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Form 990

Department of the Treasury  
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2011

Open to Public Inspection

A For the 2011 calendar year, or tax year beginning 10-01-2011 and ending 09-30-2012

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Terminated

☐ Amended return

☐ Application pending

C Name of organization

JOSLIN DIABETES CENTER INC

Doing Business As

Number and street (or P O box if mail is not delivered to street address)

ONE JOSLIN PLACE

Room/suite

City or town, state or country, and ZIP + 4

BOSTON, MA 022155306

F Name and address of principal officer

JOHN L BROOKS III

ONE JOSLIN PLACE

BOSTON,MA 022155306

H(a) Is this a group return for affiliates?

☐ Yes ☒ No

H(b) Are all affiliates included?

☐ Yes ☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status

☒ 501(c)(3) ☐ 501(c) ( ) ☐ (insert no ) ☐ 4947(a)(1) or ☐ 527

J Website:

WWW JOSLIN ORG

K Form of organization

☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation

1950

M State of legal domicile

MA

Part I

Summary

|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                           |                                                                   |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|-------------------------------------------------------------------|---------------------------|--------------|-------------------------------------------------------------------------------|---------------------------------------------------------------|-------------|------------------------------------------------------------------------------|-----|-----------------------------------------------------------------------------------|----------------------------------------------------|------------|-----|--------------------------------------------------------------------------|------------|-------------|----------------------------------------------------------------|----------------------------------------------------------------------------------|-----------|-----------|----|--------------------------------------------------------------|------------|------------|----|--------------------------------------------------------------------------|------------|------------|----|-----------------------------------------------------|---------|-----------|
| Activities & Governance     | <div>1</div> <div>Briefly describe the organization's mission or most significant activities</div> <div>TO IMPROVE THE LIVES OF PEOPLE WITH DIABETES AND ITS COMPLICATIONS THROUGH INNOVATIVE CARE, EDUCATION AND RESEARCH THAT WILL LEAD TO PREVENTION AND CURE OF THE DISEASE</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                           |                                                                   |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
|                             | <div>2</div> <div>Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                           |                                                                   |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
|                             | <table><tr><td>3</td><td>Number of voting members of the governing body (Part VI, line 1a)</td><td>14</td></tr><tr><td>4</td><td>Number of independent voting members of the governing body (Part VI, line 1b)</td><td>11</td></tr><tr><td>5</td><td>Total number of individuals employed in calendar year 2011 (Part V, line 2a)</td><td>706</td></tr><tr><td>6</td><td>Total number of volunteers (estimate if necessary)</td><td>136</td></tr><tr><td>7a</td><td>Total unrelated business revenue from Part VIII, column (C), line 12</td><td>0</td></tr><tr><td>7b</td><td>Net unrelated business taxable income from Form 990-T, line 34</td><td>0</td></tr></table>                                                                                                                                                                                                                                                                                                                                                                             | 3                         | Number of voting members of the governing body (Part VI, line 1a) | 14                        | 4            | Number of independent voting members of the governing body (Part VI, line 1b) | 11                                                            | 5           | Total number of individuals employed in calendar year 2011 (Part V, line 2a) | 706 | 6                                                                                 | Total number of volunteers (estimate if necessary) | 136        | 7a  | Total unrelated business revenue from Part VIII, column (C), line 12     | 0          | 7b          | Net unrelated business taxable income from Form 990-T, line 34 | 0                                                                                |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 3                           | Number of voting members of the governing body (Part VI, line 1a)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 14                        |                                                                   |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 4                           | Number of independent voting members of the governing body (Part VI, line 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 11                        |                                                                   |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 5                           | Total number of individuals employed in calendar year 2011 (Part V, line 2a)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 706                       |                                                                   |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 6                           | Total number of volunteers (estimate if necessary)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 136                       |                                                                   |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 7a                          | Total unrelated business revenue from Part VIII, column (C), line 12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 0                         |                                                                   |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 7b                          | Net unrelated business taxable income from Form 990-T, line 34                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 0                         |                                                                   |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| Revenue                     | <table><tr><td>8</td><td>Contributions and grants (Part VIII, line 1h)</td><td>Prior Year</td><td>Current Year</td></tr><tr><td>9</td><td>Program service revenue (Part VIII, line 2g)</td><td>39,447,164</td><td>41,682,623</td></tr><tr><td>10</td><td>Investment income (Part VIII, column (A), lines 3, 4, and 7d )</td><td>40,533,855</td><td>45,874,496</td></tr><tr><td>11</td><td>Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)</td><td>3,246,561</td><td>5,294,067</td></tr><tr><td>12</td><td>Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)</td><td>2,348,879</td><td>1,388,347</td></tr><tr><td></td><td></td><td>85,576,459</td><td>94,239,533</td></tr></table>                                                                                                                                                                                                                                                                                                            | 8                         | Contributions and grants (Part VIII, line 1h)                     | Prior Year                | Current Year | 9                                                                             | Program service revenue (Part VIII, line 2g)                  | 39,447,164  | 41,682,623                                                                   | 10  | Investment income (Part VIII, column (A), lines 3, 4, and 7d )                    | 40,533,855                                         | 45,874,496 | 11  | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | 3,246,561  | 5,294,067   | 12                                                             | Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 2,348,879 | 1,388,347 |    |                                                              | 85,576,459 | 94,239,533 |    |                                                                          |            |            |    |                                                     |         |           |
| 8                           | Contributions and grants (Part VIII, line 1h)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Prior Year                | Current Year                                                      |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 9                           | Program service revenue (Part VIII, line 2g)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 39,447,164                | 41,682,623                                                        |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 10                          | Investment income (Part VIII, column (A), lines 3, 4, and 7d )                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 40,533,855                | 45,874,496                                                        |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 11                          | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 3,246,561                 | 5,294,067                                                         |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 12                          | Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2,348,879                 | 1,388,347                                                         |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 85,576,459                | 94,239,533                                                        |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| Expenses                    | <table><tr><td>13</td><td>Grants and similar amounts paid (Part IX, column (A), lines 1–3 )</td><td>4,795,503</td><td>5,398,708</td></tr><tr><td>14</td><td>Benefits paid to or for members (Part IX, column (A), line 4)</td><td>0</td><td>0</td></tr><tr><td>15</td><td>Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)</td><td>46,819,852</td><td>49,826,411</td></tr><tr><td>16a</td><td>Professional fundraising fees (Part IX, column (A), line 11e)</td><td>0</td><td>408,988</td></tr><tr><td>b</td><td>Total fundraising expenses (Part IX, column (D), line 25) 2,479,325</td><td></td><td></td></tr><tr><td>17</td><td>Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)</td><td>33,840,583</td><td>34,320,035</td></tr><tr><td>18</td><td>Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)</td><td>85,455,938</td><td>89,954,142</td></tr><tr><td>19</td><td>Revenue less expenses Subtract line 18 from line 12</td><td>120,521</td><td>4,285,391</td></tr></table> | 13                        | Grants and similar amounts paid (Part IX, column (A), lines 1–3 ) | 4,795,503                 | 5,398,708    | 14                                                                            | Benefits paid to or for members (Part IX, column (A), line 4) | 0           | 0                                                                            | 15  | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) | 46,819,852                                         | 49,826,411 | 16a | Professional fundraising fees (Part IX, column (A), line 11e)            | 0          | 408,988     | b                                                              | Total fundraising expenses (Part IX, column (D), line 25) 2,479,325              |           |           | 17 | Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) | 33,840,583 | 34,320,035 | 18 | Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) | 85,455,938 | 89,954,142 | 19 | Revenue less expenses Subtract line 18 from line 12 | 120,521 | 4,285,391 |
| 13                          | Grants and similar amounts paid (Part IX, column (A), lines 1–3 )                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 4,795,503                 | 5,398,708                                                         |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 14                          | Benefits paid to or for members (Part IX, column (A), line 4)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 0                         | 0                                                                 |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 15                          | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 46,819,852                | 49,826,411                                                        |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 16a                         | Professional fundraising fees (Part IX, column (A), line 11e)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 0                         | 408,988                                                           |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| b                           | Total fundraising expenses (Part IX, column (D), line 25) 2,479,325                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                           |                                                                   |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 17                          | Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 33,840,583                | 34,320,035                                                        |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 18                          | Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 85,455,938                | 89,954,142                                                        |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 19                          | Revenue less expenses Subtract line 18 from line 12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 120,521                   | 4,285,391                                                         |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| Net Assets or Fund Balances | <table><tr><td></td><td></td><td>Beginning of Current Year</td><td>End of Year</td></tr><tr><td>20</td><td>Total assets (Part X, line 16)</td><td>127,648,830</td><td>135,879,420</td></tr><tr><td>21</td><td>Total liabilities (Part X, line 26)</td><td>33,330,931</td><td>30,172,578</td></tr><tr><td>22</td><td>Net assets or fund balances Subtract line 21 from line 20</td><td>94,317,899</td><td>105,706,842</td></tr></table>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                           |                                                                   | Beginning of Current Year | End of Year  | 20                                                                            | Total assets (Part X, line 16)                                | 127,648,830 | 135,879,420                                                                  | 21  | Total liabilities (Part X, line 26)                                               | 33,330,931                                         | 30,172,578 | 22  | Net assets or fund balances Subtract line 21 from line 20                | 94,317,899 | 105,706,842 |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Beginning of Current Year | End of Year                                                       |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 20                          | Total assets (Part X, line 16)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 127,648,830               | 135,879,420                                                       |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 21                          | Total liabilities (Part X, line 26)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 33,330,931                | 30,172,578                                                        |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |
| 22                          | Net assets or fund balances Subtract line 21 from line 20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 94,317,899                | 105,706,842                                                       |                           |              |                                                                               |                                                               |             |                                                                              |     |                                                                                   |                                                    |            |     |                                                                          |            |             |                                                                |                                                                                  |           |           |    |                                                              |            |            |    |                                                                          |            |            |    |                                                     |         |           |

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

Date

ROSS J MARKELLO CFO, TREASURER

Type or print name and title

Paid Preparer's Use Only

Preparer's signature

CRAIG KLEIN

Firm's name (or yours if self-employed), address, and ZIP + 4

CBIZ TOFIAS

500 BOYLSTON STREET

BOSTON, MA 02116

Date

Check if self-employed ☐

Preparer's taxpayer identification number (see instructions)

P00734640

EIN

26-3753134

Phone no

(617) 761-0600

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2011)

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III ☐ ☒

1

Briefly describe the organization's mission

TO IMPROVE THE LIVES OF PEOPLE WITH DIABETES AND ITS COMPLICATIONS THROUGH INNOVATIVE CARE, EDUCATION AND RESEARCH THAT WILL LEAD TO PREVENTION AND CURE OF THE DISEASE

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code ) (Expenses \$ 34,820,253 including grants of \$ 5,398,708 ) (Revenue \$ 40,787,346 )

PATIENT CARE JOSLIN HAS TREATED THOUSANDS OF PATIENTS OVER ITS 100+ YEAR HISTORY PATIENTS ARE SEEN IN THE JOSLIN CLINIC FOR SERVICES THAT INCLUDE ENDOCRINOLOGY, OPHTHALMOLOGY, NEPHROLOGY, PSYCHOSOCIAL SERVICES, NUTRITION, EXERCISE PHYSIOLOGY AND OTHERS IN ADDITION, JOSLIN HAS A PROFESSIONAL EDUCATION PROGRAM WHICH EDUCATES PHYSICIANS NATIONWIDE ON JOSLIN TREATMENT METHODS FOR PATIENTS WITH DIABETES SEE THE COMMUNITY BENEFIT STATEMENT ON SCHEDULE O

4b

(Code ) (Expenses \$ 35,345,217 including grants of \$ ) (Revenue \$ 5,498,811 )

RESEARCH MILLIONS OF PEOPLE WITH DIABETES THROUGHOUT THE WORLD BENEFIT DIRECTLY FROM BASIC AND CLINICAL RESEARCH CONDUCTED AT THE CENTER APPROXIMATELY 300 RESEARCHERS EMPLOYED AT THE JOSLIN DIABETES CENTER ARE WORKING ON VARIOUS ASPECTS OF DIABETES, SEARCHING FOR WAYS TO PREVENT AND TREAT DIABETES IN ALL ITS FORMS AND ULTIMATELY FIND A CURE FOR THE DISEASE SEE THE COMMUNITY BENEFIT STATEMENT ON SCHEDULE O

4c

(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4d

Other program services (Describe in Schedule O )

(Expenses \$ including grants of \$ ) (Revenue \$ )

4e

Total program service expenses \$ 70,165,470

Form 990 (2011)

Part IV

Checklist of Required Schedules

|     |                                                                                                                                                                                                                                                                                                                     | Yes | No  |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A.</i> . . . . .                                                                                                                                                                 | 1   | Yes |
| 2   | Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? . . . .                                                                                                                                                                                                    | 2   | Yes |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i> . . . . .                                                                                                              | 3   | No  |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i> . . . . .                                                                                               | 4   | No  |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III.</i> . . . . .                                                                       | 5   | No  |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I.</i> . . . . .                                            | 6   | No  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II.</i> . . . .                                                                                       | 7   | No  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i> . . . . .                                                                                                                                                 | 8   | No  |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV.</i> . . . . .                                               | 9   | No  |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V.</i> . . . . .                                                                                              | 10  | Yes |
| 11  | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                                                                      |     |     |
| a   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i> . . . . .                                                                                                                                                               | 11a | Yes |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i> . . . . .                                                                                             | 11b | Yes |
| c   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i> . . . . .                                                                                             | 11c | No  |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i> . . . . .                                                                                                              | 11d | No  |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i> . . . . .                                                                                                                                                                             | 11e | Yes |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i> . . . . .                                                    | 11f | Yes |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII.</i> . . . . .                                                                                                                                           | 12a | No  |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.</i> . . . . .                                                            | 12b | Yes |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E.</i> . . . . .                                                                                                                                                                                                 | 13  | No  |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? . . . . .                                                                                                                                                                                                               | 14a | No  |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Part I.</i> . . . . . | 14b | No  |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? <i>If "Yes," complete Schedule F, Part II and IV.</i> . . . . .                                                                                       | 15  | No  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? <i>If "Yes," complete Schedule F, Part III and IV.</i> . . . . .                                                                                           | 16  | No  |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> . . . . .                                                                                                       | 17  | Yes |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II.</i> . . . . .                                                                                                                    | 18  | Yes |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i> . . . . .                                                                                                                                              | 19  | Yes |
| 20a | Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H.</i> . . . . .                                                                                                                                                                                                                 | 20a | No  |
| b   | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements . . . . .                                                                                           | 20b |     |

