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DLN: 93493183001343

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

B Check if applica Address change Name change Initial return Terminated Amended return Application pend	Council international study Programs Inc (15P)	D Employer			
Name change Initial return Terminated Amended return	Doing Business As	l ' '	identification number		
Initial return Terminated Amended return		13-4038			
Terminated Amended return		E Telephone			
Amended return	Number and street (or P O box if mail is not delivered to street address) Room/suite	(207) 55			
_	300 Fore Street	G Gross receip	ots \$ 98,387,244		
	Portland, ME 04101				
	F Name and address of principal officer	H(a) Is this a group ret	urn for		
	James P Pellow 300 Fore Street	affiliates?	ΓYes Γ No		
	Portland, ME 04101	H(b) Are all affiliates incl	uded?		
Tay everant et			st (see instructions)		
I Tax-exempt sta	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	H(c) Group exemption	number 🗠		
J Website: ►					
	ation	L Year of formation 1999	M State of legal domicile DE		
	ummary				
	fly describe the organization's mission or most significant activities furtherance of international study programs and student and professional inte	ercultural exchange progr	rams		
	rarenerance of international study programs and student and professional inte	redicard exendinge progr	dilis		
9)					
₩	all this have be stated are an extension discontinued the anarctions or disposed of	mara than 25% of its not	· nanta		
S 2 Chec	ck this box in the organization discontinued its operations or disposed of	1	1		
3 Numi	ber of voting members of the governing body (Part VI, line 1a)	3			
ا دة	ber of independent voting members of the governing body (Part VI, line 1b)				
E 5 ota	I number of individuals employed in calendar year 2011 (Part V, line 2a)				
5 6 Total	I number of volunteers (estimate if necessary)	6			
/a lota	Il unrelated business revenue from Part VIII, column (C), line 12 unrelated business taxable income from Form 990-T, line 34	78			
B Net (unierated business taxable income from Form 990-1, fine 34	7t Prior Year			
	and when he are and are also (Death)/TTT through)		Current Year		
<u>a</u> • ° ° ′′	ontributions and grants (Part VIII, line 1h)	88,967,126			
10 In	ogram service revenue (Part VIII, line 2g)		93,236,815 800,321		
22 I	vestment income (Part VIII, column (A), lines 3, 4, and 7d) ther revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	622,390	490,378		
12 To	otal revenue—add lines 8 through 11 (must equal Part VIII, column (A), line	89,589,516	<u> </u>		
	rants and similar amounts paid (Part IX, column (A), lines 1–3)	09,389,510			
	enefits paid to or for members (Part IX, column (A), line 4)	0			
	ilaries, other compensation, employee benefits (Part IX, column (A), lines		, and the second		
§ 5-	-10)	14,844,213	14,797,183		
等 5- 16a Pro b Tot	ofessional fundraising fees (Part IX, column (A), line 11e)	0	O		
ਤੀ b Tot	tal fundraısıng expenses (Part IX, column (D), line 25) ▶0				
	ther expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	72,206,402	77,158,163		
18 To	otal expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	87,050,615	92,255,792		
_	evenue less expenses Subtract line 18 from line 12	2,538,901	2,271,722		
± 07 (1)		Beginning of Current Year	End of Year		
<u> </u>	otal assets (Part X, line 16)	66,421,075	75,545,737		
ည်း မော် မော် မော် မော် မော် မော် မော် မော်	otal liabilities (Part X, line 26)	33,118,797	· · ·		
20 To	, tai		40,235,327		
ਵੱਲੋਂ 21 ⊺੦	et assets or fund balances Subtract line 21 from line 20	33,302,278			

Par	t III		Program Servi e O contains a resp		lishments uestion in this Part I	II	
1	Brief	fly describe the org	anızatıon's mıssıon				
To h	elp pec	ople gaın understan	dıng, acquire knowl	edge, and dev	elop skills for living i	n a globally interdependent an	d culturally diverse world
2		he organization und rior Form 990 or 99		ant program se	ervices during the ye	ar which were not listed on	┌ Yes ┌ No
	If "Y∈	es," describe these	new services on Sc	hedule O			
3	servi	ces?			nt changes in how it o	conducts, any program	┌ Yes ┌ No
	If "Y∈	es," describe these	changes on Schedu	ıle O			
4	expe	nses Section 501(c)(3) and 501(c)(4) organizations	s and section 4947 (a	three largest program services a)(1) trusts are required to rep ach program service reported	
4a	(Cod	le) (Expenses \$	58,702,349	ıncludıng grants of \$	300,446) (Revenue \$	70,578,496)
	progı also	rams are jointly sponso	red by the academic co	nsortium, an asso	ciation of almost 350 inst	nd academic year programs in a varie citutions that endorse these programs n one of over 150 affiliated programs	to their students The Council
4b	(Cod	le) (Expenses \$	721,177	ıncludıng grants of \$) (Revenue \$	816,163)
	confe interi	erence on international	education which attracts nizations who collective	over 500 particij	oants focusing on various	ing international faculty development aspects of the field In addition, Cou onal education, a quarterly publicatio	ncıl ISP ıs part of an association of
4c	(Cod	le) (Expenses \$	14,057,121	ıncludıng grants of \$) (Revenue \$	21,842,156)
	cultu					nake it possible for students to visit a irted by the U S Department of State	
4d	Oth	er program service:	s (Describe in Sch	edule O)			
-ru		penses \$	•	uding grants o	f \$) (Revenue \$)
4e	Tota	al program service e	expenses > \$	73,480,64	7		

Form 990 (<u> </u>
Part IV	Checklist of Required Schedules

	Checkinst of Required Saneuards		V	NI-
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes,"		Yes Yes	No
-	complete Schedule A	1	, 63	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	<u> </u>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If</i> "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	<i>IV</i>	28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

•	·
Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V		.┏	
			Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
	1a 97			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			
_	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
C	gaming (gambling) winnings to prize winners?	1c	Yes	
a.	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this return			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
	Tracteast one is reported on fine 2a, did the organization me an required lederal employment tax returns.	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
a	Did the organization have unrelated business gross income of \$1,000 or more during the	_		
_	year [?]	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
а	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities			
	account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ▶UK, AS, JA, TW, GM			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? \cdot .	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N o
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
_	December the comment of the comment	5c		B.1
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
,	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		Νo
h	services provided to the payor?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	70		
٠	file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
_	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
1	Form 1098-C?	/ "		
,	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
)	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
-	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by			
_	the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand			
_		,		N.I
	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14b		No_
n	THE THE THEO A FORM 7 ALL O CENTER THESE DAVIDENTS / IT "NO " DYOUGE AN EXPLANATION IN SCHEDULE ()	14D		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule	O contains a re	esponse to an	y question	ın thıs Part VI										.	7
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Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct	3		No
4	supervision of officers, directors or trustees, or key employees to a management company or other person? . Did the organization make any significant changes to its governing documents since the prior Form 990 was			
5	filed? Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O			No
	ction B. Policies (This Section B requests information about policies not required by the Internal			140
<u>Re</u>	venue Code.)		Yes	No
102	Did the organization have local chapters, branches, or affiliates?	10a	res	No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	100		INO
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," described in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	100		INU
U	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure	100		
	Colon of Discission			

- 7 List the States with which a copy of this Form 990 is required to be filed►NY
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.

