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DLN: 93493196000353

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

Open to Public

| | Revenue | | | | equil ements | Inspection |
|--------------------------------|-----------------------|--|---------------------------|-----------------------|-------------------------|------------------------------|
| | | 2011 calendar year, or tax year beginning 09-01-2011 C Name of organization | and ending 08-31- | ·2012 | D Employer ide | entification number |
| | eck if ap Iress ch | The Carter Center Inc | | | 58-145471 | 6 |
| | ne chai | Doing Business As | | | E Telephone no | |
| | | | | | (404)420- | 5100 |
| | ıal retui | 4E2 EDEEDOM DADKWAY | ed to street address) Roo | m/suite | G Gross receipts | |
| | mınated | | | | | |
| Am | ended i | eturn City or town, state or country, and ZIP + 4 ATLANTA, GA 303071496 | | | | |
| App | lication | pending | | _ | | |
| | | F Name and address of principal officer | | | a group retur | |
| | | JOHN B HARDMAN 453 FREEDOM PARKWAY | | affiliat | es? | ⊤Yes 🔽 No |
| | | ATLANTA,GA 303071496 | | H(b) Are all | affiliates includ | led? |
| | | | | If"No | ," attach a lıst | (see instructions) |
| I Ta: | x-exem | pt status | 4947(a)(1) or 527 | H(c) Group | exemption nu | ımber ► |
| J W | ebsite | :► WWW CARTERCENTER ORG | | | | |
| K Forr | n of org | anization Corporation Trust Association Other | | L Year of for | nation 1981 | ¶ State of legal domicile GA |
| | rt I | Summary | | <u> </u> | | |
| | 1 8 | Briefly describe the organization's mission or most sign | nıfıcant actıvıtıes | | | |
| |] | he Carter Center is committed to advancing human ri | ghts and alleviating | unnecessary huma | n suffering | |
| Activities & Governance | - | | | | | |
| Ē | | | | | | |
| že | 2 | Check this box 🛏 if the organization discontinued its | operations or dispos | sed of more than 25 | % of its net a | ssets |
| <u>্</u> ত | 1 E | Number of voting members of the governing body (Part | :VI, line 1a) | | 3 | 20 |
| ୬୦ ୧୨ | 4 1 | Number of independent voting members of the governing | ng body (Part VI, line | e 1b) | 4 | 18 |
| ₽ | 5 7 | otal number of individuals employed in calendar year | 2011 (Part V, line 2 | a) | 5 | 207 |
| ŧ | 6 7 | otal number of volunteers (estimate if necessary) . | | | 6 | 200,000 |
| ⋖ | 7a 1 | otal unrelated business revenue from Part VIII, colur | • | 7a | 317,790 | |
| | ь١ | let unrelated business taxable income from Form 990 | -T, line 34 | | 7b | -147,112 |
| | | | | Prior | Year | Current Year |
| а. | 8 | Contributions and grants (Part VIII, line 1h) | | 66,351,602 | 92,318,517 | |
| Revenue | 9 | Program service revenue (Part VIII, line 2g) | | | 0 | 0 |
|) Jet | 10 | Investment income (Part VIII, column (A), lines 3, 4 | | | 17,590,144 | 18,828,566 |
| т. | 11 | Other revenue (Part VIII, column (A), lines 5, 6d, 8d | 348,805 | 426,821 | | |
| | 12 | Total revenue—add lines 8 through 11 (must equal P | | | 84,290,551 | 111,573,904 |
| | 13 | Grants and similar amounts paid (Part IX, column (A | | | 9,026,841 | 6,698,640 |
| | 14 | Benefits paid to or for members (Part IX, column (A) | | | 0 | 0 |
| | 15 | Salaries, other compensation, employee benefits (Pa | art IX, column (A), lır | nes | | |
| Expenses | | 5-10) | | | 21,981,907 | 22,606,042 |
| ₹ | 16a | Professional fundraising fees (Part IX, column (A), li | ne 11e) | · | 130,425 | 127,200 |
| 五 | Ь | Total fundraising expenses (Part IX, column (D), line 25) $\blacktriangleright 8,14$ | | _ | | |
| | 17 | Other expenses (Part IX, column (A), lines 11a-11c | | | 42,540,254 | 43,991,907 |
| | 18 | Total expenses Add lines 13–17 (must equal Part I | | | 73,679,427 | 73,423,789 |
| . 07 | 19 | Revenue less expenses Subtract line 18 from line 1 | 2 | | 10,611,124 | 38,150,115 |
| 8 9 9 8 | | | | Beginning Ye | | End of Year |
| 6 G | 20 | Total assets (Part X, line 16) | | | 73,093,418 | 527,652,555 |
| Net Assets or Fund Balances | 21 | Total liabilities (Part X, line 26) | | | 9,943,822 | 14,491,944 |
| žŽ | 22 | Net assets or fund balances Subtract line 21 from li | | . 40 | 53,149,596 | 513,160,611 |
| Pai | t II | Signature Block | | | • | |
| Unde know | · penal | ties of perjury, I declare that I have examined this return, and belief, it is true, correct, and complete. Declaration of | | | | |
| | | ***** | | 201 | 3-07-15 | |
| Sign | 1 | Signature of officer | | Dat | | |
| Here | | Christopher D Brown VP, Finance/Treasurer | | | | |
| | | Type or print name and title | | | | |
| | | Preparer's | Date | Check if | | ayer identification number |
| Paid | | signature | | self- employed 🕨 🦵 | (see instructions | >) |
| • | arer's | Firm's name (or yours KPMG LLP | ı | <u>'</u> | ETN & | _ |
| Use (| Only | if self-employed), address, and ZIP + 4 300 North Greene Street Suite 400 | | | EIN 🕨 | |

Greensboro, NC 27401 $\overline{\ }$ May the IRS discuss this return with the preparer shown above? (see instructions) . Phone no 🕨 (336) 275-3394

| Form | 90 (2011) Page |
|--|---|
| Par | Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III |
| 1 | Briefly describe the organization's mission |
| RIGH AND FIVE PREI EFFE FAIL ACT SKIL | ARTER CENTER, IN PARTNERSHIP WITH EMORY UNIVERSITY, IS GUIDED BY A FUNDAMENTAL COMMITMENT TO HUMAN S AND THE ALLEVIATION OF HUMAN SUFFERING, IT SEEKS TO PREVENT AND RESOLVE CONFLICTS, ENHANCE FREEDOM EMOCRACY, AND IMPROVE HEALTH WHILE THE PROGRAM AGENDA MAY CHANGE, THE CARTER CENTER IS GUIDED BY RINCIPLES 1) THE CENTER EMPHASIZES ACTION AND RESULTS BASED ON CAREFUL RESEARCH AND ANALYSIS, IT IS RED TO TAKE TIMELY ACTION ON IMPORTANT AND PRESSING ISSUES 2) THE CENTER DOES NOT DUPLICATE THE TIVE EFFORTS OF OTHERS 3) THE CENTER ADDRESSES DIFFICULT PROBLEMS AND RECOGNIZES THE POSSIBILITY OF RE AS AN ACCEPTABLE RISK 4) THE CENTER IS NONPARTISAN AND ACTS AS A NEUTRAL IN DISPUTE RESOLUTION ITIES 5) THE CENTER BELIEVES THAT PEOPLE CAN IMPROVE THEIR LIVES WHEN PROVIDED WITH THE NECESSARY KNOWLEDGE, AND ACCESS TO RESOURCES THE CARTER CENTER COLLABORATES WITH OTHER ORGANIZATIONS, COR PRIVATE, IN CARRYING OUT ITS MISSION |
| | |
| | |
| 2 | Old the organization undertake any significant program services during the year which were not listed on he prior Form 990 or 990-EZ? |
| | f "Yes," describe these new services on Schedule O |
| 3 | Old the organization cease conducting, or make significant changes in how it conducts, any program ervices? |
| | f "Yes," describe these changes on Schedule O |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported |
| 4a | (Code) (Expenses \$ 37,068,714 including grants of \$ 5,646,897) (Revenue \$) |
| | The Carter Center Health Programs fight six preventable diseases - Guinea worm, trachoma, schistosomiasis, lymphatic filariasis, malaria, and river blindness - by using health education and simple, low-cost methods. The Center also strives to improve access to mental health care. These efforts have brought to resource-limited countries better disease surveillance and health care delivery systems, many established as part of the Center's historic campaign to eradicate Guinea worm disease. Because communities often are burdened by several diseases, the Center also is pioneering new public health approaches to efficiently and effectively tre-multiple diseases at once. |
| 4b | (Code) (Expenses \$ 21,028,859 including grants of \$ 848,034) (Revenue \$) |
| | The Carter Center Peace Programs strengthen freedom and democracy in nations worldwide, securing for people the political and civil rights that are the foundation of just and peaceful societies. Since its inception, the Center has monitored more than 80 national elections. Beyond elections, the Center seeks to deepen democracy by nurturing citizen participation in public policy-making and by helping to establish government institutions that bolster rule of law, fair administration of justice, access to information, and government transparency. The Center also works to advance human rights laws that uphold the dignity and worth of each individual. |
| | (Code) (Expenses \$ 631,599 including grants of \$ 135,384) (Revenue \$) |
| 40 | The Carter Center receives broad-based support which is beneficial to all programs and is categorized as Cross Program. Expenses aid the achievement of the other program service goals and are considered additions to program service expenses. |
| | Other program corruces (Decembe in Schedule O.) |
| 4d | Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$) |
| 4е | Total program service expenses▶\$ 58,729,172 |
| | · · |

| Part IV | Checklist | of F | Reauired | Schedules |
|---------|-----------|------|----------|-----------|
| | | | | |

| | | | Yes | No |
|-----|---|-----|-----|----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f 2}$ | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II | 4 | | No |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | No |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II" | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | Yes | |
| 9 | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV. | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | Yes | |
| 11 | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI. | 11a | Yes | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. | 11b | Yes | |
| С | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. | 11c | | No |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. | 11d | | No |
| e | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. | 11e | Yes | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X. | 11f | Yes | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII | 12a | | No |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional | 12b | Yes | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | Yes | |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I | 14b | Yes | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV. | 15 | Yes | |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV | 16 | | No |
| 17 | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | Yes | |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | Yes | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | No |
| 20a | Did the organization operate one or more hospitals? If "Yes," complete Schedule H | 20a | | No |
| b | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements | 20b | | |

| Par | t IV Checklist of Required Schedules (continued) | | | |
|-----|---|-----|----------------|--------|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II \blacksquare | 21 | Yes | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | Yes | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | N o |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | No |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | Yes | |
| c | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV | 28c | | No |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule Ma | 29 | Yes | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | Yes | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I | 33 | | No |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | Yes | |
| 35a | Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)? | 35a | Yes | |
| b | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line $2 \cdot \cdot \cdot \cdot$ | 35b | Yes | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | N o |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | N o |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O | 38 | Yes | |
| | | Fo | orm 990 | (2011) |

| • | , |
|--------|---|
| Part V | Statements Regarding Other IRS Filings and Tax Compliance |

