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DLN: 93493130021843

## **Return of Organization Exempt From Income Tax**

OMB No 1545-0047

2011

Open to Public

Form **990 %** 

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)
The organization may have to use a copy of this return to satisfy state reporting requirements

And a ryear, or tax year beginning 07-01-2011 and erections and substitution of the street of the s	address) Room/suite  H(a) Is this a affiliates:  H(b) Are all affiliates:  H(c) Group exits the street of the stre	72-0408982 Telephone nur (318) 681-4 Gross receipts \$  group return ? illiates include attach a list ( exemption num	for Yes No    Yes No No (see instructions)
Doing Business As SEE SCHEDULE 0  Number and street (or P O box if mail is not delivered to street One St Mary Place  City or town, state or country, and ZIP + 4 Shreveport, LA 71101  F Name and address of principal officer Stephen F Wright One St Mary Place Shreveport, LA 71101  F 501(c)(3)	address) Room/suite  H(a) Is this a affiliates:  H(b) Are all affiliates:  H(c) Group ex  L Year of format  ctivities  NSORING CONGREGATIONS II	group return  illiates include attach a list ( xemption num	for Yes No    Yes No No (see instructions)
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City or town, state or country, and ZIP + 4 Shreveport, LA 71101  F Name and address of principal officer Stephen F Wright One St Mary Place Shreveport, LA 71101  F 501(c)(3)	H(a) Is this a affiliates:  H(b) Are all affiliates:  H(c) Group extends  L Year of format  ctivities  NSORING CONGREGATIONS II	group return?  illiates include attach a list ( xemption num	for
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Stephen F Wright One St Mary Place Shreveport, LA 71101   501(c)(3) 501(c)( ) (insert no ) 4947(a)(1)  christusschumpert org  Corporation Trust Association Other lary  cribe the organization's mission or most significant a ING THE HEALTH CARE MINISTRIES OF THE SPO	affiliates  H(b) Are all affi  If "No," a  H(c) Group ex  L Year of format  ctivities  NSORING CONGREGATIONS II	iliates include attach a list ( xemption num	✓ Yes ✓ No  vd? ✓ Yes ✓ No  (see instructions)
Stephen F Wright One St Mary Place Shreveport, LA 71101   501(c)(3) 501(c)( ) (insert no ) 4947(a)(1)  christusschumpert org  Corporation Trust Association Other lary  cribe the organization's mission or most significant a ING THE HEALTH CARE MINISTRIES OF THE SPO	affiliates  H(b) Are all affi  If "No," a  H(c) Group ex  L Year of format  ctivities  NSORING CONGREGATIONS II	iliates include attach a list ( xemption num	✓ Yes ✓ No  vd? ✓ Yes ✓ No  (see instructions)
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ING THE HEALTH CARE MINISTRIES OF THE SPO	NSORING CONGREGATIONS II		
OF JESUS CHRIST IN CONFORMITY WITH THE E			
		GS OF THE F	ROMAN CATHOLIC
box 🛏 if the organization discontinued its operatio	ns or disposed of more than 25%	of its net as:	sets
voting members of the governing body (Part VI, line	1a)	3	18
independent voting members of the governing body (	Part VI, line 1b)	4	15
per of individuals employed in calendar year 2011 (Pa	art V , line 2a)	5	1,986
per of volunteers (estimate if necessary)	•	6	203
, , , , , , , , , , , , , , , , , , , ,		7a	128,809
ted business taxable income from Form 990-T, line 3		7b	0
			Current Year
			1,076,175
			230,080,641
			3,355,763
	column (A), line		
			236,585,134
	· ·		1,847,385
			0
, other compensation, employee benefits (Part 1x, co	102	,015,987	93,911,516
onal fundraising fees (Part IX, column (A), line 11e)		0	0
raising expenses (Part IX, column (D), line 25) 157,643			
penses (Part IX, column (A), lines 11a–11d, 11f–24	e) 147	,245,801	140,375,588
penses Add lines 13–17 (must equal Part IX, colum	n (A), line 25) 249	,843,340	236,134,489
less expenses Subtract line 18 from line 12		-	450,645
			End of Year
sets (Part X. line 16)			210,706,894
			91,032,864
			119,674,030
ture Block			
it it element a some of a second of	ther of individuals employed in calendar year 2011 (Pather of volunteers (estimate if necessary)	utions and grants (Part VIII, line 1h)	tiber of individuals employed in calendar year 2011 (Part V, line 2a)

#### Part III **Statement of Program Service Accomplishments**

. 🔽 Check if Schedule O contains a response to any question in this Part III

Briefly describe the organization's mission

THE CORPORATION IS ORGANIZED AND SHALL BE OPERATED EXCLUSIVELY FOR CHARITABLE, SCIENTIFIC, EDUCATIONAL AND RELIGIOUS PURPOSES OF ADVANCING, PROMOTING AND SUPPORTING THE HEALTH CARE MINISTRIES OF THE SPONSORING CONGREGATIONS WHICH OPERATE AND ARE CONTROLLED IN CONFORMITY WITH THE ETHICAL AND MORAL TEACHINGS OF THE ROMAN CATHOLIC CHURCH, AND PROMOTING EFFICIENT GOVERNANCE AND MANAGEMENT, COOPERATIVE PLANNING AND THE SHARING OF RESOURCES AMONG SUCH HEALTH CARE MINISTRIES WITHOUT LIMITING THE GENERALITY OF THE FOREGOING, THE CORPORATION'S MISSION SHALL BE TO EXTEND THE HEALING MINISTRY OF JESUS CHRIST, AND CONSISTENT THEREWITH, SHALL OPERATE ACCORDING TO THE DOCTRINES, RESOLUTIONS, DECREES AND ETHICAL PRINCIPLES OF THE SPONSORING CONGREGATIONS, AND THE ETHICAL AND RELIGIOUS DIRECTORS FOR CATHOLIC HEALTH CARE SERVICES AS PROMULGATED OR AMENDED FROM TIME TO TIME BY THE UNITED STATES CONFERENCE OF CATHOLIC BISHOPS IT IS ALSO A PURPOSE OF THE CORPORATION TO AID, LEND FINANCIAL SUPPORT AND AS

2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section $501(c)(3)$ and $501(c)(4)$ organizations and section $4947(a)(1)$ trusts are required to report the amount of

grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

(Code ) (Expenses \$ 86,031,640 including grants of \$ 0) (Revenue \$

COMMITMENT TO BENEFITING OUR COMMUNITIES - PATIENT CARE SERVICES CHRISTUS HEALTH NORTHERN LOUISIANA IS PART OF CHRISTUS HEALTH, FORMED IN 1999 TO STRENGTHEN THE 147-YEAR-OLD, FAITH-BASED HEALTH CARE MINISTRIES OF THE CONGREGATIONS OF THE SISTERS OF CHARITY OF THE INCARNATE WORD OF HOUSTON AND SAN ANTONIO FOUNDED ON THE MISSION "TO EXTEND THE HEALING MINISTRY OF JESUS CHRIST," CHRISTUS IS CHALLENGED TO REACH OUT TO, AND BEYOND, THE MORE THAN 60 COMMUNITIES WE SERVE TO HELP THOSE IN NEED THE VISION OF CHRISTUS HEALTH AS A CATHOLIC, FAITH-BASED MINISTRY, IS TO BE A LEADER, A PARTNER AND AN ADVOCATE IN THE CREATION OF INNOVATIVE HEALTH AND WELLNESS SOLUTIONS THAT IMPROVE THE LIVES OF INDIVIDUALS AND OF LOCAL AND GLOBAL COMMUNITIES SO THAT ALL MAY EXPERIENCE GOD'S HEALING PRESENCE AND LOVE CHRISTUS HEALTH NORTHERN LOUISIANA RESPONDS TO HEALTH CARE NEEDS THROUGH SERVICES PROVIDED AT CHRISTUS SCHUMPERT HEALTH SYSTEM, A 490-BED INTEGRATED HEALTH SYSTEM WITH A TERTIARY HOSPITAL LOCATED IN DOWNTOWN SHREVEPORT AND A GENERAL ACUTE CARE HOSPITAL IN SOUTHEAST SHREVEPORT. THE SYSTEM ALSO INCLUDES THE 80-BED CHRISTUS SCHUMPERT SUTTON CHILDREN'S MEDICAL CENTER FOR SPECIALIZED CHILDREN'S CARE EACH OF THE FACILITIES OF CHRISTUS HEALTH NORTHERN LOUISIANA SHARES ONE OBJECTIVE -- WHICH IS TO LEAD THE WAY TO A HEALTHIER COMMUNITY CHRISTUS HEALTH NORTHERN LOUISIANA IS LOCATED IN SHREVEPORT, LOUISIANA, WHICH IS IN THE NORTHWESTERN CORNER OF THE STATE ITS SERVICE AREA EXTENDS TO NORTHEAST TEXAS AND SOUTHERN ARKANSAS, WHICH INCLUDES A POPULATION OF MORE THAN 1 1 MILLION INDIVIDUALS IN FISCAL YEAR 2012, WE SERVED HUNDREDS OF THOUSANDS OF INDIVIDUALS IN VARIOUS WAYS INCLUDING 59,671 VISITS TO OUR EMERGENCY DEPARTMENT, 3,298 INPATIENT SURGERY PROCEDURES, 5,997 OUTPATIENT SURGERY PROCEDURES, 12,621 PATIENTS WHO WERE ADMITTED TO OUR HOSPITALS FOR CARE AND 130,995 PATIENTS WHO RECEIVED OUTPATIENT CARE AT OUR FACILITIES TOUCHING THE LIVES OF THE PEOPLE AROUND US IS WHAT MAKES CHRISTUS HEALTH NORTHERN LOUISIANA STAND APART INTERACTING WITH COMMUNITY ORGANIZATIONS, INDIVIDUAL PATIENTS AND CLIENTS GIVES US A VISION FOR THE MEDICALLY NEEDY IN EACH OF THE COMMUNITIES WE SERVE WHETHER IT IS THE LIFE OF A CHILD EXPECTING A FUTURE FILLED WITH MIRACLES, THE LIFE OF A MAN IN NEED OF A CRITICAL HEART SURGERY, OR THE LIFE OF A WOMAN ABOUT TO GIVE BIRTH TO HER FIRST CHILD, CHRISTUS HEALTH NORTHERN LOUISIANA'S HEALTH CARE SERVICES WORK TO PROVIDE THE BEST CARE POSSIBLE REGARDLESS OF AN INDIVIDUAL'S ABILITY TO PAY BY COLLABORATING WITH COMMUNITY ORGANIZATIONS CHURCHES, BUSINESSES, AND OTHER HEALTH CARE ORGANIZATIONS, CHRISTUS HEALTH NORTHERN LOUISIANA'S VARIOUS ENTITIES HAVE STRENGTHENED THEIR ROLES AS MAJOR PROVIDERS OF COMPREHENSIVE, ACCESSIBLE HEALTH CARE SERVICES THESE PARTNERSHIPS WITH COMMUNITY ORGANIZATIONS HAVE ASSISTED CHRISTUS HEALTH NORTHERN LOUISIANA TO FURTHER CARE FOR THOSE IN NEED FURTHERMORE, INVESTMENT IN COMMUNITY SERVICES WOULD NOT BE POSSIBLE WITHOUT DEDICATED EMPLOYEES AND VOLUNTEERS THEY HELP TO BUILD STRONG RELATIONSHIPS AMONG THE HOSPITALS, OTHER HEALTH CARE MINISTRIES AND THE COMMUNITIES, NURTURING CHRISTUS HEALTH'S MISSION TO MEET THE NEEDS AND MAKE A DIFFERENCE IN THE LIVES OF OTHERS CHRISTUS ASSOCIATES WORK BOTH INSIDE AND OUTSIDE THE WALLS OF OUR HEALTH CARE FACILITIES AND ARE COMMITTED TO REACHING BEYOND THE TRADITIONAL HOSPITAL WALLS TO HELP OUR COMMUNITIES MAINTAIN GOOD HEALTH UNDERSTANDING THE NEED TO PROVIDE ACCESS TO HEALTH CARE TO AS MANY PEOPLE AS POSSIBLE, CHRISTUS HEALTH PARTICIPATES IN GOVERNMENT-SPONSORED HEALTH CARE PROGRAMS, INCLUDING MEDICAID, MEDICARE CHAMPUS, TRICARE AND OTHERS IN ADDITION, CHRISTUS HEALTH NORTHERN LOUISIANA OFFERS SPECIFIC PROGRAMS WHICH PROVIDE DISCOUNT SERVICES TO THOSE IN NEED WHO DO NOT HAVE MEDICAL INSURANCE OR WHO DO NOT PARTICIPATE IN GOVERNMENT-SPONSORED PROGRAMS CHRISTUS HEALTH NORTHERN LOUISIANA ALSO CONTRACTS WITH A COMPANY TO SCREEN INDIVIDUALS FOR GOVERNMENT-SPONSORED PROGRAMS SUCH AS MEDICAID AND LACHIP CHRISTUS HEALTH NORTHERN LOUISIANA PROVIDES A FULL RANGE OF INPATIENT AND OUTPATIENT SERVICES TO THE PEOPLE FROM THE COMMUNITIES IT SERVES IT CONDUCTS ITS ACTIVITIES AND SERVES ITS HEALTH CARE PURPOSE WITHOUT REGARD TO RACE, COLOR, CREED, RELIGION, GENDER, ORIENTATION, DISABILITY, AGE OR NATIONAL ORIGIN CHRISTUS HEALTH NORTHERN LOUISIANA OFFERS A BROAD SPECTRÚM OF ADULT AND PEDIATRÍC MEDICÁL AND SURGICÁL CARE SERVICES WITH THE LATEST TECHNOLOGY THESE SERVICES INCLUDE COMPREHENSIVE CANCER TREATMENT, PEDIATRIC SERVICES INCLUDING INTENSIVE CARE, NEONATAL INTENSIVE CARE, PEDIATRIC INTENSIVE CARE, INPATIENT AND OUTPATIENT DIAGNOSTIC AND SURGERY SERVICES, WELLNESS CENTERS, AND AMBULANCE TRANSPORTATION SERVICES SERVING RURAL COMMUNITIES AROUND SHREVEPORT BOTH HOSPITALS OF CHRISTUS HEALTH NORTHERN LOUISIANA PROVIDE A 24-HOUR EMERGENCY ROOM THAT SERVES ALL THOSE IN NEED OF EMERGENT CARE, REGARDLESS OF THEIR ABILITY TO PAY CHRISTUS HEALTH NORTHERN LOUISIANA ALSO SUPPORTS MANY LOCAL COMMUNITY HEALTH SERVICES, INCLUDING THE CARA CENTER FOR SUSPECTED VICTIMS OF CHILD ABUSE AND/OR NEGLECT AND VARIOUS HEALTH SPECIALTY PROGRAMS IN COLLABORATION WITH THE LOUISIANA STATE UNIVERSITY HEALTH SCIENCES CENTER, SUCH AS GRADUATE MEDICAL EDUCATION AND ALLIED HEALTH EDUCATION CHRISTUS HEALTH NORTHERN LOUISIANA OPERATES THREE SCHOOL-BASED HEALTH CENTERS THE FIRST CENTER OPENED AT LINWOOD MIDDLE SCHOOL IN 1996, THE SECOND CENTER OPENED AT ATKINS ELEMENTARY IN AUGUST OF 1998, AND THE THIRD FACILITY BEGAN OPERATIONS IN SEPTEMBER, 2007 AT WOODLAWN HIGH SCHOOL SINCE THEIR INCEPTION, THESE CENTERS HAVE HAD APPROXIMATELY 81,700 STUDENT VISITS SERVICES OFFERED INCLUDE TREATMENT FOR MINOR ILLNESSES/INJURIES, ROUTINE PHYSICAL AND/OR ATHLETIC EXAMINATIONS, IMMUNIZATIONS, INCREASED ACCESS TO PRIMARY CARE, SPECIAL AWARENESS OF STD AND TEEN PREGNANCY FOR HIGH SCHOOL STUDENTS, OBESITY REDUCTION, SCREENING TESTS FOR HEARING, VISION, SCOLIOSIS, ETC., REFERRAL AND FOLLOW-UP FOR ACUTE AND CHRONIC ILLNESSES (EX. DIABETES, ASTHMA), AND MENTAL HEALTH SERVICES, SUCH AS CRISIS, INDIVIDUAL, FAMILY AND/OR GROUP COUNSELING. THE OPERATION OF THE SCHOOL-BASED HEALTH CENTERS IS ENHANCED BY COLLABORATIVE PARTNERSHIPS WITH THE NORTHWESTERN STATE UNIVERSITY SCHOOL OF NURSING AND THE PEDIATRIC MEDICAL RESIDENCY PROGRAM AT LOUISIANA STATE UNIVERSITY HEALTH SCIENCES CENTER AS A NOT-FOR-PROFIT ORGANIZATION AND AS PART OF CHRISTUS HEALTH, A REGIONAL GOVERNING BOARD COMPRISED LARGELY OF INDEPENDENT COMMUNITY MEMBERS REPRESENTING THE AREA WE SERVE GUIDES CHRISTUS HEALTH NORTHERN LOUISIANA CHRISTUS HEALTH NORTHERN LOUISIANA IS PRIVILEGED TO HAVE AN OPEN MEDICAL STAFF COMPRISED OF QUALIFIED PHYSICIANS WHO PROVIDE CARE WITHIN OUR LOCAL COMMUNITIES ALL QUALIFIED PHYSICIANS ARE GRANTED PRIVILEGES TO SERVE WITHIN CHRISTUS SCHUMPERT HOSPITALS AFTER UNDERGOING A THOROUGH AND COMPREHENSIVE CREDENTIALING PROCESS

) (Expenses \$ 40,827,973 including grants of \$ 0) (Revenue \$

COMMUNITY BENEFIT REPORTING - CHARITY CARE AND MEDICAID CHRISTUS ADHERES TO THE CATHOLIC HEALTH ASSOCIATION'S "A GUIDE FOR PLANNING AND REPORTING COMMUNITY BENEFIT," (2008), AND COMPLIES WITH THE STATE OF TEXAS REQUIREMENTS FOR REPORTING COMMUNITY BENEFIT, REPORTED AS UNPAID COSTS, INCLUDES BOTH CHARITY CARE AND COMMUNITY SERVICES TO THE LIMITS OF ITS RESOURCES, CHRISTUS HEALTH IS AN INSTITUTION OF PURELY PUBLIC CHARITY, THUS, THE MOST TANGIBLE EXPRESSION OF CHRISTUS HEALTH'S CHARITABLE PURPOSE IS THE PROVISION OF HEALTH CARE SERVICES TO THOSE PERSONS WHO ARE UNABLE TO PAY CHARITY CARE FALLS INTO TWO CATEGORIES CHARITY CARE AND UNPAID GOVERNMENT INDIGENT CARE IN KEEPING WITH ITS MISSION, VALUES AND VISION, CHRISTUS HEALTH PROVIDES CHARITY CARE SERVICES IN A MANNER THAT RESPECTS THE DIGNITY OF THE PATIENTS AND THEIR FAMILIES CHARITY CARE IS PROVIDED WITHOUT CHARGE OR AT A CHARGE THAT IS LESS THAN THE USUAL CHARGE FOR SUCH SERVICES THE DETERMINATION AS TO THE AMOUNT TO BE CHARGED, IF ANY, IS MADE ACCORDING TO A PATIENT'S ABILITY TO PAY AS DETERMINED BY THE ESTABLISHED ELIGIBILITY CRITERIA FOR UNINSURED PATIENTS WHOSE ECONOMIC CIRCUMSTANCES PLACE THEM AT OR UNDER 200 PERCENT OF THE FEDERAL POVERTY LEVEL (FPL), SERVICES ARE PROVIDED WITHOUT ANY EXPECTATION OF PAYMENT UNINSURED PATIENTS WHOSE ECONOMIC CIRCUMSTANCES PLACE THEM BETWEEN 200 AND 400 PERCENT OF FPL ARE CHARGED BASED ON A SLIDING SCALE, AND THOSE ABOVE 400 PERCENT RECEIVE DISCOUNTS BASED ON THE UNINSURED FEE SCHEDULE NO PATIENT IS REFUSED NECESSARY MEDICAL CARE DUE TO HIS OR HER INABILITY TO PAY CHRISTUS HEALTH IS AN ACTIVE PARTICIPANT IN THE STATES OF TEXAS AND LOUISIANA MEDICAID PROGRAMS THOSE PROGRAMS SEEK TO PROVIDE PAYMENT FOR HEALTH CARE SERVICES TO INDIVIDUALS WHO MEET CERTAIN FINANCIAL AND OTHER REQUIREMENTS FINANCIAL REQUIREMENTS INCLUDE EVALUATION OF BOTH ASSETS AND INCOME

87,883,394 including grants of \$ 0) (Revenue \$ 87,007,409) **4**c (Code ) (Expenses \$

OTHER GOVERNMENT SPONSORED PROGRAMS IN ADDITION TO THE PROVISION OF CHARITY CARE AND OTHER COMMUNITY SERVICES, CHRISTUS HEALTH PROVIDES SERVICES TO PERSONS COVERED UNDER GOVERNMENT-SPONSORED PROGRAMS, INCLUDING MEDICARE AND TRICARE THE UNREIMBURSED COSTS OF THESE SERVICES ARE NOT INCLUDED IN REPORTS PREPARED FOLLOWING CATHOLIC HEALTH ASSOCIATION GUIDELINES CHRISTUS HEALTH PROVIDES SERVICES TO PERSONS COVERED UNDER THE FEDERAL MEDICARE PROGRAM, AND IN FACT, THIS IS THE LARGEST SINGLE PAYOR CLASSIFICATION OF PATIENTS SERVED BY THIS HEALTH SYSTEM THE PAYMENT RATE FOR INPATIENT SERVICES IS ON A PER-CASE RATE, CALCULATED BASED ON THE DIAGNOSTIC-RELATED GROUP (DRG) INTO WHICH THE PATIENT IS CATEGORIZED OUTPATIENT SERVICES ARE REIMBURSED BY MEDICARE BASED ON ITS FEE SCHEDULE

