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DLN: 93493305008022

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Form **990**

Department of the Treasury

Open to Public

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Par	Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III
FOR PRO	Briefly describe the organization's mission ACY'S MISSION IS TO BUILD A WORLD WHERE YOUNG PEOPLE REJECT TOBACCO AND ANYONE CAN QUIT THE PURPOSES WHICH THE FOUNDATION IS FORMED ARE TO SUPPORT (1) THE STUDY OF AND PROGRAMS TO REDUCE YOUTH TOBACCO DUCT USAGE AND YOUTH SUBSTANCE ABUSE IN THE STATES AND (2) THE STUDY OF AND EDUCATIONAL PROGRAMS TO YENT DISEASES ASSOCIATED WITH THE USE OF TOBACCO PRODUCTS IN THE STATES
	Did the organization undertake any significant program services during the year which were not listed on
_	the prior Form 990 or 990-EZ?
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
4a	(Code) (Expenses \$ 16,313,151 including grants of \$ 5,000) (Revenue \$) MARKETING THE MARKETING DEPARTMENT PRODUCES CAMPAIGNS IN SUPPORT OF LEGACY'S MISSION TO KEEP YOUNG PEOPLE FROM STARTING TO SMOKE AND TO HELP ADULT SMOKERS QUIT, AS WELL TO PROMOTE THE OVERALL LEGACY BRAND AMONG KEY AUDIENCES WORKING IN COLLABORATION WITH A GROUP OF OUTSIDE AGENCIES, THE DEPARTMENT DEVELOPS ADVERTISEMENTS FOR PRINT, RADIO, TV, WEB, MOBILE AND OTHER EMERGING MEDIA VEHICLES, AND PLANS, PLACES AND MANAGES ALL RELATED PAID AND DONATED MEDIA EFFORTS IN ADDITION, MARKETING PRODUCES GRASSROOTS AND SPECIAL EVENT INITIATIVES, AS WELL AS COLLATERAL AND OTHER PROMOTIONAL ITEMS AS COMPLEMENTARY AND INTEGRATED TACTICS THE FOUNDATION HAS PERHAPS BEEN MOST WIDELY RECOGNIZED FOR TRUTH, ITS YOUTH-FOCUSED PUBLIC EDUCATION AND PREVENTION CAMPAIGN, WHICH HAS HELPED REDUCE YOUTH SMOKING RATES ACROSS THE COUNTRY IN ADDITION TO PRODUCING ALL ELEMENTS OF THE TRUTH CAMPAIGN, FROM CREATIVE TO ACCOMPANYING ONLINE PROPERTIES TO AN ANNUAL GRASSROOTS TOUR, MARKETING DEVELOPED AND PRODUCES THE EX CAMPAIGN TO HELP ADULT SMOKERS QUIT EX FEATURES A COMPREHENSIVE MARKETING CAMPAIGN ALONG WITH AN INTEGRATED WEBSITE OFFERING FREE QUIT SMOKING PLANS
4b	(Code) (Expenses \$ 3,557,576 including grants of \$ 3,147,527) (Revenue \$) GRANTS HISTORICALLY, LEGACY HAS AWARDED GRANTS AND CONTRACTS ON TWO LEVELS IN RESPONSE TO NATIONAL CALLS FOR PROPOSALS, AND THROUGH A RESPONSIVE DIRECTED GRANT MAKING MODE EACH GRANT OR CONTRACT AIMS TO AFFECT ONE OR MORE OF THE FOUNDATION'S GOALS IN FEBRUARY, 2009, LEGACY'S BOARD OF DIRECTORS MADE A DECISION TO DISCONTINUE ITS NATIONAL CALLS FOR PROPOSALS FOR THE GRANT-MAKING PROGRAM, WITH THE LAST CYCLE AWARDED IN SUMMER 2009 THE FOUNDATION WILL CONTINUE TO PROVIDE DIRECTED GRANT MAKING ON A VERY LIMITED BASIS
4c	(Code) (Expenses \$ 3,371,407 including grants of \$ 3,800) (Revenue \$) SCHROEDER INSTITUTE FOR TOBACCO RESEARCH AND POLICY STUDIES RESEARCH INVESTIGATORS IN THE SCHROEDER INSTITUTE (SI) CONDUCT BASIC, APPLIED, AND POLICY RESEARCH THAT CAN BE HARNESSED TO MAKE A TIMELY AND EFFICIENT PUBLIC HEALTH IMPACT ON REDUCING POPULATION TOBACCO USE PREVALENCE THE SI ALSO PLAYS A LEADERSHIP ROLE IN STRENGTHENING THE NATIONAL AGENDA FOR NEXT-GENERATION TOBACCO CONTROL RESEARCH BY CONVENING AN ONGOING SERIES OF CONSENSUS CONFERENCES TO IDENTIFY CRITICAL KNOWLEDGE GAPS AND PRESSING RESEARCH PRIORITIES
	(Code) (Expenses \$ 1,478,549 including grants of \$ 10,500) (Revenue \$) COMMUNICATIONS LEGACY SEEKS TO INCREASE AWARENESS ABOUT THE ISSUE OF TOBACCO USE IN AMERICA, BY EDUCATING THE GENERAL PUBLIC AND KEY INFLUENCERS ABOUT THE ADDICTIVENESS OF NICOTINE, THE TOLL OF DEATH AND DISEASE FROM TOBACCO USE, AND THE SOCIAL AND ECONOMIC CONSEQUENCES TOBACCO USE TAKES IN OUR SOCIETY THE AWARD-WINNING OFFICE OF COMMUNICATIONS IS CHARGED WITH THE MANAGEMENT AND EXECUTION OF ALL INTERNAL AND EXTERNAL COMMUNICATIONS FOR THE FOUNDATION INCLUDING MEDIA RELATIONS, PUBLIC RELATIONS, SOCIAL MEDIA, AND STAKEHOLDER COMMUNICATIONS AS WELL AS GENERAL COMMUNICATIONS-RELATED SUPPORT FOR FOUNDATION PROGRAMS, THE CEO AND PRESIDENT, THE BOARD OF DIRECTORS, AND EXECUTIVE STAFF LEGACY COMMUNICATIONS UNDERTAKES A NUMBER OF ACTIVITIES TO ENSURE THAT THE ISSUE OF TOBACCO USE REMAINS ON THE NATIONAL AGENDA LEGACY COMMUNICATIONS STAFF ALSO WORK WITH OTHER FOUNDATION TEAMS IN THE WORK WE DO FOR THE US CENTERS FOR DISEASE CONTROL ACTIVITIES INCLUDE MAINTAINING A RELATIONSHIP WITH THE MEMBERS OF THE MEDIA, DEVELOPING AND ISSUING PRESS RELASES, STATEMENTS AND OTHER CUTTREACH MATERIALS, PUBLICING FOUNDATION PROGRAMS AND EFFORTS, MANAGING AGENCIES AND OTHER EXTERNAL VELOPORS, COLLABORATING WITH PARTINERS IN TOBACCO CONTROL AND PUBLIC HEALTH, SOCIAL MEDIA OUTREACH AND MANAGEMENT OF THE PRESIDENT'S BLOG, DEVELOPING AND DISSEMINATING MATERIALS THAT SUPPORT PROGRAMS AND PROVIDE INFORMATION TO INTERESTED PARTIES (FACT SHEETS, PROGRESS REPORTS), ADVISING ON CRISIS COMMUNICATIONS SITUATIONS, AND BUILDING RELATIONSHIPS WITH ORGANIZATIONS AND INDIVIDUALS THROUGH THOUGHT LEADERSHIP PANEL DISCUSSIONS, OUTREACH, SPEAKING OPPORTUNITIES, SPEECHWRITING, NEWS BRIEFINGS AND CONFERENCES
	(Code) (Expenses \$ 809,546 including grants of \$ 16,500) (Revenue \$) GOVERNMENT AFFAIRS THE GOVERNMENT AFFAIRS DEPARTMENT EDUCATES POLICYMAKERS AT THE FEDERAL, STATE AND LOCAL LEVEL ABOUT LEGACY'S LIFE SAVING PROGRAMS AS WELL AS A WIDE RANGE OF INFORMATION ABOUT THE IMPACT OF THE TOBACCO EPIDEMIC WE ACHIEVE THIS GOAL THROUGH PARTICIPATION IN A VARIETY OF MEETINGS, PUBLICATIONS, ETC OUR EDUCATIONAL EFFORTS ARE SUPPORTED BY DISSEMINATION OF THE FOUNDATION'S RESEARCH STUDIES AND REPORTS, AS WELL AS STRATEGIC PARTICIPATION IN AND SPONSORSHIP OF CONFERENCES AND EVENTS THAT ALLOW US TO BUILD AWARENESS OF OUR FOUNDATION AND ITS IMPORTANT WORK AS WELL AS KEY INFORMATION ABOUT THE TOBACCO EPIDEMIC BEFORE KEY AUDIENCES THE FOUNDATION DOES NOT ENGAGE IN LOBBYING ACTIVITIES, IN COMPLIANCE WITH THE MASTER SETTLEMENT AGREEMENT'S PROHIBITION
	(Code) (Expenses \$ 2,391,331 including grants of \$ 14,250) (Revenue \$) PROGRAM DEVELOPMENT & DISSEMINATION PROGRAM DEVELOPMENT INCLUDES DEVELOPMENT AND EXECUTION OF PROGRAMMATIC COMPONENTS TO SUPPORT CESSATION AND PREVENTION ACTIVITIES IN ADDITION, THIS UNIT IS RESPONSIBLE FOR STRATEGIC DEVELOPMENT AND COORDINATION OF COMPREHENSIVE PROGRAM PLANS THAT INCLUDE YOUTH LEADERSHIP DEVELOPMENT, TECHNICAL ASSISTANCE AND TRAINING (TAT) TO BUILD CAPACITY WITH LOCAL PARTNERSHIP ORGANIZATIONS, PLUS RELATIONS WITH THE EXTERNAL TOBACCO CONTROL AND PREVENTION COMMUNITY IN ADDITION, WE DISSEMINATE THE OUTCOMES OF OUR PAST GRANT AND COMMUNITY INITIATIVE TYPE PROJECTS WITH PUBLICATIONS AND RESOURCES TARGETED TO THE PUBLIC HEALTH COMMUNITY
	(Code) (Expenses \$ 3,152,615 including grants of \$ 84,269) (Revenue \$) RESEARCH & EVALUATION THE RESEARCH AND EVALUATION DEPARTMENT EVALUATES THE EFFECTIVENESS OF ALL LEGACY INITIATIVES THESE EFFORTS HELP ENSURE THAT PROGRAMS ARE IMPLEMENTED WITH THE HIGHEST LEVEL OF EFFICIENCY AND EFFICACY POSSIBLE TO REDUCE TOBACCO-RELATED DISEASE AND DEATH USING RIGOROUS RESEARCH METHODS, THE TEAM DEVELOPS LOGIC MODELS, SAMPLING PLANS, ANALYTIC OUTLINES, AND CONDUCTS DATA ANALYSES FOR EACH PROGRAMMATIC COMPONENT FINDINGS ARE THEN USED TO DEVELOP PEER-REVIEWED PUBLICATIONS, AS WELL AS BRIEF REPORTS WRITTEN FOR BOTH SPECIFIC AUDIENCES AND THE GENERAL PUBLIC, IN AN EFFORT TO ADVANCE THE SCIENCE RELATED TO TOBACCO CONTROL TO ENSURE THE HIGHEST LEVEL OF CREDIBILITY, RESEARCH STAFF ALSO SUBSTANTIATE ANY AND ALL FACTUAL INFORMATION FOR ALL LEGACY-RELATED PRODUCTS
	(Code) (Expenses \$ 680,592 including grants of \$ 40,758) (Revenue \$) PRIORITY POPULATIONS LEGACY HAS A STEADFAST COMMITMENT TO HELP ADDRESS THE TOBACCO-RELATED HEALTH DISPARITIES AMONG UNDERSERVED AND DISADVANTAGED POPULATIONS WHO DISPROPORTIONATELY BEAR THE TOLL OF TOBACCO LEGACY PROVIDES SUPPORT FOR CULTURALLY TAILORED APPROACHES TO PREVENT AND CONTROL TOBACCO USE AMONG THE FOLLOWING PRIORITY POPULATIONS, (AFRICAN AMERICANS, ASIAN/PACIFIC ISLANDERS, HISPANICS, NATIVE AMERICANS, GAY/LESBIAN/TRANSGENDER, LOW SOCIAL ECONOMIC STATUS POPULATIONS, AND PERSONS WITH COMBINED HEALTH PROBLEMS, ESPECIALLY MENTAL ILLNESS, ALCOHOLISM OR SUBSTANCE ABUSE IN ADDITION TO PROGRAMMATIC INITIATIVES, PRIORITY POPULATIONS IS RESPONSIBLE FOR FOSTERING PARTNERSHIPS AND OUTREACH TO NON-PROFITS AND LEADERSHIP ORGANIZATIONS SERVING THESE VARIOUS COMMUNITIES
	(Code) (Expenses \$ 402,039 including grants of \$ 172,631) (Revenue \$) YOUTH ACTIVISM & TECHNICAL ASSISTANCE & TRAINING IN ADDITION TO OUR GROUND BREAKING AND PROVEN EFFECTIVE TRUTH COUNTER MARKETING CAMPAIGN, LEGACY PROVIDES PROGRAMMING FOR STATES AND LOCALITIES TO INCREASE YOUTH ACTIVISM AT THE COMMUNITY AND NATIONAL LEVELS THE FOUNDATION'S YOUTH ACTIVISM PROGRAMS SERVE TO PROMOTE AND INVEST IN THE LEADERSHIP OF YOUTH/YOUNG ADULT ACTIVISTS AND YOUTH COORDINATORS COMMITTED TO TOBACCO CONTROL AND PREVENTION, AS WELL AS TO GATHER INSIGHT AND PERSPECTIVE ON YOUTH CULTURE LEGACY HAS A COMMITMENT TO LEARN FROM THE BEST MINDS IN THE FIELD OF TOBACCO CONTROL AND PREVENTION AND SHARE BEST PRACTICES WITH THOSE IN PUBLIC AND PRIVATE ORGANIZATIONS AT BOTH STATE AND LOCAL LEVELS WE PROVIDE HIGH QUALITY TECHNICAL ASSISTANCE AND TRAINING TO INCREASE CAPACITY AND BUILD SKILLS AMONG FOUNDATION-SPONSORED PROJECTS WITHIN THE LARGER TOBACCO CONTROL AND PREVENTION COMMUNITY THIS INCLUDES, ON THE STATE AND LOCAL LEVEL, ASSISTANCE SUCH AS SHARING INFORMATION FROM MODEL AND DEMONSTRATION PROJECTS (E.G., HEAD START TOBACCO CESSATION INITIATIVE, LEGACY PARTNERSHIP FOR HEALTHIER COMMUNITIES, ETC.) PROVIDING TECHNICAL CONSULTATION TO PROGRAMS ON PROMISING AND BEST PRACTICES, AND SPONSORSHIP OF APPROPRIATE SKILL BUILDING TRAINING OPPORTUNITIES LEGACY IS A SPONSOR OF THE NATIONAL TOBACCO TECHNICAL ASSISTANCE CONSORTIUM HOUSED AT EMORY UNIVERSITY IN ATLANTA, GA, WHICH HANDLES REQUESTS FROM THE TOBACCO CONTROL COMMUNITY FOR TECHNICAL ASSISTANCE
	(Code) (Expenses \$ 2,291,344 Including grants of \$ 182,050) (Revenue \$) COLLABORATION & OUTREACH THE COLLABORATION AND OUTREACH DEPARTMENT WORKS CROSS-DEPARTMENTALLY TO SUPPORT IMPLEMENTATION OF THE ORGANIZATION'S INITIATIVES AND ASSIST WITH PROMOTION OF PROGRAMS AND RESOURCES TO EXTERNAL AUDIENCES THE DEPARTMENT ALSO MANAGES A PORTFOLIO OF APPROXIMATELY ONE DOZEN GRANTS AND CONTRACTS TO STRATEGIC PARTNERS AND MAINTAINS AN ORGANIZATION-WIDE STAKEHOLDER CONTACT DATABASE WORK IN THE DEPARTMENT IS GUIDED BY A PROACTIVE ANNUAL STAKEHOLDER OUTREACH PLAN THAT IS DESIGNED TO INCREASE THE FREQUENCY AND FLOW OF INFORMATION TO KEY LEGACY AUDIENCES AND PROVIDE FORUMS FOR FEEDBACK ON THE ORGANIZATION'S ACTIVITIES DEPARTMENT ACTIVITIES INCLUDE EXTERNAL PARTNER RELATIONSHIP MANAGEMENT AT THE LOCAL, STATE AND NATIONAL LEVELS, IDENTIFICATION OF AND OUTREACH TO NEW ORGANIZATIONS, PRODUCTION OF INTERNAL OUTREACH TOOLS SUCH AS TALKING POINTS AND A CALENDAR OF ACTIVITIES, SUPPORT FOR AND EXECUTION OF MEETINGS, CONFERENCES AND EVENTS, AND COORDINATION OF PROJECTS INCLUDING SPONSORSHIPS, AWARDS, E-MARKETING AND AN ANNUAL STAKEHOLDER SURVEY
	(Code) (Expenses \$ 1,097,615 including grants of \$ 1,027,556) (Revenue \$) OTHER
4d	Other program services (Describe in Schedule O) (Expenses \$ 12,303,631 including grants of \$ 1,548,514) (Revenue \$)

