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DLN: 93493015013033

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

2011

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public

	revenue.			·	Inspection	
		2011 calendar year, or tax year beginning 09-01-2011 and ending 08-31-201 C Name of organization	2	D Employer ide	entification number	
_		USA HOCKEY INC				
_	Iress cha	Doing Business As	_	51-020474 E Telephone nu		
_	ne chan			(719)576-	8724	
_	ıal retur	1775 BOB TOHNSON DOTAE	ute	G Gross receipts		
_	mınated					
Am —	ended n	eturn City or town, state or country, and ZIP + 4 COLORADO SPRINGS, CO 80906				
App	lication	pending				
		F Name and address of principal officer		s a group returi		
		DAVE OGREAN 1775 BOB JOHNSON DRIVE	affilia	tes?	ΓYes Γ No	
		COLORADO SPRINGS, CO 80906	H(b) Are all	l affiliates includ	ed?	
			If "No	o," attach a list	(see instructions)	
[Ta:	x-exem	pt status	H(c) Grou	p exemption nu	mber ► 3724	
J W	ebsite	:► WWW USAHOCKEY COM				
K Forr	n of org	anization Corporation Trust Association Other	L Year of for	mation 1936	State of legal domicile CC	
Pa	rt I	Summary		•		
	1 B	Briefly describe the organization's mission or most significant activities				
w	<u>I</u>	O PROMOTE THE SPORT OF AMATEUR ICE HOCKEY AND INLINE HOCKE	Υ			
Governance	-					
Ĕ						
9	2 0	Check this box 🔰 if the organization discontinued its operations or disposed	of more than 2	5% of its net a	ssets	
	3 1	Number of voting members of the governing body (Part VI, line 1a)		3	16	
eo Vi	4 1	lumber of independent voting members of the governing body (Part VI, line 1b)	4	16	
Ě	5 ⊺	otal number of individuals employed in calendar year 2011 (Part V, line 2a)		5	118	
Activities &		otal number of volunteers (estimate if necessary)		6	0	
4,		otal unrelated business revenue from Part VIII, column (C), line 12		7a	257,239	
	Ь∧	Net unrelated business taxable income from Form 990-T, line 34		7b	-194,225	
			Prio	r Year	Current Year	
o)	8	Contributions and grants (Part VIII, line 1h)		11,739,366 12,3		
Revenu	9	Program service revenue (Part VIII, line 2g)		22,440,532	22,679,737	
₽ĕ	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		15,863	6,797	
_	11 12	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), lin		425,048	425,094	
	12	12)		34,620,809	35,444,289	
	13	Grants and similar amounts paid (Part IX, column (A), lines $1-3$)		1,652,308	1,525,503	
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0	0	
ch.	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines		0.011.010	0 200 202	
Expenses	46-	5-10)		9,011,919	9,290,393	
क्	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0	0	
Ж	Ь	Total fundraising expenses (Part IX, column (D), line 25) **862,267		24 222 127	25 104 121	
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		24,323,137	25,104,121	
	18 19	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12		-366,555	35,920,017	
φ. φ.	1.5	Nevenue less expenses Subtract fille 10 from fille 12	Reginning	of Current	<u> </u>	
ရုံးရောင် ၁၈၈				ear	End of Year	
Net Assets or Fund Balances	20	Total assets (Part X, line 16)		11,688,548	14,953,415	
4 E	21	Total liabilities (Part X, line 26)		11,201,055	14,941,650	
	22	Net assets or fund balances Subtract line 21 from line 20		487,493	11,765	
	t II	Signature Block				
mow		ties of perjury, I declare that I have examined this return, including accompanying s and belief, it is true, correct, and complete. Declaration of preparer (other than office				
		*****	20	13-01-10		
Sign		Signature of officer	Da	ite		
Here	e	DAVE OGREAN EXECUTIVE DIRECTOR				
		Type or print name and title		1		
		riepaiei S L	Check If		yer identification number	
Paid		Signature & sizes cooperate	self- employed 🕨 🦵	(see instructions P00450838	1	
	arer's	Firm's name (or yours WAUGH & GOODWIN LLP	r	FTN. N. 22 :====	.77	
Use (Only	If self-employed), address, and ZIP + 4 1365 GARDEN OF THE GODS SUITE 150		EIN • 20-17665	021	
		1505 GAILDER OF THE GODD SOTTE 150		1		

COLORADO SPRINGS, CO 80907 May the IRS discuss this return with the preparer shown above? (see instructions) . .

Par		of Program Serv		lishments Jestion in this Part III		F
1		organization's missior				·
_	ROMOTE THE SPORT	-		INLINE HOCKEY		
2	the prior Form 990 oi	r990-EZ?		ervices during the year w		Yes ▼ No
2	If "Yes," describe the			ot changes in howit can	duete any program	
3	services? If "Yes," describe the			nt changes in how it con-		Yes No
4	Describe the organization 50	ation's program servic)1(c)(3) and 501(c)(4	e accomplishn) organization:	s and section 4947(a)(1	ee largest program services, a .) trusts are required to report i program service reported	
	(Code) (Expenses \$	8,965,231	ıncludıng grants of \$) (Revenue \$	19,881,244)
					ATING IN ANY SANCTIONED EVENTS MBERS AND MAINTAINS A HISTORICA	
4b	(Code INTERNATIONAL PROGRA) (Expenses \$ AMS - TEAMS PARTICIPATE	6,199,077 IN INTERNATION	including grants of \$ AL COMPETITIONS AT VARIOU) (Revenue \$ JS AGE GROUPS	2,534,649)
4c	(Code) (Expenses \$	3,185,465	ıncludıng grants of \$) (Revenue \$)
	NATIONAL TEAM DEVELO YEAR OLD PLAYERS	PMENT - CONDUCTED DEV	/ELOPMENT PROGI	RAMS THAT PROVIDED ON-IC	E AND GAME SITUATION TRAINING A	ND EDUCATION FOR 15 - 18
	(Code COACHING) (Expenses \$	2,164,608	including grants of \$) (Revenue \$)
	(Code PLAYER DEVELOPMENT) (Expenses \$	1,349,475	including grants of \$) (Revenue \$)
	(Code ADULT HOCKEY) (Expenses \$	1,406,244	including grants of \$) (Revenue \$)
	(Code INTERNET PROJECT) (Expenses \$	669,328	including grants of \$) (Revenue \$)
	(Code ANNUAL CONGRESS/MID) (Expenses \$ -WINTER MEETINGS	971,033	including grants of \$) (Revenue \$)
	(Code YOUTH PROGRAM) (Expenses \$	582,977	including grants of \$) (Revenue \$)
	(Code JUNIOR PROGRAM) (Expenses \$	418,235	including grants of \$) (Revenue \$)
	(Code OFFICIALS) (Expenses \$	1,878,466	including grants of \$) (Revenue \$)
	(Code AMERICAN DEVELOPMEN) (Expenses \$	1,953,115	including grants of \$) (Revenue \$)
	(Code MEMBERSHIP DEVELOPM) (Expenses \$ ENT	879,914	including grants of \$) (Revenue \$)
	Othor ====================================	1999 (Desember :- C	vadula O \			
4d	(Expenses \$	ices (Describe in Sch 12,273,395 inc		of \$) (Revenue \$)
4e	Total program servi	ce expenses > \$	30,623,16	8		

1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10		N o
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> " <i>Yes," complete Schedule G, Part I</i>	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II \blacksquare	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule Ma	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		Νo
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 990	(2011)

Form 990 (2011)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V \cdot . \cdot . \cdot . \cdot . \cdot . \cdot . $$	•	.୮	
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
	1a 643			
Ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
	1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this			
	return			
Ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	163	
За	Did the organization have unrelated business gross income of \$1,000 or more during the			
Sa	year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities	4a		
_	account)?	40		No
b	If "Yes," enter the name of the foreign country 🕨			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
E	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N o
5a h				No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		INO
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		N o
Va	organization solicit any contributions that were not tax deductible?) Va		NO
ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		Νo
	services provided to the payor?			
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	The solution of the manufacture of the solution of the solutio			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	_		
	contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	79		
•	Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. DId			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
Ь	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	,			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization			
	allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
_	Enter the aggregate amount of reserves on hand			
_	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
h	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O.	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax			
14	year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	venue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a	Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			<u> </u>
17	List the States with which a copy of this Form 990 is required to be filed▶CO			

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►
 THE ORGANIZATION
 1775 BOB JOHNSON DRIVE
 COLORADO SPRINGS, CO 80906
 (719) 576-8724

