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Return of Organization Exempt From Income Tax

OMB No 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public Inspection

Department of the Treasury

▶The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service 10/1/2011 9/30/2012 For the 2011 calendar year, or tax year beginning and ending D Employer identification number C Name of organization Check if applicable Camp NewfoundOwatonna Corporation Doing Business As Address change 04-2384391 E Telephone number Number and street (or P O box if mail is not delivered to street address) Name change Initial return (207) 583-6711 4 Camp Newfound Road City or town, state or country, and ZIP + 4 Terminated 1.605,766 04040 G Gross receipts \$ Amended return F Name and address of principal officer Yes X No Application pending H(a) Is this a group return for affiliates? James Bollinger 4 Camp Newfound Road, Harrison, ME 04040 H(b) Are all affiliates included? If "No," attach a list (see instructions) X 501(c)(3) Tax-exempt status -501(c)) ◀ (insert no) 4947(a)(1) or 527 Website: ▶ www newfound-owatonna.com H(c) Group exemption number ▶ K Form of organization X Corporation Trust Association Other ▶ L Year of formation M State of legal domicile ME Part I Briefly describe the organization's mission or most significant activities: Operation of Summer Camps in the State Activities & Governance if the organization discontinued its operations or disposed of more than 25% of its net assets 2 Check this box ▶ Number of voting members of the governing body (Part VI, line 1a) 9 4 Number of independent voting members of the governing body (Part VI, line 1b) 95 5 Total number of individuals employed in calendar year 2011 (Part V, line 2a) . . . 75 6 Total number of volunteers (estimate if necessary) 0 7a Total unrelated business revenue from Part VIII, column (C), line 12 0 Net unrelated business taxable income from Form 890 TV June 34 **Prior Year Current Year** RS-OSC 703.841 795.842 Contributions and grants (Part VIII, line 14) 831,876 Program service revenue (Part VIII, line 29) MAR 1 4 2013 795,052 Investment income (Part VIII, column (A), Ines 3, 4, and 7d) 69.067 10 85,328 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 11 -5,792 1,604,784 12 1,670,430 182,314 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 152.314 14 Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 556,192 535,317 Professional fundraising fees (Part IX, column (A), line 11e) 16a 20,184 AL POST OF THE PROPERTY OF THE PARTY OF THE Total fundraising expenses (Part IX, column (D), line 25) ▶ b 17 747,643 805.225 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 1,456,149 1,522,856 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 18 81,928 214,281 19 Revenue less expenses Subtract line 18 from line 12 **End of Year** Beginning of Current Year 5,165,149 20 5,108,824 Total assets (Part X, line 16) 25,151 21 Total liabilities (Part X, line 26) 22 5.083.673 5,165,149 Net assets or fund balances Subtract line 21 from line 20 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Sign Here Type or print name and title PTIN Date Print/Type preparer's name Paid 3/7/2013 self-employed P00040886 Jane Grav **Preparer** Firm's EIN ► 04-3354058 Firm's name ▶ Jane D Gray CPA PA **Use Only** (207) 583-6170 Firm's address ► PO Box 535, Harrison, ME 04040 Phone no

Form 990 (201

X Yes

May the IRS discuss this return with the preparer shown above? (see instructions)

om 9	90 (2011)	Camp NewfoundOwatonna Corporation	04-2384391	Page 2
Pa	rt III	Statement of Program Service Accomplishments		
		Check if Schedule O contains a response to any question in this Part III	<u> </u>	
1	Briefly o	describe the organization's mission:		
	Camps	Newfound and Owatonna acknowledge freedom from limitation in a safe and nuturing		
	environ	ment of challenge, fun and friendship. These camps provide an atmosphere for		
	spiritua	discovery marked by Christian Science demonstration		
		 		
2		organization undertake any significant program services during the year which were not listed on		[v]
		r Form 990 or 990-EZ?	Yes	X No
•		describe these new services on Schedule O		
3	bid the	organization cease conducting, or make significant changes in how it conducts, any program	[] v ₂₂	X No
			Yes	V NO
4		' describe these changes on Schedule O. e the organization's program service accomplishments for each of its three largest program servic	cae ae maasura	d by
-				
		es Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to repain allocations to others, the total expenses, and revenue, if any, for each program service report		וע
	grants	and anocations to others, the total expenses, and revenue, if any, for each program service report	50	
4a	(Code) (Expenses \$ 1,139,341 including grants of \$ 182,315) (Revenu	e \$ 831	876)
14	•	ed Summer Camps for Boys and Girls Enrollment for all sessions was approximately 250		
		as continue outlines for Boto una Citio Ethonnicht for the boodisho was approximately 200		
			· · · · · · · · · · · · · · · · · · ·	
4b	(Codo	\/\(\tau_{\text{constant}}\)		0.
40) (Expenses \$ 0 including grants of \$ 0) (Revenue		
		•		
				.
	<u> </u>			
4c	(Code) (Expenses \$ 0 including grants of \$ 0) (Revenu	e\$	0.)
		•••••••••••••••••••••••••••••••••••••••		
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		•••••••••••••••••••••••••••••••		
_				
4d	Other p	rogram services. (Describe in Schedule O.)		
	(Expen	ses \$ 0 including grants of \$ 0) (Revenue \$	0)	
4e	Total n	rogram service expenses > 1 139 341		

Part IV **Checklist of Required Schedules** Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 1 . . Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 2 Х Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to 3 candidates for public office? If "Yes," complete Schedule C, Part I . . . Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Х election in effect during the tax year? If "Yes," complete Schedule C, Part II Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 6 "Yes," complete Schedule D, Part I Did the organization receive or hold a conservation easement, including easements to preserve open space. 7 the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II. Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," 8 complete Schedule D. Part III Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV . Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete 11a Schedule D. Part VI b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more Х of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. 11b c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more Х of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 11d e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Х 11e f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Х the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X... 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Х 12a Schedule D. Parts XI, XII, and XIII b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional Х 12b Х 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 14a 14a Did the organization maintain an office, employees, or agents outside of the United States? b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate Χ foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any Χ organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV 16 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services 17 on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Χ Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 18 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? 19 If "Yes," complete Schedule G, Part III 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H. b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b

