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Form
990

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0047

2011

Open to Public
Inspection

A For the 2011 calendar year, or tax year beginning JUL 1, 2011 and ending JUN 30, 2012

| | | |
|---|--|---|
| B Check if applicable | C Name of organization NEVADA DEVELOPMENT AUTHORITY, INC. ATT: CAROL COOPER | D Employer identification number 88-0070996 |
| <input type="checkbox"/> Address change | Doing Business As | |
| <input type="checkbox"/> Name change | | |
| <input type="checkbox"/> Initial return | | |
| <input type="checkbox"/> Terminated | | |
| <input type="checkbox"/> Amended return | | |
| <input type="checkbox"/> Application pending | | |
| Number and street (or P.O. box if mail is not delivered to street address) 6700 VIA AUSTI PARKWAY | | Room/suite B |
| City or town, state or country, and ZIP + 4 LAS VEGAS, NV 89119 | | |
| F Name and address of principal officer GLENN C. CHRISTENSON 6700 VIA AUSTI PARKWAY SUITE B, LAS VEGAS, NV | | |
| I Tax-exempt status: <input type="checkbox"/> 501(c)(3) <input checked="" type="checkbox"/> 501(c)(6) (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527 | | E Telephone number (702) 791-0000 |
| J Website: ► HTTP://WWW.NEVADADEVELOPMENT.ORG | | G Gross receipts \$ 2,491,781. |
| K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ► | | H(a) Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |
| | | H(b) Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) |
| | | H(c) Group exemption number ► |
| | | L Year of formation: 1956 M State of legal domicile: NV |

Part I Summary

| | | |
|--|--|---|
| Activities & Governance | 1 Briefly describe the organization's mission or most significant activities: THE PROMOTION & ADVANCEMENT OF CIVIC, COMMERCIAL, INDUSTRIAL & AGRICULTURAL ACTIVITIES IN THE STATE | |
| | 2 Check this box ► <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets | |
| | 3 Number of voting members of the governing body (Part VI, line 1a) | 3 125 |
| | 4 Number of independent voting members of the governing body (Part VI, line 1b) | 4 0 |
| | 5 Total number of individuals employed in calendar year 2011 (Part V, line 2a) | 5 9 |
| | 6 Total number of volunteers (estimate if necessary) | 6 35 |
| | 7a Total unrelated business revenue from Part VIII, column (C), line 12 | 7a 0. |
| b Net unrelated business taxable income from Form 990-T, line 34 | 7b 0. | |
| Revenue | 8 Contributions and grants (Part VIII, line 1h) | Prior Year 1,989,870. Current Year 1,846,750. |
| | 9 Program service revenue (Part VIII, line 2g) | 0. 0. |
| | 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) | 2,973. 121,324. |
| | 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | 185,624. 523,707. |
| | 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 2,178,467. 2,491,781. |
| Expenses | 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) | 0. 0. |
| | 14 Benefits paid to or for members (Part IX, column (A), line 4) | 0. 0. |
| | 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | 879,271. 885,048. |
| | 16a Professional fundraising fees (Part IX, column (A), line 11e) | 0. 0. |
| | b Total fundraising expenses (Part IX, column (D), line 25) | 0. 0. |
| | 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | 1,699,674. 1,259,918. |
| | 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | 2,578,945. 2,144,966. |
| 19 Revenue less expenses. Subtract line 18 from line 12 | -400,478. 346,815. | |
| 2012 Net Assets or Fund Balances | 20 Total assets (Part X, line 16) | Beginning of Current Year 1,212,731. End of Year 1,681,170. |
| | 21 Total liabilities (Part X, line 26) | 209,318. 125,084. |
| | 22 Net assets or fund balances. Subtract line 21 from line 20 | 1,003,413. 1,556,086. |

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| | | |
|------------------------------|--|-----------------|
| Sign Here | Signature of officer | Date |
| | A. SOMER HOLLINGSWORTH, PRESIDENT & CEO | 10/30/12 |
| Type or print name and title | | |

| | | | | | |
|------------------------------|---|----------------------|-------------------------|------------------------|--------------------------|
| Preparer Use Only | Print/Type preparer's name KEVIN B. LUSTIG, CPA | Preparer's signature | Date 10/26/12 | Check if self-employed | PTIN P00703382 |
| | Firm's name ► MCGLADREY LLP | | Firm's EIN ► | 42-0714325 | |
| | Firm's address ► 300 SOUTH 4TH STREET, SUITE 600 LAS VEGAS, NV 89101 | | Phone no. | 702 759 4000 | |

May the IRS discuss this return with the preparer shown above? (see instructions)

132001 01-23-12 LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2011)

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

NEVADA DEVELOPMENT AUTHORITY, INC.

Form 990 (2011)

ATT: CAROL COOPER

88-0070996 Page 2

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response to any question in this Part III

1 Briefly describe the organization's mission:

THE NEVADA DEVELOPMENT AUTHORITY SHALL ATTRACT COMPANIES TO SOUTHERN NEVADA THAT DIVERSIFY, EXPAND AND NURTURE THE BUSINESS ENVIRONMENT WHICH WILL ENHANCE THE OVERALL SOCIOECONOMIC DEVELOPMENT OF OUR COMMUNITY.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code) (Expenses \$ including grants of \$) (Revenue \$)
CLIENT SERVICES - PROMOTION AND ADVANCEMENT OF INDUSTRIAL AND COMMERCIAL ACTIVITIES INVOLVING TARGETED BUSINESSES.

4b (Code) (Expenses \$ including grants of \$) (Revenue \$)
MARKETING AND RESEARCH - PROMOTION AND ADVANCEMENT OF INDUSTRIAL AND COMMERCIAL ACTIVITIES FOR GENERAL DISTRIBUTION.

4c (Code) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses ►

NEVADA DEVELOPMENT AUTHORITY, INC.

Form 990 (2011)

ATT: CAROL COOPER

88-0070996

Page 3

Part IV Checklist of Required Schedules

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?
If "Yes," complete Schedule A

2 Is the organization required to complete Schedule B, *Schedule of Contributors*?

3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I

4 **Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III

6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I

7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II

8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III

9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV

10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V

11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI

b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII

c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX

e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X

f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X

12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII

b Was the organization included in consolidated, independent audited financial statements for the tax year?
If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional

13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States?

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV

16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV

17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I

18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II

19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

| | Yes | No |
|-----|-----|----|
| 1 | | X |
| 2 | X | |
| 3 | | X |
| 4 | | |
| 5 | | X |
| 6 | | X |
| 7 | | X |
| 8 | | X |
| 9 | | X |
| 10 | | X |
| 11a | X | |
| 11b | | X |
| 11c | X | |
| 11d | | X |
| 11e | X | |
| 11f | | X |
| 12a | X | |
| 12b | | X |
| 13 | | X |
| 14a | X | |
| 14b | | X |
| 15 | | X |
| 16 | | X |
| 17 | | X |
| 18 | | X |
| 19 | | X |
| 20a | | X |
| 20b | | |

Form 990 (2011)

NEVADA DEVELOPMENT AUTHORITY, INC.

Form 990 (2011)

ATT: CAROL COOPER

88-0070996

Page 4

Part IV Checklist of Required Schedules (continued)

| | | Yes | No |
|-----|---|-----|----|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | X |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | X |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | X |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25 | 24a | X |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | X |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): | 28a | |
| a | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | X |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | X |
| c | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | X |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | X |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | X |
| b | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | X |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O | 38 | X |

Form 990 (2011)

NEVADA DEVELOPMENT AUTHORITY, INC.

