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DLN: 93493042003463

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

Open to Public Inspection

► The organization may have to use a copy of this return to satisfy state reporting requirements

A F	or the 2	2011 ca	endar year,	or tax year beginnin	g 07-01-2011	and ending 06-	30-2012				<u> </u>	
B Ch	neck if ap	oplicable	C Name of org	ganization JUNTRY DAY SCHOOL					D Emplo	yer id	entification number	
┌ Ad	ldress ch	ange						_	95-18			
┌ Na	ame char	nge	Doing Busine	ess As					E Teleph	one ni	umber	
┌ In	ıtıal retur	m	Number and	street (or P O box if ma	al is not delivere	d to street address)	Room/suite	-	(858)	453-	3440	
Гτε	erminated	i	9490 GENES		an is not delivere	a to street dadress,	itoorii, saite	•	G Gross re	eceıpts	\$ 68,412,447	
_	nended r		City or town	, state or country, and Z	IP + 4			-				
_		pending	LA JOLLA, CA									
, 4	plication	pending	E Name	and address of prin	ainal officer				J			
			BRUCE N	and address of princ IELSON	cipal officer			H(a) Is the affilia	ns a group ates?	retur	n for ┌ Yes	
				NESEE AVENUE				dilli			1 165 1 140	
			LA JOLLA	A,CA 92037				H(b) Are a			·	
	ax-exem	pt status	▽ 501(c)(3)	nsert no)	1947(a)(1) or Γ 52	7	_			(see instructions)	
			W LJCDS OF		, ,	(4)(4)		H(c) Grou	up exempt	1011 110	iniber F	
K For	m of ord	ianization	✓ Cornoration	n Trust Association	☐ Other ►			Year of fo	omation 19	26 N	State of legal domicile CA	
	art I	Sumi		Ti Trast i Association	ij other F			E rear or re	Jillacion 13	20	- State of legal dofficie CA	
	_			rganızatıon's mıssıoı	n or most sign	uficant activities						
				IDUALS FOR A LIFE	_		PLORAT	ION AND F	PERSONAI	LGRO) WTH	
<u>3</u>												
ভ	-											
ē	1, -	2 h l - + h	h h						250/ 25:42			
Governance	1		,	the organization dis				more than a	25% orits I		1	
	1		_	mbers of the governi					}	3	22	
Activities &	1		•	nt voting members o	_					4	22	
差				ıduals employed ın c			e 2a) .		}	5	339	
₽Ç	1			nteers (estimate if ne					}	6	794	
•	1			ess revenue from Pa	•		•		}	7a 	0	
	b 1	vet unrei	ated busines	ss taxable income fro	om Form 990	-1, line 34				7b	0	
								Pric	or Year		Current Year	
g)	8			grants (Part VIII, lın					2,285,7		1,646,105	
anua	9	Program service revenue (Part VIII, line 2g)						29,011,968		30,439,614		
Revent	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)						271,536		-462,112		
_	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line						122,173			1,173,016	
	12			innes 8 through 11 (31,691,4	115	32,796,623	
	13			amounts paid (Part I					3,461,7	703	3,705,167	
	14			for members (Part I)						0	0	
	15	Salarıe	s, other com	npensation, employed	e benefits (Pa	rt IX, column (A)	, lines					
\$		5-10)							17,222,0	35	18,184,251	
Expenses	16a	Profess	sional fundra	iising fees (Part IX, d	column (A), lıı	ne 11e)				0	0	
ਡੌ	b	Total fun	ıdraısıng expen	ses (Part IX, column (D),	, line 25) ► 915,	326						
_	17	Other	expenses (P	art IX, column (A), lı	nes 11a-11c	i,11f-24e)			11,064,2	275	10,103,841	
	18			ld lines 13–17 (mus	· ·		-		31,748,0	013	31,993,259	
	19	Revenu	ie less expe	nses Subtract line 1	.8 from line 1	2			-56,5	598	803,364	
Net Assets or Fund Balances								_	g of Currei Year	nt	End of Year	
ege.	20	Total a	ssets (Part	X, line 16)					96,635,7	768	97,039,134	
A P	21			rt X, line 26)					62,403,5	542	67,302,477	
žĒ	22	Netas	sets or fund	balances Subtract I	ıne 21 from lı	ne 20			34,232,2	226	29,736,657	
Pa	rt II	Signa	ature Bloc	k								
knov				re that I have examine orrect, and complete. I							o the best of my f which preparer has any	
		****						2	013-02-11			
Sig		Signat	ure of officer					D	ate			
Her			E NELSON CFO				_		_			
		Туре	or print name a	and title								
		Preparer's				Date		eck ıf			yer identification number	
Paid		signature ROBERT C GELLMAN self- emp					f- iployed 🕨 🦳		(see instructions) P00183739			
Prep	arer's					•	'					
Use	Only	ıf self-em address.		•	ATT COLIPT				EIN ▶ 01	-08261	1/3	
		address, and ZIP + 4 10616 SCRIPPS SUMMIT COURT SAN DIEGO. CA 92131								Phone no (858) 795-2000		

May the IRS discuss this return with the preparer shown above? (see instructions)

H 990 (2011)	Page ∠
Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III	
Briefly describe the organization's mission	
JOLLA COUNTRY DAY SCHOOL PREPARES INDIVIDUALS FOR A LIFETIME OF INTELLECTUAL EXPLORATION, PERSONAL DWTH AND SOCIAL RESPONSIBILITY	
Did the organization undertake any significant program services during the year which were not listed on	
·	
services?	
If "Yes," describe these changes on Schedule O	
Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported	
(Code) (Expenses \$ 26,800,260 including grants of \$ 3,705,167) (Revenue \$ 31,541,197)	
LA JOLLA COUNTRY DAY SCHOOL PREPARES INDIVIDUALS FOR A LIFETIME OFINTELLECTUAL EXPLORATION, PERSONAL GROWTH AND SOCIALRESPONSIBILITY SCHOOL HAS CAPACITY FOR 1,200 STUDENTS FROMNURSERY THROUGH 12TH GRADE	Y THE
(Code) (Expenses \$ including grants of \$) (Revenue \$)	
(Code) (Expenses \$ including grants of \$) (Revenue \$)	
Other program services (Describe in Schedule O)	
(Expenses \$ including grants of \$) (Revenue \$)	
Total program service expenses▶\$ 26,800,260	
j	Check if Schedule O contains a response to any question in this Part III