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) A verage hours per week (describe hours	Average Position (do not check more than one box, unless person is both week an officer and a director/trustee)							(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustiee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former		MISC)	organizations
(1) WALTER L BUSH JR CHAIRMAN OF THE BOARD	10 00	х		Х				0	0	0
(2) RON DEGREGORIO PRESIDENT	10 00	х		х				0	0	0
(3) PETER LINDBERG VICE-PRESIDENT	5 00	х		х				0	0	0
(4) JOHN BEADLE VICE-PRESIDENT	5 00	х		х				0	0	0
(5) ANTHONY ROSSI VICE-PRESIDENT	5 00	х		х				0	0	0
(6) LARRY REID VICE-PRESIDENT	5 00	х		Х				0	0	0
(7) DAN ESDALE VICE-PRESIDENT	5 00	х		х				0	0	0
(8) DAVE KLASNICK VICE-PRESIDENT	5 00	х		х				0	0	0
(9) JIM SMITH TREASURER	10 00	х		х				0	0	0
(10) BILL HALL SECRETARY	10 00	х		х				0	0	0
(11) JENNY POTTER ATHLETE REPRESENTATIVE	5 00	х						0	0	0
(12) SARAH FRASER ATHLETE REPRESENTATIVE	5 00	х						0	0	0
(13) KEVIN MILLER ATHLETE REPRESENTATIVE	5 00	х						0	0	0
(14) TC LEWIS DIRECTOR REPRESENTATIVE	5 00	х						0	0	0
(15) NORM SPIEGEL DIRECTOR REPRESENTATIVE	5 00	х						0	0	0
(16) JOHN TOBIN DIRECTOR REPRESENTATIVE	5 00	х						0	0	0
(17) DAVE OGREAN EXECUTIVE DIRECTOR	50 00			х				332,286	0	48,630

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (describe (C) Position (do not check more than one box, unless person is both an officer and a director/trustee)							(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	Estima amount of compens from organizat	ated of other sation the ion and
	hours for related organizations in Schedule O)	Individual trustiee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	relat organiza	
(18) ROBERT WELDON AST ED FINANCE	40 00			Х				201,399	0		36,198
(19) JIM JOHANNSON AED, HOCKEY OPERATIONS	40 00				Х			215,517	0		32,716
(20) MIKE BERTSCH AED, MARKETING & COMMUNICA	40 00					х		196,402	0		37,205
(21) LEE MEYER SENIOR DIRECTOR, MARKETING	40 00					х		148,626	0		32,750
(22) PAT KELLEHER AED, MEMBERSHIP DEVELOPMEN	40 00					Х		154,075	0		33,248
(23) MARY BRIGGLE AED, MEMBER SERVICES	40 00					х		143,885	0		32,339
(24) DAVID FISHER SENIOR DIRECTOR, COMMUNICATIONS	40 00					Х		140,042	0		31,993
to Total from continuation sheets to							>				
d Total (add lines 1b and 1c)							<u> </u>	1,532,232	0		285,079
2 Total number of individuals (included \$100,000 of reportable compensed)	ding but not limi	ited to	those	lıst		bove)	who	received more than	n		-
										Yes	No

			res	140
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			1
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for			
	services rendered to the organization? If "Yes," complete Schedule I for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
INTERACTIVE COACHING LLCFLEXX COACH 9220 SKY KING DRIVE COLORADO SPRINGS, CO 80924	CEP DEVELOPMENT CONTENT FOR COACHING ONL	340,751
PERISCOPE 921 WASHINGTON AVENUE S MINNEAPOLIS, MN 55415	DESIGN & PRODUCTION OF BROCHURES, POSTER	278,875
CANCODIA SOLUTIONS INC 30 MIRA COURT RICHMOND, ONTARIO CA	WEBSITE DEVELOPMENT, SUPPORT AND HOSTING	225,618
TOUCHPOINT MEDIA INC 505 HIGHWAY 169 NORTH SUITE 465 MINNEAPOLIS, MN 55441	PRINTING & PUBLISHING COST FOR THE USA H	210,488
FAEGRE BAKER DANIELS LLP 2200 WELLS FARGO CENTER 90 SOUTH 7 MINNEAPOLIS, MN 55402	LEGAL SERVICES	167,481
2 Total number of independent contractors (including but not limited to those listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization \(\mathbb{P} \)

Part v	/ ! ! ! ·	Statement of Revenue					
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
##	1a	Federated campaigns 1a					
Contributions, gifts, grants and other similar amounts	ь	Membership dues 1b					
ಕ್	l c	Fundraising events 1c					
£ेंस £			9,847,164				
<u>ਛ</u> ੁਰ	d	Related organizations 1d	9,847,164				
હ∄	e	Government grants (contributions) 1e					
.⊉ °	f	All other contributions, gifts, grants, and 1f	2,485,497	İ	İ	İ	
其名		similar amounts not included above —					
重る	g	Noncash contributions included in lines 1a-1f \$					
등포	<u>.</u>	Total. Add lines 1a-1f	▶	12,332,661			
ပ္က	h	Total. Add Illies 1a-11	• • •	12,332,001			
<u> </u>		E	Business Code				
Ħ	2a	MEMBERSHIP FEES	900099	19,881,244	19,881,244		
29	ь	TOURNAMENTS & EVENTS	711300	2,798,493	2,798,493		
a T	c						
ž.	d						
\$							
E	e						
Program Serwce Revenue	f	All other program service revenue					
Ě	g	Total. Add lines 2a-2f		22,679,737			
	3	Investment income (including dividends,		,			
		and other similar amounts)	. ⊢	6,797			6,797
	4	Income from investment of tax-exempt bond proc	·	,			,
	5	Royalties					
	•	(i) Real	(II) Personal				
	6a	Gross rents (1) Real	(II) Personal				
	l _	Less rental					
	Ь	expenses					
	C	Rental income or (loss)					
	d	Net rental income or (loss)					
		(ı) Securities	(II) Other				
	7a	Gross amount	(,				
		from sales of assets other					
		than inventory					
	b	Less cost or other basis and					
		sales expenses					
	C	Gain or (loss)					
	d	Net gain or (loss)	• [
	8a	Gross income from fundraising					
a ne		events (not including					
<u>ফ</u>		of contributions reported on line 1c)					
Other Revenue		See Part IV, line 18					
<u>.</u>		a	126,950				
Ŧ.	ь	Less direct expenses b	118,860				
ō	c	Net income or (loss) from fundraising eve	ents 🟲	8,090		79,878	-71,788
	9a	Gross income from gaming activities	Γ				
		See Part IV, line 19					
	l	a					
	Ь	Less direct expenses b					
	С	Net income or (loss) from gaming activiti	es •				
	10a	Gross sales of inventory, less returns and allowances .	239,643				
	ь	Less cost of goods sold b	0				
	c	Net income or (loss) from sales of inventor		239,643	239,643		
			Business Code				
	11a	ADVERTISING REVENUE	900004	177,361		177,361	
	Ь		+				
	°	<u></u>					
	d	All other revenue					
	e	Total. Add lines 11a-11d		177,361			
	12	Total revenue. See Instructions	. ▶	35,444,289	22,919,380	257,239	-64,991