4d Other program services (Describe in Schedule O )

> 3,567,022 including grants of \$ 1,847,385 ) (Revenue \$ 0)

Total program service expenses►\$ 218,310,029 4e

Dart TV	Chec	dist of	Pequire	d Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? <i>If "Yes," complete Schedule D, Part VI.</i>	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If "Yes," complete Schedule F, Part II and IV</i>	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line $2$	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
3	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
-	Statements filed for the calendar year ending with or within the year covered by this			
	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	163	
	Did the organization have unrelated business gross income of \$1,000 or more during the			
	year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
ı	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities	4a		Νo
_	account)?			NO
b	If "Yes," enter the name of the foreign country •			
	See Instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
ı	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
-	organization solicit any contributions that were not tax deductible?			
Ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	70		
C	file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	<b>.</b>		NI -
_	contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
	Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		
	Sponsoring organizations maintaining donor advised funds.	_		
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
D	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	,			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization	12-		
_	allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand			
-	13c			
a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O	14b		

Form 990 (2011)

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	103	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was	4		No
5	filed?  Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
ь	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17				
10	Section 61.04 requires an organization to make its Form 1.023 (or 1.024 if anniveable), 990, and 990-T (50.1(c)			

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization SCOTT MERRYMAN
  3330 MASONIC DRIVE
  ALEXANDRIA, LA 71301

### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(a) Name and Title  A verage hours par week (describe hours for related organizations in Schedule O)  See Additional Data Table  (b) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (c) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (describe hours for related organizations is not should be a director/trustee)  (describe hours for related organizations is not should be a director/trustee)  (describe hours for related organizations is not should be a director/trustee)  (describe hours for related organizations)  (describe hours for related organizations)  (describe hours for the director/trustee)  (describe hours for related organizations)  (describe hours for the director/trustee)  (describe hours for related organizations)  (describe hours for the director/trustee)  (de	Check this box if neither the organiz	•	lated o	rganı	ızatı	ons	compe	ensat	ed any current or fo	ormer officer, direct	tor, or trustee
for related organizations in Schedule Officer Schedule O) organizations	(A)	(B) A verage hours per week (describe hours	Positi more unles an	on (de than s per offic	C) o no n one son er ar	t che e bo: is bo nd a	eck x, oth		(D) Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
See Additional Data Table			Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former		MISC)	I
	See Additional Data Table										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) Average hours per week (describe	unles an	on (d e tha	n on son er a	e bo ıs b nd a	ox, oth		Rep comp fro organi:	(D) ortable ensation om the zation (W-	(E) Reportable compensation from related organizations (W- 2/1099-		able Estimated amount of ot compensat tions from the D99- organization		
		hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			MISC)		organiza		
See Ad	ditional Data Table														
												4			
												4			
												4			
												+			
1b	Sub-Total							<u> </u> ▶				$\dashv$			
	Total from continuation sheets			· ·	<u> </u>	<u> </u>		<b>P</b>							
d	Total (add lines 1b and 1c) .							<b>&gt;</b>		5,226,825	1,281,3	394		809,154	
	Total number of individuals (incl \$100,000 of reportable compen						above	) who	o receive	ed more tha	n				
													Yes	No	
	Did the organization list any <b>fori</b> on line 1a? <i>If</i> "Yes," complete Sch									t compens	ated employee • • •	3	Yes		
	For any individual listed on line 3 organization and related organization														
	Individual			•	•	•		•				4	Yes		
	Did any person listed on line 1a services rendered to the organiz								-	janization c	•	5		No	
Sec	ction B. Independent Con	tractors													
	Complete this table for your five \$100,000 of compensation from or within the organization's tax y	the organizatio													
	Nan	(A) ne and business ad	dress							Descr	(B) ription of services		(C Compe		
2915 M	Diagnostics lissoun Ave EPORT, LA 71109									LABORATORY	' SERVICES		8	3,818,502	
PO Box	alth Sciences Center Shrevepo 33932 EPORT, LA 71130									Physician Se	vices		1	,665,783	
PO Box	port Physical Therapy 5477 EPORT, LA 71135									Outpatient P	Γ Svcs		1	,493,043	
	: Inc ollection Ctr Dr GO, IL 60693									Emergency F	Room Phys			902,924	
Richey PO Box	Construction Co Inc 3833									Construction				740,476	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►52

Form 9		<u> </u>					Page <b>9</b>
	<b>VIII</b>	Statement of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
nts ots	1a	Federated campaigns 1a	6,421				
Contributions, gifts, grants and other similar amounts	b	Membership dues 1b					
ું.લ	c	Fundraising events 1c					
#ੁ≅	d	Related organizations 1d	142,497				
£ <u>`</u> £	e	Government grants (contributions) <b>1e</b>	418,042				
ntion er s	f	All other contributions, gifts, grants, and similar amounts not included above	509,215				
音楽	g	Noncash contributions included in					
草草	١.	lines 1a-1f \$	_	1 076 175			
<u>ठॅ</u> ळ	h	Total. Add lines 1a-1f		1,076,175			
<u> </u>			Business Code				
Program Serwce Revenue	2a	NET PATIENT SERVICE REVENUE	621990	222,422,242	222,422,242		
22	b	RENT RELATED TO EXEMPT FUNCTION	531120	4,475,587	4,475,587		
15.e	C	WELLNESS CENTER	713940	2,257,319	2,257,319		
<u> </u>	d	PHARMACY	621990	847,898	768,959	78,939	
Ē	e	PHYSICIAN NOTE INTEREST INCOME	900099	39,179	39,179		
Z 2	f	All other program service revenue		38,416	38,416		
ž	g	<b>Total.</b> Add lines 2a-2f		230,080,641			
	3	Investment income (including dividen					
		and other similar amounts)	▶ [	53,240			53,240
	4	Income from investment of tax-exempt bond	proceeds 🕨	0			
	5	Royalties		2,040			2,040
	_	(ı) Real	(II) Personal				
	6a	Gross rents Less rental					
	Ь	expenses					
	C	Rental income or (loss)					
	d	Net rental income or (loss)	•				
		(ı) Securities	(II) Other				
	7a	Gross amount from sales of	4,671,635				
		assets other than inventory					
	b	Less cost or other basis and	2,652,320				
		sales expenses	2,019,315				
	d	Gain or (loss)  Net gain or (loss)	2,019,313	2,019,315			2,019,315
	8a	Gross income from fundraising		2,013,313			2,013,313
άs		events (not including					
ž		\$ of contributions reported on line 1c)					
<b>⊕</b> >-		See Part IV, line 18					
č		а					
Other Revenue	Ь	Less direct expenses <b>b</b>					
ŏ	C	Net income or (loss) from fundraising	events 🟲	0			
	9a	Gross income from gaming activities See Part IV, line 19					
		a					
	ь	Less direct expenses b					
	c	Net income or (loss) from gaming acti	vities	0			
	10a	Gross sales of inventory, less returns and allowances .					
	ь	Less cost of goods sold <b>b</b>					
	С	Net income or (loss) from sales of inve		0			
		Miscellaneous Revenue	Business Code				, <u></u>
	11a	DIETARY SERVICE REVENUE	722320	1,922,095		49,870	
	Ь	RADIOLOGY NONPATIENT BILLING REVENUE	900099	1,126,250			1,126,250
	_ c	OTHER REVENUE	900099	234,556			234,556
	d	All other revenue		70,822			70,822
	e	Total. Add lines 11a-11d		2 252 732			
	12	Total revenue. See Instructions .	▶	3,353,723			
				236,585,134	230,001,702	128,809	5,378,448

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX (B) (C) (D) Do not include amounts reported on lines 6b, (A) Fundraising Program service Management and Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations

Part X **Balance Sheet** (A) (B) Beginning of year End of year 22,275,538 16.537.647 1 0 2 2 Savings and temporary cash investments . . . . . . . 0 0 3 3 27.232.278 29.065.033 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 0 5 0 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 0 0 6 511,706 472,414 7 10.576.715 8 9.697.876 9 2,119,081 1.554.171 Prepaid expenses and deferred charges . . . . . . 10a 516,787,766 Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 364,338,299 b Less accumulated depreciation . . . . . 165,456,517 10c 152,449,467 355, 185 11 391,872 11 0 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 14,524 13 14,524 Investments—program-related See Part IV, line 11 . . 14 14 417,701 1,427,334 15 106,189 15 229,968,878 210,706,894 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 18,994,353 17 12,269,447 17 Accounts payable and accrued expenses . 18 18 19 179,120 19 413,786 20 0 20 Ω 0 21 21 0 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 0 22 0 0 23 Secured mortgages and notes payable to unrelated third parties . . . 23 0 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 0 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 90,841,583 25 78,349,631 D . . . . 26 110,015,056 26 91,032,864 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 119,737,276 27 Unrestricted net assets . . . . 119,203,189 216,546 28 470.841 28 Temporarily restricted net assets . . . . . Fund 29 0 29 0 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ 

and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds . . . . . . . . . 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 Total net assets or fund balances . . . . . 119.953.822 33 119.674.030 34 Total liabilities and net assets/fund balances . . . . . 229.968.878 34 210.706.894

	Check if Schedule O contains a response to any question in this Part XI		•	. [~	
1	Total revenue (must equal Part VIII, column (A), line 12)			226.5	-05 12
2	Total expenses (must equal Part IX, column (A), line 25)	2			585,134 L34,489
3	Revenue less expenses Subtract line 2 from line 1	3			150,64
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) $\cdot$ .	4		119,9	953,822
5	Other changes in net assets or fund balances (explain in Schedule O)	5		- 7	730,437
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		119,6	574,030
Pai	Time Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII			୮	
1	Accounting method used to prepare the Form 990			Yes	No
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? $\cdot$ .		2a		Νo
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	issued			
	☐ Separate basis ☐ Both consolidated and separated basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ie	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b	Yes	

#### OMB No 1545-0047

2011

Open to Public Inspection

#### **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Christus Health Northern Louisiana

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Employer identification number

