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DLN: 93493052004163

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

Inspection

entification number 96 umber 7219 \$\$ 15,211,618 The Yes No ded? Yes No (see instructions) umber M State of legal domicile Of URCH, AND WORLD
umber 7219 s \$ 15,211,618 In for Yes ✓ No ded?
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ssets
2.8
2.8
348
2.8
-10,084
-10,084
Current Year
1,977,582
12,078,349
151,266
•
306,386
14,513,583
5,105,396
0
6,009,496
0
4,759,647
15,874,539
-1,360,956
End of Year
31,737,987
16,139,825

May the IRS discuss this return with the preparer shown above? (see instructions)

Par	t III	Statement of Program S Check if Schedule O contains				F
1	Brief	y describe the organization's mi	ssion			
TO D	EVELO	OP COMPETENT, ETHICAL LEA	ADERS FOR SERVICE IN	THE WORKPLAC	E, COMMUNITY, CHURC	H, AND WORLD
2		ne organization undertake any si nor Form 990 or 990-EZ?				┌ Yes ┌ No
	If "Ye	s," describe these new services	on Schedule O			
3		ne organization cease conducting		nges in how it con	ducts, any program	┌ Yes ┌ No
	If "Ye	s," describe these changes on S	chedule O			
4	exper	ribe the organization's program s ises Section 501(c)(3) and 501 s and allocations to others, the t	.(c)(4) organizations and	section 4947(a)(1	.) trusts are required to re	port the amount of
	(Code	e) (Expenses \$	11,347,471 includ	ling grants of \$	5,105,396) (Revenue \$	10,983,509)
	EDUC	ATION, GENERAL/OTHER PROVIDED UN	IDERGRADUATE, GRADUATE, AN	ID DEGREE COMPLETI	ON EDUCATION CURRICULA TO	APPROXIMATELY 600 STUDENTS
4b	(Code	e) (Expenses \$	ınclud	ing grants of \$) (Revenue \$)
	(Code	e) (Expenses \$	ınclud	ing grants of \$) (Revenue \$)
~~		, (Ехрепьез ф	melad	mg grants or \$, (Revenue 4	,
4d		er program services (Describe i) /D	,
_		enses \$	including grants of \$) (Revenue \$)
4e	ıota	l program service expenses►\$	11,347,471			

CHECKIIST OF REGULE CO SCHEDULE	art IV	Checklist o	f Required	Schedule
---------------------------------	--------	-------------	------------	----------

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f 2}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νo
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		Νo
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	<i>IV</i>	28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		N o
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Form 990 (2011)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V		. [
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
	1a 39			
L				
D	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
_	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this			
	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
		2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the			
	year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			_
	over, a financial account in a foreign country (such as a bank account or securities	4-		
	account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νο
		70		
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		N o
Ja	organization solicit any contributions that were not tax deductible?	Ja		140
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a	Yes	
u	services provided to the payor?	/ u	163	
ь	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
	Form 1098-C?	7h	Yes	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
Ь	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
D	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
4-4				
	Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other			
	sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
_	year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
_	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization	13a		
	allocated to each state	134		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.			
	the states in which the organization is needed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand 13c			
14-	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
<u> </u>	If "Ves " has it filed a Form 730 to report these payments? If "No " provide an explanation in Schedule C	1.44		110

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management							
			Yes	No				
_								
1a	Enter the number of voting members of the governing body at the end of the tax year							
b	Enter the number of voting members included in line 1a, above, who are independent							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No				
3								
4	4		No					
5	filed? Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No				
6	Did the organization have members or stockholders?	6		No				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
а	The governing body?	8a	Yes					
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No				
Se	ection B. Policies (This Section B requests information about policies not required by the Internal							
Re	evenue Code.)							
			Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?	10a		No				
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes					
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes					
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes					
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes					
13	Did the organization have a written whistleblower policy?	13		No				
14	Did the organization have a written document retention and destruction policy?	14		No				
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а	The organization's CEO, Executive Director, or top management official	15a	Yes					
ь	Other officers or key employees of the organization	15b	Yes					
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a							
ı.	taxable entity during the year?	16a		No				
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b						
S e	ection C. Disclosure	100		<u> </u>				
17								
	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)							

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website Vpon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization LISA CASTLEBURY
 828 EAST 11TH AVENUE

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the or	ganization nor any re	lated o	rgan	ızatı	ons	compe	ensat	ted any current or fo	rmer officer, direc	tor, or trustee
(A) Name and Title	(B) A verage hours per week (describe	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)				x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		MISC)	related organizations
See Additional Data Table										
				\vdash			_			