Form 990 (2011)

ATT: CAROL COOPER

88-0070996 Page 5

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response to any question in this Part V

1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable **1a** **1b**

b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return **2a**

b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? **2b**

Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)

3a Did the organization have unrelated business gross income of \$1,000 or more during the year?

b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O

4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?

b If "Yes," enter the name of the foreign country: ►

See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.

5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?

b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?

c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?

6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?

b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?

7 Organizations that may receive deductible contributions under section 170(c).

a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?

b If "Yes," did the organization notify the donor of the value of the goods or services provided?

c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?

d If "Yes," indicate the number of Forms 8282 filed during the year **7d**

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?

h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?

8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?

9 Sponsoring organizations maintaining donor advised funds.

a Did the organization make any taxable distributions under section 4966?

b Did the organization make a distribution to a donor, donor advisor, or related person?

10 Section 501(c)(7) organizations. Enter:

a Initiation fees and capital contributions included on Part VIII, line 12

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities **10a** **10b**

11 Section 501(c)(12) organizations. Enter

a Gross income from members or shareholders

b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) **11a** **11b**

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year **12b**

13 Section 501(c)(29) qualified nonprofit health insurance issuers.

a Is the organization licensed to issue qualified health plans in more than one state?

Note. See the instructions for additional information the organization must report on Schedule O.

b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans

c Enter the amount of reserves on hand **13b** **13c**

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O **14a** **14b**

Form 990 (2011)

NEVADA DEVELOPMENT AUTHORITY, INC.

Form 990 (2011)

ATT: CAROL COOPER

88-0070996 Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI **Section A. Governing Body and Management**

1a Enter the number of voting members of the governing body at the end of the tax year
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.

1b Enter the number of voting members included in line 1a, above, who are independent

2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?

3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?

4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?

5 Did the organization become aware during the year of a significant diversion of the organization's assets?

6 Did the organization have members or stockholders?

7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?

b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?

8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:

a The governing body?

b Each committee with authority to act on behalf of the governing body?

9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O

| 1a | 125 | Yes | No |
|----|-----|-----|----|
| 1b | 0 | | |
| 2 | | X | |
| 3 | | X | |
| 4 | | X | |
| 5 | | X | |
| 6 | | X | |
| 7a | | X | |
| 7b | X | | |
| 8a | X | | |
| 8b | X | | |
| 9 | | X | |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

10a Did the organization have local chapters, branches, or affiliates?

b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?

11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?

b Describe in Schedule O the process, if any, used by the organization to review this Form 990

12a Did the organization have a written conflict of interest policy? If "No," go to line 13

b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?

c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done

13 Did the organization have a written whistleblower policy?

14 Did the organization have a written document retention and destruction policy?

15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?

a The organization's CEO, Executive Director, or top management official

b Other officers or key employees of the organization

If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

| 10a | X |
|-----|---|
| 10b | |
| 11a | X |
| 12a | X |
| 12b | X |
| 12c | X |
| 13 | X |
| 14 | X |
| 15a | X |
| 15b | X |
| 16a | X |
| 16b | |

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ► **NONE**

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

Own website Another's website Upon request

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization. ► **KAFOURY, ARMSTRONG & CO. - 702-384-7717**

8329 W. SUNSET RD, STE 210, LAS VEGAS, NV 89113

NEVADA DEVELOPMENT AUTHORITY, INC.

Form 990 (2011)

ATT: CAROL COOPER

88-0070996 Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee".
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors, institutional trustees; officers; key employees; highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

NEVADA DEVELOPMENT AUTHORITY, INC.
ATT: CAROL COOPER

Form 990 (2011)

ATT: CAROL COOPER

88-0070996 Page 8

Part VII: Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

1b Sub-total

190,777. 0. 0.

c Total from continuation sheets to Part VII, Section A

0. 0. 0.

d Total (add lines 1b and 1c)

190,777. 0. 0.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►

1

3 Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| The organization report compensation for the calendar year ending with or within the organization's tax year. | | | |
|---|--------------------------------|---------------------|--|
| (A) Name and business address | (B) Description of services | (C) Compensation | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 0

□

NEVADA DEVELOPMENT AUTHORITY, INC.
ATT: CAROL COOPER

88-0070996 Page 9

Form 990 (2011)

Part VIII Statement of Revenue

| | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 | |
|---|--|---|---|---|--|----------|
| Contributions, Gifts, Grants and Other Similar Amounts | 1 a Federated campaigns | 1a | | | | |
| | b Membership dues | 1b | | | | |
| | c Fundraising events | 1c | | | | |
| | d Related organizations | 1d | | | | |
| | e Government grants (contributions) | 1e | 1,119,750. | | | |
| | f All other contributions, gifts, grants, and similar amounts not included above | 1f | 727,000. | | | |
| | g Noncash contributions included in lines 1a-1f | | 15,000. | | | |
| | h Total. Add lines 1a-1f | | ► 1,846,750. | | | |
| Program Service Revenue | 2 a | Business Code | | | | |
| | b | | | | | |
| | c | | | | | |
| | d | | | | | |
| | e | | | | | |
| | f All other program service revenue | | | | | |
| | g Total. Add lines 2a-2f | | ► | | | |
| | 3 | Investment income (including dividends, interest, and other similar amounts) | | 121,324. | | 121,324. |
| 4 | Income from investment of tax-exempt bond proceeds | | | | | |
| 5 | Royalties | | | | | |
| 6 a | Gross rents | (i) Real | | | | |
| b | Less: rental expenses | (ii) Personal | | | | |
| c | Rental income or (loss) | | | | | |
| d | Net rental income or (loss) | | | | | |
| 7 a | Gross amount from sales of assets other than inventory | (i) Securities | | | | |
| b | Less: cost or other basis and sales expenses | (ii) Other | | | | |
| c | Gain or (loss) | | | | | |
| d | Net gain or (loss) | | | | | |
| 8 a | Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 | a | | | | |
| b | Less: direct expenses | b | | | | |
| c | Net income or (loss) from fundraising events | | | | | |
| 9 a | Gross income from gaming activities. See Part IV, line 19 | a | | | | |
| b | Less: direct expenses | b | | | | |
| c | Net income or (loss) from gaming activities | | | | | |
| 10 a | Gross sales of inventory, less returns and allowances | a | | | | |
| b | Less: cost of goods sold | b | | | | |
| c | Net income or (loss) from sales of inventory | | | | | |
| Miscellaneous Revenue | | Business Code | | | | |
| 11 a | BREAKFAST REIMBURSEMENT | 900099 | 218,707. | 218,707. | | |
| b | STRATEGIC PLAN | 561300 | 160,000. | 160,000. | | |
| c | SEARCH COMMITTEE | 561300 | 145,000. | 145,000. | | |
| d | All other revenue | | | | | |
| e | Total. Add lines 11a-11d | | ► 523,707. | | | |
| 12 Total revenue. See instructions. | | ► 2,491,781. | 523,707. | 0. | 121,324. | |

NEVADA DEVELOPMENT AUTHORITY, INC.