72-0408982

Dowb 1	Door	on for D	.blic Charity Cta	**** / A II		ne must son	anlata this	72-0408							
Part I			ublic Charity Sta				•	·	iristructioi	15					
1	_		tion of churches, or a												
- ' 2		•	d in <b>section 170(b)(1</b>			•									
_	_						170(b)(:	1)(A)(:::)							
	_ '		operative hospital se						(4)(4)("")						
4			th organization opera	ted in conjur	iction with	a hospital de	scribed in <b>s</b>	ection 170(b)	(1)(A)(III).	. Enter the					
5	An org	anızatıon o <sub>l</sub>	perated for the benefi	t of a college	e or univer	sity owned or	operated by	a governmei	ntal unit des	scribed in					
	_		(A)(iv). (Complete P												
6	A fede	ral, state, o	r local government o	r governmen	tal unit de:	scribed in <b>sec</b>	tion 170(b)	(1)(A)(v).							
7	descril	bed ın	at normally receives (A)(vi) (Complete P		al part of it	s support fror	n a governn	nental unit or	from the ge	neral publ	С				
8 F	_		t described in <b>sectio</b>		<b>A)(vi)</b> (C	omplete Part	Π)								
9   	_		at normally receives					ributions me	mbershin fe	es, and on	oss				
- '	_		vities related to its e					•	•	-					
			ross investment inco								=				
			ganızatıon after June				•			businesse.	,				
o [	_		ganization after June ganized and operated												
1 F	_		ganized and operated						<b>.</b>		6				
	the box <b>a</b>	x that desci	tly supported organized organizer it is the type of supported by Type I box, I certify that the	oorting organ I <b>c</b>	Type I	d complete lin II - Functiona	es 11e thro ally integrat	ough 11h	<b>d</b>   Ty	pe III - O	ther				
e   f g	other t section If the c check Since	han foundat n 509(a)(2) organizatior this box August 17,	cion managers and ot n received a written do 2006, has the organ	her than one etermination	or more p	ublicly suppor	ted organiz	ations descri pe II or Type	bed in secti	ion 509(a)	(1) or				
		ng persons? erson who d	, irectly or indirectly c	ontrols eith	er alone o	r together with	nersons de	escribed in (ii	1	Yes	No				
			governing body of th			_	r persons a	esembed iii (ii		lg(i)	+ 140				
	•		per of a person descri			124(1011)				lg(ii)	+				
			•			\ abovo2				g(iii)	+				
L			olled entity of a perso						111	g(III)					
h	PTOVIG	e the follow	ing information about	the support	eu organiz	ation(s)									
(i) Name of supported organization		(ii) EIN	(iii) Type of organization (described on lines 1 - 9 above or IRC section (see	(iv)  Is the organization in col (i) listed in your governing document?		Is the organization in n col (i) listed in ve your governing		Type of organization (described on lines 1- 9 above or IRC section Is the organization col (i) liste your gover documen		(v) Did you no organiza col (i) o suppo	otify the tion in if your	(vi Is t organiza col (i) or in the	he ition in ganized	A mo	vii) ount of oport?
			instructions))	Yes	No	Yes	No	Yes	No						
otal															

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su			1		Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b> □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493130021843

OMB No 1545-0047

#### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

Se Se the Se		-A Do Part II- e <b>35c</b>	not co B Do (Prox	ompletonot co	e Part II-B mplete Part	: II-A	
Chr	istus Health Northern Louisiana	2 044	08982	,			
ar	t I-A Complete if the organization is exempt under section 501(c) or is a se				anizatio	n.	_
 L 2 3	Provide a description of the organization's direct and indirect political campaign activities on behin opposition to candidates for public office in Part IV  Political expenditures  Volunteer hours			\$ <u></u>			
ar	t I-B Complete if the organization is exempt under section 501(c)(3).						-
L	Enter the amount of any excise tax incurred by the organization under section 4955		<b>*</b>	\$			
2	Enter the amount of any excise tax incurred by organization managers under section 4955		•	\$			
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?				┌ Yes	┌ No	
<del>1</del> a	Was a correction made?				┌ Yes	┌ No	
b	If "Yes," describe in Part IV						
ar	t I-C Complete if the organization is exempt under section 501(c) except s	ectio	n 50	1(c)	(3).		_
L	Enter the amount directly expended by the filing organization for section 527 exempt function act	ivities	<b> -</b>	\$			_
2	Enter the amount of the filing organization's funds contributed to other organizations for section 5 exempt funtion activities	27	<b>•</b>	\$			_
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 1	7 b	<b>-</b>	\$			
4	Did the filing organization file Form 1120-POL for this year?			T	┌ Yes	┌ No	
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political	organ	ızatıor	ns to w	hich the fil	ıng	

organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	<b>(b)</b> Address	<b>(c)</b> EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-

**f** Grassroots lobbying expenditures

(The term "expenditures" means amounts paid or incurred.)  Lia Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 over \$1,000,000 but not over \$1,000,000 \$1,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)	ווטפ	edule C (F	01111 9 9 0 01 9 9 0 - EZ ) 2 0 1 1					Page <b>∠</b>
A Check   If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member expenses, and share of excess lobbying expenditures)    Check   If the filing organization checked box A and "limited control" provisions apply    Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures to influence a legislative body (direct lobbying)	Pa	rt II-A		n is exempt under	section 501(	c)(3) and fi	iled Form 5768	(election
expenses, and share of excess lobbying expenditures)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures to influence public opinion (grass roots lobbying)  Lobbying expenditures to influence a legislative body (direct lobbying)  Total lobbying expenditures (add lines 1a and 1b)  Other exempt purpose expenditures  Total obtaining purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000 but not over \$1,500,	١	Check		an affiliated group (and	lıst ın Part IV ea	ch affiliated gr	oup member's nam	e, address, EIN,
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Total lobbying expenditures to influence public opinion (grass roots lobbying)  Total lobbying expenditures (add lines 1 aand 1b)  Other exempt purpose expenditures (add lines 1 aand 1b)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1,000,000  If the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1,000,000  If the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1			expenses, and share of excess lob	bying expenditures)		_	•	
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Diver \$500,000  Diver \$500,000  Diver \$500,000 but not over \$1,000,000  Diver \$1,000,000 but not over \$1,000,0	3	Check	ıf the filing organization checked bo	ox A and "limited contro	ol" provisions app	ly	1	1
(The term "expenditures" means amounts paid or incurred.)  Ital Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  S11,000,000  S11,000,000  F11,000,000			Limits on Lobbying	Expenditures			(a) Filing	(b) Affiliated
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$17,000,000  S175,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000 but not over \$17,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$1,000,000					l.)		Organization's Totals	Group Totals
b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,7000,000  Over \$1,000,000 but not over \$1,7000,000  S225,000 plus 15% of the excess over \$1,000,000  Over \$1,7000,000  Over \$1,7000,000  F17,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$1,7000,000  F17,000,000  S1,000,000  F17,000,000  F17,000,		<b>-</b>			1 \		100013	1 ocars
c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  In the excess over \$1,000,000  F1,000,000  F1,000,0				· -				
d O ther exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000					ying)			
Total exempt purpose expenditures (add lines 1c and 1d)    Lobbying nontaxable amount Enter the amount from the following table in both columns   If the amount on line 1e, column (a) or (b) is:			,	b)				
f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$17,000,000 but not over \$1,7000,000  Over \$17,000,000 but not over \$17,000,000  S225,000 plus 10% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  Over \$17,000,000  S225,000 plus 5% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  S1,000,000  S1,000,0	d	Otherexe	empt purpose expenditures					
Columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000  Over \$1,500,000  S1,000,000	e	Total exe	mpt purpose expenditures (add lines 1	.c and 1d)				
Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,000,000  Over \$1,500,000 but not over \$1,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  S1,000,000  Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  Subtract line 1f from line 1c If zero or less, enter -0-  If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying celling amount	f		nontaxable amount Enter the amount	from the following table	in both			
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,000,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,00		If the an	ount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Section \$225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  h Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1ffrom line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  2a Lobbying ceiling amount		Not over \$5	500,000	20% of the amount on lii	ne 1e			
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,00		Over \$500,	000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying celling amount		Over \$1,00	0,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount		Over \$1,50	0,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	000		
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount		Over \$17,0	00,000	\$1,000,000				
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount								
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount		Grassroo	ts nontaxable amount (enter 25% of li	ne 1f)				
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount	h	Subtract	line 1a from line 1a If zero or less. en	ter -0 -				
Jection 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying ceiling amount								
4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount					organization file	Form 4720 re	portina	
(Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount							F - 1 - 1 - 1 - 1	┌ Yes ┌ No
Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 2009  Lobbying non-taxable amount		(Sor	ne organizations that made a	section 501(h) el	ection do not	have to co		ne five
beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  2a Lobbying non-taxable amount  b Lobbying ceiling amount			Lobbying Exp	enditures During	4-Year Avera	ging Period	d	
<b>b</b> Lobbying ceiling amount				(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> Total
	2a	Lobbyin	g non-taxable amount					
	b							
c Total lobbying expenditures	c	Total loi	obying expenditures					
d Grassroots non-taxable amount	d	Grassro	ots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))	e							

(b)

(a)

		·	
Part II-B	Complete if the org	anization is exempt under section 501(c)(3) and has NOT filed Form 576	8
	(election under sec	tion 501(h)).	

		Yes	No	Amount
	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		Νo	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
c	Media advertisements?		Νo	
d	Mailings to members, legislators, or the public?		Νo	
e	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?		Νo	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		1,88
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo	
i	Other activities? If "Yes," describe in Part IV	Yes		1,92
j	Total lines 1c through 1i			3,81
а	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

#### Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			162	140
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

#### Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

- 1 Dues, assessments and similar amounts from members
- Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political
- expenses for which the section 527(f) tax was paid).
- Current year
- Carryover from last year
- c Total
- 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues
- If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?
- Taxable amount of lobbying and political expenditures (see instructions)

1	
22	
3	
•	
5	
	2a 2b 2c 3

#### Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i

Identifier	Return Reference	Explanation
OBBYING DESCRIPTION	FORM 990, SCHEDULE C, PART II-	HEALTHCARE POLICY IS CRITICAL TO ALL AMERICANS
	В	AND CHRISTUS HEALTH Northern LOUISIANA BELIEVES
		THAT HEALTH CARE PROVIDERS MUST PARTICIPATE IN
		FORMING HEALTH CARE POLICY BY INTERACTING WITH
		NATIONAL, STATE AND LOCAL REPRESENTATIVES AND
		THEIR STAFF MEMBERS TO HELP THEM BETTER
		UNDERSTAND THE COMPLEXITIES AND RAMIFICATIONS
		OF KEY HEALTH CARE POLICIES FORM 990, SCHEDULE C,
		PART II-B, LINE 1G Direct contact with legislators, their staffs
		government officials, or a legislative body CHRISTUS HEALTH
		NORTHERN LOUISIANA HAD DIRECT CONTACT WITH THE
		US HOUSE OF REPRESENTATIVES regarding the importance
		of maintaining financially sound Medicare and Medicaid
		programs AND the number of persons potentially impacted by
		the proposed reductions in government health programs
		CHRISTUS HEALTH NORTHERN LOUISIANA HAD DIRECT
		CONTACT THROUGH TWO MEETINGS WITH VARIOUS
		MEMBERS OF THE LOUISIANA STATE LEGISLATURE to
		SUPPORT LOUISIANA HB1 and in an effort to receive better
		funding for health care and to prevent further reductions in
		funding for health care THE REPORTED EXPENSES
		ASSOCIATED WITH THESE ACTIVITIES INCLUDE STAFF
		COMPENSATION AND RELATED ALLOCABLE OVERHEAD
		OTHER ACTIVITIES FORM 990, SCHEDULE C, PART II-B,
		LINE 11 "OTHER ACTIVITIES" REPORTS THE PORTION OF
		FY 2012 PROFESSIONAL AND MEMBERSHIP ASSOCIATION
		DUES ALLOCATED TO LOBBYING EFFORTS BY THE
		RESPECTIVE ASSOCIATIONS TOTALING \$1,924
		CHRISTUS HEALTH NORTHERN LOUISIANA DID NOT
		SUBSTANTIALLY LOBBY DURING THE FYE 6-30-2012

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493130021843

OMB No 1545-0047

**Inspection** 

#### SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization Employer identification number Christus Health Northern Louisiana 72-0408982 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶\_ Number of states where property subject to conservation easement is located -Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year -Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)?

