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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

Open to Public

A F	or the a	ZVII Ca		1 and ending 06-30-3					
		pplicable	C Name of organization				D Emplo	yer ide	entification number
_	dress ch		PORTERCARE ADVENTIST HEALTH SYSTEM				84-04	3822	24
— _{Na}	ıme char	nge	Doing Business As				E Teleph	one nı	umber
_		-					(303)	765-	6861
_	tıal retur		Number and street (or P O box if mail is not delive 2525 S DOWNING ST	red to street address) Roor	m/suite	ľ			\$ 905,354,042
Te	rminated	d				-			
_ An	nended r	return	City or town, state or country, and ZIP + 4 DENVER, CO 80210						
— Ap	plication	pending	DENVER, CO 80210						
			F Name and address of principal officer		Н	(a) Is thu	s a droup	returi	n for
			GARY CAMPBELL			affiliat			⊤Yes ▽ No
			188 INVERNESS DR W SUITE 500 ENGLEWOOD,CO 80112						
					"	l(b) Are all			·
I Ta	ax-exem	npt status	▼ 501(c)(3)	4947(a)(1) or 527	╗	_			: (see instructions) imber ► 1071
		- NAMA		, , , , , , , , , , , , , , , , , , , ,	 "	l(c) Grou	pexempe	ion nu	1111ber F 1071
א נ	ebsite	::= ₩₩	W CENTURA ORG		l				
K For	m of org	ganızatıon	✓ Corporation Trust Association Other ►			L Year of for	mation 19	68 N	State of legal domicile CO
Pā	rt I	Sum	mary						
	1 E	Briefly de	escribe the organization's mission or most sig	gnificant activities					
			MPANY, A FAITH BASED ORGANIZATION						
φ.		HEALTH	RSHIPS DESIGNED TO NURTURE THE HE Y	ALIH OF THE PEOPL	EOFC	OLORADO	WIIHA	GOA	L TO KEEP THEM
Governance	-								
Ű.	-								
Š	-								
	1		is box 🔭 if the organization discontinued it			ore than 2	5% of its I		ssets
ro Vi			of voting members of the governing body (Pai					3	3
¥			of independent voting members of the govern		-			4	0
Activities &			nber of individuals employed in calendar yea		a) .			5	5,017
đ			mber of volunteers (estimate if necessary) .					6	1,140
			elated business revenue from Part VIII, colu					7a	2,838,103
	b l	Net unre	lated business taxable income from Form 99	0-T, line 34				7b	-467,122
					L	Prio	Year		Current Year
a.	8	Contril	outions and grants (Part VIII, line 1h)	·	1,381,		385	931,722	
	_	Progra	m service revenue (Part VIII, line 2g)		790,151		3 4 3 l		
Ĕ	9	riogra	in service revenue (Fait VIII, fine 29)		·	/	90,151,4	213	878,960,283
nuevet	9 10	_	ment income (Part VIII, column (A), lines 3,				19,011,9	977	9,592,533
Revenue		Invest Other	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8	4, and 7d)				977	
Revenu	10	Invest Other Total r	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal	4, and 7d)			19,011,9 6,556,3	977 378	9,592,533 6,977,293
Revenu	10 11 12	Invest Other Total r 12) .	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal	4, and 7d)	, line		19,011,9 6,556,3 17,100,9	977 378 953	9,592,533 6,977,293 896,461,831
Revenu	10 11 12	Invest Other Total r 12) . Grants	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal	4, and 7d)	, line		19,011,9 6,556,3	977 378 953	9,592,533 6,977,293
Revenu	10 11 12 13 14	Invest Other Total r 12) . Grants Benefit	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal	4, and 7d)	, line		19,011,9 6,556,3 17,100,9	977 378 953	9,592,533 6,977,293 896,461,831
	10 11 12	Invest Other Total r 12) . Grants Benefit	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (As paid to or for members (Part IX, column (As other compensation, employee benefits (Part IX)	4, and 7d)	, line	8	19,011,9 6,556,3 17,100,9	977 378 953 130	9,592,533 6,977,293 896,461,831
	10 11 12 13 14	Invest Other Total r 12) . Grants Benefit Salarie 5-10)	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (As paid to or for members (Part IX, column (As other compensation, employee benefits (Part IX)	4, and 7d)	, line	8	19,011,9 6,556,3 17,100,9 1,276,3	977 378 953 130	9,592,533 6,977,293 896,461,831 3,301,681 0
	10 11 12 13 14 15	Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (As paid to or for members (Part IX, column (As paid to compensation, employee benefits (Part IX)	4, and 7d)	, line	8	19,011,9 6,556,3 17,100,9 1,276,3	977 378 953 130 0	9,592,533 6,977,293 896,461,831 3,301,681 0
Expenses Revenue	10 11 12 13 14 15	Invest Other Total r 12) Grants Benefit Salarie 5-10) Profes Total fun	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (A), spaid to or for members (Part IX, column (A), standard similar sing fees (Part IX, column (A), sinual fundraising fees (Part IX, column (A),	4, and 7d)	, line	2	19,011,9 6,556,3 17,100,9 1,276,3	977 378 953 130 0	9,592,533 6,977,293 896,461,831 3,301,681 0
	10 11 12 13 14 15 16a b	Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fur Other	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (As paid to or for members (Part IX, column (As, other compensation, employee benefits (Part IX, column (A), indraising expenses (Part IX, column (D), line 25) •0 expenses (Part IX, column (A), lines 11a-11	4, and 7d)	, line	2	19,011,5 6,556,3 17,100,5 1,276,3 82,214,0	977 378 953 130 0 0 0 0 0	9,592,533 6,977,293 896,461,831 3,301,681 0 312,885,831 0
	10 11 12 13 14 15 16a b	Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fut Other	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (As, other compensation, employee benefits (Part IX, column (A), indraising expenses (Part IX, column (A), line 25)	4, and 7d)	, line	2 4 7	19,011,9 6,556,3 17,100,9 1,276,3 82,214,0	977 378 953 130 0 0 0 0 0 735	9,592,533 6,977,293 896,461,831 3,301,681 0 312,885,831
Expenses	10 11 12 13 14 15 16a b 17 18	Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fut Other	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (A), spaid to or for members (Part IX, column (A), standard s	4, and 7d)	, line	2 4 7	19,011,5 6,556,3 17,100,5 1,276,3 82,214,0 39,391,5 22,881,7 94,219,3	977 378 953 130 0 0 0 0 0 596 735 218	9,592,533 6,977,293 896,461,831 3,301,681 0 312,885,831 0 506,152,709 822,340,221 74,121,610
Expenses	10 11 12 13 14 15 16a b 17 18	Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fut Other	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (A), spaid to or for members (Part IX, column (A), standard s	4, and 7d)	, line	2 4 7 Beginning	19,011,5 6,556,3 17,100,5 1,276,3 82,214,0 39,391,5 22,881,7 94,219,3	977 378 953 130 0 0 0 0 0 596 735 218	9,592,533 6,977,293 896,461,831 3,301,681 0 312,885,831 0 506,152,709 822,340,221
Expenses	10 11 12 13 14 15 16a b 17 18	Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fun Other Total e Reveni	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (A), spaid to or for members (Part IX, column (A), standard s	4, and 7d)	, line	2 4 7 Beginning	19,011,5 6,556,3 17,100,5 1,276,3 82,214,0 39,391,5 22,881,7 94,219,2 of Curre	977 378 953 130 0 0 0 0 0 0 735 218 nt	9,592,533 6,977,293 896,461,831 3,301,681 0 312,885,831 0 506,152,709 822,340,221 74,121,610
Expenses	10 11 12 13 14 15 16a b 17 18 19	Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fut Other Total e Revenu	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (A), spaid to or for members (Part IX, column (A), other compensation, employee benefits (Part IX, column (A), ndraising expenses (Part IX, column (D), line 25) •0 expenses (Part IX, column (A), lines 11a-11 expenses Add lines 13-17 (must equal Part its less expenses Subtract line 18 from line	4, and 7d)	, line	2 4 7 Beginning Y 1,2	19,011,5 6,556,3 17,100,5 1,276,3 82,214,0 39,391,5 22,881,7 94,219,2 of Currelear	977 378 953 130 0 0 0 0 0 0 0 0 0 0 0 0 0	9,592,533 6,977,293 896,461,831 3,301,681 0 312,885,831 0 506,152,709 822,340,221 74,121,610 End of Year
Expenses	10 11 12 13 14 15 16a b 17 18 19	Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fut Other Total e Revent	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (A), spaid to or for members (Part IX, column (A), standard similar amounts paid (Part IX, column (D), line 25) leave penses (Part IX, column (A), lines 11a–11 expenses Add lines 13–17 (must equal Part are less expenses Subtract line 18 from line assets (Part X, line 16)	4, and 7d)	, line	2 4 7 Beginning Y 1,2 4	19,011,5 6,556,3 17,100,5 1,276,3 82,214,0 39,391,5 22,881,7 94,219,7 of Currelear 20,174,0	977 378 953 130 0 0 0 0 0 0 596 735 218 nt	9,592,533 6,977,293 896,461,831 3,301,681 0 312,885,831 0 506,152,709 822,340,221 74,121,610 End of Year 1,278,954,278
Not Assets or Expenses Fund Batances	10 11 12 13 14 15 16a b 17 18 19	Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fun Other Total e Reveni Total a Total I Net as	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (A), spaid to or for members (Part IX, column (A), standard sing fees (Part IX, column (A), and and sing expenses (Part IX, column (D), line 25) expenses (Part IX, column (D), line 25) expenses (Part IX, column (A), lines 11a-11 expenses Add lines 13-17 (must equal Part line less expenses Subtract line 18 from line lines expenses (Part X, line 16)	4, and 7d)	, line	2 4 7 Beginning Y 1,2 4	19,011,5 6,556,3 17,100,5 1,276,3 82,214,0 39,391,5 22,881,7 94,219,7 of Currelear 20,174,0 78,868,4	977 378 953 130 0 0 0 0 0 0 596 735 218 nt	9,592,533 6,977,293 896,461,831 3,301,681 0 312,885,831 0 506,152,709 822,340,221 74,121,610 End of Year 1,278,954,278 468,079,102
Not Assets or Expenses	10 11 12 13 14 15 16a b 17 18 19 20 21 22 rt III	Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fut Other Total e Revenue Total a Total I Net as Sign Ities of pe	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (A), spaid to or for members (Part IX, column (A), standard similar amounts paid (Part IX, column (A), standard similar simila	4, and 7d)	, line	2 4 7 Beginning Y 1,2 4 7	19,011,5 6,556,5 17,100,5 1,276,5 82,214,0 39,391,5 22,881,7 94,219,7 of Currelear 20,174,0 78,868,4 41,305,5	977 378 953 130 0 0 0 0 0 0 735 218 nt 007 194 513	9,592,533 6,977,293 896,461,831 3,301,681 0 312,885,831 0 506,152,709 822,340,221 74,121,610 End of Year 1,278,954,278 468,079,102 810,875,176
Son Net Assets of Expenses	10 11 12 13 14 15 16a b 17 18 19 20 21 22 rt III	Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fut Other Total e Revenue Total a Total I Net as Sign Ities of pe	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal	4, and 7d)	, line	2 4 7 Beginning Y 1,2 4 7	19,011,5 6,556,5 17,100,5 1,276,5 82,214,0 39,391,5 22,881,7 94,219,7 of Currelear 20,174,0 78,868,4 41,305,5	977 378 953 130 0 0 0 0 0 0 735 218 nt 007 194 513	9,592,533 6,977,293 896,461,831 3,301,681 0 312,885,831 0 506,152,709 822,340,221 74,121,610 End of Year 1,278,954,278 468,079,102 810,875,176
Son Net Assets of Expenses	10 11 12 13 14 15 16a b 17 18 19 20 21 22 rt III	Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fut Other Total e Revenue Total a Total I Net as Sign Ities of pe	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (A), spaid to or for members (Part IX, column (A), standard similar amounts paid (Part IX, column (A), standard similar simila	4, and 7d)	, line	2 4 7 Beginning Y 1,2 4 7	19,011,5 6,556,5 17,100,5 1,276,5 82,214,0 39,391,5 22,881,7 94,219,7 of Currelear 20,174,0 78,868,4 41,305,5	977 378 953 130 0 0 0 0 0 0 735 218 nt 007 194 513	9,592,533 6,977,293 896,461,831 3,301,681 0 312,885,831 0 506,152,709 822,340,221 74,121,610 End of Year 1,278,954,278 468,079,102 810,875,176
Son Net Assets of Expenses	10 11 12 13 14 15 16a b 17 18 19 20 21 22 rt III	Invest Other Total r 12) . Grants Benefit Salarie 5-10) Profes Total fun Other Total e Revenu Total a Total I Net as Sign Ities of peand belief	ment income (Part VIII, column (A), lines 3, revenue (Part VIII, column (A), lines 5, 6d, 8 evenue—add lines 8 through 11 (must equal and similar amounts paid (Part IX, column (A), spaid to or for members (Part IX, column (A), spaid to or for members (Part IX, column (A), spaid to or for members (Part IX, column (A), indraising expenses (Part IX, column (D), line 25) expenses (Part IX, column (D), line 25) expenses (Part IX, column (A), lines 11a-11 expenses Add lines 13-17 (must equal Part ize less expenses Subtract line 18 from line issets (Part X, line 16)	4, and 7d)	, line	Beginning Ye 1,2 4 7 Rules and st based on a	19,011,5 6,556,3 17,100,5 1,276,3 82,214,0 39,391,5 22,881,7 94,219,7 of Currelear 20,174,0 78,868,4 41,305,5	977 378 953 130 0 0 0 0 0 0 735 218 nt 007 194 513	9,592,533 6,977,293 896,461,831 3,301,681 0 312,885,831 0 506,152,709 822,340,221 74,121,610 End of Year 1,278,954,278 468,079,102 810,875,176
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ENGLEWOOD, CO 80112

May the IRS discuss this return with the preparer shown above? (see instructions) . .

▼Yes 「No

FOIII	1990 (2011)					Page Z
Par		nt of Program Serv hedule O contains a res				F
				IG FOR THOSE WHO A	RE ILL AND BY NURTURI	NG THE HEALTH OF THE
2	the prior Form 990	on undertake any signifi or 990-EZ?			which were not listed on	ΓYes Γ No
3	Did the organization services?	on cease conducting, or 	make significar		nducts, any program	「Yes ▼ No
4	Describe the organexpenses Section	nization's program servi 501(c)(3) and 501(c)(ce accomplishm 4) organizations	and section 4947(a)(ree largest program service 1) trusts are required to re h program service reported	
4a	(Code SEE SCHEDULE H) (Expenses \$	707,013,191	including grants of \$	3,301,681) (Revenue \$	878,870,762)
4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4 c	(Code) (Expenses \$		ıncludıng grants of \$) (Revenue \$)
4d	Other program se (Expenses \$	ervices (Describe in Sc	hedule O) cluding grants of	f \$) (Revenue \$)
4e	Total program sei	rvice expenses +\$	707,013,19	1		

art IV	Check	dist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If</i> "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c	Yes	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20h	V 0.5	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	^{In} 21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002 ? If "Yes," answer questions $24b-24d$ and complete Schedule K. If "No," go to line 25			No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	. 24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	:h 25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? It "Yes," complete Schedule L, Part I	£ 25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, of disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantic contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part I instructions for applicable filing thresholds, conditions, and exceptions)	v		
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) wa an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV . •	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)? 35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 197 Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 0) (2011)

•	· · · · · · · · · · · · · · · · · · ·
Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V	•	-1	
			Yes	No
la	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	1a 0			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
b	return			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the		.,	
L	year?	3a 3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	30	Yes	
ra •	over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
ia	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
ia	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	5c 6a		No
	organization solicit any contributions that were not tax deductible?			
Ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
,	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			110
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		Νo
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
;	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club 10b			
	facilities			
.1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by			
С	Enter the aggregate amount of reserves on hand			
1 1-	Did the organization receive any nayments for indeer tanning corvices during the tay year?	140		NI ~
	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14b		No
U	In 163, has it hied a roth 720 to report these payments 11 NO, provide an explanation in Schedule O	エイリ		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax			
Ia	year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ection B. Policies (This Section B requests information about policies not required by the Internal	·		•
Re	venue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give	401	.,	
_	rise to conflicts?	12b	Yes	
С	In Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		No
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		No
Se	ection C. Disclosure	'		
17				
10	Section 6104 requires an organization to make its Form 1022 (or 1024 if applicable) 990, and 990, T (501/c)			

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website V Upon request

- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 20 KYLE ENGMAN

188 INVERNESS DR W SUITE 500 ENGLEWOOD, CO 80112

<u>Part VII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee										
(A) Name and Title	(B) A verage hours per week (describe hours for related organizations in Schedule O)	Positi more unles an	on (d e tha	C) lo no n on rson er a r/trus	t ch e bo ıs b nd a stee	eck x, ot Highes	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) RICHARD REINER VICE PRESIDENT/CHAIRMAN	1 00	Х		х				0	1,693,089	58,944
(2) TERRY SHAW ASST TREASURER/SECRETARY	1 00	х		Х				0	2,966,896	224,228
(3) ROBERT HENDERSCHEDT BOARD MEMBER	1 00	х						0	1,050,296	138,146
(4) DAN ENDERSON SVP Chief Finance Officer	1 00			х				0	0	0
(5) GARY CAMPBELL PRESIDENT/CEO	1 00			Х				0	0	0
(6) JONATHAN FISHER CFO-PARKER ADVENTIST HOSP - Hire Date 2/2012	40 00			х				0	0	0
(7) RANDY HAFFNER CEO-PORTER ADVENTIST HOSP	40 00			Х				695,185	0	164,485
(8) ANDREW GAASCH CFO-PORTER ADVENTIST HOSP	40 00				х			253,887	0	36,464
(9) CHERYL CURRY CFO-AVISTA ADVENTIST HOSP	40 00				Х			427,616	0	36,339
(10) DAVID SMITH VP OPS-AVISTA ADVENTIST HOSP	40 00				х			225,505	0	33,234
(11) GEOFF LAWTON VP OPERATIONS-Littleton Adventist Hosp	40 00				х			207,992	0	32,544
(12) JEFFREY EITEL CFO-Littleton Adventist Hosp	40 00				х			194,685	0	20,208
(13) JOHN SACKETT CEO-AVISTA ADVENTIST HOSP	40 00				х			426,284	0	90,588
(14) KENNETH BACON CEO-LITTLETON ADVENTIST HOSP	40 00				х			522,579	0	126,090
(15) MORRE DEAN CEO-Parker Adventist Hosp	40 00				х			346,013	0	15,897
(16) STEVEN CHEN CFO-PORTER ADVENTIST HOSP, TERM 7/15/11	40 00				х			131,384	0	15,584
(17) TODD FOLKENBERG COO-PORTER ADVENTIST HOSP	40 00				х			301,403	0	42,779

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (describe hours hours (C) Position (do not check more than one box, unless person is both an officer and a director/trustee)							(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		11250)	organizations
(18) BERNARD GUIOT PHYSICIAN	40 00					Х		797,711	0	21,701
(19) DAVID SCHRIER PHYSICIAN	40 00					Х		764,201	0	37,479
(20) DAVID VANSICKLE PHYSICIAN	40 00					х		1,077,093	0	35,029
(21) JOHN PRALL PHYSICIAN	40 00					х		1,262,413	0	38,704
(22) THOMAS KENNEY PHYSICIAN	40 00					х		685,672	0	36,026
(23) TERRY FORDE FORMER CEO-PARKER ADVENTIST HOSP	0 00						х	0	217,716	18,708
1b Sub-Total							▶			
							F	8,319,623	5,927,997	1,223,177
Total number of individuals (incl \$100,000 of reportable compens	=					above)	,) who	received more tha	n	

			Yes	NO
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> "Yes," complete Schedule J for such individual	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	A	Yes	
			163	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person $\cdot \cdot \cdot$	5	Yes	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
CRITICAL CARE PULMONARY & SLEEP ASSOCIATES 274 UNION BLVD SUITE 110 LAKEWOOD, CO 80228	PHYSICIAN SERVICES	1,731,212
PREMIER SURGERY 7780 S BROADWAY STE 250 LITTLETON, CO 80122	PHYSICIAN SERVICES	415,246
NEUROSURGICAL AND SPINE SPECIALISTS 9399 CROWN CREST BLVD SUITE 240 PARKER, CO 80138	PHYSICIAN SERVICES	405,200
BOULDER MEDICAL CENTER PC 2750 BROADWAY BOULDER, CO 80304	MEDICAL SERVICES	313,675
HEALTH CARE STAFFING OF COLORADO 7075 SOUTH ALTON WAY SUITE D CENTENNIAL, CO 80113	HEALTHCARE STAFFING	266,839
2 Total number of independent contractors (including but not limited to thos	se listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►28

Part \	/1111	Statement of	or kevenue					
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
\$ \$	1a	Federated cam	paigns 1a					
듄	b	Membership du	ies 1b					
ಕ್ಷ	c	Fundraising ev	ents 1c					
e ⊥	d	_	zations 1d	865,301				
ᅙᆖ		Government grant		20,000				
띃	e	_						
弄っ	f	sımılar amounts n	ons, gifts, grants, and 1f ot included above	46,421				
毫蒙	g	Noncash contr	ibutions included in					
Contributions, gifts, grants and other similar amounts		lines 1a-1f \$ _		_				
ठॅ व	h	Total. Add line:	s 1 a - 1 f	•	931,722			
œ.				Business Code				
Ĭ	2a	PATIENT SERVICES	5	900099	872,046,279	872,046,279		
28	b	•	OF UNCONSOLIDATED	900099	4,172,246	4,172,246		
ф.	c	ORGS RENTAL INCOME		900099	2,522,308	2 522 200		
ž	l _				· · ·	2,522,308		
33	d	EDUCATION		611710	128,429	128,429	a	
Program Serwce Revenue	e	RESEARCH		541700	91,021	1,500	89,521	
Š	f	All other progra	am service revenue		0	0	0	0
Δ	g	Total. Add lines	s 2a – 2f		878,960,283			
_	3	Investment inc	ome (including dividen	ds, interest				
		and other simil	aramounts)	▶ [8,225,950		169	8,225,781
	4	Income from inves	stment of tax-exempt bond	proceeds 🕨	0			
	5	Royalties .			0			
			(ı) Real	(II) Personal				
	6a	Gross rents	52,699					
	b	Less rental expenses	59,064					
	С	Rental income or (loss)	-6,365	0				
	d	` '	me or (loss)		-6,365			-6,365
			(ı) Securities	(II) Other				
	7a	Gross amount	128,033	9,741,897				
		from sales of assets other						
	١.	than inventory Less cost or		8,503,347				
	b	other basis and		0,303,347				
	c	sales expenses Gaın or (loss)	128,033	1,238,550				
	d	Net gain or (los	ss)		1,366,583			1,366,583
	8a		rom fundraising					
<u>•</u>		events (not inc	•					
Other Revenue		\$	 s reported on line 1c)					
ě			ne 18					
<u>.</u>			а					
ŧ	b	Less direct ex	penses b					
δ	С	Net income or	(loss) from fundraising	events 🟲	0			
	9a		rom gaming activities					
		See Part IV, IIr	ne 19 a					
	ь	Loca direct ev	penses b					
	"		(loss) from gaming acti	vities 🕨	0			
	10a	Gross sales of		vicies i i				
		returns and allo						
			a	532,131				
	b		oods sold b	329,800	25			22
	С		(loss) from sales of inv		202,331			202,331
	-	Miscellaneou	s Revenue	Business Code	2 242 727		4 353	2 220 474
	11a	CAFETERIA		722100	3,243,727		4,253	3,239,474
	b	PHARMACY SE	ERVICES	446110	2,613,214		2,512,952	100,262
	C	DIETARY		722320	290,102		109,730	180,372
	d	All other reven	ue		634,284	0	121,478	512,806
	е	Total. Add lines	s 11a-11d		6,781,327			
	12	Total revenue	See Instructions .	▶				
		. o.u. ievellue.	occinations .	• • • [896,461,831	878,870,762	2,838,103	13,821,244

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
1	<u> </u>	·	expenses	general expenses	expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	3,280,378	3,280,378		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	21,303	21,303		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0	21,303		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	0			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	253,528,193	202,822,554	50,705,639	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	13,961,854	11,169,483	2,792,371	
9	Other employee benefits	27,940,494	22,352,395	5,588,099	
10	Payroll taxes	17,455,290	13,964,232	3,491,058	
11	Fees for services (non-employees)				
а	Management	56,039,753	44,831,802	11,207,951	
b	Legal	125,990		125,990	
С	Accounting	179,009		179,009	
d	Lobbying	0			
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	0			
g	Other	97,066,441	77,653,153	19,413,288	
12	Advertising and promotion	3,173,366	2,538,693	634,673	
13	Office expenses	167,702,723	163,055,175	4,647,548	
14	Information technology	0			
15	Royalties	0			
16	Occupancy	15,644,280	12,515,424	3,128,856	
17	Travel	1,325,465	1,060,372	265,093	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	233,290	186,632	46,658	
20	Interest	18,329,649	18,329,649	·	_
21	Payments to affiliates	0	, , , , , , , , , , , , , , , , , , , ,		
22	Depreciation, depletion, and amortization	45,579,170	36,463,336	9,115,834	_
23	Insurance	5,406,953	4,325,562	1,081,391	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	BAD DEBTS	38,822,690	38,822,690		
ь	REPAIRS AND MAINTENANCE	12,787,159	10,229,727	2,557,432	
c	STATE PROVIDER TAX	40,941,622	40,941,622		
d	RECOGNITION/SPECIAL EVENT PROGRAMS	1,085,052	1,085,052		
e					
f	All other expenses	1,710,097	1,363,957	346,140	0
25	Total functional expenses. Add lines 1 through 24f	822,340,221	707,013,191	115,327,030	0
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	0			rm 990 (2011)

Pa	rt X	Balance Sheet						
						(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing				628,592	1	2,367,843
	2	Savings and temporary cash investments	34,568,396	2	18,952,774			
	3	Pledges and grants receivable, net					3	
	4	Accounts receivable, net	95,981,428	4	113,097,197			
	5	Receivables from current and former officers, directors, trusted highest compensated employees Complete Part II of						
		Schedule L		5				
	6	Receivables from other disqualified persons (as defined under persons described in section $4958(c)(3)(B)$ Complete Part II		on 4	4958(f)(1)) and			
100		Schedule L					6	
Assets	7	Notes and loans receivable, net				4,804,161	7	5,041,990
SSI	8	Inventories for sale or use				13,983,713	8	15,336,001
٧	9	Prepaid expenses and deferred charges				2,030,926	9	2,681,355
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a		818,850,749			
	b	Less accumulated depreciation	10b		320, 178, 783	474,924,976	10 c	498,671,966
	11	Investments—publicly traded securities					11	
	12	Investments—other securities See Part IV, line 11			•	13,927,847	12	13,039,810
	13	Investments—program-related See Part IV, line 11				448,926,581	13	439,015,332
	14	Intangible assets	88,097,520	14	88,083,520			
	15	Other assets See Part IV, line 11				42,299,867	15	82,666,490
	16	Total assets. Add lines 1 through 15 (must equal line 34) .				1,220,174,007	16	1,278,954,278
	17	Accounts payable and accrued expenses .				57,943,097	17	62,098,664
	18	Grants payable		18				
	19	Deferred revenue	49,216	19	24,093			
	20	Tax-exempt bond liabilities			20			
10	21	Escrow or custodial account liability Complete Part IV of Schedu		21				
abilities	22	Payables to current and former officers, directors, trustees, ke employees, highest compensated employees, and disqualified						
abi		persons Complete Part II of Schedule L		22				
	23	Secured mortgages and notes payable to unrelated third partie			23			
	24	Unsecured notes and loans payable to unrelated third parties					24	
	25	Other liabilities (including federal income tax, payables to rela and other liabilities not included on lines 17-24) Complete Pa	420,876,181	25	405,956,345			
	26	D Total liabilities. Add lines 17 through 25				478,868,494	26	
	20	Organizations that follow SFAS 117, check here ► 🔽 and com	nloto	lim	nos 37	470,000,404	20	400,070,102
Balances		through 29, and lines 33 and 34.	ipiete	: IIN	ies 27			
<u>a</u>	27	Unrestricted net assets				740,211,778	27	<u> </u>
8	28	Temporarily restricted net assets				1,093,735	28	103,856
Fund	29	Permanently restricted net assets					29	
Ŧ		Organizations that do not follow SFAS 117, check here 🕨 🦵 a	nd co	mp	olete			
9		lines 30 through 34.						
	30	Capital stock or trust principal, or current funds					30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund					31	
	32	Retained earnings, endowment, accumulated income, or other f	unds				32	
Net	33	Total net assets or fund balances				741,305,513	33	
	34	Total liabilities and net assets/fund balances				1,220,174,007	34	1,278,954,278

Par	Check if Schedule O contains a response to any question in this Part XI			. 	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		896.4	161,83
2	Total expenses (must equal Part IX, column (A), line 25)	2			340,221
3	Revenue less expenses Subtract line 2 from line 1	3		74,1	121,610
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		741,3	305,513
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-4,5	551,947
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		810,8	375,176
Par	T XII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII		-	୮	
		r		Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
С	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2 c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were in a separate basis, consolidated basis, or both	ssued			
	☐ Separate basis ☐ Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

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OMB No 1545-0047

Inspection

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization PORTERCARE ADVENTIST HEALTH SYSTEM

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Employer identification number

							84-0438			
Part I		Public Charity Sta						ınstructions	5	
he organı		rivate foundation becaus								
1 _	A church, conv	ention of churches, or a	ssociation	of churches	section 170(b)(1)(A)(i)).			
2	A school desci	ribed in section 170(b)(:	1)(A)(ii). (△	Attach Sche	dule E)					
3 ▼	A hospital or a	cooperative hospital se	rvice organ	ıızatıon deso	cribed in secti	on 170(b)(1)(A)(iii).			
4		arch organization opera e, city, and state	ted in conju	inction with	a hospital de	scribed in s	ection 170(b)	(1)(A)(iii).	Enter the	
5	An organizatio	n operated for the benefi	ıt of a colleg	ge or univer	sity owned or	operated by	a governme	ntal unit des	 cribed in	
	section 170(b)	(1)(A)(iv). (Complete P	art II)							
6	A federal, state	e, or local government o	r governmeı	ntal unit des	scribed in sec	tio n 170 (b)	(1)(A)(v).			
7	described in	n that normally receives (1)(A)(vi) (Complete P		ial part of it	s support fror	n a governn	nental unit or	from the ger	eral public	
8 🗆		rust described in sectio i		(A)(vi) (C	omplete Part :	II)				
9	An organizatio receipts from a its support from	n that normally receives ctivities related to its e n gross investment inco e organization after June	(1) more t xempt funct me and unr	than 331/3% tions—subje elated busii	of its suppo ect to certain ness taxable i	rt from cont exceptions ncome (les	, and (2) no m s section 511	ore than 33:	, 1/3% of	
lo \sqsubset		n organized and operate								
11	one or more puthe box that de a Type By checking thother than four section 509 (a) If the organizationeck this box	is box, I certify that the dation managers and ot (2) con received a written d	rations desconting orga I c organizatio her than on	cribed in seconization and Type I on is not core or more point from the I	ction 509(a)(: d complete lin II - Functiona ntrolled direct ublicly suppor	1) or section es 11e thro ally integrat ly or indirected organiz a Type I, Ty	n 509(a)(2) : ough 11h ced ctly by one or ations descri	See section ! d	509(a)(3). Check le III - Other lified persons on 509(a)(1) or	
_	following perso	ns?								
		o directly or indirectly o			_	n persons d	escribed in (ii		Yes No	
		the governing body of th			ızatıon?				g(i)	
		mber of a person descri	• •						y(ii)	
		ntrolled entity of a perso						11g	ı(iii)	
h	Provide the fol	owing information about	the suppor	ted organiz	atıon(s)					
(i) Name suppo organiz	e of (ii) (described on orted EIN lines 1 - 9 above		Is the organization organization col (i) his your gov	(iv) Is the organization in col (i) listed in your governing document?) otify the tion in f your ort?	(vi Is t organiza col (i) or in the	he ation in ganized	(vii) A mount of support?	
		(see instructions))	Yes	No	Yes	No	Yes	No		
	I	1	I	1	1	1	1	- 1	I	

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page 2
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	(b)(1)(A)(iv) I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	endar year (or fiscal yea	r beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions)			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and sto	p here						▶ □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and stop here. The org 33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and stop here. The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	2010. If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	▶
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	► □

▶□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

OMB No 1545-0047

DLN: 93493133025553

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

f the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities),
then
▶ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B

If the	ction 501(c)(3) organizations that ction 501(c)(3) organizations that	s," to Form 990, Part IV, Line 4, or t have filed Form 5768 (election under t have NOT filed Form 5768 (election u s," to Form 990, Part IV, Line 5 (Pre	section 501(h)) Conder section 501(l	omplete Part II-A Do not co h)) Complete Part II-B Do r	mplete Part II-B not complete Part II-A
	me of the organization TERCARE ADVENTIST HEALTH SYSTEM	·		Employerıder	itification number
	TERCARE ADVERTIST TIEAETT STSTETT			84-0438224	
Par	LI-A Complete if the or	ganization is exempt under s	section 501(c) or is a section 527	organization.
1	Provide a description of the orgin opposition to candidates for	ganization's direct and indirect politic public office in Part IV	cal campaign acti	vities on behalf of or	
2	Political expenditures			▶	\$
3	V olunteer hours				
Dar	T-B Complete if the or	ganization is exempt under s	section 501/c)(3)	
1		e tax incurred by the organization und		<u>)(5).</u> ▶	¢
2	•	e tax incurred by organization manage		4955	¢
3		ection 4955 tax, did it file Form 472		1333	↑
4a	Was a correction made?	rection 1333 tax, and it line 101111 172	o for this year.		「Yes
b	If "Yes," describe in Part IV				, 165 , 146
		ganization is exempt under s	section 501(c) except section 50:	1(c)(3).
1	<u> </u>	ended by the filing organization for se			\$
2	Enter the amount of the filing o	rganızatıon's funds contrıbuted to otl	her organizations	for section 527	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here a	and on Form 1120)-POL, line 17b ►	¢
4	Did the filing organization file F	Form 1120-POL for this year?			↑ —
5	organization made payments f amount of political contribution	nd employer identification number (EI For each organization listed, enter the ns received that were promptly and di political action committee (PAC) If a	e amount paid fror rectly delivered t	n the filing organization's o a separate political orga	funds Also enter the inization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-

f Grassroots lobbying expenditures

(The term "expenditures" means amounts paid or incurred.) Lia Total lobbying expenditures to influence public opinion (grass roots lobbying) b Total lobbying expenditures to influence a legislative body (direct lobbying) c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 over \$1,000,000 but not over \$1,000,000 \$1,000,000 g Grassroots nontaxable amount (enter 25% of line 1f) Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)	ווטפ	edule C (F	01111 9 9 0 01 9 9 0 - EZ) 2 0 1 1					Page ∠
A Check If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member expenses, and share of excess lobbying expenditures) Check If the filing organization checked box A and "limited control" provisions apply Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) Organization Total Incurred (The term "expenditures" means amounts paid or incurred.) Organization Total Incurred (The term "expenditures to influence a legislative body (direct lobbying)	Pa	rt II-A		n is exempt under	section 501(c)(3) and fi	iled Form 5768	(election
expenses, and share of excess lobbying expenditures) Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) Limits on Lobbying Expenditures (The term "expenditures to influence public opinion (grass roots lobbying) Lobbying expenditures to influence a legislative body (direct lobbying) Total lobbying expenditures (add lines 1a and 1b) Other exempt purpose expenditures Total obtaining purpose expenditures (add lines 1c and 1d) Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: If the amount on line 1e, column (a) or (b) is: If the amount on line 1e, column (a) or (b) is: Not over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000,000 but not over \$1,500,000 S1,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 S1,000 but not over \$1,500,000 S1,000 but not over \$1,500,000 Over \$1,0	١	Check		an affiliated group (and	lıst ın Part IV ea	ch affiliated gr	oup member's nam	e, address, EIN,
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) Total lobbying expenditures to influence public opinion (grass roots lobbying) Total lobbying expenditures (add lines 1 aand 1b) Other exempt purpose expenditures (add lines 1 aand 1b) Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line Le, column (a) or (b) is: If the amount on line Le, column (a) or (b) is: If the amount on line Le, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 If the excess over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 If the excess over \$1,000,000 If the excess over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 If the excess over \$1,000,000 If the excess over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 If the excess over \$1			expenses, and share of excess lob	bying expenditures)		_	•	
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(The term "expenditures" means amounts paid or incurred.) Ital Total lobbying expenditures to influence public opinion (grass roots lobbying) b Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S1225,000 plus 10% of the excess over \$1,000,000 Over \$17,000,000 Over \$17,000,000 S11,000,000 F11,000,000			Limits on Lobbying	Expenditures			(a) Filing	(b) Affiliated
Total lobbying expenditures to influence public opinion (grass roots lobbying) b Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S175,000 plus 15% of the excess over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S100,000 plus 15% of the excess over \$1,000,000 Over \$1,000,000 Over \$1,000,000 Over \$1,000,000 The lobbying nontaxable amount is: Not over \$500,000 Over \$1,000,000 Over \$1,000,00					l.)		Organization's Totals	Group Totals
b Total lobbying expenditures to influence a legislative body (direct lobbying) c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,7000,000 Over \$1,000,000 but not over \$1,7000,000 S225,000 plus 15% of the excess over \$1,000,000 Over \$1,7000,000 Over \$1,7000,000 F17,000,000 S225,000 plus 5% of the excess over \$1,500,000 Over \$1,7000,000 F17,000,000 S1,000,000 F17,000,000 F17,000,		-			1 \		100013	1 ocars
c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 In the excess over \$1,000,000 g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1g from line 1a If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying non-taxable amount								
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f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$17,000,000 but not over \$1,7000,000 Over \$17,000,000 but not over \$17,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$17,000,000 Over \$17,000,000 Over \$17,000,000 S225,000 plus 5% of the excess over \$1,000,000 Over \$17,000,000 Over \$17,000,000 S1,000,000 S1,000,0	d	Otherexe	empt purpose expenditures					
Columns If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$500,000 but not over \$1,500,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,7000,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,000,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,500,000 Over \$1,500,000 S1,000,000	e	Total exe	mpt purpose expenditures (add lines 1	.c and 1d)				
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Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,500,000 Section \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount		Not over \$5	500,000	20% of the amount on lii	ne 1e			
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,00		Over \$500,	000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 Lobbying celling amount		Over \$1,00	0,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 Lobbying non-taxable amount		Over \$1,50	0,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	000		
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount		Over \$17,0	00,000	\$1,000,000				
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount								
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i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 Lobbying non-taxable amount	h	Subtract	line 1a from line 1a If zero or less. en	ter -0 -				
Jection 4911 tax for this year? 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 Lobbying ceiling amount								
4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 Lobbying non-taxable amount					organization file	Form 4720 re	portina	
(Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 Lobbying non-taxable amount							F - 1 - 1 - 1 - 1	┌ Yes ┌ No
Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 2009 Lobbying non-taxable amount		(Sor	ne organizations that made a	section 501(h) el	ection do not	have to co		ne five
beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying non-taxable amount b Lobbying ceiling amount			Lobbying Exp	enditures During	4-Year Avera	ging Period	d	
b Lobbying ceiling amount				(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
	2a	Lobbyin	g non-taxable amount					
	b							
c Total lobbying expenditures	c	Total loi	obying expenditures					
d Grassroots non-taxable amount	d	Grassro	ots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))	e							

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768	
	(election under section 501(h)).	