Partury Checklist of Required Schedule	Part TV	Checklist	of Required	Schedule
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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💋	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		N o
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? <i>If "Yes," complete Schedule D, Part VI.</i>	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		N o
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II \blacksquare	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	Yes	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV .	28c		Νo
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule Ma	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		Νo
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check it Schedule O contains a response to any question in this Part V	<u> </u>	• 1	
			Yes	No
а	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	1a 75			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
3	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
b	return			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		No
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		110
l	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
ı	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
3	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
)	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
t	If "Yes," indicate the number of Forms 8282 filed during the year			
2	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	Į.	No
F	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
)	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter Instruction focal and control control to the control of			
	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club 10b			
,	facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
D	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand			
a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management						
			Yes	No			
1a	Enter the number of voting members of the governing body at the end of the tax year	2					
b	Enter the number of voting members included in line 1a, above, who are	2					
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No			
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No			
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No			
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No			
6	Did the organization have members or stockholders?	6		No			
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No			
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders or persons other than the governing body?	s, 7b		No			
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following						
а	The governing body?	8a	Yes				
b	Each committee with authority to act on behalf of the governing body?	8b	Yes				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	e 9		No			
	ection B. Policies (This Section B requests information about policies not required by the Internal						
Re	evenue Code.)			l			
			Yes	No			
	Did the organization have local chapters, branches, or affiliates?	10a		No			
Ь	b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	g 11a		No			
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990						
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes				
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes				
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," described in Schedule O how this was done	12c	Yes				
13	Did the organization have a written whistleblower policy?	13	Yes				
14	Did the organization have a written document retention and destruction policy?	14	Yes				
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?						
а	The organization's CEO, Executive Director, or top management official	15a	Yes				
b	Other officers or key employees of the organization	15b	Yes				
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No			
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its						
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b					
Se	ection C. Disclosure						
17	List the States with which a copy of this Form 990 is required to be filed▶CA						

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ► BRUCE NELSON 9409 REGENTS ROAD LA JOLLA, CA 92037

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the or	ganization nor any related organizations compensated any current or former officer, director, or tru									
(A) Name and Title	(B) A verage hours per week (describe	unles an	on (d e tha	n one son er ar	e bo: is bo nd a	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			related organizations
See Additional Data Table										
				\vdash			_			

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (describe	verage Position (do not check hours more than one box, unless person is both week an officer and a director/trustee)							(D) ortable ensation m the eation (W- 9-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)		(F) Estimated amount of other compensation from the organization and related	
		for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Kej emplojee	Highest compensated employee	Former			MISC		organiza	
See A	dditional Data Table											+		
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												+		
												+		
1b	Sub-Total	<u> </u>				<u> </u>		<u> </u> ▶		T		十		
С	Total from continuation sheets					•		P				\pm		
d	Total (add lines 1b and 1c) .							•		1,439,235		0		153,460
2	Total number of individuals (incli \$100,000 of reportable compens						above) wn	o receive	d more tha	an			
3	Did the organization list any forr on line 1a? <i>If</i> " <i>Yes,"</i> complete Sch						mploy	ee, d	or highes	t compens	ated employee	3	Yes	No
4	For any individual listed on line 1 organization and related organization and related organization.	a, is the sum of	freport	able d	om									NO
5	Did any person listed on line 1a										or individual for	4	Yes	
	services rendered to the organiz	ation? <i>If</i> " <i>Yes," (</i>	complet	e Sch	edul	e J f	or sucl	h per	son .		•	5		No
Se	ction B. Independent Con													
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax y	the organizatio ear												
		(A) ne and business add	dress							Desc	(B) ription of services		(C Comper	
501 W	RNE & NESBITT LLP /EST BROADWAY SUITE 1760 /IEGO, CA 92101									LAW SERVIC	ES			363,710
SHEPPARD MULLIN RICHTER & HAMPTON LLP 333 SOUTH HOPE STREET 48TH FLOOR LOS ANGELES, CA 90071 LAW SERVICES										307,792				
MCKOWSKI'S MAINTENANCE SYSTEMS INC 12125 PAINE ST POWAY, CA 92064 JANITORIAL AND MAINTENANCE SERVICES										253,512				
NATUF PO BO	XALISTS AT LARGE X 3517 JRA, CA 93006									OUTDOOR E	DUCATION			175,044
SAN D 9710 S	JIEGO TRAVEL GROUP INC SCRANTON RD STE 170 JIEGO, CA 92121									TRAVEL AGE	NCY			170,338
2	Fotal number of independent conti \$100,000 of compensation from t	`	_	ot lım	nited	d to	those	lıste	d above)	who recei	ved more than			

Form 99			-f Damarana					Page 9
Part	/*** 1	Statement of	or Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
#\$ #	1a	Federated cam	paigns 1a					
Contributions, gifts, grants and other similar amounts	b	Membership du	ies 1b					
કું.દ	c	Fundraising eve	ents 1c	405,399				
∄ੁ≅	d	Related organiz	zations 1d					
E E	e	Government grant	s (contributions) 1e					
atio er s	f	All other contribute similar amounts no	ons, gifts, grants, and 1f ot included above	1,240,706				
ē€.	g		ibutions included in					
걸	_	lines 1a-1f \$ _	s 1a-1f	<u>.</u>	1,646,105			
ပ္က	h	Total. Add lines	5 1 d - 11		1,040,103			
≡e	2a	TUITION REVENUE		Business Code 611600	29,369,340	29,369,340		
evel	b	AUXILIARY SERVIC		611600	977,204	977,204		
or GE	c	APPLICATION FEES		611600	93,070	93,070		
7 Y C	d			311333	33,070	33,070		
<u> </u>	e							
Iran	f	All other progra	am service revenue					
Program Service Revenue	_	Tetal Add lines	s 2a-2f	<u> </u>	20,420,614			
	д 3		ome (including dividen		30,439,614			
			aramounts)	. F	261,219			261,219
	4	Income from inves	stment of tax-exempt bond	proceeds	17			17
	5	Royalties	<u></u>	▶				
			(ı) Real	(II) Personal				
	6a	Gross rents Less rental						
	b	expenses						
	c	Rental income or (loss)						
	d	Net rental inco	me or (loss)	-				
	7a	Gross amount	(ı) Securities 34,716,360	(II) O ther 3,527				
	/a	from sales of assets other	34,710,300	3,327				
	ь	than inventory Less cost or	35,409,330	33,905				
		other basis and sales expenses						
	c	Gain or (loss)	-692,970	-30,378				
	d	Net gain or (los		▶	-723,348			-723,348
Other Revenue	8a	events (not inc \$	rom fundraising luding 5,399 s reported on line 1c)					
နှိ			ne 18					
<u>.</u>	.		a	213,768				
돌	b с		penses b (loss) from fundraising	155,858 events . •	57,910			57,910
•	9a	Gross income f	rom gaming activities ne 19					·
	ь	Less direct ex	penses b					
	С		(loss) from gamıng actı	vities				
	10a	Gross sales of returns and allo		30,254				
	b	_	oods sold b	16,731				
	С		(loss) from sales of inv		13,523			13,523
	11-	Miscellaneous		Business Code 900099	956,146	956,146		
	11a h	LEGAL SETTLE		611600	145,437	145,437		
	b c	OTHER INCOM	<u>भाट</u>	011000	113,437	113,737		
	d	All other reven	ue		+			
	e	Total. Add lines		·	+			
				· · · · •	1,101,583			
	12	rocar revenue.	See Instructions .	٠ . [32,796,623	31,541,197	0	-390,679