Par	Checklist of Required Schedules (Continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization	1		
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the	22	х	l
22	United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
23	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines			
	24b through 24d and complete Schedule K If "No," go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		<u> </u>
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a			
	prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or	25b		×
20	990-EZ? If "Yes," complete Schedule L, Part I Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or	250		<u> </u>
26	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)			`
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			ł
	Schedule L, Part IV	28b	X	<u> </u>
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			۱.,
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	L	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	├
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	30		×
31	conservation contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,	130	-	 ^
31	Part I	31	1	Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?	1		
	If "Yes," complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	L_	X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II,		1	
	III, IV, and V, line 1 .	34	<u> </u>	X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within			
	the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related			
	organization? If "Yes," complete Schedule R, Part V, line 2	36	├	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part	37		,
	VI	37	\vdash	X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	X	
	13: Note. All Form 330 lifers are required to complete scriedule O	1 30		

Form 9	(=)	384391	P	age 5
Par	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V			╝.
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable . 1a :	38		ĺ
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b	0		/
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c		X
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
		95		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	<u> </u>
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			<u> </u>
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	<u> </u>	X_
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	4a		x
L	account)?	40		 ^
b	If "Yes," enter the name of the foreign country. ► See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
E o	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
5a b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	<u> </u>	X
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	1		
•	organization solicit any contributions that were not tax deductible?	6a		х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods		ļ	
	and services provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided? .	7b	-	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	1_		
	required to file Form 8282?	7c	ļ	X
d	If "Yes," indicate the number of Forms 8282 filed during the year	 _ _	ļ	-
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 7f		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		 ^
g	If the organization received a contribution of qualified interlectual property, did the organization file 1 of m 0035 as required. If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 <u>9</u> 7h		
h 8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
U	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring		1	
	organization, have excess business holdings at any time during the year?	8	1	
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	. 9b		
10	Section 501(c)(7) organizations. Enter.			
а	Initiation fees and capital contributions included on Part VIII, line 12	_		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	_		
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders	_		
b	Gross income from other sources (Do not net amounts due or paid to other sources	1		
	against amounts due or received from them.)		-	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	-	
_ b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year . [12b]	\dashv		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	13a	 	+
а	Is the organization licensed to issue qualified health plans in more than one state?	138	1	+-
b	Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in which			
4	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand	ヿ		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	. 14a		Х

If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

14a 14b

04-2384391 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions. Part VI Check if Schedule O contains a response to any question in this Part VI

Sect	ion A. Governing Body and Management				
				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 9			
	If there are material differences in voting rights among members of the governing body, or				
	If the governing body delegated broad authority to an executive committee or similar				
	committee, explain in Schedule O		.,	ν.	ļ,
b	Enter the number of voting members included in line 1a, above, who are independent .	1b9		sı	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relat	onship with	i		<u> </u>
	any other officer, director, trustee, or key employee? .		2		X
3	Did the organization delegate control over management duties customarily performed by or unc				
	supervision of officers, directors, or trustees, or key employees to a management company or of		3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 v		4		X
5	Did the organization become aware during the year of a significant diversion of the organization	's assets?	5		X
6	Did the organization have members or stockholders?		6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elec-	or appoint	•	· '	
	one or more members of the governing body?		7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members	ers,			
	stockholders, or persons other than the governing body?		7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertained	aken during	1		
	the year by the following				
а	The governing body?		8a	Χ	<u> </u>
b	Each committee with authority to act on behalf of the governing body?		8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot	e reached			
	at the organization's mailing address? If "Yes," provide the names and addresses in Schedule	0	9		X
Sect	ion B. Policies (This Section B requests information about policies not required by the	nternal Revenue C	ode)	,	
				Yes	No
	Did the organization have local chapters, branches, or affiliates?		10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of su				
	affiliates, and branches to ensure their operations are consistent with the organization's exemp		10b		<u> </u>
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body be	ore filing the form?	11a	X	├—
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990				<u> </u>
12a	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>		12a 12b	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could		120	X	-
С	Did the organization regularly and consistently monitor and enforce compliance with the policy'	r II res,	422		
40	describe in Schedule O how this was done	•	12c	X	
13	Did the organization have a written whistleblower policy?		13	-	X
14	Did the organization have a written document retention and destruction policy?		14	 	 ^-
15	Did the process for determining compensation of the following persons include a review and approximately and approximately a second and approximately a seco		•		
	independent persons, comparability data, and contemporaneous substantiation of the deliberation	ion and decision?	450	X	
a	The organization's CEO, Executive Director, or top management official	•	15a	-^-	├
b	Other officers or key employees of the organization		15b	 	X
40-	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar and	angement	40-		
	with a taxable entity during the year?		16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to e				1
	participation in joint venture arrangements under applicable federal tax law, and take steps to s		466		ļ
Cool		<u> </u>	16b		
	I ust the states with which a copy of the Form 000 is required to be filed.				
17 18	List the states with which a copy of this Form 990 is required to be filed ► NONE Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and	1 000-T (Section 501/	c)(3)c	only	
10	available for public inspection. Indicate how you made these available Check all that apply.	1 990-1 (96011011 901(U)(U)S	Jilly,	,
	Own website Another's website X Upon request				
19	Describe in Schedule O whether (and if so, how), the organization made its governing docume	nts conflict of interes	ŀ		
13	· · · · · · · · · · · · · · · · · · ·	no, commet of fineres			
20	policy, and financial statements available to the public State the name, physical address, and telephone number of the person who possesses the bo	nke and records of th	۵		
20		(007) 500 0			
	organization: James Bollinger 4 Camp Newfound Road, Harrison, ME 04040-9987	3201) 303-0	!- !!		

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII.

