ	art I Charity Care and	Certain O	ther Comr	nunity Benefits at	Cost				
		_				F		Yes	No
1a	_						1a	Yes	
Ŀ	If "Yes," is it a written policy						1b	Yes	
2	If the organization had multip care policy to the various hos		ındıcate whic	h of the following best	describes application o	of the charity			
	Applied uniformly to all ho	spitals		Applied uniformly	to most hospitals				
	Generally tailored to indiv	•	ls	,	•				
3	Answer the following based or organization's patients during	•	_	y criteria that applies t	o the largest number o	f the			
а	Did the organization use Fede If "Yes," indicate which of the					are?	_		
		_		·		_	3a	Yes	
	. 100%		10% <b>Г</b>	O ther	<u>%</u>				
b									
	"Yes," indicate which of the fo	illowing is the	e ramily incor	ne limit for eligibility fo	r discounted care .		3b	Yes	
	Γ 200% Γ 250%	<b>Г</b> 30	о% Г	350% <b>~</b> 40	0% <b>Г</b> Other_	<u>%</u>			
c	If the organization did not use determining eligibility for free test or other threshold, regard	or discounte	d care Inclu	de in the description w	hether the organization				
4	Did the organization's policy	provide free o	r discounted	care to the "medically	ındıgent"?		4	Yes	
5a	Did the organization budget a the tax year?			ited care provided unde	er its financial assistan	ice policy during	5a	Yes	
b	If "Yes," did the organization'	s charity care	e expenses e	exceed the budgeted ar	nount?		5b	Yes	
c	If "Yes" to line 5b, as a resultions as a resultions as a patient who was elig						5c	100	No
6a						<b>-</b>	6a	Yes	
6b	If "Yes," did the organization	•	•	• •		l l	6b	103	No
	Complete the following table is worksheets with the Schedule	using the work					<u> UD</u>		110
7	Charity Care and Certain O	ther Commun	nity Benefits	at Cost					
	Charity Care and Means-Tested	(a) Number of activities or	(b) Persons served	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community be expense	enefit	(f) Pero	
	<b>Government Programs</b>	programs (optional)	(optional)						
а	Charity care at cost (from Worksheet 1)			26,367,737	22,747,614	3,620	0,123	0	830 %
b	Medicaid (from Worksheet 3, column a)			56,658,124	36,819,909	19,838	8,215	4	520 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)			2,291,321	0	2,29:	1,321	0	520 %
d	<b>Total</b> Charity Care and Means-Tested Government				50 567 522	25 740	0.650	5	870 %
	Programs			85,317,182	59,567,523	25,749	2,039	3	070 70
e	Community health improvement services and community benefit operations (from	46	22.257	4 240 425	474.464		0.274	0	250.04
f	(Worksheet 4) Health professions education	16	23,257	1,319,435	171,161	1,148	8,274	U	260 %
	(from Worksheet 5)	1	0	51,600	0	5:	1,600	0	010 %
g h	Subsidized health services (from Worksheet 6) Research (from Worksheet 7)								
i	Cash and in-kind contributions for community benefit (from Worksheet 8)	3	160	991,757	0	99:	1,757	0	230 %
j	Total Other Benefits	20	23,417	2,362,792	171,161	2,19:			500 %
k	Total. Add lines 7d and 7j	20	23,417	87,679,974	59,738,684	27,94:	1,290	6	370 %

Pa		ng Activitie	<b>s</b> Complete t	this table if the c	rganızat	ion co	nducted any commu	nity l	ouildin	g
	activities.	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		rect offs revenue	- 1		(f) Perc total ex	
1	Physical improvements and housing									
2	Economic development									
3	Community support									
4	Environmental improvements									
	Leadership development and training									
-	for community members  Coalition building							_		
	Community health improvement							-		
	advocacy									
8 9	Workforce development Other	_								
10	Total	2	260 260	<i>'</i>				3,443		130 % 130 %
Pai	t IIII Bad Debt, Medicar	e, & Collec		· · · · · · · · · · · · · · · · · · ·	75		370	7,773	<u> </u>	150 /
1 2 3 4 Sect 5 6 7 8 Sect 9a b	ion A. Bad Debt Expense  Did the organization report ba Statement No 15?  Enter the amount of the organ Enter the estimated amount of patients eligible under the org Provide in Part VI the text of In addition, describe the cost rationale for including a portio ion B. Medicare  Enter total revenue received ff Enter Medicare allowable cost Subtract line 6 from line 5. The Describe in Part VI the extense Also describe in Part VI the extense Also describe in Part VI the concept the box that describes are Cost accounting system ion C. Collection Practices  Did the organization have a write in Tyes," did the organization so the colleasistance? Describe in Part IV Management Com	ization's bad d f the organization's cha the footnote to ing methodolog n of bad debt a  rom Medicare is of care relati is is the surplic t to which any osting method the method us  T  Co  ritten debt colle is collection polection practice	ebt expense ion's bad debt arity care polic the organization when the organization is confused in the organization of the orga	expense attributaby  y on's financial state rmining the amoun nmunity benefit  and IME) son line 5  ded in line 7 should e used to determine  uring the tax year? d to the largest nu d for patients who	be treated the amo	2 3 at desc d on lin  5 6 7 d as count rep	14,102,613  298,975  ribes bad debt expense nes 2 and 3, and  81,921,723  104,838,090  -22,916,367  mmunity benefit orted on line 6		Yes	No No
	(a) Name of entity	I .	Description of p activity of entit	rımary	(c) Organı profit % o ownersh	zation's r stock	(d) Officers, directors, trustees, or key employees' profit % or stock ownership%	pro	<b>e)</b> Physic ofit % or ownershi	stock
1								$\perp$		
2		]		T		_				
3										
4		†					1	$\top$		
5		†					1	+		
6		+					+	+		
7		+					+	+		
, 8		1					_	+		
								-		
9		<u> </u>						$\perp$		
10								$\perp$		
11		<u> </u>					<u> </u>			
12										
13										

Part	V Facility Information									
	on A. Hospital Facilities	Licensed	Gener	Childre	Teach	Crtica	Resea	ER-24	ER-other	
(list in	order of size from largest to smallest)	sed hospital	General medical &	Children's hospital	Teaching hospital	al acces	Research facility	ER-24 hours	her	
	nany hospital facilities did the organization operate during x year? <b>1</b>	pital	cal & surgical	ptal	ortal	Ortical access hospital	lity			
Namo	and address									
Name	anu auuress									Other (Describe)
1	The Stamford Hospital 30 Shelburne Rd Stamford, CT 06902	×			×		х	х		
		-								
						<del>                                     </del>				
		+				<del>                                     </del>				
						<u> </u>				
						<u> </u>				
		-				-				
						<del>                                     </del>				
		+								

## Part V Facility Information (continued) Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V , Section A )

The Stamford Hospital

Name of Hospital Facility:	
Line Number of Hospital Facility (from Schedule H, Part V, Section A):_	1

			Yes	No
Co	mmunity Health Needs Assessment (Lines 1 through 7 are optional for 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment ("Needs Assessment")? If "No," skip to question 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply)			
	a A definition of the community served by the hospital facility			
	<b>b</b> Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health			
	needs of the community			
	d  How data was obtained			
	e The health needs of the community			
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and			
	minority groups			
	g   The process for identifying and prioritizing community health needs and services to meet those needs			
	h The process for consulting with persons representing the community's interests			
	i 「 Information gaps that limit the hospital facility's ability to assess the community's health needs			
	j			
2	Indicate the tax year the hospital facility last conducted a Needs Assessment 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who			
	represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	3		
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the	<u> </u>		
-	other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)			
	a Hospital facility's website			
	<b>b</b> Available upon request from the hospital facility			
	c			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)			
	a 「 Adoption of an implementation strategy to address the health needs of the hospital facility's community			
	<b>b</b> Execution of the implementation strategy			
	c Development of a community-wide community benefit plan for the facility			
	d Participation in community-wide community benefit plan			
	e 「 Inclusion of a community benefit section in operational plans			
	f Adoption of a budget for provision of services that address the needs identified in the CHNA			
	g   Prioritization of health needs in the community			
	h   Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	i			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"			
	explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	7		
Fir	nancial Assistance Policy	ļ		
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8	Yes	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care $\   100\%$ If "No," explain in Part VI the criteria the hospital facility used			
_	Schedule	U /For	m 000	2011

P	art V Facility Information (continued)			
کد			Yes	No
10	Used FPG to determine eligibility for providing discounted care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 400%			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Explained the basis for calculating amounts charged to patients?	11	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
	a  Income level			
	<b>b</b> Asset level			
	c Medical indigency			
	d  Insurance status			
	e Uninsured discount			
	f 🔽 Medicaid/Medicare			
	g 🔽 State regulation			
	h			
12	Explained the method for applying for financial assistance?	12	Yes	
13	Included measures to publicize the policy within the community served by the hospital facility?	13	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a 🔽 The policy was posted at all times on the hospital facility's web site			
	<b>b</b> 🔽 The policy was attached to all billing invoices			
	c 🔽 The policy was posted in the hospital facility's emergency rooms or waiting rooms			
	d 🔽 The policy was posted in the hospital facility's admissions offices			
	e 🔽 The policy was provided, in writing, to patients upon admission to the hospital facility			
	f 🔽 The policy was available upon request			
	g			
Bil	ling and Collections			
14	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
4-	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	Yes	
15	Check all of the following collection actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's			
	FAP			
	a Reporting to credit agency			
	<b>b</b> Lawsuits			
	c  Liens on residences			
	d F Body attachments or arrests			
	e T Other similar actions (describe in Part VI)			
16	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before			
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	a Reporting to credit agency			
	<b>b</b> Lawsuits			
	c Liens on residences			
	d  Body attachments			
	e C Other similar actions (describe in Part VI)			
17	Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply)			
	a Notified patients of the financial assistance policy upon admission			
	<b>b</b> Notified patients of the financial assistance policy prior to discharge			
	c Notified patients of the financial assistance policy in communications with the patients regarding the patients'			
	bills			
	<b>d</b> Documented its determination of whether patients were eligible for financial assistance under the hospital			
	facility's financial assistance policy			
	Other (describe in Part VI)	I	1	l

If "Yes," explain in Part VI

## Part V Facility Information (continued) Policy Relating to Emergency Medical Care Yes 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals **18** | Yes If "No," indicate why a The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part Other (describe in Part VI)

Inc	Individuals Eligible for Financial Assistance					
19	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care					
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged					
	<b>b</b> The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged					
	c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d Other (describe in Part VI)					
20	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	20		No		
21	If "Yes," explain in Part VI  Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services provided to that patient?					

21

Νo

chedule H	(Form	990)	2011
-----------	-------	------	------

Page **7** 

Dort V	Facility	Information	(continued)
Part V	racility	information	i continuea)

Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)

low many non-hospital facilities did the organization operate during the tax year?			
Name and address	Type of Facility (Describe)		
1			
2			
3			
4			
5			
6			
7			
8			
9			
10			

Schedule H (Form 990) 2011

Schedule H (Form 990) 2011

#### Part VI Supplemental Information

Complete this part to provide the following information

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 5 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Page <b>8</b> Explanation
NEEDS ASSESSMENT		THE STAMFORD HOSPITAL ("SH" OR "HOSPITAL") PARTNERS WITH A NUMBER OF NONPROFIT HEALTH AND
		SOCIAL SERVICES ORGANIZATIONS THAT SEEK TO
		BENEFIT THE COMMUNITY AND IMPROVE THE HEALTH AN D WELL-BEING OF THEIR CLIENTS IN ADDITION,
		TOGETHER WITH OUR PHYSICIANS, THE HOSPITAL WOR KS CLOSELY WITH THE STAMFORD HEALTH DEPARTMENT
		(SHD) TO IDENTIFY NEEDS AND DEVELOP PROGRAM S, PROVIDE SCREENINGS, AND PROMOTE DISSEMINATION
		OF HEALTH INFORMATION WITH THE SHD, SHS
		PONSORED A JOINT CITY-WIDE IMMUNIZATION CAMPAIGN TO REDUCE THE NUMBER OF FLU-RELATED
		HOSPI TALIZATIONS AND EMERGENCY DEPARTMENT VISITS THE CAMPAIGN INCLUDED A JOINT SENIOR
		HEALTH FAIR/COMMUNITY PROJECTS, A COMMON ELECTRONIC DATABASE, SHARED VACCINE SUPPLIES
		AND REDISTR IBUTION TO LOCAL PROVIDERS, FLU
		HOTLINE, ARRANGEMENTS FOR VACCINATION OF HOMEBOUND INDIVID UALS, AND VACCINATION
		CLINICS AT BOTH THE STAMFORD HEALTH DEPT, AND HOSPITAL STAFFED WITH VOLUNTEERS AND CROSS-
		OVERSTAFFING IN FY12, THE HOSPITAL'S OUTPATIENT COMPONENT OF THIS EF FORT TOTALED 2,109
		VACCINATIONS SH COLLABORATES WITH THE
		STAMFORD HEALTH DEPARTMENT'S HIV PREVENTION PROGRAM AND STAMFORD CARES, A PROGRAM OF FAMILY
		CENTERS THAT PROVIDE HIV MEDIC AL CASE MANAGEMENT ALSO, THIS COLLABORATION INCLUDES
		PARTICIPATION IN COMMUNITY HEALTH FA IRS AND EDUCATIONAL OUTREACH EFFORTS, PROVIDES HIV
		UPDATES FOR AIDS SERVICE PROVIDERS IN THE
		COMMUNITY, PERFORMS CLIENT HOME VISITS, AND CONDUCTS A MONTHLY HIV- POSITIVE WOMEN SUPP
		ORT GROUP SH PARTNERS WITH OPTIMUS HEALTH CARE (FORMERLY BRIDGEPORT COMMUNITY HEALTH CENT ER),
		A FEDERALLY QUALIFIED HEALTH CARE CENTER, TO CREATE AN INTEGRATED PRIMARY CARE DELIVE RY
		NETWORK FOR THE MEDICALLY UNDERSERVED IN STAMFORD THE HOSPITAL PROVIDED SUPPLEMENTAL S
		UPPORT TO OPTIMUS OF \$2,291,321 IN FY12 TO ENSURE
		ITS CONTINUED VIABILITY COMMUNITY INPUT TO PREVENT CHILDHOOD OBESITY IS PROVIDED THROUGH
		A STAMFORD CITY-WIDE TASK FORCE LEAD BY SH THIS EFFORT FOCUSES ON PREVENTION, ADVOCACY,
		TREATMENT, AND RESEARCH, AND IS A CITY-WI DE COLLABORATION THAT INCLUDES THE STAMFORD
		PUBLIC SCHOOLS, THE STAMFORD HEALTH
		DEPARTMENT , EARLY CHILDHOOD AND AFTER-SCHOOL PROVIDERS AND EDUCATORS, AS WELL AS COMMUNITY
		PEDIATRIC IANS AND FAMILY MEDICINE PRACTITIONERS SH'S KIDS FANS PROGRAM (KIDS'
		FITNESS AND NUTRITIO N SERVICES) PROMOTES PHYSICAL ACTIVITY AND HEALTH-CONSCIOUS
		NUTRITION, A CORNERSTONE OF TH IS CHILDHOOD OBESITY INITIATIVE KIDS FANS RECEIVED THE 2010
		CONNECTICUT HOSPITAL ASSOCIAT ION/ CONNECTICUT
		DEPARTMENT OF PUBLIC HEALTH COMMUNITY SERVICE AWARD WHICH RECOGNIZES HOSP ITALS THAT MAKE AN
		OUTSTANDING CONTRIBUTION TO ITS COMMUNITY SH WAS HONORED FOR TACKLING THE SERIOUS ISSUE OF
		CHILDHOOD OBESITY IN SOUTHWESTERN CT SH'S DOMESTIC VIOLENCE MEDICAL ADVOCACY PROGRAM
		ENCOMPASSES A COMPREHENSIVE APPROACH THE MEDICAL ADVOCACY PROGRAM MEETS ONCE A MONTH,
		THE COMMITTEE IS COMPRISED OF PHYSICIANS,
		NURSES, SOCIAL WORKERS, CASE MANAG ERS, SECURITY PERSONNEL, HUMAN RESOURCES STAFF OF THE
		DOMESTIC VIOLENCE CRISIS CENTER, THE STAMFORD POLICE DEPARTMENT SPECIAL VICTIMS UNIT AND
		STAMFORD EMERGENCY MEDICAL SERVICES  ACCOMPLISHMENTS INCLUDE EDUCATIONAL PROGRAMS
		AND OUTREACH, OVER 995 SH EMPLOYEES COMPLETE D
		TRAINING IN THE IDENTIFICATION AND MANAGEMENT OF VICTIMS OF ABUSE TRAINING MODULE, ADMIS SIONS
		DATA BASES FOR INPATIENTS AND EMERGENCY ROOM PATIENTS WERE UPGRADED TO INCLUDE QUEST IONS
		FOR ASSESSING ALL PATIENTS 13 YEARS AND OLDER FOR EXPOSURE TO INTIMATE PARTNER VIOLEN CE, AND A
		SCORE CARD WAS DEVELOPED TO TRACK THE NUMBER OF PATIENTS REFERRED FOR SERVICES A S WELL AS THE
		NUMBER OF POLICE CALLS RELATED TO DOMESTIC VIOLENCE OUR CENTER FOR INTEGRAT ED MEDICINE
		AND WELLNESS AT THE TULLY HEALTH CENTER WORKS
		CLOSELY WITH THE SH BREAST CENTE R AND OPTIMUS FAMILY MEDICINE CENTER (AN FQHC), IN FY2012 THE
		CENTER TREATED 50 PATIENTS W HO WERE UNINSURED, THE PROGRAM SERVED THOSE PATIENTS WHO WERE
		APPROVED TO RECEIVE A STAMFO RD HOSPITAL FINANCIAL ASSISTANCE PROGRAM CARD SH ALSO
		PROVIDES SUPPORT FOR THE PARENT LEA DERSHIP
		TRAINING INSTITUTE (PLTI), A 20-WEEK PROGRAM FOR PARENTS AND THEIR CHILDREN PAREN TS LEARN HOW
		TO BECOME ADVOCATES FOR THEIR CHILDREN IN THE SCHOOLS, THE VALUE OF CIVIC ENG AGEMENT AND
		PARENTING SKILLS FOCUSED ON HEALTHY DEVELOPMENT SH ACTIVELY SUPPORTS THE WEST SIDE
		NEIGHBORHOOD REVITALIZATION ZONE, A COMMUNITY-
		LED EFFORT TO IMPROVE THE HEALTH, SAFE TY, INFRASTRUCTURE, AND QUALITY OF LIFE IN THE
		NEIGHBORHOOD, WHICH HAS EXPERIENCED CRIME A ND ECONOMIC DECLINE SH PROVIDED FUNDING AND STAFF
		EXPERTISE TO THIS GRASSROOTS ORGANIZATI ON WHERE NEIGHBORS WORK SIDE-BY-SIDE WITH LOCAL
		BUSINESSES, LAW ENFORCEMENT, THE HOSPITAL'S
		HOUSING PARTNER, CHARTER OAK COMMUNITIES, INC (COC, FORMERLY THE STAMFORD HOUSING AUTHOR ITY),
		AND LOCAL ELECTED AND APPOINTED OFFICIALS THE HOSPITAL AND COC ARE WORKING IN PARTN ERSHIP TO
		ACHIEVE COMMON GOALS FOR THE REVITALIZATION OF THE WEST SIDE NEIGHBORHOOD THE I NITIATIVE,
		KNOWN AS VITA, HAS ALREADY ESTABLISHED THE
		NEIGHBORHOOD AS A HEALTH & WELLNESS DISTRICT, RECENT ACCOMPLISHMENTS INCLUDE FAIRGATE
		Schedule H (Form 990) 2011

Identifier	ReturnReference	Explanation
NEEDS ASSESSMENT		FARM, WHICH ENJOYED A SUCCESSFUL SECOND YEAR WITH PRODUCTIVITY MORE THAN TRIPLING OUTPUT I N 2012 THE FARM PROVIDES OPPORTUNITIES FOR YOUTH AND ADULTS TO LEARN ABOUT PLANTING, HARV ESTING AND NUTRITION AND HEALTHY COOKING PARTICIPANTS INCLUDE VOLUNTEERS FROM THE BOYS & GIRLS CLUB AND YMCA AS WELL AS LOCAL RESIDENTS AND BUSINESSES THE VITA HEALTH & WELLNESS DISTRICT ALSO HOSTS THE FAIRGATE HEALTH CENTER, A PARTNERSHIP WITH OPTIMUS HEALTH CARE AND COC SH PARTNERED WITH NORWALK COMMUNITY COLLEGE, OPTIMUS AND CT APPLESEED ON AN INITIATI VE TO IMPROVE CARE TEAMS AND LEVERAGE TECHNOLOGY TO INCREASE ACCESS AND QUALITY OF CARE FO R SAFETY NET POPULATIONS THE CT TELEHEALTH AND WORKFORCE PARTNERSHIP COMPLETED A TELEHEAL TH STUDY WITH OPTIMUS PATIENTS WHICH HAS INCREASED PATIENTS' ABILITY TO SELF-MANAGE CHRONI C DISEASE AND BETTER TRACK, COORDINATE AND MANAGE CARE THE INITIATIVE ALSO UPGRADED THE FRONTLINE WORKERS THROUGH TRAINING AND DEVELOPMENT OF EMERGING CARE TEAM MODELS DRIVEN IN PART BY THE
		AFFORDABLE CARE ACT THE RESULTS HAVE BEEN PROMISING AND PLANS ARE IN DEVELOPME NT TO SEEK FUNDING TO EXPAND THE PROGRAM