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (describe hours	unles an	on (d e tha	n on son er a	e bo ıs b nd a	ox, oth		Rep comp fro organi	(D) portable pensation om the zation (W- 29-MISC)	rtable Reportable nsation compensation the from related ition (W- organizations) ated of other sation the ion and ed			
		for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			mise,		organiza				
See A	Addıtıonal Data Table																
													1				
												+					
1b	Sub-Total				<u> </u>	<u> </u>		<u> </u>	<u> </u>			$^{\perp}$					
С	Total from continuation sheets							P									
d	Total (add lines 1b and 1c) .							•		399,116		0		213,114			
2	Total number of individuals (incl \$100,000 of reportable compen					ted	above) who	receive	ed more tha	ın						
													Yes	No			
3	Did the organization list any for												1.65	110			
	on line 1a? If "Yes," complete Sch										_	3		No			
4	For any individual listed on line : organization and related organiza																
	individual			•	•	•		•				4	Yes				
5	Did any person listed on line 1a services rendered to the organiz										or individual for	5		No			
													l				
<u>S</u>	ection B. Independent Con Complete this table for your five		nsated	ınden	ende	ent o	contra	ctors	that re	ceived more	e than						
_	\$100,000 of compensation from or within the organization's tax y	the organizatio															
		(A) ne and business ad	drace							Dosci	(B)		(C Compe				
	MECHANICAL	ne and business ad	uiess								•		Compe				
EUGE	OX 24205 :NE, OR 97402									CONSTRUCT	ION			603,753			
1850	CARTE FOOD SYSTEMS INC ONYX STREET INE, OR 974031451									FOOD SERVI	CES			452,727			
REGI	S UNIVERSITY S BROADWAY STE 300									ACADEMIC II	NSTRUCTION	\top		201,900			
DENV	/ER, CO 80209 KBAUD											+					
PO B	DX 930256 NTA, GA 311930256									INFORMATIO	N SYSTEMS SERVICES	5		164,888			
	IRITAS SECURITY 57220									SECURITY				125,898			

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶6

Form 99			(Davidson					Page 9
Part \	/1111	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
## #	1a	Federated cam	paigns 1a					
ig in	b	Membership du	es 1b					
s, ç	С	Fundraising eve	ents 1c	115,356				
<u>≅</u> ,	d	Related organiz	zations 1d					
μ Ξ	e	Government grants	s (contributions) 1e	1,356,885				
atio er s	f	All other contribution	ons, gifts, grants, and 1f ot included above	505,341				
Other Revenue Contributions, gifts, grants and other similar amounts	g	Noncash contri	butions included in					
			s 1a-1f	.	1,977,582			
<u>ပုဏ</u>	h	Total. Add lines	5 1 d - 11		1,377,302			
a≘	2a	TUITION AND FEES		Business Code	40 725 264	40 725 264		
ever.	b	AUXILLIARY ENTER		611600 611600	10,735,261	10,735,261		1 004 940
or Or	c	PUBLIC SERVICE A		611600	1,094,840 248,248	248,248		1,094,840
, MC	d	TOBLE SERVICE A	- IND TRO	611600	240,240	240,240		
<u>%</u>	e	-						
Ē	f	All other progra	am service revenue					
ွိ								
	д 3		s 2a-2f		12,078,349			
			ome (including dividendar ar amounts)		244,125			244,125
	4		stment of tax-exempt bond	F-				
	5	Royalties		▶ ↑				
			(ı) Real	(II) Personal				
	6a	Gross rents	320,210					
	b	Less rental expenses	13,824					
	C	Rental income or (loss)	306,386					
	d	Net rental inco	me or (loss)		306,386		-10,084	316,470
	_	Gross amount	(ı) Securities 488,535	(II) Other				
	7a	from sales of assets other than inventory	400,333					
	b	Less cost or other basis and	581,394					
		sales expenses						
	C	Gain or (loss)	-92,859	▶	-92,859			-92,859
	d 8a	Net gain or (los Gross income f			- 92,039			-92,039
venue		events (not inc \$115 of contributions	luding ,356 s reported on line 1c)					
æ		See Part IV, III	ne 18 a	102,817				
her	ь	Less direct ex	penses b	102,817				
₹	c		(loss) from fundraising	· · · · · · · · · · · · · · · · · · ·	0			
	9a	Gross income f See Part IV, lin						
	b		penses b					
	10a	Gross sales of	(loss) from gaming actions inventory, less	vities				
		returns and allo	а					
	b c		oods sold b (loss) from sales of inve	entory ►				
		Miscellaneous		Business Code				
	11a							
	ь							
	С							
	d	All other reven	ue					
	е	Total. Add lines	s 11a-11d					
	12	Total revenue.	See Instructions .					
					14,513,583	10,983,509	-10,084	1,562,576

