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DLN: 93493044008533

Department of the Treasury

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

Open to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

		Indiana de la constanta de la				
		lendar year, or tax year beginning 07-01-2011 and ending 06-30-2012  C Name of organization	D	Employer i	dentification number	
_	s if applicable ss change	NEW HAMPŠHIRE CENTER FOR NONPROFITS		 81-05551 <b>Telephone</b>	176	
– Name	e change	Doing Business As				
- Initial	return	Number and street (or P O box if mail is not delivered to street address) Room/suite	:	(603) 225 Gross recein	5-1947 ts \$ 830,178	
Termi		84 SILK FARM ROAD ROOM/SUITE 1  City or town, state or country, and ZID + 4	_	Gioss receip	(5 \$ 030,170	
_	ded return ation pending	City or town, state or country, and ZIP + 4 CONCORD, NH 03301				
		F Name and address of principal officer	<b>H(a)</b> Is this a	aroun reti	ırn for	
		MARY ELLEN JACKSON 84 SILK FARM ROAD SUITE 1	affiliates		⊤Yes <b>√</b> No	
		CONCORD, NH 03301	H(b) Are all affi	iliates inclu	uded?	
					st (see instructions)	
Tax-e	exempt status	▼ 501(c)(3)	H(c) Group ex	cemption i	number 🕨	
Web	osite: ► WV	/W NHNONPROFITS ORG				
		✓ Corporation Trust Association Other ►	<b>L</b> Year of format	on 2002	<b>M</b> State of legal domicile NI	
Part	I Sum	mary				
7	NEW HA	escribe the organization's mission or most significant activities MPSHIRE CENTER FOR NONPROFITS STRENGTHENS AND GIVES VO GH LEADERSHIP, COLLABORATION, AND LEARNING OPPORTUNITI		STATE'S N	IONPROFIT SECTOR	
<u>:</u>						
		nis box 🔭 if the organization discontinued its operations or disposed of	more than 25%	1	1	
•		of voting members of the governing body (Part VI, line 1a)		3	11	
		of independent voting members of the governing body (Part VI, line 1b)		4	1.	
		mber of individuals employed in calendar year 2011 (Part V, line 2a) .		5	1:	
		mber of volunteers (estimate if necessary)		6 7a	75	
		related business revenue from Part VIII, column (C), line 12 lated business taxable income from Form 990-T, line 34		7a 7b	-16,483	
	<b>D</b> Net ume	rated business taxable income noin form 550 1, line 54	Prior Ye		Current Year	
	8 Contr	butions and grants (Part VIII, line 1h)		921,096		
		Im service revenue (Part VIII, line 2g)		243,449	305,916	
5 I		ment income (Part VIII, column (A), lines 3, 4, and 7d)		2,036 -57		
·   1		revenue (Part VIII, column (A.), lines 5, 6d, 8c, 9c, 10c, and 11e)		60,000		
		revenue—add lines 8 through 11 (must equal Part VIII, column (A), line			60,000	
-		<del> </del>	1,	,226,581	830,178	
		s and similar amounts paid (Part IX, column (A), lines 1-3)			0	
		ts paid to or for members (Part IX, column (A), line 4)			C	
Seste (X)	5-10			599,127	618,267	
ਰੂੰ  ¹		sional fundraising fees (Part IX, column (A), line 11e)			0	
<u> </u>		ndraising expenses (Part IX, column (D), line 25) • 35,608				
1		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		332,467	309,836	
		expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		931,594	928,103	
	L <b>9</b> Rever	ue less expenses Subtract line 18 from line 12		294,987	-97,925	
\$ P			Beginning of Year		End of Year	
· 🖚	O Total	assets (Part X, line 16)		540,277	448,621	
e 2	LO TOLAT	relatives (Deat V. June 26)		92,389	95,058	
2 日 日 日 2		iabilities (Part X, line 26)		92,309	/	
	21 Total 22 Net as	sets or fund balances Subtract line 21 from line 20		447,888	353,563	
	21 Total 22 Net as				,	
Part nder p nowled nowled	21 Total 22 Net as  III Sign cenalties of p dge and belied dge.  ****  ****  ****  ****  ****  ****  ****	ature Block erjury, I declare that I have examined this return, including accompanying sch f, it is true, correct, and complete. Declaration of preparer (other than officer)  ** eture of officer  Y ELLEN JACKSON EXECUTIVE DIRECTOR	edules and state	447,888 ments, and	353,563	
Part Inder p nowled nowled	21 Total 22 Net as  III Sign cenalties of p dge and belied dge.  ****  ****  ****  ****  ****  ****  ****	ature Block erjury, I declare that I have examined this return, including accompanying sch f, it is true, correct, and complete. Declaration of preparer (other than officer)  ** sture of officer	edules and state is based on all in 2013-0	447,888 ments, and	353,563	
Part Inder powered and Part Part Part Part Part Part Part Part	21 Total 22 Net as  II Sign cenalties of p dge and belied dge.  ****  MAR Type  Prepare signatur	ature Block erjury, I declare that I have examined this return, including accompanying sch f, it is true, correct, and complete. Declaration of preparer (other than officer)  **  **  **  **  **  **  **  **  **	edules and states is based on all in 2013-0 Date	ments, and aformation	353,563  to the best of my of which preparer has any	
Part Inder p nowled Sign lere	21 Total 22 Net as 311 Sign 32 Sign 33 Sign 4 MAR 7 Type  Prepare signatur  er's Firm's n	ature Block erjury, I declare that I have examined this return, including accompanying sch f, it is true, correct, and complete. Declaration of preparer (other than officer)  ** ature of officer  Y ELLEN JACKSON EXECUTIVE DIRECTOR or print name and title  Date 2013-02-08  Ch sel	edules and state is based on all in 2013-0 Date	ments, and nformation	353,563  to the best of my of which preparer has any	
Part nder p nowled nowled	Net as  Net as  Sign  Prepare  Signatur  Prepare  Signatur  Firm's n  if self-e	ature Block  erjury, I declare that I have examined this return, including accompanying sch f, it is true, correct, and complete. Declaration of preparer (other than officer)  **  **  **  **  **  **  **  **  **	edules and state is based on all in 2013-0 Date	ments, and nformation  12-01  eparer's tax ee instructio	353,563  to the best of my of which preparer has any	

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . . .

1 0111	1330 (2011)				Page Z
Par	t III Statement of Progr Check if Schedule O con		complishments any question in this Part II	ı	୮
1	Briefly describe the organization	n's mission			
	HAMPSHIRE CENTER FOR NO DERSHIP, COLLABORATION, A			E TO THE STATE'S NONPROFIT	SECTOR THROUGH
	Did the organization undertake	any significant progr	am services during the vea	r which were not listed on	
2	the prior Form 990 or 990-EZ?			· · · · · · · · · · · · · · · · · · ·	'es ✓ No
	If "Yes," describe these new se	vices on Schedule (			
3	Did the organization cease conservices?				∕es 🔽 No
	If "Yes," describe these change	s on Schedule O			
4		nd 501(c)(4) organız	ations and section 4947(a	nree largest program services, as )(1) trusts are required to report t ch program service reported	
4a	(Code ) (Expe	enses \$ 76	9,716 including grants of \$	) (Revenue \$	305,916 )
	WELL BEING THE CENTER IS DEDICA	TED TO STRENGTHENING	G THE EFFECTIVENESS OF NEW H	OF HOW INDISPENSABLE NONPROFITS ARE IAMPSHIRE NONPROFITS BY PROVIDING T E CITIZENS AND COMMUNITIES OF NEW H	HEM WITH THE
4b	(Code ) (Exp	enses \$	including grants of \$	) (Revenue \$	)
4c	(Code ) (Exp	enses \$	including grants of \$	) (Revenue \$	)
	Other pregram comment (De-	amba in Cabadula A	1		
4d	Other program services (Deso (Expenses \$	including gra		) (Revenue \$	)
4e	Total program service expense	<b>s⊩</b> \$ 7	69,716		

Part IV	Checklist	of Rea	uired	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💋	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 😼	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		N o
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		N o
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		N o
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	rt IV Checklist of Required Schedules (continued)			,
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  IV			
		28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes,"</i> complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part $IV$	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	<u> </u>
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a	Yes	I
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	_ 

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V $\cdot$ . $\cdot$ . $\cdot$ . $\cdot$ . $\cdot$ . $\cdot$ . $$		. [	
			Yes	No
.a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	-		
	Statements filed for the calendar year ending with or within the year covered by this			
	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
la	Did the organization have unrelated business gross income of \$1,000 or more during the			
-	year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities	4a		No
L	account)?	-ru		No
b	If "Yes," enter the name of the foreign country \[ \begin{array}{c} \			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
ia	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		140
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
-	organization solicit any contributions that were not tax deductible?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
•	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	70		
C	file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year   7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	7e		No
£	contract?	/e 7f		No
		<b>/</b> f		11/0
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	-		
-	Form 1098-C?	7h		
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		
1	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
2	year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization	12-		
	allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand			
Ĭ	13c			
.4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management							
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax							
Ia	year							
b	Enter the number of voting members included in line 1a, above, who are independent							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?							
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No				
4								
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No				
6	Did the organization have members or stockholders?	6		No				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
а	The governing body?	8a	Yes					
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No				
	ection B. Policies (This Section B requests information about policies not required by the Internal	'		•				
Re	evenue Code.)							
			Yes	No				
	Did the organization have local chapters, branches, or affiliates?	10a		No				
Ь	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes					
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes					
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give							
	rise to conflicts?	12b	Yes					
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes					
13	Did the organization have a written whistleblower policy?	13	Yes					
14	Did the organization have a written document retention and destruction policy?	14	Yes					
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а	The organization's CEO, Executive Director, or top management official	15a	Yes					
b	Other officers or key employees of the organization	15b		No				
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its							
_	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b						
Se	ection C. Disclosure							
17								
4.0	Section 6104 requires an organization to make its Form 1022 (or 1024 if applicable) 990, and 990, T (501/c)							

- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you made these available Check all that apply
- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization MARY ELLEN JACKSON 84 SILK FARM ROAD SUITE 1

## <u>Part VII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organiz	•	lated or	ganı	zatio	ns o	ompe	nsat	ed any current or fo	ormer officer, direct	or, or trustee
<b>(A)</b> Name and Title	(B) A verage hours per week (describe	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Office	Key employee	Highest compensated employee	Former		MISC)	related organizations
(1) MARY ELLEN JACKSON EXECUTIVE DI	40 00	х						107,534	0	18,178
(2) SOL ASMAR DIRECTOR	2 00	х						0	0	0
(3) PAULETTE FAGGIANO DIRECTOR	2 00	х						0	0	0
(4) JOHN GILBERT PRESIDENT	5 00	х		Х				0	0	0
(5) JOAN GOSHGARIAN SECRETARY	2 00	х		Х				0	0	0
(6) CHERYL LEE BOZEK DIRECTOR	2 00	х						0	0	0
(7) NADEMA A GEMMELL CPA DIRECTOR	2 00	х						0	0	0
(8) ALAN REISCHE DIRECTOR	2 00	х						0	0	0
(9) CATHERINE MCDOWELL DIRECTOR	2 00	х						0	0	0
(10) PETER MILNES TREASURER	2 00	х		Х				0	0	0
(11) JEFFREY B TATRO DIRECTOR	2 00	х						0	0	0
(12) GRACE MATTERN V PRESIDENT	2 00	х		х				0	0	0
(13) PATRICK TUFTS DIRECTOR	2 00	х						0	0	0

\$100,000 of compensation from the organization  $\blacktriangleright$ 

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) A verage hours per week (describe hours	unless person is both an officer and a director/trustee) 2						(D) Reportab compensat from the organization 2/1099-MI	:ion : i (W-	(E) Reportable compensation from related organizations (W- 2/1099- MISC)		(F) Estima amount o compens from to organizati	ited f other sation the on and
		for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Ke) employee	Highest compensated employee	Former			Hisey		organiza	
1b	Sub-Total							<u> </u>				1		
С	Total from continuation sheets	to Part VII, Sec	tion A					<b>P</b>						
d	Total (add lines 1b and 1c) .			•				<b>F</b>	10	7,534				18,178
2	Total number of individuals (incl \$100,000 of reportable compen					ted	above	) who	received mo	re tha	n			
3	Did the organization list any <b>fori</b> on line 1a? <i>If</i> "Yes," complete Sch					ey e	mploy •	ee, o	or highest com	npens •	ated employee	3	Yes	No No
4	For any individual listed on line 3 organization and related organization individual					f "Y						4		No
5	Did any person listed on line 1a services rendered to the organiz								_			5		No
Se	ction B. Independent Con	tractors												
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax y	highest comper the organizatio												
	Nar	<b>(A)</b> ne and business add	dress							Descr	(B) ription of services		(C Comper	
	Total number of independent cont	ractors (includir	a but n	ot lin	niter	l to	thoso	lictor	d 2 h 2 y 2 y 1 y 1 h 2	ro c o u	ad mara than			