Own website Another's website Vpon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ► Charissa Kerr Interim CFO

300 Fore Street

Portland, ME 04101

(207) 553-4060

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Tıtle	(B) A verage hours per week (describe hours	unles an	on (d e thai	n one son er ar	e bo: is bo nd a	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	for related organizations in Schedule O)	Individual trustiee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	related organizations
(1) Thomas Mooney Director	1 00	х						0	0	0
(2) Robert E Fallon Chair	1 00	х		Х				0	0	0
(3) Pattı McGill Peterson Director	1 00	х						0	0	0
(4) Neal Sobania Past Director	1 00	х						0	0	0
(5) Michael Stohl Past Director	1 00	х						0	0	0
(6) Kenton Keith Vice-Chair	1 00	х		Х				0	0	0
(7) Kathleen Cheek-Milby Director	1 00	х						0	0	0
(8) John H Yopp Director	1 00	х						0	0	0
(9) David Jones Director	1 00	х						0	0	0
(10) Charles Baquet Director	1 00	х						0	0	0
(11) Burch Ford Director	1 00	х						0	0	0
(12) Larry Schall Director	1 00	х						0	0	0
(13) Joel Gallegos Director	1 00	х						0	0	0
(14) William Martens III Director	1 00	х						0	0	0
(15) Kathleen Sideli Director	1 00	х						0	0	0
(16) James P Pellow President/CEO	40 00			Х				302,166	0	22,769
(17) Deanna Harnett CFO/Senior VP	40 00			Х				262,980	0	30,310

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (describe hours for related organizations in Schedule O)	unles an	on (d e tha	n on son er a	e bo ıs bo nd a	x, oth	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(18) Michael VandeBerg	40 00		Ψ.		×	<u> </u>		180,947	0	24,963
Chief Academic Officer (19) Martin Hogan	40 00				X			259,281	0	31,078
Past Executive Vice President (20) Elizabeth O'Neill Executive Vice President	40 00				х			230,344	0	22,728
(21) John Kitonis Past Vice President - IT	40 00					Х		127,905	0	25,801
(22) Anna Fincke General Manager	40 00					Х		129,958	0	34,592
(23) Phil Simon Vice President	40 00					х		123,883	0	34,885
(24) Justin O'Jack Program Director	40 00					Х		114,814	0	15,886
(25) Spencer Jones Vice President	40 00					х		117,958	0	30,555
(26) Stevan Trooboff Former President/CEO	40 00						х	439,825	0	36,890
(27) Molly Donovan Former Senior Vice President	40 00						х	134,065	0	24,280
(28) Paul McLaughlin Former Executive Vice President	40 00						х	162,766	0	16,942
1b Sub-Total				•		•	►			
c Total from continuation sheets	to Part VII, Sect	tion A					•			
d Total (add lines 1b and 1c) .	<u>.</u>					•	•	2,586,892	0	351,679
Total number of individuals (inclusion) \$100,000 of reportable compens	•				ted a	above) who	received more tha	n	

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)	(B)	(C)
Name and business address	Description of services	Compensation
JS McCarthy 15 Darin Drive Augusta, ME 04330	Marketing/Consulting Services	394,021
MM Identity Lab 3836 North 50th Place Phoenix, AZ 85018	Marketing/Consulting Services	231,795
WinXnet PO Box 1700 Portland, ME 04104	IT Services	129,235
Creative Office Pavillion PO Box 845577 Boston, MA 02284	Office Space Design	116,380
Berry Dunn 100 Middle Street PO Box 1100 Portland, ME 04101	Audit/Consulting Services	112,562
2 Total number of independent contractors (including but not limited to those listed above)) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►8

Form 99								Page 9
Part \	/1111	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
Contributions, gifts, grants and other similar amounts	1a b c d e f	Fundraising ever Related organiz Government grants All other contributor similar amounts no Noncash contri	tes					
	h 2a b	International Study Membership Fees	/ Fe	Business Code 611710	92,952,015 284,800	92,952,015 284,800		
Program Service Revenue	d e f		am service revenue					
	3 4 5	Investment inc	ome (including dividen ar amounts) stment of tax-exempt bond	ds, interest proceeds	93,236,815 593,896			593,896
	6a b c	Gross rents Less rental expenses Rental income or (loss)	(ı) Real	(II) Personal				
	7a b	Gross amount from sales of assets other than inventory Less cost or other basis and sales expenses	(i) Securities 4,066,155 3,859,730	(II) Other				
лие	d 8a	Gain or (loss) Net gain or (los Gross income f events (not inc \$	rom fundraising		206,425			206,425
Other Revenue	b c 9a	of contributions See Part IV, lin Less direct ex Net income or (penses b (loss) from fundraising from gaming activities	events 🏲				
	b c	Less direct ex Net income or (apenses b (loss) from gaming acti	vities				
	10a b c			entory ►				
	11a b c	Miscellaneous Foreign Exchan Forward Contra	s Revenue	Business Code 900099 900099	380,734 109,644			380,734 109,644
	d e	Total. Add lines			490,378			
	12	Total revenue.	See Instructions .	▶[94,527,514	93,236,815	0	1,290,699

Form 990 (2011) Page **10** Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX (B) (C) (D) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 Grants and other assistance to individuals in the United States See Part IV, line 22 300.446 300,446 3 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and 1,367,564 857,464 510,100 key employees . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 7 Other salaries and wages 10,525,595 5,028,160 5,497,435 Pension plan contributions (include section 401(k) and section 385,362 403(b) employer contributions) 172,897 212,465 Other employee benefits 1,784,278 668,933 1,115,345 734,384 408,253 326,131 10 Fees for services (non-employees) 11 Management 157,238 157,238 Legal 105,195 Accounting 105,195 Lobbying Professional fundraising See Part IV, line 17 . . Investment management fees 113,485 113,485 245,427 245,427 g Other Advertising and promotion . . . 2,406,304 465,988 1,940,316 12 Office expenses 2,946,335 216,716 2,729,619 13 50,543 703,818 14 Information technology 754,361 15 Royalties . . 16 334,508 334,508 896,769 865,832 17 30,937 Payments of travel or entertainment expenses for any federal, 18 state, or local public officials 19 Conferences, conventions, and meetings 726,898 290,229 436,669 234,906 234,906 20 21 Payments to affiliates 22 Depreciation, depletion, and amortization 2,489,473 2,489,473 39,171 51,042 11,871