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22	3,705,167	3,705,167		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	737,793	112,658	592,947	32,188
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	13,694,141	12,088,630	1,272,652	332,859
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	904,448	757,570	124,049	22,829
9	Other employee benefits	1,782,574	1,484,717	253,116	44,741
10	Payroll taxes	1,065,295	892,297	146,109	26,889
11	Fees for services (non-employees)				
а	Management				
b	Legal	462,328		462,328	
С	Accounting	49,848		49,848	
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees	35,643		35,643	
g	Other	1,346,416	602,666	568,944	174,806
12	Advertising and promotion				
13	Office expenses				
14	Information technology	279,095	220,553	50,373	8,169
15	Royalties				
16	Occupancy	524,457	436,204	74,688	13,565
17	Travel	8,532		6,605	1,927
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	20,742	14,347	5,068	1,327
20	Interest	2,023,263	1,837,502	160,470	25,291
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	2,773,430	2,638,956	113,865	20,609
23	Insurance	293,284	241,216	44,803	7,265
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	SUPPLIES	1,614,679	1,349,996	127,944	136,739
b	EQUIPMENT RENT & MAINTE	228,147	206,932	18,243	2,972
c	EMPLOYEE TRAINING	147,079	118,717	28,362	
d	PRINTING & PUBLICATIONS	105,743	849	84,898	19,996
e					
f	All other expenses	191,155	91,283	56,718	43,154
25	Total functional expenses. Add lines 1 through 24f	31,993,259	26,800,260	4,277,673	915,326
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm 990 (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 2,112,197 Cash—non-interest-bearing 2,218,602 1 1 23.538.534 26.504.974 2 3 40,129 3 6,913 138.559 4 115.589 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 14.105 8 18.033 455.299 9 455.983 Prepaid expenses and deferred charges 10a 73,238,937 Land, buildings, and equipment cost or other basis *Complete* Part VI of Schedule D 10a 10b 17,744,114 b Less accumulated depreciation 57,288,052 10c 55,494,823 3,385,677 11 10,917,642 11 8,936,634 596,005 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 726,582 15 710,570 15 96,635,768 97,039,134 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 3,526,596 3,051,554 17 17 Accounts payable and accrued expenses . 18 18 19 12,679,313 19 12,738,994 20 39.432.877 20 39.336.564 21 Escrow or custodial account liability Complete Part IV of Schedule D . . 21 Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L \ldots . \ldots . \ldots 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 6,764,756 25 12,175,365 D 26 62,403,542 26 67,302,477 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 30,122,200 Unrestricted net assets 25,876,361 1,509,651 28 1,247,611 28 Temporarily restricted net assets Fund 29 2,600,375 29 2,612,685 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 34.232.226 33 29.736.657 Total net assets or fund balances 34 Total liabilities and net assets/fund balances 96.635.768 34 97.039.134

Par	Check if Schedule O contains a response to any question in this Part XI			.┏	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		32.7	796,62
2	Total expenses (must equal Part IX, column (A), line 25)	2			993,259
3	Revenue less expenses Subtract line 2 from line 1	3			303,364
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		34,2	232,226
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-5,2	298,933
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		29,7	736,657
Par	T XII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII			୮	·
1	Accounting method used to prepare the Form 990			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were in a separate basis, consolidated basis, or both	ssued			
	▼ Separate basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

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As Filed Data -

DLN: 93493042003463

OMB No 1545-0047

2011

Open to Public Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization LA JOLLA COUNTRY DAY SCHOOL

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Employer identification number

05 1075070

									95-1875				
	rt I			blic Charity Sta				•		nstructions	5		
	organız		•	te foundation becaus	•			•	•				
1	<u> </u>			on of churches, or as			-	b)(1)(A)(i)	•				
2	고				ın section 170(b)(1)(A)(ii). (Attach Schedule E)								
3	<u> </u>	•		•	rative hospital service organization described in section 170(b)(1)(A)(iii).								
4	ı			n organization operat ty, and state	ed in conju	nction with	a hospital des	cribed in s e	ection 170(b)	(1)(A)(iii).	Enter the		
5	Γ	_	•	erated for the benefit A)(iv). (Complete P	_	e or univers	sity owned or	operated by	a governmer	ntal unit des	cribed in		
6	Г					ntal unit des	cribed in sect	ion 170(b)((1)(A)(v).				
7	Γ	An organi described	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II)										
8	Γ	A commu	nity trust	described in section	170(b)(1)	(A)(vi) (Co	omplete Part I	I)					
9 10 11 e f	, 	receipts for its support acquired. An organization or most the box the box the box the context of the organization of the box that a property of the organization of the context of the organization of the context of the organization of the context	rt from activert from activert from graph or gra	at normally receives ities related to its exposs investment incolors ganization after June ganized and operated ly supported organize bes the type of supp b Type II ox, I certify that the on managers and oth received a written de 2006, has the organi rectly or indirectly of governing body of th	me and unre 30, 1975 if dexclusivel dexclusivel ations desc orting organization for than one etermination zation acce	ions—subject lated busing See section by for the becomization and Type I must not correct from the I apted any given alone or more or mere alone or mere alo	ness taxable in the second of	exceptions, ncome (less complete Parametria Seesection form the furtility or section lly integrated organizated organization from an integrated organization from an incomplete section	and (2) no most section 511 art III) on 509(a)(4). notions of, or n 509(a)(2) Sugh 11h ed tly by one or ations describe II or Type y of the	tax) from b to carry out See section d Typ more disqua bed in section III support	1/3% of usinesses the purpo 509(a)(3) be III - Ot diffed pers on 509(a)(ses of .Check her ons 1)or	
							zation/					 	
			•	er of a person descri							g(ii)	-	
h				led entity of a perso ng information about						[119	ı(iii)	<u> </u>	
(i) Name of supported organization		of rted	ted EIN lines 1-9 above vour govern		ie tion in sted in erning	(v) Did you no organizat col (i) o suppo	notify the Is zation in organiz i of your col (i) o		re tion in ganized	A mo	vii) unt of port?		
				(see instructions))	Yes	No	Yes	No	Yes	No	7		
- - -	1	ı		ı l		Í	1	1	I	1	1		

