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DLN: 93493137007223

Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

Open to Public Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

|   | ck if app  | calendar year, or tax year beginning 07-01-2011 and ending 06-30-2012  C Name of organization  MEDICY LOCATION ADDROSS                          | D Emplo  | yer identification number  |  |
|---|--|---|--|--|--|
| _   | ress char  | MERCY HOSPITAL ARDMORE  ge F/K/A MERCY MEMORIAL HEALTH CENTER INC  Doing Business As  | _  | 500629<br>none number  |  |
| Nan                                       | ne chang   | e   |  |  |  |
| _   | al return<br>minated                               | Number and street (or P O box if mail is not delivered to street address) Room/suite 1011 14TH AVENUE NW  | 2  | 752-3724<br>receipts \$ 144,997,643  |  |
|   | ended ret<br>lication p                            | ARDMORE, OK 73401   | -  |  |  |
|   |  | <b>F</b> Name and address of principal officer MALINDA BURDICK  | H(a) Is this a group   |  |  |
|   |  | 1011 14TH AVENUE NW   | affiliates?  | ⊤Yes <b>√</b> No   |  |
|   |  | ARDMORE,OK 73401  | H(b) Are all affiliates  | ·  |  |
| Tax                                       | c-exempt   | status  |  | na list (see instructions)<br>tion number 🕨 0928   |  |
| W€  | ebsite:  | WWW MERCY NET/ARDMOREOK   |  |  |  |
|   |  | nization Corporation Trust Association Other -  | <b>L</b> Year of formation 19  | 996 <b>M</b> State of legal domicile C   |  |
| Par                                       | rt I   | Summary  effly describe the organization's mission or most significant activities   |  |  |  |
|   | C  | CARRY OUT THE HEALING MINISTRY OF JESUS BY PROMOTING HEALT<br>OMMUNITIES TO PROVIDE QUALITY HEALTH SERVICES THROUGH A WI<br>ERCY SERVICE        |  |  |  |
|   |  |   |  |  |  |
|   |  | leck this box ► if the organization discontinued its operations or disposed of imber of voting members of the governing body (Part VI, line 1a) | more than 25% of its   | net assets   |  |
|   |  | imber of independent voting members of the governing body (Part VI, line 1a)  |  | 4  |  |
|   |  | tal number of individuals employed in calendar year 2011 (Part V, line 2a)  |  | <b>5</b> 1,37  |  |
|   | <b>6</b> To  | tal number of volunteers (estimate if necessary)  |  | <b>6</b> 6   |  |
|   |  | tal unrelated business revenue from Part VIII, column (C), line 12  | _  | <b>7a</b> 61,31  |  |
| $\dashv$                                  | <b>b</b> N∈  | et unrelated business taxable income from Form 990-T, line 34   |  | <b>7b</b> 13,87  |  |
|   | 8  | Contributions and grants (Part VIII, line 1h)   | <b>Prior Year</b> 6,933,9  | <b>Current Year</b> 916 2,485,82   |  |
| <u>,  </u>                                |  | Program service revenue (Part VIII, line 2g)  | 121,890,6  |  |  |
|   |  | Investment income (Part VIII, column (A), lines 3, 4, and 7d)   |  | 514 -5,86  |  |
|   |  | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)  | 2,171,2  |  |  |
|   |  | Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line  | 131,020,3  | 201 144 221 02   |  |
| $\dashv$                                  |  | 12)   | 235,6  |  |  |
|   |  | Benefits paid to or for members (Part IX, column (A), line 4)   |  | 0  |  |
|   |  | Salaries, other compensation, employee benefits (Part IX, column (A), lines   | 40.422.4   | 121  |  |
| Opposition                                |  | 5-10)   | 49,123,  |  |  |
| 5<br>-                                    |  | Professional fundraising fees (Part IX, column (A), line 11e)   |  | 0  |  |
| ן נ                                       |  | Total fundraising expenses (Part IX, column (D), line 25) ►0 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)                       | 74,593,727 82,478  |  |  |
|   |  | Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)  | 123,952,455 131,72   |  |  |
|   |  | Revenue less expenses Subtract line 18 from line 12   | 7,067,8  |  |  |
|   |  |   | Bosinning of Curre   |  |  |
| saces                                     |  |   | Beginning of Curre<br>Year   | ent End of Year  |  |
| Bafances                                  |  | Total assets (Part X, line 16)  |  | End of Year  |  |
| and Balances                              | 21   | Total liabilities (Part X, line 26)   | Year<br>115,393,4<br>14,457,3  | 489 119,933,47<br>370 6,966,60   |  |
|   | 21<br>22   | Total liabilities (Part X, line 26)   | Year<br>115,393,4  | 489 119,933,47<br>370 6,966,60   |  |
| ar  | 21<br>22<br>t III                                  | Total liabilities (Part X, line 26)   | Year<br>115,393,4<br>14,457,3<br>100,936,3   | 489 119,933,47<br>370 6,966,60<br>119 112,966,86   |  |
| Par<br>der<br>owl                         | 21<br>22<br>t III<br>penaltic                      | Total liabilities (Part X, line 26)   | Year 115,393,4 14,457,5 100,936,5  | 489 119,933,47 370 6,966,60 119 112,966,86   |  |
| Par<br>nder<br>owl                        | 21<br>22<br>t III<br>penaltic<br>edge an           | Total liabilities (Part X, line 26)   | Year  115,393,4  14,457,5  100,936,5  edules and statements, is based on all information   | 489 119,933,47 370 6,966,60 119 112,966,86   |  |
| Par<br>nder<br>owle                       | 21<br>22<br>t III<br>penaltic<br>edge an<br>edge.  | Total liabilities (Part X, line 26)   | Year 115,393,4 14,457,5 100,936,5  | 489 119,933,47 370 6,966,60 119 112,966,86   |  |
| Par<br>owld<br>owld                       | 21<br>22<br>t III<br>penaltic<br>edge and<br>edge. | Total liabilities (Part X, line 26)   | Year  115,393,4  14,457,5  100,936,5  edules and statements, is based on all informations and statements.  | 489 119,933,47 370 6,966,60 119 112,966,86   |  |
| Par<br>owld<br>owld                       | 21<br>22<br>t III<br>penaltic<br>edge and<br>edge. | Total liabilities (Part X, line 26)   | Year  115,393,4  14,457,5  100,936,5  edules and statements, is based on all informations and statements.  | 489 119,933,47 370 6,966,60 119 112,966,86   |  |
| Par<br>nder<br>owld<br>owld               | 21<br>22<br>t III<br>penalticedge anedge.          | Total liabilities (Part X, line 26)   | Year  115,393,4  14,457,5  100,936,5  edules and statements, is based on all information by the statement of | tend of Year  489 119,933,47  370 6,966,60  119 112,966,86  , and to the best of my ation of which preparer has an   |  |
| Par<br>nder<br>owld<br>owld<br>ign<br>ere | 21<br>22<br>t III<br>penalticedge anedge.          | Total liabilities (Part X, line 26)   | Year  115,393,4  14,457,5  100,936,5  edules and statements, is based on all information by the statement of | tend of Year  489 119,933,47  370 6,966,60  119 112,966,86  , and to the best of my ation of which preparer has an are according to the second of the preparer has an are according to the preparer has an according to the preparer has an are according to the preparer has an are according to the preparer has an are according to the preparer has an according to the preparer has a constant to the preparer has an according to the preparer has a constant to th |  |
| ign<br>ere                                | 21 22 t III penalticedge anedge.                   | Total liabilities (Part X, line 26)   | Year  115,393,4  14,457,3  100,936,3  1edules and statements, is based on all information by the statements of the stat  | tend of Year  489 119,933,47  370 6,966,60  119 112,966,86  , and to the best of my ation of which preparer has an are according to the second of the preparer has an are according to the preparer has an according to the preparer has an are according to the preparer has an are according to the preparer has an are according to the preparer has an according to the preparer has a constant to the preparer has an according to the preparer has a constant to th |  |
| Par<br>nder<br>nowled<br>ign<br>ere       | 21 22 t III penalticedge anedge.                   | Total liabilities (Part X, line 26)   | Year  115,393,4  14,457,3  100,936,3  1edules and statements, is based on all information in the statement of the statement   | 2's taxpayer identification number fructions) 88   |  |

|                            |   |  |   |   | <u>_                               </u>   |
|----------------------------|---|--|---|---|---|
| Par                        |   | ent of Program Service A<br>Schedule O contains a response   | Accomplishments eto any question in this Part III   |   | দ   |
| 1                          | Briefly describe  | the organization's mission   |   |   |   |
| TRA<br>PERS<br>IMPI<br>ECO | DITION IS MARK<br>SON MERCY HOS<br>ROVE THE HEALT   | ED BY VALUES OF JUSTICE,<br>PITAL ARDMORE IMPLEMEN'<br>IH AND QUALITY OF LIFE OF<br>DR IN SERVING OTHERS WE N  | MISSION OF JESUS AND THE F<br>EXCELLENCE, STEWARDSHIP A<br>FS AND ADVOCATES FOR INN<br>COMMUNITIES SERVED, WITH<br>MAKE A DIFFERENCE BY TOUC  | AND RESPECT FOR THE DIGNI<br>OVATIVE HEALTH AND SOCIA<br>H PARTICULAR CONCERN FOR   | TY OF EACH<br>AL SERVICES TO<br>. PEOPLE WHO ARE  |
|                            |   |  |   |   |   |
|                            |   |  |   |   |   |
| 2                          | the prior Form 99   |  |   |   | res 🔽 No  |
| 3                          | services?   | — ·  | significant changes in how it cor   |   | Yes <b>「No</b>  |
| 4                          | Describe the org  | anızatıon's program service aco<br>on 501(c)(3) and 501(c)(4) org  | complishments for each of its thr<br>anizations and section 4947(a)(<br>ises, and revenue, if any, for eac  | 1) trusts are required to report t  |   |
|                            | (Code   | ) (Expenses \$   | 02,460,969 including grants of \$   | 458,438 ) (Revenue \$   | 141,231,584 )   |
|                            | ABILITY TO PAY DUSERVICES ARE PROHOME HEALTH AGE FOCUS ON THE PROMEDICAL SERVICES IN WHICH OUR FACT CARE AND/OR SUBSUPPORT THE COMMUNITY BUILD RESOURCES AND A ADDITION, MERCY PROVIDERS AMOUN NO ABILITY TO PASSIONAL SERVICES AND A ADDITION, MERCY PROVIDERS AMOUN NO ABILITY TO PASSIONAL TO COMMUNITY SUPPOCOMMUNITY SUPPOCOMMITMENT OF TO | JRING FY2012, MERĆY PROVIDED SER DVIDED THROUGH A COMMUNITY-BASI ENCY, OUTPATIENT SURGERY AND DIA OVISION OF PRIMARY HEALTH SERVIC S AND, FURTHER, THAT PART OF OUR CILITIES ARE LOCATED IN KEEPING W SIDIZED CARE, (II) CARE TO PERSON MUNITY, (IV) HEALTH EDUCATION PR JES OFFERED BY MERCY ARE THE FOLL COMMUNITY 2) HEALTH SERVICES SUC RE PROVIDED EDUCATION, INCLUDING LVICES, AND DISASTER READINESS 5) DING ACTIVITIES, IN PARTNERSHIP WI ARE DEEMED TO BE MEDICALLY INDIGE PROVIDES SERVICES TO OTHER PATIE PROVIDES SERVICES TO OTHER PATIE OF THAT ARE LESS THAN BILLED CHA T RELIEF FOR THE FINANCIAL BURDEN T REFLECT THE COST OF HEALTH ACT ORT ACTIVITIES THE SERVICES PROV | ITY MEDICAL HEALTH CARE REGARDLES IVICES TO 9,606 INPATIENTS, 37,760 EN ED, ACUTE CARE HOSPITAL, AND A REH, GNOSTICS AND VARIOUS PRIMARY PHYSES THROUGH THE ENHANCEMENT OF PICES MERCY RECOGNIZES THAT NOT A MISSION IS TO PROVIDE HEALTH CARE (ITH MERCY'S COMMITMENT TO SERVE, SCOVERED BY GOVERNMENTAL PROGRAMS, AND (V) A VARIETY OF BROALOWING 1) HEALTH EDUCATION AND WELL AS HEALTH FAIRS AND SCREENINGS, GOPPORTUNITIES FOR CLINICAL INTERS COMMUNITY HEALTH RESEARCH6) CASIST OF THE SERVICES PROVIDED TO THE MEDICARE PROGRAM RGES OF THE SERVICES PROVIDED TO THE OF HEALTH CARE SERVICES RENDEREIS INTERS AND PROGRAMS TO SUPPORT TILDED BY MERCY, AS WELL AS THE AMOUADERSHIP ROLE AS AN ADVOCATE FOR INTERD OF THE POOR | MERGENCY DEPARTMENT PATIENTS, AN ABILITATION CENTER OUR OUTPATIENT SICIAN CLINICS/SERVICES THE INSTITURINARY CLINICS AND EDUCATION TO THE LINIVIDUALS POSSESS THE ABILITY TO SERVICES AND HEALTH CARE EDUCATION AND THE COMMUNITY, MENTER AND ELLINESS PROGRAMS AND OTHER SUPPORT ACTIVITIES AND ELLINESS PROGRAMS AND OTHER SUPPORT ACTIVITIES AND ELLINESS PROGRAMS AND OTHER SUPPORT ACTIVITIES AND THE CLINICS, PRE-NATAL AND WELLE INSHIPS 4) SUBSIDIZED HEALTH SERVICES HAND IN-KIND DONATIONS FOR EVENTES MERCY PROVIDES CARE TO PATIENTS OF AMOUNTS DETERMINED TO QUALICAND VARIOUS STATE MEDICAID PROGRAME RECIPIENTS CARE IS PROVIDED TO TO THE INDIGENT TOTALED \$6,485,445 HE COMMUNITY HEALTH EDUCATION PROVIDE TO CHARITY CARE PROVIDED, DEMONITY OF CHARITY CARE PROVIDED, DEMONITY CARE PROVIDED PR | D 141,184 OUTPATIENTS SERVICES INCLUDE A JTION CONTINUES TO HE COMMUNITY, TO PURCHASE ESSENTIAL ON TO THE COMMUNITIES RCY PROVIDES, (I) FREE IVITIES AND PROGRAMS TO HONG THE COMMUNITY RT GROUP MEETINGS SABY CARE 3) HEALTH ES INCLUDING HOSPICE, S AND FUND-RAISINGT) WHO LACK FINANCIAL FY AS CHARITY CARE IN AMS SUCH PROGRAMS PA O THOSE WITH LIMITED OR H4 IN FY2012 THE ABOVE LOGRAMS AND OTHER ONSTRATES THE ONGOING |
| 4b                         | (Code   | ) (Expenses \$   | including grants of \$  | ) (Revenue \$   | )   |
| 4c                         | (Code   | ) (Expenses \$   | including grants of \$  | ) (Revenue \$   | )   |
|                            |   |  |   |   |   |
| 4d                         | Other program :   | services (Describe in Schedule<br>including  | e O )<br>g grants of \$   | ) (Revenue \$   | )   |
| 4e                         | Total program s   | service expenses \$\bigs\\$  | 2,460,969   |   |   |

| Dart TV | Chec | dist of | Pequire | d Schedules |
|---------|------|---------|---------|-------------|
|         |      |         |         |             |

|     |   |     | Yes | No |
|-----|---|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1   | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏   | 2   | Yes |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$  | 3   |     | No |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II  | 4   | Yes |    |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | No |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1  | 6   |     | No |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II   | 7   |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III   | 8   |     | No |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV   | 9   |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V  | 10  |     | No |
| 11  | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable  |     |     |    |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line10? <i>If "Yes," complete Schedule D, Part VI.</i>  | 11a | Yes |    |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.  | 11b |     | No |
| С   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.  | 11c |     | No |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.   | 11d |     | No |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.  | 11e | Yes |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.   | 11f | Yes |    |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII   | 12a |     | No |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional  | 12b | Yes |    |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  |     | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | Νο |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I | 14b |     | No |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If "Yes," complete Schedule F, Part II and IV</i>   | 15  |     | No |
| 16  | Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV  | 16  |     | No |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I   | 17  |     | No |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II   | 18  |     | No |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19  |     | No |
| 20a | Did the organization operate one or more hospitals? If "Yes," complete Schedule H   | 20a | Yes |    |
| b   | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements   | 20b | Yes |    |

| Par | t IV Checklist of Required Schedules (continued)  |     |     |    |
|-----|---|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  | Yes |    |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22  | Yes |    |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J                | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a |     | No |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b |     |    |
| C   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d |     |    |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$   | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I       | 25b |     | No |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                    | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III            | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)   |     |     |    |
| а   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  |     |     |    |
|     |   | 28a |     | No |
|     | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28b |     | No |
| С   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If</i> "Yes," complete Schedule L, Part IV  | 28c |     | No |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29  |     | No |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  | 30  |     | No |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I  | 33  |     | No |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1   | 34  | Yes |    |
| 35a | Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?  | 35a | Yes |    |
| b   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2  | 35b | Yes |    |
| 36  | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?   | 38  | Yes |    |

| Part V | Statements Regarding Other IRS Filings and Tax Compliance |
|--------|---|

|     | Check if Schedule O contains a response to any question in this Part V  | •          | -1  |      |
|-----|---|------------|-----|------|
|     |   |            | Yes | No   |
| .a  | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable   |            |     |      |
|     |   |            |     |      |
| ь   | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  |            |     |      |
| c   | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable   |            |     |      |
|     | gaming (gambling) winnings to prize winners?  | 1c         |     |      |
|     | Statements filed for the calendar year ending with or within the year covered by this return  |            |     |      |
| b   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  | 2b         | Yes |      |
|     | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)   |            |     |      |
| a   | Did the organization have unrelated business gross income of \$1,000 or more during the year?   | За         | Yes |      |
| b   | If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>   | 3b         | Yes |      |
| a   | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?  | <b>4</b> a |     | No   |
| b   | If "Yes," enter the name of the foreign country   |            |     | -110 |
|     | See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts   |            |     |      |
| а   | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | 5a         |     | No   |
| b   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  | 5b         |     | No   |
| c   | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   | 5c         |     |      |
| а   | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?   | 6a         |     | No   |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?   | 6b         |     |      |
|     | Organizations that may receive deductible contributions under section 170(c).   | עט         |     |      |
| а   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?   | 7a         |     | No   |
| b   | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b         |     |      |
| С   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?  | 7c         |     | Νo   |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year   |            |     |      |
| e   | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?   | 7e         |     | No   |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  | 7f         |     | No   |
| g   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  | 7g         |     |      |
| h   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  | 7h         |     |      |
| 1   | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8          |     |      |
|     | Sponsoring organizations maintaining donor advised funds.   |            |     |      |
| а   | Did the organization make any taxable distributions under section 4966?   | 9a         |     |      |
| b   | Did the organization make a distribution to a donor, donor advisor, or related person?  | 9b         |     |      |
|     | Section 501(c)(7) organizations. Enter  |            |     |      |
|     | Initiation fees and capital contributions included on Part VIII, line 12 10a  |            |     |      |
| D   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities   |            |     |      |
| 1   | Section 501(c)(12) organizations. Enter   |            |     |      |
|     | Gross income from members or shareholders   |            |     |      |
| b   | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )  |            |     |      |
|     | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  | 12a        |     |      |
| b   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b   |            |     |      |
| 3   | Section 501(c)(29) qualified nonprofit health insurance issuers.  |            |     |      |
| а   | Is the organization licensed to issue qualified health plans in more than one state?  |            |     |      |
|     | <b>Note.</b> All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state           | 13a        |     |      |
| b   | Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans   |            |     |      |
| c   | Enter the aggregate amount of reserves on hand  13c   |            |     |      |
| .4a | Did the organization receive any payments for indoor tanning services during the tax year?  | 14a        |     | No   |
|     | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O   | 14b        |     |      |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Se  | ection A. Governing Body and Management   |     |     |     |
|-----|---|-----|-----|-----|
|     |   |     | Yes | No  |
|     |   |     |     |     |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year   |     |     |     |
| b   | Enter the number of voting members included in line 1a, above, who are independent  |     |     |     |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?   | 2   |     | No  |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . | 3   |     | No  |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?  | 4   |     | No  |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets? .  | 5   |     | No  |
| 6   | Did the organization have members or stockholders?  | 6   | Yes |     |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  | 7a  | Yes |     |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?   | 7b  | Yes |     |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following  |     |     |     |
| а   | The governing body?   | 8a  | Yes |     |
| b   | Each committee with authority to act on behalf of the governing body?   | 8b  | Yes |     |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O          | 9   |     | No  |
|     | ection B. Policies (This Section B requests information about policies not required by the Internal   |     |     |     |
| Re  | evenue Code.)   |     | Yes | No  |
| 102 | Did the organization have local chapters, branches, or affiliates?  | 10a | 165 | No  |
|     | If "Yes," did the organization have written policies and procedures governing the activities of such chapters,  | 100 |     | 140 |
|     | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?   | 10b |     |     |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?   | 11a | Yes |     |
| b   | Describe in Schedule O the process, if any, used by the organization to review the Form 990   |     |     |     |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13   | 12a | Yes |     |
| b   | Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | 12b | Yes |     |
| C   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  | 12c | Yes |     |
| 13  | Did the organization have a written whistleblower policy?   | 13  | Yes |     |
| 14  | Did the organization have a written document retention and destruction policy?  | 14  | Yes |     |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |     |     |     |
| а   | The organization's CEO, Executive Director, or top management official  | 15a | Yes |     |
| b   | Other officers or key employees of the organization   | 15b |     | No  |
|     | If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)   |     |     |     |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?   | 16a | Yes |     |
| ь   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its  |     |     |     |
| _   | participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?   | 16b | Yes |     |
| Se  | ection C. Disclosure  | '   |     |     |
|     | List the States with which a copy of this Form 990 is required to be filed▶OK   |     |     |     |
| 10  | Section 6104 requires an organization to make its Form 1022 (or 1024 if applicable) 900, and 900 T (501/c)  |     |     |     |

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization >
  JON VITIELLO
  4300 WEST MEMORIAL ROAD

OKLAHOMA CITY, OK 73120 (405) 752-3724

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII . . . . . . . . . . . . . .

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

| (A)<br>Name and Title  | (B) Average hours per week (describe           | unles<br>an                       | on (d<br>e thai       | n one<br>son<br>er ar | e bo:<br>is bo<br>nd a | x,<br>oth                    |        | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- | (F) Estimated amount of other compensation from the organization and |
|--|--|-----------------------------------|-----------------------|-----------------------|------------------------|------------------------------|--------|--|--|--|
|  | hours for related organizations in Schedule O) | Individual trustee<br>or director | Institutional Trustee | Officei               | Key employee           | Highest compensated employee | Former |  | MISC)  | related<br>organizations   |
| (1) ABU-ESHEH MD BAHA<br>BOARD MEMBER, CHIEF OF MEDICAL STAFF<br>(EFFECTIVE 01 | 40 00  | х                                 |                       |                       |                        |                              |        | 36,000   | 0  | 0  |
| (2) BURKE RSM SR RICHARD MARY<br>BOARD MEMBER                                  | 1 00   | х                                 |                       |                       |                        |                              |        | 0  | 0  | 0  |
| (3) BURNS GLEN C<br>BOARD MEMBER   | 1 00   | х                                 |                       |                       |                        |                              |        | 0  | 0  | 0  |
| (4) DUBEA ALLEN J<br>BOARD MEMBER  | 1 00   | х                                 |                       |                       |                        |                              |        | 0  | 0  | 0  |
| (5) HENDRICKS RSM SR REBECCA<br>BOARD MEMBER                                   | 1 00   | х                                 |                       |                       |                        |                              |        | 0  | 0  | 0  |
| (6) HISEY BARBARA<br>BOARD MEMBER  | 1 00   | х                                 |                       |                       |                        |                              |        | 0  | 0  | 0  |
| (7) LODES CLAYTON R<br>BOARD MEMBER  | 1 00   | х                                 |                       |                       |                        |                              |        | 0  | 0  | 0  |
| (8) MOORE JOHN L<br>BOARD MEMBER   | 1 00   | х                                 |                       |                       |                        |                              |        | 0  | 0  | 0  |
| (9) ROTHER MD JEFFREY<br>BOARD MEMBER  | 40 00  | х                                 |                       |                       |                        |                              |        | 0  | 252,152  | 12,392   |
| (10) WILSON DVM CADE<br>BOARD MEMBER   | 1 00   | х                                 |                       |                       |                        |                              |        | 0  | 0  | 0  |
| (11) WOERZ DAVID A<br>BOARD MEMBER   | 1 00   | х                                 |                       |                       |                        |                              |        | 0  | 0  | 0  |
| (12) SMALLEY DIANA L<br>CEO, MERCY OKLAHOMA                                    | 40 00  | Х                                 |                       | Х                     |                        |                              |        | 0  | 556,630  | 199,937  |
| (13) BURDICK MALINDA<br>PRESIDENT, MERCY HOSPITAL ARDMORE                      | 40 00  | х                                 |                       | Х                     |                        |                              |        | 0  | 398,021  | 60,149   |
| (14) VITIELLO JONATHAN<br>CFO, MERCY OKLAHOMA                                  | 40 00  |                                   |                       | Х                     |                        |                              |        | 0  | 439,767  | 61,898   |
| (15) BARNARD RYAN W<br>VP-OPERATIONS   | 40 00  |                                   |                       |                       | х                      |                              |        | 186,297  | 0  | 21,315   |
| (16) HANAN RHONDA<br>VP-NURSING  | 40 00  |                                   |                       |                       | х                      |                              |        | 176,614  | 0  | 21,635   |
| (17) LE BICH-VI<br>REGIONAL VP-GENERAL COUNSEL                                 | 40 00  |                                   |                       |                       | х                      |                              |        | 0  | 186,283  | 25,644   |
|  | •  | •                                 |                       |                       |                        |                              |        |  |  | Form <b>990</b> (2011)   |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and Title   | (B) Average hours per week (describe           | unles<br>an                       | on (d<br>e tha                             | n on<br>son<br>er a | e bo<br>ıs bo<br>nd a | x,<br>oth |          | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- | Estima<br>amount o<br>compens<br>from<br>organizat | ated<br>of other<br>sation<br>the<br>ion and |
|---|--|-----------------------------------|--|---------------------|-----------------------|-----------|----------|--|--|--|--|
|   | hours for related organizations in Schedule O) | Individual trustee<br>or director | Key employee Officel Institutional Trustee |                     |                       |           |          | MISC)  | relat<br>organiza  |  |  |
| (18) PAYTON BECKY J<br>VP-HR MERCY OKLAHOMA                                     | 40 00  |                                   |  |                     | х                     |           |          | 0  | 257,355  |  | 39,603                                       |
| (19) TEW DAVID<br>COO, MERCY OKLAHOMA   | 40 00  |                                   |  |                     | Х                     |           |          | 0  | 426,840  |  | 69,452                                       |
| (20) BARKER RICHARD D<br>REGIONAL ADMINISTRATOR, RURAL FACILITIES               | 40 00  |                                   |  |                     |                       | Х         |          | 157,948  | 0  |  | 12,951                                       |
| (21) CRAM ROY S<br>INFORMATICS PHARMACIST                                       | 40 00  |                                   |  |                     |                       | Х         |          | 144,547  | 0  |  | 21,237                                       |
| (22) HALL TAD<br>CHIEF PHYSICIAN ASSISTANT                                      | 40 00  |                                   |  |                     |                       | Х         |          | 220,457  | 0  |  | 20,971                                       |
| (23) O'CONNOR JOHN T<br>PHYSICIAN   | 40 00  |                                   |  |                     |                       | Х         |          | 145,197  | 0  |  | 22,223                                       |
| (24) POWELL LARRY D<br>PHYSICIAN  | 40 00  |                                   |  |                     |                       | Х         |          | 160,637  | 0  |  | 11,754                                       |
| (25) NEWMAN JAMES<br>FORMER OFFICER   | 0 00   |                                   |  |                     |                       |           | х        | 0  | 194,377  |  | 3,063  |
| (26) CARMICHAEL CINDY<br>FORMER KEY EMPLOYEE                                    | 0 00   |                                   |  |                     |                       |           | х        | 0  | 201,466  |  | 11,770                                       |
|   |  |                                   |  |                     |                       |           |          |  |  |  |  |
|   |  |                                   |  |                     |                       |           |          |  |  |  |  |
|   |  |                                   |  |                     |                       |           |          |  |  |  |  |
| to Total from continuation sheets to  |  |                                   |  | •                   | •                     |           | <b>▶</b> |  |  |  |  |
| d Total (add lines 1b and 1c)   |  |                                   |  | •                   | •                     |           | <u> </u> | 1,227,697  | 2,912,891  |  | 615,994                                      |
| 2 Total number of individuals (inclu<br>\$100,000 of reportable compens         | dıng but not lım                               | ited to                           | those                                      | e list              |                       |           | who      |  |  |  | ,  |
|   |  |                                   |  |                     |                       |           |          |  |  | Yes  | No   |
| 3 Did the organization list any <b>form</b> on line 1a? If "Yes." complete Sche |  |                                   |  |                     |                       |           |          |  |  |  |  |

|   | _   |          | Yes | No  |
|---|---|----------|-----|-----|
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee   | ı        |     |     |
|   | on line 1a? If "Yes," complete Schedule J for such individual   | 3        | Yes |     |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such |          |     |     |
|   | ındıvıdual  | 4        | Yes |     |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person            | _        |     | No  |
|   | , , ,   | <u> </u> |     | INO |

### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

| (A) Name and business address  | (B) Description of services                   | (C)<br>Compensation |
|--|---|---------------------|
| ELEKTA INC<br>PO BOX 404199<br>ATLANTA, GA 30384                                 | CONSTRUCTION                                  | 2,056,825           |
| ARDMORE ANESTHESIA INC<br>PO BOX 1983<br>ARDMORE, OK 73402                       | MEDICAL SERVICES                              | 882,357             |
| JE DUNN CONSTRUCTION<br>929 HOLMES<br>KANSAS CITY, MO 64106                      | CONSTRUCTION                                  | 825,780             |
| ARDMORE DIALYSIS RANCH INC<br>2617 CROSSROADS DR PO BOX 637<br>ARDMORE, OK 73401 | MEDICAL SERVICES                              | 591,600             |
| ENTECH<br>PO BOX 650110<br>DALLAS, TX 75265                                      | REPAIRS                                       | 402,758             |
| 2 Total number of independent contractors (including but not limited             | to those listed above) who received more than |                     |

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization >26

| Form 99   |              |  | <u> </u>   |                                       |                             |  |  | Page <b>9</b>   |
|---|--------------|--|--|---------------------------------------|-----------------------------|--|--|---|
| Part \  | <b>/1111</b> | Statement of                                 | f Revenue  |                                       | <b>(A)</b><br>Total revenue | (B) Related or exempt function revenue | <b>(C)</b><br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512,513,or 514 |
| #\$ #   | 1a           | Federated camp                               | paigns 1a  |                                       |                             |  |  |   |
| Contributions, gifts, grants<br>and other similar amounts | b            | Membership due                               | es <b>1b</b>   |                                       |                             |  |  |   |
| s, ç  | c            | Fundraising eve                              | ents <b>1c</b>                                       |                                       |                             |  |  |   |
| #ੁ≅   | d            | Related organiza                             | ations <b>1d</b>                                     | 2,485,825                             |                             |  |  |   |
| E E   | e            | Government grants                            | (contributions) <b>1e</b>                            |                                       |                             |  |  |   |
| er s  | f            | All other contributio<br>similar amounts not | ns, gifts, grants, and <b>1f</b><br>t included above |                                       |                             |  |  |   |
| <sup>듩</sup>  | g            | Noncash contrib                              | butions included in                                  |                                       |                             |  |  |   |
| 멸   | ١.           |  |  |                                       | 2,485,825                   |  |  |   |
| <u>() a</u>   | h            | iotal. Add lines                             | :1a-1f   |                                       | 2,463,623                   |  |  |   |
| a E   |              | NET DATIENT DEVE                             | AU JE  | Business Code                         |                             |  |  |   |
| ven   | 2a           | NET PATIENT REVEI                            |  | 622110                                | 143,010,427                 | 143,010,427                            |  |   |
| <u>유</u>  | b            | JOINT VENTURE IN                             | COME   | 900099                                | 141,198                     | 141,198                                |  |   |
| Š   | c<br>d       |  |  |                                       |                             |  |  |   |
| Program Serwce Revenue                                    |              |  |  |                                       |                             |  |  |   |
| ran<br>L  | e<br>f       | All other progra                             | m service revenue                                    |                                       |                             |  |  |   |
| Ę<br>Ž  | '            |  |  |                                       |                             |  |  |   |
|   | g            |  | 2a-2f  |                                       | 143,151,625                 |  |  |   |
|   | 3            |  | ome (including dividen                               |                                       | -5,861                      |  |  | -5,861  |
|   | 4            |  | ar amounts) tment of tax-exempt bond                 | <b>⊢</b>                              | -3,801                      |  |  | -3,001  |
|   | 5            |  |  | · · · · · · · · · · · · · · · · · · · |                             |  |  |   |
|   |              |  | (ı) Real   | (II) Personal                         |                             |  |  |   |
|   | 6a           | Gross rents                                  | 619,254  | ,                                     |                             |  |  |   |
|   | b            | Less rental expenses                         | 665,712  |                                       |                             |  |  |   |
|   | c            | Rental income                                | -46,458  |                                       |                             |  |  |   |
|   | d            | or (loss) L                                  | me or (loss)   |                                       | -46,458                     |  |  | -46,458   |
|   |              | Г  | (ı) Securities                                       | (II) Other                            |                             |  |  |   |
|   | 7a           | Gross amount<br>from sales of                |  |                                       |                             |  |  |   |
|   |              | assets other                                 |  |                                       |                             |  |  |   |
|   | ь            | than inventory<br>Less cost or               |  |                                       |                             |  |  |   |
|   |              | other basis and sales expenses               |  |                                       |                             |  |  |   |
|   | c            | Gaın or (loss)                               |  |                                       |                             |  |  |   |
|   | d            | Net gain or (los:                            |  | ▶                                     |                             |  |  |   |
| Other Revenue   | 8a           | Gross income frevents (not incl              | udıng  |                                       |                             |  |  |   |
| eve   |              | of contributions<br>See Part IV, line        | reported on line 1c)<br>e 18                         |                                       |                             |  |  |   |
| <u>.</u>  |              |  | а  |                                       |                             |  |  |   |
| Ť   | b            |  | oenses <b>b</b>                                      |                                       |                             |  |  |   |
| 0   | C            |  | loss) from fundraising                               | events 🏲 📙                            |                             |  |  |   |
|   | 9a           | Gross income fr<br>See Part IV, line         | rom gaming activities<br>e 19<br><b>a</b>            |                                       |                             |  |  |   |
|   | b<br>c       |  | penses <b>b</b><br>loss) from gaming acti            |                                       |                             |  |  |   |
|   | 10a          | Gross sales of i<br>returns and allo         |  |                                       |                             |  |  |   |
|   | ь            | Less cost of go                              |  |                                       |                             |  |  |   |
|   | С            |  | loss) from sales of inv                              |                                       |                             |  |  |   |
|   |              | Miscellaneous                                | Revenue  | Business Code                         | 605 504                     |  |  | COE ES.1  |
|   | 11a          | CAFETERIA                                    |  | 722210                                | 605,531                     |  | C1 010   | 605,531   |
|   | b            | LABORATORY                                   | SERVICE  | 621500                                | 61,310                      |  | 61,310   |   |
|   | C            | A.H  |  |                                       | 1 000 041                   | 1.000.041                              |  |   |
|   | d            | All other revenu                             |  |                                       | -1,920,041                  | -1,920,041                             |  |   |
|   | e            | Total. Add lines                             |  |                                       | -1,253,200                  |  |  |   |
|   | 12           | iotai revenue. S                             | See Instructions .                                   | · · •[                                | 144,331,931                 | 141,231,584                            | 61,310   | 553,212   |