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

Do no	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21			γ	
2	Grants and other assistance to individuals in the United States See Part IV, line 22	5,105,396	5,105,396		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	648,533	175,068	389,628	83,837
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	4,284,467	3,528,645	531,988	223,834
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	219,466	156,078	48,210	15,178
9	Other employee benefits	527,752	387,591	113,207	26,954
10	Payroll taxes	329,278	230,118	77,664	21,496
11	Fees for services (non-employees)				
а	Management				
b	Legal	10,124		10,124	
c	Accounting	44,000		44,000	
d	Lobbying				
e	Professional fundraising See Part IV, line 17				_
f	Investment management fees	94,639		94,639	
g	Other	482,077	370,655	80,217	31,205
12	Advertising and promotion	182,027	101,837	16,435	63,755
13	Office expenses	729,432	262,645	412,335	54,452
14	Information technology	149,034	47,330	85,909	15,795
15	Royalties	·	,		· · ·
16	Occupancy	235,550	5,564	229,986	
17	Travel	299,358	267,799	16,619	14,940
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	,	,	,	,
19	Conferences, conventions, and meetings	46,779	43,141	1,729	1,909
20	Interest	592,096	1,474	590,622	
21	Payments to affiliates	·	·		
22	Depreciation, depletion, and amortization	762,250		762,250	_
23	Insurance	81,187	2,330	78,857	_
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	DINING SERVICES	411,751	408,751		3,000
b	BAD DEBTS	190,476		190,476	
c	BUILDING MAINTENANCE &	145,742	12,287	133,455	
d	ENTERTAINMENT	121,018	99,524	21,494	
e					
f	All other expenses	182,107	141,238	40,348	521
25	Total functional expenses. Add lines 1 through 24f	15,874,539	11,347,471	3,970,192	556,876
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm 990 (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 911.849 903.327 1 1 2 2 3 155,334 3 79,540 1.583.625 517.111 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 3,212,107 3,321,387 7 3.383 8 4.719 33.834 45.254 9 9 Prepaid expenses and deferred charges 21,913,929 10a Land, buildings, and equipment cost or other basis *Complete* Part VI of Schedule D 10a 10b 6,921,830 b Less accumulated depreciation 12,183,622 10c 14,992,099 12,581,805 11,983,830 11 11 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 Intangible assets 14 15 15 30,774,839 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 31,737,987 908,305 1,187,133 17 17 Accounts payable and accrued expenses . 18 419,430 18 419,430 19 556,534 19 586,722 20 20 21 Escrow or custodial account liability Complete Part IV of Schedule D . . 21 Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L \ldots . \ldots . \ldots 22 23 Secured mortgages and notes payable to unrelated third parties . . . 11,263,074 23 13,630,256 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 309,244 25 316,284 D 26 13,456,587 26 16,139,825 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 3,646,902 Unrestricted net assets 2,243,725 1,647,682 28 1,226,826 28 Temporarily restricted net assets Fund 29 12,023,668 29 12,127,611 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 17.318.252 33 15.598.162 Total net assets or fund balances 34 Total liabilities and net assets/fund balances 30.774.839 34 31.737.987

Pal	Check if Schedule O contains a response to any question in this Part XI			. [
1	Total revenue (must equal Part VIII, column (A), line 12)	1		14.5	513,583
2	Total expenses (must equal Part IX, column (A), line 25)	2			374,539
3	Revenue less expenses Subtract line 2 from line 1	3			360,956
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		17,3	318,252
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-3	359,134
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		15,5	598,162
Par	Tt XII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII			ア	No
1	Accounting method used to prepare the Form 990			res	140
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? $. . $		2a		Νo
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of taudit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2 c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	ssued			
	▼ Separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the readily or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes	

OMB No 1545-0047

Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section

Public Charity Status and Public Support

4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Employer identification number

ORTI	HWEST	CHRISTIAN	I UNIVERSITY						93-0433	696		
Pa	rt I	Reas	on for Pu	blic Charity Sta	tus (All or	ganization	s must com	plete this p				
				te foundation becaus								
1	Г			on of churches, or as								
2	굣	A schoo	ol described	in section 170(b)(1	L)(A)(ii). (At	tach Sched	ule E)					
3	Г	A hospi	tal or a coo	perative hospital se	rvice organiz	zatıon desci	rıbed ın secti	on 170(b)(1)	(A)(iii).			
4	Γ			h organization operat ty, and state	ted in conjun	iction with a	ı hospıtal des	scribed in sec	tion 170(b)	(1)(A)(iii). E	nter the	
5	Γ			erated for the benefice A)(iv). (Complete P		e or univers	ity owned or	operated by a	a governmer	ntal unit desc	rıbed ın	
6	г				•	tal unit desc	cribed in sect	tion 170(h)(1)(A)(v)			
7	,	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II)										
8	Г			described in section		A)(vi) (Co	mplete Part I	II)				
9	Γ	An orga receipts its supp	nization tha from active ort from gr	at normally receives ities related to its ex oss investment inco ganization after June	(1) more th xempt functi me and unre	ian 331/3% ons—subjec lated busine	of its suppor at to certain e ess taxable i	rt from contri exceptions, a ncome (less	ind (2) no m section 511	ore than 331/	′3% of	
0	Г	An orga	nization or	ganized and operated	dexclusively	to test for	public safety	See section	509(a)(4).			
.1	Γ	An orga one or r the box	nızatıon or nore public	ganized and operated ly supported organiz bes the type of supp b Type I	d exclusively ations descr porting organ	for the ben bed in sect ization and	nefit of, to per tion 509(a)(1 complete lin	rform the fund L) or section	ctions of, or 509(a)(2) S gh 11h	See section 5		
e	Γ	other th	_	ox, I certify that the on managers and otl	_			•		•	•	
f g		If the or	rganization his box	received a written do						III supportir	ng organization,	
h		followin (i) a pe and (III) (ii) a fa (iii) a 3	g persons? rson who di below, the mily membe 5% control		ontrols, eith ie the suppoi bed in (i) abo n described	er alone or t rted organiz ove? in (i) or (ii) a	together with ation? above?			11g 11g(11g((ii)	
(i) Name of supported organizatio		Type of organization organization col (i) e of (ii) (described on col (i) rted EIN lines 1- 9 above your g ation or IRC section docu		(iv) Is the organizate col (i) list your gove docume	e Ion In ted In Irning	(v) Did you no organiza col (i) o suppo	otify the tion in f your	(vi Is th organiza col (i) org in the U	ne tion in ganized	(vii) A mount of support?		
				(see instructions))	Yes	No	Yes	No	Yes	No	1	
	_											
		T				1			1			