Schedule H (Form 990) 2011

Identifier	ReturnReference	Explanation
PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE		THE STAMFORD HOSPITAL USES SEVERAL VENUES TO NOTIFY OUR PATIENTS OF THE AVAILABLE FINANCIAL OPTIONS 1) SIGNS AND OR BROCHURES ARE DISPLAYED IN ENGLISH AND SPANISH IN THE FOLLOWING AREAS * EMERGENCY ROOM WAITING ROOMS AND REGISTRATION WORKSTATIONS * IMMEDIATE CARE CENTER WAITING ROOM * PATIENT REGISTRATION AREAS ON THE MAIN CAMPUS AND TULLY CAMPUS * CASHIER'S OFFICE, OFFICES OF THE FINANCIAL COUNSELORS, RECEPTION AREA OF THE PATIENT BUSINESS SERVICES DEPARTMENT * ANCILLARY DEPARTMENTS * BROCHURES ARE ALSO AVAILABLE IN CREOLE AND POLISH 2) THE HOSPITAL'S BILLING STATEMENTS INCLUDE AN INFORMATIONAL PAGE THAT IS PRINTED ON THE REVERSE SIDE OF THE STATEMENT OUTLINING THE FINANCIAL OPTIONS 3) THE "ARE YOU UNINSURED NOTICE" IN ENGLISH AND SPANISH IS ATTACHED TO THE TRUE SELF PAY STATEMENTS 4) STAFFING * STAMFORD HOSPITAL HAS A FULL-TIME DSS ST OF CT OUTREACH WORKER ON THE HOSPITAL CAMPUS * SOCIAL SERVICES DEPARTMENT * CASE MANAGEMENT DEPARTMENT * PATIENT REGISTRATION HAS ONE FULL TIME FINANCIAL COUNSELOR * PATIENT BUSINESS SERVICES HAS ONE BILINGUAL PATIENT ASSISTANCE COORDINATOR AND TWO FULL TIME BILINGUAL FINANCIAL COUNSELORS *THE DSS OUTREACH WORKER AND A SH FINANCIAL COUNSELOR * PATIENT BUSINESS SERVICES HAS ONE BILINGUAL PATIENT ASSISTANCE COORDINATOR AND TWO FULL TIME BILINGUAL FINANCIAL COUNSELORS AT THE CLINICS ONCE PER WEEK *HAND-OUTS ARE PROVIDED TO PATIENTS BY THE FINANCIAL COUNSELOR AT THE CLINICS ONCE PER WEEK *HAND-OUTS ARE PROVIDED TO PATIENTS BY THE FINANCIAL COUNSELOR AT THE CLINICS AND THE COMMUNITY HEALTH CENTERS *PATIENT ASSISTANCE PROGRAM (FAP) BY THE SOCIAL WORKERS, *PATIENT ASSISTANCE COORDINATOR, FINANCIAL ASSISTANCE PROGRAM (FAP) BY THE SOCIAL WORKERS, *PATIENT ASSISTANCE COUNSELORS, AND THE DSS LIAISON 5) NOTIFICATIONS PATIENTS RECEIVE APPROVAL OR DENIAL LETTERS AND, IF ELIGIBLE, FINANCIAL ASSISTANCE PROGRAM IDENTIFICATION CARDS
		Cahadula II (Farm 000) 2011

Identifier	ReturnReference	Explanation
COMMUNITY INFORMATION		SH PROVIDES A BROAD RANGE OF COMMUNITY
		OUTREACH AND EDUCATIONAL SERVICES TO RESIDENTS
		OF PREDOMINANTLY ITS PRIMARY SERVICE AREA (PSA) AND SECONDARY SERVICE AREA (SSA) THAT INCLUDE 12
		COMMUNITIES IN SOUTHERN FAIRFIELD COUNTY, CT
		THE HOSPITAL'S SERVICE AREA WAS DEVELOPED
		THROUGH A COMPREHENSIVE STRATEGIC PLANNING PROCESS AND IS DEFINED IN STAMFORD HEALTH
		SYSTEM, INC 'S STRATEGIC PLAN THE HOSPITAL'S
		COMBINED PSA AND SSA INCLUDE AN ESTIMATED
		135,511 HOUSEHOLDS WITH A TOTAL POPULATION OF 361,418 RESIDENTS THE PSA INCLUDES THE
		COMMUNITIES OF STAMFORD, DARIEN, AND ROWAYTON,
		WITH AN ESTIMATED 54,392 HOUSEHOLDS AND A TOTAL
		POPULATION OF 143,122 STAMFORD COMPRISES AN ESTIMATED 46,195 HOUSEHOLDS WITH A TOTAL
		POPULATION OF 119,294 THE SSA INCLUDES THE
		COMMUNITIES OF GREENWICH, COS COB, RIVERSIDE,
		OLD GREENWICH, NEW CANAAN, NORWALK, WESTPORT,
		WESTON, AND WILTON, WITH AN ESTIMATED 81,119 HOUSEHOLDS AND A TOTAL POPULATION OF 218,296
		FOR THE PSA, 24% OF THE POPULATION IS ESTIMATED
		TO BE LESS THAN 18 YEARS OF AGE, 34 7% IS 18-44,
		27 8% IS 45-64, AND 13 5% IS 65 YEARS OF AGE AND OLDER THE SSA HAS A SLIGHTLY OLDER AGE
		DISTRIBUTION WITH AN ESTIMATED 25 7% OF ITS
		POPULATION LESS THAN 18 YEARS OF AGE, 29 2% IS 18-
		44, 30 7% IS 45-64, AND 14 4% 65 YEARS OF AGE AND OLDER REGARDING RACE/ETHNICITY, OF THE
		ESTIMATED POPULATION IN THE PSA, 60 0% OF
		RESIDENTS ARE WHITE, 20 5% HISPANIC, 10 7% BLACK,
		6 3% ASIAN, AND THE REMAINDER ARE MULTI-RACIAL,
		NATIVE AMERICAN, PACIFIC ISLANDER, AND OTHER NON-HISPANIC STAMFORD IS ESTIMATED TO HAVE A
		MORE RACIALLY DIVERSE POPULATION THAN THE PSA
		AND SSA WITH THE BLACK POPULATION REPRESENTING
		12 6% OF ITS TOTAL POPULATION, THE HISPANIC POPULATION 23 9%, AND ASIAN POPULATION 7 0% FOR
		THE SSA, 75 6% OF THE TOTAL ESTIMATED POPULATION
		IS WHITE, 11 9% HISPANIC, 6 0% BLACK,4 6% ASIAN,
		AND THE REMAINDER ARE MULTI-RACIAL, NATIVE AMERICAN, PACIFIC ISLANDER, AND OTHER NON-
		HISPANIC ALTHOUGH IN THE PSA AN ESTIMATED 26 4%
		OF TOTAL HOUSEHOLDS HAVE HOUSEHOLD INCOMES
		EXCEEDING \$200,000, STAMFORD HAS AREAS WITH SIGNIFICANT POVERTY IN COMPARISON TO THE PSA,
		STAMFORD HAS ONLY AN ESTIMATED 12 0% OF TOTAL
		HOUSEHOLDS WITH HOUSEHOLD INCOMES EXCEEDING
		\$200,000, AND 19 3% WITH HOUSEHOLD INCOMES LESS
		THAN \$30,000, and 26 3% WITH LESS THAN \$40,000 IN THE SSA, AN ESTIMATED 27 9% OF THE TOTAL
		HOUSEHOLDS HAVE HOUSEHOLD INCOMES EXCEEDING
		\$200,000, WHILE AN ESTIMATED 11 8% HAVE
		HOUSEHOLD INCOMES LESS THAN \$30,000 AND 16 9% LESS THAN \$40,000 THE ESTIMATED PAYOR MIX OF THE
		PSA IS PREDOMINANTLY COMMERCIAL/PRIVATE
		INSURANCE (68 9%), FOLLOWED BY MEDICARE (11 7%),
		MEDICAID (9 2%), SELF PAY/UNINSURED (8 6%), AND MEDICARE DUAL ELIGIBLE (1 6%)COMPARED TO THE PSA,
		STAMFORD HAS A HIGHER ESTIMATED PERCENTAGE OF
		MEDICAID AT 10 4% AND SELF-PAY/UNINSURED AT 9 8%
		FOR THE SSA, THE ESTIMATED PAYOR MIX IS ALSO
		PRIMARILY COMMERCIAL/PRIVATE INSURANCE (74 8%), FOLLOWED BY MEDICARE (12 6%), MEDICAID (5 7%),
		SELF-PAY/UNINSURED (5 3%), AND MEDICARE DUAL
		ELIGIBLE (1 6%)
<del></del>	<del></del>	Schedule H (Form 990) 2011

Schedule H (Form 990) 2011		Page
Identifier	ReturnReference	Explanation
PROMOTION OF COMMUNITY HEALTH DURING FY 2012		MFORD HOSPITAL ("SH" OR THE "HOSPITAL") ED A VARIETY OF PROGRAMS THAT BENEFIT ED
	THE COM	MUNITY THESE PROGRAMS INCLUDED, FOR
		E, HEALTH EDUCATION PROGRAMS, FREE AN D/OR NTED EQUIPMENT AND SERVICES, HEALTH
		NGS, IMMUNIZATION PROGRAMS, SOCIAL S
		; AND SUPPORT COUNSELING FOR PATIENTS AND S AND CRISIS INTERVENTION HEALTH E
		ON PROGRAMS PROVIDED BY THE HOSPITAL FOR
		EFIT OF THE COMMUNITY INCLUDED SMOKING
		ON, WEIGHT LOSS, STRESS MANAGEMENT, AND MS FOCUSED ON SUCH SPECIFIC HEALT H
		S OR DISEASE ENTITIES SUCH AS HEART
		BREAST CANCER, SLEEP DISORDERS, ARTHR GH CHOLESTEROL, CANCER PREVENTION,
	NUTRITI	ON, STRESS MANAGEMENT, CIRCULATORY PROBL
		GESTIVE DISORDERS, PAIN MANAGEMENT, INJURIES, AND CHILDREN'S NUTRITION HOSP
	ITAL STA	AFF PROVIDED SERVICES AT COMMUNITY HEALTH
		ND SERVED AS SPEAKERS AT VARIOUS C TY GROUPS ON LIFESTYLE/HEALTH
	IMPROV	EMENT TOPICS IN FISCAL YEAR 2012, SH
		PAT ED IN MORE THAN 150 HEALTH FAIRS, AN PRESENTATIONS AND SPECIAL EVENTS FOR A
	TOTAL C	F MORE THAN 20,285 PARTICIPANTS IN FY2012
		DUCTED OVER 10,802 SCREENINGS IN THE COM HIGHLIGHTS OF COMMUNITY HEALTH
		ION AND OUTREACH ACTIVITIES PROVIDED IN
		ARE AS FOLLOWS ASTHMA EDUCATION SH TED EVENTS FOR THE COMMUNITY WITH
		S T O EDUCATE AND CREATE AN AWARENESS AND
		TANDING OF ASTHMA TOPICS INCLUDED
	APPROA	GAST HMA UNDER CONTROL, UTILIZING A TEAM CH IN TREATING ASTHMA, THE ROLE OF
		ES, AN D THE FUTURE OF ASTHMA THERAPY THE
	FOCUSE	DON PEDIATRIC ASTHMA CANCER EDUCATION
		IRED BY THE AMERICAN COLLEGE OF SURGEONS SION ON CANCER, A CANCER COMMITTEE
	OVERSE	ES SH'S CANCER PROGRAM, OF WHICH
		IONAL AND OUTREACH PROGRAMS FOR THE NITY AND PATIENTS ARE A KEY COMPONENT
		HE TOWN PINK, A COMMUNITY-WIDE BREAST
		AWARENESS PROGRAM, HELD A MONTH-LONG OF EVENTS IN O CTOBER IN ADDITION,
		IONAL LECTURES OFFERED THROUGHOUT THE
		R THE COMMUNITY IN CLUDE TOPICS FOCUSED ING AWARENESS ABOUT THE DANGERS OF SUN
		RE AND RISKS FOR SKIN CANCER, PROGRAMS TO
		CORE THE IMPORTANCE OF SCREENING AND ETECTION OF COL ORECTAL CANCERS, AS WELL
		ATION SURROUNDING GYNECOLOGIC AND
		TE CANCERS CANCER OUTREACH EFFORTS ALSO E ANTI-TOBACCO LECTURES AND AN ANTI-
		G POSTER CONTEST FO R ELEMENTARY SCHOOL
		N IN CONJUNCTION WITH THE AMERICAN SOCIETY, THE HOSPITA L OFFERS FREEDOM
	FROM SM	OKING-QUIT FOR GOOD CLASSES YEAR-ROUND
		ON PROGRAMS, LED BY REGISTERED DIETITIANS ERED THROUGHOUT THE YEAR  CANCER
	SCREEN	NGS/MAMMOGRAPHY CAN CER
		NGS/MAMMOGRAPHY SH OFFERED GRAPHY SCREENING TO THE COMMUNITY AT NO
	COST T	THE PATIENT IF THEY HAD NO INSURANCE OR
		IDERINSURED EACH YEAR, OVER 2,000 WOMEN A ENED IN FY12, 2,200 PATIENTS RECEIVED
	MAMMO	GRAMS, OF WHICH 1,200 WERE PERFORMED AT NO
		D REACH THE UNDERSERVED, THE HOSPITAL DRATED WITH OPTIMUS HEALTH CARE ("O
	PTIMUS'	), A FEDERALLY QUALIFIED HEALTH CENTER, THE
		S PROJECT OF CT, PLANNED PARENTHO OD OF CT : HISPANIC COUNCIL OF GREATER STAMFORD
	OUTREA	CH WAS TARGETED TO UNDERINSU RED AND
		RED WOMEN OF COLOR, AND ASSISTANCE ED TO ADDRESS LANGUAGE BARRIERS, NA VIGAT
	ТНЕ НЕА	LTHCARE SYSTEM, AND COPE WITH FEAR TO
		HE UNDERSERVED, SH ALSO COLLAB ORATED ARTER OAK COMMUNITIES, HAITIAN CHURCH O
	STAMFO	RD, NEIGHBORS LINK, YERWOOD C ENTER, AND
		BLIC SCREENING EVENTS AT WAL-MART, ENS, SHOP RITE, FIRST CONGREGAT IONAL
	CHURCH	OF STAMFORD, CANCER CARE, AND THE
		AN CANCER SOCIETY OUTREACH WAS TARGE TE CE BARRIERS TO SCREENING BY CONNECTING
		WHO ARE UNINSURED, LOW INCOME, NEW
		ANTS, BLACK AND HISPANIC AND OVER 40 YEAR: SH ADDRESSED LANGUAGE BARRIERS, HOW TO
		TE THE HEALTHCARE SYSTEM, AND THE
		ION OF FEAR OF THE EXAM COMMUNITY-BA SED L CARE THE HOSPITAL CONTINUES TO EMPLOY
1	тне рнү	SICIANS AND MID-LEVEL PROVIDERS WHO WORK
	IN THE D	RIMARY CARE CENTERS OPTIMUS EMPLOYS ALL
•		TAFF THE BENEFITS OF THIS TRANSITION APE
	OTHER S 1)THE C	TAFF THE BENEFITS OF TH IS TRANSITION ARE REATION OF AN INTEGRATED PRIMARY CARE
	OTHER S 1)THE C DELIVER	REATION OF AN INTEGRATED PRIMARY CARE Y NETWORK FOR THE MEDICALLY UNDERSERVED
	OTHER S 1)THE C DELIVER COMMUI PROGRA	REATION OF AN INTEGRATED PRIMARY CARE Y NETWORK FOR THE MEDICALLY UNDERSERVED NITIES IN STAMFORD, 2) ACCESS TO FEDERAL MS TO SUPPORT TH E EXPANSION OF THE
	OTHER S 1) THE C DELIVER COMMUI PROGRA PRIMARY	REATION OF AN INTEGRATED PRIMARY CARE Y NETWORK FOR THE MEDICALLY UNDERSERVED NITIES IN STAMFORD, 2) ACCESS TO FEDERAL MS TO SUPPORT THE EXPANSION OF THE ' CARE CENTERS' SERVICES TO INCLUDE
	OTHERS 1)THE C DELIVER COMMUI PROGRA PRIMARY PHARMA AVAILAE	REATION OF AN INTEGRATED PRIMARY CARE Y NETWORK FOR THE MEDICALLY UNDERSERVED ITTIES IN STAMFORD, 2) ACCESS TO FEDERAL MS TO SUPPORT TH E EXPANSION OF THE ' CARE CENTERS' SERVICES TO INCLUDE CY AND DENTAL, AND 3) TO ENSURE THE BILITY OF THE PRIMARY CARE CENTERS AS
	OTHERS 1)THE C DELIVER COMMUI PROGRA PRIMARY PHARMA AVAILAE AMBULA	REATION OF AN INTEGRATED PRIMARY CARE Y NETWORK FOR THE MEDICALLY UNDERSERVED NITIES IN STAMFORD, 2) ACCESS TO FEDERAL MS TO SUPPORT THE EXPANSION OF THE 'CARE CENTERS' SERVICES TO INCLUDE CY AND DENTAL, AND 3) TO ENSURE THE NILITY OF THE PRIMARY CARE CENTERS AS TORY CARE TRAINING VENUES FOR THE
	OTHERS 1)THE C DELIVER COMMUI PROGRA PRIMARY PHARMA AVAILAE AMBULA HOSPITA	REATION OF AN INTEGRATED PRIMARY CARE Y NETWORK FOR THE MEDICALLY UNDERSERVED ITTIES IN STAMFORD, 2) ACCESS TO FEDERAL MS TO SUPPORT TH E EXPANSION OF THE ' CARE CENTERS' SERVICES TO INCLUDE CY AND DENTAL, AND 3) TO ENSURE THE BILITY OF THE PRIMARY CARE CENTERS AS
	OTHERS 1) THE C DELIVER COMMUI PROGRA PRIMARY PHARMA AVAILAE AMBULA HOSPITA PROVIDI \$2,291,3	REATION OF AN INTEGRATED PRIMARY CARE Y NETWORK FOR THE MEDICALLY UNDERSERVED NITIES IN STAMFORD, 2) ACCESS TO FEDERAL MS TO SUPPORT THE EXPANSION OF THE 'CARE CENTERS' SERVICES TO INCLUDE CY AND DENTAL, AND 3) TO ENSURE THE BILITY OF THE PRIMARY CARE CENTERS AS TORY CARE TRAINING VENUES FOR THE AL'S RESIDENCY PROGRAMS THE HOSPITAL ED SUPPLEMENTAL SUPPORT TO OPTIMU S OF 21 IN FY 2012 TO ENSURE ITS CONTINUED
	OTHERS 1)THE C DELIVER COMMUI PROGRA PRIMARY PHARMA AVAILAE AMBULA HOSPITA PROVIDI \$2,291,3 VIABILI STAMFO	REATION OF AN INTEGRATED PRIMARY CARE Y NETWORK FOR THE MEDICALLY UNDERSERVED NITIES IN STAMFORD, 2) ACCESS TO FEDERAL MS TO SUPPORT THE EXPANSION OF THE Y CARE CENTERS' SERVICES TO INCLUDE CY AND DENTAL, AND 3) TO ENSURE THE BILITY OF THE PRIMARY CARE CENTERS AS TORY CARE TRAINING VENUES FOR THE AL'S RESIDENCY PROGRAMS THE HOSPITAL ED SUPPLEMENTAL SUPPORT TO OPTIMU S OF 21 IN FY 2012 TO ENSURE ITS CONTINUED TY EMERGENCY SERVICES AND EDUCA TION RD'S EMS INSTITUTE, A DEPARTMENT OF SH,
	OTHERS 1)THE C DELIVER COMMUI PROGRA PRIMARY PHARMA AVAILAE AMBULA HOSPITA PROVIDI \$2,291,3 VIABILIT STAMFO PROVIDI	REATION OF AN INTEGRATED PRIMARY CARE Y NETWORK FOR THE MEDICALLY UNDERSERVED NITIES IN STAMFORD, 2) ACCESS TO FEDERAL MS TO SUPPORT THE EXPANSION OF THE 'CARE CENTERS' SERVICES TO INCLUDE CY AND DENTAL, AND 3) TO ENSURE THE BILITY OF THE PRIMARY CARE CENTERS AS TORY CARE TRAINING VENUES FOR THE AL'S RESIDENCY PROGRAMS THE HOSPITAL ED SUPPLEMENTAL SUPPORT TO OPTIMU S OF 21 IN FY 2012 TO ENSURE ITS CONTINUED ITY EMERGENCY SERVICES AND EDUCA TION RD'S EMS INSTITUTE, A DEPARTMENT OF SH, ED EMERGENCY MEDICAL SERVICE (EM S)
	OTHERS 1)THE C DELIVER COMMUI PROGRA PRIMARY PHARMA AVAILAE AMBULA HOSPITA PROVIDI \$2,291,3 VIABILIT STAMFO PROVIDI TRAININ	REATION OF AN INTEGRATED PRIMARY CARE Y NETWORK FOR THE MEDICALLY UNDERSERVED NITIES IN STAMFORD, 2) ACCESS TO FEDERAL MS TO SUPPORT THE EXPANSION OF THE CARE CENTERS' SERVICES TO INCLUDE CY AND DENTAL, AND 3) TO ENSURE THE NILITY OF THE PRIMARY CARE CENTERS AS TORY CARE TRAINING VENUES FOR THE AL'S RESIDENCY PROGRAMS THE HOSPITAL ED SUPPLEMENTAL SUPPORT TO OPTIMU S OF 21 IN FY 2012 TO ENSURE ITS CONTINUED TY EMERGENCY SERVICES AND EDUCA TION RD'S EMS INSTITUTE, A DEPARTMENT OF SH,
	OTHERS 1)THE C DELIVER COMMUI PROGRA PRIMARY PHARMA AVAILAE AMBULA HOSPITA PROVIDI \$2,291,3 VIABILI STAMFO PROVIDI TRAININ ("EMTS")	REATION OF AN INTEGRATED PRIMARY CARE Y NETWORK FOR THE MEDICALLY UNDERSERVED NITIES IN STAMFORD, 2) ACCESS TO FEDERAL MS TO SUPPORT THE EXPANSION OF THE CARE CENTERS' SERVICES TO INCLUDE CY AND DENTAL, AND 3) TO ENSURE THE NILITY OF THE PRIMARY CARE CENTERS AS TORY CARE TRAINING VENUES FOR THE AL'S RESIDENCY PROGRAMS THE HOSPITAL ED SUPPLEMENTAL SUPPORT TO OPTIMU S OF 21 IN FY 2012 TO ENSURE ITS CONTINUED TY EMERGENCY SERVICES AND EDUCA TION RD'S EMS INSTITUTE, A DEPARTMENT OF SH, ED EMERGENCY MEDICAL SERVICE (EM S) G TO EMERGENCY MEDICAL TECHNICIANS I, NURSES, PHYSICIANS, PARAMEDICS, AND IN THE PUBLIC WHO IS INTERESTED IN
	OTHERS 1)THE C DELIVER COMMUI PROGRA PRIMARY PHARMA AVAILAE AMBULA HOSPITA PROVIDI \$2,291,3 VIABILI STAMFO PROVIDI TRAININ ("EMTS") ANYONE	REATION OF AN INTEGRATED PRIMARY CARE Y NETWORK FOR THE MEDICALLY UNDERSERVED NITIES IN STAMFORD, 2) ACCESS TO FEDERAL MS TO SUPPORT THE EXPANSION OF THE CARE CENTERS' SERVICES TO INCLUDE CY AND DENTAL, AND 3) TO ENSURE THE SILITY OF THE PRIMARY CARE CENTERS AS TORY CARE TRAINING VENUES FOR THE AL'S RESIDENCY PROGRAMS THE HOSPITAL ED SUPPLEMENTAL SUPPORT TO OPTIMU SOF 21 IN FY 2012 TO ENSURE ITS CONTINUED TY EMERGENCY SERVICES AND EDUCA TION RD'S EMS INSTITUTE, A DEPARTMENT OF SH, ED EMERGENCY MEDICAL SERVICE (EM S) G TO EMERGENCY MEDICAL TECHNICIANS D, NURSES, PHYSICIANS, PARAMEDICS, AND