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

Compensation not included above, to discualified persons (as defined under section 4958(r)(1) and persons described in section 4958(r)(3)(8)		heck if Schedule O contains a response to any question in this Part IX				
In the United States See Part IV, line 21 1,525,503 1,525,503 1,525,503 2 3 3 3 3 3 3 3 3		•		Program service	Management and	Fundraising
United States See Part IV, line 22 3 Grants and other assistance to overnments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees. 6 Compensation of current officers, directors, trustees, and key employees. 7 Other salines and wages. 8 Pension plan contributions (included section 401 (x) and section 403 (x) employer contributions). 9 Other employee benefits. 1 1,823,451 759,355 145,300 77,486 10 Payroll tuxes. 1 1,823,451 759,355 145,300 77,486 11 Pears for services (non-employees). 4 405,964 346,751 115,945 33,266 1 Legal	1		1,525,503	1,525,503		
States See Part IV, Inter See Part IV, Inter	2					
5 Compensation of current officers, directors, trustees, and key employees 847,649 193,355 194,959 59,325 6 Compensation not included shows, to disqualified persons (as defined under section 495 (c)(13) and persons (as defined under section 495 (c)(13) and persons (as defined under section 495 (c)(13) (8) 410,955 7 Other salaries and weges 6,215,686 4,365,800 1,436,916 410,955 8 Pension plan contributions (include section 401 (k) and section 436,643 291,276 100,735 446,623 9 Other employee benefits 1,292,645 799,255 455,700 77,449 10 Payroll taxes 495,994 346,751 115,945 33,286 11 Fees for services (non-employees) 495,994 346,751 115,945 33,286 12 Legal 0,2,825 56,976 5,841 14 Legal 0,2,825 56,976 5,841 15 Legal 0,2,825 56,976 5,841 16 Lobbying 0,3,871 0,3,871 17 Trevel 1,903,082 1,762,664 82,444 57,976 18 Verstment management fees 1,903,082 1,762,664 82,444 57,977 19 Office expenses 345,466 628,157 203,565 2,322 18 Royaltis gand promotion 347,819 335,084 15,000 7,738 19 Office expenses 384,546 628,157 203,565 2,322 19 Royaltis gand promotion 347,819 335,084 15,000 7,798 19 Compenses 384,546 628,157 203,565 2,322 19 Royaltis gand promotion 347,819 335,084 15,000 7,798 19 Royaltis gand promotion 347,819 335,084 15,000 7,798 10 Office expenses 1,774,774 7,777,201 205,102 34,791 10 Office expenses 1,774,774 7,777,774 7,777,775 7,777,777 7,777,777 7,777,777 7,777,77	3	organizations, and individuals outside the United				
Rey employees 194,999 59,335 194,999 59,335 194,999 59,335 6	4	Benefits paid to or for members				
(as defined under section 49 \$817(11) and persons described in section 49 \$817(11) and persons described in section 49 \$817(11) and persons described in section 49 \$812(13)(8) . 7 Other salanes and wages 8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions). 9 Other employee benefits . 1,287,2851 759,255 455,700 77,481 10 Payroll taxes . 495,364 346,751 115,945 31,766 11 Fees for services (non-employees) 11 Fees for services (non-employees) 12 Accounting . 62,825 56,976 5,844 13 Lobbying . 63,871 63,871 14 Lobbying . 63,871 63,871 15 Lobying . 63,871 63,871 16 Lobying . 7,73 7,72,720 7,732 17 Investment management fees . 1,903,082 1,762,664 82,444 37,997 18 Avertising and promotion . 367,819 375,084 15,000 7,731 19 Office expenses . 834,546 67,8157 233,565 2,827 11 Information technology . 206,425 133,400 17,945 15 Royalties . 2,751,174 7,7277,201 205,182 34,791 18 Payments of Iravel or entertainment expenses for any federal, state, or local public officials . 1,872,874 19 Conferences, conventions, and meetings . 26,415 11,036 15,092 288 19 Conferences, conventions, and meetings . 26,415 11,036 15,092 288 19 Payments of Iravel or entertainment expenses for any federal, state, or local public officials . 1,872,877,877,877,877,877,977,977,977,977,977	5		847,649	593,355	194,959	59,335
Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . 438,643 291,276 100,735 46,633 9 Other employee benefits . 1,292,451 759,255 455,700 77,496 10 Payroll taxes . 495,964 346,751 115,945 33,268 11 Fees for services (non-employees)	6	(as defined under section 4958(f)(1)) and persons				
## 403(b) employer contributions) .	7	Other salaries and wages	6,215,686	4,365,808	1,438,916	410,962
10 Payroll taxes	8		438,643	291,276	100,735	46,632
11 Fees for services (non-employees)	9	Other employee benefits	1,292,451	759,255	455,700	77,496
a Management	10	Payroll taxes	495,964	346,751	115,945	33,268
a Management	11	Fees for services (non-employees)				
b Legal	а					
c Accounting	b		62,825		56,976	5,849
d Lobbying	c		· · · · · · · · · · · · · · · · · · ·		63,871	·
e Professional fundraising See Part IV, line 17	d		,		,	
F Investment management fees	e					
Q Other	f					
12 Advertising and promotion 347,819 325,084 15,000 7,731 13 Office expenses 834,546 628,157 203,565 2,824 14 Information technology 206,425 133,480 72,945 15 Royalties 597,144 110,534 486,610 17 Travel 597,144 110,534 486,610 17 Travel 7,517,174 7,277,201 205,182 34,795 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 26,415 11,038 15,092 285 20 Interest 26,415 11,038 15,092 285 21 Payments to affiliates 26,415 11,038 15,092 285 22 Depreciation, depletion, and amortization 503,268 503,268 503,268 23 Insurance 5,836,480 5,711,076 125,404 4 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) 1,511,553 1,487,768 16,592 7,192 b OTHER 1,074,573 975,912 31,784 66,872 c HONO RARIA			1,903,082	1.762.664	82.444	57.974
13 Office expenses	_				 	
14 Information technology				· ·	 	
15 Royalties			·	·	 	
16 Occupancy 597,144 110,534 486,610 17 Travel 7,517,174 7,277,201 205,182 34,79. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials			200,120	133,133	72,313	
17 Travel			597 144	110 534	486 610	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials			,		 	34 791
19 Conferences, conventions, and meetings		Payments of travel or entertainment expenses for any federal,	7,317,174	7,277,201	203,102	34,731
20 Interest	19		26.415	11.038	15.092	285
21 Payments to affiliates	20		,	,	,	
22 Depreciation, depletion, and amortization	21					
23 Insurance	22		503,268		503,268	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) 1,511,553 1,487,768 16,592 7,193 a POSTAGE AND SHIPPING 1,074,573 975,912 31,784 66,873 c HONORARIA 1,019,676 1,019,676 1,019,676 d ICE RENTAL 846,837 834,749 12,088 e 2,752,433 2,463,881 237,506 51,046 25 Total functional expenses. Add lines 1 through 24f 35,920,017 30,623,168 4,434,582 862,266 26 Joint costs. Check here ► ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a 35,920,017 30,623,168 4,434,582	23			5.711.076	1	
b OTHER 1,074,573 975,912 31,784 66,877 c HONORARIA 1,019,676 1,019,676 d ICE RENTAL 846,837 834,749 12,088 e f All other expenses 2,752,433 2,463,881 237,506 51,046 25 Total functional expenses. Add lines 1 through 24f 35,920,017 30,623,168 4,434,582 862,267 26 Joint costs. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a		Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of	, ,	, ,	,	
c HONORARIA 1,019,676 1,019,676 1,019,676 1 d ICE RENTAL 846,837 834,749 12,088 e 2,752,433 2,463,881 237,506 51,046 25 Total functional expenses. Add lines 1 through 24f 35,920,017 30,623,168 4,434,582 862,263 26 Joint costs. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a 35,920,017 30,623,168 4,434,582 862,263	a	POSTAGE AND SHIPPING	1,511,553	1,487,768	16,592	7,193
d ICE RENTAL 846,837 834,749 12,088 e f All other expenses 2,752,433 2,463,881 237,506 51,046 25 Total functional expenses. Add lines 1 through 24f 35,920,017 30,623,168 4,434,582 862,263 26 Joint costs. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a	b	OTHER	1,074,573	975,912	31,784	66,877
e All other expenses 2,752,433 2,463,881 237,506 51,046 25 Total functional expenses. Add lines 1 through 24f 35,920,017 30,623,168 4,434,582 862,263 26 Joint costs. Check here ► ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a 35,920,017 30,623,168 4,434,582 862,263	c	HONORARIA	1,019,676	1,019,676		
f All other expenses 2,752,433 2,463,881 237,506 51,046 25 Total functional expenses. Add lines 1 through 24f 35,920,017 30,623,168 4,434,582 862,267 26 Joint costs. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a 35,920,017 30,623,168 4,434,582 862,267	d	ICE RENTAL	846,837	834,749	12,088	
Total functional expenses. Add lines 1 through 24f 35,920,017 30,623,168 4,434,582 862,263 26 Joint costs. Check here ► ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a	е					
Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a	f	All other expenses	2,752,433	2,463,881	237,506	51,046
Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a	25	Total functional expenses. Add lines 1 through 24f		30,623,168	4,434,582	862,267
combined educational campaign and fundraising solicitation	26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a		. ,		

Part X **Balance Sheet** (A) (B) Beginning of year End of year 1,310,971 1,733,772 1 1 3.899.828 3.911.442 2 2 3 2.094.659 3,904,598 897.013 757.716 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 8 9 845.973 9 1.862.401 Prepaid expenses and deferred charges 5,284,655 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b b Less accumulated depreciation 3,251,169 1,890,104 10c 2,033,486 11 11 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 750,000 15 750,000 15 11,688,548 14,953,415 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 2,303,710 17 3,108,314 17 Accounts payable and accrued expenses . 18 18 19 8,897,345 19 11,833,336 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 25 D 26 11,201,055 26 14,941,650 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 448,832 27 Unrestricted net assets -26,896 38,661 38.661 28 28 Temporarily restricted net assets Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 Total net assets or fund balances 487.493 33 11.765 34 Total liabilities and net assets/fund balances 11.688.548 14.953.415

Pa	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		35.4	144,289
2	Total expenses (must equal Part IX, column (A), line 25)	2			920,017
3	Revenue less expenses Subtract line 2 from line 1	3		-4	175,728
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		4	187,493
5	Other changes in net assets or fund balances (explain in Schedule O)	5			(
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6			11,76
Pai	Tt XII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII			দ	
1	Accounting method used to prepare the Form 990			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of taudit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2 c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both Separate basis Consolidated basis Both consolidated and separated basis	ssued			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the readily or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