Form 9							Page <b>9</b>
Part \	<u> </u>	Statement of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
<u>\$</u> \$	1a	Federated campaigns 1a					
돌듯	ь	Membership dues 1b					
s,g a⊒ĭ	c	Fundraising events 1c					
# <u>E</u>	d	Related organizations 1d					
E, SE	e	Government grants (contributions) <b>1e</b>	82,809				
r S	f	All other contributions, gifts, grants, and similar amounts not included above	382,028				
Contributions, gifts, grants and other similar amounts	g	Noncash contributions included in					
걸	١.	lines 1a-1f \$	•	464,837			
<u> </u>	h	Total. Add lines 1a-1f		404,637			
e II	2a	MEMBERSHIP FEES	Business Code	204.405	204.405		
ever.	b za	TRAINING PROGRAMS	900099	204,195 101,721	204,195 101,721		
or Ç	c	TRAINING PROGRAMS	900099	101,721	101,721		
r S	d						
જુ	e						
<u> </u>	f	All other program service revenue					
Program Serwce Revenue		Total. Add lines 2a-2f	<b>b.</b>	305,916			
	д 3	Investment income (including dividends,		305,916			
		and other similar amounts)	<u> </u>	-575	-575		
	4	Income from investment of tax-exempt bond production	ceeds 🕨				
	5	Royalties	▶				
		(ı) Real	(II) Personal				
	6a b	Gross rents Less rental					
		expenses Rental income					
	c	or (loss)					
	d	Net rental income or (loss)	(II) O ther				
	7a	Gross amount	(II) Other				
		from sales of assets other					
	Ь	than inventory Less cost or					
	-	other basis and sales expenses					
	C	Gain or (loss)					
	d	Net gain or (loss)	· · · · •				
anne	8a	Gross income from fundraising events (not including					
Other Revenue		See Part IV, line 18 a					
₫	b	Less direct expenses b					
0	C	Net income or (loss) from fundraising eve	ents F				
	9a	Gross income from gaming activities See Part IV, line 19					
	b	Less direct expenses b	_				
	C	Net income or (loss) from gaming activiti	les				
	10a	Gross sales of inventory, less returns and allowances .					
	b	Less cost of goods sold b					
	С	Net income or (loss) from sales of invent					
	11a		Business Code 524292	60,000		60,000	
	b	COMMISSIONS	327272	30,000			
	C						
	d	All other revenue					
	e	Total. Add lines 11a-11d					
			▶ .	60,000			
	12	Total revenue. See Instructions	· •	830,178	305,341	60,000	

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

Do no	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	94,832	75,866	14,225	4,741
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	417,557	334,045	62,634	20,878
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	13,917	11,134	2,087	696
9	Other employee benefits	47,622	38,098	7,143	2,381
10	Payroll taxes	44,339	35,471	6,651	2,217
11	Fees for services (non-employees)				
а	Management				
b	Legal				
С	Accounting	20,302	18,272	2,030	
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g	Other	10,777	8,094	2,188	495
12	Advertising and promotion	8,602	6,882	1,290	430
13	Office expenses	5,849	4,679	878	292
14	Information technology	5,434	4,347	815	272
15	Royalties				
16	Occupancy	27,909	22,327	4,187	1,395
17	Travel	9,021	6,463	2,255	303
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	,	,	,	
19	Conferences, conventions, and meetings				_
20	Interest				-
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	1,491	1,192	224	75
23	Insurance	4,958	3,322	1,636	<u>· ~</u> _
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)	,	,	,	
а	PROJECT EXPENSES	102,364	92,128	10,236	
b	PROGRAM EXPENSES	74,437	74,437		
c	PRODUCT EXPENSE	10,027	10,027		
d	TELEPHONE	4,839	3,871	726	242
e					
f	All other expenses	23,826	19,061	3,574	1,191
25	Total functional expenses. Add lines 1 through 24f	928,103	769,716	122,779	35,608
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm <b>990</b> (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 335.757 212,851 1 2 2 3 152,704 3 183,261 20.179 27.770 4 Accounts receivable, net . 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . . . 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 Schedule L . . . . . 7 8 9 7.311 9 2.593 Prepaid expenses and deferred charges . . . . 23.184 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 18,450 b Less accumulated depreciation . . . . 6,225 10c 4,734 11 11 14,867 12 12 14,178 Investments—other securities See Part IV, line 11 . . . . . . 13 13 Investments—program-related See Part IV, line 11 . . 14 14 3,234 15 3,234 15 540,277 448,621 16 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 32,402 17 36,106 17 Accounts payable and accrued expenses . 18 18 19 55,755 19 49,974 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L $\ldots$ 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 4,232 25 8,978 D . . . . . 26 92,389 26 95,058 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 165,931 27 Unrestricted net assets . . . . 232,980 281,957 28 120.583 28 Temporarily restricted net assets . . . . . Fund 29 29 Permanently restricted net assets . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 Total net assets or fund balances . . . . . 447.888 33 353.563 34 Total liabilities and net assets/fund balances . . . . . 540.277 448.621 34

-(-	Check if Schedule O contains a response to any question in this Part XI			.୮	
1	Total revenue (must equal Part VIII, column (A), line 12)	1			330,17
2	Total expenses (must equal Part IX, column (A), line 25)	2			928,10
3	Revenue less expenses Subtract line 2 from line 1	3			-97,92
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		4	147,88
5	Other changes in net assets or fund balances (explain in Schedule O)	5			3,60
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		3	353,56
Par	The Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII			୮	
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ıssued			
	Separate basis Consolidated basis 🔽 Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t Single Audit Act and OMB Circular A-133?	ne	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b		

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DLN: 93493044008533

OMB No 1545-0047

### **SCHEDULE A** (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

		e organization	NOTITE .			Employer identific	ation number
NEW	намизн	IRE CENTER FOR NONPE	ROFIIS			81-0555176	
Pa	rt I	Reason for Pu	blic Charity Sta	tus (All organizatio	ns must complete this p		ons
					ough 11, check only one bo		
1	Ē	•		•	section 170(b)(1)(A)(i).	•	
2		•	•	L <b>)(A)(ii).</b> (Attach Sch			
3	Ē				cribed in <b>section 170(b)(1)</b>	(A)(iii).	
4	, T	•		_	a hospital described in <b>sec</b>		i). Enter the
_	,	hospital's name, ci					.,
5	Г	An organization op	erated for the benefi	t of a college or unive	rsity owned or operated by a	governmental unit o	 lescribed in
		section 170(b)(1)(	<b>A)(iv).</b> (Complete P	art II)		-	
6	Г			·	scribed in section 170(b)(1	)(A)(v).	
7		An organization tha	at normally receives	a substantial part of i	ts support from a governme	ntal unit or from the	general public
		described in			•		
	_		<b>A)(vi)</b> (Complete P				
8				1 <b>170(b)(1)(A)(vi)</b> (C			
9	<u>~</u>	An organization tha	it normally receives	(1) more than 331/39	% of its support from contrib	outions, membership	fees, and gross
		receipts from activ	ities related to its e	xempt functions—subj	ect to certain exceptions, a	nd (2) no more than	331/3% of
		• • • •			ness taxable income (less s	•	n businesses
		acquired by the org	ianization after June	30, 1975 See <b>sectio</b>	<b>n 509(a)(2).</b> (Complete Par	tIII)	
10	Г	An organization org	janized and operate	d exclusively to test fo	or public safety See <b>section</b>	509(a)(4).	
11	Γ	=	· · · · · · · · · · · · · · · · · · ·		enefit of, to perform the func		
		•			ction 509(a)(1) or section 5 d complete lines 11e through		on 509(a)(3). Check
		a Type I	besthe type of supp Type I	· · · —	III - Functionally integrated	_	Гуре III - Other
e	Г				ntrolled directly or indirectly	•	
•	,				ublicly supported organizat		
		section 509(a)(2)	-				
f		=	received a written d	etermination from the	IRS that it is a Type I, Type	II or Type III supp	orting organization,
g		check this box	ONE has the organ	ization accented any o	ift or contribution from any	of the	ı
9		following persons?	. o o o , mas the organ	izacion accepted any g	me or contribution from any	01 1110	
			rectly or indirectly o	ontrols, either alone o	r together with persons des	crıbed ın (ıı)	Yes No
		and (III) below, the	governing body of th	e the supported orgar	iization?	ſ	11g(i)
		(ii) a family member	er of a person descri	bed ın (ı) above?		Ţ	11g(ii)
		(iii) a 35% control	led entity of a perso	n described in (i) or (ii	) above?		11g(iii)
h		Provide the following	ng information about	the supported organiz	ration(s)	_	
			(iii)	(iv)	(v)	(vi)	
	415		Type of	Is the	(v)	(vi)	