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor ar	ny related organ	ızatıc	on c	omp	ens	sated	any	y current officer,	director, or trus	tee	
(A) Name and Title	(B) Average hours per week	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					an ee)	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other	
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations	
(1) Andrew Abouchar Vice Chairman	2 00	х		х				0	0	0	
(2) Katharine Bullock Treasurer	2 00	х		х				0	0	0	
(3) Jennifer McPhee Director	2 00	х						0	0	0	
(4) Matt Hoffman Director	2 00	х	<u> </u>					0	0	0	
(5) Kıta Mason Dırector	2 00	х						0	0	0	
(6) Alan Steckler Director	2 00	x						0	0	0	
(7) John Caldwell Chairman	2 00	x		x				0	0	0	
(8) Phoebe Smith Secretary	2 00	x						0	0	0	
(9) Lisa Sydness Director	2.00	x				_		0	0	0	
(10) James Bollinger Executive Director	40 00			х		х		75,000	. 0	0	
(11)	L										
(12)											
(13)											
(14)											

Р	art VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee	s, a	nd	High	est	Compensated	Employees	(contii	nued)	
•						C) Ition							
	(A)	(B)			eck	more	than		(D)	(E)	_	(F)	
	Name and title	Average hours per				rect	ıs boti or/trus	tee)	Reportable compensation	Reportable compensati		Estimated amount of	
		week (describe	익쾶	Ins	Officer	Ke	Hıg	Forme	from the	from relate organizatio		other compensation	
		hours for	direc	ttut	icer	Key employee	hest	mer	organization	(W-2/1099-M		from the	
		related organizations	or all) nal		ploy	ee com		(W-2/1099-MISC)			organization and related	
		ın Schedule O)	Individual trustee or director	Institutional trustee		8	pens				'	organizations	
		,		8			Highest compensated employee						
(15)												_,- ···	
(16)									-				
(17)													
(18)													
(19)													
(20)													
(21)													
(22)		 											
(23)													
(24)													
(25)							-						
1b	Sub-total .			•				>	75,000		0	(
C	Total from continuation sheets to Part VII,	Section A						•	0		0	(
<u>d</u>	Total (add lines 1b and 1c) Total number of individuals (including but not	limited to these	linta	d a h		\l		2011	75,000		0	(
2	reportable compensation from the organization		IISIEI	Jau	0	;) W	10 16	CEIN	red more triair φ	100,000 01			
					<u> </u>							Yes No	
3	Did the organization list any former officer, di employee on line 1a? If "Yes," complete Sche							nigh	est compensate	ed .	3	X	
4	For any individual listed on line 1a, is the sum	of reportable c	ompe	ensa	atior	n an	d oth	er (compensation fr	om			
	the organization and related organizations gre												
	ındividual			•							4	X	
5	Did any person listed on line 1a receive or act for services rendered to the organization? If "									ndıvıdual		X	
	ction B. Independent Contractors												
1	Complete this table for your five highest comp compensation from the organization Report of year											tax	
	(A) Name and business add	lress							(B) Description of ser	rvices	Com	(C) pensation	
		<u> </u>		-									
		-											
				_				_					
				_				\vdash					
2	Total number of independent contractors (included than \$100,000 of compensation from the	-	mited	to 1	hos	e lis	sted a		ve) who receive	d			

Form 990 (2011)

Part X Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns	All other organizations must complete column (A) but are
not required to complete columns (B), (C), and (D).	

	Check if Schedule O contains a response to any	question in this Pai	t IX		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				2 , 4
	organizations in the United States See Part IV, line 21			· · · · · · · · · · · · · · · · · · ·	<u> </u>
2	Grants and other assistance to individuals in the		İ		
	United States See Part IV, line 22	182,314	182,314		
3	Grants and other assistance to governments,	i			, ,
	organizations, and individuals outside the	_		•	* *
	United States See Part IV, lines 15 and 16	0			<u> </u>
4	Benefits paid to or for members	0			<u> </u>
5	Compensation of current officers, directors,	75 000		50.050	40.750
_	trustees, and key employees	75,000		56,250	18,750
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and	م			
7	persons described in section 4958(c)(3)(B) .	422,307	295,615	126,692	
7 8	Other salaries and wages	422,307	295,615	120,092	
0	Pension plan accruals and contributions (include	٨	†	}	
9	section 401(k) and 403(b) employer contributions)	0			
10	Other employee benefits Payroll taxes	38,010	22,077	14,499	1,434
11	Fees for services (non-employees)	30,010	22,011	14,433	1,404
''a	Management .	o			
b	Legal	3,149		3,149	
	Accounting .	29,628		29,628	
d	Lobbying	0			
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees .	15,193		15,193	
g	Other .	233		233	
12	Advertising and promotion	34,326		34,326	·
13	Office expenses	48,762		48,762	
14	Information technology				
15	Royalties	0			
16	Occupancy	46,999	37,599	9,400	
17	Travel	0			
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	10,783	10,783		
20	Interest	163	163		
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization .	137,681	130,726	6,955	0
23	Insurance	80,878	76,901	3,977	
24	Other expenses Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e If]	ļ		
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O)				
а	Supplies	137,319	137,319		
b	Repairs & Maintenance	78,281	78,281		
C	Program Expenses	161,210		0.445	
d	Telephone	12,768	6,353	6,415	
e 25	All other expenses	7,852	1 120 244	7,852	20,184
25	Total functional expenses. Add lines 1 through 24e .	1,522,856	1,139,341	363,331	20,184
26	Joint costs. Complete this line only if the				
	organization reported in column (B) joint costs]	ļ		
	from a combined educational campaign and fundraising solicitation. Check here				
	following SOP 98-2 (ASC 958-720)				

Part X **Balance Sheet** (A) (B) End of year Beginning of year 1 300.954 12.800 1 Cash-non-interest-bearing 11,000 2 2 Savings and temporary cash investments . . . 3 3 Pledges and grants receivable, net 50.305 4 26.471 4 Accounts receivable, net . 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of 5 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary 6 employees' beneficiary organizations (see instructions) 0 0 7 Notes and loans receivable, net 8,405 8 5,926 8 Inventories for sale or use 6,305 6,281 9 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 5,248,651 2,482,167 2.766.484 2.419.816 10c Less accumulated depreciation 10b 2,312,063 11 2.631.480 11 Investments—publicly traded securities 12 Investments-other securities See Part IV, line 11. 0 12 0 ol 13 13 Investments—program-related See Part IV, line 11 0 14 0 14 Intangible assets 0 0 15 15 Other assets See Part IV, line 11 5,108,824 16 5,165,149 Total assets. Add lines 1 through 15 (must equal line 34) 16 17 17 Accounts payable and accrued expenses 18 18 Grants payable 8,372 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities 21 21 Escrow or custodial account liability Complete Part IV of Schedule D Payables to current and former officers, directors, trustees, key 22 employees, highest compensated employees, and disqualified 22 persons Complete Part II of Schedule L 0 23 23 Secured mortgages and notes payable to unrelated third parties 0 16,779 Unsecured notes and loans payable to unrelated third parties 24 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete 25 0 0 Part X of Schedule D 0 25.151 26 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here ► X and Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. 4,013,094 3,967,684 27 27 Unrestricted net assets 112,474 142,808 28 28 Temporarily restricted net assets. 973,181 29 1.039.581 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 31 31 Paid-in or capital surplus, or land, building, or equipment fund Retained earnings, endowment, accumulated income, or other funds ... 32 32 5,165,149 5,083,673 33 33 Total net assets or fund balances . . . 5,108,824 34 5,165,149 Total liabilities and net assets/fund balances .