SA HOCKI	EY INC							
D			/ All		51-0204742			
Part I				s must complete this pugh 11, check only one b		uctions		
_	·		· · · · · · · · · · · · · · · · · · ·	- .	•			
1				section 170(b)(1)(A)(i).				
2			L)(A)(ii). (Attach Sched					
3	•		=	ribed in section 170(b)(1				
4	hospital's name, c		ted in conjunction with i	a hospital described in se	ction 1/0(b)(1)(<i>P</i>	()(III). En	ter the	
5	An organization op	perated for the benefi	t of a college or univers	ity owned or operated by	a governmental u	nıt descrı	bed ın	
	section 170(b)(1)	(A)(iv). (Complete P	art II)					
6 ┌	A federal, state, o	r local government o	r governmental unıt des	cribed in section 170(b)(3	1)(A)(v).			
7	described in	at normally receives (A)(vi) (Complete P	·	support from a governme	ental unit or from	the gener	al public	
8 🗆			n 170(b)(1)(A)(vi) (Co	mplete Part II)				
9 🔽	·			of its support from contri	butions, members	ship fees.	and gros	SS
- ,	=	•	• •	ct to certain exceptions,	•		_	
				ess taxable income (less				
	• • • •			509(a)(2). (Complete Pa	•			
.о Г		-	·	public safety See section	•			
, 1	-	-	•	nefit of, to perform the fun		rry out th	e nurnos	es of
,	one or more public	ly supported organiz	ations described in sec porting organization and	tion 509(a)(1) or section complete lines 11e throu I - Functionally integrate	509(a)(2) See s igh 11h		9(a)(3).	Check
е Г	-	ion managers and ot	_	trolled directly or indirect blicly supported organiza				
f	If the organization check this box	received a written d		RS that it is a Type I, Typ		upporting	ı organız	ation,
g	following persons?	,		t or contribution from any			V	NI-
				together with persons de:	scribed in (ii)	11(:	Yes	No
			ne the supported organiz	zation?		11g(i		
	,	er of a person descri	` '	- h - · · - 2		11g(ii	-	
_			n described in (i) or (ii)			11g(ii	1)	
h	Provide the follow	ing information about	the supported organiza	tion(s)				
		(iii)	(iv)	(v)	(vi)			

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	organızat col (ı) lıs your gove	Is the organization in		(v) Did you notify the organization in col (i) of your support?		e on in anized S ?	(vii) A mount of support?	
		instructions))	Yes	No	Yes	No	Yes	No		
Total										

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page 2
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	(b)(1)(A)(iv) I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	endar year (or fiscal yea	r beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions)			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and sto	p here						▶ □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and stop here. The org 33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and stop here. The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	2010. If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	▶ □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	► □

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	Part II. II the organi							
	ection A. Public Support		F					
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) T	otal
1	Gifts, grants, contributions, and							
-	membership fees received (Do							
	not include any "unusual	24,026,101	27,528,844	30,163,751	31,340,388	32,213	905 145	5,272,989
	grants ")							
2	Gross receipts from admissions,							
	merchandise sold or services							
	performed, or facilities furnished	2,060,672	2,617,296	3,161,702	3,008,467	3,082	.586 15	3,930,723
	in any activity that is related to	2,000,012	2,017,230	3,101,102	2,000,107	5,552		2,750,.20
	the organization's tax-exempt							
	purpose							
3	Gross receipts from activities							
	that are not an unrelated trade or business under section 513							
4	Tax revenues levied for the		+				-	
4	organization's benefit and either							
	paid to or expended on its							
	behalf							
5	The value of services or facilities							
	furnished by a governmental unit							
	to the organization without							
	charge							
6	Total. Add lines 1 through 5	26,086,773	30,146,140	33,325,453	34,348,855	35,296	491 159	9,203,712
7a	Amounts included on lines 1, 2,							
	and 3 received from disqualified							0
_	persons							
Ь	A mounts included on lines 2 and							
	3 received from other than disqualified persons that exceed							
	the greater of \$5,000 or 1% of							0
	the amount on line 13 for the							
	year							
c	Add lines 7a and 7b							0
8	Public Support (Subtract line 7c						4-1	
•	from line 6)						159	9,203,712
Se	ction B. Total Support							
Cale	ndar year (or fiscal year	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) T₁	a ta l
	beginning in)	(a) 2007	(b) 2008	(6) 2009	(u) 2010	(e) 2011	(1)	ULAI
_								
9	A mounts from line 6	26,086,773	30,146,140	33,325,453	34,348,855	35,296	491 159	9,203,712
	A mounts from line 6 Gross income from interest,	26,086,773	30,146,140	33,325,453	34,348,855	35,296	491 159	9,203,712
	Gross income from interest, dividends, payments received	, ,			. ,	,		· · ·
9 10a	Gross income from interest, dividends, payments received on securities loans, rents,	26,086,773 164,953	30,146,140	33,325,453	15,863	,	797 159	9,203,712 265,335
	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from	, ,			. ,	,		· · ·
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	, ,			. ,	,		· · ·
	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	, ,			. ,	,		· · ·
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511	, ,			. ,	,		· · ·
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses	, ,			. ,	,		· · ·
10a b	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	164,953	37,727	39,995	15,863	6,	797	265,335
10a b	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	, ,			. ,	6,		265,335
10a b	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	164,953	37,727	39,995	15,863	6,	797	265,335
10a b	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	164,953	37,727	39,995	15,863	6,	797	265,335
10a b	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included	164,953	37,727	39,995	15,863	6,	797	265,335
10a b c 11	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the	164,953	37,727	39,995	15,863	6,	797	265,335
10a b c 11	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	164,953	37,727	39,995	15,863	6,	797	265,335
10a b c 11	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part	164,953	37,727	39,995	15,863	6,	797	265,335
b c 111	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	164,953	37,727	39,995	15,863	6,	797	· · ·
b c 111	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c,	164,953	37,727	39,995	15,863	6,	797	265,335
b c 111	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12)	164,953 164,953 26,251,726	37,727	39,995 39,995 33,365,448	15,863 15,863 34,364,718	6,	797	265,335
b c 111	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is	164,953 164,953 26,251,726	37,727	39,995 39,995 33,365,448	15,863 15,863 34,364,718	6,	797 797 288 159 rganization,	265,335 265,335 265,335
10a b	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12)	164,953 164,953 26,251,726	37,727	39,995 39,995 33,365,448	15,863 15,863 34,364,718	6,	797 797 288 159 rganization,	265,335
b c 111 12 13 14	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here	164,953 164,953 26,251,726 for the organization	37,727 37,727 30,183,867 on's first, second,	39,995 39,995 33,365,448	15,863 15,863 34,364,718	6,	797 797 288 159 rganization,	265,335 265,335 265,335
b c 111 12 13 14	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here	164,953 164,953 164,953 26,251,726 for the organization	37,727 37,727 30,183,867 on's first, second,	39,995 39,995 33,365,448 third, fourth, or f	15,863 15,863 34,364,718	35,303, 501(c)(3) o	797 797 288 159 rganization,	265,335 265,335 265,335
b c 111 112 113 114 See 115	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here	164,953 164,953 164,953 26,251,726 for the organization	37,727 37,727 37,727 30,183,867 on's first, second,	39,995 39,995 33,365,448 third, fourth, or f	15,863 15,863 34,364,718	35,303, 501(c)(3) o	797 797 288 159 rganization,	265,335 265,335 9,469,047
b c 111 12 13 14	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here	164,953 164,953 164,953 26,251,726 for the organization	37,727 37,727 37,727 30,183,867 on's first, second,	39,995 39,995 33,365,448 third, fourth, or f	15,863 15,863 34,364,718	35,303, 501(c)(3) o	797 797 288 159 rganization,	265,335 265,335 265,335
b c 111 112 113 114 See 115	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here	164,953 164,953 164,953 26,251,726 for the organization	37,727 37,727 37,727 30,183,867 on's first, second,	39,995 39,995 33,365,448 third, fourth, or f	15,863 15,863 34,364,718	35,303, 501(c)(3) o	797 797 288 159 rganization,	265,335 265,335 9,469,047
b c 111 12 13 14 See 15 16	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here	164,953 164,953 26,251,726 for the organization of the organiza	37,727 37,727 30,183,867 on's first, second, ercentage f) divided by line art III, line 15	39,995 39,995 33,365,448 third, fourth, or f	15,863 15,863 34,364,718	35,303, 501(c)(3) o	797 797 288 159 rganization,	265,335 265,335 9,469,047
b c 111 12 13 14 See 15 16	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here ection C. Computation of Put Public Support Percentage from 20	164,953 164,953 164,953 26,251,726 for the organization of the	37,727 37,727 37,727 37,727 37,727 37,727 on's first, second, on's first, second	39,995 39,995 33,365,448 third, fourth, or f	15,863 15,863 34,364,718 ifth tax year as a	35,303, 501(c)(3) o	797 797 288 159 rganization, 99	265,335 265,335 265,335 9,469,047 • 710 %
b c 111 12 13 14 See 15 16 See 17	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here ection C. Computation of Public Support Percentage for 201 Public Support percentage from 20	164,953 164,953 164,953 26,251,726 for the organization of the	37,727 37,727 37,727 37,727 37,727 37,727 and and and and and and and and and and	39,995 39,995 33,365,448 third, fourth, or f	15,863 15,863 34,364,718 ifth tax year as a	35,303, 501(c)(3) o	797 797 288 159 rganization, 99 99	265,335 265,335 265,335 9,469,047 830 % 710 %
b c 111 12 13 14 See 15 16 See 17 18	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here ection C. Computation of Public Support Percentage for 201 Public Support percentage from 20	164,953 164,953 164,953 26,251,726 for the organization lic Support Polic Support Polic Support I (line 8 column (10 Schedule A, Police Support I (line 10 c column 10 Schedule I (line 10 c column 2010 Schedule I (line 2010 Sche	37,727 37,727 37,727 37,727 37,727 37,727 37,727 and and and and and and and and and and	39,995 33,365,448 third, fourth, or f 13 column (f)) ge y line 13 column 7	15,863 15,863 34,364,718 ifth tax year as a	35,303, 501(c)(3) o	797 797 288 159 rganization, 99 99	265,335 265,335 265,335 9,469,047 170 % 170 % 290 %