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page 2
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	(b)(1)(A)(iv) I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	endar year (or fiscal yea	r beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions)			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and sto	p here						▶ □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and stop here. The org 33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and stop here. The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	2010. If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	▶ □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	► □

▶□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493042003463

OMB No 1545-0047

Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization Employer identification number LA JOLLA COUNTRY DAY SCHOOL 95-1875978 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (b) Funds and other accounts (a) Donor advised funds Total number at end of year 2 Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶_ Number of states where property subject to conservation easement is located -Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year -Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art. historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

Assets included in Form 990, Part X For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

(ii) Assets included in Form 990, Part X

Revenues included in Form 990, Part VIII, line 1

following amounts required to be reported under SFAS 116 relating to these items

Par	Organizations Maintaining Colle	ctions of Art, H	ISTO	rie	cai ireas	ures, or Otn	<u>er Similar As</u>	sets (co	ontinued)
3	Using the organization's accession and other relatems (check all that apply)	cords, check any of	the	foll	owing that a	re a significant	use of its collect	ion	
а	Public exhibition	d	Γ	_	Loan or exc	change progran	ns		
b	Scholarly research	e	. [_	Other				
С	Preservation for future generations								
4	Provide a description of the organization's colle	ctions and explain h	iow t	hev	further the	organization's	exempt purpose i	n	
•	Part XIV			,					
5	During the year, did the organization solicit or r							_ <u>, , , , , , , , , , , , , , , , , , ,</u>	 .
Date	assets to be sold to raise funds rather than to be rt IV Escrow and Custodial Arrangen						'	Yes	│ No
4:1	Part IV, line 9, or reported an amount	•			_	ii aliswered	res to rolling	,50,	
1a	Is the organization an agent, trustee, custodiar included on Form 990, Part X?	or other intermedia	ry fo	rc	ontributions	or other assets		☐ Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV a	nd complete the follo	owing	g ta	ıble				
							An	nount	
С	Beginning balance					10	:		
d	Additions during the year					1d			
е	Distributions during the year					1e	1		
f	Ending balance					1f			
2a	Did the organization include an amount on Form	1990, Part X, line 21	1?					Yes	☐ No
Ь	If "Yes," explain the arrangement in Part XIV	-							
Pa	rt V Endowment Funds. Complete if t		nswe (b)Pri				art IV, line 10. (d)Three Years Back	(e)Four	Years Back
1a	Beginning of year balance	13,060,297	(0)		899,800	6,748,736	7,910,688		rears back
ь	Contributions	1,899,235		1,	.348,375	2,688,861	338,800		
С	Investment earnings or losses	-561,610		1,	854,455	522,521	-1,465,250		
d	Grants or scholarships								
e	Other expenditures for facilities and programs	34,453			42,333	60,318	35,502		
f	Administrative expenses								
g	End of year balance	14,363,469		13,	.060,297	9,899,800	6,748,736		
2	Provide the estimated percentage of the year e	nd balance held as							
а	Board designated or quasi-endowment 🕨 76	5 000 %							
b	Permanent endowment ► 18 000 %								
С	Term endowment ► 6000 %								
3a	Are there endowment funds not in the possessi	on of the organizatio	n tha	at a	re held and	administered fo	or the		T
	organization by (i) unrelated organizations						3a(i) Yes	No
	(ii) related organizations						3a(-	No
b	If "Yes" to 3a(II), are the related organizations						3t		<u> </u>
4	Describe in Part XIV the intended uses of the o	rganızatıon's endow	ment	t fu	nds			•	
Par	rt VI Land, Buildings, and Equipment	See Form 990, I	Part	Χ,	lıne 10.	1	_		
	Description of property				Cost or other (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Bo	ok value
1a	Land					9,920,00	0		9,920,000
b	Buildings					59,108,64	3 14,902,50	7 4	4,206,136
С	Leasehold improvements								
d	Equipment					4,165,61	0 2,841,60	7	1,324,003
	Other					44,68	4		44,684
Tota	I. Add lines 1a-1e (Column (d) should equal Form	990, Part X, column ('B), II	ine	10(c).) .		▶	5	55,494,823

Part VIII Investments—Other Securities. See	ronni 990, Part X, ilile 12	<u>2</u> .
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1) Financial derivatives		
(2)Closely-held equity interests Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. See	Form 990, Part X, line	13.
(a) Description of investment type	(b) Book value	(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, lin		
(a) Descrip	tion	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.		
Part X Other Liabilities. See Form 990, Part X	, line 25.	
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability		
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
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Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount	

Pai	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemer	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	32,796,62
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	31,993,259
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	803,364
4	Net unrealized gains (losses) on investments	4	17,87
5	Donated services and use of facilities	5	97,156
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-5,413,960
9	Total adjustments (net) Add lines 4 - 8	9	-5,298,93
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	-4,495,569
_	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p		
1	Total revenue, gains, and other support per audited financial statements	1	22,973,306
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	287,620
3	Subtract line 2e from line 1	3	22,685,686
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
C	Add lines 4a and 4b	4c	10,110,937
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	32,796,623
Par	Reconciliation of Expenses per Audited Financial Statements With Expenses	per F	
1	Total expenses and losses per audited financial statements	1	27,468,87!
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	172,589
3	Subtract line 2e from line 1	3	27,296,286
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	4,696,97
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	31,993,259