| | Check if Schedule O contains a response to any question in this Part V | • | . [▼ | |
|----------|---|------------|------|------|
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096 Enter - 0 - if not applicable | 7 | | _ |
| | | | | |
| . | | | | |
| ט | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0 | | | |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable | | | |
| _ | gaming (gambling) winnings to prize winners? | 1c | Yes | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this | | | |
| | return | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 26 | V | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | 2b | Yes | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the | | | |
| Ju | year? | За | Yes | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | Yes | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority | | | |
| | over, a financial account in a foreign country (such as a bank account or securities account)? | 4a | Yes | |
| Ь | If "Yes," enter the name of the foreign country | | | |
| | See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts | | | |
| | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | No |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | No |
| c | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | | |
| c- | Does the organization have applied grace receipts that are recording constant have \$100,000 and \$1.4.5. | 5c | | NI - |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? | 6a | | Νo |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | |
| | were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | Yes | |
| Ь | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | Yes | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to | | | |
| | file Form 8282? | 7c | | No_ |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit | | | |
| _ | contract? | 7e | | No |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | No |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as | 7g | | |
| h | required? | / 9 | | |
| • | Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did | | | |
| | the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | 8 | | |
| | Did the organization make any taxable distributions under section 4966? | 9a | | |
| | Did the organization make a distribution to a donor, donor advisor, or related person? | 9a 9b | | |
| | Section 501(c)(7) organizations. Enter | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club | | | |
| | facilities | | | |
| 11 | Section 501(c)(12) organizations. Enter | | | |
| | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | | | |
| | , | ļ | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| | Is the organization licensed to issue qualified health plans in more than one state? | | | |
| | Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue | | | |
| | qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state | 13a | | |
| b | Enter the aggregate amount of reserves the organization is required to maintain by | İ | | |
| | the states in which the organization is licensed to issue qualified health plans | | | |
| C | Enter the aggregate amount of reserves on hand 13c | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Νo |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | |
| | | | | |

Form 990 (2011) Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI Section A. Governing Body and Management Yes No Enter the number of voting members of the governing body at the end of the tax 1a 20 Enter the number of voting members included in line 1a, above, who are 1b 18 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any Yes 2 Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors or trustees, or key employees to a management company or other person? . Νo Did the organization make any significant changes to its governing documents since the prior Form 990 was 4 Yes filed? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 Νo 6 6 Νo 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or 7a Yes Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, Yes or persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following Yes Each committee with authority to act on behalf of the governing body? Yes Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O 9 Νo Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No 10a Yes 10a Did the organization have local chapters, branches, or affiliates? . **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt 10b Yes 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing Yes the form? **b** Describe in Schedule O the process, if any, used by the organization to review the Form 990 . **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Yes b Were officers, directors or trustees, and key employees required to disclose annually interests that could give Yes c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe 12c Yes Did the organization have a written whistleblower policy? 13 Yes 13 14 Did the organization have a written document retention and destruction policy? 14 Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Yes Other officers or key employees of the organization . 15b Yes If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a 16a Νo **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure 17 List the States with which a copy of this Form 990 is required to be filed AL, AK, AZ, AR, CA, CO, CT, FL, GA, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY, NC, ND,OH,OK,OR,PA,RI,SC,TN,UT,VA,WA,WV, WI Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of

- interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization CHRISTOPHER D BROWN 453 FREEDOM PARKWAY

ATLANTA, GA 303071496 (404) 420-5100

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if neither the or | ganization nor any re | lated o | rgan | ızatı | ons | compe | ensat | ted any current or fo | rmer officer, direc | tor, or trustee | |
|----------------------------------|--|-----------------------------------|-----------------------|-----------------------|------------------------|------------------------------|--------|--|--|--|--|
| (A) Name and Title | (B) A verage hours per week (describe | unles an | on (d e tha | n one son er ar | e bo: is bo nd a | x, oth | | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- | (F) Estimated amount of other compensation from the organization and | |
| | hours for related organizations in Schedule O) | Individual trustae or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | MISC) | related organizations | |
| See Additional Data Table | | | | | | | | | | | |
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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| | | | | | | | | | _ | | | | | |
|------|---|--|---|-----------------------|---------|--------------|--|--------------|--|----------|--|--|-------------------|---|
| | (A) Name and Title | (B) Average hours per week (describe | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) (D) Reportable compensation from the organization (W-2/1099-MISC) | | | | | | (E) Reportable compensatior from related organizations (W- 2/1099- | , | (F) Estima amount o compens from f organizat | ated fother sation the ion and | | |
| | | hours for related organizations in Schedule O) | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | | | MISC) | | relat organıza | |
| See | Addıtıonal Data Table | | | | | | | | | | | | | |
| | | 1 | | | | - | | | | | | + | | |
| | | _ | | | | | | - | | | | _ | | |
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| | | | | | | | | | | | | | | |
| 1b | Sub-Total | | | | | • | | P | | | | _ | | |
| c | Total from continuation sheets Total (add lines 1b and 1c) . | | tion A | • | • | • | | <u> </u> | 1. | 859,731 | | 0 | | 245,709 |
| 2 | Total number of individuals (incl \$100,000 of reportable compen | udıng but not lın | | | | | above |) who | | | an | | | <u>, , , , , , , , , , , , , , , , , , , </u> |
| | | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any for | mer officer, dired | ctorort | ruste | ee, k | ey e | employ | ee, c | or highest c | ompens | ated employee | | | |
| | on line 1a? If "Yes," complete Sci | hedule J for such | ındıvıd | ual | | | • | • | | | | 3 | | No |
| 4 | For any individual listed on line organization and related organization and related organizations. | | | | | | | | | | | 4 | Yes | |
| 5 | Did any person listed on line 1a | receive or accru | je comi | oensa | ation | ı fro | m anv | unre | lated organ | ızatıon | or individual for | | 1 63 | |
| | services rendered to the organiz | | | | | | | | | | • | 5 | | No |
| | ection B. Independent Con | | | | | | | | | | | | | |
| 1 | Complete this table for your five \$100,000 of compensation from or within the organization's tax y | n the organizatio | | | | | | | | | | | | |
| | Nar | (A) ne and business ad | dress | | | | | | | Desc | (B) ription of services | | (C Comper | |
| Ansa | r Inc | | | | | | | | | | | | 30pei | |
| | . Bethesda-Arno Rd | | | | | | | | I ^{MA} | ILSHOP S | EKVICES | | | 569,760 |

| (A) Name and business address | (B) Description of services | (C) Compensation |
|--|-----------------------------|---------------------|
| Ansar Inc 5561 Bethesda-Arno Rd THOMPSON STATION, TN 37179 | MAILSHOP SERVICES | 569,760 |
| PROOF OF THE PUDDING 2033 MONROE DRIVE ATLANTA, GA 30324 | Events/catering | 293,681 |
| EXECUTIVE MANAGEMENT SERVICES po box 505818 INDIANAPOLIS, IN 45250 | janitorial services | 254,831 |
| KPMG LLP 303 Peachtree Street NE Suite 2000 ATLANTA, GA 30308 | Audit/Tax Services | 243,396 |
| Bejing Eastern Wisdom Technologies B1-308 HOMEBEST COMPLEX NO 50 HISANHUAN BEI LU, HEIDIAN DIST , BEIJING 100048 CH | Consulting Services | 178,364 |
| 2 Total number of independent contractors (including but not limited to those listed above) |) who received more than | |

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►13

| Part v | | Statement of Revenue | | | | | |
|---|---------------|--|---------------|-----------------------------|--|--|---|
| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512,513,or 514 |
| ## # | 1a | Federated campaigns 1a | 109,589 | | | | |
| re i | ь | Membership dues 1b | | | | | |
| ಕ್ಷ | c | Fundraising events 1c | 1,153,962 | | | | |
| ‡ ra | d | Related organizations 1d | | | | | |
| ਰਾ≣ | | | 31,426,192 | | | | |
| Contributions, gifts, grants and other similar amounts | e | | | ļ | | | |
| | f | All other contributions, gifts, grants, and 1f similar amounts not included above | 59,628,774 | | | | |
| ≅्ट | g | Noncash contributions included in | | | | | |
| 뒫골 | | lines 1a-1f \$ | | | | | |
| လို မ် | h | Total. Add lines 1a-1f | ▶ | 92,318,517 | | | |
| as a | | | Business Code | | | | |
| Ĭ | 2a | <u> </u> | | | | | |
| Ж. | ь | | | | | | |
| <u>2</u> | | · | | | | | |
| Š | C | | | | | | |
| <u> </u> | d | | | | | | |
| Ē | e | | | | | | |
| Program Serwce Revenue | f | All other program service revenue | | | | | |
| ξ | g | Total. Add lines 2a-2f | | 0 | | | |
| • | <u>д</u> 3 | | | 0 | | | |
| | | Investment income (including dividends and other similar amounts) | · • | 18,828,566 | | | 18,828,566 |
| | ۱, | Income from investment of tax-exempt bond pr | - | 18,828,300 | | | 10,020,300 |
| | 4 5 | | | ٥ | | | |
| |] 3 | Royalties | | ŭ | | | |
| | 6a | (1) Real Gross rents | (II) Personal | | | | |
| | ь | Less rental | | | | | |
| | " | expenses | | | | | |
| | С | Rental income or (loss) | | | | | |
| | d | Net rental income or (loss) | 🛌 | | | | |
| | | (ı) Securities | (II) Other | | | | |
| | 7a | Gross amount | | | | | |
| | | from sales of assets other | | | | | |
| | _ | than inventory Less cost or | | | | | |
| | Ь | other basis and | | | | | |
| | _c | sales expenses Gain or (loss) | | | | | |
| | d | Net gain or (loss) | | ol | | | |
| | 8a | 1 | | Ŭ | | | |
| ά | Oa | Gross income from fundraising events (not including | | | | | |
| Ē | | \$1,153,962 | | | | | |
| क >- | | of contributions reported on line 1c) | | | | | |
| ď | | See Part IV, line 18 | | | | | |
| Other Revenue | ь | <u> </u> | 1,132,722 | | | | |
| ¥ | C | Less direct expenses b Net income or (loss) from fundraising e | 1,132,722 | ol | | | |
| - | 9a | Gross income from gaming activities | , | | | | |
| | | See Part IV, line 19 | | | | | |
| | | a | | | | | |
| | ь | Less direct expenses b | | | | | |
| | c | Net income or (loss) from gaming activ | ties | 0 | | | |
| | 10a | Gross sales of inventory, less returns and allowances . | | | | | |
| | ь | Less cost of goods sold b | | | | | |
| | _ c | Net income or (loss) from sales of inver | ntory 🕨 | o | | | |
| | | Miscellaneous Revenue | Business Code | | | | |
| | 11a | FACILITIES USE FEES | 532000 | 426,821 | | 317,790 | 109,031 |
| | ь | | | | | | |
| | | | | | | | |
| | C C | All other reverse | | | | | |
| | d | All other revenue | | | | | |
| | е | Total. Add lines 11a-11d | ▶- | 426,821 | | | |
| | 12 | Total revenue. See Instructions | · • | 111,573,904 | | 317,790 | 18,937,597 |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