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizate col (i) list your gove docume	ion in ted in rning	(v) Did you not organizati col (i) of suppor	on in your	(vi) Is the organizati col (i) orga in the U	on in anized	(vii) A mount of support?
		ınstructions))	Yes	No	Yes	No	Yes	No	
Total									

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b> □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	•	•		, <b>,</b>	•	
	ndar year (or fiscal year beginning	(a) 2007	<b>(b)</b> 2008	(c) 2009	<b>(d)</b> 2010	(e) 2011	<b>(f)</b> Total
1	in) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	443,902	278,453	449,158	921,096	464,837	2,557,446
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	155,352	228,533	242,760	245,485	305,916	1,178,046
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6 7a	<b>Total.</b> Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified	599,254	506,986	691,918	1,166,581	770,753	3,735,492
b	persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
с 8	Add lines 7a and 7b <b>Public Support</b> (Subtract line 7c  from line 6)						3,735,492
Se	ection B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	<b>(d)</b> 2010	(e) 2011	<b>(f)</b> Total
9	ın) A mounts from line 6	599,254	506,986	691,918	1,166,581	770,753	3,735,492
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	16,728	13,144	-1,179	2,036	-723	30,006
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
C	Add lines 10a and 10b	16,728	13,144	-1,179	2,036	-723	30,006
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	40,696	48,000	60,000	60,000	60,000	268,696
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13	Total support (Add lines 9, 10c, 11 and 12)	656,678	568,130	750,739	1,228,617	830,030	4,034,194
14	<b>First Five Years</b> If the Form 990 is check this box and <b>stop here</b>	for the organizatio	n's first, second,	third, fourth, or fi	Ifth tax year as a	501(c)(3) organ	ization, ▶┌
Se	ction C. Computation of Pub						
15	Public Support Percentage for 201:	1 (line 8 column (f	) divided by line :	13 column (f))		15	92 600 %
16	Public support percentage from 20:	10 Schedule A, Pa	rt III, line 15			16	92 100 %
Se	ction D. Computation of Inv						
17	Investment income percentage for	•	• •	•	(f))	17	1 000 %
18	Investment income percentage from					18	1 000 %
19a	33 1/3% support tests—2011. If the more than 33 1/3%, check this box						line 17 is not ▶✓

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

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DLN: 93493044008533

OMB No 1545-0047

### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

• Se	ction 501(c)(4), (5), or (6) organizations Complete Part III		(	,,	,,	
	me of the organization N HAMPSHIRE CENTER FOR NONPROFITS	Emplo	yerıde	ntıfıca	ition numbe	er
		81-05	55176	5		
Par	t I-A Complete if the organization is exempt under section 501(c) or is a s	sectio	n 52	7 org	janizatio	n.
1	Provide a description of the organization's direct and indirect political campaign activities on bel in opposition to candidates for public office in Part IV	halfof	or			
2	Political expenditures		<b>-</b>	\$		
3	Volunteer hours					
Par	t I-B Complete if the organization is exempt under section 501(c)(3).					
1	Enter the amount of any excise tax incurred by the organization under section 4955		•	\$		
2	Enter the amount of any excise tax incurred by organization managers under section 4955		►	\$		
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?				┌ Yes	√ No
4a	Was a correction made?				┌ Yes	√ No
b	If "Yes," describe in Part IV					
Par	t I-C Complete if the organization is exempt under section 501(c) except	sectio	on 50	1(c)	(3).	
1	Enter the amount directly expended by the filing organization for section 527 exempt function ac	tivities	; <b>þ</b>	\$		
2	Enter the amount of the filing organization's funds contributed to other organizations for section exempt funtion activities	527	<b>•</b>	\$		
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line	17b	►	¢		

Did the filing organization file Form 1120-POL for this year? ✓ No Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	<b>(b)</b> Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

section 4911 tax for this year?

┌ Yes ┌ No

chedule C (i	-01	m 990 of 990-EZ/2011 Page
Part II-A	•	Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election
	- 1	under section 501(h)).
Check	$\sqcap$	if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EI
		expenses, and share of excess lobbying expenditures)

В	Check   If the filing organization checked box	x A and "limited control" provisions apply		
	Limits on Lobbying E (The term "expenditures" means ar		(a) Filing Organization's Totals	<b>(b)</b> Affiliated Group Totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lobbying)	2,321	
b	Total lobbying expenditures to influence a legisla	ative body (direct lobbying)	17,025	
c	Total lobbying expenditures (add lines 1a and 1b	p)	19,346	
d	O ther exempt purpose expenditures		832,274	
e	Total exempt purpose expenditures (add lines 1	c and 1d)	851,620	
f	Lobbying nontaxable amount Enter the amount f	rom the following table in both	152,743	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
g	Grassroots nontaxable amount (enter 25% of lin	e 1f)	38,186	
h	Subtract line 1g from line 1a If zero or less, ento	er-0-		
i	Subtract line 1f from line 1c If zero or less, ente	r - 0 -		

# 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting

	Lobbying Expenditures During 4-Year Averaging Period								
	Calendar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	( <b>d)</b> 2011	(e) Total			
2a	Lobbying non-taxable amount		109,973	153,826	152,743	416,542			
b	Lobbying ceiling amount (150% of line 2a, column(e))					624,813			
_c	Total lobbying expenditures		8,000	11,196	19,346	38,542			
d	Grassroots non-taxable amount		27,493	38,457	38,186	104,136			
е 	Grassroots ceiling amount (150% of line 2d, column (e))					156,204			
f_	Grassroots lobbying expenditures		2,000	7,464	2,321	11,785			

_	edule C (Form 990 or 990-EZ) 2011	10= 5			Page <b>3</b>
Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has N (election under section 501(h)).	NOT f	iled Fo	orm 5	/68
		(	a)	(	b)
		Yes	No	Am	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
a	Volunteers?		No		
Ь	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No		
C	Media advertisements?		No		
d	Mailings to members, legislators, or the public?		No		
е	Publications, or published or broadcast statements?		No		
f	Grants to other organizations for lobbying purposes?		No		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
i	Other activities? If "Yes," describe in Part IV		No		
j	Total lines 1c through 1i		1		
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No		
Ь	If "Yes," enter the amount of any tax incurred under section 4912				
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		1		
	, ,		No		
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 5501(c)(6).	01(c	)(5), d		
	Ware substantially all (000% or more) dues resoured pendeductible by members?		_	1 Y	es No
1 2	Were substantially all (90% or more) dues received nondeductible by members?		$\vdash$	2	No
3	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?		F	3	No
	tt III-B Complete if the organization is exempt under section 501(c)(4), section 5	01/-	)/F) a		
Pel	501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part II answered "Yes".				tion
1	Dues, assessments and similar amounts from members	1			
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).				
а	Current year	2a			
b	Carryover from last year	2b			
C	Total	2c			
3	Aggregate amount reported in section $6033(e)(1)(A)$ notices of nondeductible section $162(e)$ dues	3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4			
5	Taxable amount of lobbying and political expenditures (see instructions)	5			

Part IV Supplemental Information Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i

Also, complete this part for any additional information Identifier | Return Reference | Explanation

DLN: 93493044008533

OMB No 1545-0047

Inspection

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

► Attach to Form 990. ► See separate instructions.