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

|         | neck if Schedule O Contains a response to any question in this Part 1x   |                              |   | <u> </u>                                   |                                       |
|---------|--|------------------------------|---|--|---------------------------------------|
|         | ot include amounts reported on lines 6b,<br>o, 9b, and 10b of Part VIII.   | <b>(A)</b><br>Total expenses | ( <b>B</b> )<br>Program service<br>expenses | <b>(C)</b> Management and general expenses | <b>(D)</b><br>Fundraising<br>expenses |
| 1       | Grants and other assistance to governments and organizations in the United States See Part IV, line 21   | 342,082                      | 342,082                                     |  | _                                     |
| 2       | Grants and other assistance to individuals in the United States See Part IV, line 22   | 116,356                      | 116,356                                     |  |                                       |
| 3       | Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16  | ,                            | ,   |  |                                       |
| 4       | Benefits paid to or for members  |                              |   |  |                                       |
| 5       | Compensation of current officers, directors, trustees, and key employees   | 434,558                      |   | 434,558                                    |                                       |
| 6       | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$   |                              |   |  |                                       |
| 7       | Other salaries and wages   | 38,298,649                   | 31,739,090                                  | 6,559,559                                  |                                       |
| 8       | Pension plan contributions (include section 401(k) and section 403(b) employer contributions)  | 1,738,680                    | 1,543,821                                   | 194,859                                    |                                       |
| 9       | Other employee benefits  | 5,672,742                    | 5,009,370                                   | 663,372                                    |                                       |
| 10      | Payroll taxes  | 2,639,376                    | 2,318,428                                   | 320,948                                    |                                       |
| 11      | Fees for services (non-employees)  | ,,==,,=,                     | ,===,:20                                    | ,  |                                       |
| <br>а   | Management   |                              |   |  |                                       |
| b       | Legal  | 12,388                       | 1,844                                       | 10,544                                     |                                       |
| c       | Accounting   | 12,300                       | 1,044                                       | 10,544                                     |                                       |
| _       |  |                              |   |  |                                       |
| d       | Lobbying   |                              |   |  |                                       |
| e       | Professional fundraising See Part IV, line 17  |                              |   |  |                                       |
| f       | Investment management fees   | 4.524.614                    | 2 720 220                                   | 004 304                                    |                                       |
| g<br>12 | Other  | 4,524,614                    | 3,720,230                                   | 804,384                                    |                                       |
| 12      | Advertising and promotion  | 5,257                        | 4,322                                       | 935  |                                       |
| 13      | Office expenses  | 82,063                       | 67,474                                      | 14,589                                     |                                       |
| 14      | Information technology   | 51,856                       | 51,856                                      |  |                                       |
| 15      | Royalties  |                              |   |  |                                       |
| 16      | Occupancy  | 2,785,566                    | 2,290,349                                   | 495,217                                    |                                       |
| 17      | Travel   | 213,177                      | 163,745                                     | 49,432                                     |                                       |
| 18      | Payments of travel or entertainment expenses for any federal, state, or local public officials   |                              |   |  |                                       |
| 19      | Conferences, conventions, and meetings   | 11,522                       | 9,474                                       | 2,048                                      |                                       |
| 20      | Interest   | 51                           |   | 51   |                                       |
| 21      | Payments to affiliates   |                              |   |  |                                       |
| 22      | Depreciation, depletion, and amortization  | 8,900,080                    | 2,482,999                                   | 6,417,081                                  |                                       |
| 23      | Insurance  | 862,868                      |   | 862,868                                    |                                       |
| 24      | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) |                              |   |  |                                       |
| a       | MEDICAL SUPPLIES   | 30,579,428                   | 25,143,033                                  | 5,436,395                                  |                                       |
| b       | SHARED SERVICE FEES  | 16,771,441                   | 451,849                                     | 16,319,592                                 |                                       |
| c       | BAD DEBTS  | 13,889,391                   | 13,889,391                                  |  | _                                     |
| d       | REPAIRS & MAINTENANCE  | 1,457,247                    | 1,198,178                                   | 259,069                                    |                                       |
| е       |  |                              |   |  | <u> </u>                              |
| f       | All other expenses   | 2,331,586                    | 1,917,078                                   | 414,508                                    |                                       |
| 25      | Total functional expenses. Add lines 1 through 24f   | 131,720,978                  | 92,460,969                                  | 39,260,009                                 | 0                                     |
| 26      | Joint costs. Check here ► ☐ if following   | , ==,==                      | ,,  | ,,   |                                       |
|         | SOP 98-2 (ASC 958-720) Complete this line only if the  |                              |   |  |                                       |
|         | organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation  |                              |   |  |                                       |
|         | companya caacational campaign and landraioning contribution  |                              | <u> </u>                                    |  | <b>000</b> /2011)                     |

Part X **Balance Sheet** (A) (B) Beginning of year End of year 531.131 3,000,093 1 1 2 2 3 3 15,769,404 4 18.362.103 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 130,182 7 47,159 1.921.570 8 1.781.060 9 73,936 69.572 Prepaid expenses and deferred charges . . . . . . 194.010.902 Land, buildings, and equipment cost or other basis Complete 10a Part VI of Schedule D 10a 96,830,016 **10c** 10b 103, 107, 206 b Less accumulated depreciation . . . . . 90,903,696 11 11 137,250 12 12 137,250 Investments—other securities See Part IV, line 11 . . . . . . 13 13 Investments—program-related See Part IV, line 11 . . 14 14 15 5,632,537 15 115,393,489 119,933,470 16 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 7,569,855 17 6,675,703 17 Accounts payable and accrued expenses . 18 18 19 19 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 6,887,515 25 290,903 D . . . . 26 14,457,370 26 6,966,606 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 100,936,119 27 Unrestricted net assets . . . . 112,966,864 28 28 Temporarily restricted net assets . . . . . Fund 29 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ 

and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds . . . . . . 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 100.936.119 33 112,966,864 Total net assets or fund balances . . . . . 34 Total liabilities and net assets/fund balances . . . . . 115.393.489 34 119.933.470

| 4.  | Check if Schedule O contains a response to any question in this Part XI  |          |            | . [~  |        |
|-----|--|----------|------------|-------|--------|
| 1   | Total revenue (must equal Part VIII, column (A), line 12)  | 1        |            | 144 3 | 331,93 |
| 2   | Total expenses (must equal Part IX, column (A), line 25)   | 2        |            |       | 720,97 |
| 3   | Revenue less expenses Subtract line 2 from line 1  | 3        |            | 12,6  | 510,95 |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  | 4        |            | 100,9 | 936,11 |
| 5   | Other changes in net assets or fund balances (explain in Schedule O)   | 5        |            | - 5   | 580,20 |
| 6   | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))  | 6        |            | 112,9 | 966,86 |
| Par | Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII   |          |            | ৮     |        |
|     |  |          |            | Yes   | No     |
| 1   | Accounting method used to prepare the Form 990   |          |            |       |        |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant? . $$ .   |          | 2a         |       | No     |
| b   | Were the organization's financial statements audited by an independent accountant?   |          | 2b         | Yes   |        |
| c   | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain Schedule O |          | <b>2</b> c | Yes   |        |
| d   | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both   | ıssued   |            |       |        |
|     | Separate basis Consolidated basis Both consolidated and separated basis  |          |            |       |        |
| 3a  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t<br>Single Audit Act and OMB Circular A-133?  | he       | За         | Yes   |        |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits  | required | 3b         | Yes   |        |

**Employer identification number** 

### OMB No 1545-0047

### **SCHEDULE A**

Name of the organization

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

2011

Open to Public Inspection

|   |          | MEMORIA   | L HEALTH CEN   | TER INC  |                         |   |                      |   | 73-15006        | 29                              |            |           |
|---|----------|---|--|--|-------------------------|---|----------------------|---|-----------------|---------------------------------|------------|-----------|
| Pa  | rt I     | Reas  | on for Pu  | blic Charity Sta   | tus (All org            | anızatıons  | must comp            | lete this pa  | art.) See ın    | structions                      |            |           |
| he  | organı   | zatıon ıs   | not a privat   | e foundation becaus  | eıtıs (Forl             | ınes 1 throu  | gh 11, check         | only one bo   | x )             |                                 |            |           |
| 1   | Г        | A churc   | h, conventi  | on of churches, or as  | ssociation of           | churches <b>s</b>   | ection 170(b         | )(1)(A)(i).   |                 |                                 |            |           |
| 2   | Г        | A schoo   | ol described   | in <b>section 170(b)(1</b>   | . <b>)(A)(ii).</b> (At  | tach Schedu   | le E )               |   |                 |                                 |            |           |
| 3   | 굣        | A hospı   | tal or a coo   | perative hospital se   | rvice organiz           | atıon descrı  | bed in <b>sectio</b> | n 170(b)(1)(  | (A)(iii).       |                                 |            |           |
| 4   | Γ        |   |  | n organization operat<br>ty, and state                             | ed in conjun            | ction with a  | hospital desc        | ribed in <b>sec</b> t                                     | tion 170(b)(1   | L)(A)(iii). E                   | nter the   |           |
| 5   | Γ        | _   | •  | erated for the benefi<br>A)(iv). (Complete P                       | _                       | or universit  | y owned or o         | perated by a  | government      | al unit descr                   | ibed in    |           |
| 6   | $\sqcap$ | A feder   | al, state, or  | local government or  | government              | al unit desci   | ıbed ın <b>secti</b> | on 170(b)(1)  | )(A)(v).        |                                 |            |           |
| 7   | Γ        | describ   | ed ın  | at normally receives  (A)(vi) (Complete P                          |                         | l part of its :   | support from         | a governmei   | ntal unit or fr | om the gene                     | ral public | :         |
| 8   | Γ        | A comn  | A community trust described in <b>section 170(b)(1)(A)(vi)</b> (Complete Part II ) |  |                         |   |                      |   |                 |                                 |            |           |
| 9   | Γ        | An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See <b>section 509(a)(2).</b> (Complete Part III) |  |  |                         |   |                      |   |                 |                                 |            |           |
| 0   | Г        |   |  | ganized and operated   |                         |   |                      |   |                 |                                 |            |           |
| 1   | Γ        | An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See <b>section 509(a)(3).</b> Check the box that describes the type of supporting organization and complete lines 11e through 11h  a   |  |  |                         |   |                      |   |                 |                                 |            |           |
| e<br>f                                      | Γ        | other th  | an foundatı<br>509(a)(2)   | ox, I certify that the on managers and other received a written de | ner than one            | or more pub   | licly support        | ed organizati   | ons describe    | d in section                    | 509(a)(:   | 1 ) or    |
| •   |          | check t   |  | received a written at  | cermination             | nom the 110   | o chac ic is a       | урс 1, турс   | II or rype I    | ii supportiii                   | g organiz  | - Cation, |
| g   |          |   |  | 2006, has the organi   | zatıon accep            | ted any gift  | or contribution      | on from any o   | of the          |                                 |            |           |
|   |          |   | g persons?   | rectly or indirectly c   | ontrole autho           | aralone orto  | aether with i        | parsons das   | cribed in (ii)  |                                 | Yes        | No        |
|   |          |   |  | governing body of th   |                         |   |                      | Jersons desc  | cribed iii (ii) | 11g(                            |            | 140       |
|   |          |   | •  | er of a person descri  |                         | _   | Clott                |   |                 | 11g(                            |            |           |
|   |          | • •   | •  | led entity of a perso  |                         |   | hove?                |   |                 | 11g(i                           | _          |           |
| h   |          |   |  | ng information about   |                         |   |                      |   |                 |                                 | ,          | l .       |
| (i)<br>Name of<br>supported<br>organization |          | (ii)<br>EIN   | (iii) Type of organization (described on lines 1- 9 above or IRC section (see      | (iv) Is the organizati col (i) list your gove docume               | on in<br>ed in<br>rning | (v) Did you notify the organization in col (i) of your support? |                      | (vi)  Is the organization in col (i) organized in the US? |                 | (vii)<br>A mount of<br>support? |            |           |
|   |          |   |  | ınstructions))   | Yes                     | No  | Yes                  | No  | Yes             | No                              |            |           |
|   |          |   |  |  |                         |   |                      |   |                 |                                 |            |           |

Total

instructions

| Sch    | edule A (Form 990 or 99                             | 90-EZ)2011       |                         |                     |                        |   |                     | Page <b>2</b>      |
|--------|---|------------------|-------------------------|---------------------|------------------------|---|---------------------|--------------------|
|        | (Complet  | e only if you    | checked the             | box on line 5,      | 7, or 8 of Part        | <b>(b)(1)(A)(iv)</b><br>I or if the orgar | nızatıon faıle      | d to qualify       |
|        |   |                  | <u>organızatıon f</u>   | fails to qualify ι  | <u>under the tests</u> | listed below, pl                          | <u>lease comple</u> | ete Part III.)     |
|        | ection A. Public Su                                 |                  |                         |                     |                        | Т   | 1                   |                    |
| Cal    | endar year (or fiscal ye<br>in)                     | ar beginning     | <b>(a)</b> 2007         | <b>(b)</b> 2008     | <b>(c)</b> 2009        | (d) 2010                                  | (e) 2011            | ( <b>f</b> ) Total |
| 1      | Gifts, grants, contribut                            | ions, and        |                         |                     |                        |   |                     |                    |
|        | membership fees recei                               |                  |                         |                     |                        |   |                     |                    |
|        | ınclude any "unusual                                |                  |                         |                     |                        |   |                     |                    |
| _      | grants ")<br>Tax revenues levied fo                 | rtho             |                         |                     |                        |   |                     |                    |
| 2      | organization's benefit a                            |                  |                         |                     |                        |   |                     |                    |
|        | paid to or expended on                              |                  |                         |                     |                        |   |                     |                    |
|        | behalf  |                  |                         |                     |                        |   |                     |                    |
| 3      | The value of services of                            |                  |                         |                     |                        |   |                     |                    |
|        | furnished by a governme<br>the organization withou  |                  |                         |                     |                        |   |                     |                    |
| 4      | Total. Add lines 1 thro                             | _                |                         |                     |                        |   |                     |                    |
| 5      | The portion of total cor                            | -                |                         |                     |                        |   |                     |                    |
| -      | by each person (other                               | than a           |                         |                     |                        |   |                     |                    |
|        | governmental unit or p                              | •                |                         |                     |                        |   |                     |                    |
|        | supported organization line 1 that exceeds 2%       |                  |                         |                     |                        |   |                     |                    |
|        | amount shown on line 1                              |                  |                         |                     |                        |   |                     |                    |
|        | (f)   | 21,0014          |                         |                     |                        |   |                     |                    |
| 6      | Public Support. Subtractine 4                       | ct line 5 from   |                         |                     |                        |   |                     |                    |
| S      | ection B. Total Sup                                 | port             |                         |                     |                        |   |                     |                    |
| Cal    | <b>endar year</b> (or fiscal yea                    | r beginning      | <b>(a)</b> 2007         | <b>(b)</b> 2008     | <b>(c)</b> 2009        | (d) 2010                                  | <b>(e)</b> 2011     | (f) Total          |
| _      | ın)   | _                | (4) 2007                | (2) 2000            | (4) 2005               | (4) 2020                                  | (0) 2022            | (1) 1 3 4 4        |
| 7<br>8 | A mounts from line 4 Gross income from inte         | rost –           |                         |                     |                        |   |                     |                    |
| 0      | dividends, payments re                              |                  |                         |                     |                        |   |                     |                    |
|        | securities loans, rents                             |                  |                         |                     |                        |   |                     |                    |
|        | and income from simila                              | ır               |                         |                     |                        |   |                     |                    |
| _      | sources   |                  |                         |                     |                        |   |                     |                    |
| 9      | Net income from unrela<br>business activities, wh   |                  |                         |                     |                        |   |                     |                    |
|        | not the business is reg                             |                  |                         |                     |                        |   |                     |                    |
|        | carried on  |                  |                         |                     |                        |   |                     |                    |
| 10     | Other income (Explain                               |                  |                         |                     |                        |   |                     |                    |
|        | IV ) Do not include gai<br>from the sale of capital |                  |                         |                     |                        |   |                     |                    |
| 11     | Total support (Add line                             |                  |                         |                     |                        |   |                     |                    |
|        | through 10)   |                  |                         |                     |                        |   |                     |                    |
| 12     | Gross receipts from re                              | lated activities | s, etc (See inst        | ructions )          |                        |   | 12                  |                    |
| 13     | First Five Years If the                             |                  | r the organizati        | on's first, second  | l, thırd, fourth, or   | fıfth tax year as a                       | 501(c)(3) or        |                    |
|        | check this box and <b>sto</b>                       | p here           |                         |                     |                        |   |                     | <b>▶</b> □         |
| S      | ection C. Computat                                  | ion of Publ      | ic Support F            | Percentage          |                        |   |                     |                    |
| 14     | Public Support Percen                               | tage for 2011    | (line 6 column          | (f) dıvıded by lıne | 11 column (f))         |   | 14                  |                    |
| 15     | Public Support Percen                               | tage for 2010    | Schedule A , Pa         | rt II, line 14      |                        |   | 15                  |                    |
| 16a    | 33 1/3% support test-                               |                  |                         |                     |                        | line 14 is 33 1/3%                        | % or more, che      |                    |
| h      | and <b>stop here.</b> The org  33 1/3% support test |                  |                         |                     |                        | 6a and line 15 is                         | 33 1/20% or m       | ore check this     |
| D      | box and <b>stop here.</b> The                       |                  |                         |                     |                        | oa, and inte 15 IS                        | 1/3%0 UI M          | ore, check this    |
| 17a    | 10%-facts-and-circum                                | -                | •                       |                     | -                      | ne 13, 16a, or 16                         | b and line 14       | ٠,                 |
|        | ıs 10% or more, and ıf                              |                  |                         |                     |                        |   |                     |                    |
|        | in Part IV how the orga                             | anızatıon meet   | s the "facts and        | d circumstances"    | test The organiz       | zatıon qualıfıes as                       | a publicly su       |                    |
| b      | organization 10%-facts-and-circum                   | stances test—    | <b>2010.</b> If the ora | anization did not   | check a hov on li      | ne 13, 16a 16b                            | or 17a and lin      | <b>▶</b>           |
| ,      | 15 is 10% or more, an                               |                  |                         |                     |                        |   |                     | -                  |
|        | Explain in Part IV how                              | the organizati   |                         |                     |                        |   |                     |                    |
| 10     | supported organization  Private Foundation If t     |                  | n did not chools        | a hov on line 12    | 16a 16h 17a a          | or 17h chack this                         | hov and coc         | <b>►</b> □         |

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

| Part IV     | <b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions). |  |  |  |  |  |  |  |  |
|-------------|--|--|--|--|--|--|--|--|--|
|             |  |  |  |  |  |  |  |  |  |
|             | Facts And Circumstances Test   |  |  |  |  |  |  |  |  |
|             |  |  |  |  |  |  |  |  |  |
| Explanation |  |  |  |  |  |  |  |  |  |
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Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493137007223

OMB No 1545-0047

### SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Political Campaign and Lobbying Activities

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities).

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

| Name    | of th        | e org  | anıza | ition  |        |     |
|---------|--------------|--------|-------|--------|--------|-----|
| MERCY   | HOSP.        | ITAL A | RDMC  | RE     |        |     |
| F/K/A N | <b>1ERCY</b> | MEM '  | ORIAL | HEALTH | CENTER | INC |

Employer identification number

73-1500629

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- Provide a description of the organization's direct and indirect political campaign activities on behalf of or in opposition to candidates for public office in Part IV
- Political expenditures
- 3 Volunteer hours

| art I-B | Com | olete i | f the | orga | anization | is exe | mpt ı | under | section | 501( | (c) | (3) | ١. |  |
|---------|-----|---------|-------|------|-----------|--------|-------|-------|---------|------|-----|-----|----|--|
|         |     |         |       |      |           |        |       |       |         |      |     |     |    |  |

- 1 Enter the amount of any excise tax incurred by the organization under section 4955
- Enter the amount of any excise tax incurred by organization managers under section 4955
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?
  - Was a correction made?

  - If "Yes," describe in Part IV

### Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- Enter the amount directly expended by the filing organization for section 527 exempt function activities
- Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b
- Did the filing organization file Form 1120-POL for this year?

☐ Yes

┌ Yes

Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none. enter -0-

**f** Grassroots lobbying expenditures

| (The term "expenditures" means amounts paid or incurred.)  Lia Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 over \$1,000,000 but not over \$1,000,000 \$1,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)   | ווטפ | edule C (F   | 01111 9 9 0 01 9 9 0 - EZ ) 2 0 1 1      |                           |   |                  |                          | Page <b>∠</b>    |  |  |  |  |  |
|--|------|--------------|--|---------------------------|---|------------------|--------------------------|------------------|--|--|--|--|--|
| A Check   If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member expenses, and share of excess lobbying expenditures)    Check   If the filing organization checked box A and "limited control" provisions apply    Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures to influence a legislative body (direct lobbying)   | Pa   | rt II-A      |  | n is exempt under         | section 501(                                  | c)(3) and fi     | iled Form 5768           | (election        |  |  |  |  |  |
| expenses, and share of excess lobbying expenditures)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures to influence public opinion (grass roots lobbying)  Total lobbying expenditures to influence a legislative body (direct lobbying)  Total lobbying expenditures (add lines 1a and 1b)  Other exempt purpose expenditures  Total lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  In the excess over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  In the excess over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  In the excess over \$1,500,000  In the excess over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  In the excess over \$1,500,000  Over \$1,000,000  Expense \$1,000,000  In the excess over \$1,500,000  Over \$1,000,000  In the excess   | ١    | Check        |  | an affiliated group (and  | lıst ın Part IV ea                            | ch affiliated gr | oup member's nam         | e, address, EIN, |  |  |  |  |  |
| Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Total lobbying expenditures to influence public opinion (grass roots lobbying)  Total lobbying expenditures (add lines 1 aand 1b)  Other exempt purpose expenditures (add lines 1 aand 1b)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1,000,000  If the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1,000,000  If the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1  |      |              | expenses, and share of excess lob        | bying expenditures)       |   | _                | •                        |                  |  |  |  |  |  |
| Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$  | 3    | Check        | ıf the filing organization checked bo    | ox A and "limited contro  | ol" provisions app                            | ly               | 1                        | 1                |  |  |  |  |  |
| (The term "expenditures" means amounts paid or incurred.)  Ital Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but  |      |              | Limits on Lobbying                       | Expenditures              |   |                  | (a) Filing               | (b) Affiliated   |  |  |  |  |  |
| Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S100,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000  Over \$1,000,000  The lobbying nontaxable amount is:  Not over \$500,000  Over \$1,000,000  Over \$1,000,00  |      |              |  |                           | l.)   |                  | Organization's<br>Totals | Group<br>Totals  |  |  |  |  |  |
| b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,7000,000  Over \$1,000,000 but not over \$1,7000,000  S225,000 plus 15% of the excess over \$1,000,000  Over \$1,7000,000  Over \$1,7000,000  F17,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$1,7000,000  F17,000,000  F17,000   |      | <b>-</b>     |  |                           | 1 \   |                  | 100013                   | 1 ocars          |  |  |  |  |  |
| c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  In the excess over \$1,000,000  F1,000,000  F1,000,0   |      |              |  | · -                       |   |                  |                          |                  |  |  |  |  |  |
| d O ther exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000  |      |              |  |                           | ying)   |                  |                          |                  |  |  |  |  |  |
| Total exempt purpose expenditures (add lines 1c and 1d)    Lobbying nontaxable amount Enter the amount from the following table in both columns   If the amount on line 1e, column (a) or (b) is:  |      |              | ,  | b)                        |   |                  |                          |                  |  |  |  |  |  |
| f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$17,000,000 but not over \$1,7000,000  Over \$17,000,000  Over \$1,000,000  | d    | Otherexe     | empt purpose expenditures                |                           |   |                  |                          |                  |  |  |  |  |  |
| Columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000  Over \$1,000,000  Over   | e    | Total exe    | mpt purpose expenditures (add lines 1    |                           |   |                  |                          |                  |  |  |  |  |  |
| Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,000,000  Over \$1,500,000 but not over \$1,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  S1,000,000  Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  Subtract line 1f from line 1c If zero or less, enter -0-  If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying celling amount   | f    |              | nontaxable amount Enter the amount       | from the following table  | in both                                       |                  |                          |                  |  |  |  |  |  |
| Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,000,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,00         |      | If the an    | ount on line 1e, column (a) or (b) is:   | The lobbying nontax       | able amount is:                               |                  |                          |                  |  |  |  |  |  |
| Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Section \$225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  h Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1ffrom line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  2a Lobbying ceiling amount  |      | Not over \$5 | 500,000                                  | 20% of the amount on lii  | ne 1e   |                  |                          |                  |  |  |  |  |  |
| Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,00 |      | Over \$500,  | 000 but not over \$1,000,000             | \$100,000 plus 15% of the | e excess over \$500,0                         | 000              |                          |                  |  |  |  |  |  |
| g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying celling amount   |      | Over \$1,00  | 0,000 but not over \$1,500,000           | \$175,000 plus 10% of the | e excess over \$1,000                         | ,000             |                          |                  |  |  |  |  |  |
| g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount  |      | Over \$1,50  | 0,000 but not over \$17,000,000          | \$225,000 plus 5% of the  | 25,000 plus 5% of the excess over \$1,500,000 |                  |                          |                  |  |  |  |  |  |
| h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount   |      | Over \$17,0  | 00,000                                   | \$1,000,000               |   |                  |                          |                  |  |  |  |  |  |
| h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount   |      |              |  |                           |   |                  |                          |                  |  |  |  |  |  |
| i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount  |      | Grassroo     | ts nontaxable amount (enter 25% of li    | ne 1f)                    |   |                  |                          |                  |  |  |  |  |  |
| i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount  | h    | Subtract     | line 1a from line 1a If zero or less. en | ter -0 -                  |   |                  |                          |                  |  |  |  |  |  |
| Jection 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying ceiling amount   |      |              |  |                           |   |                  |                          |                  |  |  |  |  |  |
| 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount   |      |              |  |                           | organization file                             | Form 4720 re     | portina                  |                  |  |  |  |  |  |
| (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount  |      |              |  |                           |   |                  | F - 1 - 1 - 1 - 1        | ┌ Yes ┌ No       |  |  |  |  |  |
| Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 2009  Lobbying non-taxable amount  |      | (Sor         | ne organizations that made a             | section 501(h) el         | ection do not                                 | have to co       |                          | ne five          |  |  |  |  |  |
| beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  2a Lobbying non-taxable amount  b Lobbying ceiling amount  |      |              | Lobbying Exp                             | enditures During          | 4-Year Avera                                  | ging Period      | d                        |                  |  |  |  |  |  |
| <b>b</b> Lobbying ceiling amount   |      |              |  | (a) 2008                  | <b>(b)</b> 2009                               | (c) 2010         | (d) 2011                 | <b>(e)</b> Total |  |  |  |  |  |
|  | 2a   | Lobbyin      | g non-taxable amount                     |                           |   |                  |                          |                  |  |  |  |  |  |
|  | b    |              |  |                           |   |                  |                          |                  |  |  |  |  |  |
| c Total lobbying expenditures  | c    | Total loi    | obying expenditures                      |                           |   |                  |                          |                  |  |  |  |  |  |
|  |      |              |  |                           |   |                  |                          |                  |  |  |  |  |  |
| d Grassroots non-taxable amount  | d    | Grassro      | ots non-taxable amount                   |                           |   |                  |                          |                  |  |  |  |  |  |
| e Grassroots ceiling amount (150% of line 2d, column (e))  | e    |              |  |                           |   |                  |                          |                  |  |  |  |  |  |

| Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 |
|-----------|--|
|           | election under section 501(h)).  |

|     |  | (6    | a)      | (b)       |
|-----|--|-------|---------|-----------|
|     |  | Yes   | No      | Amount    |
| 1   | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |       |         |           |
| а   | Volunteers?  |       | Νo      |           |
| b   | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |       | Νo      |           |
| C   | Media advertisements?  |       | Νo      |           |
| d   | Mailings to members, legislators, or the public?   |       | Νo      |           |
| e   | Publications, or published or broadcast statements?  |       | Νo      |           |
| f   | Grants to other organizations for lobbying purposes?   | Yes   |         | 9,018     |
| g   | Direct contact with legislators, their staffs, government officials, or a legislative body?  |       | Νo      |           |
| h   | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  |       | No      |           |
| i   | Other activities? If "Yes," describe in Part IV  |       | No      |           |
| j   | Total lines 1c through 1i  |       |         | 9,018     |
| 2a  | Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?   |       | No      |           |
| b   | If "Yes," enter the amount of any tax incurred under section 4912  |       |         |           |
| С   | If "Yes," enter the amount of any tax incurred by organization managers under section 4912   |       |         |           |
| d   | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   |       |         |           |
| Par | LILL-A Complete if the organization is exempt under section $501(c)(4)$ , section  | 501(c | )(5). 0 | r section |

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|   |  |   | Yes | No |
|---|--|---|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?                     | 1 |     |    |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                | 2 |     |    |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | 3 |     |    |

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes". 1 Dues, assessments and similar amounts from members

| 2 | Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  |    |  |
|---|--|----|--|
| а | Current year   | 2a |  |
| b | Carryover from last year   | 2b |  |
| C | Total  | 2c |  |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  | 3  |  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |  |
| 5 | Taxable amount of lobbying and political expenditures (see instructions)   | 5  |  |

#### Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

| Identifier                         | Return Reference | Explanation   |
|------------------------------------|------------------|---|
| EXPLANATION OF LOBBYING ACTIVITIES |                  | THE FILING ORGANIZATION IS A MEMBER OF AND PAYS DUES TO THE OKLAHOMA HOSPITAL ASSOCIATION, CATHOLIC HOSPITAL ASSOCIATION, AND AMERICAN HOSPITAL ASSOCIATION FOR THE YEAR ENDED JUNE 30, 2012, DUES WERE \$39,197, \$22,927, AND \$17,502, RESPECTIVELY APPROXIMATELY 90% OF OKLAHOMA HOSPITAL ASSOCIATION DUES, 515% OF CATHOLIC HOSPITAL ASSOCIATION DUES, AND 246% OF AMERICAN HOSPITAL ASSOCIATION DUES WERE ATTRIBUTABLE TO LOBBYING ACTIVITIES PERFORMED |

DLN: 93493137007223

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Inspection

|        |  | ·   | Employer identification number       |
|--------|--|---|--------------------------------------|
|        |  |   | 73-1500629                           |
| Pa     | **SPECT MEDISTRAL ARDROSE**  **OFTENDED***  **OFTENDED**  **OFTENDED***  **OFTENDED**  **OFTENDED**  **OFTENDED**  **OFTENDED**  **OFTENDED** |   |                                      |
|        |  | (a) Donor advised funds                                 | (b) Funds and other accounts         |
| 1      | Total number at end of year  |   |                                      |
| 2      | Aggregate contributions to (during year)   |   |                                      |
| 3      | Aggregate grants from (during year)  |   |                                      |
| 4      | Aggregate value at end of year   |   |                                      |
| 5      | _  |   |                                      |
| 6      | used only for charitable purposes and not for the ben  |   | ny other purpose                     |
| Pa     |  | if the organization answered "Yes" to                   | o Form 990, Part IV, line 7.         |
| 1<br>2 | Preservation of land for public use (e g , recreating Protection of natural habitat Preservation of open space  Complete lines 2a-2d if the organization held a quality processing the space of the organization held a quality process.   | on or pleasure)  Preservation of an Preservation of a c | certified historic structure         |
|        |  |   | Held at the End of the Year          |
| а      | Total number of conservation easements   |   | 2a                                   |
| b      | Total acreage restricted by conservation easements   |   | 2b                                   |
| c      | Number of conservation easements on a certified his  | toric structure included in (a)                         | 2c                                   |
| d      | Number of conservation easements included in (c) ac  | cquired after 8/17/06                                   | 2d                                   |
| 3      |  | rred, released, extinguished, or terminate              | d by the organization during         |
| 4      | Number of states where property subject to conserva  | ation easement is located <b>b</b> -                    |                                      |
| 5      | Does the organization have a written policy regarding  | the periodic monitoring, inspection, hand               | dling of violations, and             |
| 6      | Staff and volunteer hours devoted to monitoring, insp  | pecting and enforcing conservation easem                | ents during the year 🛌               |
| 7      |  | ng, and enforcing conservation easements                | during the year                      |
| 8      |  | (d) above satisfy the requirements of sec               |                                      |
| 9      | balance sheet, and include, if applicable, the text of t   | he footnote to the organization's financial             |                                      |
| Par    |  |   | or Other Similar Assets.             |
| 1a     | art, historical treasures, or other similar assets held  | for public exhibition, education or research            | ch in furtherance of public service, |
| b      |  | public exhibition, education, or research ii            |                                      |
|        | (i) Revenues included in Form 990, Part VIII, line 1   |   | <b>►</b> \$                          |
|        | (ii) Assets included in Form 990, Part X   |   | <b>►</b> \$                          |
| 2      | If the organization received or held works of art, histofollowing amounts required to be reported under SFA:   |   |                                      |
| а      | Revenues included in Form 990, Part VIII, line 1   |   | <b>▶-</b> \$                         |

**b** Assets included in Form 990, Part X

| Par    | <b>411</b> Organizations maintaining Collections of Art   | t, HIS  | tori    | cai ire                    | <u>easu</u> | res, or Otne                            | er Similar              | ASSE     | ts (co   | <u>ntınued)</u> |
|--------|---|---------|---------|----------------------------|-------------|---|-------------------------|----------|--|-----------------|
| 3      | Using the organization's accession and other records, check an items (check all that apply)   | y of th | ne fol  | lowing th                  | nat are     | a significant                           | use of its co           | llection | n  |                 |
| а      | Public exhibition   | d       | Γ       | Loan o                     | rexch       | ange program                            | 5                       |          |  |                 |
| b      | Scholarly research  | e       | Γ       | Other                      |             |   |                         |          |  |                 |
| С      | Preservation for future generations   |         |         |                            |             |   |                         |          |  |                 |
| 4      | Provide a description of the organization's collections and expla<br>Part XIV   | ıın hov | w the   | y further                  | the o       | rganızatıon's e                         | xempt purpo             | ose in   |  |                 |
| 5      | During the year, did the organization solicit or receive donations assets to be sold to raise funds rather than to be maintained as |         |         |                            |             |   | mılar                   | Г        | Yes  | ┌ No            |
| Par    | <b>Escrow and Custodial Arrangements.</b> Comple<br>Part IV, line 9, or reported an amount on Form 99                               | ete ıf  | the     | organiz                    | zation      |   | Yes" to For             | m 990    | ),   |                 |
| 1a     | Is the organization an agent, trustee, custodian or other interme<br>included on Form 990, Part X?                                  | edıary  | ford    | ontribut                   | ions o      | r other assets                          | not                     | Г        | Yes  | ┌ No            |
| b      | If "Yes," explain the arrangement in Part XIV and complete the  | follow  | /ıng t  | able                       |             |   | Γ                       | Amou     | ınt  |                 |
| c      | Pagunning halanca   |         |         |                            |             | 1c                                      |                         | AIIIO    | 4110   |                 |
| d      | Beginning balance  Additions during the year  |         |         |                            |             | 1d                                      | 1                       |          |  |                 |
| e      | - '   |         |         |                            |             | 1e                                      | 1                       |          |  |                 |
| f      | Distributions during the year   |         |         |                            |             | 1f                                      |                         |          |  |                 |
| ·<br>- | Ending balance  |         |         |                            |             | 11                                      | 1                       |          | Va-  |                 |
| 2a<br> | Did the organization include an amount on Form 990, Part X, lin   | e ZI,   |         |                            |             |   |                         | ı        | Yes  | No              |
|        | If "Yes," explain the arrangement in Part XIV <b>rt V Endowment Funds.</b> Complete if the organization                             | n and   | wor     | od "Voc                    | " to F      | orm 000 Da                              | rt IV Juno              | 10       |  |                 |
| Ра     | (a)Current Year   |         | )Prior  |                            |             |   | Three Years B           |          | Four Ye  | ears Back       |
| 1a     | Beginning of year balance   |         |         |                            |             |   | -                       |          |  |                 |
| b      | Contributions   |         |         |                            |             |   |                         |          |  |                 |
| С      | Investment earnings or losses   |         |         |                            |             |   |                         |          |  |                 |
| d      | Grants or scholarships  |         |         |                            |             |   |                         |          |  |                 |
| e      | Other expenditures for facilities and programs  |         |         |                            |             |   |                         |          |  |                 |
| f      | Administrative expenses   |         |         |                            |             |   |                         |          |  |                 |
| g      | End of year balance   |         |         |                            |             |   |                         |          |  |                 |
| 2      | Provide the estimated percentage of the year end balance held   | as      |         |                            |             |   |                         |          |  |                 |
| а      | Board designated or quasi-endowment 🕨   |         |         |                            |             |   |                         |          |  |                 |
| b      | Permanent endowment 🕨   |         |         |                            |             |   |                         |          |  |                 |
| c      | Term endowment ▶  |         |         |                            |             |   |                         |          |  |                 |
| За     | Are there endowment funds not in the possession of the organiz  | ation   | that    | are held                   | and a       | dmınıstered fo                          | r the                   |          |  |                 |
|        | organization by (i) unrelated organizations   |         |         |                            |             |   | 1                       | 3a(i)    | Yes  | No              |
|        | (ii) related organizations  |         | •       |                            |             |   |                         | 3a(ii)   |  |                 |
| ь      | If "Yes" to 3a(II), are the related organizations listed as require   |         |         |                            |             |   |                         | 3b       | <u>                                       </u> |                 |
| 4      | Describe in Part XIV the intended uses of the organization's en   |         |         |                            |             |   |                         |          | 1  |                 |
| Par    | t VI Land, Buildings, and Equipment. See Form 99  | 0, Pa   | rt X    | , line 1                   | 0.          |   |                         |          |  |                 |
|        | Description of property   |         |         | ) Cost or o<br>is (investn |             | ( <b>b)</b> Cost or other basis (other) | (c) Accumu<br>depreciat |          | ( <b>d</b> ) Boo                               | ok value        |
| 1a     | Land  |         |         |                            |             | 2,849,325                               |                         |          | :  | 2,849,325       |
| b      | Buildings   |         |         |                            |             | 97,346,437                              | 33,21                   | 12,088   | 64   | 4,134,349       |
| c      | Leasehold improvements  |         |         |                            |             |   |                         |          |  |                 |
| d      | Equipment   |         |         |                            |             | 89,795,002                              | 68,63                   | 39,485   | 2:   | 1,155,517       |
| e      | Other   |         |         |                            |             | 4,020,138                               | 1,25                    | 55,633   | 2  | 2,764,505       |
|        | I. Add lines 1a-1e (Column (d) should equal Form 990, Part X, colu  | mn (B   | ), line | 10(c).)                    | - :         |   |                         |          | 90   | 0,903,696       |

| Part VII Investments—Other Securities. See                          | Form 990, Part X, line 1 | 2.   |
|---|--------------------------|--|
| (a) Description of security or category                             | (b)Book value            | (c) Method of valuation                          |
| (including name of security)  | . ,                      | Cost or end-of-year market value                 |
| (1) Financial derivatives   |                          |  |
| (2)Closely-held equity interests Other                              |                          |  |
|   |                          |  |
|   |                          |  |
|   |                          |  |
|   |                          |  |
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|   |                          |  |
|   |                          |  |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 12 ) |                          |  |
| Part VIII Investments—Program Related. See                          |                          | 13.  |
| (a) Description of investment type                                  | (b) Book value           | (c) Method of valuation                          |
| (a) Description of investment type                                  | (b) Book value           | Cost or end-of-year market value                 |
|   |                          |  |
|   |                          |  |
|   |                          |  |
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|   |                          |  |
|   |                          |  |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13)  |                          |  |
| Part IX Other Assets. See Form 990, Part X, III                     |                          |  |
| (a) Descrip   | otion                    | (b) Book value                                   |
|   |                          |  |
|   |                          |  |
|   |                          |  |
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|   |                          |  |
|   |                          |  |
|   |                          | <u> </u>   |
|   |                          |  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1    |                          |  |
| Part X Other Liabilities. See Form 990, Part X                      |                          |  |
| 1 (a) Description of Liability                                      | (b) A mount              |  |
| Federal Income Taxes  |                          |  |
| OTHER LONG TERM LIABILITIES   | 290,903                  |  |
|   |                          |  |
|   |                          |  |
|   |                          |  |
|   |                          |  |
|   |                          |  |
|   |                          |  |
|   |                          |  |
|   |                          |  |
|   |                          |  |
|   |                          |  |
|   |                          |  |
|   |                          |  |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 25 ) | 290,903                  |  |
| 3 Fin 49 (ASC 740) Footnote In Part VIV provide the tax             |                          | pization's financial statements that reports the |

| Par  | t XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemer                            | nts        |                  |
|------|--|------------|------------------|
| 1    | Total revenue (Form 990, Part VIII, column (A), line 12)   | 1          |                  |
| 2    | Total expenses (Form 990, Part IX, column (A), line 25)  | 2          |                  |
| 3    | Excess or (deficit) for the year Subtract line 2 from line 1   | 3          |                  |
| 4    | Net unrealized gains (losses) on investments   | 4          |                  |
| 5    | Donated services and use of facilities   | 5          |                  |
| 6    | Investment expenses  | 6          |                  |
| 7    | Prior period adjustments   | 7          |                  |
| 8    | Other (Describe in Part XIV)   | 8          |                  |
| 9    | Total adjustments (net) Add lines 4 - 8  | 9          |                  |
| 10   | Excess or (deficit) for the year per financial statements. Combine lines 3 and 9                           | 10         |                  |
| Part | Reconciliation of Revenue per Audited Financial Statements With Revenue p                                  | er Re      | turn             |
| 1    | Total revenue, gains, and other support per audited financial statements                                   | 1          |                  |
| 2    | Amounts included on line 1 but not on Form 990, Part VIII, line 12   |            |                  |
| а    | Net unrealized gains on investments  |            |                  |
| b    | Donated services and use of facilities   |            |                  |
| C    | Recoveries of prior year grants  |            |                  |
| d    | Other (Describe in Part XIV)   |            |                  |
| e    | Add lines <b>2a</b> through <b>2d</b>  | 2e         |                  |
| 3    | Subtract line <b>2e</b> from line <b>1</b>   | 3          |                  |
| 4    | Amounts included on Form 990, Part VIII, line 12, but not on line 1  |            |                  |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b . 4a                                      |            |                  |
| b    | Other (Describe in Part XIV)   |            |                  |
| C    | Add lines <b>4a</b> and <b>4b</b>  | 4c         |                  |
| 5    | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)                            | 5          |                  |
|      | Reconciliation of Expenses per Audited Financial Statements With Expenses                                  | per I      | Return           |
| 1    | Total expenses and losses per audited financial statements   | 1          |                  |
| 2    | Amounts included on line 1 but not on Form 990, Part IX, line 25   |            |                  |
| а    | Donated services and use of facilities   |            |                  |
| b    | Prior year adjustments   |            |                  |
| c    | Other losses   |            |                  |
| d    | Other (Describe in Part XIV)   | ]          |                  |
| e    | Add lines <b>2a</b> through <b>2d</b>  | 2e         |                  |
| 3    | Subtract line <b>2e</b> from line <b>1</b>   | 3          |                  |
| 4    | A mounts included on Form 990, Part IX, line 25, but not on line 1:  |            |                  |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b 4a  | <b>↓  </b> |                  |
| b    | Other (Describe in Part XIV)   | ↓          |                  |
| C    | Add lines <b>4a</b> and <b>4b</b>  | 4c         |                  |
| 5    | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)                           | 5          |                  |
|      | t XIV Supplemental Information   | - W IV I   | unce 1 h and 2 h |
| 1 Am | INIBER THIS DART TO DROVIDE THE RESCRIPTIONS REQUIRED FOR PART II LINES 3 SANDY PART III LINES 12 AND 4 PA | arr IV/    | ines in and Jh   |

Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

| Identifier   | Return Reference | Explanation   |
|--|------------------|---|
| DESCRIPTION OF UNCERTAIN<br>TAX POSITIONS UNDER FIN 48 |                  | THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS OF MERCY HEALTH AND SUBSIDIARIES DO NOT INCLUDE A FOOTNOTE TO REPORT THE ORGANIZATION'S LIABILITY FOR UNCERTAIN TAX PROVISIONS UNDER FIN 48, AS THEY ARE DEEMED IMMATERIAL FOR DISCLOSURE |

### OMB No 1545-0047

Open to Public **Inspection** 

### SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization MERCY HOSPITAL ARDMORE

**Employer identification number** 

F/K/A MERCY MEMORIAL HEALTH CENTER INC 73-1500629 Part I Charity Care and Certain Other Community Benefits at Cost Yes No 1a Did the organization have a charity care policy? If "No," skip to question 6a . . . . . . . . . . . . Yes 1b Yes If the organization had multiple hospitals, indicate which of the following best describes application of the charity care policy to the various hospitals Applied uniformly to most hospitals Applied uniformly to all hospitals Generally tailored to individual hospitals Answer the following based on the charity care eligibility criteria that applies to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care? If "Yes," indicate which of the following is the FPG family income limit for eligibility for free care 3a Yes 150% **—** 200% C Other\_ 100% Did the organization use FPG to determine eligibility for providing discounted care? If "Yes," indicate which of the following is the family income limit for eligibility for discounted care Yes 300% **—** 350% **▼** 400% 250% 200% If the organization did not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care Did the organization's policy provide free or discounted care to the "medically indigent"? . . . . . . . . Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during Yes If "Yes," did the organization's charity care expenses exceed the budgeted amount? . . . . . . . . . Yes If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted Νo 6a Did the organization prepare a community benefit reportduring the tax year? . . . . . . 6a Yes **6b** If "Yes," did the organization make it available to the public? . . . . . . . . . Yes 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Charity Care and Certain Other Community Benefits at Cost (a) Number of (e) Net community benefit (b) Persons (c) Total community (d) Direct offsetting (f) Percent of **Charity Care and** activities or benefit expense total expense **Means-Tested Government** served revenue expense programs (optional) **Programs** (optional) Charity care at cost (from 7,145,070 7,145,070 6 060 % Worksheet 1) . . . Medicaid (from Worksheet 3, 4,516,000 5.175.626 -659,626 0 % column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total Charity Care and Means-Tested Government Programs . . . . 11,661,070 5,175,626 6,485,444 6 060 % Other Benefits Community health improvement services and community benefit operations (from 70,981 70,981 0 060 % (Worksheet 4) . . . Health professions education (from Worksheet 5) . . 124,810 124,810 0 110 % Subsidized health services 920,015 (from Worksheet 6) . . 920,015 0 780 % Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from

Worksheet 8)

Total Other Benefits . . .

k Total. Add lines 7d and 71

5.175.626

86,829

1,202,635

0 070 %

1 020 %

7 080 %

86,829

1,202,635

7,688,079

| Pa               | rt III Community Building  | ng Activitie                                    | <b>s</b> Complete t   | this table if the oi                        | ganızat                             | ion co                | nducted     | l any commur   | nity l       | ouildin                            | g     |
|------------------|--|---|---|---|-------------------------------------|-----------------------|-------------|--|--------------|------------------------------------|-------|
|                  | activities.  | (a) Number of activities or programs (optional) | <b>(b)</b> Persons<br>served (optional)                                   | (c) Total community<br>building expense     | 1 ' '                               | irect offs<br>revenue | -           | (e) Net communit<br>building expense   |              | (f) Perc<br>total ex               |       |
| _1_              | Physical improvements and housing  |   |   |   |                                     |                       |             |  | _            |                                    |       |
| 2                | Economic development   |   |   | 4,17  | 6                                   |                       |             | 4,   | ,176         |                                    | 0 %   |
| 3                | Community support  |   |   | 59,59                                       | 4                                   |                       |             | 59,  | ,594         | 0                                  | 050 % |
| 4                | Environmental improvements   |   |   |   |                                     |                       |             |  |              |                                    |       |
| 5                | Leadership development and training  |   |   |   |                                     |                       |             |  |              |                                    |       |
| 6                | for community members  Coalition building  |   |   | 2,36  | 2                                   |                       |             | 2  | ,362         |                                    | 0 %   |
|                  | Community health improvement   |   |   | 2,50  |                                     |                       |             | ۷,   | ,502         |                                    | 0 70  |
|                  | Workforce development  |   |   |   | _                                   |                       |             |  |              |                                    |       |
| <u> </u>         | Other  |   |   | 14,94                                       |                                     |                       |             |  | ,945<br>,823 |                                    | 010 % |
| 10               | Total  |   |   | 101,90                                      |                                     |                       |             |  | ,900         |                                    | 080 % |
| Pai              | Bad Debt, Medicar  | e, & Collec                                     | tion Practic  | es  |                                     |                       | •           |  |              |                                    |       |
| 1<br>2<br>3<br>4 | Did the organization report ba<br>Statement No 15?<br>Enter the amount of the organ<br>Enter the estimated amount o<br>patients eligible under the org<br>Provide in Part VI the text of<br>In addition, describe the cost<br>rationale for including a portio |   | ebt expense ion's bad debt arity care polic the organization used in dete | expense attributably  on's financial stater | e to                                | . <b>2 3</b> at desc  | rıbes bad   | 4,024,498<br>0<br>d debt expense   | 1            | Yes                                | No_   |
| Sect             | ion B. Medicare  |   |   |   |                                     |                       |             |  |              |                                    |       |
| 5                | Enter total revenue received f   | rom Medicare                                    | (including DSH  | and IME)                                    |                                     | 5                     |             | 53,769,099   |              |                                    |       |
| 6                | Enter Medicare allowable cost  |   |   |   |                                     | 6                     |             | 62,631,289   |              |                                    |       |
| 7<br>8           | Subtract line 6 from line 5 Th Describe in Part VI the extent Also describe in Part VI the c Check the box that describes Cost accounting system   | t to which any osting method the method us      | shortfall report<br>ology or source                                       | ed in line 7 should le used to determine    | e treate                            |                       |             |  |              |                                    |       |
| Sect             | ion C. Collection Practices  |   |   |   |                                     |                       |             |  |              |                                    |       |
| 9a               | Did the organization have a wr   | ritten debt coll                                | ection policy d   | uring the tax year?                         |                                     |                       |             |  | 9a           | Yes                                |       |
| b                | If "Yes," did the organization's<br>contain provisions on the coll<br>assistance? Describe in Part   | ection practice                                 | s to be followe   | d for patients who a                        | re known                            | to qua                | lify for fi | nancial  | 9b           | Yes                                |       |
| Pa               | assistance? Describe in Part rt IV Management Com  | panies and                                      | Joint Ventu   | ires (see instruct                          | ions)                               |                       |             |  |              |                                    |       |
|                  | (a) Name of entity   | (t  | <ul><li>Description of p<br/>activity of entit</li></ul>                  |   | (c) Organı<br>profit % c<br>ownersh | r stock               | t<br>em     | Officers, directors,<br>rustees, or key<br>ployees' profit %<br>stock ownership% | pro          | e) Physic<br>ofit % or<br>ownershi | stock |
| 1                |  |   |   |   |                                     |                       |             |  |              |                                    |       |
| 2                |  |   |   |   |                                     |                       |             |  |              |                                    |       |
| 3                |  |   |   |   |                                     |                       |             |  | 1            |                                    |       |
| 4                |  |   |   |   |                                     |                       | +           |  | +            |                                    |       |
| 5                |  |   |   |   |                                     |                       |             |  |              |                                    |       |
| 6                |  | 1   |   |   |                                     |                       | +           |  | +            |                                    |       |
| 7                |  |   |   |   |                                     |                       |             |  |              |                                    |       |
| 8                |  |   |   |   |                                     |                       |             |  |              |                                    |       |
| 9                |  |   |   |   |                                     |                       |             |  |              |                                    |       |
| 10               |  |   |   |   |                                     |                       |             |  |              |                                    |       |
| 11               |  |   |   |   |                                     |                       |             |  |              |                                    |       |
| 12               |  |   |   |   |                                     |                       |             |  |              |                                    |       |
| 13               |  |   |   |   |                                     |                       |             |  | T            |                                    |       |

| Part   | V Facility Information  |                   |                   |            |                   |  |                   |             |          |                  |
|--|---|-------------------|-------------------|------------|-------------------|--|-------------------|-------------|----------|------------------|
|  | on A. Hospital Facilities   | Licens            | Gener             | Children's | Teach             | Ontica   | Resea             | ER-24 hours | ER-other |                  |
| (list in order of size from largest to smallest) |   | Licensed hospital | General medical & | en's ho    | Teaching hospital | al acces   | Research facility | hours       | her<br>  |                  |
|  | nany hospital facilities did the organization operate during x year? <b>1</b> | pital             | cal & surgical    | . hospital | ptal              | Critical access hospital                         | lity              |             |          |                  |
| Name   | and address   |                   |                   |            |                   |  |                   |             |          |                  |
| Name   | and address   |                   |                   |            |                   |  |                   |             |          | Other (Describe) |
| 1  | MERCY HOSPITAL ARDMORE<br>1011 14TH AVENUE NW<br>ARDMORE,OK 73401             | X                 | Х                 |            |                   |  |                   | х           |          |                  |
|  |   |                   |                   |            |                   |  |                   |             |          |                  |
|  |   | +                 |                   |            |                   | <u> </u>   |                   |             |          |                  |
|  |   | +                 |                   |            |                   | <u> </u>   |                   |             |          |                  |
|  |   |                   |                   |            |                   | 1  |                   |             |          |                  |
|  |   |                   |                   |            |                   |  |                   |             |          |                  |
|  |   |                   |                   |            |                   | <u> </u>   |                   |             |          |                  |
|  |   | -                 |                   |            |                   | <u> </u>   |                   |             |          |                  |
|  |   |                   |                   |            |                   | <del>                                     </del> |                   |             |          |                  |
|  |   |                   |                   |            |                   | <u> </u>   |                   |             |          |                  |
|  |   |                   |                   |            |                   |  |                   |             |          |                  |
|  |   |                   |                   |            |                   |  |                   |             |          |                  |
|  |   |                   |                   |            |                   | _  |                   |             |          |                  |
|  |   |                   | 1                 | 1          | 1                 | 1  | I                 | I           |          | 1                |

# Part V Facility Information (continued) Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V , Section A )

#### MERCY HOSPITAL ARDMORE

| Name of Hospital Facility:   |   |
|--|---|
| Line Number of Hospital Facility (from Schedule H, Part V, Section A): | 1 |

|     |   |   | Yes | No |
|-----|---|---|-----|----|
| Coı | mmunity Health Needs Assessment (Lines 1 through 7 are optional for 2011)   |   |     |    |
| 1   | During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment  |   |     |    |
|     | ("Needs Assessment")? If "No," skip to question 8   | 1 |     |    |
|     | If "Yes," indicate what the Needs Assessment describes (check all that apply)   |   |     |    |
|     | a A definition of the community served by the hospital facility   |   |     |    |
|     | <b>b</b> Demographics of the community  |   |     |    |
|     | Existing health care facilities and resources within the community that are available to respond to the health  |   |     |    |
|     | needs of the community  |   |     |    |
|     | d How data was obtained   |   |     |    |
|     | e The health needs of the community   |   |     |    |
|     | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and   |   |     |    |
|     | minority groups   |   |     |    |
|     | The process for identifying and prioritizing community health needs and services to meet those needs  |   |     |    |
|     | h The process for consulting with persons representing the community's interests  |   |     |    |
|     | Information gaps that limit the hospital facility's ability to assess the community's health needs  |   |     |    |
|     | j Cher (describe in Part VI)  |   |     |    |
|     | Indicate the tax year the hospital facility last conducted a Needs Assessment 20  |   |     |    |
| 3   | In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who  |   |     |    |
|     | represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted | 3 |     |    |
| 4   | Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the   |   |     |    |
|     | other hospital facilities in Part VI  | 4 |     |    |
| 5   | Did the hospital facility make its Needs Assessment widely available to the public?   | 5 |     |    |
|     | If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)  |   |     |    |
|     | a Hospital facility's website   |   |     |    |
|     | <b>b</b> Available upon request from the hospital facility  |   |     |    |
|     | c    Other (describe in Part VI)  |   |     |    |
| 6   | If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)  |   |     |    |
|     | a Adoption of an implementation strategy to address the health needs of the hospital facility's community   |   |     |    |
|     | <b>b</b> Execution of the implementation strategy   |   |     |    |
|     | c Development of a community-wide community benefit plan for the facility   |   |     |    |
|     | d Participation in community-wide community benefit plan  |   |     |    |
|     | e Inclusion of a community benefit section in operational plans   |   |     |    |
|     | f Adoption of a budget for provision of services that address the needs identified in the CHNA  |   |     |    |
|     | a Prioritization of health needs in the community   |   |     |    |
|     | h Prioritization of services that the hospital facility will undertake to meet health needs in its community  |   |     |    |
|     | i Other (describe in Part VI)   |   |     |    |
| 7   | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"   |   |     |    |
| •   | explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs   | 7 |     |    |
| Fin | ancial Assistance Policy  |   |     |    |
|     | Did the hospital facility have in place during the tax year a written financial assistance policy that  |   |     |    |
| 8   | Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?   | 8 | Yes |    |
|     | Used federal poverty guidelines (FPG) to determine eligibility for providing free care?   | 9 | Yes |    |
|     | If "Yes," indicate the FPG family income limit for eligibility for free care 100 00000000000%   |   |     |    |
|     | If "No," explain in Part VI the criteria the hospital facility used   |   |     |    |

| Pa  | art V Facility Information (continued)  |    |     |          |
|-----|---|----|-----|----------|
|     |   |    | Yes | No       |
| 10  | Used FPG to determine eligibility for providing discounted care?  | 10 | Yes | <u> </u> |
|     | If "Yes," indicate the FPG family income limit for eligibility for discounted care 400 000000000000% If "No," explain in Part VI the criteria the hospital facility used  |    |     |          |
| 11  | Explained the basis for calculating amounts charged to patients?  | 11 | Yes |          |
|     | If "Yes," indicate the factors used in determining such amounts (check all that apply)  |    |     |          |
|     | a 🔽 Income level  |    |     |          |
|     | <b>b</b> 🔽 Asset level  |    |     |          |
|     | c 🔽 Medical indigency   |    |     |          |
|     | d   Insurance status  |    |     |          |
|     | e  Uninsured discount   |    |     |          |
|     | f Medicaid/Medicare   |    |     |          |
|     | g   |    |     |          |
|     | h C Other (describe in Part VI)   |    |     |          |
| 12  | Explained the method for applying for financial assistance?   | 12 | Yes |          |
| 13  | Included measures to publicize the policy within the community served by the hospital facility?   | 13 | Yes |          |
|     | If "Yes," indicate how the hospital facility publicized the policy (check all that apply)   |    |     |          |
|     | a 🔽 The policy was posted at all times on the hospital facility's web site  |    |     |          |
|     | <b>b</b> The policy was attached to all billing invoices  |    |     |          |
|     | c 🔽 The policy was posted in the hospital facility's emergency rooms or waiting rooms   |    |     |          |
|     | d 🔽 The policy was posted in the hospital facility's admissions offices   |    |     |          |
|     | e The policy was provided, in writing, to patients upon admission to the hospital facility  |    |     |          |
|     | f  The policy was available upon request  |    |     |          |
|     | g Cher (describe in Part VI)  |    |     |          |
| Bil | ling and Collections  |    |     |          |
| 14  | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial   |    |     |          |
|     | assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?   | 14 | Yes |          |
| 15  | Check all of the following collection actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's |    |     |          |
|     | FAP   |    |     |          |
|     | a Reporting to credit agency  |    |     |          |
|     | <b>b</b> Lawsuits   |    |     |          |
|     | c Liens on residences   |    |     |          |
|     | d Body attachments or arrests   |    |     |          |
|     | e Other similar actions (describe in Part VI)   |    |     |          |
| 16  | Did the hospital facility or an authorized third party perform any of the following actions during the tax year before  |    |     |          |
|     | making reasonable efforts to determine the patient's eligibility under the facility's FAP?  | 16 |     | Νo       |
|     | If "Yes," check all actions in which the hospital facility or a third party engaged   |    |     |          |
|     | a Reporting to credit agency  |    |     |          |
|     | b Lawsuits  |    |     |          |
|     | c Liens on residences   |    |     |          |
|     | d F Body attachments  |    |     |          |
|     | e Cother similar actions (describe in Part VI)  |    |     |          |
| 17  | Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply)  |    |     |          |
|     | a Notified patients of the financial assistance policy upon admission   |    |     |          |
|     | <b>b</b> Notified patients of the financial assistance policy prior to discharge  |    |     |          |
|     | c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills  |    |     |          |
|     | d Documented its determination of whether patients were eligible for financial assistance under the hospital  |    |     |          |
|     | facility's financial assistance policy  |    |     |          |
|     | e C Other (describe in Part VI)   |    |     |          |

If "Yes," explain in Part VI

provided to that patient?

. . . . . . . . . . . . . . . . . . . .

20

21

Νo

Νo

### Part V Facility Information (continued) Policy Relating to Emergency Medical Care Yes 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals **18** | Yes If "No," indicate why a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI **d** Other (describe in Part VI) Individuals Eligible for Financial Assistance 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAPeligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d Other (describe in Part VI)

20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? . . . . . . . . . . . .

21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services

If "Yes," explain in Part VI Schedule H (Form 990) 2011

| chedule H (Fo | rm 990 | 1)2 | 011 |
|---------------|--------|-----|-----|
|---------------|--------|-----|-----|

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| Facility Information (continued |
|---------------------------------|
|---------------------------------|

Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)

| Nar | me and address   | Type of Facility (Describe) |
|-----|--|-----------------------------|
| 1   | MERCY CANCER CENTER 1220 HALL PLACE ARDMORE, OK 73401                      | CANCER TREATMENT            |
| 2   | SOUTHERN OKLAHOMA DIAGNOSTIC CENTER LLC<br>1111 WALNUT<br>ARDMORE,OK 73401 | MRI SERVICES                |
| 3   |  |                             |
| 4   |  |                             |
| 5   |  |                             |
| 6   |  |                             |
| 7   |  |                             |
| 8   |  |                             |
| 9   |  |                             |
| 10  |  |                             |

### Part VI Supplemental Information

Complete this part to provide the following information

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5c, 6<sub>1</sub>, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

| Identifier | ReturnReference | Explanation   |
|------------|-----------------|---|
|            |                 | PART I, LINE 7, COLUMN (F) THE BAD DEBT EXPENSE INCLUDED ON FORM 990, PART IX, LINE 25, COLUMN (A), BUT SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGE IN THIS COLUMN IS \$ 13889391 |

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| Identifier | ReturnReference | Explanation   |
|------------|-----------------|---|
|            |                 | PART II MERCY HOSPITAL ARDMORE (MHARD) COMMUNITY BUILDING ACTIVITIES PROMOTE THE HEALTH OF THE COMMUNITIES IN WHICH THEY SERVE THROUGH ACTIVE PARTICIPATION IN COMMUNITY BOARDS, NEIGHBORHOOD/COMMUNITY MEETINGS AND INVOLVEMENT IN COMMUNITY-BASED EVENTS, MHARD DEMONSTRATES ITS ONGOING COMMITMENT TO THE COMMUNITY COMMUNITY BUILDING ACTIVITIES SERVE AS A LINK TO ENGAGE MERCY COWORKERS TO LOOK BEYOND THE WALLS OF THE FACILITIES IN WHICH THEY SERVE MERCY CO-WORKERS PARTICIPATE AS BOARD MEMBERS, VOLUNTEERS GIVING HOURS OF HANDS-ON ASSISTANCE, PROGRAM DEVELOPMENT AND FUND RAISING SOME OF THE COMMUNITY BUILDING ACTIVITIES IN WHICH MHARD SERVES ARE - SOUP KITCHEN AND GOOD SHEPHERD CLINIC - YMCA, GRACE CENTER, BOYS AND GIRLS CLUB, ADULT DAY CENTER, C- SARA FOUNDATION AND RELAY FOR LIFE - UNITED WAY, CROSS TIMBERS HOSPICE, MARCH OF DIMES, TURNING POINT AND TOBACCO COALITION THROUGH THESE PROGRAMS THOSE WITHOUT HEALTHCARE INSURANCE OR GOVERNMENTAL SUPPORT RECEIVE CARE AND ADULTS AND CHILDREN RECEIVE EDUCATION AND MENTORING TO ACHIEVE HEALTH AND IMPROVED LIFE QUALITY PROGRAMS ARE FUNDED WHICH PROMOTE POSITIVE LIFESTYLE CHOICES |
| <u>!</u>   | ı               |   |

| Identifier | ReturnReference | Explanation   |
|------------|-----------------|---|
| Identifier |                 | PART III, LINE 4 THE TEXT OF THE FOOTNOTE THAT IS INCLUDED IN MERCY HEALTH AND SUBSIDIARIES AUDITED FINANCIAL STATEMENTS THAT DESCRIBES BAD DEBT EXPENSE FOLLOWS "PATIENT ACCOUNTS THAT ARE UNCOLLECTED, INCLUDING THOSE PLACED WITH COLLECTION AGENCIES, ARE INITIALLY CHARGED AGAINST THE ALLOWANCE FORUNCOLLECTIBLE ACCOUNTS IN ACCORDANCE WITH COLLECTION POLICIES OF THEHEALTH SYSTEM AND, IN CERTAIN CASES, ARE RECLASSIFIED TO CHARITY CAREIF DEEMED TO OTHERWISE MEET THE HEALTH SYSTEM'S CHARITY CARE POLICY THE PROVISION FOR UNCOLLECTIBLE RECEIVABLES IS BASED ON MANAGEMENT'SASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS CONSIDERINGBUSINESS AND ECONOMIC CONDITIONS, TRENDS IN HEALTHCARE COVERAGE, ANDOTHER COLLECTION INDICATORS PERIODICALLY THROUGHOUT THE YEAR, MANAGEMENT ASSESSES THE ADEQUACY OF THE ALLOWANCE FOR UNCOLLECTIBLERECEIVABLES BASED UPON THE PAYOR COMPOSITION AND AGING OF RECEIVABLESAS OF THE REPORTING DATE WITH CONSIDERATION OF THE HISTORICAL PAYMENTAND WRITE-OFF EXPERIENCE BY PAYOR CATEGORY THE RESULTS OF THESEREVIEWS ARE THEN USED TO MAKE ANY MODIFICATIONS TO THE PROVISION FORUNCOLLECTIBLE RECEIVABLES TO ESTABLISH AN APPROPRIATE ALLOWANCE FORUNCOLLECTIBLE RECEIVABLES TO ESTABLISH AN APPROPRIATE ALLOWANCE FORUNCOLLECTIBLE RECEIVABLES TO DETERMINE FROMINSURANCE, THE HEALTH SYSTEM FOLLOWS ESTABLISHED GUIDELINES FORPLACING PAST-DUE BALANCES WITH COLLECTION AGENCIES "TO DETERMINE THE AMOUNT OF BAD DEBT EXPENSE, AT COST, BAD DEBT EXPENSE ATTRIBUTABLE TO PATIENT ACCOUNTS WAS MULTIPLIED BY A RATIO OF COST TO CHARGES THE FILLING OF COST TO CHARGES USED WAS BASED ON DETAILED COST ACCOUNTING IS NOT AVAILABLE, COST REPORT COST TO CHARGE RATIOS WERE UTILIZED THE FILLING ORGANIZATION DETERMINED THAT THE |
|            |                 | DETAILED COST ACCOUNTING, WHERE AVAILABLE<br>WHERE COST ACCOUNTING IS NOT AVAILABLE, COST<br>REPORT COST TO CHARGE RATIOS WERE UTILIZED THE   |
|            |                 | THEORGANIZATION'S CHARITY CARE POLICY IS \$0 ALTHOUGH THE CHARITY CAREPOLICY REQUIRES THE PARTICIPATION OF THE PATIENT REQUESTING ASSISTANCE, WE HAVE A PROCESS UNDER PRESUMPTIVE CHARITY (REFER TODISCLOSURE FOR PART III, #9B) TO ADDRESS ACCOUNTS FOR PATIENTS WHO DONOT PROVIDE THE INFORMATION WE BELIEVE THAT OUR CHARITY POLICY ISCOMPREHENSIVE ENOUGH TO CAPTURE ALMOST ALL PATIENTS WHO QUALIFY  |
|            |                 | FORCHARITY CARE  Schedule H (Form 990) 2011   |

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|------|---|
|------|---|

| Identifier | ReturnReference | Explanation   |
|------------|-----------------|---|
|            |                 | PART III, LINE 8 IT IS THE POSITION OF MERCY HOSPITAL ARDMORE THAT 100% OF ANY SHORT FALL SHOULD BE TREATED AS COMMUNITY BENEFIT THIS AMOUNT REPRESENTS COST OF PROVIDING SERVICES THAT REMAIN UNCOMPENSATED TO THE PROVIDER THE UNREIMBURSED COSTS OF MEDICARE IS CALCULATED BY THE GROSS CHARGES NET OF THE COST TO CHARGE RATIO LESS ANY PAYMENTS, DEDUCTIONS OR REIMBURSEMENTS USING THE ANNUAL MEDICARE COST REPORT (CMS FORM 2552-96) |

| Identifier | ReturnReference | Explanation   |
|------------|-----------------|---|
| Identifier |                 | Explanation  PART III, LINE 9B MERCY HOSPITAL ARDMORE ("MERCY")  DEBT COLLECTION POLICY PROVIDES THAT MERCY WILL  PERFORM A REASONABLE REVIEW OF EACH INPATIENT  ACCOUNT BEFORE TURNING AN ACCOUNT TO A THIRD-  PARTY COLLECTION AGENT AND PRIOR TO INSTITUTING  ANY LEGAL ACTION FOR NON-PAYMENT, TO ASSURE  THAT THE PATIENT AND PATIENT GUARANTOR ARE NOT  ELIGIBLE FOR ANY ASSISTANCE PROGRAM (E G,  MEDICAID) AND DO NOT QUALIFY FOR COVERAGE  THROUGH MERCY'S COMMUNITY ASSISTANCE POLICY  AFTER HAVING BEEN TURNED OVER TO A THIRD-PARTY  COLLECTION AGENT, ANY PATIENT ACCOUNT THAT IS  SUBSEQUENTLY DETERMINED TO MET THE MERCY  HOSPITAL COMMUNITY ASSISTANCE POLICY IS  REQUIRED TO BE RETURNED IMMEDIATELY BY THE  THIRD-PARTY COLLECTION AGENT TO MERCY FOR  APROPRIATE FOLLOW-UP MERCY REQUIRES ITS THIRD-  PARTY COLLECTION AGENTS TO INCLUDE A MESSAGE ON  ALL STATEMENTS INDICATING THAT IF A PATIENT OR  PATIENT GUARANTOR MEETS CERTAIN STIPULATED  INCOME REQUIREMENTS, THE PATIENT OR PATIENT  GUARANTOR MAY BE ELIGIBLE FOR FINANCIAL  ASSISTANCE MERCY UTILIZES THE "SEARCH AMERICA"  TOOL TO ENHANCE THE ABILITY TO DETERMINE CHARITY  QUALIFICATION PRESUMPTIVE CHARITY WILL BE  GRANTED IN SITUATIONS WHERE MERCY HOSPITAL HAS  BEEN UNABLE TO OBTAIN INFORMATION FROM PATIENTS  OR THE INFORMATION PROVIDED IS NOT COMPLETE  ENOUGH TO MAKE A CHARITY DETERMINATION MERCY  UTILITIZES PRESUMPTIVE CHARITY PRIOR TO BAD DEBT  PLACEMENT FOR CHARITY ADJUSTMENTS IN EXCESS OF  \$6,500 IN THESE CASES, MERCY UTILIZES THE SEARCH  AMERICA REPORT STATUS OF "PROBABLE CHARITY" AS  THE BASIS FOR ASSIGNING THE CHARITY LEVEL MERCY  WILL PURSUE APPROPRIATE MEANS IN THE COLLECTION  OF DELINQUENT ACCOUNTS FROM PATIENTS WITH AN  ESTABLISHED ABILITY TO PAY OR AN UNWILLINGNESS  TO COOPERATE IN VALIDATING ELIGIBILITY FOR  FINANCIAL ASSISTANCE THESE APPROPRIATE MEANS |
|            |                 |   |
|            |                 | WAGE GARNISHMENTS LEGAL ACTIONS WILLGENERALLY NOT INCLUDE BANK GARNISHMENT, REPOSSESSION OF ASSETS OR FORECLOSURES TO ENFORCE SATISFACTION OF A LIEN MERCY HAS POLICIES AND PROCEDURES ESTABLISHED TO ADDRESS THE INITIATION OF LEGAL   |
|            |                 | ACTION AND ANNUALLY REVIEWS COMPLIANCE WITH ALL POLICIES  |

Schedule H (Form 990) 2011 Page **8** 

| Identifier             | ReturnReference | Explanation  |
|------------------------|-----------------|--|
| MERCY HOSPITAL ARDMORE |                 | PART V, SECTION B, LINE 19D EACH HOSPITAL FACILITY USED THE AVERAGE DISCOUNT OF THE HIGHEST (BEST PAYING) THREE COMMERCIAL MANAGED CARE PAYERS AS THE BASIS FOR ESTABLISHING UNINSURED DISCOUNT RATES FOR FAP ELIGIBLE INDIVIDUALS UNDER NO CIRCUMSTANCES, WILL THIS UNINSURED DISCOUNT BE LESS THAN 15% |