35,545,765

Total program service expenses►\$

Form 990 (<u> </u>
Part IV	Checklist of Required Schedules

			V	NI-
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? <i>If "Yes," complete Schedule D, Part VI.</i>	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV .	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 0	(2011)

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V	•	. [고	
			Yes	No
а	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			
_				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this			
	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
а	Did the organization have unrelated business gross income of \$1,000 or more during the			
	year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country BR, CI, EG, GR, IN, ID, IS, KS, MY, RP, PL, CH, TH, TU			
_	If "Yes," enter the name of the foreign country FBR, CI, EG, GR, IN, ID, IS, KS, MY, RP, PL, CH, IH, IU See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
_	1. Tes to fine su of se, and the organization meriorin 0000-1.	5c		
а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
	organization solicit any contributions that were not tax deductible?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	05		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a	Yes	
u	services provided to the payor?	, u	. 63	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		No_
d	If "Yes," indicate the number of Forms 8282 filed during the year			
6	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
-	contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
_	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did	7.11		
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other			
	sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year 12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization			
	allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.			
_	the states in which the organization is licensed to issue qualified health plans Enter the aggregate amount of reserves on hand			
C	Inter the aggregate amount of reserves on hand			
4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O	contains a res	ponse to any	question in	this Part VI					. [고	

Se	ction A. Governing Body and Management						
			Yes	No			
_							
1a	Enter the number of voting members of the governing body at the end of the tax year						
ь	Enter the number of voting members included in line 1a, above, who are						
_	ındependent						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any						
_	other officer, director, trustee, or key employee?	2		Νo			
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No			
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No			
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No			
6	Did the organization have members or stockholders?	6		No			
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No			
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the						
_	year by the following The governing body?	8a	Yes				
a b	Each committee with authority to act on behalf of the governing body?	8b	Yes				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the		165				
9	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo			
Se	ction B. Policies (This Section B requests information about policies not required by the Internal						
<u>Re</u>	venue Code.)						
			Yes	No			
10a	Did the organization have local chapters, branches, or affiliates?	10a		No			
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b					
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing						
	the form?	11a	Yes				
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990						
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes				
	Were officers, directors or trustees, and key employees required to disclose annually interests that could give						
_	rise to conflicts?	12b	Yes				
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes				
13	Did the organization have a written whistleblower policy?	13	Yes				
14	Did the organization have a written document retention and destruction policy?	14	Yes				
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?						
а	The organization's CEO, Executive Director, or top management official	15a	Yes				
b	Other officers or key employees of the organization	15b	Yes				
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)	_					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a						
_	taxable entity during the year?	16a		No			
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the						
organization's exempt status with respect to such arrangements?							
Se	ction C. Disclosure						
17	List the States with which a copy of this Form 990 is required to be filed #AK AL AR AZ CA CT FL GA H	TI	VC VV	МΛ			

- 17 List the States with which a copy of this Form 990 is required to be filed ►AK, AL, AR, AZ, CA, CT, FL, GA, HI, IL, KS, KY, MA
 MD, MI, MS, MN, NC, NJ, NH, NM, NY, OK, OR, PA,
 RI, SC, TN, UT, VA, WA, WI, WV
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
- interest policy, and financial statements available to the public. See Additional Data Table