Form 990 (2011)

ATT: CAROL COOPER

88-0070996 Page 10

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Check if Schedule O contains a response to any question in this Part IX

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|---|-----------------------|---------------------------------|--|-----------------------------|
| 1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 | | | | |
| 2 Grants and other assistance to individuals in the United States. See Part IV, line 22 | | | | |
| 3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 | | | | |
| 4 Benefits paid to or for members | | | | |
| 5 Compensation of current officers, directors, trustees, and key employees | | | | |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 Other salaries and wages | 647,277. | | | |
| 8 Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions) | 48,992. | | | |
| 9 Other employee benefits | 140,374. | | | |
| 10 Payroll taxes | 48,405. | | | |
| 11 Fees for services (non-employees). | | | | |
| a Management | | | | |
| b Legal | | | | |
| c Accounting | | | | |
| d Lobbying | | | | |
| e Professional fundraising services. See Part IV, line 17 | | | | |
| f Investment management fees | | | | |
| g Other | 28,940. | | | |
| 12 Advertising and promotion | 473,141. | | | |
| 13 Office expenses | 104,166. | | | |
| 14 Information technology | | | | |
| 15 Royalties | | | | |
| 16 Occupancy | 118,086. | | | |
| 17 Travel | 6,357. | | | |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 Conferences, conventions, and meetings | 99,597. | | | |
| 20 Interest | 953. | | | |
| 21 Payments to affiliates | | | | |
| 22 Depreciation, depletion, and amortization | 24,936. | | | |
| 23 Insurance | | | | |
| 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) | | | | |
| a COMBINED LEGAL & PROFESSIONAL SERVICES | 255,665. | | | |
| b SPECIAL PROMOTIONS | 61,322. | | | |
| c HOST EXPENSE | 46,751. | | | |
| d EQUIPMENT | 19,955. | | | |
| e All other expenses | 20,049. | | | |
| 25 Total functional expenses. Add lines 1 through 24e | 2,144,966. | | | |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | | | | |

Check here if following SOP 98-2 (ASC 958-720)

NEVADA DEVELOPMENT AUTHORITY, INC.
ATT: CAROL COOPER

88-0070996 Page 11

Form 990 (2011)

Part X Balance Sheet

| | | (A) Beginning of year | (B) End of year |
|-----|---|--------------------------|---------------------|
| | Assets | | |
| 1 | Cash - non-interest-bearing | 200. | 1 200. |
| 2 | Savings and temporary cash investments | 1,057,879. | 2 1,420,421. |
| 3 | Pledges and grants receivable, net | 3 | |
| 4 | Accounts receivable, net | 25,000. | 4 41,500. |
| 5 | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L | 5 | |
| 6 | Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) | 6 | |
| 7 | Notes and loans receivable, net | 7 | |
| 8 | Inventories for sale or use | 8 | |
| 9 | Prepaid expenses and deferred charges | 35,424. | 9 24,686. |
| 10a | Land, buildings, and equipment: cost or other basis Complete Part VI of Schedule D | 10a 259,075. | |
| b | Less: accumulated depreciation | 10b 189,783. | 10c 94,228. 69,292. |
| 11 | Investments - publicly traded securities | 11 | |
| 12 | Investments - other securities. See Part IV, line 11 | 12 | |
| 13 | Investments - program-related See Part IV, line 11 | 13 | 125,071. |
| 14 | Intangible assets | 14 | |
| 15 | Other assets. See Part IV, line 11 | 15 | |
| 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 1,212,731. | 16 1,681,170. |
| | Liabilities | | |
| 17 | Accounts payable and accrued expenses | 17 151,793. | 17 116,460. |
| 18 | Grants payable | 18 | |
| 19 | Deferred revenue | 19 50,910. | 19 5,021. |
| 20 | Tax-exempt bond liabilities | 20 | |
| 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | 21 | |
| 22 | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L | 22 | |
| 23 | Secured mortgages and notes payable to unrelated third parties | 23 | |
| 24 | Unsecured notes and loans payable to unrelated third parties | 24 | |
| 25 | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D | 25 6,615. | 25 3,603. |
| 26 | Total liabilities. Add lines 17 through 25 | 26 209,318. | 26 125,084. |
| | Net Assets or Fund Balances | | |
| | Organizations that follow SFAS 117, check here ► <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. | | |
| 27 | Unrestricted net assets | 27 956,413. | 27 1,308,749. |
| 28 | Temporarily restricted net assets | 28 47,000. | 28 247,337. |
| 29 | Permanently restricted net assets | 29 | |
| | Organizations that do not follow SFAS 117, check here ► <input type="checkbox"/> and complete lines 30 through 34. | | |
| 30 | Capital stock or trust principal, or current funds | 30 | |
| 31 | Paid-in or capital surplus, or land, building, or equipment fund | 31 | |
| 32 | Retained earnings, endowment, accumulated income, or other funds | 32 | |
| 33 | Total net assets or fund balances | 33 1,003,413. | 33 1,556,086. |
| 34 | Total liabilities and net assets/fund balances | 34 1,212,731. | 34 1,681,170. |

Form 990 (2011)

NEVADA DEVELOPMENT AUTHORITY, INC.

Form 990 (2011)

ATT: CAROL COOPER

88-0070996 Page 12

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response to any question in this Part XI

| | | |
|---|---|------------|
| 1 Total revenue (must equal Part VIII, column (A), line 12) | 1 | 2,491,781. |
| 2 Total expenses (must equal Part IX, column (A), line 25) | 2 | 2,144,966. |
| 3 Revenue less expenses Subtract line 2 from line 1 | 3 | 346,815. |
| 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 1,003,413. |
| 5 Other changes in net assets or fund balances (explain in Schedule O) | 5 | 205,858. |
| 6 Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | 6 | 1,556,086. |

Part XII Financial Statements and ReportingCheck if Schedule O contains a response to any question in this Part XII

| | Yes | No |
|--|-----|----|
| 1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ | | |
| If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. | | |
| 2a Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | X |
| b Were the organization's financial statements audited by an independent accountant? | 2b | X |
| c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? | 2c | X |
| If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | | |
| d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: | 3a | X |
| <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | 3b | |
| 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | | |
| b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | |

Form 990 (2011)

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public
Inspection

Name of the organization **NEVADA DEVELOPMENT AUTHORITY, INC.**
ATT: CAROL COOPER

Employer identification number
88-0070996

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

| | (a) Donor advised funds | (b) Funds and other accounts |
|---|--|------------------------------|
| 1 Total number at end of year | | |
| 2 Aggregate contributions to (during year) | | |
| 3 Aggregate grants from (during year) | | |
| 4 Aggregate value at end of year | | |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? | <input type="checkbox"/> Yes <input type="checkbox"/> No | |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? | <input type="checkbox"/> Yes <input type="checkbox"/> No | |

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

| | |
|---|---|
| 1 Purpose(s) of conservation easements held by the organization (check all that apply). | <input type="checkbox"/> Preservation of land for public use (e.g., recreation or education) <input type="checkbox"/> Preservation of an historically important land area |
| | <input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of a certified historic structure |
| | <input type="checkbox"/> Preservation of open space |
| 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. | Held at the End of the Tax Year |
| a Total number of conservation easements | 2a |
| b Total acreage restricted by conservation easements | 2b |
| c Number of conservation easements on a certified historic structure included in (a) | 2c |
| d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register | 2d |
| 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► | |
| 4 Number of states where property subject to conservation easement is located ► | |
| 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ► | |
| 7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ | |
| 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. | |

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

| | |
|---|------------|
| 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. | |
| 1b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: | |
| (i) Revenues included in Form 990, Part VIII, line 1 | ► \$ _____ |
| (ii) Assets included in Form 990, Part X | ► \$ _____ |
| 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items | |
| a Revenues included in Form 990, Part VIII, line 1 | ► \$ _____ |
| b Assets included in Form 990, Part X | ► \$ _____ |

NEVADA DEVELOPMENT AUTHORITY, INC.