Total

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page 2
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	(b)(1)(A)(iv) I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	endar year (or fiscal yea	r beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions)			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and sto	p here						▶ □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and stop here. The org 33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and stop here. The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	2010. If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	▶ □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	► □

▶□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493052004163

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

	ne of the organization THWEST CHRISTIAN UNIVERSITY			Empi	oyer identifica	tion numbe	er
					433696		
Pa	Organizations Maintaining Donor		ther Similar F	unds (or Accounts	. Comple	te ıf th
	organization answered "Yes" to Form S	(a) Donor advi	ised funds	· ·	b) Funds and o	ther accou	nts
	Total number at end of year	(a) Bonor davi	isca ianas	,	b) i dilas alia o	ther decou	1103
	Aggregate contributions to (during year)						
	Aggregate contributions to (during year) Aggregate grants from (during year)						
	Aggregate value at end of year						
	,						
	Did the organization inform all donors and donor ad funds are the organization's property, subject to the			or advi:	sed	☐ Yes	┌ No
	Did the organization inform all grantees, donors, an used only for charitable purposes and not for the beconferring impermissible private benefit					┌ Yes	┌ No
ar	t III Conservation Easements. Complete	e if the organization a	nswered "Yes" t	o Form	990, Part IV	, line 7.	
	Purpose(s) of conservation easements held by the Preservation of land for public use (e.g., recrea Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qua	ation or pleasure)	Preservation of an Preservation of a	certified	historic struct	· •	a
	easement on the last day of the tax year						
	Tatal assessment as a second assessment			_	Held at the	End of the	Year
	Total number of conservation easements			2a			
	Total acreage restricted by conservation easement			2b			
	Number of conservation easements on a certified h		dın (a)	2c			
ı	Number of conservation easements included in (c)	acquired after 8/17/06		2d			
	Number of conservation easements modified, trans the taxable year -				e organizacion (auring	
	Number of states where property subject to conser						
	Does the organization have a written policy regardi enforcement of the conservation easements it hold		ig, inspection, hand	dling of	violations, and	☐ Yes	┌ No
	Staff and volunteer hours devoted to monitoring, in	specting and enforcing co	onservation easem	ents du	ırıng the year 🕨		
	A mount of expenses incurred in monitoring, inspec	ting, and enforcing conse	ervation easements	s during	the year		
	Does each conservation easement reported on line 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	2(d) above satisfy the re	equirements of sec	tion		┌ Yes	□No
	In Part XIV, describe how the organization reports balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease.	f the footnote to the orga				ınd	,
ır	Organizations Maintaining Collecting Complete if the organization answered	ions of Art, Historic		or Oth	er Similar <i>i</i>	Assets.	
3	If the organization elected, as permitted under SFA art, historical treasures, or other similar assets he provide, in Part XIV, the text of the footnote to its f	S 116, not to report in it ld for public exhibition, ed	s revenue stateme ducation or researd	ch in fui			e,
b	If the organization elected, as permitted under SFA historical treasures, or other similar assets held fo provide the following amounts relating to these item	r public exhibition, educa					
	(i) Revenues included in Form 990, Part VIII, line	1			► \$		
	(ii) Assets included in Form 990, Part X						 83,500
	If the organization received or held works of art, his following amounts required to be reported under SF			or financ			•
	•	110 .c.ating to these			b . +		
a	Revenues included in Form 990, Part VIII, line 1				▶ \$		