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

additional information Identifier	Return Reference	Evalenation
		Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	BOARD DESIGNATED ENDOWMENT FUNDS ARE USED AT THE DISCRETION OF THE BOARD, AND MAY VARY FROM TIME-TO-TIME INTEREST AND DIVIDENDS EARNED ON DONOR-RESTRICTED ENDOWMENT FUNDS ARE USED FOR THE PURPOSE STIPULATED BY THE DONORS DUE TO THE RELATIVELY SMALL SIZE OF ITS ENDOWMENT, THE SCHOOL HAS NOT ENACTED A POLICY OF SPENDING PRINCIPAL OR PRINCIPAL APPRECIATION OF THE FUNDS (ABSENT DONOR REQUIREMENTS TO THE CONTRARY)
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	THE SCHOOL FOLLOWS AUTHORITATIVE GUIDANCE RELATED TO UNCERTAIN TAX POSITIONS THE SCHOOL RECOGNIZES ACCRUED INTEREST AND PENALTIES ASSOCIATED WITH UNCERTAIN TAX POSITIONS AS PART OF THE INCOME TAX PROVISION, WHEN APPLICABLE THE SCHOOL HAS NO UNCERTAIN TAX POSITIONS OR AMOUNTS ACCRUED IN THE FINANCIAL STATEMENTS RELATED TO UNCERTAIN TAX POSITIONS AT JUNE 30, 2012
PART XI, LINE 8 - OTHER ADJUSTMENTS		CHANGE IN VALUE OF INTEREST RATE SWAPS -5,410,610 CHANGE IN VALUE OF BENEFICIAL INTEREST IN PERPETUAL TRUST -3,354 ROUNDING 4 TOTAL TO SCHEDULE D, PART XI, LINE 8 -5,413,960
PART XII, LINE 2D - OTHER ADJUSTMENTS		ROUNDING 4 COST OF GOODS SOLD 16,731 FUNDRAISING EXPENSES 155,858
PART XII, LINE 4B - OTHER ADJUSTMENTS		INTEREST INCOME ON DEBT PROCEEDS 17 CUSTODIAL FEES 35,643 TUITION FINANCIAL ASSISTANCE 3,705,167 CHANGE IN VALUE OF INTEREST RATE SWAPS 5,410,610 CHANGE IN VALUE OF BENEFICIAL INTEREST IN PERPETUAL TRUST 3,354 LEGAL SETTLEMENT 956,146
PART XIII, LINE 2D - OTHER ADJUSTMENTS		COST OF GOODS SOLD 16,731 FUNDRAISING EXPENSES 155,858
PART XIII, LINE 4B - OTHER ADJUSTMENTS		TUITION FINANCIAL ASSISTANCE 3,705,167 CUSTODIAL FEES 35,643 INTEREST INCOME ON DEBT PROCEEDS 17 LEGAL SETTLEMENT 956,146

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DLN: 93493042003463

OMB No 1545-0047

2011

Open to Public

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

Schools

Employer identification number

LA JOLLA COUNTRY DAY SCHOOL 95-1875978 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes 4d Yes d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? Νo 5a **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? Νo 5e f Use of facilities? 5f Νo g Athletic programs? 5g Νo 5h Νo h Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a Νo 6a Does the organization receive any financial aid or assistance from a governmental agency? b Has the organization's right to such aid ever been revoked or suspended? Νo If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05

of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

Yes

Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION	SCHEDULE E, PART I, LINE 3	NOTICE OF NONDISCRIMINATORY POLICY WAS ADVERTISED IN THE SAN DIEGO UNION TRIBUNE ON MARCH 5, 2012

Schedule E (Form 990 or 990-EZ) 2011

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SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

20

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Open to Public Inspection

OMB No 1545-0047

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply a	Internal revenue dervice	r Attacii	to r onni 550	J 01 1 01111 J J	o EZ. F See separate instruct	101131		Inspection
Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply a	Name of the organization						Employer iden	tification number
Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply a	LA JOLLA COUNTRY DAY SC	HOOL					05-1875078	
1 Indicate whether the organization raised funds through any of the following activities. Check all that apply a			C 11			<u>_</u>		
a Mail solicitations B Solicitation of non-government grants B V Internet and e-mail solicitations G Solicitation of government grants G V Phone solicitations G Phone solicitations G V Phone solicitations G V	Part I Fundraising A	ctivities. Complet	e if the d	organiza	tion answered "Yes" i	to Form	990, Part IV,	line 17.
b Tinternet and e-mail solicitations f Solicitation of government grants c P hone solicitations g P Special fundraising events d Tinternet and e-mail solicitations g P Special fundraising events d Tinternet and e-mail solicitations g P Special fundraising events d Tinternet and e-mail solicitations g P Special fundraising services d Tinternet and e-mail solicitations g P Special fundraising services d Tinternet and e-mail solicitations d Tinternet and e-mail solicitation d Tinternet and e-mail s	1 Indicate whether the orga	anızatıon raısed funds	through a	any of the	following activities Che	eck all th	at apply	
c	a 🔽 Mail solicitations			е	Solicitation of nor	n-govern	ment grants	
Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Ves No	b 🔽 Internet and e-mail s	solicitations		f	Solicitation of gov	ernment	grants	
Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Ves No	c 🔽 Phone solicitations			g	✓ Special fundraisin	g events	;	
or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?	d ✓ In-person solicitatio	ns						
to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table (i) Name and address of individual or entity (fundraiser) (ii) Activity (iii) Did fundraiser have custody or control of contributions? Yes No CAMPAIGN FEASIBILITY 1200 WALL STREET WEST 1200 WALL STREET WEST 1200 WALL STREET WEST TOTAL LYNDHURST, NJ 07071 Total List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing	or key employees listed i	ın Form 990, Part VII) or entity	/ In conne	ection with professional f	fundraisi	ng services?	, 165 , 16
Individual or entity (fundraiser) Campaign Fundraiser have custody or control of contributions? Yes No								
MARTS & LUNDY INC 1200 WALL STREET WEST STUDY No 0 23,242 -23,242 LYNDHURST, NJ 07071 Total	ındıvıdual	(ii) Activity	fundrais cust	ser have ody or trol of		or re fundra	etained by) iser listed in	(or retained by)
MARTS & LUNDY INC 1200 WALL STREET WEST LYNDHURST, NJ 07071 No 0 23,242 -23,242 LYNDHURST, NJ 07071 Total			Yes	No				
Total		FEASIBILITY		No	0		23,242	-23,242
3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing CA	LYNDHURST, NJ 07071	-						
3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing CA								
3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing CA								
3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing CA								
3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing CA								
3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing CA								
3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing CA								
licensing CA	Total			.			23,242	-23,242
CA		e organization is regis	stered or	licensed t	to solicit funds or has be	en notifi	ed it is exempt	from registration or
***************************************	CA							