Name of the organization NEW HAMPSHIRE CENTER FOR NONPROFITS

**Employer identification number** 81-0555176

Pa	organizations Maintaining Donor Acorganization answered "Yes" to Form 99		unds o	r Accounts.	Complet	e if the			
	organization answered Tes to Form 55	(a) Donor advised funds	(b) Funds and other accounts						
1	Total number at end of year			•					
2	Aggregate contributions to (during year)								
3	Aggregate grants from (during year)								
4	Aggregate value at end of year								
5	Did the organization inform all donors and donor advifunds are the organization's property, subject to the		or advis	ed	┌ Yes	✓ No			
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	efit of the donor or donor advisor, or for ar	ny other	purpose	┌ Yes	√ No			
Pa	rt II Conservation Easements. Complete	ıf the organization answered "Yes" t	<u>o Form</u>	990, Part IV,	line 7.				
2	Purpose(s) of conservation easements held by the of Preservation of land for public use (e.g., recreating Protection of natural habitat.  Preservation of open space  Complete lines 2a-2d if the organization held a qualic easement on the last day of the tax year.	on or pleasure)  Preservation of an Preservation of a c	certified	historic structi	=	3			
				Held at the E	nd of the	Year			
а	Total number of conservation easements		2a						
Ь	Total acreage restricted by conservation easements		2b						
С	Number of conservation easements on a certified his	toric structure included in (a)	2c						
d	Number of conservation easements included in (c) as	cquired after 8/17/06	2d						
3	Number of conservation easements modified, transfe	l tred released extinguished or terminate	d by the	organization d	uring				
	the taxable year •	red, released, extinguished, or terminate	d by the	orgamzación a	arring				
	the taxable year P								
4	Number of states where property subject to conserva	ation easement is located 🗠							
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		dling of v	violations, and	┌ Yes	√ No			
6	Staff and volunteer hours devoted to monitoring, insp	pecting and enforcing conservation easem	ents du	ring the year 🛌					
7	A mount of expenses incurred in monitoring, inspectings	ng, and enforcing conservation easements	s during	the year					
8	Does each conservation easement reported on line 2	(d) above satisfy the requirements of sec	tion						
Ū	170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)?	(d) above satisfy the requirements of see	CIOII		☐ Yes	√ No			
9	In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements								
Par	<b>TIII</b> Organizations Maintaining Collection Complete if the organization answered '		or Oth	er Similar A	ssets.				
<b>1</b> a	TO 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1								
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research ii							
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$					
	(ii) Assets included in Form 990, Part X			<b>►</b> \$					
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA		or financ						
а	Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$					

Assets included in Form 990, Part X

Part	IIII Organizations Maintaining Co	llections of Art,	His	<u>tori</u>	cal Tr	easur	es, or C	ther	Simila	ar Asse	ts (co	ntınued)
3	Using the organization's accession and other items (check all that apply)	r records, check any	of th	e foll	owing t	hat are	a signific	ant us	e of its	collection		
а	Public exhibition		d	Γ	Loan o	rexcha	ange prog	rams				
b	Scholarly research		e	Γ	Other							
С	Preservation for future generations											
4	Provide a description of the organization's co	llections and explai	n how	they	/ furthe	r the or	ganızatıor	ı's exe	empt pur	pose in		
5	During the year, did the organization solicit cassets to be sold to raise funds rather than t								lar	Γ,	Yes	√ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an	<b>ements.</b> Comple	te ıf	the o	organiz	zation			es" to F	orm 990	,	,
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterme	dıary	for c	ontribut	ions or	other ass	ets n	ot	Γ,	Yes	√ No
b	If "Yes," explain the arrangement in Part XI $\!$	/ and complete the f	ollow	ıng ta	able		_					
										Amou	nt	
С	Beginning balance							1c				
d	Additions during the year							1d				
e	Distributions during the year							1e				
f	Ending balance							1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?							Γ,	Yes	√ No
b	If "Yes," explain the arrangement in Part XIV											
Pai	t V Endowment Funds. Complete		ans	were	ed "Yes							
		(a)Current Year	(b)	Prior Y		<b>(c)</b> Two	Years Back		Three Yea	rs Back (e	Four Y	ears Back
1a	Beginning of year balance	331,957			121,723		73,59	_				
b	Contributions	270,071			680,574		189,03	31				
C	Investment earnings or losses											
d	Grants or scholarships											
e	Other expenditures for facilities	431,445			470,340		140,90	00				
e	and programs											
f	Administrative expenses	170,583			331,957		121,72	)3				
g	End of year balance	, 1			331,937		121,72	- 5				
2	Provide the estimated percentage of the yea		S									
а	Board designated or quasi-endowment 🕨	29 310 %										
b	Permanent endowment 🕨											
C	Term endowment ► 70 690 %											
3a	Are there endowment funds not in the posses	ssion of the organiza	ition t	hat a	re held	and ad	mınıstere	d for t	he	i	<b>V</b>	
	organization by (i) unrelated organizations									. 3a(i)	Yes	No No
	(ii) related organizations		•	•	•			•	•	3a(ii)		No
ь	If "Yes" to 3a(II), are the related organization			ched	ule R?			٠.٠		3b		No
4	Describe in Part XIV the intended uses of th											<u> </u>
Par	t VI Land, Buildings, and Equipme	nt. See Form 99	0, Pa	rt X,	line 1	0.						
	Description of property				a) Cost o sis (inves		(b)Cost or basis (ot			umulated eciation	(d) E	ook value
1a	_and			+							<del>                                     </del>	
	Buildings		_									
	Leasehold improvements		•	<b>F</b>							1	
	Equipment		•				<u> </u>	3,184		18,450		4,734
	Other							.5,107		10,730	1	7,737
		<u> </u>	•				I					
1 OLD	. Add lines 1a-1e (Column (d) should equal Fo	rm 990, Part X. colum	nn (B)	. line	10(c).)				▶			4,734

Part VII Investments—Other Securities. See	Form 990, Part X, line 12	2.
<ul><li>(a) Description of security or category (including name of security)</li></ul>	( <b>b</b> )Book value	(c) Method of valuation
(1)Financial derivatives		Cost or end-of-year market value
(2)Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. Se		(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	•	
Part IX Other Assets. See Form 990, Part X, I		
(a) Descri	ption	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line		
<b>Part X</b> Other Liabilities. See Form 990, Part 3		
	(b) A mount	
Federal Income Taxes		
FISCAL AGENT FUNDS	8,978	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 ) ▶	8,978	
2 Fin 49 (ACC 740) Footpote In Bart VIV provide the tox		azation's financial statements that reports the