Identifier	ReturnReference	Explanation
PROMOTION OF COMMUNITY		ULT CARDIO-PULMONARY RESUSCITATION ("CPR") AND
HEALTH DURING FY 2012		EMT-BASIC COURSE THE SH EMS INSTITUTE ALSO COLLABORATED WITH STAMFORD EMERGENCY MEDICAL
		SERVICES (SEMS) REGARDING DISASTER PREPARED
		NESS, THE HOSPITAL'S STAFF WORKED WITH REGIONAL
		AGENCIES TO COORDINATE EMERGENCY PLANS AND CONDUCTED JOINT SIMULATION DRILLS HEART DISEASE
		EDUCATION SH PROVIDED EDUCATION ABOUT RISK
		FACTORS AND LIFESTYLE BEHAVIORS THAT CONTRIBUTE
		TO HEART DISEASE AND STROKE THE HOSPITAL PROVIDED SCREENINGS FOR CARDIOVASCULAR DISEASE
		AS PART OF ITS MOBILE COACH IN ADDITION, THE
		HOSPITAL SUPPORTED COMMUNITY EVENTS
		ADDRESSING HEART DISEASE, INCLUDING CARDIAC RIS K ASSESSMENT SCREENINGS DURING HEART MONTH IN
		FEBRUARY, AS WELL AS SUPPORT AND PROMOTION O F
		THE AMERICAN HEART ASSOCIATION'S GO RED
		INITIATIVE PRESENTATIONS BY PHYSICIANS ON WOMEN S HEART HEALTH, CONTROLLING HIGH BLOOD PRESSURE
		AND STRESS, WERE ALSO CONDUCTED THROUGHOU T
		THE YEAR AT BUSINESSES AND COMMUNITY CENTERS
		MORE THAN 40 MEMBERS OF THE HOSPITAL AND M EDICAL STAFF TOOK LEAD ROLES IN PLANNING,
		CONDUCTING AND TRAINING FOR THE HANDS FOR LIFE S
		TAMFORD 2012 EVENT 5,141 INDIVIDUALS RECEIVED
		LIFE-SAVING TRAINING, SETTING A NEW NATIONA L RECORD FOR HANDS-ONLY CPR, AND A WORLD RECORD
		FOR AUTOMATED EXTERNAL DEFIBRILLATOR TRAIN ING
		(5,141) NUTRITION/WEIGHT MANAGEMENT EDUCATION/FITNESS & EXERCISE - PEDIATRICS SH CON
		TINUES TO INCORPORATE ITS CHILDHOOD OBESITY
		PREVENTION PROGRAM, KIDS' FANS (KIDS' FITNESS AND
		NUTRITION SERVICES), INTO ITS HEALTH PROMOTION INITIATIVES KIDS' FANS PROMOTES PHYSIC AL
		ACTIVITY AND HEALTH CONSCIOUS NUTRITION AND
		USES THE PREVENTIVE HEALTH MESSAGE OF 5-2-1 -0
		FOR EACH DAY, 5 FRUITS AND VEGETABLES, 2 HOURS OR LESS OF SCREEN TIME, 1 HOUR OR MORE OF PHYSICAL
		ACTIVITY, AND 0 SUGAR-SWEETENED BEVERAGES
		CHAIRED BY SH'S PEDIATRICIAN MADHU MATHUR, MD, MPH, THIS CHILDHOOD OBESITY EFFORT FOCUSES ON
		PREVENTION, ADVOCACY, TREATMENT, AND RESEARCH,
		AND IS A CITY-WIDE COLLABORATION THAT NOW
		INCLUDES STAMFORD PUBLIC SCHOOLS, THE CITY OF STAMFORD HEALTH AND SOCIAL SERVICES DEPARTMENT
		("STAMFORD HEALTH DEPT "), EAR LY CHILDHOOD
		EDUCATORS, AND COMMUNITY PEDIATRICIANS AND
		FAMILY MEDICINE PRACTITIONERS OUT REACH/SENIOR CITIZENS THE HOSPITAL PROVIDED ONGOING SUPPORT
		AND SPEAKERS FOR SENIOR WOMEN AT THE YERWOOD
		COMMUNITY CENTER, STROKE RISK ASSESSMENTS AND
		SCREENINGS, WITH COUNSELING, AND LECTURES AT COMMUNITY CENTERS IN STAMFORD, DARIEN AND NEW
		CANAAN, CT SPEAKERS FOCUSE DON AWARENESS
		ABOUT THE RISKS OF STROKE AND HEART DISEASE AND CONGESTIVE HEART FAILURE, P ROVIDED EDUCATION
		ON HEALTHY EATING, DIABETES AND DIGESTIVE
		DISORDERS SH CONDUCTED OVER 5 50 FREE BLOOD
		PRESSURE SCREENINGS AT SENIOR CENTERS IN FY 2012 PEDIATRIC MEDICAL HOME INI TIATIVE OF
		SOUTHWESTERN CT MEDICAL HOME INITIATIVE OF
		SOUTHWEST CT SERVES CHILDREN AND YOUT H WITH
		SPECIAL HEALTHCARE NEEDS FAMILIES ARE PROVIDED ASSISTANCE WITH CARE COORDINATION, PROVIDING
		SPECIALISTS APPOINTMENTS AND REFERRALS TO
		COMMUNITY RESOURCES AND FAMILY SUPPORT
		NETWORKS IN ADDITION TO PROVIDING CARE COORDINATION, SOUTHWEST MHI IS FOCUSED ON
		PREVENT ION WORKING WITH THE CHILDHOOD
		BLUEPRINT AND THE KIDS' FANS (KIDS FITNESS AND
<u></u>	l	NUTRITION SE RVICES) INITIATIVE Schedule H (Form 990) 2011

Schedule H (Form 990) 2011 Page **8** 

Identifier	ReturnReference	Explanation
STATE FILING OF COMMUNITY BENEFIT REPORT		A COMMUNITY BENEFIT REPORT IS PREPARED FOR THE STATE OF CONNECTICUT, HOWEVER, THAT REPORT IS NOT MADE AVAILABLE TO THE PUBLIC

Schedule H (Form 990) 2011

Schedule H (Form 990) 2011 Page **8** 

Identifier	ReturnReference	Explanation
STATE FILING OF COMMUNITY BENEFIT REPORT	990 SCHEDULE H, PART VI	ст,

Schedule H (Form 990) 2011

DLN: 93493226008403

OMB No 1545-0047

Open to Public Inspection

### **Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization The Stamford Hospital

**Employer identification number** 

06-0646917

Pa	rt I Questions Regarding Compensation	า				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	굣	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses described.			1b	Yes	
2	Did the organization require substantiation prior to r officers, directors, trustees, and the CEO/Executive			2	Yes	
3	Indicate which, if any, of the following the organization organization organization organization organization check all the					
	Compensation committee	<u> </u>	Written employment contract			
		Г	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, For a related organization	Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymen	t?	4a	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?		4b	Yes		
С	Participate in, or receive payment from, an equity-ba	ased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	ovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mu	st com	plete lines 5-9.			l
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of					
а	The organization?			5a		No
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a,	did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b	Yes	
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," d		, ,	7		No
8	Were any amounts reported in Form 990, Part VII, p					
	subject to the initial contract exception described in	Regs :	section 53 4958-4(a)(3)? If "Yes," describe			ĺ
	ın Part III			8		No
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	e rebutta	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		<b>(B)</b> Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) Brian Grissler	(I) (II)	935,335 0	338,223 0	556,157 0	0 0	30,336 0	1,860,051 0	30,336 0
(2) Darryl McCormick	(I)	347,816 0	100,193 0	13,447 0	65,307 0	8,188 0	534,951 0	0
(3) David Smith	(ı) (ıı)	397,837 0	110,201 0	131,910 0	59,741 0	32,836 0	732,525 0	0
(4) Kathleen Sılard	(ı) (ıı)	485,287 0	138,500 0	35,933 0	67,337 0	32,836 0	759,893 0	0
(5) Kevin Gage	(I)	477,405 0	132,241 0	40,142 0	70,042 0	24,554 0	744,384 0	0
(6) Dr Sharon Kiely	(I)	463,012 0	119,301 0	28,350 0	51,469 0	32,836 0	694,968 0	0
(7) Dr Michael Coady	(I) (II)	720,192 0	285,879 0	89,783 0	12,250 0	8,188 0	1,116,292 0	0
(8) Dr Lance Bruck	(I) (II)	493,375 0	60,000 0	13,310 0	12,250 0	30,336 0	609,271 0	0
(9) Dr Steven Horowitz	(I) (II)	541,684 0	0	8,525 0	12,250 0	30,336 0	592,795 0	0
(10) Dr Timothy Hall TERM 63011	(ı) (ıı)	296,562 0	35,000 0	469,692 0	9,800 0	29,170 0	840,224	0
(11) Dr John Rodis	(ı) (ıı)	301,098 0	0	142,491 0	115,012 0	15,120 0	573,721 0	0
(12) Dr Andrew Snyder	(ı) (ıı)	332,431 0	72,231 0	320,512 0	46,106 0	20,224	791,504 0	0
(13) Dr Rodrigo Acosta	(I) (II)	0 364,420	0 114,982	0 709	0	0 31,670	0 511,781	0

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
Supplemental		SCHEDULE J, PART I, LINE 1A TAX INDEMNIFICATION AND GROSS-UP PAYMENTS ARE GIVEN TO CERTAIN EMPLOYEES ALL BENEFITS ARE
Compensation		TREATED AS TAXABLE COMPENSATION AS REQUIRED A HOUSING ALLOWANCE IS PROVIDED TO A SENIOR EXECUTIVE, AS PART OF HIS/HER
Information		COMPENSATION SCHEDULE J, PART 1, LINE 3 IT IS THE POLICY OF THE STAMFORD HOSPITAL TO PAY EMPLOYEES FAIR AND COMPETITIVE
		WAGES THE HOSPITAL HAS ADOPTED A WAGE AND SALARY PROGRAM TO ENSURE THAT ALL EMPLOYEES ARE PAID IN RELATION TO THE VALUE
		OF THE WORK THEY PERFORM THIS PROGRAM IS REVIEWED ANNUALLY EXECUTIVE COMPENSATION IS SUBJECT TO A MORE COMPREHENSIVE
		REVIEW, INCLUDING AN ANNUAL BENCHMARKING ANALYSIS AND BOARD-LEVEL APPROVAL PROCESS SCHEDULE J, PART I, LINE 4A DR ANDREW
		SNYDER, SHIP PRESIDENT LAST DAY OF EMPLOYMENT - 11/18/2011 CONTINUATION OF SALARY - 15 MONTHS AT BASE PAY EFFECTIVE
		11/18/2011 THE LAST 7 MONTHS WAS OFFSET BY COMPENSATION EARNED BY THE EMPLOYEE TIMOTHY HALL, CHAIR DEPARTMENT OF
		SURGERY LAST DAY OF EMPLOYMENT - 6/30/11 RECEIVED SEVERANCE OF \$308,785 SCHEDULE J, PART I, LINE 4B SHS PROVIDES
		SUPPLEMENTAL EXECUTIVE RETIREMENT PROGRAMS TO THREE FORMER OFFICERS PATRICK COLANGELO - FORMER PRESIDENT, \$113,898
		PHILIP CUSANO - FORMER TREASURER, \$390,919 RONALD TURNBULL - FORMER COO, \$126,401 SCHEDULE J, PART I, LINE 6B BONUSES ARE
		CALCUALTED BASED ON VARIOUS PERFORMANCE FACTORS INCLUDING PRODUCTIVITY MEASURES AND FINANCIAL INDICATORS AS DEFINED
		BY CONTRACTUAL AGREEMENTS TOTAL COMPENSATION IS REVIEWED TO ENSURE AMOUNTS DO NOT EXCEED FAIR MARKET VALUE AS
		DETERMINED BY EXTERNAL SURVEY DATA

Schedule J (Form 990) 2011

Schedule K (Form 990)

**Supplemental Information on Tax Exempt Bonds** 

DLN: 93493226008403 OMB No 1545-0047

> Open to Public **Inspection**

Department of the Treasury

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Internal Revenue Service Name of the organization The Stamford Hospital

Employer identification number

	Stamford Hospital									C	6-064	6917																			
Р	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	ate Issued (e) Issue Pr	(e) Issue Price (f) De		(e) Issue Price		(e) Issue Price		(e) Issue Price		(e) Issue Price		(e) Issue Price		Description of Purpose		Description of Purpose		(f) Description of Purpose		(f) Description of Purpose			(g) Defeased		On alf of suer	fina	) Pool ancing
	STATE OF CT HEALTH AND EDUCATION FAC									Yes	No	Yes	No	Yes	No																
A	AUTHORITIES	06-0806186	2077443P8	05-27-2010	133,99	2,115	PLEA	SE SEE SC	HEDULE O		X		Χ		X																
В	STATE OF CT HEALTH AND EDUCATION FAC AUTHORITIES	06-0806186	20774YKQ9	06-20-2012	254,62	0,769		CONSTRUCT NEW HOSP FACILITY					х		Х		x														
Pa	rt III Proceeds			•						_ <b>i</b>					· ·																
_	A mount of bonds retired				-	A			В		С		-	D																	
1	Amount of bonds defeased						0		0				1																		
2	Total proceeds of issue				+	22.005	0 0					+																			
3 4	Gross proceeds in reserve fur	nds			1	133,995,069 254,620,769					+																				
<del>-</del> 5	Capitalized interest from proc				+	0 36,350,996						+																			
6	Proceeds in refunding escrow					0 30,330,990						+																			
7	Issuance costs from proceeds					2,057,323 2,935,597																									
8	Credit enhancement from proc					0 0																									
9	Working capital expenditures	from proceeds					0		0			<del></del>	+																		
10	Capital expenditures from pro	ceeds	eeds			24,835,260		7,866,205				$\overline{}$																			
11	Other spent proceeds					07,102			0																						
12	Other unspent proceeds	<u> </u>					, 0	2	43,818,967																						
13	Year of substantial completion	n			2.0	11				*			1																		
					Yes	N	0	Yes	No	Yes		No	Yes	5	No																
14	Were the bonds issued as par	t of a current refund	ing issue?		Х				Х																						
15	Were the bonds issued as par	Were the bonds issued as part of an advance refunding issue?			Х			Х																							
16	6 Has the final allocation of proceeds been made?		Х				Х																								
17	Does the organization maintal allocation of proceeds?	n adequate books a	nd records to sup	port the final	Х																										
Pa	rt IIII Private Business U	Jse																													
						A B			В		C		D																		

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

No

Χ

Yes

No

Χ

Χ

Yes

Yes

Yes

No

No

	Private business use (Continued)								
			4		В		С		D
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?	Х		Х					
b	If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	Х		Х					
С	Are there any research agreements that may result in private business use of bond-financed property?		х		х				
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 %				
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		<b>6</b>					
6	Total of lines 4 and 5		0 %						
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х		Х					

Part IV Arbitrage

	A		В		С		D		
	Yes	No	Yes	No	Yes	No	Yes	No	
Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and									
bond issue?		X		×					
Is the bond issue a variable rate issue?		Х		Х					
Has the organization or the governmental issuer entered									
into a hedge with respect to the bond issue?									
		X		X					
Name of provider	0		0						
Term of hedge									
Was the hedge superintegrated?									
Was a hedge terminated?									
Were gross proceeds invested in a GIC?		×		×					
	10			^					
Name of provider	ľ								
Term of GIC									
Was the regulatory safe harbor for establishing the fair market									
value of the GIC satisfied?									
periou.		×		×					
Did the bond issue qualify for an exception to rebate?									
		X		X					
	Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?  Is the bond issue a variable rate issue?  Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?  Name of provider  Term of hedge  Was the hedge superintegrated?  Was a hedge terminated?  Were gross proceeds invested in a GIC?  Name of provider  Term of GIC	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?  Is the bond issue a variable rate issue?  Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?  Name of provider  Term of hedge  Was the hedge superintegrated?  Were gross proceeds invested in a GIC?  Name of provider  Term of GIC  Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?  Were any gross proceeds invested beyond an available temporary period?	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?  Is the bond issue a variable rate issue?  Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?  X  Name of provider  Term of hedge  Was the hedge superintegrated?  Was a hedge terminated?  Were gross proceeds invested in a GIC?  Name of provider  Term of GIC  Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?  Were any gross proceeds invested beyond an available temporary period?  Did the bond issue qualify for an exception to rebate?	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?  Is the bond issue a variable rate issue?  Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?  X  Name of provider  Was the hedge superintegrated?  Was a hedge terminated?  Were gross proceeds invested in a GIC?  Name of provider  Term of GIC  Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?  Were any gross proceeds invested beyond an available temporary period?  Did the bond issue qualify for an exception to rebate?	Yes   No   Yes   No   Pes   No   Pes   No   Pes   No   Pes   Pes   No   Pes   Pes	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?  Is the bond issue a variable rate issue?  Is the bond issue qualify for an exception to rebate?	Yes No Yes No Yes No Penalty in Lieu of Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?  Is the bond issue a variable rate issue?  It she bond issue a variable rate issue?  It she organization or the governmental issuer entered into a hedge with respect to the bond issue?  Name of provider  Term of hedge  Was the hedge superintegrated?  Was a hedge terminated?  Were gross proceeds invested in a GIC?  Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?  Were any gross proceeds invested beyond an available temporary period?  Did the bond issue a variable rate issue?  Name of provider  Yes No Yes No  Yes No  Yes No  Yes No  Yes No  Term of Arbitrage Rebate, been filed with respect to the bond issue?  A X X X  X X  X X  X X  In the bond issue a variable rate issue?  Name of provider  O O O O O O O O O O O O O O O O O O O	Yes   No   Yes   No	

#### Part V **Procedures To Undertake Corrective Action**

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary 

#### **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

**Identifier Return Reference Explanation**  efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493226008403

Schedule L

(Form 990 or 990-EZ)

**Transactions with Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Public **Inspection** 

Department of the Treasury Internal Revenue Service

Name of the organization Employer identification number The Stamford Hospital Part I **Excess Benefit Transactions** (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) (a) Name of disqualified person 1 (b) Description of transaction Corrected? Yes No 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to Approved (g)Written (e) In or from the (a) Name of interested person and (c)Original default? by board or (d)Balance due agreement? organization? principal amount purpose committee? Τо From Yes No Yes No Yes No Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person (a) Name of interested person (c) A mount of grant or type of assistance and the organization

Part IV Business Transactions Involving Interested Person	Part IV	Business	Transactions	Involving	Interested	Persons
---	---------	----------	--------------	-----------	------------	---------