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art. historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
  - (i) Revenues included in Form 990, Part VIII, line 1

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

(ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Cat No 52283D

Schedule D (Form 990) 2011

Part	Organizations Maintaining Co	llections of Art	t, His	tori	<u>cal Tre</u>	eası	<u>ures, or Otl</u>	<u>her</u>	<u>Similar A</u>	ssets	<b>3</b> (coi	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne fol	lowing th	at a	re a significan	nt us	e of its colle	ction		
а	Public exhibition		d	Γ	Loan or	rexc	hange progra	ms				
b	Scholarly research		e	Γ	Other							
С	Preservation for future generations											
4	Provide a description of the organization's co	ollections and expla	ain ho	w the	y further	the	organızatıon's	exe	empt purpose	ın		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								lar	┌ Ye	es	┌ No
Par	Part IV, line 9, or reported an an	ements. Compl	ete ıf	the	organız	atıo			s" to Form	990,		
1a	Is the organization an agent, trustee, custoc included on Form 990, Part X?	lian or other interm	edıary	forc	ontributi	ions	or other asse	ts no	ot	ΓYe	25	┌ No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follov	ving t	able							
_								+	A	mount		
ч С	Beginning balance							.c			—	
d	Additions during the year						<u> </u>	.d				
e	Distributions during the year							.e				
f	Ending balance						<u> </u>	.f				
2a	Did the organization include an amount on Fo		e 21?	1						⊢ Y€	25	│ No
	If "Yes," explain the arrangement in Part XIV											
Pa	rt V Endowment Funds. Complete	If the organizatio		)Prior					IV, line 10 hree Years Back		our Vo	ars Back
1a	Beginning of year balance	(a)Current Year	(D	PHOL	real	(c) 11	WO TEATS DACK	(a)11	niee tears back	(e)r	our re	ars back
ь	Contributions											
_	Investment earnings or losses											
c d	Grants or scholarships											
_	Other expenditures for facilities									-		
е	and programs											
f	Administrative expenses											
g	End of year balance											
2	Provide the estimated percentage of the yea	r end balance held	as				•					
а	Board designated or quasi-endowment 🕨											
Ь	Permanent endowment 🕨											
С	Term endowment ▶											
За	Are there endowment funds not in the posse	ssion of the organiz	ation	thata	are held a	and	administered :	for t	he			
	organization by										Yes	No
	(i) unrelated organizations					•		•		ı(i)	$\longrightarrow$	
_	(ii) related organizations							•	· · · :	(ii)		
	If "Yes" to 3a(II), are the related organizatio	•				•		•	🗀	3b		
4	Describe in Part XIV the intended uses of th											
Pell	t VI Land, Buildings, and Equipme	ent. See Follii 95	70, Pa					Т		. T		
	Description of property				Cost or oth		( <b>b)</b> Cost or othe basıs (other)	er	(c) Accumulated depreciation	d (c	i) Boo	k value
1a	Land					0	23,568,0	29			23	3,568,029
b i	Buildings					0	196,127,1	95	112,242,89	99	83	3,884,296
c l	Leasehold improvements					0	5,408,7	89	4,753,82	25		654,964
d I	Equipment					0	289,753,4	66	246,744,7	38	43	3,008,728
_e	Other	<u></u>	•			0	1,930,2	87	596,83	37	1	.,333,450
Tota	I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colu	mn (B	), line	10(c).)						152	2,449,467
									Schedule	D (Fo	rm 99	90) 2011

Part VII Investments—Other Securities. See	Form 990, Part X, line 1		
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b)Book value		od of valuation f-year market value
(1)Financial derivatives			•
(2)Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	<b>F</b>		
Part VIII Investments—Program Related. Se		13.	
			od of valuation
(a) Description of investment type	(b) Book value		f-year market value
Table (California (b) should a real Form 2000, Part V, and (D) land 12.)	<b> -</b>		
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )  Part IX Other Assets. See Form 990, Part X, I			
(a) Descr			(b) Book value
			• •
Total. (Column (b) should equal Form 990, Part X, col.(B) line			
<b>Part X</b> Other Liabilities. See Form 990, Part  (a) Description of Liability			
	(b) A mount		
Federal Income Taxes	0		
DUE TO RELATED ORGANIZATIONS	1,468,415		
DUE TO CHRISTUS HEALTH BOND FUND	76,393,435		
CAPITAL LEASES	487,781		
	<u>                                     </u>		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )	78,349,631		

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
Part	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Re	turn
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments 2a		
b	Donated services and use of facilities 2b		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12 )	5	
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per F	leturn
1	Total expenses and losses per audited financial	<sub>1</sub>	
2	statements	-	
2	Donated services and use of facilities		
a b	Prior year adjustments	1 1	
c	Other losses	1	
d	Other (Describe in Part XIV) 2d	1	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
	Investment expenses not included on Form 990, Part VIII, line 7b   4a		
a b	Other (Describe in Part XIV) 4b	1	
C	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	
	t XIV Supplemental Information		
	plete this part to provide the descriptions required for Part II. lines 3.5. and 9. Part III. lines 1a and 4. Pa	art IV I	nes 1 b and 2 b.

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
CASH - NON-BEARING INTEREST		CHRISTUS HEALTH SYSTEM MAINTAINS A CENTRALIZED CASH MANAGEMENT SYSTEM THIS CASH MANAGEMENT SYSTEM (CMS) INCLUDES A CONCENTRATION ACCOUNT WHEREIN DEPOSITS AND DISBURSEMENTS FOR RELATED CHRISTUS EXEMPT ORGANIZATIONS FLOW THROUGH THIS ACCOUNT AND OVER TO THE MANAGED INVESTMENT ACCOUNTS EACH PARTICIPATING ORGANIZATION REPORTS A BALANCE IN THE CMS REFLECTIVE OF ITS CUMULATIVE CASH ACTIVITY CASH BALANCES FOR EACH CHRISTUS ORGANIZATION ARE REPORTED ON FORM 990 IN ACCORDANCE WITH FINANCIAL STATEMENT REPORTING CMS OWNERSHIP IS MAINTAINED BY CHRISTUS HEALTH (EIN 76-0590551) AND ALL ASSOCIATED INVESTMENT INCOME IS PROPERLY REPORTED ON THE CHRISTUS HEALTH FORM 990
UNCERTAIN TAX POSITIONS UNDER ASC 740	, , , , , , , , , , , , , , , , , , , ,	PER FOOTNOTE 3 IN THE CONSOLIDATED FINANCIAL STATEMENTS, THERE ARE NO MATERIAL UNRECORDED TAX LIABILITIES AS OF JUNE 30, 2012 AND 2011

### OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization Christus Health Northern Louisiana **Employer identification number** 

					72-	0408982			
Pä	art I Charity Care and	Certain O	ther Comr	nunity Benefits at	Cost				
						ı		Yes	No
1a	Did the organization have a c	harity care po	olicy? If "No,	" skip to question 6a			1a	Yes	
b	If "Yes," is it a written policy						1b	Yes	
2	If the organization had multip care policy to the various hos		indicate whic	h of the following best	describes application o	of the charity			
	Applied uniformly to all ho	spitals		Applied uniformly	to most hospitals				
	Generally tailored to indiv	ıdual hospital	ls						
3	Answer the following based or organization's patients during			y criteria that applies t	to the largest number o	f the			
а	Did the organization use Fede If "Yes," indicate which of the					are?	20	Yes	
		_	о% Г	Other	<u>%</u>		3a	res	
ь	Did the organization use FPG	to determine	eliaibility for	r providina <i>discounted c</i>	are? If				
_	"Yes," indicate which of the fo						3b	Yes	
		_	· _			•	30	165	
	200% 250%	I 30	00% I	350% <b>~</b> 40	0% Other_	<u>%</u>			
С	If the organization did not use determining eligibility for free test or other threshold, regard	or discounte	d care Inclu	de in the description w	hether the organizatior				
4	Did the organization's policy	provide free o	r discounted	care to the "medically	ındıgent"?		4	Yes	
5a		mounts for fre	ee or discoun		=		5a	Yes	
ь	If "Yes," did the organization	's charity care	e expenses e	exceed the budgeted an	nount?		5b	Yes	
С	If "Yes" to line 5b, as a resul care to a patient who was elig						5c	100	No
6a	Did the organization prepare	a community	benefit repor	tduring the tax year?			6a	Yes	
6b	If "Yes," did the organization	make it avail	able to the p	ublic?			6b	Yes	
	Complete the following table worksheets with the Schedule	using the work			instructions Do not s	ubmit these			
7	Charity Care and Certain O	ther Commur	nity Benefits	at Cost					
	Charity Care and Means-Tested Government Programs	(a) Number of activities or programs	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community be expense	enefit	(f) Perototal ex	
а	Charity care at cost (from	(optional)							
	Worksheet 1)			4,957,739		4,95	7,739	2	160 %
b	Medicaid (from Worksheet 3, column a)			43,859,156	31,853,933	12,00	5,223	5	220 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)								
d	<b>Total</b> Charity Care and Means-Tested Government Programs			48,816,895	31,853,933	16,96	2,962	7	380 %
e	Other Benefits Community health improvement								
	services and community benefit operations (from (Worksheet 4)	20	12,999	651,680		65	1,680	0	280 %
	Health professions education (from Worksheet 5)	3	147	863,775	39,888	82	3,887	0	360 %
g h	Subsidized health services (from Worksheet 6) Research (from Worksheet 7)								
	Cash and in-kind contributions for community benefit (from Worksheet 8)	20	33,456	2,056,533		2,05	6,533	0	890 %
j	<b>Total</b> Other Benefits	43	46,602	3,571,988	39,888		2,100	1	530 %
k	Total. Add lines 7d and 7j	43	46,602	52,388,883	31,893,821	20,49	5,062	8	910 %