Part IV

Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                                            |     |     |    |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                                          | 21  | Yes |    |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                                           | 22  |     | No |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .                | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to line 25</i> . . . . . | 24a |     | No |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                  | 24b |     |    |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                       | 24c |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                            | 24d |     |    |
| 25a | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                      | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .       | 25b |     | No |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .                                    | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> . . . . .            | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                              |     |     |    |
| a   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                   | 28a |     | No |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                | 28b |     | No |
| c   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                       | 28c |     | No |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                                                  | 29  | Yes |    |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                  | 30  |     | No |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                        | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                      | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                      | 33  |     | No |
| 34  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .                                                                                                                                         | 34  | Yes |    |
| 35a | Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?                                                                                                                                                                       | 35a | Yes |    |
| b   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                               | 35b | Yes |    |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                           | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .                                             | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                               | 38  | Yes |    |

| Part V Statements Regarding Other IRS Filings and Tax Compliance                                |                                                                                                                                                                                                                                                                                                                                               |       |
|-------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| Check if Schedule O contains a response to any question in this Part V <input type="checkbox"/> |                                                                                                                                                                                                                                                                                                                                               |       |
|                                                                                                 |                                                                                                                                                                                                                                                                                                                                               | YesNo |
| 1a                                                                                              | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.<br>.                                                                                                                                                                                                                                                            | 1a298 |
| b                                                                                               | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.                                                                                                                                                                                                                                                              | 1b1   |
| c                                                                                               | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?                                                                                                                                                                                      | 1cYes |
| 2a                                                                                              | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return.<br>.                                                                                                                                                            | 2a706 |
| b                                                                                               | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><br>Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).                                                                                                              | 2bYes |
| 3a                                                                                              | Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                                                                                                                                 | 3aNo  |
| b                                                                                               | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.                                                                                                                                                                                                                                             | 3b    |
| 4a                                                                                              | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?<br>.                                                                                                                         | 4aNo  |
| b                                                                                               | If "Yes," enter the name of the foreign country:<br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts                                                                                                                                                                             |       |
| 5a                                                                                              | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                                                                                                                         | 5aNo  |
| b                                                                                               | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                                                                                              | 5bNo  |
| c                                                                                               | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                                                                                                                             | 5c    |
| 6a                                                                                              | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?                                                                                                                                                                   | 6aNo  |
| b                                                                                               | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                                                                                                                                 | 6b    |
| 7                                                                                               | Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                                                                                                                 |       |
| a                                                                                               | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                                                                                                                               | 7aYes |
| b                                                                                               | If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                                                                                                                               | 7bYes |
| c                                                                                               | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                                                                                                                          | 7cNo  |
| d                                                                                               | If "Yes," indicate the number of Forms 8282 filed during the year.                                                                                                                                                                                                                                                                            | 7d    |
| e                                                                                               | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                                                                                                               | 7eNo  |
| f                                                                                               | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                                                                                                                                  | 7fNo  |
| g                                                                                               | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                                                                                                                              | 7g    |
| h                                                                                               | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?                                                                                                                                                                                                            | 7h    |
| 8                                                                                               | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?                                                                         | 8     |
| 9                                                                                               | Sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                                                                                                                     |       |
| a                                                                                               | Did the organization make any taxable distributions under section 4966?                                                                                                                                                                                                                                                                       | 9a    |
| b                                                                                               | Did the organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                                                                                                                                        | 9b    |
| 10                                                                                              | Section 501(c)(7) organizations. Enter                                                                                                                                                                                                                                                                                                        |       |
| a                                                                                               | Initiation fees and capital contributions included on Part VIII, line 12.                                                                                                                                                                                                                                                                     | 10a   |
| b                                                                                               | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.                                                                                                                                                                                                                                                  | 10b   |
| 11                                                                                              | Section 501(c)(12) organizations. Enter                                                                                                                                                                                                                                                                                                       |       |
| a                                                                                               | Gross income from members or shareholders.                                                                                                                                                                                                                                                                                                    | 11a   |
| b                                                                                               | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).                                                                                                                                                                                                                  | 11b   |
| 12a                                                                                             | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                                                                                                    | 12a   |
| b                                                                                               | If "Yes," enter the amount of tax-exempt interest received or accrued during the year.                                                                                                                                                                                                                                                        | 12b   |
| 13                                                                                              | Section 501(c)(29) qualified nonprofit health insurance issuers.                                                                                                                                                                                                                                                                              |       |
| a                                                                                               | Is the organization licensed to issue qualified health plans in more than one state?<br>Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state. | 13a   |
| b                                                                                               | Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.                                                                                                                                                                          | 13b   |
| c                                                                                               | Enter the aggregate amount of reserves on hand.                                                                                                                                                                                                                                                                                               | 13c   |
| 14a                                                                                             | Did the organization receive any payments for indoor tanning services during the tax year?                                                                                                                                                                                                                                                    | 14aNo |
| b                                                                                               | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.                                                                                                                                                                                                                                    | 14b   |

Part VI

**Governance, Management, and Disclosure** For each “Yes” response to lines 2 through 7b below, and for a “No” response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.  
Check if Schedule O contains a response to any question in this Part VI ☒

| Section A. Governing Body and Management |                                                                                                                                                                                                                               |      | Yes | No |
|------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|-----|----|
|                                          |                                                                                                                                                                                                                               |      |     |    |
| 1a                                       | Enter the number of voting members of the governing body at the end of the tax year . . . . .                                                                                                                                 | 1a14 |     |    |
| b                                        | Enter the number of voting members included in line 1a, above, who are independent . . . . .                                                                                                                                  | 1b11 |     |    |
| 2                                        | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .                                               | 2    |     | No |
| 3                                        | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . . | 3    |     | No |
| 4                                        | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . .                                                                                                    | 4    |     | No |
| 5                                        | Did the organization become aware during the year of a significant diversion of the organization’s assets? . . . . .                                                                                                          | 5    |     | No |
| 6                                        | Did the organization have members or stockholders? . . . . .                                                                                                                                                                  | 6    |     | No |
| 7a                                       | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . . . . .                                                                  | 7a   |     | No |
| b                                        | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . . . . .                                                           | 7b   |     | No |
| 8                                        | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following . . . . .                                                                                    |      |     |    |
| a                                        | The governing body? . . . . .                                                                                                                                                                                                 | 8a   | Yes |    |
| b                                        | Each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                               | 8b   | Yes |    |
| 9                                        | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization’s mailing address? If “Yes,” provide the names and addresses in Schedule O . . . . .        | 9    |     | No |

| Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) |                                                                                                                                                                                                                                                                                                        |     | Yes | No |
|---------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|                                                                                                                     |                                                                                                                                                                                                                                                                                                        |     |     |    |
| 10a                                                                                                                 | Did the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                                                                                           | 10a |     | No |
| b                                                                                                                   | If “Yes,” did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization’s exempt purposes? . . . . .                                                                   | 10b |     |    |
| 11a                                                                                                                 | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . . . .                                                                                                                                                                  | 11a | Yes |    |
| b                                                                                                                   | Describe in Schedule O the process, if any, used by the organization to review the Form 990 . . . . .                                                                                                                                                                                                  |     |     |    |
| 12a                                                                                                                 | Did the organization have a written conflict of interest policy? <i>If “No,” go to line 13</i> . . . . .                                                                                                                                                                                               | 12a | Yes |    |
| b                                                                                                                   | Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                           | 12b | Yes |    |
| c                                                                                                                   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If “Yes,” describe in Schedule O how this was done . . . . .                                                                                                                                           | 12c | Yes |    |
| 13                                                                                                                  | Did the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                    | 13  | Yes |    |
| 14                                                                                                                  | Did the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                               | 14  | Yes |    |
| 15                                                                                                                  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? . . . . .                                                                         |     |     |    |
| a                                                                                                                   | The organization’s CEO, Executive Director, or top management official . . . . .                                                                                                                                                                                                                       | 15a | Yes |    |
| b                                                                                                                   | Other officers or key employees of the organization . . . . .                                                                                                                                                                                                                                          | 15b | Yes |    |
|                                                                                                                     | If “Yes,” to line 15a or 15b, describe the process in Schedule O (see instructions) . . . . .                                                                                                                                                                                                          |     |     |    |
| 16a                                                                                                                 | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                        | 16a |     | No |
| b                                                                                                                   | If “Yes,” did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization’s exempt status with respect to such arrangements? . . . . . | 16b |     |    |

| Section C. Disclosure |                                                                                                                                                                                                                                                                                                                                                         |
|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17                    | List the States with which a copy of this Form 990 is required to be filed <b>MA</b> , AL, AK, AZ, CA, CT, GA, IL, KS, KY, ME, MD, MI, MS, NH, NJ, NM, NY, NC, OH, OK, OR, PA, RI, SC, TN, UT, WA, WV, VA, WI, CO, HI, MN, MO, ND                                                                                                                       |
| 18                    | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.<br><input type="checkbox"/> Own website <input type="checkbox"/> Another’s website <input checked="" type="checkbox"/> Upon request |
| 19                    | Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.                                                                                                                                               |
| 20                    | State the name, physical address, and telephone number of the person who possesses the books and records of the organization <b>TIMOTHY P GARLAND<br/>ONE JOSLIN PLACE<br/>BOSTON,MA 02215<br/>(617) 309-5744</b>                                                                                                                                       |

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization’s tax year

- List all of the organization’s **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization’s **current** key employees, if any See instructions for definition of “key employee ”
- List the organization’s five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization’s **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization’s **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

| (A)<br>Name and Title                           | (B)<br>Average hours per week (describe hours for related organizations in Schedule O) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|-------------------------------------------------|----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                 |                                                                                        | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| (1) ABRAHAMSON MARTIN J<br>TRUSTEE/SR VICE PRES | 40 00                                                                                  | X                                                                                                         |                       | X       |              |                              |        | 282,337                                                              | 0                                                                         | 47,238                                                                                        |
| (2) BROOKS III JOHN L<br>PRESIDENT AND CEO      | 40 00                                                                                  | X                                                                                                         |                       | X       |              |                              |        | 437,726                                                              | 0                                                                         | 12,436                                                                                        |
| (3) KING GEORGE L<br>SR VICE PRESIDENT          | 40 00                                                                                  | X                                                                                                         |                       | X       |              |                              |        | 307,303                                                              | 0                                                                         | 36,719                                                                                        |
| (4) ALLEN WALTER RAY<br>TRUSTEE                 | 2 00                                                                                   | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (5) COOK JR JOHN J<br>TRUSTEE                   | 2 00                                                                                   | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (6) AMENTA MD PH D PETER S<br>TRUSTEE           | 2 00                                                                                   | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (7) GARDINER NATHANIEL S<br>TRUSTEE             | 2 00                                                                                   | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (8) GROSSMAN MORELLA M<br>TRUSTEE               | 2 00                                                                                   | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (9) LAGASSE ANNE M<br>TRUSTEE                   | 2 00                                                                                   | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (10) JAMES RALPH M<br>TRUSTEE                   | 2 00                                                                                   | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (11) MCCOLLOUGH W ALAN<br>TRUSTEE               | 2 00                                                                                   | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (12) PETERSON JAMES L<br>TRUSTEE                | 2 00                                                                                   | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (13) REHNERT GEOFFREY S<br>TRUSTEE              | 2 00                                                                                   | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (14) SMITH RICHARD A<br>TRUSTEE                 | 2 00                                                                                   | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (15) MARKELLO ROSS J<br>COO                     | 40 00                                                                                  |                                                                                                           |                       | X       |              |                              |        | 437,098                                                              | 0                                                                         | 19,037                                                                                        |
| (16) CHAPMAN JOHN C<br>GNERAL COUNSEL           | 40 00                                                                                  |                                                                                                           |                       | X       |              |                              |        | 260,312                                                              | 0                                                                         | 6,778                                                                                         |
| (17) KAHN C RONALD<br>SECTION CHIEF, OBESITY    | 40 00                                                                                  |                                                                                                           |                       |         | X            |                              |        | 688,391                                                              | 0                                                                         | 21,538                                                                                        |

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and Title                                          | (B)<br>Average hours per week (describe hours for related organizations in Schedule O) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------------------------------|----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                                |                                                                                        | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| (18) SCHLOSSMAN DEBORAH<br>OPHTHALMOLOGIST                     | 40 00                                                                                  |                                                                                                           |                       |         |              | X                            |        | 284,124                                                              | 0                                                                         | 24,055                                                                                        |
| (19) ARRIGG PAUL G<br>CHIEF VITREORETINAL SURGURY              | 40 00                                                                                  |                                                                                                           |                       |         |              | X                            |        | 276,426                                                              | 0                                                                         | 49,867                                                                                        |
| (20) SHARUK GEORGE S<br>OPHTHALMOLOGIST                        | 40 00                                                                                  |                                                                                                           |                       |         |              | X                            |        | 275,405                                                              | 0                                                                         | 43,867                                                                                        |
| (21) WILLIAMS MARK<br>NEPHROLOGIST                             | 40 00                                                                                  |                                                                                                           |                       |         |              | X                            |        | 273,477                                                              | 0                                                                         | 25,906                                                                                        |
| (22) HAMDY OSAMA<br>MED DIR , OBESITY & INPATIENT              | 40 00                                                                                  |                                                                                                           |                       |         |              | X                            |        | 258,734                                                              | 0                                                                         | 39,220                                                                                        |
|                                                                |                                                                                        |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>1b Sub-Total</b>                                            |                                                                                        |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>c Total from continuation sheets to Part VII, Section A</b> |                                                                                        |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>d Total (add lines 1b and 1c)</b>                           |                                                                                        |                                                                                                           |                       |         |              |                              |        | 3,781,333                                                            | 0                                                                         | 326,661                                                                                       |

2

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization▶102

|   |                                                                                                                                                                                                                                     | Yes | No |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>                                        |     | No |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | Yes |    |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>                       |     | No |

Section B. Independent Contractors

1

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

| (A)<br>Name and business address                                                                                                                                       | (B)<br>Description of services | (C)<br>Compensation |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|---------------------|
| MARK D CRAWFORD<br>PO BOX 554<br>BILLERICA, MA 01865                                                                                                                   | ARCHITECHURAL                  | 652,400             |
| PIERCE ATWOOD<br>100 SUMMER ST SUITE 2250<br>BOSTON, MA 02110                                                                                                          | LEGAL                          | 550,262             |
| NEWPORT CREATIVE COMM<br>33 RAILROAD AVENUE<br>DUXBURY, MA 02332                                                                                                       | DIRECT MAIL                    | 408,988             |
| AMERICAN CLEANING CP INC<br>PO BOX 390702<br>CAMBRIDGE, MA 02139                                                                                                       | JANITORIAL                     | 248,826             |
| VICTOR SOLOD<br>168 SOUTH BENNINGTON ROAD<br>BENNINGTON, NH 03442                                                                                                      | ELECTRICAL                     | 227,932             |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶12 |                                |                     |