 State the name, physical address, and telephone number of the person who possesses the books and records of the organization.
- ANTHONY T O'TOOLE

 1724 MASSACHUSETTS AVENUE NW

 WASHINGTON, DC 20036

 (202) 454-5555

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Tıtle	(B) Average hours per week (describe	unles an	on (d e thai	n one son er ai	e bo: is bo nd a	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	related organizations
(1) HON LAWRENCE G WASDEN CHAIR	5 00	Х		Х				0	0	0
(2) SUSAN CURRY PHD VICE-CHAIR	5 00	х		Х				0	0	0
(3) JONATHAN E FIELDING MD MPH TREASURER	5 00	х		Х				0	0	0
(4) DONALD K BOSWELL DIRECTOR	5 00	х						0	0	0
(5) HON GARY R HERBERT DIRECTOR	5 00	х						0	0	0
(6) HON TOM MILLER DIRECTOR	5 00	х						0	0	0
(7) HON JEREMIAH W JAY NIXON DIRECTOR	5 00	х						О	0	0
(8) HON CHARLES K SCOTT DIRECTOR	5 00	х						0	0	0
(9) HON LETICIA VAN DE PUTTE DIRECTOR	5 00	х						0	0	0
(10) M CASS WHEELER DIRECTOR	5 00	х						О	0	0
(11) CHERYL G HEALTON PRESIDENT & CEO	38 00			х				555,847	0	166,824
(12) ANTHONY T O'TOOLE EXEC VP & CFIO	38 00			Х				418,925	0	143,646
(13) ELLEN VARGYAS GENERAL COUNSEL/CORP SECRTARY	38 00			х				310,994	0	105,549
(14) M DAVID DOBBINS COO	38 00				х			306,468	0	97,348
(15) DAVID ABRAMS EXEC DIR SHROEDER INSTITUTE	38 00				х			390,936	0	56,819
(16) ERIC ASCHE SENIOR VP, MARKETING	38 00				х			256,736	0	52,353
(17) AMBER BULLOCK EXEC VP PROGRAM DEVELOPMENT	38 00				х			243,804	0	67,973

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) Average hours per week (describe hours for	verage Position (do not check Reportable compensation per unless person is both week an officer and a director/trustee) Position (do not check Reportable compensation compensation from the organization (Worganization) (Wor								(F Estim amount comper from organiza rela organiz	ated of other isation the tion and ted
		related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officel	Key employee	Highest compensated employee	Former				
SVP, D	OBIN KORNHABER DEVEL & CHIEF DEV	38 00					Х		244,873	0		67,389
	AYMOND NIAURA DIR , SHROEDER	38 00					Х		282,733	0		56,881
	VILLIAM FURMANSKI COLLABORATION	38 00					х		228,787	0		40,788
	OONNA VALLONE PRESEARCH	38 00					Х		221,152	0		59,746
	ULIA CARTWRIGHT COMMUNICATIONS	38 00					Х		218,009	0		71,032
1b	Sub-Total				•			F				
С	Total from continuation sheets to	o Part VII, Sect	ion A .	•		•		•	2.672.26			006.345
d		4					I \	P	3,679,264	0		986,348
2	Total number of individuals (inclu \$100,000 of reportable compens					ea a	bove)	wno	received more than	1		
											Yes	No
3	Did the organization list any form on line 1a? <i>If</i> "Yes," complete Sche					-	nploye •	-	r highest compensa		3	No
4	For any individual listed on line 1 organization and related organization and related organization and individual									h	1 Yes	
5	Did any person listed on line 1a reservices rendered to the organiza										5	No

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)	(B)	(C)
Name and business address	Description of services	Compensation
PHD USA 220 EAST 42ND ST 7TH FL NEW YORK, NY 10017	MARKETING	5,401,712
ARNOLD WORLDWIDE LLC 101 HUNTINGTON AVE BOSTON, MA 02199	MARKETING	4,308,286
GSD&M IDEA CITY LLC PO BOX 685095 AUSTIN, TX 78703	MARKETING	1,699,487
BEACONFIRE CONSULTING INC 2300 CLARENDON BLVD STE 1100 ARLINGTON, VA 22201	MARKETING	617,125
KNOWLEDGE NETWORKS 1360 WILLOW ROAD STE 101 MENLO PARK, CA 94025	RESEARCH	484,649
Total number of independent contractors (including but not limited to these listed above	who recoved more than	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►29

Part V	<u> </u>	Statement of Revenue					
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns 1a					
更量	ь	Membership dues 1b					
ಎ್೬	l c	Fundraising events 1c					
<u>ज</u> ुक्	_						
ಕ್ಷಕ	d	Related organizations 1d					
ÆΈ	е	Government grants (contributions) 1e	2,544,758				
	f	All other contributions, gifts, grants, and 1f	184,704	į			
돌		similar amounts not included above					
重さ	g	Noncash contributions included in					
들		lines 1a-1f \$	▶	2,729,462			
ं ल	h	Total. Add lines 1a-1f	· · · · · ·	2,729,402			
œ.			Business Code				
를	2a						
94 84	ь						
Œ							
ž	С						
<u>\$</u>	d						
=	e						
<u>ja</u>	f	All other program service revenue					
Program Serwce Revenue	-	, g 25					
	g	Total. Add lines 2a-2f					
	3	Investment income (including dividend	ds, interest				
		and other similar amounts)		19,457,784			19,457,784
	4	Income from investment of tax-exempt bond p	proceeds 🕒 🕨				
	5	Royalties	▶ ↑				
		(ı) Real	(II) Personal				
	6a	Gross rents 2,311,438	(ii) i dibbilai				
	b	Less rental 3,076,741					
	"	expenses					
	С	Rental income -765,303 or (loss)					
	d	Net rental income or (loss)		-765,303		-588,748	-176,555
		(ı) Securities	(II) Other				
	7a	Gross amount 16,535,706	(, 55.				
		from sales of assets other					
		than inventory					
	ь	Less cost or 0					
		other basis and sales expenses					
	С	Gain or (loss) 16,535,706					
	d	Net gain or (loss)	▶	16,535,706			16,535,706
	8a	Gross income from fundraising	Ī				
Other Revenue		s of contributions reported on line 1c) See Part IV, line 18					
<u>-</u>		a					
Бe	b	Less direct expenses b					
Ö	С	Net income or (loss) from fundraising	events 🟲				
	9a	Gross income from gaming activities See Part IV, line 19 a					
	b	Less direct expenses b					
	С	Net income or (loss) from gaming activ	/ities ►				
	10a	Gross sales of inventory, less returns and allowances .					
	b	Less cost of goods sold b	entory				
	С	Net income or (loss) from sales of inve					
		Miscellaneous Revenue	Business Code	1 201 55-			4 204 44
	11a	INSURANCE SETTLEMENT	900099	1,304,695			1,304,695
	ь	GARAGE PARKING	812930	121,604		121,604	
	С	WEBSITE	541800	5,051		5,051	
	d	All other revenue		2,345			2,345
	e	Total. Add lines 11a-11d		1,433,695			
	12	Total revenue. See Instructions	▶	20 201 241		462.000	27 122 075
				39,391,344	0	-462,093	37,123,975 Form 990 (2011)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

c	heck if Schedule O contains a response to any question in this Part IX			<u>l .</u>	
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	4,689,641	4,689,641		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	15,200	15,200		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	3,220,136	1,502,573	1,717,563	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	9,361,668	6,549,456	2,202,929	609,283
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	1,296,130	990,884	207,047	98,199
9	Other employee benefits	1,381,557	971,972	318,702	90,883
10	Payroll taxes	723,401	480,447	202,890	40,064
11	Fees for services (non-employees)				
а	Management				
b	Legal	145,089		145,089	
С	Accounting	206,846		206,846	
d	Lobbying	·		·	_
e	Professional fundraising See Part IV, line 17	101,943			101,943
f	Investment management fees	5,459,035		5,459,035	,
g	Other	17,990,099	17,730,016	246,776	13,307
12	Advertising and promotion	62,776	53,990	5,326	3,460
13	Office expenses	1,653,656	505,068	1,126,805	21,783
14	Information technology	257,357	83,851	165,379	8,127
15	Royalties		55,552	200,000	
16	Occupancy	406,164		245,364	160,800
17	Travel	964,693	711,813	191,043	61,837
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	304,033	,11,013	131,043	01,037
19	Conferences, conventions, and meetings	571,126	469,500	82,929	18,697
20	Interest	1,028,030		1,028,030	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	856,034	5,345	850,689	
23	Insurance	309,955	75,327	234,328	300
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)	•	,	,	
а	INCOME TAX EXPENSE	357,488		357,488	
b	OTHER EXPENSES	164,850	110,025	42,263	12,562
c	BOND ISSUANCE AMORTIZAT	33,554		33,554	
d	HONORARIUM	6,000	6,000		
e					
f	All other expenses		594,657	-648,207	53,550
25	Total functional expenses. Add lines 1 through 24f	51,262,428	35,545,765	14,421,868	1,294,795
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	,,	,- 1-,- 30		
				E_	rm 990 (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 500 500 1 1 131,443,859 109.219.686 2 2 Savings and temporary cash investments 3 239, 185 3 771,192 129.849 279.370 4 Accounts receivable, net . 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 Schedule L 7 22.818 8 22.818 9 380,746 9 604.062 Prepaid expenses and deferred charges 68.845.653 Land, buildings, and equipment cost or other basis Complete 10a Part VI of Schedule D 10a 14,057,688 b Less accumulated depreciation 10b 52,979,004 **10c** 54,787,965 388,070,008 364,718,722 11 11 500,669,778 504,278,705 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 Intangible assets 14 26,647,604 15 4,053,460 15 1,100,583,351 1,038,736,480 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 6,990,363 7,818,778 17 17 Accounts payable and accrued expenses . 18 143,870 18 19 58,134 19 64,430 20 28,000,000 20 28,000,000 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties 20,614,525 24 19,273,743 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 5,170,823 25 9,387,518 D 26 60,977,715 26 64,544,469 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 1,039,605,636 27 974,192,011 Unrestricted net assets 28 28 Temporarily restricted net assets Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 Total net assets or fund balances 1.039.605.636 33 974, 192, 011 34 Total liabilities and net assets/fund balances 1.100.583.351 1.038.736.480 34

Ра	Check if Schedule O contains a response to any question in this Part XI			. [~	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		39.3	391,34
2	Total expenses (must equal Part IX, column (A), line 25)	2			262,42
3	Revenue less expenses Subtract line 2 from line 1	3			 371,08
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) \cdot .	4		1,039,6	505,63
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-53,5	542,54
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		974,1	192,01
Pai	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII			୮	•
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its Schedule O		2c	Yes	
			20	res	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	issuea			
	▼ Separate basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ie	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b	Yes	

OMB No 1545-0047

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

h

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection **Employer identification number**

AMERICAN LEGACY FOUNDATION Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other Type I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) (ii) a family member of a person described in (i) above? 11g(ii)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizati col (i) list your gove docume	ion in ted in rning	(v) Did you not organizati col (i) of suppor	ion in your	(vi) Is the organizate col (i) organithe U	ion in anized	(vii) A mount of support?
		instructions))	Yes	No	Yes	No	Yes	No	
Total									

(iii) a 35% controlled entity of a person described in (i) or (ii) above?