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete ii the organizatio	ili aliswered Tes Oli	ioiiii 990, Pait IV, iii	ie 20a, 20b, 01 20c.		
(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	organız	aring of zation's nues?
	organization			Yes	No
(1) SHR1 LLC	Business Relationship	459,473	PLEASE SEE SCH L, PART V		Νo

### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
SCHEDULE L SUPPLEMENTAL INFORMATION		SCHEDULE L, PART IV, COLUMN D SHR1, LLC LEASES SPACE TO THE HOSPITAL DOUGLAS MILNE, DIRECTOR IS 50% OWNER OF SHR1, LLC

Schedule L (Form 990 or 990-EZ) 2011

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493226008403

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury

Internal Revenue Service

**SCHEDULE M** 

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

**NonCash Contributions** 

Name of the organization The Stamford Hospital

Employer identification number

D۵	rt I Types of Property				06-0646917			
<u> </u>	Types of Property	(a) Check If applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line	<b>(d</b> Method of do contribution	etermı	_	
1	Art—Works of art			- 3				
	Art—Historical treasures .							
	Art—Fractional interests							
4	Books and publications							
	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	Х	8	41,879	cost/selling price			
0	Securities—Closely held stock .							
1	Securities—Partnership, LLC, or trust interests							
2	Securities—Miscellaneous							
.3	Qualified conservation contribution—Historic structures							
4	Qualified conservation contribution—Other							
5	Real estate—Residential .							
6	Real estate—Commercial							
7	Real estate—O ther							
8	Collectibles							
9	Food inventory							
0	Drugs and medical supplies .							
1	Taxıdermy							
2	Historical artifacts							
	Scientific specimens							
	Archeological artifacts							
	O ther ► ()							
6	O ther ▶()							
	O ther ▶()							
	Other ► ()				<b>I</b>			
9	Number of Forms 8283 received for which the organization compl				29			
	ior which the organization compl	eteu i oiiii t	5205, Fait IV, Dollee Acki	iowieugement	<u> </u>		Yes	No
Oa.	During the year, did the organiza	ation receiv	e by contribution any prope	erty reported in Part I. lines	1-28 that it		103	-140
	must hold for at least three year							
	for exempt purposes for the enti					30a		No
h	If "Yes," describe the arrangement					30a		
1	Does the organization have a gif			review of any non-standard	contributions?	31	Yes	
2a	Does the organization hire or us							
	contributions?		· · · · · · ·			32a		No
b	If "Yes," describe in Part II							
33	If the organization did not report describe in Part II	t revenues i	n column (c) for a type of p	roperty for which column (a	) is checked,			

Page 2

#### Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2011

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493226008403

OMB No 1545-0047

## **SCHEDULE 0**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

RELATED ORGANIZATION

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Open to Public Inspection

Internal Revenue Service		► Attach to Form 990 or 990-EZ.	Inspection
Name of the organi The Stamford Hospital	ızatıon	<b>Employer</b> i	identification number
ldentifier	Return	Explanation	
Form 990, Supplemental Information	Reference	PART VI, QUESTION 11 THE STAMFORD HOSPITAL HAS A COMPREHENSIVE REV RELATING TO THE REVIEW OF FORM 990 PRIOR TO FINALIZATION OF THE 990, IN THE DRAFT TO THE BOARD OF DIRECTORS FOR FINAL REVIEW AND DISCUSSION EXTERNAL TAX ACCOUNTANTS ATTEND THIS MEETING WITH MANAGEMENT TO CONCERNS OR QUESTIONS. THIS REVIEW PROCEDURE HELPS TO ENSURE SOUN COMPLIANCE WITH TAX LAW PART VI, QUESTION 12C IT IS THE POLICY OF STA PROHIBIT ITS EMPLOYEES AND OTHER ASSOCIATES FROM ENGAGING IN ANY A ACT WHICH CONFLICTS WITH, OR APPEARS TO CONFLICT WITH, THE INTERESTS PATIENTS EMPLOYEES ARE EXPECTED TO CONDUCT THE BUSINESS OF THE HOUTHER ABILITY AND FOR THE BENEFIT OF THE HOSPITAL AND ITS PATIENTS. THE BOARD MEMBERS, OFFICERS, SENIOR LEADERS, MEDICAL STAFF LEADERS, COUTHER INDIVIDUALS AS APPROPRIATE TO DISCLOSE ANY POTENTIAL CONFLICT THEIR IMMEDIATE FAMILY MAY HAVE ON AN ANNUAL BASIS SURVEYS ARE DISAND TIMELY RECEIPT IS MONITORED BY THE HOSPITAL'S COMPLIANCE DEPARTM 15A AND 15B IT IS THE POLICY OF THE STAMFORD HOSPITAL TO PAY EMPLOYE WAGES THE HOSPITAL HAS ADOPTED A WAGE AND SALARY PROGRAM TO ENTRY EMPLOYEES ARE PAID IN RELATION TO THE VALUE OF THE WORK THEY PERFORMED ANNUALLY EXECUTIVE COMPENSATION IS SUBJECT TO A MORE CONCLUDING AN ANNUAL BENCHMARKING ANALYSIS AND BOARD-LEVEL APPROPART VI, QUESTION 19 THE HOSPITAL MAKES ITS GOVERNING DOCUMENTS, COPOLICY AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST PART XI, LIN NET ASSETS PENSION RELATED CHANGES OTHER THAN NET PERIODIC BENEFIT OTHER - 1,295,315 TOTAL - 26,582,685 SCHEDULE K, PART I STATE OF CONNECEDUCATIONAL FACILITIES AUTHORITY BONDS WERE ISSUED 5/27/10 TO 1) REFINITIONAL FACILITIES AUTHORITY BONDS WERE ISSUED 5/27/10 TO 1) REFINITIONAL FACILITIES AUTHORITY BONDS WERE ISSUED 5/27/10 TO 1) REFINITIONAL FACILITY	MANAGEMENT PRESENTS N THE HOSPITAL'S ADDRESS ANY SPECIFIC ND REPORTING AND MFORD HOSPITAL TO ACTIVITY, PRACTICE, OR SOF THE HOSPITAL OR ITS SPITAL TO THE BEST OF E POLICY ALSO REQUIRES MMITTEE MEMBERS AND I OF INTEREST THEY OR STRIBUTED ANNUALLY MENT PART VI, QUESTION ESS FAIR AND COMPETITIVE NSURE THAT ALL RM THIS PROGRAM IS MPREHENSIVE REVIEW, DVAL PROCESS FORM 990, DNFLICT OF INTEREST NE 5 RECONCILIATION OF COST - (27,878,685) CTICUT HEALTH AND UND THE 11/13/96, ANCE ROUTINE
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Brian Grissler TITLE President and CEO HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Douglas Milne, III TITLE Director HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Edw in Ford TITLE Chairman HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEDr Arthur Klein TITLE Director HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEDr Charles Miner TITLE Director HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEDr Neil Dreyer TITLE Director HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Andrew Merrill TITLE Director HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Charles Krause, III TITLE Director HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME David R Nissen TITLE Director HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Elliot S Jaffe TITLE Director HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Ernest N Abate TITLE Director HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEJay Higham TITLE Director HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEAmy C Downer TITLE Director HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Suzanne B Peters TITLE Director HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEDr Rodrigo Acosta TITLE Physician HOURS 40	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Michael Fedele TITLE Director HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Darryl McCormick TITLE Assistant Secretary HOURS 2	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME David Smith TITLE Assistant Secretary HOURS 2	
HOURS DEVOTED FOR	FORM 990 PART VII	NAMEKathleen Silard TITLE Assistant Secretary HOURS 2	

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Kevin Gage TITLE Treasurer HOURS 2
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEDr Sharon Kiely TITLESr VP, Medical Services HOURS 2
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Dr Michael Coady TITLE Chief Cardiac Surgeon HOURS 2
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Dr Lance Bruck TITLE Chair, Department of OB/GYN HOURS 2
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEDr Steven Horowitz TITLEChief, Divion of Cardiology HOURS 2
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Dr Timothy Hall (TERM 6/30/11) TITLE Chair, Department of Surgery HOURS 2
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEDr Andrew Snyder TITLE VP, Ambulatory Services HOURS 2
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEDr John Rodis TITLESr VP, Medical Services HOURS

DLN: 93493226008403

OMB No 1545-0047

Open to Public Inspection

### **SCHEDULE R** (Form 990)

## **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. See separate instructions.

Department of the Treasury Internal Revenue Service

**Employer identification number** Name of the organization The Stamford Hospital 06-0646917

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) Part I (a)
Name, address, and EIN of disregarded entity (c) (d) (e) (f) Legal domicile (state Total income End-of-year assets Direct controlling Primary activity or foreign country) entity (1) 36 Grove Street New Canaan LLC 30 Shelburne Rd TSH 0 MED RENTALS CT -376,875 Stamford, CT 06904 27-4941529 (2) 24 Grove Street New Canaan LLC 30 Shelburne Rd TSH 0 MED RENTALS CT -63,651 Stamford, CT 06904 27-4941167

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section 5: contr organi		
						Yes	No	
(1) Stamford Health System								
30 Shelburne Rd	Hosp Parent	СТ	501(c)(3)	11, TYPE I	NA		No	
Stamford, CT 06904 22-2476636								
(2) The Stamford Hospital Foundation								
30 Shelburne Rd	Fundraising	СТ	501(c)(3)	9	SHS	Yes		
Stamford, CT 06904 22-2478748								
(3) Stamford Health Intergrated Practices								
30 Shelburne Rd	Medical Svcs	СТ	501(c)(3)	9	TSH	Yes		
Stamford, CT 06904 27-1648289								
(4) Cont Care Retirement Comm of Gr Stamford								
30 Shelburne Rd	Retiremt Ctr	СТ	501(c)(3)	9	SHS	Yes		
Stamford, CT 06904 06-1402215								

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)  (f) Share of total income  (related, unrelated, excluded from tax under sections 512-514)  (g) Share of end-of-year assets  (h) Dispropritionate allocations?  (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)  Yes No  Yes No  Yes No	(d) Direct controlling entity  Predominant income (related, unrelated, excluded from tax under sections 512-514)  (r) Share of total income  (round) Share of end-of-year assets  Disproprionate allocations? Share of end-of-year assets  (Form 1065)  General or managing partner?	<b>(k)</b> Percentage ownership	<u> </u>				
Predominant income (related, unrelated, excluded from tax under sections 512-514)  (r)  Share of total income  (share of end-of-year assets  (r)  Share of end-of-year assets  Disproprtionate allocations?  Schedule K-1 (Form 1065)	(d) Direct controlling entity  Predominant income (related, unrelated, excluded from tax under sections 512-514)  (r) Share of total income  (rounce) Share of end-of-year assets  Disproprionate allocations? Share of end-of-year assets  (Form 1065)	ral or aging	No			1	$\vdash$
Predominant income (related, unrelated, excluded from tax under sections 512-514)  Share of total income  (related, unrelated, excluded from tax under sections 512-514)  Share of total share of end-of-year assets  Disproprtionate allocations?  Schedule K-1 (Form 1065)	Direct controlling entity  Predominant income (related, unrelated, excluded from tax under sections 512- 514)  Code V—UBI Share of total income Share of end-of-year assets  Disproprtionate allocations?  Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera mana	Yes			$\sim$	$\vdash \vdash$
Predominant income (related, unrelated, excluded from tax under sections 512-514)  (related, unrelated, excluded from tax under sections 512-514)  (related, unrelated, excluded from tax under sections 512-514)  (related, unrelated, income share of total income allocations?  Share of total share of end-of-year assets	(d) Direct controlling entity  Predominant income (related, unrelated, excluded from tax under sections 512-514)  (g) Share of total income share of end-of-year assets  Disproprtionate allocations?	Code V—UBI amount in box 20 of Schedule K-1					
Predominant income (related, unrelated, excluded from tax under sections 512-514)  (r)  Share of total income share of end-of-year assets  (r)  Share of end-of-year assets	(d) Direct controlling entity  Predominant income (related, unrelated, excluded from tax under sections 512-514)  (g) Share of total income share of end-of-year assets  Disproprial income assets	tionate	No				
Predominant income (related, unrelated, excluded from tax under sections 512-	Direct controlling entity  Predominant income (related, unrelated, excluded from tax under sections 512-  Predominant income (share of total income year assets	Dispropr	Yes				
Predominant income (related, unrelated, excluded from tax under sections 512-	Direct controlling entity  Predominant income (related, unrelated, excluded from tax under sections 512-	Share of end-of- year					
Predominant income (related, unrelated, excluded from tax under sections 512-	Direct controlling entity Predominant income (related, unrelated, excluded from tax under sections 512-	Share of total					
	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-					
(c) Legal domicile (state or foreign country)		Primary activity					
<b>(b)</b> Legal Primary activity domicile (state or	Primary activity	<b>(a)</b> Name, address, and EIN of related organization					 

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership
(1) Miller Hall Medical Suites 166 W Broad Street Stamford, CT 06904 06-1619978	PROF OFFICE BLDG	СТ	SHS	C corp	0	0	
(2) Stamford ObGyn Associates 30 Shelburne Rd Stamford, CT 06904 06-1330879	Obstetrical Care	СТ	SHS	C corp	0	0	
(3) Fairfield County Surgical Specialists 30 Shelburne Rd Stamford, CT 06904 20-5234062	Surgical Services	СТ	SHS	C corp	0	0	
(4) Premier Medical Group 230 Weschester Ave Harrison, NY 10604 26-3467761	ORTHO/REHAB CARE	NY	SHIP	S corp	0	0	
(5) Southwest Connecticut Radiology LLC 30 Shelburne Rd Stamford, CT 06904 45-3801216	Radiology	СТ	SHS	S Corp			
(6) Healthstar Indemnity Co Limited FB PERRY BUILDING 40 CHURCH ST HAMILTON, BERMUDA BD	Self-Insurance	BD	TSH	C corp	2,282,000	73,631,000	100 000 %

(6)

-6	Transactions With Related Organizations (Complete if the organization answered "Ye Note. Complete line 1 if any entity is listed in Parts II, III or IV	S OH FOITH 990, Par	11v, iiile 34, 33, 3	3A, UI 30.)	Yes	No
<b>1</b> D	iring the tax year, did the orgranization engage in any of the following transactions with one or more related organ	nizations listed in Parts	s II-IV?			
	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No
	Gift, grant, or capital contribution to related organization(s)			1b		No
	Gift, grant, or capital contribution from related organization(s)			1c		No
	Loans or loan guarantees to or for related organization(s)			1d	Yes	
	Loans or loan guarantees by related organization(s)			1e		No
f	Sale of assets to related organization(s)			1f		No
g	Purchase of assets from related organization(s)			<b>1</b> g		No
h	Exchange of assets with related organization(s)			1h		No
i	Lease of facilities, equipment, or other assets to related organization(s)			1i	Yes	
j	Lease of facilities, equipment, or other assets from related organization(s)			1 <u>j</u>	Yes	
k	Performance of services or membership or fundraising solicitations for related organization(s)			1k		No
ı	Performance of services or membership or fundraising solicitations by related organization(s)			11		No
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1m	ו	No
n	Sharing of paid employees with related organization(s)			1n	Yes	
0	Reimbursement paid to related organization(s) for expenses			10	Yes	
р	Reimbursement paid by related organization(s) for expenses			<b>1</b> p	Yes	
q	Other transfer of cash or property to related organization(s)			<b>1</b> q	Yes	
r	Other transfer of cash or property from related organization(s)			1r	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, ii	ncluding covered relati	onships and transact	ion thresholds		
	(a)	(b) Transaction	(c)	(d) Method of determi	nıng əm	ount
	Name of other organization	type(a-r)	Amount involved	involve		Juni
	e Addıtıonal Data Table					
2)						
3)						
٠,						
4)						
,						
5)						

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	org	(e) Are all partners section 501(c)(3) janizations?	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate alloc		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	<b>j)</b> eral or aging ener?	<b>(k)</b> Percentage ownership
			,	Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

Software ID: Software Version:

**EIN:** 06-0646917

Name: The Stamford Hospital

### Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	(b) Transaction type(a-r)	(c) A mount I nvolved (\$)	(d) Method of determining amount involved
(1)	STAMFORD HEALTH SYSTEM	J	361,416	BOOK VALUE
(2)	STAMFORD HEALTH SYSTEM	N	65,698	BOOK VALUE
(3)	STAMFORD HEALTH SYSTEM	R	679,817	BOOK VALUE
(4)	STAMFORD HEALTH SYSTEM	Q	1,005,718	BOOK VALUE
(5)	STAMFORD HEALTH INTERGRATED PRACTICES	D	13,952,405	CASH VALUE
(6)	STAMFORD HEALTH INTERGRATED PRACTICES	I	214,556	CASH VALUE
(7)	STAMFORD HEALTH INTERGRATED PRACTICES	N	1,967,650	BOOK VALUE
(8)	STAMFORD HEALTH INTERGRATED PRACTICES	R	2,196,756	BOOK VALUE
(9)	STAMFORD HEALTH INTERGRATED PRACTICES	Q	4,414,469	BOOK VALUE
(10)	SOUTHWEST CONNECTICUT RADIOLOGY		520,236	CASH VALUE
(11)	STAMFORD OBGYN	D	94,945	CASH VALUE
(12)	STAMFORD OBGYN	N	150,708	BOOK VALUE
(13)	HEALTHSTAR INDEMNITY COMPANY	Р	996,619	BOOK VALUE
(14)	HEALTHSTAR INDEMNITY COMPANY	Q	8,315,370	BOOK VALUE



# TY 2011 Earnings and Profits Other Adjustments Statement

Name: The Stamford Hospital

Description	Amount	
Deposit Accounting Adjustment	4,683,582	



# TY 2011 Earnings and Profits Other Adjustments Statement

Name: The Stamford Hospital

Description	Amount
Accrued Insurance Reserves	4,137,009

## **TY 2011 Itemized Other Current Assets Schedule**

Name: The Stamford Hospital

Corporation Name	Corporation EIN	Other Current Assets Description	Beginning Amount	Ending Amount
		ACCRUED INVESTMENT INCOME	48,708	71,087
		PREMIUMS RECEIVABLE	242,501	0
		REINSURANCE BALANCE RECOVERABLE	1,766,434	9,837,237
		RECOVERABLE OSLR RESERVES	212,233	557,976
		PREPAID EXPENSES	2,966	41,292

### **TY 2011 Other Deductions Schedule**

Name: The Stamford Hospital

Description	Foreign Amount (should only be used when attached to 5471 Schedule C Line 16)	Amount
Losses paid		823,882
Change IN OSLR		2,610,562
Change in Case Development Reserves		702,565
Audit Fees		35,000
Consulting Fees		77,760
Corporte Secretarial Fees		6,242
Government and Insurance Fees		5,041
Administrative Expenses		257
Travel Expenses		18,459
Bank charges		560
Custody Fees		21,824
Investment Fees		12,960
Management Fees		68,000
Rısk Management Support		345,000
DR. ROSENSTEIN TAIL PREMIUM		114,981

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - DLN: 93493226008403

### **TY 2011 Itemized Other Liabilities Schedule**

Name: The Stamford Hospital

**EIN:** 06-0646917

#### TY 2011 Itemized Other Liabilities Schedule

Corporation Name	Corporation EIN	Other Liabilities Description	Beginning Amount	Ending Amount
		LOSS PAYABLE	46,042	157,353
		DUE TO PARENT	46,230	80,231
		OUTSTANDING LOSS RESERVCES	8,962,903	11,932,155
		RESERVE FOR MALPRACTICE INSURANCE	16,739,857	25,469,811

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93493226008403

### **TY 2011 Other Income Statement**

Name: The Stamford Hospital

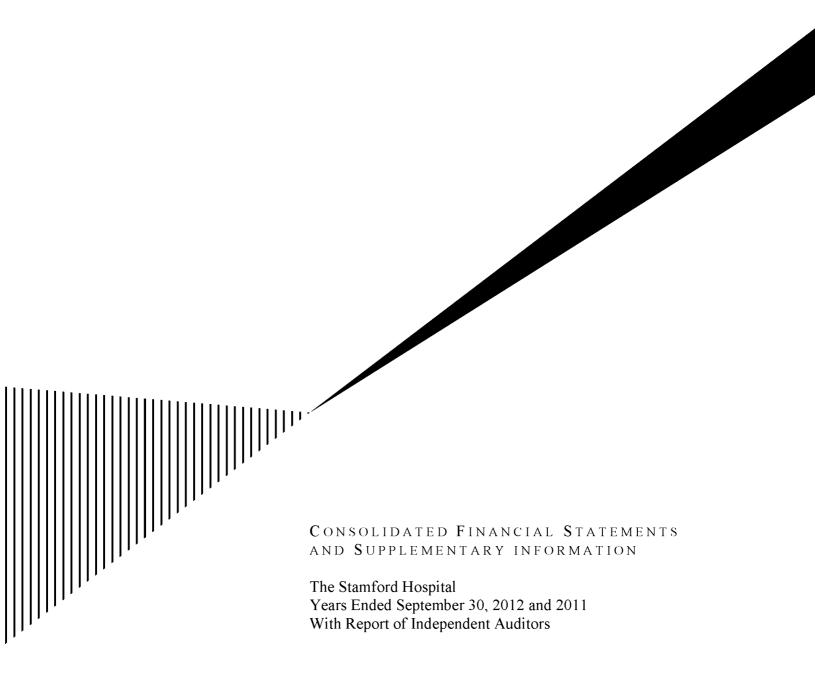
Description	Foreign Amount	Amount
UNREALIZED GAINS ON INVESTMENTS		842,709
REALIZED GAIN		100,211