Pai	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	830,178
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	928,103
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-97,925
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	3,600
6	Investment expenses	6	· · · · · · · · · · · · · · · · · · ·
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	3,600
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	-94,325
	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p		
1	Total revenue, gains, and other support per audited financial statements	1	834,467
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		·
а	Net unrealized gains on investments		
ь	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	3,600
3	Subtract line <b>2e</b> from line <b>1</b>	3	830,867
4	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	-689
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	830,178
Par	Reconciliation of Expenses per Audited Financial Statements With Expenses	per Retu	
1	Total expenses and losses per audited financial statements	1	928,792
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
– a	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	928,792
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)	]	
c	Add lines <b>4a</b> and <b>4b</b>	4c	-689
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	928,103
Pa	rt XIV Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
INTENDED USES FOR ENDOWMENT FUNDS	LINE 4	FUNDS ARE RESTRICTED FOR USE IN PROJECTS IDENTIFIED IN THE AWARD LETTERS, SUCH AS NONPROFIT RESOURCE PLATFORM, PRIMARY PROJECT, ETC
RECONCILIATION OF CHANGES - OTHER	LINE 8	OTHER INVESTMENT INCOME - FROM WHOLLY OWNED SUBSIDIARY 689 OTHER INVESTMENT INCOME - FROM WHOLLY OWNED SUBSIDIARY -689
REVENUE AMOUNTS INCLUDED ON RETURN - OTHER	,	OTHER INVESTMENT INCOME - FROM WHOLLY OWNED SUBSIDIARY -689
EXPENSE AMOUNTS INCLUDED ON RETURN - OTHER	, , , , , , , , , , , , , , , , , , , ,	OTHER INVESTMENT INCOME - FROM WHOLLY OWNED SUBSIDIARY -689

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DLN: 93493044008533

OMB No 1545-0047

Open to Public

Inspection

Department of the Treasury Internal Revenue Service

**SCHEDULE 0** 

(Form 990 or 990-EZ)

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Supplemental Information to Form 990 or 990-EZ

► Attach to Form 990 or 990-EZ.

Name of the organization **Employer identification number** NEW HAMPSHIRE CENTER FOR NONPROFITS 81-0555176

ldentifier	Return Reference	Explanation
ORGANIZATION'S PROCESS USED TO REVIEW FORM 990	FORM 990, PAGE 6, PART VI, LINE 11B	THE MANAGEMENT STAFF AND BOARD-APPROVED CPA FIRM CONTRACTED TO WORK ON THE FORM 990 PROVIDE THE INFORMATION NEEDED TO COMPLETE THE SCHEDULES IN THE 990 AND PRESENT THE MATERIAL IN DRAFT FORM TO THE BOARD FOR THEIR REVIEW AND APPROVAL THE NEW HAMPSHIRE CENTER FOR NONPROFITS FULL BOARD OF DIRECTORS RECEIVES THE DRAFT COPY OF THE FORM 990 PRIOR TO A SCHEDULED BOARD MEETING AT A SCHEDULED BOARD OF DIRECTORS MEETING, THE FULL BOARD REVIEWS, DISCUSSES AND VOTES ON APPROVAL OF THE CONTENT OF THE FORM 990 THE REVIEW OF THE FORM 990 AND THE VOTE OF THE BOARD ARE DOCUMENTED IN THE BOARD MINUTES IF ANY CHANGES ARE RECOMMENDED BY THE BOARD, THE CHANGES ARE MADE BY THE MANAGEMENT STAFF, AND THE BOARD VOTES ON THE FINAL VERSION ONCE THE 990 RECEIVES FULL BOARD APPROVAL, IT IS SUBMITTED TO THE INTERNAL REVENUE SERVICE.

ldentifier	Return Reference	Explanation
ENFORCEMENT OF CONFLICTS POLICY	FORM 990, PAGE 6, PART VI, LINE 12C	ANNUALLY IN MARCH THE NH CENTER FOR NONPROFITS' GOVERNANCE COMMITTEE REQUESTS THAT EACH DIRECTOR OF THE NH CENTER FOR NONPROFITS AND ALL STAFF FILL OUT A CONFLICT OF INTEREST STATEMENT THOSE FILLING OUT THE STATEMENTS ARE ASKED TO LIST EACH PERSON OR BUSINESS THEY FEEL MAY REPRESENT A CONFLICT OF INTEREST AS IT PERTAINS TO THE NH CENTER FOR NONPROFITS THE COMPLETED CONFLICT OF INTEREST STATEMENTS OF ALL BOARD MEMBERS AND KEY STAFF ARE REVIEWED AND SHARED AT A FULL BOARD MEETING THE REVIEW OF THE CONFLICT OF INTEREST STATEMENTS IS NOTED IN THE BOARD MEETING MINUTES THE CONFLICT OF INTEREST STATEMENTS ARE KEPT ON FILE AT THE NH CENTER FOR NONPROFITS

ldentifier	Return Reference	Explanation
COMPENSATION PROCESS FOR TOP OFFICIAL	FORM 990, PAGE 6, PART VI, LINE 15A	THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS OVERSEES THE ANNUAL PERFORMANCE APPRAISAL AND COMPENSATION SETTING PROCESS FOR THE EXECUTIVE DIRECTOR THE EXECUTIVE COMMITTEE IS MADE UP OF INDEPENDENT TRUSTEES WHO ARE NOT RELATED TO THE EXECUTIVE DIRECTOR WHOSE COMPENSATION IS UNDER REVIEW AND WHO DO NOT PERFORM MANAGEMENT-DIRECTED SERVICES FOR THE ORGANIZATION BETWEEN MARCH AND APRIL OF EACH YEAR, THE EXECUTIVE DIRECTOR COMPLETES A WRITTEN EVALUATION OF HER PERFORMANCE AND PROGRESS ON GOALS ESTABLISHED THE PREVIOUS YEAR THE FULL BOARD RECEIVES THE EXECUTIVE DIRECTOR'S SELF-APPRAISAL AND PROGRESS REPORT THE FULL BOARD IS ASKED TO FILL OUT AN APPRAISAL SURVEY RELATED TO THE EXECUTIVE DIRECTOR'S PERFORMANCE ONCE THE BOARD HAS COMPLETED THE APPRAISAL PROCESS, THE EXECUTIVE COMMITTEE REVIEWS THE RESPONSES FROM THE BOARD MEMBERS AND PROVIDES A SYNOPSIS TO THE EXECUTIVE DIRECTOR WHEN ESTABLISHING THE COMPENSATION PACKAGE FOR THE EXECUTIVE DIRECTOR, THE EXECUTIVE COMMITTEE REVIEWS MARKET DATA ON EXECUTIVE WAGES, EXAMINING AT LEAST THREE WAGE AND BENEFIT SURVEYS OR EXAMPLES OF WAGE LEVELS OF SIMILAR POSITIONS WITHIN THE STATE OR NATIONALLY THE EXECUTIVE COMMITTEE REVIEWS ALL ELEMENTS OF COMPENSATION, INCLUDING HEALTH BENEFITS, RETIREMENT AND ANY DEFERRED COMPENSATION AGREEMENTS PROVIDED TO THE EXECUTIVE DIRECTOR TO THE EXECUTIVE DIRECTOR ONCE THE EXECUTIVE DIRECTOR THE FULL BOARD MEETS IN THE PERTINENT INFORMATION, IT PROVIDES A RECOMMENDATION FOR THE FULL COMPENSATION PACKAGE OF THE EXECUTIVE DIRECTOR TO THE BOARD OF DIRECTORS THE FULL BOARD MEETS IN THE EXECUTIVE SESSION TO DISCUSS THE RECOMMENDED COMPENSATION PACKAGE FOR THE EXECUTIVE DIRECTOR THE FULL BOARD VOTES ON THE COMPENSATION PACKAGE, AND THE VOTE IS REFLECTED IN THE BOARD MEETING MINUTES THE DETAILS OF THE COMPENSATION ARE THEN DEVELOPED INTO AN AGREEMENT SIGNED BY THE BOARD PRESIDENT AND THE EXECUTIVE DIRECTOR