	(election under section 501(h)).	1 .	- \	(b)
		(6	a)	(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo	
C	Media advertisements?		Νo	
d	Mailings to members, legislators, or the public?		Νo	
е	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?	Yes		24,51
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	Other activities? If "Yes," describe in Part IV		No	
j	Total lines 1c through 1i			24,51
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
Ь	If "Yes," enter the amount of any tax incurred under section 4912			
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6)	501(c)(5), c	r section

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
C	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Dues, assessments and similar amounts from members

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Identifier	Return Reference	Explanation
Description of the activities reported on Lines 1a through 1i		LINE 1F ANNUAL DUES WERE PAID TO COLORADO HEALTH ASSOCIATION, A PORTION OF WHICH WERE ALLOCATED TO LOBBYING THE AMOUNT THAT REPRESENTS THIS ENTITY'S SHARE OF THE ALLOCATED LOBBYING EXPENSE IS AS FOLLOWS COLORADO HEALTH ASSOCIATION \$24,515

1

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493133025553

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

	me of the organization RTERCARE ADVENTIST HEALTH SYSTEM	on a second and a second secon	Employer identification number
POI	RIERCARE ADVENTISI HEALIH SISILM		84-0438224
Pa	organizations Maintaining Donor Acorganization answered "Yes" to Form 99		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advi- funds are the organization's property, subject to the	_	or advised Yes No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	efit of the donor or donor advisor, or for ar	ny other purpose Yes No
Pa	rt II Conservation Easements. Complete	•	o Form 990, Part IV, line 7.
1 2	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualic easement on the last day of the tax year	on or pleasure) Preservation of an Preservation of a c	historically importantly land area certified historic structure of a conservation
	casement on the last day of the tax year]	Held at the End of the Year
а	Total number of conservation easements		2a
ь	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified his	toric structure included in (a)	2c
d	Number of conservation easements included in (c) ac	equired after 8/17/06	2d
3	Number of conservation easements modified, transfe	ı rred. released. extınguıshed. or termınate.	d by the organization during
	the taxable year ►	,	,
4	Number of states where property subject to conserva	ation easement is located ►	_
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		dling of violations, and Yes No
6	Staff and volunteer hours devoted to monitoring, insp	ecting and enforcing conservation easem	ents during the year 🛌
7	Amount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easements	s during the year
•	▶ \$		
8	Does each conservation easement reported on line 2 $170(h)(4)(B)(I)$ and $170(h)(4)(B)(II)^2$	(d) above satisfy the requirements of sec	Yes No
9	In Part XIV, describe how the organization reports co balance sheet, and include, if applicable, the text of t the organization's accounting for conservation easen	he footnote to the organization's financial	
Par	Complete if the organization answered	ns of Art, Historical Treasures,	or Other Similar Assets.
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	116, not to report in its revenue stateme for public exhibition, education or researc	ch in furtherance of public service,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	oublic exhibition, education, or research in	
	(i) Revenues included in Form 990, Part VIII, line 1		► \$
	(ii) Assets included in Form 990, Part X		<u> </u>
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA		r financial gain, provide the
а	Revenues included in Form 990, Part VIII, line 1		▶ \$

b Assets included in Form 990, Part X

Part	IIII Organizations Maintaining Co	llections of Art	<u>, His</u>	tori	<u>cal Tr</u>	eas	ures, or O	the	<u>r Similar Ass</u>	ets (co	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of th	ne foll	-		_			on	
а	Public exhibition		d	Γ	Loan	orex	change progr	ams			
b	Scholarly research		e	Γ	Other						
c	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ın hov	w they	/ furthe	r the	organızatıon	's ex	empt purpose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t									Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an	ements. Comple	ete ıf	the	organı	zatio			es" to Form 99	90,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterme	dıary	for c	ontrıbu	tions	or other ass	ets		Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	/ıng ta	able		_				
							-		Ame	ount	
С	Beginning balance							1 c			
d	Additions during the year						-	1d			
е	Distributions during the year						L	1e			
f	Ending balance							1 f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?						Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	•									
Pai	t V Endowment Funds. Complete	f the organization	ı ans	were	ed "Ye:	s" to	Form 990,	Par	t IV, line 10.		
		(a)Current Year	(b)	Prior \	⁄ear	(c)T	wo Years Back	(d)	Three Years Back	(e) Four Y	ears Back
1a	Beginning of year balance										
b	Contributions							_			
C	Investment earnings or losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
_	and programs							+			
f	Administrative expenses							+			
g	End of year balance							<u> </u>			
2	Provide the estimated percentage of the yea	r end balance held a	is								
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment 🕨										
c	Term endowment ►										
3a	Are there endowment funds not in the posses	ssion of the organiza	ation	that a	re held	land	administere	d for	the		
	organization by								20/:	Yes	No
	(i) unrelated organizations			•		•		•	3a(i	_	
h	(ii) related organizations				 1112 P.2			•	3a(ii	<u>/ </u>	<u> </u>
4	Describe in Part XIV the intended uses of th	•				•		•	<u>55</u>		<u></u>
	t VI Land, Buildings, and Equipme					0.					
			<u>-,</u>		Cost or c		(b)Cost or ot	her	(c) Accumulated		
	Description of property				(investn		basis (other		depreciation	(d) Bo	ok value
1a l	and				1,294	1,906	66,923	,892		6	8,218,798
	Buildings				-,	,	493,246		185,291,571		7,955,075
	easehold improvements						.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, •			0
	Equipment		-				193,430	.112	126,196,696	6	7,233,416
	Other		•				63,955		8,690,516		5,264,677
	. Add lines 1a-1e (Column (d) should equal Fo			l). line	10(c))		03,933				8,671,966
	The second secon	, , a, - , , coluit	(2)	,	(-/-/	-	· ·	-	Schedule D		

Cost or end-ob-year market value Cost or end-ob	Part VIII Investments—Other Securities. Se	<u>e Form 990, Part X, line 12</u>		of valuation
23 Color	(a) Description of security or category (including name of security)	(b)Book value		
Total (Colore (8) Should equal from 580, Part X, col (8) for ±2.) ▶ Part VIII Investments—Program Related. See Form 990, Part X, Ine ±3. (a) Description of investment type (b) Sock value (1) AHS INVESTMENT 2,158,060 Total (Colore (8) Should equal from 580, Part X, col (8) for ±3.) ▶ 439,015,332 Part XII Other Assets. See Form 990, Part X, Ine ±5. (a) Description (1) CURRENT PORTION OF AWUIL (2) DESCREPS PORTION OF AWUIL (2) DESCREPS PORTION OF AWUIL (3) INVESTMENT IN UNCONSOLIDATED ORGANIZATIONS (4) DESCRIPTION (5) INVESTMENT IN UNCONSOLIDATED ORGANIZATIONS (5) INVESTMENT IN UNCONSOLIDATED ORGANIZATIONS (6) Amount (6) Amount Poetral axis see Form 990, Part X, Ine ±5. (b) Amount (c) Colored (8) Amount equal from 990, Part X, col (8) Ine ±5.] Total (Colored (9) Should equal from 990, Part X, col (8) Ine ±5.] (6) Amount (7) Amount Poetral Axis See Form 990, Part X, Ine ±5. (9) Amount (9) Amount Poetral Axis See Form 990, Part X, Ine ±5. (1) COLORED (9) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (1) Colored (1) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (1) Colored (1) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (1) Colored (1) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (2) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (3) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (4) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (5) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (6) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (7) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (8) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (9) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (9) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (9) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (9) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (9) Amount Poetral Axis See Form 990, Part X, col (8) Ine ±5.] (1) Amount Po	(1)Financial derivatives			
Total. (Column (b) should equal form 390, Fart x, col (b) See 12.) Total. (Column (b) should equal form 390, Fart x, col (b) See 12.) Total. (Column (b) should equal form 390, Fart x, col (b) See 12.) Total. (Column (b) should equal form 390, Fart x, col (b) See 12.) Total. (Column (b) should equal form 390, Fart x, col (b) See 12.) Total. (Column (b) should equal form 390, Fart x, col (b) See 12.) Total. (Column (b) should equal form 390, Fart x, col (b) See 12.) (a) Description (b) See (c) See 12. (b) See (c) S	(2)Closely-held equity interests			
Investments	Other			
Investments				
(a) Description of investment type (b) Book value Cost or end-of-year market value (1) AMS INVESTMENT (2) DSRF 2,153,060 Total. (Column (b) should equal from 990, Part X, col (b) line 13) ▶ (a) Description (b) Book value (c) Method of valuation Cost or end-of-year market value Cost or end-of-year market value Total. (Column (b) should equal from 990, Part X, col (b) line 13) ▶ (a) Description (b) Book value (c) Defended or valuation (d) Description (d) Description (d) Description (e) Description (f) Book value (1) CURRENT PORTION OF A WILL (a) Description (d) Description (e) Description (f) Book value (1) Pop(3) (1) Pop(3) (2) Defended Final				
(1) Description of Investment (ype (1) but Value Cost or end-of-year market value (1) AHS INVESTMENT 436,862,272 (2) DSRF 2,153,060 (2) DSRF 2,153,060 (2) DSRF 2,153,060 (2) DSRF 2,153,060 (2) DSRF (2,153,060 (2) DSRF (2,153,	Part VIII Investments—Program Related. S	See Form 990, Part X, line 1		
(2) DSRF 2,153,060 Total. (Column (b) should equal Form 990, Part X, col (b) Inve 13) Total. (Column (b) should equal Form 990, Part X, col (b) Inve 13) Total. (Column (b) should equal Form 990, Part X, col (b) Inve 13) Total. (Column (b) should equal Form 990, Part X, line 15. (a) Description (b) Book value 1,990,23 2,801,66 1,990,23 2,801,66 3,101,112 3,101,112 4,101,112 4,101,112 5,101,112 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,23 1,990,24	(a) Description of investment type	(b) Book value		
2,153,060	(1) A HS INVESTMENT	436 862 272	Cost of elia-of-	F
Total. (Column (b) should equal form 990, Part X, col (B) line 13)				<u>'</u>
Part IX Other Assets. See Form 990, Part X, line 15. (a) Description (b) Book value (1) CURRENT PORTION OF AWUIL 1,990,23 2,801,66 301,664,14 36,664,14 36,664,14 378,94 (5) INVESTMENT IN UNCONSOLIDATED ORGANIZATIONS 40,831,50		2,133,000		
Part IX Other Assets. See Form 990, Part X, line 15. (a) Description (b) Book value (1) CURRENT PORTION OF AWUIL 1,990,23 2,801,66 301,664,14 36,664,14 36,664,14 378,94 (5) INVESTMENT IN UNCONSOLIDATED ORGANIZATIONS 40,831,50				
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Part IX Other Assets. See Form 990, Part X, line 15. (a) Description (b) Book value				
(a) Description (b) Book value 1,990,23 (2) DEFERRED FINANCING COSTS 2,801,66 (3) INTERCOMPANY A/R 36,664,14 (4) MISCELLANEOUS ASSETS 378,94 (5) INVESTMENT IN UNCONSOLIDATED ORGANIZATIONS 40,831,50 (5) INVESTMENT IN UNCONSOLIDATED ORGANIZATIONS 40,831,50 (7) Part X Other Liabilities. See Form 990, Part X, col.(B) line 15.) ▶ 82,666,49 Part X Other Liabilities. See Form 990, Part X, line 25. 1 (a) Description of Liability (b) Amount Federal Income Taxes 0 INTERCOMPANY PAYABLE 393,560,352 PROFESSIONAL LIABILITY RESERVE 10,742,443 CHARITABLE REMAINDER TRUST 607,707 ENVIRONMENTAL REMEDIATION 376,996 UNEMPLOYMENT CLAIMS 71,841 MISCELLANEOUS LIABILITIES 597,006	Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	4 39,015,332		
(1) CURRENT PORTION OF AWUIL (2) DEFERRED FINANCING COSTS (3) INTERCOMPANY A/R (4) MISCELLANEOUS ASSETS (5) INVESTMENT IN UNCONSOLIDATED ORGANIZATIONS Total. (Column (b) should equal Form 990, Part X, col.(B) line 15.) Part X Other Liabilities. See Form 990, Part X, line 25. 1 (a) Description of Liability (b) Amount Federal Income Taxes OINTERCOMPANY PAYABLE 393,560,352 PROFESSIONAL LIABILITY RESERVE 10,742,443 CHARITABLE REMAINDER TRUST ENVIRONMENTAL REMEDIATION 376,996 UNEMPLOYMENT CLAIMS 71,841 MISCELLANEOUS LIABILITIES 597,006	Part IX Other Assets. See Form 990, Part X,	line 15.		
(2) DEFERRED FINANCING COSTS (3) INTERCOMPANY A/R (4) MISCELLANEOUS ASSETS (5) INVESTMENT IN UNCONSOLIDATED ORGANIZATIONS Total. (Column (b) should equal Form 990, Part X, col.(8) line 15.) Part X Other Liabilities. See Form 990, Part X, line 25. 1 (a) Description of Liability (b) Amount Federal Income Taxes 0 INTERCOMPANY PAYABLE 393,560,352 PROFESSIONAL LIABILITY RESERVE 10,742,443 CHARITABLE REMAINDER TRUST 607,707 ENVIRONMENTAL REMEDIATION 376,996 UNEMPLOYMENT CLAIMS 71,841 MISCELLANEOUS LIABILITIES 597,006		ription		
36,664,14 (4) MISCELLANEOUS ASSETS 378,94 (5) INVESTMENT IN UNCONSOLIDATED ORGANIZATIONS 40,831,50 40,				1,990,232
(4) MISCELLANEOUS ASSETS 378,94 (5) INVESTMENT IN UNCONSOLIDATED ORGANIZATIONS 40,831,50 Total. (Column (b) should equal Form 990, Part X, col.(B) line 15.) ▶ 82,666,49 Part X Other Liabilities. See Form 990, Part X, line 25. 1 (a) Description of Liability (b) Amount Federal Income Taxes 0 0 INTERCOMPANY PAYABLE 393,560,352 PROFESSIONAL LIABILITY RESERVE 10,742,443 CHARITABLE REMAINDER TRUST 607,707 ENVIRONMENTAL REMEDIATION 376,996 UNEMPLOYMENT CLAIMS 71,841 MISCELLANEOUS LIABILITIES 597,006				
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Total. (Column (b) should equal Form 990, Part X, col.(B) line 15.)				
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Part X Other Liabilities. See Form 990, Part X, line 25. 1 (a) Description of Liability (b) Amount Federal Income Taxes 0 INTERCOMPANY PAYABLE 393,560,352 PROFESSIONAL LIABILITY RESERVE 10,742,443 CHARITABLE REMAINDER TRUST 607,707 ENVIRONMENTAL REMEDIATION 376,996 UNEMPLOYMENT CLAIMS 71,841 MISCELLANEOUS LIABILITIES 597,006				
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1 (a) Description of Liability (b) Amount Federal Income Taxes 0 INTERCOMPANY PAYABLE 393,560,352 PROFESSIONAL LIABILITY RESERVE 10,742,443 CHARITABLE REMAINDER TRUST 607,707 ENVIRONMENTAL REMEDIATION 376,996 UNEMPLOYMENT CLAIMS 71,841 MISCELLANEOUS LIABILITIES 597,006				82,666,490
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INTERCOMPANY PAYABLE PROFESSIONAL LIABILITY RESERVE 10,742,443 CHARITABLE REMAINDER TRUST 607,707 ENVIRONMENTAL REMEDIATION 376,996 UNEMPLOYMENT CLAIMS 71,841 MISCELLANEOUS LIABILITIES 597,006				
PROFESSIONAL LIABILITY RESERVE CHARITABLE REMAINDER TRUST 607,707 ENVIRONMENTAL REMEDIATION 376,996 UNEMPLOYMENT CLAIMS 71,841 MISCELLANEOUS LIABILITIES 597,006		-		
CHARITABLE REMAINDER TRUST ENVIRONMENTAL REMEDIATION 376,996 UNEMPLOYMENT CLAIMS 71,841 MISCELLANEOUS LIABILITIES 597,006				
ENVIRONMENTAL REMEDIATION 376,996 UNEMPLOYMENT CLAIMS 71,841 MISCELLANEOUS LIABILITIES 597,006				
UNEMPLOYMENT CLAIMS 71,841 MISCELLANEOUS LIABILITIES 597,006				
MISCELLANEOUS LIABILITIES 597,006				
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶ 405 956 345	MISCELLANEOUS LIABILITIES	597,006		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶ 405 956 345				
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶ 405 956 345				
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶ 405,956,345				
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶ 405 956 345				
103,350,515	Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	405,956,345		

Par	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial State	ments
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1
2	Total expenses (Form 990, Part IX, column (A), line 25)	2
3	Excess or (deficit) for the year Subtract line 2 from line 1	3
4	Net unrealized gains (losses) on investments	4
5	Donated services and use of facilities	5
6	Investment expenses	6
7	Prior period adjustments	7
8	Other (Describe in Part XIV)	8
9	Total adjustments (net) Add lines 4 - 8	9
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Reven	ue per Return
1	Total revenue, gains, and other support per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12	
а	Net unrealized gains on investments	
b	Donated services and use of facilities	
c	Recoveries of prior year grants	
d	Other (Describe in Part XIV)	
e	Add lines 2a through 2d	. 2e
3	Subtract line 2e from line 1	. 3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a	
b	Other (Describe in Part XIV)	
С	Add lines 4a and 4b	. 4c
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	. 5
	Reconciliation of Expenses per Audited Financial Statements With Exper	nses per Return
1	Total expenses and losses per audited financial statements	1
2	A mounts included on line 1 but not on Form 990, Part IX, line 25	
а	Donated services and use of facilities	
b	Prior year adjustments	
c	Other losses	
d	Other (Describe in Part XIV) 2d	
е	Add lines 2a through 2d	. 2e
3	Subtract line 2e from line 1	. 3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIV)	
c	Add lines 4a and 4b	. 4c
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	. 5
Pai	rt XIV Supplemental Information	

Identifier	Return Reference	Explanation
Identifier FIN 48 (ASC 740) footnote	Return Reference Schedule D, Part X, Line 2	PORTERCARE ADVENTIST HEALTH SYSTEM'S FINANCIAL INFORMATION IS INCLUDED IN THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS OF ADVENTIST HEALTH SYSTEM (AHS), A RELATED ORGANIZATION A HS'S FIN 48 FOOTNOTE FOR THE YEAR ENDED DECEMBER 31, 2011 IS AS FOLLOWS "HEALTHCARE CORPORATION AND ITS AFFILIATED ORGANIZATIONS, OTHER THAN NORTH AMERICAN HEALTH SERVICES, INC AND ITS SUBSIDIARIES (NAHS), ARE EXEMPT FROM STATE AND FEDERAL INCOME TAXES ACCORDINGLY, HEALTHCARE CORPORATION AND ITS TAX-EXEMPT AFFILIATES ARE NOT SUBJECT TO FEDERAL, STATE, OR LOCAL INCOME TAXES ACCORDINGLY, HEALTHCARE CORPORATION AND ITS TAX-EXEMPT AFFILIATES ARE NOT SUBJECT TO FEDERAL, STATE, OR LOCAL INCOME TAXES EXCEPT FOR ANY NET UNRELATED BUSINESS TAXABLE INCOME FOR THE YEARS ENDED DECEMBER 31, 2011 AND 2010, UNRELATED BUSINESS INCOME ACTIVITIES CONDUCTED BY HEALTHCARE CORPORATION AND ITS TAX-EXEMPT AFFILIATES DID NOT GENERATE A MATERIAL AMOUNT OF COMBINED FEDERAL, STATE AND LOCAL INCOME TAX NAHS IS A WHOLLY OWNED, FOR-PROFIT SUBSIDIARY OF HEALTHCARE CORPORATION NAHS AND ITS SUBSIDIARIES ARE SUBJECT TO FEDERAL AND STATE INCOME TAXES NAHS FILES A CONSOLIDATED FEDERAL, STATE AND, WHERE APPROPRIATE, CONSOLIDATED STATE INCOME TAX RETURN AND AND ALLOW OF STATE INCOME TAX SET OF APPROXIMATELY \$60,000 AND \$1,500, RESPECTIVELY PROPOSED AN

OMB No 1545-0047

Open to Public **Inspection**

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

Name of the organization PORTERCARE ADVENTIST HEALTH SYSTEM **Employer identification number**

						0438224			
Pa	art I Charity Care and	Certain O	ther Comr	nunity Benefits at	Cost				
_	Did the annual transfer to	L =k	Land Tellar	alam ka maratara		I		Yes	No
1a	_						1a	Yes	
b	, , ,						1b	Yes	
2	If the organization had multip care policy to the various hos		ndicate whic	h of the following best of	describes application o	of the charity			
	Applied uniformly to all ho			Applied uniformly	to most hospitals				
	Generally tailored to indiv	ıdual hospital	ls						
3	Answer the following based or organization's patients during	•	are eligibilit	y criteria that applies t	o the largest number o	f the			
а	Did the organization use Fede If "Yes," indicate which of the					are?	3a	Yes	
	▶ 100% ▶ 150%		о% Г	Other	%		Ja	163	
ь	Did the organization use FPG	to determine	eligibility for	r providing <i>discounted</i> c	are? If				
	"Yes," indicate which of the fo			•			3b	Yes	
	□ 200% □ 250%	L 30	0% Г	350% 🔽 40	0%	%		1.00	
				330 70 7 10	_				
С	If the organization did not use determining eligibility for free test or other threshold, regard	ordiscounte	d care Inclu	de in the description wh	nether the organization				
4	Did the organization's policy						4	Yes	
	Did the organization budget a the tax year?	mounts for fre			_		5a	Yes	
b	If "Yes," did the organization'	's charity care	e expenses e	exceed the budgeted an	nount?		5b	Yes	
c	If "Yes" to line 5b, as a resulting to a patient who was elig						5c	103	No
6a							6a	Yes	110
6b	If "Yes," did the organization	make it avails	able to the p	ublic?			6b	Yes	
	Complete the following table worksheets with the Schedule		ksheets prov	ided in the Schedule H	instructions Do not s	ubmit these			
7	Charity Care and Certain O	ther Commur	nity Benefits	at Cost					
	Charity Care and Means-Tested Government Programs	(a) Number of	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community b expense	enefit	(f) Pero total ex	
а	Charity care at cost (from Worksheet 1)			28,639,651		28,63	9,651	3	660 %
b	Medicaid (from Worksheet 3, column a)			22,004,055		22,00	4,055	2	810 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)						0		0 %
d	Total Charity Care and Means-Tested Government Programs	0	0	50,643,706	0	50,64	3,706	6	470 %
e	Other Benefits Community health improvement services and community benefit operations (from (Worksheet 4)			1,389,005	29,160	1.35	9,845	0	170 %
f	Health professions education			, ,	25,100				
g	(from Worksheet 5) Subsidized health services			2,757,062		2,75	7,062	0	350 %
h	(from Worksheet 6) Research (from Worksheet 7)						0		0 %
	Cash and in-kind contributions for community benefit (from Worksheet 8)			902,287		90	2,287	0	120 %
j ·	Total Other Benefits	0	0	5,048,354	29,160	5,01	9,194	0	640 %
k	Total. Add lines 7d and 71	0	0	55,692,060	29,160	55,66	2.900	7	110 %

Pa	rt II Community Building	ng Activitie	s Complete t	this table if the	organızatı	on co	nducted any commun	ity b		g
	activities.	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total commun building expense		rect offs revenue	- 1		(f) Perc total ex	
1	Physical improvements and housing							0		0 %
2	Economic development							0		0 %
3	Community support							0		0 %
4	Environmental improvements							0		0 %
5	Leadership development and training									
6	for community members Coalition building							0		0 %
	Community health improvement							\dashv		0 70
8	Workforce development							0		0 %
9	Other			3	987		3	0 987		0 %
10	Total	0	0		987			987		0 %
5 6 7 8	Did the organization report bar Statement No 15? Enter the amount of the organization the organization that the estimated amount of patients eligible under the organizational enter VI the text of the In addition, describe the costinationale for including a portional enter including a portional enter including a portional enter Medicare Enter Medicare Enter Medicare allowable cost Subtract line 6 from line 5. The Describe in Part VI the extentional extensional extensional extensional enter the content of the content of the content of the organization have a write in the organization in the collection provisions on the collection provisions on the collection provisions on the collection in the collection provisions on the collecti	ization's bad dif the organization's characteristics anization's characteristics anization's characteristics and debt are method care sof care relatives to which any osting method the method us to which and the method us for the collection position practice.	ebt expense ion's bad debt early care policy the organization where the organization is a confident of the organization of the	expense attributa y on's financial stat rmining the amou nmunity benefit and IME) s on line 5 ed in line 7 should e used to determinate tio uring the tax year d to the largest n d for patients who	ble to ements than the reporte d be treated the amount of the reporte Other	t described on lines. 5 6 7 d as count representation of the country of the coun	38,822,690 oribes bad debt expensenes 2 and 3, and 148,341,336 212,193,902 -63,852,566 mmunity benefit forted on line 6	9a	Yes	
Do	assistance? Describe in Part v	VI			istions\			9b	Yes	
ГŒ	(a) Name of entity) Description of pi		(c) Organi	ration's	(d) Officers, directors,	Τ.,	e) Physic	ans'
	(-,		activity of entit		profit % o ownersh	r stock	trustees, or key employees' profit % or stock ownership%	pro	ofit % or ownershi	stock
1										
2										
3										
4										
5										
		1								
6								_		
7										
8										
9										
10										
11										
12										
12								-		

Part	V Facility Information									
Section	on A. Hospital Facilities	Licensi	General	Childre	Teachii	Critical	Resear	ER-24 houre	ER-other	
(list in	order of size from largest to smallest)	Licensed hospital	ป medical	Children's hospita	Teaching hospital	access	Research facility	hours	 <u>ಥ</u>	
	nany hospital facilities did the organization operate during cyear?4	yital	al & surgical	ptal)tal	Ortical access hospital	ty			
Name	and address									
										Other (Describe)
1	PORTER ADVENTIST HOSPITAL 2525 S DOWNING ST DENVER,CO 80210	x	Х				Х	Х		
2	LITTLETON ADVENTIST HOSPITAL 7700 S BROADWAY LITTLETON,CO 80122	х	х					х	х	CHILDREN'S ER
3	PARKER ADVENTIST HOSPITAL 9395 CROWN POINT BLVD PARKER, CO 80138	x	x					х		
4	AVISTA ADVENTIST HOSPITAL 100 HEALTH PARK DRIVE LOUISVILLE,CO 80027	х	х					х		

Part V Facility Information (continued)

Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility:	
Line Number of Hospital Facility (from Schedule H, Part V, Section A):_	

			Yes	No
Col	mmunity Health Needs Assessment (Lines 1 through 7 are optional for 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment			
	("Needs Assessment")? If "No," skip to question 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply)			
	a A definition of the community served by the hospital facility			
	b Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health			
	needs of the community			
	d How data was obtained			
	e The health needs of the community			
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and			
	minority groups The process for identifying and prioritizing community health needs and services to meet those needs			
	h The process for consulting with persons representing the community's interests			
	i Information gaps that limit the hospital facility's ability to assess the community's health needs			
_	j Cother (describe in Part VI)			
	Indicate the tax year the hospital facility last conducted a Needs Assessment 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into			
	account input from persons who represent the community, and identify the persons the hospital facility consulted	3		
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the			
	other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)			
	a			
	b Available upon request from the hospital facility			
	c C Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)			
	a Adoption of an implementation strategy to address the health needs of the hospital facility's community			
	b Execution of the implementation strategy			
	c Development of a community-wide community benefit plan for the facility			
	d Participation in community-wide community benefit plan			
	e Inclusion of a community benefit section in operational plans			
	f Adoption of a budget for provision of services that address the needs identified in the CHNA			
	g Prioritization of health needs in the community			
	h Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	i Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"			
•	explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	7		
Fin	ancial Assistance Policy			
	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
8	Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8		
	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9		
	If "Yes," indicate the FPG family income limit for eligibility for free care%			

P	art V	Facility Information (continued)			
				Yes	No
10		PG to determine eligibility for providing discounted care?	10		
		," indicate the FPG family income limit for eligibility for discounted care% " explain in Part VI the criteria the hospital facility used			
11	Explai	ned the basis for calculating amounts charged to patients?	11		<u> </u>
		", indicate the factors used in determining such amounts (check all that apply)			
		Income level			
	ьГ	Asset level			
	c Γ	Medical indigency			
	d Γ	Insurance status			
	еГ	Uninsured discount			
	f Γ	Medicaid/Medicare			
	g Γ	State regulation			
	ьΓ	Other (describe in Part VI)			
12	Explai	ned the method for applying for financial assistance?	12		
		ed measures to publicize the policy within the community served by the hospital facility?	13		
	If "Yes	," indicate how the hospital facility publicized the policy (check all that apply)			
	аГ	The policy was posted at all times on the hospital facility's web site			
	ьГ	The policy was attached to all billing invoices			
	сГ	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
	dГ	The policy was posted in the hospital facility's admissions offices			
	еГ	The policy was provided, in writing, to patients upon admission to the hospital facility			
	f 🗀	The policy was available upon request			
	g T	Other (describe in Part VI)			
Bil	ling and	Collections			
14		e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
		ance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14		<u> </u>
15		all of the following actions against an individual that were permitted under the hospital facility's policies during a year before making reasonable efforts to determine the patient's eligibility under the facility's FAP			
		Reporting to credit agency			
	· —	Lawsuits			
		Liens on residences			
		Body attachments or arrests			
		Other similar actions (describe in Part VI)			
16	-	he hospital facility or an authorized third party perform any of the following actions during the tax year before			
		g reasonable efforts to determine the patient's eligibility under the facility's FAP?	16		
	If "Yes	," check all actions in which the hospital facility or a third party engaged			
	аГ	Reporting to credit agency			
	ьГ	Lawsuits			
	c Γ	Liens on residences			
	dГ	Body attachments			
	еГ	Other similar actions (describe in Part VI)			
17		te which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all			
	that ap				
	·	Notified patients of the financial assistance policy upon admission			
		Notified patients of the financial assistance policy prior to discharge			
		Notified patients of the financial assistance policy in communications with the patients regarding the patients'			
	bills				
		Documented its determination of whether patients were eligible for financial assistance under the hospital lity's financial assistance policy			
		Other (describe in Part VI)			

Part V Facility Information (continued)

				7
Policy	Relating	to Emergency	/ Medical Care	

			Yes	No
18	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	18		
	If "No," indicate why			
	a The hospital facility did not provide care for any emergency medical conditions			
	b The hospital facility's policy was not in writing			
	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
	d Cother (describe in Part VI)			
Ind	lividuals Eligible for Financial Assistance			
19	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
	b The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
	c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
	d Cother (describe in Part VI)			
20	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	20		
	If "Yes," explain in Part VI			
21	Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services provided to that patient?			
		21		
	If "Yes," explain in Part VI			

chedule H	(Form	990)	2011
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Page **7**

Dort V	Eacility	Information	(continued)
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Section C. Other Facilities That Are Not Licensed,	Registered, or Similarly	Recognized as a H	lospital Facility
(list in order of size from largest to smallest)			

How many non-hospital facilities did the organization operate during the tax year?		
Name and address	Type of Facility (Describe)	
1 See Add	litional Data Table	
2		
3		
4		
5		
6		
7		
8		
9		
10		