33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization 20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493015013033

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

Open to Public

пспа	F Attach to Fo	orm 990. F See separate instructions.	Inspection
	me of the organization A HOCKEY INC		Employer identification number
			51-0204742
Pa	organizations Maintaining Donor Active organization answered "Yes" to Form 99		unds or Accounts. Complete if the
	organization answered Tes to Form 55	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		I
5	Did the organization inform all donors and donor advi- funds are the organization's property, subject to the		or advised Yes No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	efit of the donor or donor advisor, or for an	ny other purpose Yes No
Pa	rt III Conservation Easements. Complete		o Form 990, Part IV, line 7.
2	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a quality for the protection of the preservation of the preservation held a quality for the preservation held a quality for the preservation held a quality for the preservation held a quality for the preservation held a quality for the preservation held a quality for the preservation held a quality for the preservation of the preserva	on or pleasure)	historically importantly land area certified historic structure of a conservation
	easement on the last day of the tax year	Г	Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified his	toric structure included in (a)	2c
d	Number of conservation easements included in (c) ac	equired after 8/17/06	2d
3	Number of conservation easements modified, transfe	- rred, released, extinguished, or terminate	d by the organization during
	the taxable year 🗠		
4	Number of states where property subject to conserva	ition easement is located 🗠	
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		dling of violations, and Yes No
6	Staff and volunteer hours devoted to monitoring, insp	ecting and enforcing conservation easem	ents during the year ►
7	Amount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easements	during the year
	▶ \$		
8	Does each conservation easement reported on line 2 $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$?	(d) above satisfy the requirements of sec	tion Yes No
9	In Part XIV, describe how the organization reports contained balance sheet, and include, if applicable, the text of the organization's accounting for conservation easen	he footnote to the organization's financial	
Par	† IIII Organizations Maintaining Collectio Complete if the organization answered "		or Other Similar Assets.
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or research	ch in furtherance of public service,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research ir	
	(i) Revenues included in Form 990, Part VIII, line 1		► \$
	(ii) Assets included in Form 990, Part X		- \$
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA		· <u></u>
а	Revenues included in Form 990, Part VIII, line 1		▶- \$

b Assets included in Form 990, Part X

the organization's accession and other (check all that apply) ublic exhibition cholarly research reservation for future generations le a description of the organization's colv gothe year, did the organization solicites to be sold to raise funds rather than Escrow and Custodial Arrang Part IV, line 9, or reported an air organization an agent, trustee, custored on Form 990, Part X? s," explain the arrangement in Part XI ning balance	ollections and expla or receive donation to be maintained as gements. Compl mount on Form 99 dian or other interm	d e ain hor s of an part ete if 90, Po ediary	w the	Loan of Other y further torical organizorganizorganizon, line 2	or excharthe o treasu zation's	hange progra organization ires or other 's collection	ams 's exc 's imi '?	empt purpose in Ilar	Yes	┌ No
cholarly research reservation for future generations le a description of the organization's c IV g the year, did the organization solicit s to be sold to raise funds rather than Escrow and Custodial Arrang Part IV, line 9, or reported an air organization an agent, trustee, custored on Form 990, Part X? s," explain the arrangement in Part XI	or receive donations to be maintained as gements. Compl mount on Form 99 dian or other interm	e s of an part o ete if 90, Pa	t, his of the the art X	Other y furthe torical organia organia	r the o treasu zation's zatior	organization ires or other s collection	's exc sımı ?	ılar		_ No
reservation for future generations le a description of the organization's c IV g the year, did the organization solicit is to be sold to raise funds rather than Escrow and Custodial Arrang Part IV, line 9, or reported an air organization an agent, trustee, custored on Form 990, Part X? s," explain the arrangement in Part XI	or receive donations to be maintained as gements. Compl mount on Form 99 dian or other interm	s of an part of ete If 90, Poedlary	t, his of the the art X	y furthe torical organiz organi , line 2	r the o treasu zation's zatior	ires or other 's collection	sımı ?	ılar		_ No
le a description of the organization's cold to get the year, did the organization solicity to be sold to raise funds rather than Escrow and Custodial Arrang Part IV, line 9, or reported an air organization an agent, trustee, custoded on Form 990, Part X?	or receive donations to be maintained as gements. Compl mount on Form 99 dian or other interm	s of an part of ete if 90, Pa ediary	t, his of the the art X	torical organiz organi , line 2	treasu zation's zatior	ires or other 's collection	sımı ?	ılar		<u> </u>
IV If the year, did the organization solicity to be sold to raise funds rather than Escrow and Custodial Arrang Part IV, line 9, or reported an air organization an agent, trustee, custoded on Form 990, Part X? Is, explain the arrangement in Part XI	or receive donations to be maintained as gements. Compl mount on Form 99 dian or other interm	s of an part of ete if 90, Pa ediary	t, his of the the art X	torical organiz organi , line 2	treasu zation's zatior	ires or other 's collection	sımı ?	ılar		<u></u> No
Escrow and Custodial Arrang Part IV, line 9, or reported an air organization an agent, trustee, custoded on Form 990, Part X? s," explain the arrangement in Part XI	to be maintained as gements. Compl mount on Form 99 dian or other interm	part of ete if 90, Pa ediary	of the the art X	organiz organiz , line 2	zation': zation	's collection	?			<u> </u>
Escrow and Custodial Arrang Part IV, line 9, or reported an air organization an agent, trustee, custored ed on Form 990, Part X? s," explain the arrangement in Part XI	gements. Compl mount on Form 99 dian or other interm	ete if 90, Pa ediary	the art X	organı , lıne 2	zation					
ed on Form 990, Part X? s," explain the arrangement in Part XI			forc					es" to Form 990), 	
	V and complete the			ontribu	tions d	or other ass	ets n	ot Γ	Yes	┌ No
nıng balance		follov	ving t	able				Amoi		
ning balance							•	Amoi	ınt	
						_	1c			
ions during the year						<u> </u>	1d			
butions during the year						-	1e			
g balance						<u>L</u>	1f			
e organization include an amount on F	•	e 21?	•					Г	Yes	∏ No
s," explain the arrangement in Part XI				1						
Endowment Funds. Complete	If the organizatio)Prior '						NEOUR V	ears Back
ning of year balance	(a)Current fear	(D	PHOL	rear	(c) I W	o reals back	(a)1	illee fears back (e	:)rour re	ears back
ibutions										
tment earnings or losses										
s or scholarships										
expenditures for facilities										
ograms										
nistrative expenses										
fyearbalance										
le the estimated percentage of the yea	ar end balance held	as								
designated or quasi-endowment 🕨										
nent endowment 🕨										
endowment ▶										
ere endowment funds not in the posse	ssion of the organiz	ation	that a	are held	l and a	dmınıstered	for t	:he	Yes	No
								3a(i)		
lated organizations								3a(ii)		
-	·							3b		
Land, Buildings, and Equipme	ent. See Form 99	90, Pa	art X	, line 1	.0.		1	Т		
Description of property								(c) Accumulated depreciation	(d) Bo	ok value
gs										
-14					I					
old improvements										
ent		•				5,284,	655	3,251,169		2,033,486
·		· ·				5,284,	655	3,251,169		2,033,486
n f	year balance e the estimated percentage of the year designated or quasi-endowment nent endowment endowment ere endowment funds not in the posse zation by elated organizations ated organizations	ristrative expenses	ristrative expenses	ristrative expenses	ristrative expenses	istrative expenses	istrative expenses	istrative expenses	isyear balance	is trative expenses