Schedule H (Form 990) 2011

| Identifier | ReturnReference | Explanation  |
|------------|-----------------|--|
|            |                 | PART VI, LINE 2 MERCY HOSPITAL ARDMORE, INC<br>CONDUCTED ITS MOST RECENT COMMUNITY HEALTH        |
|            |                 | NEEDS ASSESSMENT OUR NEEDS ASSESSMENT PROCESS  |
|            |                 | INVOLVED THE FOLLOWING FIVE STEPS USING BOTH QUANTITATIVE AND QUALITATIVE INFORMATION TO         |
|            |                 | ATTAIN THE FULL SCOPE OF OUR COMMUNITY'S NEEDS 1 EXAMINING EXISTING COMMUNITY HEALTH NEEDS       |
|            |                 | ASSESSMENTS THE NEEDS ASSESSMENT EXAMINATION   |
|            |                 | PROCESS INCLUDED THE COLLECTION AND ANALYSIS OF QUANTITATIVE DATA AVAILABLE IN COMMUNITY/PUBLIC  |
|            |                 | HEALTH RESOURCES - OKLAHOMA HEALTH IMPROVEMENT PLAN (OHIP) THIS IS A COMPREHENSIVE               |
|            |                 | PLAN TO IMPROVE THE HEALTH OF ALL OKLAHOMANS   |
|            |                 | DEVELOPED BY THE OKLAHOMA STATE BOARD OF HEALTH, 2010-2014 - COUNTY READINESS ASSESSMENT         |
|            |                 | REPORT, 2011 THIS ASSESSMENT WAS COMPLETED BY  |
|            |                 | THE CARTER COUNTY COMMUNITY UNDER THE DIRECTION OF THE CARTER COUNTY HEALTH                      |
|            |                 | DEPARTMENT AND THE TURNING POINT COALITION TO ASSESS THE LEVEL OF COMMUNITY READINESS IN         |
|            |                 | ADDRESSING NUTRITION AND FITNESS - WELLNESS NOW-   |
|            |                 | 2011-2012 THIS COMMUNITY HEALTH IMPROVEMENT INITIATIVE ADDRESSES FITNESS AND NUTRITION IT IS     |
|            |                 | DESIGNED TO POOL COMMUNITY RESOURCES AND EXPAND PARTNERSHIPS TO TARGETED AREAS WITH THE          |
|            |                 | MOST NEEDS AS A UNITED FORCE AND ACHIEVE REAL  |
|            |                 | RESULTS - DATA FROM MERCY'S HEALTH INFORMATION SYSTEMS DEPARTMENTDATA FROM MERCY'S OWN           |
|            |                 | RECORDS WAS USED TO ASSESS THE NEEDS OF THE  |
|            |                 | COMMUNITY - 2011 STATE OF THE STATE HEALTH<br>REPORTTHIS REPORT REVIEWS MULTIPLE INDICATORS      |
|            |                 | THAT CONTRIBUTE TO OKLAHOMA'S OVERALL HEALTH STATUS IT SUMMARIZES OKLAHOMA HEALTH AS A           |
|            |                 | WHOLE AND IDENTIFIES COUNTY SPECIFIC TRENDS -  |
|            |                 | 2012 COUNTY HEALTH RANKINGSTHE COUNTY HEALTH<br>RANKINGS & ROADMAPS PROGRAM HELPS COMMUNITIES    |
|            |                 | CREATE SOLUTIONS THAT MAKE IT EASIER FOR PEOPLE TO BE HEALTHY IN THEIR OWN COMMUNITIES, FOCUSING |
|            |                 | ON SPECIFIC FACTORS THAT AFFECT HEALTH, SUCH AS  |
|            |                 | EDUCATION AND INCOME - OKLAHOMA TURNING POINTTURNING POINT STARTS AT THE LOCAL LEVEL,            |
|            |                 | BUILDING BROAD COMMUNITY SUPPORT AND PARTICIPATION IN PUBLIC HEALTH PRIORITY SETTING             |
|            |                 | AND ACTION, ENGAGING AND LINKING AFFECTED PEOPLE   |
|            |                 | AT THE LOCAL LEVEL LOCAL FIELD CONSULTANTS IN EACH COUNTY OF OKLAHOMA PROVIDE LEADERSHIP IN      |
|            |                 | ASSESSING LOCAL PUBLIC HEALTH NEEDS AND IDENTIFYING KEY PRIORITIES 2 CONDUCT ROUNDTABLE          |
|            |                 | DISCUSSION WITH COMMUNITY MEMBERS COMMUNITY  |
|            |                 | INDIVIDUALS AS WELL AS EXPERTS IN THE PUBLIC HEALTH ARENA WERE INVITED TO ATTEND COMMUNITY       |
|            |                 | ROUND TABLES FOR INPUT ON NEEDS OF THE COMMUNITY MERCY HELD COMMUNITY ROUNDTABLE                 |
|            |                 | EVENTS TO DIALOGUE DIRECTLY WITH LOCAL   |
|            |                 | COMMUNITY MEMBERS REGARDING THEIR NEEDS, IDEAS, AND CONCERNS RELATED TO HEALTHCARE COMMUNITY     |
|            |                 | ROUNDTABLE MEETINGS WERE HELD IN ARDMORE, WHICH IS LOCATED IN THE MERCY HOSPITAL ARDMORE, INC    |
|            |                 | SERVICE AREA PARTICIPANTS SHARED THEIR VIEWS ON  |
|            |                 | BOTH THE CURRENT AND FUTURE STATE OF HEALTH IN THEIR COMMUNITIES ONE STEP IN THE NEEDS           |
|            |                 | ASSESSMENT PROCESS INCLUDED RECEIVING AND ASSESSING INFORMATION FROM THE TURNING POINT           |
|            |                 | COALITION WHICH REPRESENTS CARTER COUNTY AND   |
|            |                 | THE SURROUNDING COUNTIES AS WELL THROUGH THIS COALITION MERCY HOSPITAL ARDMORE STAYS             |
|            |                 | APPRISED OF CURRENT NEEDS AND WORKS BOTH INDEPENDENTLY AND COLLABORATIVELY TO MEET               |
|            |                 | THESE NEEDS MHARD CONTINUES TO BE INVOLVED IN  |
|            |                 | THE TURNING POINT COALITION AND COLLABORATED ON A TSET GRANT, WHICH RESULTED IN A COMMUNITIES    |
|            |                 | OF EXCELLENCE IN NUTRITION AND FITNESS PROGRAM FOR CARTER, JOHNSTON AND LOVE COUNTIES PHASE      |
|            |                 | ONE, YEAR ONE OF THE FIVE YEAR GRANT, INCLUDED   |
|            |                 | HIRING A FULL-TIME COORDINATOR, INCREASING COLLABORATIVE PARTNERSHIPS, AND GATHERING             |
|            |                 | DEMOGRAPHIC, SCIENTIFIC, STATISTICAL AND PROGRAMMATIC INFORMATION A STRATEGIC PLAN FOR           |
|            |                 | THE NEXT FOUR YEARS IS CURRENTLY IN  |
|            |                 | DEVELOPMENT 3 ANALYZED AND SUMMARIZED THE DATA TO PRIORITIZE NEEDS AFTER CAREFUL ANALYSIS        |
|            |                 | OF THE DATA, SEVEN HEALTH PRIORITIES WERE IDENTIFIED OBESITY, PHYSICAL INACTIVITY, SMOKING,      |
|            |                 | CANCER, CHRONIC LOWER RESPIRATORY DISEASE,   |
|            |                 | STROKE AND DIABETES 4 REVIEW CURRENT COMMUNITY BENEFIT ACTIVITIES IN PLACE USING LYON SOFTWARE'S |
|            |                 | CBISA TOOL, A REVIEW WAS CONDUCTED OF CURRENT COMMUNITY BENEFIT ACTIVITIES AND WHAT MERCY WAS    |
|            |                 | PRESENTLY DOING TO MEET THE IDENTIFIED   |
|            |                 | PRIORITIES 5 CREATE AN ACTION PLAN IN COLLABORATION WITH OTHER MERCY DEPARTMENTS                 |
|            |                 | AND COMMUNITY ORGANIZATION, PROGRAMS ARE BEING   |
|            |                 | CREATED AND IMPLEMENTED BASED ON THE RESULTS OF THE NEEDS ASSESSMENT THE COMMUNITY HEALTH        |
|            |                 | NEEDS ASSESSMENT IS UPDATED ON AN ONGOING BASIS<br>AS ANNUAL COMMUNITY/PUBLIC HEALTH DATA IS     |
|            |                 | RELEASED   |
|            |                 | Schedule H (Form 990) 2011   |

| Identifier | ReturnReference | Explanation  |
|------------|-----------------|--|
| Identifier |                 | EXPLANTAGE  PART VI, LINE 3 THE FILING ORGANIZATION HAS PRINTED MATERIAL AVAILABLE AT EACH POINT OF REGISTRATION IN OUR FACILITY, IN ADDITION TO ELECTRONICALLY AVAILABILITY AT OUR WEB SITE SPECIFIC INFORMATION PROVIDED FINANCIAL ASSISTANCE INFORMATION AS A PART OF OUR HEALING MINISTRY, THE FILING ORGANIZATION IS COMMITTED TO PROVIDING QUALITY HEALTHCARE SERVICES TO PATIENTS REGARDLESS OF THEIR FINANCIAL SITUATION WE OFFER PAYMENT ASSISTANCE FOR THOSE WHO DO NOT HAVE INSURANCE OR WHO ARE IN FINANCIAL NEED UNINSURED PATIENT DISCOUNTS A DISCOUNT FROM THE HOSPITAL'S REGULAR BILLED CHARGES WILL BE PROVIDED TO PATIENTS WHO DO NOT HAVE INSURANCE THIS INCLUDES PATIENTS WHOSE FINANCIAL SITUATION NORMALLY WOULD NOT OTHERWISE QUALIFY THEM FOR CHARITY CARE DISCOUNTS PATIENTS WITHOUT INSURANCE WHOSE FINANCIAL SITUATION QUALIFIES THEM FOR CHARITY CARE DISCOUNTS (SEE ELIGIBILITY GUIDELINES BELOW) MUST FIRST FIND OUT IT THEY ARE ELIGIBLE FOR MEDICAID BEFORE APPLYING FOR FINANCIAL ASSISTANCE PATIENTS DENIED MEDICAID ELIGIBILITY THEN MUST PROVIDE CERTAIN INFORMATION TO SHOW FINANCIAL NEED APPLICATIONS FOR CHARITY CARE DISCOUNTS WILL BE REVIEWED FOR ELIGIBILITY BASED ON THE APPLICANT'S INCOME, FAMILY SIZE, AMOUNT OF |
|            |                 | PAYMENT DUE AND AVAILABILITY OF OTHER ASSETS OR RESOURCES PLEASE NOTE THAT CARE MUST BE MEDICALLY NECESSARY TO BE CONSIDERED ELIGIBLE FOR UNINSURED PATIENT DISCOUNTS ELIGIBILITY GUIDELINES FOR CHARITY CARE DISCOUNTS THE FEDERAL POVERTY GUIDELINES FOR INCOME ARE THE BASIS FOR DETERMINING ELIGIBILITY FOR CHARITY CARE DISCOUNTS FOR EXAMPLE, INDIVIDUALS WITH INCOMES BELOW 100% OF THE FEDERAL POVERTY GUIDELINES WILL BE ELIGIBLE FOR FREE CARE INDIVIDUALS WITH INCOMES GREATER THAN 100% OF THE FEDERAL POVERTY   |
|            |                 | FOR CARE AT DISCOUNTED RATES DEPENDING ON THEIR INCOME LEVEL AND/OR THE AMOUNT DUE TO THE HOSPITAL ADDITIONAL FINANCIAL ASSISTANCE AFTER APPROPRIATE DISCOUNTS HAVE BEEN APPLIED, ARRANGEMENTS MAY BE MADE FOR AN INTEREST-FREE MONTHLY PAYMENT PLAN GENERALLY, NO PATIENT'S FINANCIAL RESPONSIBILITY WILL BE GREATER THAN 20% OF ANNUAL HOUSEHOLD INCOME, ADJUSTED TO CONSIDER AVAILABILITY OF OTHER ASSETS THAT COULD BE USED TOWARD MAKING PAYMENTS   |

| Identifier | ReturnReference | Explanation  |
|------------|-----------------|--|
| Identifier |                 | Explanation  PART VI, LINE 4 MERCY HOSPITAL ARDMORE, INC IS LOCATED IN ARDMORE, OKLAHOMA AND PRIMARILY SERVES THOSE IN URBAN/SUBURBAN ARDMORE AND A SIX-COUNTY AREA WITH A POPULATION OF CLOSE TO 110,000, CARTER, JEFFERSON, JOHNSTON, LOVE, MARSHALL AND MURRAY COUNTIES ARDMORE IS A COMMUNITY OF APPROXIMATELY 35,000 PEOPLE, AND IS THE CENTER OF BUSINESS AND TRADE FOR SOUTHERN OKLAHOMA - A REVIEW OF THE COMMUNITY HEALTH STATUS FOR CARTER COUNTY FOUND ISSUES RELATED TO POVERTY AND THE UNINSURED RATE, DRUG AND ALCOHOL ABUSE, CHILD NEGLECT AND ABUSE, INJURIES RELATING TO FALLS AND WORK-RELATED ACTIVITIES ARE ALL PRESENT - RISK FACTORS THAT CONTRIBUTE TO PREMATURE DEATH ARE HIGH BLOOD PRESSURE, SMOKING, DIABETES AND ADULT OBESITY - IDENTIFIED HEALTH NEEDS TOBACCO USE IS HIGH, INCREASING POPULATION IS OVERWEIGHT, HEALTH INSURANCE COVERAGE IS LOW, CHRONIC DISEASE RATES ARE HIGH AND CANCER SCREENING RATES ARE LOW - A CARTER COUNTY READINESS ASSESSMENT MEASURED COMMUNITY MEMBER'S READINESS TO ADDRESS NUTRITION AND PHYSICAL ACTIVITY ISSUES THE RESULT OF A "VAGUE AWARENESS" INDICATES A HIGH PRIORITY BE PLACED ON EDUCATING THE COMMUNITY OF THIS NEED - OTHER PRIORITY AREAS FOR COMMUNITIES OF EXCELLENCE IN NUTRITION AND FITNESS PROGRAM ARE DRIVEN BY POLICY DEVELOPMENT AND ADHERENCE IN SCHOOLS, WORKPLACE AND COMMUNITY THESE INCLUDE - ENCOURAGING PHYSICAL ACTIVITY - IMPROVING ACCESS TO AND CONSUMPTION OF HEALTHY, SAFE AND AFFORDABLE FOODS AND BEVERAGES ADDITIONAL DEMOGRAPHICS FOR THE CITY OF ARDMORE AND SURROUNDING AREA ARE BELOW ALL INFORMATION IS BASED ON 2011 DATA BREAKDOWN OF AGE GROUPS WITH THE PERCENTAGE OF THE POPULATION THEY COMPRISE 0-17 33%18-64 52%65+15%FEMALE PERSONS 52%MEDIAN HOUSEHOLD INCOME |
|            |                 | COMPRISE 0-17 33%18-64 52%65+15%FEMALE   |
|            |                 | \$37,094PERSONS BELOW POVERTY LEVEL 19 5% RACE/ETHNICITY WHITE PERSONS NOT HISPANIC 66% HISPANIC 7 4%BLACK 10%AMERICAN INDIAN 9%   |
|            |                 | ASIAN 2%ADULT EDUCATION LEVEL (AGE 25+) HIGH<br>SCHOOL GRADUATE OR HIGHER 83%BACHELOR'S<br>DEGREE OR HIGHER 21%  |
|            |                 |  |

| Identifier | ReturnReference | Explanation   |  |  |  |
|------------|-----------------|---|--|--|--|
| Identifier | ReturnReference | PART VI, LINE 5 MERCY HOSPITAL ARDMORE, INC (MHARD) PROVIDES QUALITY MEDICAL HEALTH CARE REGARDLESS OF RACE, CREED, SEX, NATIONAL ORIGIN, HANDICAP, AGE OR ABILITY TO PAY IN ACTIVE PURSUIT OF THIS MISSION, MHARD PROVIDED SERVICES TO 9,606 INPATIENTS, 30,588 EMERGENCY ROOM VISITS, AND 141,184 OUTPATIENT VISITS MHARD IS A CATHOLIC HEALTH CARE CORPORATION THAT, PURSUANT TO THE ORGANIZATIONAL CORE BELIEF THAT HEALTH CARE SERVICES ARE A VITAL AND INTEGRAL PART OF THE CHURCH'S HEALING MISSION, ENGAGES IN A MINISTRY WHICH PROVIDES GENERAL ACUTE CARE, AMBULATORY, LONG-TERM AND HOME CARE HEALTH SERVICES TO INDIVIDUALS AND FAMILIES IN ITS SERVICE COMMUNITIES IN KEEPING WITH MHARD'S COMMITMENT TO SERVE ALL MEMBERS OF THE COMMUNITIES IT SERVES, MHARD PROVIDES CARE TO PATIENTS REGARDLESS OF ABILITY TO PAY AS DEFINED BY THE INSTITUTION'S CHARITY POLICY, MHARD DOES NOT PURSUE COLLECTION OF AMOUNTS DETERMINED TO QUALIFY FOR CHARITY CARE IN ADDITION, MHARD PROVIDES SERVICES TO OTHER PATIENTS UNDER THE MEDICARE PROGRAM AND VARIOUS STATE MEDICAID PROGRAMS SUCH PROGRAMS PAY PROVIDERS AMOUNTS THAT ARE SUBSTANTIALLY LESS THAN BILLED CHARGES, AND FREQUENTLY LESS THAN THE COST, OF THE SERVICES PROVIDED TO THE RECIPIENTS MHARD IS GOVERNED BY A BOARD OF DIRECTORS WHICH INCLUDES REPRESENTATION'S PRIMARY SERVICE AREAS ALL BOARD MEMBERS ARE REQUIRED TO COMPLETE AN ANNUAL CONFLICT OF INTEREST DISCLOSED BY BOARD MEMBERS ARE SCREENED BY GENERAL COUNSEL AND REVIEWED BY THE BOARD CHAIRPERSON AND CEO THIS PROCESS ENSURES THAT PUBLIC, RATHER THAN PRIVATE INTERESTS ARESERVED BY MHARD SURPLUS FUNDS AND UNRESTRICTED ASSETS HELD BY MHARD ARE REINVESTED IN PATIENT CARE, MEDICAL EDUCATION AND RESEARCH INITIATIVES WHICH SUPPORT THE ORGANIZATION'S MISSION TO DELIVER COMPASSIONATE CARE AND EXCEPTIONALHEALTH CARE |  |  |  |
|            |                 | MEMBERS ARE REQUIRED TO COMPLETE AN ANNUAL CONFLICT OF INTERESTSURVEY ANY POTENTIAL CONFLICTS OF INTEREST DISCLOSED BY BOARD MEMBERS ARE SCREENED BY GENERAL COUNSEL AND REVIEWED BY THE BOARD CHAIRPERSON AND CEO THIS PROCESS ENSURES THAT PUBLIC, RATHER THAN PRIVATE INTERESTS ARESERVED BY MHARD SURPLUS FUNDS AND UNRESTRICTED ASSETS HELD BY MHARD ARE REINVESTED IN PATIENT CARE, MEDICAL EDUCATION AND RESEARCH INITIATIVES WHICH SUPPORT THE ORGANIZATION'S MISSION TO DELIVER  |  |  |  |
|            | I .             | OF A FULL SERVICE CANCER CENTER ON THE CAMPUS OF MERCY HOSPITAL ARDMORE THE HOSPITAL EQUIPPED THE CENTER WITH STATE OF THE ART EQUIPMENT INCLUDING A LINEAR ACCELERATOR TO PROVIDE RADIATION THERAPY AND A PET SCANNER FOR DIAGNOSTIC AND PLANNING STUDIES THE CANCER CENTER PROVIDES SERVICES TO PATIENTS IN CARTER COUNTY AS WELL AS THE 5 SURROUNDING COUNTIES-"SMART" INFUSION PUMPS WERE PURCHASED AND PLACED IN SERVICE LATE IN 2011 THESE PUMPS HAVE BECOME THE INDUSTRY STANDARD IN THE AREA OF PATIENT SAFETY THEY INCLUDE SUCH FEATURES AS CLOSE ERROR REDUCTION SOFTWARE, COMMONLY REFERRED TO AS DRUG LIBRARIES THIS TECHNOLOGY ALLOWS INFUSION PUMPS TO PERFORM FUNCTIONS THAT ASSIST HEALTHCARE PROVIDERS WITH PROGRAMMING AND CALCULATING DOSE AND DELIVERY RATES WHEN USED PROPERLY, THESE FEATURES HELP PREVENT I V  |  |  |  |
| ]          |                 | MEDICATION ERRORS AND REDUCE PATIENT HARM  Schedule H (Form 990) 2011   |  |  |  |

| Identifier | ReturnReference | Explanation  |
|------------|-----------------|--|
| Identifier |                 | PART VI, LINE 6 THE FILING ORGANIZATION IS PART OF MERCY HEALTH ("MERCY") MERCY IS A MISSOURI NON-PROFIT CORPORATION WITH ITS HEADQUARTERS ("MINISTRY OFFICE") IN ST LOUIS, MISSOURI MERCY PROVIDES HEALTH CARE SERVICES IN FOUR STATES - ARKANSAS, KANSAS, MISSOURI, AND OKLAHOMA - AND HAS OUTREACH MINISTRIES LOCATED IN LOUISIANA, MISSISSIPPI, AND TEXAS MERCY'S MISSION IS "AS THE SISTERS OF MERCY BEFORE US, WE BRING LIFE TO THE HEALING MINISTRY OF JESUS THROUGH OUR COMPASSIONATE CARE AND EXCEPTIONAL SERVICE " AS OF JUNE 30, 2012, MERCY FACILITIES INCLUDED 26 ACUTE CARE HOSPITALS, 5 MANAGED HOSPITALS, 3 HEART HOSPITALS, 2 CHILDREN'S HOSPITALS AND 1 REHAB HOSPITAL WITH 3,864 ACUTE LICENSED BEDS FOR THE FISCAL YEAR ENDED JUNE 30, 2012, MERCY HAD 4 8 MILLION PROVIDER VISITS AND 2 7 MILLION OUTPATIENT VISITS, MORE THAN 1,600 EMPLOYED PHYSICIANS, AND APPROXIMATELY 38,000 FULL-TIME EQUIVALENT EMPLOYEES, MAKING MERCY THE SIXTH LARGEST CATHOLIC HEALTH SYSTEM IN THE UNITED STATES BASED ON NET PATIENT SERVICE REVENUE MERCY IS SPONSORED BY MERCY HEALTH MINISTRY, WHICH IS GOVERNED BY MERCY S MISSION ARE CENTRALIZED AT THE MINISTRY OFFICE SUCH CENTRALIZED SERVICES INCLUDE TREASURY, INFORMATION TECHNOLOGY, CLINICAL QUALITY MANAGEMENT, LEGAL AND COMPLIANCE COUNSEL, COMPENSATION AND BENEFITS, CONSULTING, PERFORMANCE MANAGEMENT, REVENUE MANAGEMENT, CAPITAL MANAGEMENT, CLINICAL ENGINEERING, AND |
|            |                 | CLINICAL SAFETY THE CENTRALIZATION OF SUCH<br>SUPPORT SERVICES ENABLES MERCY TO ENSURE THAT  |
|            |                 | EACH OF ITS COMMUNITIES, WHETHER LARGE OR SMALL, HAS THE SERVICES IT NEEDS   |

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Schedule I

DLN: 93493137007223

**Grants and Other Assistance to Organizations,** (Form 990) Governments and Individuals in the United States

| Department of the Treasury<br>Internal Revenue Service   |                        | <b>-</b>                           | Attach to Form 9             | 90  |   |  | Inspection                            |  |
|--|------------------------|------------------------------------|------------------------------|---|---|--|---------------------------------------|--|
| Name of the organization   |                        |                                    |                              |   |   | Employer identif                       |                                       |  |
| MERCY HOSPITAL ARDMORE<br>F/K/A MERCY MEMORIAL HEA   |                        |                                    |                              |   |   | 73-1500629                             |                                       |  |
| Part I General Infor   |                        | and Assistance                     |                              |   |   | <b>I</b>                               |                                       |  |
| 1 Does the organization ma<br>the selection criteria use   | ed to award the grants | orassistance?                      |                              |   |   |  | <b>▽</b> Yes <b>▽</b>                 |  |
| 2 Describe in Part IV the o  |                        |                                    |                              |   |   |  | I 10 c 11 c                           |  |
| Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed |                        |                                    |                              |   |   |  |                                       |  |
| (a) Name and address of organization or government   | (b) EIN                | (c) IRC Code section if applicable | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance |  |
| (1) MARCH OF DIMESPO<br>BOX 932852<br>ATLANTA,GA 31193   | 13-1846366             | 501(C)(3)                          | 5,500                        |   |   |  | GENERAL<br>OPERATIONS                 |  |
|  |                        |                                    |                              |   |   |  |                                       |  |
|  |                        |                                    |                              |   |   |  |                                       |  |
|  |                        |                                    |                              |   |   |  |                                       |  |
|  |                        |                                    |                              |   |   |  |                                       |  |
|  |                        |                                    |                              |   |   |  |                                       |  |
|  |                        |                                    |                              |   |   |  |                                       |  |
|  |                        |                                    |                              |   |   |  |                                       |  |
|  |                        |                                    |                              |   |   |  |                                       |  |
|  |                        |                                    |                              |   |   |  |                                       |  |
|  |                        |                                    |                              |   |   |  |                                       |  |
|  |                        |                                    |                              |   |   |  |                                       |  |
|  |                        |                                    |                              |   |   |  |                                       |  |
|  |                        |                                    |                              |   |   |  |                                       |  |
| <ul><li>2 Enter total number of sec</li><li>3 Enter total number of oth</li></ul>  |                        |                                    |                              |   |   |  | 1                                     |  |

| Part III | Grants and Other Assistance to Individuals in the United States. Com | nlete if the organization answered | "Yes" to Form 990 | Part IV line 22     |
|----------|--|------------------------------------|-------------------|---------------------|
| dic 111  | Use Schedule I-1 (Form 990) if additional space is needed.           | nete ii the organization answered  | 163 (6) (6)       | 1 410 14, 11110 22. |

| (a)Type of grant or assistance | <b>(b)</b> Number of recipients | (c)A mount of<br>cash grant | (d)A mount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | <b>(f)</b> Description of non-cash assistance |
|--------------------------------|---------------------------------|-----------------------------|-----------------------------------|--|---|
| (1) TUITIONS SCHOLARSHIPS      | 37                              | 116,356                     |                                   |  |   |
|                                |                                 |                             |                                   |  |   |
|                                |                                 |                             |                                   |  |   |
|                                |                                 |                             |                                   |  |   |
|                                |                                 |                             |                                   |  |   |
|                                |                                 |                             |                                   |  |   |
|                                |                                 |                             |                                   |  |   |

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier Return Reference Explanation

Identifier Return Reference Explanation

THE ORGANIZATION USES AN APPROVAL PROCESS TO DETERMINE WHICH ORGANIZATIONS WILL RECEIVE GRANTS DURING THE FISCAL YEAR THE FUNDS ARE THEN GIVEN DIRECTLY TO THE NONPROFIT ORGANIZATION

Schedule I (Form 990) 2011

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DLN: 93493137007223

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

**Compensation Information** 

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

|       | •  |                       |        |      |    |
|-------|--|-----------------------|--------|------|----|
|       | e of the organization Y HOSPITAL ARDMORE   | Employer identificati | on nur | nber |    |
| F/K/A | A MERCY MEMORIAL HEALTH CENTER INC   | 73-1500629            |        |      |    |
| Par   | t I Questions Regarding Compensation   |                       |        |      |    |
|       |  |                       |        | Yes  | No |
| .a    | Check the appropriate box(es) if the organization provided any of the following to or for a person |                       |        |      |    |

| 1a | Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form<br>990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items |    |     |    |
|----|---|----|-----|----|
|    | First-class or charter travel  Housing allowance or residence for personal use  |    |     |    |
|    | ✓ Travel for companions   |    |     |    |
|    | ▼ Tax idemnification and gross-up payments  |    |     |    |
|    | Discretionary spending account Personal services (e.g., maid, chauffeur, chef)  |    |     |    |
|    |   |    |     |    |
| b  | If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain                | 1b | Yes |    |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all   |    |     |    |
|    | officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?  | 2  | Yes |    |
|    |   |    |     |    |
| 3  | Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply  |    |     |    |
|    | Compensation committee Written employment contract  |    |     |    |
|    | ☐ Independent compensation consultant ☐ Compensation survey or study  |    |     |    |
|    | Form 990 of other organizations  Approval by the board or compensation committee  |    |     |    |
|    |   |    |     |    |
| 4  | During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization  |    |     |    |
| а  | Receive a severance payment or change-of-control payment?   | 4a | Yes |    |
| b  | Participate in, or receive payment from, a supplemental nonqualified retirement plan?   | 4b | Yes |    |
| c  | Participate in, or receive payment from, an equity-based compensation arrangement?  | 4c |     | Νo |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  |    |     |    |
|    |   |    |     |    |
|    | Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.  |    |     |    |
| 5  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of   |    |     |    |
| а  | The organization?   | 5a |     | Νo |
| b  | Any related organization?   | 5b |     | No |
|    | If "Yes," to line 5a or 5b, describe in Part III  |    |     |    |
| 6  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of   |    |     |    |
| а  | The organization?   | 6a |     | Νo |
| b  | Any related organization?   | 6b |     | Νο |
|    | If "Yes," to line 6a or 6b, describe in Part III  |    |     |    |
| 7  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  | 7  | Yes |    |
| 8  | Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III              | 8  |     | No |
| 9  | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?  | 9  |     |    |

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

| (A) Name                 |             | <b>(B)</b> Breakdown of  | W-2 and/or 1099-MI                        | SC compensation                           | (C) Retirement and             | (D) Nontaxable | (E) Total of columns | <b>(F)</b> Compensation                         |
|--------------------------|-------------|--------------------------|---|---|--------------------------------|----------------|----------------------|---|
|                          |             | (i) Base<br>compensation | (ii) Bonus &<br>ıncentive<br>compensation | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation | benefits       | (B)(ı)-(D)           | reported in prior<br>Form 990 or<br>Form 990-EZ |
| (1) ROTHER MD<br>JEFFREY | (I)<br>(II) | 0<br>217,291             | 0<br>20,740                               | 0<br>14,121                               | 0<br>1,533                     | 0<br>10,859    | 0<br>264,544         |   |
| (2) SMALLEY DIANA L      | (I)<br>(II) | 0<br>432,683             | 0<br>114,881                              | 0<br>9,066                                | 0<br>184,144                   | 0<br>15,793    | 0<br>756,567         |   |
| (3) BURDICK<br>MALINDA   | (I)<br>(II) | 0<br>290,011             | 0<br>80,630                               | 0<br>27,380                               | 0<br>52,505                    | 0<br>7,644     | 0<br>458,170         |   |
| (4) VITIELLO<br>JONATHAN | (I)<br>(II) | 0<br>278,936             | 0<br>69,300                               | 0<br>91,531                               | 0<br>46,475                    | 0<br>15,423    | 0<br>501,665         |   |
| (5) BARNARD RYAN W       | (I)<br>(II) | 158,889<br>0             | 11,220<br>0                               | 16,188<br>0                               | 6,395<br>0                     | 14,920<br>0    | 207,612<br>0         |   |
| (6) HANAN RHONDA         | (I)<br>(II) | 150,660<br>0             | 11,203<br>0                               | 14,751<br>0                               | 6,680<br>0                     | 14,955<br>0    | 198,249<br>0         |   |
| (7) LE BICH-VI           | (I)<br>(II) | 0<br>133,043             | 0<br>17,417                               | 0<br>35,823                               | 0<br>10,643                    | 0<br>15,001    | 0<br>211,927         |   |
| (8) PAYTON BECKY J       | (I)<br>(II) | 0<br>187,406             | 0<br>41,724                               | 0<br>28,225                               | 0<br>27,819                    | 0<br>11,784    | 0<br>296,958         |   |
| (9) TEW DAVID            | (I)<br>(II) | 0<br>323,301             | 0<br>69,230                               | 0<br>34,309                               | 0<br>53,898                    | 0<br>15,554    | 0<br>496,292         |   |
| (10) BARKER<br>RICHARD D | (I)<br>(II) | 133,288<br>0             | 9,899<br>0                                | 14,761<br>0                               | 11,662<br>0                    | 1,289<br>0     | 170,899<br>0         |   |
| (11) CRAM ROY S          | (I)<br>(II) | 123,477<br>0             | 0 0                                       | 21,070<br>0                               | 10,996<br>0                    | 10,241         | 165,784<br>0         |   |
| (12) HALL TAD            | (I)<br>(II) | 199,719<br>0             | 0   | 20,738<br>0                               | 11,946<br>0                    | 9,025          | 241,428              |   |
| (13) O'CONNOR JOHN<br>T  | (I)<br>(II) | 110,341<br>0             | 0   | 34,856<br>0                               | 11,793<br>0                    | 10,430<br>0    | 167,420<br>0         |   |
| (14) POWELL LARRY D      | (ı)<br>(ıı) | 111,833<br>0             | 25,000<br>0                               | 23,804                                    | 5,624<br>0                     | 6,130<br>0     | 172,391<br>0         |   |
| (15) NEWMAN JAMES        | (I)<br>(II) | 0                        | 0   | 0<br>194,377                              | 0<br>3,063                     | 0              | 0<br>197,440         |   |
| (16) CARMICHAEL<br>CINDY | (ı)<br>(ıı) | 0<br>165,688             | 0<br>12,324                               | 0<br>23,454                               | 0<br>5,165                     | 0<br>6,605,    | 0                    |   |

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

| Identifier               | Return<br>Reference | Explanation  |
|--------------------------|---------------------|--|
|                          | 1A                  | CHARTER TRAVEL IS PROVIDED TO CERTAIN EMPLOYEES AS AND WHEN APPROPRIATE, AND AS DEEMED NECESSARY FOR BUSINESS TRAVEL AFTER CHARTER TRAVEL APPROVAL HAS BEEN GRANTED IN ACCORDANCE WITH THE FINANCIAL JUSTIFICATION PROCESS, THE APPROVED CHARTER TRAVEL FOR BUSINESS IS A REIMBURSABLE EXPENSE WHICH IS NOT TAXABLE TO THE EMPLOYEES TRAVEL FOR COMPANIONS IS PROVIDED IN RARE INSTANCES AND IN ACCORDANCE WITH THE CO-WORKER TRAVEL AND OTHER EXPENSE POLICY AND PROCEDURES WHERE COMPANION TRAVEL HAS RESULTED IN A TAXABLE EVENT, THE EMPLOYEES ARE TAXED FOR SUCH TRAVEL SPOUSAL TRAVEL WAS PROVIDED FOR THE FOLLOWING RYAN BARNARD, RHONDA HANAN LIMITED INSTANCES OF TAX GROSS-UPS MAY HAVE OCCURRED WITH RESPECT TO EXECUTIVES HOUSING BENEFITS ARE PROVIDED THROUGH A RELOCATION PROGRAM IN ACCORDANCE WITH COMPANY POLICY SUCH BENEFITS ARE SUBJECT TO TAX TO THE EMPLOYEE PAYMENT BY THE COMPANY OF COSTS FOR TEMPORARY HOUSING BY EMPLOYEES FOR THE CONVENIENCE OF THE COMPANY IS MADE IN ACCORDANCE WITH THE CO-WORKER TRAVEL AND OTHER EXPENSE POLICY AND PROCEDURES AS A REIMBURSABLE EXPENSE, THIS TYPE OF LODGING IS NOT TAXABLE TO THE EMPLOYEE |
|                          | LINES 4A-B          | JAMES NEWMAN RECEIVED \$194,377 OF SEVERANCE COMPENSATION FROM MERCY HEALTH PART I, LINE 4B MERCY HEALTH, THE PARENT COMPANY, OFFERS SUPPLEMENTAL RETIREMENT PLANS TO CERTAIN EXECUTIVES WHICH PROVIDE BENEFITS UPON RETIREMENT BASED ON COMPENSATION, AGE AT THE TIME OF BENEFIT COMMENCEMENT, LENGTH OF SERVICE WITH THE COMPANY AND/OR ITS AFFILIATES, AND LENGTH OF TENURE IN THE PLAN THE FOLLOWING INDIVIDUALS PARTICIPATED IN A SUPPLEMENTAL MANAGEMENT RETIREMENT PLAN MINDY BURDICK, JONATHAN VITIELLO, BICH-VI LE, BECKY PAYTON, DAVID TEW THE INDIVIDUALS LISTED ABOVE DID NOT RECEIVE PAYMENTS FROM THE SUPPLEMENTAL MANAGEMENT RETIREMENT PLAN DURING THE YEAR FROM THE FILING ORGANIZATION OR RELATED ORGANIZATIONS THE FOLLOWING INDIVIDUAL PARTICIPATED IN A SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN DIANA SMALLEY THE INDIVIDUAL LISTED ABOVE DID NOT RECEIVE PAYMENTS FROM THE SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN DURING THE YEAR FROM THE FILING ORGANIZATION OR RELATED ORGANIZATIONS THE AMOUNT OF ALL ACCRUED BENEFITS IS INCLUDED IN COMPENSATION AMOUNTS PROVIDED IN SCHEDULE J, PART II, COLUMN (C)                                  |
|                          | 7 ·                 | THE RELATED ORGANIZATION WHICH EMPLOYS THOSE INDIVIDUALS LISTED ON PART VII, AND THE FILING ORGANIZATION WHEN APPLICABLE, PROVIDES A NON-FIXED BONUS PLAN FOR WHICH CERTAIN TIERS OF ITS EMPLOYEES ARE ELIGIBLE FOR FISCAL YEAR 2012 (JULY 1, 2011 - JULY 30, 2012) PAYMENT OF ALL OR PART OF THE BONUS WAS CONTINGENT UPON ATTAINMENT OF CERTAIN FINANCIAL TARGETS PAYMENTS ARE MADE ANNUALLY IN OCTOBER FOLLOWING (I) THE CONCLUSION OF THE FISCAL YEAR AND (II) DETERMINATION OF GOAL ACHIEVEMENT BONUS OPPORTUNITIES ARE TIERED PERCENTAGES AND ARE DEPENDENT UPON THE LEADERSHIP LEVEL AND ATTAINMENT PERCENTAGE MERCY'S ATTAINMENT OF FINANCIAL GOALS ARE REVIEWED BY THE EXECUTIVE COMPENSATION COMMITTEE OF MERCY HEALTH AND ARE THEN TAKEN INTO ACCOUNT WHEN ANALYZING EXECUTIVE COMPENSATION FOR REASONABLENESS  |
| SUPPLEMENTAL INFORMATION | PART III            | THE FILING ORGANIZATION RELIES ON A RELATED ORGANIZATION, REFER TO SCHEDULE O, PART VI, QUESTION 15A AND 15B FOR THE<br>PROCESS THE RELATED ORGANIZATION FOLLOWS   |

Software ID: Software Version:

**EIN:** 73-1500629

Name: MERCY HOSPITAL ARDMORE

F/K/A MERCY MEMORIAL HEALTH CENTER INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name          |             | (B) Breakdown of         | f W-2 and/or 1099-MI                      |                             |              | (D) Nontaxable | (E) Total of columns | (F) Compensation                             |
|-------------------|-------------|--------------------------|---|-----------------------------|--------------|----------------|----------------------|--|
|                   |             | (i) Base<br>Compensation | (ii) Bonus &<br>ıncentive<br>compensation | (iii) Other<br>compensation | compensation | benefits       | (B)(ı)-(D)           | reported in prior Form<br>990 or Form 990-EZ |
| ROTHER MD JEFFREY | (I)<br>(II) | 0<br>217,291             | 0<br>20,740                               | 0<br>14,121                 | 0<br>1,533   | 0<br>10,859    | 0<br>264,544         | 0<br>0                                       |
| SMALLEY DIANA L   | (ı)<br>(ıı) | 0<br>432,683             | 0<br>114,881                              | 0<br>9,066                  | 0<br>184,144 | 0<br>15,793    | 0<br>756,567         | 0  |
| BURDICK MALINDA   | (I)         | 0<br>290,011             | 0<br>80,630                               | 0<br>27,380                 | 0<br>52,505  | 0<br>7,644     | 0<br>458,170         | 0  |
| VITIELLO JONATHAN | (1)<br>(11) | 0<br>278,936             | 0<br>69,300                               | 0<br>91,531                 | 0<br>46,475  | 0<br>15,423    | 0<br>501,665         | 0  |
| BARNARD RYAN W    | (ı)<br>(ıı) | 158,889<br>0             | 11,220<br>0                               | 16,188<br>0                 | 6,395<br>0   | 14,920         | 207,612              | 0  |
| HANAN RHONDA      | (ı)<br>(ıı) | 150,660<br>0             | 11,203<br>0                               | 14,751<br>0                 | 6,680<br>0   | 14,955         | 198,249<br>0         | 0  |
| LE BICH-VI        | (1)<br>(11) | 0<br>133,043             | 0<br>17,417                               | 0<br>35,823                 | 0<br>10,643  | 0<br>15,001    | 0<br>211,927         | 0  |
| PAYTON BECKY J    | (ı)<br>(ıı) | 0<br>187,406             | 0<br>41,724                               | 0<br>28,225                 | 0<br>27,819  | 0<br>11,784    | 0<br>296,958         | 0  |
| TEW DAVID         | (ı)<br>(ıı) | 0<br>323,301             | 0<br>69,230                               | 0<br>34,309                 | 0<br>53,898  | 0<br>15,554    | 0<br>496,292         | 0  |
| BARKER RICHARD D  | (ı)<br>(ıı) | 133,288<br>0             | 9,899<br>0                                | 14,761<br>0                 | 11,662<br>0  | 1,289<br>0     | 170,899<br>0         | 0  |
| CRAM ROY S        | (ı)<br>(ıı) | 123,477<br>0             | 0   | 21,070<br>0                 | 10,996<br>0  | 10,241         | 165,784<br>0         | 0  |
| HALL TAD          | (ı)<br>(ıı) | 199,719<br>0             | 0   | 20,738<br>0                 | 11,946<br>0  | 9,025          | 241,428              | 0  |
| O'CONNOR JOHN T   | (1)<br>(11) | 110,341<br>0             | 0   | 34,856<br>0                 | 11,793<br>0  | 10,430         | 167,420<br>0         | 0  |
| PO WELL LARRY D   | (I)<br>(II) | 111,833<br>0             | 25,000<br>0                               | 23,804                      | 5,624<br>0   | 6,130<br>0     | 172,391<br>0         | 0  |
| NEWMAN JAMES      | (ı)<br>(ıı) | 0                        | 0   | 0<br>194,377                | 0<br>3,063   | 0              | 0<br>197,440         | 0  |
| CARMICHAEL CINDY  | (I)<br>(II) | 0<br>165,688             | 0<br>12,324                               | 0                           | 0<br>5,165   | 0<br>6,605     | 0<br>213,236         | 0  |