Par	t II	Fundraising Events. Com more than \$15,000 on Form	plete if the organizati 990-EZ, line 6a. List	on answered "Yes" to events with gross reco	Form 990, Part IV, l eipts greater than \$5	ine 18, or reported
			(a) Event #1	(b) Event #2	(c) O ther Events	(d) Total Events (Add col (a) through
			(event type)	(event type)	(total number)	col (c))
EME	1	Gross receipts	60,244	558,923		619,167
Revenue	2	Less Charitable contributions	16,174	389,225		405,399
	3	Gross income (line 1 minus line 2)	44,070	169,698		213,768
	4	Cash prizes				
္ဖ	5	Non-cash prizes				
Expenses	6	Rent/facility costs	12,870			12,870
<u>ğ</u>	7	Food and beverages	17,780	45,533		63,313
Direct	8	Entertainment		15,950		15,950
ā	9	Other direct expenses .	14,130	49,595		63,725
	10	Direct expense summary Add lin	es 4 through 9 ın columr	n (d)		(155,858)
	11	Net income summary Combine li	nes 3 and 10 ın column ((d)		57,910
Part	HII	Gaming. Complete if the oi \$15,000 on Form 990-EZ, lii		"Yes" to Form 990, Pa	irt IV, line 19, or rep	orted more than
ф.			(a) Bingo	(b) Pull tabs/Instant	(c) Other gaming	(d) Total gaming
Revenue				bingo/progressive bingo		(Add col (a) through col (c))
æ	1	Gross revenue				
_		Cash prizes				
nsea		·				
Expenses		Non-cash prizes				
Direct B	4	Rent/facility costs				
튑	5	Other direct expenses				
	6	Volunteer labor	Г Yes Г No	┌ Yes	┌ Yes	
	7	Direct expense summary Add line	s 2 through 5 in column ((d)		()
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	ımn (d)	🛌	
9	Ente	er the state(s) in which the organiza	ation operates gaming ac	tivities		
a b	Is th	he organization licensed to operate	gaming activities in eac	h of these states?		· · Fyes Fno
10a	Wer	e any of the organization's gaming				

Sche	dule G (Form 990 or 990-EZ) 20	11			Page 3
11	Does the organization operate ga	aming activities with nonmembers? .		Г _{Yes} Г	- No
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mem	per of a partnership or other entity		
	formed to administer charitable (gamıng?		· · · · F Yes F	- No
13	Indicate the percentage of gamii	ag activity operated in		1 1	
a				13a	
b					
14		f the person who prepares the organiza		<u> </u>	
	Name ►				
	Address ►				
	revenue?	ntract with a third party from whom the			- No
		ed by the third party 🟲 \$			
С	If "Yes," enter name and address	S			
	Name 🟲				
	Address ►				
16	Gaming manager information				
	Name 🟲				
	Gaming manager compensation I	\$ \$			
	Description of services provided	>			
17 a		Employee er state law to make charitable distribu		· · ·	- No
b	Enter the amount of distributions	required under state law distributed to	o other exempt organizations or sp		-
_		activities during the tax year > \$		hadala C /	
Par	t IV Complete this part to property instructions.)	provide additional information for	responses to quuestion on Sc	nedule G (see	
	Identifier	ReturnReference	Explana	tion	
		•	•		

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Schedule I

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493042003463

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

(Form 990)

LA JOLLA COUNTRY DAY SCHOOL

Employer identification number 95-1875978

Form 990, Part IV, lı	Assistance to Gov ne 21 for any recip	vernments and O	rganit funds in the Unite rganizations in the nore than \$5,000. Cho needed	United States. Con eck this box if no one	recipient receive	ed more than \$5,000.	. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance

Part III	Grants and Other Assistance to Individuals in the United States.	. Complete if the organization	answered "Yes"	to Form 990,	Part IV, l	line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.					

(a)Type of grant or assistance	(b)Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) STUDENT FINANCIAL ASSISTANCE	297	3,705,167		FMV	

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
		SCHEDULE I, PART I, LINE 2 THE FINANCIAL ASSISTANCE COMMITTEE MEETS AT LEAST ANNUALLY TO REVIEW THE APPLICATIONS FOR FINANCIAL ASSISTANCE QUALIFYING STUDENTS ARE GRANTED FUNDS ON A DEMONSTRATED NEEDS BASIS

Schedule I (Form 990) 2011

DLN: 93493042003463

OMB No 1545-0047

Schedule J

Department of the Treasury

Internal Revenue Service

(Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990. Part IV, question 23.

Compensation Information

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization LA JOLLA COUNTRY DAY SCHOOL **Employer identification number**

95-1875978

Pa	rt I	Questions Regarding Compensation					
						Yes	Νo
La				ny of the following to or for a person listed in Form vide any relevant information regarding these items			
	ΓF	irst-class or charter travel	굣	Housing allowance or residence for personal use			
	Гт	ravel for companions	Γ	Payments for business use of personal residence			
	Гт	ax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
		Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b		of the boxes in line 1a are checked, did the orgonisement orprovision of all the expenses descri			1b	Yes	
2		ne organization require substantiation prior to rers, directors, trustees, and the CEO/Executive			2	Yes	
3		ate which, if any, of the following the organizatio iization's CEO/Executive Director Check all tha					
	Γ c	Compensation committee		Written employment contract			
	LI	ndependent compensation consultant	굣	Compensation survey or study			
	F	orm 990 of other organizations	굣	Approval by the board or compensation committee			
4		g the year, did any person listed in Form 990, P elated organization	art VII	I, Section A, line 1a with respect to the filing organization			
а	Recei	ive a severance payment or change-of-control p	aymer	nt?	4a		Νo
b	Partic	cipate in, or receive payment from, a supplemen	tal non	qualified retirement plan?	4b		No
c	Partic	cipate in, or receive payment from, an equity-ba	sed co	mpensation arrangement?	4c		Νo
	If "Y e	es" to any of lines 4a-c, list the persons and pro	vide th	ne applicable amounts for each item in Part III			
	Only	501(c)(3) and 501(c)(4) organizations only mus	st com	plete lines 5-9.			
5		ersons listed in form 990, Part VII, Section A, l ensation contingent on the revenues of	ıne 1a,	, did the organization pay or accrue any			
а	The o	rganization?			5a		No
b	Anyr	related organization?			5b		No
	If"Ye	es," to line 5a or 5b, describe in Part III					
5		ersons listed in form 990, Part VII, Section A, l ensation contingent on the net earnings of	ıne 1a,	, did the organization pay or accrue any			
а	The o	rganization?			6a		No
b	Anyr	related organization?			6b		Νo
	If"Ye	es," to line 6a or 6b, describe in Part III					
7		ersons listed in Form 990, Part VII, Section A, ents not described in lines 5 and 6? If "Yes," de			7		No
3		any amounts reported in Form 990, Part VII, pa					
	subje ın Par	ct to the initial contract exception described in	Regs	section 53 4958-4(a)(3)? If "Yes," describe	_		İ
_					8		No
9		es" to line 8, did the organization also follow the on 53 4958-6(c)?	rebutt	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI		(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	penents	(B)(I)-(D)	Form 990 or Form 990-EZ
(1) CHRISTOPHER SCHUCK	(I) (II)	250,000 0	· ·	100,566 0	18,750 0	7,167 0	426,483 0	0
(2) BRUCE NELSON	(I) (II)	205,157 0	0	0	15,387 0	7,167 0	227,711 0	0 0
(3) MARK MARCUS	(I) (II)	201,121 0	0	5,116 0	15,084 0	7,167 0	228,488 0	0 0
(4) SARAH BAKHIET	(I) (II)	147,711 0		560 0	11,078 0	7,167 0	166,516 0	0 0
(5) MARNA WEISS	(I) (II)	136,103 0	0 0	0	l '	7,167 0	153,478 0	0 0
	T							
	T							
		-		·				-l- 1 (F 000) 2011