е All other expenses Total functional expenses. Add lines 1 through 24f 92,255,792 73,480,647 18,775,145 Joint costs. Check here ► 🗀 If following

SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

d

25

Part X **Balance Sheet** (A) (B) Beginning of year End of year 7,855,237 7,497,479 1 1 13,600,107 16.608.415 2 2 3 3 798.599 4 4 631.971 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 8 9 5.020.871 9 6.500.624 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis *Complete* 24,569,434 Part VI of Schedule D 10a 10b 6,720,533 b Less accumulated depreciation 16,627,202 10c 17,848,901 18,837,301 20,360,633 11 11 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 Intangible assets 3,681,758 15 6,097,714 15 66,421,075 75,545,737 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 16 9,270,392 8,824,040 17 17 Accounts payable and accrued expenses . 18 18 19 17,196,158 19 24,911,287 20 20 21 Escrow or custodial account liability Complete Part IV of Schedule D . . 21 Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L \ldots . \ldots . \ldots 22 23 Secured mortgages and notes payable to unrelated third parties . . 6.652.247 23 6.500.000 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 25 D 26 33,118,797 26 40,235,327 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 33,302,278 27 35,310,410 Unrestricted net assets 28 28 Temporarily restricted net assets Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 33.302.278 33 35.310.410 Total net assets or fund balances 66,421,075 34 Total liabilities and net assets/fund balances 75.545.737

1.6	Check if Schedule O contains a response to any question in this Part XI	•			
1	Total revenue (must equal Part VIII, column (A), line 12)	1		94,5	527,514
2	Total expenses (must equal Part IX, column (A), line 25)	2	92,255,7		
3	Revenue less expenses Subtract line 2 from line 1	3		2,2	271,722
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		33,3	302,278
5	Other changes in net assets or fund balances (explain in Schedule O)	5		- 2	263,590
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		35,3	310,410
Par	The triangle of the contains a response to any question in this Part XII			৮	
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? \cdot .		2a		Νo
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain Schedule O		2 c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ıssued			
	Separate basis Consolidated basis Both consolidated and separated basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	За		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b		

OMB No 1545-0047

Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

		ie organiza	ntion ly Programs	Inc /ICD)			Employer identificatio	n number		
Count	III THICH	national Stud	iy Flogiailis	IIIC (ISF)			13-4038907			
Pa	rt I	Reaso	n for Pu	blic Charity Sta	tus (All organization	s must complete this p				
The	organı					ugh 11, check only one bo				
1	Г	A church	n, conventi	on of churches, or as	ssociation of churches	section 170(b)(1)(A)(i).				
2	Г	A school	described	I in section 170(b)(1	.)(A)(ii). (Attach Sched	ule E)				
3	Г					ribed in section 170(b)(1)	(A)(iii).			
4	Γ	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state								
5	Γ	=	•		=	ty owned or operated by a	governmental unit desc	rıbed ın		
	_			A)(iv). (Complete P	•					
6	<u> </u>					cribed in section 170(b)(1				
7	ı	describe	d ın	at normally receives A)(vi) (Complete P	·	support from a governme	ntal unit or from the gene	eral public		
8	Г				170(b)(1)(A)(vi) (Co	mplete Part II)				
9	Ţ		•			of its support from contrib	outions, membership fees	s, and gross		
	•	_		•	• •	t to certain exceptions, a	,			
					,	ess taxable income (less s	• •			
		• •	_			509(a)(2). (Complete Par	•			
10	Г					public safety See section				
11	Ē	_	•	•	•	efit of, to perform the func	. , . ,	he purposes of		
	•	_				ion 509(a)(1) or section 5				
						complete lines 11e throug				
	_		Type I	b Type I	, ,,	I - Functionally integrated		III - Other		
е	ı	•	_	•	_	rolled directly or indirectly blicly supported organizat	•	•		
			509(a)(2)	on managers and ou	ici tilali olic ol illore pa	onery supported organizat	ions described in section	1 30 3 (4)(1) 01		
f		If the org	ganization	received a written de	etermination from the IF	S that it is a Type I, Type	II or Type III supportir	ng organizatio <u>n,</u>		
		check th		2006 1 11			6.11	I		
g			igust 1 / , 2 persons?	2006, has the organi	zation accepted any gir	t or contribution from any	or the			
			•	rectly or indirectly c	ontrols, either alone or	ogether with persons des	cribed in (ii)	Yes No		
		and (III) I	below, the	governing body of th	e the supported organiz	ation?	11g	(i)		
				er of a person descri			11g((ii)		
		(iii) a 35	% control	led entity of a perso	n described in (i) or (ii)	above?	11g(iii)		
h		Provide t	the followir	ng information about	the supported organiza	tion(s)				
		T		(iii)	(iv)					
				Type of	Is the	(v)	(vi)			
	(i) Name		/ii\	organization	organization in	Did you notify the organization in	Is the organization in	(vii)		
	Name Suppoi		(ii) EIN	(described on lines 1- 9 above	col (ı) listed in	col (ı) of your	col (ı) organized	A mount of		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	Is th organızat col (ı) lıs your gove	(iv) (s the inization in in its properties of the inization in its properties of the its		ion in your	(vi) Is the organization in col (i) organized in the US?		(vii) A mount of support?
		instructions))	Yes	No	Yes	No	Yes	No	
					ļ				
Total									

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page 2
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	(b)(1)(A)(iv) I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	endar year (or fiscal yea	r beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions)			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and sto	p here						▶ □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and stop here. The org 33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and stop here. The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	2010. If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	▶
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	► □