Schedule D (Form 990) 2011

ATT: CAROL COOPER

88-0070996 Page 2

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply).

| | |
|--|--|
| a <input type="checkbox"/> Public exhibition | d <input type="checkbox"/> Loan or exchange programs |
| b <input type="checkbox"/> Scholarly research | e <input type="checkbox"/> Other _____ |
| c <input type="checkbox"/> Preservation for future generations | |

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets

to be sold to raise funds rather than to be maintained as part of the organization's collection?

Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

Yes No

b If "Yes," explain the arrangement in Part XIV and complete the following table:

| | Amount |
|----|--------|
| 1c | |
| 1d | |
| 1e | |
| 1f | |

2a Did the organization include an amount on Form 990, Part X, line 21?

Yes No

b If "Yes," explain the arrangement in Part XIV.

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

| | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance | | | | | |
| b Contributions | | | | | |
| c Net investment earnings, gains, and losses | | | | | |
| d Grants or scholarships | | | | | |
| e Other expenditures for facilities and programs | | | | | |
| f Administrative expenses | | | | | |
| g End of year balance | | | | | |

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ► _____ %

b Permanent endowment ► _____ %

c Temporarily restricted endowment ► _____ %

The percentages in lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization

by:

(i) unrelated organizations

(ii) related organizations

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIV the intended uses of the organization's endowment funds.

| | Yes | No |
|--------|-----|----|
| 3a(i) | | |
| 3a(ii) | | |
| 3b | | |

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land | | | | |
| b Buildings | | | | |
| c Leasehold improvements | | | | |
| d Equipment | | | | |
| e Other | 259,075. | 189,783. | 69,292. | 69,292. |

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) ► 69,292.

Schedule D (Form 990) 2011

NEVADA DEVELOPMENT AUTHORITY, INC.

Schedule D (Form 990) 2011

ATT: CAROL COOPER

88-0070996 Page 3

Part VII Investments - Other Securities. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|--|
| (1) Financial derivatives | | |
| (2) Closely-held equity interests | | |
| (3) Other | | |
| (A) | | |
| (B) | | |
| (C) | | |
| (D) | | |
| (E) | | |
| (F) | | |
| (G) | | |
| (H) | | |
| (I) | | |

Total. (Col (b) must equal Form 990, Part X, col (B) line 12.) ►

Part VIII Investments - Program Related. See Form 990, Part X, line 13.

| (a) Description of investment type | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|------------------------------------|----------------|--|
| (1) EIG INVESTMENT | 125,071. | END-OF-YEAR MARKET VALUE |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| (10) | | |

Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) ►

125,071.

Part IX Other Assets. See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
|-----------------|----------------|
| (1) | |
| (2) | |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| (10) | |

Total. (Column (b) must equal Form 990, Part X, col (B) line 15.) ►

Part X Other Liabilities. See Form 990, Part X, line 25.

| (a) Description of liability | (b) Book value |
|------------------------------|----------------|
| (1) Federal income taxes | |
| (2) CAPITAL LEASE PAYABLE | 3,603. |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| (10) | |
| (11) | |

Total. (Column (b) must equal Form 990, Part X, col (B) line 25.) ►

3,603.

FIN 48 (ASC 740) Footnote: In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

132053

01-23-12

Schedule D (Form 990) 2011

NEVADA DEVELOPMENT AUTHORITY, INC.

Schedule D (Form 990) 2011

ATT: CAROL COOPER

88-0070996 Page 4

Part XII Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements

| | | |
|---|----|------------|
| 1 Total revenue (Form 990, Part VIII, column (A), line 12) | 1 | 2,491,781. |
| 2 Total expenses (Form 990, Part IX, column (A), line 25) | 2 | 2,144,966. |
| 3 Excess or (deficit) for the year. Subtract line 2 from line 1 | 3 | 346,815. |
| 4 Net unrealized gains (losses) on investments | 4 | |
| 5 Donated services and use of facilities | 5 | 196,845. |
| 6 Investment expenses | 6 | |
| 7 Prior period adjustments | 7 | |
| 8 Other (Describe in Part XIV) | 8 | 9,013. |
| 9 Total adjustments (net) Add lines 4 through 8 | 9 | 205,858. |
| 10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 | 10 | 552,673. |

Part XIII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

| | | |
|--|----|------------|
| 1 Total revenue, gains, and other support per audited financial statements | 1 | 2,697,639. |
| 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | |
| a Net unrealized gains on investments | 2a | |
| b Donated services and use of facilities | 2b | 196,845. |
| c Recoveries of prior year grants | 2c | |
| d Other (Describe in Part XIV.) | 2d | 9,013. |
| e Add lines 2a through 2d | 2e | 205,858. |
| 3 Subtract line 2e from line 1 | 3 | 2,491,781. |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 | | |
| a Investment expenses not included on Form 990, Part VIII, line 7b | 4a | |
| b Other (Describe in Part XIV.) | 4b | |
| c Add lines 4a and 4b | 4c | 0. |
| 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) | 5 | 2,491,781. |

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

| | | |
|--|----|------------|
| 1 Total expenses and losses per audited financial statements | 1 | 2,144,966. |
| 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: | | |
| a Donated services and use of facilities | 2a | |
| b Prior year adjustments | 2b | |
| c Other losses | 2c | |
| d Other (Describe in Part XIV.) | 2d | |
| e Add lines 2a through 2d | 2e | 0. |
| 3 Subtract line 2e from line 1 | 3 | 2,144,966. |
| 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| a Investment expenses not included on Form 990, Part VIII, line 7b | 4a | |
| b Other (Describe in Part XIV.) | 4b | |
| c Add lines 4a and 4b | 4c | 0. |
| 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | 5 | 2,144,966. |

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

PART XI, LINE 8 - OTHER ADJUSTMENTS:

UNREALIZED GAIN 9,013.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

UNREALIZED GAIN 9,013.

SCHEDULE J
(Form 990).

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public
Inspection

Name of the organization

NEVADA DEVELOPMENT AUTHORITY, INC.
ATT: CAROL COOPER

Employer identification number
88-0070996

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

| | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III

| | |
|---|---|
| <input type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization

a Receive a severance payment or change-of-control payment?

b Participate in, or receive payment from, a supplemental nonqualified retirement plan?

c Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.

5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

a The organization?

b Any related organization?

If "Yes" to line 5a or 5b, describe in Part III.

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

a The organization?

b Any related organization?

If "Yes" to line 6a or 6b, describe in Part III.

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.
 For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii).
 Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported as deferred in prior Form 990 |
|--------------------------|--|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|---|
| | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | | | | |
| 1 A. SOMER HOLLINGSWORTH | (i) 135,000. | 55,777. | 0. | 0. | 0. | 190,777. | 0. |
| 2 | (ii) 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| 3 | | | | | | | |
| 4 | | | | | | | |
| 5 | | | | | | | |
| 6 | | | | | | | |
| 7 | | | | | | | |
| 8 | | | | | | | |
| 9 | | | | | | | |
| 10 | | | | | | | |
| 11 | | | | | | | |
| 12 | | | | | | | |
| 13 | | | | | | | |
| 14 | | | | | | | |
| 15 | | | | | | | |
| 16 | | | | | | | |

SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

OMB No 1545-0047

2011

Open to Public
Inspection

Name of the organization **NEVADA DEVELOPMENT AUTHORITY, INC.**
ATT: CAROL COOPER

Employer identification number
88-0070996

► Complete if the organizations answered "Yes" on Form
990, Part IV, lines 29 or 30.
► Attach to Form 990.