Provide the following information about the supported organization(s)

11g(iii)

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	ander rare III. II an	c organization	rano to quanty a	macr the tests i	ioted below, pie	450 00	inpiete i	dit III./
	ection A. Public Support endar year (or fiscal year beginning							
Care	in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011		(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not	49,606,24	9 4,710,307	3,766,128	2,576,538	2,608,369		63,267,591
	ınclude any "unusual	.5,555,2	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	3,,	2,0.0,000	_	,,,,,,,,,,,	00,201,012
_	grants ") Tax revenues levied for the							
2	organization's benefit and either							
	paid to or expended on its							
	behalf							
3	The value of services or facilities							
	furnished by a governmental unit							
_	to the organization without charge	10.505.24	0 4740 207	2.766.420	2 576 520			62.267.504
4	Total. Add lines 1 through 3	49,606,24	9 4,710,307	3,766,128	2,576,538		2,608,369	63,267,591
5	The portion of total contributions							
	by each person (other than a governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11, column							
	(f)							
6	Public Support. Subtract line 5							63,267,591
	from line 4 ection B. Total Support							
	endar year (or fiscal year	I						
Cuit	beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011		(f) Total
7	A mounts from line 4	49,606,249	4,710,307	3,766,128	2,576,538	2,	,608,369	63,267,591
8	Gross income from interest,							
	dividends, payments received							
	on securities loans, rents,	32,641,963	20,736,219	16,807,876	14,870,989	21,769,222		106,826,269
	royalties and income from							
9	similar sources Net income from unrelated							
9	business activities, whether or							
	not the business is regularly		435,502	240,970	865,855			1,542,327
	carried on							
10	Other Income (Explain in Part							
	IV) Do not include gain or loss			48,143	158,543	1,	,428,133	1,634,819
	from the sale of capital assets							
11	Total support (Add lines 7							
	through 10)							173,271,006
12	Gross receipts from related activit	ies, etc (See ins	tructions)			12		1,148,999
13	First Five Years If the Form 990 is	for the organizat	ion's first, second	, thırd, fourth, or fı	fth tax year as a !	501(c)(3	3) organız	ation,
	check this box and stop here							▶ ┌
	ection C. Computation of Pu			11! (5)		1 1		
14	Public Support Percentage for 201	-		II Column (I))		14		36 510 %
15	Public Support Percentage for 201	•	·			15		47 360 %
16a	33 1/3% support test—2011. If the	-		•	ne 14 is 33 1/3%	or more	, check tl	nis box ► ▼
h	and stop here. The organization qu 33 1/3% support test—2010. If the				a and line 15 is 3	3 1/3%	or more	
_	box and stop here. The organization				a, ana ime 15 is s	1,370	01 111010,	▶ □
17a	10%-facts-and-circumstances test				e 13, 16a, or 16b	and line	14	. ,
	ıs 10% or more, and ıf the organiza							
	ın Part IV how the organization me	ets the "facts an	d cırcumstances"	test The organiza	ition qualifies as a	a publicl	y support	
	organization	2010 7611			. 42 46- 466 -		4.1	► □
b	10%-facts-and-circumstances test 15 is 10% or more, and if the orga							
	Explain in Part IV how the organization							
	supported organization	acion meets the	iacts and circuitis	unces test file	organization quar	43 (- publicly	▶ ┌
18	Private Foundation If the organiza	tion did not checl	k a box on line 13,	16a, 16b, 17a or	17b, check this b	oox and	see	
	instructions		,	•				▶ □

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).							
	Facts And Circumstances Test							
Explanation								

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493305008022

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

Supplemental Financial Statements

Open to Public

ntema	al Revenue Service	Form 990. ► See separate instructions.	Inspection
	nme of the organization ERICAN LEGACY FOUNDATION		Employer identification number
			91-1956621
Pa	ort I Organizations Maintaining Donor	Advised Funds or Other Similar Fu	inds or Accounts. Complete if the
	organization answered "Yes" to Form 9	990, Part IV, line 6. (a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	(a) Donor advised funds	(b) runds and other accounts
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor ad funds are the organization's property, subject to the	<u> </u>	or advised Yes No
6	Did the organization inform all grantees, donors, an used only for charitable purposes and not for the be conferring impermissible private benefit		
Pa	rt III Conservation Easements. Complete	e if the organization answered "Yes" to	Form 990, Part IV, line 7.
2	Purpose(s) of conservation easements held by the Preservation of land for public use (e g , recrea Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qual easement on the last day of the tax year	tion or pleasure) Preservation of an Preservation of a c	ertified historic structure
		Γ	Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easement	ts	2b
c	Number of conservation easements on a certified h	ıstorıc structure ıncluded ın (a)	2c
d	Number of conservation easements included in (c)	acquired after 8/17/06	2d
3	Number of conservation easements modified, trans	- ferred, released, extinguished, or terminate	d by the organization during
	the taxable year 🛌		
4	Number of states where property subject to conser	vation easement is located ►	
5	Does the organization have a written policy regarding enforcement of the conservation easements it hold	ng the periodic monitoring, inspection, hand	ling of violations, and Yes No
6	Staff and volunteer hours devoted to monitoring, in:	specting and enforcing conservation easem	ents during the year 🛌
7	A mount of expenses incurred in monitoring, inspec	ting, and enforcing conservation easements	during the year
•	▶ \$		
8	Does each conservation easement reported on line $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$?	2(d) above satisfy the requirements of sec	tion Yes No
9	In Part XIV, describe how the organization reports balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease.	f the footnote to the organization's financial	
Par	rt III Organizations Maintaining Collecti Complete if the organization answered	ons of Art, Historical Treasures, o	or Other Similar Assets.
1a	If the organization elected, as permitted under SFA art, historical treasures, or other similar assets hel provide, in Part XIV, the text of the footnote to its f	S 116, not to report in its revenue stateme d for public exhibition, education or researc	h ın furtherance of public service,
b	If the organization elected, as permitted under SFA historical treasures, or other similar assets held fo provide the following amounts relating to these item	r public exhibition, education, or research in	
	(i) Revenues included in Form 990, Part VIII, line	1	▶ \$
	(ii) Assets included in Form 990, Part X		▶ -\$
2	If the organization received or held works of art, his following amounts required to be reported under SF.		·
а	Revenues included in Form 990, Part VIII, line 1		► \$

b Assets included in Form 990, Part X

ar	TIL Organizations Maintaining Co	llections of Art	t, His	tori	<u>cal Tre</u>	<u>easu</u>	res, or O	the	<u>r Similar</u>	1 Asse	ts (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne foll	owing th	nat are	a significa	ant u	se of its co	ollection	n	
а	Public exhibition		d	\sqcap	Loan o	rexch	ange progi	ams				
b	Scholarly research		e	Γ	Other							
c	Preservation for future generations											
	Provide a description of the organization's co	ollections and expla	ain hov	w the	y further	the o	rganızatıor	ı's ex	empt purp	ose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								ıılar	Г	Yes	┌ No
Pai	t IV Escrow and Custodial Arrang						answere	d "Y	es" to Foi	rm 990),	
	Part IV, line 9, or reported an an											
.a	Is the organization an agent, trustee, custod included on Form 990, Part X?					ions o	r other ass	ets i	not	Γ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI\	V and complete the	follow	/ıng ta	able		_					
							-	_		Amou	ınt	
с	Beginning balance							1c				
d	Additions during the year						-	1d				
e -	Distributions during the year						-	1e				
f	Ending balance						L	1f				
a	Did the organization include an amount on Fo		e 21?							Γ	Yes	∏ No
	If "Yes," explain the arrangement in Part XIV											
Pa	rt V Endowment Funds. Complete	If the organizatio		were Prior `			orm 990, Years Back		t IV, line Three Years E		NEOUR Vo	ars Back
3	Beginning of year balance	(a)Cullent real	(6)	FIIOI	i cai	(C) W	rears back	(u)	Tillee Tears I	Sack (e	Ji Oui Te	als back
- b	Contributions							+				
c	Investment earnings or losses							T				
d	Grants or scholarships							T				
e	Other expenditures for facilities											
	and programs							<u> </u>				
f	Administrative expenses							<u> </u>				
g	End of year balance											
:	Provide the estimated percentage of the yea	r end balance held	as									
а	Board designated or quasi-endowment 🕨											
b	Permanent endowment 🕨											
C	Term endowment ▶											
la	Are there endowment funds not in the posses organization by	ssion of the organiz	ation	that a	are held	and a	dministere	d for	the		Yes	No
	(i) unrelated organizations									3a(i)	165	110
	(ii) related organizations									3a(ii)		
b	If "Yes" to 3a(II), are the related organizatio									3b	İ	
ŀ	Describe in Part XIV the intended uses of th	e organızatıon's en	dowme	ent fu	nds							
a l	t VI Land, Buildings, and Equipme	ent. See Form 99	90, Pa	rt X	, line 10	0.						
	Description of property				Cost or o s (Investm		(b) Cost or of basis (othe		(c) Accumu depreciat		(d) Boo	k value
a	Land						13,533	,773			13	3,533,773
b	Buildings		•				49,761	,300	9,6	72,785	40	,088,515
c	Leasehold improvements											
d	Equipment						2,083	,965	1,7	21,225		362,740
e	Other					T	3,466	,615	2,60	63,678		802,937