Part VIII

Statement of Revenue

|                                                           |                                                                  |                                                                                                                                              |               | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under<br>sections<br>512, 513, or<br>514 |
|-----------------------------------------------------------|------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------------|
| Contributions, gifts, grants<br>and other similar amounts | 1a                                                               | Federated campaigns . . .                                                                                                                    | 1a            |                      |                                                    |                                         |                                                                                 |
|                                                           | b                                                                | Membership dues . . . . .                                                                                                                    | 1b            |                      |                                                    |                                         |                                                                                 |
|                                                           | c                                                                | Fundraising events . . . . .                                                                                                                 | 1c            | 1,009,910            |                                                    |                                         |                                                                                 |
|                                                           | d                                                                | Related organizations . . . .                                                                                                                | 1d            |                      |                                                    |                                         |                                                                                 |
|                                                           | e                                                                | Government grants (contributions)                                                                                                            | 1e            | 25,382,482           |                                                    |                                         |                                                                                 |
|                                                           | f                                                                | All other contributions, gifts, grants, and<br>similar amounts not included above                                                            | 1f            | 15,290,231           |                                                    |                                         |                                                                                 |
|                                                           | g                                                                | Noncash contributions included in<br>lines 1a-1f \$ 906,677                                                                                  |               |                      |                                                    |                                         |                                                                                 |
|                                                           | h                                                                | Total. Add lines 1a-1f . . . . .                                                                                                             |               | 41,682,623           |                                                    |                                         |                                                                                 |
| Program Service Revenue                                   |                                                                  |                                                                                                                                              | Business Code |                      |                                                    |                                         |                                                                                 |
|                                                           | 2a                                                               | SERVICE AGREEMENT                                                                                                                            | 900099        | 25,686,080           | 25,686,080                                         |                                         |                                                                                 |
|                                                           | b                                                                | ED PROG /PUBLICATIONS                                                                                                                        | 900099        | 14,674,218           | 14,674,218                                         |                                         |                                                                                 |
|                                                           | c                                                                | RESEARCH GRANTS                                                                                                                              | 900099        | 5,498,811            | 5,498,811                                          |                                         |                                                                                 |
|                                                           | d                                                                | CLINIC PATIENT SVCS RE                                                                                                                       | 900099        | 15,387               | 15,387                                             |                                         |                                                                                 |
|                                                           | e                                                                |                                                                                                                                              |               |                      |                                                    |                                         |                                                                                 |
|                                                           | f                                                                | All other program service revenue                                                                                                            |               |                      |                                                    |                                         |                                                                                 |
|                                                           | g                                                                | Total. Add lines 2a-2f . . . . .                                                                                                             |               | 45,874,496           |                                                    |                                         |                                                                                 |
| Other Revenue                                             | 3                                                                | Investment income (including dividends, interest<br>and other similar amounts) . . . . .                                                     |               | 1,386,220            |                                                    |                                         | 1,386,220                                                                       |
|                                                           | 4                                                                | Income from investment of tax-exempt bond proceeds . .                                                                                       |               |                      |                                                    |                                         |                                                                                 |
|                                                           | 5                                                                | Royalties . . . . .                                                                                                                          |               |                      |                                                    |                                         |                                                                                 |
|                                                           | 6a                                                               | (i) Real                                                                                                                                     |               |                      |                                                    |                                         |                                                                                 |
|                                                           |                                                                  | 1,330,988                                                                                                                                    |               |                      |                                                    |                                         |                                                                                 |
|                                                           |                                                                  | (ii) Personal                                                                                                                                |               |                      |                                                    |                                         |                                                                                 |
|                                                           |                                                                  |                                                                                                                                              |               |                      |                                                    |                                         |                                                                                 |
|                                                           | b                                                                | Less rental expenses                                                                                                                         |               |                      |                                                    |                                         |                                                                                 |
|                                                           | c                                                                | Rental income or (loss)                                                                                                                      |               |                      |                                                    |                                         |                                                                                 |
|                                                           | d                                                                | Net rental income or (loss) . . . . .                                                                                                        |               | 781,279              |                                                    |                                         | 781,279                                                                         |
|                                                           | 7a                                                               | (i) Securities                                                                                                                               |               |                      |                                                    |                                         |                                                                                 |
|                                                           |                                                                  | 3,907,847                                                                                                                                    |               |                      |                                                    |                                         |                                                                                 |
|                                                           |                                                                  | (ii) Other                                                                                                                                   |               |                      |                                                    |                                         |                                                                                 |
|                                                           |                                                                  |                                                                                                                                              |               |                      |                                                    |                                         |                                                                                 |
|                                                           | b                                                                | Less cost or other basis and sales expenses                                                                                                  |               |                      |                                                    |                                         |                                                                                 |
|                                                           | c                                                                | Gain or (loss)                                                                                                                               |               |                      |                                                    |                                         |                                                                                 |
|                                                           | d                                                                | Net gain or (loss) . . . . .                                                                                                                 |               | 3,907,847            |                                                    |                                         | 3,907,847                                                                       |
|                                                           | 8a                                                               | Gross income from fundraising events (not including<br>\$ 1,009,910<br>of contributions reported on line 1c)<br>See Part IV, line 18 . . . . |               |                      |                                                    |                                         |                                                                                 |
|                                                           |                                                                  | a                                                                                                                                            | 908,405       |                      |                                                    |                                         |                                                                                 |
|                                                           |                                                                  | b                                                                                                                                            | 768,741       |                      |                                                    |                                         |                                                                                 |
|                                                           | c                                                                | Net income or (loss) from fundraising events . .                                                                                             |               | 139,664              |                                                    |                                         | 139,664                                                                         |
|                                                           | 9a                                                               | Gross income from gaming activities<br>See Part IV, line 19 . . . .                                                                          |               |                      |                                                    |                                         |                                                                                 |
| a                                                         |                                                                  | 129,400                                                                                                                                      |               |                      |                                                    |                                         |                                                                                 |
| b                                                         |                                                                  | 73,657                                                                                                                                       |               |                      |                                                    |                                         |                                                                                 |
| c                                                         | Net income or (loss) from gaming activities . .                  |                                                                                                                                              | 55,743        |                      |                                                    | 55,743                                  |                                                                                 |
| 10a                                                       | Gross sales of inventory, less<br>returns and allowances . . . . |                                                                                                                                              |               |                      |                                                    |                                         |                                                                                 |
|                                                           | a                                                                |                                                                                                                                              |               |                      |                                                    |                                         |                                                                                 |
|                                                           | b                                                                |                                                                                                                                              |               |                      |                                                    |                                         |                                                                                 |
| b                                                         | Less cost of goods sold . . . .                                  |                                                                                                                                              |               |                      |                                                    |                                         |                                                                                 |
| c                                                         | Net income or (loss) from sales of inventory . .                 |                                                                                                                                              |               |                      |                                                    |                                         |                                                                                 |
| Miscellaneous Revenue                                     |                                                                  | Business Code                                                                                                                                |               |                      |                                                    |                                         |                                                                                 |
| 11a                                                       | OTHER REVENUE                                                    |                                                                                                                                              | 900099        | 411,661              | 411,661                                            |                                         |                                                                                 |
| b                                                         |                                                                  |                                                                                                                                              |               |                      |                                                    |                                         |                                                                                 |
| c                                                         |                                                                  |                                                                                                                                              |               |                      |                                                    |                                         |                                                                                 |
| d                                                         | All other revenue . . . . .                                      |                                                                                                                                              |               |                      |                                                    |                                         |                                                                                 |
| e                                                         | Total. Add lines 11a-11d . . . . .                               |                                                                                                                                              |               | 411,661              |                                                    |                                         |                                                                                 |
| 12                                                        | Total revenue. See Instructions . . . .                          |                                                                                                                                              |               | 94,239,533           | 46,286,157                                         | 0                                       | 6,270,753                                                                       |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns  
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)  
Check if Schedule O contains a response to any question in this Part IX

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. |                                                                                                                                                                                                                                       | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1                                                                              | Grants and other assistance to governments and organizations in the United States See Part IV, line 21                                                                                                                                | 5,398,708             | 5,398,708                       |                                        |                             |
| 2                                                                              | Grants and other assistance to individuals in the United States See Part IV, line 22                                                                                                                                                  |                       |                                 |                                        |                             |
| 3                                                                              | Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16                                                                                                     |                       |                                 |                                        |                             |
| 4                                                                              | Benefits paid to or for members                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| 5                                                                              | Compensation of current officers, directors, trustees, and key employees                                                                                                                                                              | 2,205,579             | 1,313,797                       | 891,782                                |                             |
| 6                                                                              | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)                                                                                         |                       |                                 |                                        |                             |
| 7                                                                              | Other salaries and wages                                                                                                                                                                                                              | 38,286,858            | 30,942,592                      | 5,981,511                              | 1,362,755                   |
| 8                                                                              | Pension plan contributions (include section 401(k) and section 403(b) employer contributions)                                                                                                                                         | 1,620,771             | 1,291,111                       | 275,114                                | 54,546                      |
| 9                                                                              | Other employee benefits                                                                                                                                                                                                               | 5,111,018             | 4,071,451                       | 867,558                                | 172,009                     |
| 10                                                                             | Payroll taxes                                                                                                                                                                                                                         | 2,602,185             | 2,072,908                       | 441,702                                | 87,575                      |
| 11                                                                             | Fees for services (non-employees)                                                                                                                                                                                                     |                       |                                 |                                        |                             |
| a                                                                              | Management                                                                                                                                                                                                                            |                       |                                 |                                        |                             |
| b                                                                              | Legal                                                                                                                                                                                                                                 | 1,140,697             | 16,559                          | 1,124,138                              |                             |
| c                                                                              | Accounting                                                                                                                                                                                                                            | 147,484               | 36,876                          | 110,608                                |                             |
| d                                                                              | Lobbying                                                                                                                                                                                                                              |                       |                                 |                                        |                             |
| e                                                                              | Professional fundraising See Part IV, line 17                                                                                                                                                                                         | 408,988               |                                 |                                        | 408,988                     |
| f                                                                              | Investment management fees                                                                                                                                                                                                            | 405,508               |                                 | 405,508                                |                             |
| g                                                                              | Other                                                                                                                                                                                                                                 | 12,505,505            | 10,148,623                      | 2,344,500                              | 12,382                      |
| 12                                                                             | Advertising and promotion                                                                                                                                                                                                             | 235,016               | 70,456                          | 152,792                                | 11,768                      |
| 13                                                                             | Office expenses                                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| 14                                                                             | Information technology                                                                                                                                                                                                                | 346,367               | 216,471                         | 81,643                                 | 48,253                      |
| 15                                                                             | Royalties                                                                                                                                                                                                                             |                       |                                 |                                        |                             |
| 16                                                                             | Occupancy                                                                                                                                                                                                                             | 1,922,902             | 1,382,709                       | 506,619                                | 33,574                      |
| 17                                                                             | Travel                                                                                                                                                                                                                                | 997,003               | 875,310                         | 99,136                                 | 22,557                      |
| 18                                                                             | Payments of travel or entertainment expenses for any federal, state, or local public officials                                                                                                                                        |                       |                                 |                                        |                             |
| 19                                                                             | Conferences, conventions, and meetings                                                                                                                                                                                                | 383,294               | 255,788                         | 107,397                                | 20,109                      |
| 20                                                                             | Interest                                                                                                                                                                                                                              | 233,143               |                                 | 233,143                                |                             |
| 21                                                                             | Payments to affiliates                                                                                                                                                                                                                |                       |                                 |                                        |                             |
| 22                                                                             | Depreciation, depletion, and amortization                                                                                                                                                                                             | 3,618,173             | 2,023,319                       | 1,545,725                              | 49,129                      |
| 23                                                                             | Insurance                                                                                                                                                                                                                             | 704,044               | 419,006                         | 285,038                                |                             |
| 24                                                                             | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O )                                       |                       |                                 |                                        |                             |
| a                                                                              | SUPPLIES                                                                                                                                                                                                                              | 7,379,986             | 7,218,086                       | 148,283                                | 13,617                      |
| b                                                                              | EQUIP RENTAL/MAINT                                                                                                                                                                                                                    | 1,846,742             | 493,096                         | 1,331,480                              | 22,166                      |
| c                                                                              | PRINTING & PUBLICATIONS                                                                                                                                                                                                               | 739,352               | 631,231                         | 7,939                                  | 100,182                     |
| d                                                                              | POSTAGE & SHIPPING                                                                                                                                                                                                                    | 408,910               | 240,482                         | 117,617                                | 50,811                      |
| e                                                                              |                                                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| f                                                                              | All other expenses                                                                                                                                                                                                                    | 1,305,909             | 1,046,891                       | 250,114                                | 8,904                       |
| 25                                                                             | Total functional expenses. Add lines 1 through 24f                                                                                                                                                                                    | 89,954,142            | 70,165,470                      | 17,309,347                             | 2,479,325                   |
| 26                                                                             | Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                 |                                        |                             |