| | st include amounts reported on lines 6h | /A) | (B) | (c) | (D) |
|----|--|-----------------------|-----------------------------|---------------------------------|-------------------------|
| | ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII. | (A) Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to governments and organizations in the United States See Part IV, line 21 | 151,384 | 151,384 | | |
| 2 | Grants and other assistance to individuals in the United States See Part IV, line 22 | 68,325 | 68,325 | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the United | · | · | | |
| | States See Part IV, lines 15 and 16 | 6,478,931 | 6,478,931 | | |
| 4 | Benefits paid to or for members | 0 | 0 | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 1,418,360 | 499,970 | 799,087 | 119,303 |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | 0 | 0 | 0 | 0 |
| 7 | Other salaries and wages | 16,970,032 | 11,551,580 | 2,474,974 | 2,943,478 |
| 8 | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | 0 | 0 | 0 | 0 |
| 9 | Other employee benefits | 4,217,650 | 2,760,707 | 673,840 | 783,103 |
| 10 | Payroll taxes | 0 | | | · · · |
| 11 | Fees for services (non-employees) | | | | _ |
| a | Management | 0 | | | |
| ь | Legal | 15,569 | 15,569 | | |
| c | Accounting | 253,000 | 56,771 | 196,229 | |
| d | Lobbying | 0 | | | |
| e | Professional fundraising See Part IV, line 17 | 127,200 | | | 127,200 |
| f | Investment management fees | 0 | | | |
| g | Other | 10,910,564 | 9,326,425 | 308,807 | 1,275,332 |
| 12 | Advertising and promotion | 154,302 | 82,275 | 43,958 | 28,069 |
| 13 | Office expenses | 5,791,532 | 3,635,067 | 272,435 | 1,884,030 |
| 14 | Information technology | 241,461 | 151,202 | 40,767 | 49,492 |
| 15 | Royalties | 0 | | | |
| 16 | Occupancy | 2,196,561 | 1,650,561 | 393,252 | 152,748 |
| 17 | Travel | 13,604,056 | 13,215,992 | 26,113 | 361,951 |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | 0 | | | |
| 19 | Conferences, conventions, and meetings | 1,373,306 | 1,217,327 | 15,891 | 140,088 |
| 20 | Interest | 0 | | | _ |
| 21 | Payments to affiliates | 0 | | | |
| 22 | Depreciation, depletion, and amortization | 915,834 | 335,392 | 359,307 | 221,135 |
| 23 | Insurance | 526,568 | 220,224 | 306,344 | |
| 24 | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) | | | | |
| a | VEHICLES | 3,847,212 | 3,836,945 | 6,356 | 3,911 |
| b | INTERVENTIONS | 3,155,592 | 3,155,592 | 0 | 0 |
| c | OTHER MISCELLANEOUS | 1,006,350 | 318,933 | 630,301 | 57,116 |
| d | | | | | |
| e | | | | | |
| f | All other expenses | | | | |
| 25 | Total functional expenses. Add lines 1 through 24f | 73,423,789 | 58,729,172 | 6,547,661 | 8,146,956 |
| 26 | Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | | | | |
| | | | | Fo | rm 990 (2011) |

Part X **Balance Sheet** (A) (B) Beginning of year End of year 19,109,783 33,342,101 1 1 0 2 2 Savings and temporary cash investments 3 22,541,426 3 23,311,959 2.220.506 4 1.991.790 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 0 0 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 0 0 6 0 0 7 0 0 8 221.083 9 9 129.023 Prepaid expenses and deferred charges 10a 21,091,444 Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 14,087,903 b Less accumulated depreciation 7,472,795 10c 7,003,541 6,482,175 7,372,054 11 11 412,870,485 452,298,722 12 12 Investments—other securities See Part IV, line 11 13 13 0 Investments—program-related See Part IV, line 11 . . 14 0 14 2,175,165 15 2,203,365 15 473,093,418 16 527,652,555 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 3,560,224 17 3,844,257 17 Accounts payable and accrued expenses . 18 18 19 2,309,384 19 6,061,028 20 0 20 Ω ol 21 21 0 Escrow or custodial account liability Complete Part IV of Schedule D . . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 0 22 0 0 23 Secured mortgages and notes payable to unrelated third parties . . . 23 0 24 Unsecured notes and loans payable to unrelated third parties 24 0 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 4,586,659 4,074,214 25 D 26 9,943,822 26 14,491,944 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 163,880,724 27 176,619,708 Unrestricted net assets 175,274,041 28 211,000,769 28 Temporarily restricted net assets Fund 29 123,994,831 29 125,540,134 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 Total net assets or fund balances 463.149.596 33 513.160.611 34 Total liabilities and net assets/fund balances 473.093.418 34 527.652.555

| Pa | Check if Schedule O contains a response to any question in this Part XI | | | . | |
|-----|---|----------|------------|----------------|--------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 111.5 | 573,90 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | | 123,78 |
| 3 | Revenue less expenses Subtract line 2 from line 1 | 3 | | 38,1 | 150,11 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | | 463,1 | 149,59 |
| 5 | Other changes in net assets or fund balances (explain in Schedule O) | 5 | | 11,8 | 360,90 |
| 6 | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | 6 | | 513,1 | 160,61 |
| Pai | rt XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response to any question in this Part XII | | • | ୮ | |
| | | 1 | | Yes | No |
| 1 | Accounting method used to prepare the Form 990 | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | No |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Yes | |
| c | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | | 2 c | Yes | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both | ssued | | | |
| | Separate basis Consolidated basis Both consolidated and separated basis | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | е | За | Yes | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | required | 3b | Yes | |

OMB No 1545-0047

2011

Open to Public Inspection

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

The Carter Center Inc

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Employer identification number

58-1454716

| Dat | t I | Peac | on for Du | blic Charity Sta | tue (All or | nanizatione | must com | nlata this r | 58-14547 | | one | | |
|--|---|---|---|---|---|---------------|-----------------|---|-------------------------|------------|-----------|--------------------------------|---------|
| | | | | te foundation becaus | | | | | | 15ti ucti | 0115 | | |
| 1 | r gain | | | on of churches, or a | | | | | | | | | |
| 2 | <u></u> | | | in section 170(b)(1 | | | | ,,(=,(-,,(-,, | | | | | |
| 3 | <u>'</u> | | | perative hospital se | | | | n 170(h)(1) | (A)(iii) | | | | |
| 4 | , - | | | h organization opera | | | | | | 1)(A)(i | ii). Ente | r the | |
| - | , | | | ty, and state | | | | | | /(/(- | , | | |
| 5 | Γ | = | • | erated for the benefi | _ | or universi | ty owned or o | perated by | a governmen | tal unit (| describe | - ed in | |
| | _ | | | A)(iv). (Complete P | • | | | | | | | | |
| 6 | <u> </u> | | | local government of | | | | | | | | | |
| 7 | ✓ | describ | An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) | | | | | | | 2 | | | |
| 8 | | | | | | | | | | | | | |
| 9 | | | | at normally receives | | | | | butions, mem | nbership | fees, a | nd gro | ss |
| | | _ | | ities related to its e | | | | | | - | | _ | |
| | | • | | oss investment inco | • | _ | | | | | | | |
| | | • | | | | | | • | | , | | | |
| 10 | \vdash | acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety See section 509(a)(4). | | | | | | | | | | | |
| 11 | _ | | An organization organized and operated exclusively to test for public safety. See Section 303(4)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of | | | | | | | | | | |
| | one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See sec the box that describes the type of supporting organization and complete lines 11e through 11h | | | | | | ee secti | | a)(3). | . Check | | | |
| e | Γ | other t | _ | ox, I certify that the on managers and ot | _ | | | | • | | - | - | |
| f | | check | this box | received a written d | | | | | | III supp | orting o | rganız | zation, |
| g | | | August 1 / , , ng persons? | 2006, has the organ | ization accep | oted any gift | or contributi | on from any | of the | | | | |
| | | | | rectly or indirectly c | ontrols, eith | er alone or t | ogether with | persons des | scribed in (ii) | | | Yes | No |
| | | | | governing body of th | | | _ | • | , , | ſ | 11g(i) | | |
| | | • | | er of a person descri | | _ | | | | F | 11g(ii) | | _ |
| | | • • | • | • | ٠, | | above? | | | ŀ | 11g(iii) | | |
| h | | | (iii) a 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s) | | | | | | | | | | |
| (i) Name o supporte organizat | | organization organization in col (i) listed in col (i) | | | Type of organization (described on EIN lines 1- 9 above or IRC section organization document? (ii) (v) Did you notify the organization in col (i) listed in your governing document? | | ion in your | (vi) Is th organizat col (i) org in the U | e :ion in ianized | | A mo | /ii) unt of port? | |
| | | | | instructions)) | Yes | No | Yes | No | Yes | No | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Total | | | | | | | | | | | | | |

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| | under Fait III. II til | ie organization | rans to quanty u | ilidel the tests | iisted below, pie | ase compr | ete Fait III.) |
|---------------|---|--------------------|----------------------|-----------------------|----------------------|-----------------|------------------|
| | ection A. Public Support | 1 | | | Г | | |
| Care | endar year (or fiscal year beginning in) | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| - | membership fees received (Do | 61 220 00 | 91,080,553 | 62 706 410 | 66 251 602 | 02 219 | ,517 374,785,893 |
| | not include any "unusual | 61,238,80 | 91,060,555 | 63,796,419 | 66,351,602 | 92,318, | .517 374,765,695 |
| | grants ") | | | | | | |
| 2 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either | | | | | | |
| | paid to or expended on its | | | | | | |
| _ | behalf The value of services or facilities | | | | | | |
| 3 | furnished by a governmental unit | | | | | | |
| | to the organization without | | | | | | |
| | charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 61,238,80 | 91,080,553 | 63,796,419 | 66,351,602 | 92,318, | ,517 374,785,893 |
| 5 | The portion of total contributions | | | ,, | | ,, | |
| , | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | 63,875,665 |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, column | | | | | | |
| | (f) | | | | | | |
| 6 | Public Support. Subtract line 5 | | | | | | 310,910,228 |
| - | from line 4 ection B. Total Support | | | | | | |
| | endar vear (or fiscal vear | | Γ | Т | | | |
| Cui | beginning in) | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 7 | A mounts from line 4 | 61,238,802 | 91,080,553 | 63,796,419 | 66,351,602 | 92,318, | 517 374,785,893 |
| 8 | Gross income from interest, | , , | | | | | |
| · | dividends, payments received | | | | | | |
| | on securities loans, rents, | 16,971,116 | 19,104,077 | 18,273,694 | 17,590,144 | 18,828, | 566 90,767,597 |
| | royalties and income from | | | | | | |
| | sımılar sources | | | | | | |
| 9 | Net income from unrelated | | | | | | |
| | business activities, whether or | | | | | | |
| | not the business is regularly | | | | | | |
| | carried on | | | | | | |
| 10 | Other income (Explain in Part | | | | | | |
| | IV) Do not include gain or loss from the sale of capital | 357,461 | 291,147 | 308,554 | 348,805 | 426, | 821 1,732,788 |
| | assets | | | | | | |
| 11 | Total support (Add lines 7 | | | | | | 467.206.270 |
| | through 10) | | | | | | 467,286,278 |
| 12 | Gross receipts from related activit | ties, etc (See ins | structions) | | | 12 | |
| 13 | First Five Years If the Form 990 is | for the organiza | tion's first, second | , third, fourth, or f | fifth tax year as a | 501(c)(3) or | ganızatıon, |
| | check this box and stop here | | | | | | ▶□ |
| | | | | | | | |
| <u></u> 14 | ection C. Computation of Pu Public Support Percentage for 201 | | | 1.1 column (f)) | | 1 | |
| | | - | | II Column (I)) | | 14 | 66 535 % |
| 15 | Public Support Percentage for 201 | • | | | | 15 | 61 454 % |
| 16a | 33 1/3% support test—2011. If th | | | | line 14 is 33 1/3% | or more, ch | |
| h | and stop here. The organization qu 33 1/3% support test—2010. If th | | | | and line 1 E ic. | 22 1/20/- orm | ►V |
| ט | box and stop here. The organization | | | | oa, and inte 15 is . | 55 1/3% UI II | Iore, check this |
| 17a | 10%-facts-and-circumstances test | | | - | ne 13 16a or 16h | and line 14 | |
| | is 10% or more, and if the organiz | | | | | | |
| | in Part IV how the organization me | | | | | | |
| | organization | | | 5 | | . , | ▶ □ |
| b | 10%-facts-and-circumstances test | | | | | | ıe |
| | 15 is 10% or more, and if the orga | | | | | | |
| | Explain in Part IV how the organiz | ation meets the ' | facts and circums | tances" test The | organızatıon qual | ifies as a pul | |
| | supported organization | | 1 | 16- 16! 17 | | L | ► □ |
| 18 | Private Foundation If the organiza | tion aid not chec | карох on line 13, | 16a, 16b, 17a o | r 1 / b, check this | pox and see | ▶ □ |
| | instructions | | | | | | F |