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SCHEDULE O

As Filed Data -

DLN: 93493137007223

OMB No 1545-0047

Open to Public
Inspection

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization MERCY HOSPITAL ARDMORE F/K/A MERCY MEMORIAL HEALTH CENTER INC

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Employer identification number

73-1500629

| Identifier | Return Reference                     | Explanation  |
|------------|--------------------------------------|--|
|            | FORM 990, PART VI, SECTION A, LINE 6 | MERCY HEALTH OKLAHOMA COMMUNITIES IS THE SOLE MEMBER OF THE ORGANIZATION |

| Identifier | Return Reference                         | Explanation  |
|------------|--|--|
|            | FORM 990, PART VI,<br>SECTION A, LINE 7A | MERCY HEALTH OKLAHOMA COMMUNITIES (THE MEMBER) MAY APPOINT OR REMOVE MEMBERS<br>OF THE BOARD OF DIRECTORS AT ANY TIME AT THE MEMBER'S DISCRETION |

| Identifier Return<br>Reference                 | Explanation  |
|--|--|
| FORM 990,<br>PART VI,<br>SECTION A,<br>LINE 7B | MERCY HEALTH OKLAHOMA COMMUNITIES HAS THE FOLLOWING POWERS AND RESPONSIBILITIES -TO APPROVE THE MISSION AND ESTABLISH THE PHILOSOPHY ACCORDING TO WHICH THE CORPORATION SHALL OPERATE, -TO AMEND AND APPROVE THE ARTICLES OF INCORPORATION AND BY LAWS OF THE CORPORATION AND TO AMEND AND APPROVE THE ARTICLES OF INCORPORATION AND BY LAWS OF ANY CORPORATION CONTROLLED BY THE CORPORATION, -TO APPOINT AND REMOVE THE CHIEF EXECUTIVE OFFICER OF THE CORPORATION, -TO APPROVE OR AMEND THE STRATEGIC PLAN, GOALS AND OBJECTIVES OF THE CORPORATION, -TO APPROVE OR AMEND THE OPERATING, CAPITAL, AND CONSTRUCTION BUDGETS FOR THE CORPORATION, -TO LEASE OR SELL ANY OF THE ASSETS OF THE CORPORATION OR ANY CORPORATION CONTROLLED BY THE CORPORATION IN EXCESS OF ONE MILLION DOLLARS (\$1,000,000), -TO ENCUMBER ANY OR ALL OF THE ASSETS OF THE CORPORATION OR ANY CORPORATION CONTROLLED BY THE CORPORATION, - TO AUTHORIZE AND APPROVE THE INCURRENCE OF DEBT BY THE CORPORATION OR ANY ORGANIZATION CONTROLLED BY THE CORPORATION (OTHER THAN DEBT INCURRED FOR THE ACQUISITION OF GOODS THAT ARE ACQUIRED IN THE ORDINARY COURSE OF BUSINESS) AND TO GRANT ANY SECURITY INTERESTS, PLACE ANY ENCUMBRANCES, ENTER INTO ANY COVENANTS, AND EXECUTY ANY DOCUMENTS AND TAKE ANY ACTIONS NECESSARY OR APPROPRIATE IN CONNECTION WITH THE INCURRENCE OF SUCH DEBT, -TO MERGE, DISSOLVE, OR ABANDON THE CORPORATION, AND, -TO APPROVE THE CREATION, OWNERSHIP OR ACQUISITION OF, OR AFFILIATION WITH, ANY OTHER ORGANIZATION BY THE CORPORATION |

|            | Return<br>deference         | Explanation   |
|------------|-----------------------------|---|
| PAF<br>SEC | RT VI,<br>CTION B,<br>IE 11 | THE FORM 990 IS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM, USING INFORMATION PROVIDED BY THE FILING ORGANIZATION A DRAFT FORM 990 IS REVIEWED BY THE FILING ORGANIZATION'S FINANCE TEAM THE DRAFT FORM 990 IS ALSO REVIEWED BY THE MERCY HEALTH TAX DEPARTMENT, TO ENSURE ACCURACY AND CONSISTENCY WITH OTHER RELATED ORGANIZATIONS' FORM 990S AFTER QUESTIONS ARISING FROM THE VARIOUS REVIEWS ARE ADDRESSED AND INCORPORATED INTO THE FORM 990, A REVISED DRAFT IS PROVIDED TO THE FILING ORGANIZATION'S LEADERSHIP TEAM FOR REVIEW ONCE REVIEWED AND APPROVED BY THE FILING ORGANIZATION'S LEADERSHIP TEAM, THE FORM 990 IS PROVIDED TO THE BOARD OF DIRECTORS FOR REVIEW, IT IS THEN SIGNED AND FILED WITH THE IRS |

| Identifier | Return<br>Reference                             | Explanation   |
|------------|---|---|
|            | FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 12C | OFFICERS, DIRECTORS, KEY EMPLOYEES AND OTHER DISQUALIFIED PERSONS ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST QUESTIONNAIRE ANNUALLY AND DID SO IN THE NORMAL COURSE FOR THE YEAR ENDED JUNE 30, 2012 THIS PROCESS IS ADMINISTERED AT THE MERCY HEALTH LEVEL BY MERCY'S BUSINESS RISK (INTERNAL AUDIT) DEPARTMENT THE QUESTIONNAIRES ARE REVIEWED WITH LEADERSHIP AT THE LOCAL LEVEL AND POTENTIAL CONFLICTS DISCUSSED AND RESOLVED THE CONFLICTS AND THEIR RESPECTIVE RESOLUTIONS ARE SHARED AT THE MERCY LEVEL WITH A TEAM INCLUDING MERCY'S CHIEF FINANCIAL OFFICER, CHIEF COMPLIANCE OFFICER AND OTHER MEMBERS OF FINANCE, LEGAL AND HR SUMMARY RESULTS ARE REVIEWED WITH MERCY'S FINANCE, AUDIT AND COMPLIANCE COMMITTEE OF THE BOARD OF DIRECTORS |

| Identifier | Return<br>Reference                             | Explanation   |
|------------|---|---|
|            | FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 15A | FOR THOSE CLASSIFIED AS OFFICERS (AND THUS DISQUALIFIED PERSONS), THE ORGANIZATION USES THE FOLLOWING TO ESTABLISH COMPENSATION EXTERNAL MARKET SALARY SURVEYS, EXTERNAL MARKET SALARY STUDIES, ENGAGEMENT OF AN INDEPENDENT COMPENSATION CONSULTANT, AND REVIEW/APPROVAL OF COMPENSATION BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF MERCY HEALTH FOR THOSE CLASSIFIED AS KEY EMPLOYEES, THE ORGANIZATION USES THE FOLLOWING TO ESTABLISH THE COMPENSATION EXTERNAL MARKET SALARY SURVEYS, EXTERNAL MARKET SALARY STUDIES, AND REVIEW/APPROVAL OF EXECUTIVE MANAGEMENT COMPENSATION REVIEWS ARE COMPLETED ON AN ANNUAL BASIS, AND A REVIEW WAS COMPLETED DURING THE REPORTING YEAR |

| Identifier | Return Reference                         | Explanation  |  |  |
|------------|--|--|--|--|
|            | FORM 990, PART VI,<br>SECTION C, LINE 19 | GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE MADE AVAILABLE FROM TIME TO TIME BUT ARE NOT PUBLISHED PUBLICLY |  |  |

| ldentifier | Return<br>Reference          | Explanation  |
|------------|------------------------------|--|
|            | FORM 990, PART<br>XI, LINE 5 | AWARDS FROM MH FOUNDATION ARDMORE ADJUSTMENT -8,273 TRANSFERS TO AFFILIATES/OTHERS -375,348 NET CONTRIBUTIONS -55,389 INCOME FROM JOINT VENTURE -141,198 TOTAL TO FORM 990, PART XI, LINE 5 -580,208 |

| ldentifier                         | Return<br>Reference | Explanation  |
|------------------------------------|---------------------|--|
| AUDITED<br>FINANCIAL<br>STATEMENTS | PART XI,<br>LINE 2  | THE FILING ORGANIZATION'S FINANCIAL STATEMENTS WERE INCLUDED IN THE MERCY HEALTH AND SUBSIDIARIES ANNUAL FINANCIAL STATEMENT AUDIT MERCY HEALTH AND SUBSIDIARIES RECEIVED AN UNQUALIFIED OPINION FROM THE EXTERNAL AUDITORS FOR FISCAL 2012 (THE TAX YEAR CURRENTLY BEING REPORTED) HOWEVER, NO SEPARATE AUDIT OPINION IS ISSUED ON THE FINANCIAL STATEMENTS OF THE FILING ORGANIZATION THE ULTIMATE RESPONSIBILITY FOR OVERSIGHT OF THE FINANCIAL STATEMENT AUDIT AND SELECTION OF THE EXTERNAL AUDITOR LIES WITH THE FINANCE, AUDIT, AND COMPLIANCE COMMITTEE OF THE MERCY HEALTH BOARD OF DIRECTORS AUDIT RESULTS ARE COMMUNICATED TO THIS COMMITTEE. |

| Identifier                                 | Return<br>Reference | Explanation   |
|--|---------------------|---|
| SINGLE AUDIT ACT AND<br>OMB CIRCULAR A-133 | PART XI, LINE<br>3  | THE CONSOLIDATED GROUP OF MERCY HEALTH IS REQUIRED TO UNDERGO AN AUDIT AS SET FORTH IN THE SINGLE AUDIT ACT AND OMB CIRCULAR A-133 THE SINGLE AUDIT WAS CONDUCTED ON A CONSOLIDATED BASIS |

| ldentifier                          | Return<br>Reference                 | Explanation  |
|-------------------------------------|-------------------------------------|--|
| MERCY HOSPITALS<br>EAST COMMUNITIES | FORM 990,<br>SCHEDULE R, PART<br>II | MERCY HOSPITALS EAST COMMUNITIES HEALTH SYSTEM CONSISTS OF MERCY HOSPITALS EAST COMMUNITIES ST LOUIS, EIN 43-065393, AND MERCY HOSPITALS EAST COMMUNITIES WASHINGTON, EIN 43-1066883 |

| ldentifier            | Return<br>Reference                | Explanation  |
|-----------------------|------------------------------------|--|
| SYSTEM<br>LIMITATIONS | FORM 990,<br>SCHEDULE R,<br>PART V | LAWSON ERP SOFTWARE IS THE PRIMARY ACCOUNTING SOFTWARE USED BY MERCY HEALTH AND SUBSIDIARIES THE MAJORITY OF THE INTERCOMPANY/RELATED ORGANIZATION TRANSACTIONS ARE PROCESSED THROUGH LAWSON VIA INTERCOMPANY JOURNAL ENTRIES WITH THE CURRENT DESIGN OF THE ERP SYSTEM, THERE ARE VARIOUS LIMITATIONS ON THE RELATED ORGANIZATION INFORMATION THAT CAN BE EXTRACTED FROM LAWSON DUE TO THESE LIMITATIONS, MOST OF THE RELATED ORGANIZATION ACTIVITY FOR THE FILING ORGANIZATION HAS BEEN CLASSIFIED ON SCHEDULE R, PART V, IN LINES O & P |

| ldentifier        | Return<br>Reference | Explanation   |
|-------------------|---------------------|---|
| HOURS PER<br>WEEK | ,                   | SEVERAL INDIVIDUALS ARE DISCLOSED AS OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES ON MULTIPLE FORM 990S THAT ARE FILED BY ORGANIZATIONS INCLUDED IN THE MERCY HEALTH OKLAHOMA COMMUNITIES SYSTEM THE AVERAGE HOURS PER WEEK REPORTED INCLUDES HOURS WORKED FOR ALL OF THESE ORGANIZATIONS |

| ldentifier                 | Return<br>Reference | Explanation   |
|----------------------------|---------------------|---|
| INDEPENDENT<br>CONTRACTORS | PART V, LÍNE 1A     | INDEPENDENT CONTRACTORS FOR THE FILING ORGANIZATION ARE PAID BY MERCY HEALTH (EIN 43-1423050) AS SUCH, ALL REQUIRED FORM 1099 AND FORM 1096 REPORTING IS MADE FOR THE ENTIRE HEALTH SYSTEM (WITH LIMITED EXCEPTIONS) UNDER THE MERCY HEALTH EIN |

| Identifier | Return<br>Reference                                     | Explanation  |
|------------|---|--|
|            | SCHEDULE O<br>DISCLOSURE<br>FORM 990,<br>HEADING, BOX B | DURING THE TAX YEAR ENDED JUNE 30, 2012, SISTERS OF MERCY HEALTH SYSTEM ("MERCY HEALTH") BEGAN A SYSTEM-WIDE REBRANDING INITIATIVE TO HELP PATIENTS, PHY SICIANS, CO-WORKERS, AND THE PUBLIC BETTER UNDERSTAND THE FULL SCOPE AND LOCATIONS OF MERCY HEALTH'S SERVICES SEVERAL OF THE MERCY HEALTH AFFILIATES HAVE CHANGED OR ARE IN THE PROCESS OF CHANGING LEGAL NAMES PRIOR TO FILING THE 2011 FORMS 990 (DUE MAY 15, 2013), MERCY HEALTH NOTIFIED THE IRS OF THESE NAME CHANGES, THEREFORE BOX B "NAME CHANGE" HAS NOT BEEN CHECKED ON THIS FORM 990 |

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -SCHEDULE R

(Form 990)

# **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

DLN: 93493137007223 OMB No 1545-0047

Open to Public

| Department of the<br>Internal Revenue |  |   |   |                            |  | Op e<br>Ir                                 | en to Pu<br>Ispectio                        | blic<br>on |
|---------------------------------------|--|---|---|----------------------------|--|--|---|------------|
| MERCY HOSP                            | ne organization<br>ITAL ARDMORE<br>/ MEMORIAL HEALTH CENTER INC                      |   |   |                            |  |  |   |            |
| Part I                                | _  | omplete if the organiza                 | ition answered "Yes                                 | s" on Form 990, F          |  | 9  |   |            |
|                                       | (a)<br>Name, address, and EIN of disregarded entity                                  | <b>(b)</b><br>Primary activity          | (c)<br>Legal domicile (sta<br>or foreign country    |                            | (e)<br>End-of-year assets  | <b>(f)</b><br>Direct controlling<br>entity |   |            |
|                                       |  |   |   |                            |  |  |   |            |
|                                       |  |   |   |                            |  |  |   |            |
| Part II                               | Identification of Related Tax-Exempt Or or more related tax-exempt organizations dui | ganizations (Completring the tax year.) | te if the organization                              | n answered "Yes            | " on Form 990, Pa  | art IV, line 34 becau                      | ise it had                                  | d one      |
|                                       | (a)<br>Name, address, and EIN of related organization                                | <b>(b)</b><br>Primary activity          | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Exempt Code section |  |  | (g) Section 512(b)( controlled organization |            |
|                                       |  |   |   |                            | Form 990, Part IV, line 33.)  (d) Total income End-of-year assets Direct controlling entity  swered "Yes" on Form 990, Part IV, line 34 bed on the public charity status Direct controlling entity |  | Yes   | No         |
| See Additiona                         | al Data Table  |   |   |                            |  |  |   |            |
|                                       |  |   |   |                            |  |  |   |            |
|                                       |  |   |   |                            |  |  |   |            |
|                                       |  |   |   |                            |  |  |   |            |
|                                       |  |   |   |                            |  |  |   |            |

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a)<br>Name, address, and EIN<br>of<br>related organization  | <b>(b)</b><br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | <b>(d)</b> Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | <b>(f)</b><br>Share of total<br>Income | (g)<br>Share of end-of-<br>year<br>assets | allocat | ortionate<br>tions? | (i)<br>Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | <b>(j</b><br>Gene<br>mana<br>parti | ral or<br>aging<br>ner? | <b>(k)</b><br>Percentage<br>ownership |
|--|--------------------------------|--|--------------------------------------|--|--|---|---------|---------------------|---|------------------------------------|-------------------------|---------------------------------------|
| -  |                                |  |                                      |  |  |   | Yes     | No                  |   | Yes                                | No                      |                                       |
| (1) SOUTHERN OKLAHOMA DIAG CTR LLC  1011 FOURTEENTH AVENUE NW ARDMORE, OK 73401 43-1971232             | MRI SERVICES                   | ОК   | MERCY HOSPITAL<br>ARDMORE INC        | RELATED  | 141,198                                | 317,407                                   |         | No                  |   |                                    | No                      |                                       |
| (2) RESOURCE OPTIMIZ<br>& INNOVLLC   |                                |  |                                      |  |  |   |         |                     |   |                                    |                         |                                       |
| 645 MARYVILLE CTR<br>DRSTE 200<br>ST LOUIS, MO 63141<br>46-0468368                                     | CENTRAL DISTRIBUTION<br>CENTER | МО   | MHN INC - MHNSR<br>INC               | N/A  |  |   |         | No                  |   |                                    | No                      |                                       |
| (3) MERCY AMBULATORY<br>SURGERY CENTER LLC<br>7301 ROGERS AVENUE<br>FORT SMITH, AR 72917<br>71-0827721 | AMBULATORY SURGERY<br>CENTER   | AR   | MERCY HOSPITAL<br>FORT SMITH         | N/A  |  |   |         | No                  |   |                                    | No                      |                                       |
| (4) FORT SMITH EMERGENCY MEDICAL SERVICES  1701 SOUTH GREENWOOD FORT SMITH, AR 72901 71-0416615        | EMERGENCY MEDICAL<br>SERVICES  | AR   | MERCY HOSPITAL<br>FORT SMITH         | N/A  |  |   |         | No                  |   |                                    | No                      |                                       |
| (5) ST EDWARD MERCY<br>MC M-P OFFICE BLDG<br>7301 ROGERS AVENUE<br>FORT SMITH, AR 72903<br>71-0554050  | OFFICE BUILDING                | AR   | MERCY HOSPITAL<br>FORT SMITH         | N/A  |  |   |         | No                  |   |                                    | No                      |                                       |
|  |                                | 1  |                                      |  |  |   |         |                     |   |                                    |                         |                                       |
|  |                                |  |                                      |  |  |   |         |                     |   |                                    |                         |                                       |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

|   |                                | •   | •                                   | •   | ·                               |  |                                       |
|---|--------------------------------|---|-------------------------------------|---|---------------------------------|--|---------------------------------------|
| (a)<br>Name, address, and EIN of related organization | <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign country) | (d)<br>Direct controlling<br>entity | (e) Type of entity (C corp, S corp, or trust) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | <b>(h)</b><br>Percentage<br>ownership |
| See Additional Data Table                             |                                |   |                                     |   |                                 |  |                                       |
|   |                                |   |                                     |   |                                 |  |                                       |
|   |                                |   |                                     |   |                                 |  |                                       |
|   |                                |   |                                     |   |                                 |  |                                       |
|   |                                |   |                                     |   |                                 |  |                                       |
|   |                                |   |                                     |   |                                 |  |                                       |
|   |                                |   |                                     |   |                                 |  |                                       |

(6)

| Part V Transactions With Related Organizations (Complete if the organization answered "Yes                             | " on Form 990, Par        | t IV, line 34, 35, 3 | 5A, or 36.)             |          |        |
|--|---------------------------|----------------------|-------------------------|----------|--------|
| Note. Complete line 1 if any entity is listed in Parts II, III or IV   |                           |                      |                         | Yes      | No     |
| 1 During the tax year, did the organization engage in any of the following transactions with one or more related organ | ızatıons lısted ın Parts  | s II-IV?             |                         |          | T      |
| a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity                            |                           |                      | 1a                      | ı        | No     |
| <b>b</b> Gift, grant, or capital contribution to related organization(s)   |                           |                      | 1b                      | •        | No     |
| <b>c</b> Gift, grant, or capital contribution from related organization(s)   |                           |                      | 10                      | Yes      |        |
| <b>d</b> Loans or loan guarantees to or for related organization(s)  |                           |                      | 1d                      |          | No     |
| e Loans or loan guarantees by related organization(s)  |                           |                      | <b>1</b> e              | :        | No     |
|  |                           |                      |                         |          |        |
| <b>f</b> Sale of assets to related organization(s)   |                           |                      | 1f                      |          | No     |
| g Purchase of assets from related organization(s)  |                           |                      | <b>1</b> g              | ı        | No     |
| h Exchange of assets with related organization(s)  |                           |                      | 1h                      | <u> </u> | No     |
| i Lease of facilities, equipment, or other assets to related organization(s)   |                           |                      | <b>1</b> i              | Yes      |        |
|  |                           |                      |                         |          |        |
| j Lease of facilities, equipment, or other assets from related organization(s)   |                           |                      | <b>1</b> j              |          | No     |
| <b>k</b> Performance of services or membership or fundraising solicitations for related organization(s)                |                           |                      | 1k                      | ۲        | No     |
| I Performance of services or membership or fundraising solicitations by related organization(s)                        |                           |                      | 11                      |          | No     |
| <b>m</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)                 |                           |                      | 1n                      | n Yes    |        |
| n Sharing of paid employees with related organization(s)   |                           |                      | 1n                      | Yes      |        |
|  |                           |                      |                         |          |        |
| • Reimbursement paid to related organization(s) for expenses   |                           |                      | 10                      | Yes      |        |
| <b>p</b> Reimbursement paid by related organization(s) for expenses  |                           |                      | 1p                      | Yes      |        |
|  |                           |                      |                         |          |        |
| <b>q</b> Other transfer of cash or property to related organization(s)   |                           |                      | <b>1</b> q              |          | No     |
| r Other transfer of cash or property from related organization(s)  |                           |                      | 1r                      | •        | No     |
|  |                           |                      |                         |          |        |
| 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, in  | cluding covered relati    | onships and transact | ıon thresholds          |          |        |
| (a)  | <b>(b)</b><br>Transaction | (c)                  | (d)<br>Method of determ | ining an | nount  |
| Name of other organization   | type(a-r)                 | Amount involved      | involve                 |          | Tourit |
| 1) See Additional Data Table 2)  |                           |                      | <del> </del>            |          |        |
| 2)   |                           |                      |                         |          |        |
| 3)   |                           |                      |                         |          |        |
| -,   |                           |                      |                         |          |        |
| 4)   |                           |                      |                         |          |        |
|  |                           |                      |                         |          |        |
| 5)   |                           |                      |                         |          |        |
|  |                           |                      |                         |          |        |

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| <b>(a)</b><br>Name, address, and EIN of<br>entity | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d) Predominant income(related, unrelated, excluded from tax under sections 512- 514) | org | (e) Are all partners section 501(c)(3) janizations? | <b>(f)</b><br>Share of<br>total income | <b>(g)</b><br>Share of<br>end-of-year<br>assets | <b>(h)</b><br>Disproprtionate allocations? |    | (i)<br>Code V—UBI<br>amount in box<br>20 of Schedule K-1<br>(Form 1065) | Gene<br>man<br>part | <b>j)</b><br>eral or<br>aging<br>ener? | <b>(k)</b><br>Percentage<br>ownership |
|---|--------------------------------|---|---|-----|---|--|---|--|----|---|---------------------|--|---------------------------------------|
|   |                                |   | ,   | Yes | No  |  |   | Yes  | No |   | Yes                 | No                                     |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |
|   |                                |   |   |     |   |  |   |  |    |   |                     |  |                                       |

Schedule R (Form 990) 2011

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

Software ID: **Software Version:** 

**EIN:** 73-1500629

Name: MERCY HOSPITAL ARDMORE F/K/A MERCY MEMORIAL HEALTH CENTER INC

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| Form 990, Schedule R, Part II  | - Identification of                        | Relateu la   | IX-Exempt Of                  | gamzadon                                  | 1  |  |
|--|--|--|-------------------------------|---|--|--|
| (a)<br>Name, address, and EIN of<br>related organization   | <b>(b)</b><br>Primary Activity             | (c)<br>Legal<br>Domicile<br>(State<br>or Foreign<br>Country) | (d)<br>Exempt Code<br>section | (e) Public charity status (if 501(c) (3)) | <b>(f)</b><br>Direct Controlling<br>Entity | <b>g</b><br>Section 512<br>(b)(13)<br>controlled<br>organization |
|  | LONG TERM<br>ACUTE-CARE<br>HOSPITAL        | AR   | 501C3                         | 3   | MERCY HEALTH                               | No   |
| CASA DE MISERICORDIA  1602 MCCLELLAND STREET LAREDO, TX 78044 74-2912461                                     | WOMEN'S<br>DOMESTIC<br>VIOLENCE<br>SHELTER | тх   | 501C3                         |   | MERCY<br>MINISTRIES OF<br>LAREDO           | No   |
| CHESTERFIELD, MO 63017<br>74-2764726   | INACTIVE                                   | тх   | 501C3                         |   | MERCY HEALTH<br>SYSTEM TX                  | No   |
| CHESTERFIELD, MO 63017<br>26-1708048   | PORTFOLIO<br>MANAGEMENT                    | МО   | 501C3                         | 11-II                                     | MERCY HEALTH                               | No   |
| 645 MARYVILLE CTR DR STE 100<br>ST LOUIS, MO 63141   | PHYSICIAN<br>GROUP                         | МО   | 501C3                         | 9   | MERCY HEALTH<br>EAST<br>COMMUNITIES        | No   |
| 43-1771217 MERCY CLINIC FORT SMITH COMM  7301 ROGERS AVENUE FORT SMITH, AR 72917 26-1318597                  | PHYSICIAN<br>CLINIC                        | AR   | 501C3                         |   | MERCY HEALTH<br>FORT SMITH<br>COMM         | No   |
| MERCY CLINIC HOT SPRINGS<br>COMM  1 MERCY LANE HOT SPRINGS, AR 71913 26-1125131                              | PHYSICIAN<br>CLINIC                        | AR   | 501C3                         |   | MERCY HEALTH<br>HOT SPRINGS<br>COMM        | No   |
| I 4 3 0 0 W M E M O R I A I R O A D  | PHYSICIAN<br>GROUP/CLINIC                  | ок   | 501C3                         |   | MERCY HEALTH<br>OK COMMUNITIES             | No   |
| MERCY CLINIC SPRINGFIELD<br>COMM<br>1965 FREMONT STREET SUITE<br>2950<br>SPRINGFIELD, MO 65804<br>43-1560263 | PHYSICIAN<br>GROUP                         | МО   | 501C3                         |   | MERCY HEALTH<br>SPRINGFIELD<br>COMM        | No   |
| CHESTERFIELD, MO 63017<br>72-1069468   | FAMILY<br>COUNSELING<br>SERVICES           | МО   | 501C3                         | 7   | MERCY HEALTH                               | No   |
| MERCY FDTN HEALTH INNOV  14528 S OUTER FORTY ST 100 CHESTERFIELD, MO 63017 20-0901499                        | FOUNDATION                                 | МО   | 501C3                         | 11-II                                     | MERCY HEALTH                               | No   |
| 14528 S OUTER FORTY ST 100<br>CHESTERFIELD, MO 63017<br>43-1423050   | HEALTH SYSTEM -<br>CORPORATE<br>OFFICE     | МО   | 501C3                         | 1   | N/A  | No   |
| MERCY HEALTH EAST COMMUNITIES  645 MARYVILLE CTR DR STE 100 ST LOUIS, MO 63141 43-1718408                    | HEALTH SYSTEM                              | МО   | 501C3                         | 11-II                                     | MERCY HEALTH                               | No   |
| MERCY HEALTH FORT SMITH<br>COMM  | HOLDING<br>COMPANY                         | AR   | 501C3                         | 11-II                                     | MERCY HEALTH                               | No   |
| MERCY HEALTH FOUNDATION<br>ARDMORE<br>1011 14TH AVENUE NW<br>ARDMORE, OK 73401                               | FOUNDATION                                 | ок   | 501C3                         |   | MERCY HOSPITAL<br>ARDMORE                  | No   |
| 71-0962525  MERCY HEALTH FOUNDATION BERRYVILLE  214 CARTER STREET BERRYVILLE, AR 72616                       | FOUNDATION                                 | AR   | 501C3                         |   | MERCY HOSPITAL<br>BERRYVILLE               | No   |
| 71-0759301  MERCY HEALTH FOUNDATION FT SCOTT  401 WOODLAND HILLS BLVD FORT SCOTT, KS 66701                   | FOUNDATION                                 | KS   | 501C3                         |   | MERCY KANSAS<br>COMMUNITIES<br>INC         | No   |
| 48-1077073  MERCY HEALTH FOUNDATION HOT SPRINGS  300 WERNER STREET HOT SPRINGS, AR 71913                     | FOUNDATION                                 | AR   | 501C3                         |   | MERCY HOSPITAL<br>HOT SPRINGS              | No   |
| INDEPENDENCE, KS 67301   | FOUNDATION                                 | KS   | 501C3                         | 11-1                                      | MERCY KANSAS<br>COMMUNITIES<br>INC         | No   |
| 48-1079981  MERCY HEALTH FOUNDATION JOPLIN  2817 ST JOHNS BLVD   | FOUNDATION                                 | МО   | 501C3                         |   | MERCY HEALTH<br>SW MOKS COMM               | No   |
| JOPLIN, MO 64804<br>27-0906136   |  |  |                               |   |  |  |

| Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations                              |  |   |                               |   |  |  |  |  |  |  |
|---|--|---|-------------------------------|---|--|--|--|--|--|--|
| (a)<br>Name, address, and EIN of<br>related organization  | <b>(b)</b><br>Primary Activity           | (c) Legal Domicile (State or Foreign Country) | (d)<br>Exempt Code<br>section | (e) Public charity status (if 501(c) (3)) | <b>(f)</b><br>Direct Controlling<br>Entity | <b>g</b><br>Section 512<br>(b)(13)<br>controlled<br>organization |  |  |  |  |
| MERCY HEALTH FOUNDATION NW<br>ARK  2710 RIFE MEDICAL LN ROGERS, AR 72858 71-0601687  MERCY HEALTH FOUNDATION OK | FOUNDATION                               | AR  | 501C3                         |   | MERCY HOSPITAL<br>ROGERS                   | No   |  |  |  |  |
| 4300 W MEMORIAL ROAD OKLAHOMA CITY, OK 73120 73-1593024   | FOUNDATION                               | ок  | 501C3                         |   | MERCY HOSPITAL<br>OKLAHOMA CITY            | No   |  |  |  |  |
| MERCY HEALTH FOUNDATION OF OK  4300 W MEMORIAL ROAD OKLAHOMA CITY, OK 73120 45-4732301                          | FOUNDATION                               | ок  | 501C3                         |   | MERCY HEALTH<br>OK COMMUNITIES             | No   |  |  |  |  |
| MERCY HEALTH FOUNDATION<br>SPRINGFIELD<br>1235 E CHEROKEE STREET<br>SPRINGFIELD, MO 65804<br>32-0195818         | FOUNDATION                               | МО  | 501C3                         |   | MERCY HEALTH<br>SPRINGFIELD<br>COMM        | No   |  |  |  |  |
| MERCY HEALTH FOUNDATION STL<br>615 SOUTH NEW BALLAS ROAD<br>ST LOUIS, MO 63141<br>56-2410020                    | FOUNDATION                               | МО  | 501C3                         |   | MERCY HEALTH<br>EAST<br>COMMUNITIES        | No   |  |  |  |  |
| MERCY HEALTH FOUNDATION WASHINGTON  901 E FIFTH STREET WASHINGTON, MO 63090 56-2410022                          | FOUNDATION                               | мо  | 501C3                         | 11-11                                     | MERCY HEALTH<br>EAST<br>COMMUNITIES        | No   |  |  |  |  |
| MERCY HEALTH HOT SPRINGS COMM  300 WERNER STREET HOT SPRINGS, AR 71913 26-1125064                               | HOLDING<br>COMPANY                       | AR  | 501C3                         | 11-II                                     | MERCY HEALTH                               | No   |  |  |  |  |
| MERCY HEALTH NW ARK COMMUNITIES  2710 RIFE MEDICAL LN ROGERS, AR 72758 62-1684203                               | PHYSICIAN<br>GROUP                       | AR  | 501C3                         | 11-II                                     | MERCY HEALTH                               | No   |  |  |  |  |
| MERCY HEALTH OK COMMUNITIES  4300 W MEMORIAL ROAD OKLAHOMA CITY, OK 73120 73-1453048                            | HOLDING<br>COMPANY                       | ок  | 501C3                         | 11-II                                     | MERCY HEALTH                               | No   |  |  |  |  |
| MERCY HEALTH SW MOKS COMM  2817 ST JOHNS BLVD  JOPLIN, MO 64804  30-0584463                                     | HEALTH SYSTEM                            | МО  | 501C3                         | 11-II                                     | MERCY HEALTH                               | No   |  |  |  |  |
| MERCY HEALTH SPRINGFIELD<br>COMM<br>1235 E CHEROKEE STREET<br>SPRINGFIELD, MO 65804<br>43-1856028               | HOLDING<br>COMPANY                       | мо  | 501C3                         | 11-II                                     | MERCY HEALTH                               | No   |  |  |  |  |
| MERCY HEALTH SYSTEM TX  14528 S OUTER FORTY ST 100 CHESTERFIELD, MO 63017 74-2764727                            | INACTIVE                                 | тх  | 501C3                         | 11-II                                     | MERCY HEALTH                               | No   |  |  |  |  |
| MERCY HOME HEALTH BERRYVILLE<br>804 W FREEMAN SUITE 4<br>BERRYVILLE, AR 72616<br>87-0781247                     | HOME HEALTH<br>AND HOSPICE<br>OPERATIONS | AR  | 501C3                         |   | MERCY HOSPITAL<br>SPRINGFIELD              | No   |  |  |  |  |
| MERCY HOSPITAL AURORA  500 PORTER AVENUE AURORA, MO 65605 43-1936696  | OPERATING CO<br>FOR LEASED<br>HOSP       | мо  | 501C3                         | 3   | MERCY HEALTH<br>SPRINGFIELD<br>COMM        | No   |  |  |  |  |
| MERCY HOSPITAL BERRYVILLE  214 CARTER STREET BERRYVILLE, AR 72616 71-0759299                                    | HOSPITAL                                 | AR  | 501C3                         | 3   | MERCY HEALTH<br>SPRINGFIELD<br>COMM        | No   |  |  |  |  |
| MERCY HOSPITAL CARTHAGE  3125 DR RUSSELL SMITH WAY CARTHAGE, MO 64836 45-3808607                                | HOSPITAL                                 | мо  | 501C3                         |   | MERCY HEALTH<br>SW MOKS COMM               | No   |  |  |  |  |
| MERCY HOSPITAL CASSVILLE  94 MAIN STREET CASSVILLE, MO 65625 43-1936699   | OPERATING CO<br>FOR LEASED<br>HOSP       | МО  | 501C3                         | 3   | MERCY HEALTH<br>SPRINGFIELD<br>COMM        | No   |  |  |  |  |
| MERCY HOSPITAL COLUMBUS  220 PENNSYLVANIA AVENUE COLUMBUS, KS 66725 27-0842031                                  | CRITICAL<br>ACCESS<br>HOSPITAL           | МО  | 501C3                         |   | MERCY HEALTH<br>SW MOKS COMM               | No   |  |  |  |  |
| MERCY HOSPITAL EL RENO  2115 PARKVIEW DRIVE EL RENO, OK 73036 27-2716065  | OPERATING CO<br>FOR LEASED<br>HOSP       | ок  | 501C3                         |   | MERCY HEALTH<br>OK COMMUNITIES             | No   |  |  |  |  |
| MERCY HOSPITAL FORT SMITH 7301 ROGERS AVENUE FORT SMITH, AR 72917 71-0240352                                    | HOSPITAL                                 | AR  | 501C3                         | 3   | MERCY HEALTH<br>FORT SMITH<br>COMM         | No   |  |  |  |  |

| Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations      |  |   |                               |   |  |  |  |  |  |
|---|--|---|-------------------------------|---|--|--|--|--|--|
| (a)<br>Name, address, and EIN of<br>related organization                                | <b>(b)</b><br>Primary Activity         | (c) Legal Domicile (State or Foreign Country) | (d)<br>Exempt Code<br>section | (e) Public charity status (if 501(c) (3)) | <b>(f)</b><br>Direct Controlling<br>Entity | <b>g</b><br>Section 512<br>(b)(13)<br>controlled<br>organization |  |  |  |
| MERCY HOSPITAL HEALDTON  918 SOUTH STREET HEALDTON, OK 73438 26-3173902                 | HOSPITAL                               | ок  | 501C3                         | 3   | MERCY HOSPITAL<br>ARDMORE                  | No   |  |  |  |
| MERCY HOSPITAL HOT SPRINGS  300 WERNER STREET HOT SPRINGS, AR 71913 71-0236913          | HOSPITAL                               | AR  | 501C3                         | 3   | MERCY HEALTH<br>HOT SPRINGS<br>COMM        | Νο   |  |  |  |
| MERCY HOSPITAL JOPLIN  2817 ST JOHNS BLVD  JOPLIN, MO 64804  27-0814858                 | HOSPITAL                               | МО  | 501C3                         |   | MERCY HEALTH<br>SW MOKS COMM               | No   |  |  |  |
| MERCY HOSPITAL LEBANON  100 HOSPITAL DRIVE LEBANON, MO 65536 43-1767432                 | HOSPITAL                               | МО  | 501C3                         | 3   | MERCY HEALTH<br>SPRINGFIELD<br>COMM        | No   |  |  |  |
| MERCY HOSPITAL LOGAN<br>COUNTY INC  | HOSPITAL                               | ок  | 501C3                         | 3   | MERCY HEALTH<br>OK<br>COMMUNITIES          | No   |  |  |  |
| MERCY HOSPITAL OF LAREDO  14528 S OUTER FORTY ST 100 CHESTERFIELD, MO 63017 74-1189682  | INACTIVE                               | тх  | 501C3                         |   | MERCY HEALTH<br>SYSTEM TX                  | No   |  |  |  |
| MERCY HOSPITAL OKLAHOMA CITY  4300 W MEMORIAL ROAD OKLAHOMA CITY, OK 73120 73-0579285   | HOSPITAL                               | ок  | 501C3                         | 3   | MERCY HEALTH<br>OK<br>COMMUNITIES          | No   |  |  |  |
| MERCY HOSPITAL OZARK  801 W RIVER STREET OZARK, AR 72949 71-0689680                     | HOSPITAL                               | AR  | 501C3                         |   | MERCY HOSPITAL<br>FORT SMITH               | No   |  |  |  |
| PARIS, AR 72855<br>71-0655753   | HOSPITAL                               | AR  | 501C3                         | 3   | MERCY HOSPITAL<br>FORT SMITH               | No   |  |  |  |
| MERCY HOSPITAL ROGERS  2710 RIFE MEDICAL LN ROGERS, AR 72758 71-0294390                 | HOSPITAL                               | AR  | 501C3                         |   | MERCY HEALTH<br>NW ARK<br>COMMUNITIES      | No   |  |  |  |
| MERCY HOSPITAL SPRINGFIELD  1235 E CHEROKEE STREET SPRINGFIELD, MO 65804 44-0552485     | HOSPITAL                               | МО  | 501C3                         | 3   | MERCY HEALTH<br>SPRINGFIELD<br>COMM        | No   |  |  |  |
| TISHOMINGO, OK 73460<br>27-4433830  | HOSPITAL                               | ок  | 501C3                         | 3   | MERCY HOSPITAL<br>ARDMORE                  | No   |  |  |  |
| MERCY HOSPITAL WALDRON  1341 W 6TH STREET  WALDRON, AR 72958  71-0557895                | HOSPITAL                               | AR  | 501C3                         |   | MERCY HOSPITAL<br>FORT SMITH               | No   |  |  |  |
| MERCY HOSPITAL WATONGA INC<br>500 CLARENCE NASH BLVD<br>WATONGA, OK 73772<br>45-5199762 | LEASED HOSPITAL                        | ок  | 501C3                         | 3   | MERCY HEALTH<br>OK<br>COMMUNITIES          | No   |  |  |  |
| MERCY HOSPITALS EAST COMM 645 MARYVILLE CTR DR STE 100 ST LOUIS, MO 63141 43-0653493    | HOSPITAL                               | МО  | 501C3                         | 3   | MERCY HEALTH<br>EAST<br>COMMUNITIES        | No   |  |  |  |
| MERCY KANSAS COMMUNITIES INC  401 WOODLAND HILLS BLVD FT SCOTT, KS 66701 48-0956045     | HOSPITAL,RURAL<br>HEALTH CLINICS       | KS  | 501C3                         |   | MERCY HEALTH<br>SW MOKS COMM               | No   |  |  |  |
| MERCY MEDICAL RESEARCH INST   | RESEARCH -<br>CLINICAL TRIALS          | МО  | 501C3                         |   | MERCY HEALTH<br>SPRINGFIELD<br>COMM        | No   |  |  |  |
| MERCY MINISTRIES OF LAREDO  | HEALTHCARE,<br>OUTREACH,FOOD<br>PANTRY | тх  | 501C3                         | 7   | MERCY HEALTH                               | No   |  |  |  |
| MERCY ST FRANCIS HOSPITAL  100 W HIGHWAY 60  MOUNTAIN VIEW, MO 65548  44-0607149        | HOSPITAL                               | МО  | 501C3                         | 3   | MERCY HEALTH<br>SPRINGFIELD<br>COMM        | No   |  |  |  |
| MERCY SUPPORT SERVICES 615 S NEW BALLAS ROAD ST LOUIS, MO 63141 43-1677952              | INACTIVE                               | МО  | 501C3                         | 11-III                                    | MERCY<br>HOSPITALS EAST<br>COMM            | No   |  |  |  |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