Part X

Balance Sheet

|                             |                                                                                                                                           |                                                                                                                                                                                 |     |            | (A)               |     | (B)         |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|------------|-------------------|-----|-------------|
|                             |                                                                                                                                           |                                                                                                                                                                                 |     |            | Beginning of year |     | End of year |
| Assets                      | 1                                                                                                                                         | Cash—non-interest-bearing . . . . .                                                                                                                                             |     |            |                   | 1   |             |
|                             | 2                                                                                                                                         | Savings and temporary cash investments . . . . .                                                                                                                                |     |            | 5,720,387         | 2   | 533,998     |
|                             | 3                                                                                                                                         | Pledges and grants receivable, net . . . . .                                                                                                                                    |     |            | 7,509,712         | 3   | 6,358,223   |
|                             | 4                                                                                                                                         | Accounts receivable, net . . . . .                                                                                                                                              |     |            | 4,588,201         | 4   | 10,257,652  |
|                             | 5                                                                                                                                         | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .                   |     |            |                   | 5   |             |
|                             | 6                                                                                                                                         | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L . . . . .      |     |            |                   | 6   |             |
|                             | 7                                                                                                                                         | Notes and loans receivable, net . . . . .                                                                                                                                       |     |            |                   | 7   |             |
|                             | 8                                                                                                                                         | Inventories for sale or use . . . . .                                                                                                                                           |     |            | 108,625           | 8   | 107,324     |
|                             | 9                                                                                                                                         | Prepaid expenses and deferred charges . . . . .                                                                                                                                 |     |            | 1,314,771         | 9   | 1,207,540   |
|                             | 10a                                                                                                                                       | Land, buildings, and equipment—cost or other basis. Complete Part VI of Schedule D . . . . .                                                                                    | 10a | 85,543,773 |                   |     |             |
|                             | b                                                                                                                                         | Less: accumulated depreciation . . . . .                                                                                                                                        | 10b | 62,685,995 | 19,847,863        | 10c | 22,857,778  |
|                             | 11                                                                                                                                        | Investments—publicly traded securities . . . . .                                                                                                                                |     |            | 70,904,983        | 11  | 64,124,324  |
|                             | 12                                                                                                                                        | Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                    |     |            | 13,540,672        | 12  | 23,639,361  |
|                             | 13                                                                                                                                        | Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                     |     |            |                   | 13  |             |
|                             | 14                                                                                                                                        | Intangible assets . . . . .                                                                                                                                                     |     |            |                   | 14  |             |
|                             | 15                                                                                                                                        | Other assets. See Part IV, line 11 . . . . .                                                                                                                                    |     |            | 4,113,616         | 15  | 6,793,220   |
|                             | 16                                                                                                                                        | Total assets. Add lines 1 through 15 (must equal line 34) . . . . .                                                                                                             |     |            | 127,648,830       | 16  | 135,879,420 |
| Liabilities                 | 17                                                                                                                                        | Accounts payable and accrued expenses . . . . .                                                                                                                                 |     |            | 10,254,869        | 17  | 10,264,723  |
|                             | 18                                                                                                                                        | Grants payable . . . . .                                                                                                                                                        |     |            |                   | 18  |             |
|                             | 19                                                                                                                                        | Deferred revenue . . . . .                                                                                                                                                      |     |            | 9,153,916         | 19  | 6,741,949   |
|                             | 20                                                                                                                                        | Tax-exempt bond liabilities . . . . .                                                                                                                                           |     |            | 9,500,000         | 20  | 7,020,000   |
|                             | 21                                                                                                                                        | Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .                                                                                                 |     |            |                   | 21  |             |
|                             | 22                                                                                                                                        | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .  |     |            |                   | 22  |             |
|                             | 23                                                                                                                                        | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                        |     |            |                   | 23  |             |
|                             | 24                                                                                                                                        | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                          |     |            | 609,261           | 24  | 292,893     |
|                             | 25                                                                                                                                        | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D . . . . . |     |            | 3,812,885         | 25  | 5,853,013   |
|                             | 26                                                                                                                                        | Total liabilities. Add lines 17 through 25 . . . . .                                                                                                                            |     |            | 33,330,931        | 26  | 30,172,578  |
| Net Assets or Fund Balances | Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. |                                                                                                                                                                                 |     |            |                   |     |             |
|                             | 27                                                                                                                                        | Unrestricted net assets . . . . .                                                                                                                                               |     |            | 32,351,137        | 27  | 34,043,032  |
|                             | 28                                                                                                                                        | Temporarily restricted net assets . . . . .                                                                                                                                     |     |            | 19,952,547        | 28  | 29,347,138  |
|                             | 29                                                                                                                                        | Permanently restricted net assets . . . . .                                                                                                                                     |     |            | 42,014,215        | 29  | 42,316,672  |
|                             | Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.                          |                                                                                                                                                                                 |     |            |                   |     |             |
|                             | 30                                                                                                                                        | Capital stock or trust principal, or current funds . . . . .                                                                                                                    |     |            |                   | 30  |             |
|                             | 31                                                                                                                                        | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                       |     |            |                   | 31  |             |
|                             | 32                                                                                                                                        | Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                      |     |            |                   | 32  |             |
|                             | 33                                                                                                                                        | Total net assets or fund balances . . . . .                                                                                                                                     |     |            | 94,317,899        | 33  | 105,706,842 |
|                             | 34                                                                                                                                        | Total liabilities and net assets/fund balances . . . . .                                                                                                                        |     |            | 127,648,830       | 34  | 135,879,420 |

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response to any question in this Part XI ☒

|          |                                                                                                               |          |             |
|----------|---------------------------------------------------------------------------------------------------------------|----------|-------------|
| <b>1</b> | Total revenue (must equal Part VIII, column (A), line 12)                                                     | <b>1</b> | 94,239,533  |
| <b>2</b> | Total expenses (must equal Part IX, column (A), line 25)                                                      | <b>2</b> | 89,954,142  |
| <b>3</b> | Revenue less expenses Subtract line 2 from line 1                                                             | <b>3</b> | 4,285,391   |
| <b>4</b> | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                     | <b>4</b> | 94,317,899  |
| <b>5</b> | Other changes in net assets or fund balances (explain in Schedule O)                                          | <b>5</b> | 7,103,552   |
| <b>6</b> | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | <b>6</b> | 105,706,842 |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response to any question in this Part XII ☐

|           |                                                                                                                                                                                                                                                                                                                                                  | Yes | No |
|-----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b>  | Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                |     |    |
| <b>2a</b> | Were the organization's financial statements compiled or reviewed by an independent accountant?                                                                                                                                                                                                                                                  |     | No |
| <b>b</b>  | Were the organization's financial statements audited by an independent accountant?                                                                                                                                                                                                                                                               | Yes |    |
| <b>c</b>  | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | Yes |    |
| <b>d</b>  | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis             |     |    |
| <b>3a</b> | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                         | Yes |    |
| <b>b</b>  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                             | Yes |    |

SCHEDULE A  
(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public  
Inspection

|                                                        |                                              |
|--------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>JOSLIN DIABETES CENTER INC | Employer identification number<br>04-2203836 |
|--------------------------------------------------------|----------------------------------------------|

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

1

☐

A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**

2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )

3

☒

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II )

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )

10

☐

An organization organized and operated exclusively to test for public safety Se**section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h  

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

| (i)<br>Name of supported organization | (ii)<br>EIN | (iii)<br>Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv)<br>Is the organization in col (i) listed in your governing document? |    | (v)<br>Did you notify the organization in col (i) of your support? |    | (vi)<br>Is the organization in col (i) organized in the U S ? |    | (vii)<br>Amount of support? |
|---------------------------------------|-------------|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----|--------------------------------------------------------------------|----|---------------------------------------------------------------|----|-----------------------------|
|                                       |             |                                                                                                 | Yes                                                                       | No | Yes                                                                | No | Yes                                                           | No |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
| Total                                 |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support                                                                                                                                                                             |          |          |          |          |          |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                                           | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")                                                                                                   |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |          |          |          |          |          |           |
| 4 Total. Add lines 1 through 3                                                                                                                                                                        |          |          |          |          |          |           |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |          |          |          |          |          |           |
| 6 Public Support. Subtract line 5 from line 4                                                                                                                                                         |          |          |          |          |          |           |

| Section B. Total Support                    |                                                                                                                                                                      |          |          |          |          |          |           |
|---------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) |                                                                                                                                                                      | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 7                                           | Amounts from line 4                                                                                                                                                  |          |          |          |          |          |           |
| 8                                           | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                       |          |          |          |          |          |           |
| 9                                           | Net income from unrelated business activities, whether or not the business is regularly carried on                                                                   |          |          |          |          |          |           |
| 10                                          | Other income (Explain in Part IV ) Do not include gain or loss from the sale of capital assets                                                                       |          |          |          |          |          |           |
| 11                                          | Total support (Add lines 7 through 10)                                                                                                                               |          |          |          |          |          |           |
| 12                                          | Gross receipts from related activities, etc (See instructions )                                                                                                      |          |          |          |          | 12       |           |
| 13                                          | First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage |                                                                                                                                                                                                                                                                                                                                                                                                        |                          |
|-----------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| 14                                                  | Public Support Percentage for 2011 (line 6 column (f) divided by line 11 column (f))                                                                                                                                                                                                                                                                                                                   | 14                       |
| 15                                                  | Public Support Percentage for 2010 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                                        | 15                       |
| 16a                                                 | <b>33 1/3% support test—2011.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization                                                                                                                                                                           | <input type="checkbox"/> |
| b                                                   | <b>33 1/3% support test—2010.</b> If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization                                                                                                                                                                    | <input type="checkbox"/> |
| 17a                                                 | <b>10%-facts-and-circumstances test—2011.</b> If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization      | <input type="checkbox"/> |
| b                                                   | <b>10%-facts-and-circumstances test—2010.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization | <input type="checkbox"/> |
| 18                                                  | <b>Private Foundation</b> If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions                                                                                                                                                                                                                                                                | <input type="checkbox"/> |

Part IIIPart III

Support Schedule for Organizations Described in IRC 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support                                                                                                                                                  |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| 6 Total. Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| c Add lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| 8 Public Support (Subtract line 7c from line 6.)                                                                                                                           |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                       |          |          |          |          |          |           |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                    | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 9 Amounts from line 6                                                                                                                                                          |          |          |          |          |          |           |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                             |          |          |          |          |          |           |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                                      |          |          |          |          |          |           |
| c Add lines 10a and 10b                                                                                                                                                        |          |          |          |          |          |           |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                                 |          |          |          |          |          |           |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                                                             |          |          |          |          |          |           |
| 13 Total support (Add lines 9, 10c, 11 and 12.)                                                                                                                                |          |          |          |          |          |           |
| 14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and <b>stop here</b> |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                     |    |  |  |
|-----------------------------------------------------------------------------------------|----|--|--|
| 15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) | 15 |  |  |
| 16 Public support percentage from 2010 Schedule A, Part III, line 15                    | 16 |  |  |

| Section D. Computation of Investment Income Percentage                                                                                                                                                                                                                     |    |  |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|--|
| 17 Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))                                                                                                                                                                               | 17 |  |  |
| 18 Investment income percentage from 2010 Schedule A, Part III, line 17                                                                                                                                                                                                    | 18 |  |  |
| 19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization         |    |  |  |
| b 33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization |    |  |  |
| 20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions                                                                                                                                                  |    |  |  |

**Part IV** **Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

|                              |
|------------------------------|
| Facts And Circumstances Test |
|                              |

| Explanation |
|-------------|
|             |
|             |
|             |
|             |

SCHEDULE D  
(Form 990)

Supplemental Financial Statements

OMB No 1545-0047

2011

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b  
Attach to Form 990. See separate instructions.

Name of the organization  
JOSLIN DIABETES CENTER INC

Employer identification number  
04-2203836

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   |                                                                                                                                                                                                                                                                    |                              |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|   | (a) Donor advised funds                                                                                                                                                                                                                                            | (b) Funds and other accounts |
| 1 | Total number at end of year                                                                                                                                                                                                                                        |                              |
| 2 | Aggregate contributions to (during year)                                                                                                                                                                                                                           |                              |
| 3 | Aggregate grants from (during year)                                                                                                                                                                                                                                |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                     |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?                                                           |                              |
|   | <input type="checkbox"/> Yes <input type="checkbox"/> No                                                                                                                                                                                                           |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit |                              |
|   | <input type="checkbox"/> Yes <input type="checkbox"/> No                                                                                                                                                                                                           |                              |

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)  
☐ Preservation of land for public use (e g , recreation or pleasure) ☐ Preservation of an historically importantly land area  
☐ Protection of natural habitat ☐ Preservation of a certified historic structure  
☐ Preservation of open space

2 Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|   |                                                                                    |
|---|------------------------------------------------------------------------------------|
|   | Held at the End of the Year                                                        |
| a | Total number of conservation easements                                             |
| b | Total acreage restricted by conservation easements                                 |
| c | Number of conservation easements on a certified historic structure included in (a) |
| d | Number of conservation easements included in (c) acquired after 8/17/06            |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ▶ \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X ▶ \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1 ▶ \$ \_\_\_\_\_

b Assets included in Form 990, Part X ▶ \$ \_\_\_\_\_

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

|    |        |
|----|--------|
|    | Amount |
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|    |                                                          |               |                   |                     |                    |
|----|----------------------------------------------------------|---------------|-------------------|---------------------|--------------------|
|    | (a)Current Year                                          | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
| 1a | Beginning of year balance . . . . .                      | 48,995,434    | 51,791,767        | 51,460,825          | 44,833,831         |
| b  | Contributions . . . . .                                  | 302,343       | 441,237           | 175,943             | 2,106,784          |
| c  | Investment earnings or losses . . . . .                  | 8,135,272     | -1,739,266        | 3,347,980           | 4,520,210          |
| d  | Grants or scholarships . . . . .                         |               |                   |                     |                    |
| e  | Other expenditures for facilities and programs . . . . . | 1,656,036     | 1,498,304         | 3,192,981           |                    |
| f  | Administrative expenses . . . . .                        |               |                   |                     |                    |
| g  | End of year balance . . . . .                            | 55,777,013    | 48,995,434        | 51,791,767          | 51,460,825         |

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 0 %

b

Permanent endowment ▶ 75 870 %

c

Term endowment ▶ 24 130 %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations . . . . .

3a(i)

Yes

No

(ii) related organizations . . . . .