ldentifier	Return Reference	Explanation
GOVERNING DOCUMENTS DISCLOSURE EXPLANATION	1. 0 000,	THE GOVERNING DOCUMENTS ARE POSTED ON THE CENTERS WEBSITE AND ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST

efile GRAPHIC print - DO NOT PROCESS | As Filed Data SCHEDULE R | Related Or

### **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2011

DLN: 93493044008533

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990)

Internal Revenue Service						3pcctio	
Name of the organization NEW HAMPSHIRE CENTER FOR NONPROFITS				Employer id	lentification number		
Part I Identification of Disregarded Entities (	Complete if the organization	n answered "Yes" (	on Form 990, Pa		. •		
(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-Exempt Cor more related tax-exempt organizations of	<b>Organizations</b> (Complete luring the tax year.)	ıf the organization a	answered "Yes"	on Form 990, P	art IV, line 34 becau	se it had	one
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if section 501(c)(3)	(f) Direct controlling entity	Section 5 cont	<b>g)</b> 12(b)(13 rolled iization
						Yes	No
For Privacy Act and Paperwork Reduction Act Notice, see the I	nstructions for Form 990.	Cat No 501	.35Y	•	Schedule R (	Form 990	2011

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV,	line 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	<b>(j</b> Gener mana partr	ral or iging	<b>(k)</b> Percentage ownership
							Yes	No		Yes	No	
											i	
											i	
										·		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership
(1) NHCN INSURANCE SERVICES LLC 84 SILK FARM ROAD SUITE 1 CONCORD, NH 03301 01-0723690	INSURANCE	NH	N/A				

che	edule R (Form 990) 2011		Pε	age 3
Pa	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)			
	Note. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
<b>1</b> D	During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			1
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		No
b	Gift, grant, or capital contribution to related organization(s)	1b		No
c	Gıft, grant, or capıtal contribution from related organization(s)	1c		No
d	Loans or loan guarantees to or for related organization(s)	1d		No
е	Loans or loan guarantees by related organization(s)	1e		No
f	Sale of assets to related organization(s)	1f		No
g	Purchase of assets from related organization(s)	1g		No
h	Exchange of assets with related organization(s)	1h		No
i	Lease of facilities, equipment, or other assets to related organization(s)	1i		No
j	Lease of facilities, equipment, or other assets from related organization(s)	1j		No
k	Performance of services or membership or fundraising solicitations for related organization(s)	1k	Yes	
ı	Performance of services or membership or fundraising solicitations by related organization(s)	11		No
m	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1m	Yes	
n	Sharing of paid employees with related organization(s)	1n	Yes	lacksquare
0	Reimbursement paid to related organization(s) for expenses	10		No
р	Reimbursement paid by related organization(s) for expenses	1р		No
q	O ther transfer of cash or property to related organization(s)	1q		No
r	Other transfer of cash or property from related organization(s)	1r	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
	(b)	(d)		

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1) NHCN INSURANCE SERVICES LLC	к	60,000	FAIR MARKET VALUE
(2)			
(3)			
(4)			
(5)			
(6) 			

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		partners section t 501(c)(3) organizations?		<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate alloc		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	<b>j)</b> eral or aging ener?	<b>(k)</b> Percentage ownership
			,	Yes	No			Yes	No		Yes	No					

Schedule R (Form 990) 2011

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

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DLN: 93493044008533

Form **4562** 

**Depreciation and Amortization** (Including Information on Listed Property)

Department of the Treasury nternal Revenue Service (99)	•	See separate i	inst ruct ions	. ► Attach	to your tax	ret u	rn.		Sequence No <b>179</b>
Name(s) shown on return NEW HAMPSHIRE CENTE	R FOR NONPRO	FITS	Business	or activity to w	hich this fo	rm re	elates	I	dentifying number
NEW HATH SHIRE CENTE	in ron non ne	71113	INDIREC <sup>*</sup>	T DEPRECIAT	ION			8	1-0555176
Part I Election	To Expense (	Certain Pro	perty Uno	der Section	179			•	
<b>Note:</b> If y	ou have any li	sted propert	y, complet	te Part V befo	ore you co	mpl	ete Part I.		
1 Maxımum amount (see	instructions)							1	500,000
2 Total cost of section 1	79 property plac	ced in service	(see instruc	tions) .				2	
3 Threshold cost of sect			•	•	uctions)			3	2,000,000
					actions,	•			2,000,000
<b>4</b> Reduction in limitation						•		4	
5 Dollar limitation for tax	-	line 4 from line	e 1 Ifzero c	or less, enter - (	)- If marrie	ed fili	ng		
separately, see instruc	ctions					•		5	
6 (a)	Description of pr	roperty		<b>(b)</b> Cost (bu		;	(c) Elected c	ost	
		. ,		onl	у)	_			
						_			
						$\perp$			_
<b>7</b> Listed property Enter	the amount from	line 29 .			7				
<b>8</b> Total elected cost of s	ection 179 prop	erty Add amo	unts ın colu	mn (c), lines 6	and 7 .			8	
9 Tentative deduction E	nter the smaller	of line 5 or lin	e 8					9	
10 Carryover of disallowe	d deduction from	line 13 of voi	ır 2010 Fori	m 4562				10	
11 Business income limitation					e instructions				
						''		11	
12 Section 179 expense		-			n line 11	•	· · ·	12	
13 Carryover of disallowe	d deduction to 2	012 Add lines	9 and 10, l	ess line 12	· 🕨 📗 13	3			
Note: Do not use Part	II or Part III b	elow for list	ed propert	y. Instead, u	se Part V.				
Part II Special De	epreciation A	Allowance a	nd Other	Depreciation	on (Do n	ot ın	clude listed pi	ropert	y ) (See instructions )
14 Special depreciation a	llowance for qua	lified property	(other than	listed property	) placed in	servi	ce during the		
tax year (see ınstructı	ons)							14	
15 Property subject to se	ction 168(f)(1) e	election .						15	
16 Other depreciation (inc	cludina ACRS)							16	1,491
	preciation (I	Do not inclu	de listed n	ronerty ) (Se	e instruct	ions	1		
TIACIE DE	preciation (	JO HOC Mela		ction A	e monaci	10113	• /		
17 MACRS deductions for	assets placed i	n service in ta			011 -			17	
	•			_				<del></del> -	
<b>18</b> If you are electing t		-	in service	during the ta	ax year ii	100	ne or more ▶		
general asset accou	•					<u>.</u>		<u> </u>	
Section B-Ass	ets Placed in			1 Tax Year	Using th	e Ge	eneral Dep	recia	ation System
	(b) Month and	(c) Bası depreci							
(a) Classification of	year placed in	(business/in	I .	(d) Recovery	(e) Conve	ntion	(f) Metho	<sub>м</sub>	(g)Depreciation
property	service	use		period	(c) convention			_	deduction
		only—see ins	tructions)						
<b>19a</b> 3-year property									
<b>b</b> 5-year property									
<b>c</b> 7-year property									
<b>d</b> 10-year property									
<b>e</b> 15-year property									
<b>f</b> 20-year property									
<b>g</b> 25-year property	1			25 yrs			S/L		
<b>h</b> Residential rental				27 5 yrs	ММ		S/L		
property				27 5 yrs	ММ		S/L		
i Nonresidential real		S/L							
property									
Section	n C—Assets Plac	ced in Service	Durina 2011	Tax Year Using	the Alter	nativ		n Svst	em
<b>20a</b> Class life	Section C—Assets Placed in Service During 2011 Tax Year Using the Alternative Depreciat						S/L	<u> </u>	-
<b>b</b> 12-year	1			12 yrs			S/L		
c 40-year	1			40 yrs	ММ		S/L		
<u> </u>	<b>y</b> (see instruc	tions)		,	1 7111				
21 Listed property Enter		•						21	
22 Total. Add amounts fro			- 1	nd 20 in colum	n (a) and !	- .no 3	1 Entarhar	<u></u> -	
and on the appropriate								22	1,491
23 For assets shown above						<u> </u>	<u> </u>		
portion of the basis att				, 54., 511.61 1116	23	3			