Assets included in Form 990, Part X

Part	•••• Organizations Maintaining Co	llections of Art	<u>, His</u>	tori	<u>cal Tre</u>	easures, or C	the	<u>r Similar <i>i</i></u>	<u>Asse</u>	ts (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	y of th	ne foll	lowing th	nat are a significa	ant u	ise of its coll	ectior	ı	
а	Public exhibition		d	Γ	Loan o	r exchange prog	rams	•			
b	Scholarly research		e	Γ	Other						
c	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ın hov	w the	y further	the organization	ı's ex	kempt purpos	se in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than to							nılar	_	Yes	√ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar	ements. Comple	ete ıf	the	organız	ation answere		es" to Forn	1 990	,	·
1a	Is the organization an agent, trustee, custoc included on Form 990, Part X?	ian or other interme	diary	for c	ontrıbut	ions or other ass	ets	not		Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	/ and complete the	follow	/ıng ta	able	Г		ı	A		
_	Darwaya balanca						1.0		Amou	nτ	
c d	Additions during the year					<u> </u>	1c 1d				
e	Additions during the year					<u> </u>	1a 1e				
f	Distributions during the year						1f				
	Ending balance	000 B+ V l	- 212			L					
2a	Did the organization include an amount on Fo		e ZI /						1	Yes	│ No
	If "Yes," explain the arrangement in Part XI\				111/	" to Forms 000	D	-t TV 1 1			
Ра	rt V Endowment Funds. Complete	(a)Current Year)Prior		(c)Two Years Back		TTIV, IINE I I)Three Years B) Four Y	ears Back
1a	Beginning of year balance	12,209,446	(5)		,804,677	9,699,43	-	14,168,		.yı our ı	cars back
 b	Contributions	211,873			56,923	550,10	00	425,	360		
c	Investment earnings or losses	63,354		1	,895,072	1,140,21	L4	-3,938,	642		
d	Grants or scholarships	338,947			355,779	585,07	71	955,	355		
e	Other expenditures for facilities and programs	69,743			191,447						
f	Administrative expenses	94,639									
g	End of year balance	11,981,344		12	,209,446	10,804,67	77	9,699,	434		
2	Provide the estimated percentage of the yea	r end balance held a	as		<u> </u>		1				
а	Board designated or quasi-endowment 🕨	11 800 %									
ь	Permanent endowment > 82 500 %										
c	Term endowment ► 5 700 %										
За	Are there endowment funds not in the posse	ssion of the organiza	ation '	that a	are held	and administere	d for	the			
	organization by							_		Yes	No
	(i) unrelated organizations			•			•	_	3a(i)		No
	(ii) related organizations						•	🖺	Ba(ii)		No
ь 4	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the	•					•		3b		
						<u> </u>					
Pal	t VI Land, Buildings, and Equipme	int. See Follii 99	υ, Ρε						T		
	Description of property				Cost or o			(c) Accumula depreciatio		(d) Boo	ok value
1a	Land		•			861	,966				861,966
b	Buildings					18,007	,380	5,760	,179	12	2,247,201
C	Leasehold improvements		•			482	,681	252	,708		229,973
d I	Equipment					1,308	,266	844	,825		463,441
	Other					1,253	,636	64	,118		1,189,518
Tota	I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colur	nn (B)), line	10(c).)			•		14	4,992,099
								Schedul	e D (F	orm 9	90) 2011

Investments—Other Securities. See	orm 990, Part X, line 12	
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)	(2)2001111111	Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. See	Form 990, Part X, line	13.
		(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
		,
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip	e 15. tion	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.	e 15. tion 5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X	e 15. tion 5.) , line 25.	
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.	e 15. tion 5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X	e 15. tion 5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	e 15. tion 5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	E 15. tion 5.) , line 25. (b) A mount	

Pa	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemer	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	14,513,583
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	15,874,539
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-1,360,956
4	Net unrealized gains (losses) on investments	4	-359,135
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	-359,134
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	-1,720,090
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Retu	rn
1	Total revenue, gains, and other support per audited financial statements	1	12,670,483
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	-242,494
3	Subtract line 2e from line 1	3	12,912,977
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
C	Add lines 4a and 4b	4c	1,600,606
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	14,513,583
	**************************************	per Re	
1	Total expenses and losses per audited financial statements	1	14,390,574
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	116,641
3	Subtract line 2e from line 1	3	14,273,933
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	1,600,606
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	15,874,539

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
	PART III, LINE 4	RARE BOOK AND BIBLE COLLECTION IS USED TO PRESERVE RARE BIBLES FOR FUTURE GENERATIONS AND TO FURTHER THE RESEARCH DONE BY THE UNIVERSITY
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	FINANCIAL STATEMENT FOOTNOTE FOR TAXES THE UNIVERSITY IS EXEMPT FROM FEDERAL AND STATE INCOME TAXES UNDER THE PROVISIONS OF SECTION 501 (C) (3) OF THE INTERNAL REVENUE CODE IN ADDITION, THE UNIVERSITY QUALIFIES FOR THE CHARITABLE CONTRIBUTION DEDUCTION UNDER SECTION 170(B) (1) (A) AND HAS BEEN CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION UNDER SECTION 509(A) (2) UNRELATED BUSINESS INCOME TAX, IF ANY, IS INSIGNIFICANT AND NO TAX PROVISION HAS BEEN MADE IN THE ACCOMPANYING FINANCIAL STATEMENTS
PART XI, LINE 8 - OTHER ADJUSTMENTS		ROUNDING ON FINANCIAL STATEMENT 1
PART XII, LINE 2D - OTHER ADJUSTMENTS		FUNDRAISING COSTS NETTED WITH FUNDRASING INCOME 102,817 UBIT EXPENSES FOR RENTAL 13,824
PART XII, LINE 4B - OTHER ADJUSTMENTS		FEDERAL GRANT FUNDS NETTED WITH GRANT EXPENSE 1,356,885 ENDOWMENT FEES NETTED WITH INVESTMENT INCOME 94,639 LOSS ON INTEREST RECEIVABLE WRITEOFF 148,880 LOSS ON ABANDONED ASSETS 202
PART XIII, LINE 2D - OTHER ADJUSTMENTS		FUNDRAISING COSTS NETTED WITH FUNDRAISING INCOME 102,817 UBIT EXPENSES FOR RENTAL 13,824
PART XIII, LINE 4B - OTHER ADJUSTMENTS		FEDERAL GRANT FUNDS NETTED WITH GRANT EXPENSE 1,356,885 ENDOWMENT FEES NETTED WITH INVESTMENT INCOME 94,639 LOSS ON ABANDONED ASSETS 202 LOSS ON INTEREST RECEIVABLE WRITEOFF 148,880