om	990 (2011) Camp NewfoundOwatonna Corporation	04-238439	1 Pa	ge 12
Par	XI Reconciliation of Net Assets			
	Check if Schedule O contains a response to any question in this Part XI			X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,604	1,784
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,522	2,856
3	Revenue less expenses Subtract line 2 from line 1	3	81	1,928
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)).	4	5,083	3,673
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-452
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	5,165	5,149
Part	XII Financial Statements and Reporting			
	Check if Schedule O contains a response to any question in this Part XII			
			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.	. 2a	ı	<u>X</u>
b	Were the organization's financial statements audited by an independent accountant?	2b	,	Х
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh	t of		
	the audit, review, or compilation of its financial statements and selection of an independent accountant?	20		ALL PROPERTY AND ADDRESS.
	If the organization changed either its oversight process or selection process during the tax year, explain i	n 🤼		7 **
	Schedule O			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were			13/12
	issued on a separate basis, consolidated basis, or both			
	Separate basis Both consolidated and separate basis			1
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in			
	the Single Audit Act and OMB Circular A-133? .	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	L L		1
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits			<u> </u>
		For	m 990	(2011)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► See separate instructions

Employer identification number Name of the organization 04-2384391 Camp NewfoundOwatonna Corporation Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the 4 hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public 7 described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) 8 An organization that normally receives. (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its

		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)
10	\Box	An organization organized and operated exclusively to test for public safety. See section 509(a)(4).

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h

support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses

a 🔲 Type I	b Type II	c Type III-Functionally integrated	d Type III-Other

e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box

Since August 17, 2006, has the organization accepted any gift or contribution from any of the g following persons?

A person who directly or indirectly controls, either alone or together with persons described in (ii)

and (III) below, the governing body of the supported organization?

A family member of a person described in (i) above?. (iii) A 35% controlled entity of a person described in (i) or (ii) above?

11g(ı) 11g(ii) 11g(ni)

Yes

Nο

(i) Name of supported organization	(II) EIN	(III) Type of organization (described on lines 1–9 above or IRC section (see instructions))	in col (i) lis	in col (i) listed in your governing document?				n col (i) listed in your the organization in organization in col		the organization in col (i) of your support?		the organization in col (i) of your		(vii) Amount of support
		, , , , , , , , , , , , , , , , , , , ,	Yes	No	Yes	No	Yes	No						
(A)														
(B)					<u> </u>									
(C)			 				<u> </u>							
(D)								_						
(E)					<u> </u>									
			ļ	ļ			<u> </u>							
Total														

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

Sect	on A. Public Support						
	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						0
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities						
_	furnished by a governmental unit to the						
	organization without charge						0
4	Total. Add lines 1 through 3	0	0	0	0	0	0
5	The portion of total contributions by each		~			*	
	person (other than a governmental unit	s s	,				
	or publicly supported organization)		•				
	included on line 1 that exceeds 2%						
	of the amount shown on line 11,						
_	column (f) .						
6 Sect	Public support. Subtract line 5 from line 4 ion B. Total Support	<u> </u>					
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4.	0	0	0	0		0
8	Gross income from interest, dividends,						
Ū	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						0
9	Net income from unrelated business						
	activities, whether or not the business is						
	regularly carried on						0
10	Other income Do not include gain or						
	loss from the sale of capital assets					,	
	(Explain in Part IV.)						0
11	Total support. Add lines 7 through 10					12	
12 13	Gross receipts from related activities, etc. (s First five years. If the Form 990 is for the co			rd fourth or fif	 th tay vear as .		:)(3)
13	organization, check this box and stop here		ist, second, till	ra, ioartii, or iii	tii tax year as	a 3000001100110	, ,(⊙)
Saat			•	•	<u> </u>	 	
<u> 3eci</u> 14	ion C. Computation of Public Support Public support percentage for 2011 (line 6,		led by line 11	column (fl)		14	0.00%
15	Public support percentage from 2010 Schei					15	0.00%
16a	33 1/3% support test—2011. If the organiz						
	and stop here . The organization qualifies a						. ▶□
b	33 1/3% support test—2010. If the organize box and stop here. The organization qualifi	tation did not clies as a publicl	neck a box on y supported or	line 13 or 16a, ganization			. ▶∐
17a	10%-facts-and-circumstances test—2011 is 10% or more, and if the organization meet Part IV how the organization meets the "factorganization."	ets the "facts-a	nd-circumstand	ces" test, check	this box and	stop here. Exp	laın ın
b	10%-facts-and-circumstances test—2010 15 is 10% or more, and if the organization in Part IV how the organization meets the "fact supported organization"	meets the "fact	s-and-circumst	ances" test, ch	eck this box ai	nd stop here.	line Explain in .
18	Private foundation. If the organization did	not check a bo	x on line 13 1	6a 16b 17a o	r 17b. check th	ns box and see	·
10	instructions						. ▶□

Schedule A (Form 990 or 990-EZ) 2011 Camp NewfoundOwatonna Corporation

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part	Ш
If the organization fails to qualify under the tests listed below, please complete Part II)	