Part V

Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)

**Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A—Depre	ciation a	nd Other I	nforma	tion (C	aution	: See i	the i	instruc	tions	for li	mits 1	or pa	sseng	er au	tomot	iles.)	
<b>24a</b> Do you have evider	nce to support	the business/inv	estment ι	ise claime	d? <b>┌ Yes</b>	. Г <sub>No</sub>		2	<b>4b</b> If "\	∕es," ıs	the ev	ıdence	written?	Гүе	sГN	)	
(a) Type of property (list vehicles first)	<b>(b)</b> Date placed in service	(c) Business/ investment use percentage	Cost o	(e) Basis for depreciation (business/investment use only)			<b>(f)</b> Recover period	y M∈	(g) ethod/ ventior		(h) Depreciation/ deduction			(i) Elected section 179 cost			
<b>25</b> Special depreciation allo 50% in a qualified busi	•		erty placed	in service (	during the	tax year	and u	used moi	e than	25							
<b>26</b> Property used more	e than 50%	ın a qualıfıed	business	use													
		%									+			-			
		%									+						
<b>27</b> Property used 50%	orless in a		iness us	e													
		%							S/L - S/L -		_						
		%							S/L -								
28 Add amounts in co	olumn (h), lır	ies 25 throug	jh 27 En	ter here a	and on lu	ne 21, <sub>l</sub>	oage	1 .	28	8							
29 Add amounts in co	olumn (ı), lın	e 26 Enterh	ere and c	n line 7,	page 1					•		29					
			ction B														
Complete this section If you provided vehicles to														e vehic	les		
					a)	(1			(c)		((			≘)		f)	
<b>30</b> Total business/investment miles driven during the year ( <b>do not</b> include commuting miles)			-	Vehi	cle 1	Vehi	cle 2	: V				cle 4	Vehi	cle 5			
31 Total commuting i	miles driven	during the ye	ear .							$\neg \dagger$							
32 Total other persor	nal(noncomm	nuting) miles	drıven							$\neg \dagger$							
33 Total miles driven through 32	during the y		s 30														
34 Was the vehicle a			•	Yes	No	Yes	No	Ye	s   1	No.	Yes	No	Yes	No	Yes	No	
during off-duty ho	urs? .															1	
35 Was the vehicle us		by a more tl	nan 5%														
<b>36</b> Is another vehicle			e? .														
Section	on C—Que	stions for	Employ	ers W	ho Pro	vide \	/ehi	icles	or U	se by	/ The	ir En	nploy	ees			
Answer these questio 5% owners or related				eption to	comple	ting Se	ction	B for v	ehicle	s use	d by e	mploy	ees wh	o are	not mo	re tha	
<b>37</b> Do you maintain a employees?		y statement											our.	Y	es	No	
<b>38</b> Do you maintain a	written polic	y statement	that prof	nibits per	sonal us	e of vel	nicle	s, exce	pt con	nmutır	ng, by						
employees? See t						ers, dire	ector	s, or 1	% or m	nore o	wners		• •				
<b>39</b> Do you treat all us	se of vehicles	s by employe	es as pei	sonal us	e? .		•	•		•	•		•				
<b>40</b> Do you provide movehicles, and reta				oyees, ol	btaın ınfo	rmatio •	n fro	m your • •	emplo •	yees	about •	the us	e of the	9			
<b>41</b> Do you meet the r	equirements	concerning	qualified a	automobi	le demor	nstratio	n us	e? (See	ınstrı	uction	s)						
<b>Note:</b> If your answ	ver to 37, 38	, 39, 40, or 4	l 1 is "Ye:	s," do no	t comple	te Sect	ion E	3 for the	cove	red ve	hicles	5					
Part VI Amo	rtization																
(a) Description of c	(b)			(c) A mortizable amount s				section p			) zation d or tage	A morti			<b>(f)</b> tization for is year		
<b>42</b> A mortization of co	sts that her		ur 2011	tax vear	(see ins	truction	ns )		<u> </u>		5						
			1	,	,_ ,_ ,,,,	T	,										
						-+			$\dashv$								
43 Amortization of co	sts that beg	an before you	ur 2011 t	ax year		-			•		43						
44 Total. Add amoun	_	•		•	ere to re	port				Ì	44						

### **TY 2011 Averaging Attachment**

Name: NEW HAMPSHIRE CENTER FOR NONPROFITS

**EIN:** 81-0555176

Explanation: JUNE 30, 2010 (2009 TAX RETURN) WAS THE FIRST YEAR NEW

HAMPSHIRE CENTER FOR NONPROFITS WAS INVOLVED IN

LOBBYING ACTIVITIES.

### **Additional Data**

Software ID: Software Version:

**EIN:** 81-0555176

Name: NEW HAMPSHIRE CENTER FOR NONPROFITS

Form 990, Special Condition Description:

**Special Condition Description**