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

~~	ation A. Budalia Community		•		<i>,</i> ,	ilipiete P		
	ction A. Public Support	1	1	1	I			
Cuic	in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 20	11	(f) Total
1	Gıfts, grants, contributions, and							
	membership fees received (Do							
	not include any "unusual grants ")							
2	Gross receipts from admissions,							
2	merchandise sold or services							
	performed, or facilities furnished	56,912,983	81,177,755	83,422,165	88,967,126	02.2	236,815	403,716,844
	in any activity that is related to	30,712,703	01,177,733	05,422,105	00,507,120	75,2	.50,015	405,710,044
	the organization's tax-exempt							
_	purpose						-	
3	Gross receipts from activities that are not an unrelated trade or							
	business under section 513							
4	Tax revenues levied for the							
_	organization's benefit and either							
	paid to or expended on its							
	behalf							
5	The value of services or facilities							
	furnished by a governmental unit to the organization without							
	charge							
6	Total. Add lines 1 through 5	56,912,983	81,177,755	83,422,165	88,967,126	93,2	236,815	403,716,844
7a	Amounts included on lines 1, 2,							
	and 3 received from disqualified							0
	persons							
b	Amounts included on lines 2 and							
	3 received from other than disqualified persons that exceed							
	the greater of \$5,000 or 1% of							0
	the amount on line 13 for the							
	year							
C	Add lines 7a and 7b							0
8	Public Support (Subtract line 7c							403,716,844
	from line 6)							
	ection B. Total Support	T		T				
care	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 201	L1	(f) Total
9	A mounts from line 6	56,912,983	81,177,755	83,422,165	88,967,126	93,2	36,815	403,716,844
L0a	Gross income from interest,							
	dividends, payments received							
		070 405		442 125	528,095		93,896	2,853,296
	on securities loans, rents,	872,105	417,065	442,135	020,000	5	, I	
	royalties and income from	872,105	417,065	442,133	223,000	5		
_	royalties and income from similar sources	8/2,105	417,065	442,133	323,033	5		
b	royalties and income from similar sources Unrelated business taxable	8/2,105	417,065	442,133	323,000			
b	royalties and income from similar sources Unrelated business taxable income (less section 511	8/2,105	417,065	442,133	320,550		, 	
b	royalties and income from similar sources Unrelated business taxable	872,105	417,065	442,133	320,330	5	,	
b c	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses	872,105 872,105	417,065	442,135	528,095		93,896	2,853,296
c	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated							2,853,296
c	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included							2,853,296
c	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the							2,853,296
c 11	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on							2,853,296
c	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the		417,065			5	93,896	
c 11	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include					5		
c 11	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)		417,065			5	93,896	2,853,296 2,248,397
c 11	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c,		417,065			5	93,896	
c 11 12	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12)	872,105 57,785,088	1,758,019 83,352,839	83,864,300	528,095 89,495,221	4 94,3	93,896	2,248,397 408,818,537
c 11 12	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is	872,105 57,785,088	1,758,019 83,352,839	83,864,300	528,095 89,495,221	4 94,3	93,896	2,248,397 408,818,537 zation,
c 11	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12)	872,105 57,785,088	1,758,019 83,352,839	83,864,300	528,095 89,495,221	4 94,3	93,896	2,248,397 408,818,537
c 111 12 13	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is	872,105 57,785,088 for the organizati	417,065 1,758,019 83,352,839 on's first, second,	83,864,300	528,095 89,495,221	4 94,3	93,896	2,248,397 408,818,537 zation,
c 111 12 13	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here	872,105 57,785,088 for the organizati	417,065 1,758,019 83,352,839 on's first, second,	83,864,300 third, fourth, or f	528,095 89,495,221	4 94,3	93,896	2,248,397 408,818,537 zation,
c 111 12 13 14	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here	57,785,088 for the organization of the organi	1,758,019 83,352,839 on's first, second, ercentage (f) divided by line	83,864,300 third, fourth, or f	528,095 89,495,221	4 94,3 501(c)(3	93,896	2,248,397 408,818,537 zation, P 98 750 %
c 111 12 13 14 Se 15	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here	57,785,088 for the organization of the organi	1,758,019 83,352,839 on's first, second, ercentage (f) divided by line	83,864,300 third, fourth, or f	528,095 89,495,221	4 94,3 501(c)(3	93,896	2,248,397 408,818,537 zation, ▶☐
c 111 12 13 14 Se 15	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here ection C. Computation of Pub Public Support Percentage from 20	57,785,088 for the organization of the organization of the second of the	1,758,019 83,352,839 on's first, second, ercentage (f) divided by line art III, line 15	83,864,300 third, fourth, or f	528,095 89,495,221	4 94,3 501(c)(3	93,896	2,248,397 408,818,537 zation, P 98 750 %
c 111 12 13 14 See 15	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here ection C. Computation of Pub Public Support Percentage from 20	57,785,088 for the organization of the Support P 1 (line 8 column of the Support P) 2 (line 8 column of the Support P) 3 (line 8 column of the Support P) 4 (line 8 column of the Support P) 5 (line 8 column of the Support P) 6 (line 8 column of the Support P) 7 (line 8 column of the Support P) 8 (line 8 column of the Support P) 9 (line 8 column of the Support P)	1,758,019 83,352,839 on's first, second, ercentage (f) divided by line art III, line 15	83,864,300 third, fourth, or f	528,095 89,495,221 ifth tax year as a	94,3 501(c)(3	93,896	2,248,397 408,818,537 zation, 98 750 % 98 620 %
c 111 12 13 14 Se 15 16 Se	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here ection C. Computation of Pub Public Support Percentage for 201 Public support percentage from 20	57,785,088 for the organization lic Support P 1 (line 8 column to 10 Schedule A, P estment Inco 2011 (line 10 c co	1,758,019 83,352,839 on's first, second, ercentage (f) divided by line art III, line 15 ome Percentage olumn (f) divided by	83,864,300 third, fourth, or f	528,095 89,495,221 ifth tax year as a	4 94,3 501(c)(3 15 16	93,896	2,248,397 408,818,537 zation, 98 750 % 98 620 %
c 111 12 13 14 Se 15 16 Se 17	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here ection C. Computation of Pub Public Support Percentage for 201 Public support percentage from 20 ection D. Computation of Investment income percentage from Investment Income Investm	57,785,088 for the organization lic Support P 1 (line 8 column 10 Schedule A, P estment Inco 2011 (line 10c com 2010 Schedule	1,758,019 83,352,839 on's first, second, ercentage (f) divided by line art III, line 15 ome Percentage olumn (f) divided b A, Part III, line 1	83,864,300 third, fourth, or f 13 column (f)) ge y line 13 column	89,495,221 ifth tax year as a	4 94,3 501(c)(3 15 16 17 18	93,896 90,378 21,089) organiz	2,248,397 408,818,537 zation, 98 750 % 98 620 % 0 700 % 0 900 %
c 111 12 13 14 Se 15 16 Se 17	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here ection C. Computation of Pub Public Support Percentage for 201 Public support percentage from 20 ection D. Computation of Inv Investment income percentage from Investment income percentage from 33 1/3% support tests—2011. If the	57,785,088 for the organization of the scolumn of t	1,758,019 83,352,839 on's first, second, ercentage (f) divided by line art III, line 15 ome Percentage olumn (f) divided b A, Part III, line 1 d not check the bo	83,864,300 third, fourth, or f 13 column (f)) ge y line 13 column 7 x on line 14, and	89,495,221 ifth tax year as a	4 94,3 501(c)(3 15 16 17 18 than 33 1/3	93,896 90,378 21,089) organiz	2,248,397 408,818,537 zation, 98 750 % 98 620 % 0 700 % 0 900 % line 17 is not
c 111 12 13 14 Se 15 16 Se 17	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is check this box and stop here ection C. Computation of Pub Public Support Percentage for 201 Public support percentage from 20 ection D. Computation of Investment income percentage from Investment Income Investm	57,785,088 for the organization of the scolumn of t	1,758,019 83,352,839 on's first, second, ercentage (f) divided by line art III, line 15 ome Percentage olumn (f) divided b A, Part III, line 1 d not check the bo he organization qu	83,864,300 third, fourth, or f 13 column (f)) ge y line 13 column 7 x on line 14, and alifies as a public	89,495,221 ifth tax year as a (f)) line 15 is more to cly supported organization.	4 94,3 501(c)(3 15 16 17 18 than 33 1/3 ganization	93,896 90,378 21,089) organiz	2,248,397 408,818,537 zation, 98 750 % 98 620 % 0 700 % 0 900 % line 17 is not