Sect	ion A. Public Support									
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total			
1	Gifts, grants, contributions, and membership fees					:				
	received (Do not include any "unusual grants")	787,683	744,905	585,170	795,842	703,841	3,617,441			
2	Gross receipts from admissions, merchandise									
	sold or services performed, or facilities furnished									
	in any activity that is related to the			744040	700 000	004.070	2.045.427			
_	organization's tax-exempt purpose	788,411	791,047	744,843	789,260	831,876	3,945,437			
3	Gross receipts from activities that are not an unrelated trade or business under section 513						0			
4	Tax revenues levied for the organization's									
	benefit and either paid to or expended on its behalf						0			
5	The value of services or facilities									
•	furnished by a governmental unit to the									
	organization without charge						0			
6	Total. Add lines 1 through 5	1,576,094	1,535,952	1,330,013	1,585,102	1,535,717	7,562,878			
7a	Amounts included on lines 1, 2, and 3									
	received from disqualified persons	165,519	141,400	118,920	86,359	208,072	720,270			
b	Amounts included on lines 2 and 3 received									
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the		l							
	amount on line 13 for the year				i		0			
С	Add lines 7a and 7b	165,519	141,400	118,920	86,359	208,072	720,270			
8	Public support (Subtract line 7c from		2 m 40 7 7			, .				
	line 6)		* # # * .			<u>.</u>	6,842,608			
Section B. Total Support										
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total			
9	Amounts from line 6	1,576,094	1,535,952	1,330,013	1,585,102	1,535,717	7,562,878			
10a	Gross income from interest, dividends,									
	payments received on securities loans,									
	rents, royalties and income from similar sources	37,699	70,515	82,307	85,328	69,067	<u>344,916</u>			
b	Unrelated business taxable income (less									
	section 511 taxes) from businesses acquired after June 30, 1975						0			
c	Add lines 10a and 10b	37,699	70,515	82,307	85,328	69,067	344,916			
11	Net income from unrelated business	37,000								
	activities not included in line 10b, whether									
	or not the business is regularly carried on						0			
12	Other income Do not include gain or									
	loss from the sale of capital assets						0			
13	(Explain in Part IV)						0			
13	Total support. (Add lines 9, 10c, 11, and 12)	1,613,793	1,606,467	1,412,320	1,670,430	1,604,784	7,907,794			
14	First five years. If the Form 990 is for the organization						. ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
	organization, check this box and stop here	,	,		•		▶ □			
Sec	tion C. Computation of Public Support	Percentage								
15	Public support percentage for 2011 (line 8, column		e 13, column (f))			15	86 53%			
16	Public support percentage from 2010 Schedule A,	Part III, line 15				16	90 19%			
Sec	tion D. Computation of Investment Inco	me Percenta	ige							
17	Investment income percentage for 2011 (line 10c,			ımn (f))		17	4.36%			
18	Investment income percentage from 2010 Schedu					18	3 51%			
19a	33 1/3% support tests—2011. If the organization						▶ X			
b	not more than 33 1/3%, check this box and stop h 33 1/3% support tests—2010. If the organization									
D	line 18 is not more than 33 1/3%, check this box a						▶□			
20	Private foundation. If the organization did not che						▶□			

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions. OMB No 1545-0047

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

····	or the organization			Zinproyer racinational realization
Cam	NewfoundOwatonna Corporation			04-2384391
Par		or Advised Funds or Other	r Similar Fund	ds or Accounts. Complete if
	the organization answered "Yes" to			·
		(a) Donor advised funds		(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate contributions to (during year) Aggregate grants from (during year)	·		
4	Aggregate value at end of year	4 4 4 4		dana a adda ad
5	Did the organization inform all donors and d			
_	funds are the organization's property, subject			
6	Did the organization inform all grantees, doi	The state of the s		
	used only for charitable purposes and not for		onor advisor, or	
	purpose conferring impermissible private be	nefit?		Yes No
Par	Conservation Easements. Comp	lete if the organization answ	vered "Yes" to	Form 990, Part IV, line 7
1	Purpose(s) of conservation easements held			bist
	Preservation of land for public use (e g , recr			an historically important land area
	Protection of natural habitat		Preservation of	a certified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organiza	ation held a qualified conservat	tion contribution	in the form of a conservation
-	easement on the last day of the tax year	ation field a qualified conscisus		THE HOLDEN OF A CONCONTANT
	casement on the last day of the tax year			Held at the End of the Tax Year
_	Total number of conservation easements			2a
a			•	2b
b	Total acreage restricted by conservation ear		. d :- (-)	
C	Number of conservation easements on a ce			2c
d	Number of conservation easements include		and not on a	
_	historic structure listed in the National Regis			2d
3	Number of conservation easements modifie	d, transferred, released, exting	juished, or term	inated by the organization
	during the tax year			
4	Number of states where property subject to			
5	Does the organization have a written policy		ing, inspection,	
	violations, and enforcement of the conserva			<u> </u>
6	Staff and volunteer hours devoted to monitor	ring, inspecting, and enforcing	conservation e	asements during the year
	•			
7	Amount of expenses incurred in monitoring,	inspecting, and enforcing con-	servation easer	nents during the year
	▶ \$			
8	Does each conservation easement reported	on line 2(d) above satisfy the	requirements of	f section
	170(h)(4)(B)(ı) and section 170(h)(4)(B)(ıı)?			Yes No
9	In Part XIV, describe how the organization r	eports conservation easement	s in its revenue	and expense statement, and
	balance sheet, and include, if applicable, th			
	the organization's accounting for conservati		,===	
Par			res or Other S	imilar Assets
	Complete if the organization answere			
та	If the organization elected, as permitted und			
	works of art, historical treasures, or other si			
	of public service, provide, in Part XIV, the te	ext of the footnote to its financia	al statements th	at describes these items
b	If the organization elected, as permitted und			
	works of art, historical treasures, or other si	milar assets held for public exh	nbition, education	on, or research in furtherance
	of public service, provide the following amount			
	(i) Revenues included in Form 990, Part VI			. ▶\$
	(ii) Assets included in Form 990, Part X.			▶ \$
2	If the organization received or held works of			ts for financial gain provide the
-	following amounts required to be reported u			
~	Revenues included in Form 990, Part VIII, I		anny to these lit	► €
a L	Assets included in Form 990, Part VIII, II		•	- Ψ