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93493226008403

## **TY 2011 Paid-In or Capital Surplus Reconciliation Statement**

Name: The Stamford Hospital

Description	Beginning Amount	Ending Amount
CONTRIBUTED SURPLUS	11,788,063	11,788,063



Ernst & Young LLP



## The Stamford Hospital

# Consolidated Financial Statements and Supplementary Information

Years Ended September 30, 2012 and 2011

### **Contents**

Report of Independent Auditors	1
Consolidated Financial Statements	
Consolidated Balance Sheets	3
Consolidated Statements of Operations	5
Consolidated Statements of Changes in Net Assets	6
Consolidated Statements of Cash Flows	7
Notes to Consolidated Financial Statements	8
Supplementary Information	
Consolidating Balance Sheets	47
Consolidating Statements of Operations	51
Consolidating Statements of Changes in Net Assets	53
Schedules of Net Patient Service Revenue	55



Ernst & Young LLP 5 Times Square New York, NY 10036-6530

Tel +1 212 773 3000 Fax +1 212 773 6350 www.ey.com

### Report of Independent Auditors

The Board of Directors The Stamford Hospital

We have audited the accompanying consolidated balance sheets of The Stamford Hospital (the Hospital) as of September 30, 2012 and 2011, and the related consolidated statements of operations, changes in net assets and cash flows for the years then ended These financial statements are the responsibility of the Hospital's management Our responsibility is to express an opinion on these financial statements based on our audits

We conducted our audits in accordance with auditing standards generally accepted in the United States Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Hospital's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control over financial reporting Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of The Stamford Hospital at September 30, 2012 and 2011, and the consolidated results of its operations, changes in its net assets and its cash flows for the years then ended in conformity with U S generally accepted accounting principles

As discussed in Note 1 to the accompanying consolidated financial statements, in fiscal year 2012, the Hospital changed its method of reporting estimated insurance claims receivable and estimated insurance claims liabilities with the adoption of Accounting Standards Update No 2010-24, *Presentation of Insurance Claims and Related Insurance Recoveries* 

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole The accompanying consolidating balance sheets at September 30, 2012 and 2011, the consolidating statements of operations, the consolidating statements of changes in net assets and the schedules of net patient service revenue for the years then ended are presented



for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole

Ernst + Young LLP

January 25, 2013

## The Stamford Hospital

## Consolidated Balance Sheets

	September 30			r <b>3</b> 0
	2012 2011			2011
		(In The	ousa	ınds)
Assets				
Current assets				
Cash and cash equivalents	\$	69,613	\$	82,011
Assets limited as to use		159		159
Short-term investments		30,119		276
Patient accounts receivable (less allowance for uncollectible				
accounts of \$21,094 and \$18,140, respectively)		68,695		62,118
Other receivables		15,091		5,632
Pledges receivable		1,787		164
Due from third parties, current portion		2,554		2,592
Other current assets		10,607		8,910
Total current assets		198,625		161,862
Assets limited as to use Held by captive insurance company Long-term investments – endowments Due from Parent – donor-restricted Held by trustee – construction and debt service funds	_	29,759 8,033 18,042 243,826 299,660		25,977 8,033 18,642 1,357 54,009
Long-term investments Property, plant and equipment, net		60,663 257,829		55,225 244,127
Pledges receivable, net		12,948		445
Due from Parent and affiliates		4,076		4,251
Other assets		8,586		4,062
Total assets		842,387	\$	523,981
Total about	<del></del>	UT2,3U/	Ψ	J2J, JUI

	September 30				
		2012		2011	
		(In Th	OUSA	inds)	
Liabilities and net assets					
Current liabilities					
Current portion of long-term debt	\$	5,416	\$	5,018	
Accounts payable and accrued expenses		63,701		48,242	
Salaries, wages and fees payable		12,055		10,173	
Accrued vacation liability		18,570		16,031	
Estimated third-party payor settlements, net of current portion		7,600		5,424	
Estimated professional liabilities, current		19,824		4,830	
Total current liabilities		127,166		89,718	
Pension liabilities		109,174		91,954	
Estimated third-party payor settlements, net of current portion		3,621		5,860	
Long-term debt, net of current portion		379,180		130,025	
Due to Parent – board designated		20,014		20,014	
Due to Parent and affiliates		7,072		6,717	
Estimated professional liabilities, net of current portion		27,782		30,944	
Other long-term liabilities		9,323		-	
Total liabilities		683,332		375,232	
Commitments and contingencies					
Net assets					
Unrestricted		118,936		122,054	
Temporarily restricted		32,086		18,662	
Permanently restricted		8,033		8,033	
Total net assets		159,055		148,749	
Total liabilities and net assets	\$	842,387	\$	523,981	

See accompanying notes.

# Consolidated Statements of Operations

	Year Ended Se 2012	eptember 30 2011
	(In Thous	sands)
Unrestricted revenue, gains and other support		
Net patient service revenue	,	\$ 484,060
Provision for bad debts	$\underline{\qquad (52,401)}$	(47,360)
Net patient service revenue, less provision for bad debts	471,982	436,700
Other revenue	24,072	21,567
Net assets released from restrictions for operations	1,268	2,397
Total unrestricted revenue, gains and other support	497,322	460,664
Expenses		
Salaries	200,078	182,162
Employee benefits	52,963	50,466
Supplies and other expenses	180,746	161,661
Depreciation and amortization	26,673	28,352
Interest expense	5,641	5,545
Total expenses	466,101	428,186
Income from operations	31,221	32,478
Nonoperating gains and losses		
Loss on lease obligation	(12,725)	_
Investment returns	3,699	(1,100)
Change in net unrealized gains and losses	(25)	538
Total nonoperating gains and losses	(9,051)	(562)
Excess of revenue over expenses	22,170	31,916
Net assets released from restrictions used for purchases		
of property and equipment	3,254	1,466
Pension-related changes other than net periodic pension cost	(27,878)	(13,080)
Equity transfer from Stamford Health System	(664)	1,608
(Decrease) increase in unrestricted net assets	\$ (3,118)	\$ 21,910

See accompanying notes.

# Consolidated Statements of Changes in Net Assets (In Thousands)

Years Ended September 30, 2012 and 2011

	<u>Un</u>	restricted		emporarily Restricted		rmanently Sestricted		Total
Balance at September 30, 2010 Excess of revenue over expenses	\$	100,144 31,916	\$	19,495 -	\$	8,033	5	127,672 31,916
Pension-related changes other than net periodic pension cost Equity transfer from Stamford		(13,080)		_		_		(13,080)
Health System Contributions Change in net unrealized gains		1,608		3,087		_		1,608 3,087
and losses Investment returns		_ _		(227) 170		_ _		(227) 170
Net assets released from restrictions for operations Net assets released from		_		(2,397)		_		(2,397)
restrictions used for purchases of property and equipment		1,466		(1,466)		_		
Increase (decrease) in net assets		21,910 122,054		(833) 18,662		8,033		21,077 148,749
Balance at September 30, 2011 Excess of revenue over expenses		22,034 22,170		18,002		8,033		22,170
Pension-related changes other than net periodic pension cost Equity transfer from Stamford		(27,878)		_		_		(27,878)
Health System		(664)		_		_		(664)
Contributions		_		16,783		_		16,783
Change in net unrealized gains and losses Investment returns		_ _		(40) 1,203		_ _		(40) 1,203
Net assets released from restrictions for operations Net assets released from		_		(1,268)		_		(1,268)
restrictions used for purchases of property and equipment		3,254		(3,254)		_		
(Decrease) increase in net assets Balance at September 30, 2012	\$	(3,118)	\$	13,424 32,086	\$	8,033		10,306 159,055
Darance at September 30, 2012	<u> </u>	110,330	Ф	32,000	Þ	0,033 3	,	137,033

See accompanying notes.

# Consolidated Statements of Cash Flows

	Year Ended September 30 2012 2011			
		nds)		
Cash flows from operating activities				
Change in net assets	\$	10,306	\$	21,077
Adjustments to reconcile change in net assets to net cash provided				
by operating activities		661		(1.600)
Equity transfer from Stamford Health System		664		(1,608)
Pension-related changes other than net periodic pension cost		27,878		13,080
Net realized gains and losses and change in net unrealized gains and losses		(3,210)		1.018
Loss on lease obligation		12,725		(2.007)
Restricted contributions		(16,783)		(3,087)
Restricted investment returns		(1,127)		57 29.252
Depreciation and amortization		26,673		28,352
Amortization of deferred financing fees		214		220
Amortization of bond premium		(129)		(82)
Provision for bad debts		52,401		47,360
Changes in operating assets and liabilities		(50.070)		(57.026)
Patient accounts receivable		(58,978)		(57,926)
Due to/from Parent and affiliates		530 15,459		490 14.011
Accounts payable and accrued expenses		•		668
Estimated third-party payor settlements Estimated professional liabilities		(25) 11,832		3,224
				(6,375)
Net change in all other operating assets and liabilities		(36,645)		
Net cash provided by operating activities		41,785		60,479
Cash flows from investing activities				
Capital expenditures, net		(41,039)		(29,879)
Net cash invested in assets limited as to use and investments		(277,722)		(349)
Net cash used in investing activities		(318,761)		(30,228)
Cash flows from financing activities				
Restricted contributions		16,783		3,087
Restricted investment returns		1,127		(57)
Principal payments on long-term debt		(4,939)		(4,576)
Cash paid for deferred financing fees		(3,014)		(48)
Proceeds from long-term debt		254,621		4,100
Net cash provided by financing activities		264,578		2,506
Net (decrease) increase in cash and cash equivalents		(12,398)		32,757
Cash and cash equivalents, beginning of year		82,011		49,254
Cash and cash equivalents, end of year	<u> </u>	69,613	\$	82,011
		,		
Supplemental disclosure of cash flow information Cash paid during the year for interest (exclusive of amounts capitalized)	<u>s</u>	6,343	\$	6,455
Supplemental disclosure of noncash investing and financing activities Capital leases incurred	\$	_	\$	1,074

See accompanying notes

# Notes to Consolidated Financial Statements (In Thousands)

September 30, 2012

## 1. Organization and Summary of Significant Accounting Policies

## **Organization**

The Stamford Hospital (the Hospital or TSH) is a not-for-profit acute care hospital The Hospital provides inpatient, outpatient and emergency care services on its main campus and outpatient urgent care, imaging and rehabilitation services on an off-campus site (the Tully Center) Stamford Health System (SHS), a tax-exempt corporation, is the sole member of the Hospital

On November 29, 2002, the Hospital formed a wholly owned captive insurance company, Healthstar Indemnity Company, Ltd (Healthstar), located in Bermuda Healthstar was registered as a Class 1 Insurer, as defined under The Bermuda Insurance Act of 1978, effective October 9, 2003

Stamford Health Integrated Practices, Inc (SHIP) is a not-for profit corporation formed by SHS in fiscal year 2011 to provide a comprehensive network of physician practices and related management services. In May 2011, SHIP was transferred from SHS to the Hospital During fiscal years 2012 and 2011, SHS transferred certain of its medical practices to SHIP, including Fairfield County Surgical Specialists, a professional captive providing surgical services, Fairfield County Obstetrics and Gynecology division providing obstetrical care, Fairfield County Primary Care, P.C., a professional captive providing primary urgent care and corporate occupational health services and the medical practice of Premier Medical Group, P.C., a professional captive providing orthopedic and rehabilitation care

### **Consolidated Financial Statements**

The accompanying consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States The consolidated financial statements include the accounts of the Hospital, Healthstar and SHIP All significant intercompany transactions and accounts have been eliminated in consolidation

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 1. Organization and Summary of Significant Accounting Policies (continued)

### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets, including estimated uncollectible accounts receivable for services to patients, and liabilities, including estimated payables to third-party payors and professional liabilities, and disclosure of contingent assets and liabilities, at the date of the financial statements Estimates also affect the reported amounts of revenue and expenses during the reporting period Actual results could differ from those estimates

### Cash and Cash Equivalents

Cash and cash equivalents include investments in highly liquid financial instruments with original maturities of three months or less when purchased The Hospital routinely invests its surplus operating funds in money market funds These funds generally invest in highly liquid U S government and agency obligations Such amounts exclude cash and cash equivalents included in assets limited as to use and investments

### **Inventories**

Inventories are included in other current assets and are recorded at the lower of cost (first-in, first-out method) or market

### **Pledges Receivable**

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on those amounts were computed using risk-free interest rates applicable to the years in which the promises were received.

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 1. Organization and Summary of Significant Accounting Policies (continued)

#### Marketable Securities and Alternative Investments

Alternative investments are defined as nontraditional, not readily marketable asset classes, some of which are structured such that the Hospital holds limited partnership interests Realized and unrealized gains and losses are included in determining the excess of revenue over expenses For the years ended September 30, 2012 and 2011, the Hospital recorded gains (losses) on unrestricted alternative investments of \$1,878 and (\$2,028), respectively, which are included in investment returns in the accompanying consolidated statements of operations. The alternative investments are recorded using the equity method of accounting Individual investment holdings of such limited partnerships which hold the alternative investments may, in turn, include investments in both marketable and nonmarketable securities. Marketable securities which are not considered alternative investments, such as equity and debt securities, and the holdings of private mutual funds are recorded at fair value as quoted by the public markets. Marketable securities are classified as trading securities.

Ordinary income and net realized gains of \$1,821 and \$928 for the years ended September 30, 2012 and 2011, respectively, are included in investment returns in the accompanying consolidated statements of operations The change in net unrealized gains and losses of (\$25) and \$538 for the years ended September 30, 2012 and 2011, respectively, is recorded in the excess of revenue over expenses in the accompanying consolidated statements of operations

Valuations of investments not readily marketable may be determined by the investment manager or general partner "Fund of funds" investments are primarily based on financial data supplied by the underlying investee funds. Values may be based on historical cost, appraisals, or other estimates that require varying degrees of judgment. The investment value reflects net contributions to the investee and an ownership share of realized and unrealized investment income and expenses. The investments may indirectly expose TSH to securities lending, short sales of securities, and trading in futures and forwards contracts, options and other derivative products. While these financial instruments may contain varying degrees of risk, the risk of TSH with respect to such transactions is limited to its capital balance in each investment. Certain amounts are subject to notification to allow for divestiture, while other amounts have divestiture provisions based only on termination of the fund. The financial statements of the investees are audited annually by independent auditors. At September 30, 2012 and 2011, SHS, for the account of the Hospital, has future commitments of \$980 and \$371, respectively, to invest in alternative investments.

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 1. Organization and Summary of Significant Accounting Policies (continued)

### **Investment Returns**

Unrestricted investment returns (including realized and unrealized gains and losses on marketable securities, interest and dividends and realized and unrealized gains and losses on alternative investments) are included in the excess of revenue over expenses unless the income or loss is restricted by donor or law

#### Assets Limited as to Use

Assets limited as to use include amounts for professional liabilities, endowments, assets limited by donor restriction and assets held by trustee for construction and debt service. Amounts to be used to fund current liabilities are reported as current assets

### **Due from Parent**

Donor-restricted balances are held by SHS on behalf of the Hospital These assets include marketable securities, corporate bonds, government obligations, alternative investments and cash

## Property, Plant and Equipment

Property, plant and equipment are recorded at cost or, in the case of gifts, at fair value at the date of the gift, less accumulated depreciation and amortization Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method Equipment under capital lease obligations and leasehold improvements are amortized on the straight-line method over the shorter period of the lease term or the estimated useful life of the equipment or leasehold improvement Interest cost incurred on borrowed funds, net of interest earned on such funds, during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 1. Organization and Summary of Significant Accounting Policies (continued)

Estimated useful lives by classification are as follows

Land improvements	3 to 20 years
Buildings and improvements	5 to 40 years
Fixed equipment	5 to 25 years
Movable equipment	3 to 20 years
Leasehold improvements	3 to 15 years

### **Deferred Financing Costs**

Costs incurred in connection with the issuance of bonds are included in other assets and amortized over the lives of the bonds using the effective interest method. At September 30, 2012 and 2011, the accumulated amortization for deferred financing costs was \$460 and \$246, respectively. In 2011, TSH issued State of Connecticut Health and Educational Facilities Authority (CHEFA) Revenue Bonds, Series I Bonds (see Note 8). In 2012, TSH issued State of Connecticut Health and Educational Facilities Authority (CHEFA) Revenue Bonds, Series J Bonds (see Note 8). Deferred financing costs incurred for the Series J Bonds was approximately \$3,014. Amortization of deferred financing cost is included in interest expense in the accompanying consolidated statements of operations.

### **Temporarily and Permanently Restricted Net Assets**

Temporarily restricted net assets are those assets whose use by the Hospital has been limited by donors to a specific time period or purpose. When donor restrictions expire, that is, when a time restriction ends or a purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported as net assets released from restrictions

Permanently restricted net assets have been restricted by donors to be maintained by the Hospital in perpetuity

### **Consolidated Statements of Operations**

For the purposes of display, transactions deemed by management to be ongoing, major, or central to the provision of health care services, are reported as unrestricted revenue, gains and

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 1. Organization and Summary of Significant Accounting Policies (continued)

other support and expenses Peripheral or incidental transactions are reported as nonoperating gains and losses and consist primarily of investment returns and loss on lease obligation incurred during 2012 (see Note 17)

The consolidated statements of operations include the excess of revenue over expenses as the performance indicator Consistent with industry practice, permanent transfers of assets and liabilities to and from affiliates for other than goods and services, pension-related changes other than net periodic pension cost, and contributions of long-lived assets (including assets acquired using contributions which by donor restrictions were to be used for the purposes of acquiring such assets) are excluded from the Hospital's performance indicator

### Patient Accounts Receivable and Net Patient Service Revenue

Patient accounts receivable result from the health care services provided by the Hospital Additions to the allowance for doubtful accounts result from the provision for bad debts Accounts written off as uncollectible are deducted from the allowance for doubtful accounts. The amount of the allowance for doubtful accounts is based upon management's assessment of historical and expected net collections, business and economic conditions, trends in Medicare and Medicaid health care coverage and other collection indicators

Net patient service revenue is reported at estimated net realizable amounts due from patients, third-party payors and others for services rendered and includes estimated retroactive revenue adjustments due to future audits, reviews and investigations. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are provided and adjusted in future periods as adjustments become known or as years are no longer subject to such audits, reviews and investigations

### **Charity Care**

The Hospital provides care to patients who meet certain criteria under its charity care policy, without charge or at amounts less than its established rates Because the Hospital does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 1. Organization and Summary of Significant Accounting Policies (continued)

#### **Contributions**

Unconditional promises to give cash and other assets to the Hospital are reported at fair value at the date the promise is received Conditional promises to give, and indications of intentions to give, are reported at fair value at the date the gift becomes unconditional Contributions are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the consolidated statements of changes in net assets as net assets released from restrictions. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying consolidated financial statements

Temporarily restricted net assets are available for certain health care services as defined in the donor agreements. Income earned from these funds that is unrestricted is included in investment returns in the accompanying consolidated statements of operations. Income earned from these funds that are restricted by donor or law is included as a component of temporarily restricted net assets in the accompanying consolidated statements of changes in net assets.

### **Estimated Professional Liabilities**

Insurance reserves represent estimated unpaid losses and loss adjustment expenses Such amounts are established using management's estimates on the basis of claims records and an independent actuarial review and include an amount for the adverse development of reported claims. Adjustments to the estimate of the liability for losses are reflected in earnings in the period in which the adjustment is determined. The insurance reserves are necessarily based on estimates and, while management believes that the amount is adequate, the ultimate liabilities may vary significantly from the amount provided. Anticipated insurance recoveries are included in other current assets and other assets and are presented separately from estimated professional liabilities in the accompanying consolidated balance sheets

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 1. Organization and Summary of Significant Accounting Policies (continued)

#### **Income Taxes**

The Hospital and SHIP are not-for-profit corporations and have been recognized as tax exempt pursuant to Section 501(c)(3) of the Internal Revenue Code and their related income is not subject to federal or state income taxes

Healthstar has received an undertaking from the Bermuda Government exempting it from any future local income, profits and capital gains taxes until March 31, 2035 At the present time, no such taxes exist in Bermuda

### **Pension Plans**

The policy of the Hospital is to fund amounts as necessary on an actuarial basis to provide assets sufficient to meet the benefits to be paid to plan members in accordance with the requirements of the Employee Retirement Income Security Act of 1974 (ERISA)

### **Recent Accounting Pronouncements**

In August 2010, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No 2010-23, *Measuring Charity Care for Disclosure*, which provides amended guidance relating to measuring charity care for disclosures. The new guidance requires that the level of charity care provided be presented based on the direct and indirect costs of the charity services provided. Separate disclosure of the amount of any cash reimbursements received for providing charity care must also be disclosed. ASU No 2010-23 became effective for the Hospital on October 1, 2011 and the new disclosure requirements are included in the accompanying consolidated financial statements

In August 2010, the FASB also issued ASU No 2010-24, *Presentation of Insurance Claims and Related Insurance Recoveries* Under ASU No 2010-24, anticipated insurance recoveries and estimated liabilities for medical malpractice claims or similar contingent liabilities are to be presented separately on the consolidated balance sheets ASU No 2010-24 is effective for fiscal years beginning after December 15, 2010 In fiscal year 2012, the Hospital elected to retrospectively adopt ASU No 2010-24 as of September 30, 2011 The adoption resulted in the

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 1. Organization and Summary of Significant Accounting Policies (continued)

recording in the consolidated balance sheets of an estimated insurance recovery receivable and professional liabilities of approximately \$10,400 and \$2,000 as of September 30, 2012 and 2011, respectively Such amounts relate to professional liability insurance coverage. The adoption of ASU No 2010-24 did not affect the Hospital's net assets or its consolidated statements of operations.