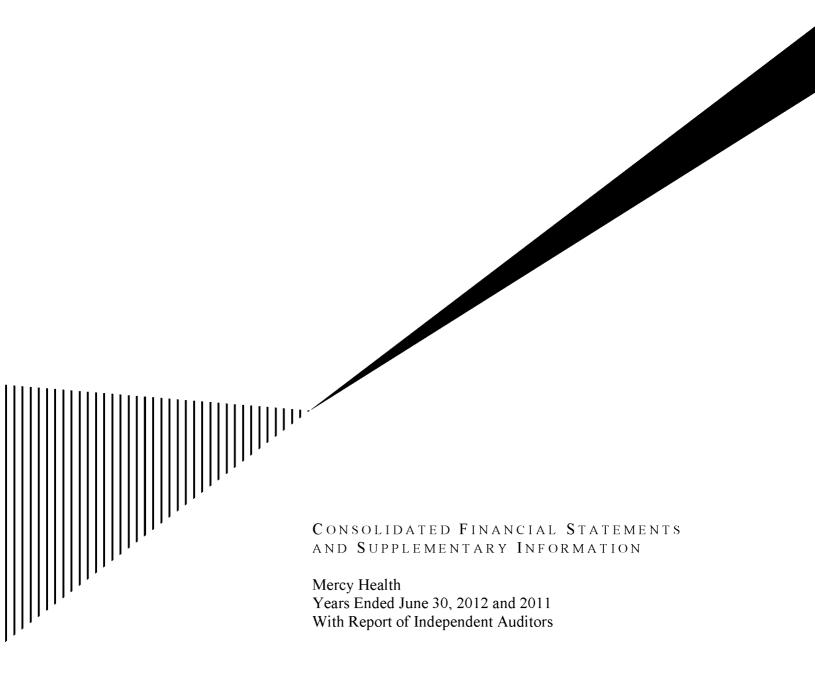
| (a)<br>Name, address, and EIN of<br>related organization                              | <b>(b)</b><br>Primary Activity            | (c) Legal Domicile (State or Foreign Country) | (d)<br>Exempt Code<br>section | (e) Public charity status (if 501(c) (3)) | <b>(f)</b><br>Direct Controlling<br>Entity | <b>g</b><br>Section 512<br>(b)(13)<br>controlled<br>organization |
|---|---|---|-------------------------------|---|--|--|
| MHM SUPPORT SERVICES  14528 S OUTER FORTY ST 100 CHESTERFIELD, MO 63017 20-2553101    | CENTRALIZED<br>HEALTH SYSTEM<br>FUNCTIONS | МО  | 501C3                         | 11-II                                     | MERCY HEALTH                               | No   |
| MISSION CLINICAL SERVICES  300 WERNER STREET  HOT SPRINGS, AR 71913  13-4239691       | PHYSICIAN<br>CLINICS                      | AR  | 501C3                         | 9   | MERCY HEALTH<br>HOT SPRINGS<br>COMM        | No   |
| ST EDWARD MERCY FOUNDATION PO BOX 17000 FORT SMITH, AR 72917 23-7330425               | FOUNDATION                                | AR  | 501C3                         | 7   | MERCY HOSPITAL<br>FORT SMITH               | No   |
| ST JOHNS CHILDRENS HOSP  1235 E CHEROKEE STREET  SPRINGFIELD, MO 65804                | INACTIVE                                  | МО  | 501C3                         | 3   | MERCY HEALTH<br>SPRINGFIELD<br>COMM        | No   |
| ST MARYS HOSP ENID OK  14528 S OUTER FORTY ST 100 CHESTERFIELD, MO 63017 73-0614655   | INACTIVE                                  | ок  | 501C3                         |   | MERCY HEALTH<br>OK COMMUNITIES             | No   |
| THE SR M CORNELIA BLASKO FN  100 W HIGHWAY 60  MOUNTAIN VIEW, MO 65548  43-1873914    | FOUNDATION                                | МО  | 501C3                         | 11-I                                      | MERCY ST<br>FRANCIS<br>HOSPITAL            | No   |
| UNITY AMBULATORY CARE  14528 S OUTER FORTY ST 100  CHESTERFIELD, MO 63017  43-1861745 | INACTIVE                                  | МО  | 501C3                         | 11-III                                    | MERCY HEALTH<br>EAST<br>COMMUNITIES        | No   |

## Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

| Form 990, Schedule R, P   | are iv lacineme   | ation of ite                                  | iatea organiza                           | tions rux                                     | ubic us u c                             | or por a don                                     | or mase                        |
|---|---|---|--|---|---|--|--------------------------------|
| (a)<br>Name, address, and EIN of<br>related organization  | (b)<br>Primary activity                                 | (c) Legal Domicile (State or Foreign Country) | (d)<br>Direct Controlling<br>Entity      | (e) Type of entity (C corp, S corp, or trust) | (f)<br>Share of total<br>Income<br>(\$) | (g)<br>Share of<br>end-of-year<br>assets<br>(\$) | (h)<br>Percentage<br>ownership |
| MERCY COMM SERVICES<br>INC<br>401 WOODLAND HILLS<br>BLVD<br>FORT SCOTT, KS 66701<br>48-1078101              | RETAIL<br>PHARMACY                                      | KS  | MERCY KANSAS<br>COMM INC                 | С   |   |  |                                |
| FRONTENAC PROPERTIES INC 14528 S OUTER FORTY SUITE 100 CHESTERFIELD, MO 63017 52-1914421                    | HOLDS<br>ANCILLARY<br>ASSETS &<br>OWNS<br>AIRCRAFT      | DE  | MERCY HEALTH                             | С   |   |  |                                |
| INVENO HEALTH INC<br>1235 E CHEROKEE STREET<br>SPRINGFIELD, MO 65804<br>26-4509571                          | TECHNOLOGY<br>TRANSFER<br>COMPANY                       | МО  | MERCY HEALTH<br>SPRINGFIELD<br>COMM      | С   |   |  |                                |
| UNITY SUPPORT SERVICES<br>INC<br>645 MARYVILLE CENTRE<br>DRIVE SUITE 10<br>ST LOUIS, MO 63141<br>43-1797042 | INACTIVE  |   | MERCY HEALTH<br>EAST<br>COMMUNITIES      | С   |   |  |                                |
| UH L CORP INC 645 MARYVILLE CENTRE DRIVE SUITE 10 ST LOUIS, MO 63141 74-2499535                             | HOLDING<br>COMPANY                                      | МО  | MERCY HEALTH<br>SERVICES LLC             | С   |   |  |                                |
| MHN OF THE SOUTHERN<br>REGION INC<br>1011 14TH AVENUE NW<br>ARDMORE, OK 73401<br>73-1580607                 | HOLDING<br>COMPANY                                      |   | MERCY<br>MANAGED CARE<br>CORP            | С   |   |  |                                |
| MERCY HEALTH CENTER<br>CONDOMINIUM INC<br>4300 W MEMORIAL RD<br>OKLAHOMA CITY, OK<br>73120<br>68-0640970    | ADMINISTRATOR OF CERTAIN REAL PROPERTY AND IMPROVEMENTS | ок  | MERCY<br>HOSPITAL<br>OKLAHOMA<br>CITYINC | С   |   |  |                                |
| MERCY MANAGED CARE<br>CORPORATION<br>4300 W MEMORIAL ROAD<br>OKLAHOMA CITY, OK<br>73120<br>73-1441665       | HOLDING<br>COMPANY                                      | ок  | MERCY HEALTH                             | С   |   |  |                                |
| MERCY HEALTH NETWORK<br>INC<br>4300 W MEMORIAL ROAD<br>OKLAHOMA CITY, OK<br>73120<br>73-1381689             | HOLDING<br>COMPANY                                      |   | MERCY<br>MANAGED CARE<br>CORP            | С   |   |  |                                |

## Form 990, Schedule R, Part V - Transactions With Related Organizations

|      | (a)<br>Name of other organization      | <b>(b)</b><br>Transaction<br>type(a-r) | (c)<br>A mount<br>Involved<br>(\$) | (d)<br>Method of determining<br>amount involved |
|------|--|--|------------------------------------|---|
| (1)  | MERCY CLINIC OKLAHOMA COMMUNITIES INC  | N                                      | 98,687                             |   |
| (2)  | MERCY CLINIC OKLAHOMA COMMUNITIES INC  | 0                                      | 2,621,114                          |   |
| (3)  | MERCY HEALTH                           | Р                                      | 375,864                            |   |
| (4)  | MERCY HEALTH FOUNDATION ARDMORE INC    | 0                                      | 422,593                            |   |
| (5)  | MERCY HEALTH OKLAHOMA COMMUNITIES INC  | 0                                      | 4,009,639                          |   |
| (6)  | MERCY HOSPITAL OKLAHOMA CITY INC       | Р                                      | 131,334,424                        |   |
| (7)  | MERCY HOSPITAL TISHOMINGO              | Р                                      | 468,342                            |   |
| (8)  | MERCY HOSPITALS EAST COMMUNITIES       | 0                                      | 356,141                            |   |
| (9)  | MHM SUPPORT SERVICES                   | 0                                      | 74,276,801                         |   |
| (10) | RESOURCE OPTIMIZATION & INNOVATION LLC | 0                                      | 4,695,320                          |   |
| (11) | MERCY HEALTH FOUNDATION ARDMORE INC    | С                                      | 2,485,825                          |   |



Ernst & Young LLP



# Consolidated Financial Statements and Supplementary Information

Years Ended June 30, 2012 and 2011

## **Contents**

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## Report of Independent Auditors

The Board of Directors Mercy Health

We have audited the accompanying consolidated balance sheets of Mercy Health (the Health System) as of June 30, 2012 and 2011, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended These consolidated financial statements are the responsibility of the Health System's management Our responsibility is to express an opinion on these financial statements based on our audits

We conducted our audits in accordance with auditing standards generally accepted in the United States Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Health System's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Health System's internal control over financial reporting Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Mercy Health at June 30, 2012 and 2011, and the consolidated results of their operations, changes in net assets, and their cash flows for the years then ended, in conformity with U S generally accepted accounting principles

As discussed in Note 2 to the consolidated financial statements, effective July 1, 2011, Mercy Health adopted authoritative guidance issued by the Financial Accounting Standards Board related to presentation and disclosure of patient service revenues and provisions for uncollectible receivables

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating balance sheet, statement of operations, and statement of changes in net assets are presented for the purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole

Ernst + Young LLP

September 24, 2012

# Consolidated Balance Sheets

|   |                | June 30   |    |           |
|---|----------------|-----------|----|-----------|
|   |                | 2012      |    | 2011      |
|   | (In Thousands) |           |    |           |
| Assets  |                |           |    |           |
| Current assets  |                |           |    |           |
| Cash and cash equivalents                               | \$             | 337,324   | \$ | 195,419   |
| Accounts receivable, net of allowance for uncollectible |                |           |    |           |
| receivables of \$171,015 in 2012 and \$187,756 in 2011  |                | 506,351   |    | 459,733   |
| Inventories   |                | 78,717    |    | 69,389    |
| Short-term investments                                  |                | 26,206    |    | 26,958    |
| Other current assets                                    |                | 282,204   |    | 155,758   |
| Total current assets                                    |                | 1,230,802 |    | 907,257   |
| Investments   |                | 1,338,053 |    | 1,350,133 |
| Property and equipment, net                             |                | 2,281,591 |    | 2,080,125 |
| Notes receivable  |                | 12,961    |    | 12,569    |
| Other assets  |                | 320,178   |    | 280,924   |
| Total assets  | \$             | 5,183,585 | \$ | 4,631,008 |
| Liabilities and net assets Current liabilities          |                |           |    |           |
| Current maturities of long-term obligations             | \$             | 21,218    | \$ | 19,380    |
| Accounts payable  |                | 136,273   |    | 110,135   |
| Accrued payroll and related liabilities                 |                | 318,411   |    | 287,389   |
| Accrued liabilities and other                           |                | 338,290   |    | 201,399   |
| Total current liabilities                               |                | 814,192   |    | 618,303   |
| Insurance reserves and other liabilities                |                | 400,804   |    | 366,504   |
| Pension liabilities                                     |                | 362,324   |    | 245,170   |
| Long-term obligations, less current maturities          |                | 810,204   |    | 796,560   |
| Total liabilities                                       |                | 2,387,524 |    | 2,026,537 |
| Net assets  |                |           |    |           |
| Unrestricted  |                | 2,724,806 |    | 2,534,232 |
| Restricted  |                | 71,255    |    | 70,239    |
| Total net assets  |                | 2,796,061 |    | 2,604,471 |
| Total liabilities and net assets                        | \$             | 5,183,585 | \$ | 4,631,008 |

See accompanying notes.

# Consolidated Statements of Operations

|   |    | Year Ended June 30<br>2012 2011 |           |  |
|---|----|---------------------------------|-----------|--|
|   |    | (In Thousan                     | ds)       |  |
| Operating revenues  |    |                                 |           |  |
| Patient service revenues (net of contractuals and discounts)    | \$ | 3,879,408 \$                    | 3,585,608 |  |
| Provision for uncollectible receivables                         |    | (268,365)                       | (249,050) |  |
| Net patient service revenues                                    |    | 3,611,043                       | 3,336,558 |  |
| Capitation revenues   |    | 258,978                         | 235,928   |  |
| Other operating revenues  |    | 242,622                         | 221,752   |  |
| Total operating revenues  |    | 4,112,643                       | 3,794,238 |  |
| Operating expenses  |    |                                 |           |  |
| Salaries and benefits   |    | 2,328,935                       | 2,146,871 |  |
| Supplies and other  |    | 1,264,543                       | 1,188,393 |  |
| Medical claims expense  |    | 120,819                         | 105,734   |  |
| Interest  |    | 11,808                          | 6,183     |  |
| Depreciation and amortization                                   |    | 264,125                         | 253,407   |  |
| Total operating expenses  |    | 3,990,230                       | 3,700,588 |  |
| Operating income before Joplin operations and related           |    |                                 |           |  |
| insurance recovery (Note 3)                                     |    | 122,413                         | 93,650    |  |
| Joplin insurance proceeds                                       |    | 388,100                         | 50,000    |  |
| Joplin operating revenues                                       |    | 95,577                          | 194,159   |  |
| Joplin operating expenses                                       |    | (247,339)                       | (255,015) |  |
| Total operating income  |    | 358,751                         | 82,794    |  |
| Nonoperating (losses) gains                                     |    |                                 |           |  |
| Investment returns, net   |    | (8,301)                         | 171,761   |  |
| Realized and unrealized losses on interest rate swaps, net      |    | (49,819)                        | (259)     |  |
| Other, net  |    | (2,001)                         | (2.850)   |  |
| Total nonoperating (losses) gains, net                          |    | (60,121)                        | 168,652   |  |
| Excess of revenues over expenses                                |    | 298,630                         | 251,446   |  |
| Other changes in unrestricted net assets                        |    |                                 |           |  |
| Pension liability adjustments                                   |    | (121,025)                       | 12,532    |  |
| Gain from discontinued operations                               |    | 8,435                           | 2,447     |  |
| Net assets released from restrictions for property acquisitions |    | 3,131                           | 10,139    |  |
| Other   |    | 1,403                           | 5,752     |  |
| Increase in unrestricted net assets                             | S  | 190,574 \$                      | 282,316   |  |

See accompanying notes

# Consolidated Statements of Changes in Net Assets

|  | Year Ended June 30 2012 2011 |           |      |           |
|--|------------------------------|-----------|------|-----------|
|  |                              | (In Thou  | isan | ds)       |
| Increase in unrestricted net assets                | \$                           | 190,574   | \$   | 282,316   |
| Restricted net assets                              |                              |           |      |           |
| Pledges, bequests, and gifts for specific purposes |                              | 16,069    |      | 16,694    |
| Investment returns, net                            |                              | 146       |      | 5,890     |
| Net assets released from restrictions              |                              | (15,015)  |      | (23,344)  |
| Other  |                              | (184)     |      | (426)     |
| Increase (decrease) in restricted net assets       |                              | 1,016     |      | (1,186)   |
| Increase in net assets                             |                              | 191,590   |      | 281,130   |
| Net assets at beginning of year                    |                              | 2,604,471 |      | 2,323,341 |
| Net assets at end of year                          | \$                           | 2,796,061 | \$   | 2,604,471 |

See accompanying notes.

# Consolidated Statements of Cash Flows

|   | Year Ended June 30<br>2012 2011 |           |    |                  |
|---|---------------------------------|-----------|----|------------------|
|   | (In Thousands)                  |           |    |                  |
| Operating activities                                      |                                 |           |    |                  |
| Change in net assets                                      | \$                              | 191,590   | \$ | 281,130          |
| Adjustments to reconcile change in net assets to net cash |                                 |           |    |                  |
| provided by operating activities                          |                                 | (5 45 T)  |    | (2.11 <u>-</u> ) |
| Net gain from discontinued operations                     |                                 | (8,435)   |    | (2,447)          |
| Pension liability adjustments                             |                                 | 121,025   |    | (12,532)         |
| Pledges, bequests, and gifts for specific purposes        |                                 | (16,069)  |    | (16,694)         |
| Unrealized loss (gain) on interest rate swap              |                                 | 37,866    |    | (2,112)          |
| Depreciation and amortization                             |                                 | 282,818   |    | 238,332          |
| Provision for uncollectible receivables                   |                                 | 274,416   |    | 264,888          |
| Insurance recoveries                                      |                                 | (388,100) |    | (26,000)         |
| Net (gain) loss on disposal of property                   |                                 | (488)     |    | 318              |
| Changes in assets and liabilities                         |                                 |           |    |                  |
| Accounts receivable                                       |                                 | (307,668) |    | (270,861)        |
| Investments classified as trading                         |                                 | 64,864    |    | 78,547           |
| Inventories and other current assets                      |                                 | (22,170)  |    | (25,968)         |
| Accounts payable  |                                 | 23,243    |    | (40,889)         |
| Accrued liabilities and other                             |                                 | 58,850    |    | 20,273           |
| Insurance reserves and other liabilities                  |                                 | (7,663)   |    | (2,398)          |
| Net cash provided by operating activities                 |                                 | 304,079   |    | 483,587          |
| Investing activities                                      |                                 |           |    |                  |
| Additions to property and equipment, net                  |                                 | (428,434) |    | (203, 168)       |
| Insurance recoveries                                      |                                 | 388,100   |    | 50,000           |
| Net change in notes receivable and other assets           |                                 | (28,295)  |    | (34,305)         |
| Net increase in alternative investments                   |                                 | (59,260)  |    | (259,049)        |
| Business acquisitions                                     |                                 | (30,295)  |    | (70,809)         |
| Net cash used in investing activities                     |                                 | (158,184) |    | (517,331)        |
| The table acts in integring act these                     |                                 | (100,104) |    | (217,221)        |

# Consolidated Statements of Cash Flows (continued)

|   | Year Ended June 30 2012 2011 |          |  |
|---|------------------------------|----------|--|
|   | (In Thousa                   | nds)     |  |
| Financing activities                                      |                              |          |  |
| Proceeds from issuance of long-term debt, net of original |                              |          |  |
| issue discount and financing costs                        | \$<br>376,425 \$             | _        |  |
| Principal payments on long-term obligations               | (404,919)                    | (17,065) |  |
| Pledges, bequests, and gifts for specific purposes        | <br>16,069                   | 16,694   |  |
| Net cash used in financing activities                     | (12,425)                     | (371)    |  |
|   |                              | _        |  |
| Net increase (decrease) in cash and cash equivalents      |                              |          |  |
| from continuing operations                                | 133,470                      | (34,115) |  |
|   |                              |          |  |
| Cash flows from discontinued operations                   |                              |          |  |
| Net cash provided by assets of discontinued operations    |                              |          |  |
| held for sale – operating activities                      | 4,819                        | 12,785   |  |
| Net cash provided by assets of discontinued operations    |                              |          |  |
| held for sale – investing activities                      | 3,616                        | 109,242  |  |
| Net cash used by assets of discontinued operations        |                              |          |  |
| held for sale – financing activities                      | _                            | (21,330) |  |
|   |                              | _        |  |
| Net increase in cash and cash equivalents from            |                              |          |  |
| discontinued operations                                   | 8,435                        | 100,697  |  |
|   |                              |          |  |
| Net increase in cash and cash equivalents                 | 141,905                      | 66,582   |  |
| Cash and cash equivalents at beginning of year            | <br>195,419                  | 128,837  |  |
| Cash and cash equivalents at end of year                  | \$<br>337,324 \$             | 195,419  |  |
|   |                              |          |  |
| Supplemental disclosures                                  |                              |          |  |
| Cash paid for interest                                    | <br>13,770 \$                | 11,371   |  |
| Assets acquired through capital leases                    | <br>43,976 \$                |          |  |

See accompanying notes

# Notes to Consolidated Financial Statements (Tables in Thousands)

June 30, 2012

#### 1. Organization

Mercy Health, formerly known as (f/k/a) the Sisters of Mercy Health System, changed its name in fiscal 2012 to Mercy Health (Mercy) in an effort to better serve its patients and communities, as well as to honor the health system's heritage

Mercy was incorporated in September 1986 and is the sole corporate member of various health care corporations. Mercy is sponsored by Mercy Health Ministry, a public juridic person whose members include Sisters of Mercy and lay leaders. Prior to sponsorship by Mercy Health Ministry, Mercy was sponsored by the Institute of the Sisters of Mercy of the Americas, Regional Community of St. Louis, a religious order of the Roman Catholic Church (Sisters of Mercy)

Mercy is incorporated as a not-for-profit corporation under the laws of the state of Missouri and is a tax-exempt organization as described in Section 501(c)(3) of the Internal Revenue Code (the Code)

Mercy's ministry office (headquarters) is located in St Louis, Missouri Mercy and Subsidiaries (the Health System) comprise the following corporations and their subsidiaries

- Mercy Health Fort Smith Communities (f/k/a St Edward Mercy Health System, Inc), Fort Smith, Arkansas
- Mercy Health Hot Springs Communities (f/k/a St Joseph's Mercy Health System, Inc), Hot Springs, Arkansas
- Mercy Health Northwest Arkansas Communities (f/k/a Mercy Health System of Northwest Arkansas, Inc.), Rogers, Arkansas
- Mercy Health East Communities (f/k/a St John's Mercy Health Care), St Louis, Missouri
- Mercy Health Springfield Communities (f/k/a St John's Health System, Inc), Springfield, Missouri

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 1. Organization (continued)

- Mercy Health Oklahoma Communities, Inc (f/k/a Mercy Health System, Inc), Oklahoma City and Ardmore, Oklahoma
- Mercy Ministries of Laredo, Laredo, Texas
- Mercy Health Southwest Missouri / Kansas Communities (f/k/a Mercy Health System-Joplin, Inc), Joplin, Missouri, and Independence and Fort Scott, Kansas

Each subsidiary above is a separately incorporated not-for-profit corporation and is tax-exempt pursuant to Section 501(c)(3) of the Code All significant intercompany transactions and balances have been eliminated in consolidation

### **Significant Acquisitions and Divestitures**

#### **Acquisitions**

During fiscal 2012, several of the Health System's subsidiaries entered into asset purchase agreements to make certain acquisitions, including a hospital, physician practices, and other assets for approximately \$35.4 million in cash During fiscal 2011, two of the Health System's subsidiaries entered into asset purchase agreements to acquire a hospital, physician practices, and other assets for approximately \$70.8 million in cash and the assumption of a note payable of \$8.0 million. All of these transactions were accounted for as acquisitions in accordance with Accounting Standards Codification (ASC) Topic 958-805, *Business Combinations – Not-for-Profit Entities* 

These acquisitions provided the Health System's patients with access to a greater number of specialists and enhanced the coordination of health services

The operating results of entities acquired are included in the Health System's consolidated financial statements from the date of acquisition Operating revenues of the entities acquired in fiscal 2012 included in the consolidated statement of operations was \$55.4 million for the year ended June 30, 2012 Operating revenues of the entities acquired in fiscal 2011 included in the consolidated statement of operations was \$36.9 million for the year June 30, 2011

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

### 1. Organization (continued)

The Health System allocates the purchase price of the acquired businesses to assets acquired and liabilities assumed based on their fair values. The excess of the purchase price over fair value of net assets acquired is recorded as goodwill. The goodwill can be attributed to benefits that Mercy expects to realize from operating efficiencies and increased revenues.

The following table summarizes the acquisition date fair values of the assets acquired and liabilities assumed

|   | Fiscal 2012 Acquisitions |        | Fiscal 2011 Acquisitions |        |
|---|--------------------------|--------|--------------------------|--------|
| Assets acquired   |                          |        |                          |        |
| Cash  | \$                       | 5,069  | \$                       | _      |
| Accounts receivable                                     |                          | 13,366 |                          | _      |
| Inventory, prepaid expenses, and other current assets   |                          | 2,620  |                          | 759    |
| Property, plant, and equipment                          |                          | 11,387 |                          | 71,437 |
| Goodwill, identifiable intangibles, and other long-term |                          |        |                          |        |
| assets  |                          | 11,106 |                          | 6,878  |
| Total assets acquired                                   |                          | 43,548 |                          | 79,074 |
| Liabilities assumed                                     |                          |        |                          |        |
| Accounts payable  |                          | 2,894  |                          | _      |
| Accrued liabilities                                     |                          | 5,290  |                          | 281    |
| Note payable assumed                                    |                          | _      |                          | 7,984  |
| Total liabilities assumed                               |                          | 8,184  |                          | 8,265  |
|   | \$                       | 35,364 | \$                       | 70,809 |

#### **Divestitures**

Effective October 1, 2010 (fiscal 2011), Mercy sold Mercy Health Plans, Inc (MHP) for \$112 2 million MHP, a for-profit corporation, was a health insurance organization that provided health maintenance organization (HMO) and preferred provider organization (PPO) insurance plans and health management services to subscribing employee groups and individuals in areas served by Mercy

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 1. Organization (continued)

The operations of MHP have been classified as discontinued operations in accordance with ASC Topic 205, *Discontinued Operations*, because the associated operations and cash flows have been eliminated from ongoing operations, and the Health System does not have continuing involvement in the operations of MHP For all periods presented, the operating results for these operations have been removed from continuing operations and presented separately as discontinued operations in the consolidated statements of operations. The notes to the consolidated financial statements were adjusted to exclude the impact of discontinued operations

MHP's operating revenues were \$156.5 million for the year ended June 30, 2011 MHP's results from operations consisted of income of \$0.8 million for the year ended June 30, 2011

Included in discontinued operations for the year ended June 30, 2012, is \$2 0 million related to final purchase price adjustments and \$6 4 million related to sublease income on leased office space that had been vacated in 2011

For fiscal 2012 and 2011, the Health System had certain managed care and other contracts with the acquiring entity related to the sale of MHP, which generated continuing cash flows of approximately 6% of the Health System's total operating revenues

#### Letter of Intent

In April 2012, Mercy signed an agreement in principle to sell Mercy Health Hot Springs Communities to Capella Healthcare Inc – a private, for-profit system based in Franklin, Tennessee In August 2012, a definitive agreement was signed This transaction is subject to approval from the Roman Catholic Church and the Federal Trade Commission Due to the pending approvals from the Roman Catholic Church, the criteria for classifying the operations of Mercy Health Hot Springs Communities as discontinued operations has not yet been met in accordance with ASC Topic 205, *Discontinued Operations* 

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 2. Summary of Significant Accounting Policies

#### **Cash and Cash Equivalents**

Investments in highly liquid debt instruments with a maturity of three months or less when purchased, excluding amounts classified as investments, are considered cash equivalents. The Health System routinely invests in money market mutual funds. These funds generally invest in highly liquid U.S. government and agency obligations. Financial instruments that potentially subject the Health System to concentrations of credit risk include the Health System's cash and cash equivalents. The Health System places its cash and cash equivalents with institutions with high credit quality. However, at certain times, such cash and cash equivalents are in excess of government-provided insurance limits.

#### **Inventories**

Inventories, which consist principally of medical supplies and pharmaceuticals, are stated at the lower of cost or market Cost is determined principally using the average cost method

#### **Property and Equipment**

Property and equipment are stated at cost or, if donated, at fair value at the date of receipt

Depreciation is provided using the straight-line method over the estimated useful lives of land and leasehold improvements, buildings, and equipment The estimated useful lives are as follows land and leasehold improvements, 2 to 30 years, buildings, 3 to 40 years, and equipment, 2 to 20 years

Property and equipment under capital lease obligations are amortized using the straight-line method over the lease term or the estimated useful life of the leased asset, whichever period is shorter Such amortization is included with depreciation in the accompanying consolidated statements of operations and changes in net assets

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 2. Summary of Significant Accounting Policies (continued)

#### **Asset Impairment**

The Health System periodically evaluates the carrying value of its long-lived assets for impairment when indicators of impairment are identified. These evaluations are primarily based on the estimated recoverability of the assets' carrying value based on undiscounted cash flows. Impairment write-downs are recognized in operating income at the time the impairment is identified.

#### Assets and Liabilities Held for Sale

A long-lived asset or disposal group of assets and liabilities that is expected to be sold, and for which it is probable that the sale will be completed within one year, is classified as held for sale For long-lived assets held for sale, an impairment charge is recorded if the carrying amount of the asset exceeds its fair value less costs to sell

### **Other Assets**

Other assets consist primarily of investment securities held under deferred compensation arrangements, land held for future development, fair value of interest rate swaps in asset positions, and investments in unconsolidated affiliates

#### Goodwill

The Health System records goodwill arising from a business combination as the excess of purchase price and related costs over the fair value of identifiable tangible and intangible assets acquired and liabilities assumed At June 30, 2012 and 2011, the Health System had goodwill of \$43 0 million and \$31 5 million, respectively The Health System annually reviews, as of January 1, the carrying value of goodwill for impairment In addition, a goodwill impairment assessment is performed if an event occurs or circumstances change that would make it more likely than not that the fair value of a reporting unit is below its carrying amount Management has determined that the Health System has seven reporting units at which fair value is measured If such circumstances suggest that the recorded amounts of any of these assets cannot be recovered, the carrying values of such assets are reduced to fair value If the carrying value of any of these assets is impaired, a material charge may be incurred to results of operations. It was determined there were no goodwill impairments during 2012 or 2011

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 2. Summary of Significant Accounting Policies (continued)

#### **Net Assets**

The Health System's net assets and activities are classified into two classes, restricted and unrestricted, based on the existence or absence of donor-imposed restrictions. Restricted net assets include temporarily restricted net assets (71% and 70% of restricted net assets at June 30, 2012 and 2011, respectively), whose use by the Health System has been limited by donors to a specific time period or for a particular purpose, and permanently restricted net assets (29% and 30% of restricted net assets at June 30, 2012 and 2011, respectively), which must be maintained by the Health System in perpetuity with the related investment income expendable to support the donor-designated purpose. The general nature of the donor restrictions is to support the Health System's indigent care mission and health education programs and to assist with capital projects

#### **Net Patient Service Revenues and Patient Accounts Receivable**

Patient service revenues (net of contractual and discounts) are recorded during the period the health care services are provided and are reported at estimated net realizable amounts from patients, third-party payors, and others for services rendered and include estimated retroactive revenue adjustments due to future audits, reviews, and investigations Estimates of contractual allowances under managed care health plans are based upon the services provided, historical payment rates and the payment terms specified in the related contractual agreements Revenues related to uninsured patients have discounts applied in accordance with Mercy policy Net patient service revenue is reported net of provision for uncollectible receivables

Patient accounts that are uncollected, including those placed with collection agencies, are initially charged against the allowance for uncollectible accounts in accordance with collection policies of the Health System and, in certain cases, are reclassified to charity care if deemed to otherwise meet the Health System's charity care policy. The provision for uncollectible receivables is based upon management's assessment of historical and expected net collections considering business and economic conditions, trends in health care coverage, and other collection indicators. Periodically throughout the year, management assesses the adequacy of the allowance for uncollectible receivables based upon the payor composition and aging of receivables as of the reporting date with consideration of the historical payment and write-off experience by payor category. The results of these reviews are then used to make any modifications to the provision for uncollectible receivables to establish an appropriate allowance for uncollectible receivables. After satisfaction of amounts due from insurance, the Health System follows established guidelines for placing past-due patient balances with collection agencies.

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

### 2. Summary of Significant Accounting Policies (continued)

Retroactive third-party adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered, and such amounts are adjusted in future periods as adjustments become known Adjustments to revenue based on prior periods increased net patient service revenues by approximately \$30.0 million and \$14.0 million in 2012 and 2011, respectively, due to revised estimates consisting primarily of retroactive third-party adjustments for years that are subject to audits, reviews, and investigations. Included in the \$30.0 million recognized in 2012 is \$16.6 million, which relates to the Medicare Rural Floor Budget Neutrality Act settlement (Settlement). This Settlement with Centers for Medicare and Medicaid Services involved approximately 2,200 hospitals nationwide and was made to resolve a challenge made by the plaintiff hospitals for underpayment of inpatient Medicare services dating back to 1999.

### **Capitation Revenues and Medical Claims Expense**

Certain Health System Subsidiaries have entered into various risk-based contracts with certain HMOs Under these arrangements, the Subsidiaries receive capitated payments based on the demographic characteristics of covered members in exchange for providing certain medical services to those members. These payments are reflected as capitation revenues in the consolidated statements of operations. The Subsidiaries recognize medical claims expense for services provided. The medical claims expense represents claims paid, claims reported but not yet paid, and claims incurred but not reported (IBNR). The IBNR amount is estimated based upon prior experience modified for current trends. The claims IBNR amount was \$21.0 million and \$20.8 million at June 30, 2012 and 2011, respectively, and was included in accrued liabilities and other in the consolidated balance sheets.