•	Camp NewfoundOwator	nna Corporation				04-	2384391			
	ule D (Form 990) 2011				_					Page 2
Part									ued)	
3	Using the organization's acquisition, ac		er records	, check a	ny of the follo	wing t	hat are a signific	ant		
	use of its collection items (check all tha	t apply)								
а	Public exhibition		d	Loan	or exchange _l	progra	ms			
b	Scholarly research		e 🗌	Other						
c	Preservation for future generation	20								
4	Provide a description of the organization Part XIV		ıd explaın	how they	further the or	rganız	ation's exempt pu	urpose ir	1	
5	During the year, did the organization so assets to be sold to raise funds rather to							☐ Ye	.s 🗀	No
Part			•		-					
Fair					ization answ	rereu	Tes to Folilis	ээо, га	11	
	IV, line 9, or reported an amou									
1a	Is the organization an agent, trustee, cu	istodian or other	intermedia	ary for co	ntributions or	other	assets not	<u> </u>		
	included on Form 990, Part X?						•	Ye	es	No
b	If "Yes," explain the arrangement in Pai	rt XIV and comple	ete the foll	owing tab	ole	_				
						<u> </u>		Amount		
C	Beginning balance .				•	10	- .			0
d	Additions during the year				•	10				
е	Distributions during the year .	•	•		•	10				
f	Ending balance .			•		1	f			0
2a	Did the organization include an amount		art X, line	21? .				Ye	s X	No
b	If "Yes," explain the arrangement in Pai									
Part	V Endowment Funds. Complet	e if the organiza	ation ans	wered "Y	es" to Form	<u> 990,</u>	Part IV, line 10			
		(a) Current year	(b) Pno	or year	(c) Two years		(d) Three years back		ur years	back
1a	Beginning of year balance	2,312,063	2	,293,238	2,08	7,845	2,109,11	4		
b	Contributions .	279,561			4:	3,125	1,95	5	}	
C	Net investment earnings, gains,									
	and losses	55,048		26,833	174	4,155	135,29	9		
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs					j	150,00	10		
f	Administrative expenses	15,193		8,008	1	1,887	8,52	23		
g	End of year balance	2,631,479	2	,312,063	2,29	3,238	2,087,84	5		
2	Provide the estimated percentage of the	e current year en	d balance	(line 1g,	column (a)) h	neld as	<u> </u>			
а	Board designated or quasi-endowment	•	29%							
b	Permanent endowment	56%								
С	Temporarily restricted endowment	15%								
	The percentages in lines 2a, 2b, and 2c	should equal 10	00%							
3a	Are there endowment funds not in the p			tion that a	are held and a	admını	stered for the			
	organization by		Ū						Yes	No
	(i) unrelated organizations		-					3a(i)		Х
	(ii) related organizations .							3a(ii)		X
b	If "Yes" to 3a(ii), are the related organiz	zations listed as r	equired o	n Schedu	le R?			3b		
4	Describe in Part XIV the intended uses		-							
Part										
	Description of property	(a) Cost or o			ost or other	(c)) Accumulated	(d) B	ook valu	ie
	Description of property	(a) Cost or o			is (other)		depreciation	(4) 0	YEIU	
1a	Land		0		104,442				10)4,442
b	Buildings		0		3,381,675	-	1,421,608			0,067
C	Leasehold improvements	·	0		0,001,070		0		.,	0
d	Equipment		0		589,758		516,754		7	1,310
e	Other		0		1,172,776		826,428			6,348
	I. Add lines 1a through 1e (Column (d) i	must equal Form		X. colum			▶			32,167
		oquar i oilli	,	, 50.01111	1-,,	-/ /				_,

Part VII	Investments—Other Securit	t ies. See Form 990, Part X	, line 12.	
(a	Description of security or category (including name of security)	(b) Book value	(c) Method of val Cost or end-of-year m	
(1) Financia	I derivatives	C		
	neld equity interests .	C		
	· · ·	C		
/A \		1		
(B)		C)	
(Ç)		_ LC		
(<u>D</u>)			 	
(<u>E</u>)				
(F)				
(<u>G</u>)			·-·-	
(H)		- 0		
Total (Column (b	a) must equal Form 990, Part X, col (B) line 12)	• C	/ / · · · · · · · · · · · · · · · · · ·	
Part VIII	Investments—Program Rela	_ 	(, line 13	
	(a) Description of investment type	(b) Book value	(c) Method of val	
(2)				
(3)				
(4))	
(5)		C)	
(6))	
(7))	
(8)				
(9)	<u> </u>			
(10)				\$
		0)[*	* "
Part IX	Other Assets. See Form 990			(h) Doole value
		(a) Description		(b) Book value
(1)				0
(2)				0
(3)				0
<u>(4)</u> (5)	·····			0
(6)				0
(7)				0
(8)				_ 0
(9)				0
(10)				0
	umn (b) must equal Form 990, Part X	· · · · · · · · · · · · · · · · · · ·		0
Part X	Other Liabilities. See Form			
1.	(a) Description of liability	(b) Book value		
	al income taxes		<u>2</u>	
_(2)			4	
(3)			3	
(4)		<u>'</u>	싑	
(5)			4	
(6)			<u>)</u>	
(7)			<u> </u>	
(8)			실	
(10)			<u>4</u>	
(11)			<u> </u>	
	b) must equal Form 990, Part X, col (B) line 25)			

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

SCHEDULE (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

OMB No 1545-0047

Open to Public

Inspection Employer Identification number ▶ Attach to Form 990. Camp NewfoundOwatonna Corporation

Camp Ne	Camp NewfoundOwatonna Corporation	ation					-40	04-2384391
Part 1	General Information on Grants and Assistan	n on Grants	and Assistance				!	
	Does the organization maintain records to substantiate the amente the selection criteria used to award the grants or assistance?	ain records to s award the gran	ubstantiate the amouts or assistance?.	s amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and se?	ssistance, the grantee	s' eligibility for the grai	its or assistance, and	X Yes No
Z Des	Describe in Part IV the organization's procedures for morning	iization s proce	dares loi incomiconnic	Ine use of grant fund	the United States	or other or	posomon a offering	"You" to
Fart	Grants and Other Assistance to Governmen Form 990, Part IV, line 21, for any recipient that can be duplicated if additional space is needed	Issistance to ne 21, for any additional spa	Governments a l recipient that recice is needed	ts and Organizations in the Officed States. Complete in the organization arswered fres to treceived more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II	Time Officed States 300 Check this box	f no one recipient re	eceived more than \$	5,000 Part II
1 (a) Nam	1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(5)				0	0			
(2)				0	0			
(3)				0	0			
(4)				0	0			
(5)				0	0			
(9)				0	0			
(3)				0	0			
(8)				0	0			
(6)				0	0			
(10)				0	0			
(11)				0	0			
(12)				0	0			
2 Ent	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	1 501(c)(3) and	government organiza	zations listed in the line	e 1 table		A A	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2011)

04-2384391

Page 2

Schedule I (Form 990) (2011)

(f) Description of non-cash assistance Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22 Fair market value of tuition Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. (e) Method of valuation (book, FMV, appraisal, other) FM< 171,120 0 0 0 (d) Amount of non-cash assistance (c) Amount of cash grant Part III can be duplicated if additional space is needed 75 (b) Number of recipients 1 Scholarships for Children Attending Summer Cam (a) Type of grant or assistance Part III Part IV