Part VI Supplemental Information

Complete this part to provide the following information

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 11, 3, 4, 5c, 61, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
INCOME-BASED CRITERIA	SCHEDULE H, PART I, LINE 3C	PORTERCARE ADVENTIST HEALTH SYSTEM HAS AN ESTABLISHED CHARITY CARE POLICY BASED ON THE FEDERAL POVERTY LEVEL CHARITY IS PROVIDED TO PATIENTS BASED ON A SLIDING SCALE THAT CONSIDERS THE PATIENT'S FAMILY SIZE AND INCOME LEVEL THE CHARITY PROVIDED RANGES FROM 100% OF THE PATIENT'S BILL FOR INDIVIDUALS WHOSE HOUSEHOLD INCOME IS AT 100% OR LESS OF THE FEDERAL POVERTY LEVEL, TO A 60% DEDUCTION FOR INDIVIDUALS WHOSE INCOME IS AT 400% OF THE FEDERAL POVERTY LEVEL IN ADDITION, PORTERCARE ADVENTIST HEALTH SYSTEM TAKES INTO ACCOUNT SPECIFIC FACTS AND CIRCUMSTANCES IN GRANTING CHARITY IN SITUATIONS SUCH AS A CATASTROPHIC ILLNESS WHERE THE PATIENT DOES NOT HAVE LIQUID ASSETS

Schedule H (Form 990) 2011 Page **8**

Identifier	ReturnReference	Explanation
COMMUNITY BENEFIT REPORT	SCHEDULE H, PART I, LINE 6A	PORTERCARE ADVENTIST HEALTH SYSTEM IS OPERATED BY CENTURA HEALTH CORPORATION (CHC) CHC PREPARES ITS OWN WRITTEN COMMUNITY BENEFIT REPORT WHICH INCLUDES THE ACTIVITIES OF PORTERCARE ADVENTIST HEALTH SYSTEM AND OTHER ENTITIES MANAGED BY CHC THE ANNUAL REPORT IS PUBLISHED ON CENTURA'S WEBSITE AND IS AVAILABLE TO ANYONE INTERESTED

Schedule H (Form 990) 2011 Page **8**

Identifier	ReturnReference	Explanation
Costing Methodology used to calculate financial assistance	Schedule H, Part I, Line /	PORTERCARE ADVENTIST HEALTH SYSTEM DOES NOT USE A COST ACCOUNTING SYSTEM TO DETERMINE THE COST OF CHARITY CARE PROVIDED THE ESTIMATED COST OF CARE IS CALCULATED BY APPLYING THE RATIO OF EACH FACILITY'S TOTAL EXPENSES TO TOTAL GROSS REVENUE, APPLIED TO THE APPLICABLE GROSS REVENUES (E G MEDICARE, MEDICAID) WORKSHEET 2 WAS NOT USED TO DEVELOP THE COST TO CHARGE RATIO

Schedule H (Form 990) 2011 Page **8**

Identifier	ReturnReference	Explanation
Bad Debt Expense excluded from financial assistance calculation	Schedule H, Part I, Line 7, column(f)	38,822,690

Identifier Bad debt expense - financial Schedule statement footnote	eturnReference Explanation THE AMOUNT REPORTED ON THE SCHEDULE H, PART III, LINES 2 AND 3 ARE THE SAME AMOUNTS REPORT ED FOR BAD DEBT IN THE AUDITED FINANCIAL STATEMENTS PLEASE REFER TO THE FINANCIAL STATEMENT FOOTNOTE BELOW FOR INFORMATION REGARDING THE METHODOLOGY USED TO DETERMINE AND REPORT B AD DEBT EXPENSE PORTERCARE ADVENTIST HEALTH SYSTEM AUTOMATICALLY DISCOUNTS ALL SELF PAY PATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT THIS ALLOWANCE IS NOT INCLUDED IN THE CALCULATION OF THE COST OF BAD DEBTS IN
Schedule	LINES 2 AND 3 ARE THE SAME AMOUNTS REPORT ED FOR BAD DEBT IN THE AUDITED FINANCIAL STATEMENTS PLEASE REFER TO THE FINANCIAL STATEME NT FOOTNOTE BELOW FOR INFORMATION REGARDING THE METHODOLOGY USED TO DETERMINE AND REPORT BAD DEBT EXPENSE PORTERCARE ADVENTIST HEALTH SYSTEM AUTOMATICALLY DISCOUNTS ALL SELF PAY PATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT THIS ALLOWANCE IS NOT INCLUDED IN
	BAD DEBT IN THE AUDITED FINANCIAL STATEMENTS PLEASE REFER TO THE FINANCIAL STATEME NT FOOTNOTE BELOW FOR INFORMATION REGARDING THE METHODOLOGY USED TO DETERMINE AND REPORT B AD DEBT EXPENSE PORTERCARE ADVENTIST HEALTH SYSTEM AUTOMATICALLY DISCOUNTS ALL SELF PAY P ATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT THIS ALLOWANCE IS NOT INCLUD ED IN
	FOOTNOTE BELOW FOR INFORMATION REGARDING THE METHODOLOGY USED TO DETERMINE AND REPORT B AD DEBT EXPENSE PORTERCARE ADVENTIST HEALTH SYSTEM AUTOMATICALLY DISCOUNTS ALL SELF PAY PATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT THIS ALLOWANCE IS NOT INCLUDED IN
	METHODOLOGY USED TO DETERMINE AND REPORT B AD DEBT EXPENSE PORTERCARE ADVENTIST HEALTH SYSTEM AUTOMATICALLY DISCOUNTS ALL SELF PAY P ATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT THIS ALLOWANCE IS NOT INCLUDED IN
	SYSTEM AUTOMATICALLY DISCOUNTS ALL SELF PAY P ATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT THIS ALLOWANCE IS NOT INCLUD ED IN
	ATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT THIS ALLOWANCE IS NOT INCLUDED IN
	INSTANCES WHERE A PATIENT DOES NOT PAY H IS OR
	HER BILL PORTERCARE ADVENTIST HEALTH SYSTEM PROVIDES INFORMATION TO PATIENTS AT THE TIME OF
	REGISTRATION WITH RESPECT TO ITS FINANCIAL
	ASSISTANCE POLICIES HOWEVER, IN SOME INSTANCES PATIENTS DO NOT COMPLETE THE NECESSARY FORMS TO
	APPLY FOR FINANCIAL ASSISTANCE AS A RESULT,
	PORTERCARE ADVENTIST HEALTH SYSTEM USES AN OUTSIDE VENDOR TO ASSIST IN DETERM INING A
	PATIENT'S ELIGIBILITY FOR FINANCIAL ASSISTANCE THIS INCLUDES A REVIEW OF THE PATI ENT'S FINANCIAL
	SITUATION BASED ON THE VENDOR'S DATABASE OF
	EXTERNAL INFORMATION IN INSTA NCES WHERE THE REVIEW INDICATES THAT THE PATIENT QUALIFIES FOR
	FINANCIAL ASSISTANCE, PORTE RCARE ADVENTIST
	HEALTH SYSTEM ADJUSTS THE PATIENT'S BILL TO MATCH ITS CHARITY POLICY AND DOES NOT PURSUE
	COLLECTION FROM THE PATIENT FOR THE PORTION OF
	THE PATIENT'S OBLIGATION THA T QUALIFIES FOR CHARITY PORTERCARE ADVENTIST HEALTH SYSTEM
	(PAHS) DOES NOT ISSUE SEPARATE AUDITED FINANCIAL
	STATEMENTS, HOWEVER, PAHS IS INCLUDED IN THE CONSOLIDATED FINANCIAL STA TEMENTS OF
	ADVENTIST HEALTH SYSTEM (AHS) AND THEIR
	FOOTNOTE IS REFERENCED BELOW BAD DEBT EXPENSE IS REPORTED ON PAHS' INTERNAL FINANCIAL
	STATEMENTS AS AN EXPENSE THE AMOUNT REPOR TED IS BASED ON THE AMOUNT DEEMED TO NOT BE
	COLLECTIBLE BY PATIENTS WHO HAVE THE ABILITY TO
	PAY FINANCIAL STATEMENT FOOTNOTE RELATED TO ACCOUNTS RECEIVABLE AND ALLOWANCE FOR UNCOL
	LECTIBLE ACCOUNTS THE SYSTEM'S PATIENT
	ACCEPTANCE POLICY IS BASED ON ITS MISSION STATEMEN T AND ITS CHARITABLE PURPOSES
	ACCORDINGLY, THE SYSTEM ACCEPTS PATIENTS IN
	IMMEDIATE NEED OF CARE, REGARDLESS OF THEIR ABILITY TO PAY THE SYSTEM SERVES CERTAIN
	PATIENTS WHOSE MEDI CAL CARE COSTS ARE NOT PAID
	AT ESTABLISHED RATES THESE PATIENTS INCLUDE THOSE SPONSORED U NDER GOVERNMENT PROGRAMS
	SUCH AS MEDICARE AND MEDICAID, THOSE SPONSORED UNDER PRIVATE CONT RACTUAL AGREEMENTS, CHARITY
	PATIENTS AND OTHER UNINSURED PATIENTS WHO HAVE
	LIMITED ABILITY TO PAY A PATIENT IS CLASSIFIED AS A CHARITY PATIENT BASED ON ESTABLISHED POLICIES OF
	THE SYSTEM, WHICH REQUIRE THAT THE PATIENT
	PROVIDE CERTAIN INFORMATION TO QUALIFY FOR CHARITY PATIENTS THAT QUALIFY FOR CHARITY ARE
	PROVIDED SERVICES FOR WHICH NO PAYMENT IS DUE
	FOR ALL OR A PORTION OF THE PATIENT'S BILL FROM EITHER THE PATIENT OR OTHER THIRD PARTIES FOR
	FINANCIAL REPORTING PURPOSES, CHARITY CARE IS
	EXCLUDED FROM PATIENT SERVICE REVENUE FOR ALL OTHER PATIENTS, PATIENT SERVICE REVENUE IS
	REPORTED AT ESTIMATED NET REALIZABLE AMOUNT S FOR SERVICES RENDERED THE SYSTEM RECOGNIZES
	PATIENT SERVICE REVENUE ASSOCIATED WITH PAT
	IENTS WHO HAVE THIRD-PARTY PAYOR COVERAGE ON THE BASIS OF CONTRACTUAL RATES FOR THE SERVIC ES
	RENDERED FOR UNINSURED PATIENTS THAT DO NOT
	QUALIFY FOR CHARITY CARE, REVENUE IS BASED ON THE BASIS OF DISCOUNTED RATES IN ACCORDANCE WITH
	THE SYSTEM'S POLICY PATIENT SERVICE REVENUE IS
	REDUCED BY THE PROVISION FOR BAD DEBTS AND ACCOUNTS RECEIVABLE ARE REDUCED BY A N
	ALLOWANCE FOR UNCOLLECTIBLE ACCCOUNTS THESE
	AMOUNTS ARE BASED ON MANAGEMENT'S ASSESSMEN T OF HISTORICAL AND EXPECTED NET COLLECTIONS FOR
	EACH MAJOR PAYOR SOURCE, CONSIDERING BUSI NESS AND ECONOMIC CONDITIONS, TRENDS IN HEALTHCARE
	COVERAGE AND OTHER COLLECTION INDICATOR S
	MANAGEMENT REGULARLY REVIEWS COLLECTIONS DATA BY MAJOR PAYOR SOURCES IN EVALUATING THE
	SUFFICIENCY OF THE ALLOWANCE FOR UNCOLLECTIBLE
	ACCOUNTS ON THE BASIS OF HISTORICAL EXPERI ENCE A SIGNIFICANT PORTION OF THE SYSTEM'S SELF-PAY
	PATIENTS WILL BE UNABLE OR UNWILLING TO PAY FOR
	SERVICES PROVIDED THUS, THE SYSTEM RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS IN THE
	PERIOD SERVICES ARE PROVIDED RELATED TO SELF-PAY
	PATIENTS THE SYSTEM'S ALLOWANC E FOR UNCOLLECTIBLE ACCOUNTS FOR SELF-PAY PATIENTS
	WAS 97% OF SELF-PAY ACCOUNTS RECEIVABLE AS OF
	DECEMBER 31, 2011 AND 2010 FOR RECEIVABLES ASSOCIATED WITH PATIENTS WHO HAVE THIRD -PARTY
	COVERAGE, THE SYSTEM ANALYZES CONTRACTUALLY
	DUE AMOUNTS AND PROVIDES AN ALLOWANCE F OR UNCOLLECTIBLE ACCOUNTS AND A PROVISION FOR BAD
	DEBTS, IF NECESSARY ACCOUNTS RECEIVABLE ARE
	WRITTEN OFF AFTER COLLECTION EFFORTS HAVE BEEN FOLLOWED IN ACCORDANCE WITH THE SYSTEM 'S
	POLICIES THE SYSTEM CHANGED ITS UNINSUREED
	DISCOUNT POLICY, EFFECTIVE JANUARY 1, 2011, AS REQUIRED BY THE PATIENT PROTECTION AND
	AFFORDABLE CARE ACT (ACT) THE ACT HAS RESULTED
	IN AN INCREASE IN SELF-PAY DISCOUNTS, WHICH ARE A REDUCTION OF PATIENT SERVICE REVENUE, A ND A
	CORRESPONDING DECREASE IN SELF-PAY WRITE-OFFS
	THAT ARE INCLUDED IN THE PROVISION FOR BAD DEBTS OVERALL, THE TOTAL SELF-PAY DISCOUNTS A
	Schedule H (Form 990) 20:

Schedule H, Part III, Line 4 ND WRITE-OFFS HAS NOT CHANCED SIGNIFICANTLY FOR THE YEAR ENDED DECEMBER 31, 2011 THEY SYS TEM HAS NOT EXPERIENCED SIGNIFICANT CHANGES IN WRITE-OFF TRENDS AND HAS NOT EXPERIENCED DECEMBER 31, 2011 THE SYSTEM HAS NOT EXPERIENCED SIGNIFICANT CHANGES IN WRITE-OFF TRENDS AND HAS NOT EXPERIENCED SIGNIFICANT CHANGES IN WRITE-OFF TRENDS AND HAS NOT EXPERIENCED SIGNIFICANT CHANGES IN WRITE-OFF TRENDS AND HAS NOT EXPERIENCED SIGNIFICANT CHANGES IN WRITE-OFF TRENDS AND HAS SESSING THE YEAR ENDED DECEMBER 31, 2011 THE SYSTEM HAS DETERMINED, BASED O N AN ASSESSMENT AT THE REPORTING-ENTITY LEVEL, THAT PATIENT SERVICE REVENUE IS PRIMARILY RECORDED PRIOR TO ASSESSING THE ADDITION FROM PATIENT SERVICE REVENUE IN THE REPORTING-ENTITY LEVEL, THAT PATIENT SERVICE REVENUE IN THE ACCOMPANYING CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS REVENUE FROM MEDICATE AND NOTIFICANT CONCENTRATIONS OF ACCOUNTS RECEIVABLE DUE FROM AN INDIVIDUAL PAYOR AT DECEMBER 31, 2011 AND 2010 THE SYSTEM IS SUB JECT TO RETROACTIVE WEARD AND MEDICATE AND LONGER SUBJECT TO THE REPORT AND MEDICATE AND MEDICATE AND MEDICATE AND MEDICATE AND SIGNIFICANT CONCENTRATIONS OF ACCOUNTS REPORT AND MEDICATE	Identifier	ReturnReference	Explanation
AND 2010, RESPECTIVELY	Bad debt expense - financial	Schedule H, Part III, Line 4	ND WRITE-OFFS HAS NOT CHANGED SIGNIFICANTLY FOR THE YEAR ENDED DECEMBER 31, 2011 THEY SYS TEM HAS NOT EXPERIENCED SIGNIFICANT CHANGES IN WRITE-OFF TRENDS AND HAS NOT CHANGED ITS CHARITY CARE POLICY FOR THE YEAR ENDED DECEMBER 31, 2011 THE SYSTEM HAS DETERMINED, BASED O N AN ASSESSMENT AT THE REPORTING-ENTITY LEVEL, THAT PATIENT SERVICE REVENUE IS PRIMARILY R ECORDED PRIOR TO ASSESSING THE PATIENT'S ABILITY TO PAY AND AS SUCH, THE ENTIRE PROVISION FOR BAD DEBTS IS RECORDED AS A DEDUCTION FROM PATIENT SERVICE REVENUE IN THE ACCOMPANYING CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS REVENUE FROM MEDICARE AND MEDICAID PROGRAMS REPRESENTS APPROXIMATELY 36% AND 35% OF THE SYSTEM'S PATIENT SERVICE RE VENUE FOR THE YEARS ENDED DECEMBER 31, 2011 AND 2010, RESPECTIVELY LAWS AND REGULATIONS GOVERNING THE MEDICARE AND MEDICAID PROGRAMS ARE EXTREMELY COMPLEX AND SUBJECT TO INTERPRET ATION AS A RESULT, THERE IS AT LEAST A REASONABLE POSSIBILITY THAT RECORDED ESTIMATES WILL CHANGE BY A MATERIAL AMOUNT IN THE NEAR TERM OTHER THAN THE ACCOUNTS RECEIVABLE RELATED TO THE MEDICARE AND MEDICAID PROGRAMS, THERE ARE NO SIGNIFICANT CONCENTRATIONS OF ACCOUNT S RECEIVABLE DUE FROM AN INDIVIDUAL PAYOR AT DECEMBER 31, 2011 AND 2010 THE SYSTEM IS SUBJECT TO RETROACTIVE REVENUE ADJUSTMENTS DUE TO FUTURE AUDITS, REVIEWS AND INVESTIGATIONS RETROACTIVE ADJUSTMENTS ARE CONSIDERED IN THE RECOGNITION OF REVENUE ON AN ESTIMATED BASIS IN THE PERIOD THE RELATED SERVICES ARE RENDERED, AND SUCH AMOUNTS ARE ADJUSTMENTS TO REVENUE REPERIODS AS ADJUSTMENTS BECOME KNOWN OR AS YEARS ARE NO LONGER SUBJECT TO SUCH AUDITS, REVI EWS AND INVESTIGATIONS APPROXIMATELY \$46,600,000 AND \$29,500,000 FOR THE YEARS ENDED DECEMBER 31, 2011

Identifier	ReturnReference	Explanation
I dentifier Community benefit & methodology for determining medicare costs	Schedule H, Part III, Line 8	Explanation COST FOR EACH HOSPITAL'S COST REPORT IS PULLED FROM YEAR-END TRIAL BALANCES THE COST IS THEN EVALUATED AND ALL NON-ALLOWABLE COST IS REMOVED VIA ADJUSTMENTS THE REMAINING ALLOWABLE COST IS THEN ALLOCATED TO APPROPRIATE PATIENT CARE AND NON-PATIENT CARE COST CENTERS BASED ON MEDICARE ALLOCATION PRINCIPLES RATIONALE FOR INCLUDING A MEDICARE SHORTFALL AS COMMUNITY BENEFIT AS A 501(C)(3) ORGANIZATION, THE FILING ORGANIZATION PROVIDES EMERGENCY AND NON-ELECTIVE CARE TO ALL REGARDLESS OF ABILITY TO PAY ALL HOSPITAL SERVICES ARE PROVIDED IN A NON-DISCRIMINATORY MANNER TO PATIENTS WHO ARE PROGRAM AS A PUBLIC INSURANCE PROGRAM, MEDICARE PROVIDES A PRE-ESTABLISHED REIMBURSEMENT RATE/AMOUNT TO HEALTHCARE PROVIDES A PRE-ESTABLISHED REIMBURSEMENT RATE/AMOUNT TO HEALTHCARE PROVIDES FOR THE SERVICES THEY PROVIDE TO PATIENTS IN SOME CASES, THE REIMBURSEMENT AMOUNT PROVIDED TO A HOSPITAL MAY EXCEED ITS COSTS OF PROVIDING A PARTICULAR SERVICE OR SERVICES TO A PATIENT IN OTHER CASES, THE MEDICARE REIMBURSEMENT AMOUNT MAY RESULT IN THE HOSPITAL EXPERIENCING A SHORTFALL OF REIMBURSEMENT RECEIVED OVER COSTS INCURRED IN THOSE CASES WHERE AN OVERALL SHORTFALL IS GENERATED FOR PROVIDING SERVICES TO ALL MEDICARE PATIENTS, THE SHORTFALL AMOUNT SHOULD BE CONSIDERED AS A BENEFIT TO THE COMMUNITY TAX-EXEMPT HOSPITALS ARE REQUIRED TO ACCEPT ALL MEDICARE PATIENTS REGARDLESS OF THE PROPULATION OF SERVICES TO THE TOTAL MEDICARE PATIENTS REGARDLESS OF THE PROVISION OF SERVICES TO THE TOTAL MEDICARE PATIENTS REGARDLESS OF THE PROVISION OF SERVICES TO THE TOTAL MEDICARE PATIENTS REGARDLESS OF THE PROVISION OF SERVICES TO THE TOTAL MEDICARE PATIENTS OF SERVICES TO THE TOTAL MEDICARE PATIENTS REGARDLESS OF THE PROVISION OF SERVICES TO THE TOTAL MEDICARE PATIENTS OF SERVICES TO THE TOTAL MEDICARE PATIENT SUFFICIENTLY LARGE SO THAT THE PROVISION OF SERVICES TO THE TOTAL MEDICARE PATIENT RECEIVED OVER THE COST OF PROVIDING CARE, THE TAX-EXEMPT HOSPITAL HAS PROVIDED A BENEFIT TO A CLASS OF PERSONS BROAD ENOUGH TO BE CONSIDERED A BENEFIT TO
		OF REIMBURSEMENT RECEIVED OVER THE COST OF PROVIDING CARE, THE TAX-EXEMPT HOSPITAL HAS PROVIDED A BENEFIT TO A CLASS OF PERSONS BROAD ENOUGH TO BE CONSIDERED A BENEFIT TO THE
		TYPICALLY, TAX-EXEMPT HOSPITALS PROVIDE HEALTH CARE SERVICES BASED UPON AN ASSESSMENT OF THE HEALTH CARE NEEDS OF THEIR COMMUNITY AS OPPOSED TO THEIR TAXABLE COUNTERPARTS WHERE PROFITABILITY OFTEN DRIVES DECISIONS ABOUT PATIENT CARE SERVICES THAT ARE OFFERED PATIENT CARE PROVIDED BY TAX-EXEMPT HOSPITALS THAT RESULTS IN MEDICARE SHORTFALLS SHOULD BE CONSIDERED AS PROVIDING A BENEFIT TO THE
		COMMUNITY AND RELIEVING THE BURDENS OF GOVERNMENT Schedule H (Form 990) 2011

Identifier	ReturnReference	Explanation
Collection practices for patients eligible for financial assistance		PORTERCARE ADVENTIST HEALTH SYSTEM'S DEBT COLLECTION POLICY PROVIDES THE PERFORMANCE OF A REASONABLE REVIEW OF EACH PATIENT'S ACCOUNT PRIOR TO TURNING AN ACCOUNT OVER TO A THIRD- PARTY COLLECTION AGENT AND PRIOR TO INSTITUTING ANY LEGAL ACTION FOR NON-PAYMENT THE REVIEW OF PATIENT ACCOUNTS IS DONE TO ASSURE THAT THE PATIENT OR THEIR GUARANTOR IS NOT ELIGIBLE FOR ASSISTANCE THROUGH PORTERCARE ADVENTIST HEALTH SYSTEM'S CHARITY CARE POLICY, UNINSURED DISCOUNT POLICY OR ANOTHER FINANCIAL ASSISTANCE PROGRAM (I E MEDICAID) PORTERCARE ADVENTIST HEALTH SYSTEM REQUIRES THE FOLLOWING OF ITS THIRD-PARTY COLLECTION AGENCIES -NEITHER PORTERCARE ADVENTIST HEALTH SYSTEM HOSPITALS OR THEIR COLLECTION AGENCIES WILL REQUEST BENCH OR ARREST WARRANTS AS A RESULT OF NON-PAYMENT, - NEITHER PORTERCARE ADVENTIST HEALTH SYSTEM HOSPITALS OR THEIR COLLECTION AGENCIES WILL SEEK LIENS THAT WOULD REQUIRE THE SALE OR FORECLOSURE OF A PRIMARY RESIDENCE, AND -NO PORTERCARE ADVENTIST HEALTH SYSTEM COLLECTION AGENCY MAY SEEK COURT ACTION WITHOUT HOSPITAL APPROVAL

Schedule H (Form 990) 2011 Page **8**

Identifier	ReturnReference	Explanation
Means used to determine amounts billed	19d	(1) PORTER ADVENTIST HOSPITAL - PAHS AUTOMATICALLY DISCOUNTS ALL SELF PAY PATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT, (2) LITTLETON ADVENTIST HOSPITAL - PAHS AUTOMATICALLY DISCOUNTS ALL SELF PAY PATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT, (3) PARKER ADVENTIST HOSPITAL - PAHS AUTOMATICALLY DISCOUNTS ALL SELF PAY PATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT, (4) AVISTA ADVENTIST HOSPITAL - PAHS AUTOMATICALLY DISCOUNTS ALL SELF PAY PATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT, (4) AVISTA ADVENTIST HOSPITAL - PAHS

Schedule H (Form 990) 2011		Page
Identifier	ReturnReference	Explanation
NEEDS ASSESSMENT AND COMMUNITY INFORMATION	SCHEDULE H, PART VI, LINE 2	ACROSS COLORADO, MORE THAN 4,000 ASSOCIATES OF PORTERCARE ADVENTIST HEALTH SYSTEM (PAHS) A RE
		CHANGING LIVES IN OUR HOSPITALS, SENIOR LIVING
		COMMUNITIES, CLINICS AND HOMES IN WHICH THEY WORK THROUGH THE MANY COMMUNITY PROGRAMS ANI
		THE CHARITY CARE THEY PROVIDE FOR PEOPLE
		THROUGHOUT COLORADO, PAHS ASSOCIATES RECEIVE GREAT SATISFACTION FROM FULFILLING A MISSIO N OF
		EXTENDING THE HEALING MINISTRY OF CHRIST THE
		COMMUNITY BENEFIT REPORT IS A COLLECTIVE LIST OF VARIOUS ACTIVITIES DEMONSTRATING HOW PAHS
		SUPPORTS ITS NEIGHBORS THROUGHOUT THE STATE COMMUNITY BENEFITS ARE OFFERED IN THE FORM OF
		OUTREACH AND EDUCATION, SUPPORT GROUP S,
		ACTIVITIES AND CLINICS, AS WELL AS CHARITY CARE AS A NONPROFIT, FAITH-BASED ORGANIZATI ON, PAHS
		IS COMMITTED TO PROVIDING SUPPORT AND PROGRAMS
		FOR THOSE LESS FORTUNATE IN OUR CO MMUNITIES IN HARD TIMES THOSE NUMBERS GROW, WHILE RESOURCES
		SHRINK IN RESPONSE TO THIS, WE SEEK HOW TO MAKE
		THE MOST IMPACT IN EVERY COMMUNITY WE TOUCH IN THE MOST RECENT FISCAL YEAR PAHS INVESTED THE
		FOLLOWING IN ITS COMMUNITIES COMMUNITY BENEFIT
		ANNUAL REPORT FY 2 012 SUMMARY INTRODUCTION PORTERCARE ADVENTIST HEALTH SYSTEM (PAHS), A
		FAITH-BASED, NONPROFIT HEALTH CARE ENTITY, SINCE
		THEIR EARLIEST DAYS, HAVE PLACED AN EMPHASIS ON WHOLE PERSON CARE AND ON ILLNESS PREVENTION,
		HAVE PRESERVED AN UNWAVERING COMMITMENT TO THEIR VALUES AN D AN UNDERSTANDING OF THE VITAL
		ROLE THAT MINISTERING TO SPIRITUAL NEEDS CAN
		PLAY IN HEALT H CARE COMMITTED TO THE MISSION O CONTINUING THE HEALING MINISTRY OF CHRIST, PAHS
		BUILDS UPON ITS UNIQUE HISTORY, HERITAGE AND
		TRADITIONS TO CREATE A FAITH-BASED ENTITY DESIGNED TO ADVANCE THE MISSION OF THEIR
		INDIVIDUAL ORGANIZATIONS TODAY, PAHS OPERATES
		4 HOSPITALS AVISTA ADVENTIST HOSPITAL, LITTLETON ADVENTIST HOSPITAL, PARKER ADVENTIST
		HOSPITAL AND PORTER ADVENTIST HOSPITAL IN
		KEEPING WITH OUR MISSION, PAHS PROVIDES CARE FOR ALL REGARDLE SS OF ABILITY TO PAY IN FY 2012, PAHS
		PROVIDED \$46 7 MILLION IN HEALTHCARE TO UNDERPRIVIL EGED INDIVIDUALS AND THE BROADER
		COMMUNITY THROUGH CHARITY CARE, COMMUNITY
		EDUCATION AND O UTREACH, AND UNPAID COSTS OF MEDICAID QUALITY HEALTHCARE IS DELIVERED TO
		PERSONS IN THESE SERVICE AREAS - DENVER, BOULDER
		LITTLETON, PARKER AND THEIR SURROUNDING COMMUNITIES IN T HE STATE OF COLORADO
		DEMOGRAPHIC DATA PORTER ADVENTIST HOSPITAL
		AND LITTLETON ADVENTIST H OSPITAL THE PORTER ADVENTIST HOSPITAL AND LITTLETON ADVENTIST
		SERVICE AREA COVERS COUNTIES WITH DIVERSE
		DEMOGRAPHIC SITUATIONS INCLUDING DENVER, ARAPAHOE, DOUGLAS, AND JEFFERSON C OUNTIES
		("SOUTH DENVER OPERATING GROUP") WITHIN THE SOUTH DENVER OPERATING GROUP, DENVER IS THE
		MOST POPULOUS COUNTY FOLLOWED CLOSELY BY
		ARAPAHOE AND JEFFERSON COUNTIES DOUGLAS C OUNTY IS THE SMALLEST COUNTY IN THE GROUP, WITH A
		COMBINED POPULATION OF 1,706,704 RESIDEN TS
		JEFFERSON AND DOUGLAS COUNTY ARE PREDOMINANTLY WHITE, WITH 88% AND 90% OF THE
		POPULATI ON IN THIS GROUP, RESPECTIVELY
		ARAPAHOE IS MORE DIVERSE WITH 73% WHITE AND 10% AFRICAN AM ERICAN COLORADANS WITH THE HIGHEST
		MEDIAN HOUSEHOLD INCOMES RESIDE IN DOUGLAS COUNTY FOLL OWED BY JEFFERSON COUNTY ARAPAHOE
		COUNTY'S MEDIAN HOUSEHOLD INCOME IS CLOSE TO
		THE STATE AVERAGE DOUGLAS COUNTY'S UNEMPLOYMENT IS AMONG THE LOWEST IN THE STATE
		JEFFERSON AND ARA PAHOE HAVE RATES CLOSE TO THE
		STATE'S AVERAGE RATE THE UNEMPLOYMENT RATE IN DENVER COUNTY IS HIGHER THAN THE STATE AVERAGE
		PARKER ADVENTIST HOSPITAL PARKER ADVENTIST
		HOSPITAL'S PRIMARY SERVICE AREAS ARE DOUGLAS AND ARAPAHOE COUNTIES ADDITIONAL INFORMATION
		ON JEFFERS ON AND DENVER COUNTIES IS INCLUDED IN
		THIS SECTION SINCE THOSE COUNTIES ARE PART OF THE SO UTH DENVER OPERATING GROUP HOWEVER, THE
		INFORMATION ON THESE ADDITIONAL COUNTIES IS FO C OMPARISON PURPOSES ONLY AND IS NOT INTENDED
		TO BE PART OF PARKER HOSPITAL'S PRIMARY SERVIC E
		AREA JEFFERSON AND DOUGLAS COUNTY ARE PREDOMINANTLY WHITE, WITH 88% AND 90% OF THE
		POPU LATION IN THIS GROUP, RESPECTIVELY
		ARAPAHOE IS MORE DIVERSE WITH 73% WHITE AND 10° AFRICA NAMERICAN COLORADANS WITH THE HIGHEST
		MEDIAN HOUSEHOLD INCOMES RESIDE IN DOUGLAS
		COUNTY FOLLOWED BY JEFFERSON COUNTY ARAPAHOE COUNTY'S MEDIAN HOUSEHOLD INCOME IS CLOSE TO
		THE ST ATE AVERAGE DOUGLAS COUNTY'S
	Ì	UNEMPLOYMENT IS AMONG THE LOWEST IN THE STATE JEFFERSON AND ARAPAHOE HAVE RATES CLOSE TO THE
		STATE'S AVERAGE RATE THE UNEMPLOYMENT RATE IN
		DENVER CO UNTY IS HIGHER THAN THE STATE AVERAGE AVISTA ADVENTIST HOSPITAL AVISTA ADVENTIST
		DENVER CO UNTY IS HIGHER THAN THE STATE AVERAGE AVISTA ADVENTIST HOSPITAL AVISTA ADVENTIST HOSPITAL SERVES THE COUNTIES OF BOULDER,
		DENVER CO UNTY IS HIGHER THAN THE STATE AVERAGE AVISTA ADVENTIST HOSPITAL AVISTA ADVENTIST
		DENVER CO UNTY IS HIGHER THAN THE STATE AVERAGE AVISTA ADVENTIST HOSPITAL AVISTA ADVENTIST HOSPITA L SERVES THE COUNTIES OF BOULDER, BROOMFIELD, AND ADAMS WHILE THIS DATA IS REPRESENTATIVE OF THE ENTIRE AVISTA SERVICE AREA, AVISTA TARGETS A MORE NARROWLY FOCUSED
		DENVER CO UNTY IS HIGHER THAN THE STATE AVERAGE AVISTA ADVENTIST HOSPITAL AVISTA ADVENTIST HOSPITA L SERVES THE COUNTIES OF BOULDER, BROOMFIELD, AND ADAMS WHILE THIS DATA IS REPRESENTATIVE OF THE ENTIRE AVISTA SERVICE AREA, AVISTA TARGETS A MORE NARROWLY FOCUSED DEMOGRAPHIC ARE A CONCENTRATING ON THE AREA O BOULDER AND BROOMFIELD COUNTIES, WHICH
		DENVER CO UNTY IS HIGHER THAN THE STATE AVERAGE AVISTA ADVENTIST HOSPITAL AVISTA ADVENTIST HOSPITAL AVISTA ADVENTIST HOSPITA L SERVES THE COUNTIES OF BOULDER, BROOMFIELD, AND ADAMS WHILE THIS DATA IS REPRESENTATIVE OF THE ENTIRE AVISTA SERVICE AREA, AVISTA TARGETS A MORE NARROWLY FOCUSED DEMOGRAPHIC ARE A CONCENTRATING ON THE AREA O BOULDER AND BROOMFIELD COUNTIES, WHICH DEMONSTRATE THE GREA TEST HEALTHCARE NEEDS TH
		DENVER CO UNTY IS HIGHER THAN THE STATE AVERAGE AVISTA ADVENTIST HOSPITAL AVISTA ADVENTIST HOSPITA L SERVES THE COUNTIES OF BOULDER, BROOMFIELD, AND ADAMS WHILE THIS DATA IS REPRESENTATIVE OF THE ENTIRE AVISTA SERVICE AREA, AVISTA TARGETS A MORE NARROWLY FOCUSED DEMOGRAPHIC ARE A CONCENTRATING ON THE AREA O
		DENVER CO UNTY IS HIGHER THAN THE STATE AVERAGE AVISTA ADVENTIST HOSPITAL AVISTA ADVENTIST HOSPITAL AVISTA ADVENTIST HOSPITA L SERVES THE COUNTIES OF BOULDER, BROOMFIELD, AND ADAMS WHILE THIS DATA IS REPRESENTATIVE OF THE ENTIRE AVISTA SERVICE AREA, AVISTA TARGETS A MORE NARROWLY FOCUSED DEMOGRAPHIC ARE A CONCENTRATING ON THE AREA OBOULDER AND BROOMFIELD COUNTIES, WHICH DEMONSTRATE THE GREA TEST HEALTHCARE NEEDS THE POPULATION OF BOULDER COUNTY IS 294,567 AND CONSISTS OF 117,222 HOUSEHOLDS THE RACIAL/ETHNIC MAKEUP IS AS FOLLOWS 87% WHITE
		DENVER CO UNTY IS HIGHER THAN THE STATE AVERAGE AVISTA ADVENTIST HOSPITAL AVISTA ADVENTIST HOSPITAL AVISTA ADVENTIST HOSPITA L SERVES THE COUNTIES OF BOULDER, BROOMFIELD, AND ADAMS WHILE THIS DATA IS REPRESENTATIVE OF THE ENTIRE AVISTA SERVICE AREA, AVISTA TARGETS A MORE NARROWLY FOCUSED DEMOGRAPHIC ARE A CONCENTRATING ON THE AREA O BOULDER AND BROOMFIELD COUNTIES, WHICH DEMONSTRATE THE GREA TEST HEALTHCARE NEEDS TH POPULATION OF BOULDER COUNTY IS 294,567 AND CONSISTS OF 117,222 HOUSEHOLDS THE
		DENVER CO UNTY IS HIGHER THAN THE STATE AVERAGE AVISTA ADVENTIST HOSPITAL AVISTA ADVENTIST HOSPITAL SERVES THE COUNTIES OF BOULDER, BROOMFIELD, AND ADAMS WHILE THIS DATA IS REPRESENTATIVE OF THE ENTIRE AVISTA SERVICE AREA, AVISTA TARGETS A MORE NARROWLY FOCUSED DEMOGRAPHIC ARE A CONCENTRATING ON THE AREA O BOULDER AND BROOMFIELD COUNTIES, WHICH DEMONSTRATE THE GREA TEST HEALTHCARE NEEDS TH POPULATION OF BOULDER COUNTY IS 294,567 AND CONSISTS OF 117,222 HOUSEHOLDS THE RACIAL/ETHNIC MAKEUP IS AS FOLLOWS 87% WHITE (INCLUDING LATINO), 4% ASIA N, 1% AFRICAN