Schedule J (Form 990) 2011 Page **3**

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	· '	AS PART OF THE HEAD OF SCHOOL'S EMPLOYMENT CONTRACT, THE SCHOOL PROVIDED HIM WITH A HOUSING ALLOWANCE, ANNUAL PERFORMANCE BONUS, AND AN AUTOMOBILE ALL OF THIS IS INCLUDED IN THE HEAD OF SCHOOL'S REPORTED W-2 COMPENSATION

Schedule J (Form 990) 2011

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
 ► Attach to Form 990.
 ► See separate instructions.

OMB No 1545-0047

DLN: 93493042003463

2011

Open to Public Inspection

Internal Revenue Service
Name of the organization

Department of the Treasury

LA JOLLA COUNTRY DAY SCHOOL

Employer identification number

LA JO	OLLA COUNTRY DAY SCHOOL								9	5-1875	978				
Pa	rt I Bond Issues								•						
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue l	Price	(f) Description	of Purpose	(g) De	feased	Issuer			Pool ncing	
									Yes	No	Yes	No	Yes	No	
	ABAG FINANCE AUTHORITY CONSTRUCTION BOND	94-3130123	00037CQQ6	10-14-2010	29,85		REFUNDING OF PRIOR BONDS			x		х		Х	
Par	TTTT Proceeds														
					<i>p</i>	\	E	3		С			D		
1	A mount of bonds retired														
2	A mount of bonds defeased														
3	Total proceeds of issue					29,850,0	00								
4	Gross proceeds in reserve funds														
5	Capitalized interest from proceeds														
6	Proceeds in refunding escrow														
7	Issuance costs from proceeds														
8	Credit enhancement from proce	eeds													
9	Working capital expenditures fr	rom proceeds													
10	Capital expenditures from proc	eeds													
11	Other spent proceeds				;	29,696,5	56								
12	Other unspent proceeds					153,4	44								
13	Year of substantial completion				20	10									
					Yes	No	Yes	No	Yes		No	Yes		No	
14	Were the bonds issued as part	of a current refundı	ng issue?		Х										
15	Were the bonds issued as part	of an advance refur	nding issue?			Х									
16	Has the final allocation of proceeds been made?					Х									
17	7 Does the organization maintain adequate books and records to support the final allocation of proceeds?														
Par	t IIII Private Business Us	se													
					A			В		C			D		
					Yes	No	Yes	No	Yes	_	No	Yes		No	

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

	Private Business Use (Continued)	1			1					
		-	Yes	A No	Yes	B No	Yes	C No	Yes	D No
За	Are there any management or service contracts that may result in private	business [165		res	140	res	140	res	140
b	use? If 'Yes' to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the final property?			X						
c	property? Are there any research agreements that may result in private business use	e of bond-								
	financed property?			X						
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?									
4	Enter the percentage of financed property used in a private business use b other than a section 501(c)(3) organization or a state or local government							•		•
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government									
6	Total of lines 4 and 5									
7	Has the organization adopted management practices and procedures to en post-issuance compliance of its tax-exempt bond liabilities?	sure the	Х							
Par	t IV Arbitrage			_						
		A			B		<u> </u>	DI-	D	1
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the	Yes	No	Yes	No	· Y	es	No	Yes	No
	bond issue?		X							
2	Is the bond issue a variable rate issue?	X								
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		х							
	Name of provider									
c	Term of hedge									
d	Was the hedge superintegrated?									
e	Was a hedge terminated?									
4a	Were gross proceeds invested in a GIC?		×							
b	Name of provider									
С	Term of GIC									
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
5	Were any gross proceeds invested beyond an available temporary period?	х								
6	Did the bond issue qualify for an exception to rebate?		×							

Part VI Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier Return Reference Explanation

DLN: 93493042003463

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

SCHEDULE M

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Name of the organization LA JOLLA COUNTRY DAY SCHOOL

Employer identification number

95-1875978

Pa	rt I Types of Property				93-10/39/6			
		(a) Check If applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line 1 g	(d) Method of de contribution	etermii	_	
1	Art—Works of art			- 9				
	Art—Historical treasures .							
	Art—Fractional Interests							
	Books and publications	Х		4,212	FAIR MARKET VAL	U E		
	Clothing and household goods	Х			FAIR MARKET VAL			
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	Х	3	9,757	FAIR MARKET VAL	UE		
10	Securities—Closely held stock \cdot							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
	Food inventory	Х	145	32,130	FAIR MARKET VAL	UE		
	Drugs and medical supplies .							
	Taxidermy							
	Historical artifacts							
	Scientific specimens							
	Archeological artifacts		1 -	14.160				
	Other ► (MISCELLANEOUS) Other ► (RECREATIONAL)	X	15 52	· · · · · · · · · · · · · · · · · · ·	FAIR MARKET VAL FAIR MARKET VAL			
	Other ► (EDUCATIONAL)	×	31	,	FAIR MARKET VAL			
	Other ► (ENTERTAINMENT)	X	42		FAIR MARKET VAL			
20	TICKETS/ GIFT		12	3,7 33	TAINTIANNET VAL	<u> </u>		
	Other►(<u>CERTIFICATES</u>)	X	50	23,931	FAIR MARKET VAL	UE		
29	Number of Forms 8283 received	by the org	anızatıon durıng the tax yea	ar for contributions				
	for which the organization compl	eted Form 8	3283, Part IV, Donee Ackn	owledgement	29			
							Yes	No
30a	During the year, did the organiza							
	must hold for at least three year			on, and which is not require	d to be used			
	for exempt purposes for the enti	re holding p	period?			30a		No
Ь	If "Yes," describe the arrangeme	ent in Part I	II					
31	Does the organization have a gif					31	Yes	
32a	Does the organization hire or us contributions?	e third parti	les or related organizations	to solicit, process, or sell i	non-cash	32a	Yes	
b	If "Yes," describe in Part II							
33	If the organization did not report describe in Part II	revenues i	n column (c) for a type of p	roperty for which column (a) is checked,			