SCHEDULE L (Form 990 or 990-EZ)

Department of the Treasury

(10)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

OMB No 1545-0047

Open To Public

► Attach to Form 990 or Form 990-EZ. ► See separate instructions

Internal Revenue Service	► Attach to	Form 99	0 or Form	1 990-EZ.	►See se	parate instru	ctions				Insped		
Name of the organization										identific	ation n	umber	
Camp NewfoundOwato									<u>-23843</u>	<u> 391 </u>			
	Benefit Transactions								000.1		437.1	405	
Complete	if the organization ai	nswered	"Yes" or	1 Form 990), Part IV	, line 25a or	25b, c	r Form	1 990-6	<u>-Z, Pa</u>	πν, ΙΙΙ	T	
1 (a	Name of disqualified perso	on				(b) Description	of trans	saction				(c) Cor	No
(1)	·											163	
(2)													
(3)													
(4)	<u>-</u>				•								
(5)													
(6)													Ĺ
	int of tax imposed on	the orga	ınızatıon	managers	or disqu	alıfied persoı	ns dur	ing the	year				
under section 4			•							•	\$		
3 Enter the amou	int of tax, if any, on lir	ne 2, abo	ove, reim	bursed by	the orga	nızatıon					\$		
Part II Loans to	and/or From Interes	stad Par	eone										
	of the organization a			Form 990). Part IV	line 26. or F	orm 9	990-EZ	. Part	V. line	38a		
(a) Name of interested		I	to or from	(c) Orı		(d) Balance			default?		proved	(a) V	/ritten
,,	the organization? principal amount by board or		agreement?										
										comm	nittee?		
		То	From					Yes	No	Yes	No	Yes	No
(1)					0		0				<u> </u>	<u> </u>	
(2)					0		0		<u> </u>		<u> </u>		<u> </u>
(3)					0	-	0			 	 		
(4)					0		0					 	-
(5)			-		0		0		\vdash		 		
<u>(6)</u> (7)	· · · · · · · · · · · · · · · · · · ·	i	 		0	<u> </u>	0		 				
(8)		-			0		0						
(9)	· 				0		0						
(10)					0		0						
Total					▶ \$		0						
	r Assistance Benefi						,						
Complete	of the organization a	nswered	"Yes" or	Form 990	D, Part IV	, line 27							
(a) Name of inte	rested person	(b) F	Relationship	between inte organizati	•	on and the		(c) A	mount a	and type	of assis	tance	
(1)													
(2)				· ·									
(3)													
(4)		ļ											
(5)	-												
(6)	_	ļ											
<u>(7)</u>		1											
<u>(8)</u> (9)		+											
(3)		1					l						

Sched	lule L (Form 990 or 990-EZ) 2011 Camp Newf	oundOwatonna Corporation	<u> </u>	04-23843	91	Page 2
Pai	rt IV Business Transactions Invol					
	Complete if the organization ar	nswered "Yes" on Form 990	0, Part IV, line 28a, 2	8b, or 28c.		
	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
					Yes	No
(1)	Tessa Bollinger	Spouse of Executive Dire	18,462	Special request work for Board		X
	Susan Newbold	Donor		Director of Creative Arts Progra		X
	Andre' Villoch	Spouse of Camp Newfour		Facilities maintenance employe		X
(4)		Donor, Mutual fund mana		Towle Family members manag		X
(5)		see line 4		fund of whch camp is 0 84 % o		Х
(6)		Son of Executive Director	1,650	Summer camp employee		Х
(7)			0			
(8)			0			
(9)			0			
(10)			0			
	rt V Supplemental Information					
					 -	
					 -	·
						.
						
						.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶Attach to Form 990.

Inspection

Employer identification number

	NewfoundOwatonna Corporation	<u> </u>			391			
Par	Types of Property	, ,			,			
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method noncash co			
1	Art—Works of art .		-					
2	Art—Historical treasures							
3	Art—Fractional interests							
4	Books and publications .							
5	Clothing and household goods		· ·					
6	Cars and other vehicles .							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	X	13	118,571	Market value	e on d	late of	gıft
10	Securities—Closely held stock							
11	Securities—Partnership, LLC,				_			
	or trust interests .							
12	Securities—Miscellaneous							
13	Qualified conservation							
	contribution—Historic							
	structures							
14	Qualified conservation							
	contribution—Other .							
15	Real estate—Residential							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles .							
19	Food inventory .		<u>-</u>					
20	Drugs and medical supplies							
21	Taxidermy				ļ			
22	Historical artifacts							
23	Scientific specimens .							
24	Archeological artifacts .							
25	Other ► ()		0					
26	Other ► ()	<u></u>	0					
27	Other ► ()		0					
28	Other ► (<u></u>	1.			
29	Number of Forms 8283 received							
	which the organization complete	d Form 828	33, Part IV, Donee Acknowl	edgment	29		г ., т	
					4 00		Yes	No
30a	During the year, did the organiza				1–28			
	that it must hold for at least three	-				-		
	required to be used for exempt p	•		•		30a		X
	If "Yes," describe the arrangeme							
31	Does the organization have a gif	t acceptan	ce policy that requires the r	eview of any non-standard				
	contributions?	•				31	-	X
32a	Does the organization hire or us	e third parti	es or related organizations	to solicit, process, or sell		20-		
	noncash contributions?			• • •		32a		Х
	If "Yes," describe in Part II.				/_\ :_			
33	If the organization did not report checked, describe in Part II	an amount	in column (c) for a type of	property for which column (a) is			

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

Inspection Employer identification number

Camp NewfoundOwatonna Corporation	04-2384391
Form 990 Part VI Section B Line 11 A copy of the tax return is provided to all members of the	
board for their review before mailing the tax return	
Form 990 Part VI Section B Line 12C Each Board Member is required to sign a conflict of	
interest disclosure statement each January and submit it to the Chair of the Board	
Form 990 Part VI Section B Line 15A CEO, Executive Director, and other top management	
official: Review and approval by Board of Directors after interviews. Other officers or key	
employees Review and approval by Executive Director and a committee of board members,	
following interviews	
Form 990 Part VI Section C Line 19 The organization's governing documents and financial	
statements are available to the public upon request	
Form 990 Part VII Lisa Sydness-50 Greylock Road, Wellesley, MA, 02481, Katharine Bullock-2	47
Crystal Lake Road, Osterville, MA, 02652; Phoebe Smith-933 Lay Road, St. Louis, MO, 63124	·
Jennifer McPhee-8 Walnut Hill Road, Millis, MA, 02054	
Form 990 Part XI Line 5 Adjust to actual	

Elections

¿ Election to NOT claim first-year special depreciation - All Property

Pursuant to IRC Section 168(k)(2)(D)(III), the Taxpayer elects out of first-year special depreciation for all depreciable property placed in service during the current tax year

Form 4562

Department of the Treasury Internal Revenue Service

Depreciation and Amortization

(Including Information on Listed Property)

► See separate instructions.