Schedule H (Form 990) 2011 Page **8**

Identifier	ReturnReference	Explanation
NEEDS ASSESSMENT AND COMMUNITY INFORMATION	SCHEBOLE II, PARI VI, LINE 2	FINDIVIDUALS, 8% OF FAMILIES, AND 13% OF CHILDREN WERE LIVING BELOW THE POVERTY LEVEL THE POPULATION OF BROOMFIELD COUNTY IS 55,880 AND CONSISTS OF 22,646 HOUSEHOLDS THE RACIAL/ETHNIC IS AS FOLLOWS 89% WHITE (INCLUDING LATINO), 6 1% ASIAN, 15% AFRICAN AMERICAN, 9% NATIVE AMERICAN, AND 24% TWO OR MORE RACES THE MEDIAN FAMILY INCOME AS OF 2010 WAS \$75,590, WHILE 55% OF BROOMFIELD COUNTY LIVES BELOW THE POVERTY LEVEL

Identifier	ReturnReference	Explanation
NEEDS ASSESSMENT AND	SCHEDULE H, PART VI, LINE 2	UNCOMPENSATED CARE PORTERCARE ADVENTIST HEALTH SYSTEM (PAHS) PROVIDES A SIGNIFICANT MOUNT OF UNCOMPENSATED CARE EACH YEAR IN FY 2012, THE COST OF TRADITIONAL CHARITY CARE PROVIDED WAS \$28 6 MILLION PAHS ALSO INCURRED \$22 MILLION IN UNREIMBURSED COSTS FOR SERVICES PROVIDED TO MEDICAID PATIENTS FREQUENTLY, THE COSTS OF PROVIDING SERVICES TO PARTICIPANTS OF MEDICAID ARE GREATER THAN THE PAYMENTS RECEIVED FROM THE PROGRAM THE SAME IS TRUE FOR MEDICARE PAHS INCURRED \$74 1 MILLION IN UNREIMBURSED COSTS FOR MEDICARE COMMUNITY OUTREACH FOR PERSONS WHO ARE POOR PROJECT C U R E COLLECTION OF MEDICAL SUPPLIES AND EQUIPMENT IS PALLETIZED AND SHRINK WRAPPED FOR DONATION SOCIAL ASSISTANCE PRESCRIPTIONS THIS PROGRAM PROVIDES MEDICATIONS AT THE TIME OF DISCHARGE FOR LOW- INCOME PATIENTS CAB VOUCHERS VOUCHERS FOR CABS ARE PROVIDED FOR LOW INCOME PATIENTS COMMUNITY OUTREACH FOR THE BROADER COMMUNITY COMMUNITY CONTRIBUTIONS PAHS HOSPITALS ARE PROUD TO CONTRIBUTE TO THE LOCAL CHARITIES AND ORGANIZATIONS THAT HELP TO MEET THEIR MISSION AND CARE FOR THE PEOPLE OR THEIR COMMUNITY NEW LIFE EDUCATION CLASSES PAHS PROVIDES NUMEROUS CHILD BIRTHING PREPARATION, SIBLING PREPARATION, AND EXERCISE CLASSES SAFETY SAFARI PROVIDES SAFETY INFORMATION TO CHILDREN IN THE COMMUNITY COMMUNITY EDUCATION PROVIDES EDUCATION REGARDING DISEASE PROCESSES, SAFETY AND PROMOTING HEALTH IN THE COMMUNITY FAMILY EDUCATION WOMEN'S SERVICES OFFERS A VARIETY OF CLASSES FOR THE COMMUNITY, THAN LUDING CPR, LACTATION AND OTHERS VIM AND VIGOR MAGAZINE FREE COMMUNITY HEALTH AND WELLNESS MAGAZINE FREE COMMUNITY HEALTH HOR WENT THE COMMUNITY FAMILY EDUCATION WOMEN'S SERVICES OFFERS A VARIETY OF CLASSES FOR THE COMMUNITY THALKS A SERIES OF PROBLECTURES THAT COVER VARIOUS TOPICS FROM CARDIOLOGY AND HEART HEALTH TO ORTHOPEDIC SURGERY TO NEW TREATMENTS FOR PARKINSON'S DISEASE EDUCATIONAL PROGRAMS FOR CLINICAL PROFESSIONALS THE PORTER HOSPITAL TRANSPLANT PROBRAM CONDUCTS NUMEROUS PROGRAMS AND SEMINARS DESIGNED TO BE OVER THE GREATER HEALTH HOROMATION AND PHYSICIAN REFERRAL SE
		INVOLVES TAKING TOURS OF ALL THE DEPARTMENTS THAT GEORGE VISITED THE TOUR COMPLIMENTS THE HOSPITALS FOCUS ON CREATING A HEALING
	I	ENVIRONMENT CHILDREN SEE A HOSPITAL AS A LESS SCARY AND AS A HELPFUL PLACE Schedule H (Form 990) 2011

Identifier	ReturnReference	Explanation
Patient education of eligibility for assistance	Schedule H, Part VI, Line 3	INFORMATION CONCERNING FINANCIAL ASSISTANCE IS INCLUDED ON CENTURA'S WEBSITE THE WEBSITE NOT ONLY LISTS PHONE NUMBERS FOR PATIENTS TO CALL TO DISCUSS FINANCIAL ASSISTANCE, BUT ALSO INCLUDES CENTURA'S POLICY FOR CHARITY CARE AND ITS POLICIES RELATED TO UNINSURED PATIENTS IN ADDITION, AT THE TIME OF REGISTRATION, UNINSURED PATIENTS ARE SCREENED TO DETERMINE IF THE PATIENTS QUALIFY FOR ANY FEDERAL, STATE OR COUNTY PROGRAMS UNINSURED PATIENTS ARE ALSO SENT A LETTER REQUESTING THAT THE PATIENT CALL TO DETERMINE ELIGIBILITY FOR VARIOUS ASSISTANCE PROGRAMS, INCLUDING CHARITY

Identifier	ReturnReference	Explanation
Affiliated health care system	Schedule H, Part VI, Line 6	PORTERCARE ADVENTIST HEALTH SYSTEM IS OPERATED AS PART OF CENTURA HEALTH CORPORATION ("CENTURA") CENTURA AND ITS AFFILIATED ORGANIZATIONS ARE DEDICATED TO EXTENDING THE HEALING MINISTRY OF CHRIST BY CARING FOR THOSE WHO ARE ILL AND BY NURTURING THE HEALTH OF THE PEOPLE IN OUR COMMUNITIES SPECIFICALLY, CENTURA HAS LAUNCHED A SYSTEM-WIDE STRATEGIC PLAN TO IMPROVE THE QUALITY, CONSISTENCY, AVAILABILITY, AND AFFORDABILITY OF HEALTH CARE TO COMMUNITIES THROUGHOUT COLORADO THE THREE MAIN COMPONENTS OF THIS STRATEGY ARE (1) TO CONTINUE INVESTING IN TECHNOLOGY ADVANCEMENTS THAT IMPROVE THE QUALITY, COSTS, AND COORDINATION OF CARE INCLUDING THE ESTABLISHMENT OF ELECTRONIC HEALTH RECORDS LINKING OUR PHYSICIANS, CLINICS, HOSPITALS, LONG-TERM FACILITIES AND HOME CARE SERVICES, (2) PROVIDING WELLNESS CARE, THEREBY POTENTIALLY REDUCING HEALTH CARE COSTS BY HELPING PATIENTS TO MAINTAIN GOOD HEALTH, GROWING THE LEVEL OF SUPPORT AND OUTREACH PROVIDED TO RURAL COMMUNITIES, AND INCREASING ACCESS, AFFORDABILITY AND QUALITY OF HEALTH CARE, AND (3) COORDINATE AND DEVELOP SYSTEMS OF CARE, LOOKING TO EACH FACILITY AND ENTITY IN CENTURA TO SHARE BEST PRACTICES AND IMPROVE OVERALL EFFICIENCY AND COMMUNICATION SYSTEMWIDE FROM BIRTH TO HOME CARE

Software ID: 11000230 Software Version: v2011.1.0

EIN: 84-0438224

Name: PORTERCARE ADVENTIST HEALTH SYSTEM

Form 990 Schedule H, Part V Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Recognized as a Hospital Facility	
Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)	
How many non-hospital facilities did the organization operate during the tax year?37	
	Type of Facility
Name and address	(Describe)
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE,CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE,CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE,CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE, CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE, CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE, CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE, CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE, CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE, CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE,CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE,CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE, CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE,CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE,CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE,CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE, CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE, CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE, CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE, CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE, CO 80027	EMP PHYSICIAN GROUP
1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1

Form 990 Schedule H, Part V Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Recognized as a Hospital Facility	
Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)	
How many non-hospital facilities did the organization operate during the tax year? 37	
	Type of Facility
Name and address	(Describe)
DIMENSION PAIN MANAGEMENT	EMP PHYSICIAN GROUP
80 HEALTH PARK DRIVE SUITE 50	
LOUISVILLE, CO 80027	EMP DUVCICIAN CDOUD
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50	EMP PHYSICIAN GROUP
LOUISVILLE, CO 80027	
DIMENSION PAIN MANAGEMENT	EMP PHYSICIAN GROUP
80 HEALTH PARK DRIVE SUITE 50	
LOUISVILLE,CO 80027	
DIMENSION PAIN MANAGEMENT	EMP PHYSICIAN GROUP
80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE,CO 80027	
DIMENSION PAIN MANAGEMENT	EMP PHYSICIAN GROUP
80 HEALTH PARK DRIVE SUITE 50	
LOUISVILLE,CO 80027	
DIMENSION PAIN MANAGEMENT	EMP PHYSICIAN GROUP
80 HEALTH PARK DRIVE SUITE 50	
LOUISVILLE,CO 80027 DIMENSION PAIN MANAGEMENT	EMP PHYSICIAN GROUP
80 HEALTH PARK DRIVE SUITE 50	EMP PHISICIAN GROUP
LOUISVILLE,CO 80027	
DIMENSION PAIN MANAGEMENT	EMP PHYSICIAN GROUP
80 HEALTH PARK DRIVE SUITE 50	
LOUISVILLE,CO 80027	
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50	EMP PHYSICIAN GROUP
LOUISVILLE, CO 80027	
DIMENSION PAIN MANAGEMENT	EMP PHYSICIAN GROUP
80 HEALTH PARK DRIVE SUITE 50	
LOUISVILLE,CO 80027	
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50	EMP PHYSICIAN GROUP
LOUISVILLE, CO 80027	
DIMENSION PAIN MANAGEMENT	EMP PHYSICIAN GROUP
80 HEALTH PARK DRIVE SUITE 50	
LOUISVILLE,CO 80027	
DIMENSION PAIN MANAGEMENT	EMP PHYSICIAN GROUP
80 HEALTH PARK DRIVE SUITE 50 LOUISVILLE,CO 80027	
DIMENSION PAIN MANAGEMENT	EMP PHYSICIAN GROUP
80 HEALTH PARK DRIVE SUITE 50	
LOUISVILLE,CO 80027	
DIMENSION PAIN MANAGEMENT	EMP PHYSICIAN GROUP
80 HEALTH PARK DRIVE SUITE 50	
LOUISVILLE, CO 80027	EMP PHYSICIAN GROUP
DIMENSION PAIN MANAGEMENT 80 HEALTH PARK DRIVE SUITE 50	EMP PHISICIAN GROUP
LOUISVILLE, CO 80027	
DIMENSION PAIN MANAGEMENT	EMP PHYSICIAN GROUP
80 HEALTH PARK DRIVE SUITE 50	
LOUISVILLE,CO 80027	

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Schedule I (Form 990)

Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990

OMB No 1545-0047

2011

DLN: 93493133025553

Open to Public Inspection

Name of the organization Employer identification number PORTERCARE ADVENTIST HEALTH SYSTEM 84-0438224 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash ıf applicable (book, FMV, or government assistance appraisal, other) See Additional Data Table Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Pa	art IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	

(a)Type of grant or assistance	(b)Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) INTERN TUITION	2	17,528			
(2) MISSION REIMBURSEMENTS	6	3,775			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
Procedures for monitoring	Schedule I , Part I , Line 2	GRANTS ARE MADE AT THE DISCRETION OF THE FACILITY CEOS THE CEOS MAKE REQUESTS FOR FUNDING,
use of grant funds		WHICH CAN BE EITHER A DONATION TO A SPECIFIC ENTITY OR AN INVOICE FOR A SPECIFIC EXPENSE MOST
		RECIPIENTS OF MONIES ARE 501(C)(3) ENTITIES AS SUCH, THEY ENSURE THAT ALL MONIES RECEIVED ARE
		USED FOR THEIR INTENDED PURPOSE ONLY FOR ALL TUITION REIMBURSEMENTS, RECIPIENTS ARE REQUIRED
		TO MAINTAIN MINIMUM ACADEMIC STANDARDS AND PROVIDE DOCUMENTATION THAT THEY ARE MEETING
		THESE STANDARDS RECIPIENTS MUST SUBMIT WRITTEN SUBSTANTIATION OF ALL EXPENSES INCURRED BEFORE
		REIMBURSEMENTS WILL BE PAID

Software ID: 11000230

Software Version: v2011.1.0

EIN: 84-0438224

Name: PORTERCARE ADVENTIST HEALTH SYSTEM

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DOCTORS CARE 191 E ORCHARD RD STE 102NE LITTLETON,CO 80121	84- 1150815	501(C)(3)	80,000				PROGRAM SUPPORT
NATIONAL KIDNEY FOUNDATION3151 S VAUGHN WAY STE 505 AURORA, CO 80014	84- 0563158	501(C)(3)	7,500				SPONSORSHIP FEE

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DENVER METRO CHAMBER OF COMMERCE1445 MARKET ST DENVER,CO 80202	8 4 - 0186760	501(C)(6)	12,500				PRO GRAM SUPPORT
LPGA TOURNAMENT PROPERTIES ONE LLC100 INTERNATIONAL GOLF DRIVE DAYTONA BEACH,FL 32124	27- 1317091	N/A	150,000				PRO GRAM SUPPORT

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	` '	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PROJECT CUREBENEVOLENT HEALTHCARE FOUDATION10377 E GEDDES AVE CENTENNIAL,CO 80112	84- 1568566	1 5017637	6,000				SPONSORSHIP FEE
ARTHRITIS FOUNDATION2280 S ALBION STREET DENVER CO 80222	38- 3826066	501(C)(3)	9,500				SPONSORSHIP FEE

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ADVENTIST COMMUNITY SERVICES5045 W 1ST AVE DENVER,CO 80219	84- 0527826	501(C)(3)	60,000				PROGRAM SUPPORT
LITTLETON FIREFIGHTERS FND 3465 WITFORD DR HIGHLAND RANCH, CO 80126	84- 1502497	501(C)(3)	10,000				SPONSORSHIP FEE

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE COMMUNITY FOUNDATION1123 SPRUCE ST BOULDER,CO 80302	84- 1171836	501(C)(3)	10,000				PROGRAM SUPPORT
WOMEN'S CRISIS CENTERPO BOX 367 CASTLE ROCK, CO 80104	74- 2385006	501(C)(3)	8,001				SPONSORSHIP FEE

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COLORADO WELLNESS CONNECTION4960 E MINERAL CIRCLE CENTENNIAL, CO 80122	84- 1504515	501(C)(3)	7,800				PROGRAM SUPPORT
CLINICA CAMPESINA (FAMILY HEALTH SERVICES)1345 PLAZA COURT NORTH SUITE 1A LAFAYETTE, CO 80026	84- 0743432	501(C)(3)	165,504				PROGRAM SUPPORT

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF DENVER2201 S GAYLORD ST DENVER, CO 80208	84- 0404231	501(C)(3)	52,031				SPONSORSHIP FEE
CROWN POINT PHARMACY9397 CROWN CREST BLVD PARKER, CO 80138	74- 3129611	N/A	6,881				DOCTORS CARE PROGRAM

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DONOR ALLIANCE 720 S COLORADO BLVD DENVER, CO 80220	84- 1003771	501(C)(3)	9,000				PRO GRAM SUPPORT
PARKER TASK FORCE20118 E MAINSTREET D PARKER, CO 80138	74- 2494265	501(C)(3)	7,500				PRO GRAM SUPPORT

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JUSTIN PARKER NEUROLOGICAL INSTITUTE1155 ALPINE AVE SUITE 320 BOULDER, CO 80304	26- 3588986	501(C)(3)	8,500				SPONSORSHIP FEE
GREATER PARKER FOUNDATION20120 E MAINSTREET PARKER, CO 80138	26- 3664272	501(C)(3)	10,000				PACE CENTER SPONSOR

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EXPLORE TRANSPLANT5559 NW BARRY RD 348 KANSAS CITY, MO 64154	27- 2071049	501(C)(3)	25,000				PROGRAM SUPPORT
CASTLE ROCK CHAMBER OF COMMERCE420 JERRY ST CASTLE ROCK, CO 80104	84- 0802658	501(C)(6)	9,000				PROGRAM SUPPORT

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GLACIER VIEW RANCH8748 OVERLAND RD WARD,CO 80481	84- 0968738	1 501(C)(3)	48,760				PRO GRAM SUPPO RT
UNION COLLEGE 3800 S 48TH STREET LINCOLN, NE 68506	47- 0405319	501(C)(3)	40,000				PRO GRAM SUPPORT

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VISTA RIDGE ACADEMY3100 RIDGEVIEW DR ERIE,CO 80516	84- 0468738	N/A	15,000				PROGRAM SUPPORT
MILE HIGH ADVENTIST ACADEMY711 E YALE DENVER, CO 80210	84- 0525223	N/A	12,500				PROGRAM SUPPORT

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CAMPION ACADEMY300 SW 42ND STREET LOVELAND,CO 80111	84- 0459259	N/A	22,500				PROGRAM SUPPORT
ROCKY MTN CONFERENCE OF SEVENTH DAY ADVENTISTS 25 20 SOUTH DOWNING STREET DENVER.CO 80111	27- 5560724	N/A	44,700				PROGRAM SUPPORT

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ROCKY MOUNTAIN ADVENTIST HEALTHCARE FOUNDATION2525 SOUTH DOWNING STREET DENVER, CO 80210	84- 0745018	501(C)(3)	2,304,614				PRO GRAM SUPPORT

DLN: 93493133025553

OMB No 1545-0047

Open to Public

Inspection

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization

PORTERCARE ADVENTIST HEALTH SYSTEM

Employer identification number

84-0438224

Pa	rt I Questions Regarding Compensation					
			Yes	No		
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items					
	First-class or charter travel Housing allowance or residence for personal use					
	▼ Travel for companions					
	▼ Tax idemnification and gross-up payments ▼ Health or social club dues or initiation fees					
	Discretionary spending account Personal services (e g , maid, chauffeur, chef)					
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b	Yes			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes			
			103			
3	Indicate which, if any, of the following the organization uses to establish the compensation of the					
	organization's CEO/Executive Director Check all that apply					
	Compensation committee Written employment contract					
	Independent compensation consultant Compensation survey or study					
	Form 990 of other organizations Approval by the board or compensation committee					
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization					
а	Receive a severance payment or change-of-control payment?	4a		Νo		
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes			
C	c Participate in, or receive payment from, an equity-based compensation arrangement?					
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III					
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.					
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of					
а	The organization?	5a		Νo		
b	Any related organization?	5b		No		
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of					
а	The organization?	6a		Νo		
b	Any related organization?	6b		Νo		
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes			
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was					
	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III					
	III F all III	8		No		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9				

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

	_							
(A) Name	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
See Additional Data Table								

Part III Supplemental Information

VICE PRESIDENT)

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Complete this part t	• provide the in	formation, explanation, or descriptions required for Part 1, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information
Identifier	Return Reference	Explanation
REPORTABLE INDIVIDUALS COMPENSATED BY UNRELATED ORGANIZATIONS	SCHEDULE J, PART I	ALL KEY EMPLOYEES AND HOSPITAL CEO'S ARE COMPENSATED BY CENTURA HEALTH CORPORATION, WHO MANAGES THE DAILY ACTIVITIES OF PORTERCARE ADVENTIST HOSPITALS UNDER A JOINT OPERATING AGREEMENT DATED DECEMBER 8, 1995 BETWEEN THE ADVENTIST HEALTHCARE SYSTEM AND CATHOLIC HEALTH INITIATIVES AS SUCH, THEIR SALARIES ARE PAID TO THEM BY CENTURA, AN UNRELATED ORGANIZATION, FOR SERVICES RENDERED IN THEIR CAPACITY AS KEY EMPLOYEES OR OFFICERS OF PAHS ALL OF THEIR REPORTABLE COMPENSATION IS DISCLOSED ON FORM 990, SCHEDULE J, PART II, ROW (I) AND FORM 990, PART VII, COLUMN (D) AS REPORTING ORGANIZATION COMPENSATION IN ADDITION, THE CEO AND CFO OF PAHS WERE APPOINTED AS SUCH BY THE PAHS BOARD OF DIRECTORS WHILE THEY ARE OFFICERS OF THESE ENTITIES, A VERY SMALL PORTION OF THEIR TIME IS DIRECTLY RELATED TO THE OPERATIONS OF PAHS THEY ARE COMPENSATED BY CENTURA, WHICH IS CHARGED WITH MANAGING THE FACILITIES THEIR RESPECTIVE COMPENSATION IS NOT REPORTED ON THE FILING ORGANIZATION'S 990 BUT IN FACT IS REPORTED IN FULL ON PART VII AND SCHEDULE JOF CENTURA HEALTH CORPORATION'S FORM 990
Travel for companions	Schedule J, Part I, Line 1a	SENIOR VPS AND HOSPITAL CEOS ARE PAID THROUGH CENTURA HEALTH CORP AND ARE ELIGIBLE FOR THE FOLLOWING BENEFITS TRAVEL FOR COMPANIONS, HEALTH OR SOCIAL CLUB DUES, AND REIMBURSEMENT UP TO \$10,000 FOR PERSONAL SERVICES SUCH AS TAX, FINANCIAL, AND ESTATE PLANNING SERVICES, ALONG WITH TAX GROSS-UP PAYMENTS FOR ANY REIMBURSEMENTS INCLUDED IN TAXABLE COMPENSATION ALL BENEFITS ARE PROVIDED PURSUANT TO A WRITTEN POLICY GOVERNING PAYMENT AND REIMBURSEMENT, SUBSTANTIATION IS REQUIRED FOR ALL EXPENSES SUBMITTED FOR REIMBURSEMENT, AND REIMBURSEMENTS ARE INCLUDED IN TAXABLE COMPENSATION WHERE APPROPRIATE
Tax indemnification and gross-up payments	Schedule J, Part I, Line 1a	SEE SCHEDULE J, PART I, LINE 1A - TRAVEL FOR COMPANIONS DISCLOSURE
Health or social club dues or initiation fees	Schedule J, Part I, Line 1a	SEE SCHEDULE J, PART I, LINE 1A - TRAVEL FOR COMPANIONS DISCLOSURE
Personal services	Schedule J, Part I, Line 1a	
Arrangement used to establish the top management official's compensation	Schedule J, Part I, Line 3	PAHS CEO IS PAID BY CENTURA HEALTH CORPORATION (CENTURA) OUTSIDE CONSULTANTS ARE ENGAGED TO PROVIDE RECOMMENDATIONS TO CENTURA'S COMPENSATION COMMITTEE REGARDING THE COMPENSATION OF FACILITY CEOS THE CONSULTANT'S RECOMMENDATIONS ARE THEN PRESENTED TO AND APPROVED BY THE COMPENSATION COMMITTEE
SEVERANCE OR CHANGE-OF- CONTROL PAYMENT	. ,	CENTURA HAS A DEFINED SEVERANCE POLICY SEVERANCE PAYMENTS ARE DETERMINED BASED ON A COMBINATION OF THE INDIVIDUAL'S POSITION WITHIN THE ORGANIZATION AND YEARS OF SERVICE SEVERANCE AGREEMENTS INCLUDE LIMITATIONS WITH RESPECT TO WORKING FOR COMPETING FACILITIES AND OTHER REQUIREMENTS THAT CAN CAUSE FORFEITURE OF THE SEVERANCE BENEFIT IN ADDITION, THE AGREEMENTS RELEASE CENTURA FROM LITIGATION AND FUTURE CLAIMS AGAINST THE ORGANIZATION THERE WERE NO REPORTABLE INDIVIDUALS THAT RECEIVED SEVERANCE PAYMENTS FROM CENTURA DURING THE 2011 CALENDAR YEAR
Supplemental nonqualified retirement plan		CENTURA OFFERS A NON-QUALIFIED RETIREMENT PLAN IN WHICH SENIOR EXECUTIVES (SENIOR VPS AND A BOVE) ARE PROVIDED A 10% OF SALARY ALLOWANCE TO PURCHASE INSURANCE PRODUCTS OR CONTRIBUTED INTO THE DEFERRED COMPENSATION PLAN IN ADDITION, A PENSION RESTORATION BENEFIT IS PROVIDED WHICH CREDITS PARTICIPANTS WITH A BENEFIT WHICH IS CALCULATED BASED ON THE EXCESS OF THE PARTICIPANT'S COMPENSATION OVER THE MEXIMUM ALLOWED FOR PENSION CONTRIBUTIONS AND MOUNTS DEFERRED ARE NOT REPORTED AS TAXABLE INCOME UNTIL/UNLESS A TRIGGERING EVENT OCCURS THIS DEFERRED COMPENSATION PLAN HAS A SUBSTANTIAL RISK OF FORFEITURE PROVISION AND AN ELECTED VESTING SCHEDULE THE FOLLOWING RECEIVED CONTRIBUTIONS TO A NON-QUALIFIED PLAN FOR THE CALENDAR YEAR 2011 RANDY HAFFNER \$115,378 KENNETH BACON \$79,924 JOHN SACKETT \$41,044 MORRE DEAN \$13,126 IN ADDITION, THREE OF THE BOARD MEMBERS ARE COMPENSATED BY ADVENTISH HEALTH SYSTEM SUNBELT HEALTH CARE CORPORATION (AHS) AND IN RECOGNITION OF THE CONTRIBUTION THAT ACH EXCEUTIVE MAKES TO THE SUCCESS OF AHS, AHS PROVIDES TO ELICIBLE EXECUTIVES AN OPPORTUNITY TO ELECT FROM AMONG A VARIETY OF SUPPLEMENTAL BENEFITS, INCLUDING DEFERED COMPENSATION BENEFITS TAXABLE UNDER INTERNAL REVENUE CODE (IRC) SECTION 457(F), TO INDIVIDUALLY TAILOR A BENEFITS PROGRAM APPORPRIATE TO EACH EXECUTIVE'S NEEDS THE PLAN PROVIDES ELIGIBLE PARTICIPANTS A PRE-DETERMINED BENEFITS ALLOWANCE CREDIT THAT IS EQUAL TO A PERCENTAGE OF THE EXECUTIVE'S BASE PAY FROM WHICH IS DEDUCTED THE COST OF MANDATOR YAND ELECTIVE EMPLOYEE BENEFITS. THE PRE-DETERMINED BENEFITS HAVE AND AVER THE COST OF MANDATOR YAND ELECTIVE BENEFITS AND PROVIDES ELIGIBLE PARTICIPANTS A PRE-DETERMINED BENEFITS AND AVER THE AND AVER THE COST OF MANDATORY AND ELECTIVE BENEFITS AND PROVIDES DENEFITS AND AVER THE COST OF MANDATORY AND ELECTIVE BENEFITS AND PROVIDES BENEFITS AND AVER THE COST OF MANDATORY AND ELECTIVE BENEFITS AND PROVIDES DENOR TO THE PROFIT ECOST OF MOUNTS ARE PAID IMPORTANCE OF THE PARTICIPANT HE PLAN DOTOR THE PARTICIPANT HE PLAN DOTOR THE COST OF MANDATORY
Non-fixed payments	Schedule J, Part I, Line 7	PARTICIPANTS IN CENTURA'S INCENTIVE COMPENSATION PLANS INCLUDE DIRECTORS AND ABOVE PAYOUTS ARE BASED ON METRICS ESTABLISHED AND APPROVED BY CENTURA'S COMPENSATION COMMITTEE THE METRICS INCLUDE QUANTIFIABLE MEASURES PERTAINING TO FINANCIAL PERFORMANCE, SAFETY AND QUALITY AND ASSOCIATE SATISFACTION WITH EACH METRIC WEIGHTED IN DETERMINING THE OVERALL SCORE THE INCENTIVE COMPENSATION PAYOUT IS CALCULATED BASED ON THE CUMULATIVE SCORE FOR ALL METRICS AND THE PAYOUT IS BASED ON A COMBINATION OF THE SCORE, THE INDIVIDUAL'S BASE COMPENSATION AMOUNT AND POSITION (E.G. DIRECTOR,

Software ID: 11000230

Software Version: v2011.1.0

EIN: 84-0438224

Name: PORTERCARE ADVENTIST HEALTH SYSTEM

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of	f W-2 and/or 1099-MI	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & Incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
ANDREW GAASCH	(ı) (ıı)	198,114 0	55,442 0	331 0	21,453 0	15,011 0	290,351 0	0 0
BERNARD GUIOT	(I) (II)	796,516 0	0	1,195 0	20,228 0	1,473 0	819,412 0	0 0
CHERYL CURRY	(I) (II)	190,972 0	48,928 0	187,716 0	19,718 0	16,621 0	463,955 0	0
DAVID SCHRIER	(ı) (ıı)	761,503 0	203	2,495 0	22,678 0	14,801 0	801,680 0	0
DAVID SMITH	(ı) (ıı)	178,086 0	46,609 0	810 0	28,309 0	4,925 0	258,739 0	0
DAVID VANSICKLE	(I) (II)	1,076,056 0	0	1,037 0	20,228 0	14,801 0	1,112,122	0
GEOFF LAWTON	(I) (II)	164,510 0	43,159 0	323 0	17,533 0	15,011 0	240,536 0	0
JEFFREY EITEL	(I) (II)	193,894 0	0	791 0	15,117 0	5,091 0	214,893 0	0
JOHN PRALL	(I) (II)	1,260,727 0	0	1,686 0	23,903	14,801 0	1,301,117 0	0
JOHN SACKETT	(I) (II)	278,628 0	93,326 0	54,330 0	72,297 0	18,291 0	516,872 0	0
KENNETH BACON	(I) (II)	332,864 0	107,794 0	81,921 0	109,952 0	16,138 0	648,669 0	0
MORRE DEAN	(I) (II)	115,102 0	100,000	130,911 0	13,126 0	2,771 0	361,910 0	0
RANDY HAFFNER	(ı) (ıı)	441,627 0	187,113 0	66,445 0	145,406 0	19,079 0	859,670 0	0
RICHARD REINER	(ı) (ıı)	0 848,313	0 240,974	0 603,802	0 13,343	0 45,601	0 1,752,033	0 292,670
ROBERT HENDERSCHEDT	(ı) (ıı)	0 583,876	0 172,147	0 294,273	0 105,897	0 32,249	0 1,188,442	0
TERRY FORDE	(I) (II)	0 159,091	0	0 58,625	0 12,715	0 5,993	0 236,424	0 50,729
TERRY SHAW	(I) (II)	0 848,313	0 241,506	0 1,877,077	0 179,768	0 44,460	0 3,191,124	0 153,591
THOMAS KENNEY	(1) (11)	684,650 0	0	1,022		14,573 0	721,698 0	0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Deferred	` '	(E) Total of columns		
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
TODD FOLKENBERG	(i) (ii)		66,978 0	502 0	,	15,633 0	344,182 0	0	

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As Filed Data -

DLN: 93493133025553

Employer identification number

Schedule L

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

PORTERCARE ADVENTIST HEALTH SYSTEM							8	4-04382	24		
Part I Excess Benefit Tran Complete if the organizat							organı	zations c	nly).	ne 40h	
1 (a) Name of disqu				1 330,1	(b) Desc				are v , ii		(c) ected?
										Yes	No
2 Enter the amount of tax impose section 4958		_			disqualified pers		_	ear under	. \$	•	
3 Enter the amount of tax, If any	on line	2, abo	ve, reımburs	ed by th	e organization .			•	\$		
Part II Loans to and/or F Complete if the organiz					Dowt IV June 26	0 T C 0 T	000 5	7 Dawt V	lina 20	_	
	(b) L	oan to m the			, Part IV, line 26	(e)		(f) Approved		(g)Writt	 en
(a) Name of interested person and purpose	1	zation?	(c)Orig principal a		(d)Balance due	default?		by board or committee?		agreeme	nt?
	То	From				Yes	No	Yes	No	Yes	No
Total				▶ \$							
Part IIII Grants or Assistan	ce Be	nefitt	ing Intere	ested F							
Complete if the orga					rm 990, Part IV een interested per						
					ganization	3011	(c) A m	A mount of grant or type of assistance			

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization	n answered res on	FORM 990, Part IV, III	ie 28a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	organı	arıng of zatıon's nues?
	organization			Yes	No
(1) HEALTHCARE SUPPORT SERVICES	KEY ON PAHS/BOARD ON HSS	3,110,690	HSS IS A VENDOR OF PAHS		No
(2) TAMMY SMITH	SPOUSE OF KEY EMPLOYEE	93,789	EMPLOYEE COMPENSATION		No
(3) STEPHANIE TRAVER	DAUGHTER OF KEY EMPLOYEE	63,377	EMPLOYEE COMPENSATION		No
(4) DIANE EITEL	SPOUSE OF KEY EMPLOYEE	22,756	EMPLOYEE COMPENSATION		No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2011