	rt II Community Buildin	ng Activitie	<b>s</b> Complete t	his table if the o	rganızat	ion co	nducte	ed any commun	iity l		ig
	activities.	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		rect offs revenue	_	(e) Net communit building expense		(f) Perototal ex	
1	Physical improvements and housing	1		26,44	19			26,	449	C	010 %
2	Economic development	1	50	4,37	76			4,	376		
3	Community support	2	50	19,32	26			19,	326	C	010 %
4	Environmental improvements										
5	Leadership development and training for community members  Coalition building	1	5,720	10,54	12			10,	542		
7	Community health improvement								7		
8	Workforce development	2	7	19,90				·	909	C	010 %
9	Other	1	100	46	56				466		
LO	Total	8	5,927	81,06	58			81,	068	(	030 %
Par	t 💵 Bad Debt, Medicar	e, & Collec	tion Practic	es							
Soct	ion A. Bad Debt Expense										T 51-
1	Did the organization report bac Statement No 15?		e in accordance	e with Heathcare Fi	nancıal M	anagei •	ment A	ssociation [	1	Yes	No
2	Enter the amount of the organi		•			2		6,238,613			
3	Enter the estimated amount of patients eligible under the org	_		•	e to	з		236,443			
4	Provide in Part VI the text of t In addition, describe the costi rationale for including a portio	the footnote to ng methodolog	the organization	on's financial stater rmining the amount							
Sect	ion B. Medicare	ii oi bad debt d	illoulits as con	midnity benefit							
5	Enter total revenue received fi	rom Medicare	(ıncludına DSH	and IME)		5		66,086,043			
6	Enter Medicare allowable cost			· ·		6		60,278,645			
7	Subtract line 6 from line 5 Th					7		5,807,398			
8	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	osting method the method us	ology or source ed	e used to determine	the amo						
	Cost accounting system	I♥ Co	st to charge ra	tio I	Other						
	ion C. Collection Practices										
9a b	Did the organization have a wr If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part v	collection polection	licy that applied s to be followed	d to the largest nun d for patients who a	nber of its ire known	to qua	lify for	financial	9a 9b	Yes	
Pa	rt IV Management Com	panies and	Joint Ventu	ires (see instruc	tions)						
	(a) Name of entity	(E	<ul> <li>Description of practivity of entited</li> </ul>		(c) Organı profit % o ownersh	r stock	, e	) Officers, directors, trustees, or key mployees' profit % r stock ownership%	pro	e) Physi ofit % o ownersh	r stock
l Or	nega Diagnostics	Pathology Servi	ces			10 000 %				46	570 %
2											
3									1		
1											
5									1		
									+		
		1							-		
7  8							+		+		
									+		
9				-			-		-		
10									_		
11									_		
12									_		
13		1		I					1		

Part	V Facility Information									
	on A. Hospital Facilities	Licens	Gener	Childr	Teach	Ontica	Resea	ER-24	ER-other	
(list in	order of size from largest to smallest)	Licensed hospital	General medical	Children's hospital	Teaching hospital	al acces	Research facility	ER-24 hours	her	
	nany hospital facilities did the organization operate during x year?2	pital	cal & surgical	epital	prtal	Critical access hospital	lity			
Name	and address									
Name	and address									Other (Describe)
1	CHRISTUS Schumpert Health System One Saint Mary Place Shreveport, LA 71101	x	х	х				x		
2	CHRISTUS Schumpert Highland 1453 East Bert Kouns Loop Shreveport, LA 71105	х	х					х		
		_				<u> </u>				
						<u> </u>				
		-				<del>                                     </del>				
						1				
						<u> </u>				
			-	<u> </u>	<u> </u>	<u> </u>		-		
				_	-	-				
		+		<del>                                     </del>	<del>                                     </del>	<del>                                     </del>		-		
						<u> </u>				

## Part V Facility Information (continued) Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V , Section A )

CHRISTUS Schumpert Health System

Name of Hospital Facility:		
Line Number of Hospital Facility (from Schedule H. Part V. Section A):	1	

			Yes	No
Col	mmunity Health Needs Assessment (Lines 1 through 7 are optional for 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment			
	("Needs Assessment")? If "No," skip to question 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply)			
	a A definition of the community served by the hospital facility			
	<b>b</b> Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health			
	needs of the community			
	d    How data was obtained			
	e The health needs of the community			
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and			
	minority groups			
	The process for identifying and prioritizing community health needs and services to meet those needs			
	h The process for consulting with persons representing the community's interests			
	Information gaps that limit the hospital facility's ability to assess the community's health needs			
	j Cother (describe in Part VI)			
	Indicate the tax year the hospital facility last conducted a Needs Assessment 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who			
	represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	3		
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the			
	other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)			
	a Hospital facility's website			
	<b>b</b> Available upon request from the hospital facility			
	c			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)			
	a 🔽 Adoption of an implementation strategy to address the health needs of the hospital facility's community			
	<b>b</b> Execution of the implementation strategy			
	c Development of a community-wide community benefit plan for the facility			
	d Participation in community-wide community benefit plan			
	e Inclusion of a community benefit section in operational plans			
	f Adoption of a budget for provision of services that address the needs identified in the CHNA			
	g Prioritization of health needs in the community			
	h Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	i Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"			
	explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	7		
Fin	ancial Assistance Policy			
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
8	Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8	Yes	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 %			
	If "No," explain in Part VI the criteria the hospital facility used			

Pa	art V Facility Information (continued)			
			Yes	No
10	Used FPG to determine eligibility for providing discounted care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
11	Explained the basis for calculating amounts charged to patients?	11		
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
	a 🔽 Income level			
	<b>b</b> Asset level			
	c 🔽 Medical indigency			
	d 🔽 Insurance status			
	e 🔽 Uninsured discount			
	f 🔽 Medicaid/Medicare			
	g   State regulation			
	h Cother (describe in Part VI)			
12	Explained the method for applying for financial assistance?	12	Yes	
	Included measures to publicize the policy within the community served by the hospital facility?	13	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a ▼ The policy was posted at all times on the hospital facility's web site			
	<b>b</b> The policy was attached to all billing invoices			
	c The policy was posted in the hospital facility's emergency rooms or waiting rooms			
	d The policy was posted in the hospital facility's admissions offices			
	e The policy was provided, in writing, to patients upon admission to the hospital facility			
	f 🔽 The policy was available upon request			
	g 🔽 Other (describe in Part VI)			
Bil	ling and Collections			
14	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14		No
15	Check all of the following collection actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's			
	FAP			
	a Reporting to credit agency			
	<b>b</b> Lawsuits			
	c  Liens on residences			
	d F Body attachments or arrests			
	e  Other similar actions (describe in Part VI)			
16	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before			l <u>.</u> .
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	Reporting to credit agency			
	b Lawsuits			
	c Liens on residences			
	d Body attachments			
4-	e Other similar actions (describe in Part VI)			
1/	Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply)			
	a Notified patients of the financial assistance policy upon admission			
	<b>b</b> Notified patients of the financial assistance policy prior to discharge			
	c Notified patients of the financial assistance policy in communications with the patients regarding the patients'			
	bills			
	d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
	Other (describe in Part VI)			

If "Yes," explain in Part VI

provided to that patient?

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#### Part V Facility Information (continued) Policy Relating to Emergency Medical Care Yes 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals **18** | Yes If "No," indicate why a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI **d** Other (describe in Part VI) Individuals Eligible for Financial Assistance 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAPeligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged **d** Other (describe in Part VI)

20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? . . . . . . . . . . . .

21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services

If "Yes," explain in Part VI Schedule H (Form 990) 2011

## Part V Facility Information (continued) Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V , Section A )

CHRISTUS Schumpert Highland

Name of Hospital Facility:	
Line Number of Hospital Facility (from Schedule H, Part V, Section A):_	2

			Yes	No
Co	mmunity Health Needs Assessment (Lines 1 through 7 are optional for 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment ("Needs Assessment")? If "No," skip to question 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply)			
	a A definition of the community served by the hospital facility			
	<b>b</b> Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health			
	needs of the community			
	d  How data was obtained			
	e The health needs of the community			
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and			
	minority groups			
	g The process for identifying and prioritizing community health needs and services to meet those needs			
	h The process for consulting with persons representing the community's interests			
	i 「 Information gaps that limit the hospital facility's ability to assess the community's health needs			
	j			
2	Indicate the tax year the hospital facility last conducted a Needs Assessment 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who			
	represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into	3		
4	account input from persons who represent the community, and identify the persons the hospital facility consulted  Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the			
_	other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)			
	a   Hospital facility's website			
	<b>b</b> Available upon request from the hospital facility			
	c    Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)			
	a 「 Adoption of an implementation strategy to address the health needs of the hospital facility's community			
	<b>b</b> Execution of the implementation strategy			
	c Development of a community-wide community benefit plan for the facility			
	d Participation in community-wide community benefit plan			
	e 「 Inclusion of a community benefit section in operational plans			
	f Adoption of a budget for provision of services that address the needs identified in the CHNA			
	g   Prioritization of health needs in the community			
	h Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	i  Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"			
	explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	7		
Fir	nancial Assistance Policy			
_	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8	Yes	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 % If "No," explain in Part VI the criteria the hospital facility used			
	Schedule	U /Eas	m 000	2011

Pa	art V Facility Information (continued)			
			Yes	No
10	Used FPG to determine eligibility for providing discounted care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care%  If "No," explain in Part VI the criteria the hospital facility used			
11	Explained the basis for calculating amounts charged to patients?	11	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
	a 🔽 Income level			
	<b>b</b> Asset level			
	c 🔽 Medical indigency			
	d 🔽 Insurance status			
	e 🔽 Uninsured discount			
	f 🔽 Medicaid/Medicare			
	g   State regulation			
	h Cother (describe in Part VI)			
12	Explained the method for applying for financial assistance?	12	Yes	l
	Included measures to publicize the policy within the community served by the hospital facility?	13	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a 🔽 The policy was posted at all times on the hospital facility's web site			
	<b>b</b> The policy was attached to all billing invoices			
	c The policy was posted in the hospital facility's emergency rooms or waiting rooms			
	d The policy was posted in the hospital facility's admissions offices			
	e The policy was provided, in writing, to patients upon admission to the hospital facility			
	f 🔽 The policy was available upon request			
	g 🔽 Other (describe in Part VI)			
Bil	ling and Collections			
14	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14		No_
15	Check all of the following collection actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's			
	FAP			
	a Reporting to credit agency			
	<b>b</b> Lawsuits			
	c  Liens on residences			
	d  Body attachments or arrests			
	e Other similar actions (describe in Part VI)			
16	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before			l
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	a Reporting to credit agency			
	b Lawsuits			
	c Liens on residences			
	d Body attachments			
	e C Other similar actions (describe in Part VI)			
17	Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply)			
	a Notified patients of the financial assistance policy upon admission			
	<b>b</b> Notified patients of the financial assistance policy prior to discharge			
	c Notified patients of the financial assistance policy in communications with the patients regarding the patients'			
	bills			
	d Documented its determination of whether patients were eligible for financial assistance under the hospital			
	facility's financial assistance policy  Other (describe in Part VI)			

If "Yes," explain in Part VI

provided to that patient?