Part I **Types of Property**

| | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d) Method of determining noncash contribution amounts |
|---|-------------------------------|---|--|--|
| 1 Art - Works of art | | | | |
| 2 Art - Historical treasures | | | | |
| 3 Art - Fractional interests | | | | |
| 4 Books and publications | | | | |
| 5 Clothing and household goods | | | | |
| 6 Cars and other vehicles | | | | |
| 7 Boats and planes | | | | |
| 8 Intellectual property | | | | |
| 9 Securities - Publicly traded | | | | |
| 10 Securities - Closely held stock | | | | |
| 11 Securities - Partnership, LLC, or trust interests | | | | |
| 12 Securities - Miscellaneous | | | | |
| 13 Qualified conservation contribution - Historic structures | | | | |
| 14 Qualified conservation contribution - Other | | | | |
| 15 Real estate - Residential | | | | |
| 16 Real estate - Commercial | | | | |
| 17 Real estate - Other | | | | |
| 18 Collectibles | | | | |
| 19 Food inventory | | | | |
| 20 Drugs and medical supplies | | | | |
| 21 Taxidermy | | | | |
| 22 Historical artifacts | | | | |
| 23 Scientific specimens | | | | |
| 24 Archeological artifacts | | | | |
| 25 Other ► (LEGAL SERVICE) | X | 1 | 25,000. | FMV |
| 26 Other ► (BILLBOARD ADV) | X | 1 | 25,000. | FMV |
| 27 Other ► (LOBBYING) | X | 1 | 25,000. | FMV |
| 28 Other ► (RADIO SPOTS) | X | 2 | 20,000. | FMV |

29 Number of Forms 8283 received by the organization during the tax year for contributions
for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

b If "Yes," describe the arrangement in Part II

31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

b If "Yes," describe in Part II.

33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

| | Yes | No |
|------------|-----|----|
| 30a | | X |
| 31 | | X |
| 32a | | X |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2011)

NEVADA DEVELOPMENT AUTHORITY, INC.

Schedule M (Form 990) (2011) ATT: CAROL COOPER

88-0070996 Page 2

Part II Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information

PART I, OTHER TYPES OF PROPERTY:

MARKETING ADVERTISEMENT

(A) CHECK IF APPLICABLE = X

(B) NUMBER OF CONTRIBUTORS = 2

(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 20000.

(D) METHOD OF DETERMINING REVENUE: FMV

MEETING HOST

(A) CHECK IF APPLICABLE = X

(B) NUMBER OF CONTRIBUTORS = 2

(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 18333.

(D) METHOD OF DETERMINING REVENUE: FMV

ADVERTISING SERVICES

(A) CHECK IF APPLICABLE = X

(B) NUMBER OF CONTRIBUTORS = 2

(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 15000.

(D) METHOD OF DETERMINING REVENUE: FMV

TEMP SERVICES

(A) CHECK IF APPLICABLE = X

(B) NUMBER OF CONTRIBUTORS = 1

(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 10000.

(D) METHOD OF DETERMINING REVENUE: FMV

MANAGEMENT ASSISTANCE/SEMINARS

(A) CHECK IF APPLICABLE = X

NEVADA DEVELOPMENT AUTHORITY, INC.

Schedule M (Form 990) (2011) ATT: CAROL COOPER

88-0070996 Page 2

Part II Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information

(B) NUMBER OF CONTRIBUTORS = 1

(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 10000.

(D) METHOD OF DETERMINING REVENUE: FMV

PR SERVICES

(A) CHECK IF APPLICABLE = X

(B) NUMBER OF CONTRIBUTORS = 1

(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 10000.

(D) METHOD OF DETERMINING REVENUE: FMV

T-1 LINE

(A) CHECK IF APPLICABLE = X

(B) NUMBER OF CONTRIBUTORS = 1

(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 7000.

(D) METHOD OF DETERMINING REVENUE: FMV

PROMOTIONAL ITEMS

(A) CHECK IF APPLICABLE = X

(B) NUMBER OF CONTRIBUTORS = 1

(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 5000.

(D) METHOD OF DETERMINING REVENUE: FMV

AUDIT DISCOUNT

(A) CHECK IF APPLICABLE = X

(B) NUMBER OF CONTRIBUTORS = 1

(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 5000.

(D) METHOD OF DETERMINING REVENUE: FMV

NEVADA DEVELOPMENT AUTHORITY, INC.

Schedule M (Form 990) (2011) ATT: CAROL COOPER

88-0070996 Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information

SCHEDULE O
• (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2011
Open to Public
Inspection

Name of the organization

NEVADA DEVELOPMENT AUTHORITY, INC.
ATT: CAROL COOPER

Employer identification number
88-0070996

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

OF NEVADA AND PARTICULARLY IN CLARK COUNTY. TO FOSTER AND PROMOTE
ECONOMIC DIVERSIFICATION.

**FORM 990, PART VI, SECTION A, LINE 7B: ALL CHANGES TO BYLAWS AND POSITIONS
ARE REVIEWED BY OUR EXECUTIVE COMMITTEE AND VOTED ON WHEN CHANGES ARE MADE
AT TRUSTEE MEETINGS, WHICH ARE CONDUCTED EVERY OTHER MONTH AT OUR BREAKFAST
MEETINGS.**

**FORM 990, PART VI, SECTION B, LINE 11: THE PRESIDENT AND CEO REVIEWS THE
990 BEFORE IT IS FILED.**

**FORM 990, PART VI, SECTION B, LINE 12C: COMPLIANCE IS MONITORED ON AN ON
GOING BASIS.**

**FORM 990, PART VI, SECTION B, LINE 15: THERE IS A COMPENSATION LIAISON
THAT REVIEWS OUR GOALS AND ACHIEVEMENTS.**

**FORM 990, PART VI, SECTION C, LINE 19: DOCUMENTS ARE AVAILABLE UPON
REQUEST.**

FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:

| | |
|---|-----------------|
| DONATED SERVICES AND USE OF FACILITIES: | 196,845. |
| UNREALIZED GAIN | 9,013. |
| TOTAL TO FORM 990, PART XI, LINE 5 | 205,858. |

Form 4562

Department of the Treasury
Internal Revenue Service (99)Depreciation and Amortization 990
(Including Information on Listed Property)

OMB No 1545-0172

2011

Attachment
Sequence No 179

► See separate instructions. ► Attach to your tax return.

Name(s) shown on return

Business or activity to which this form relates

Identifying number

NEVADA DEVELOPMENT AUTHORITY, INC.
ATT: CAROL COOPER

FORM 990 PAGE 10

88-0070996

Part I. Election To Expense Certain Property Under Section 179 Note: If you have any listed property, complete Part V before you complete Part I.

| | | |
|--|---|------------|
| 1 Maximum amount (see instructions) | 1 | 500,000. |
| 2 Total cost of section 179 property placed in service (see instructions) | 2 | |
| 3 Threshold cost of section 179 property before reduction in limitation | 3 | 2,000,000. |
| 4 Reduction in limitation. Subtract line 3 from line 2 If zero or less, enter -0- | 4 | |
| 5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions | 5 | |

| | | |
|-------------------------------|------------------------------|------------------|
| 6 (a) Description of property | (b) Cost (business use only) | (c) Elected cost |
| | | |
| | | |
| | | |
| | | |

| | | |
|--|----|--|
| 7 Listed property. Enter the amount from line 29 | 7 | |
| 8 Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7 | 8 | |
| 9 Tentative deduction. Enter the smaller of line 5 or line 8 | 9 | |
| 10 Carryover of disallowed deduction from line 13 of your 2010 Form 4562 | 10 | |
| 11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5 | 11 | |
| 12 Section 179 expense deduction. Add lines 9 and 10, but do not enter more than line 11 | 12 | |
| 13 Carryover of disallowed deduction to 2012. Add lines 9 and 10, less line 12 | 13 | |

Note: Do not use Part II or Part III below for listed property. Instead, use Part V.