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As Filed Data -

DLN: 93493133025553

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2011

Open to Public

Inspection

Name of the organization	Employer identifi	cation number
PORTERCARE ADVENTIST HEALTH SYSTEM		
	84-0438224	

ldentifier	Return Reference	Explanation
Delegate broad authority to a committee	Form 990, Part VI, Section A, Line 1a	PURSUANT TO ARTICLE IV OF THE BY LAWS OF PORTERCARE ADVENTIST HEALTH SYSTEM, THE BOARD OF TRUSTEES MAY, BY RESOLUTION OR RESOLUTIONS PASSED BY A MAJORITY OF THE TRUSTEES THEREOF, APPOINT AN EXECUTIVE COMMITTEE OR SUCH OTHER COMMITTEES FOR ANY PURPOSE AND DELEGATE TO SUCH COMMITTEES ANY OF THE POWERS AND AUTHORITY OF THE BOARD OF TRUSTEES AS IS PERMITTED BY LAW COLORADO LAW PRECLUDES A COMMITTEE OF THE BOARD FROM (I) AUTHORIZING DISTRIBUTIONS, (II) APPROVING OR PROPOSING TO THE MEMBER ACTIONS THAT ARTICLES 121-137 OF TITLE 7 OF THE COLORADO REVISED STATUTES REQUIRE TO BE APPROVED BY THE MEMBER, (III) AMENDING THE CORPORATION'S AMENDED AND RESTATED ARTICLES OF INCORPORATION, (IV) ADOPTING, AMENDING OR REPEALING THE BY LAWS, (V) APPROVING A PLAN OF MERGER NOT REQUIRING APPROVAL OF THE MEMBER, OR (VI) APPROVING A SALE, LEASE, EXCHANGE OR OTHER DISPOSITION OF SUBSTANTIALLY ALL, OF ITS PROPERTY, WITH OR WITHOUT GOOD WILL, OTHERWISE THAN IN THE USUAL AND REGULAR COURSE OF BUSINESS SUBJECT TO APPROVAL OF THE MEMBER SUCH COMMITTEES SHALL HAVE THE POWER TO ACT ONLY IN INTERVALS BETWEEN MEETINGS OF THE BOARD OF TRUSTEES AND SHALL, AT ALL TIMES, BE SUBJECT TO THE CONTROL OF THE BOARD OF TRUSTEES THE BOARD OF TRUSTEES, OR IF THE BOARD DOES NOT ACT, THE COMMITTEES, SHALL ESTABLISH RULES AND REGULATIONS FOR MEETINGS AND SHALL MEETINGS SHALL BE GIVEN TO COMMITTEE MEMBERS NO ACT OF A COMMITTEE SHALL BE VALID UNLESS APPROVED BY THE VOTE OR WRITTEN CONSENT OF A MAJORITY OF ITS MEMBERS COMMITTEES SHALL KEEP REGULAR MINUTES OF PROCEEDINGS AND REPORT THE SAME TO THE BOARD FROM TIME TO TIME AS THE BOARD MAY REQUIRE.

ldentifier	Return Reference	Explanation
Classes of members or stockholders		THE SOLE CORPORATE MEMBER OF PAHS IS ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION (AHS), A FLORIDA NONPROFIT CORPORATION

Identifier	Return Reference	Explanation
Members or stockholders electing members of governing body	Form 990, Part VI, Section A, Line 7a	AHS, THE SOLE CORPORATE MEMBER, HAS THE POWER TO APPOINT OR REMOVE THE MEMBERS OF THE GOVERNING BODY

ldentifier	Return Reference	Explanation
Decisions requiring approval by members or stockholders	Form 990, Part VI, Section A, Line 7b	THE CORPORATE MEMBER, AHS, ACTING THROUGH THE BOARD OF TRUSTEES, MAINTAINS ALL RIGHTS PERMITTED TO BE EXERCISED BY DIRECTORS OF A COLORADO CORPORATION EXCEPT AS LIMITED BY THE ORGANIZATIONS' ARTICLES, BY LAWS, OR AFFILIATION AGREEMENT WITH CATHOLIC HEALTH INITIATIVES (CHI) THE AGREEMENT OF BOTH AHS AND CHI IS REQUIRED FOR CERTAIN SIGNIFICANT DECISIONS INVOLVING CENTURA FACILITIES IN ADDITION, PURSUANT TO THE AFFILIATION AGREEMENT BETWEEN CHI, CHIC, CENTURA HEALTH CORPORATION, AND PORTERCARE ADVENTIST HEALTH SYSTEM, CERTAIN MATTERS AFFECTING CHIC MUST BE APPROVED BY BOTH PORTERCARE AND CHI THOSE ITEMS INCLUDE - THE TRANSFER OF ASSETS VALUED AT OVER \$1,000,000 - THE ISSUANCE OF A DEBT INSTRUMENT IN EXCESS OF \$250,000 - THE AMENDMENT OF THE ORGANIZING DOCUMENTS - THE ADMISSION OF A NEW SPONSOR - A MERGER OR DISSOLUTION OR REORGANIZATION - SETTLEMENT OF LEGAL PROCEEDINGS IN EXCESS OF \$2,000,000

ldentifier	Return Reference	Explanation
,	· ·	A DRAFT OF THE FORM 990 IS PROVIDED TO MANAGEMENT, INCLUDING THE CFO, FOR REVIEW THE RETURN IS E-MAILED TO THE ENTIRE BOARD FOR REVIEW PRIOR TO FILING AFTER PRESENTATION TO THE BOARD, THE TAX DEPARTMENT FILES THE RETURN WITH THE APPROPRIATE FEDERAL AGENCIES, MAKING ANY NON-SUBSTANTIVE CHANGES NECESSARY TO EFFECT E-FILING ANY SUCH CHANGES ARE NOT RE-SUBMITTED TO THE BOARD

Identifier	Return Reference	Explanation
Conflict of interest policy	Form 990, Part VI, Section B, Line 12c	PORTIERCARE ADVENTIST HEALTH SYSTEM HAS ADOPTED CENTURA HEALTH'S CONFLICT OF INTEREST POLICY 1 CONFLICT OF INTEREST POLICY 11 CONSISTENT WITH CENTURA INTEGRITY STANDARDS, IT IS POLICY THAT EACH BOARD OF TRUSTER EMMEBER CORPORATE OFFICER, AND KEY BMILOYEE ACT AT ALL TIMES IN A MANNER THAT IS CONSISTENT WITH CENTURA'S MISSION AND VALUES BASED SERVICE TO THE COMMUNITY AND SERCISE CARE THAT HE OR SHE DOES IN THAVE ANY PERSONAL INTEREST WHICH MIGHT CONFLICT WITH AND SERCISE CARE THAT HE OR SHE DOES IN THAVE ANY PERSONAL INTEREST WHICH MIGHT CONFLICT WITH AND SERCISE CARE THAT HE OR SHE DOES IN THAVE ANY PERSONAL INTEREST WHICH MIGHT CONFLICT WITH AND EPEFORMING THER DUTIES 11 1 IN CONNECTION WITH AN ACTUAL OR POSSIBLE TRANSACTION OR ACTIONS IN PERFORMING THER DUTIES 11 1 IN CONNECTION WITH AN ACTUAL OR POSSIBLE TRANSACTION OR ACRIANCEMENT INVOLVING CENTURA, ANY BOARD MEMBER CORPORATE OFFICER OR KEY BMPLOYEE WHO HAS A DIRECT OR NIDRECT FRANCAL INTEREST MUST DISCLOSE AND BE GIVEN THE OPPORTUNITY TO SHARE ALL MATERIAL FACTS WITH THE BOARD CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT TO SHARE ALL MATERIAL FACTS WITH THE BOARD CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT. TO SHARE ALL MATERIAL FACTS WITH THE BOARD OR SHARING THE PROPOSED TRANSACTION OR ARRANGEMENT. CONFLICT OF INTERESTS 2 1 BOARD MEMBERS, CORPORATE OFFICERS, AND KEY EMPLOYEES THAT HAVE A FINANCIAL INTEREST IN ANY ACTUAL OR POSSIBLE TRANSACTION MOVIVING CENTURE ARE RESULTED TO DISCLOSE THE PROPOSED HAVE ACTUAL OR POSSIBLE TRANSACTION ON VOLVING CENTURE ARE RESULTED TO DISCLOSE THE PROPOSED TRANSACTION. ACTUAL OR POSSIBLE TRANSACTION ON VOLVING CENTURE ARE RESULTED TO DISCLOSE THE PROPOSED TO AVERAGE AND AVE

ldentifier	Return Reference	Explanation
PROCESS USED TO ESTABLISH COMPENSATION OF TOP MANAGEMENT/OFFCERS/KEY EMPLOYEES	FORM 990, PART VI, LINE 15	OUTSIDE CONSULTANTS ARE ENGAGED TO PROVIDE RECOMMENDATIONS TO CENTURA'S COMPENSATION COMMITTEE REGARDING THE COMPENSATION OF FACILITY CEOS AND CENTURA SENIOR EXECUTIVES THE CONSULTANT'S RECOMMENDATIONS ARE THEN PRESENTED TO, CONSIDERED BY, AND APPROVED BY THE COMPENSATION COMMITTEE. CENTURA'S HUMAN RESOURCES DEPARTMENT PERFORMS ANALYSES OF THE MARKET TO DETERMINE COMPENSATION RANGES FOR THE REMAINDER OF CENTURA ASSOCIATES WHICH ARE REVIEWED AND APPROVED BY CENTURA'S SENIOR LEADERSHIP

ldentifier	Return Reference	Explanation
Process used to establish compensation of other officers/key employees	Form 990, Part VI, Section B, Line 15b	SEE ABOVE

Identifier Return Reference	Explanation
JOINT FORM 990, PART VI, LINE 16B	PORTERCARE ADVENTIST HEALTH SYSTEM HAS NOT FORMALLY ADOPTED A WRITTEN POLICY OR WRITTEN PROCEDURE REGARDING JOINT VENTURES HOWEVER, ADVENTIST HEALTH SYSTEM'S (AHS) SYSTEM-WIDE JOINT VENTURE MODEL OPERATING AGREEMENT INCORPORATES CONTROLS OVER THE VENTURE SUFFICIENT TO ENSURE THAT (1) THE EXEMPT ORGANIZATIONS, AT ALL TIMES, RETAINS CONTROL OVER THE VENTURE SUFFICIENT TO ENSURE THAT THE PARTNERSHIP FURTHERS THE EXEMPT PURPOSE OF THE ORGANIZATION, (2) IN ANY PARTNERSHIP IN WHICH THE EXEMPT ORGANIZATION IS A PARTNER, ACHIEVEMENT OF EXEMPT PURPOSES IS PRIORITIZED OVER MAXIMIZATION OF PROFITS FOR THE PARTNERS, (3) THE PARTNERSHIP DOES NOT ENGAGE IN ANY ACTIVITIES THAT WOULD JEOPARDIZE THE EXEMPT ORGANIZATION'S EXEMPTION, (4) RETURNS OF CAPITAL, ALLOCATIONS, AND DISTRIBUTIONS MUST BE MADE IN PROPORTION TO THE PARTNERS' RESPECTIVE OWNERSHIP INTERESTS, AND (5) ALL CONTRACTS ENTERED INTO BY THE PARTNERSHIP WITH THE EXEMPT ORGANIZATION MUST BE AT ARM'S LENGTH, WITH PRICES SET AT FAIR MARKET VALUE

ldentifier	Return Reference	Explanation
Governing documents, conflict of interest policy and financial statements available to the public	Section C, Line 19	THE ORGANIZATION'S GOVERNING DOCUMENTS ARE AVAILABLE ON THE COLORADO SECRETARY OF STATE'S WEBSITE. THE CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE NOT AVAILABLE TO THE PUBLIC

ldentifier	Return Reference	Explanation
ESTIMATE OF HOURS DEVOTED TO RELATED ORGANIZATIONS	FORM 990, PART VII, SECTION A, LINE 1A, COLUMN (B)	THE VOTING BOARD MEMBERS ARE EMPLOYED BY ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION (AHS), A RELATED ORGANIZATION COMPENSATION REPORTED ON FORM 990, PART VII WAS PAID TO THE BOARD MEMBERS BY AHS IN EXCHANGE FOR THE FULFILLMENT OF THEIR DUTIES AS FULL-TIME, 60 HOUR-PER-WEEK EMPLOYEES ADDITIONALLY, COMPENSATION PAID TO EMPLOYEES OF CENTURA HEALTH CORPORATION WAS PAID TO THEM IN EXCHANGE FOR THE FULFILLMENT OF THEIR DUTIES AS FULL TIME, 60 HOUR-PER-WEEK EMPLOYEES

ldentifier	Return Reference	Explanation
Other changes in net assets or fund balances		NET UNREALIZED GAINS (LOSSES) ON INVESTMENTS - 1253472, TRANSFER TO AFFILIATES5223046, MINORITY INTEREST BOOK ADJUSTMENTS582373,

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Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493133025553

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990)

Internal Revenue Service					<u> </u>	nspectio	n
Name of the organization PORTERCARE ADVENTIST HEALTH SYSTEM				Employe	r identification number		
				84-0438	3224		
Part I Identification of Disregarded	Entities (Complete if the orga	nization answered	"Yes" on Form 990,	Part IV, line 33.	,)		
(a) Name, address, and EIN of disregarded entity	(b) Primary a			(e) End-of-year assets	(f) Direct controlling entity		
Part II Identification of Related Tax- or more related tax-exempt organ	Exempt Organizations (Connizations during the tax year.)	nplete if the organiz	ation answered "Ye	es" on Form 990,	Part IV, line 34 beca	use it had	one
(a) Name, address, and EIN of related organization	(b) Primary activ	ity Legal domicile (s or foreign count		(e) On Public charity sta (if section 501(c)		Section 5 cont	(g) 512(b)(13) trolled nization
						Yes	No
See Additional Data Table							
For Privacy Act and Paperwork Reduction Act Notice	e, see the Instructions for Form 990	0. Cati	No 50135Y		Schedule R	(Form 990)	2011

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 3	34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Genei mana parti	ral or aging	(k) Percentage ownership
							Yes	No		Yes	No	
See Additional Data Table												
								·				
								·		·		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(†) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership
See Additional Data Table							

chedule R (Form 990) 2011					Рa	ge 3
Part V Transactions With Related Organizations (Complete if the organization answered "Ye	es" on Form 990, Pa	rt IV, line 34, 35, 3	5A, or 36.)			
Note. Complete line 1 if any entity is listed in Parts II, III or IV					Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organization	anızatıons lısted ın Part	s II-IV?				
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity				1a		No
b Gift, grant, or capital contribution to related organization(s)				1b	Yes	
c Gift, grant, or capital contribution from related organization(s)				1c	Yes	
d Loans or loan guarantees to or for related organization(s)				1d		No
e Loans or loan guarantees by related organization(s)				1e		No
f Sale of assets to related organization(s)				1f		No
g Purchase of assets from related organization(s)				1 g		No
h Exchange of assets with related organization(s)				1h		No
i Lease of facilities, equipment, or other assets to related organization(s)				1i		No
j Lease of facilities, equipment, or other assets from related organization(s)				1j		No
k Performance of services or membership or fundraising solicitations for related organization(s)				1k		No
Performance of services or membership or fundraising solicitations by related organization(s)				11	Yes	
m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1m		No
n Sharing of paid employees with related organization(s)				1n		No
Reimbursement paid to related organization(s) for expenses				10	Yes	
p Reimbursement paid by related organization(s) for expenses				1p		No
• · · · · · · · · · · · · · · · · · · ·						
q O ther transfer of cash or property to related organization(s)				1q	Yes	
r Other transfer of cash or property from related organization(s)				1r		No
····· · · · · · · · · · · · · · ·						
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line,	ıncludıng covered relat	nonships and transact	ıon thresholds			
(a)	(b)	(c)		(d)		
Name of other organization	Transaction type(a-r)	Amount involved	Method of dete	ermın olved		ount
1) ROCKY MOUNTAIN ADVENTIST HEALTHCARE FOUNDATION	В	2,304,614	FMV			
2) ROCKY MOUNTAIN ADVENTIST HEALTHCARE FOUNDATION	C	865 301	FMV			

(a) Name of other organization	Transaction type(a-r)	(c) Amount involved	Method of determining amount involved
(1) ROCKY MOUNTAIN ADVENTIST HEALTHCARE FOUNDATION	В	2,304,614	FMV
(2) ROCKY MOUNTAIN ADVENTIST HEALTHCARE FOUNDATION	С	865,301	FMV
(3)			
(4)			
(5)			
(6)			

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	section to 501(c)(3) organizations?		partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	j) eral or aging ener?	(k) Percentage ownership
			,	Yes	No			Yes	No		Yes	No			

Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

Software ID: 11000230 **Software Version:** v2011.1.0 **EIN:** 84-0438224

Name: PORTERCARE ADVENTIST HEALTH SYSTEM

Return to Form

(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	(f) Direct Controlling Entity	Section (b) cont	g on 512 (13) rolled izatior
ADVENTIST BOLINGBROOK HOSPITAL 500 REMINGTON BLVD BOLINGBROOK, IL 60440 65-1219504	OPERATION OF HOSPITAL & RELATED SERVICES	IL	501(C) (3)	3	AHSS		No
ADVENTIST CARE CENTERS - COURTLAND INC 730 COURTLAND STREET ORLANDO, FL 32804	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	FL	501(C) (3)	9	SHCC		No
20-5774723 ADVENTIST GLENOAKS HOSPITAL 701 WINTHROP AVENUE GLENDALE HEIGHTS, IL 60139 36-3208390	OPERATION OF HOSPITAL & RELATED SERVICES	IL	501(C) (3)	3	AHSS		No
ADVENTIST HINSDALE HOSPITAL 120 NORTH OAK STREET HINSDALE, IL 60521 36-2276984 ADVENTIST HEALTH MID-AMERICA	OPERATION OF HOSPITAL & RELATED SERVICES	IL	501(C) (3)	3	AHSS		No
INC 9100 W 74TH STREET SHAWNEE MISSION, KS 66204 52-1347407	HEALTHCARE RELATED SERVICES	KS	501(C) (3)	11 - Type I	AHSS		Νo
ADVENTIST HEALTH PARTNERS INC 1000 REMINGTON BLVD STE 200 BOLINGBROOK, IL 60440 36-4138353 ADVENTIST HEALTH SYSTEM	OPERATE OUT- PATIENT PHYSICIAN CLINICS	IL	501(C) (3)	3	АНЅММ		No
AFFILIATED BENEFIT TRUST 111 N ORLANDO AVENUE WINTER PARK, FL 32789 26-6422966	PROMOTION OF HEALTHCARE	FL	501(C) (3)	11 - Type I	AHSSHC	Yes	
ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORP 111 N ORLANDO AVENUE WINTER PARK, FL 32789 59-2170012	MANAGEMENT SERVICES	FL	501(C) (3)	11 - Type I	NA		No
ADVENTIST HEALTH SYSTEMGEORGIA INC 1035 RED BUD ROAD CALHOUN, GA 30701	OPERATION OF HOSPITAL & RELATED SERVICES	GA	501(C) (3)	3	AHSSHC	Yes	
58-1425000 ADVENTIST HEALTH SYSTEMSUNBELT INC 111 N ORLANDO AVENUE WINTER PARK, FL 32789	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C) (3)	3	AHSSHC	Yes	
59-1479658 ADVENTIST HEALTH SYSTEMTEXAS INC 602 COURTLAND STREET ORLANDO, FL 32804	INACTIVE	ТХ	501(C) (3)	9	AHSSHC	Yes	
74-2578952 AHS MIDWEST MANAGEMENT INC 1000 REMINGTON BLVD STE 200 BOLINGBROOK, IL 60440 36-3354567	OPERATION OF PHYSICIAN PRACTICE MGMT	IL	501(C) (3)	11 - Type I	AHSS		No
AHSCENTRAL TEXAS INC L301 WONDER WORLD DRIVE SAN MARCOS, TX 78666 74-2621825 APOPKA HEALTH CARE	PROVIDE OFFICE SPACE - MEDICAL PROFESSIONALS	ТХ	501(C) (3)	11 - Type III - FI	AHSSHC	Yes	
PROPERTIES INC 305 E OAK STREET APOPKA, FL 32703 51-0605694	LEASE TO RELATED ORGANIZATION	GA	501(C) (3)	11 - Type III - FI	shcc		Νo
BATTLE CREEK ADVENTIST HOSPITAL 1000 REMINGTON BLVD STE 200 BOLINGBROOK, IL 60440 38-1359189	INACTIVE	MI	501(C) (3)	3	AHSS		Νo
BERT FISH MEDICAL CENTER INC 401 PALMETTO STREET NEW SMYRNA BEACH, FL 32168 36-2276984	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C) (3)	3	AHSSHC	Yes	
BOLINGBROOK HOSPITAL FOUNDATION LOOO REMINGTON BLVD BOLINGBROOK, IL 60440 BO-0494445	FUND-RAISING FOR TAX-EXEMPT HOSPITAL	IL	501(C) (3)	7	MHF		No
BRADFORD HEIGHTS HEALTH & REHAB CENTER INC 950 HIGHPOINT DRIVE HOPKINSVILLE, KY 42240	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	KY	501(C) (3)	9	SHCC		No
20-5782342 BURLESON NURSING & REHAB CENTER INC 301 HUGULEY BLVD BURLESON, TX 76028	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	тх	501(C) (3)	9	SHCC		No
20-5782243 CALDWELL HEALTH CARE PROPERTIES INC	LEASE TO RELATED ORGANIZATION	GA	501(C) (3)	11 - Type III - FI	SHCC		No

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations										
(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	(f) Direct Controlling Entity	Section (b)(: contro	n 512 13) olled			
CEDAR CRAG TERRACE INC RT 5 BO X 900 MANCHESTER, KY 40962 61-1120442	OPERATION OF HOME FOR THE ELDERLY-DISABLED	КҮ	501(C) (3)	7	мн		No			
CENTRAL TEXAS HEALTHCARE COLLABORATIVE 1301 WONDER WORLD DRIVE SAN MARCOS, TX 78666 45-3739929	SUPPORT OPERATION OF HOSPITAL	тх	501(C) (3)	11 - Type I	AHSS		No			
CENTRAL TEXAS MEDICAL CENTER FOUNDATION 1301 WONDER WORLD DRIVE SAN MARCOS, TX 78666 74-2259907	FUND-RAISING FOR TAX- EXEMPT HOSPITAL	тх	501(C) (3)	7	AHSS		No			
CHICKASAW HEALTH CARE PROPERTIES INC 250 S CHICKASAW TRAIL ORLANDO, FL 32825 51-0605681	LEASE TO RELATED ORGANIZATION	GA	501(C) (3)	11 - Type III - FI	SHCC		No			
CHIPPEWA VALLEY HOSPITAL & OAKVIEW CARE CENTER INC 1220 THIRD AVENUE WEST DURAND, WI 54736 39-1365168	OPERATION OF HOSPITAL & RELATED SERVICES	WI	501(C) (3)	3	AHSS		No			
COBB MEDICAL ASSOCIATES LLC	OPERATION OF PHYSICIAN PRACTICES & MEDICAL SERVICES	GA	501(C) (3)	3	EΑ		No			
COURTLAND HEALTH CARE PROPERTIES INC 730 COURTLAND STREET ORLANDO, FL 32804	LEASE TO RELATED ORGANIZATION	GA	501(C) (3)	11 - Type III - FI	SHCC		No			
51-0605682 CREEKWOOD PLACE NURSING & REHAB CENTER INC 683 E THIRD STREET RUSSELLVILLE, KY 42276	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	КҮ	501(C) (3)	9	SHCC		No			
20-5782260 DAIRY ROAD HEALTH CARE PROPERTIES INC 7350 DAIRY ROAD ZEPHYRHILLS, FL 33540	LEASE TO RELATED ORGANIZATION	GA	501(C) (3)	11 - Type III - FI	SHCC		No			
51-0605684 EAST ORLANDO HEALTH & REHAB CENTER INC 250 S CHICKASAW TRAIL ORLANDO, FL 32825	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	FL	501(C) (3)	9	SHCC		No			
20-5774748 EMORY-ADVENTIST INC 3949 SOUTH COBB DRIVE SMYRNA, GA 30080 58-2171011	OPERATION OF HOSPITAL & RELATED SVCS	GA	501(C) (3)	3	AHSS		No			
FLETCHER HOSPITAL INC 100 HOSPITAL DRIVE HENDERSONVILLE, NC 28792 56-0543246	OPERATION OF HOSPITAL & RELATED SVCS	NC	501(C) (3)	3	AHSSHC	Yes				
FLNC INC 3355 E SEMORAN BLVD APOPKA, FL 32703 20-5774761	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	FL	501(C) (3)	9	SHCC		No			
FLORIDA HOSPITAL COLLEGE OF HEALTH SCIENCES INC 671 LAKE WINYAH DRIVE ORLANDO, FL 32803 59-3069793	EDUCATION/OPERATION OF SCHOOL	FL	501(C) (3)	2	AHSS		No			
	VOLUNTEER SUPPORT SERVICES	FL	501(C) (3)	11 - Type III - FI	MHWV		No			
FLORIDA HOSPITAL MEDICAL GROUP INC 900 WINDERLEY PLACE MAITLAND, FL 32751 59-3214635	OPERATION OF PHYSICIAN PRACTICES & MEDICAL SERVICES	FL	501(C) (3)	3	AHSS		No			
FLORIDA HOSPITAL WATERMAN INC 1000 WATERMAN WAY TAVARES, FL 32778	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C) (3)	3	AHSSHC	Yes				
59-3140669 FLORIDA HOSPITAL ZEPHYRHILLS INC 7050 GALL BLVD ZEPHYRHILLS, FL 33541	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C) (3)	3	AHSS		No			
SHAWNEE MISSION, KS 66204	FUND-RAISING FOR TAX- EXEMPT HOSPITAL	KS	501(C) (3)	11 - Type I	SMMC		No			
48-0868859 GLENOAKS HOSPITAL FOUNDATION 701 WINTHROP AVENUE GLENDALE HEIGHTS, IL 60139	FUND-RAISING FOR TAX- EXEMPT HOSPITAL	IL	501(C) (3)	7	МНГ		No			
36-3926044										

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations											
(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	(f) Direct Controlling Entity	Section (b)(: contro	n 512 13) olled				
HAYS MEMORIAL HOSPITAL ASSOCIATION OF SEVENTH-DAY ADVENTISTS 1301 WONDER WORLD DRIVE SAN MARCOS, TX 78667 74-1362785	LEASE OF HOSPITAL PERSONNEL	тх	501(C) (3)	11 - Type II	AHSSHC	Yes					
HELEN ELLIS MEMORIAL HOSPITAL AUXILIARY INC 1395 S PINELLAS AVE TARPON SPRINGS, FL 34689 59-2106043	FUND-RAISING FOR TAX- EXEMPT HOSPITAL/FOUNDATION	FL	501(C) (3)	11 - Type I	TSHF		N o				
HELEN ELLIS MEMORIAL HOSPITAL FOUNDATION INC 1395 S PINELLAS AVE TARPON SPRINGS, FL 34689 59-3690149	FUND-RAISING FOR TAX- EXEMPT HOSPITAL	FL	501(C) (3)	11 - Type I	TSHF		No				
	FUND-RAISING FOR TAX- EXEMPT HOSPITAL	IL	501(C) (3)	7	MHF		N o				
CORP 11801 SOUTH FREEWAY BURLESON, TX 76028 45-2793120	SUPPORT OPERATION OF HOSPITAL	тх	501(C) (3)	11 - Type I	AHSS		N o				
IN-MOTION REHABINC 602 COURTLAND STREET STE 200 ORLANDO, FL 32804 20-8023411 JELLICO COMMUNITY HOSPITAL	THERAPY SERVICES TO TAX EXEMPT NURSING HOMES	KS	501(C) (3)	11 - Type II	SHCC		N o				
INC 188 HOSPITAL LANE JELLICO, TN 37762 62-0924706	OPERATION OF HOSPITAL & RELATED SERVICES	TN	501(C) (3)	3	AHSSHC	Yes					
LA GRANGE MEMORIAL HOSPITAL FOUNDATION 5101 S WILLOW SPRINGS RD LA GRANGE, IL 60525 30-0247776	FUND-RAISING FOR TAX- EXEMPT HOSPITAL	IL	501(C) (3)	7	MHF		No				
MEMORIAL HEALTH SYSTEMS FOUNDATION INC 770 WEST GRANADA BLVD ORMOND BEACH, FL 32174 31-1771522	FUND-RAISING FOR TAX- EXEMPT HOSPITAL	FL	501(C) (3)	7	мнѕ		N o				
PARKWAY DAYTONA BEACH, FL 32117 59-0973502	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C) (3)	3	AHSS		No				
701 WEST PLYMOUTH AVENUE DELAND, FL 32720 59-3256803	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C) (3)	3	MHS		N o				
MEMORIAL HOSPITAL FLAGLER INC 60 MEMORIAL MEDICAL PARKWAY PALM COAST, FL 32164 59-2951990	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C) (3)	3	MHS		No				
MEMORIAL HOSPITAL INC	OPERATION OF HOSPITAL & RELATED SERVICES	KY	501(C) (3)	3	AHSSHC	Yes					
PROPERTIES INC 9700 WEST 62ND STREET MERRIAM, KS 66203 36-4595806	LEASE TO RELATED ORGANIZATION	KS	501(C) (3)	11 - Type III - FI	SHCC		No				
KILLEEN, TX 76549 74-2225672	OPERATION OF HOSPITAL & RELATED SERVICES	тх	501(C) (3)	3	AHSSHC	Yes					
METROPLEX CLINIC PHYSICIANS INC 2201 S CLEAR CREEK ROAD KILLEEN, TX 76549 11-3762050	PHYSICIAN HEALTHCARE SERVICES TO THE COMMUNITY	тх	501(C) (3)	3	ман		No				
MIDWEST HEALTH FOUNDATION	SUPPORT OF SUBSIDIARY FOUNDATIONS	IL	501(C) (3)	11 - Type II	NA		N o				
INC 500 BECK LANE MAYFIELD, KY 42066 20-5782320 MISSION STRATEGIES OF	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	КҮ	501(C) (3)	9	SHCC		N o				
GEORGIA INC 3949 S COBB DRIVE SMYRNA, GA 30080 90-0866024	PROVISION OF SUPPORT TO THE NURSING HOME DIVISION	GA	501(C) (3)	11 - Type II	SHCC		No				
MISSION STRATEGIES INC 602 COURTLAND STREET STE 200 ORLANDO, FL 32804 20-5982365	PROVISION OF SUPPORT TO THE NURSING HOME DIVISION	KS	501(C) (3)	11 - Type II	SHCC		No				

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations											
(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	(f) Direct Controlling Entity	Sectio (b)(i contr	n 512 13) olled				
MISSOURI ADVENTIST HEALTH INC 9100 W 74TH STREET SHAWNEE MISSION, KS 66204 43-1224729	SUPPORT HEALTH CARE SERVICES	мо	501(C) (3)	11 - Type III - Oth	АНМА		No				
NORTH REGIONAL EMS INC 188 HOSPITAL LANE JELLICO, TN 37762 26-2653616	EMS SERVICES	TN	501(C) (3)	9	јсн		No				
301 MEMORIAL MEDICAL PARKWAY DAYTONA BEACH, FL 32117	VOLUNTEER SUPPORT SERVICES	FL	501(C) (3)	11 - Type III - FI	MHS		No				
6501 WEST 75TH STREET OVERLAND PARK, KS 66204	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	KS	501(C) (3)	9	SHCC		No				
20-5774821 PARAGON HEALTH CARE PROPERTIES INC 950 HIGHPOINT DRIVE HOPKINSVILLE, KY 42240 51-0605686	LEASE TO RELATED ORGANIZATION	GA	501(C) (3)	11 - Type III - FI	SHCC		No				
PASCO-PINELLAS HILLSBOROUGH	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C) (3)	3	NA		No				
PORTERCARE ADVENTIST HEALTH SYSTEM 2525 S DOWNING STREET DENVER, CO 80210	OPERATION OF HOSPITAL & RELATED SERVICES	со	501(C) (3)	3	AHSSHC	Yes					
PORTLAND NURSING & REHAB CENTER INC 215 HIGHLAND CIRCLE DRIVE PORTLAND, TN 37148	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	TN	501(C) (3)	9	SHCC		No				
PRINCETON HEALTH & REHAB CENTER INC 1333 WEST MAIN PRINCETON, KY 42445 20-5782272	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	КҮ	501(C) (3)	9	SHCC		No				
PRINCETON PROFESSIONAL SERVICES INC 601 E ROLLINS STREET ORLANDO, FL 32803 59-1191045	PROVISION OF HEALTHCARE SERVICES	FL	501(C) (3)	9	AHSSHC	Yes					
QUALITY CIRCLE FOR HEALTHCARE INC	HEALTHCARE QUALITY SERVICES	FL	501(C) (3)	11 - Type III - FI	AHSSHC	Yes					
RESOURCE PERSONNEL INC 602 COURTLAND STREET STE 200 ORLANDO, FL 32804 20-8040875	PROVIDE ADMINISTRATIVE SUPPORT TO TAX EXEMPT NURSING HOMES	FL	501(C) (3)	11 - Type II	SHCC		No				
2525 SOUTH DOWNING STREET DENVER, CO 80210 84-0745018	FUND-RAISING FOR TAX-EXEMPT HOSPITAL	co	501(C) (3)	7	PAHS		No				
ROLLINS BEDFORD CORP 602 COURTLAND STREET STE 200 ORLANDO, FL 32804 37-0908840 RUSSELLVILLE HEALTH CARE	INACTIVE	FL	501(C) (3)	11 - Type II	SHCC		No				
PROPERTIES INC 683 EAST THIRD STREET RUSSELLVILLE, KY 42276 51-0605691	LEASE TO RELATED ORGANIZATION	GA	501(C) (3)	11 - Type III - FI	SHCC		No				
SAN MARCOS HEALTH CARE PROPERTIES INC 1900 MEDICAL PARKWAY SAN MARCOS, TX 78666 51-0605693	LEASE TO RELATED ORGANIZATION	GA	501(C) (3)	11 - Type III - FI	SHCC		No				
SAN MARCOS NURSING & REHAB CENTER INC 1900 MEDICAL PARKWAY SAN MARCOS, TX 78666 20-5782224	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	ТХ	501(C) (3)	9	SHCC		No				
SHAWNEE MISSION HEALTH CARE INC 6501 WEST 75TH STREET OVERLAND PARK, KS 66204 48-0952508	LEASE TO RELATED ORGANIZATION	KS	501(C) (3)	11 - Type III - FI	SHCC		No				
SHAWNEE MISSION MEDICAL CENTER INC 9100 W 74TH STREET SHAWNEE MISSION, KS 66204 48-0637331	OPERATION OF HOSPITAL & RELATED SERVICES	KS	501(C) (3)	3	АНМА		No				
SOUTH CENTRAL NURSING HOMES PROPERTIES INC 111 NORTH ORLANDO AVE WINTER PARK, FL 32789 59-3686109	MANAGEMENT SUPPORT	GA	501(C) (3)	11 - Type III - Oth	SC		No				