### Reclassifications

Certain reclassifications have been made to 2011 balances previously reported in order to conform to the 2012 presentation

## 2. Community Benefit and Charity Care

The Hospital is committed to providing health care services to the community During 2011 and 2012, the Hospital initiated a formal community health needs assessment of its service areas in partnership with the City of Stamford Health Department This process includes the analysis of qualitative and quantitative data and involves interviews with social service and other community organizations to elicit their input as to community needs and opportunities for collaborative partnerships

The Hospital provides a variety of programs that benefit the community including health screenings, immunization programs, social services and support counseling for patients and families, crisis intervention, community health education, and the donation of space for use by community groups Health education programs provided by the Hospital include smoking cessation, weight loss, stress management, and programs focused on such specific health factors or disease entities as heart disease, breast cancer, sleep disorders, arthritis, high cholesterol, cancer prevention, nutrition, stress management, circulatory problems, digestive disorders, pain management, sports injuries, and children's nutrition

In collaboration with the City of Stamford Health Department, the Hospital sponsored a joint City of Stamford-wide flu campaign to reduce the number of hospitalizations and emergency department visits. The Hospital's mobile mammography program served community centers, places of employment and churches, providing on-site mammograms including free screenings for those without insurance. Kid's Fitness and Nutrition Services (KidsFANS) is a Hospital led community collaborative designed to promote smart eating, physical activity and health weight

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 2. Community Benefit and Charity Care (continued)

among children Over the past year, the Hospital has provided thousands of free health screenings at health fairs and events throughout the community The Hospital's physicians and other health professionals offer services and speak to various community groups and organizations on health related topics, ranging from stress and pain management to heart disease and joint replacement

The Hospital maintains records to identify and monitor the level of charity care it provides Charges foregone for these services, based on its established rates pursuant to the requirements of the State of Connecticut, were approximately \$34,000 and \$27,000 for the years ended September 30, 2012 and 2011, respectively For the years ended September 30, 2012 and 2011, the estimated cost of charity care was approximately \$11,400 and \$8,900, respectively The estimated cost of charity care includes the direct and indirect cost of providing charity care services and is estimated by multiplying the total charges associated with the care provided by the ratio of total patient care expenses to total charges for all services rendered

The State of Connecticut distributes funds from its Uncompensated Care Pool, based on a formula that includes both the provision for bad debts, net of recoveries, and free care, also described as charity care The following table sets forth the total of bad debt expense and charity care for the years ended September 30, 2012 and 2011

		2012		2011
Duranisian frankad dahar mat af maranisa	<b>C</b>	<b>53</b> 401	ď	47.260
Provision for bad debts – net of recoveries	\$	52,401	2	47,360
Charity care based on charges		34,808		27,345
Total uncompensated care	\$	87,209	\$	74,705

For distributions from the Uncompensated Care Pool, the Hospital recognized grant-disproportionate share income of \$5,437 and \$5,578 for the years ended September 30, 2012 and 2011, respectively, which is included in other revenue in the accompanying consolidated statements of operations

# Notes to Consolidated Financial Statements (continued) (In Thousands)

### 3. Net Patient Service Revenue

The Hospital has agreements with third-party payors that provide for payment for services rendered at amounts different from its established rates A summary of the payment arrangements with major third-party payors follows

Medicare: Hospitals are paid for most Medicare inpatient and outpatient services under the national prospective payment system and other methodologies of the Medicare program for certain other services Federal regulations provide for certain adjustments to current and prior years' payment rates, based on industry-wide and hospital-specific data. The Hospital is reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports and audits thereof by the Medicare fiscal intermediary. The classification of patients of the Hospital under the Medicare program and the appropriateness of their admission are subject to an independent review by a peer review organization under contract with the Hospital. The Medicare cost reports of the Hospital have been audited and finalized by the Medicare fiscal intermediary through the year ended September 30, 2008.

Medicaid: Inpatient acute care services rendered to Medicaid program beneficiaries are paid at prospectively determined rates per discharge Outpatient services rendered to Medicaid program beneficiaries are reimbursed under cost-based and fee schedule methodologies. The Hospital is reimbursed at a tentative rate with final settlement determined after submission of annual cost reports and audits thereof by the Medicaid fiscal intermediary. The Medicaid cost reports of the Hospital for 2008 and prior have been tentatively settled. All Medicaid cost reports are subject to audit and finalization by the State of Connecticut.

The Hospital also has entered into payment agreements with certain commercial insurance carriers and health maintenance organizations. The basis for payment to the Hospital under these agreements includes prospectively determined rates per discharge or day of hospitalization and discounts from established charges.

Accounts receivable are reduced by an allowance for doubtful accounts In evaluating the collectibility of accounts receivable, the Hospital analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 3. Net Patient Service Revenue (continued)

accounts and provision for bad debts Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts For receivables associated with services provided to patients who have third-party coverage, the Hospital analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for bad debts, if necessary (for example, for expected uncollectible deductibles and copayments on accounts for which the third-party payor has not yet paid, or for payors who are known to be having financial difficulties that make the realization of amounts due unlikely) For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Hospital records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts

The Hospital recognizes patient service revenue associated with services provided to patients who have third-party payor coverage on the basis of contractual rates for the services rendered For uninsured patients that do not qualify for charity care, the Hospital recognizes revenue on the basis of its standard rates for services provided (or on the basis of discounted rates, if negotiated or provided by policy) On the basis of historical experience, a significant portion of the Hospital's uninsured patients will be unable or unwilling to pay for the services provided Thus, the Hospital records a significant provision for bad debts related to uninsured patients in the period the services are provided

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 3. Net Patient Service Revenue (continued)

Patient service revenue for the years ended September 30, 2012 and 2011, net of contractual allowances and discounts (but before the provision for bad debts), recognized in the period from these major payor sources is as follows

			2012	
	Third-Party Payors		Self-Pay	Total All Payors
Patient service revenue (net of contractual allowances and discounts)	\$	482,432	\$ 41,951 2011	\$ 524,383
	Th	nird-Party Payors	Self-Pay	Total All Payors
Patient service revenue (net of contractual allowances and discounts)	\$	450,179	\$ 33,881	\$ 484,060

The Hospital has established estimates, based on information presently available, of amounts due to or from Medicare and non-Medicare payors for adjustments to current and prior year payment rates, based on industry-wide and hospital-specific data Such amounts are included in the accompanying consolidated balance sheets Additionally, certain payors' payment rates for various years have been appealed by the Hospital If the appeals are successful, additional income applicable to those years might be realized

There are various proposals at the Federal and state levels that could, among other things, change payment rates. The ultimate outcome of these proposals and other market changes cannot be presently determined.

During the years ended September 30, 2012 and 2011, approximately \$2,948 and \$1,137, respectively, of previously recorded estimated third-party payor settlement liabilities were no longer considered necessary and were included as increases in net patient service revenue

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 3. Net Patient Service Revenue (continued)

The percentages of net patient service revenue received from various third-party payors and patients were as follows for the years ended September 30, 2012 and 2011

	2012	2011
Medicare	19%	19%
	19%	· -
Medicaid	7	6
Managed care organizations	41	42
Other third-party payors	25	26
Self-pay	8	7
	100%	100%

Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Additionally, noncompliance with such laws and regulations could result in fines, penalties, and/or exclusion from the Medicare and Medicaid programs. The Hospital believes that it is in compliance with all applicable laws and regulations, and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing that could have a material effect on the accompanying consolidated financial statements.

#### 4. Assets Limited as to Use and Investments

Assets limited as to use and investments are stated at fair value, except for alternative investments which are recorded using the equity method of accounting as described in Note 1

# Notes to Consolidated Financial Statements (continued) (In Thousands)

# 4. Assets Limited as to Use and Investments (continued)

## Assets Limited as to Use

The composition of assets limited as to use (exclusive of amounts due from and held by SHS, see Note 1) at September 30, 2012 and 2011 is as follows

	2012			2011		
Current portion						
Cash and cash equivalents		159	\$	159		
Held by captive insurance company						
J 1 1 J	<b>o</b>	10 155	Φ	15 651		
Cash and cash equivalents	\$	10,155	\$	15,651		
Mutual funds		11,736		2,699		
Alternative investments – hedge funds		7,868		7,627		
	\$	29,759	\$	25,977		
Long-term investments – endowments						
Cash and cash equivalents	\$	525	\$	720		
Mutual funds		3,697		2,733		
Alternative investments – hedge funds		2,271		3,042		
Alternative investments – limited partnerships		1,272		1,285		
Private mutual funds		268		253		
	\$	8,033	\$	8,033		
Held by trustee – construction and debt service funds						
Cash and cash equivalents	_\$_	243,826	\$	1,357		

# Notes to Consolidated Financial Statements (continued) (In Thousands)

# 4. Assets Limited as to Use and Investments (continued)

The composition of investments at September 30, 2012 and 2011 is as follows

	2012	2011
Short-term investments		
Cash and cash equivalents	\$ 30,119	\$ 276
Long-term investments		
Cash and cash equivalents	\$ 2,333	\$ 2,133
Mutual funds	45,422	39,578
Alternative investments – hedge funds	7,691	8,977
Alternative investments – limited partnerships	4,310	3,790
Private mutual funds	907	747
	\$ 60,663	\$ 55,225

Total returns on investments for the years ended September 30, 2012 and 2011 consist of the following

	2012					2011							
			Ter	nporarily			Temporarily						
	Un	restricted	R	estricted	1	Total	Un	restricted	Re	estricted	,	<b>Fotal</b>	
Ordinary income													
(interest and dividends)	\$	464	\$	132	\$	596	\$	456	\$	219	\$	675	
Net realized gains and													
losses		1,357		641		1,998		472		121		593	
Gains and losses from													
alternative investments		1,878		430		2,308	(	2,028)		(170)	(	2,198)	
Investment returns		3,699		1,203		4,902	(	1,100)		170		(930)	
Change in net unrealized													
gains and losses		(25)		(40)		(65)		538		(227)		311	
-	\$	3,674	\$	1,163	\$	4,837	\$	(562)	\$	(57)	\$	(619)	

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 5. Pledges Receivable

Pledges are recorded at the net present value determined using a discount rate commensurate with the rate on U S Treasury obligations whose maturities correspond to the maturities of the pledges At September 30, 2012 and 2011, pledges receivable consist of the following

	2012	2011
Amounts expected to be collected in Less than one year One to five years	\$ 1,881 14,240	\$ 173 478
Less		
Reserve for uncollectible pledges	806	32
Discount on pledges	580	10
Current portion	1,787	164
Pledges receivable, net	\$ 12,948	\$ 445

## 6. Property, Plant and Equipment

Property, plant and equipment, at cost, and accumulated depreciation and amortization at September 30, 2012 and 2011 are summarized as follows

	2012	2011
Land Land improvements Buildings and improvements	\$ 43,483 4,028 177,407	\$ 42,662 4,118 175,779
Fixed equipment Movable equipment Leasehold improvements	119,500 195,719 7,767	118,935 185,702 7,306
Less accumulated depreciation and amortization	547,904 339,669	534,502 313,648
Construction in progress	208,235 49,594 \$ 257,829	220,854 23,273 \$ 244,127

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 6. Property, Plant and Equipment (continued)

Included in property, plant and equipment are assets under capital leases of approximately \$1,666 at September 30, 2012 and 2011, with accumulated amortization of approximately \$680 and \$300, respectively

Depreciation and amortization expense for the years ended September 30, 2012 and 2011 was \$26,673 and \$28,352, respectively Included in depreciation and amortization expense are amounts related to assets under capital leases of approximately \$380 and \$194, respectively, for the years ended September 30, 2012 and 2011

Net interest capitalized for the years ended September 30, 2012 and 2011 was approximately \$3,810 and \$936, respectively

In May 2009, SHS submitted an application for a certificate of need with the State of Connecticut for the Master Facility Plan for the Hospital which includes the construction of a new six-level addition and central utility plant, modernization of the emergency department and other infrastructure improvements Construction in progress as of September 30, 2012 and 2011 includes approximately \$31,821 and \$18,787, respectively, spent mainly for architectural fees and other soft construction costs incurred during the planning phase and initial construction of the Master Facility Plan As of September 30, 2012, future commitments tied to the Master Facility Plan approximated \$69,401

#### 7. Net Assets

Temporarily restricted net assets are available for the following purposes at September 30, 2012 and 2011

	2012	2011
Health care services		
Purchase of equipment	\$ 15,825	\$ 1,645
Patient care	14,929	15,886
Health education	1,332	1,131
	\$ 32,086	\$ 18,662

Permanently restricted net assets are restricted to investments to be held in perpetuity, the income from which is expendable to support health care services

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 7. Net Assets (continued)

The Hospital follows the requirements of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as they relate to its endowments. The Hospital's endowments consist of numerous individual funds established for a variety of purposes and consist solely of donor-restricted endowment funds. As required by U.S. generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Hospital to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Hospital has interpreted UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary As a result of this interpretation, the Hospital classifies as permanently restricted net assets (1) the original value of gifts donated to the permanent endowment, (2) the original value of subsequent gifts to the permanent endowment and (3) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is characterized as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Hospital considers the following factors in making a determination to appropriate or accumulate donor-restricted funds

- The duration and preservation of the fund
- The purposes of the Hospital and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Hospital
- The investment policies of the Hospital

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 7. Net Assets (continued)

The Hospital has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets Endowment assets include those assets of donor-restricted funds that the Hospital must hold in perpetuity Under these policies, the endowment and manager performance are evaluated against market indices and peer groups which provide meaningful benchmarks for monitoring the investment performance

To satisfy its long-term rate-of-return objectives, the Hospital relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends) The Hospital targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints

The following tables set forth the changes to assets as they relate to the Hospital's endowments for the years ended September 30, 2012 and 2011

2012

**Total** 

8,898 1,062

(767) 9,193

				2012	
	Temporarily Restricted		Permanently Restricted		
Endowment assets, September 30, 2011 Investment return (realized and unrealized) Appropriation of endowment assets for	\$	865 1,062	\$	8,033	9
expenditure		(767)		_	
Endowment assets, September 30, 2012	\$	1,160	\$	8,033	5

			2011		
Temporarily Restricted			•		Total
\$	1,423 (41)	\$	8,033	\$	9,456 (41)
	(517)		_		(517)
\$	865	\$	8,033	\$	8,898
		\$ 1,423 (41) (517)	Restricted         R           \$ 1,423 (41)         \$ (517)	Temporarily Restricted Restricted  \$ 1,423 \$ 8,033 (41) - (517) -	Temporarily Restricted Restricted  \$ 1,423 \$ 8,033 \$ (41) - (517) -

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 7. Net Assets (continued)

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Hospital to retain as a fund of perpetual duration. There were no significant deficiencies of this nature that are reported in unrestricted net assets as of September 30, 2012 and 2011.

## 8. Long-Term Debt

Long-term debt at September 30, 2012 and 2011 consists of the following

	September 30			
		2012		2011
State of Connecticut Health and Educational Facilities Authority Revenue Bonds, Series I, payable in varying annual amounts with fixed interest rates varying from	•	124 205	ф	120 770
3 00% to 5 00%, with the final payment due in 2030 State of Connecticut Health and Educational Facilities Authority Revenue Bonds, Series J, payable in varying annual amounts with fixed interest rates varying from	\$	124,385	\$	128,770
3 25% to 5 125%, with the final payment due in 2042 Term promissory notes bearing interest at LIBOR plus		250,000		_
2 00%, maturing June 1, 2021		3,876		4,044
Capital lease obligations		939		1,312
City of Stamford, sewer connection fee loan, payable in				
annual installments through 2013 (noninterest bearing)		12		25
		379,212		134,151
Unamortized bond premium		5,384		892
·		384,596		135,043
Less current portion		5,416		5,018
-	\$	379,180	\$	130,025

The State of Connecticut Health and Educational Facilities Authority Revenue Bonds, Series I (the Series I Bonds) were issued on May 12, 2010, in the amount of \$132,990 for a term of 20 years, at a premium of \$1,002 As of September 30, 2012 and 2011, accumulated amortization related to the bond premium was \$190 and \$110, respectively The Series I Bonds were used for

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 8. Long-Term Debt (continued)

the refunding of the State of Connecticut Health and Educational Facilities Authority Revenue Bonds, Series F and Series G Bonds, and bank loans The proceeds were also used for financing architectural, engineering, site permitting, legal and planning costs relating to the Master Facility Plan In addition, the proceeds will finance routine capital expenditures including, but not limited to land acquisitions, renovations, planning activities and equipment purchases The proceeds also reimbursed TSH for certain capital expenditures and certain costs of issuance of the Series I Bonds

The State of Connecticut Health and Educational Facilities Authority Revenue Bonds, Series J (the Series J Bonds) were issued on June 20, 2012, in the amount of \$250,000 for a term of 30 years, at a premium of \$4,621 As of September 30, 2012, accumulated amortization related to the bond premium was \$49 The Series J Bonds proceeds will be used for financing architectural, engineering, site permitting, legal planning and construction costs relating to the Master Facility Plan The proceeds also reimbursed TSH for certain costs of issuance of the Series J Bonds

In May 2011, the Hospital entered into a mortgage note agreement with a bank for \$4,100, bearing interest at LIBOR plus 2 00% at September 30, 2012 and 2011 The purpose of the mortgage note was to fund the acquisition of a property in New Canaan, Connecticut The mortgage note is payable in monthly installments and matures on June 1, 2021

At September 30, 2012 and 2011, the Hospital has a line of credit available with a bank totaling \$30,000 and a maturity date of May 20, 2014 There were no amounts outstanding on the line of credit at September 30, 2012 and 2011 Under this line of credit, the bank issued a maximum letter of credit to the Hospital for \$4,250

SHS is the guarantor of all obligations of the Hospital with respect to the Series I Bonds, the mortgage note payable and the line of credit

SHS must maintain certain financial ratios with respect to the Series I and Series J Bonds, the mortgage note payable and the line of credit As of September 30, 2012, SHS was in compliance with such debt covenants

The Hospital entered into a capital lease obligation in 2011 for medical equipment. The asset value for the lease approximated \$1,074

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 8. Long-Term Debt (continued)

Scheduled principal payments on long-term debt are as follows

	Loans Payable	Capital Leases	Total
Fiscal year			
2013	\$ 5,014	\$ 402	\$ 5,416
2014	5,228	431	5,659
2015	5,456	107	5,563
2016	5,692	_	5,692
2017	7,539	_	7,539
Thereafter	354,727	_	354,727
Total minimum payments	383,656	940	384,596
Less current portion of long-term debt	5,014	402	5,416
Long-term debt, net of current portion	\$ 378,642	\$ 538	\$ 379,180

### 9. Retirement Benefits

The Hospital provides retirement benefits through several plans, including a defined benefit pension plan, supplementary executive retirement programs (SERPs) and a defined contribution pension plan

### **Defined Benefit Pension Plan and SERPs**

The Hospital participates in SHS's defined benefit pension plan (the Plan) The Plan covers employees and eligible employees of its affiliates who were employed as of August 1, 2002, and elected to continue earning future benefits after December 31, 2002, in the Plan Benefits are based on age at retirement, years of credited service and average compensation for a specified period prior to retirement. The SERPs cover certain employees which provide benefits to participants without regard to statutory limitations on the maximum amount of compensation which may be taken into account by, nor the maximum benefits which may be paid from, such plans. The SERPs are nonqualified plans and are unfunded

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 9. Retirement Benefits (continued)

Information in the accompanying consolidated financial statements relates to the portion of the retirement plans of the Hospital The measurement date is September 30

The Hospital recognizes in its consolidated balance sheet an asset, for a defined benefit postretirement plan's overfunded status, or a liability, for a plan's underfunded status, measures a defined benefit postretirement plan's assets and obligations that determine funded status as of the end of the employer's fiscal year, and recognizes the periodic change in the funded status of a defined benefit postretirement plan as a component of changes in unrestricted net assets in the year in which the change occurs

Included in other changes in unrestricted net assets at September 30, 2012 and 2011 are the following amounts that have not yet been recognized in net periodic pension and postretirement cost

	2012					
	Plan		SERPs			Total
Unrecognized prior service cost	\$	(3)	\$	_	\$	(3)
Unrecognized actuarial (loss) gain		(137,248)		(104)		(137,352)
	\$	(137,251)	\$	(104)	\$	(137,355)
				2011		
		Plan		SERP		Total
Unrecognized prior service cost	\$	(10)	\$	_	\$	(10)
Unrecognized actuarial (loss) gain		(109.506)		39		(109,467)
	-\$	(109,516)	\$	39	\$	(109,477)
			_			

The prior service cost and actuarial loss included in changes in unrestricted net assets at September 30, 2012, and expected to be recognized in net periodic pension cost during the year ending September 30, 2013 are as follows

	Plan	S	ERPs
Prior service cost	\$ (3)	\$	_
Net loss	(13,501)		_

# Notes to Consolidated Financial Statements (continued) (In Thousands)

# 9. Retirement Benefits (continued)

The reconciliation of the beginning and ending balances of the benefit obligation and the fair value of the plans' assets for the years ended September 30, 2012 and 2011 are as follows