Part II. Special Depreciation Allowance and Other Depreciation (Do not include listed property.)

| | | |
|---|----|--------|
| 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year | 14 | |
| 15 Property subject to section 168(f)(1) election | 15 | |
| 16 Other depreciation (including ACRS) | 16 | 3,529. |

Part III. MACRS Depreciation (Do not include listed property.) (See instructions.)

Section A

| | | |
|--|----|--------------------------|
| 17 MACRS deductions for assets placed in service in tax years beginning before 2011 | 17 | 21,407. |
| 18 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here | | <input type="checkbox"/> |

Section B - Assets Placed in Service During 2011 Tax Year Using the General Depreciation System

| (a) Classification of property | (b) Month and year placed in service | (c) Basis for depreciation (business/investment use only - see instructions) | (d) Recovery period | (e) Convention | (f) Method | (g) Depreciation deduction |
|--------------------------------|--------------------------------------|--|---------------------|----------------|------------|----------------------------|
| 19a 3-year property | | | | | | |
| b 5-year property | | | | | | |
| c 7-year property | | | | | | |
| d 10-year property | | | | | | |
| e 15-year property | | | | | | |
| f 20-year property | | | | | | |
| g 25-year property | | | 25 yrs. | | S/L | |
| h Residential rental property | / | | 27.5 yrs. | MM | S/L | |
| i Nonresidential real property | / | | 27.5 yrs. | MM | S/L | |
| | / | | 39 yrs. | MM | S/L | |
| | / | | | MM | S/L | |

Section C - Assets Placed in Service During 2011 Tax Year Using the Alternative Depreciation System

| | | | | | | |
|----------------|---|--|---------|----|-----|--|
| 20a Class life | | | | | S/L | |
| b 12-year | | | 12 yrs | | S/L | |
| c 40-year | / | | 40 yrs. | MM | S/L | |

Part IV. Summary (See instructions.)

| | | |
|---|----|---------|
| 21 Listed property Enter amount from line 28 | 21 | |
| 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations - see instr. | 22 | 24,936. |
| 23 For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs | 23 | |

NEVADA DEVELOPMENT AUTHORITY, INC.

Form 4562 (2011)

ATT: CAROL COOPER

88-0070996 Page 2

Part VI Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable

Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.)

24a Do you have evidence to support the business/investment use claimed? Yes No **24b** If "Yes," is the evidence written? Yes No

| (a) Type of property (list vehicles first) | (b) Date placed in service | (c) Business/investment use percentage | (d) Cost or other basis | (e) Basis for depreciation (business/investment use only) | (f) Recovery period | (g) Method/Convention | (h) Depreciation deduction | (i) Elected section 179 cost |
|--|-------------------------------|---|----------------------------|---|------------------------|--------------------------|-------------------------------|---------------------------------|
|--|-------------------------------|---|----------------------------|---|------------------------|--------------------------|-------------------------------|---------------------------------|

25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use **25**

26 Property used more than 50% in a qualified business use:

| | | | | | | | |
|--|---|--|--|--|--|--|--|
| | % | | | | | | |
| | % | | | | | | |
| | % | | | | | | |

27 Property used 50% or less in a qualified business use:

| | | | | | | |
|--|---|--|--|--|-------|--|
| | % | | | | S/L - | |
| | % | | | | S/L - | |
| | % | | | | S/L - | |

28 Add amounts in column (h), lines 25 through 27. Enter here and on line 21, page 1 **28**

29 Add amounts in column (i), line 26. Enter here and on line 7, page 1 **29**

Section B - Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person.

If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles.

| (a) Vehicle | (b) Vehicle | (c) Vehicle | (d) Vehicle | (e) Vehicle | (f) Vehicle |
|--|----------------|----------------|----------------|----------------|----------------|
| 30 Total business/investment miles driven during the year (do not include commuting miles) | | | | | |
| 31 Total commuting miles driven during the year | | | | | |
| 32 Total other personal (noncommuting) miles driven | | | | | |
| 33 Total miles driven during the year. Add lines 30 through 32 | | | | | |
| 34 Was the vehicle available for personal use during off-duty hours? | Yes | No | Yes | No | Yes |
| 35 Was the vehicle used primarily by a more than 5% owner or related person? | Yes | No | Yes | No | Yes |
| 36 Is another vehicle available for personal use? | Yes | No | Yes | No | Yes |

Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons.

37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your employees? **Yes** **No**
 38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners
 39 Do you treat all use of vehicles by employees as personal use?
 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received?
 41 Do you meet the requirements concerning qualified automobile demonstration use?

Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles.

Part VI Amortization

| (a) Description of costs | (b) Date amortization begins | (c) Amortizable amount | (d) Code section | (e) Amortization period or percentage | (f) Amortization for this year |
|-----------------------------|---------------------------------|---------------------------|---------------------|--|-----------------------------------|
|-----------------------------|---------------------------------|---------------------------|---------------------|--|-----------------------------------|

42 Amortization of costs that begins during your 2011 tax year

| | | | | | |
|--|--|--|--|--|--|
| | | | | | |
| | | | | | |

43 Amortization of costs that began before your 2011 tax year **43**

44 Total. Add amounts in column (f). See the instructions for where to report **44**

2011 DEPRECIATION AND AMORTIZATION REPORT
FORM 990 PAGE 10

990

| Asset No | Description | Date Acquired | Method | Life | Line No | Unadjusted Cost Or Basis | Bus % Excl | Reduction In Basis | Basis For Depreciation | Accumulated Depreciation | Current Sec 179 | Current Year Deduction |
|----------|-------------------------|---------------|--------|------|---------|--------------------------|------------|--------------------|------------------------|--------------------------|-----------------|------------------------|
| 26 | TV/DVD/VCR | 080305SL | 5.00 | 16 | | 858. | | | 858. | 858. | | 0. |
| 27 | GALLERY | 080305SL | 7.00 | 16 | | 495. | | | 495. | 420. | | 71. |
| 28 | OFC FURNITURE | 080505SL | 7.00 | 16 | | 6,000. | | | 6,000. | 5,071. | | 857. |
| 29 | SOFA - BLK LEATHER | 080905SL | 7.00 | 16 | | 1,215. | | | 1,215. | 1,030. | | 174. |
| 30 | TV CABLES | 081305SL | 5.00 | 16 | | 2,108. | | | 2,108. | 2,108. | | 0. |
| 31 | FURNITURE | 081505SL | 7.00 | 16 | | 11,350. | | | 11,350. | 9,591. | | 1,621. |
| 32 | 32" TELEVISION | 081805SL | 5.00 | 16 | | 505. | | | 505. | 505. | | 0. |
| 33 | CABINENTS | 082005SL | 7.00 | 16 | | 5,645. | | | 5,645. | 4,702. | | 806. |
| 34 | TV/DVD/VCR | 080305SL | 5.00 | 16 | | 772. | | | 772. | 772. | | 0. |
| 35 | DELL IIS WIN 20 | 042409SL | 5.00 | 17 | | 3,257. | | | 3,257. | 2,398. | | 344. |
| 36 | PROJECTOR | 060209SL | 5.00 | 17 | | 862. | | | 862. | 635. | | 106. |
| 37 | TOSHIBA COPIER | 070108SL | 5.00 | 17 | | 12,999. | | | 12,999. | 7,422. | | 2,228. |
| 38 | CONVENTION CENTER | 062810SL | 7.00 | 17 | | 29,964. | | | 29,964. | 4,816. | | 4,281. |
| 39 | BOOTH CONVENTION CENTER | 062810SL | 5.00 | 17 | | 50,944. | | | 50,944. | 11,463. | | 10,189. |
| 40 | MEDIA EQUIP | 052710SL | 5.00 | 17 | | 1,042. | | | 1,042. | 234. | | 208. |
| 41 | DELL STUDIO LAPTOP | 052710SL | 5.00 | 17 | | 944. | | | 944. | 213. | | 189. |
| 42 | PHONE | 081310SL | 5.00 | 17 | | 937. | | | 937. | 94. | | 187. |
| 43 | DELL STUDIO LAPTOP | 123010SL | 5.00 | 17 | | 1,252. | | | 1,252. | 125. | | 250. |