Attach to your tax return.

OMB No 1545-0172

Attachment Sequence No 179

Identifying number Business or activity to which this form relates Name(s) shown on return 04-2384391 Camp NewfoundOwatonna Corporation **Election To Expense Certain Property Under Section 179** Part I Note: If you have any listed property, complete Part V before you complete Part I 500,000 1 Maximum amount (see instructions) 2 94,852 2 Total cost of section 179 property placed in service (see instructions) 3 2,000,000 Threshold cost of section 179 property before reduction in limitation (see instructions) 4 Reduction in limitation Subtract line 3 from line 2. If zero or less, enter -0- . . . Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing 500,000 separately, see instructions 5 (b) Cost (business use only) (c) Elected cost 6 (a) Description of property 7 Listed property Enter the amount from line 29 8 0 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 9 9 Tentative deduction Enter the smaller of line 5 or line 8 . 10 10 Carryover of disallowed deduction from line 13 of your 2010 Form 4562 11 11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5 (see instructions) 12 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 ▶ 13 13 Carryover of disallowed deduction to 2012 Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V Special Depreciation Allowance and Other Depreciation (Do not include listed property) (See instructions) 14 Special depreciation allowance for qualified property (other than listed property) placed in service 14 during the tax year (see instructions). 15 15 Property subject to section 168(f)(1) election ... 6.502 16 Other depreciation (including ACRS) Part III MACRS Depreciation (Do not include listed property) (See instructions.) Section A 128,680 17 17 MACRS deductions for assets placed in service in tax years beginning before 2011 18 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here Section B - Assets Placed in Service During 2011 Tax Year Using the General Depreciation System (b) Month and (c) Basis for depreciation (d) Recovery (business/investment use (f) Method (a) Depreciation deduction (a) Classification of property year placed (e) Convention period only-see instructions) in service 19 a 3-year property 5-year property MQ 200DB 1.944 48,311 7-year property d 10-year property S/L 15 MQ 34,809 e 15-year property f 20-year property S/L 25 yrs. g 25-year property S/L MM 27 5 yrs h Residential rental S/L MM 27 5 yrs property 71.862 MM S/L i Nonresidential real 39 yrs S/L MM Section C - Assets Placed in Service During 2011 Tax Year Using the Alternative Depreciation System 20 a Class life S/L S/L 12 yrs b 12-year S/L ММ 40 yrs. c 40-year Part IV Summary (See instructions.) 21 Listed property Enter amount from line 28 21 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. 137.681 Enter here and on the appropriate lines of your return Partnerships and S corporations - see instructions. 23 For assets shown above and placed in service during the current year, enter the portion 23 of the basis attributable to section 263A costs

Form **8868**

(Rev January 2012)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

• If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

OMB No 1545-1709

Form **8868** (Rev 1-2012)

	e filing for an Additional (Not Automatic) nplete Part II unless you have already be						3868.	
a corporation 8868 to req Return for 1	filing (e-file). You can electronically file Form required to file Form 990-T), or an addition uest an extension of time to file any of the fransfers Associated With Certain Personal). For more details on the electronic filing of	onal (not a forms liste il Benefit C	utomatic) 3-month extension of time d in Part I or Part II with the exception contracts, which must be sent to the	e. You can ele on of Form 88 IRS in paper	ectro 370, forn	onically f Informat nat (see	ile Form tion	
Part I	Automatic 3-Month Extension of T	ime. Only	v submit original (no copies need	ed)				
A corporation Part I only . All other co	on required to file Form 990-T and requesti rporations (including 1120-C filers), partner ncome tax retums	ng an auto	omatic 6-month extension—check th MICs, and trusts must use Form 700	s box and co	an e	extensio		
Type or	Name of exempt organization or other filer, see	e instruction	ns	Employer id	entific	cation num	ber (EIN) or	
print	Camp NewfoundOwatonna Corporation			X 04-2384				
File by the	Number, street, and room or suite no. If a P.O.	box, see ir	nstructions	Social sec	urity	number	(SSN)	
due date for filing your 4 Camp Newfound Road								
return See City, town or post office, state, and ZIP code For a foreign address, see instructions								
nstructions Harrison ME 04040								
Enter the R	eturn code for the return that this application	on is for (fil	e a separate application for each re	turn) .			01	
Applicatio	n	Application				Return		
Is For		Code	Is For				Code	
Form 990		01	Form 990-T (corporation)				07	
Form 990-l		02	Form 1041-A				08	
Form 990-1	EZ	01	Form 4720	·-			09	
Form 990-	PF	04	Form 5227				10	
	T (sec 401(a) or 408(a) trust)	05	Form 6069				11	
Form 990-	T (trust other than above)	06	Form 8870				12	
Telepho If the org If this is for the who list with the I requ until	names and EINs of all members the extenuest an automatic 3-month (6 months for a	s four digit If it is for p sion is for corporatio	Group Exemption Number (GEN) _ part of the group, check this box	sion of time	▶ {	and	attach a	
2 If the	tax year beginning 10/1/2 tax year entered in line 1 is for less than 1 change in accounting period	2 months,	check reason X Initial return	Final re	eturr	າ		
	s application is for Form 990-BL, 990-PF, 9	90-1, 4720	o, or 6069, enter the tentative tax, le	- 1	,	•		
	efundable credits. See instructions s application is for Form 990-PF, 990-T, 47.	20 05 606	Q onter any refundable credite and		3a	Φ		
	s application is for Form 990-PF, 990-1, 47, nated tax payments made. Include any prio		-		3ь	\$		
	nce due. Subtract line 3b from line 3a Incl				J.J.	<u>* </u>		
	PS (Electronic Federal Tax Payment System			1	3c	\$	0	
	ou are going to make an electronic fund withdra							