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form	990 or	990-EZ)	2011
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Page **4**

	Part IV Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).						
	Facts And Circumstances Test						
J							
	Explanation						
Ş	Schedule A, Part IV, Supplemental Information Part III, Line 12 Other Income Foreign exchange gain						

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493183001343

OMB No 1545-0047

Supplemental Financial Statements

Department of the Treasury Internal Revenue Service

SCHEDULE D (Form 990)

> ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

	me of the organization Incll International Study Programs Inc (ISP)	·		loyer identifica	tion number	
Pa	rt I Organizations Maintaining Donor Ad			4038907 or Accounts	. Complete	e if the
	organization answered "Yes" to Form 99	(a) Donor advised funds	 	(b) Funds and o	ther accoun	
L	Total number at end of year	(a) Bollot davised lands	+	(b) i unus unu o	ther decoun	
2	Aggregate contributions to (during year)		1			
3	Aggregate grants from (during year)		1			
1	Aggregate value at end of year		+			
5	Did the organization inform all donors and donor advi- funds are the organization's property, subject to the		nor advı	sed	┌ Yes	
5	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	donor advisors in writing that grant fund			┌ Yes	┌ No
Pai	rt II Conservation Easements. Complete	if the organization answered "Yes"	to Forn	1 990 Part IV	<u>'</u>	
L 2	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a quality easement on the last day of the tax year	on or pleasure) Preservation of a	ı certifie	d historic struc	•	
				Held at the	End of the	Year
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements		2b			
c	Number of conservation easements on a certified his	toric structure included in (a)	2c			
d	Number of conservation easements included in (c) ac	equired after 8/17/06	2d			
3	Number of conservation easements modified, transfethe taxable year ▶	rred, released, extinguished, or termina	ted by th	ie organization	during	
1	Number of states where property subject to conserva	ation easement is located 🗠				
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		ndling of	violations, and	┌ Yes	┌ No
5	Staff and volunteer hours devoted to monitoring, insp	ecting and enforcing conservation ease	ments d	uring the year 🕨	·	
7	A mount of expenses incurred in monitoring, inspectings \$	ng, and enforcing conservation easemen	ts during	g the year		
3	Does each conservation easement reported on line 2 $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$?	(d) above satisfy the requirements of se	ection		┌ Yes	┌ No
)	In Part XIV, describe how the organization reports co balance sheet, and include, if applicable, the text of t the organization's accounting for conservation easen	he footnote to the organization's financi				
ar	Complete if the organization answered "	ns of Art, Historical Treasures	, or Otl	her Similar <i>i</i>	Assets.	
la	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	116, not to report in its revenue statem for public exhibition, education or resea	rch ın fu			
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	oublic exhibition, education, or research			•	
	(i) Revenues included in Form 990, Part VIII, line 1			► \$		
	(ii) Assets included in Form 990, Part X			▶ \$		
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA:		for finan			
а	Revenues included in Form 990, Part VIII, line 1			► \$		

b Assets included in Form 990, Part X

كالمناس	IIII Organizations Maintaining Co	llections of Art	t, His	tori	cai ii	reasi	ures, or C	uie	i Sillillai Ass	els (c	ontinuea)
	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne foll	owing	that a	re a significa	ant u	se of its collecti	on	
а	Public exhibition		d	Γ	Loan	orexo	change progi	ams			
b	Scholarly research		e	Γ	Othe	r					
c	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	in hov	w the	/ furth	er the	organızatıor	ı's ex	empt purpose in		
	During the year, did the organization solicit of assets to be sold to raise funds rather than t									Yes	┌ No
Part	Escrow and Custodial Arrang Part IV, line 9, or reported an an						n answere	d "Y	es" to Form 99	90,	
	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterme	edıary	forc	ontribi	utions	or other ass	etsı		Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	ving ta	able		Г		Ame	ount	
c	Beginning balance							1c		June	
d	Additions during the year						-	1d			
e	Distributions during the year						-	1e			
f	Ending balance						-	1f			
	Did the organization include an amount on Fo	orm 990 Part X lin	e 212				L		Г	Yes	
	If "Yes," explain the arrangement in Part XIV	•	C 21						'		, 110
Par			n ans	were	d "Ye	s" to	Form 990	Par	t IV line 10		
	Eliaovillolle i aliabi complete	(a)Current Year)Prior `			wo Years Back			(e) Four Y	ears Back
1a	Beginning of year balance										
b	Contributions										
c	Investment earnings or losses										
d	Grants or scholarships										
e	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the yea	r end balance held	as								
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment 🕨										
c	Term endowment ▶										
	Are there endowment funds not in the posses organization by	ssion of the organiz	atıon	that a	re hel	d and	administere	d for	the	Yes	No
	(i) unrelated organizations								За(i		
	(ii) related organizations)	<u> </u>
	If "Yes" to 3a(II), are the related organizatio	•				•		•	3b		<u></u>
	Describe in Part XIV the intended uses of th	e organization's en	aowm	ent fu	nas						
4	No. I and Buildings and Equipme	C F 00	\0 D-			10					
	t VI Land, Buildings, and Equipme	ent. See Form 99	0, Pa	T	line		1			I	
Pari	Description of property	e nt. See Form 99	90, Pa	(a)		other	(b)Cost or o basis (othe		(c) Accumulated depreciation	(d) Bo	ook value
Part	Description of property	ent. See Form 99	90, Pa	(a)	line Cost or	other				(d) Bo	ook value
Part	Description of property	e nt. See Form 99	90, Pa	(a)	line Cost or	other		r)			
Part 1a L b B	Description of property	e nt. See Form 99	90, Pa	(a)	line Cost or	other	basis (othe	r) ,930	depreciation		13,973,173
Part 1a L b B c L	Description of property and	ent. See Form 99	00, Pa	(a)	line Cost or	other	16,749 1,855 2,251	,930 ,738 ,064	depreciation 2,776,757		00k value 13,973,173 850,229 1,041,439
Pari	Description of property and			(a) basi:	Cost or	other tment)	16,749	,930 ,738 ,064	2,776,757 1,005,509	1	13,973,173 850,229