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 2. Summary of Significant Accounting Policies (continued)

#### **Electronic Health Record Incentive Program**

The American Recovery and Reinvestment Act of 2009 included provisions for implementing health information technology under the Health Information Technology for Economic and Clinical Health Act (HITECH) The provisions were designed to increase the use of electronic health record (EHR) technology and establish the requirements for a Medicare and Medicaid incentive payment program beginning in 2011 for eligible providers that adopt and meaningfully use certified EHR technology Eligibility for annual Medicare incentive payments is dependent on providers demonstrating meaningful use of EHR technology in each period over a four-year period ending in 2016 Initial Medicaid incentive payments are available to providers that adopt, implement, or upgrade certified EHR technology Providers must demonstrate continued meaningful use of such technology in subsequent years to qualify for additional Medicaid incentive payments

The Health System accounts for EHR incentive payments as other operating revenue. The Health System utilizes a grant accounting model to recognize EHR incentive revenues and records incentive revenue ratably throughout the incentive reporting period when it is reasonably assured that the respective eligible provider will meet the meaningful use objectives for the reporting period and that the grants will be received. The EHR reporting period for hospitals is based on the federal fiscal year, which runs from October 1 through September 30. The Health System attested for meaningful use (both for eligible facilities and for integrated ambulatory physicians) and received incentive payments of approximately \$42.0 million during the year ended June 30, 2012. The Health System believes that the eligible providers that met meaningful use objectives will continue to meet the objectives for the federal fiscal year ended September 30, 2012. Therefore, the Health System also recognized an additional \$7.5 million based on its reasonable assurance of meeting year two EHR requirements. Income from incentive payments is subject to retrospective adjustment as the incentive payments are calculated using Medicare cost report data that is subject to audit. In addition, the Health System's compliance with the meaningful use criteria is subject to audit by the federal government.

In addition, the Health System has an incentive program with its physicians whereby the Health System compensates eligible physicians if certain criteria are met. The Health System expensed approximately \$16.7 million for incentives paid to physicians for the year ended June 30, 2012. These amounts are included in salaries and benefits in the accompanying consolidated statements of operations. The net amount reflected in the consolidated statements of operations for EHR incentive payments is \$32.8 million for the year ended June 30, 2012.

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 2. Summary of Significant Accounting Policies (continued)

### **Services to the Community**

In support of its mission, the Health System provides care to patients who personally bear a significant financial burden relative to their health care services and are deemed to be medically indigent. The Health System classifies the resources utilized for the care of patients bearing a significant health care financial burden as compared to their resources as traditional charity care. Traditional charity care includes the cost of services provided to persons who cannot afford health care because of the financial burden of the health care services and/or who are uninsured or underinsured. Traditional charity care also includes services for which the patient may not participate in the charity care process but are otherwise deemed to meet the Health System's charity care policy.

Because the Health System does not pursue collection of amounts determined to qualify as charity care, such amounts are not reported as net patient service revenue. The cost of traditional charity care was \$126.8 million and \$110.4 million in 2012 and 2011, respectively. The Health System estimates cost of charity care using a calculated ratio of costs to charges by hospital and applies that ratio to the relevant gross charges respectively, less any payments received.

Health care services to patients under government programs, such as Medicare and Medicaid, are also considered part of the Health System's benefit provided to the community since a portion of such services are reimbursed at amounts less than cost. In addition, the Health System maintains community benefit programs designed to positively impact the health status of the communities served. These services include various clinics and outreach programs (designed to deliver health care services to underserved communities), medical education and research activities, and direct cash and in-kind charitable contributions.

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 2. Summary of Significant Accounting Policies (continued)

These community benefit programs also include the activities of Mercy Ministries of Laredo (MML), Mercy Caritas, Catherine's Fund, and Mercy Family Center (f/k/a Sisters of Mercy Ministries) that are administered by Mercy These programs finance charitable activities to help meet the needs of the poor, sick, and uneducated

#### Investments

Investments include assets set aside through resolution by the Board of Directors for future long-term purposes, including capital improvements and self insurance. In addition, investments include amounts contributed by donors with stipulated restrictions. These assets include investments in equity securities and debt securities, which are measured at fair value. The cost of securities sold is based on the specific-identification method. The Health System accounts for its ownership interest in alternative investments under the equity method. Management has utilized the best available information for reported investment values, which in some instances are valuations as of an interim date.

For purposes of recognizing investment returns as a component of excess of revenues over expenses, substantially all investments, other than alternative investments, are considered to be trading securities. Prior to fiscal 2012, investment returns on assets held in the professional liability trust fund were reported as other operating revenues. The professional liability trust fund was terminated as of June 30, 2011 (see Note 8), and thus, investment return is included as nonoperating gains (losses) in 2012 consistent with other Board-restricted assets. Unrestricted investment returns, including alternative investments, are included in nonoperating gains (losses) in the consolidated statements of operations. Investment returns arising from donor-restricted resources are reported as a direct increase in restricted net assets in the consolidated statements of changes in net assets, consistent with the donors' restrictions. In addition, cash flows from the purchases and sales of marketable securities designated as trading are reported as a component of operating activities in the accompanying consolidated statements of cash flows

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 2. Summary of Significant Accounting Policies (continued)

#### **Derivative Financial Instruments**

Derivative instruments are contracts between the Health System and a third party (counterparty) that provide for economic payments between the parties based on changes in some defined market security or index or combination thereof. The Health System's derivative financial instruments are primarily interest rate swaps utilized as part of its debt management process. The Health System recognizes all derivative instruments as either assets or liabilities in the consolidated balance sheets at fair value. The Health System does not account for any of its interest rate swap agreements as hedges, and accordingly, realized and unrealized gains (losses) and net settlement payments are reflected as a component of nonoperating gains (losses) in the accompanying consolidated statements of operations

### Pledges, Bequests, and Gifts for Specific Purposes

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received, which is then treated as cost Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. Gifts are recorded as an increase in restricted net assets if they are received with donor stipulations that limit the use of the assets. Upon expenditure in accordance with a donor's restrictions and when the asset is placed in service, net assets restricted for capital acquisitions are reported as direct additions to unrestricted net assets, and assets restricted for operating purposes are reported as an increase in other operating revenues. Donor-restricted contributions for operating purposes whose restrictions are met within the same year as received, and contributions received by donors without restrictions, are reflected as other operating revenues in the accompanying consolidated statements of operations

Unconditional promises to give, less an allowance for uncollectible amounts, are recorded as receivables in the year made. Net pledges receivable of \$3.1 million and \$7.9 million were included in other current assets and other assets, respectively, at June 30, 2012. Net pledges receivable of \$3.3 million and \$8.2 million were included in other current assets and other assets, respectively, at June 30, 2011.

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 2. Summary of Significant Accounting Policies (continued)

#### **Functional Classification of Expenses**

The Health System provides general health care services to residents within communities served, including acute inpatient, subacute inpatient, outpatient, ambulatory, long-term, and home care, as well as related general and administrative services

The Health System does not present expense information by functional classification because its resources and activities are primarily related to providing health care services. Furthermore, since the Health System receives substantially all of its resources from providing health care services in a manner similar to a business enterprise, other indicators contained in these consolidated financial statements are considered important in evaluating how well management has discharged its stewardship responsibilities.

### **Operating Indicator**

The Health System's operating indicator (operating income before Joplin operations and related insurance recovery) includes all unrestricted revenue, gains and other support, and expenses directly related to the recurring and ongoing health care operations during the reporting period. The operating indicator excludes operating revenues, expenses and insurance proceeds related to Joplin, nonoperating gains and losses, pension liability adjustments, gain from discontinued operations, net assets released from restrictions for property acquisitions, and other

#### **Performance Indicator**

The Health System's performance indicator (excess of revenues over expenses) includes all changes in unrestricted net assets other than pension liability adjustments, gain from discontinued operations, net assets released from restrictions for property acquisitions, and other

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 2. Summary of Significant Accounting Policies (continued)

#### **Operating and Nonoperating Gains (Losses)**

The Health System's primary mission is to meet the health care needs in its market areas through a broad range of general and specialized health care services, including inpatient acute care, outpatient services, physician services, and other health care services Activities directly associated with the furtherance of this purpose are considered to be operating activities Other activities that result in gains or losses peripheral to the Health System's primary mission are considered to be nonoperating Nonoperating activities include net investment returns and net realized and unrealized gains (losses) on interest rate swaps

#### **Use of Estimates**

The preparation of financial statements in conformity with U S generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements Estimates also affect the reported amounts of revenues and expenses during the reporting period Actual results could differ from those estimates

#### **Accounting Pronouncements Adopted**

Effective for the year ended June 30, 2012, the Health System adopted Accounting Standards Update (ASU) 2010-23, *Health Care Entities (Topic 954): Measuring Charity Care for Disclosure* ASU 2010-23 is intended to reduce the diversity in practice regarding the measurement basis used in the disclosure of charity care ASU 2010-23 requires that cost be used as the measurement basis for charity care disclosure purposes and that cost be identified as the direct and indirect costs of providing the charity care, and requires disclosure of the method used to identify or determine such costs

Effective for the year ended June 30, 2012, the Health System adopted ASU 2010-24, *Health Care Entities (Topic 954): Presentation of Insurance Claims and Related Insurance Recoveries* The amendments in this ASU state that a health care entity may not net insurance recoveries against related claim liabilities. In addition, the amount of the claim liability must be determined without consideration of insurance recoveries. The adoption of this standard did not have a material impact on the Health System's consolidated financial position and results of operations.

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 2. Summary of Significant Accounting Policies (continued)

Effective for the year ended June 30, 2012, the Health System adopted ASU 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Entities ASU 2011-07 requires health care entities to change the presentation of their statement of operations by reclassifying the provision for uncollectible receivables associated with patient service revenue from an operating expense to a deduction from patient services revenues (net of contractual allowances and discounts) In addition, enhanced disclosures are required for the entity's revenue recognition policies and assessing bad debts. The standard also requires disclosure of patient service revenue by major payor source as well as qualitative and quantitative information about changes in the allowance for uncollectible accounts. The provision for uncollectible receivables associated with patient service revenue has been reclassified from an operating expense to a deduction from patient service revenues, and the prior year has been reclassified to conform to this presentation (See the consolidated statements of operations and Note 4)

#### 3. Joplin Operations and Related Insurance Recovery

An EF-5 tornado hit the city of Joplin on May 22, 2011 Mercy has an acute care hospital and several medical office buildings in Joplin As a result of the tornado, the acute care hospital was completely destroyed and several of the medical office buildings suffered significant physical damage The operations of Joplin were expected to be approximately 5% of the Health System's consolidated net patient service revenues in fiscal 2011 The Health System has continued to provide health care services in a temporary facility, but in a diminished capacity

For the year ended June 30, 2011, management recorded a \$161 million impairment loss equal to the book value of the buildings and equipment affected by the tornado. In addition, management recorded a \$60 million impairment loss for inventory destroyed

The Health System has incurred additional costs related to cleanup and security of the premises and has continued to pay all employees. These expenses are being recorded as incurred. It is anticipated these costs will ultimately be significantly covered by insurance.

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

### 3. Joplin Operations and Related Insurance Recovery (continued)

As of the date of the tornado, the Health System maintained insurance coverage of \$750 million, which covered property damage, business interruption, and related costs, subject to a deductible During fiscal 2012, the Health System received \$388 l million in insurance proceeds from the insurance company related to this event, of which \$125 0 million was for business interruption During fiscal 2011, the Health System received a \$50 0 million initial payment from the insurance company related to this event. These payments are reflected as Joplin insurance proceeds on the accompanying consolidated statements of operations. Future cash payments under the policy will be recorded when received in operating income

Since the post-tornado operations of Joplin are not comparable to the pre-tornado operations and since Joplin's results are impacted significantly by insurance proceeds, management has determined that Joplin's financial results should be segregated in the attached consolidated statements of operations for both periods presented

|   | Year Ended June 30 |          |  |
|---|--------------------|----------|--|
|   | <br>2012           | 2011     |  |
| Operating revenues                                |                    |          |  |
| Patient service revenues (net of contractuals and |                    |          |  |
| discounts)  | \$<br>91,442 \$    | 203,965  |  |
| Provision for uncollectible receivables           | <br>(6,051)        | (15,838) |  |
| Net patient service revenues                      | 85,391             | 188,127  |  |
| Other operating revenues                          | <br>10,186         | 6,032    |  |
| Total operating revenues                          | 95,577             | 194,159  |  |
| Operating expenses                                |                    |          |  |
| Salaries and benefits                             | 84,050             | 93,297   |  |
| Supplies and other                                | 144,596            | 143,727  |  |
| Depreciation and amortization                     | 18,693             | 17,991   |  |
| Total operating expenses                          | 247,339            | 255,015  |  |
| Joplin insurance proceeds                         | 388,100            | 50,000   |  |
| Joplin operating income (loss)                    | \$<br>236,338 \$   | (10,856) |  |

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 4. Net Patient Service Revenue and Patient Receivables

The following is a summary of the Health System's patient service revenues, net of contractual allowances and discounts (before the provision for uncollectible receivables) by major payor Medicare and Medicaid managed plans are grouped with Medicare and Medicaid, respectively

|                    | Year E      | Year Ended June 30    |  |  |  |
|--------------------|-------------|-----------------------|--|--|--|
|                    | 2012        | 2011                  |  |  |  |
| Medicare           | \$ 1,356,87 | <b>3</b> \$ 1,285,354 |  |  |  |
| Medicaid           | 424,50      | 9 353,172             |  |  |  |
| Managed care/other | 1,849,94    | 7 1,659,375           |  |  |  |
| Self-pay           | 248,07      | <b>287</b> ,707       |  |  |  |
| Total              | \$ 3,879,40 | <b>8</b> \$ 3,585,608 |  |  |  |

Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Noncompliance with Medicare and Medicaid laws and regulations can make the Health System subject to significant regulatory action, including substantial fines and penalties, as well as exclusion from the Medicare and Medicaid programs

The Health System provides health care services through inpatient and outpatient care facilities located in several states. The Health System grants credit to patients in return for health care services rendered to said patients, substantially all of whom are residents of the communities served. The Health System does not require collateral or other security in extending credit to patients, however, it routinely obtains assignment of (or is otherwise entitled to receive) patients' benefits payable under their health insurance programs, plans, or policies (e.g., Medicare, Medicaid, HMOs, and commercial insurance policies). At June 30, 2012 and 2011, approximately 36% and 33%, respectively, of net accounts receivable were collectible from governmental payors (including Medicare and Medicaid), with approximately 50% for both 2012 and 2011 of net accounts receivable collectible from commercial insurance and managed care payors

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 4. Net Patient Service Revenue and Patient Receivables (continued)

The allowance for uncollectible receivables was approximately \$171 0 million and \$187 8 million as of June 30, 2012 and 2011, respectively These balances as a percent of accounts receivable net of contractual allowances were approximately 25% and 29% as of June 30, 2012 and 2011, respectively The Health System's allowance for uncollectible receivables covered approximately 93% and 94% of self-pay patient receivables as of June 30, 2012 and 2011, respectively The Health System has experienced an increase in write-off trends related to bad debt and charity across the ministry driven by higher unemployment, loss of employer-sponsored insurance plans, and rising patient responsibility balances Mercy reviews and updates its uninsured discount rate on an annual basis There have been no significant changes to the charity care policies for the year ended June 30, 2012

The following is a summary of the Health System's allowance for uncollectible receivables activity

|   | <br>June 30,<br>2012 |
|---|----------------------|
| Balance at beginning of period                    | \$<br>187,756        |
| Provision for uncollectible receivables           | 268,365              |
| Provision for uncollectible receivables – Joplin  | 6,051                |
| Accounts written off, net of recoveries and other | (291,157)            |
| Balance at end of period                          | \$<br>171,015        |

#### 5. Investments

The following is a summary of investments

|                                | June 30         |           |  |
|--------------------------------|-----------------|-----------|--|
|                                | 2012            | 2011      |  |
| Board-designated               | \$ 1,321,605 \$ | 1,338,053 |  |
| Restricted by donor or grantor | 42,654          | 39,038    |  |
| Total investments              | 1,364,259       | 1,377,091 |  |
| Less short term investments    | (26,206)        | (26,958)  |  |
|                                | \$ 1,338,053 \$ | 1,350,133 |  |

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

## 5. Investments (continued)

The following is a summary of investments by classification

|  |      | June 30  |      |          |
|--|------|----------|------|----------|
|  |      | 2012     |      | 2011     |
| Cash and cash equivalents                | \$   | 93,477   | \$   | 48,642   |
| Fixed income                             |      |          |      |          |
| Corporate debt securities                |      | 73,209   |      | 72,255   |
| Government agencies                      |      | 3,579    |      | 3,334    |
| Government obligations (U S and foreign) |      | 90,099   |      | 79,088   |
| Other debt securities                    |      | 36,436   |      | 19,173   |
| Commingled and mutual funds              |      | 147,477  |      | 144,147  |
| Equity securities                        |      |          |      |          |
| Domestic equities – common stock         |      | 262,603  |      | 278,182  |
| International equities – common stock    |      | 226,820  |      | 326,082  |
| Real assets – commodities                |      | 38,837   |      | 22,852   |
| Alternative investments                  |      |          |      |          |
| Hedge funds                              |      | 245,697  |      | 273,583  |
| Private equity investments               |      | 99,466   |      | 85,932   |
| Real assets – limited partnerships       |      | 24,816   |      | 669      |
| Other                                    |      | 21,743   |      | 23,152   |
|  | 1    | ,364,259 | 1    | ,377,091 |
| Less short term investments              |      | (26,206) |      | (26,958) |
| Total investments                        | \$ 1 | ,338,053 | \$ 1 | ,350,133 |

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# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 5. Investments (continued)

The following is a summary of investment returns

|   | Year Ended June 30 |         |  |
|---|--------------------|---------|--|
|   | <br>2012           | 2011    |  |
| Investment returns included in other operating revenues | \$<br>- \$         | 16,955  |  |
| Investments Interest and dividends                      | 23,758             | 21,490  |  |
| Realized gains, net                                     | 34,013             | 35,913  |  |
| Interest expense on Series 2001 bonds                   | (2,417)            | (2,514) |  |
| Unrealized (losses) gains, net                          | (63,655)           | 116,872 |  |
| Investment returns included in nonoperating             |                    |         |  |
| (losses) gains, net                                     | (8,301)            | 171,761 |  |
| Investment returns included in restricted net assets    | 146                | 5,890   |  |
| Total investment returns                                | \$<br>(8,155) \$   | 194,606 |  |

The Health System's investments are exposed to various kinds and levels of risk Fixed income securities expose the Health System to interest rate risk, credit risk, and liquidity risk As interest rates change, the value of many fixed income securities is affected, particularly those with fixed rates Credit risk is the risk that the obligor of the security will not fulfill its obligations Liquidity risk is affected by the willingness of market participants to buy and sell given securities Equity securities expose the Health System to market risk, performance risk, and liquidity risk Market risk is the risk associated with major movements of the equity markets, both foreign and domestic Performance risk is the risk associated with a company's operating performance Liquidity risk as previously defined tends to be higher for foreign equities and equities related to small capitalization companies

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 5. Investments (continued)

Certain of the Health System's investments are made through alternative investments, primarily private equity limited partnership investments and hedge funds. These investments provide the Health System with a proportionate share of the investment gains and losses. The fund manager has full discretionary authority over the investment decisions and provides the net asset valuation. The hedge funds and private equity funds present risks similar to those of traditional investments, as well as some additional risks. Due to the fact that these funds are invested through limited partnerships or other limited access-type vehicles, pricing is infrequent and liquidity may also be limited in some cases, up to 24 months for hedge funds. Due to infrequent pricing and illiquidity of underlying investments, it is common practice for private equity funds to require investors to commit to a 10-year investment period, although the distribution of capital is likely to occur prior to the 10-year termination date. These investments may also employ leverage, which may lead to additional risk of loss. These investments are subject to market risk, default risk, interest rate risk, and credit risk as well as various other types of risks. At June 30, 2012, the Health System has commitments to fund \$54.1 million in these investments

At the balance sheet dates, receivables and payables for investment trades not settled are presented with other current assets and other current liabilities. Unsettled sales resulted in receivables due from brokers of \$196.6 million and \$85.6 million at June 30, 2012 and 2011, respectively. Unsettled buys resulted in payables of \$164.5 million and \$60.3 million at June 30, 2012 and 2011, respectively.

#### 6. Fair Value Measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurements and disclosures topic of the FASB ASC establishes a fair value hierarchy that prioritizes the inputs used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurement) and the lowest priority to unobservable inputs (Level 3 measurement)

The three levels of the fair value hierarchy and a description of the valuation methodologies used for instruments measured at fair value are as follows

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities as of the reporting date

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 6. Fair Value Measurements (continued)

Level 2 – Pricing inputs other than quoted prices included in Level 1, which are either directly observable or can be derived or supported from observable data as of the reporting date

Level 3 – Pricing inputs include those that are significant to the fair value of the financial asset or financial liability and are not observable from objective sources. In evaluating the significance of input, the Health System generally classifies assets or liabilities as Level 3 when their fair value is determined using unobservable inputs that individually, or when aggregated with other unobservable inputs, represent more than 10% of the fair value of the assets or liabilities. These inputs may be used with internally developed methodologies that result in management's best estimate of fair value.

The fair value of financial assets and financial liabilities measured at fair value on a recurring basis was determined using the following inputs at June 30, 2012

|                                   | Level 1       | Level 2       | Level 3         | Total     |
|-----------------------------------|---------------|---------------|-----------------|-----------|
| Assets                            |               |               |                 |           |
| Cash and cash equivalents         | \$<br>89,338  | \$<br>4,139   | \$<br>- \$      | 93,477    |
| Equity securities                 |               |               |                 |           |
| Domestic equities – common stock  | 262,603       | _             | _               | 262,603   |
| International equities – common   |               |               |                 |           |
| stock                             | 86,200        | 140,620       | _               | 226,820   |
| Fixed income                      |               |               |                 |           |
| Corporate debt securities         | _             | 73,209        | _               | 73,209    |
| Government agencies               | _             | 3,579         | _               | 3,579     |
| Government obligations            |               |               |                 |           |
| (US and foreign)                  | _             | 90,099        | =               | 90,099    |
| Other debt securities             | 703           | 35,733        | _               | 36,436    |
| Commingled and mutual funds       | 44,645        | 102,832       | _               | 147,477   |
| Real assets – commodities         | 26,200        | 12,637        | _               | 38,837    |
| Other                             | _             | 6,390         | _               | 6,390     |
| Investments                       | 509,689       | 469,238       | _               | 978.927   |
| Cash and cash equivalents         | 619           | _             | _               | 619       |
| Equities – mutual funds           | 106,398       | -             | -               | 106,398   |
| Other                             | _             | 6,103         | 42,493          | 48,596    |
| Deferred compensation plan assets | 107,017       | 6,103         | 42,493          | 155,613   |
| Interest rate swap agreements     | _             | 9,441         | _               | 9,441     |
| Total assets                      | \$<br>616,706 | \$<br>484.782 | \$<br>42,493 \$ | 1.143.981 |
| Liabilities                       |               |               |                 |           |
| Interest rate swap agreements     | \$<br>_       | \$<br>86,636  | \$<br>- \$      | 86,636    |
| Total liabilities                 | \$<br>_       | \$<br>86,636  | \$<br>- \$      | 86,636    |

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

### 6. Fair Value Measurements (continued)

The following table is a rollforward of the deferred compensation plan assets classified within Level 3 of the valuation hierarchy

|  | <br>Other    |
|--|--------------|
| Fair value at July 1, 2011                   | \$<br>42,572 |
| Purchases, issuances, settlements, and sales |              |
| Purchases                                    | 18,336       |
| Sales  | (19,189)     |
| Actual return on plan assets                 | 774          |
| Transfers in and or out of Level 3           | _            |
| Fair value at June 30, 2012                  | \$<br>42,493 |

The fair value of financial assets and financial liabilities measured at fair value on a recurring basis was determined using the following inputs at June 30, 2011

|                                   | Level 1       |    | Level 2 |    | Level 3               | Total     |
|-----------------------------------|---------------|----|---------|----|-----------------------|-----------|
| Assets                            |               |    |         |    |                       |           |
| Cash and eash equivalents         | \$<br>571     | \$ | 48,071  | \$ | - \$                  | 48,642    |
| Equity securities                 |               |    |         |    |                       |           |
| Domestic equities – common stock  | 277.298       |    | 884     |    | _                     | 278,182   |
| International equities – common   |               |    |         |    |                       |           |
| stock                             | 147,417       |    | 178,665 |    | -                     | 326,082   |
| Fixed income                      |               |    |         |    |                       |           |
| Corporate debt securities         | _             |    | 72,255  |    | _                     | 72,255    |
| Government agencies               | _             |    | 3,334   |    | -                     | 3,334     |
| Government obligations            |               |    |         |    |                       |           |
| (US and foreign)                  | _             |    | 79,088  |    | -                     | 79,088    |
| Other debt securities             | 455           |    | 18,718  |    | _                     | 19,173    |
| Commingled and mutual funds       | 52,165        |    | 91,982  |    | _                     | 144,147   |
| Real assets – commodities         | 22,852        |    | _       |    | _                     | 22,852    |
| Other                             | <br>_         |    | 7.299   |    |                       | 7.299     |
| Investments                       | <br>500,758   |    | 500,296 |    | _                     | 1,001,054 |
| Cash and eash equivalents         | 473           |    | _       |    | _                     | 473       |
| Equities – mutual funds           | 105,702       |    | _       |    | _                     | 105,702   |
| Other                             | _             |    | 7,183   |    | 42,572                | 49,755    |
| Deferred compensation plan assets | 106,175       |    | 7,183   |    | 42,572                | 155,930   |
| Interest rate swap agreements     | _             |    | 9.215   |    | _                     | 9.215     |
| Total assets                      | \$<br>606,933 | \$ | 516,694 | \$ | 42.572 \$             | 1,166,199 |
| Liabilities                       |               |    |         |    |                       |           |
| Interest rate swap agreements     | \$<br>_       | \$ | 48,544  | S  | - \$                  | 48,544    |
| Total liabilities                 | \$<br>        | \$ | 48,544  | \$ | _ <u>- \$</u><br>_ \$ | 48,544    |
| Total naomities                   |               | Ψ  | 70,577  | Ψ  | _ υ                   | 70,344    |

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 6. Fair Value Measurements (continued)

The following table is a rollforward of the deferred compensation plan assets classified within Level 3 of the valuation hierarchy

|  | <br>Otner                      |
|--|--------------------------------|
| Fair value at July 1, 2010 Purchases, issuances, and settlements Actual return on plan assets Transfers in and or out of Level 3 | \$<br>37.337<br>2.409<br>2.826 |
| Fair value at June 30, 2011  | \$<br>42,572                   |

Investments in the fair value tables above exclude alternative investments of \$370 0 million, which are recorded under the equity method of accounting and land held for investment of \$15 4 million, which is recorded at cost at June 30, 2012 Investments in the fair value tables above exclude alternative investments of \$360 2 million, which are recorded under the equity method of accounting, land held for investment of \$15 4 million, which is recorded at cost, and a note receivable of \$0.5 million at June 30, 2011

Deferred compensation plan assets and interest rate swaps (assets) are reported in other assets, and interest rate swaps (liabilities) are reported in insurance reserves and other liabilities in the consolidated balance sheets

The following is a description of the Health System's valuation methodologies for assets and liabilities measured at fair value Fair value for Level 1 is based upon quoted market prices. The fair value of certain Level 2 securities was determined using multiple price types of bid/offer, last traded, settlement, evaluated, and the official primary exchange close-time pricing, provided by third-party pricing services if quoted market prices were not available. The quality of the prices received is evaluated through price comparisons and tolerance level checks. These Level 2 investments include cash equivalents, international equities, corporate debt securities, government agencies, government obligations, and commingled funds The fair values of the interest rate swap contracts, also Level 2 measurements, are determined based on the present value of expected future cash flows using discount rates appropriate with the risks involved. The valuations reflect a credit spread adjustment to the London Interbank Offered Rate (LIBOR) discount curve in order to reflect nonperformance risk. The credit spread adjustment is derived from other comparable rated entities' bonds priced in the market for Mercy and counterparty bond trading levels (or credit default swap spreads) for JP Morgan and Deutsche Bank The fair values of other securities in the deferred compensation plan's assets are based on unobservable inputs and are recorded based on information provided by the trustee

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 6. Fair Value Measurements (continued)

The deferred compensation plans invest in a fully benefit-responsive guaranteed investment contract (GIC) with MetLife, which is a general account evergreen group annuity contract MetLife maintains the contributions in the general account. The deferred compensation plans own a series of guarantees that are embedded in the insurance contract. The contractual guarantees are backed up by the full faith and credit of MetLife, the contract issuer MetLife is contractually obligated to repay the principal and a specified interest rate that is guaranteed to the deferred compensation plan. There are no reserves against contract value for credit risk of the contract issuer or otherwise. The crediting interest rate is based on a formula agreed upon with the issuer. Such interest rates are reviewed on an annual basis for resetting.

The carrying values of cash and cash equivalents, accounts receivable, notes receivable, pledges receivable, and current liabilities are reasonable estimates of their fair values due to the short-term nature of these financial instruments. The fair value of the Health System's fixed-rate bonds is based on quoted market prices for the same or similar issues and approximates \$7.2 million and \$9.5 million as of June 30, 2012 and 2011, respectively. The carrying amount approximates fair value for all other long-term debt, which is variable rate, and excludes the impact of third-party credit enhancements.

Due to the volatility of the financial market, there is a reasonable possibility of changes in fair value and additional gains and losses in the near term subsequent to June 30, 2012

### 7. Property and Equipment

The following is a summary of property and equipment

| Land and leasehold improvements       \$ 238,172       \$ 182,870         Buildings       2,600,791       2,424,151         Equipment       2,007,360       1,864,288         Construction-in-progress       120,036       44,057         Less accumulated depreciation       (2,684,768)       (2,435,241)         Property and equipment net       \$ 2,281,591       \$ 2,080,125 |                                 | June 30      |              |  |  |
|--|---------------------------------|--------------|--------------|--|--|
| Buildings2,600,7912,424,151Equipment2,007,3601,864,288Construction-in-progress120,03644,057Less accumulated depreciation(2,684,768)(2,435,241)   |                                 | 2012         | 2011         |  |  |
| Equipment2,007,3601,864,288Construction-in-progress120,03644,0574,966,3594,515,366Less accumulated depreciation(2,684,768)(2,435,241)  | Land and leasehold improvements | \$ 238,172   | \$ 182,870   |  |  |
| Construction-in-progress         120,036         44,057           4,966,359         4,515,366           Less accumulated depreciation         (2,684,768)         (2,435,241)  | Buildings                       | 2,600,791    | 2,424,151    |  |  |
| 4,966,359       4,515,366         Less accumulated depreciation       (2,684,768)       (2,435,241)  | Equipment                       | 2,007,360    | 1,864,288    |  |  |
| Less accumulated depreciation (2,435,241)  | Construction-in-progress        | 120,036      | 44,057       |  |  |
|  |                                 | 4,966,359    | 4,515,366    |  |  |
| Property and equipment net \$ 2.281.591 \$ 2.080.125   | Less accumulated depreciation   | (2,684,768)  | (2,435,241)  |  |  |
| 1 Toporty and equipment, net <u>\$\pi_{2,201,391}\$ \pi_{2,000,123}\$</u>  | Property and equipment, net     | \$ 2,281,591 | \$ 2,080,125 |  |  |

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 7. Property and Equipment (continued)

At June 30, 2012, construction and software-related contracts and commitments exist for capital improvements at certain of the Health System's facilities. The remaining commitment on these contracts at June 30, 2012, was approximately \$536.5 million, out of which \$458.5 million relates to the construction of the new hospital in Joplin During the years ended June 30, 2012 and 2011, interest of \$0.8 million and \$3.0 million, respectively, was capitalized.

#### 8. Liability Programs

The Health System administers a liability program to provide for general and professional liability risks within certain limits. Health care professional liabilities in excess of self-insured limits are insured on a claims-made basis subject to an annual maximum of \$20,000 over the self-insured retention of \$10,000, after which the Health System would again be responsible. The recorded liabilities are based upon actuarial estimates of reported claims and IBNR claims using historical claim experience and other relevant industry and hospital-specific factors and trends, discounted at an interest rate of 4.75% for 2012 and 2011. Until June 30, 2011, the Health System maintained assets in a revocable trust fund to cover these risks. On June 30, 2011, the trust was terminated, and the funds were merged into board-designated funds for investment purposes. Management, however, continues to monitor and track these funds separately. The discounted general and professional liability was \$130.9 million and \$141.0 million at June 30, 2012 and 2011, respectively, which is included in accrued liabilities and insurance reserves in the accompanying consolidated balance sheets

#### 9. Employee Retirement Plans

Prior to July 1, 2011, Mercy sponsored an active defined benefit retirement plan (the Plan) to provide coverage under a single plan for groups acquired in business combinations. Pension benefits were provided to substantially all Health System employees through the Plan. As new employee groups were transitioned to the Plan, the Plan was modified through plan amendments to provide credit for service with the acquired provider. Plan benefits were originally provided based on a final average pay formula but were later transitioned to a cash balance-type formula. The cash balance formula provided an annual pay credit, based on employee compensation and years of service, and an interest credit based on the 30-year U.S. Treasury bill rate, subject to a floor of 5.25%. Effective June 30, 2011, the Plan was closed to new entrants, and pay credits ceased. Interest credits continue to be paid under the Plan. The Plan is funded consistent with actuarial funding recommendations.

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# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 9. Employee Retirement Plans (continued)

Mercy provides various non-qualified defined benefit retirement plans to provide retirement income in excess of the limitations on benefits imposed by Internal Revenue Service (IRS) limitations and to attract and retain certain key executives. These plans are closed to new entrants

The following table sets forth the Plan's and certain other of the Health System's pension plans' benefit obligations, fair value of plan assets, and funded status at the measurement date

|   | June 30      |    |           |  |
|---|--------------|----|-----------|--|
|   | 2012         |    | 2011      |  |
| Accumulated benefit obligation                      | \$ 1,010,293 | \$ | 945,980   |  |
| Changes in projected benefit obligation             |              |    |           |  |
| Projected benefit obligation at beginning of period | \$ 966,632   | \$ | 876,039   |  |
| Service cost, benefits earned during the period     | 1,413        |    | 61,090    |  |
| Interest cost on projected benefit obligation       | 47,392       |    | 45,523    |  |
| Actuarial loss                                      | 66,852       |    | 41,724    |  |
| Benefits paid                                       | (61,982)     |    | (57,744)  |  |
| Projected benefit obligation at end of period       | \$ 1,020,307 | \$ | 966,632   |  |
| Changes in plan assets                              |              |    |           |  |
| Fair value of plan assets at beginning of period    | \$ 718,489   | \$ | 598,943   |  |
| Actual return on plan assets                        | (10,219)     | •  | 99,678    |  |
| Employer contributions                              | 8,361        |    | 77,612    |  |
| Benefits paid                                       | (61,982)     |    | (57,744)  |  |
| Fair value of plan assets at end of period          | \$ 654,649   | \$ | 718,489   |  |
|   |              |    |           |  |
| Funded status of the Plan                           | \$ (365,658) | \$ | (248,143) |  |

Amounts recognized in the accompanying consolidated balance sheets at June 30 consist of

|   | <br>2012               | 2011                   |
|---|------------------------|------------------------|
| Accrued liabilities and other Pension liabilities | \$<br>3,334<br>362,324 | \$<br>2,973<br>245,170 |
|   | \$<br>365,658          | \$<br>248,143          |

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 9. Employee Retirement Plans (continued)

No plan assets are expected to be returned to the Health System during the fiscal year ended June 30, 2013

Included in unrestricted net assets are the following amounts that have not yet been recognized in net periodic pension cost

|   | Year Ended June 30    |                      |  |  |
|---|-----------------------|----------------------|--|--|
|   | 2012                  | 2011                 |  |  |
| Unrecognized actuarial loss Unrecognized prior service cost | \$ (421,973<br>(3,561 | (300,404)<br>(4,105) |  |  |
|   | \$ (425,534           | \$ (304,509)         |  |  |

Changes in plan assets and benefit obligations recognized in unrestricted net assets include

|  | Year Ended June 30           |    |                       |  |
|--|------------------------------|----|-----------------------|--|
|  | 2012                         |    | 2011                  |  |
| Current year actuarial (loss) gain Amortization of actuarial loss Amortization of prior service credit | \$ (130,055)<br>8,486<br>544 | \$ | 5,606<br>6,379<br>547 |  |
|  | \$ (121,025)                 | \$ | 12,532                |  |

The estimated net actuarial gain (loss) and prior service cost included in unrestricted net assets and expected to be recognized in net periodic benefit cost during the year ending June 30, 2013, are \$12.0 million and \$0.5 million, respectively. The impact of the change in discount rate on the projected benefit obligation of the plan was an increase of approximately \$71.3 million for the year ended June 30, 2012.