3a(ii)

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment. See Form 990, Part X, line 10.

|                                                                                                      |                                      |                                |                              |                |
|------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------------------|----------------|
| Description of property                                                                              | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| 1a Land . . . . .                                                                                    |                                      | 1,072,684                      |                              | 1,072,684      |
| b Buildings . . . . .                                                                                |                                      | 61,317,816                     | 45,431,615                   | 15,886,201     |
| c Leasehold improvements . . . . .                                                                   |                                      |                                |                              |                |
| d Equipment . . . . .                                                                                |                                      | 23,153,273                     | 17,254,380                   | 5,898,893      |
| e Other . . . . .                                                                                    |                                      |                                |                              |                |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . . |                                      |                                |                              | 22,857,778     |

Schedule D (Form 990) 2011



| Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements |                                                                                 |    |            |
|--------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|----|------------|
| 1                                                                                    | Total revenue (Form 990, Part VIII, column (A), line 12)                        | 1  | 94,239,533 |
| 2                                                                                    | Total expenses (Form 990, Part IX, column (A), line 25)                         | 2  | 89,954,142 |
| 3                                                                                    | Excess or (deficit) for the year Subtract line 2 from line 1                    | 3  | 4,285,391  |
| 4                                                                                    | Net unrealized gains (losses) on investments                                    | 4  | 7,103,579  |
| 5                                                                                    | Donated services and use of facilities                                          | 5  |            |
| 6                                                                                    | Investment expenses                                                             | 6  |            |
| 7                                                                                    | Prior period adjustments                                                        | 7  | -27        |
| 8                                                                                    | Other (Describe in Part XIV)                                                    | 8  |            |
| 9                                                                                    | Total adjustments (net) Add lines 4 - 8                                         | 9  | 7,103,552  |
| 10                                                                                   | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | 11,388,943 |

| Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return |                                                                                            |    |             |
|---------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|----|-------------|
| 1                                                                                           | Total revenue, gains, and other support per audited financial statements . . . . .         | 1  | 101,004,588 |
| 2                                                                                           | Amounts included on line 1 but not on Form 990, Part VIII, line 12                         |    |             |
| a                                                                                           | Net unrealized gains on investments . . . . .                                              | 2a | 7,103,579   |
| b                                                                                           | Donated services and use of facilities . . . . .                                           | 2b |             |
| c                                                                                           | Recoveries of prior year grants . . . . .                                                  | 2c |             |
| d                                                                                           | Other (Describe in Part XIV) . . . . .                                                     | 2d | 1,392,107   |
| e                                                                                           | Add lines 2a through 2d . . . . .                                                          | 2e | 8,495,686   |
| 3                                                                                           | Subtract line 2e from line 1 . . . . .                                                     | 3  | 92,508,902  |
| 4                                                                                           | Amounts included on Form 990, Part VIII, line 12, but not on line 1                        |    |             |
| a                                                                                           | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                 | 4a |             |
| b                                                                                           | Other (Describe in Part XIV) . . . . .                                                     | 4b | 1,730,631   |
| c                                                                                           | Add lines 4a and 4b . . . . .                                                              | 4c | 1,730,631   |
| 5                                                                                           | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12 ) . . . . . | 5  | 94,239,533  |

| Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return |                                                                                             |    |            |
|------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|----|------------|
| 1                                                                                              | Total expenses and losses per audited financial statements . . . . .                        | 1  | 89,615,618 |
| 2                                                                                              | Amounts included on line 1 but not on Form 990, Part IX, line 25                            |    |            |
| a                                                                                              | Donated services and use of facilities . . . . .                                            | 2a |            |
| b                                                                                              | Prior year adjustments . . . . .                                                            | 2b |            |
| c                                                                                              | Other losses . . . . .                                                                      | 2c |            |
| d                                                                                              | Other (Describe in Part XIV) . . . . .                                                      | 2d | 1,392,107  |
| e                                                                                              | Add lines 2a through 2d . . . . .                                                           | 2e | 1,392,107  |
| 3                                                                                              | Subtract line 2e from line 1 . . . . .                                                      | 3  | 88,223,511 |
| 4                                                                                              | Amounts included on Form 990, Part IX, line 25, but not on line 1:                          |    |            |
| a                                                                                              | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                  | 4a |            |
| b                                                                                              | Other (Describe in Part XIV) . . . . .                                                      | 4b | 1,730,631  |
| c                                                                                              | Add lines 4a and 4b . . . . .                                                               | 4c | 1,730,631  |
| 5                                                                                              | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18 ) . . . . . | 5  | 89,954,142 |

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

| Identifier                                          | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-----------------------------------------------------|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS      | PART V, LINE 4   | THE CENTER'S ENDOWMENT FUNDS ARE USED TO SUPPORT DIABETES RESEARCH AND PATIENT CARE. THE BOARD OF DIRECTORS VOTED TO SPEND 4% OF THE AVERAGE OF THE FAIR VALUE OF QUALIFYING LONG-TERM INVESTMENTS APPLIED TO A THREE-YEAR MONTHLY AVERAGE WITH A ONE YEAR LAG.                                                                                                                                                                                                                     |
| DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48 | PART X           | JOSLIN HAS BEEN RECOGNIZED BY THE INTERNAL REVENUE SERVICE (IRS) AS AN ORGANIZATION DESCRIBED IN INTERNAL REVENUE CODE (THE "CODE") SECTION 501(C)(3) AND, THEREFORE, IS EXEMPT FROM TAXATION ON RELATED INCOME UNDER SECTION 501(A) OF THE CODE. THE IRS HAS ALSO PREVIOUSLY DETERMINED THAT THE ENTITY IS NOT A PRIVATE FOUNDATION PURSUANT TO SECTION 509(A) OF THE CODE. ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN RECORDED IN THE ACCOMPANYING FINANCIAL STATEMENTS. |
| PART XII, LINE 2D - OTHER ADJUSTMENTS               |                  | RENTAL EXPENSES 549,709 FUNDRAISING EXPENSES 768,741 GAMING EXPENSES 73,657                                                                                                                                                                                                                                                                                                                                                                                                         |
| PART XII, LINE 4B - OTHER ADJUSTMENTS               |                  | NET ASSETS RELEASED DESIGNATED FOR CLINIC SPENDING 1,730,631                                                                                                                                                                                                                                                                                                                                                                                                                        |
| PART XIII, LINE 2D - OTHER ADJUSTMENTS              |                  | RENTAL EXPENSES 549,709 FUNDRAISING EXPENSES 768,741 GAMING EXPENSES 73,657                                                                                                                                                                                                                                                                                                                                                                                                         |
| PART XIII, LINE 4B - OTHER ADJUSTMENTS              |                  | NET ASSETS RELEASED DESIGNATED FOR CLINIC SPENDING 1,730,631                                                                                                                                                                                                                                                                                                                                                                                                                        |

SCHEDULE G  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Supplemental Information Regarding  
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19,  
or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public  
Inspection

Name of the organization  
JOSLIN DIABETES CENTER INC

Employer identification number  
04-2203836

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☒

Mail solicitations

b

☒

Internet and e-mail solicitations

c

☒

Phone solicitations

d

☒

In-person solicitations

e

☒

Solicitation of non-government grants

f

☒

Solicitation of government grants

g

☒

Special fundraising events

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☒ Yes ☐ No

b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

| (i) Name and address of individual or entity (fundraiser)                     | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? |    | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col (i) | (vi) Amount paid to (or retained by) organization |
|-------------------------------------------------------------------------------|---------------|----------------------------------------------------------------|----|-----------------------------------|------------------------------------------------------------------|---------------------------------------------------|
|                                                                               |               | Yes                                                            | No |                                   |                                                                  |                                                   |
| NEWPORT CREATIVE COMMUNICATION<br>33 RAILROAD AVENUE<br><br>DUXBURY, MA 02332 | DIRECT MAIL   |                                                                | No | 464,126                           | 408,988                                                          | 55,138                                            |
|                                                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                                                               |               |                                                                |    |                                   |                                                                  |                                                   |
| Total . . . . . ▶                                                             |               |                                                                |    | 464,126                           | 408,988                                                          | 55,138                                            |

3

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.

AL, AK, AZ, CA, CO, CT, GA, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

| Revenue         |                                    |                                                                       | (a) Event #1           | (b) Event #2                | (c) Other Events | (d) Total Events              |             |
|-----------------|------------------------------------|-----------------------------------------------------------------------|------------------------|-----------------------------|------------------|-------------------------------|-------------|
|                 |                                    |                                                                       | <u>HIGH HOPES GALA</u> | <u>A SPOONFUL OF GINGER</u> | <u>2</u>         | (Add col (a) through col (c)) |             |
|                 |                                    |                                                                       | (event type)           | (event type)                | (total number)   |                               |             |
|                 |                                    |                                                                       |                        |                             |                  |                               |             |
| 1               | Gross receipts                     | . . .                                                                 | 1,424,530              | 270,035                     | 223,750          | 1,918,315                     |             |
| 2               | Less Charitable contributions      | . . .                                                                 | 715,310                | 180,250                     | 114,350          | 1,009,910                     |             |
| 3               | Gross income (line 1 minus line 2) | . . .                                                                 | 709,220                | 89,785                      | 109,400          | 908,405                       |             |
| Direct Expenses | 4                                  | Cash prizes                                                           | . . .                  |                             |                  |                               |             |
|                 | 5                                  | Non-cash prizes                                                       | . .                    | 525                         |                  | 525                           |             |
|                 | 6                                  | Rent/facility costs                                                   | . .                    | 36,551                      | 43,624           | 80,175                        |             |
|                 | 7                                  | Food and beverages                                                    | . .                    | 2,481                       | 827              | 3,308                         |             |
|                 | 8                                  | Entertainment                                                         | . . .                  | 543,159                     | 5,876            | 12,184                        |             |
|                 | 9                                  | Other direct expenses                                                 | .                      | 67,299                      | 25,669           | 30,546                        |             |
|                 | 10                                 | Direct expense summary Add lines 4 through 9 in column (d). . . . . ▶ |                        |                             |                  |                               | ( 768,741 ) |
|                 | 11                                 | Net income summary Combine lines 3 and 10 in column (d). . . . . ▶    |                        |                             |                  |                               | 139,664     |

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

|                 |   | (a) Bingo                                                                                      | (b) Pull tabs/Instant<br>bingo/progressive bingo                  | (c) Other gaming                                                             | (d) Total gaming (Add<br>col (a) through col<br>(c)) |
|-----------------|---|------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|------------------------------------------------------------------------------|------------------------------------------------------|
|                 |   |                                                                                                |                                                                   |                                                                              |                                                      |
| Revenue         | 1 | Gross revenue . . . . .                                                                        |                                                                   | 129,400                                                                      | 129,400                                              |
|                 | 2 | Cash prizes . . . . .                                                                          |                                                                   |                                                                              |                                                      |
| Direct Expenses | 3 | Non-cash prizes . . . . .                                                                      |                                                                   | 57,600                                                                       | 57,600                                               |
|                 | 4 | Rent/facility costs . . . . .                                                                  |                                                                   | 9,587                                                                        | 9,587                                                |
|                 | 5 | Other direct expenses . . . . .                                                                |                                                                   | 6,470                                                                        | 6,470                                                |
|                 | 6 | Volunteer labor . . . . .<br><input type="checkbox"/> Yes _____<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____<br><input checked="" type="checkbox"/> No |                                                      |
|                 | 7 | Direct expense summary Add lines 2 through 5 in column (d) . . . . . ▶                         |                                                                   |                                                                              | ( 73,657 )                                           |
|                 | 8 | Net gaming income summary Combine lines 1 and 7 in column (d) . . . . . ▶                      |                                                                   |                                                                              | 55,743                                               |

9 Enter the state(s) in which the organization operates gaming activities MA

a Is the organization licensed to operate gaming activities in each of these states? ☒ Yes ☐ No

b If "No," Explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☒ No

b If "Yes," Explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

11

Does the organization operate gaming activities with nonmembers?

☒ Yes ☐ No

12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

☐ Yes ☒ No

13

Indicate the percentage of gaming activity operated in

|   |                             |     |           |
|---|-----------------------------|-----|-----------|
| a | The organization's facility | 13a | 0 %       |
| b | An outside facility         | 13b | 100 000 % |

14 Provide the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶ WILLIAM TSOULES

Address ▶ ONE JOSLIN PLACE  
BOSTON,MA 022155306

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☒ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$

c If "Yes," enter name and address

Name ▶

Address ▶

16 Gaming manager information

Name ▶ HELAINE AHERN

Gaming manager compensation ▶ \$

Description of services provided ▶ HELAINE AHERN SERVES AS VICE PRESIDENT OF DEVELOPMENT AS SUCH, IN ADDITION TO OTHER DUTIES, SHE OVERSEES RAFFLE ACTIVITIES

☐ Director/officer ☒ Employee ☐ Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☒ No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$

Part IV Complete this part to provide additional information for responses to question on Schedule G (see instructions.)

| Identifier | ReturnReference | Explanation |
|------------|-----------------|-------------|
|------------|-----------------|-------------|

**Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States**  
Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

# 2011

## Open to Public Inspection

Name of the organization  
JOSLIN DIABETES CENTER INC

04-2203836

## Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☐ Yes ☒ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

**Part II** **Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

[illegible]

- |          |                                                                                                           |          |
|----------|-----------------------------------------------------------------------------------------------------------|----------|
| <b>2</b> | Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . | <b>1</b> |
| <b>3</b> | Enter total number of other organizations listed in the line 1 table . . . . .                            | <b>0</b> |

**Part III**

**Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|-------------------------|-------------------------|----------------------------------|------------------------------------------------------|---------------------------------------|
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |

**Part IV**

**Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

Schedule J  
(Form 990)

Compensation Information

OMB No 1545-0047

2011

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

|                                                        |                                              |
|--------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>JOSLIN DIABETES CENTER INC | Employer identification number<br>04-2203836 |
|--------------------------------------------------------|----------------------------------------------|

Part I

Questions Regarding Compensation

|                                                                                                                                                                                                                                    | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items |     |    |
| <input type="checkbox"/> First-class or charter travel                                                                                                                                                                             |     |    |
| <input type="checkbox"/> Travel for companions                                                                                                                                                                                     |     |    |
| <input type="checkbox"/> Tax idemnification and gross-up payments                                                                                                                                                                  |     |    |
| <input type="checkbox"/> Discretionary spending account                                                                                                                                                                            |     |    |
| <input type="checkbox"/> Housing allowance or residence for personal use                                                                                                                                                           |     |    |
| <input type="checkbox"/> Payments for business use of personal residence                                                                                                                                                           |     |    |
| <input type="checkbox"/> Health or social club dues or initiation fees                                                                                                                                                             |     |    |
| <input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)                                                                                                                                                           |     |    |
| 1b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain             |     |    |
| 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?                     |     |    |
| 3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply                                                                   |     |    |
| <input checked="" type="checkbox"/> Compensation committee                                                                                                                                                                         |     |    |
| <input type="checkbox"/> Independent compensation consultant                                                                                                                                                                       |     |    |
| <input type="checkbox"/> Form 990 of other organizations                                                                                                                                                                           |     |    |
| <input checked="" type="checkbox"/> Written employment contract                                                                                                                                                                    |     |    |
| <input checked="" type="checkbox"/> Compensation survey or study                                                                                                                                                                   |     |    |
| <input checked="" type="checkbox"/> Approval by the board or compensation committee                                                                                                                                                |     |    |
| 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization                                                                               |     |    |
| a Receive a severance payment or change-of-control payment?                                                                                                                                                                        |     | No |
| b Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                            |     | No |
| c Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                               |     | No |
| If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III                                                                                                                       |     |    |
| Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.                                                                                                                                                           |     |    |
| 5 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of                                                                                  |     |    |
| a The organization?                                                                                                                                                                                                                |     | No |
| b Any related organization?                                                                                                                                                                                                        |     | No |
| If "Yes," to line 5a or 5b, describe in Part III                                                                                                                                                                                   |     |    |
| 6 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of                                                                              |     |    |
| a The organization?                                                                                                                                                                                                                |     | No |
| b Any related organization?                                                                                                                                                                                                        |     | No |
| If "Yes," to line 6a or 6b, describe in Part III                                                                                                                                                                                   |     |    |
| 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III                                                 |     | No |
| 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III             |     | No |
| 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?                                                                                         |     |    |