54,787,965

Part VII Investments—Other Securities. See I	Form 990, Part X, line 12.	
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests (3)Other		
(A) COMMINGLED/COMMON TRUST FUNDS	204,810,753	F
(B) HEDGE FUNDS	58,370,680	F_
(C) FUNDS OF FUNDS	52,854,691	F
· /	, ,	
(D) PRIVATE EQUITY FUNDS	103,355,801	F
(E) PRIVATE EQUITY FUNDS OF FUNDS	84,886,780	F
(L) I KIVATE EQUITITIONDS OF TONDS	04,000,700	<u>'</u>
		_
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	504,278,705	
Part VIII Investments—Program Related. See	Form 990, Part X, line 13	(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
		·
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, lin		
(a) Descrip	tion	(b) Book value
		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1:		•
Part X Other Liabilities. See Form 990, Part X		
1 (a) Description of Liability	(b) A mount	
Federal Income Taxes	• • • • • • • • • • • • • • • • • • • •	
SECURITY DEPOSITS PAYABLE	71,196	
INTEREST RATE SWAP	7,1,198	
DEFERRED COMPENSATION	1,294,185	
REFUNDABLE ADVANCES	170,997	
NE. STENDEL ADVANCES	1/0,55/	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	9,387,518	
, , , , , , , , , , , , , , , , , , , ,	7,307,310	

Pai	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemer	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	39,391,344
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	51,262,428
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-11,871,084
4	Net unrealized gains (losses) on investments	4	-49,687,088
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-3,855,453
9	Total adjustments (net) Add lines 4 - 8	9	-53,542,541
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-65,413,625
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	-12,678,038
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	-49,687,088
3	Subtract line 2e from line 1	3	37,009,050
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 5,459,035		
b	Other (Describe in Part XIV)		
C	Add lines 4a and 4b	4c	2,382,294
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	39,391,344
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	52,735,587
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIV) 2d 6,932,194		
е	Add lines 2a through 2d	2e	6,932,194
3	Subtract line 2e from line 1	3	45,803,393
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 5,459,035		
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	5,459,035
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	51,262,428

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
ESCRIPTION OF UNCERTAIN AX POSITIONS UNDER FIN 48	PART X	THE FOUNDATION IS GENERALLY EXEMPT FROM FEDERAL INCOME TAX UNDER INTERNAL REVENUE CODE (IRC) SECTION 501(C)(3) IN ADDITION, THE FOUNDATION HAS BEEN CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION INCOME WHICH IS NOT RELATED TO ITS EXEMPT PURPOSES, LESS APPLICABLE DEDUCTIONS, IS SUBJECT TO FEDERAL AND STATE CORPORATE INCOME TAXES THE COMPANY IS A SINGLEMEMBER, LIMITED LIABILITY COMPANY (LLC) AND, AS SUCH, IS A "DISREGARDED ENTITY" FOR FEDERAL INCOME TAX PURPOSES, PURSUANT TO SECTION 7701 OF THE IRC THE FOUNDATION HAD UNRELATED BUSINESS INCOME RELATED TO DEBT FINANCED RENTAL INCOME DURING THE YEARS ENDED JUNE 30, 2012 AND 2011 THE FOUNDATION FOLLOWS THE ACCOUNTING STANDARD ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, WHICH ADDRESSES THE DETERMINATION OF WHETHER TAX BENEFITS CLAIMED OR EXPECTED TO BE CLAIMED O A TAX RETURN SHOULD BE RECORDED IN THE FINANCIAL STATEMENTS UNDER THIS GUIDANCE, THE FOUNDATION MAY RECOGNIZE THE TAX BENEFIT FROM AN UNCERTAIN TAX POSITION ONLY IF IT IS MORE-LIKELY-THAN-NOT THAT THE TAX POSITION WILL BE SUSTAINED ON EXAMINATION BY TAXING AUTHORITIES, BASED ON THE IECHNICAL MERITS OF THE POSITION THE TAX BENEFIT RECOGNIZED IN THE FINANCIAL STATEMENTS FROM SUCH A POSITION ARE MEASURED BASED ON THE LARGEST BENEFIT THAT HAS A GREATER THAN 50% LIKELIHOOD OF BEING REALIZED UPON ULTIMATE SETTLEMENT THE GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, AND ACCOUNTING IN INTERIM PERIODS MANAGEMENT EVALUATED THE FOUNDATION, CLASSIFICATION, INTEREST AND PENALTIES ON INCOME TAXES, AND ACCOUNTING IN INTERIM PERIODS MANAGEMENT EVALUATED THE FOUNDATION HAD TAKEN NO UNCERTAIN TAX POSITIONS THAT REQUIRE ADJUSTMENT TO THE FINANCIAL STATEMENTS TO COMPLY WITH THE FOUNDATION HAD TAKEN NO UNCERTAIN TAX POSITIONS OF THE GUIDANCE FOR ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES GENERALLY, THE FOUNDATION IS NO LONGER SUBJECT TO INCOME TAXE XAMINATIONS BY THE U S FEDERAL, STATE OR LOCAL
ART XI, LINE 8 - OTHER		UNREALIZED LOSS ON SWAPS -3,855,453
ART XII, LINE 4B - OTHER		RENTAL EXPENSES REPORTED ON LINE 6B -3,076,741
ART XIII, LINE 2D - OTHER DJUSTMENTS		RENTAL EXPENSES REPORTED ON LINE 6B 3,076,741 UNREALIZED LOSS ON INTEREST RATE SWAP AGREEMENT 3,855,453

DLN: 9349330500802

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. F See separate instructions.

Internal Revenue Service	Attach to Form 990 or Form 990-EZ. F See separate instructions.	Inspe
Name of the organization		Employer identificatio
AMERICAN LEGACY FO	UNDATION	01-1056621

Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Indicate whether the organization raised funds through any of the following activities Check all that apply ✓ Mail solicitations e Solicitation of non-government grants Solicitation of government grants Internet and e-mail solicitations Phone solicitations Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table (i) Name and address of (ii) Activity (iii) Did (iv) Gross receipts (v) A mount paid to (vi) A mount paid to ındıvıdual fundraiser have from activity (or retained by) (or retained by)

or entity (fundraiser)		cont	ody or crol of outions?	om detivit,	fundraiser listed in col (i)	organization	
		Yes	No				
MK DIRECT MKTG COMM 301 EAST MARKET STREET CHARLOTTESVILLE, VA 229025262	DEVELOP & MGMT OF ON-LINE & DIRECT APPEALS		No	0	71,500	-71,500	
CCS LLC 10630 LITTLE PATUXENT PARKWAY BLDG COLUMBIA, MD 21044	DEVELOPMENT OF DONORS		No	0	25,000	-25,000	
M&R STRATEGIC SERVICES 275 SHORELINE DRIVE SUITE 300	DEVELOP ON- LINE DONOR PROSPECT CAMPAIGN		No	0	5,443	-5,443	
REDWOOD CITY, CA 94065							
						_	
	<u> </u>		▶		101,943	-101,943	
					<u> </u>	<u> </u>	

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or

AL, AK, AZ, AR, CA, CO, CT, DE, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY, DC

Part I	Fundraising Events. Commore than \$15,000 on Form				
		(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events (Add col (a) through col (c))
		(event type)	(event type)	(total number)	(4)
1 2	Gross receipts				
2	Less Charitable				
3	contributions Gross income (line 1				
	minus line 2)				
4	Cash prizes				
5	Non-cash prizes				
6	Rent/facility costs				
. 7	Food and beverages				
8	Entertainment				
9	Other direct expenses .				
10	Direct expense summary Add lir	nes 4 through 9 in colum	an (d)	.	(
111	•	_	• •		,
art I	Gaming. Complete if the o \$15,000 on Form 990-EZ, li		i tes lo foilii 990, Pa	rt IV, iiile 19, or repo	orted more than
		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))
	Gross revenue				
2	Cash prizes				
3	Non-cash prizes				
1 4					
4	Rent/racinty costs				
5	Other direct expenses				
6	Volunteer labor	┌ Yes		┌ Yes	
		Г №	ΓNο	Γ No	_
7	Direct expense summary Add line	s 2 through 5 in columr	n (d)		(
8	Net gaming income summary Com	ndine lines 1 and 7 in co	olumn (a)	<u> </u>	
	nter the state(s) in which the organiz				
Is	the organization licensed to operate	e gamıng actıvıtıes ın ea	ch of these states?		· Fyes Fno
b If	"No," Explain				
 a W	ere any of the organization's gaming				
	"Yes," Explain				- , res , NO

Sche	dule G (Form 990 or 990-EZ) 20	11			Page 3
11	Does the organization operate ga	aming activities with nonmembers? .		Г _{Yes} Г	- No
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mem	per of a partnership or other entity		
	formed to administer charitable (gamıng?		· · · · F Yes F	- No
13	Indicate the percentage of gamii	ag activity operated in		1 1	
a				13a	
b					
14		f the person who prepares the organiza		<u> </u>	
	Name ►				
	Address ►				
	revenue?	ntract with a third party from whom the			_ No
		ed by the third party 🟲 \$			
С	If "Yes," enter name and address	S			
	Name 🟲				
	Address ►				
16	Gaming manager information				
	Name 🟲				
	Gaming manager compensation I	\$ \$			
	Description of services provided	>			
17 a		Employee er state law to make charitable distribu		· · ·	- No
b	Enter the amount of distributions	required under state law distributed to	o other exempt organizations or sp		-
_		activities during the tax year > \$		hadala C /	
Par	t IV Complete this part to property instructions.)	provide additional information for	responses to quuestion on Sc	nedule G (see	
	Identifier	ReturnReference	Explana	tion	
		•	•		

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OMB No 1545-0047

DLN: 93493305008022

(Form 990)

Department of the Treasury

Schedule I

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Internal Revenue Service Name of the organization			Attach to Form 990			Employer identification	Inspection on number
AMERICAN LEGACY FOUNDATION						91-1956621	
Part I General Information	on on Grants and	d Assistance					
 Does the organization maintain the selection criteria used to average to a provide the selection part IV the organize the selection part II Grants and Other A 	ward the grants or as ation's procedures fo Assistance to Go	sistance? or monitoring the use on vernments and O	f grant funds in the Unite		nplete if the orgai	nızatıon answered "Y	
Form 990, Part IV, lin Part IV and Schedule							
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
See Additional Data Table							
2 Enter total number of section 53 Enter total number of other orga						. –	36