	Pl	an	SERPs		Total		
	2012	2011	2012	201	1	2012	2011
Benefit obligation							
Benefit obligation,							
beginning of year	\$ 237,955	\$ 218,720	\$ 911	\$ 8	357	\$ 238,866	\$ 219,577
Service cost	3,425	3,604	120		_	3,545	3,604
Interest cost	12,320	11,326	49		44	12,369	11,370
Actuarial losses	41,684	10,695	136		26	41,820	10,721
Benefits paid	(6,671)	(6,390)	(23)		(16)	(6,694)	(6,406)
Benefit obligation, end of year	288,713	237,955	1,193	9	911	289,906	238,866
Plan assets							
Fair value of plan assets, beginning							
of year	146,883	139,373	_		_	146,883	139,373
Actual return on plan assets	15,242	(1,100)	_		_	15,242	(1.100)
Employer contributions	25,250	15,000	23		16	25,273	15,016
Benefits paid	(6,671)	(6,390)	(23)		(16)	(6,694)	(6,406)
Fair value of plan assets.							
end of year	180,704	146,883	_		_	180,704	146,883
Funded status	\$(108,009)	\$ (91,072)	\$ (1,193)	\$ (9	911)	\$(109,202)	\$ (91,983)
Current portion of obligation	<b>s</b> –	\$ -	<b>\$</b> (28)	\$	(29)	S (28)	\$ (29)
Noncurrent portion of obligation	(108,009)	(91,072)	(1,165)		(2 <i>)</i> (882)	(109,174)	(91,954)
Total							
TOtal	\$(108,009)	\$ (91,072)	\$ (1,193)	\$ (9	911)	\$(109,202)	\$ (91,983)
Accumulated benefit obligation	\$(270,394)	\$(220,518)	\$ (1,071)	\$ (9	910)	\$(271,465)	\$(221,428)
<i>9</i>	-(-/-/-/-/-/	<del>+,220,210)</del>	~ (1,0/1)	<b>*</b> (.	,	~(=/1,100)	<del>+(221,120)</del>

The current portion of accrued retirement benefits related to the plans is included in accounts payable and accrued expenses in the accompanying consolidated balance sheets

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 9. Retirement Benefits (continued)

The weighted-average assumptions used in determining the pension and postretirement benefit obligations at September 30, 2012 and 2011 were as follows

	Pl	an	<b>SERPs</b>		
	2012 2011		2012	2011	
Discount mate	4.100/	5 250/	4.000/	5 25%	
Discount rate	4.10%	5 25%	4.00%	3 23%	
Rate of compensation increase	3.00	3 50	_	_	

Net periodic pension cost and postretirement cost for the years ended September 30, 2012 and 2011 consist of the following components

	P	lan	SE	RPs	Total		
	2012	2011	2012	2011	2012	2011	
Service cost Interest cost Expected return on plan assets Amortization of prior	\$ 3,425 12,320 (11,780)	\$ 3,604 11,326 (10,427)	\$ 120 49 —	\$ - 44 -	\$ 3,545 12,369 (11,780)	\$ 3,604 11,370 (10,427)	
service cost Amortization of actuarial loss	7 10,473	7 9,161	_ _	_ _	7 <b>10,473</b>	7 9,161	
Net periodic pension cost	\$ 14,445	\$ 13,671	\$ 169	\$ 44	\$ 14,614	\$ 13,715	

Weighted-average assumptions used in determining the net periodic pension and postretirement benefit costs for the years ended September 30, 2012 and 2011 were as follows

	Pla	ın	SERPs		
	2012	2011	2012	2011	
Discount rate Expected long-term rate of return	5.25%	5 25%	5.25%	5 25%	
on plan assets	7.25	7 25	_	_	
Rate of compensation increase	3.50	3 50	_	_	

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 9. Retirement Benefits (continued)

The expected long-term rate of return on plan assets assumption was based on expected real rates of return, plus inflation and less anticipated expenses paid from the trust. The expected rate of return selected was consistent with the range of historical returns and target percentages for various asset classes and with the Plan's desired investment return objectives.

The Plan's weighted-average asset allocation at September 30, 2012 and 2011 is as follows

	2012	2011
Equity securities	17%	17%
Fixed income securities	39	27
Alternative investments – limited partnerships	13	14
Alternative investments – hedge funds	24	29
Cash and cash equivalents	7	13
	100%	100%

The Plan's asset allocation provides the following asset allocation ranges

	Target Allocation	Allocation Range
Equity securities	25%	15-35%
Fixed income securities	40	20–60
Alternative investments – limited partnerships Alternative investments – hedge funds	5 30	0–10 20–40

Ordinarily, cash flows are used to maintain allocation percentages that are close to the target allocation percentages If cash flows are not sufficient to maintain allocation percentages within the above ranges, the trustee and/or the Investment Subcommittee of the Finance Committee of the Board of Directors will adjust the allocations as soon as practicable

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 9. Retirement Benefits (continued)

## **Investment Strategy**

SHS invests pension fund assets with standards of prudence and care established under ERISA solely for the purposes of meeting plan participants' future benefit payments as due The fund is diversified among asset classes, investment management organizations and styles of management in order to improve performance and lessen investment risk Liquidity needs of the fund are reviewed at least monthly

### **Cash Flows**

TSH expects to contribute approximately \$15,029 to the Plans during fiscal year 2013

Future benefit payments by the Plans, reflective of expected future service, are expected to be paid as follows

	Plan	SI	ERPs	Total
Fiscal year ending September 30				
2013	\$ 7,772	\$	29	\$ 7,801
2014	8,664		40	8,704
2015	9,825		55	9,880
2016	10,867		55	10,922
2017	11,731		55	11,786
2018 through 2022	75,308		400	75,708

### **Defined Contribution Plan**

On January 1, 2003, SHS established a defined contribution plan (the DC Plan) Existing SHS employees and employees of its affiliates were given the option of foregoing future benefits under the Plan to earn future benefits in the DC Plan beginning on January 1, 2003, or continuing to earn future benefits under the Plan The effect of the establishment of the DC Plan resulted in a curtailment for those participants that chose to forgo future benefits under the Plan Included in employee benefit expenses in the accompanying consolidated statements of operations for the years ended September 30, 2012 and 2011, are \$5,406 and \$5,286, respectively, in pension contributions to the DC Plan

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 10. Professional Liability Insurance

The Hospital self-insured a portion of its professional liability insurance coverage through September 30, 2002 An excess insurance policy was retained through a third-party insurer for coverage in excess of the self-insured limits. This third-party insurer provides coverage limits to \$35,000 per occurrence and \$35,000 in the aggregate

For the period from October 1, 1985 to October 1, 2002, the Hospital retained its self-insured portion of professional liability insurance risk internally through the establishment of an irrevocable trust (the Trust) to manage the assets needed to cover the self-insured liability as well as the tail liability for claims and administrative costs. The tail liability results from events that have occurred, but have not yet been reported under the claims-made coverage. The deductible limits for the years covered under this Trust range from \$1,000 per occurrence and \$3,000 in the aggregate annually to \$3,000 per occurrence and \$9,000 in the aggregate.

Under the Trust agreement, Trust assets can only be used for payment of medical professional liability losses, related expenses and the cost of administering the Trust Assets of and contributions to the Trust, which are invested in cash and short-term investments, are included in the noncurrent portion of assets limited as to use in the accompanying consolidated balance sheets

The Hospital expensed \$133 and \$188 for professional liabilities self-insurance for the years ended September 30, 2012 and 2011, respectively. There were no claims or expenses payable from the Trust at September 30, 2012 and 2011, respectively. The undiscounted actuarially determined tail liability of \$10,204 and \$10,071 is included in the estimated professional liabilities in the accompanying consolidated balance sheets at September 30, 2012 and 2011, respectively.

Healthstar is responsible for the professional liability insurance claims of the Hospital beginning October 1, 2002, and is fully funded by the Hospital Healthstar retains net and exclusive of reinsurance \$5,000 per claim for professional liability subject to \$18,500 in the annual aggregate and \$2,000 per claim subject to \$4,000 in the annual aggregate for general liability. It also provides limits of insurance for professional and general liability of \$45,000 per claim subject to \$46,500 in the annual aggregate, in excess of the limits of insurance noted above as net of reinsurance, as well as in excess of certain underlying commercial liability insurance policies, employee benefit liability insurance coverage, and terrorism liability insurance coverage, and

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 10. Professional Liability Insurance (continued)

where such limits are 100% reinsured by syndicates at Lloyd's of London, with the exception of \$1,500 in aggregate limit in excess of \$45,000 applicable to professional liability, which is also retained as net and exclusive reinsurance of Healthstar The reinsurance coverage purchased by Healthstar is maintained with third-party reinsurers and was renewed on October 1, 2012 until September 30, 2013

For the year ended September 30, 2012, the Hospital paid insurance premiums of \$7,484 to Healthstar, \$4,684 of which relates to the coverage under Healthstar and \$2,800 of which relates to the coverage reinsured with third-party reinsurers. Of the \$7,484 insurance premium payments, \$1,124 was paid by the Hospital on behalf of its affiliates

For the year ended September 30, 2011, the Hospital paid insurance premiums of \$10,013 to Healthstar, \$7,300 of which relates to the coverage under Healthstar and \$2,713 of which relates to the coverage reinsured with third-party reinsurers. Of the \$10,013 insurance premium payments, \$788 was paid by the Hospital on behalf of its affiliates

Healthstar employs the services of an actuary to estimate professional and general liabilities. As of September 30, 2012 and 2011, Healthstar's undiscounted estimated professional and general liabilities for claims and expenses are approximately \$27,007 and \$23,724, respectively. For the years ended September 30, 2012 and 2011, claims covered and expensed by Healthstar amounted to \$4,137 and \$3,741, respectively.

As a result of the adoption of ASU No 2010-24 in fiscal year 2012, at September 30, 2012 and 2011, the Hospital recorded an estimated insurance recovery receivable and insurance claim liability of approximately \$10,400 and \$2,000, respectively These amounts primarily relate to professional liability claims insured with third-party reinsurers

### 11. Related-Party Transactions

Amounts due to Parent and affiliates represent amounts due to related entities for expenses paid on the Hospital's behalf and are currently payable without interest. At September 30, 2012 and 2011, amounts due to affiliates totaled \$7,072 and \$6,717, respectively

The Hospital leases certain real property from affiliates Rent expense to affiliates for the years ended September 30, 2012 and 2011, is \$1,692 and \$1,414, respectively

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 11. Related-Party Transactions (continued)

The Hospital provides professional services to its affiliates at varying amounts Other revenue in the accompanying consolidated statements of operations include \$107 and \$243 earned from professional services provided to affiliates for the years ended September 30, 2012 and 2011, respectively Amounts receivable from affiliates for professional services described above and other services were \$4,076 and \$4,251 at September 30, 2012 and 2011, respectively

In 2011, the Board of Directors of SHS approved the transfer of certain properties related to the Master Facility Plan to TSH. The deeds were legally transferred from SHS to TSH and equity transfers of \$1,340 were recorded in 2011

Donor-restricted contributions are maintained in an investment account at SHS Amounts due from SHS for donor-restricted contributions was \$18,042 and \$18,642 at September 30, 2012 and 2011, respectively

Amounts due to SHS of \$20,014 at September 30, 2012 and 2011 represent board designated items related to cash transfers made in the years ended September 30, 2001 through September 30, 2004, and certain investments held by the Hospital for SHS

### 12. Other Revenue

Other revenue consists of the following

Year Ended September 30				
	2012	_	2011	
	(In Thousands)			
\$	1,729	\$	1,666	
	2,819		2,703	
	5,437		5,578	
	3,003		_	
	874		752	
	1,228		1,065	
	3,182		2,991	
	5,800		6,812	
\$	24,072	\$	21,567	
		\$ 1,729 2,819 5,437 3,003 874 1,228 3,182 5,800	2012 (In Thouse) \$ 1,729 \$ 2,819 5,437 3,003 874 1,228 3,182 5,800	

# Notes to Consolidated Financial Statements (continued) (In Thousands)

## 12. Other Revenue (continued)

The American Recovery and Reinvestment Act of 2009 included provisions for implementing health information technology under the Health Information Technology for Economic and Clinical Health Act (HITECH) The provisions were designed to increase the use of electronic health record (EHR) technology and establish the requirements for a Medicare and Medicaid incentive payment program beginning in 2011 for eligible providers that adopt and meaningfully use certified EHR technology Eligibility for annual Medicare incentive payments is dependent on providers demonstrating meaningful use of EHR technology in each period over a four-year period Initial Medicaid incentive payments are available to providers that adopt, implement, or upgrade certified EHR technology In subsequent years, providers must demonstrate meaningful use of such technology to qualify for additional Medicaid incentive payments Hospitals that do not successfully demonstrate meaningful use of EHR technology are subject to payment penalties or downward adjustments to their Medicare payments beginning in federal fiscal year 2015

The Hospital uses a grant accounting model to recognize revenue for the Medicare and Medicaid EHR incentive payments. Under this accounting policy, EHR incentive payment revenue is recognized when the Hospital is reasonably assured that the EHR meaningful use criteria for the required period of time were met and that the grant revenue will be received EHR incentive payment revenue totaling approximately \$3.0 million (Medicare, \$2.1 million, Medicaid, \$0.9 million) for the year ended September 30, 2012, is included in other revenue in the accompanying 2012 consolidated statement of operations. Income from incentive payments is subject to retrospective adjustment upon final settlement of the applicable cost report from which payments were calculated. Additionally, the Hospital's attestation of compliance with the meaningful use criteria is subject to audit by the federal government.

### 13. Commitments and Contingencies

### Litigation

Various investigations, lawsuits and claims arising out of the normal course of operations are pending or on appeal against the Hospital While the ultimate effect of such actions cannot be determined at this time, it is the opinion of management that the liabilities which may arise from such actions would not materially affect the consolidated financial position or results of operations of the Hospital

## Notes to Consolidated Financial Statements (continued) (In Thousands)

#### 14. Concentration of Credit Risk

The Hospital is located in Stamford, Connecticut The Hospital grants credit without collateral to its patients, many of whom are local residents and are insured under third-party payor agreements. The proportion of net patient accounts receivable from various third-party payors and patients was as follows for the years ended September 30, 2012 and 2011.

	2012	2011
Managed care organizations	32%	32%
Medicare	16	14
Medicaid	6	7
All other insurers	14	16
Self-pay patients	32	31
	100%	100%

At September 30, 2012, all of the cash and cash equivalents of the Hospital were held in custodial accounts at three financial institutions Management believes that credit risk related to these deposits is minimal

#### 15. Functional Expenses

The Hospital provides general health care services to residents within its geographic area Expenses related to provision of these services for the years ended September 30, 2012 and 2011 are as follows

	2012	2011
Health care	\$ 401,213	\$ 381,452
General and administrative	64,888	46,734
	\$ 466,101	\$ 428,186

## Notes to Consolidated Financial Statements (continued) (In Thousands)

#### 16. Fair Value of Financial Instruments

For assets and liabilities required to be measured at fair value, the Hospital measures fair value based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In order to increase consistency and comparability in fair value measurements, the Hospital follows a fair value hierarchy that prioritizes observable and unobservable inputs used to measure fair value into three broad levels, which are described below

Level 1: Quoted prices (unadjusted) in active markets that are accessible at the measurement date for identical assets or liabilities. The fair value hierarchy gives the highest priority to Level 1 inputs

Level 2: Observable inputs that are based on inputs not quoted in active markets, but corroborated by market data

Level 3: Unobservable inputs are used when little or no market data is available. The fair value hierarchy gives the lowest priority to Level 3 inputs

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. In determining fair value, the Hospital utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible, as well as considers nonperformance risk in its assessment of fair value.

The methods described above may produce a fair value that may not be indicative of net realizable value or reflective of future fair values Furthermore, while the Hospital believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date

## Notes to Consolidated Financial Statements (continued) (In Thousands)

#### 16. Fair Value of Financial Instruments (continued)

Financial assets, including the defined benefit plan assets, carried at fair value as of September 30, 2012 and 2011 are classified in the tables below in one of the three categories described previously

	Level 1	Level 2		Level 3		Total
Cash and cash equivalents	\$ 356,730	\$ _	\$	_	\$	356,730
Mutual funds – fixed income	53,616	_		_		53,616
Mutual funds – multi industry	7,239	_		_		7,239
Private mutual funds <sup>(a)</sup> Defined benefit plan assets	_	1,175		_		1,175
Cash and cash equivalents	13,798	_		_		13,798
Mutual funds – fixed income	70,874	_		_		70,874
Mutual funds – multi industry	29,855	_		_		29,855
Private mutual funds <sup>(a)</sup>	_	4,878		_		4,878
Partnershups <sup>(b)</sup>	_	10,004		8,362		18,366
Hedge funds <sup>(c)</sup>	_	42,933		_		42,933
	\$ 532,112	\$ 58,990	\$	8,362	\$	599,464
		2	2011			
	Level 1	Level 2	2011	Level 3		Total
Cash and cash equivalents	\$ 102,031	\$	2011 \$		\$	102,031
Mutual funds – fixed income	\$ 102,031 39,372	\$			\$	102,031 39,372
Mutual funds – fixed income Mutual funds – multi industry	\$ 102,031	\$ Level 2			\$	102,031 39,372 5,914
Mutual funds – fixed income Mutual funds – multi industry Private mutual funds <sup>(a)</sup>	\$ 102,031 39,372	\$			\$	102,031 39,372
Mutual funds – fixed income Mutual funds – multi industry	\$ 102,031 39,372	\$ Level 2			\$	102,031 39,372 5,914
Mutual funds – fixed income Mutual funds – multi industry Private mutual funds <sup>(a)</sup> Defined benefit plan assets	\$ 102,031 39,372 5,914	\$ Level 2			\$	102,031 39,372 5,914 1,000
Mutual funds – fixed income Mutual funds – multi industry Private mutual funds <sup>(a)</sup> Defined benefit plan assets Cash and cash equivalents	\$ 102,031 39,372 5,914 -	\$ Level 2			\$	102,031 39,372 5,914 1,000
Mutual funds – fixed income Mutual funds – multi industry Private mutual funds <sup>(a)</sup> Defined benefit plan assets Cash and cash equivalents Mutual funds – fixed income Mutual funds – multi industry Private mutual funds <sup>(a)</sup>	\$ 102.031 39.372 5.914 - 19.772 40,730	\$ Level 2  1,000  4,155			\$	102,031 39,372 5,914 1,000 19,772 40,730
Mutual funds – fixed income Mutual funds – multi industry Private mutual funds <sup>(a)</sup> Defined benefit plan assets Cash and cash equivalents Mutual funds – fixed income Mutual funds – multi industry Private mutual funds <sup>(a)</sup> Partnershups <sup>(b)</sup>	\$ 102.031 39.372 5.914 - 19.772 40,730	\$ Level 2  1,000  - 4,155 7,364			\$	102,031 39,372 5,914 1,000 19,772 40,730 24,585
Mutual funds – fixed income Mutual funds – multi industry Private mutual funds <sup>(a)</sup> Defined benefit plan assets Cash and cash equivalents Mutual funds – fixed income Mutual funds – multi industry Private mutual funds <sup>(a)</sup>	\$ 102.031 39.372 5.914 - 19.772 40,730	\$ Level 2  1,000  4,155		Level 3	\$	102.031 39.372 5.914 1.000 19.772 40.730 24.585 4.155

## Notes to Consolidated Financial Statements (continued) (In Thousands)

#### 16. Fair Value of Financial Instruments (continued)

- (a) Private mutual funds pursue exposure to investment securities and provide the benefit of a diversified and active investment management strategy. The holdings can include domestic and international equity securities, fixed income securities, convertible debt, and distressed debt. The Hospital can normally redeem these investments on a monthly basis.
- (b) Partnerships are private equity investments that seek to generate acceptable returns in private companies over a given investment period. At September 30, 2012 and 2011, \$10,004 and \$7,364, respectively, of this investment has been classified in Level 2 of the fair value hierarchy as TSH determined this amount is redeemable in the near-term given its ability to redeem the investment monthly or quarterly. The Hospital considers redemptions that could occur within 120 days of its measurement date to be near-term. At September 30, 2012 and 2011, \$8,362 and \$8,623, respectively, of the investment is classified in Level 3 of the fair value hierarchy due to redemption restrictions in place given the future funding commitments of \$2,524 and \$1,016 at September 30, 2012 and 2011, respectively
- (c) Hedge funds and funds of hedge funds pursue a variety of investment strategies. The Hospital holds multiple hedge funds and funds of hedge funds in an attempt to diversify exposures to multiple investment strategies and their respective risks, while attempting to reduce volatility. The underlying investments can include domestic and international equity securities, fixed income securities, convertible debt, distressed debt, merger arbitrage, real estate, private investments, and hedge funds (in the case of funds of hedge funds). The redemption terms vary among funds but, in most cases, the Hospital can normally redeem monthly or quarterly with 30 to 120 days' notice.