**Part II** **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

| (A) Name                |             | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|-------------------------|-------------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                         |             | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                            |
| (1) ABRAHAMSON MARTIN J | (i)<br>(ii) | 273,034<br>0                                       | 7,500<br>0                          | 1,803<br>0                          | 22,502<br>0                                    | 24,736<br>0             | 329,575<br>0                    | 0<br>0                                                     |
| (2) BROOKS III JOHN L   | (i)<br>(ii) | 436,849<br>0                                       | 0<br>0                              | 877<br>0                            | 0<br>0                                         | 12,436<br>0             | 450,162<br>0                    | 0<br>0                                                     |
| (3) KING GEORGE L       | (i)<br>(ii) | 297,999<br>0                                       | 7,500<br>0                          | 1,804<br>0                          | 23,162<br>0                                    | 13,557<br>0             | 344,022<br>0                    | 0<br>0                                                     |
| (4) MARKELLO ROSS J     | (i)<br>(ii) | 336,304<br>0                                       | 100,000<br>0                        | 794<br>0                            | 0<br>0                                         | 19,037<br>0             | 456,135<br>0                    | 0<br>0                                                     |
| (5) CHAPMAN JOHN C      | (i)<br>(ii) | 251,012<br>0                                       | 7,500<br>0                          | 1,800<br>0                          | 6,778<br>0                                     | 0<br>0                  | 267,090<br>0                    | 0<br>0                                                     |
| (6) KAHN C RONALD       | (i)<br>(ii) | 687,341<br>0                                       | 300<br>0                            | 750<br>0                            | 6,481<br>0                                     | 15,057<br>0             | 709,929<br>0                    | 0<br>0                                                     |
| (7) SCHLOSSMAN DEBORAH  | (i)<br>(ii) | 283,074<br>0                                       | 300<br>0                            | 750<br>0                            | 23,130<br>0                                    | 925<br>0                | 308,179<br>0                    | 0<br>0                                                     |
| (8) ARRIGG PAUL G       | (i)<br>(ii) | 275,376<br>0                                       | 300<br>0                            | 750<br>0                            | 23,130<br>0                                    | 26,737<br>0             | 326,293<br>0                    | 0<br>0                                                     |
| (9) SHARUK GEORGE S     | (i)<br>(ii) | 274,355<br>0                                       | 300<br>0                            | 750<br>0                            | 23,130<br>0                                    | 20,737<br>0             | 319,272<br>0                    | 0<br>0                                                     |
| (10) WILLIAMS MARK      | (i)<br>(ii) | 272,590<br>0                                       | 300<br>0                            | 587<br>0                            | 22,244<br>0                                    | 3,662<br>0              | 299,383<br>0                    | 0<br>0                                                     |
| (11) HAMDY OSAMA        | (i)<br>(ii) | 257,838<br>0                                       | 300<br>0                            | 596<br>0                            | 21,382<br>0                                    | 17,838<br>0             | 297,954<br>0                    | 0<br>0                                                     |
|                         |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                         |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                         |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                         |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                         |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |

Part III

Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

| Identifier               | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|--------------------------|------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SUPPLEMENTAL INFORMATION | PART III         | THE CENTER HAD ENTERED INTO A SPLIT-DOLLAR LIFE INSURANCE POLICY AGREEMENT WITH RESPECT TO C RONALD KAHN, MD. THE POLICY AGREEMENT WAS INTENDED TO QUALIFY AS A LIFE INSURANCE EMPLOYEE BENEFIT PLAN DESCRIBED IN U.S. IRS RULING 64-328, 1964-2, C.B. 11. THE PLAN PROVIDED LIFE INSURANCE FOR DR. KAHN AND WAS INTENDED TO BE AN UNFUNDED OR INSURED WELFARE BENEFIT PLAN WITHIN THE MEANING OF THE EMPLOYEE RETIREMENT INCOME SECURITY ACT OF 1974 (ERISA), TO THE EXTENT APPLICABLE DURING CALENDAR 2010, THE CENTER AND THE EMPLOYEE AGREED TO DISSOLVE THE POLICY AND GENERATE A NEW AGREEMENT. THIS NEW AGREEMENT ESTABLISHED A VESTING SCHEDULE FOR THE PROCEEDS OF THE DISSOLVED POLICY WHICH WOULD BE PAID OUT IN THIRDS. DR. KAHN RECEIVED NONTAXABLE PRINCIPAL PAYMENTS DURING CALENDAR 2011 WHICH REPRESENTS THE COMPLETION OF HIS INTENDED PAYOUT. |

SCHEDULE M  
(Form 990)

Department of the Treasury  
Internal Revenue Service

NonCash Contributions

►Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.  
► Attach to Form 990.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization  
JOSLIN DIABETES CENTER INC

Employer identification number  
04-2203836

Part I

Types of Property

|                                                                            | (a)<br>Check<br>if<br>applicable | (b)<br>Number of Contributions<br>or items contributed | (c)<br>Contribution amounts<br>reported on<br>Form 990, Part VIII, line<br>1g | (d)<br>Method of determining<br>contribution amounts |
|----------------------------------------------------------------------------|----------------------------------|--------------------------------------------------------|-------------------------------------------------------------------------------|------------------------------------------------------|
| 1 Art—Works of art . . . . .                                               |                                  |                                                        |                                                                               |                                                      |
| 2 Art—Historical treasures . . . . .                                       |                                  |                                                        |                                                                               |                                                      |
| 3 Art—Fractional interests . . . . .                                       |                                  |                                                        |                                                                               |                                                      |
| 4 Books and publications . . . . .                                         |                                  |                                                        |                                                                               |                                                      |
| 5 Clothing and household<br>goods . . . . .                                |                                  |                                                        |                                                                               |                                                      |
| 6 Cars and other vehicles . . . . .                                        |                                  |                                                        |                                                                               |                                                      |
| 7 Boats and planes . . . . .                                               |                                  |                                                        |                                                                               |                                                      |
| 8 Intellectual property . . . . .                                          |                                  |                                                        |                                                                               |                                                      |
| 9 Securities—Publicly traded . . . . .                                     | X                                | 22                                                     | 673,907                                                                       | MARKET VALUE AT RECEIPT                              |
| 10 Securities—Closely held stock . . . . .                                 |                                  |                                                        |                                                                               |                                                      |
| 11 Securities—Partnership, LLC,<br>or trust interests . . . . .            |                                  |                                                        |                                                                               |                                                      |
| 12 Securities—Miscellaneous . . . . .                                      |                                  |                                                        |                                                                               |                                                      |
| 13 Qualified conservation<br>contribution—Historic<br>structures . . . . . |                                  |                                                        |                                                                               |                                                      |
| 14 Qualified conservation<br>contribution—Other . . . . .                  |                                  |                                                        |                                                                               |                                                      |
| 15 Real estate—Residential . . . . .                                       |                                  |                                                        |                                                                               |                                                      |
| 16 Real estate—Commercial . . . . .                                        |                                  |                                                        |                                                                               |                                                      |
| 17 Real estate—Other . . . . .                                             |                                  |                                                        |                                                                               |                                                      |
| 18 Collectibles . . . . .                                                  |                                  |                                                        |                                                                               |                                                      |
| 19 Food inventory . . . . .                                                |                                  |                                                        |                                                                               |                                                      |
| 20 Drugs and medical supplies . . . . .                                    |                                  |                                                        |                                                                               |                                                      |
| 21 Taxidermy . . . . .                                                     |                                  |                                                        |                                                                               |                                                      |
| 22 Historical artifacts . . . . .                                          |                                  |                                                        |                                                                               |                                                      |
| 23 Scientific specimens . . . . .                                          |                                  |                                                        |                                                                               |                                                      |
| 24 Archeological artifacts . . . . .                                       |                                  |                                                        |                                                                               |                                                      |
| 25 Other ► ( AUCTION<br>ITEMS ) . . . . .                                  | X                                | 160                                                    | 232,770                                                                       | DONOR STATED VALUE                                   |
| 26 Other ► ( ) . . . . .                                                   |                                  |                                                        |                                                                               |                                                      |
| 27 Other ► ( ) . . . . .                                                   |                                  |                                                        |                                                                               |                                                      |
| 28 Other ► ( ) . . . . .                                                   |                                  |                                                        |                                                                               |                                                      |

29

Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . .

29

0

30a

During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . .

30a

Yes

No

No

b

If "Yes," describe the arrangement in Part II

31

Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? . . . . .

31

Yes

32a

Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions? . . . . .

32a

Yes

b

If "Yes," describe in Part II

33

If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II

Part III

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

| Identifier      | Return Reference | Explanation                                                                                              |
|-----------------|------------------|----------------------------------------------------------------------------------------------------------|
| THIRD PARTY USE | PART I, LINE 32B | THE ORGANIZATION USES VOLUNTEER COMMITTEES FOR EVENTS THAT SOLICIT OTHER PARTIES TO OBTAIN AUCTION ITEMS |

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

**Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.**  
**▶ Attach to Form 990 or 990-EZ.**

OMB No 1545-0047

**2011**

**Open to Public  
Inspection**

|                                                        |                                              |
|--------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>JOSLIN DIABETES CENTER INC | Employer identification number<br>04-2203836 |
|--------------------------------------------------------|----------------------------------------------|

| Identifier                  | Return Reference                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            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------------------------------------------------------------------------------|
| COMMUNITY BENEFIT STATEMENT | FORM 990, PART III, LINE 4A & B | <p>JOSLIN DIABETES CENTER, LOCATED IN BOSTON, MASSACHUSETTS, IS THE WORLD'S LARGEST DIABETES RESEARCH AND CLINICAL CARE ORGANIZATION. JOSLIN IS DEDICATED TO ENSURING THAT PEOPLE WITH DIABETES LIVE LONG, HEALTHY LIVES AND OFFERS REAL HOPE AND PROGRESS TOWARD DIABETES PREVENTION AND A CURE. JOSLIN IS AN INDEPENDENT, NONPROFIT INSTITUTION AFFILIATED WITH HARVARD MEDICAL SCHOOL. OUR MISSION IS TO PREVENT, TREAT AND CURE DIABETES. OUR VISION IS A WORLD FREE OF DIABETES AND ITS COMPLICATIONS. THE GLOBAL DIABETES PANDEMIC, THE EXPLOSION OF DIABETES WORLDWIDE, SHOWS NO SIGNS OF ABATING. THREE YEARS AGO, THE INTERNATIONAL DIABETES FEDERATION (IDF) ESTIMATED THAT "THE NUMBER OF PEOPLE LIVING WITH DIABETES IS EXPECTED TO RISE FROM 366 MILLION IN 2011 TO 552 MILLION BY 2030. THIS EQUATES TO APPROXIMATELY THREE NEW CASES EVERY TEN SECONDS OR ALMOST TEN MILLION PER YEAR. IDF ALSO ESTIMATES THAT AS MANY AS 183 MILLION PEOPLE ARE UNAWARE THAT THEY HAVE DIABETES." SINCE THOSE NUMBERS WERE RELEASED, EVERYTHING POINTS TO THESE PREDICTIONS COMING VERY TRUE. THIS MEANS A TOTAL OF APPROXIMATELY 550 MILLION PEOPLE AT SIGNIFICANTLY INCREASED RISK FOR HEART DISEASE AND STROKE, KIDNEY DISEASE, BLINDNESS, NERVOUS SYSTEM DAMAGE, AMPUTATION AND EARLY DEATH. DIABETES IN THE UNITED STATES: THE UNITED STATES FACES THE SAME PROBLEMS. DATA PUBLISHED IN JANUARY 2011 BY THE CENTERS FOR DISEASE CONTROL (CDC), SHOWS THAT 25.8 MILLION AMERICANS HAVE DIABETES. IN ADDITION, AN ESTIMATED 79 MILLION U.S. ADULTS HAVE PRE-TYPE 2 DIABETES, WHICH CAN BE EXPECTED TO DEVELOP INTO FULL-BLOWN DISEASE. THIS MEANS THAT DIABETES AFFECTS 8.3 PERCENT OF AMERICANS OF ALL AGES, AND 11.3 PERCENT OF ADULTS AGED 20 AND OLDER. PRE-TYPE 2 DIABETES AFFECTS 35 PERCENT OF ADULTS AGED 20 AND OLDER. AND IT IS ESTIMATED THAT ABOUT 27 PERCENT OF THOSE WITH DIABETES-7 MILLION AMERICANS-DO NOT KNOW THEY HAVE THE DISEASE. SOME OTHER FRIGHTENING STATISTICS - IT IS ESTIMATED THAT 1.9 MILLION AMERICANS ARE DIAGNOSED WITH DIABETES - HALF OF AMERICANS AGED 65 AND OLDER HAVE PRE-TYPE 2 DIABETES, NEARLY 27 PERCENT OF AMERICANS AGED 65 HAVE DIABETES - ABOUT 215,000 AMERICANS YOUNGER THAN AGE 20 HAVE DIABETES, AND WHILE MOST OF THIS IS TYPE 1 DIABETES, IN THE 10-19 AGE GROUP, ALMOST 30% IS TYPE 2 DIABETES. THE PERSONAL AND FINANCIAL IMPACT OF DIABETES: DIABETES IS ASSOCIATED WITH AN INCREASED RISK FOR A NUMBER OF DEVASTATING COMPLICATIONS, INCLUDING HEART DISEASE AND STROKE, KIDNEY DISEASE, BLINDNESS AND AMPUTATIONS. OVERALL, THE RISK FOR DEATH AMONG PEOPLE WITH DIABETES IS ABOUT TWICE THAT OF PEOPLE WITHOUT DIABETES OF SIMILAR AGE. INCREASES IN BOTH TYPES 1 AND 2 DIABETES, AS WELL AS OBESITY, A PRECURSOR OF TYPE 2 DIABETES, ARE ALSO BEING OBSERVED IN CHILDREN AND ADOLESCENTS PRESENTING FUTURE CHALLENGES TO THE HEALTHCARE SYSTEM. IN ADDITION TO THE HUMAN TOLL, THE FINANCIAL BURDEN ASSOCIATED WITH DIABETES IS STAGGERING. ACCORDING TO A 2013 ANALYSIS CONDUCTED BY THE AMERICAN DIABETES ASSOCIATION - \$24.5 BILLION TOTAL COSTS OF DIAGNOSED DIABETES IN THE UNITED STATES IN 2012 - \$176 BILLION FOR DIRECT MEDICAL COSTS - \$69 BILLION IN REDUCED PRODUCTIVITY. JOSLIN IS MEETING THE CHALLENGE OF THE DIABETES EPIDEMIC. JOSLIN DIABETES CENTER IS THE WORLD'S LARGEST DIABETES RESEARCH CENTER, DIABETES CLINIC AND PROVIDER OF DIABETES EDUCATION. AMONG THE HARVARD MEDICAL SCHOOL AFFILIATED INSTITUTIONS, JOSLIN IS ONE OF THE MOST RESEARCH-INTENSIVE ACADEMIC MEDICAL CENTERS AND IS UNIQUE IN ITS SOLE FOCUS ON DIABETES. THIS CONCENTRATED FOCUS ON A SINGLE DISEASE ALLOWS IT TO RAPIDLY DISCOVER, CREATE AND DISTRIBUTE NEW KNOWLEDGE ABOUT DIABETES PREVENTION, TREATMENT OPTIONS AND RESEARCH TOWARD A CURE. FOUNDED IN 1898 BY ELLIOTT P. JOSLIN, M.D., JOSLIN TODAY HAS ALMOST 600 EMPLOYEES WORKING IN THREE MAJOR DIVISIONS - JOSLIN RESEARCH, A HIGHLY COLLABORATIVE TEAM OF MORE THAN 300 PEOPLE WITH MORE THAN 46 FACULTY-LEVEL INVESTIGATORS UNDERTAKING THE LARGEST RESEARCH PROGRAM AIMED AT PREVENTING AND CURING TYPE 1 AND TYPE 2 DIABETES AND THEIR LONG-TERM COMPLICATIONS - JOSLIN CLINIC, THE WORLD'S FIRST AND MOST RESPECTED DIABETES CARE FACILITY, WHICH CARES FOR 22,000 ADULT AND PEDIATRIC PATIENTS A YEAR - JOSLIN HEALTHCARE SOLUTIONS, WHICH DEVELOPS AND MARKETS INNOVATIVE PROGRAMS, PRODUCTS AND SERVICES THAT EXPAND THE AVAILABILITY OF JOSLIN KNOWLEDGE AND EXPERTISE TO PEOPLE WITH DIABETES AND THE CLINICIANS WHO CARE FOR THEM. JOSLIN IS ONE OF THE MOST SIGNIFICANT ASSETS TO THE PATIENT AND MEDICAL COMMUNITY IN BOSTON, A CITY REGARDED AS THE COUNTRY'S PREEMINENT MEDICAL CENTER. JOSLIN'S INVALUABLE EDUCATIONAL PROGRAMS AND CARE RESOURCES BENEFIT PATIENTS IN THE SURROUNDING NEIGHBORHOOD, THE CITY OF BOSTON AND THE NEW ENGLAND REGION. JOSLIN RESEARCH IMPACT THROUGH DISCOVERY: THE JOSLIN RESEARCH TEAM REPRESENTS THE MOST COMPREHENSIVE AND DYNAMIC RESEARCH PROGRAM DEDICATED EXCLUSIVELY TO DIABETES ANYWHERE IN THE WORLD. THERE IS NO INSTITUTION QUITE LIKE JOSLIN, WHERE RESEARCH IS DIRECTLY COUPLED TO PATIENT CARE AND EDUCATION, WHICH</p> |