Part VII Investments—Other Securities. See	e Form 990, Part X, line 1		
(a) Description of security or category (including name of security)	(b) Book value		od of valuation f-year market value
		Cost of elid-o	i-year market value
(1) Financial derivatives			
(2)Closely-held equity interests Other			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	F		
Part VIII Investments—Program Related. Se	ee Form 990. Part X. line	13.	
			od of valuation
(a) Description of investment type	(b) Book value		f-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	F		
Part IX Other Assets. See Form 990, Part X, I	ine 15.		
(a) Descr	ription		(b) Book value
(1) Security Deposit			142,866
(2) Program Advances			3,564,422
(3) Due from Affiliates			2,280,782
(4) FX Contracts			109,644
(17.77.00.00.00.00.00.00.00.00.00.00.00.00			
Total. (Column (b) should equal Form 990, Part X, col.(B) line	15.)		6,097,714
Part X Other Liabilities. See Form 990, Part	X, line 25.		
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes			
See Additional Data Table			
See Additional Data Table	1		
		1	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)			
Total (Column (b) Should Equal Form 350, Falt Λ, COI (b) IIIIC 25)	1	<u> </u>	

	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	ILS	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
	Total expenses (Form 990, Part IX, column (A), line 25)	2	
	Excess or (deficit) for the year Subtract line 2 from line 1	3	
	Net unrealized gains (losses) on investments	4	
	Donated services and use of facilities	5	
	Investment expenses	6	
	Prior period adjustments	7	
		8	
	Other (Describe in Part XIV)		
	Total adjustments (net) Add lines 4 - 8	9	
)	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
14	Reconciliation of Revenue per Audited Financial Statements With Revenue p		eturn
	Total revenue, gains, and other support per audited financial statements	1	
	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
	Net unrealized gains on investments		
)	Donated services and use of facilities		
:	Recoveries of prior year grants		
ı	Other (Describe in Part XIV)		
•	Add lines 2a through 2d	2e	
	Subtract line 2e from line 1	3	
	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
	Other (Describe in Part XIV)		
	Add lines 4a and 4b	4c	
	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	
rt	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
	Total expenses and losses per audited financial statements	1	
	A mounts included on line 1 but not on Form 990, Part IX, line 25		
	Donated services and use of facilities		
)	Prior year adjustments		
	Other losses		
	Other (Describe in Part XIV) 2d		
:	Add lines 2a through 2d	2e	
	Subtract line 2e from line 1	3	
	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
•	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
•	Other (Describe in Part XIV)		
	Add lines 4a and 4b	4c	
3			
!	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	

Identifier Return Reference Explanation

additional information

Council International Study Programs Inc (ISP)

DLN: 93493183001343

OMB No 1545-0047

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

Statement of Activities Outside the United States

Open to Public **Inspection**

Employer identification number

					13-4038907	
Pā	rt I General Informatio "Yes" to Form 990, Pa			he United States. C	omplete if the organiz	ation answered
1	For grantmakers. Does the assistance, the grantees' eligible the grants or assistance?	gibility for the	grants or assis	stance, and the select	ion criteria used to awa	
2	For grantmakers. Describe in Pa United States	ort V the organiz	atıon's procedur	es for monitoring the use	e of grant funds outside th	ne
3	Activites per Region (Use Part	V ıf addıtıonal s	pace is needed [)		
	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region or independent contractors	region (by type) (e g ,	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region/investments in region
	East Asia and the Pacific	12	50	Program Services	Study abroad programs for students	8,500,000
	Europe (Including Iceland & Greenland)	22	106	-	Study abroad programs for students	28,100,000
	Middle East and North Africa	3	15	Program Services	Study abroad programs for students	3,400,000
	Russia & the Newly Independent States	1	7	Program Services	Study abroad programs for students	1,700,000
	South America	7	38	Program Services	Study abroad programs for students	6,600,000
	Sub-Saharan Africa	6	25	Program Services	Study abroad programs for students	5,900,000
	Central America and the Caribbean	7	36	Program Services	Study abroad programs for students	2,600,000
	North America	1	3	_	Study abroad programs for students	300,000
	South Asia	2	6	Program Services	Study abroad programs for students	500,000
	Central America and the Caribbean	0	0	Investments		1,975,095
	East Asia and the Pacific	0	0	Investments		90,320

57,100,000

2,565,415

59,665,415

Pa	Part IV, I	ine 15, for any	sistance to Orgar recipient who recesspace is needed.	nizations or Entiti erved more than \$5,	es Outside the Un 000. Check this box	nited States. Composite of the composite	olete if the organiza received more that	tion answered "Yes' n \$5,000	' to Form 990, ► 厂
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2	Enter total nur tax-exempt by	mber of recipie the IRS, or fo	ent organizations lis or which the granted	ted above that are e or counsel has pro	recognized as chari ovided a section 50:	ties by the foreign o 1(c)(3) equivalency	country, recognized letter	as . 🕨	
3	Enter total nur	mber of other	organizations or en	tities					: (Form 990) 2011

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
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						1	dula E (Earre 000) 2011

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)	[Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)	Γ	Yes	F	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)	<u> </u>	Yes	Γ	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)	Г	Yes	্য	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)	<u> </u>	Yes	Γ	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).	Г	Yes	굣	No

Schedule F (Form 990) 2011

Additional Data

Software ID: Software Version:

EIN: 13-4038907

Name: Council International Study Programs Inc (ISP)

Schedule F (Form 990) 2011

Page **5**

Part V Supplemental Information

Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

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Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493183001343

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Schedule I

(Form 990)

Council International Study Programs Inc (ISP)

Employer identification number

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?							13-4038907	
the selection criteria used to award the grants or assistance?	Part I General Informati	on on Grants and	d Assistance					
Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed	the selection criteria used to a	ward the grants or as	sıstance?			the grants or assist	ance, and	Г Yes Г
organization section grant cash valuation non-cash assistance or assistance or government if applicable assistance (book, FMV, appraisal,	Part II Grants and Other A Form 990, Part IV, III	Assistance to Go ne 21 for any recip	vernments and O	rganizations in the nore than \$5,000. Ch	United States. Con eck this box if no one	recipient receive	ed more than \$5,000	. Use
	organization	(b) EIN	section	= _ = _ =	cash	valuation (book, FMV, appraisal,		(h) Purpose of gran or assistance
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	3 Enter total number of other org	anızatıons lısted ın th	ne line 1 table			· · · · · · · ·	. <u>-</u>	