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Explanation

CONTRIBUTIONS RECEIVED AS SHOWN DO NOT INCLUDE SIGNIFICANT CONTRIBUTIONS OF IN-KIND GOODS THAT ARE RECEIVED BY THE CENTER'S SUPPORTING ORGANIZATION, THE CARTER CENTER COLLABORATIVE, INC

THE TOTAL AMOUNT FOR EACH YEAR IS COMPRISED OF FACILITIES USE FEES DERIVED FROM EVENT SPACE RENTAL

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493196000353

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Supplemental Financial Statements

Name of the organization

Employer identification number

| | carter Center Inc | | | | oyer identificat | | • |
|--------|--|--|--|-----------|------------------------|-------------|---|
| Da | rt I Organizations Maintaining Donor | Advised Funds or | Other Similar E | | 454716 | Complet | o if the |
| - 6 | organization answered "Yes" to Form | | other Sillillar F | ullus | or Accounts. | Complet | e ii tile |
| | - | (a) Donor ad | vised funds | (| b) Funds and ot | her accou | nts |
| 1 | Total number at end of year | | | | | | |
| 2 | Aggregate contributions to (during year) | | | | | | |
| 3 | Aggregate grants from (during year) | | | | | | |
| 4 | Aggregate value at end of year | | | | | | |
| 5 | Did the organization inform all donors and donor acfunds are the organization's property, subject to the | _ | | or advis | sed | ☐ Yes | ┌ No |
| 6 | Did the organization inform all grantees, donors, ar used only for charitable purposes and not for the b conferring impermissible private benefit | | | | | ┌ Yes | ┌ No |
| Pa | rt II Conservation Easements. Complet | e if the organization | answered "Yes" t | o Form | 990, Part IV | , line 7. | |
| 1 2 | Purpose(s) of conservation easements held by the Preservation of land for public use (e.g., recreation protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a que easement on the last day of the tax year | ation or pleasure) | Preservation of ar Preservation of a | certified | historic struct | • | a |
| | easement on the last day of the tax year | | | | Held at the | End of the | Vear |
| а | Total number of conservation easements | | | 2a | riela at the | LIIG OF THE | i cai |
| ь | Total acreage restricted by conservation easemen | ts | | 2b | | | |
| c | Number of conservation easements on a certified h | | edın (a) | 2c | | | |
| d | Number of conservation easements included in (c) | | , , | 2d | | | |
| 3 | Number of conservation easements modified, trans | sferred, released, exting | uished, or terminate | ed by th | e organization d | luring | |
| 4 | Number of states where property subject to conse | rvation easement is loca | ated ト | | | | |
| 5 | Does the organization have a written policy regard enforcement of the conservation easements it hold | | ıng, ınspection, han | dling of | violations, and | ┌ Yes | ┌ No |
| 6 | Staff and volunteer hours devoted to monitoring, in | specting and enforcing | conservation easen | nents du | ırıng the year ► | | |
| 7 | A mount of expenses incurred in monitoring, inspec | ting, and enforcing con | servation easement | s during | the year | | |
| 8 | Does each conservation easement reported on line 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? | e 2(d) above satisfy the | requirements of sec | tion | | ┌ Yes | ┌ No |
| 9 | In Part XIV, describe how the organization reports balance sheet, and include, if applicable, the text of the organization's accounting for conservation eas | of the footnote to the org | | | | | |
| Par | t III Organizations Maintaining Collect | | | or Oth | ner Similar <i>A</i> | Assets. | |
| 1a | Complete if the organization answered If the organization elected, as permitted under SFA art, historical treasures, or other similar assets he | AS 116, not to report in ld for public exhibition, | its revenue stateme education or resear | ch ın fur | | |), |
| b | provide, in Part XIV, the text of the footnote to its If the organization elected, as permitted under SFA historical treasures, or other similar assets held for provide the following amounts relating to these items | AS 116, to report in its i or public exhibition, educ | evenue statement a | and bala | | • | |
| | (i) Revenues included in Form 990, Part VIII, line | : 1 | | | ► \$ | | 28,200 |
| | (ii) Assets included in Form 990, Part X | | | | ► \$ | 2,20 | 3,365 |
| 2 | If the organization received or held works of art, hi following amounts required to be reported under SF | | | or financ | | | <u>, </u> |

Revenues included in Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

| Collections of Collections of | 731 6/ 11113 | <u> </u> | cai iic | asarcs, or o | | Cililiai A33 | 000 (00 | michiaeu) |
|--|--------------|-------------------|-----------|--|---------|------------------------------|-----------------|------------|
| 3 Using the organization's accession and other records, checitems (check all that apply) | k any of t | he foll | lowing th | at are a significa | int us | se of its collection | on | |
| a 🔽 Public exhibition | d | Γ | Loan or | exchange progr | ams | | | |
| b Scholarly research | e | Г | Other | | | | | |
| c 🔽 Preservation for future generations | | | | | | | | |
| Provide a description of the organization's collections and e Part XIV | xplaın ho | w the | y further | the organization | 's ex | empt purpose ın | | |
| 5 During the year, did the organization solicit or receive donar assets to be sold to raise funds rather than to be maintained | | | | | | | Yes | ┌ No |
| Part IV Escrow and Custodial Arrangements. Con Part IV, line 9, or reported an amount on Form | mplete if | the | organız | ation answere | | es" to Form 99 | 0, | · |
| 1a Is the organization an agent, trustee, custodian or other intrincluded on Form 990, Part X? | ermediary | / for c | ontrıbutı | ons or other ass | ets n | | Yes | ┌ No |
| b If "Yes," explain the arrangement in Part XIV and complete | the follow | wing t | able | Г | | Λ | | |
| C. Dawwana halama | | | | - | 1. | Amo | ount | |
| C Beginning balance | | | | - | 1c | | | |
| d Additions during the year | | | | - | 1d | | | |
| e Distributions during the year | | | | - | 1e | | | |
| f Ending balance | | | | L | 1f | | | |
| 2a Did the organization include an amount on Form 990, Part X | (, line 21 | ? | | | | Г | Yes | ☐ No |
| b If "Yes," explain the arrangement in Part XIV | | | | | | | | |
| Part V Endowment Funds. Complete if the organization (a)Current Yea | | Swere)Prior ' | | <u>to Form 990,</u> (c)Two Years Back | | | (a)Eour \ | rears Back |
| 1a Beginning of year balance 420,777, | | | ,049,958 | 331,507,34 | | 379,300,112 | (e)Four | rears back |
| b Contributions | | | ,172,627 | 9,540,44 | | 7,026,883 | | |
| c Investment earnings or losses 30,668, | | | ,202,767 | 25,680,49 | _ | -54,071,152 | | |
| d Grants or scholarships | | | ,, | | 1 | - 1,11 =,1== | | |
| e Other expenditures for facilities and programs | ,544 | | 647,356 | 678,32 | :7 | 748,496 | | |
| f Administrative expenses | | | | | | | | |
| g End of year balance | ,112 | 420 | ,777,996 | 366,049,95 | 57 | 331,507,347 | | |
| 2 Provide the estimated percentage of the year end balance h | neld as | | • | | | <u>.</u> | | |
| a Board designated or quasi-endowment ► 36 000 % | | | | | | | | |
| b Permanent endowment • 27 300 % | | | | | | | | |
| 26.700.00 | | | | | | | | |
| Term endowment ► 36 / 00 % 3a Are there endowment funds not in the possession of the org | anization | thats | are held | and administered | l for t | the | | |
| organization by | amzacion | tilat | are nera | and danningtered | 1 101 | cire | Yes | No |
| (i) unrelated organizations | | | | | | 3a(i) | Yes | |
| (ii) related organizations | | | | | | 3a(ii) |) | No |
| b If "Yes" to 3a(II), are the related organizations listed as req | | | | | | 3b | | |
| 4 Describe in Part XIV the intended uses of the organization's | | | | | | | | |
| Part VI Land, Buildings, and Equipment. See Form | n 990, P | | | | | | Π | |
| Description of property | | | Cost or o | | | (c) Accumulated depreciation | (d) Bo | ok value |
| 1a Land | | | | 636 | ,732 | | | 636,732 |
| b Buildings | | | | 16,938 | ,552 | 12,284,361 | | 4,654,191 |
| c Leasehold improvements | | | | 2,201 | ,237 | 1,086,290 | | 1,114,947 |
| d Equipment | | | | 1,314 | ,923 | 717,252 | | 597,671 |
| e Other | | | | | | | | |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, | column (B |), line | 10(c).) | | | ▶ | | 7,003,541 |

| Investments—Other Securities. See | orm 990, Part X, line 12 | |
|---|--------------------------|---|
| (a) Description of security or category | (b)Book value | (c) Method of valuation |
| (including name of security) | | Cost or end-of-year market value |
| (1)Financial derivatives | | |
| (2)Closely-held equity interests | | |
| (3)Other (A)POOLED INVESTMENT FUND | 452,298,722 | F |
| (A)TOOLED INVESTMENT TOND | +32,230,722 | <u>'</u> |
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| | | |
| Table (Calume (b) about a sure form 000 Part V and (0) to a 12.) | 452 200 722 | |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 12 | 452,298,722 | |
| Part VIII Investments—Program Related. See | Form 990, Part X, line : | |
| (a) Description of investment type | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
| | | Cost of the of year market value |
| | | |
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| | | |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13) | - 45 | |
| Part IX Other Assets. See Form 990, Part X, lin | | (b) Book value |
| | | (b) book value |
| (a) Descrip | | ì |
| (a) Descrip | | |
| | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15 | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15 | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | |

| 1 | l otal revenue (Form 990, Part VIII, column (A.), line 12) | 1 | 111,5/3,90 |
|-----------------------|--|------------|------------|
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | 2 | 73,423,78 |
| 3 | Excess or (deficit) for the year Subtract line 2 from line 1 | 3 | 38,150,11 |
| 4 | Net unrealized gains (losses) on investments | 4 | 11,860,90 |
| 5 | Donated services and use of facilities | 5 | |
| 6 | Investment expenses | 6 | |
| 7 | Prior period adjustments | 7 | |
| 8 | Other (Describe in Part XIV) | 8 | 8,800,08 |
| 9 | Total adjustments (net) Add lines 4 - 8 | 9 | 20,660,98 |
| 10 | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | 58,811,10 |
| | t XII Reconciliation of Revenue per Audited Financial Statements With Revenue | | |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | |
| 2 | A mounts included on line 1 but not on Form 990, Part VIII, line 12 | | |
| а | Net unrealized gains on investments 2a | | |
| b | Donated services and use of facilities | 1 | |
| c | Recoveries of prior year grants | 1 | |
| d | Other (Describe in Part XIV) | 1 | |
| e | Add lines 2a through 2d | 2e | |
| 3 | Subtract line 2e from line 1 | 3 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b . 4a | | |
| b | Other (Describe in Part XIV) 4b | | |
| C | Add lines 4a and 4b | 4c | |
| 5 | Total Revenue Add lines ${f 3}$ and ${f 4c.}$ (This should equal Form 990, Part I, line 12) | 5 | |
| Part | Reconciliation of Expenses per Audited Financial Statements With Expense | s per Re | turn |
| 1 | Total expenses and losses per audited financial statements | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | | |
| а | Donated services and use of facilities | | |
| | | ⊣ 1 | |
| b | Prior year adjustments | | |
| b C | Prior year adjustments | | |
| | , , , | | |
| c | Other losses | | |
| c d | Other losses 2c Other (Describe in Part XIV) 2d | 2e 3 | |
| c d e | Other losses 2c Other (Describe in Part XIV) 2d Add lines 2a through | | |
| c d e | Other losses 2c Other (Describe in Part XIV) 2d Add lines 2a through 2d | | |
| c d e 3 | Other losses 2c Other (Describe in Part XIV) 2d Add lines 2a through 2d | | |
| c d e 3 4 | Other losses | | |

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

| Identifier | Return Reference | Explanation |
|-----------------------------|------------------|---|
| DESCRIPTION OF COLLECTIONS | Part III, Line 4 | The Center maintains a broad collection of art to include paintings, sculptures, statues, and awards that represent the life and work of its founders, Jimmy and Rosalynn Carter Some of the pieces have been donated to the Center by the Carters while others have been donated to the Center in recognition of the work of the Center and of the Carters |
| USE OF ENDOWMENT FUNDS | Part V, Line 4 | The Center has established an endowment fund in order to sustain the success of its mission and programs into the future |
| OTHER CHANGES IN NET ASSETS | PART XI, LINE 8 | THE OTHER AMOUNT REPRESENTS THE CHANGE IN NET ASSETS FOR THE CARTER CENTER COLLABORATIVE, INC |
| FIN 48 DISCLOSURE | Part X, Line 2 | CCI has received a determination letter from the INternal Revenue Service dated December 16, 1991 and CCCI has received a determination letter from the Internal Revenue Service dated March 22, 2007, each indicating recognition as an organization described in Section 501(c)(3) of the Code whereby only unrelated business income, as defined by Section 512(a) of the Code, is subject to federal income tax Accordingly, no provision for income taxes has been made in the consolidated financial statements |

DLN: 93493196000353

OMB No 1545-0047

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ See separate instructions.

Open to Public **Inspection**

Department of the Treasury Internal Revenue Service

Name of the organization

The Carter Center Inc

Employer identification number

58-1454716

| Part I | General Information on | Activities Outside the United States. | Complete | e if the organization | answered |
|--------|-----------------------------|---------------------------------------|----------|-----------------------|----------|
| | "Yes" to Form 990, Part IV, | line 14b. | | | |

| Рa | "Yes" to Form 990, Pa | | | ne United States. C | ompiete ii the organiz | auon answered |
|----|---|--|--|---|---|---|
| 1 | For grantmakers. Does the | | | ls to substantiate the | amount of the grants | or |
| | assistance, the grantees' elig | _ | | | - | |
| | the grants or assistance? | | | | | ✓ Yes │ No |
| 2 | For grantmakers. Describe in Pa United States | irt V the organiz | atıon's procedui | res for monitoring the use | e of grant funds outside th | ne |
| 3 | Activites per Region (Use Part | V ıf addıtıonal s | pace is needed |) | | |
| | (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region of independent contractors | (d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region/investments in region |
| | Central America and the Caribbean | 1 | 11 | Program Services | Health and peace | 2,521,032 |
| | East Asia and the Pacific | 1 | 3 | Program Services | Peace | 904,490 |
| | Middle East and North Africa | 5 | 21 | Program Services | Peace | 6,675,730 |
| | South America | 1 | 5 | Program Services | Health and Peace | 920,705 |
| | South Asia | 5 | 38 | Program Services | Peace | 1,262,612 |
| | Sub-Saharan Africa | 90 | 594 | Program Services | Health and Peace | 38,248,079 |
| | Central America and the Caribbean | | | Grantmakıng | Health | 44,793 |
| | Middle East and North Africa | | | Grantmaking | Peace | 45,000 |
| | South America | | | Grantmakıng | Health | 427,212 |
| | Sub-Saharan Africa | | | Grantmakıng | Health and Peace | 5,945,019 |
| | Europe (Including Iceland and Greenland) | | | Grantmakıng | Health | 16,908 |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | - | | | | | |
| | Sub-total Total from continuation sheets | 103 | 672 | | | 57,011,580 |
| c | to Part I Totals (add lines 3a and 3b) | 103 | 672 | | | 57,011,580 |

| | • |
|---------|--|
| Part II | Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, |
| | Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000 |
| | Use Part V if additional space is needed |

| | OSC Fait | v ii auditiona | ii space is needed. | | | | | | |
|---|--------------------------|---|-----------------------------|-------------------------|------------------------------|--|---|--|--|
| 1 | (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) A mount of cash grant | (f) Manner of cash disbursement | (g) A mount of of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | | Mıddle East/North Afrıca | 1 | 45,000 | wire | | | |
| | | | Sub-Saharan Africa | 2 | 482,225 | check | | | |
| | | | Europe/Iceland/Greenland | 18 | 4,900,000 | wire | | | |
| | | | Cent A merica/Caribbean | 12 & 13 | 22,836 | wire | | | |
| | | | Sub-Saharan Africa | 3 | 266,000 | wire | | | |
| | | | Sub-Saharan Africa | 4 | 13,500 | wire | | | |
| | | | Sub-Saharan Africa | 5 | 13,500 | wire | | | |
| | | | Sub-Saharan Africa | 6 | 13,500 | wire | | | |
| | | | Sub-Saharan Africa | 7 | 5,294 | cash | | | |
| | | | South America | 9 & 11 | 130,154 | wire | | | |
| | | | South America | 10 | 149,309 | wire | | | |
| | | | South America | 14 | 23,178 | wire | | | |
| | | | South America | 15 | 120,706 | wire | | | |
| | | | Sub-Saharan Africa | 16 | 5,064 | check | | | |
| | | | Sub-Saharan Africa | 17 | 21,317 | wire | | | |
| | _ | | Cent A merica/Caribbean | 18 & 19 | 21,957 | wire | | | |

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

13

Benter total number of other organizations or entities \ldots

3

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) A mount of cash grant | (e) Manner of cash disbursement | (f) A mount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|--|---|--------------------------------------|------------------------------------|---|--|---|
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| | | | | | | 1 | dula E (Earry 000) 2011 |

Part IV Foreign Forms

| 1 | Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926 (see instructions for Form 926) | Γ | Yes | <u> </u> | Νo |
|---|--|---|-----|------------|----|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A) | Г | Yes | <u> -</u> | Νo |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471) | Г | Yes | <u> </u> | No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621) | Г | Yes | <u> </u> | No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865) | Г | Yes | ١✓ | No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713). | ~ | Yes | Г | Νo |

Schedule F (Form 990) 2011

Schedule F (Form 990) 2011 Page **5**

Part V Supplemental Information
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

| ldentifier | Return Reference | Explanation |
|---|---------------------|--|
| PROCEDURES FOR MONITORING GRANT FUNDS | Part I, line 2 | The Center requires grant recipients to submit interim and/or final narrative and financial reports that set forth the results of the work performed as funded by the Center Written agreements and the specific requirements of the grantee vary based on the nature of the work product and length of time for the services to be provided |

| ldentifier | Return Reference | Explanation |
|---|----------------------|--|
| Purpose of grants to organizations outside the US | Part II, Column D | 1) Promote electoral reform and reinforce political reconciliation in the Palestinian Territories 2) Provide civic education on rule of law in Liberia 3) Domestic observer training for elections in the Democratic Republic of Congo 4)-7) Human Rights in the Democratic Republic of Congo 8) Support Guinea worm eradication efforts 9)-11) Support River Blindness control efforts in Venezuela 12)-13) Support River Blindness control efforts in Guatemala 14) Support River Blindness control efforts in Ecuador 15) Support River Blindness control efforts in Brazil 16) Support Trachoma control efforts in Nigeria 17) Support Malaria control efforts in Nigeria 18)-19) Support for Malaria and Lymphatic Filariasis control efforts on the island of Hispaniola |

Schedule F (Form 990) 2010

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As Filed Data -

DLN: 93493196000353

OMB No 1545-0047

Open to Public Inspection

SCHEDULE G (Form 990 or 990-EZ) **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, Department of the Treasury or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Internal Revenue Service Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization The Carter Center Inc

Employer identification number

58-1454716

| Part I | Fundraising | Activities. | Complete if the | organization a | answered | "Yes" to | Form 990, | Part IV, | line 17. |
|--------|-------------|-------------|-----------------|----------------|----------|----------|-----------|----------|----------|
|--------|-------------|-------------|-----------------|----------------|----------|----------|-----------|----------|----------|

- Indicate whether the organization raised funds through any of the following activities. Check all that apply
- Mail solicitations

- e F Solicitation of non-government grants

Internet and e-mail solicitations

Solicitation of government grants

Phone solicitations

Special fundraising events

- In-person solicitations
- Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990. Part VII) or entity in connection with professional fundraising services?