| Identifier                  | Return Reference                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
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| COMMUNITY BENEFIT STATEMENT | FORM 990, PART III, LINE 4A & B | <p>CH FACILITATES IMPROVING THE LIVES OF PEOPLE WITH DIABETES JOSLIN INVESTIGATORS, WHO ENGA GE IN BOTH LABORATORY AND CLINICAL RESEARCH ACROSS THE SECTIONS INTO WHICH THE RESEARCH DI VISION IS ORGANIZED, ARE ADVANCING SCIENCE AT AN UNUSUALLY FAST PACE DUE TO JOSLIN'S UNIQ UE ENVIRONMENT AT ANY GIVE TIME THERE ARE FIVE COLLABORATIONS-ON AVERAGE-BETWEEN PRINCIPAL INVESTIGATORS, RESULTING IN LONGITUDINAL RESEARCH ADVANCEMENTS AND PROGRESSION TOWARDS IM PROVING CARE AND FINDING A CURE FROM UNDERSTANDING THE INTERFACE BETWEEN DIABETES AND GEN ETICS, TO THE ROLE OF INFLAMMATION IN DIABETES, TO DISCOVERIES IN BROWN FAT, THE MORE THAN 300 SCIENTISTS AT JOSLIN ARE DEDICATED TO PURSUING INNOVATIVE PATHWAYS OF DISCOVERY TO PR EVENT, TREAT AND CURE TYPE 1 AND TYPE 2 DIABETES AND THEIR COMPLICATIONS, WITH THE ULTIMAT E GOAL OF A WORLD FREE FROM DIABETES WE ARE ESPECIALLY EXCITED ABOUT OUR SOON-TO-OPEN TRA NSLATIONAL CENTER FOR THE CURE OF DIABETES A DYNAMIC PLATFORM FOR SPEEDING IDEAS AND CONC EPTS FROM OUR CLINIC TO OUR RESEARCH LABS AND BACK TO THE CLINIC IN THE FORM OF INNOVATIVE CARE MODELS, TREATMENTS AND, ULTIMATELY, A CURE THIS EXTENSIVE RELATIONSHIP BETWEEN RESE ARCH AND CLINICAL CARE -WHICH IS CENTRAL TO JOSLIN'S APPROACH TO DIABETES- HAS RESULTED IN THE MOST IMPORTANT HISTORICAL DISCOVERIES AND IMPROVEMENTS IN DIABETES CARE WORLDWIDE TH IS INCLUDES THE RECOGNITION THAT TIGHT BLOOD GLUCOSE CONTROL CAN SLOW OR PREVENT DIABETES COMPLICATIONS, CREATION OF TREATMENT PROTOCOLS TO ENABLE WOMEN WITH DIABETES TO HAVE HEALT HY BABIES, THE IDENTIFICATION OF MARKERS FOR PRE-DIABETES, AND PIONEERING LASER SURGERY FO R DIABETIC EYE DISEASE-ALL DEVELOPED AT JOSLIN OUR RESEARCH HAS AN IMPACT ON PEOPLE WITH DIABETES LOCALLY , NATIONALLY AND INTERNATIONALLY -IN THE AREAS OF TYPE 1 DIABETES, TYPE 2 D IABETES AND DIABETES COMPLICATIONS FOR EXAMPLE, INVESTIGATORS IN SEVERAL JOSLIN RESEARCH SECTIONS ARE EXPLORING THE COMPLEXITY OF DIABETES COMPLICATIONS, SUCH AS CARDIOVASCULAR, K IDNEY AND EYE DISEASE WHERE ELSE COULD YOU FIND A DATABASE OF BIOLOGICAL AND PSYCHOLOGICA L DATA FROM PATIENTS WITH DIABETES, STRETCHING BACK DECADES? JOSLIN CLINIC RECORDS HAVE BE EN INVALUABLE IN STUDY ING HOW COMPLICATIONS DEVELOP AND PROGRESS OVER TIME GENETICS RESEA RCHERS AT JOSLIN ARE STUDY ING WHAT CHANGES IN THE GENES MAKE PEOPLE WITH DIABETES SUSCEPTI BLE TO THESE COMPLICATIONS OTHER INVESTIGATORS FOCUS ON THE IMPACT OF INSULIN ON BLOOD VE SSELS AND STILL OTHERS SPECIALIZE IN THE MOLECULAR MECHANISMS THAT LEAD TO LONG-TERM COMPLICATIONS INCLUDED IN THE MANY AREAS OF SCIENTIFIC EXPLORATION IS PEDIATRIC RESEARCH AT A BASIC RESEARCH LEVEL, WE ARE WORKING ON UNTANGLING THE COMPLEX COMBINATION OF GENES AND ENVIRONMENT THAT RESULTS IN THE DESTRUCTION OF INSULIN-MAKING CELLS IN THE PANCREAS, THE C AUSE OF TYPE 1 DIABETES WE ARE ALSO EXPLORING THE POTENTIAL OF STEM CELLS AND ISLET CELL TRANSPLANTATION WE WANT TO UNDERSTAND TYPE 2 DIABETES BETTER AS WELL, AS IT IS INCREASING IN ALARMING NUMBERS AMONG CHILDREN AND TEENS THERAPIES FOR TYPE 2 DIABETES ARE GEARED TO ADULTS, AS THIS WAS FORMERLY CONSIDERED JUST A DISEASE OF ADULTHOOD JOSLIN IS A PRINCIPA L SITE FOR A NATIONAL STUDY THAT SEEKS TO IDENTIFY THE MOST EFFECTIVE THERAPY FOR THE EARL Y STAGES OF TYPE 2 DIABETES IN YOUNGSTERS COMPLEMENTING OUR BASIC RESEARCH WORK IS OUR CL INICAL RESEARCH APPROXIMATELY 30 TO 40 PERCENT OF ALL RESEARCH AT JOSLIN IS CLINICAL RESE ARCH MORE THAN 150 CLINICAL TRIALS AND HUMAN SUBJECT STUDIES ARE UNDER WAY AT ANY GIVEN T IME, RANGING FROM STUDIES OF PROMISING NEW DRUGS TO THOSE EVALUATING THE IMPACT OF LIFESTY LE CHANGES SUCH AS WEIGHT LOSS AND INCREASED PHYSICAL ACTIVITY</p> |

| Identifier | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            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|            |                  | <p>JOSLIN KNOWLEDGE ACROSS THE GLOBE JOSLIN SCIENTISTS KNOW THAT A RESEARCH BREAKTHROUGH CAN AFFECT THE HEALTH AND LIVES OF MILLIONS OF PEOPLE AND SO CAN EDUCATION JOSLIN HAS ONE OF THE LARGEST DIABETES TRAINING PROGRAMS IN THE WORLD, EDUCATING 150 M.D. AND PH.D. RESEARCHERS ANNUALLY THERE ARE COUNTLESS JOSLIN M.D. ALUMNI WORKING AROUND THE WORLD THROUGH JOSLIN'S EDUCATIONAL PROGRAMS, WE SEEK TO IMPROVE THE PUBLIC HEALTH AT LARGE JOSLIN'S PROFESSIONAL EDUCATION ACTIVITIES REACH NEARLY 50,000 PRIMARY CARE PHYSICIANS AND ALLIED HEALTH PROFESSIONALS ANNUALLY THROUGH THIS AUDIENCE, JOSLIN HAS ACHIEVED NATIONAL VISIBILITY AND A REPUTATION FOR EXCELLENCE IN PRODUCING ACTIVITIES THAT HAVE MEASURABLE IMPACT ON PHYSICIAN PERFORMANCE AND PATIENT OUTCOMES THESE PROGRAMS EMPOWER HEALTHCARE PROVIDERS TO MORE EFFECTIVELY SET THE STANDARDS OF DIABETES CARE FOR THEIR COMMUNITIES, PROVIDE OPTIMAL MANAGEMENT OF ALL DIABETES PATIENTS, IMPROVE HEALTHCARE OUTCOMES AND ENHANCE PATIENT QUALITY OF LIFE EDUCATION IS PROVIDED IN A VARIETY OF FORMATS INCLUDING LIVE WEEKEND AND EVENING DIDACTIC SYMPOSIA, INTERACTIVE PATIENT ENCOUNTER SIMULATIONS, BOTH LIVE AND CONTINUING ONLINE, WEB-BASED SELF-STUDIES, MOBILE APPLICATIONS AND PERFORMANCE IMPROVEMENT PROGRAMS SINCE 2002, JOSLIN PROFESSIONAL EDUCATION HAS REACHED MORE THAN 500,000 HEALTHCARE PROVIDERS WE KNOW THAT 80 PERCENT OF PEOPLE WITH DIABETES SEE THEIR PRIMARY CARE PROVIDERS FOR THEIR DIABETES CARE THROUGH OUR PROFESSIONAL EDUCATION PROGRAMS, WE ARE REACHING THESE PROVIDERS, WITH THE GOAL OF ENSURING THAT ALL PATIENTS WITH DIABETES GET THE BEST CARE POSSIBLE AND IT IS ALLIED HEALTH PROFESSIONALS IN PARTICULAR WHO ARE NOW THE PRIMARY PROVIDER OF DIABETES EDUCATION FOR PEOPLE WITH DIABETES THEY PROVIDE CONTINUING SUPPORT AND ADVICE ON BLOOD GLUCOSE AND A1C MONITORING, MEDICATION MANAGEMENT, ACUTE COMPLICATION MANAGEMENT, CHRONIC COMPLICATION PREVENTION AND MANAGEMENT, PSYCHOSOCIAL ASSESSMENT AND ISSUES, MEAL PLANNING, NUTRITION MANAGEMENT AND PHYSICAL ACTIVITY WE PROVIDE A PRACTICAL FOCUS ON 'SYSTEMS IMPROVEMENT IN THE PRIMARY CARE SETTING' AS OPPOSED TO JUST IMPARTING INDIVIDUAL KNOWLEDGE AS A RESULT, THE ALLIED HEALTH PROFESSIONAL IS AN INTEGRAL TEAM MEMBER IN PROMOTING OPTIMAL DIABETES CARE THROUGH ALL ACTIVITIES WE FOCUS ON EDUCATION, SUPPORT, TOOLS AND RESOURCES TO ENABLE THE ALLIED HEALTH PROFESSIONAL TO BE A PART OF A MORE EFFICIENT AND EFFECTIVE SYSTEM OF CARE, REGARDLESS OF THE CARE DELIVERY ENVIRONMENT JOSLIN HAS DEVELOPED A NUMBER OF CLINICAL GUIDELINES TO HELP HEALTHCARE PROVIDERS, BOTH AT JOSLIN AND IN THE COMMUNITY, IMPROVE THE TREATMENT AND CARE OF INDIVIDUALS WITH DIABETES EXPERTS FROM JOSLIN DEVELOPED THESE GUIDELINES, WHICH ARE RECOMMENDATIONS FOR CLINICAL PRACTICE AND TREATMENT, AND THEY ARE UNIQUE IN THAT THEY ARE CLEAR, CONCISE AND EASY TO USE THEY ARE ALSO FREE AND EASILY ACCESSED VIA THE JOSLIN WEBSITE THE PRIMARY OBJECTIVE OF JOSLIN DIABETES CENTER'S CLINICAL GUIDELINES IS TO SUPPORT CLINICAL PRACTICE AND INFLUENCE CLINICAL BEHAVIORS OF PROVIDERS SO THAT OUTCOMES ARE IMPROVED AND PATIENT EXPECTATIONS ARE INFORMED AND REASONABLE THEY SERVE AS THE BASIS FOR ALL OF JOSLIN'S CLINICAL PROGRAMS, CARE PATHWAYS, PROFESSIONAL AND PATIENT EDUCATION PROGRAMS AND SELF-MANAGEMENT ENDURING MATERIALS AT JOSLIN IN BOSTON, AT OUR AFFILIATES ACROSS THE COUNTRY AND IN OUR OUTREACH PROGRAMS WORLDWIDE PROVIDING HEALTH SOLUTIONS TO THE WORLD SINCE 1987, JOSLIN HAS COMBINED ITS CLINICAL, RESEARCH AND EDUCATION INITIATIVES WITH THE GOAL OF DEVELOPING HEALTH SOLUTIONS THAT GENERATE LARGE-SCALE BENEFITS FOR ORGANIZATIONS THAT SERVE DIABETES PATIENTS, PROVIDERS AND CONSUMERS AROUND THE WORLD JOSLIN'S PUBLICATIONS OFFER A WIDE RANGE OF BOOKS, COOKBOOKS, VIDEOTAPES, ONLINE SERVICES AND OTHER EDUCATIONAL MATERIALS FOR PEOPLE WITH BOTH TYPE 1 DIABETES AND TYPE 2 DIABETES AND THE PHYSICIANS AND ALLIED HEALTH PROVIDERS WHO CARE FOR THEM BOOKS ARE AUTHORED BY JOSLIN DIABETES CENTER STAFF, THUS PROVIDING THE JOSLIN EXPERTISE, REPUTATION AND EXPERIENCE JOSLIN'S PUBLICATIONS ARE AVAILABLE IN A RANGE OF LITERACY LEVELS FROM FOURTH GRADE TO HIGH SCHOOL LEVEL, AND A FULL LIST OF OUR PUBLICATIONS CAN BE FOUND ON WWW.JOSLIN.ORG/STORE JOSLIN'S AFFILIATED CENTER PROGRAM CONSISTS OF 42 HOSPITAL-BASED AFFILIATES AND SATELLITES IN THE UNITED STATES, WHICH PROVIDE MORE THAN 176,000 ANNUAL ADULT PATIENT VISITS AND 9,000 PEDIATRIC VISITS JOSLIN ALSO HAS AN INTERNATIONAL AFFILIATE IN KUWAIT AND ANOTHER IN CANADA WORKING WITH DOMESTIC AND INTERNATIONAL HOSPITALS AND HEALTHCARE SYSTEMS, THESE CENTERS PROVIDE A CONTINUUM OF CARE BASED ON JOSLIN STANDARDS OF PRACTICE AND QUALITY - THAT IS, EXPERT DIABETES EDUCATION MANAGEMENT THAT CAN PREVENT COMPLICATIONS THROUGH OUR AFFILIATED CENTER PROGRAM, WE REACH THE COUNTLESS NUMBER OF PATIENTS WHO ARE TOUCHED BY DIABETES A TYPICAL JOSLIN AFFILIATED PROGRAM INCLUDES - MEDICAL DIRECTOR AND PHYSICIANS WHO ARE BOARD CERTIFIED IN INTERNAL MEDICINE</p> |