. . . . . . . . . . . . . . . . . . . .

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#### Part V Facility Information (continued) Policy Relating to Emergency Medical Care Yes 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals **18** | Yes If "No," indicate why a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI **d** Other (describe in Part VI) Individuals Eligible for Financial Assistance 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAPeligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged **d** Other (describe in Part VI)

20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? . . . . . . . . . . . .

21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services

If "Yes," explain in Part VI Schedule H (Form 990) 2011

ichedule H (Form	1990)2011
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Page **7** 

Part V Facility Information	(continued	)
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Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)

Nar	me and address	Type of Facility (Describe)		
1	O mega Diagnostics LLC PO Box 37589 Shreveport, LA 71133	Pathology Clinic		
2	Bossier Specialty Hospital LLC PO Box 53045 Shreveport, LA 71135	Short Term Acute Care		
3				
4				
5				
6				
7				
8				
9				
10				

Schedule H (Form 990) 2011

#### Part VI Supplemental Information

Complete this part to provide the following information

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 11, 3, 4, 5c, 61, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
Budgeted Charity Care	rait1, Line 5	The organization budgets charity care for internal financial review purposes only. The provision of charity care is not limited to amounts established for budgetary purposes.

Schedule H (Form 990) 2011

Identifier	ReturnReference	Explanation
Annual Community Benefit Report		A REPORT OF COMMUNITY BENEFIT IS INCLUDED IN A WRITTEN ANNUAL REPORT FOR CHRISTUS HEALTH, THE ORGANIZATION'S PARENT COMPANY CHRISTUS HEALTH IS AN INTERNATIONAL, CATHOLIC, FAITH BASED, NONPROFIT HEALTH SYSTEM FORMED IN 1999 WITH A MISSION "TO EXTEND THE HEALING MINISTRY OF JESUS CHRIST " THE ANNUAL COMMUNITY BENEFIT REPORT SUMMARIZES ACTIVITIES AND PROGRAMS CONDUCTED DURING THE PAST YEAR TO IMPROVE HEALTH INCLUDING PROACTIVE COMMUNITY HEALTH SERVICES HOWEVER, THE ANNUAL REPORT IS ONLY A SNAPSHOT OF HOW THE ORGANIZATION DISTINGUISHES ITSELF IN ITS VISION TO BE A LEADER, A PARTNER, AND AN ADVOCATE IN CREATING INNOVATIVE HEALTH AND WELLNESS SOLUTIONS THAT IMPROVE THE LIVES OF INDIVIDUALS AND COMMUNITIES

Schedule H (Form 990) 2011

Identifier	ReturnReference	Explanation
Percent of Total Expense	Part I, Line 7, column (f)	TOTAL EXPENSE FROM FORM 990, PART IX, LINE 25, COLUMN (A) IS \$236,134,489 THE BAD DEBT EXPENSE INCLUDED IN THIS AMOUNT IS \$6,238,613 THIS LEAVES A TOTAL EXPENSE OF \$229,895,876 FOR PURPOSES OF CALCULATING LINE 7, COLUMN (F) Description of Financial Assistance and Other Community Benefits as Percentage of Total Costs Part I, Line 7, Column (f) The organization's total community benefit expense as reported on Part I, Line 7k, Column (c) as a percentage of total expense is 22 79%, which exceeds the amount reported on Part I, Line 7k Column (f) which is computed using net community benefit expense

Identifier	ReturnReference	Explanation
CASH AND IN-KIND CONTRIBUTIONS	ratti, Lille / I	CHRISTUS HEALTH NOTHERN LOUISIANA MADE OVER \$2,000,000 IN CASH AND IN KIND CONTRIBUTIONS DURING FISCAL YEAR 2012 THE AFOREMENTIONED AMOUNT IS DETERMINED IN ACCORDANCE WITH REPORTING RULES FOR SCHEDULE H, WORKSHEET 8 AS SUCH THIS AMOUNT DIFFERS FROM GRANTS REPORTED AT FORM 990, SCHEDULE I, GRANTS AND OTHER ASSISTANCE TO ORGANIZATIONS, GOVERNMENTS, AND INDIVIDUALS AND PART IX, LINES 1 THROUGH 3 GRANTS AND OTHER ASSISTANCE CHRISTUS HEALTH ESTABLISHED THE CHRISTUS FUND, A GRANT FUND TO PROVIDE RESOURCES TO NOT FOR PROFIT AGENCIES AND GROUPS WHOSE VISION, MISSION, AND GOALS ARE CONSISTENT WITH CHRISTUS HEALTH'S MISSION, VALUES AND PHILOSOPHY OF A HEALTHY COMMUNITY CHRISTUS FUND GRANTS TOTALING \$61,560 WERE DONATED BY CHRISTUS HEALTH TO NONPROFIT ORGANIZATIONS LOCATED IN THE COMMUNITY SERVED BY CHRISTUS HEALTH NORTHERN LOUISIANA THE GRANT DOLLARS WERE USED BY CHRISTUS HEALTH NORTHERN LOUISIANA THAT PROMOTE THE HEALTH OF THE COMMUNITY THAT CHRISTUS HEALTH NORTHERN LOUISIANA SERVES, SUCH AS THE PROVISION OF SUPPORT TO A FREE CLINIC AND PHARMACY THAT PROVIDES HEALTHCARE SERVICES TO THE UNINSURED ALL GRANTS MADE TO OUTSIDE ORGANIZATIONS THROUGH THE CHRISTUS FUND ARE MADE TO NONPROFIT ORGANIZATIONS THAT USE THE GRANT MONEY TO SUPPORT THE HEALTH OF THE COMMUNITY THESE GRANT DOLLARS ARE NOT INCLUDED ON SCHEDULE H, PART I, LINE 7(I) Indigent Funding Expense of \$1,386,000 is included in Schedule H, Part I, Line 7(I)

Identifier	ReturnReference	Explanation
Part I, Line 7		Line 7a Ratio of patient care cost to charges based on Schedule H, worksheet 2 Line 7b Ratio of patient care cost to charges based on Schedule H, worksheet 2 Line 7e Actual expenses less any direct offsetting revenue Line 7f Actual expenses less any direct offsetting revenue Line 7i Actual expense of the contributions

AMOUNTS REPORTED AT SCHEDULE H, PART II, COMMUNITY BUILDING ACTIVITIES, INCLUDE PHYSICAL IMPROVEMENTS AND HOUSING, ECONOMIC DEVELOPMENT, COMMUNITY SUPPORT, LEADERSHIP DEVELOPMENT AND TRAINING FOR COMMUNITY MEMBERS, COMMUNITY HEALTH IMPROVEMENT ADVOCACY, AND WORKFORCE DEVELOPMENT THE CHRISTUS HEALTH BOARD OF DIRECTINVESTMENT (CDI) LOAN PROGRAM TO ENSURE THAT THE WORK OF SOCIAL ACCOUNTABILITY AND MORAL AND ETHICAL STEWARDSHIP CONTINUES IN SPITE OF CHALLENGING FISCAL CONDITIONS FACED BY LOCAL OPERATING ENTITIES THE PURPOSE OF THE COL PROGRAM IS TO SUPPORT COMMUNITY DRIVEN INITIATIVES, PRIMARILY AFFORDABLE HOUSING AND ECONOMIC DEVELOPMENT BY PROVIDING FINANCING AT BELOW-MARKET INTEREST RATES TO NOT PROPEIT ORGANIZATIONS AT TERMS NOT EXCEEDING MORE THAN FIVE YEARS REPORTED AT SCHEDULE H, PART II, LINE 3 "COMMUNITY SUPPORT" IS THE INCOME EARNED AT THE MARKET RATE LESS OUR LOAN RATE (FOREGONE INCOME), WHICH IS CONSIDERED A COMMUNITY BENEFIT FOR REPORTING PURPOSES THOUGH OUTSTANDING LOAN BALANCES VARY THROUGHOUT THE YEAR, THE OUTSTANDING LOAN BALANCE AT THE FOREGONE INTEREST FOR CHRISTUS HEALTH NORTHERN LOUISIANA IN FISCAL YEAR RODING JUNE 30, 2012 WAS \$45,583 THE CHRISTUS HEALTH ADVOCACY DEPARATMENT IS WORKING IN PARTNERSHIP WITH LOCAL, STATE AND FROEGAME INTEREST FOR CHRISTUS HEALTH NORTHERN LOUISIANA IN FISCAL YEAR RODING JUNE 30, 2012 WAS \$45,583 THE CHRISTUS HEALTH ADVOCACY OF DEPARTMENT IS WORKING IN PARTNERSHIP WITH LOCAL, STATE AND FROEGAME ARE IN PLACE THAT WILL ENHANCE PUBLIC HEALTH AND ADVANCE GENERAL KNOWLEDGE ADVOCACY EFFORTS FOCUS ON THE NEEDS OF CHILDREN, INCLUDING SCHOOL-BASED HEALTH CENTERS AND SENDRA, SWELL AS OTHER VILLER BALE POPULATIONS THE EFFORTS ARE PROMOTING PROGRAMS SUCH AS HEALTH SCREENINGS AND EDUCATION FOR EARLY DETECTION OF CANCER AND EDUCATION FOR EARLY DETECTION OF CANCER AND	Identifier	ReturnReference	Explanation
HEART DISEASE, DIABETES AND IMMUNIZATIONS		Part II	AMOUNTS REPORTED AT SCHEDULE H, PART II, COMMUNITY BUILDING ACTIVITIES, INCLUDE PHYSICAL IMPROVEMENTS AND HOUSING, ECONOMIC DEVELOPMENT, COMMUNITY SUPPORT, LEADERSHIP DEVELOPMENT AND TRAINING FOR COMMUNITY MEMBERS, COMMUNITY HEALTH IMPROVEMENT ADVOCACY, AND WORKFORCE DEVELOPMENT THE CHRISTUS HEALTH BOARD OF DIRECTORS APPROVED FUNDING OF A COMMUNITY DIRECT INVESTMENT (CDI) LOAN PROGRAM TO ENSURE THAT THE WORK OF SOCIAL ACCOUNTABILITY AND MORAL AND ETHICAL STEWARDSHIP CONTINUES IN SPITE OF CHALLENGING FISCAL CONDITIONS FACED BY LOCAL OPERATING ENTITIES THE PURPOSE OF THE CDI PROGRAM IS TO SUPPORT COMMUNITY DRIVEN INITIATIVES, PRIMARILY AFFORDABLE HOUSING AND ECONOMIC DEVELOPMENT BY PROVIDING FINANCING AT BELOW-MARKET INTEREST RATES TO NOT FOR PROFIT ORGANIZATIONS AT TERMS NOT EXCEEDING MORE THAN FIVE YEARS REPORTED AT SCHEDULE H, PART II, LINE 3 "COMMUNITY SUPPORT" IS THE INCOME EARNED AT THE MARKET RATE LESS OUR LOAN RATE (FOREGONE INCOME), WHICH IS CONSIDERED A COMMUNITY BENEFIT FOR REPORTING PURPOSES THOUGH OUTSTANDING LOAN BALANCES VARY THROUGHOUT THE YEAR, THE OUTSTANDING LOAN BALANCE AT THE END OF FISCAL YEAR 2012 WAS \$1,691,452 THE FOREGONE INTEREST FOR CHRISTUS HEALTH NORTHERN LOUISIANA IN FISCAL YEAR ENDING JUNE 30, 2012 WAS \$45,583 THE CHRISTUS HEALTH ADVOCACY DEPARTMENT IS WORKING IN PARTNERSHIP WITH LOCAL, STATE AND FEDERAL POLICY MAKERS TO ENSURE ACTIVITIES AND PROGRAMS ARE IN PLACE THAT WILL ENHANCE PUBLIC HEALTH AND ADVANCE GENERAL KNOWLEDGE ADVOCACY EFFORTS FOCUS ON THE NEEDS OF CHILDREN, INCLUDING SCHOOL-BASED HEALTH CENTERS AND SENIORS, AS WELL AS OTHER VULNERABLE POPULATIONS THE EFFORTS ARE PROMOTING PROGRAMS SUCH AS HEALTH SCREENINGS AND