Part VIII Investments—Other Securities. See	Form 990, Part X, line 1		
(a) Description of security or category (including name of security)	(b)Book value		od of valuation f-year market value
(1)Financial derivatives		Cost of end-of	- year market value
(2)Closely-held equity interests Other			
o their			
	_		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		12	
Part VIII Investments—Program Related. See	e Form 990, Part X, line		I of control to a
(a) Description of investment type	(b) Book value		od of valuation f-year market value
		Cost of the of	year market varae
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lii			
(a) Descrip	otion		(b) Book value
(1) INVESTMENT IN HARP			750,000
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	(5.)		750,000
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	. ,		
See Additional Data Table			
See Additional Data Table			
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶			

Total revenue (Form 990, Part VIII, column (A), line 12)	1	35,444,289
Total expenses (Form 990, Part IX, column (A), line 25)	2	35,920,017
3 Excess or (deficit) for the year Subtract line 2 from line 1	3	-475,728
4 Net unrealized gains (losses) on investments	4	
5 Donated services and use of facilities	5	
6 Investment expenses	6	
7 Prior period adjustments	7	
8 Other (Describe in Part XIV)	8	
9 Total adjustments (net) Add lines 4 - 8	9	
10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-475,728
Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue	er R	eturn
1 Total revenue, gains, and other support per audited financial statements	1	35,563,149
A mounts included on line 1 but not on Form 990, Part VIII, line 12		
a Net unrealized gains on investments		
b Donated services and use of facilities		
c Recoveries of prior year grants		
d Other (Describe in Part XIV)		
e Add lines 2a through 2d	2e	118,860
3 Subtract line 2e from line 1	3	35,444,289
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b Other (Describe in Part XIV)		
c Add lines 4a and 4b	4c	0
Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	35,444,289
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses	s per	
1 Total expenses and losses per audited financial statements	1	36,038,877
2 Amounts included on line 1 but not on Form 990, Part IX, line 25		
a Donated services and use of facilities		
b Prior year adjustments		
c Other losses		
d Other (Describe in Part XIV)		
e Add lines 2a through 2d	2e	118,860
3 Subtract line 2e from line 1	3	35,920,017
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b 4a]	
b Other (Describe in Part XIV)]	
c Add lines 4a and 4b	4c	0
Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	35,920,017

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	INCOME TAXES THE CORPORATION QUALIFIES AS TAX- EXEMPT ORGANIZATION UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND, ACCORDINGLY, IS NOT SUBJECT TO FEDERAL INCOME TAX THE CORPORATION IS NOT A PRIVATE FOUNDATION ACCORDINGLY, NO TAX PROVISION HAS BEEN RECORDED THE FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) ISSUED FASB ASC 740, "INCOME TAXES", WHICH CLARIFIES THE ACCOUNTING AND RECOGNITION FOR INCOME TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN THE CORPORATION'S INCOME TAX RETURN THE CORPORATION'S INCOME TAX FILINGS ARE SUBJECT TO AUDIT BY VARIOUS TAXING AUTHORITIES THE CORPORATION'S OPEN AUDIT PERIODS ARE 2008 TO 2011 THE CORPORATION BELIEVES THAT THEIR OPERATIONS HAVE BEEN CONDUCTED IN ACCORDANCE WITH THEIR TAX-EXEMPT STATUS
PART XII, LINE 2D - OTHER ADJUSTMENTS		FUNDRAISING EXPENSES CHARGED TO EXPENSE IN AUDITED STATEMENTS
PART XIII, LINE 2D - OTHER ADJUSTMENTS		FUNDRAISING EXPENSES CHARGED TO EXPENSE IN AUDITED STATEMENTS

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As Filed Data -

DLN: 93493015013033

Employer identification number

OMB No 1545-0047

Open to Public Inspection

SCHEDULE G Supplemental Information Regarding (Form 990 or 990-EZ) **Fundraising or Gaming Activities**

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions. Name of the organization

ICA HOCKEY INC						Limployer luci	itii ication nambei
SA HOCKEY INC						51-0204742	!
Part I Fundraising Ac	tivities. Complet	te if the o	organizat	tion answered "Yes"	to Form	990, Part IV	, line 17.
Indicate whether the organ	nızatıon raısed funds	through a	any of the	following activities Ch	eck all th	nat apply	
a Mail solicitations			e	Solicitation of no	n-govern	ment grants	
b Internet and e-mail so	olicitations		f	□ Solicitation of go	vernment	grants	
c Phone solicitations			g	Special fundraisii	ng events	5	
d In-person solicitation	S						
Did the organization have or key employees listed inIf "Yes," list the ten higher to be compensated at least	i Form 990, Part VII st paid individuals o	[) or entity r entities	y in conne (fundraise	ction with professional ers) pursuant to agreem	fundraisi ients und	ng services? er which the fu	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(or ref	mount paid to etained by) aiser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes	No				
		-					
otal			*				
3 List all states in which the licensing	organization is regi	stered or	licensed t	o solicit funds or has b	ı een notıfı	ed it is exempt	I t from registration or

Pai	Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.											
			(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events						
			USHHOF AWARDS DINNER	USHHOF AWARDS DINNER PROGRAM ADS	(total number)	(Add col (a) through col (c))						
			(event type)	(event type)								
iKLE	1	Gross receipts	44,450	82,500		126,950						
Revenue	2	Less Charitable contributions										
	3	Gross income (line 1 minus line 2)	44,450	82,500		126,950						
	4	Cash prizes				_						
မှာ	5	Non-cash prizes										
ensk	6	Rent/facility costs										
Expenses	7	Food and beverages	56,145			56,145						
Direct	8	Entertainment										
ā	9	Other direct expenses .	60,093	2,622		62,715						
	10	Direct expense summary Add line	es 4 through 9 ın column	(d)	🛌	(118,860)						
	11	Net income summary Combine li	nes 3 and 10 ın column (d)		8,090						
Par	t III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or rep	orted more than						
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))						
	1 (Gross revenue										
ses	2 (Cash prizes										
ben	ε ε	Non-cash prizes										
Direct Expenses	4 F	Rent/facility costs										
Ā	5 (Other direct expenses										
	6 \	Volunteer labor	┌ Yes	┌ Yes	┌ Yes							
	7 [Direct expense summary Add lines	2 through 5 in column (d)		()						
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	mn (d)	🛌							
9 a b	Is th	er the state(s) in which the organiza ne organization licensed to operate lo," Explain	gamıng actıvıtıes ın eacl	n of these states?								
	Were	e any of the organization's gaming les," Explain	icenses revoked, susper	ded or terminated during	the tax year?							

Sche	dule G (Form 990 or 990-EZ) 20	11			Page 3
11	Does the organization operate ga	aming activities with nonmembers? .		Г _{Yes} Г	- No
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mem	per of a partnership or other entity		
	formed to administer charitable (gamıng?		· · · · F Yes F	- No
13	Indicate the percentage of gamii	ag activity operated in		1 1	
a				13a	
b					
14		f the person who prepares the organiza			
	Name ►				
	Address ►				
	revenue?	ntract with a third party from whom the			- No
		ed by the third party 🟲 \$			
С	If "Yes," enter name and address	S			
	Name 🟲				
	Address ►				
16	Gaming manager information				
	Name 🟲				
	Gaming manager compensation I	\$ \$			
	Description of services provided	>			
17 a		Employee er state law to make charitable distribu		· · ·	- No
b	Enter the amount of distributions	required under state law distributed to	o other exempt organizations or sp		-
_		activities during the tax year > \$		hadala C /	
Par	t IV Complete this part to property instructions.)	provide additional information for	responses to quuestion on Sc	nedule G (see	
	Identifier	ReturnReference	Explana	tion	
		•	•		

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Schedule I

(Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493015013033

Inspection

Internal Revenue Service Name of the organization Employer identification number **USA HOCKEY INC** 51-0204742 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash ıf applicable (book, FMV, or government assistance appraisal, other) See Additional Data Table Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Suppleme	ental Information. Complete	this part to provide the information required in Part I, line 2, and any other additional information.
Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	1	SCHEDULE I, PART I, LINE 2 GRANTEES ARE REQUIRED TO DEMONSTRATE THEIR ELIGIBILITY PRIOR TO FUNDS BEING DISTRIBUTED

Schedule I (Form 990) 2011

Software ID:

Software Version:

EIN: 51-0204742

Name: USA HOCKEY INC

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MICHIGAN AMATEUR HOCKEY 17809 LOST POND LN SPRING LAKE, MI 49456	38- 2556088	501(C)(3)	5,898				BLOCK GRANT
MINNESOTA HOCKEY6806 FORESTVIEW LN N MAPLE GROVE, MN 55369	41- 1878475	501(C)(3)	5,649				BLOCK GRANT

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NEW YORK STATE AMATEUR HOCKEY ASSOCIATION57 COUNTRYGATE LANE TONWANDA, NY 14150	16- 1184849	501(C)(3)	5,165				BLOCK GRANT
CENTRAL DISTRICT 8511 N LARAMIE AVE SKOKIE.IL 60077	27- 1357753	501(C)(3)	8,400				IN DISTRICT CAMP GRANT

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EASTERN JUNIOR HOCKEY LEAGUE 29 CUMMINGS PARK 404 WOBURN, MA 01801	54- 2132423	501(C)(3)	17,883		,		NHL DRAFT/NCAA GRANT
NORTH AMERICAN HOCKEY LEAGUE 2601 AVENUE OF THE STARS STE 400 FRISCO,TX 75034	38- 3203750	501(C)(3)	50,000				JUNIOR OFFICIATING GRANT

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
US HOCKEY LEAGUE1327 W WASHINGTON BLVD STE 3C CHICAGO,IL 60607	42- 1484283	501(C)(3)	66,887				NHL DRAFT/NCAA GRANT
NORTH AMERICAN HOCKEY LEAGUE 2601 AVENUE OF THE STARS STE 400 FRISCO,TX 75034	38- 3203750	501(C)(3)	60,000				JUNIOR GRANT

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
US HOCKEY LEAGUE1327 W WASHINGTON BLVD STE 3C CHICAGO,IL 60607	42- 1484283	501(C)(3)	550,000				JUNIOR HOCKEY SUPPORT
COLLEGE HOCKEY INCONE GATEWAY CENTER STE 451 NEWTON, MA	27- 1436145	1 5017(3)	600,000				PROMOTE COLLEGE HOCKEY

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MINNESOTA HOCKEY6806 FORESTVIEW LN N MAPLE GROVE, MN 55369	41- 1878475	501(C)(3)	10,000				IN-DISTRICT CAMP GRANT
EMPIRE JUNIOR HOCKEY LEAGUE 5679 THOMPSON ROAD DEWITT,NY 13214	16- 1525747	501(C)(3)	8,857				NHL DRAFT/NCAA GRANT

<u>-</u>							
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MICHIGAN AMATEUR HOCKEY 17809 LOST POND LN SPRING LAKE, MI 49456	38- 2556088	501(C)(3)	5,000				IN-DISTRICT CAMP GRANT
ATLANTIC METRO HOCKEY LEAGUE 544 LAFAYETTE AVE HAWTHORNE, NJ	22- 3249555	1 5017631	10,000				JUNIOR OFFICIATING GRANT

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORTH AMERICAN HOCKEY LEAGUE 2601 AVENUE OF THE STARS STE 400 FRISCO,TX 75034	38- 3203750	501(C)(3)	20,088				NHL DRAFT/NCAA GRANT

DLN: 93493015013033

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

Open to Public

iterial Neverlae Service	Attach to Form 990 See separate instructions.		Inspection
Name of the organization		Employer identif	fication number
USA HOCKEY INC			
		51-0204742	

Рa	Questions Regarding Compensation			
			Yes	Νo
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or			
_	reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
	omeers, an ectors, traditions, and the electrical briefles, regarding the items encored in line la		res	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the			
	organization's CEO/Executive Director Check all that apply			
	✓ Compensation committee ✓ Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization			
	or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		No
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4 c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form 990 , Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
b	Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations			
	section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) DAVE OGREAN	(I) (II)	332,286 0	0		28,617	20,013 0	380,916 0	(
(2) ROBERT WELDON	(I) (II)	201,399 0	C	0	16,631	19,567 0	237,597 0	
(3) JIM JOHANNSON	(I) (II)	215,517 0	C	0	19,397	13,319 0	248,233 0	
(4) MIKE BERTSCH	(I) (II)	196,402 0	0		17,676 0	19,529 0	233,607	
(5) LEE MEYER	(I) (II)	148,626 0	C	0	13,376	19,374 0	181,376 0	
(6) PAT KELLEHER	(I) (II)	154,075 0	C	0	13,867	19,381 0	187,323 0	
(7) MARY BRIGGLE	(I) (II)	143,885 0	C	0	12,950	19,389 0	176,224 0	
(8) DAVID FISHER	(I) (II)	140,042	C	0	12,604	19,389 0	172,035 0	(

Schedule J (Form 990) 2011 Page **3**

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier Return Reference Explanation

Schedule J (Form 990) 2011

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Schedule L

Department of the Treasury

(Form 990 or 990-EZ)

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
USA HOCKEY INC

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disq	ualıfıed	person		(b) Description of transaction						(c) rected
										Yes	N
	er the amount of tax, if any Loans to and/or if Complete if the organize	rom	Intere	sted Persons.			n 990-F	•	* \$ * \$ '. line 38	а	
ı) Name	e of interested person and purpose	(b) L or fro	oan to m the zation?	(c)Original principal amount	(d)Palance due	(e) In default?		(f) Approv by boar commit	ved d or	(g)Written agreement?	
		То	From			Yes	No	Yes	No	Yes	No
				- s							
tal .	Cuputa su Assista	 	C:44		Davisa						
	Grants or Assistar Complete if the orga	i ce Be nizatio	nefitt on ansv	ing Interested	Persons. orm 990, Part IV	/, line 2	27.				
art III	Grants or Assistar Complete If the orga a) Name of Interested pers	nızatıd	n ansv	ing Interested vered "Yes" on F b)Relationship betv	Persons. orm 990, Part IV veen interested per organization			nount of g	rant or ty	/pe of assis	stance
art III	Complete if the orga	nızatıd	n ansv	ing Interested vered "Yes" on F b)Relationship betv	orm 990, Part IV veen interested per			nount of g	rant or ty	/pe of assis	stance

Part IV	Business	Transactions	Involving	Interested	Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete ii the organizat	ion answered tes on	FUITH 990, Part IV, III	ie zoa, zob, ui zoc.			
(a) Name of Interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	organı	arıng of zatıon's nues?	
	organization			Yes	No	
(1)		75			No	
(2) PENFACS FINANCIAL SERVICES	RON DEGREGORIO, BOARD PRESIDENT, OWNS ENTITY	30,000	OFFICE ADMINISTRATION SUPPORT		No	
(3) ALLEGRA MARKETING PRINT & MAIL	JIM SMITH, TREASURER, OWNS ENTITY	2,765	PRINTING BROCHURES & MISC		No	

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2011

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SCHEDULE M (Form 990)

Department of the Treasury

Part I Types of Property

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Internal Revenue Service Name of the organization **Employer identification number** USA HOCKEY INC 51-0204742

		(a) Check If applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of do contribution	etermını	_	
1	Art—Works of art							
	Art—Historical treasures .							
	Art—Fractional interests							
	Books and publications							
	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
	Securities—Publicly traded .							
	Securities—Closely held stock .							
	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxıdermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	AIRLINE Other►(<u>TICKETS</u>)	Х	1	96,476	FAIR MARKET VAL	UE		
	HOCKEY EQUIPMENT AND							
26	Other►(APPAREL)	Х	9	408,778	FAIR MARKET VAL	U E_		
27	O ther ▶()							
28	O ther ▶ ()							
29	Number of Forms 8283 received							
	for which the organization compl	eted Form 8	3283, Part IV, Donee Ackr	owledgement	29			
							Yes	No
30a	During the year, did the organiza							
	must hold for at least three years			on, and which is not require	d to be used			
	for exempt purposes for the entir					30a		No
b	If "Yes," describe the arrangeme	ent in Part 1	I					
31	Does the organization have a gift					31		No
32a	Does the organization hire or use contributions?	•	es or related organizations	to solicit, process, or sell i	non-cash	32a		No
	If "Yes," describe in Part II If the organization did not report describe in Part II	revenues i	n column (c) for a type of p	roperty for which column (a) is checked,			

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
METHOD FOR DETERMINING NUMBER OF CONTRIBUTORS	, , , ,	THE NUMBER OF CONTRIBUTORS REPORTED IS THE ACTUAL NUMBER OF DONORS OF NON-CASH CONTRIBUTIONS

Schedule M (Form 990) 2011

OMB No 1545-0047

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011

Open to Public Inspection

Name of the organization USA HOCKEY INC	Employer identific	cation number
	51-0204742	