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

	·				
(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) Global Access Initiative (GAIN) Reward - this grant was created to help students overcome major barriers to study abroad, namely costs and curriculum requirements GAIN aids in the diversification of study abroad by providing overseas opportunities for students who are economically challenged, from diverse backgrounds, or from underrepresented fields of study For Summer 2012, the GAIN Reward was offered The GAIN Rewards were developed to help provide grants to further assist students who are selected as awardees by the highly respected, national Benjamin A Gilman and David L Boren Scholarship for International Study or the Benjamin A Gilman International Scholarship, and have greater than \$1,000 in outstanding, documented financial need	321	300,446	0		

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S	1 '	Schedule I, Part I, Line 2 The Organization provides the funds to the students or directly applies them to their CIEE fees. In all instances, the work recipient is monitored throughout the year to ensure the funds are being used for their intended purposes.

DLN: 93493183001343

OMB No 1545-0047

Employer identification number

Schedule J (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

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Cou	ncil International Study Programs Inc (ISP)	13-4038907			
Pa	t I Questions Regarding Compensatio				
	ture mental megananng compensation			Yes	No
1a		ovided any of the following to or for a person listed in Form I to provide any relevant information regarding these items			
	First-class or charter travel	Housing allowance or residence for personal use			
	▼ Travel for companions	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc	rganızatıon follow a wrıtten polıcy regardıng payment or rıbed above? If "No," complete Part III to explaın	1b	Yes	
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executive		2	Yes	
3	Indicate which, if any, of the following the organizationganization's CEO/Executive Director Check all the Compensation committee				
	✓ Independent compensation consultant	Compensation survey or study			
	Form 990 of other organizations	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	payment?	4a	Yes	
ь	Participate in, or receive payment from, a suppleme	ntal nonqualified retirement plan?	4b	Yes	
С	Participate in, or receive payment from, an equity-b		4c		No
		rovide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only me	ust complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of \ensuremath{A}	line 1a, did the organization pay or accrue any			
а	The organization?		5a		No
b	Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a, did the organization pay or accrue any			
а	The organization?		6a		No
b	Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"		7		No
8	Were any amounts reported in Form 990, Part VII, subject to the initial contract exception described in Part III	paid or accured pursuant to a contract that was n Regs section 53 4958-4(a)(3)? If "Yes," describe			
9		e rebuttable presumption procedure described in Regulations	8		No

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) James P Pellow	(I) (II)	218,570 0	80,000 0	3,596 0	9,375 0	13,394 0	324,935 0	
(2) Deanna Harnett	(I) (II)	172,973 0	82,750 0	7,257 0	8,667 0	21,643 0	293,290 0	
(3) Mıchael VandeBerg	(ı) (ıı)	130,568 0	48,922 0	1,457 0	6,929 0	18,034 0	205,910	
(4) Martın Hogan	(ı) (ıı)	173,701 0	85,250 0	330 0	8,917 0	22,161 0	290,359 0	
(5) Elizabeth O'Neill	(I) (II)	152,264 0	77,750 0	330 0	7,750 0	14,978 0	253,072 0	
(6) John Kitonis	(ı) (ıı)	103,918 0	23,875 0	112 0	5,428 0	20,373 0	153,706 0	
(7) Anna Fincke	(ı) (ıı)	98,107 0	31,750 0	101 0	5,417 0	29,175 0	164,550 0	
(8) Phil Simon	(ı) (ıı)	97,904 0	25,855 0	124 0	5,909 0	28,976 0	158,768 0	
(9) Stevan Trooboff	(ı) (ıı)	214,267 0	175,246 0	50,312 0	11,504 0	25,386 0	476,715 0	
(10) Molly Donovan	(ı) (ıı)	94,592 0	0	39,473 0	4,500 0	19,780 0	158,345 0	
(11) Paul McLaughlin	(1)	121,296 0	0	41,470 0	5,500 0	11,442 0	179,708 0	

Schedule J (Form 990) 2011 Page **3**

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
		A housing allowance of \$5,000 per month was provided to the former president of the Organization per a written agreement between the former president and the Organization. The housing allowance is included in the W-2 of the former president. In certain circumstances, spouses are required to travel with applicable members of the Organization due to certain business/cultural requirements. The spouses participate in the activities of the Organization when traveling
	4a-b	Paul McLaughlin received \$41,250 in severance pay during 2011 Molly Donovan received \$39,375 in severance pay during 2011 The Former President/CEO, Stevan Trooboff, and current President/CEO, James Pellow, both participated in a supplemental non-qualified retirement plan as described in the Internal Revenue Code Section 457(f) Neither individual received or accrued any compensation from this plan in 2011

Schedule J (Form 990) 2011

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization Council International Study Programs Inc (ISP)	Employer identifi	cation number
, , ,	13-4038907	

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section A, line 6	The sole member of the Corporation is CIEE, Inc., a Delaware corporation

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section A, line 7a	Members of the Board of Directors of CIEE are elected by the Membership Every member of CIEE has a voting representative. The Board nominates people to the Board and the Membership elects them via vote of the voting representatives.

Identifier	Return Explanation Reference							
	Form 990, Part VI, Section B, line 11	The 990 Form is prepared by an independent public accounting firm from published materials of the Organization provided by management. All material contained in the 990 is covered by the Employee Handbook, Goal Setting and Performance Management system, compensation management system and budgeting and reporting processes. All of these materials are reviewed on a regular basis with the Board of Directors. A copy of the Form 990 is shared with the entire board before filing on an annual basis. Currently a draft of the 990 is reviewed with the Board executive committee prior to filing.						

Identifier	Return Explanation Reference								
	line 12c	Every member of the Board of Directors is required to sign and date, on an annual basis, a Conflict of Interest Statement which discloses any potential conflicts of interest. As of this writing, no such conflicts exist. Every officer of the Organization is a full time employee and subject to a conflict of interest policy, a gifts and gratuities policy and a nepotism policy which are part of the Organization's Employee Handbook. Vendor contracts are reviewed by at least two levels of management to assure that no conflicts of interest exist.							