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990,	Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
(1) SCHOLARSHIPS	6	15,200			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 EACH GRANT CONTRACT IS EXECUTED AND MONITORED BY A LEGACY ASSIGNED
MONITORING GRANTS		PROGRAM OFFICER (PO) UNTIL CLOSED MONITORING CONSISTS OF QUARTERLY CALLS, SITE VISITS AND
IN THE U S		PROVIDING TECHNICAL ASSISTANCE WHEN REQUIRED PO'S ARE ALSO RESPONSIBLE FOR ENSURING THAT THE
		REPORTING OF GRANT EXPENDITURES AND DELIVERABLES MEET COMPLIANCE STANDARDS SET BY LEGACY
		EACH GRANT CONTRACT HAS A SCHEDULE OF REPORTING REQUIREMENTS GRANTEES ARE REQUIRED TO
		SUBMIT QUARTERLY REIMBURSEMENT FINANCIALS WHICH ARE REVIEWED BY THE PO FOR CONSISTENCY WITH
		THE APPROVED BUDGET ONCE EXPENSES ARE APPROVED BY THE PO, APPROVAL OF PAYMENT IS GRANTED AND
		SIGNED OFF ON BY MANAGEMENT THE NARRATIVE REPORTING REQUIREMENTS ON THE DELIVERABLE
		ACTIVITIES VARIES ACCORDING TO THE GRANTEE AND FUNDING INITIATIVE MINIMALLY, ALL GRANTEES ARE
		REQUIRED TO SUBMIT A FINAL REPORT ON PROGRAM ACTIVITIES

Software ID: Software Version:

EIN: 91-1956621

Name: AMERICAN LEGACY FOUNDATION

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALASKA NATIVE TRIBAL HEALTH CONSORTIUM4000 AMBASSADOR DRIVE ANCHORAGE, AK 99508	92- 0162721	501(C)(3)	23,058				PRIORITY POPULATIONS GRANTS
ALASKA NATIVE TRIBAL HEALTH CONSORTIUM4000 AMBASSADOR DRIVE ANCHORAGE, AK 99508	92- 0162721	501(C)(3)	19,559				SMALL INNOVATIVE GRANTS

-							
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EMORY UNIVERSITY1784 N DECATUR ROAD SUITE 530 ATLANTA, GA 30322	58- 0566256	501(C)(3)	113,279				TECHNICAL ASSISTANCE & TRAINING
NATIONAL ASSOCIATION OF COMMUNITY HEALTH CENTERS 7200 WISCONSIN AVENUE NW STE210 BETHESDA, MD 20814	52- 0939952	501(C)(3)	52,351				TECHNICAL ASSISTANCE & TRAINING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	valuation (book, FMV, appraisal,	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CNMIPOBOX 500409 CK SAIPAH, MP 96950	19- 8619463	501(C)(3)	22,625		other)		QUITLINE MATCH GRANTS
C-CHANGE1776 EYE STREET NW WASHINGTON, DC 20006	16- 1641769	501(C)(3)	75,000				NATIONAL DIALOGUE ON CANCER FOUNDATION

(a) Name and address of organization	(b) EIN	(c) IRC Code	(d) A mount of cash grant	(e) A mount of	(f) Method of valuation	(g) Description of	(h) Purpose of grant
or government		ıf applicable	cash grant	assistance	(book, FMV, appraisal, other)	non-cash assistance	or assistance
C-CHANGE1776 EYE STREET NW WASHINGTON, DC 20006	16- 1641769	501(C)(3)	25,000		,		OTHER GRANTS
MONTEFIORE MEDICAL CENTER AIDS CENTER111 E 210TH STREET BRONX,NY 10467	13- 1740114	501(C)(3)	7,239				SMALL INNOVATIVE GRANTS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
METRO PUBLIC HEALTH DEPARTMENT311 23RD AVENUE NORTH NASHVILLE,TN 37203	62- 0694743	501(C)(3)	13,127				SMALL INNOVATIVE GRANTS
SOUTHSIDE MEDICAL CENTER 1046 RIDGE AVENUE SW ATLANTA, GA 30315	58- 1131002	501(C)(3)	12,886				SMALL INNOVATIVE GRANTS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE RESEARCH FOUNDATION OF NEW YORK (SUNY) PO BOX 9 ALBANY,NY 12201	93- 0937286	501(C)(3)	11,070				SMALL INNOVATIVE GRANTS
CENTER FOR PAN ASIAN COMMUNITY SERVICES3760 PARK AVENUE DORAVILLE, GA	58- 1437980	501(C)(3)	25,571				SMALL INNOVATIVE GRANTS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JSI RESEARCH AND TRAINING INSTITUTE INC44 FARNSWORTH STREET BOSTON, MA 02210	04- 2578580	501(C)(3)	8,113				SMALL INNOVATIVE GRANTS
DANA-FARBER CANCER INSTITUTE44 BINNEY STREET BP-431C BOSTON, MA 02115	04- 2263040	501(C)(3)	17,140				RESEARCH GRANTS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOISPO BOX 20708-0787 SPRINGFIELD,IL 627080787	37- 6000511	501(C)(3)	5,712				RESEARCH GRANTS
THE TRUSTEES OF COLUMBIA UNIVERSITY1700 BROADWAY 10TH FLOOR NEW YORK, NY 10019	13- 5598093	501(C)(3)	56,452				RESEARCH GRANTS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE NATL CTR ON ADDICTION & SUBSTANCE ABUSE AT COLUMBIA UNIVERSITY 633 THIRD AVENUE NEW YORK, NY 10017	52- 1736502	501(C)(3)	268,067				LEGACY EVALUATION AND RESEARCH NETWORKS
THE NATL CTR ON ADDICTION & SUBSTANCE ABUSE AT COLUMBIA UNIVERSITY633 THIRD AVENUE NEW YORK, NY	52- 1736502	501(C)(3)	73,369				OTHER GRANTS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WEILL CORNELL MEDICAL COLLEGE 525 EAST 68TH STREET BOX 586 NEW YORK, NY 10065	13- 3957095	501(C)(3)	110,281				LEGACY EVALUATION AND RESEARCH NETWORKS
LUNG CANCER ALLIANCE888 16TH STREET SUITE 800 WASHINGTON, DC	91- 1821040	1 5017637	175,000				OTHER GRANTS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN NON- SMOKERS RIGHTS FOUNDATION2530 SAN PABLO AVENUE STE J BERKELEY, CA 94702	94- 2922136	501(C)(3)	119,837				OTHER GRANTS
NATIONAL BOARD OF PUBLIC HEALTH EXAMINERS1900 M STREET NW 710 WASHINGTON, DC 20036	20- 4927945		64,417				OTHER GRANTS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section If applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PARTNERSHIP FOR PREVENTION1015 18TH STREET NW STE300 WASHINGTON, DC 20036	52- 1735637	501(C)(3)	250,000				OTHER GRANTS
PARTNERSHIP FOR PREVENTION1015 18TH STREET NW STE300 WASHINGTON, DC 20036	52- 1735637	501(C)(3)	50,000				OTHER GRANTS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIONAL COALITION ON HEALTH CARE1120 G STREET NW STE810 WASHINGTON, DC 20005	52- 1687849	501(C)(3)	75,000				OTHER GRANTS
CAMPAIGN FOR TOBACCO FREE KIDS1400 I STREET NW SUITE 1200 WASHINGTON, DC 20005	52- 1969967	501(C)(3)	1,350,000				OTHER GRANTS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BREATHE CALIFORNIA OF SACRAMENTO- EMIGRANT TRAILS 909 12TH STREET SACRAMENTO,CA 95814	94- 1641240	501(C)(3)	96,822				OTHER GRANTS
REGENTS OF THE UNIVERSITY OF MICHIGAN3003 SOUTH STATE STREET ANN ARBOR, MI	38- 6006309	501(C)(3)	10,000				OTHER GRANTS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UCSF919 IRVING ST STE 104 SAN FRANCISCO, CA 941430939	94- 6036493	501(C)(3)	125,212				NATIONAL TOBACCO DOCUMENTS LIBRARY GRANT
AMERICAN ACADEMY OF PEDIATRICS141 NORTHWEST POINT BLVD ELK GROVE VILLAGE, IL	36- 2275597	501(C)(3)	164,027				EX GRANTS

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COLUMBIA UNIVERSITY MAILMAN SCHOOL OF PUBLIC HEALTH 615 WEST 131 ST 3RD FLOOR NEW YORK, NY 10025	13- 5598093	501(C)(3)	450,000				GIFT A GREEMENT
ATLANTIC MONTHLY GROUP INC600 NEW HAMPSHIRE AVE NW THE WATERGATE WASHINGTON, DC	04- 3483736		300,000				2012 ASPEN FESTIVAL

(-) No	(L) ETN	(-) IDC C - 1-	(4) 4	(-) A 6	(6) Markland of	(-) D	(I-) D
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	cash grant	non-cash assistance	valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ATLANTIC MONTHLY GROUP INC600 NEW HAMPSHIRE AVE NW 4TH FL WASHINGTON, DC 20037	04- 3483736		50,000				SPONSOR - GREEN INTELLIGENCE FORUM 11/11
UNIVERSITY OF HOUSTONTAX DEPT 5000 GULF FWY BLDG 2 RM 218 HOUSTON,TX	74- 6001399	1 5017637	100,000				SPONSOR - CHEER/ICC 6/12

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE REGENTS OF THE UNIVERSITY OF MICHIGAN3003 S STATE STREET RM 1070 ANN ARBOR, MI 481091274	38- 6006309	501(C)(3)	39,956				SPONSOR - TBCC WORKSHOP 6/12
AMERICAN HEART ASSOCIATION4217 PARK PLACE COURT GLEN ALLEN, VA 23060	13- 5613797	501(C)(3)	25,000				SPONSOR - GALA 2012

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BETTY FORD CENTER EISENHOWER 39000 BOB HOPE DRIVE RANCHO MIRAGE, CA 92270	95- 3863994	1 5017631	25,000				SPONSOR - CONFERENCE 2/12
THE NATIONAL CENTER ON ADDICTION & SUBSTANCE ABUSE AT COLUMBIA633 THIRD AVE NEW YORK, NY	52- 1736502	1 5017(**)	25,000				SPONSOR - AWARDS DINNER