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
THIRD PARTY USE	,	THE ORGANIZATION USES ITS INVESTMENT BROKERS, FIRST REPUBLIC SECURITIES, TO PROCESS AND SELL CONTRIBUTED STOCKS

Schedule M (Form 990) 2011

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493042003463

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011

Open to Public Inspection

Name of the organization LA JOLLA COUNTRY DAY SCHOOL

Employer identification number

95-1875978

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	THE SCHOOL'S FORM 990 IS PREPARED BY AN OUTSIDE ACCOUNTING FIRM BASED UPON INFORMATION PROVIDED BY THE SCHOOL THE FULL COPY IS REVIEWED BY INTERNAL MANAGEMENT OF THE SCHOOL FOR ACCURACY AND COMPLETENESS THE AUDIT COMMITTEE THEN REVIEWS THE FULL FORM 990 AS THE LAST STEP IN THE REVIEW PROCESS, AN ELECTRONIC PUBLIC DISCLOSURE COPY OF THE FORM 990 IS MADE AVAILABLE FOR VIEWING TO EACH VOTING MEMBER OF THE SCHOOL'S GOVERNINING BODY VIA A PASSWORD-PROTECTED WEB SITE BEFORE IT IS FILED WITH THE IRS
	FORM 990, PART VI, SECTION B, LINE 12C	THE ORGANIZATION REGULARLY AND CONSISTENTLY MONITORS AND ENFORCES COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY BY HAVING AN ANNUAL WRITTEN CONFIRMATION BY ALL AFFECTED INDIVIDUALS WHO ARE INSTRUCTED TO NOTIFY THE SCHOOL OF ANY SUBSEQUENT CHANGES
	FORM 990, PART VI, SECTION B, LINE 15	THE PROCESS FOR DETERMINING COMPENSATION OF THE SCHOOL'S HEAD OF SCHOOL AND OTHER KEY EMPLOYEES INVOLVES THE FOLLOWING 1 IDENTIFICATION OF KEY EMPLOYEES, 2 REVIEW AND APPROVAL BY A SUBCOMMITTEE OF THE GOVERNING BODY AND THE BOARD OF TRUSTEES, 3 USE OF DATA AS TO COMPARABLE COMPENSATION FOR SIMILARLY QUALIFIED PERSONS IN FUNCTIONALLY COMPARABLE POSITIONS AT SIMILARLY SITUATED ORGANIZATIONS, AND 4 CONTEMPORANEOUS DOCUMENTATION AND RECORDICEPING WITH RESPECT TO DELIBERATIONS AND DECISIONS REGARDING THE COMPENSATION ARRANGEMENT
	FORM 990, PART VI, SECTION C, LINE 19	NO DOCUMENTS MADE AVAILABLE TO THE PUBLIC
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED GAINS ON INVESTMENTS 17,871 DONATED SERVICES AND USE OF FACILITIES 97,156 CHANGE IN VALUE OF INTEREST RATE SWAPS -5,410,610 CHANGE IN VALUE OF BENEFICIAL INTEREST IN PERPETUAL TRUST -3,354 ROUNDING 4 TOTAL TO FORM 990, PART XI, LINE 5 -5,298,933

Software ID: Software Version:

EIN: 95-1875978

Name: LA JOLLA COUNTRY DAY SCHOOL

Form 990, Special Condition Description:

Special Condition Description

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week		(tion that a		y)			(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			
HOWARD ZIMENT PRESIDENT	1 00	х		х				0	0	0
BETH DAVIDSON VP TRUSTEE	1 00	Х		х				0	0	0
PETER HAMILTON VP DEVELOPMENT	1 00	Х		х				0	0	0
PAT HUGHES VP STRATEGIC PLANNING	1 00	Х		Х				0	0	0
BARRY ROSENBAUM TREASURER	1 00	Х		Х				0	0	0
SHERRY BAHRAMBEYGUI-HOSEY SECRETARY	1 00	Х		Х				0	0	0
DAVID ASHWORTH TRUSTEE	1 00	Х						0	0	0
BEN BADIEE TRUSTEE	1 00	Х						0	0	0
JEFF CHURCH TRUSTEE	1 00	Х						0	0	0
BOB GANS TRUSTEE	1 00	Х						0	0	0
KIMBERLY GOLDMAN TRUSTEE	1 00	Х						0	0	0
GEORGE GUIMARAES TRUSTEE	1 00	Х						0	0	0
DEBBY JACOBS TRUSTEE	1 00	Х						0	0	0
LISA LACORTE TRUSTEE	1 00	Х						0	0	0
SHERRY MESMAN TRUSTEE	1 00	Х						0	0	0
STEVE MORRIS TRUSTEE	1 00	Х						0	0	0
MANISH PARIKH TRUSTEE	1 00	Х						0	0	0
MICHAEL ROSENBERG TRUSTEE	1 00	Х						0	0	0
ALEX ROUDI TRUSTEE	1 00	Х						0	0	0
JING WANG TRUSTEE	1 00	Х						0	0	0
LUCY SMITH CONROY-EX-OFFICIO TRUSTE ALUMNI LEADERSHIP COUNCIL PRESIDENT	1 00	Х						0	0	0
ANGELA GLYNN-EX-OFFICIO TRUSTEE PARENTS ASSOCIATION PRESIDENT	1 00	Х						0	0	0
TRICIA ESTRADA-EX-OFFICIO TRUSTEE PARENTS ASSOCIATION VICE PRESIDENT	1 00	X						0	0	0
CHRISTOPHER SCHUCK HEAD OF SCHOOL	40 00				х			400,566	0	25,917
BRUCE NELSON CHIEF FINANCIAL OFFICER	40 00				х			205,157	0	22,554

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated Employees, and Independent contractors											
(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other	
		Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations	
MARK MARCUS ASSISTANT HEAD OF SCHOOL OPERATIONS	40 00				х			206,237	0	22,251	
SARAH BAKHIET ASSISTANT HEAD OF SCHOOL ACADEMICS	40 00					×		148,271	0	18,245	
MARNA WEISS LOWER SCHOOL DIRECTOR	40 00					х		136,103	0	17,375	
RODERICK JEMISON UPPER SCHOOL DIRECTOR	40 00					Х		113,609	0	15,688	
JEFF HUTZLER ATHLETIC DIRECTOR	40 00					Х		114,486	0	15,706	
VINCENT TRAVAGLIONE DIRECTOR OF ADMISSIONS	40 00					х		114,806	0	15,724	