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DLN: 93493052004163

OMB No 1545-0047

SCHEDULE E (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Schools

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

Employer identification number

ORT	HWEST CHRISTIAN UNIVERSITY			
Pa	rt I	3-0433696	YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its other governing instrument, or in a resolution of its governing body?	charter, bylaws,	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in brochures, catalogues, and other written communications with the public dealing with student admits	ın all ıts	165	
	programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast the period of solicitation for students, or during the registration period if it has no solicitation prograthat makes the policy known to all parts of the general community it serves? If "Yes," please descripted explain If you need more space use Part II	am, in a way	Yes	
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	<u>4a</u>	Yes	-
Ŀ	 Records documenting that scholarships and other financial assistance are awarded on a racially no basis? 	ondiscriminatory 4t	Yes	
C	Copies of all catalogues, brochures, announcements, and other written communications to the publ with student admissions, programs, and scholarships?	ic dealing	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	40	l Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II			
5 a	Does the organization discriminate by race in any way with respect to Students' rights or privileges?			No
Ŀ	Admissions policies?		,	No
c	Employment of faculty or administrative staff?	50	=	No
d	Scholarships or other financial assistance?	<u>5</u> c	<u>i </u>	No
€	Educational policies?	56	•	No
f	Use of facilities?	<u>5f</u>	=	No
g	Athletic programs?	5 <u>c</u>	,	No
ŀ	Other extracurricular activities?	5H	, <u> </u>	No
	If you answered "Yes" to any of the above, please explain If you need more space, use Part II			
	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Yes	
Ŀ	Has the organization's right to such aid ever been revoked or suspended?	61	-	No
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II Does the organization certify that it has complied with the applicable requirements of sections 4 01 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part	I		
	Of Nev Fide 73-30, 1373-2 C.D. 307, covering facial hondiscrimination of the No, explain on Part	11 7	Yes	1

Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION	SCHEDULE E, PART I, LINE 3	INFORMATION IS PUBLISHED ON WEBSITE, IN ALL CATALOGS, IN PERSONNEL MANUAL, AND IN AREA NEWSPAPER
EXPLANATION OF GOVERNMENT FINANCIAL ASSISTANCE	SCHEDULE E, PART I, LINE 6	NORTHWEST CHRISTIAN UNIVERSITY PARTICIPATES IN THE PELL GRANT, SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANT, COLLEGE WORK-STUDY AND PERKINS LOAN PROGRAMS

Schedule E (Form 990 or 990-EZ) 2011

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DLN: 93493052004163

OMB No 1545-0047

Open to Public

Inspection

Supplemental Information Regarding SCHEDULE G (Form 990 or 990-EZ) **Fundraising or Gaming Activities**

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization **Employer identification number** NORTHWEST CHRISTIAN UNIVERSITY 93-0433696 Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Indicate whether the organization raised funds through any of the following activities. Check all that apply e ☐ Solicitation of non-government grants Mail solicitations f ☐ Solicitation of government grants Internet and e-mail solicitations Phone solicitations g | Special fundraising events ☐ In-person solicitations 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? **b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table (i) Name and address of (ii) Activity (iii) Did (iv) Gross receipts (v) A mount paid to (vi) A mount paid to ındıvıdual fundraiser have from activity (or retained by) (or retained by) or entity (fundraiser) custody or fundraiser listed in organization control of col (i) contributions? Yes List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Pai	t II	Fundraising Events. Commore than \$15,000 on Form				
			(a) Event #1 EVENING OF THE ARTS (event type)	(b) Event #2 GOLF CLASSIC (event type)	(c) O ther Events (total number)	(d) Total Events (Add col (a) through col (c))
en.	1	Gross receipts	66,615	151,558		218,173
Revenue	2	Less Charitable contributions	42,088			115,356
_	3	Gross income (line 1 minus line 2)	24,527	78,290		102,817
	4	Cash prizes				
S	5	Non-cash prizes	25	23,353		23,378
Expenses	6	Rent/facility costs		17,817		17,817
Бхр	7	Food and beverages	17,555	30,955		48,510
Direct	8	Entertainment	2,533	1,257		3,790
ā	9	Other direct expenses .	4,414	4,908		9,322
	10	Direct expense summary Add lin	es 4 through 9 ın columr	ı (d)		(102,817)
	11	Net income summary Combine Ii	nes 3 and 10 ın column (d)		0
Par	t III	Gaming. Complete if the oi \$15,000 on Form 990-EZ, lii		"Yes" to Form 990, Pa	rt IV, lıne 19, or rep	orted more than
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))
	1	Gross revenue				
မှ မွ	2	Cash prizes				
Direct Expenses	3	Non-cash prizes				
വ നൃ	4	Rent/facility costs				
ے	5	Other direct expenses				
	6	Volunteer labor	Γ Yes	┌ Yes	┌ Yes ┌ No	
	7	Direct expense summary Add line	s 2 through 5 ın column ((d)		()
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	ımn (d)	<u> </u>	
9 a b	Is t	er the state(s) in which the organization licensed to operate	gaming activities in eac	h of these states?		· · Fyes Fno
10a b	Wer	re any of the organization's gaming	licenses revoked, susper	nded or terminated during	the tax year?	· · Fyes Fno