2011 DEPRECIATION AND AMORTIZATION REPORT
FORM 990 PAGE 10

990

| Asset No | Description | Date Acquired | Method | Life | Line No | Unadjusted Cost or Basis | Bus % Excl | Reduction In Basis | Basis For Depreciation | Accumulated Depreciation | Current Sec 179 | Current Year Deduction |
|--------------------------------|-------------|---------------|--------|----------|---------|--------------------------|------------|--------------------|------------------------|--------------------------|-----------------|------------------------|
| 4 COMPUTER SYSTEM | 102010SL | 5.00 | 17 | 17,125. | | | | | 17,125. | 1,713. | | 3,425. |
| 1 TELEPHONE | 051599SL | 7.00 | 16 | 16,882. | | | | | 16,882. | 16,882. | | 0. |
| * 990 PAGE 10 TOTAL | | | | 165,156. | | 0. | | 165,156. | 71,052. | 0. | | 24,936. |
| 3 (D) PRINTER | 1101588SL | 5.00 | 16 | 14,980. | | | | | 795. | 795. | | 0. |
| 5 CONFERENCE TABLE | 012796SL | 7.00 | 16 | 2,755. | | | | | 2,755. | 2,755. | | 0. |
| 6 COMPUTER/TELE | 021596SL | 7.00 | 16 | 1,334. | | | | | 1,334. | 1,334. | | 0. |
| 8 FILING CABINET | 022996SL | 7.00 | 16 | 1,306. | | | | | 1,306. | 1,306. | | 0. |
| 13 (D) LASER PRINTER | 073198SL | 5.00 | 16 | 53,434. | | | | | 53,434. | 53,434. | | 0. |
| 15 FURNITURE | 033199SL | 7.00 | 16 | 2,130. | | | | | 2,130. | 2,130. | | 0. |
| 16 MACHABEE | 043099SL | 7.00 | 16 | 2,530. | | | | | 2,530. | 2,530. | | 0. |
| 18 MACHABEE | 073100SL | 7.00 | 16 | 2,680. | | | | | 2,680. | 2,680. | | 0. |
| 20 TOSHIBA DIGITAL | 073101SL | 5.00 | 16 | 1,475. | | | | | 1,475. | 1,352. | | 0. |
| 22 SOUNDSTATION | 053003SL | 5.00 | 16 | 536. | | | | | 536. | 536. | | 0. |
| 23 SERVER | 070203SL | 5.00 | 16 | 10,264. | | | | | 10,264. | 10,264. | | 0. |
| 24 COMPUTERS, 10 | 070203SL | 5.00 | 16 | 1,801. | | | | | 1,801. | 1,800. | | 0. |
| 25 SOFTWARE | 070203SL | 3.00 | 16 | 96,020. | | | | | 96,020. | 95,896. | 0. | 0. |
| * 990 PAGE 10 TOTAL | | | | 261,176. | | | | | 261,176. | 166,948. | 0. | 24,936. |
| * GRAND TOTAL 990 PAGE 10 DEPR | | | | | | | | | | | | |

1

Executive Committee

Nevada Development Authority Executive Committee

| | | |
|---|--|--|
| Member | Member | Member |
| Michael J Bonner Shareholder Greenberg Traurig, LLP 3773 Howard Hughes Pkwy , Ste 400 N | Robert L Boughner Executive Vice-President and Chief Busin Boyd Gaming Corporation 3883 Howard Hughes Pkwy , 9th Fl | Susan Brager Clark County Commissioner 500 Grand Central Pkwy |
| Las Vegas NV 89169 702-792-3773 Fax 702-792-9002 | Las Vegas NV 89169 702-792-7200 Fax 702-792-7342 | Las Vegas NV 89155 702-455-5563 Fax 702-383-6041 |
| Legislative Committee Co-Chairman | Member | Member |
| Joseph W Brown President Jones Vargas 3773 Howard Hughes Pkwy , 3rd Fl Sout | Shari L Buck City of North Las Vegas 2250 Las Vegas Blvd North, Ste 910 | Joe Carleone Chief Executive Officer American Pacific Corporation 3883 Howard Hughes Pkwy , Ste 700 |
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| Glenn C Christenson Managing Director Velstand Investments, LLC 1450 W Horizon Ridge Pkwy , B304 #67 | Richard T Crawford Green Valley Grocery 1580 S Jones Blvd | Donald J Giancursio UnitedHealthcare Nevada P O Box 15645 |
| Henderson NV 89012 702-897-1165 Fax 702-897-5064 | Las Vegas NV 89146 702-367-1539 Fax 702-216-2150 | Las Vegas NV 89114 702-838-2098 Fax 702-240-4824 |
| Member | Member | Member |
| Carolyn G Goodman Mayor City of Las Vegas 495 S Main St , 7th Fl | Robbie Graham Executive Vice President NTC Global Holdings 2500 N Buffalo Dr , Ste 150 | Raymond J Juzaitis, Ph D President National Security Technologies, LLC P O Box 98521, NSF001 |
| Las Vegas NV 89101 702-229-6241 Fax 702-385-7960 | Las Vegas NV 89128 702-251-5276 Fax 702-253-1682 | Las Vegas NV 89193-85 702-295-0442 Fax 702-295-2452 |

Nevada Development Authority Executive Committee

| | | |
|---|--|---|
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| Executive Vice President | Western Region President | President |
| Wells Fargo Bank, N A | U S Bank | Lewis Operating Corp |
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| Debra March | Monte Miller | Michael Murphy |
| Mayor Pro Tem | Chief Executive Officer | Anthem Blue Cross and Blue Shield in Neva |
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| 240 Water St. | 101 Convention Center Dr , Ste 850 | |
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| Vice President / General Manager | President of Summerlin | Griffin & Rowe, LLP / The Capitol Compan |
| CenturyLink™ | The Howard Hughes Corporation | 3900 Paradise Rd , Ste 208 |
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| President | President | President & CEO |
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| <hr/> <hr/> | <hr/> <hr/> | <hr/> <hr/> |
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This committee concentrates its efforts on new member development. The committee members participate in NDA's orientation meetings for new members and interview non-renewing members to determine the reasons for non-renewal.