Identifier	Return Reference	Explanation
CHANGES IN PROGRAM SERVICES	FORM 990, PART III, LINE 3	INLINE HOCKEY PROGRAM HAS BEEN DISCONTINUED BY USA HOCKEY, INC
	FORM 990, PART VI, SECTION A, LINE 6	USA HOCKEY, INC IS A MEMBERSHIP ORGANIZATION WITH OVER 580,000 MEMBERS
	FORM 990, PART VI, SECTION A, LINE 7A	MEMBERS OF THE ORGANIZATION MAY ELECT MEMBERS TO THE BOARD OF DIRECTORS
	FORM 990, PART VI, SECTION B, LINE 11	THE EXECUTIVE COMMITTEE MEMBERS RECEIVE A DRAFT OF THE 990 FOR REVIEW TIME ALLOWED FOR THE REVIEW PROCESS IS 1-2 WEEKS AND AFTER REVIEWING ANY COMMENTS, THE 990 IS FILED
	FORM 990, PART VI, SECTION B, LINE 12C	USA HOCKEY REQUIRES THAT EACH OF ITS OFFICERS, DIRECTORS, AND EMPLOYEES COMPLETE AND SIGN A CONFLICT OF INTEREST QUESTIONNAIRE ON A YEARLY BASIS, AND THOSE QUESTIONNAIRES ARE REVIEWED BY USA HOCKEY'S GENERAL COUNSEL AND, IF APPROPRIATE, OTHERS WITHIN USA HOCKEY TO PROTECT USA HOCKEY AND ITS OFFICERS, DIRECTORS, AND EMPLOYEES FROM THE APPEARANCE OF OR CHARGES OF IMPROPRIETY PURSUANT TO THE CONFLICT OF INTEREST POLICY, PERSONS WITH A CONFLICT OF INTEREST WITH RESPECT TO A SPECIFIC MATTER ARE EXCLUDED FROM ANY VOTING OR CONSIDERATION ON THAT MATTER ANY PERSON THAT FAILS TO COMPLY WITH THE POLICY IS SUBJECT TO SANCTIONS AS THE BOARD OF DIRECTORS DEEMS APPROPRIATE.
	FORM 990, PART VI, SECTION B, LINE 15	THE EXECUTIVE DIRECTOR'S COMPENSATION IS REVIEWED AND APPROVED BY A COMPENSATION COMMITTEE. OTHER KEY EMPLOYEE'S COMPENSATION IS DETERMINED BY THE EXECUTIVE DIRECTOR AND REVIEWED BY THE COMPENSATION COMMITTEE.
	FORM 990, PART VI, SECTION C, LINE 19	THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE GENERAL PUBLIC THROUGH THE USA HOCKEY WEBSITE REQUESTS CAN ALSO BE MAILED TO THE USA HOCKEY, INC OFFICES
	FORM 990, PART XII, LINE 2C	THIS PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493015013033

2011

OMB No 1545-0047

Open to Public Inspection

Schedule R (Form 990) 2011

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization
USA HOCKEY INC

Employer identification number

51-0204742

Part I Identification of Disregarded Entities (Com	Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)									
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity					
			+							
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during	nizations (Complete the tax year.)	f the organization	answered "Yes"	on Form 990, P	art IV, line 34 becaus	se it had	one			
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity statu (if section 501(c)(3		Section 5 cont	g) 12(b)(13 rolled uzation			
						Yes	No			
(1) UNITED STATES OLYMPIC COMMITTEE ONE OLYMPIC PLAZA	TO SUPPORT US OLYMPIC AND PARALYMPIC	СО	501(C)(3)	LINE	: 7		No			
COLORADO SPRINGS, CO 80909 13-1548339	ATHLETES									
(2) USA HOCKEY FOUNDATION										
1775 BOB JOHNSON DRIVE	TO RAISE FUNDS AND ACQUIRE ASSETS FOR USA HOCKEY	СО	501(C)(3)	LINE 11A	, І		No			
COLORADO SPRINGS, CO 80906 74-2553720	HOCKET									
(3) SERVING THE AMERICAN RINKS	TO PROVIDE EDUCATION,									
1775 BOB JOHNSON DRIVE	TRAINING, & NEW RESOURCES TO ICE RINK	со	501(C)(6)				No			
COLORADO SPRINGS, CO 80906 84-1537531	& ARENA INDUSTRY									
(4) HOCKEY AND RINK PROTECTION INC	TO PROVIDE GENERAL									
76 ST PAUL STREET STE 500	LIABILITY INSURANCE COVERAGE TO THOSE	VT	501(C)(3)	LINE 11A	, I		No			
BURLINGTON, VT 05401 30-0266799	ASSOCIATED W/USAH									

Cat No 50135Y

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, lin	ie 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	, ·	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of- year assets			Disproprtionate		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gene mana parti	ral or nging	(k) Percentage ownership
							Yes	No		Yes	No			

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership

Part \	Transactions With Related Organizations (Complete if the organization answered "Ye	es" on Form 990, Par	t IV, line 34, 35, 3	5A, or 36.)			
No	te. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No	
1 Durin	g the tax year, did the orgranization engage in any of the following transactions with one or more related orga	nızatıons listed in Part	s II-IV?				
a Re	ceipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1 a		No	
b G	t, grant, or capital contribution to related organization(s)			1b		No	
c Gı	t, grant, or capital contribution from related organization(s)			1 c	Yes		
d Lo	ans or loan guarantees to or for related organization(s)			1d		No	
e Lo	ans or loan guarantees by related organization(s)			1e		No	
f Sa	le of assets to related organization(s)			1f		No	
g Pu	_						
h E>	change of assets with related organization(s)			1h		No	
i Le	Lease of facilities, equipment, or other assets to related organization(s)						
j Le	_ , , , , , , , , , , , , , , , , , , ,						
k Pe	k Performance of services or membership or fundraising solicitations for related organization(s)						
I Pe	l Performance of services or membership or fundraising solicitations by related organization(s)						
m Sh	m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)						
n Sh	aring of paid employees with related organization(s)			1n	Yes		
o Re	ımbursement paıd to related organization(s) for expenses			10		No	
p Re	imbursement paid by related organization(s) for expenses			1p		No	
q 0	her transfer of cash or property to related organization(s)			1 q		No	
r Ot	ner transfer of cash or property from related organization(s)			1r		No	
2 If	he answer to any of the above is "Yes," see the instructions for information on who must complete this line, i	including covered relati	onships and transact	 :ion thresholds			
	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determing involved		ount	
	ditional Data Table						
2)							
3)							
1)							
5)							
6)							

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	org	(e) Are all partners section 501(c)(3) janizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate alloc		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	j) eral or aging ener?	(k) Percentage ownership
			,	Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

Software ID: Software Version:

EIN: 51-0204742

Name: USA HOCKEY INC

Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	(b) Transaction type(a-r)	(c) A mount Involved (\$)	(d) Method of determining amount involved
(1)	SERVING THE AMERICAN RINKS	В	125,000	CASH
(2)	UNITED STATES OLYMPIC COMMITTEE	С	1,345,080	CASH
(3)	USA HOCKEY FOUNDATION	С	8,405,608	CASH
(4)	USA HOCKEY FOUNDATION	J	367,500	CASH
(5)	USA HOCKEY FOUNDATION	М	0	
(6)	USA HOCKEY FOUNDATION	N	60,580	CASH
(7)	UNITED STATES OLYMPIC COMMITTEE	С	96,476	FMV

Additional Data

Software ID: Software Version:

EIN: 51-0204742

Name: USA HOCKEY INC

Form 990, Special Condition Description:

Special Condition Description

4d. Other program services	S				
(Code COACHING) (Expenses \$	2,164,608	including grants of \$) (Revenue \$)
(Code PLAYER DEVELOPMENT) (Expenses \$	1,349,475	including grants of \$) (Revenue \$)

4d. Other program services								
(Code ADULT HOCKEY) (Expenses \$	1,406,244	including grants of \$) (Revenue \$)			
(Code INTERNET PROJECT) (Expenses \$	669,328	including grants of \$) (Revenue \$)			

4d. Other program se	rvices				
(Code ANNUAL CONGRESS) (Expenses \$ /MID-WINTER MEETINGS	971,033	including grants of \$) (Revenue \$)
(Code YOUTH PROGRAM) (Expenses \$	582,977	including grants of \$) (Revenue \$)

4d. Other program services								
(Code JUNIOR PROGRAM) (Expenses \$	418,235	including grants of \$) (Revenue \$)			
(Code OFFICIALS) (Expenses \$	1,878,466	including grants of \$) (Revenue \$)			

4d. Other program	services				
(Code AMERICAN DEVE) (Expenses \$ LOPMENT MODEL	1,953,115	including grants of \$) (Revenue \$)
(Code MEMBERSHIP DE\) (Expenses \$ VELOPMENT	879,914	including grants of \$) (Revenue \$)