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table

| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? | | fundraiser have custody or control of | | fundraiser have custody or control of | | fundraiser have custody or control of | | fundraiser have custody or control of | | (iv) Gross receipts from activity | (v) A mount paid to (or retained by) fundraiser listed in col (i) | (vi) A mount paid to (or retained by) organization |
|---|---------------------------|--|----|---|---------|---|--|---|--|---|--|--------------------------------------|--|--|
| | | Yes | No | | | | | | | | | | | |
| American Marketing Communi | DIRECT MAIL CONSULTING | | No | 7,059,855 | 96,000 | 6,936,855 | | | | | | | | |
| CONVIO INC | INTERNET MARKETING | | No | 1,508,362 | 31,200 | 1,477,162 | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| Total | | | • | 8,568,217 | 127,200 | 8,414,017 | | | | | | | | |

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or

AL, AK, AZ, AR, CA, CO, CT, FL, GA, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN,

| Ра | t II | Fundraising Events. Com more than \$15,000 on Form | | | | |
|-----------------|-------|--|------------------------------------|---|------------------------------------|--|
| | | . , | (a) Event #1 Auction (event type) | (b) Event #2 | (c) Other Events 0 (total number) | (d) Total Events (Add col (a) through col (c)) |
| EΠΦ | 1 | Gross receipts | 2,286,684 | | 0 | 2,286,684 |
| Revenue | 2 | Less Charitable contributions | 1,153,962 | | 0 | 1,153,962 |
| | 3 | Gross income (line 1 minus line 2) | 1,132,722 | | 0 | 1,132,722 |
| | 4 | Cash prizes | | | 0 | 0 |
| မွာ | 5 | Non-cash prizes | 51,157 | , | 0 | 51,157 |
| euse | 6 | Rent/facility costs | 497,546 | | 0 | 497,546 |
| ă | 7 | Food and beverages | | | 0 | 0 |
| Direct Expenses | 8 | Entertainment | | | 0 | 0 |
| Δ | 9 | Other direct expenses . | 584,019 | | 0 | 584,019 |
| | 10 | Direct expense summary Add lin | es 4 through 9 ın columr | n(d) | | (1,132,722) |
| | 11 | Net income summary Combine Ii | nes 3 and 10 ın column (| d) | | |
| Par | t III | Gaming. Complete if the or \$15,000 on Form 990-EZ, lir | | "Yes" to Form 990, Pa | irt IV, line 19, or repo | rted more than |
| Revenue | | | (a) Bingo | (b) Pull tabs/Instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (Add col (a) through col (c)) |
| | 1 | Gross revenue | | | | |
| မှ မွ | 2 | Cash prizes | | | | |
| Expenses | 3 | Non-cash prizes | | | | |
| _ | 4 | Rent/facility costs | | | | |
| 년 교 | 5 | Other direct expenses | | | | |
| | 6 | Volunteer labor | Г Yes | ☐ Yes | Г Yes Г No | _ |
| | | Direct expense summary Add lines | | | | () |
| | 8 | Net gaming income summary Com | bine lines 1 and 7 in colu | ımn (d) | <u> . .</u> | <u> </u> |
| 9 a b | Is t | er the state(s) in which the organization licensed to operate No," Explain | gaming activities in eac | h of these states? | | · Fyes Fno |
| L0a b | | re any of the organization's gaming l | licenses revoked, susper | nded or terminated during | the tax year? | · · 「Yes 「No |

| Sche | dule G (Form 990 or 990-EZ) 20 | 11 | | | Page 3 |
|---------|--|---|--------------------------------------|--------------------|---------------|
| 11 | Does the organization operate ga | aming activities with nonmembers? . | | Г _{Yes} Г | - No |
| 12 | Is the organization a grantor, be | neficiary or trustee of a trust or a mem | per of a partnership or other entity | | |
| | formed to administer charitable (| gamıng? | | · · · · F Yes F | - No |
| 13 | Indicate the percentage of gamii | ag activity operated in | | 1 1 | |
| a | | | | 13a | |
| b | | | | | |
| 14 | | f the person who prepares the organiza | | <u> </u> | |
| | Name ► | | | | |
| | Address ► | | | | |
| | revenue? | ntract with a third party from whom the | | | - No |
| | | ed by the third party 🟲 \$ | | | |
| С | If "Yes," enter name and address | S | | | |
| | Name 🟲 | | | | |
| | Address ► | | | | |
| 16 | Gaming manager information | | | | |
| | Name 🟲 | | | | |
| | Gaming manager compensation I | \$ \$ | | | |
| | Description of services provided | > | | | |
| 17 a | | Employee er state law to make charitable distribu | | · · · | - No |
| b | Enter the amount of distributions | required under state law distributed to | o other exempt organizations or sp | | - |
| _ | | activities during the tax year > \$ | | hadala C / | |
| Par | t IV Complete this part to property instructions.) | provide additional information for | responses to quuestion on Sc | nedule G (see | |
| | Identifier | ReturnReference | Explana | tion | |
| | | • | • | | |

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

DLN: 93493196000353 OMB No 1545-0047

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Employer identification number

The Carter Center Inc 58-1454716 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed (a) Name and address of (c) IRC Code section **(b)** EIN (d) Amount of cash (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization ıf applıcable cash valuation non-cash assistance or assistance grant or government assistance (book, FMV, appraisal, other) 0 N/A N/A (1) JIMMY CARTER 44-0553234 501(C)(3) 10,384 Part IV LIBRARY AND MUSEUM441 FREEDOM PARKWAY ATLANTA, GA 30307 O N/A Part IV (2) EMORY UNIVERSITY 44-0553234 501(C)(3) 125,000 N/A 1599 CLIFFTON ROAD 6-ATLANTA, GA 30322 (3) Ga Assoc of Comm Svc 58-2321384 N/A 16,000 O N/A N/A Part IV

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

| Part III | Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Pa | art IV, line 22. |
|----------|--|------------------|
| | Use Schedule I-1 (Form 990) if additional space is needed. | |

| (a)Type of grant or assistance | (b) Number of recipients | (c) A mount of cash grant | (d)A mount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|---------------------------------|-------------------------------------|-----------------------------------|--|---------------------------------------|
| (1) Journalism Fellowships | 8 | 68,325 | 0 | N/A | N/A |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Identifier | Return Reference | Explanation |
|--|------------------|---|
| PROCEDURES USED TO MONITOR THE USE OF GRANT FUNDS IN THE UNITED STATES | , | THE CENTER REQUIRES GRANT RECIPIENTS TO SUBMIT INTERIM AND/OR FINAL NARRATIVE AND FINANCIAL REPORTS THAT SET FORTH THE RESULTS OF THE WORK PERFORMED AS FUNDED BY THE CENTER WRITTEN AGREEMENTS AND THE SPECIFIC REQUIREMENTS OF THE GRANTEE VARY BASED ON THE NATURE OF THE WORK PRODUCT AND LENGTH OF TIME FOR THE SERVICES TO BE PROVIDED |
| PURPOSE OF GRANT OR ASSISTANCE | | 1) Assistance related to renovation to include educational information on the work of The Carter Center 2) Support to the Institute for Developing Nations, whose purpose is to research methods for third world country development 3) Support to develop curriculum for training on the issues in the integration of primary and behavioral health care |

Compensation Information

DLN: 93493196000353

OMB No 1545-0047

Open to Public

Inspection

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization The Carter Center Inc

Employer identification number

58-1454716

| Pai | t I Questions Regarding Compensation | on | | | | |
|-----|---|-------------|--|----|-----|----|
| | | | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization possible part VII, Section A, line 1a Complete Part I | | ny of the following to or for a person listed in Form vide any relevant information regarding these items | | | |
| | First-class or charter travel | | Housing allowance or residence for personal use | | | |
| | Travel for companions | Г | Payments for business use of personal residence | | | |
| | Tax idemnification and gross-up payments | Г | Health or social club dues or initiation fees | | | |
| | Discretionary spending account | Γ | Personal services (e g , maid, chauffeur, chef) | | | |
| b | If any of the boxes in line 1a are checked, did the reimbursement orprovision of all the expenses des | | | 1b | | |
| 2 | Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executiv | | - · · · · · · · · · · · · · · · · · · · | 2 | | |
| | | | | | | |
| 3 | Indicate which, if any, of the following the organiza organization's CEO/Executive Director Check all | | | | | |
| | Compensation committee | | Written employment contract | | | |
| | Independent compensation consultant | , V | | | | |
| | Form 990 of other organizations | <u> </u> | · | | | |
| 4 | During the year, did any person listed in Form 990 or a related organization | , Part VI | I, Section A, line 1a with respect to the filing organization | | | |
| а | Receive a severance payment or change-of-control payment? | | | | | No |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | | | | | Νo |
| c | | | | | | No |
| | If "Yes" to any of lines 4a-c, list the persons and μ | provide th | ne applicable amounts for each item in Part III | | | |
| | Only 501(c)(3) and 501(c)(4) organizations only n | nust com | plete lines 5-9. | | | |
| 5 | For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of | A, line 1a, | , did the organization pay or accrue any | | | |
| а | The organization? | | | 5a | | Νo |
| b | Any related organization? | | | 5b | | No |
| | If "Yes," to line 5a or 5b, describe in Part III | | | | | |
| 6 | For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of \ensuremath{E} | A, line 1a, | , did the organization pay or accrue any | | | |
| а | The organization? | | | 6a | | Νo |
| b | Any related organization? | | | 6b | | No |
| | If "Yes," to line 6a or 6b, describe in Part III | | | | | |
| 7 | For persons listed in Form 990, Part VII, Section a payments not described in lines 5 and 6? If "Yes," | | | 7 | | No |
| 8 | Were any amounts reported in Form 990, Part VII | , paid or a | accured pursuant to a contract that was | | | |
| | subject to the initial contract exception described | ın Regs | section 53 4958-4(a)(3)? If "Yes," describe | | | |
| | ın Part III | | | 8 | | Νo |
| 9 | If "Yes" to line 8, did the organization also follow t section 53 4958-6(c)? | he rebutt | able presumption procedure described in Regulations | 9 | | |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

| (A) Name | ļ | (B) Breakdown of | f W-2 and/or 1099-MIS | SC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | |
|---------------------------|-------------|--|---|--|--------------------------------|------------------------|--|---|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(ı)-(D) | reported in prior Form 990 or Form 990-EZ |
| (1) John B Hardman | (ı) (ıı) | 358,701 | 0 | 0 | 22,050 | 14,069 | 394,820 | 0 |
| (2) Phillip J Wise | (ı) (ıı) | 177,942 | 0 | 0 | 16,411 | 4,409 | 198,762 | 2 0 |
| (3) Christopher D Brown | (ı) (ıı) | 147,535 | 0 | 0 | 13,832 | 17,018 | 178,385 | 0 |
| (4) Donald R Hopkins | (ı) (ıı) | 199,033 | 0 | 0 | 18,110 | 9,545 | 226,688 | 0 |
| (5) John J Stremlau | (ı) (ıı) | 177,154 | 0 | 0 | 16,277 | 11,639 | 205,070 | 0 |
| (6) Ryan McDonald | (ı) (ıı) | 127,347 | 0 | 50,000 | 15,097 | 16,518 | 208,962 | 0 |
| (7) Seema N Shams | (ı) (ıı) | 131,733 | 0 | 35,000 | 15,006 | 9 | 181,748 | 0 |
| (8) Frank O Richards | (ı) (ıı) | 159,095 | 0 | 0 | 14,412 | 1,238 | 174,745 | 0 |
| (9) Thomas H Bornemann | (ı) (ıı) | 151,673 | 0 | 0 | 13,759 | 1,209 | 166,641 | 0 |
| (10) Hrair A Balian | (ı) (ıı) | 144,518 | 0 | 0 | 9,784 | 15,317 | 169,619 | 0 |
| | | | | | | | | |
| | | | | | | | - | |
| | | + | | | | | | |
| | + | + | | | | | | |
| | - | | | | | | | |