Form 990, Schedule R, Part II -	Identification of Rela	ted Tax-Ex	empt Organ	izations			1
(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	(f) Direct Controlling Entity	g Sectio (b)(i contr organi:	n 512 13) olled
SOUTH CENTRAL NURSING HOMES INC 602 COURTLAND STREET ORLANDO, FL 32804 61-1242373	MANAGEMENT SUPPORT	КҮ	501(C) (3)	11 - Type III - Oth	SC		No
111 NORTH ORLANDO AVE WINTER PARK, FL 32789 59-3692860	REAL ESTATE	GA	501(C) (2)	N/A	SCNHP		No
111 NORTH ORLANDO AVE WINTER PARK, FL 32789 59-3692862	REAL ESTATE	GA	501(C) (2)	N/A	SCNHP		No
SOUTH CENTRAL PROPERTIES VI INC 111 NORTH ORLANDO AVE WINTER PARK, FL 32789 59-3692857	REAL ESTATE	GA	501(C) (2)	N/A	SCNHP		No
SOUTH CENTRAL PROPERTIES INC 111 NORTH ORLANDO AVE WINTER PARK, FL 32789 59-3651692	REAL ESTATE	GA	501(C) (2)	N/A	SCNHP		No
SOUTH CENTRAL INC 602 COURTLAND STREET ORLANDO, FL 32804 59-3689740 SOUTH PASCO HEALTH CARE	MANAGEMENT SUPPORT	GA	501(C) (3)	11 - Type III - FI	NA		No
PROPERTIES INC 38250 A AVENUE ZEPHYRHILLS, FL 33542 51-0605679	LEASE TO RELATED ORGANIZATION	GA	501(C) (3)	11 - Type III - FI	SHCC		No
SOUTHWEST VOLUSIA HEALTH SERVICES INC 1055 SAXON BLVD ORANGE CITY, FL 327638468 59-3281591	MEDICAL OFFICE BUILDING FOR HOSPITAL	FL	501(C) (3)	11 - Type I	SVHC		No
SOUTHWEST VOLUSIA HEALTHCARE CORP	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C) (3)	3	AHSS		No
SPECIALTY PHYSICIANS OF CENTRAL TEXAS INC 1301 WONDER WORLD DRIVE SAN MARCOS, TX 78666 20-8814408	PHYSICIAN HEALTHCARE SERVICES TO THE COMMUNITY	тх	501(C) (3)	3	AHSS		No
SPRING VIEW HEALTH & REHAB CENTER INC 718 GOODWIN LANE LEITCHFIELD, KY 42754 20-5782288	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	KY	501(C) (3)	9	SHCC		No
SUNBELT HEALTH & REHAB CENTER - APOPKA INC 305 EAST OAK STREET APOPKA, FL 32703 20-5774856	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	FL	501(C) (3)	9	SHCC		No
SUNBELT HEALTH CARE CENTERS INC	MANAGEMENT SERVICES	TN	501(C) (3)	11 - Type II	AHSSHC	Yes	
SUNSYSTEM DEVELOPMENT CORP 111 N ORLANDO AVENUE WINTER PARK, FL 32789 59-2219301	FUND RAISING FOR AFFILIATED TAX- EXEMPT HOSPITALS	FL	501(C) (3)	7	AHSSHC	Yes	
TARPON SPRINGS HOSPITAL FOUNDATION INC 1395 S PINELLAS AVE TARPON SPRINGS, FL 34689 59-0898901	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C) (3)	3	UCH		No
TARRANT COUNTY HEALTH CARE PROPERTIES INC 301 HUGULEY BLVD BURLESON, TX 76028 51-0605677	LEASE TO RELATED ORGANIZATION	GA	501(C) (3)	11 - Type III - FI	SHCC		No
TAYLOR CREEK HEALTH CARE PROPERTIES INC 718 GOODWIN LANE LEITCHFIELD, KY 42754	LEASE TO RELATED ORGANIZATION	GA	501(C) (3)	11 - Type III - FI	SHCC		No
51-0605678 TEXAS HEALTH HUGULEY INC 900 HOPE WAY ALTAMONTE SPRINGS, FL 32714 45-2694620	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C) (3)	3	AHSS		No
THE VOLUNTEER AUXILIARY OF FLORIDA HOSPITAL - FLAGLER INC	VOLUNTEER SUPPORT SERVICES	FL	501(C) (3)	11 - Type III - FI	МНЕ		No
TRINITY NURSING & REHAB CENTER INC 9700 WEST 62ND STREET MERRIAM, KS 66203 20-5774890	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	KS	501(C) (3)	9	SHCC		No

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II -		teu iux ex	cilipt organ				
(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	(f) Direct Controlling Entity	Sectio (b)(contr	n 512 13) olled
UNIVERSITY COMMUNITY HOSPITAL AUXILIARY INC 3100 E FLETCHER AVE TAMPA, FL 33613 23-7011345	VOLUNTEER SUPPORT SERVICES	FL	501(C) (3)	11 - Type III - FI	UCH		No
UNIVERSITY COMMUNITY HOSPITAL FOUNDATION INC 3100 E FLETCHER AVE TAMPA, FL 33613 59-2554889	FUND-RAISING FOR TAX-EXEMPT HOSPITAL	FL	501(C) (3)	11 - Type I	UCH		No
UNIVERSITY COMMUNITY HOSPITAL SPECIALTY CARE INC 3100 E FLETCHER AVE TAMPA, FL 33613 59-3231322	INACTIVE	FL	501(C) (3)	11	UCH		No
UNIVERSITY COMMUNITY HOSPITAL INC 3100 E FLETCHER AVE TAMPA, FL 33613 59-1113901	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C) (3)	3	AHSSHC	Yes	
WEST KENTUCKY HEALTH CARE PROPERTIES INC 500 BECK LANE MAYFIELD, KY 42066 51-0605676	LEASE TO RELATED ORGANIZATION	GA	501(C) (3)	11 - Type III - FI	SHCC		No
ZEPHYR HAVEN HEALTH & REHAB CENTER INC 38250 A AVENUE ZEPHYRHILLS, FL 33542 20-5774930	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	FL	501(C) (3)	9	SHCC		No
ZEPHYRHILLS HEALTH & REHAB CENTER INC 7350 DAIRY ROAD ZEPHYRHILLS, FL 33540 20-5774967	OPERATION OF HOME FOR THE AGED/HEALTHCARE DELIVERY	FL	501(C) (3)	9	SHCC		Νο

Form 990, Sched	ule R, Part I	II - Ide	ntificati		ted Organiza	tions Taxabl	e as a	Partne	ership (i)			
(a) Name, address, and EIN of related organization	activity	(c) Legal Domicile (State or Foreign Country)	Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under	(f) Share of total Income (\$)	(g) Share of end- of-year assets (\$)	(h) Disprop allocati	ortionate ions?	Code V - Ge UBI amount Ma		i) eral or aging ner?	(k) Percentage ownership
				sections 512-514)			Yes	No		Yes	No	
TUU HUSPITAL	THERAPY STAFFING	NC	NA	N/A								50 %
HENDERSONVILLE, NC 28792 20-2463851 CENTRAL TEXAS	,											
MEDICAL CENTER BOND LLC 1301 WONDER WORLD DRIVE SAN MARCOS, TX 78666 20-4314236	INVESTMENT	тх	NA	N/A								31 33 %
	REAL ESTATE	тх	NA	N/A								60 8 %
FLORIDA HOSPITAL DMERT LLC	MEDICAL EQUIPMENT	FL	NA	N/A								33 33 %
MAITLAND, FL 32751 20-2392253 FLORIDA HOSPITAL HOME												
CENTER PKWY STE 200 MAITLAND, FL 32751 59-3142824	HOME INFUSION SERVICES	FL	NA	N/A								57 %
STREET SHAWNEE MISSION, KS 66204	EQUIPMENT RENTAL	KS	NΑ	N/A								50 %
27-0909763 SAN MARCOS MRI LP 1330 WONDER WORLD DRIVE STE 202 SAN MARCOS, TX 78666 77-0597972	IMAGING & TESTING	тх	NA	N/A								50 %
SHAWNEE MISSION OPEN MRI LLC	IMAGING & TESTING	KS	NA	N/A								60 %
SHAWNEE MISSION SURGERY CENTER LLC PO BOX 2923 SHAWNEE MISSION, KS 66201 48-1243914	SURGICAL SERVICES	ĸs	NA	N/A								50 %
SKYLAND MRI LLC 100 HOSPITAL DRIVE HENDERSONVILLE, NC 28792 04-3646559	IMAGING & TESTING	NC	NA	N/A								50 %
PAHSUSP SURGERY CENTERS LLC 15305 DALLAS PKWY SUITE 1600 LB 28	SURGICAL SERVICES	тх	PAHS	RELATED	1,492,646	1,620,460		No	0		No	51 %
ADDISON, TX 75001 26-3057950 ENDOSCOPY CENTER AT PORTER LLC 1001 SOUTH PARK	DIAGNOSTIC	co	PAHS	RELATED	14,244	47,019		No	0		No	51 %
DRIVE LITTLETON, CO 80120 20-5855038	PIAGNOSTIC			INCLATED	14,244	47,019		, v O			140	71 70

Form 990, Schedule R, P	art IV - Identifica					rporation	or Trust
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Percentage ownership
BENEFIT TRUST 111 N ORLANDO AVENUE	ADMINISTRATION OF SELF- INSURED BENEFIT PLANS	FL	NA	TRUST			
AHS SERVICES INC 11801 SOUTH FREEWAY	MEDICAL EQUIPMENT	тх	NA	C CORPORATION			
ALTAMONTE MEDICAL PLAZA CONDOMINIUM ASSOCIATION INC 601 EAST ROLLINS STREET ORLANDO, FL 32803 59-2855792	CONDO ASSOCIATION	FL	NA	C CORPORATION			
APOPKA MEDICAL PLAZA CONDOMINIUM ASSOCIATION INC 601 EAST ROLLINS STREET ORLANDO, FL 32803 59-3000857	CONDO ASSOCIATION	FL	NA	C CORPORATION			
ARAPAHOE MEDICAL BUILDING I INC 2525 S DOWNING STREET DENVER, CO 80210 84-1574506	REAL ESTATE LEASING	CO	NA	C CORPORATION			
ARAPAHOE MEDICAL BUILDING II INC 2525 S DOWNING STREET DENVER, CO 80210 84-1574507 CC MOB INC	REAL ESTATE LEASING	СО	NA	C CORPORATION			
2201 S CLEAR CREEK ROAD KILLEEN, TX 76549 74-2616875	REAL ESTATE RENTAL	тх	NA	C CORPORATION			
CENTRAL TEXAS MEDICAL ASSOCIATES	PHYSICIAN CLINICS	тх	NA	C CORPORATION			
CENTRAL TEXAS PROVIDER'S NETWORK	PHYSICIAN HOSPITAL ORG	тх	NA	C CORPORATION			
FLORIDA HOSPITAL FLAGLER MEDICAL OFFICES ASSOCIATION INC 60 MEMORIAL MEDICAL PARKWAY PALM COAST, FL 32164	CONDO ASSOCIATION	FL	NA	C CORPORATION			
26-2158309 FLORIDA HOSPITAL HEALTHCARE SYSTEM INC 602 COURTLAND STREET ORLANDO, FL 32804 59-3215680	PHO/TPA	FL	NA	C CORPORATION			
FLORIDA MEDICAL PLAZA CONDO ASSOCIATION INC 601 EAST ROLLINS STREET ORLANDO, FL 32803 59-2855791		FL	NA	C CORPORATION			
7/0 W GRANADA BLVD STE	PHYSICIAN HOSPITAL ORG	FL	NA	C CORPORATION			
DENVER, CO 80210 84-1574365	REAL ESTATE LEASING	со	NA	C CORPORATION			
HELEN ELLIS MEMORIAL HOSPITAL REAL ESTATE CORP 1395 S PINELLAS AVE TARPON SPRINGS, FL 34689 59-3375731	REAL ESTATE RENTAL	FL	NA	C CORPORATION			
HUGULEY ALLIANCE FOUNDATION 11801 SOUTH FREEWAY FORT WORTH, TX 76115 75-2642209	INACTIVE	тх	NA	C CORPORATION			
HUGULEY MEDICAL ASSOCIATES INC 11801 SOUTH FREEWAY BURLESON, TX 76028 75-2547668	PHYSICIAN CLINICS	тх	NA	C CORPORATION			
30 KISSIMMEE, FL 34741	CONDO ASSOCIATION	FL	NA	C CORPORATION			
I KILLEEN LY 76540	SUPPORT HOSPITAL - PROVIDE ALLIED HEALTH PROFESSIONALS	тх	NA	C CORPORATION			
MIDWEST MANAGEMENT SERVICES INC 9100 WEST 74TH STREET	REAL ESTATE RENTAL	KS	NA	C CORPORATION			

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Percentage ownership
NORTH AMERICAN HEALTH SERVICES INC & SUBS 111 N ORLANDO AVENUE WINTER PARK, FL 32789 62-1041820	LESSOR/HOLDING CO	TN	NA	C CORPORATION			
ORMOND PROFESSIONAL CONDO ASSOCIATION 770 W GRANADA BLVD STE 101 ORMOND BEACH, FL 32174 59-2694434	CONDO ASSOCIATION	FL	NA	C CORPORATION			
PARK RIDGE PROPERTY OWNER''S ASSOCIATION INC 1 PARK PLACE NAPLES ROAD FLETCHER, NC 28732 03-0380531	CONDO ASSOCIATION	NC	NA	C CORPORATION			
PORTER AFFILIATED HEALTH SERVICES INC DBA DIVERSIFIED AFFILIATED HEALTH SER VICES 2525 S DOWNING STREET DENVER, CO 80210 84-0956175	HEALTHCARE SERVICES	co	NA	C CORPORATION			
PORTER MEDICAL PLAZA INC 2525 S DOWNING STREET DENVER, CO 80210 84-1574369	REAL ESTATE LEASING	со	NA	C CORPORATION			
SAN MARCOS REGIONAL MRI INC 1301 WONDER WORLD DRIVE SAN MARCOS, TX 78666 77-0597968	HOLDING COMPANY	тх	NA	C CORPORATION			
SOUTHEAST VOLUSIA MEDICAL SERVICES INC 401 PALMETTO STREET NEW SMYRNA BEACH, FL 32168 59-3287185	INACTIVE	FL	NA	C CORPORATION			
THE GARDEN RETIREMENT COMMUNITY INC 602 COURTLAND STREET STE 200 ORLANDO, FL 32804 59-3414055		FL	NA	C CORPORATION			
UCH SERVICES INC 3100 EAST FLETCHER AVE TAMPA, FL 33613 59-3508454	MANAGEMENT COMPANY	FL	NA	C CORPORATION			
UNIVERSITY COMMUNITY HEALTH INSURANCE COMPANY SPC LTD PO BOX 69 GT GRAND CAYMAN CJ	CAPTIVE INSURANCE	CJ	NA	C CORPORATION			
WEST COAST MEDICAL GROUP INC 1395 S PINELLAS AVE TARPON SPRINGS, FL 34689 59-3537305	PHYSICIAN CLINICS	FL	NA	C CORPORATION			
WINTER PARK MEDICAL OFFICE BUILDING I	PHYSICIAN CLINICS	FL	NA	C CORPORATION			

Audited Consolidated Financial Statements

Adventist Health System

December 31, 2011

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Consolidated Balance Sheets

December 31, 2011 and 2010

(dollars in thousands)	2011	2010
ASSETS		
Current Assets	4.10101	ф. 1.02 - 20 -
Cash and cash equivalents	\$ 1,194,945	\$ 1,025,207
Investments (including investments pledged		
under securities lending program of \$11,262 in 2011 and \$50,374 in 2010)	2,538,407	2,549,305
Current portion of assets whose use is limited	167.392	171,790
Collateral held under securities lending program	11,492	51,450
Patient accounts receivable, less allowance for uncollectible accounts of \$331.592 in 2011	11,172	
and \$367,963 in 2010	354,847	330,043
Other receivables	312,626	275,331
Inventories	141,819	131,746
Prepaid expenses and other current assets	54,362	53,492
	4,775,890	4,588,364
Property and Equipment	4,457,129	4,294,470
Assets Whose Use is Limited, net of current		
portion	432,183	523,885
Other Assets	431,391	409,687
	\$ 10,096,593	\$ 9.816.406
LIABILITIES AND NET ASSETS Current Liabilities		
Accounts payable and accrued liabilities	\$ 658,836	\$ 603,233
Estimated settlements to third parties	134,557	156,095
Payable under securities lending program	11,492	51,450
Other current liabilities	147,781	171,080
Short-term financings	161,002	238,415
Current maturities of long-term debt	73,915	67,409
	1,187,583	1,287,682
Long-Term Debt, net of current maturities	3,151,450	3,231,988
Other Noncurrent Liabilities	611,402	582,614
Other Atometical Embanded	4,950,435	5,102,284
Net Assets Unrestricted		
Controlling interest	4,951,429	4,513,408
Noncontrolling interests in subsidiaries	37,813	32,912
	4,989,242	4,546,320
Temporarily restricted – controlling interest	156,916	167,802
	5,146,158	4,714,122
Commitments and Contingencies		
	\$ 10,096,593	\$ 9.816,406

Adventist Health System

The accompanying notes are an integral part of these consolidated financial statements

Consolidated Statements of Operations and Changes in Net Assets

For the years ended December 31, 2011 and 2010

(dollars in thousands)	2011	2010
December		
Revenue	¢ (022 502	\$ 6.334.139
Patient service revenue Provision for bad debts	\$ 6,923,593 (260,508)	
	6,663,085	$\frac{(307,123)}{6,027,016}$
Net patient service revenue	55,886	0,027,010
EHR incentive payments Other	266,971	236,940
Total operating revenue	6,985,942	6,263,956
Expenses		
Employ ee compensation	3,365,242	3,027,287
Supplies	1,248,340	1,137,362
Professional fees	420,745	364,607
Other	963,095	885,143
Interest	163,856	156,522
Depreciation and amortization	398,069	357,680
Total operating expenses	6,559,347	5,928,601
Income from Operations	426,595	335,355
Nonoperating Gains (Losses)		
Investment income	67,376	117,484
Change in fair value of interest rate swaps	4,866	4,900
Loss from early extinguishment of debt	(20,710)	(15,472)
Excess of fair value of assets acquired over		
liabilities assumed in acquisition	_	337,750
Total nonoperating gains	51,532	444,662
Excess of revenue and gains over expenses	478,127	780,017
Less Excess of revenue and gains over expenses		
attributable to noncontrolling interests	(3,955)	(6,260)
Excess of Revenue and Gains over Expenses Attributable to Controlling Interest	474,172	773,757

Consolidated Statements of Operations and Changes in Net Assets (continued)

For the years ended December 31, 2011 and 2010

(dollars in thousands)		2011		2010	
Unrestricted Net Assets					
Excess of revenue and gains over expenses					
attributable to controlling interest	\$	474,172	\$	773,757	
Excess of revenue and gains over expenses					
attributable to noncontrolling interests		3,955		6,260	
Change in unrealized gains and losses on					
investments		(6,558)		(25,896)	
Change in fair value of cash flow hedges		(34,557)		(27,846)	
Reclassification of accumulated loss related to					
terminated cash flow hedges to loss from early					
extinguishment of debt		12,027		_	
Accumulated derivative losses reclassified into					
excess of revenue and gains over expenses		10,663		7,546	
Net assets released from restrictions for purchase					
of property and equipment		28.227		20.125	
Pension related changes other than net periodic					
pension benefit		(15,591)		23,500	
Other		(1,215)		(417)	
Increase in unrestricted net assets before		7			
discontinued operations		471,123		777,029	
Discontinued operations		(28,201)		26,435	
Increase in unrestricted net assets		442,922		803,464	
Temporarily Restricted Net Assets					
Investment income		968		2,097	
Gifts and grants		31,889		33,753	
Net assets released from restrictions for purchase					
of property and equipment or use in operations		(42,646)		(34,348)	
Net assets received in acquisition		_		22,223	
Other		(1,076)		3,089	
(Decrease) increase in temporarily restricted net					
assets before discontinued operations		(10,865)		26,814	
Discontinued operations		(21)		21	
(Decrease) increase in temporarily restricted net assets	_	(10,886)		26,835	
Increase in Net Assets		432,036		830,299	
Net assets, beginning of year		4,714,122		3,883,823	
Net assets, end of year	_	5,146,158		1,714,122	
•	_		_	-	

Consolidated Statements of Cash Flows

For the years ended December 31, 2011 and 2010

(dollars in thousands)	2011	2010
Operating Activities	\$ 804,264	\$ 904,932
Investing Activities		
Cash acquired in acquisition	_	57,365
Purchases of property and equipment, net	(604,034)	(435,857)
Sales and maturities of investments	15,469,975	14,831,395
Purchases of investments	(15,468,977)	(15,186,896)
Sales and maturities of assets whose use is limited	694,024	449,471
Purchases of assets whose use is limited	(612,702)	(588,966)
Decrease in collateral held under securities		
lending program	39,958	145,326
Decrease in cash due to discontinued operations	(7.802)	_
Increase in other assets	(7,404)	(14,597)
	(496,962)	(742,759)
Financina Anti-itica		
Financing Activities	(5(1,022)	(505 225)
Repayments of long-term borrowings	(561,023)	(595,335)
Additional long-term borrowings	444,313	583,716
Repayments of short-term borrowings	(13,537)	(7,328)
Additional short-term borrowings	4.219	(1.102)
Payment of deferred financing costs	(4,435)	(1,492)
Decrease in payable under securities lending	(20.059)	(1.15.22()
program	(39,958)	(145,326)
Restricted gifts and grants and investment income	32.857	35,850
	(137,564)	(129,915)
Increase in Cash and Cash Equivalents	169,738	32,258
Cash and cash equivalents at beginning of year	1,025,207	992,949
Cash and Cash Equivalents at End of Year	\$ 1,194,945	\$1,025,207
Cash and Cash Equivalents at End of Tear	Ψ 1,174,745	φ1,025,207
Operating Activities		
Increase in net assets	\$ 432,036	\$ 830,299
Increase in net assets from acquisition	_	(359,973)
Discontinued operations	28,222	(26,456)
Depreciation Depreciations	394,820	357,295
Amortization of intangible assets	3,249	2,634
Amortization of deferred financing costs and	3.2.,	2,05
original issue discounts and premiums	(525)	(585)
Change in unrealized gains and losses on investments	6,558	25,896
Change in fair value of interest rate swaps	29,691	22,946
Loss on extinguishment of debt	8,683	15,472
Restricted gifts and grants and investment income	(32,857)	(35,850)
Changes in operating assets and liabilities	(0-1001)	(22,022)
Patient accounts receivable	(31,796)	(22,233)
Other receivables	(37,392)	(20,068)
Other current assets	(13,778)	(7,106)
Accounts pay able and accrued liabilities	64,402	(2.985)
Estimated settlements to third parties	(20,462)	16,135
Other current liabilities	(20,421)	28,190
Other noncurrent liabilities	(6,166)	81,321
	\$ 804,264	\$ 904,932
		÷,,,,,

For the years ended December 31, 2011 and 2010 (dollars in thousands)

1. Significant Accounting Policies

Reporting Entity

Adventist Health System Sunbelt Healthcare Corporation d/b/a Adventist Health System (Healthcare Corporation) is a not-for-profit healthcare corporation that operates and controls hospitals, nursing homes and philanthropic foundations (referred to herein collectively as the System) The affiliated hospitals, nursing homes and philanthropic foundations are controlled through their by-laws, governing board appointments and operating agreements by Healthcare Corporation The System's 41 hospitals, 16 nursing homes and philanthropic foundations operate in 10 states — Colorado, Florida, Georgia, Illinois, Kansas, Kentucky, North Carolina, Tennessee, Texas and Wisconsin

Healthcare Corporation and the System are collectively controlled by the Lake Union Conference of Seventh-day Adventists, the Mid-America Union Conference of Seventh-day Adventists, the Southern Union Conference of Seventh-day Adventists and the Southwestern Union Conference of Seventh-day Adventists

SunSystem Development Corporation (Foundation) is a charitable foundation operated by the System for the benefit of the hospitals that are divisions or controlled affiliates of Healthcare Corporation. The board of directors is appointed by the board of directors of the System. The Foundation is involved in philanthropic activities.

Mission

The System exists solely to improve and enhance our local communities that we serve in harmony with Christ's healing ministry. All financial resources and excess of revenue and gains over expenses are used to benefit the communities in the areas of patient care, research, education, community service and capital reinvestment

Specifically, the System provides

Benefit to the underprivileged, by offering services free of charge or deeply discounted to those who cannot pay, and by supplementing the unreimbursed costs of the government's Medicaid assistance program

Benefit to the elderly, as provided through governmental Medicare funding, by subsidizing the unreimbursed costs associated with this care

Benefit to the community's overall health and wellness through clinics and primary care services, health education and screenings, in-kind donations, extended education and research

Benefit to the faith-based and spiritual needs of the community in accordance with our mission of extending the healing ministry of Christ

Benefit to the community's infrastructure by investing in capital improvements to ensure the facilities and technology provide the best possible care to the community

For the years ended December 31, 2011 and 2010 (dollars in thousands)

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of Adventist Health System/Sunbelt, Inc (Sunbelt), the Foundation and other affiliated organizations that are controlled by Healthcare Corporation. Any subsidiary or other operations owned and controlled by divisions or controlled affiliates of Healthcare Corporation are included in these consolidated financial statements. Investments in entities where the Healthcare Corporation does not have operating control are recorded under the equity or cost method of accounting. Income from unconsolidated entities of \$21,681 and \$7,882 for 2011 and 2010, respectively, is included in other operating revenue in the accompanying consolidated statements of operations and changes in net assets. All significant intercompany accounts and transactions have been eliminated in consolidation.

Use of Estimates

The preparation of these consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates

Recent Accounting Pronouncements

In August 2010, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No 2010-23, Measuring Charity Care for Disclosure (ASU 2010-23) The provisions of ASU 2010-23 are intended to reduce the diversity in how charity care is calculated and disclosed by healthcare entities Charity care is required to be measured at cost, defined as the direct and indirect costs of providing the charity care. As the System does not recognize revenue when charity care is provided, ASU 2010-23 had no effect on the accompanying consolidated statements of operations and changes in net assets. ASU 2010-23 only requires additional disclosures, including the method used to estimate the cost of charity care.

In August 2010, the FASB issued ASU No 2010-24, *Presentation of Insurance Claims and Related Insurance Recoveries* (ASU 2010-24) ASU 2010-24 prohibits the netting of insurance recoveries against a related claim liability and requires the claim liability to be calculated without consideration of insurance recoveries. This guidance is effective for fiscal years beginning after December 15, 2010, with early application permitted. The System adopted ASU 2010-24 in the first quarter of 2011. The adoption did not have a material impact on the System's consolidated financial position or results of operations.

In May 2011, the FASB issued ASU No 2011-04, Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. Generally Accepted Accounting Principles (G.4AP) and International Financial Reporting Standards (IFRS) (ASU 2011-04). The amendments in ASU 2011-04 result in common fair value measurement and disclosure requirements in GAAP and IFRS. ASU 2011-04 also changes the wording used to describe many of the requirements in GAAP for measuring fair value and for disclosing information about fair value measurements. This new guidance is effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2011. The adoption of this standard in 2012 is not expected to have a material impact on the System's consolidated financial position or results of operations.

For the years ended December 31, 2011 and 2010 (dollars in thousands)

In July 2011, the FASB issued ASU No 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debt and the Allowance for Doubtful Accounts for Certain Health Care Entities (ASU 2011-07). The provisions of ASU 2011-07 require healthcare entities that recognize significant amounts of patient service revenue at the time services are rendered, even though they do not assess the patient's ability to pay to present the provision for bad debts related to patient service revenue as a deduction from patient service revenue in the statement of operations rather than as an operating expense. Additional disclosures relating to sources of patient service revenue and the allowance for uncollectible accounts are also required. This new guidance is effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2011, with early adoption permitted

In September 2011, the FASB issued ASU No 2011-08, *Testing Goodwill for Impairment* (ASU 2011-08) ASU 2011-08 gives entities the option to first perform a qualitative assessment to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If entities determine, on the basis of qualitative factors, that the fair value of a reporting unit is more likely than not less than the carrying amount, the two-step impairment test under the Intangibles-Goodwill and Other Topic of the Accounting Standards Codification (ASC) (ASC350) would be required. Otherwise, further testing would not be needed. This new guidance is effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2011, with early adoption permitted. The System adopted ASU 2011-08 as of September 30, 2011. The adoption did not have an impact on the System's consolidated financial position or results of operations.

In September 2011, the FASB issued ASU No 2011-09, *Disclosures about an Employer's Participation in a Multiemployer Plan* (ASU 2011-09) The provisions of ASU 2011-09 increase the quantitative and qualitative disclosures an employer is required to provide about its participation in significant multiemployer plans that offer pension or other postretirement benefits. This new guidance is effective for fiscal years ending after December 15, 2011. The System adopted the new disclosure requirement in its consolidated financial statements for the year ended December 31, 2011.

Net Patient Service Revenue, Patient Accounts Receivable and Allowance for Uncollectible Accounts

The System's patient acceptance policy is based on its mission statement and its charitable purposes. Accordingly, the System accepts patients in immediate need of care, regardless of their ability to pay. The System serves certain patients whose medical care costs are not paid at established rates. These patients include those sponsored under government programs such as Medicare and Medicaid, those sponsored under private contractual agreements, charity patients and other uninsured patients who have limited ability to pay. A patient is classified as a charity patient based on the established policies of the System, which require that the patient provide certain information to qualify for charity. Patients that qualify for charity are provided services for which no payment is due for all or a portion of the patient's bill from either the patient or other third parties. For financial reporting purposes, charity care is excluded from patient service revenue.

For the years ended December 31, 2011 and 2010 (dollars in thousands)

For all other patients, patient service revenue is reported at estimated net realizable amounts for services rendered. The System recognizes patient service revenue associated with patients who have third-party payor coverage on the basis of contractual rates for the services rendered. For uninsured patients that do not qualify for charity care, revenue is recognized on the basis of discounted rates in accordance with the System's policy.

Patient service revenue is reduced by the provision for bad debts and accounts receivable are reduced by an allowance for uncollectible accounts. These amounts are based on management's assessment of historical and expected net collections for each major payor source, considering business and economic conditions, trends in healthcare coverage and other collection indicators. Management regularly reviews collections data by major payor sources in evaluating the sufficiency of the allowance for uncollectible accounts. On the basis of historical experience, a significant portion of the System's self-pay patients will be unable or unwilling to pay for the services provided. Thus, the System records a significant provision for bad debts in the period services are provided related to self-pay patients. The System's allowance for uncollectible accounts for self-pay patients was 97% of selfpay accounts receivable as of December 31, 2011 and 2010 For receivables associated with patients who have third-party coverage, the System analyzes contractually due amounts and provides an allowance for uncollectible accounts and a provision for bad debts, if necessary Accounts receivable are written off after collection efforts have been followed in accordance with the System's policies

Patient service revenue is not recognized for those patients that qualify for charity under the System's policies. For all other patients, patient service revenue, net of contractual allowances and self-pay discounts and before the provision for bad debts, recognized from major payor sources for the year ended December 31, 2011, is as follows.

Third-party payors, net of contractual allowances	\$ 6,687,698
Self-pay patients, net of discounts	235,895
	\$ 6,923,593

The System changed its uninsured discount policy, effective January 1, 2011, as required by the Patient Protection and Affordable Care Act (Act). The Act has resulted in an increase in self-pay discounts, which are a reduction of patient service revenue, and a corresponding decrease in self-pay write-offs that are included in the provision for bad debts. Overall, the total of self-pay discounts and write-offs has not changed significantly for the year ended December 31, 2011. The System has not experienced significant changes in write-off trends and has not changed its charity care policy for the year ended December 31, 2011.

The System has determined, based on an assessment at the reporting-entity level, that patient service revenue is primarily recorded prior to assessing the patient's ability to pay and as such, the entire provision for bad debts is recorded as a deduction from patient service revenue in the accompanying consolidated statements of operations and changes in net assets

Revenue from the Medicare and Medicaid programs represents approximately 36% and 35% of the System's patient service revenue for the years ended December 31, 2011 and 2010, respectively. Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Other than the accounts receivable related to the Medicare and Medicaid programs, there are no significant

For the years ended December 31, 2011 and 2010 (dollars in thousands)

concentrations of accounts receivable due from an individual payor at December 31, 2011 and 2010

The System is subject to retroactive revenue adjustments due to future audits, reviews and investigations. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered, and such amounts are adjusted in future periods as adjustments become known or as years are no longer subject to such audits, reviews and investigations. Adjustments to revenue related to prior periods increased patient service revenue by approximately \$46,600 and \$29,500 for the years ended December 31, 2011 and 2010, respectively

Charity Care

As discussed previously, the System's patient acceptance policy is based on its mission statement and its charitable purposes and as such, the System accepts patients in immediate need of care, regardless of their ability to pay. Patients that provide the necessary information to qualify for charity are provided services for which no payment is due for all or a portion of the patient's bill. Therefore, charity care is excluded from patient service revenue and the cost of providing such care is recognized within operating expenses.

The System estimates the direct and indirect costs of providing charity care by applying a cost to gross charges ratio to the gross uncompensated charges associated with providing charity care to patients. The System also receives certain funds to offset or subsidize charity services provided. These funds are primarily received from uncompensated care programs sponsored by various states, whereby healthcare providers within the state pay into an uncompensated care fund and the pooled funds are then redistributed based on state specific criteria. The cost of providing charity care, amounts paid by the System into uncompensated care funds and amounts received by the System to offset or subsidize charity services are as follows for the years ended December 31, 2011 and 2010, respectively

Year Ended December 31		
2011	2010	
\$ 294,737	\$ 280,636	
\$ (99,214)	\$ (70,499)	
77,351	70,871	
\$ (21,863)	\$ 372	
	\$ 294,737 \$ (99,214) 77,351	

EHR Incentive Payments

The American Recovery and Reinvestment Act of 2009 included provisions for implementing health information technology under the Health Information Technology for Economic and Clinical Health Act (HITECH). The provisions were designed to increase the use of electronic health record (EHR) technology and establish the requirements for a Medicare and Medicaid incentive payment program beginning in 2011 for eligible providers that adopt and meaningfully use certified EHR technology. Eligibility for annual Medicare incentive payments is dependent on providers demonstrating meaningful use of EHR technology in each period over a four-year period. Initial Medicaid incentive payments are available to providers that

For the years ended December 31, 2011 and 2010 (dollars in thousands)

adopt, implement or upgrade certified EHR technology. Providers must demonstrate meaningful use of such technology in subsequent years to qualify for additional Medicaid incentive payments.

The System accounts for HITECH incentive payments as a gain contingency. Income from Medicare incentive payments is recognized as revenue after the System has demonstrated that it complied with the meaningful use criteria over the entire applicable compliance period and the cost report period that will be used to determine the final incentive payment has ended. The System recognized revenue from Medicaid incentive payments after it adopted certified EHR technology. Incentive payments totaling \$55,886 for the year ended December 31, 2011 are included in total operating revenue in the accompanying consolidated statements of operations and changes in net assets. Income from incentive payments is subject to retrospective adjustment as the incentive payments are calculated using Medicare cost report data that is subject to audit. Additionally, the System's compliance with the meaningful use criteria is subject to audit by the federal government.

Excess of Revenue and Gains over Expenses

The consolidated statements of operations and changes in net assets include excess of revenue and gains over expenses, which is analogous to income from continuing operations of a for-profit enterprise. Changes in unrestricted net assets that are excluded from excess of revenue and gains over expenses, consistent with industry practice, include changes in unrealized gains and losses on certain investments, changes in the fair value of derivative financial instruments that qualify as cash flow hedges, pension related changes other than net periodic pension costs and contributions of long-lived assets (including assets acquired using contributions which, by donor restriction, were to be used for the purposes of acquiring such assets)

Contributed Resources

Resources restricted by donors for specific operating purposes or a specified time period are held as temporarily restricted net assets until expended for the intended purpose or until the specified time restrictions are met, at which time they are reported as other revenue. Resources restricted by donors for additions to property and equipment are held as temporarily restricted net assets until the assets are placed in service, at which time they are reported as transfers to unrestricted net assets. Gifts, grants and bequests not restricted by donors are reported as other revenue. At December 31, 2011 and 2010, temporarily restricted net assets are available for various programs and capital expenditures at the System's hospitals.