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| Committee Chair | | | | | |
|---|---|---|--|--|--|
| Reshad Mahan U S Bank 2300 W Sahara Ave , Ste 600 | Bill Marion Purdue Marion & Associates 3455 Cliff Shadows Pkwy , Ste 190 | Frank Nolimal Chartered Life Underwriter Assurance Ltd 5740 Arville St , Ste 204 | | | |
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| Kurt Ouchida Braintrust Marketing & Communications 8948 Spanish Ridge Ave | Sonia Petkewich Crescent Technology Solutions 5580 S Fort Apache Rd , Ste 120 | Rod Santacruz Orgill/Singer & Associates, Inc 8360 W Sahara Ave , Ste 110 | | | |
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| Committee Chair | | | | | |
| Scott Sebbo GALLINA LLP 8920 W Tropicana Ave , Ste 105 | Julie Sloderbeck Assurance Ltd 5740 Arville St , Ste 204 | Eamon Springall Orgill/Singer & Associates, Inc 8360 W Sahara Ave , Ste 110 | | | |
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Government Liaison Committee

This committee was formed to coordinate the activities of all local agencies, entities or corporations involved in economic development in Southern Nevada. It was also a means to provide participation on the NDA Executive Committee by the elected officials of the local political entities.

Nevada Development Authority Government Liaison Committee

| | | |
|---|---|---|
| Scott Adams | Romeo Betca | Kathleen Blakely |
| City of Las Vegas 495 S Main St | City of Las Vegas 495 S Main St | Clark County Parks & Recreation 2601 E Sunset Rd |
| Las Vegas NV 89101 702-229-2474 Fax 702-388-1807 | Las Vegas NV 89101 702-229-6551 Fax 702-385-3128 | Las Vegas NV 89120 702-455-8259 Fax |

| | | |
|---|--|---|
| Earl Burns | Lesa Coder | Terry Culp |
| Chairman of Economic Development Com Boulder City 1598 Bermuda Dunes Dr | Assistant Director Comprehensive Planning Clark County Comprehensive Planning 500 S Grand Central Pkwy ,Ste 3012 | Nevada Industry Excellence 4505 Maryland Pkwy , Box 451076 |
| Boulder City NV 89005 702-294-2947 Fax | Las Vegas NV 89155-17 702-455-4722 Fax | Las Vegas NV 89154 702-895-2615 Fax 702-895-3000 |

| | | |
|--|--|---|
| Tina Gingras | Doa J Gregory | Somer Hollingsworth |
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| | | |
|---|---|---|
| John Holman | Brenda Hughes | Jeff Leake |
| Southwest Gas Corporation P O Box 98510 | City of Las Vegas 495 S Main St | Economic Development Officer City of Henderson 240 Water St |
| Las Vegas NV 89193 702-365-2191 Fax 702-740-9209 | Las Vegas NV 89101 702-229-2564 Fax 702-385-3128 | Henderson NV 89015 702-267-1655 Fax 702-267-1651 |

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Technology Committee

Identify and catalog technologies that are currently being developed in Southern Nevada, develop a marketing strategy that will enhance the ability of the NDA to promote technology and technological development as a key asset in improving the business base and the quality of life here

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Craig Ziegler

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443-695-5205 Fax
Email

NDA Green Technology Committee

| Salutation | First Name | Last Name | Company Name | Address | City | State | Zip | Phone | Fax |
|------------|-------------|---------------------|--|--------------------------------------|-------------|-------|------------|----------------|----------------|
| Mr. | Paul | Andricopoulos, AICP | City of Henderson | 240 Water St. | Henderson | NV | 89015 | (702) 267-1523 | |
| Mr. | Aaron | Baker | City of Mesquite | 10 E. Mesquite Blvd | Mesquite | NV | 89027 | (702) 346-5295 | |
| Mr. | Stephen | Burnage | Renewable Energy Transportation Company | 9550 S. Eastern Ave, Ste 253 | Las Vegas | NV | 89123 | (702) 952-9577 | |
| Ms. | Christina M | Cazares | Acciona Solar Power, Inc. | 1528 W Warm Springs Rd, Ste 120-H | Henderson | NV | 89014 | (702) 900-7078 | |
| Ms. | Lesa | Coder | Clark County Comprehensive Planning | 500 S. Grand Central Pkwy, Ste 3012 | Las Vegas | NV | 89155-1751 | (702) 455-4722 | |
| Ms. | Kieba | Crear | Southern Nevada Water Authority | 1001 S. Valley View Blvd | Las Vegas | NV | 89153 | (702) 822-3388 | |
| Mr. | Jamie | Cruz | workforce CONNECTIONS | 7251 W Lake Mead Blvd, Ste. 200 | Las Vegas | NV | 89128 | (702) 638-8750 | |
| Mr. | Rob | Donrison | Republic Services | 770 E. Sahara Ave. | Las Vegas | NV | 89104 | (702) 599-5972 | |
| Ms. | Kathleen M | Drakulich | McDonald Carano Wilson LLP | 2300 W. Sahara Ave., Ste 1000 | Las Vegas | NV | 89102 | (775) 326-4369 | |
| Mr. | Mason | Gorda | Ledcor Construction Group | 901 N. Green Valley Pkwy., Ste 100 | Henderson | NV | 89074 | (702) 320-8203 | (702) 320-8210 |
| Dr. | Oliver A. | Hemmers | UNLV - Harry Reid Center for Environmental Studies | Mail Code 4009 | Las Vegas | NV | 89154 | (702) 895-3742 | |
| Mr. | Bobby J | Hollis | NV Energy | P O Box 98910 | Las Vegas | NV | 89151 | (702) 402-5798 | |
| Ms. | Bonnie | Lind | Nevada Governor's Office of Economic Development | 808 W Nye Lane | Carson City | NV | 89701 | (775) 687-9913 | |
| Ms. | Rose | McKinney-Jamnes | Energy Works Consulting dba McKinney-Jamnes & Associates | 8912 Montego Bay Dr | Las Vegas | NV | 89117 | (702) 562-5335 | |
| Ms. | Sara | Moffat | United States Senate | 300 Las Vegas Blvd. South, Ste. 8203 | Las Vegas | NV | 89101 | (702) 388-5020 | |
| Mr. | Thomas A. | Perrigo, AICP | City of Las Vegas - Planning & Development | 731 S. Fourth St. | Las Vegas | NV | 89101 | (702) 229-2127 | |
| Mr. | Donald B. | Reid | Solar Millennium LLC | 8311 W. Sunset Rd., Ste. 200 | Las Vegas | NV | 89113 | (713) 705-4459 | |
| Mr. | Neal J. | Root, PE LEED AP | Synergistic Resources, LLC | 9416 Abalone Way | Las Vegas | NV | 89117 | (702) 228-1418 | |
| Ms. | Pam | Webster | Nye County | 2100 E. Walt Williams Dr., Ste. 100 | Pahrump | NV | 89048 | (775) 751-7075 | (775) 751-7093 |
| Mr. | Steve | Wickman | Vegas Rock | 2 Prison Rd., P.O. Box 19118 | Jean | NV | 89019 | (702) 236-5004 | |
| Mr. | Gary | Wood | Southern Nevada Water Authority | 1001 S. Valley View Blvd | Las Vegas | NV | 89107 | (702) 691-5393 | |
| Mr. | Chris | Zunis | Nevada Development Authority | 6700 Via Austin Pkwy., Ste. B | Las Vegas | NV | 89119 | (702) 791-9000 | |