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# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 9. Employee Retirement Plans (continued)

The following is a summary of the components of net periodic pension cost

|   | Year Ended June 30 |          |    |          |
|---|--------------------|----------|----|----------|
|   |                    | 2012     |    | 2011     |
| Service cost, benefits earned during the period | \$                 | 1,413    | \$ | 61,090   |
| Interest cost on projected benefit obligation   |                    | 47,392   |    | 45,523   |
| Expected return on plan assets                  |                    | (52,984) |    | (52,350) |
| Amortization of unrecognized                    |                    |          |    |          |
| Prior service credit                            |                    | 544      |    | 547      |
| Actuarial loss                                  |                    | 8,486    |    | 6,379    |
| Net periodic pension cost                       | \$                 | 4,851    | \$ | 61,189   |

Weighted-average assumptions used to determine the Plan's projected benefit obligation and net periodic benefit costs are as follows

|                              |                |                | Net Periodic |             |  |  |  |
|------------------------------|----------------|----------------|--------------|-------------|--|--|--|
|                              | Projected Bene | fit Obligation | Benefit      | Costs       |  |  |  |
|                              | 2012           | 2011           | 2012         | 2011        |  |  |  |
| Discount rates               | 4.05-4.20%     | 5 00%-5 15%    | 5.00%-5.15%  | 5 05%-8 00% |  |  |  |
| Rates of salary increase     | 5.00           | 5 00-6 00      | 6.00         | 5 00-6 00   |  |  |  |
| Expected long-term return on |                |                |              |             |  |  |  |
| plan assets                  | 8.15           | 8 15           | 8.15         | 8 15        |  |  |  |

The Plan's weighted-average asset allocations at June 30, 2012 and 2011, and target allocation by asset category are as follows

|                         | 2012 Target<br>Asset | Plan Assets | at June 30 |
|-------------------------|----------------------|-------------|------------|
| Asset Category          | Allocation           | 2012        | 2011       |
| Equity securities       | 40%                  | 37%         | 47%        |
| Debt securities         | 30                   | 26          | 26         |
| Alternative investments | 30                   | 33          | 26         |
| Other                   | _                    | 4           | 1          |
| Total                   | 100%                 | 100%        | 100%       |

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# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

### 9. Employee Retirement Plans (continued)

The fair value of the Plan's assets measured at fair value was determined using the following inputs at June 30, 2012

|                            | Level 1       | Level 2       | Level 3       | Total         |
|----------------------------|---------------|---------------|---------------|---------------|
| Assets                     |               |               |               |               |
| Cash and cash equivalents  | \$<br>45,966  | \$<br>12,304  | \$<br>_       | \$<br>58,270  |
| Equity securities          |               |               |               |               |
| Domestic equities – common |               |               |               |               |
| stock                      | 126,524       | _             | _             | 126,524       |
| International equities –   |               |               |               |               |
| common stock               | 41,353        | 68,922        | _             | 110,275       |
| Fixed income               |               |               |               |               |
| Corporate debt securities  | _             | 36,332        | _             | 36,332        |
| Government agencies        | _             | 1,761         | _             | 1,761         |
| Government obligations     |               |               |               |               |
| (US and foreign)           | _             | 44,370        | _             | 44,370        |
| Other debt securities      | 346           | 2,734         | _             | 3,080         |
| Commingled and mutual      |               |               |               |               |
| funds                      | 20,657        | 50,428        | _             | 71,085        |
| Real assets – commodities  | 12,652        | 6,194         | _             | 18,846        |
| Other                      | _             | _             | 2,846         | 2,846         |
| Hedge funds                | _             | _             | 120,346       | 120,346       |
| Private equity             | _             | _             | 48,751        | 48,751        |
| Real assets – limited      |               |               |               |               |
| partnerships               | <br>_         | _             | 12,163        | 12,163        |
|                            | \$<br>247,498 | \$<br>223,045 | \$<br>184,106 | \$<br>654,649 |

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

### 9. Employee Retirement Plans (continued)

The following table is a rollforward of the pension plan assets classified within Level 3 of the valuation hierarchy

|  | He | dge Funds  | Private<br>Equity | eal Assets –<br>Limited<br>artnerships | Other |
|--|----|------------|-------------------|--|-------|
| Fair value at July 1, 2011 Purchases, issuances, and | \$ | 130,032 \$ | 43,024            | \$<br>14,165 \$                        | 2,882 |
| settlements<br>Actual return on plan                 |    | (7,677)    | 2,560             | (296)                                  | _     |
| assets Transfers in and/or out of                    |    | (2,009)    | 3,167             | (1,706)                                | (36)  |
| Level 3  |    | _          | _                 | _                                      |       |
| Fair value at June 30, 2012                          | \$ | 120,346 \$ | 48,751            | \$<br>12,163 \$                        | 2,846 |

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

### 9. Employee Retirement Plans (continued)

The fair value of the Plan's assets measured at fair value was determined using the following inputs at June 30, 2011

|                            | Level 1       | Level 2       | Level 3       | Total         |
|----------------------------|---------------|---------------|---------------|---------------|
| Assets                     |               |               |               |               |
| Cash and cash equivalents  | \$<br>2,399   | \$<br>9,113   | \$<br>_       | \$<br>11,512  |
| Equity securities          |               |               |               |               |
| Domestic equities – common |               |               |               |               |
| stock                      | 147,317       | 476           | _             | 147,793       |
| International equities –   |               |               |               |               |
| common stock               | 77,734        | 94,706        | _             | 172,440       |
| Fixed income               |               |               |               |               |
| Corporate debt securities  | _             | 38,356        | _             | 38,356        |
| Government agencies        | _             | 1,774         | _             | 1,774         |
| Government obligations     |               |               |               |               |
| (US and foreign)           | _             | 42,161        | _             | 42,161        |
| Other debt securities      | 242           | 23,491        | _             | 23,733        |
| Commingled and mutual      |               |               |               |               |
| funds                      | 27,245        | 48,929        | _             | 76,174        |
| Real assets – commodities  | 12,214        | _             | _             | 12,214        |
| Other                      | _             | 2,229         | 2,882         | 5,111         |
| Hedge funds                | _             | _             | 130,032       | 130,032       |
| Private equity             | _             | _             | 43,024        | 43,024        |
| Real assets – limited      |               |               |               |               |
| partnerships               | _             | _             | 14,165        | 14,165        |
|                            | \$<br>267,151 | \$<br>261,235 | \$<br>190,103 | \$<br>718,489 |

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# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 9. Employee Retirement Plans (continued)

The following table is a rollforward of the pension plan assets classified within Level 3 of the valuation hierarchy

|   | Па  | daa Earada | Private      |    | eal Assets –<br>Limited | Othou |
|---|-----|------------|--------------|----|-------------------------|-------|
|   | пес | dge Funds  | Equity       | P  | artnerships             | Other |
| Fair value at July 1, 2010<br>Purchases, issuances, and | \$  | 78,155     | \$<br>6,469  | \$ | - \$                    | 2,925 |
| settlements Actual return on plan                       |     | 42,808     | 35,121       |    | 15,047                  | _     |
| assets  |     | 9,069      | 1,434        |    | (882)                   | (43)  |
| Transfers in and/or out of Level 3                      |     | _          | _            |    | _                       | _     |
| Fair value at June 30, 2011                             | \$  | 130,032    | \$<br>43,024 | \$ | 14,165 \$               | 2,882 |

Fair value methodologies for Level 1 and Level 2 assets are consistent with the inputs described in Note 6 Level 3 securities, which consist of alternative investments (principally limited partnership interests in hedge funds and private equity funds) and a guaranteed investment contract, represent the Plan's ownership interest in the net asset value (NAV) of the respective partnership

Management opted to use the NAV per share, or its equivalent, as a practical expedient for fair value of the Plan's interest in hedge funds and private equity funds. Valuations provided by the respective fund's management include variables such as the financial performance of underlying investments, recent sales prices of underlying investments, and other pertinent information. In addition, actual market exchanges at period-end provide additional observable market inputs of the exit price. The majority of these funds have restrictions on the timing of withdrawals, which may reduce liquidity, in some cases for up to 24 months in the case of hedge funds and up to 10 years for private equity funds. At June 30, 2012, the Plan has commitments to fund \$26.5 million in these investments.

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 9. Employee Retirement Plans (continued)

The Plan employs investment managers to invest fund balances in a structured portfolio of equity, fixed income, and alternative investments (which includes hedges funds, private equity, and real assets) The Plan retains outside consultants to support the overall asset allocation and manager selection process. The Plan's current investment policy was updated and approved in November 2011. This update did not result in any material changes to the allocation of assets. All manager performance is reviewed to test that market performance has been calculated accurately, to monitor performance versus peers and benchmarking, and to evaluate portfolio structure considering current and future needs based on economic forecasts and actuarial projections. Mercy believes that a diversified portfolio will limit the degree of risk to the Plan and stabilize the long-term results. The Plan's diversified blend of marketable securities also takes into consideration the cash flow requirements of the Plan to help ensure the ability to meet the monthly payout of benefits required. Projected rates of return for each asset category were selected after analyzing historical experience and future expectations of the returns and volatility for assets of that category.

The Health System expects to contribute at least \$2.5 million to the Plan during fiscal 2013

The following benefit payments, which reflect expected future service, are expected to be paid by the Plan

|                     | Amount |         |
|---------------------|--------|---------|
| Year Ending June 30 |        |         |
| 2013                | \$     | 69,400  |
| 2014                |        | 69,600  |
| 2015                |        | 76,200  |
| 2016                |        | 72,600  |
| 2017                |        | 75,900  |
| 2018 through 2022   |        | 365,200 |
|                     | \$     | 728,900 |

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 9. Employee Retirement Plans (continued)

The Health System has a defined-contribution 401(k) plan and a 403(b) plan for the benefit of substantially all employees Participant contributions to the plans are subject to IRS limitations. The 401(k) plan has always included an employer-provided match contribution. Effective July 1, 2011, the 401(k) plan was amended to enhance the match contribution and add a non-matching service contribution to replace the pay credit previously earned under the defined benefit plan. The 403(b) plan allows participant contributions, and amounts contributed to the plan are eligible for a match contribution and service contribution under the provisions of the 401(k) plan.

The match contribution is equal to 50% of the first 4% of the participant's compensation contributed and 25% of the next 2% of the participant's compensation contributed. The service contribution is equal to compensation multiplied by a percentage of pay based on years of service (1%–9% for employees hired prior to July 1, 2011 and 1%–4% for those hired on July 1, 2011 or later). In order to earn a match contribution or service contribution, an employee must work at least 1,000 hours during the year (or a rate of 1,000 hours for the service contribution). Employees become vested in both match and service contributions upon the completion of three years of vesting service.

For the years ended June 30, 2012 and 2011, the total expenses incurred related to the 401(k) and 403(b) plans were \$82.2 million and \$14.2 million, respectively

#### 10. Long-Term Obligations

The following is a summary of long-term obligations

|  | June 30       |    |          |  |  |
|--|---------------|----|----------|--|--|
|  | 2012          |    | 2011     |  |  |
| Revenue bonds, fixed interest rates of 5 0% due  |               |    |          |  |  |
| through June 2019  | \$<br>6,500   | \$ | 8,745    |  |  |
| Revenue bonds, variable interest rates with weighted-<br>average interest rates of 0 75% and 0 9% in fiscal 2012 |               |    |          |  |  |
| and 2011, respectively, due through June 2039  | 742,075       |    | 754,725  |  |  |
| Other notes, mortgage notes, and capital lease obligations   | 82,847        |    | 52,470   |  |  |
|  | 831,422       |    | 815,940  |  |  |
| Less current maturities on long-term obligations   | (21,218)      |    | (19,380) |  |  |
| Long-term obligations, less current maturities   | \$<br>810,204 | \$ | 796,560  |  |  |

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 10. Long-Term Obligations (continued)

Mercy's not-for-profit subsidiaries have executed a commitment agreement governing certain borrowing arrangements under the Mercy Master Trust Indenture and related agreements (Financing Agreements) While only the revenues of Mercy collateralize the outstanding borrowings of the Health System, each of these subsidiaries has committed to transfer such assets to Mercy to pay the amounts due on borrowings when they come due The Financing Agreements contain certain restrictive covenants, including debt service coverage and liquidity ratios At June 30, 2012, Mercy was in compliance with all covenants

Tax-exempt revenue bonds have been issued by various issuing authorities, the proceeds of which were used by Mercy primarily to finance capital projects and to refinance existing indebtedness of certain subsidiaries

Mercy has auction-rate securities aggregating to \$378 3 million. The interest rate is set through a weekly auction process among bond investors. Starting in fiscal 2008, due to the marketwide financial crisis, institutional buyers and investment banks opted not to participate in the market for securities of this type, causing a failure of the auction process and resulting in the bonds resetting to a maximum rate predefined in the bond agreement based on the higher of the current LIBOR or commercial paper index adjusted for the current rating and current tax rate plus a fixed spread

In November 2011, \$376.4 million of variable rate tax-exempt health facility revenue bonds were issued by the Health and Educational Facilities Authority of the State of Missouri on behalf of Mercy under the Master Trust Indenture. The proceeds of these bonds were used to refund the Series 2008 variable rate demand bonds aggregating \$376.4 million. These bonds were directly purchased by four banks and mature at various dates starting June 1, 2012 through June 1, 2039. The bonds bear interest monthly, and interest is paid monthly at an annual borrowing rate based on a percentage of one-month LIBOR plus an applicable spread. The bonds include a mandatory put by the purchasing banks in November 2016 and November 2018, at which time Mercy may elect to renegotiate with the initial purchasers, remarket or redeem the bonds.

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 10. Long-Term Obligations (continued)

Other notes payable, mortgage notes payable, and capital lease obligations are secured by certain property and equipment of the specific borrowers

Aggregate maturities of long-term obligations as scheduled at June 30, 2012, are as follows

|                     | Amount     |
|---------------------|------------|
| Year Ending June 30 |            |
| 2013                | \$ 21,218  |
| 2014                | 21,051     |
| 2015                | 17,365     |
| 2016                | 14,966     |
| 2017                | 8,239      |
| Thereafter          | 748,583    |
|                     | \$ 831,422 |

#### 11. Derivatives

The Health System has interest rate-related derivative instruments to manage its interest rate exposure on its variable-rate debt instruments and does not enter into derivative instruments for any purpose other than risk management. Interest rate swap contracts between the Health System and a third party (counterparty) provide for the periodic exchange of payments between the parties based on changes in a defined index and a fixed rate. These agreements expose the Health System to market risk and credit risk Credit risk is the risk that contractual obligations of the counterparties will not be fulfilled Concentrations of credit risk relate to groups of counterparties that have similar economic or industry characteristics that would cause their ability to meet contractual obligations to be similarly affected by changes in economic or other conditions Counterparty credit risk is managed by requiring high credit standards for the Health System's counterparties The counterparties to these contracts are financial institutions that carry investment-grade credit ratings at the time contracts are executed. The interest rate swap contracts contain collateral provisions applicable to both parties to mitigate credit risk. The Health System does not anticipate nonperformance by its counterparties Market risk is the adverse effect on the value of a financial instrument that results from a change in interest rates The market risk associated with interest rate changes is managed by establishing and monitoring parameters that limit the types and degree of market risk that may be undertaken Management also mitigates risk through periodic reviews of the Health System's derivative positions in the context of its blended cost of capital

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 11. Derivatives (continued)

The following is a summary of the outstanding positions under these interest rate swap agreements

| Interest Rate<br>Swap Type | Expiration<br>Date | Health System<br>Pays         | Health System<br>Receives          | Notional<br>Value<br>June 30,<br>2012 | Notional<br>Value<br>June 30,<br>2011 |         |  |
|----------------------------|--------------------|-------------------------------|------------------------------------|---------------------------------------|---------------------------------------|---------|--|
| Fixed payor                | June 2, 2031       | 3 36% –<br>3 751%             | 70% of one-month LIBOR             | \$<br>252,200                         | \$                                    | 252,200 |  |
| Fixed payor                | June 2, 2031       | 3 848% –<br>3 856%            | 70% of one-month LIBOR             | 50,000                                |                                       | 50,000  |  |
| Fixed payor                | June 1, 2016       | 3 94%                         | 67% of one-month LIBOR             | 29,050                                |                                       | 36,650  |  |
| Constant maturity          | June 2, 2031       | One-week<br>SIFMA Index       | 89% of 10-year<br>SIFMA Index      | 125,000                               |                                       | 125,000 |  |
| Constant maturity          | January 1, 2016    | 89% of 10-year<br>SIFMA Index | USD-BMA<br>Municipal Swap<br>Index | 125,000                               |                                       | 125,000 |  |

The fair value of derivative instruments is as follows

| <b>Derivatives Not Designated as</b> | <b>Balance Sheet</b> | June 30 |        |    |        |  |  |  |  |
|--------------------------------------|----------------------|---------|--------|----|--------|--|--|--|--|
| <b>Hedging Instruments</b>           | Location             |         | 2012   |    | 2011   |  |  |  |  |
|                                      |                      |         |        |    | _      |  |  |  |  |
| Interest rate swap agreements        | Other assets         | \$      | 9,441  | \$ | 9,215  |  |  |  |  |
| Interest rate swap agreements        | Other liabilities    |         | 86,636 |    | 48,544 |  |  |  |  |

The effects of derivative instruments on the consolidated statements of operations and changes in net assets for the years ended June 30, 2012 and 2011, are reflected in realized and unrealized gains (losses) on interest rate swaps in the consolidated statements of operations

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 12. Operating Leases

Rent expense for the years ended June 30, 2012 and 2011, totaled \$66.9 million and \$61.3 million, respectively

Future minimum rental payments under noncancelable operating leases as of June 30, 2012, that have initial or remaining terms in excess of one year are as follows

|                     | Amount     |
|---------------------|------------|
| Year Ending June 30 |            |
| 2013                | \$ 46,599  |
| 2014                | 40,692     |
| 2015                | 33,454     |
| 2016                | 29,981     |
| 2017                | 27,873     |
| Thereafter          | 133,289    |
|                     | \$ 311,888 |

#### 13. Commitments and Contingencies

#### **Regulatory Compliance**

The U S Department of Justice and other federal agencies are increasing resources dedicated to regulatory investigations and compliance audits of health care providers. The Health System is not exempt from these regulatory efforts and has received correspondence from federal agencies with regard to such initiatives. In consultation with legal counsel, management estimates these matters will be resolved without a material adverse effect on the Health System's consolidated financial position or results of operations.

#### Litigation

The Health System is involved in litigation arising in the normal course of business After consultation with legal counsel, it is management's opinion that these matters will be resolved without a material adverse effect on the Health System's consolidated financial position or results of operations

# Notes to Consolidated Financial Statements (continued) (Tables in Thousands)

#### 14. Subsequent Events

The Health System evaluated events and transactions occurring subsequent to June 30, 2012, through September 24, 2012, the date the consolidated financial statements were issued During this period, there were no subsequent events that required recognition in the consolidated financial statements

On July 1, 2012, a subsidiary of the Health System executed an agreement to purchase substantially all of the assets of a physician practice, an ambulatory surgery center, several medical office buildings, and the employment of 78 physicians in various specialties for approximately \$123 million in cash and assumption of debt As of September 24, 2012, not all third-party valuations are final, and accordingly, purchase accounting for this transaction has been provisionally recorded based on best available information

The following table summarizes the estimated fair values of the assets acquired and liabilities assumed as of the acquisition date. As the values of certain assets and liabilities are preliminary in nature, they are subject to adjustment as additional information is obtained about the facts and circumstances that existed at the acquisition date. When the valuation is final, any changes to the preliminary valuation of acquired assets and liabilities could result in adjustments to goodwill

|                                       | <u>Jul</u> | y 1, 2012 |
|---------------------------------------|------------|-----------|
|                                       |            |           |
| Property and equipment, net           | \$         | 80,200    |
| Goodwill and intangible assets        |            | 44,100    |
| Long-term debt                        |            | 21,900    |
| Other (including net working capital) |            | (1,200)   |

On August 9, 2012, the Health System signed a letter of intent to acquire Jefferson Health System and its subsidiaries (Jefferson) Jefferson includes an acute care hospital in the Jefferson County region of Missouri, a physician network that has more than 150 affiliated physicians, and other outpatient facilities. It is anticipated that the definitive agreements for this transaction will be executed in fiscal 2013.

Supplementary Information

## Consolidating Balance Sheet

June 30, 2012

|   | Fort          | Hot            |               |     |          |    |         |    |         |
|---|---------------|----------------|---------------|-----|----------|----|---------|----|---------|
|   | <br>Smith     | Springs        | Rogers        |     | Joplin   | ŀ  | Kansas  | C  | ırthage |
|   |               |                | (In Thouse    | und | 5)       |    |         |    |         |
| Assets                                  |               |                |               |     |          |    |         |    |         |
| Current assets                          |               |                |               |     |          |    |         |    |         |
| Cash and eash equivalents               | \$<br>34,111  | \$<br>(26,056) | \$<br>(4,680) | \$  | 112,544  | \$ | 25,199  | \$ | 549     |
| Accounts receivable, net                | 36,172        | 31.245         | 27,485        |     | 15,517   |    | 4.907   |    | 8,848   |
| Inventories                             | 3,823         | 4.943          | 3,753         |     | 3.997    |    | 1.592   |    | 1,233   |
| Short-term investments                  | _             | _              | _             |     | _        |    | _       |    | _       |
| Other current assets                    | <br>(1,518)   | (5,143)        | (5,520)       |     | (33,458) |    | (1,516) |    | 10,393  |
| Total current assets                    | 72.588        | 4.989          | 21.038        |     | 98,600   |    | 30,182  |    | 21.023  |
| Investments                             | 2.093         | 781            | 8,419         |     | 220      |    | 1,312   |    | (18)    |
| Property and equipment, net             | 154,722       | 114,318        | 127,664       |     | 161,079  |    | 39,152  |    | 42,671  |
| Notes receivable                        | 9.715         | 454            | _             |     | 56       |    | 191     |    | -       |
| Other assets                            | 14,583        | 9.635          | 95            |     | 1,493    |    | (644)   |    |         |
| Total assets                            | \$<br>253,701 | \$<br>130,177  | \$<br>157,216 | \$  | 261,448  | \$ | 70,193  | \$ | 63,676  |
| Liabilities and net assets              |               |                |               |     |          |    |         |    |         |
| Current liabilities                     |               |                |               |     |          |    |         |    |         |
| Current maturities of long-term         |               |                |               |     |          |    |         |    |         |
| obligations                             | \$<br>360     | \$<br>427      | \$<br>136     | \$  | _        | \$ | _       | \$ | 707     |
| Accounts payable                        | 4.017         | 5,379          | 3,990         |     | 20,995   |    | 2,264   |    | 2,075   |
| Accrued payroll and related liabilities | 11,243        | 11,188         | 7,961         |     | 7,882    |    | 4,122   |    | 3,968   |
| Accrued liabilities and other           | 2,211         | (134)          | 3,834         |     | 1,557    |    | 3,806   |    | 2,792   |
| Total current liabilities               | <br>17.831    | 16.860         | 15.921        |     | 30,434   |    | 10,192  |    | 9,542   |
| Insurance reserves and other            |               |                |               |     |          |    |         |    |         |
| liabilities                             | 3,338         | 2,004          | 1             |     | 33       |    | 397     |    | _       |
| Pension liabilities                     | _             | _              | _             |     | _        |    | _       |    | _       |
| Long-term obligations, less current     |               |                |               |     |          |    |         |    |         |
| maturities                              | 7,237         | 7,585          | 304           |     | _        |    | _       |    | 43,270  |
| Total liabilities                       | 28,406        | 26,449         | 16,226        |     | 30,467   |    | 10,589  |    | 52,812  |
| Net assets                              |               |                |               |     |          |    |         |    |         |
| Unrestricted                            | 223,531       | 102,871        | 135,081       |     | 227,947  |    | 59,210  |    | 10,864  |
| Restricted                              | 1,764         | 857            | 5,909         |     | 3,034    |    | 394     |    | _       |
| Total net assets                        | <br>225,295   | 103,728        | 140,990       |     | 230,981  |    | 59,604  |    | 10,864  |
| Total liabilities and net assets        | \$<br>253,701 | \$<br>130,177  | \$<br>157,216 | \$  | 261,448  | \$ | 70,193  | \$ | 63,676  |

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| St. Louis |                 | Springfield |               |    | Oklahoma      | MML | MML Mercy |      |                  | Eliminations | Total            |                   |
|-----------|-----------------|-------------|---------------|----|---------------|-----|-----------|------|------------------|--------------|------------------|-------------------|
|           |                 |             |               |    |               |     | (In Tho   | usar | ids)             |              |                  |                   |
|           |                 |             |               |    |               |     |           |      |                  |              |                  |                   |
| \$        | 34,692          | \$          | 32,372        | \$ | 54,321        | \$  | 835       | \$   | 73,437           | \$           | - \$             | 337,324           |
|           | 132,308         |             | 167,183       |    | 82,523        |     | _         |      | 163              |              | _                | 506,351           |
|           | 14,748          |             | 24,789        |    | 8,899         |     | _         |      | 10,940           |              | _                | 78,717            |
|           | _               |             | _             |    | _             |     | _         |      | 26,206           |              | _                | 26,206            |
|           | 11,150          |             | 9,544         |    | (10,106)      |     | 300       |      | 378,904          |              | (70,826)         | 282,204           |
|           | 192.898         |             | 233,888       |    | 135,637       |     | 1,135     |      | 489,650          |              | (70.826)         | 1,230,802         |
|           | 22,346          |             | 25,448        |    | 8,318         |     | 24,503    |      | 1,244,631        |              | _                | 1,338,053         |
|           | 600,356         |             | 451,786       |    | 209,133       |     | 2,689     |      | 378,021          |              | _                | 2.281.591         |
|           | 2,101           |             | 409           |    | 35            |     | _         |      |                  |              | -                | 12.961            |
|           | 48,788          |             | 114,358       |    | 40,087        |     | 1         |      | 91.782           |              | _                | 320,178           |
| \$        | 866,489         | \$          | 825,889       | \$ | 393,210       | \$  | 28,328    | \$   | 2,204,084        | \$           | (70,826) \$      | 5,183,585         |
| \$        | 2.808<br>46.940 | \$          | 460<br>59,504 | \$ | 254<br>14.425 | \$  | -<br>90   | \$   | 16,066<br>33,549 | \$           | - \$<br>(56.955) | 21.218<br>136.273 |
|           | 46,940          |             | 59,504        |    | 14,425        |     | 90        |      | 33,549           |              | (56.955)         | 136,273           |
|           | 85,601          |             | 89,428        |    | 30.922        |     | _         |      | 79,967           |              | (13.871)         | 318,411           |
|           | 9,109           |             | 76,637        |    | 1,158         |     | 138       |      | 237,182          |              | -                | 338,290           |
|           | 144,458         |             | 226.029       |    | 46,759        |     | 228       |      | 366.764          |              | (70.826)         | 814.192           |
|           | 20,984          |             | 64,891        |    | 1,977         |     | 425       |      | 306,754          |              | _                | 400,804           |
|           | -               |             | -             |    | -             |     | _         |      | 362.324          |              | -                | 362,324           |
|           | 30,865          |             | 207           |    | 158           |     | -         |      | 720,578          |              | _                | 810,204           |
|           | 196,307         |             | 291,127       |    | 48,894        |     | 653       |      | 1,756,420        |              | (70,826)         | 2,387,52-         |
|           |                 |             |               |    |               |     |           |      |                  |              |                  |                   |
|           | 648,000         |             | 506,959       |    | 336,339       |     | 27,510    |      | 446,494          |              | _                | 2,724,806         |
|           | 22,182          |             | 27,803        |    | 7.977         |     | 165       |      | 1,170            |              |                  | 71,255            |
|           | 670,182         |             | 534,762       |    | 344,316       |     | 27.675    |      | 447,664          |              | -                | 2,796,061         |
| \$        | 866,489         | \$          | 825,889       | \$ | 393,210       | \$  | 28,328    | \$   | 2,204,084        | \$           | (70,826) \$      | 5,183,585         |

## Consolidating Statement of Operations

Year Ended June 30, 2012

|  |          | Fort              | Hot            |                     |                 |                   |                        |
|--|----------|-------------------|----------------|---------------------|-----------------|-------------------|------------------------|
|  | _        | Smith             | Springs        | Rogers              | Joplin          | Kansas            | Carthage               |
|  |          |                   |                | (In Tho             | usands)         |                   |                        |
| Operating revenues                               |          |                   |                |                     |                 |                   |                        |
| Patient service revenues                         | 47       | 270.520           | r 252.260 d    | 215212              | d'S             | e 72.502          | e 20.711               |
| (net of contractuals and discounts)              | \$       |                   | \$ 252,260 \$  |                     | \$ -            | \$ 73,503         | \$ 38,744              |
| Provision for uncollectible receivables          | _        | (26.288)          | (16.953)       | (14.155)<br>201.087 |                 | (4.651)<br>68,852 | (4.318)                |
| Net patient service revenues                     |          | 233,232           |                | 201,087             | -               | 08,832            | 34,426                 |
| Capitation revenues                              |          |                   | 46<br>5,203    | 3,584               | _               | 5,300             | 211                    |
| Other operating revenues                         |          | 17.325<br>270.557 | 240,556        | 204,671             |                 | 74,152            | 34,670                 |
| Total operating revenues                         |          | 270,337           | 240,336        | 204.071             | _               | 74.132            | 34.070                 |
| Operating expenses                               |          |                   |                |                     |                 |                   |                        |
| Salaries and benefits                            |          | 143.822           | 139,143        | 107,295             | =               | 39,739            | 12.394                 |
| Supplies and other                               |          | 121.309           | 98.837         | 84,875              | _               | 27,900            | 18,398                 |
| Medical claims expense                           |          | -                 | _              | _                   | _               | _                 | _                      |
| Interest   |          | 610               | 650            | 39                  | _               | 1                 | 1.287                  |
| Depreciation and amortization                    |          | 12,785            | 12,795         | 12,361              | _               | 3,672             | 1,759                  |
| Total operating expenses                         |          | 278,526           | 251.425        | 204,570             | _               | 71,312            | 33,838                 |
| Operating (loss) income before Joplin operations |          |                   |                |                     |                 |                   |                        |
| and related insurance recovery                   |          | (7,969)           | (10,869)       | 101                 | _               | 2,840             | 832                    |
| Joplin insurance proceeds                        |          | _                 | _              | _                   | 388,100         | _                 | _                      |
| Joplin operating revenues                        |          | _                 | _              | -                   | 95,577          | _                 | _                      |
| Joplin operating expenses                        |          | _                 | _              | _                   | (247.339)       | _                 | _                      |
| Total operating (loss) income                    |          | (7.969)           | (10,869)       | 101                 | 236,338         | 2,840             | 832                    |
| Nonoperating gams (losses)                       |          |                   |                |                     |                 |                   |                        |
| Investment returns, net                          |          | 32                | 151            | 356                 | (40)            | 46                | 2                      |
| Realized and unrealized losses on                |          |                   |                |                     |                 |                   |                        |
| interest rate swaps                              |          |                   | -              | -                   | =               | =                 | =                      |
| Other, net                                       |          | (697)             | 91             | 5                   | (460)           | (307)             | 6                      |
| Total nonoperating (losses) gains, net           |          | (665)             | 242            | 361                 | (500)           | (261)             | 8                      |
| (Deficit) excess of revenues over expenses       |          | (8.634)           | (10.627)       | 462                 | 235,838         | 2,579             | 840                    |
| Other changes in unrestricted net assets         |          |                   |                |                     |                 |                   |                        |
| Transfers from (to) Mercy, net                   |          | 25,251            |                |                     |                 |                   |                        |
| Pension liability adjustments                    |          | 43,431            | _              | _                   | _               | _                 | _                      |
| Gain from discontinued operations                |          |                   |                |                     |                 |                   |                        |
| Net assets released from restrictions            |          | _                 | _              | _                   | _               | _                 | _                      |
| for property acquisitions                        |          | _                 | _              | _                   | _               | 25                | _                      |
| Other  |          | (250)             | (303)          | (170)               | (10,027)        | (152)             | 10,024                 |
| Increase (decrease) in unrestricted net assets   |          |                   | \$ (10,930) \$ |                     | \$ 225.811      | \$ 2,452          | \$ 10.864              |
| more a faction of in time timeter net a very     | <u> </u> | 10,007            | w (10,730)     | , 4,4               | <i>₩₩₩</i> ,011 | U 4,TU4           | ⊕ 10,00 <del>.</del> T |

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| St. Louis |              | Springfield           | Oklahoma | MML            | Mercy       | Eliminations       | Total     |  |
|-----------|--------------|-----------------------|----------|----------------|-------------|--------------------|-----------|--|
|           |              |                       |          | (In Thousands) |             |                    |           |  |
| \$        | 1,095,242 \$ | 5 1,383,411 <b>\$</b> | 655,837  | \$ 294 \$      | 1,208       | \$ (115,853) \$    | 3,879,408 |  |
|           | (38.805)     | (106.810)             | (56,162) | _              | (223)       | -                  | (268,365) |  |
|           | 1,056,437    | 1,276,601             | 599.675  | 294            | 985         | (115,853)          | 3,611,043 |  |
|           | 7.290        | 251,361               | _        | _              | 281         | _                  | 258,978   |  |
|           | 42,280       | 87.224                | 32,539   | 2,574          | 595,435     | (549,086)          | 242.622   |  |
|           | 1.106.007    | 1.615.186             | 632.214  | 2.868          | 596,701     | (664.939)          | 4.112.643 |  |
|           | 582.981      | 783.988               | 312.619  | 2.398          | 320,409     | (115.853)          | 2.328.935 |  |
|           | 436.024      | 566,123               | 274,168  | 1,515          | 184,478     | (549.084)          | 1.264,543 |  |
|           | 147          | 120,672               | -        | =              | _           | _                  | 120,819   |  |
|           | 2,780        | 19                    | 32       | _              | 6,391       | (1)                | 11.808    |  |
|           | 61,550       | 53,104                | 23,943   | 192            | 81,964      | _                  | 264,125   |  |
|           | 1.083.482    | 1.523.906             | 610,762  | 4,105          | 593.242     | (664.938)          | 3,990,230 |  |
|           | 22,525       | 91,280                | 21.452   | (1.237)        | 3,459       | (1)                | 122,413   |  |
|           | -            | -                     | -        | _              | -           | -                  | 388,100   |  |
|           |              | -                     | -        | -              | _           | _                  | 95.577    |  |
|           | -            | _                     | -        | =              | -           | =                  | (247.339) |  |
|           | 22,525       | 91.280                | 21.452   | (1.237)        | 3,459       | (1)                | 358,751   |  |
|           | 745          | (389)                 | 18       | 1.207          | (10.429)    | -                  | (8.301)   |  |
|           | _            | _                     | _        |                | (49.819)    | _                  | (49,819)  |  |
|           | 194          | (27)                  | (19)     | _              | (787)       | _                  | (2,001)   |  |
|           | 939          | (416)                 | (1)      | 1,207          | (61.035)    | _                  | (60,121)  |  |
|           | 23.464       | 90,864                | 21,451   | (30)           | (57.576)    | (1)                | 298,630   |  |
|           | 5,093        | (141.176)             | 10,887   | _              | 99.945      | _                  | -         |  |
|           | =            | -                     | -        | =              | (121.025)   | =                  | (121.025) |  |
|           | -            | -                     | _        | _              | 8,435       | _                  | 8,435     |  |
|           | 1.172        | 4                     | 1.908    | 22             | _           | _                  | 3.131     |  |
|           | (3)          | 1,983                 | (1.460)  | (1)            | (13.776)    | 15,538             | 1,403     |  |
| \$        | 29,726       | (48,325) \$           | 32,786   | \$ (9) \$      | (83,997) \$ | § 15,537 <b>\$</b> | 190,574   |  |

## Consolidating Statement of Changes in Net Assets

Year Ended June 30, 2012

|  | Fort<br>Smith | :  | Hot<br>Springs | Rogers        | Joplin     | J  | Kansas | C  | arthage |
|--|---------------|----|----------------|---------------|------------|----|--------|----|---------|
|  |               |    |                | (In Thou      | sands)     |    |        |    | -       |
| Increase (decrease) in unrestricted net assets     | \$<br>16.367  | \$ | (10.930)       | \$<br>292     | \$ 225.811 | \$ | 2.452  | \$ | 10.864  |
| Restricted net assets                              |               |    |                |               |            |    |        |    |         |
| Pledges, bequests, and gifts for specific purposes | 1,336         |    | 67             | 35            | 1,072      |    | -      |    | -       |
| Investment returns, net                            | _             |    | (6)            | _             | _          |    | _      |    | _       |
| Net assets released from restrictions              | (956)         |    | (1,208)        | (126)         | (286)      |    | (283)  |    | _       |
| Other  | _             |    | (41)           | -             | _          |    | 166    |    |         |
| Increase (decrease) in restricted net assets       | 380           |    | (1,188)        | (91)          | 786        |    | (117)  |    |         |
| Change in net assets                               | 16,747        |    | (12,118)       | 201           | 226,597    |    | 2,335  |    | 10,864  |
| Net assets at beginning of year                    | 208,548       |    | 115,846        | 140,789       | 4,384      |    | 57,269 |    |         |
| Net assets at end of year                          | \$<br>225,295 | \$ | 103,728        | \$<br>140,990 | \$ 230,981 | \$ | 59,604 | \$ | 10,864  |

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| St. Louis Springfield |    | Springfield | Oklahoma   |     | MML        | Mercy          | Eliminations | Total           |  |  |
|-----------------------|----|-------------|------------|-----|------------|----------------|--------------|-----------------|--|--|
|                       |    |             |            | (In | Thousands) |                |              |                 |  |  |
| \$<br>29.726          | \$ | (48.325)    | \$ 32.786  | \$  | (9)        | \$<br>(83.997) | 5 15.537     | \$<br>190,574   |  |  |
| 5,890                 |    | 3,985       | 1.684      |     | 1.012      | 988            | _            | 16.069          |  |  |
| 153                   |    | (2)         | 1          |     | _          | _              | _            | 146             |  |  |
| (5.895)               |    | (2.245)     | (2.857)    |     | (1.041)    | (118)          | _            | (15.015)        |  |  |
| 49                    |    | 10          | (7)        |     |            | (361)          | _            | (184)           |  |  |
| 197                   |    | 1,748       | (1,179)    |     | (29)       | 509            | -            | 1,016           |  |  |
| 29.923                |    | (46,577)    | 31.607     |     | (38)       | (83.488)       | 15,537       | 191.590         |  |  |
| 640,259               |    | 581.339     | 312,709    |     | 27.713     | 531.152        | (15.537)     | 2,604,471       |  |  |
| \$<br>670,182         | \$ | 534,762     | \$ 344,316 | \$  | 27,675     | \$<br>447,664  | 5 –          | \$<br>2,796,061 |  |  |

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