The transfers out of Level 3 for the year ended September 30, 2011 are due to the relief of redemption restrictions as of September 30, 2011 At September 30, 2012, the Hospital expects to be able to redeem defined benefit pension plan investments in hedge funds in the near-term

The Hospital's investments in alternative investments, excluding those within the defined benefit pension plan, are recorded using the equity method of accounting and are not subject to the fair value hierarchy described previously

## Notes to Consolidated Financial Statements (continued) (In Thousands)

#### 16. Fair Value of Financial Instruments (continued)

The following table sets forth a summary of changes in the fair value of the Hospital's Level 3 assets for the years ended September 30, 2012 and 2011

	 2012	2011
Fair value at September 30, 2011	\$ 8,623	\$ 12,388
Investment income, net of fees	(46)	(57)
Net realized losses	(1,255)	(792)
Unrealized gains relating to instruments held		
at reporting date	833	740
Purchases	556	_
Contributions	377	388
Return of capital	(827)	(867)
Settlements	101	15
Transfers out of Level 3	_	(3,192)
Fair value at September 30, 2012	\$ 8,362	\$ 8,623

The carrying values and fair values of the Hospital's financial instruments that are not required to be carried at fair value at September 30, 2012 and 2011 are as follows

		20	12			20	)11			
	Fai	Carryi Fair Value Value				air Value	(	Carrying Value		
Long-term debt	\$	410,547	\$	384,596	\$	144,664	\$	135,043		

## Notes to Consolidated Financial Statements (continued) (In Thousands)

#### 17. Operating Lease Obligations

The Hospital has entered into various agreements under noncancelable operating leases Future minimum payments under noncancelable operating leases with initial or recurring terms of one year or more are as follows

2013	\$ 5,799
2014	5,961
2015	5,915
2016	6,162
2017	5,885
Thereafter	24,146
Total minimum operating lease payments	\$ 53,868

Total nonaffiliate rental expense charged to operations for the years ended September 30, 2012 and 2011 aggregated approximately \$5,739 and \$5,645, respectively

Certain of the leases contain escalation clauses and free rental periods which are recorded as deferred rent within accounts payable in the consolidated balance sheets and amortized in rental expense over the life of the lease

The Hospital additionally entered into various agreements under noncancelable operating leases with various tenants. Future minimum receipts under noncancelable leases with initial or recurring terms of one year or more are as follows.

2013	\$ 2,691
2014	2,371
2015	2,228
2016	1,697
2017	1,741
Thereafter	6,328
Total minimum operating lease income	\$ 17,056

Total nonaffiliate rental income recorded in operations for the years ended September 30, 2012 and 2011 aggregated approximately \$2,534 and \$2,439, respectively

## Notes to Consolidated Financial Statements (continued) (In Thousands)

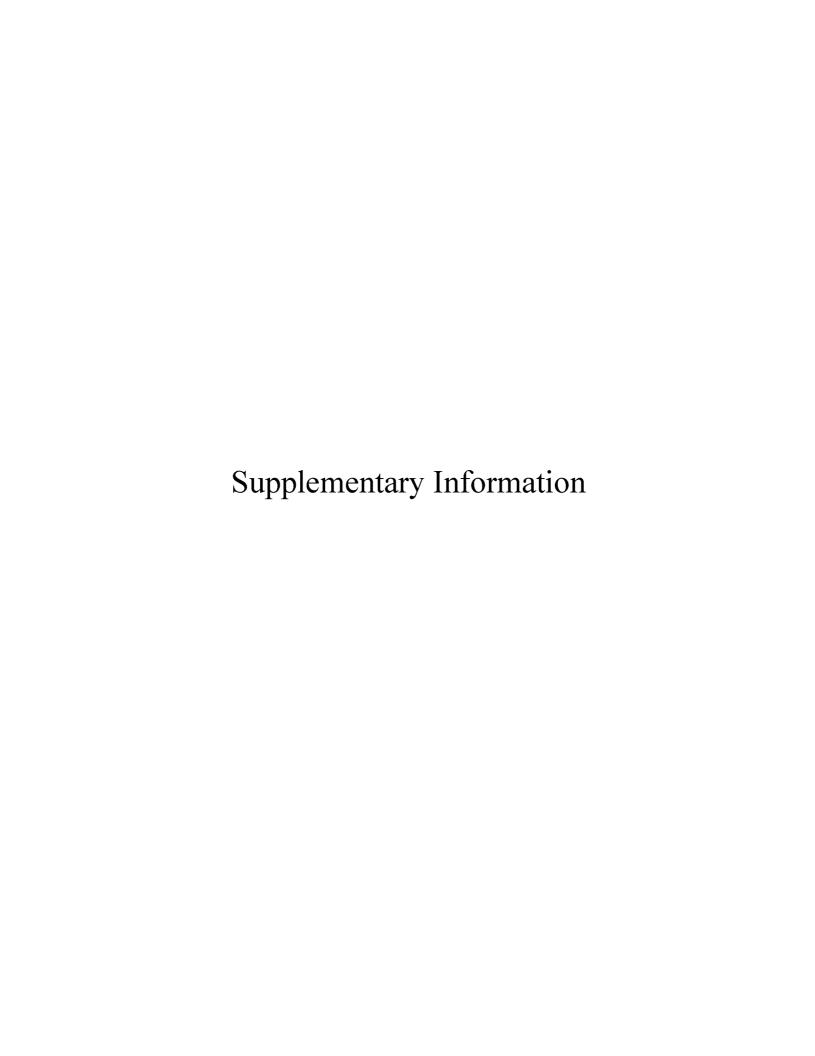
#### 17. Operating Lease Obligations (continued)

In March 2012, the Hospital determined that a leased building in Norwalk, Connecticut will not be put into use as originally intended and has recorded a loss on the lease obligation of approximately \$12,725. This charge represents the present value of the future lease payments and costs net of estimated rental income from subleasing the facility. As of September 30, 2012, the related liability is approximately \$12,900, \$9,300 is recorded as other long-term liabilities in the accompanying consolidated balance sheets and \$3,600 is included in accounts payable and accrued expenses in the accompanying consolidated balance sheets.

#### 18. Subsequent Events

Subsequent events have been evaluated through January 25, 2013, the date the consolidated financial statements were available to be issued No subsequent events have occurred that require disclosure in, or adjustment to, the consolidated financial statements, except those already disclosed or noted below

In September 2012, the Board of Directors approved an amendment to the defined benefit pension plan, the Stamford Health System Retirement Income Plan (the Plan), to offer certain terminated vested participants and their qualifying beneficiaries an opportunity to elect and receive a lump sum payment of their accrued and vested funded benefit under the Plan This lump sum option is temporary and voluntary and is available to qualifying Plan participants and their beneficiaries for a period of time during the last quarter of calendar year 2012 and the first quarter of calendar year 2013 The Hospital is in the process of determining the impact of this option and will account for the settlement in fiscal year 2013



## Consolidating Balance Sheet

September 30, 2012 (In Thousands)

	TSH	Healthstar	Healthstar SHIP		TSH Consolidated
Assets					
Current assets					
Cash and cash equivalents	\$ 68,128	<b>s</b> –	\$ 1,485	<b>s</b> –	\$ 69,613
Assets limited as to use	159	_	_	_	159
Short-term investments	30,119	_	_	_	30,119
Patient accounts receivable, net	64,792	_	3,903	_	68,695
Other receivables	6,724	<b>8,29</b> 7	70	_	15,091
Pledges receivable	1,787	_	_	_	1,787
Due from third parties, current portion	2,554	_	_	_	2,554
Other current assets	10,446	41	120	_	10,607
Total current assets	184,709	8,338	5,578	_	198,625
Assets limited as to use					
Held by captive insurance company	_	29,759	_	_	29,759
Long-term investments – endowments	8,033	_	_	_	8,033
Due from Parent – donor-restricted	18,042	_	_	_	18,042
Held by trustee – construction and capitalized interest funds	243,826	_	_	_	243,826
	269,901	29,759	_	_	299,660
Long-term investments	39,373	33,198	_	(11,908)	60,663
Property, plant and equipment, net	255,279	· <u> </u>	2,550	_	257,829
Pledges receivable, net	12,948	_	_	_	12,948
Due from Parent and affiliates	29,857	_	384	(26,165)	4,076
Other assets	6,028	2,336	222		8,586
Total assets	\$ 798,095	\$ 73,631	\$ 8,734	\$ (38,073)	\$ 842,387

## Consolidating Balance Sheet (continued)

September 30, 2012 (In Thousands)

	TSH	Н	ealthstar	SHIP	Eli	iminations	Co	TSH onsolidated
Liabilities and net assets								
Current liabilities								
Current portion of long-term debt	\$ 5,416	\$	_	\$ _	\$	_	\$	5,416
Accounts payable and accrued expenses	61,934		92	1,675		_		63,701
Salaries, wages and fees payable	10,044		_	2,011		_		12,055
Accrued vacation liability	17,731		_	839		_		18,570
Estimated third-party payor settlements, net of current portion	7,600		_	_		_		7,600
Estimated professional liabilities, current	 _		19,824					19,824
Total current liabilities	102,725		19,916	4,525		_		127,166
Pension liabilities	109,714		_	_		_		109,174
Estimated third-party payor settlements, net of current portion	3,621		_	_		_		3,621
Long-term debt, net of current portion	379,180		_	_		_		379,180
Due to Parent – board designated	20,014		_	_		_		20,014
Due to Parent and affiliates	2,839		<b>3</b> 07	30,091		(26,165)		7,072
Estimated professional liabilities, net of current portion	10,205		17,577	· –		_		27,782
Other long-term liabilities	9,323		_	_		_		9,323
Total liabilities	637,081		37,800	34,616		(26,165)		683,332
Net assets								
Unrestricted	120,895		35,831	(25,882)		(11,908)		118,936
Temporarily restricted	32,086		, <u> </u>					32,086
Permanently restricted	8,033		_	_		_		8,033
Total net assets	161,014		35,831	(25,882)		(11,908)		159,055
Total liabilities and net assets	\$ 798,095	\$	73,631	\$ 8,734	\$	(38,073)	\$	842,387

## Consolidating Balance Sheet

September 30, 2011 (In Thousands)

	TSH	Healthstar	SHIP	Eliminations	TSH Consolidated
Assets					
Current assets					
Cash and cash equivalents	\$ 80,693	\$ -	\$ 1,318	\$ -	\$ 82,011
Assets limited as to use	159	_	_	_	159
Short-term investments	276	_	_	_	276
Patient accounts receivable, net	59,828	_	2,290	_	62,118
Other receivables	5,379	191	62	_	5,632
Pledges receivable	164	_	_	_	164
Due to third parties, current portion	2,592	_	_	_	2,592
Other current assets	8,851	3	56	_	8,910
Total current assets	157,942	194	3,726	_	161,862
Assets limited as to use					
Held by captive insurance company	_	25,977	_	_	25,977
Long-term investments – endowments	8,033	_	_	_	8,033
Due from Parent – donor-restricted	18,642	_	_	_	18,642
Held by trustee – construction and debt service funds	1,357	_	_	_	1,357
	28,032	25,977	_	_	54,009
Long-term investments	35,851	31,282	_	(11,908)	55,225
Property, plant and equipment, net	242,513	_	1,614	_	244,127
Pledges receivable, net	445	_	_	_	445
Due from Parent and affiliates	11,608	_	1,119	(8,476)	4,251
Other assets	2,070	1,979	13	_	4,062
Total assets	\$ 478,461	\$ 59,432	\$ 6,472	\$ (20,384)	\$ 523,981

## Consolidating Balance Sheet (continued)

September 30, 2011 (In Thousands)

	TSH	Не	althstar	SHIP	Eli	iminations	Co	TSH onsolidated
Liabilities and net assets								_
Current liabilities								
Current portion of long-term debt	\$ 5,018	\$	_	\$ _	\$	_	\$	5,018
Accounts payable and accrued expenses	47,334		130	778		_		48,242
Salaries, wages and fees payable	9,025		_	1,148		_		10,173
Accrued vacation liability	15,683		_	348		_		16,031
Estimated third-party payor settlements, net of current portion	5,424		_	_		_		5,424
Estimated professional liabilities, current	_		4,830	_		_		4,830
Total current liabilities	82,484		4,960	2,274		_		89,718
Pension liabilities	91,954		_	_		_		91,954
Estimated third-party payor settlements, net of current portion	5,860		_	_		_		5,860
Long-term debt, net of current portion	130,025		_	_		_		130,025
Due to Parent – board designated	20,014		_	_		_		20,014
Due to Parent and affiliates	2,854		50	12,289		(8,476)		6,717
Estimated professional liabilities, net of current portion	 10,071		20,873	_		_		30,944
Total liabilities	343,262		25,883	14,563		(8,476)		375,232
Net assets								
Unrestricted	108,504		33,549	(8,091)		(11.908)		122,054
Temporarily restricted	18,662		_	_		_		18,662
Permanently restricted	8,033			_				8,033
Total net assets	135,199		33,549	(8,091)		(11,908)		148,749
Total liabilities and net assets	\$ 478,461	\$	59,432	\$ 6,472	\$	(20,384)	\$	523,981

## Consolidating Statement of Operations

# Year Ended September 30, 2012 (In Thousands)

Unactuated to anno going and other connect		TSH	Не	althstar	SHIP	Elim	inations	Co	TSH onsolidated
Unrestricted revenue, gains and other support  Net patient service revenue	s	504,856	s	_	\$ 19,527	\$		\$	524,383
Provision for bad debts	J	(51,939)		_	 (462)	<b>J</b>		J	(52,401)
Net patient service revenue, less provision for bad debts		452,917			19,065				471,982
Other revenue		23,115		6,079	1,494		(6,616)		24,072
Net assets released from restrictions for operations		1,268		-	-		(0,010)		1,268
Total unrestricted revenue, gains and other support		477,300		6,079	20,559		(6,616)		497,322
Expenses									
Salaries		176,514		_	23,319		245		200,078
Employee benefits		50,257		_	2,706		_		52,963
Supplies and other expenses		171,538		4,844	11,225		(6,861)		180,746
Depreciation and amortization		26,237		_	436		_		26,673
Interest expense		5,641		_	_		_		5,641
Total expenses		430,187		4,844	37,686		(6,616)		466,101
Income (loss) from operations		47,113		1,235	(17,127)		_		31,221
Nonoperating gains and losses									
Loss on lease obligation		(12,725)		_	_		_		(12,725)
Investment returns		2,652		1,047	_		_		3,699
Change in net unrealized gains and losses		(25)		_	_		_		(25)
Total nonoperating gains and losses		(10,098)		1,047	_		_		(9,051)
Excess (deficiency) of revenue over expenses		37,015		2,282	(17,127)		_		22,170
Net assets released from restrictions used for purchases of							_		
property and equipment		3,254		_	_		_		3,254
Pension-related changes other than net periodic pension cost		(27,878)		_	_		_		(27,878)
Equity transfer from Stamford Health System					 (664)		_		(664)
Increase (decrease) in unrestricted net assets		12,391	\$	2,282	\$ (17,791)	\$		\$	(3,118)

## Consolidating Statement of Operations

# Year Ended September 30, 2011 (In Thousands)

	 TSH	Healthstar		SHIP		Eliminations		TSH onsolidated
Unrestricted revenue, gains and other support								
Net patient service revenue	\$ 475.259	\$	-	\$ 8,801	\$	_	\$	484,060
Provision for bad debts	 (47,360)							(47,360)
Net patient service revenue, less provision for bad debts	427,899		_	8,801		_		436,700
Other revenue	20,326		8,707	33		(7.499)		21,567
Net assets released from restrictions for operations	 2,397							2,397
Total unrestricted revenue, gains and other support	 450,622		8,707	8,834		(7.499)		460,664
Expenses								
Salaries	172,458		_	9,464		240		182,162
Employee benefits	49,038		_	1,428		_		50,466
Supplies and other expenses	159,765		4.371	5,264		(7.739)		161,661
Depreciation and amortization	27,315		_	1,037		_		28,352
Interest expense	 5,545		_	_		_		5,545
Total expenses	414,121		4.371	17.193		(7.499)		428,186
Income (loss) from operations	36,501		4,336	(8.359)		_		32.478
Nonoperating gains and losses								
Investment returns	(316)		(784)	_		_		(1.100)
Change in net unrealized gains and losses	 538		_	_		_		538
Total nonoperating gains and losses	222		(784)	=		=		(562)
Excess (deficiency) of revenue over expenses	36,723		3,552	(8.359)		_		31.916
Net assets released from restrictions used for purchases of								
property and equipment	1,466		-	_		_		1,466
Pension-related changes other than net periodic pension cost	(13,080)		-	_				(13,080)
Equity transfer from Stamford Health System	1,340		_	 268				1,608
Increase (decrease) in unrestricted net assets	\$ 26,449	\$	3,552	\$ (8.091)	\$	-	\$	21,910

## Consolidating Statement of Changes in Net Assets

# Year Ended September 30, 2012 (In Thousands)

								_	TSH
	TSH		Healthstar		SHIP	E	Eliminations		<u>onsolidated</u>
Excess (deficiency) of revenue over expenses	\$	37,015	\$	2,282	\$ (17,127)	\$	_	\$	22,170
Pension-related changes other than net periodic pension cost		(27,878)		_	_		_		(27,878)
Equity transfer from Stamford Health System		_		_	(664)		_		(664)
Net assets released from restrictions used for purchases									
of property and equipment		3,254		_	_		_		3,254
Increase (decrease) in unrestricted net assets		12,391		2,282	(17,791)		_		(3,118)
Temporarily restricted net assets									
Contributions		16,783		_	_		_		16,783
Change in net unrealized gains and losses		(40)		_	_		_		(40)
Investment returns		1,203		_	_		_		1,203
Net assets released from restrictions for operations		(1,268)		_	_		_		(1,268)
Net assets released from restrictions used for purchases									
of property and equipment		(3,254)					_		(3,254)
Increase in temporarily restricted net assets		13,424			_		_		13,424
Increase (decrease) in net assets		25,815		2,282	(17,791)		_		10,306
Net assets, beginning of year		135,199		33,549	(8,091)		(11,908)		148,749
Net assets, end of year	\$	161,014	\$	35,831	\$ (25,882)	\$	(11,908)	\$	159,055

## Consolidating Statement of Changes in Net Assets

# Year Ended September 30, 2011 (In Thousands)

	TSH Healths			ealthstar		SHIP	E	liminations	Co	TSH onsolidated
		1311	Heatinstan		51111		121	illilliations	Ct	msonuateu_
Excess (deficiency) of revenue over expenses	\$	36,723	\$	3,552	\$	(8,359)	\$	_	\$	31,916
Pension-related changes other than net periodic pension cost		(13.080)		_		_		_		(13,080)
Equity transfer from Stamford Health System		1,340		_		268		_		1,608
Net assets released from restrictions used for purchases										
of property and equipment		1,466		-		_		_		1,466
Increase (decrease) in unrestricted net assets		26,449		3,552		(8,091)		_		21,910
Temporarily restricted net assets										
Contributions		3,087		_		_		_		3,087
Change in net unrealized gains and losses		(227)		_		_		_		(227)
Investment returns		170		_		_		_		170
Net assets released from restrictions for operations		(2.397)		_		_		_		(2.397)
Net assets released from restrictions used for purchases										
of property and equipment		(1,466)		_		_		_		(1,466)
Decrease in temporarily restricted net assets		(833)		_		_		_		(833)
Increase (decrease) in net assets		25,616		3,552		(8,091)		_		21,077
Net assets, beginning of year		109,583		29,997				(11,908)		127,672
Net assets, end of year	\$	135,199	\$	33,549	\$	(8,091)	\$	(11,908)	\$	148,749

#### Schedule of Net Patient Service Revenue

Year Ended September 30, 2012 (In Thousands)

				Elim	inations	_ TSH
	<u>TSH</u>	Healthstar	SHIP	Debit	Credit	Consolidated
Gross revenue from patients	\$ 1,642,590	\$ - \$	46,222	\$ -	\$ -	\$ 1,688,812
Deductions						
Contractual allowances	1,102,926	_	26,695	_	_	1,129,621
Charity care	34,808	_	_	_	_	34,808
Total deductions	1,137,734	_	26,695	_	_	1,164,429
Net physician revenue	_	_	_	_	_	_
Net patient service revenue	504,856		19,527			524,383
Provision for bad debts	(51,939)	_	(462)	_	_	(52,401)
Net patient service revenue, less provision for bad debts	\$ 452,917	\$ - \$	19,065	\$ -	\$ -	\$ 471,982

#### Schedule of Net Patient Service Revenue

Year Ended September 30, 2011 (In Thousands)

							Elimi	natio	ns	_	TSH
	 TSH	Healthstar		SHIP		Debit		C	redit	Co	<u>nsolidated</u>
Gross revenue from patients	\$ 1,459,333	\$	_	\$	_	\$	_	\$	_	\$	1,459,333
Deductions											
Contractual allowances	967,143		_		_		_		_		967,143
Charity care	27,344		_		_		_		_		27,344
Total deductions	994,487		_		_		_		_		994,487
Net physician revenue	10,413		_		8,801		_		_		19,214
Net patient service revenue	 475,259		_		8,801		_		_		484,060
Provision for bad debts	 (47,360)	)	_		_		_		_		(47,360)
Net patient service revenue, less provision for bad debts	\$ 427,899	\$	_	\$	8,801	\$	_	\$	_	\$	436,700

#### Emst & Young LLP

Assurance | Tax | Transactions | Advisory

#### **About Ernst & Young**

Ernst & Young is a global leader in assurance, tax, transaction and advisory services Worldwide, our 167,000 people are united by our shared values and an unwavering commitment to quality We make a difference by helping our people, our clients and our wider communities achieve their potential

For more information, please visit www ey com

Ernst & Young refers to the global organization of member firms of Ernst & Young Global Limited, each of which is a separate legal entity Ernst & Young Global Limited, a UK company limited by guarantee, does not provide services to clients. This Report has been prepared by Ernst & Young LLP, a client serving member firm located in the United States.