| Identifier | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            |                  | <p>, OR INTERNAL MEDICINE AND ENDOCRINOLOGY - NURSING STAFF WHO ARE CERTIFIED DIABETES EDUCATORS</p> <p>- DIETITIANS WHO ARE CERTIFIED DIABETES EDUCATORS - ACCESS TO STAFF IN THE FOLLOWING AREAS (EITHER AS PART OF THE JOSLIN PROGRAM OR THROUGH REFERRAL TO THE HOSPITAL) EXERCISE SPECIALIST, MENTAL HEALTH SPECIALIST, PODIATRIST, EYE SPECIALIST, OTHER SPECIALISTS, SUCH AS NEPHROLOGY, CARDIOLOGY, VASCULAR MEDICINE, ETC - A WIDE RANGE OF PROGRAMS AND EDUCATIONAL MATERIALS FOR USE WITH PATIENTS - A COMPREHENSIVE TRAINING AND EDUCATION PROGRAM FOR STAFF THE JOSLIN WEB SITE PROVIDES BROAD ACCESS FOR INDIVIDUALS SEEKING INFORMATION AND EDUCATION ABOUT DIABETES, JOSLIN DIABETES CENTER PROVIDES MANY RESOURCES VIA OUR WEBSITE AND SOCIAL MEDIA PROGRAMS WE OFFER "MANAGING YOUR DIABETES," A WIDE-RANGING SERIES OF ARTICLES COVERING EVERY ASPECT OF DIABETES SELF-MANAGEMENT, INCLUDING INFORMATION ON MEDICATIONS, NUTRITION, PHYSICAL ACTIVITY, DIABETES COMPLICATIONS AND FEELINGS ABOUT DIABETES WE OFFER INTERACTIVE ONLINE CLASSES ABOUT DIABETES, DISCUSSION BOARDS AND AN ONLINE BOOKSTORE EACH WEEK OUR COMMUNICATIONS TEAM PRODUCES NEW ARTICLES ON DIABETES MANAGEMENT AND RELATED TOPICS THAT ARE DISTRIBUTED WORLDWIDE VIA OUR DIABETES BLOG, FACEBOOK AND TWITTER ACCOUNTS AND EMAIL NEWSLETTERS JOSLIN'S YOUTUBE CHANNEL PROVIDES A RANGE OF EASILY ACCESSIBLE VIDEOS ON TOPICS RELATED TO DIABETES, DIABETES RESEARCH AND DIABETES CARE TAKEN ALL TOGETHER, JOSLIN'S HANDS-ON CARE, EDUCATION AND OUTREACH PROGRAMS IMPROVE QUALITY OF CARE FOR MILLIONS OF PEOPLE AROUND THE WORLD</p> |

| Identifier | Return Reference                      | Explanation                                                                                                                                                                                                                                                                      |
|------------|---------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990, PART VI, SECTION B, LINE 11 | THE FORM 990 IS REVIEWED BY MEMBERS OF THE FISCAL SERVICES DEPARTMENT FOR COMPLETENESS AND ACCURACY. ONCE REVIEWED AND APPROVED BY FINANCE, A COPY OF THE FORM AS IT WILL BE FILED WITH THE INTERNAL REVENUE SERVICE WILL BE E-MAILED TO THE BOARD OF DIRECTORS PRIOR TO FILING. |

| Identifier | Return Reference                                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|------------|-------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 12C | THE GENERAL COUNSEL'S OFFICE DISTRIBUTES AN ANNUAL DISCLOSURE FORM TO ALL OFFICERS, TRUSTEES AND EMPLOYEES ANNUALLY THE INFORMATION DISCLOSED IS REVIEWED BY THE GENERAL COUNSEL AND IF A POTENTIAL CONFLICT EXISTS THE INDIVIDUAL SHALL REFRAIN FROM ACTIVE PARTICIPATION IN ANY DECISIONS CONCERNING THE MATTER REVIEWS ARE CONDUCTED BY THE COMMITTEE AS DEFINED BELOW THE DISCLOSURE FORMS OF THE VICE PRESIDENTS WILL BE REVIEWED BY THE GENERAL COUNSEL AND THE PRESIDENT, THE DISCLOSURE FORM OF THE PRESIDENT WILL BE REVIEWED BY THE GENERAL COUNSEL AND THE CHAIR OF THE BOARD |

| Identifier | Return Reference                               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|------------|------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 15 | EXECUTIVE COMPENSATION INCLUDES THE CEO AND THE SENIOR LEADERSHIP TEAM. PAY FOR THE CEO IS DETERMINED BY THE BOARD. THE HUMAN RESOURCE DEPARTMENT PROVIDES SURVEY DATA AS REQUESTED. SENIOR LEADERSHIP TEAM PAY IS DETERMINED BY THE CEO WITH SURVEY DATA PROVIDED BY HR. EXECUTIVE COMPENSATION IS REVIEWED ANNUALLY BY THE COMPENSATION COMMITTEE OF THE BOARD. IN ALL CASES, COMPENSATION IS DETERMINED BY INDEPENDENT PERSONS. INDIVIDUALS ARE PROHIBITED FROM ACTIVE PARTICIPATION IN ANY DECISIONS REGARDING THEIR OWN COMPENSATION. |

| Identifier | Return Reference                      | Explanation                                                                                                                                                                                                                                                                                                                                                                                                       |
|------------|---------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990, PART VI, SECTION C, LINE 19 | THE FORM 990 AND THE AUDITED FINANCIAL STATEMENTS ARE AVAILABLE FOR REVIEW AT THE FISCAL SERVICES OFFICE AND THE MASSACHUSETTS ATTORNEY GENERAL'S WEBSITE. THEY ARE ALSO AVAILABLE IN AN ELECTRONIC FORMAT UPON REQUEST. THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND THE WHISTLEBLOWER POLICY ARE AVAILABLE FOR REVIEW AT THE OFFICE OF THE GENERAL COUNSEL OR IN AN ELECTRONIC FORMAT UPON REQUEST. |

| Identifier                                | Return Reference             | Explanation                                                                                                                |
|-------------------------------------------|------------------------------|----------------------------------------------------------------------------------------------------------------------------|
| CHANGES IN NET ASSETS OR<br>FUND BALANCES | FORM 990, PART XI,<br>LINE 5 | NET UNREALIZED GAINS ON INVESTMENTS 7,103,579 PRIOR PERIOD<br>ADJUSTMENTS -27 TOTAL TO FORM 990, PART XI, LINE 5 7,103,552 |

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization  
JOSLIN DIABETES CENTER INC

Employer identification number  
04-2203836

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

| (a)<br>Name, address, and EIN of disregarded entity | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|-----------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a)<br>Name, address, and EIN of related organization                                         | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512(b)(13) controlled organization |    |
|-----------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|---------------------------------------------------|----|
|                                                                                               |                         |                                                  |                            |                                                     |                                  | Yes                                               | No |
| (1) JOSLIN CLINIC INC<br><br>ONE JOSLIN PLACE<br><br>BOSTON, MA 022155306<br>22-2984590       | DIABETES CLINIC         | MA                                               | 501(C)(3)                  | LINE 11A, I                                         | N/A                              | Yes                                               |    |
| (2) JOSLIN TECHNOLOGIES LLC<br><br>ONE JOSLIN PLACE<br><br>BOSTON, MA 022155306<br>36-4695829 | MEDICAL RESEARCH        | MA                                               | 501(C)(3)                  | LINE 4                                              | N/A                              | Yes                                               |    |
|                                                                                               |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                                                               |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                                                               |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                                                               |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                                                               |                         |                                                  |                            |                                                     |                                  |                                                   |    |

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a)<br>Name, address, and EIN<br>of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Predominant income<br>(related, unrelated,<br>excluded from tax<br>under sections 512-<br>514) | (f)<br>Share of total<br>income | (g)<br>Share of end-of-<br>year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|-------------------------------------------------------------|-------------------------|--------------------------------------------------------------|-------------------------------------|-------------------------------------------------------------------------------------------------------|---------------------------------|-------------------------------------------|-----------------------------------------|----|-------------------------------------------------------------------------|-------------------------------------------|----|--------------------------------|
|                                                             |                         |                                                              |                                     |                                                                                                       |                                 |                                           | Yes                                     | No |                                                                         | Yes                                       | No |                                |
|                                                             |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |
|                                                             |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |
|                                                             |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |
|                                                             |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |
|                                                             |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |
|                                                             |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |
|                                                             |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a)<br>Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Percentage<br>ownership |
|-------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|--------------------------------------------------------|---------------------------------|------------------------------------------|--------------------------------|
| (1) CHARITABLE REMAINDER TRUSTS (5)                   | TRUST                   | MA                                                        | N/A                                 | T                                                      |                                 |                                          |                                |
| (2) POOLED INCOME FUND (2)                            | TRUST                   | MA                                                        | N/A                                 | T                                                      |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a

Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b

Gift, grant, or capital contribution to related organization(s)

c

Gift, grant, or capital contribution from related organization(s)

d

Loans or loan guarantees to or for related organization(s)

e

Loans or loan guarantees by related organization(s)

f

Sale of assets to related organization(s)

g

Purchase of assets from related organization(s)

h

Exchange of assets with related organization(s)

i

Lease of facilities, equipment, or other assets to related organization(s)

j

Lease of facilities, equipment, or other assets from related organization(s)

k

Performance of services or membership or fundraising solicitations for related organization(s)

l

Performance of services or membership or fundraising solicitations by related organization(s)

m

Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

n

Sharing of paid employees with related organization(s)

o

Reimbursement paid to related organization(s) for expenses

p

Reimbursement paid by related organization(s) for expenses

q

Other transfer of cash or property to related organization(s)

r

Other transfer of cash or property from related organization(s)

Yes

No

1a

No

1b

Yes

1c

No

1d

No

1e

No

1f

No

1g

No

1h

No

1i

Yes

1j

No

1k

Yes

1l

No

1m

No

1n

No

1o

No

1p

No

1q

No

1r

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (a)<br>Name of other organization | (b)<br>Transaction<br>type(a-r) | (c)<br>Amount involved | (d)<br>Method of determining amount<br>involved |
|-----------------------------------|---------------------------------|------------------------|-------------------------------------------------|
| (1) JOSLIN CLINIC INC             | B                               | 5,398,708              | BOOK VALUE                                      |
| (2) JOSLIN CLINIC INC             | I                               | 4,460,451              | BOOK VALUE                                      |
| (3) JOSLIN CLINIC INC             | K                               | 21,225,629             | BOOK VALUE                                      |
| (4)                               |                                 |                        |                                                 |
| (5)                               |                                 |                        |                                                 |
| (6)                               |                                 |                        |                                                 |

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

| Identifier | Return Reference | Explanation |  |
|------------|------------------|-------------|--|
|------------|------------------|-------------|--|