Cash Equivalents

Cash equivalents include all highly liquid investments, including certificates of deposit and commercial paper with maturities not in excess of three months when purchased. Interest income on cash equivalents is included in investment income.

Functional Expenses

The System does not present expense information by functional classification because its resources and activities are primarily related to providing healthcare services. Further, since the System receives substantially all of its resources from providing healthcare services in a manner similar to a business enterprise, other indicators contained in the accompanying consolidated financial statements are considered important in evaluating how well management has discharged its stewardship responsibilities.

For the years ended December 31, 2011 and 2010 (dollars in thousands)

Investments

Investment securities, excluding alternative investments accounted for under the equity method, are recorded at fair value. The cost of securities sold is based on the specific identification method. Investment income or loss includes realized gains and losses, interest, dividends and certain unrealized gains and losses. The investment income or loss on investments that are restricted by donor or law is recorded as increases or decreases to temporarily restricted net assets. The System accounts for investment transactions on a settlement-date basis.

Management has designated primarily all fixed income instruments as other than trading securities and, accordingly, changes in unrealized gains and losses are included in unrestricted net assets. During 2011 and 2010, the System's primary equity investment portfolio included various domestic stock exchange indices. In addition, to limit its risk from the equity markets, the portfolio also included equity options, including puts and calls. Management designated these equity instruments in its primary equity investment portfolio as trading securities and, accordingly, changes in unrealized gains and losses are included in the excess of revenue and gains over expenses. As of December 31, 2011, the System had divested its primary equity investment portfolio and reallocated these amounts primarily to alternative investments. Certain other equity investments, primarily held by the System's foundations, are designated as other than trading securities and the related changes in unrealized gains and losses are included in unrestricted net assets.

Alternative Investments – Equity Method

As part of its investment strategy, the System invests in alternative investments (primarily hedge funds) through partnership investment trusts. The partnership investment trusts generally contract with managers who have full discretionary authority over the investment decisions. The System accounts for its ownership interest in these alternative investments under the equity method. Accordingly, the System's share of the hedge funds' income or loss, both realized and unrealized, is recognized as investment income or loss, which is a component of excess of revenue and gains over expenses. Alternative investments accounted for using the equity method totaled \$713.523 and \$361,363 at December 31, 2011 and 2010, respectively, and were classified as investments and assets whose use is limited in the accompanying consolidated balance sheets.

Alternative Investments - Fair Value

The System has a wholly-owned subsidiary. AHS-K2 Alternatives Portfolio. Ltd (Fund), that primarily invests in alternative investments (primarily hedge funds) through partnership investment trusts. The Fund is managed by an external investment manager (Manager) in accordance with the investment guidelines contained within the limited liability company agreement.

The strategies of the underlying funds held by the Fund, as of December 31, 2011, are described below

Alternate strategies The underlying funds invest in products other than traditional investments such as stocks and bonds. This strategy is a tool to reduce overall investment risk through diversification.

Commodity The underlying funds trade in agricultural, metal and energy markets at various stages in the commodity cycle

Currency The underlying funds invest both long and short in currencies (i.e., spot, forward, futures or options) on a global basis

For the years ended December 31, 2011 and 2010 (dollars in thousands)

Event Driven The underlying funds focus on identifying and analyzing securities that may benefit from the occurrence of specific corporate events

Global Macro The underlying funds invest in products that may benefit from overall economical and political views of various countries

Long Short The underlying funds invest both long and short, primarily in common stocks, based on the manager's perception of such securities being undervalued or overvalued in the market. Some of the managers may specialize in specific sectors or industries

Multi-strategy The underlying funds invest in multiple strategies to diversify risks and reduce volatility

Relative Value The underlying funds utilize non-directional strategies Relative value investing involves trading around the mispricing of two related securities using various types of securities or instruments

Specialist Credit The underlying funds seek to generate superior risk-adjusted returns from a combination of capital appreciation and current income by opportunistically investing and trading in a diversified portfolio of credit-related securities and other instruments

The Fund follows the Financial Services—Investment Companies Topic of the ASC (ASC 946-10), which requires that the investments in the underlying funds be recorded at fair value. The fair value of the underlying hedge funds is determined in good faith by the Manager and generally represents the Fund's proportionate share of the net assets of the underlying funds as reported by the managers. Unrealized appreciation and depreciation resulting from valuing the underlying funds is recognized as investment income or loss, which is a component of excess of revenue and gains over expenses.

The Fund follows ASC 820-10 for estimating the fair value of the underlying funds that have calculated a net asset value (NAV) per share in accordance with ASC 946-10 Accordingly, the Fund uses NAV as reported by the managers as a practical expedient to determine the fair value of those underlying funds that do not have a readily determinable fair value and either have the attributes of an investment company or prepare their financial statements consistent with the measurement principles of an investment company. As of December 31, 2011 and 2010, the fair value of all underlying funds has been determined using the NAV of the underlying funds.

The Manager uses its best judgment in estimating the fair value of these investments. As there are inherent limitations in any estimation technique, the fair value estimates presented herein are not necessarily indicative of an amount that could be realized in an actual transaction and the differences could be material.

Alternative investments accounted for at fair value totaled \$213,094 and \$106,438 as of December 31, 2011 and 2010, respectively, and were classified as investments and assets whose use is limited in the accompanying consolidated balance sheets

At December 31, 2011, certain funds cannot be redeemed currently because the funds include initial restrictions that do not allow for redemption in the first 12 months after investment. These restrictions are referred to as lock-ups. At

For the years ended December 31, 2011 and 2010 (dollars in thousands)

December 31, 2011, underlying funds with lock-up provisions expiring by October 31, 2012 totaled \$10,133. Certain other underlying funds may charge a withdrawal fee ranging from 1-6% if the Fund liquidates its investment prior to the expiration of the lock-up periods. At December 31, 2011, these underlying funds totaling \$67,314 have lock-up provisions that expire through November 30, 2012. The remaining funds totaling \$135,647 have no such redemption restrictions.

Upon the expiration of lock-up provisions, the Fund has the ability to liquidate its investments periodically in accordance with the provisions of the respective agreements with the underlying funds. The underlying funds have either monthly, quarterly or annual redemption terms. Certain funds with quarterly redemption terms allow redemptions of up to 25% of the investment each quarter and as such, a period of twelve months would be required to fully redeem these investments. Certain agreements may also allow the underlying fund to temporarily suspend redemptions or place other temporary restrictions, such as gate provisions or side pockets. Investments with quarterly redemption terms or other temporary suspensions totaled \$24,619 as of December 31, 2011. There were no such investments at December 31, 2010.

Assets Whose Use is Limited

Certain of the System's investments are limited as to use through board resolution, by provisions of contractual arrangements, under the terms of bond indentures or under the terms of other trust agreements. These investments are classified as assets whose use is limited in the accompanying consolidated balance sheets. Interest and dividend income and realized gains and losses on assets whose use is limited are reported as investment income within nonoperating gains (losses)

Securities Lending Program

The System participates in securities lending transactions with the custodian of its investments, whereby a portion of its investments is loaned to certain brokerage firms in return for cash and securities from the brokers as collateral for the investments loaned, usually on a short-term basis. Collateral provided by brokers is maintained at levels approximating 102% of the fair value of the securities on loan and is adjusted for daily market fluctuations. The fair value of collateral held for loaned securities is reported as collateral held under securities lending program, with a corresponding obligation reported for repayment of such collateral upon settlement of the lending transaction.

Derivative Financial Instruments

The System accounts for its derivative financial instruments as required by ASC 815 and the Health Care Entities Derivative and Hedging Subtopic of the ASC (ASC 954-815) ASC 954-815 requires that not-for-profit healthcare organizations apply the provisions of ASC 815 (including the provisions pertaining to cash flow hedge accounting) in the same manner as for-profit enterprises

ASC 815 requires companies to recognize all derivative instruments as either assets or liabilities in the balance sheet at fair value. The accounting for changes in the fair value (i.e., gains or losses) of a derivative instrument depends on whether it has been designated and qualifies as part of a hedging relationship and further, on the type of hedging relationship. For those derivative instruments that are designated and qualify as hedging instruments, a company must designate the hedging instrument, based upon the exposure being hedged, as a fair value hedge, cash flow hedge or a hedge of the foreign currency exposure of a net investment in a foreign operation.

For the years ended December 31, 2011 and 2010 (dollars in thousands) The System is exposed to certain risks relating to its ongoing operations. The primary risk managed by using derivative instruments is interest rate risk. Interest rate swaps are entered into to manage interest rate risk associated with the System's fixed and variable-rate borrowings. In accordance with ASC 815, the System designates certain interest rate swaps as each flow hedges of variable-rate borrowings. The System has no derivative instruments that are designated as fair value hedges or as hedges of the foreign currency exposure of a net investment in a foreign operation.

Sale of Patient Accounts Receivable

The System and certain of its member affiliates maintain a program (Program) for the continuous sale of certain patient accounts receivable to the Highlands County Health Facilities Authority (Highlands) on a nonrecourse basis Highlands has partially financed the purchase of the patient accounts receivable through the issuance of tax-exempt bonds (Bonds), of which Highlands had \$304,230 outstanding as of December 31, 2011 and 2010. These Bonds are supported by a bank letter of credit arrangement that expires in December 2013 As of December 31, 2011 and 2010, the estimated net realizable value, as defined in the underlying agreements, of patient accounts receivable sold by the System and removed from the accompanying consolidated balance sheets was \$569,129 and \$526,305, respectively. The patient accounts receivable sold consist primarily of amounts due from government programs and commercial insurers. The proceeds received from Highlands consist of cash from the Bonds, a note on a subordinated basis with the Bonds and a note on a parity basis with the Bonds. The note on a subordinated basis with the Bonds is in an amount to provide the required overcollateralization of the Bonds and was \$85,808 at December 31, 2011 and 2010. The note on a parity basis with the Bonds is the excess of eligible accounts receivable sold over the sum of cash received and the subordinated note and was \$179.091 and \$136,267 at December 31, 2011 and 2010, respectively. These notes are included in other receivables (current) in the accompanying consolidated balance sheets. Due to the nature of the patient accounts receivable sold, collectability of the subordinated and parity notes is not significantly impacted by credit risk

Inventories

Inventories (primarily pharmaceuticals and medical supplies) are stated at the lower of cost or market using the first-in, first-out method of valuation

Property and Equipment

Property and equipment are reported on the basis of cost, except for donated items, which are recorded at fair value at the date of the donation. Expenditures that materially increase values, change capacities or extend useful lives are capitalized. Depreciation is computed primarily utilizing the straight-line method over the expected useful lives of the assets. Amortization of capitalized leased assets is included in depreciation expense and allowances for depreciation.

Goodwill

Goodwill represents the excess of the purchase price and related costs over the value assigned to the net tangible and identifiable intangible assets of the businesses acquired. These amounts are included in other assets (noncurrent) in the accompanying consolidated balance sheets and are evaluated annually for impairment or when there is an indicator of impairment.

For the years ended December 31, 2011 and 2010 (dollars in thousands)

Upon adoption of ASU 2011-08 in 2011, in performing the annual assessment, the System chose to complete a qualitative assessment to determine whether it is more likely than not that the fair value of its reporting units is less than their carrying amount. Management has determined that it is not more likely than not that the fair value of the System's reporting units is less than their carrying amount. Therefore, the two-step impairment test under ASC 350 was not required.

Deferred Financing Costs

Direct financing costs are included in other assets (noncurrent) and deferred and amortized over the remaining lives of the financings using the effective interest method

Interest in the Net Assets of Unconsolidated Foundations

Interest in the net assets of unconsolidated foundations represents contributions received on behalf of the System or its member affiliates by independent fund-raising foundations. As the System cannot influence the foundations to the extent that it can determine the timing and amount of distributions, the System's interest in the net assets of the foundations are included in other assets (noncurrent) and changes in that interest are included in temporarily restricted net assets.

Impairment of Long-Lived Assets

Long-lived assets are reviewed for impairment whenever events or business conditions indicate the carrying amount of such assets may not be fully recoverable Initial assessments of recoverability are based on estimates of undiscounted future net cash flows associated with an asset or group of assets. Where impairment is indicated, the carrying amount of these long-lived assets is reduced to fair value based on discounted net cash flows or other estimates of fair value.

Bond Discounts and Premiums

Bonds payable, including related original issue discounts and/or premiums, are included in long-term debt. Discounts and premiums are being amortized over the life of the bonds using the effective interest method.

Income Taxes

Healthcare Corporation and its affiliated organizations, other than North American Health Services. Inc. and its subsidiaries (NAHS), are exempt from state and federal income taxes. Accordingly, Healthcare Corporation and its tax-exempt affiliates are not subject to federal, state, or local income taxes except for any net unrelated business taxable income. For the years ended December 31, 2011 and 2010, unrelated business income activities conducted by Healthcare Corporation and its tax-exempt affiliates did not generate a material amount of combined federal, state and local income tax.

NAHS is a wholly owned, for-profit subsidiary of Healthcare Corporation NAHS and its subsidiaries are subject to federal and state income taxes NAHS files a consolidated federal income tax return and, where appropriate, consolidated state income tax returns. For the years ended December 31, 2011 and 2010, NAHS generated taxable income of approximately \$1,000 and \$1,500, respectively. This taxable income was fully offset by net operating loss carryforwards for federal income tax purposes. Although one state in which NAHS conducts business suspended the utilization of net operating loss carryforwards for the year ended December 31, 2011, no material state income tax liability resulted. Accordingly, there is no provision for current federal or state income tax for the years ended December 31, 2011 and 2010.

For the years ended December 31, 2011 and 2010 (dollars in thousands)

NAHS also has temporary deductible differences of approximately \$67,500 and \$68,400 at December 31, 2011 and 2010, respectively, primarily as a result of net operating loss carry forwards At December 31, 2011, NAHS had net operating loss carry forwards of approximately \$66,800, of which \$21,000 will expire in 2023, with the remaining \$45,800 expiring beginning in 2013 through 2026. Some of these net operating losses are subject to the separate return limitation year rules. Deferred taxes have been provided for these amounts, resulting in a net deferred tax asset of approximately \$25,600 and \$26,000 at December 31, 2011 and 2010, respectively. A full valuation allowance has been provided at December 31, 2011 and 2010, respectively, to offset the deferred tax asset since Healthcare Corporation has determined that it is more likely than not that the benefit of the net operating loss carry forwards will not be realized in future years. The Income Taxes Topic of the ASC (ASC 740) prescribes the accounting for uncertainty in income tax positions recognized in financial statements ASC 740 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken, or expected to be taken, in a tax return

Reclassifications

Certain reclassifications were made to the 2010 consolidated financial statements to conform to the classifications used in 2011. These reclassifications had no impact on the consolidated excess of revenue and gains over expenses and changes in net assets previously reported.

2. Acquisition

The System entered into a Merger and Affiliation Agreement (Agreement) with University Community Hospital. Inc (UCH) under which, the System became the sole member of UCH effective September 1, 2010 (acquisition date) No consideration was transferred in exchange for this acquisition UCH is comprised of three hospitals and one long-term acute care facility in the Tampa. Florida market This acquisition allowed the System the ability to provide expanded healthcare services in the Tampa. Florida market

In accordance with the Business Combinations Topic of the ASC (ASC 805), provisional amounts had been recorded where the accounting for certain liabilities had not been finalized. As a result of the receipt of additional information necessary to finalize the accounting, the acquisition date fair value of other noncurrent liabilities was increased by \$14.588. In accordance with ASC 805, such adjustments are recognized as if the accounting for the acquisition had been completed as of the acquisition date. As such, the fair value of noncurrent liabilities was increased by \$14.588, offset by a decrease to the excess of fair value of assets acquired over liabilities assumed in acquisition as of September 1, 2010.

For the years ended December 31, 2011 and 2010 (dollars in thousands) The amounts recognized as of the acquisition date for each major class of assets acquired and liabilities assumed are as follows

Assets	
Cash	\$ 51,389
Investments	52,242
Patient accounts receivable	56,087
Prepaid expenses and other current assets	28,900
Assets whose use is limited	86,016
Property and equipment	511,724
Other assets	51,363
	837,721
Liabilities	
Accounts payable and accrued liabilities	\$ 77,570
Estimated settlements to third parties	9,720
Other current liabilities	12,325
Long-term debt and capital lease obligations	252,527
Other noncurrent liabilities	125,606
	477,748
Excess of fair value of assets acquired over liabilities	
assumed in acquisition	\$ 359,973

UCH's results of operations and changes in net assets were included in the System's consolidated financial statements beginning September 1, 2010, and were as follows for the periods presented

		Four Months
	Year Ended	Ended
	December 31,	December 31,
	2011	2010
Total operating revenue	\$ 501,184	\$ 160,240
(Deficiency) excess of revenue and gains		
over expenses before loss from early		
extinguishment of debt	(8,163)	10,554
Loss from early extinguishment of debt	_	(11,871)
(Decrease) increase in unrestricted net assets	(36,190)	24,349
Decrease in temporarily restricted net assets	(4,206)	(1,170)

Subsequent to the acquisition, the System extinguished the outstanding bonds of UCH, which resulted in a loss from early extinguishment of debt of \$11,871 for the year ended December 31, 2010

For the years ended December 31, 2011 and 2010 (dollars in thousands)

The following pro forma combined results of operations for the year ended December 31, 2010 give effect to the acquisition as if it had occurred on January 1, 2010. The proforma combined results of operations do not necessarily represent the System's consolidated results of operations had the acquisition occurred on the date assumed, nor are these results necessarily indicative of the System's future consolidated results of operations. The System expects to realize certain benefits from integrating UCH into the System and to incur certain one-time costs. The proforma combined results of operations do not reflect these benefits or costs. These combined results reflect the impact of amortizing certain acquisition accounting adjustments such as fair value adjustments to property and equipment as of January 1, 2010.

Pro forma total operating revenue	\$6,563,383
Pro forma excess of revenue and gains over expenses	430,595
Pro forma changes in unrestricted net assets	405,008
Pro forma changes in temporarily restricted net assets	4,956

3. Discontinued Operations

Effective July 1, 2010, the System entered into a Merger and Affiliation Agreement whereby the System became the sole member of Bert Fish Medical Center, Inc (BFMC) and assumed a lease of a hospital facility with the Southeast Volusia Hospital District (District) Subsequent to the acquisition of BFMC by the System, the Bert Fish Foundation. Inc filed a lawsuit against the District, BFMC and the System (Parties) The lawsuit alleged that the acquisition was not completed in accordance with applicable Florida statutes and sought to unwind the transaction. In late February 2011, Florida's Seventh Judicial Circuit Court (Court) ordered the Parties to submit a plan to return the control of BFMC from the System to the District. On June 24, 2011, the Court approved a transition agreement in which control of BFMC was transferred to the District on June 30, 2011. No consideration was received by the System in exchange for this transfer.

In accordance with the Consolidation Topic of the ASC (ASC 810), when a parent corporation ceases to have a controlling interest in a subsidiary, the deconsolidation of that subsidiary is required BFMC was deconsolidated from the System's balance sheet as of June 30, 2011, resulting in a loss of \$27,218, representing the net carrying amount of BFMC's assets and liabilities BFMC's assets and liabilities are included in the accompanying consolidated balance sheet as of December 31, 2010. The operating results of BFMC for the years ended December 31, 2011 and 2010 were reclassified to discontinued operations in the accompanying consolidated statements of operations and changes in net assets. The excess of expenses over revenue and gains from BFMC's operations for the six months ended June 30, 2011 was \$1,004, resulting in a total loss from discontinued operations of \$28,222. For the year ended December 31, 2010, \$26,456 was reclassified to discontinued operations. This includes BFMC's excess of revenue and gains over expenses for the six months ended December 31, 2010 of \$261 and the excess of fair value of assets acquired over liabilities assumed in acquisition of \$26,195.

BFMC's total operating revenue, included in discontinued operations in the accompanying consolidated statements of operations and changes in net assets for the years ended December 31, 2011 and 2010, was \$48,464 and \$46,070, respectively

For the years ended December 31, 2011 and 2010 (dollars in thousands)

4. Investments and Assets Whose Use is Limited

Investments

Investments are comprised of the following

Other than trading portfolio Freed income instruments 3 U S government agencies and sponsored entities \$1,363,279 \$1,385,992 U S corporate bonds 119,867 61,761 Residential mortgage-backed 104,266 119,033 Commercial mortgage-backed 33,008 39,095 Collateralized debt obligations 35,078 71,893 Student loan asset-backed 49,765 53,810 Accrued interest 6,474 9,665 Acrued interest 3,599 3,377 Foreign 1,062 1,524 Pomestic 3,599 3,377 Foreign 1,062 1,524 Equity instruments - 363,090 Domestic - 363,090 Equity instruments – domestic - 19,945 Equity instruments – domestic - 383,035 Haternative investments – fair value - 383,035 Alternative investments – fair value 14,627 6,835 Commodity 15,266 8,552 <th>r</th> <th colspan="3">December 31</th>	r	December 31		
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Residential mortgage-backed 104,266 119,033 Commercial mortgage-backed 33,008 39,095 Collateralized debt obligations 35,078 71,893 Student loan asset-backed 49,765 53,810 Accrued interest 6,474 9,665 1,711,737 1,741,249 Equity instruments 3,599 3,377 Foreign 1,062 1,524 Trading portfolio 1,062 1,524 Equity instruments – domestic - 363,090 Options - 363,090 Options - 19,945 Alternative investments – fair value - 383,035 Alternative investments – fair value - 4,627 6,835 Commodity 15,266 8,552 Currency 11,102 5,302 Event driven 19,747 3,165 Global macro 15,114 - Long/short 4,5199 25,420 Multi-strategy 4,070 - Relative	entities	\$1,363,279	\$1,385,992	
Commercial mortgage-backed 33,008 39,095 Collateralized debt obligations 35,078 71,893 Student loan asset-backed 49,765 53,810 Accrued interest 6,474 9,665 1,711,737 1,741,249 Equity instruments 3,599 3,377 Foreign 1,062 1,524 Trading portfolio 4,661 4,901 Equity instruments – domestic – 363,090 Options – 363,090 Options – 363,090 Options – 363,090 Alternative investments – fair value – 363,090 Alternative investments – fair value – 383,035 Alternative investments – fair value – 6,835 Commodity 15,266 8,552 Currency 11,102 5,302 Event driven 19,747 3,165 Global macro 15,114 – Long/short 4,5199 25,420 Multi-strategy	U S corporate bonds	119,867	61,761	
Collateralized debt obligations 35,078 71,893 Student loan asset-backed 49,765 53,810 Accrued interest 6,474 9,665 1,711,737 1,741,249 Equity instruments 3,599 3,377 Foreign 1,062 1,524 Trading portfolio 4,661 4,901 Equity instruments – domestic – 363,090 Options – 363,090 Options – 383,035 Alternative investments – fair value – 383,035 Alternative investments – fair value – 6,835 Commodity 15,266 8,552 Currency 11,102 5,302 Event driven 19,747 3,165 Global macro 15,114 – Long/short 45,199 25,420 Multi-strategy 4,070 – Relative value 4,720 3,000 Specialist credit 22,783 19,386 Alternative investments – equity method <td< td=""><td>Residential mortgage-backed</td><td>104,266</td><td>119,033</td></td<>	Residential mortgage-backed	104,266	119,033	
Student loan asset-backed 49.765 53.810 Accrued interest 6.474 9.665 1,711,737 1,741,249 Equity instruments 3,599 3,377 Foreign 1,062 1,524 4,661 4,901 4,661 4,901 Trading portfolio Equity instruments – domestic 5 363,090 5 6,830 6,800 <t< td=""><td>Commercial mortgage-backed</td><td>33,008</td><td>39,095</td></t<>	Commercial mortgage-backed	33,008	39,095	
Accrned interest 6.474 9.665 Lequity instruments 1,711,737 1,741,249 Equity instruments 3,599 3,377 Foreign 1,062 1,524 4,661 4,901 Trading portfolio Equity instruments – domestic - 363,090 Options - 19,945 Options - 19,945 Alternative investments – fair value - 383,035 Alternative investments – fair value - 4,627 6,835 Commodity 15,266 8,552 Currency 11,102 5,302 Event driven 19,747 3,165 Global macro 15,114 - Long/short 45,199 25,420 Multi-strategy 4,070 - Relative value 4,720 3,000 Specialist credit 22,783 19,386 Alternative investments – equity method 669,381 348,460	Collateralized debt obligations	35,078	71,893	
Type	Student loan asset-backed	49,765	53,810	
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Trading portfolio Equity instruments – domestic — 363,090 Index securities — 19,945 Options — 19,945 — 383,035 Alternative investments – fair value Alternate strategies 14,627 6,835 Commodity 15,266 8,552 Currency 11,102 5,302 Event driven 19,747 3,165 Global macro 15,114 — Long/short 45,199 25,420 Multi-strategy 4,070 — Relative value 4,720 3,000 Specialist credit 22,783 19,386 152,628 71,660 Alternative investments – equity method 669,381 348,460	Foreign	1,062	1,524	
Equity instruments - domestic Index securities - 363,090 Options - 19,945 - 383,035	_	4,661	4,901	
Equity instruments - domestic Index securities - 363,090 Options - 19,945 - 383,035	Trading portfolio			
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Alternative investments – fair value Alternate strategies 14.627 6.835 Commodity 15.266 8.552 Currency 11.102 5.302 Event driven 19.747 3.165 Global macro 15.114 – Long/short 45.199 25.420 Multi-strategy 4.070 – Relative value 4.720 3.000 Specialist credit 22.783 19.386 152.628 71.660 Alternative investments – equity method 669.381 348.460	Options	_	19,945	
Alternate strategies 14,627 6,835 Commodity 15,266 8,552 Currency 11,102 5,302 Event driven 19,747 3,165 Global macro 15,114 - Long/short 45,199 25,420 Multi-strategy 4,070 - Relative value 4,720 3,000 Specialist credit 22,783 19,386 152,628 71,660 Alternative investments – equity method 669,381 348,460	-		383,035	
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Currency 11.102 5.302 Event driven 19.747 3.165 Global macro 15.114 - Long/short 45.199 25.420 Multi-strategy 4.070 - Relative value 4.720 3.000 Specialist credit 22.783 19.386 152.628 71.660 Alternative investments – equity method 669.381 348.460	Alternate strategies	14,627	6,835	
Event driven 19,747 3,165 Global macro 15,114 - Long/short 45,199 25,420 Multi-strategy 4,070 - Relative value 4,720 3,000 Specialist credit 22,783 19,386 152,628 71,660 Alternative investments – equity method 669,381 348,460		15,266	8,552	
Clobal macro	Currency	11,102	5,302	
Long/short 45.199 25.420 Multi-strategy 4.070 - Relative value 4.720 3.000 Specialist credit 22.783 19.386 152.628 71.660 Alternative investments – equity method 669.381 348.460	Event driven	19,747	3,165	
Multi-strategy 4,070 - Relative value 4,720 3,000 Specialist credit 22,783 19,386 152,628 71,660 Alternative investments – equity method 669,381 348,460	Global macro	15,114	_	
Relative value 4,720 3,000 Specialist credit 22,783 19,386 152,628 71,660 Alternative investments – equity method 669,381 348,460	Long/short	45,199	25,420	
Specialist credit 22.783 19.386 152.628 71.660 Alternative investments – equity method 669.381 348.460	Multi-strategy	4,070	_	
152.628 71.660 Alternative investments – equity method 669.381 348.460	Relative value	4,720	3,000	
Alternative investments – equity method 669.381 348.460	Specialist credit	22,783	19,386	
		152,628	71,660	
	Alternative investments – equity method	669,381	348,460	
		\$ 2,538,407		

For the years ended December 31, 2011 and 2010 (dollars in thousands)

Assets Whose Use is Limited

Assets whose use is limited is comprised of the following

	December 31	
	2011	2010
Other than trading portfolio		
Fixed income instruments		
U S government agencies and sponsored		
entities	\$ 349,059	\$ 280,692
U S corporate bonds	13,757	12,899
Residential mortgage-backed	5,517	_
Commercial mortgage-backed	1,746	_
Collateralized debt obligations	1,856	_
Student loan asset-backed	2,980	_
Accrued interest	1,713	2,261
	376,628	295,852
Equity instruments		
Domestic	11.536	7,092
Foreign	3,679	847
	15,215	7,939
Trading portfolio	10,210	7.505
Fixed income instruments		
U S government agencies and sponsored		
entities	_	5,417
U S corporate bonds		28,829
O S corporate bolius		34,246
		31,210
Equity instruments – domestic		
Equities	_	5,475
Index securities	_	11,158
Options		613
	_	17,246
Alternative investments – fair value		
Alternate strategies	5,795	3,317
Commodity	6,048	4,151
Currency	4,398	2,573
Event driven	7,823	1,536
Global macro	5,988	1,550
Long/short	17.906	12,337
Multi-strategy	1,612	12,557
Relative value	1,870	1,456
Specialist credit	9,026	9,408
Specialist ciculi	60,466	34,778
Alternative investments – equity method	44,142	12,903
342.		
Cash and cash equivalents	103,124	292,711
	\$ 599,575	\$ 695,675

For the years ended December 31, 2011 and 2010 (dollars in thousands) Assets whose use is limited include investments held by bond trustees, investments held under other trust agreements and investments designated by boards for employee retirement plans and capital expenditures. Amounts to be used for the payment of current liabilities are classified as current assets.

Indenture requirements of tax-exempt financings by the System provide for the establishment and maintenance of various accounts with trustees. These arrangements require the trustee to control the expenditure of debt proceeds, as well as the payment of interest and the repayment of debt to bondholders. Medical malpractice trust funds are maintained to provide funds to settle medical malpractice claims.

A summary of the major limitations as to the use of these assets consists of the following

	December 31		
	2011	2010	
Investments held by bond trustees			
Construction funds and other	\$ -	\$ 75,000	
Required bond funds	23,506	59,080	
-	23,506	134,080	
Malpractice trust funds	363,275	292,455	
Employee benefits funds	141,715	132,272	
Board designated funds for capital expenditures	53,750	78,110	
Other	17,329	58,758	
	599,575	695,675	
Less amounts to pay current liabilities	(167,392)	(171,790)	
	\$ 432,183	\$ 523,885	

Investment Income and Unrealized Gains and Losses

Investment income from cash and cash equivalents, investments and assets whose use is limited amounted to \$67,376 and \$117,484 for the years ended December 31, 2011 and 2010, respectively, and consisted of the following

	Year Ended 1	Year Ended December 31	
	2011	2010	
Interest and dividend income Net realized and unrealized gains/losses The System's share of alternative investments'	\$ 38,710 45,811	\$ 34.151 52.627	
(loss) income	(17,145)	30,706	
	\$ 67,376	\$117,484	

Changes in unrealized gains and losses that are included as a reduction of unrestricted net assets in the accompanying consolidated statements of operations and changes in net assets totaled \$6,558 and \$25,896 for 2011 and 2010, respectively

At December 31, 2011 and 2010, the total fair value of investments and assets whose use is limited, excluding alternative investments and the trading portfolio, amounted to \$2,211,365 and \$2,342,652, respectively. The net unrealized loss associated with these holdings approximated

For the years ended December 31, 2011 and 2010 (dollars in thousands) unrealized losses of approximately \$22,100. The net unrealized gain associated with these holdings approximated \$6,100 at December 31, 2010, which is comprised of gross unrealized gains of approximately \$25,400 and gross unrealized losses of approximately \$19,300.

GAAP requires that the System recognize, in excess of revenue and gains over expenses, all declines in fair value below the cost basis of investment securities that are considered other-than-temporary. Management has evaluated the investments with unrealized losses and has concluded that none of the above losses should be considered other-than-temporary as of December 31, 2011 and 2010.

5. Unrestricted Cash and Investments

The System's unrestricted cash and cash equivalents, investments and board designated funds for capital expenditures consist of the following

	December 31		
	2011	2010	
Cash and cash equivalents	\$1,194,945	\$1,025,207	
Investments	2,538,407	2,549,305	
Board designated funds for capital expenditures	53,750	78,110	
	\$3,787,102	\$3,652,622	
Days cash and investments on hand	224	224	

Days cash and investments on hand is calculated as unrestricted cash and cash equivalents, investments and certain board designated funds divided by daily operating expenses (excluding depreciation and amortization). The annualized operating expenses of UCH and BFMC were included in the 2010 calculation.

6. Property and Equipment

Property and equipment consists of the following

	Decem	December 31		
	2011	2010		
Land and improvements	\$ 597,730	\$ 549,328		
Buildings and improvements	3,801,026	3,604,287		
Equipment	3,210,524	2,985,561		
	7,609,280	7,139,176		
Less allowances for depreciation	(3,382,069)	(3,058,357)		
	4,227,211	4,080,819		
Construction in progress	229,918	213,651		
	\$ 4,457,129	\$ 4,294,470		

Certain hospitals have entered into construction contracts for which costs have been incurred and included in construction in progress. These and other committed projects will be financed through operations, proceeds from borrowings and board designated funds (see note 4). The estimated costs to complete these projects approximated \$162,800 at December 31, 2011. During periods of construction.

For the years ended December 31, 2011 and 2010 (dollars in thousands) interest costs are capitalized to the respective property accounts. Interest capitalized approximated \$7,900 and \$4,700 for the years ended December 31, 2011 and 2010, respectively

7. Other Assets

Other assets consists of the following

	December 31	
	2011	2010
Goodwill	\$ 140,229	\$ 135,606
Deferred financing costs	24,482	27,315
Notes and loans receivable	67,056	51,452
Interests in net assets of unconsolidated foundations	59,741	65,162
Investments in unconsolidated entities	78,884	57,578
Other noncurrent assets	60,999	72,574
	\$ 431,391	\$ 409,687

8. Long-Term Debt

Long-term debt consists of the following:

	December 31		
	2011	2010	
Fixed-rate hospital revenue bonds, interest rates from 2 00% to 6 00%, payable through 2039	\$ 2,217,660	\$ 2,228,740	
Variable-rate hospital revenue bonds, payable			
through 2037	926,646	977,840	
Capitalized leases payable	44,468	58,280	
Other indebtedness	18,325	13,556	
Unamortized original issue premium, net	18,266	20,981	
	3,225,365	3,299,397	
Less current maturities	(73,915)	(67,409)	
	\$ 3,151,450	\$ 3,231,988	

Master Trust Indenture

Long-term debt has been issued primarily on a tax-exempt basis. Substantially all bonds are secured under a master trust indenture, which provides for, among other things, the deposit of revenue with the master trustee in the event of certain defaults, pledges of accounts receivable, pledges not to encumber property and limitations on additional borrowings.

Variable-Rate Bonds

Certain variable-rate bonds may be put to the System at the option of the bondholder. The variable-rate bond indentures generally provide the System the option to remarket the obligations at the then prevailing market rates for periods ranging from one day to the maturity dates.