Schedule J (Form 990) 2011 Page **3**

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier Return Reference Explanation

Schedule J (Form 990) 2011

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493196000353

OMB No 1545-0047

)MB No 1545-004

2011

2011

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service ► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

Transactions with Interested Persons

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

| | f the organization er Center Inc | | | | | | | | mployer ic 8-14547: | | tion numb | er |
|---------------|--|----------|-----------------|------------------|----------------------------------|--------------------|---------------|-----------------------------|-------------------------------|------------|------------|-----|
| Part I | Excess Benefit Tran | | | | | | | organı | zations c | nly). | ne 40h | |
| 1 | (a) Name of disqu | | | 103 0111011 | 1 | (b) Desc | | | | are v , n | | (c) |
| | | | | | | | | | | | Yes | No |
| | | | | | | | | | | | | |
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| | | | | | <u> </u> | | | | | | | |
| | ter the amount of tax impose Stion 4958 | ed on th | _ | | _ | disqualified pers | | | ear under, / | - | | |
| | er the amount of tax, if any, | on line | | | | | | | | \$ — \$ | | |
| | | | | | | | | | | | | |
| Part I | | | | | | . D+ IV I 26 | | 000 [| -7 D+\/ | l | _ | |
| | Complete if the organiz | | | res on F | orm 990 | , Part IV, line 26 | , or For | m 990-E | (f) | , iine 38 | <u>a</u> | |
| (a) Nam | ne of interested person and | | oan to m the | (c) 0 rig | unal | | (e) In | | | | (g)Writ | |
| (a) Nan | purpose | 1 | zation? | principal a | | (d)Balance due | defau | ult? by board or committee? | | | agreement? | |
| | | To | From | 1 | | | Yes | No Yes No | | Yes | No | |
| | | | | | | | | 1 | | 1 | | 110 |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | 1 | | |
| | | | | | | | | + | | 1 | | |
| Total . | | | | | ▶ \$ | <u> </u> | | | | | | |
| Part II | Grants or Assistan | | | | | Persons | | | | | | |
| | Complete if the orga | | | | | | /, line : | 27. | | | | |
| (b)Relationsh | | | | np betwe | een interested per ganization | | | nount of gr | ant or ty | pe of assı | stance | |
| | | | | <u> </u> | id the or | gamzacion | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| _ | | | | | | · | | _ | _ | | | |
| | | | | | | | | | | | | |
| | | | 1 | | | | | | | | | |

| Part IV | Business | Transactions | Involvina | Interested | Persons |
|---------|----------|--------------|-----------|------------|---------|
| | | | | | |

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the | (c) A mount of transaction | (d) Description of transaction | organi | arıng of zatıon's nues? |
|-------------------------------|--|----------------------------|--------------------------------|--------|-------------------------------|
| | organization | | | Yes | No |
| (1) JEFFREY CARTER | SON OF BOARD MEMBER | 20,443 | compensation as employee | | No |
| (2) REBECCA CARTER | SPOUSE OF CHILD OF BD MBR | 37,184 | compensation as employee | | No |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2011

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493196000353

OMB No 1545-0047

NonCash Contributions

Department of the Treasury Internal Revenue Service

The Carter Center Inc

Name of the organization

SCHEDULE M

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Open to Public Inspection **Employer identification number**

| | | | | | 58-1454716 | | | |
|---------|---|----------------------------------|--|---|--|----------|-----|---------------|
| Pa | rt I Types of Property | 1 | | Τ | Т | | | |
| | | (a) Check If applicable | (b) Number of Contributions or items contributed | (c) Contribution amounts reported on Form 990, Part VIII, line 1g | (d Method of do contribution | etermı | _ | |
| 1 | Art—Works of art | Χ | 13 | 28,200 | Appraisal | | | |
| 2 | Art—Historical treasures . | | | | | | | |
| 3 | Art—Fractional interests | | | | | | | |
| 4 | Books and publications | | | | | | | |
| 5 | Clothing and household goods | | | | | | | |
| 6 | Cars and other vehicles | | | | | | | |
| 7 | Boats and planes | | | | | | | |
| 8 | Intellectual property | | | | | | | |
| 9 | Securities—Publicly traded . | Х | 106 | 4,176,318 | Market value | | | |
| 10 | Securities—Closely held stock . | | | | | | | |
| 11 | Securities—Partnership, LLC, or trust interests | | | | | | | |
| 12 | Securities—Miscellaneous | | | | | | | |
| 13 | Qualified conservation contribution—Historic structures | | | | | | | |
| 14 | Qualified conservation contribution—Other | | | | | | | |
| 15 | Real estate—Residential . | | | | | | | |
| 16 | Real estate—Commercial | | | | | | | |
| 17 | Real estate—Other | | | | | | | |
| 18 | Collectibles | | | | | | | |
| 19 | Food inventory | | | | | | | |
| 20 | Drugs and medical supplies . | Х | 1 | 29,919 | Retail Price | | | |
| 21 | Taxidermy | | | | | | | |
| 22 | Historical artifacts | | | | | | | |
| 23 | Scientific specimens | | | | | | | |
| 24 | Archeological artifacts | | | | | | | |
| 25 | Water O ther ► (filtration) | Х | 2 | 341,349 | Retail price | | | |
| | Consulting | ., | , | 44.700 | NAl t t . | | | |
| | Other ► (Services) | X | 4 | | Market rate | | | |
| 27 | Other ► (Bed Nets) | X | 50,000 | 250,000 | Retail price | | | |
| 28 | Charter Other ► (Flight) | x | 1 | 235,420 | Cost incurred | | | |
| 29 | Number of Forms 8283 received | bv the ora | anization during the tax ve | | | | | |
| | for which the organization compl | | | | 29 | | Yes | No |
| 30a | During the year, did the organiza | ation receiv | e by contribution any prope | erty reported in Part I, lines | 1-28 that it | | | |
| | must hold for at least three year | s from the | date of the initial contributi | on, and which is not require | d to be used | | | |
| | for exempt purposes for the enti | | | | | 30a | | No |
| b | If "Yes," describe the arrangem | | | | | <u> </u> | | |
| 31 | Does the organization have a gif | t acceptan | ce policy that requires the i | review of any non-standard | contributions? | 31 | Yes | |
| 32a | Does the organization hire or us contributions? | e third part • • • | ies or related organizations | to solicit, process, or sell | non-cash | 32a | Yes | <u> </u> |
| ь 33 | If "Yes," describe in Part II If the organization did not report | revenues | ın column (c) for a type of p | roperty for which column (a |) is checked, | | | _ |
| | describe in Part II | | • | • | | | | |

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

| Identifier | Return Reference | Explanation |
|--|------------------|---|
| USE OF THIRD PARTIES OR RELATED ORGANIZATIONS | | THE CARTER CENTER UTILIZES EXTERNAL BROKERS TO SELL DONATED SECURITIES UPON RECEIPT |

Schedule M (Form 990) 2011

OMB No 1545-0047

Inspection

Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service

SCHEDULE 0

(Form 990 or 990-EZ)

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

FAttach to Form 990 or 990-EZ.

Name of the organization The Carter Center Inc

Employer identification number

58-1454716

| ldentifier | Return Reference | Explanation |
|--|--|--|
| AUDITED FINANCIAL STATEMENTS | Form 990, Part IV, Line 12 | THE CARTER CENTER'S AUDITED FINANCIAL STATEMENTS CONSOLIDATE THE ACTIVITIES OF THE CARTER CENTER, INC. AND THE CARTER CENTER COLLABORATIVE, INC. AND ARE PREPARED IN ACCORDANCE WITH U.S. GAAP. SEPARATE AUDITED FINANCIAL STATEMENTS ARE NOT PREPARED FOR EACH ENTITY |
| NUMBER OF EMPLOYEES | Form 990, Part V, Line 2a and 2B | Emory University serves as common paymaster for the Center's employees. As such, all IRS Forms W-3 and all Federal employment tax returns are filed by Emory University. The Carter Center's employee count of 207 was included in the Emory University Form W-3 for calendar year 2011. |
| FINANCIAL ACCOUNTS IN FOREIGN COUNTRIES | Form 990, Part V, Line 4b | Bolivia, Cameroon, Chad, Cote D'Ivoire, Democratic Republic of Congo, Ecuador, Egypt, Ethiopia, Guatemala, Guinea, Kenya, Liberia, Libya, Mali, Mexico, Nepal, Niger, Nigeria, Palestine, South Sudan, Sudan, Tunisia, Uganda, Venezuela |
| BUSINESS AND FAMILY RELATIONSHIPS | Form 990, Part VI, Section A, Line 2 | Jimmy and Rosalynn Carter, Founders and Trustees, are husband and wife JASON CARTER, TRUSTEE, IS THE GRANDSON OF JIMMY AND ROSALYNN CARTER The President of Emory University, James Wagner, serves on the Board of Trustees for the Center Ben Johnson, Leah Ward Sears, Wendell Reilly, and Chilton Varner, Trustees on the Center's board, also serve on the Board of Trustees for Emory University Bradley Currey, Wendell Reilly, and Chilton Varner, Trustees on the Center's Board, also serve on the board of Brown & Brown, Co Marjorie Sardino, Trustee, and Don Hopkins, Key Employee, both serve on the Board of the MacArthur Foundation Amended Bylaws Form 990 Part VI, Line 4 The Bylaw amendments redefine Officer positions removing the Executive Director and adding the roles of President and CEO. The bylaws also include revised language regarding tie vote decisions and the appointment and removal of the President and CEO. Election of members of the governing body Form 990 Part VI, Line 7A and 7B. The Board of Trustees of The Carter Center, Inc. consists of President Carter and Mrs. Carter, the president of Emory University, 9 members appointed by Emory University's Board of Trustees, and 10 members appointed by President Carter and those trustees not appointed by Emory University's Board of Trustees Additionally, Emory University's Board of Trustees has the authority to approve amendments to the Center's Articles of Incorporation and Bylaws |
| PROCESS USED TO REVIEW FORM 990 | Form 990, Part VI, Section B, Line 11 | The Carter Center provides a draft of its IRS Form 990 to all directors and trustees up to one week in advance of the filing date. This review period allows for questions and comments on the information set forth in the return that may be resolved prior to filing. Additionally, the Treasurer reviews the draft 990 with the Chair of the Finance committee in detail prior to its filing. |
| MONITORING CONFLICT OF INTEREST POLICY | Form 990, Part VI, Section B, Line 12c | The Carter Center's conflict of interest policy is provided to all employees upon hiring and updates to such policy are communicated as approved. All employees are expected to adhere to this policy as provided Annually in June, the Center requests that each Trustee, Officer, and Key Employee provide information regarding all business and family relationships and an attestation of their understanding and adherence to the conflict of interest policy, as provided |
| PROCESS USED IN DETERMINING COMPENSATION | Form 990, Part VI, Section B, Line 15a, 15b | The Center utilizes the payroll services of a common paymaster, Emory University Emory has developed and maintained significant resources with regard to compensation and performance review policies and procedures. These policies cover all of the Center's employees, including the CEO and all officers and key employees. Compensation ranges for all job grades are established by Emory utilizing a number of best practices standards and are adhered to by the Center. The performance of every employee is reviewed by their supervisor and merit raises may be earned within guidelines published by the Center's human resources department annually. The CEO's performance is reviewed and compensation is approved by the Compensation Committee, which consists of President Carter, The President of Emory University and The Chairman of the Carter Center Board, as well as the full Board of the Carter Center. |
| STATES WHERE FORM 990 IS FILED | Form 990, Part VI, Section C, Line 17 | Alabama, Alaska, Arizona, Arkansas, California, Colorado, Connecticut, Florida, Georgia, Hawaii, Illinois, Kansas, Kentucky, Maine, Maryland, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, New Hampshire, New Jersey, New Mexico, New York, North Carolina, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, Tennessee, Utah, Virginia, Washington, West Virginia, Wisconsin |
| MAKING GOVERNING DOCUMENTS AVAILABLE TO THE PUBLIC | Form 990, Part VI, Line 19 | Documents are available upon request |
| OTHER CHANGES IN NET ASSETS OR FUND BALANCES | FORM 990, PART XI, LINE 5 | NET APPRECIATION OF ENDOWMENT INVESTMENTS \$11,860,900 |
| HOURS WORKED AT RELATED ORGANIZATIONS | FORM 990, PART VII, COLUMN B | AVERAGE HOURS WORKED PER WEEK AT THE CARTER CENTER COLLABORATIVE, INC , A RELATED ORGANIZATION, ARE AS FOLLOWS TERRENCE B ADAMSON 1 RICHARD C BLUM 1 BRADLEY N CURREY, JR 1 KENT C NELSON 1 JAMES W WAGNER 1 BEN F JOHNSON, III 1 JOHN B HARDMAN 2 PHILLIP J WISE 2 CHRISTOPHER D BROWN 2 |