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section B, line 15	The Organization has commissioned a compensation study every five years regarding compensation paid to the CEO who is the senior full time officer of the Organization as well as other members of the senior management team who exert influence over the Organization. This study is comprehensive in nature and includes comparative data and substantiation of compensation. There is also an annual goal setting and performance appraisal process for the officers whose compensation is annually reviewed. These are discussed and reviewed by the Executive Committee of the Board of Directors. All employees of the Organization are subject to an annual goal setting and performance appraisal process. Compensation levels are based on competitive analysis of jobs, and salaries of top officers have been regularly disclosed as part of the Form 990 process and discussed at Board meetings as part of the annual budget approval process.

Identifier	Return Reference	Explanation							
		The Form 990 has been a publicly available document for many years and is available on line, without cost, to anyone in addition, the company's Employee Handbook including conflict of interest policy, gifts and gratuities and nepotism policy are all publicly available. All these documents are reviewed periodically by legal counsel to assure compliance with all policies and procedures of local and national authorities. Financial statements are regularly provided to banking and other partners and on request to interested individuals. No such request has ever been denied. Summary financial information is available on the Form 990 and a matter of public record. All Board members receive a copy of the financials and there is a regular review of both auditors and results of an annual audit (prepared by Certified Public Accountants) by the Board Audit Committee. The full Board votes annually regarding audit acceptance.							

ldentifier	Return Reference	Explanation
Changes in Net Assets or Fund Balances	Form 990, Part XI, line 5	Net unrealized gains on investments 416,465 Investment in separately reported foreign affiliate -687,718 Expenses paid by affiliate 7,663 Total to Form 990, Part XI, Line 5 -263,590

ldentifier	Return Reference	Explanation
Oversight of Audit		The Audit Committee is responsible for overseeing the financial statement audit and the selection of the independent accountant. This process has not changed from the prior year.

DLN: 93493183001343

OMB No 1545-0047

Open to Public Inspection

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization **Employer identification number** Council International Study Programs Inc (ISP) 13-4038907

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) International Exchange Travel Insurance Company LLC 300 Fore Street Portland, ME 04101 20-4458471	International Educational and Work Exchange Program Insurance	VT	0	0	CIEE Inc
(2) Montreal Street Realty LLC 300 Fore Street Portland, ME 04101 51-0414702	Student Housing	ME	0	0	CIEE Inc
(3) Quebec Street Realty LLC 300 Fore Street Portland, ME 04101 51-0414702	Student Housing	ME	0	0	CIEE Inc
				_	

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(-)	(1.)	(-)	(4)	(-)	(6)	(9)		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state	(d) Exempt Code section	(e) Public charity status	(f) Direct controlling	Section 512(b)(13 controlled organization			
		or foreign country)		(if section 501(c)(3))	entity				
						Yes	No		
(1) CIEE Inc									
300 Fore Street	Parent Company	DE	501(c)(3)	Line 11b, II	N/A		No		
Portland, ME 04101 51-0414702									
(2) CIEE Ping Foundation									
300 Fore Street	Scholarship and Advocacy	DE	501(c)(3)	Line 11a, I	CIEE Inc		No		
Portland, ME 04101 _20-1698494									
(3) Council on International Educational Exchange									
300 Fore Street	HS Inbound programs and grants	NY	501(c)(3)	Line 9	CIEE Inc		No		
Portland, ME 04101 13-5619649	9								
For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50135Y Schedule R (Form 990) 2011									

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, II	ine 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	· ·	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total Income	(g) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gener mana partr	ral or ging	(k) Percentage ownership
							Yes	No		Yes	No	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

			.		· · ·		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) CIEE Exchanges Inc 300 Fore Street Portland, ME 04101 36-4528417	Inactive	DE	CIEE Inc	С			
(2) CIEE International Cayman Islands 300 Fore Street Portland, ME 04101	Inactive	CJ	CIEE Inc	С			
	Language Testing Programs & Exchange Programs	JA	CIEE Inc	С			
(4) CIEE Educational Information Consulting Co LTD Shanghai Industrial Investmt Bld Shanghai 200030 CH	Exchange Programs		Council International Study Programs Inc	С	113,024	90,320	100 000 %
		•		•		Schodulo P (Form 990\ 2011

chedule	e R (Form 990) 2011		Рa	ge 🕽
Part \	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)			
No	ote. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	N
1 Durin	ng the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Re	eceipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		N
b Gı	ıft, grant, or capıtal contribution to related organization(s)	1b	Yes	
c Gr	ift, grant, or capital contribution from related organization(s)	1c		N
d Lo	pans or loan guarantees to or for related organization(s)	1d	Yes	
e Lo	oans or loan guarantees by related organization(s)	1e	Yes	
f Sa	ale of assets to related organization(s)	1f		N
g Pu	urchase of assets from related organization(s)	1g		N
h Ex	xchange of assets with related organization(s)	1h		N
i Lea	ase of facilities, equipment, or other assets to related organization(s)	1i		N
j Le	ease of facilities, equipment, or other assets from related organization(s)	1j		N
k Pe	erformance of services or membership or fundraising solicitations for related organization(s)	1k		N
I Pe	erformance of services or membership or fundraising solicitations by related organization(s)	11		N
m Sh	naring of facilities, equipment, mailing lists, or other assets with related organization(s)	1m	Yes	
n Sh	haring of paid employees with related organization(s)	1n		N
o Re	eimbursement paid to related organization(s) for expenses	1o		N
	eimbursement paid by related organization(s) for expenses	1 p		N
	······· ···· ··· ··· ··· ··· ··· ··· ·			Г
q Ot	ther transfer of cash or property to related organization(s)	1q		N
r Ot	ther transfer of cash or property from related organization(s)	1r		N

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

		•	
(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1) CIEE-Japan	E	77,160	Cash value
(2) CIEE Educational Information Consulting Co LTD	В	563,147	Cash value
(3)			
(4)			
(5)			
(6)			

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	org	(e) Are all partners section 501(c)(3) janizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate alloc		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	j) eral or aging ener?	(k) Percentage ownership
			,	Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

TY 2011 Itemized Other Current Assets Schedule

Name: Council International Study Programs Inc (ISP)

EIN: 13-4038907

Corporation Name	Corporation EIN	Other Current Assets Description	Beginning Amount	Ending Amount
CIEE Educational Information Consulting		Program Advances	23,106	39,619

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TY 2011 Other Deductions Schedule

Name: Council International Study Programs Inc (ISP)

EIN: 13-4038907

Description	Foreign Amount (should only be used when attached to 5471 Schedule C Line 16)	Amount
Program Expenses	4,510,967	710,422

DLN: 93493183001343

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2011 Functional Currency and Exchange Rate QBU Statement

Name: Council International Study Programs Inc (ISP)

EIN: 13-4038907

QBU Id	Country of Operation	Functional Currency
yuan		6