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PARTNERSHIP FOR A DRUG FREE AMERICA352 PARK AVE SOUTH 9TH FL NEW YORK, NY 10010	13- 3413627	501(C)(3)	25,000				JOIN TOGETHER PROGRAM
PARTNERSHIP FOR A DRUG FREE AMERICA352 PARK AVENUE SOUTH 9TH FLOOR NEW YORK, NY	13- 3413627	501(C)(3)	12,600				SPONSOR - GALA 10/11

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CAMPAIGN FOR TOBACCO FREE KIDS1400 I STREET NW STE 1200 WASHINGTON, DC 20005	52- 1969967	501(C)(3)	20,000				SPONSOR - YOUTH AWARD
SOCIETY FOR WOMEN'S HEALTH RESEARCH1025 CONNECTICUT AVE NW 601 WASHINGTON, DC	52- 1694732	501(C)(3)	20,000				SPONSOR - ANNUAL GALA 5/12

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PHOENIX HOUSE FOUNDATION INC 164 WEST 74TH STREET NEW YORK, NY 10023	23- 7013149	501(C)(3)	15,000				SPONSORSHIP
PHOENIX HOUSE FOUNDATION164 W 74TH STREET 4TH FLOOR NEW YORK, NY 10023	23- 7013149	501(C)(3)	15,000				SPONSOR - FASHION AWARD DINNER 11/11

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GEORGETOWN UNIVERSITY3300 WHITEHAVEN ST STE 400 WASHINGTON, DC 20057	53- 0196603	1 5017((*)(3)	10,000				SPONSOR - LOMBARDI GALA
OPERATION REARCH INC2115 CARONDEL STREET NEW ORLEANS, LA 70130	72- 1451613	501(C)(3)	10,000				SPONSOR - GYAF 4/12

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE NEW YORK ACADEMY OF MEDICINE1216 FIFTH AVE NEW YORK, NY 10029	13- 1656674	501(C)(3)	10,000				SPONSOR - GALA 09/11
THE NEW YORK ACADEMY OF MEDICINE1217 FIFTH AVE NEW YORK, NY 10029	13- 1656674	1 5017(3)(3)	10,000				SPONSOR - GALA 06/12

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN NONSMOKERS RIGHTS FOUNDATION2530 SAN PABLO AVE SUITE J BERKELEY, CA 94702	94- 2922136	501(C)(3)	5,840				SPONSOR - GAMING SUMMIT

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DLN: 93493305008022

OMB No 1545-0047

Schedule J

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990. Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization AMERICAN LEGACY FOUNDATION

(Form 990)

Department of the Treasury

Internal Revenue Service

Employer identification number

91-1956621

- 6	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	, , , , , , , , , , , , , , , , , , , ,			
	reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?		l	
	officers, directors, trustees, and the CLO/Executive Director, regarding the items checked in line 1a.	2	Yes	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the			
_	organization's CEO/Executive Director Check all that apply			
	✓ Compensation committee			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization	n		
•	or a related organization	``		
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of			
а	The organization?	5a		No
b	····, ···· , ···· ··· , ···· ··· ··· ··· ··· ··· ··· ··· ···	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation reported in prior Form 990 or Form 990-EZ	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)		
(1) CHERYL G HEALTON	(I) (II)	507,984 0	45,497 0	2,366 0	116,750 0	56,717 0	729,314 0		
(2) ANTHONY T O'TOOLE	(1) (11)	360,647 0	36,266 0	22,012 0	96,750 0	52,307 0	567,982 0		
(3) ELLEN VARGYAS	(ı) (ıı)	279,972 0	11,412 0	19,610 0	76,750 0	32,523 0	420,267 0		
(4) M DAVID DOBBINS	(1) (11)	274,915 0	28,188 0	3,365 0	76,750 0	26,791 0	410,009		
(5) DAVID ABRAMS	(1) (11)	335,645 0	33,475 0	21,816 0	36,750 0	29,280 0	456,966 0		
(6) ERIC ASCHE	(1) (11)	246,656 0	9,000, 0	1,080 0	36,750 0	26,226 0	319,712 0		
(7) AMBER BULLOCK	(I)	221,482 0	20,000 0	2,322	36,474 0	35,608 0	315,886 0		
(8) ROBIN KORNHABER	(I) (II)	235,084 0	0	9,789 0	36,613 0	34,038 0	315,524 0		
(9) RAYMOND NIAURA	(1) (11)	278,281 0	2,250 0	2,202 0	36,750 0	29,028 0	348,511 0		
(10) WILLIAM FURMANSKI	(I) (II)	219,547 0	0	9,240 0	33,952 0	10,232 0	272,971 0		
(11) DONNA VALLONE	(1) (11)	213,370 0	0	7,782 0	33,466 0	31,528 0	286,146 0		
(12)JULIA CARTWRIGHT	(I) (II)	210,137 0	6,150 0	1,722 0	32,479 0	45,976 0	296,464 0		

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	1A	THE ORGANIZATION PAID DAVE DOBBINS NON-TAXABLE FIRST-CLASS OR CHARTER TRAVEL IN THE AMOUNT OF \$1,238 THIS WAS A LAST MINUTE FLIGHT FOR A BUSINESS MEETING AND THERE WERE NO OTHER SEATS AVAILABLE THE ORGANIZATION PAID HEALTH CLUB DUES FOR THE FOLLOWING EMPLOYEES THE HEALTH CLUB DUES BENEFIT WAS TREATED AS TAXABLE INCOME TO THE RECIPIENT CHERYL G HEALTON - \$540 ANTHONY T O'TOOLE - \$540 ELLEN VARGYAS - \$540 ERIC ASCHE - \$540 ROBIN KORNHABER - \$540 WILLIAM FURMANSKI - \$540 DONNA VALLONE - \$540 JULIA CARTWRIGHT - \$480
	4B ,	457(F) PLAN PART II, COLUMN C RETIREMENT AND OTHER DEFERRED COMPENSATION FOR CHERYL HEATON INCLUDES 401K CONTRIBUTIONS OF \$36,750 IN ADDITION, DURING THE FISCAL YEAR ENDED JUNE 30, 2008, THE FOUNDATION ESTABLISHED A 457(F) PLAN WHICH VESTS ON JANUARY 1, 2014, WITH FORFEITURE IF EMPLOYMENT ENDS EITHER VOLUNTARILY OR INVOLUNTARILY, BEFORE EARNED THE 2011 CALENDAR YEAR DEFERRED COMPENSATION REPORTED INCLUDES CONTRIBUTIONS TO THE 457(F) OF \$80,000 PART II, COLUMN C RETIREMENT AND OTHER DEFERRED COMPENSATION FOR ANTHONY O'TOOLE INCLUDES 401K CONTRIBUTIONS OF \$36,750 IN ADDITION DURING THE FISCAL YEAR ENDED JUNE 30, 2008, THE FOUNDATION ESTABLISHED A 457(F) PLAN WHICH VESTS ON JANUARY 1, 2014, WITH FORFEITURE IF EMPLOYMENT ENDS EITHER VOLUNTARILY OR INVOLUNTARILY, BEFORE EARNED THE 2011 CALENDAR YEAR DEFERRED COMPENSATION REPORTED INCLUDES CONTRIBUTIONS TO THE 457(F) OF \$60,000 PART II, COLUMN C RETIREMENT AND OTHER DEFERRED COMPENSATION FOR ELLEN VARGYAS INCLUDES 401K CONTRIBUTIONS OF \$36,750 IN ADDITION DURING THE FISCAL YEAR ENDED JUNE 30, 2008, THE FOUNDATION ESTABLISHED A 457(F) PLAN WHICH VESTS ON JANUARY 1, 2014, WITH FORFEITURE IF EMPLOYMENT ENDS EITHER VOLUNTARILY OR INVOLUNTARILY, BEFORE EARNED THE 2011 CALENDAR YEAR DEFERRED COMPENSATION REPORTED INCLUDES CONTRIBUTIONS TO THE 457(F) OF \$40,000 PART II, COLUMN C RETIREMENT AND OTHER DEFERRED COMPENSATION FOR M DAVID DOBBINS INCLUDES 401K CONTRIBUTIONS OF \$36,750 IN ADDITION DURING THE FISCAL YEAR ENDED JUNE 30, 2008, THE FOUNDATION ESTABLISHED A 457(F) PLAN WHICH VESTS ON JANUARY 1, 2014, WITH FORFEITURE IF EMPLOYMENT ENDS EITHER VOLUNTARILY OR INVOLUNTARILY, BEFORE EARNED THE 2011 CALENDAR YEAR DEFERRED COMPENSATION REPORTED INCLUDES CONTRIBUTIONS TO THE 457 (F) OF \$40,000
SUPPLEMENTAL INFORMATION		PART II, COLUMN B III, OTHER COMPENSATION, 457(B) PLAN PART II, COLUMN B III OTHER REPORTABLE COMPENSATION FOR ANTHONY O'TOOLE CONSISTS PARTLY OF 457(B) CONTRIBUTIONS OF \$16,500 PART II, COLUMN B III OTHER REPORTABLE COMPENSATION FOR ELLEN VARGYAS CONSISTS PARTLY OF 457(B) CONTRIBUTIONS OF \$16,500 PART II, COLUMN B III OTHER REPORTABLE COMPENSATION FOR DAVID ABRAMS CONSISTS PARTLY OF 457(B) CONTRIBUTIONS OF \$16,500 PART II, COLUMN B III OTHER REPORTABLE COMPENSATION FOR ROBIN KORNHABER CONSISTS PARTLY OF 457(B) CONTRIBUTIONS OF \$6,000 PART II, COLUMN B III OTHER REPORTABLE COMPENSATION FOR WILLIAM FURMANSKI CONSISTS PARTLY OF 457(B) CONTRIBUTIONS OF \$6,000 PART II, COLUMN B III OTHER REPORTABLE COMPENSATION

Schedule J (Form 990) 2011

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Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
 ► Attach to Form 990.
 ► See separate instructions.