DLN: 93493196000353

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2011

OMB No 1545-0047

Open to Public Inspection

(g)

Department of the Treasury
Internal Revenue Service

Name of the organization
The Carter Center Inc

Name of the organization
The Carter Center Inc

Fig. 1454716

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

| | | | | , , | |
|--|--------------------------------|---|----------------------------|---------------------------|--------------------------------------|
| (a) Name, address, and EIN of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
| | | | | | |
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| | | | | | |
| Part II Identification of Related Tax-Exempt Organizat | cions (Complete If | the organization a | nswered "Yes' | ' on Form 990, F | Part IV, line 34 because it had one |

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 512(b)(13 controlled organization | |
|--|-----------------------------|---|----------------------------|--|--------------------------------------|---|----|
| | | | | | | Yes | No |
| (1) Carter Center Collaborative Inc | | | | | | | |
| 453 Freedom Parkway | Support CCI | GA | 501(c)(3) | 11 | NA | Yes | |
| Atlanta, GA 30307 20-5704991 | | | | | | | |
| (2) CARTER CENTRE UK | | | | | | | |
| 14 ST MARYS STREET STAMFORD, LINCOLNSHIRE PF9 2DF UK | SUPPORT CCI | UK | N/A | N/A | NA | | No |
| (3) CARTER CENTRE UK FOUNDATION | | | | | | | |
| 14 ST MARYS STREET STAMFORD, LINCOLNSHIRE PF9 2DF UK | SUPPORT CCI | UK | N/A | N/A | NA | | No |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

| Part III | Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line | e 34 |
|----------|--|------|
| | because it had one or more related organizations treated as a partnership during the tax year.) | |

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | , | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | (f) Share of total income | (g) Share of end-of- year assets | | | Disproprtionate | | Disproprtionate | | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | (j Gene mana parti | ral or nging | (k) Percentage ownership |
|---|--------------------------------|--|---|--|--|---|-----|----|-----------------|-----|-----------------|---|---|-----------------------------|-----------------|---------------------------------------|
| | | | | | | | Yes | No | | Yes | No | | | | | |
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Рптагу activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total Income | (g) Share of end-of-year assets | (h) Percentage ownership |
|---|-------------------------------|--|-------------------------------------|--|--|--|---------------------------------------|
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| Par | Transactions With Related Organizations (Complete if the organization answered "Yes | s" on Form 990, Par | t IV, line 34, 35, 3 | 5A, or 36.) | | 1 | | | | | | |
|-------------|---|---------------------------------|------------------------|---------------------------------------|-----|----------|--|--|--|--|--|--|
| ı | Note. Complete line 1 if any entity is listed in Parts II, III or IV | | | _ | Yes | No | | | | | | |
| 1 Du | ring the tax year, did the orgranization engage in any of the following transactions with one or more related organ | izations listed in Parts | s II-IV? | | | | | | | | | |
| а | Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity | | | 1a | | No No | | | | | | |
| b | · · · · · · · · · · · · · · · · · · · | | | | | | | | | | | |
| С | Gift, grant, or capital contribution from related organization(s) | | | 1c | | No | | | | | | |
| d | Loans or loan guarantees to or for related organization(s) | | | 1d | | No | | | | | | |
| e | Loans or loan guarantees by related organization(s) | | | 1e | | No | | | | | | |
| | | | | | | | | | | | | |
| f | Sale of assets to related organization(s) | | | 1f | | No | | | | | | |
| g | Purchase of assets from related organization(s) | | | 1g | | No | | | | | | |
| h | Exchange of assets with related organization(s) | | | 1h | | No | | | | | | |
| i l | ease of facilities, equipment, or other assets to related organization(s) | | | 1i | | No | | | | | | |
| | | | | | | | | | | | | |
| j l | _ease of facılıtıes, equipment, or other assets from related organization(s) | | | 1 j | | No | | | | | | |
| k | Performance of services or membership or fundraising solicitations for related organization(s) | | | 1k | | No | | | | | | |
| I F | Performance of services or membership or fundraising solicitations by related organization(s) | | | 11 | | No | | | | | | |
| m | Sharıng of facılıtıes, equipment, mailing lists, or other assets with related organization(s) | | | 1m | Yes | | | | | | | |
| n | Sharing of paid employees with related organization(s) | | | 1n | | No | | | | | | |
| o | Reimbursement paid to related organization(s) for expenses | | | 10 | | No | | | | | | |
| p | Reimbursement paid by related organization(s) for expenses | | | 1p | | No | | | | | | |
| q | Other transfer of cash or property to related organization(s) | | | 1 q | | No | | | | | | |
| r | Other transfer of cash or property from related organization(s) | | | 1r | | No | | | | | | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, in | cluding covered relati | onships and transact | ion thresholds | | | | | | | | |
| | (a) Name of other organization | (b) Transaction type(a-r) | (c) Amount involved | (d) Method of determin involved | | ount | | | | | | |
| 1) | | | | | | | | | | | | |
| 2) | | | | | | | | | | | | |
| 3) | | | | | | | | | | | | |
| 4) | | | | | | | | | | | | |
| 5) | | | | | | | | | | | | |
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| 6) | | | | | | | | | | | | |

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income(related, unrelated, excluded from tax under sections 512- 514) | (e) Are all partners section 501(c)(3) organizations? | | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproprtionate alloc | | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene man part | j) eral or aging ener? | (k) Percentage ownership |
|---|--------------------------------|---|---|---|----|--|---|------------------------------|----|---|---------------------|--|---------------------------------------|
| | | | , | Yes | No | | | Yes | No | | Yes | No | |
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Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

Software ID: Software Version:

EIN: 58-1454716

Name: The Carter Center Inc

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, and Independent Contractors | | | | | | | | | | | | |
|--|--------------------------------|-------------------------------------|-----------------------|---------|--------------|---------------------------------|--------|--|--|---|--|--|
| (A) Name and Title | (B) Average hours per | (C) Position (check all that apply) | | | | | | (D) Reportable compensation from the | (E) Reportable compensation from related | (F) Estimated amount of other compensation | | |
| | week | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | organization (W- 2/1099-MISC) | organizations (W- 2/1099- MISC) | from the organization and related organizations | | |
| Terrence B Adamson Trustee | 2 0 | Х | | | | | | 0 | | 0 | | |
| Arthur M Blank Trustee | 1 0 | Х | | | | | | 0 | 0 | 0 | | |
| Richard C Blum Trustee - Board Vice Chair | 2 0 | Х | | Х | | | | 0 | | 0 | | |
| Kathryn E Cade Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| Jason Carter Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| James E Carter Trustee | 40 0 | Х | | | | | | 0 | | 0 | | |
| Rosalynn Carter Trustee | 40 0 | Х | | | | | | 0 | | 0 | | |
| Bradley N Currey Jr Trustee | 2 0 | Х | | | | | | 0 | | 0 | | |
| Gordon D Gıffin Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| Charlayne Hunter-Gault Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| Ben F Johnson III Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| James T Laney Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| Sherry Lansing Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| Douglas W Nelson Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| Kent C Nelson Trustee - Board Chair | 4 0 | Х | | X | | | | 0 | | 0 | | |
| Marjorie M Scardino Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| Leah Ward Sears Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| James W Wagner Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| Tadahıro Yoshıda Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| Wendell Reilly Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| Chilton D Varner Trustee | 1 0 | Х | | | | | | 0 | | 0 | | |
| John B Hardman President and CEO | 400 | | | Х | | | | 358,701 | | 36,119 | | |
| Phillip J Wise Secretary, VP-O perations | 400 | | | Х | | | | 177,942 | | 20,820 | | |
| Christopher D Brown Treasurer, VP-Finance | 400 | | | Х | | | | 147,535 | | 30,850 | | |
| Donald R Hopkins VP - Health Programs | 32 0 | | | | х | | | 199,033 | | 27,655 | | |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A) Name and Title | (B) Average hours | (C) Position (check all that apply) | | | | | | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of other |
|---|-------------------------|--|-----------------------|---------|--------------|------------------------------|--------|--|---|--|
| | per week | Individual trustae or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | from the organization (W- 2/1099-MISC) | from related organizations (W- 2/1099- MISC) | compensation from the organization and related organizations |
| John J Stremlau VP - Peace Programs | 40 0 | | | | х | | | 177,154 | | 27,916 |
| Ryan McDonald Chief Development Officer | 40 0 | | | | | Х | | 177,347 | | 31,615 |
| Seema N Shams Chief Development Officer | 40 0 | | | | | х | | 166,733 | | 15,015 |
| Frank O Richards Director - Health Programs | 40 0 | | | | | х | | 159,095 | | 15,650 |
| Thomas H Bornemann Dırector - Mental Health Prog | 40 0 | | | | | Х | | 151,673 | | 14,968 |
| Hrair A Balian Director, CONFLICT RESOLUTION | 40 0 | | | | | х | | 144,518 | | 25,101 |