Sche	dule G (Form 990 or 990-EZ) 20	11			Page 3
11	Does the organization operate ga	aming activities with nonmembers? .		Г _{Yes} Г	- No
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mem	per of a partnership or other entity		
	formed to administer charitable (gamıng?		· · · · F Yes F	- No
13	Indicate the percentage of gamii	ag activity operated in		1 1	
a				13a	
b					
14		f the person who prepares the organiza		<u> </u>	
	Name ►				
	Address ►				
	revenue?	ntract with a third party from whom the			- No
		ed by the third party 🟲 \$			
С	If "Yes," enter name and address	S			
	Name 🟲				
	Address ►				
16	Gaming manager information				
	Name 🟲				
	Gaming manager compensation I	\$ \$			
	Description of services provided	>			
17 a		Employee er state law to make charitable distribu		· · ·	- No
b	Enter the amount of distributions	required under state law distributed to	o other exempt organizations or sp		-
_		activities during the tax year > \$		hadala C /	
Par	t IV Complete this part to proceed instructions.)	provide additional information for	responses to quuestion on Sc	nedule G (see	
	Identifier	ReturnReference	Explana	tion	
		•	•		

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Schedule I

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493052004163

Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization NORTHWEST CHRISTIAN UNIVERSITY Employer identification number

						93-0433696	
Part I General Information	on on Grants and	d Assistance					
1 Does the organization maintain the selection criteria used to a	ward the grants or as	sıstance?					▽ Yes ┌ N
2 Describe in Part IV the organiz	<u> </u>	-					
Form 990, Part IV, lin Part IV and Schedule	ne 21 for any recip	nent that received r	nore than \$5,000. Ch	eck this box if no one	recipient receive	d more than \$5,000	. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grai or assistance
		1					
2 Enter total number of section 5	 01(c)(3) and govern	l ment organizations list	ted in the line 1 table.			> _	
3 Enter total number of other orga				Cat No F00FFD			lo I /Form 000) 2011

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
				Tirry, appraisal, ethery	
(1) SCHOLARSHIPS	559	3,700,828			
(2) TUITION REMISSION	27	237,996			
(3) EDUCATIONAL OPPORTUNITY GRANT	166	40,173			
(4) FEDERAL WORK STUDY	60	46,160			
(5) PELL GRANT	276	1,028,627			
(6) TEACH GRANT	15	51,612			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	,	SCHEDULE I, PART I, LINE 2 THE OFFICE OF FINANCIAL AID MAINTAINS RECORDS OF SCHOLARSHIPS AND GRANTS AWARDED TO NCU STUDENTS IN THE POWERFAIDS DATABASE THIS SYSTEM TRACKS ENROLLMENT AND AID ELIGIBILITY AND ENSURES THAT STUDENTS ARE NOT AWARDED AID THAT EXCEEDS THEIR COST TO ATTEND COLLEGE IN ADDITION THESE SCHOLARSHIPS AND GRANTS ARE ALWAYS APPLIED TO THEIR STUDENT ACCOUNT IN OUR ACCOUNTING SYSTEM TO ENSURE AWARDED FUNDS GO FIRST TO COVER TUITION AND OTHER INSTITUTIONAL CHARGES

Schedule I (Form 990) 2011

DLN: 93493052004163

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name (of the	organiz	ation
NORTHV	VEST C	HRISTIAN	UNIVERSITY

Employer identification number

93-0433696

Pa	Part I Questions Regarding Compensation			
			Yes	Νo
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding thes			
	First-class or charter travel Housing allowance or residence for person	al use		
	Travel for companions Payments for business use of personal res	ıdence		
	Tax idemnification and gross-up payments Health or social club dues or initiation fees	3		
	Discretionary spending account Personal services (e.g., maid, chauffeur, cl	hef)		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding paymen reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	t or 1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply			
	Compensation committee			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation co	mmittee		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing or a related organization	g organization		
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part 1	111		
	Out 504(-)(2) and 504(-)(4) are rightime at a small to 15 and 5 are			
5	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
b	• Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990 , Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describ in Part III	e 8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Resection 53 4958-6(c)?			