OMB No 1545-0047

2011

DLN: 93493305008022

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

AMERICAN LEGACY FOUNDATION

Employer identification number

AME	ERICAN LEGACY FOUNDATIO	N							g	1-195	6621									
Pa	art I Bond Issues								<u> </u>				-							
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue P	rice	(f) Description	f) Description of Purpose		Description of Purpose		Description of Purpose		Description of Purpose		(g) Defeased		(h) On Behalf of Issuer		Pool
									Yes	No	Yes	No	Yes	No						
Α	DISTRICT OF COLUMBIA	53-6001131	2548392L6	03-01-2008	28,000		RCHASE OF N ILDING	IEW		Х		Х		X						
Pa	rt III Proceeds				_															
	A				H	٩	+	В		С			D							
1	A mount of bonds retired					28,000,00	00													
2	A mount of bonds defeased																			
3	Total proceeds of issue					28,000,00	00													
4	Gross proceeds in reserve funds																			
5	Capitalized interest from proceeds																			
6	Proceeds in refunding escrov	v										T								
7	Issuance costs from proceed	ds																		
8	Credit enhancement from pro	oceeds																		
9	Working capital expenditures	from proceeds																		
10	Capital expenditures from pro	oceeds				28,000,00	00					1								
11	O ther spent proceeds											†								
12	O ther unspent proceeds											1								
13	Year of substantial completion	on			20	08														
					Yes	No	Yes	No	Yes		No	Yes	;	No						
14	Were the bonds issued as pa	rt of a current refund	ding issue?			Х														
15	Were the bonds issued as pa	rt of an advance refu	unding issue?			Х														
16	Has the final allocation of proceeds been made?			X																
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?				×															
Pa	rt IIII Private Business	Use																		
						A		В		С			D							
					Yes	No	Yes	No	Yes		No	Yes	;	No						
1	Was the organization a partne	er in a partnership, c	or a member of an L	LC, which owned		X														

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Sche	edule K (Form 990) 2011									Page 2
Par	Private Business Use (Continued)									
				<u> </u>		В		Ç		D
			Yes	No	Yes	No	Ye	s No	Yes	No
За	Are there any management or service contracts that may result in private use?	business		Х						
b	If 'Yes' to line 3a, does the organization routinely engage bond counsel or o counsel to review any management or service contracts relating to the fina property?									
С	Are there any research agreements that may result in private business use financed property?	e of bond-		х						
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or o counsel to review any research agreements relating to the financed propert									
Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government				0 %				•		•
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government			0 020 %						
6	Total of lines 4 and 5			0 020 %						
7	Has the organization adopted management practices and procedures to enpost-issuance compliance of its tax-exempt bond liabilities?	sure the		х						
Pai	rt IV Arbitrage						·			
		Α			В		С		D	
		Yes	No	Yes	No		Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		x							
2	Is the bond issue a variable rate issue?	Х								
3a	Has the organization or the governmental issuer entered									

1	Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		x			
2	Is the bond issue a variable rate issue?	×				
За	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?					
		×				
b	Name of provider	BANKOFAM	ERICA			
С	Term of hedge	30 0000	0000000			
d	Was the hedge superintegrated?		х			
е	Was a hedge terminated?		х			
4a	Were gross proceeds invested in a GIC?		Х			
b	Name of provider					
С	Term of GIC					
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?					
5	Were any gross proceeds invested beyond an available temporary period?		Х			
5	Did the bond issue qualify for an exception to rebate?		Y			

Part V Procedures To Undertake Corrective Action

Part VI Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier Return Reference Explanation

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DLN: 93493305008022

OMB No 1545-0047

Open to Public Inspection

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization
AMERICAN LEGACY FOUNDATION

Employer identification number
91-1956621

Identifier	Return Reference	Explanation
	SECTION A, LINE 7A	THE NATIONAL GOVERNORS ASSOCIATION, NATIONAL ASSOCIATION OF ATTORNEYS GENERAL, AND NATIONAL COUNCIL OF STATE LEGISLATURES EACH HAVE THE AUTHORITY TO APPOINT TWO CLASS A DIRECTORS

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	UPON COMPLETION OF THE FORM 990, LEGACY'S EXECUTIVE VICE PRESIDENT / CHIEF FINANCIAL AND INVESTMENT OFFICER HOLDS A CONFERENCE CALL/MEETING WITH THE AUDIT COMMITTEE TO REVIEW AND APPROVE THE FORM 990 THE AUDIT COMMITTEE CONSISTS OF 3 BOARD MEMBERS LEGACY'S EXTERNAL AUDITORS AND TAX PREPARERS ALSO ATTEND ONCE THE AUDIT COMMITTEE APPROVES THE FORM 990, IT IS THEN PROVIDED TO THE FULL BOARD VIA LEGACY'S SECURE BOARD WEBSITE BEFORE BEING FILED WITH THE IRS LEGACY THEN FILES THE FORM 990 BY THE DUE DATE

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	LEGACY REGULARLY AND CONSISTENTLY MONITORS AND ENFORCES COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICY BY REQUIRING ANNUAL REVIEW OF POLICY AND WRITTEN DISCLOSURES BY ALL DIRECTORS, SENIOR STAFF AND RESEARCH INVESTIGATORS WHICH ARE COLLECTED AND REVIEWED BY THE GENERAL COUNSEL, REQUIRING UPDATED FILINGS AS NECESSARY BY DIRECTORS AND COVERED STAFF, REQUIRING CONTEMPORANEOUS DISCLOSURES OF ALL CONFLICTS AND POTENTIAL CONFLICTS NOT DISCLOSED IN THE ANNUAL FILINGS, BY ALL DIRECTORS AND STAFF, REQUIRING ALL RESEARCH INVESTIGATORS WHO PARTICIPATE IN NIH-FUNDED RESEARCH TO COMPLY WITH NIH'S FINANCIAL CONFLICT OF INTEREST (FCOI) REGULATION AND TO ANNUALLY COMPLETE THE NIH TUTORIAL ON CONFLICTS OF INTEREST, AND PLACING ADMINISTRATIVE RESPONSIBILITY FOR TRAINING AND COMPLIANCE WITH THE GENERAL COUNSEL

	Return Reference	Explanation
PA SE	ECTION B, NE 15	THE PROCESS FOR DETERMINING THE COMPENSATION OF THE CEO AND TOP MANAGEMENT INCLUDES REVIEW AND APPROVAL BY INDEPENDENT PERSONS, COMPARATIVE DATA AND CONTEMPORANEOUS SUBSTANTIATION THE BOARD REGULARLY RETAINS AN INDEPENDENT CONSULTING FIRM TO EVALUATE THE COMPENSATION OF THE CEO AND TOP MANAGEMENT AGAINST THE COMPETITIVE MARKET, INCLUDING COMPARABLE POSITIONS AMONG SIMILARLY SITUATED ORGANIZATIONS AS WELL AS BROADER, RELEVANT MARKET SURVEYS BASED ON THAT ANALYSIS AND PERFORMANCE ASSESSMENTS, THE FULL BOARD SETS THE CEO'S COMPENSATION AND APPROVES OR AMENDS THE CEO'S RECOMMENDATION FOR THE CFO/CIO'S COMPENSATION THE BOARD'S COMPENSATION COMMITTEE REVIEWS AND AMENDS THE COMPENSATION OF THE COO, GC, AND EVP FOR PROGRAM DEVELOPMENT. THE CEO MAKES COMPENSATION DECISIONS FOR OTHER KEY EMPLOYEES, UPON RECOMMENDATION OF THE COO.

ldenti	fier Return Reference	Explanation
		LEGACY'S FINANCIAL STATEMENTS ARE AVAILABLE ON ITS CORPORATE WEBSITE, WWW LEGACY FORHEALTH ORG ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE TO THE PUBLIC UPON REQUEST

ldentifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -49,687,088 UNREALIZED LOSS ON SWAPS -3,855,453 TOTAL TO FORM 990, PART XI, LINE 5 -53,542,541

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DLN: 93493305008022

Related Organizations and Unrelated Partnerships

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► See separate instructions.

► Attach to Form 990.

Employer identification number Name of the organization AMERICAN LEGACY FOUNDATION 91-1956621 Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) Part I (a)
Name, address, and EIN of disregarded entity (b) (c) Legal domicile (state (e) End-of-year assets Total income Direct controlling Primary activity or foreign country) entity (1) M STREET HOLDINGS LLC 2030 M STREET NW PROPERTY RENTAL/MGMT DE 19,008,000 N/A 2,444,176 WASHINGTON, DC 20036 91-1956621 Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one

or more related tax-exempt organizations during the tax year.)												
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity		g) 12(b)(13) rolled ization					
						Yes	No					
For Privacy Act and Paperwork Reduction Act Notice, see the Instruction	ns for Form 990.	Cat No 50	0135Y		Schedule R (F	orm 990)	2011					

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line	e 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	Primary activity domici (state foreig		(b) Legal (d) Predominant income (state or entity entity) Share of total income (related, unrelated, income		(g) Share of end-of- year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership	
							Yes	No		Yes	No	
												i

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Рптагу activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership

(6)

	Note. Complete line 1 if any entity is listed in Parts II, III or IV	·	, ,	, ,	Yes	No					
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related orga	nızatıons lısted ın Part	s II-IV?								
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a							
b	Gift, grant, or capital contribution to related organization(s)			1b							
c	Gift, grant, or capital contribution from related organization(s)			1c		,					
d	d Loans or loan guarantees to or for related organization(s)										
е	Loans or loan guarantees by related organization(s)			1 e							
				1f							
f	f Sale of assets to related organization(s)										
g	Purchase of assets from related organization(s)			1g							
	Exchange of assets with related organization(s)			1h							
i	Lease of facilities, equipment, or other assets to related organization(s)			1i							
	Lease of facilities, equipment, or other assets from related organization(s)			<u> 1j</u>							
-	Performance of services or membership or fundraising solicitations for related organization(s)			1k							
	Performance of services or membership or fundraising solicitations by related organization(s)			11							
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1m							
	Sharing of paid employees with related organization(s)			1n	+						
••	Sharing of paid employees with related organization(s)										
0	Reimbursement paid to related organization(s) for expenses			10							
р	Reimbursement paid by related organization(s) for expenses			1р							
q	O ther transfer of cash or property to related organization(s)			1 q							
r	O ther transfer of cash or property from related organization(s)			1r							
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, in	ncluding covered relati (b)	ionships and transact T	ion thresholds (d)							
	(a) Name of other organization	Transaction type(a-r)	(c) Amount involved	Method of determing involved		unt					
1)											
2)											
3)											
•											
4)											
- \											
5)		1	1								

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)		(e) Are all partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	j) eral or aging ener?	(k) Percentage ownership
			,	Yes	No			Yes	No		Yes	No					

Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011