For the years ended December 31, 2011 and 2010 (dollars in thousands)

The obligations have been primarily marketed for seven-day periods during 2011, with annual interest rates ranging from 0.03% to 3.25%. The System has various sources of liquidity in the event any variable-rate bonds are put and not remarketed, including bank letter of credit agreements. The bank letter of credit agreements provide, among other things, that in the event a market for these obligations is not sustained, the bank would purchase the obligations at rates that vary with prime or, in certain cases, the London Interbank Offer Rate (LIBOR). The System's obligation to the bank would be payable in accordance with the variable-rate bonds' original maturities over the remaining term of the letter of credit agreements, with the remaining amount due upon expiration of the letter of credit agreements.

The System had a revolving credit agreement (Revolving Note) with a syndicate of banks (Syndicate) in the aggregate amount of \$1,885,200 for letters of credit. liquidity facilities and general corporate needs, including working capital, capital expenditures and acquisitions that had an expiration date in December 2011. In December 2010, the System amended the Revolving Note (New Revolving Note) with a revised group of banks (New Syndicate). The New Revolving Note totals \$1,750,000 and has an expiration date of December 2015. The New Revolving Note became effective in March 2011, upon the replacement of the existing letters of credit with letters of credit issued by the New Syndicate (LOC substitutions) The LOC substitutions required a purchase and reissuance of the related bonds. which was accounted for as an extinguishment and reissuance for accounting purposes The LOC substitutions resulted in a loss of \$3,962, which is included in the loss from early extinguishment of debt in the accompanying consolidated statements of operations and changes in net assets for the year ended December 31, 2011 At December 31, 2011 and 2010, the System had \$637,490 and \$736,377, respectively, of the applicable revolving credit agreement committed to letter of credit agreements that secure variable-rate bonds

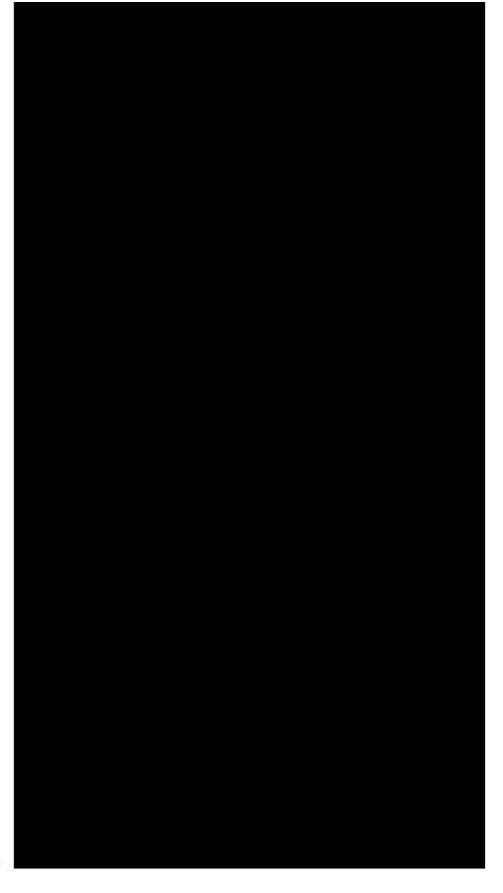
Variable-rate bonds that are not supported by bank letter of credit agreements or are supported by agreements that expire within a year are included in short-term financings in the accompanying consolidated balance sheets

During 2011, the System extinguished certain debt obligations with par amounts totaling \$154,570. These obligations were retired using existing funds. In connection with these transactions, the System recorded a loss from early extinguishment of debt in the accompanying consolidated statements of operations and changes in net assets of approximately \$16,748. Approximately \$12,027 of the loss resulted from the reclassification of accumulated losses related to terminated cash flow hedges (see note 9). During November 2011, the System issued bonds with par amounts totaling \$80,000 that have a fixed interest rate of 2.4% through a mandatory tender date of November 2021. The interest rate on these bonds may be reset at the respective mandatory tender dates to either a fixed-rate or variable-rate mode. With the proceeds, the System financed or refinanced certain costs of the acquisition, construction, renovation and equipping of certain facilities.

2010 Debt Transactions

During September 2010, the System drew \$225,000 on its Revolving Note and used the proceeds to extinguish the outstanding bonds of UCH During December 2010, the System issued bonds with par amounts totaling \$357,000 with final maturity dates in 2036 Bonds with par amounts totaling \$282,000 have fixed interest rates ranging from 2 39% to 2 96% through a mandatory tender date of

For the years ended December 31, 2011 and 2010 (dollars in thousands)



For the years ended December 31, 2011 and 2010 (dollars in thousands)

The changes in the accumulated net derivative loss included in unrestricted net assets associated with the System's cash flow hedges is as follows

	Year Ended December 31			
		2011		2010
Accumulated net derivative loss included in unrestricted net assets at beginning of year	\$	(123,118)	\$	(102,818)
Net change associated with current period hedging transactions		(34,557)		(27,846)
Net reclassifications into excess of revenue and gains over expenses		22,690		7,546
Accumulated net derivative loss included in unrestricted net assets at end of year	\$	(134,985)	_\$	(123,118)

The accumulated net derivative loss included in unrestricted net assets will be reclassified into earnings in the same periods during which the hedged transaction affects excess of revenue and gains over expenses or in the event it is determined that the original forecasted transactions are not probable of occurring by the end of the originally specified period or within the additional period of time allowed in ASC 815. In connection with the early extinguishment of certain variable-rate bonds in 2011 (see note 8), accumulated losses of \$12,027 related to previously terminated cash flow hedges were reclassified into the excess of revenue and gains over expenses. The System expects that the amount of net losses existing in unrestricted net assets to be reclassified into excess of revenue and gains over expenses within the next 12 months will be approximately \$7,200.

Derivatives Not Designated as Hedging Instruments

The System has entered into certain interest rate swap agreements that do not qualify as hedging instruments. These interest rate swaps are primarily utilized to reduce the cost associated with the System's fixed-rate borrowings. The gain or loss on these derivative instruments is reported as a component of nonoperating gains (losses) in the period it occurs. As of December 31, 2011 and 2010, the total notional amount of the System's interest rate swaps not qualifying for hedge accounting was approximately \$233,000 and \$325,000, respectively

Credit-Risk-Related Contingent Features of Derivative Instruments

Substantially all of the System's derivative instruments contain provisions that require the System to maintain an investment-grade credit rating. If the System's credit rating were to fall below investment grade, it would be in violation of such provisions, and the counterparties to the derivative instruments could request immediate payment on derivative instruments in net liability positions. The aggregate fair value of all derivative instruments with credit-risk-related contingent features that are in a liability position on December 31, 2011 and 2010, is \$125,265 and \$113,628, respectively. If the credit-risk-related contingent features underlying these agreements had been triggered on December 31, 2011, the System could have been required to settle the agreements with the counterparties, requiring cash or other liquid assets of \$56,784, in addition to the collateral posted of \$68,481 Collateral is included in investments in the accompanying consolidated balance sheets

For the years ended December 31, 2011 and 2010 (dollars in thousands)

Financial Statement Presentation

The System's derivative financial instruments are reported in the accompanying consolidated balance sheets as follows

	Liability Derivatives				
	Fair Value				
	Balance Sheet	Dece	ember 31		
	Location	2011	2010		
Derivatives designated as hedging instruments:					
Interest rate swap agreements	Other noncurrent liabilities	\$ 121,214	\$ 103,633		
Derivatives not designated as hedging instruments:					
Interest rate swap agreements	Other noncurrent liabilities	4,051	9,995		
		\$ 125,265	\$ 113,628		

The effects of the System's derivative financial instruments on the accompanying consolidated statements of operations and changes in net assets are as follows

	Year Ended December 31			r 31
		2011		2010
Interest rate swap agreements in cash flow hedging relationships:	_			
Loss recognized in unrestricted net assets (effective portion)	\$	(34,557)	\$	(27,846)
Loss reclassified from unrestricted net assets into interest expense (effective portion)		(10,663)		(7,546)
Loss reclassified from unrestricted net assets into loss from early extinguishment of debt		(12,027)		_
Gain (loss) recognized in nonoperating gains (ineffective portion)		2,031		(1,437)
Interest rate swap agreements not				
designated as hedging instruments:	_			
Gain recognized in nonoperating gains	\$	2,835	\$	6,337
Gain recognized in other operating expenses		3,555		482

Investment Derivatives

Through August 2011, the System utilized derivative instruments within its primary equity investment portfolio, which is comprised of long positions in various domestic stock exchange indices. In order to limit the System's market risk from the equity markets, the portfolio includes derivative instruments such as puts and calls. Management has designated the instruments within its primary equity investment portfolio as trading securities and, accordingly, both realized and unrealized gains and losses are included in investment income in the period they occur. The net gains or losses on these trading activities, including both the long positions and the derivative instruments, are included in investment income.

For the years ended December 31, 2011 and 2010 (dollars in thousands)

years ended December 31, 2011 and 2010, the System recorded net (losses) gains of approximately \$(351) and \$7,500, respectively, on its primary equity investment portfolio

10. Retirement Plans

Defined Contribution Plans

The System participates with other Seventh-day Adventist healthcare entities in a defined contribution retirement plan (Plan) that covers substantially all full-time employees who are at least 18 years of age. The Plan is exempt from the Employee Retirement Income Security. Act of 1974. The Plan provides, among other things, that the employer contribute 2.6% of wages, plus additional amounts for very highly paid employees. Additionally, the Plan provides that the employer match 50% of the employee's contributions up to 4% of the contributing employee's wages, resulting in a maximum available match of 2% of the contributing employee's wages each year. UCH sponsored retirement savings plans through December 31, 2010. Subsequent to December 31, 2010, this plan ceased accepting contributions. Effective January 1, 2011, UCH employees were eligible to participate in the Plan.

Contributions for all of the above plans are included in employee compensation in the accompanying consolidated statements of operations and changes in net assets in the amount of \$88.510 and \$74.655 for the years ended December 31, 2011 and 2010, respectively

Defined Benefit Plan – Multiemployer Plan

Prior to January 1, 1992, substantially all of the System's entities participated in a multiemployer, noncontributory defined benefit retirement plan, the Seventh-day Adventist Hospital Retirement Plan Trust (Old Plan) administered by the General Conference of Seventh-day Adventists that is exempt from the Employee Retirement Income Security Act of 1974. The risks of participating in multiemployer plans is different from single-employer plans in the following aspects.

Assets contributed to the multiemployer plan by one employer may be used to provide benefits to employees of other participating employers

If a participating employer stops contributing to the plan, the unfunded obligations of the plan may be borne by the remaining participating employers

If an entity chooses to stop participating in the multiemployer plan, it may be required to pay the plan an amount based on the underfunded status of the plan, referred to as withdrawal liability

During 1992, the Old Plan was suspended and the Plan was established. The System, along with the other participants in the Old Plan, may be required to make future contributions to the Old Plan to fund any difference between the present value of the Old Plan benefits and the fair value of the Old Plan assets. Future funding amounts and the funding time periods have not been determined by the Old Plan administrators, however, management believes the impact of any such future decisions will not have a material adverse effect on the System's consolidated financial statements.

For the years ended December 31, 2011 and 2010 (dollars in thousands) The plan assets and benefit obligation data for the Old Plan as of December 31, 2009 is as follows

Total plan assets	\$ 792,099
Actuarial present value of accumulated plan benefits	858,199
Funded status	92 3%

The most current plan assets data is as of December 31, 2010 and totaled \$830,043. The System did not make contributions to the Old Plan for the years ended December 31, 2011 or 2010.

Defined Benefit Plan - Frozen Pension Plan

As of the date of their acquisition by the System, both UCH and BFMC sponsored a noncontributory defined benefit pension plan (UCH Pension Plan and BFMC Pension Plan or collectively. Pension Plans) The System froze the Pension Plans in December 2010, such that no new benefits will be accrued in the future. As a result of freezing future benefits, the System recognized a curtailment gain of approximately \$4,882 during the year ended December 31, 2010, of which \$3,824 is included in employee compensation and \$1,058 is included in discontinued operations in the accompanying consolidated statements of operations and changes in net assets. The projected and accumulated benefit obligation and the fair value of plan assets of the BFMC Pension Plan were removed from the 2011 end of year obligation as a result of the discontinued operations of BFMC ASC Topic 715. Compensation - Retirement Benefits, requires employers that sponsor defined benefit plans to recognize the funded status of their postretirement benefit plans in the statement of financial position, measure the fair value of plan assets and benefit obligations as of the date of the year-end statement of financial position. and provide additional disclosures

For the years ended December 31, 2011 and 2010 (dollars in thousands) The following table sets forth the remaining combined projected and accumulated benefit obligations and the assets of the Pension Plans at December 31, 2011 and 2010, the components of net periodic benefit costs for the year then ended, and a reconciliation of the amounts recognized in the accompanying consolidated financial statements

	Year Ended December 31 2011 2010		
Accumulated benefit obligation, end of year	\$ 171,238	\$ 196,206	
Change in projected benefit obligation Projected benefit obligation, beginning of			
vear	\$ 196.206	\$ -	
Projected benefit obligation of	Ψ 170,200	Ψ	
discontinued operations	(37,954)	_	
Projected benefit obligation assumed in	(=)		
acquisitions	_	212,835	
Service cost	_	552	
Interest cost	8,537	3,836	
Curtailment gain	_	(4,882)	
Benefits paid	(4,637)	(2,363)	
Actuarial loss (gain)	9,086	(13,772)	
Projected benefit obligation, end of year	171,238	196,206	
Change in plan assets			
Fair value of plan assets, beginning of year Fair value of plan assets of discontinued	126,269	_	
operations	(17,414)	_	
Fair value of plan assets at acquisition	_	114,083	
Actual return on plan assets	674	12,990	
Employer contributions	44 ,797	1,559	
Benefits paid	(4,637)	(2,363)	
Fair value of plan assets, end of year	149,689	126,269	
Deficiency of fair value of plan assets over projected benefit obligation, included in			
other noncurrent liabilities	\$ (21,549)	\$ (69,937)	

No plan assets are expected to be returned to the System during the fiscal year ending December $31,\,2012$

Included in unrestricted net assets at December 31, 2011 and 2010, are unrecognized actuarial gains of approximately \$5,999 and \$23,500, respectively, that have not yet been recognized in net periodic pension expense. None of the actuarial gain included in unrestricted net assets is expected to be recognized in net periodic pension cost during the year ending December 31, 2012.

For the years ended December 31, 2011 and 2010 (dollars in thousands) Changes in plan assets and benefit obligations recognized in unrestricted net assets include

	Year Ended December 31			
	2011	2010		
Net actuarial loss (gain)	\$ 15,405	\$ (23,500)		
Amortization of net actuarial loss	186			
Total recognized in unrestricted net assets	\$ 15,591	\$ (23,500)		

The components of net periodic pension were as follows

	Year Ended December 31			
	2011			2010
Service cost	-\$		\$	552
Interest cost		8,537		3,836
Expected return on plan assets	((7,302)		(3,262)
Recognized net actuarial gain		(186)		_
Curtailment gain				(4,882)
Net periodic pension cost (benefit)	\$	1,049	\$	(3,756)

The assumptions used to determine the benefit obligation and net periodic benefit cost for the Pension Plans is set forth below

	Year Ended December 31		
	2011	2010	
Used to determine projected benefit obligation			
Weighted-average discount rate	5 13%	5 46%	
Used to determine benefit cost			
Weighted-average discount rate	5 47%	5 03%	
Weighted-average expected long-term rate of return on plan assets	5 50%	8 43%	
Weighted-average rate of compensation			
ıncrease	N/A	3 12%	

The Pension Plans' assets are invested in a portfolio designed to protect principal and obtain competitive investment returns and long-term investment growth, consistent with actuarial assumptions, with a reasonable and prudent level of risk Diversification is achieved by allocating funds to various asset classes and investment styles and by retaining multiple investment managers with complementary styles, philosophies and approaches

The Pension Plans' assets are managed solely in the interest of the participants and their beneficiaries. The expected long-term rate of return on the Pension Plans' assets is based on historical and projected rates of return for current and planned asset categories in the investment portfolio. Assumed projected rates of return for each asset category were selected after analyzing historical experience and future expectations of the returns and volatility for assets of that category using benchmark rates. Based on the target allocation among the asset categories, the overall expected rate of return for the portfolio was developed and adjusted for historical, and expected experience of active portfolio management results compared to benchmark returns and for the effect of expenses paid from plan assets.

For the years ended December 31, 2011 and 2010 (dollars in thousands) At December 31, 2010, the Pension Plans' assets consist primarily of cash and cash equivalents, publicly traded common stocks of both U.S. and international corporations and fixed income securities. During 2011, the System reallocated the investment portfolio of the UCH Pension Plan to include primarily fixed income securities and alternative investments. The target investment allocation for the UCH Pension Plan is 50% fixed income and 50% equity securities. This allocation is partially achieved through investments in alternative investments that have fixed income or equity strategies.

The following table presents the UCH Pension Plan's financial instruments as of December 31, 2011, measured at fair value on a recurring basis by the valuation hierarchy defined in note 14

	Total	Level 1	Level 2	Level 3	
Cash and eash	\$ 12,906	\$ 12,906	\$ -	\$ -	
equivalents					
Debt securities					
US government					
agencies and					
sponsored entities	30,269	6.581	23.688	_	
U.S. corporate bonds	33,906	_	33.906	_	
Commercial					
mortgage-backed	808	_	808	_	
Collateralized debt					
obligations	6.200	_	6.200	_	
Equity securities					
Domestic equities	6.626	6,626	_	_	
Foreign equities	2.966	2.966	_	_	
Alternative					
investments					
Alternate strategies	22,100	_	22,100	_	
Commodity	3,750	_	3.750	_	
Currency	2.726	_	2.726	_	
Event driven	4.852	_	3.371	1.481	
Global macro	3,713	_	3.713	_	
Long short	11,108	_	11,108	_	
Multi-strategy	1,001	_	_	1,001	
Relative value	1.159	_	1.159	_	
Specialist credit	5.599		3,746	1,853	
Total plan assets	\$ 149.689	\$ 29,079	\$ 116.275	\$ 4,335	

The following table presents the Pension Plans' financial instruments as of December 31, 2010, measured at fair value on a recurring basis by the valuation hierarchy defined in note 14

	Total	I	Level 1	Le	evel 2	Lev	el 3
Cash and cash equivalents	\$ 71.198	\$	71.198	\$	_	\$	_
Equity instruments							
Domestic	47,027		36,992		10,035		_
Foreign	2,761		2,761		_		_
Fixed income	 5,283		5,283				
	\$ 126,269	\$	116,234	\$	10,035	\$	

For the years ended December 31, 2011 and 2010 (dollars in thousands) Fair value methodologies for Levels 1, 2 and 3 are consistent with the inputs described in note 14

The changes in financial assets classified as Level 3 during the year ended December 31, 2011 were as follows

	Alternative Investments			
	Event	Multı-	Specialist	
	Driv en	Strategy	Credit	Total
Beginning balance	\$ -	\$ -	\$ -	\$ -
Purchases	1,936	1,235	2,694	5.865
Sales	_	_	(368)	(368)
Unrealized losses	(455)	(234)	(473)	(1,162)
Ending balance	\$ 1,481	\$ 1,001	\$ 1.853	\$ 4,335

The following represents the expected benefit plan payments for the next five years and the five years thereafter

Year ending December 31	
2012	\$ 4,806
2013	5,678
2014	6,147
2015	6,713
2016	7,247
2017-2021	46.251

11. Medical Malpractice

The System established a self-insured revocable trust (Trust) that covers the System's facilities for claims below a specified level (Excess Level) Claims above the Excess Level are covered by a claims-made policy with a commercial insurance company. An Excess Level of \$2,000 was established for the year ended December 31, 2001. The Excess Level was increased to \$7,500 and \$15,000 effective January 1, 2002 and 2003, respectively, and has remained at \$15,000 through December 31, 2011.

The Trust funds are recorded in the accompanying consolidated balance sheets as assets whose use is limited in the amount of \$363,275 and \$292,455 at December 31, 2011 and 2010, respectively. The related accrued malpractice claims are recorded in the accompanying consolidated balance sheets as other current liabilities in the amount of \$66,050 and \$60,054 and as other noncurrent liabilities in the amount of \$273,926 and \$207,008 at December 31, 2011 and 2010, respectively. The related estimated insurance recoveries are recorded as other assets in the amount of \$15,058 in the accompanying consolidated balance sheets at December 31, 2011

Management, with the assistance of consulting actuaries, estimates claim liabilities at the present value of future claim payments using a discount rate of 4.5% at December 31,2011 and 2010

For the years ended December 31, 2011 and 2010 (dollars in thousands)

12. Commitments and Contingencies

Operating Leases

The System leases certain property and equipment under operating leases. Lease and rental expense was approximately \$100,400 and \$90,600 for the years ended December 31, 2011 and 2010, respectively

Net future minimum lease payments under noncancelable operating leases as of December 31, 2011, are as follows

2012	\$ 36,189
2013	29,745
2014	24,664
2015	21,517
2016	16,670
Thereafter	24.027

Litigation

Certain of the System's affiliated organizations are involved in litigation arising in the ordinary course of business. In the opinion of management, after consultation with legal counsel, these matters will be resolved without material adverse effect to the System's consolidated financial statements.

13. Changes in Consolidated Unrestricted Net Assets

Changes in consolidated unrestricted net assets that are attributable to the System and the noncontrolling interests in subsidiaries are as follows

	Total	Controlling Interest	controlling nterest
Balance January 1, 2011 Excess of revenue and	\$ 4.546,320	\$ 4.513.408	\$ 32.912
gains over expenses	478,127	474,172	3.955
Distributions	(276)	_	(276)
Other activity	(34,929)	(36,151)	 1.222
Change in net assets	442,922	438,021	4,901
Balance December 31, 2011	\$ 4.989.242	\$ 4.951.429	\$ 37,813
	Total	Controlling Interest	controlling nterest
Balance January 1, 2010	\$ 3,742,856	\$ 3,712,338	\$ 30,518
Excess of revenue and gains over expenses Distributions Other activity	780,017 (3,866) 27,313	773.757 - 27.313	6.260 (3.866)
Change in net assets	803,464	801,070	2,394
Balance December 31, 2010	\$ 4,546,320	\$ 4.513,408	\$ 32,912

For the years ended December 31, 2011 and 2010 (dollars in thousands)

14. Fair Value Measurements

The System follows ASC 820, which provides a framework for measuring the fair value of certain assets and liabilities and disclosures about fair value measurements. As defined in ASC 820, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC 820 establishes a fair value hierarchy that prioritizes the inputs used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurement) and the lowest priority to unobservable inputs (Level 3 measurement).

Certain of the System's financial assets and financial liabilities are measured at fair value on a recurring basis, including money market, fixed income and equity instruments, exchange-traded derivatives, collateral under the securities lending program and interest rate swap agreements. The three levels of the fair value hierarchy defined by ASC 820 and a description of the valuation methodologies used for instruments measured at fair value are as follows.

Level I – Financial assets and liabilities whose values are based on unadjusted quoted prices for identical assets or liabilities in an active market that the System has the ability to access

Level 2 – Financial assets and liabilities whose values are based on pricing inputs that are either directly observable or that can be derived or supported from observable data as of the reporting date. Level 2 inputs may include quoted prices for similar assets or liabilities in nonactive markets or pricing models whose inputs are observable for substantially the full term of the asset or liability.

Level 3 – Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both significant to the fair value of the financial asset or financial liability and are generally less observable from objective sources. These inputs may be used with internally developed methodologies that result in management's best estimate of fair value.

For the years ended December 31, 2011 and 2010 (dollars in thousands)

Fair Values

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement

The fair value of financial assets and financial liabilities measured at fair value on a recurring basis at December 31, 2011, was as follows

	Total	Level 1	Level 2	Level 3	
ASSETS					
CASH AND CASH					
EQUIT ALENTS	\$1.194.945	\$1,194,945	\$ -	\$ -	
INVESTMENTS					
Debt securities					
US government					
agencies and					
sponsored entities	1.363.279	19.362	1.343.917	_	
US corporate bonds	119.867	_	119.867	_	
Residential					
mortgage-backed	104,266	_	104.266	_	
Commercial					
mortgage-backed	33,008	_	33,008	_	
Collateralized debt					
obligations	35,078	_	35,078	_	
Student loan asset-				_	
backed	49.765	_	49,765		
Equity securities					
Domestic equities	3.599	3.599	_	_	
Foreign equities	1.062	1.062	_	_	
Alternative					
investments					
Alternate strategies	14.627	_	14.627	_	
Commodity	15.266	_	15.266	_	
Currency	11,102	_	11,102	_	
Event driven	19.747	_	13.721	6.026	
Global macro	15,114	_	15,114	_	
Long short	45.199	_	45,199	_	
Multi-strategy	4.070	_	_	4,070	
Relative value	4.720	_	4,720	_	
Specialist credit	22.783		15.245	7.538	
Total investments	1,862,552	24,023	1,820,895	17.634	

For the years ended December 31, 2011 and 2010 (dollars in thousands)

	As of December 31, 2011 (cont)				
	Total	Level 1	Level 2	Level 3	
ASSETS WHOSE USE					
IS LIMITED					
Cash and cash					
equivalents	103,124	103,124	_	_	
Debt securities					
US government					
agencies and					
sponsored entities	349,059	7.605	341,454	_	
US corporate bonds	13.757	_	13.757	_	
Residential mortgage-					
backed	5.517	_	5.517	_	
Commercial mortgage-					
backed	1.746	_	1.746	_	
Collateralized debt					
obligations	1.856	_	1.856	_	
Student loan asset-					
backed	2.980	_	2.980	_	
Equity securities					
Domestic equities	11.536	10,386	1.150	_	
Foreign equities	3.679	3.679	_	_	
Alternative					
investments					
Alternate strategies	5.795		5.795	_	
Commodity	6.048		6.048	_	
Currency	4.398		4.398	_	
Event driven	7.823		5.436	2.387	
Global macro	5.988		5.988	_	
Long short	17.906		17.906	_	
Multi-strategy	1.612		_	1.612	
Relative value	1.870		1.870	_	
Specialist credit	9.026		6.040	2.986	
Total assets whose					
use is limited	553,720		421.941	6.985	
Collateral held under					
securities lending					
program	11,492		11.492		
	\$ 3,622,709		\$ 2.254,328	\$ 24.619	
LIABILITIES					
INTEREST RATE					
SW APS	\$ 125,265	\$ -	\$ 125,265	\$ -	

For the years ended December 31, 2011 and 2010 (dollars in thousands) The fair value of financial assets and financial liabilities measured at fair value on a recurring basis at December 31, 2010, was as follows

	Total	Level 1	Level 2	Level 3
ASSETS				
CASH AND CASH				
EQUIT 4LENTS	\$ 1,025,207	\$ 978.611	\$ 46.596	\$ -
INVESTMENTS				
Debt securities				
US government				
agencies and				
sponsored entities	1.385,992	_	1,385,992	_
US corporate bonds	61.761	1.631	60,130	_
Residential				
mortgage-backed	119,033	_	119,033	_
Commercial				
mortgage-backed	39,095	_	39,095	_
Collateralized debt				
obligations	71.893	_	71.893	_
Student loan asset-				
backed	53,810	_	53,810	_
Equity securities				
Domestic equities	3,377	3.377	_	_
Foreign equities	1.524	1.524	_	_
Domestic equity				
index securities	363,090	363,090	_	_
Domestic equity				
options	19.945	19,945	_	_
Alternative				
investments				
Alternate strategies	6,835	_	6,835	_
Commodity	8,552	_	8,552	_
Currency	5,302	_	5,302	_
Event driven	3,165	_	3,165	_
Long short	25,420	_	25,420	_
Relative value	3,000	_	3,000	_
Specialist credit	19,386		19.386	
Total investments	2,191,180	389,567	1.801.613	_

For the years ended December 31, 2011 and 2010 (dollars in thousands)

	As of December 31, 2010 (cont)				
	Total	Level 1	Level 2	Level 3	
ASSETS WHOSE USE					
IS LIMITED					
Cash and cash					
equivalents	292,711	292,711	_	_	
Debt securities					
U S government					
agencies and					
sponsored entities	286,109	6,128	279.981	_	
U.S. corporate bonds	41.728	1,841	39,887	_	
Equity securities					
Domestic equities	12,567	12,567	-	_	
Foreign equities	847	847	-	_	
Domestic equity index					
securities	11,158	11,158	-	_	
Domestic equity					
options	613	613	-	_	
Alternative					
investments					
Alternate strategies	3,317	-	3,317	-	
Commodity	4.151	-	4,151	-	
Currency	2,573	_	2,573	_	
Event driven	1,536	-	1.536	-	
Long short	12,337	_	12,337	_	
Relative value	1.456	_	1.456	_	
Specialist credit	9,408		9,408		
Total assets whose					
use is limited	680,511	325,865	354,646	-	
Collateral held under					
securities lending					
program	51,450	_	51,450	_	
	\$ 3,948,348	\$ 1,694,043	\$ 2,254,305	\$ -	
LIABILITIES					
INTEREST RATE					
SW-4PS	\$ 113,628	\$ -	\$ 113,628	\$ -	

The carrying values of accounts receivable, accounts payable, accrued habilities and payable under the securities lending program are reasonable estimates of their fair values due to the short-term nature of these financial instruments. The fair values of the System's fixed-rate bonds are based on quoted market prices for the same or similar issues and approximated \$2,346,000 and \$2,266,000 as of December 31, 2011 and 2010, respectively. The carrying values of these fixed-rate bonds were \$2,217,660 and \$2,228,740 as of December 31, 2011 and 2010, respectively. The carrying amount approximates fair value for all other long-term debt (see note 8).

For the years ended December 31, 2011 and 2010 (dollars in thousands) The changes in financial assets classified as Level 3 during the year ended December 31, 2011 were as follows

	Alternative Investments			
	Event	Multı-	Specialist	
	Driven	Strategy	Credit	Total
Beginning balance	\$ -	<u> </u>	<u> </u>	\$ -
Purchases	11,000	7,000	15.296	33,296
Sales	_	_	(2.099)	(2.099)
Unrealized losses (included				
in investment income)	(2.587)	(1.318)	(2.673)	(6.578)
Ending balance	\$ 8,413	\$ 5.682	\$ 10,524	\$24,619
Amount of total losses for the period included in investment income attributable to the change in unrealized gains and losses relating to assets				
still held at the reporting date	\$ (2.587)	\$ (1.318)	\$ (2.673)	\$ (6,578)

Reconciliation to the Consolidated Balance Sheets

Financial assets are reflected in the consolidated balance sheets as follows

	December 31		
	2011	2010	
Investments measured at fair value	\$ 1,862,552	\$ 2,191,180	
Alternative investments accounted for			
under the equity method	669,381	348,460	
Accrued interest	6,474	9,665	
Total investments	\$ 2,538,407	\$ 2,549,305	
Assets whose use is limited measured			
at fair value	\$ 553,720	\$ 680,511	
Alternative investments accounted for			
under the equity method	44,142	12,903	
Accrued interest	1,713	2,261	
Total assets whose use is limited	\$ 599,575	\$ 695,675	

See note 9 for the location of interest rate swap assets and liabilities in the consolidated balance sheets

Valuation Techniques and Inputs

The fair values of the securities included in Level 1 were determined through quoted market prices. The fair values of Levels 2 and 3 financial assets and financial liabilities were determined as follows.

Cash equivalents, US government agencies and sponsored entities, US corporate bonds, residential mortgage-backed, commercial mortgage-backed, collateralized debt obligations and student loan asset-backed — These Level 2 securities were valued through the use of third-party pricing services that use evaluated bid prices adjusted for specific bond characteristics and market sentiment

For the years ended December 31, 2011 and 2010 (dollars in thousands)

Alternative investments – These underlying funds are valued using the NAV as a practical expedient to determine fair value. Several factors are considered in appropriately classifying the underlying funds in the fair value hierarchy. An underlying fund is generally classified as Level 2 if the System has the ability to withdraw its investment with the underlying fund at NAV at the measurement date or within the near term. An underlying fund is generally classified as Level 3 if the System does not have the ability to redeem its investment with the underlying fund at NAV within the near term. Those alternative investments classified as Level 3 as of December 31, 2011, were classified as such because they could not be redeemed in the near term.

Collateral held under securities lending program — The System participates in securities lending transactions with the custodian of its investments (program), whereby a portion of its investments is loaned to certain brokerage firms in return for cash from the brokers as collateral for the investments loaned. This cash collateral is invested by the System in a securities lending quality trust (SLQT). The fair value of the System's interest in the SLQT was determined by considering its NAV and actual issuances and redemptions of interests in the SLQT.

The SLQT invests in short-term portfolio instruments in order to preserve capital and produce a moderate rate of return. Issuances and redemptions of interests in the SLQT are made each business day. Currently, interests in the SLQT are purchased and redeemed at a constant NAV of \$1.00 per unit for daily operational liquidity purposes, although redemptions for certain other purposes, such as termination of the System's participation in the program, may be inkind.

Interest rate swaps – The fair value of these Level 2 financial assets and financial liabilities was determined through the use of widely accepted valuation techniques, including discounted cash flow analysis on the expected cash flows of each derivative. The analysis reflects the contractual terms of the interest rate swaps, including the period to maturity, and uses observable market-based inputs, such as interest rate curves. In addition, credit valuation adjustments are included to reflect both the System's nonperformance risk and the respective counterparty's nonperformance risk. The System pays fixed rates ranging from 2.63% to 3.83% and receives cash flows based primarily on percentages of LIBOR, ranging from 6.4% to 6.7% of LIBOR.

15. Subsequent Events

The System evaluated events and transactions occurring subsequent to December 31, 2011 through March 1, 2012, the date the accompanying consolidated financial statements were issued During this period, there were no subsequent events that required recognition in the accompanying consolidated financial statements. Additionally, there were no nonrecognized subsequent events that required disclosure

For the years ended December 31, 2011 and 2010 (dollars in thousands)

16. Fourth Quarter Results of Operations (Unaudited)

The System's operating results for the three months ended December 31, 2011, are presented below

presented below	
Revenue	
Patient service	\$ 1,765,945
Provision for bad debts	(52,528)
Net patient service revenue	1,713,417
EHR incentive payments	55,886
Other	70,663
Total operating revenue	1,839,966
Expenses	
Employee compensation	863,754
Supplies	320,364
Professional fees	109,259
Other	250,786
Interest	42,773
Depreciation and amortization	107,706
Total operating expenses	1,694,642
Income from Operations	145,324
Nonoperating Gains (Losses)	
Investment income	10,256
Change in fair value of interest rate swaps	3,051
Loss from early extinguishment of debt	(15,673)
Total nonoperating losses	(2,366)
Excess of revenue and gains over expenses	142,958
Less Excess of revenue and gains over expenses	
attributable to noncontrolling interests	(2.033)
Excess of Revenue and Gains over Expenses	
Attributable to Controlling Interests	140,925
Other changes in unrestricted net assets, net	12,773
Decrease in temporarily restricted net assets, net	(13,623)

Increase in Net Assets

140,075

Report of Independent Certified Public Accountants

The Board of Directors
Adventist Health System Sunbelt Healthcare Corporation
d/b/a Adventist Health System

We have audited the accompanying consolidated balance sheets of Adventist Health System and its subsidiaries as of December 31, 2011 and 2010, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended These financial statements are the responsibility of Adventist Health System's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material musstatement. We were not engaged to perform an audit of Adventist Health System's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Adventist Health System's internal control over financial reporting. Accordingly, we express no such opinion An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Adventist Health System and its subsidiaries at December 31, 2011 and 2010, and the consolidated results of their operations and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States

As discussed in note 1 to the consolidated financial statements. Adventist Health System changed the presentation of the provision for bad debts as a result of the adoption of the amendments to the FASB Accounting Standards Codification resulting from Accounting Standards Update No 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities, effective January 1, 2010

Ernst + Young LLP

Orlando, Florida March 1, 2012