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of (i) Base compensation	(B) Breakdown of W-2 and/or 1099-MIS (i) Base (ii) Bonus & Incentive (compensation)		(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(1)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
(1) JOSEPH WOMACK	(I) (II)	68,092 0	0 0	compensation 0	10,200	93,770	172,062	0 0

Schedule J (Form 990) 2011 Page **3**

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier Return Reference Explanation

Schedule J (Form 990) 2011

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493052004163

OMB No 1545-0047

2011

Open to Public Inspection

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization NORTHWEST CHRISTIAN UNIVERSITY

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Employer identification number

93-0433696

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	FORM 990 IS REVIEWED BY THE VICE-PRESIDENT OF FINANCE & ADMINISTRATION AND THE PRESIDENT, AND IS APPROVED BY THE BOARD OF TRUSTEES
	FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST AGREEMENTS ARE SIGNED ANNUALLY AS PART OF OUR AUDIT PROCESS
	FORM 990, PART VI, SECTION B, LINE 15	THE BOARD OF TRUSTEES REVIEW COMPARABLE SALARY INFORMATION AND AFTER DELIBERATION, APPROVE THE AMOUNT OF COMPENSATION
	FORM 990, PART VI, SECTION C, LINE 19	THE STATEMENT REGARDING CONFLICT OF INTEREST IS IN THE TRUSTEE'S POLICY MANUAL WHICH IS AVAILABLE UPON REQUEST FINANCIAL STATEMENTS ARE NOT MADE AVAILABLE TO THE PUBLIC
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -359,135 ROUNDING ON FINANCIAL STATEMENT 1 TOTAL TO FORM 990, PART XI, LINE 5 -359,134
	FORM 990, PART XI, LINE 2C	THIS PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

Software ID: Software Version:

EIN: 93-0433696

Name: NORTHWEST CHRISTIAN UNIVERSITY

Form 990, Special Condition Description:

Special Condition Description

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

	Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (F)											
Name and Title	Average hours per		tion ((che	y)			Reportable compensation from the	Reportable compensation from related	Estimated amount of other compensation		
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations		
GARY PIERPOINT CHAIR	1 00	х		х				0	0	0		
GARY JURDEN VICE CHAIR	1 00	Х		х				0	0	0		
BRIDGET BAKER-KINCAID SECRETARY	1 00	Х		х				0	0	0		
KATHY CARR AT LARGE	1 00	Х						0	0	0		
BOB HUTCHINS AT LARGE	1 00	Х						0	0	0		
JEFF MILLER AT LARGE	1 00	х						0	0	0		
JOE TOKATLY AT LARGE	1 00	Х						0	0	0		
JIM TREECE AT LARGE	1 00	Х						0	0	0		
BILL JENNISON TRUSTEE	1 00	Х						0	0	0		
ADA LEE TRUSTEE	1 00	Х						0	0	0		
KAY MERRILL TRUSTEE	1 00	Х						0	0	0		
NORV RITCHEY TRUSTEE	1 00	Х						0	0	0		
JUDY VAN SCHOLTEN TRUSTEE	1 00	Х						0	0	0		
MIKE RAZ TRUSTEE	1 00	Х						0	0	0		
JUDY BEARD-STRUBING TRUSTEE	1 00	Х						0	0	0		
ROGER DAVIDSON TRUSTEE	1 00	Х						0	0	0		
SID VOORHEES TRUSTEE	1 00	Х						0	0	0		
FRANK MORSE TRUSTEE	1 00	Х						0	0	0		
NAT STOCK TRUSTEE	1 00	Х						0	0	0		
BARBARA OLSON TRUSTEE	1 00	Х						0	0	0		
CLARE BUHLER TRUSTEE	1 00	Х						0	0	0		
CAROL CURE TRUSTEE	1 00	х						0	0	0		
BRUCE HANNA TRUSTEE	1 00	Х						0	0	0		
KEITH POTTOR TRUSTEE	1 00	Х						0	0	0		
GARY SMITH TRUSTEE	1 00	Х						0	0	0		

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated Employees, and Independent conductors											
(A) Name and Title	(B) (C) A verage hours Position (check that apply)					II		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other	
	per week	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations	
MARVIN ECKFELDT TRUSTEE	1 00	Х						0	0	0	
JOHN RICHARDSON TRUSTEE	1 00	Х						0	0	0	
CHERIE REYNOLDS TRUSTEE	1 00	Х						0	0	0	
JOSEPH WOMACK PRESIDENT	40 00			х				68,092	0	103,970	
LISA CASTLEBURY VICE PRESIDENT	40 00			х				97,171	0	13,499	
MICHAEL FULLER VICE PRESIDENT	40 00			Х				95,808	0	16,790	
DENNIS LINDSAY VICE PRESIDENT	40 00			Х				41,043	0	65,356	
GREG STRAUSBAUGH VICE PRESIDENT	40 00			Х				97,002	0	13,499	