Identifier	ReturnReference	Explanation
Bad Debt Reporting in Accordance with HFMA Statement 15	Part III, Section A, Line 1	CHRISTUS Health follows in principle Healthcare Financial Management Association Statement No 15 The system has adopted an uncompensated care policy where revenue from services provided to the uninsured is recognized at the time of payment, rather than at the time of service. This policy is the result of a lack of reasonable assurance of collection for services provided to the uninsured due to the system's historically low collection rate. Management has estimated that the difference between recording revenue from the uninsured on a cash basis, rather than the accrual basis, is immaterial. Accordingly, all accounts receivable from the uninsured have been fully reserved in the allowance for uncompensated care.

Identifier	ReturnReference	Explanation
Methodology Used in Determining Bad Debt	rait III, Section A, Line 2	The organization's total bad debt expense (total of all hospital facilities) is in accordance with the organization's financial statements, which is computed as bad debt net of contractual allowance, payments received and recoveries of bad debt previously written off

Identifier	ReturnReference	Explanation
Catamata of Dad Dabt Canana	Organization's Charity Care Policy	Explanation  Part III, Section A, Line 3 The filing organization recognizes that some patients are unable or unwilling to seek financial assistance due to barriers such as educational level, literacy, documentation requirements, or being intimidated by the application process. In order to estimate the amount of the organization's bad debt expense attributable to patients who may be eligible for financial assistance but have not submitted an application, the organization engaged PARO Decision Support, LLC PARO Charity Score is designed to identify patients that likely qualify for financial ansistance based on a predictive model and other financial and asset estimates for the patient derived from public record sources. In order to assess the bad debt accounts that would likely qualify for charity care, the following criteria were established based on an analysis of historical data of Christus Health and its related organizations. I PARO Score of less than or equal to 586, which is a predictor defining the likely socioeconomic conditions for the patient, 2 Estimated Federal Poverty Level of less than or equal to 226%, which is a predictor done which indicate that the patient is not a homeowner or a probable homeowner. For the fiscal year ending June 30, 2011, the organization reported that 30% of bad debt expenses were attributable to patients who may have been eligible for financial assistance but were not responsive to the application process existing at that time. This figure was based on the PARO analysis and estimates of patients' financial needs that examined whether patients were characteristic of others who historically qualified for assistance under the traditional application process. The presumptive charity care analysis performed for the prior financial assistance but were not responsive to the application, and such analysis determined that 26,21% of such accounts of individual patients that were likely eligible for financial assistance. The organization granted presumptive eligibility for chaese accou
		may vary from the benchmark established in fiscal year ending June 30, 2011

Identifier	ReturnReference	Explanation
Bad Debt Expense Footnote	Part III, Section A, Line 4	The footnote to the CHRISTUS Health consolidated financial statements says, "The preparation of the accompanying consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management of the system to make assumptions, estimates, and judgments that affect the amounts reported in the financial statements, including the notes thereto, and related disclosures of commitments and contingencies, if any. The system considers critical accounting policies to be those that require more significant judgments and estimates in the preparation of its financial statements, including the following recognition of net patient revenues, which include contractual allowances, provisions for bad debt, reserves for losses and expenses related to health care professional and general liabilities, determination of fair values of certain financial instruments, determination of fair value of certain goodwill and long-lived assets, and risks and assumptions for measurement of pension and retiree medical liabilities. Management relies on historical experience and on other assumptions believed to be reasonable under the circumstances in making its judgment and estimates. A ctual results could differ materially from these estimates."

Identifier	ReturnReference	Explanation
Extent to which shortfall should be treated as community benefit	Costing Methodology	Part III, Section B, Line 8 The amount on Schedule H, Part III, Line 6 is determined by calculating Medicare Allowable Costs using worksheet A of the Medicare Cost Report Worksheet A of the Medicare Cost Report worksheet A of the Medicare Cost Report requires the organization to remove non-allowable expenses from total expenses via the adjustments to expenses worksheets within the Medicare Cost Report The amount reported on Schedule H, Part III, Line 6 does not take into account all costs incurred by the filing organization associated with the filing organization's provisions of services to Medicare patients Schedule H, Part III, Line 7 would equal a shortfall of (\$8,709,028) if total expenses allocable to Medicare services were substituted on Schedule H, Part III, Line 6

Identifier	ReturnReference	Explanation
Collection Policy	Part III, Section C, Line 9b	It is the policy of the organization to pursue collections of patient balances from patients who have the ability to pay for these services CHRISTUS Health applies its collection efforts consistently and fairly to all patients regardless of insurance If a patient does not have the financial resources to pay their outstanding balances, the goal of the organization is to qualify these patients through the organization's charity policy or screen the patients through organization's presumptive charity tests. If the patient qualifies under either policy the account will be written off based upon level of qualification. These policies support the mission and vision of the organization and are approved by senior leadership.

Identifier	ReturnReference	Explanation
Determination of eligibility for discounted care		The hospital facility provides discounted care to all uninsured patients. In order to determine discounts for uninsured patients, the facility utilizes a sliding scale based on federal poverty guidelines and other criteria applied to a uniform fee schedule. The facility has implemented a 3 tier uninsured fee schedule wherein individuals between 201-300% of the Federal Poverty Level receive a specific discount percentage off of the uninsured discounted price, individuals between 301%-400% of the Federal Poverty Level receive a specific discount percentage off of the uninsured discounted price, and individuals above 401% of the Federal Poverty Level receive no additional discount off of the uninsured discounted price. There is no Federal Poverty Limit for the uninsured population to receive discounted care because all charges by the facility are based on the uninsured discounted price. The uninsured discounted price is based on the FY 2009 managed care average reimbursement rate, excluding implant and drug contribution dollars.

Identifier	ReturnReference	Explanation
How the hospital facility publicizes the financial assistance policy	Part V, Section B, Lines 13 & 13g	The hospital facility's complete financial assistance policy is not posted in the facility's emergency rooms, waiting rooms or admissions offices, however, a notice that the financial assistance policy is available at the business office and online is posted in the facility's emergency rooms, waiting rooms and admission offices. Part V, Section B, Line 14. Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy that explained action the hospital facility may take upon non-payment? The organization does not have a policy that addresses actions in the event of non-payment. The organization does not pursue any of the listed actions at lines 15 or 16 in pursuit of collections from individuals prior to making a reasonable effort to determine the patient's eligibility for financial assistance under CHRISTUS Health Management Directive 11

Identifier	ReturnReference	Explanation
## = # = = =	medically necessary care	Part V, Section B, Line 19D The hospital facility used the average managed care reimbursement rate from the fiscal year ending 6-30-09 in order to determine the maximum amounts that can be charged to FAP-eligible patients. The average managed care rate is the average reimbursement received for specific categories of services from the collective group of private insurers that reimburse all hospital facilities within the Christus Health System except St. Vincent Hospital and Christus Continuing Care

I dentifier ReturnReference		Explanation
Needs Assessment		CHRISTUS HEALTH NORTHERN LOUISIANA COLLABORATED WITH COMMUNITY ORGANIZATIONS, CHURCHES, BUSINESSES, AGENCIES, LOCAL COLLEGES AND UNIVERSITIES, STATE INDIGENT PROGRAMS, THE COUNCIL ON ALCOHOLISM AND DRUG ABUSE OF NORTHWEST LOUISIANA, UNITED WAY, FOOD BANK OF NORTHERN LOUISIANA, COMMUNITY RENEWAL, CATHOLIC CHARITIES, LOCAL PHARMACIES, THE NORTH LOUISIANA AREA HEALTH EDUCATION CENTER, AND VARIOUS OTHER ORGANIZATIONS TO ESTABLISH A HEALTHY COMMUNITIES IMPACT COUNCIL TO DETERMINE THE COMMUNITY HEALTH NEEDS OF NORTHERN LOUISIANA THE HEALTHY COMMUNITIES IMPACT COUNCIL IDENTIFIED THE GAPS IN SERVICES ACROSS MULTIPLE COMMUNITIES TO INCLUDE INADEQUATE HEALTH LITERACY, INADEQUATE HEALTH LITERATURE DISSEMINATION MECHANISMS TO AT-RISK POPULATIONS, AND AN INADEQUATE AMOUNT OF PRIMARY MEDICAL AND MENTAL HEALTH CARE PROVIDERS TO RURAL COMMUNITIES THE RESULTS OF THE NEEDS ASSESSMENT WERE PRIORITIZED AND EFFECTIVE PLANS AND STRATEGIES TO ADDRESS THOSE NEEDS WERE DESIGNED THE COMMUNITY HEALTH NEEDS WERE INCORPORATED INTO THE STRATEGIC GOALS OF CHRISTUS HEALTH NORTHERN LOUISIANA

Identifier	ReturnReference	Explanation
Patient education of eligibility for assistance	Part VI, Line 3	CHRISTUS Health Northern Louisiana makes every effort to educate patients on its Charity and Discount Policy and about their eligibility for assistance under federal, state, or local government programs during registration, pre-registration (for scheduled tests and surgeries), post registration (during their hospitalization) and following discharge (telephone or written inquiry) in languages appropriate for the population being served Patients are given information and forms by a financial counselor who helps them complete the forms during their inpatient and outpatient visits. Patients are asked to bring or mail supporting documentation to determine income, assets and household expenses. The Business Office reviews the application based on the information provided by the patient. If the patient qualifies for charity care or a discount, a new bill is generated. Patients who do not provide the required documentation are considered ineligible and are billed accordingly. If the documentation is provided at a later time, the patient may then be determined to be eligible for charity care or a discount. Documentation is retained by the billing office for seven years. A public notice regarding the charity care policy is posted in prominent places throughout the hospitals, including but not limited to the emergency room waiting areas and the admissions office waiting areas, as required by both the State of Texas Community Benefit Standard (which addresses the duties and responsibilities of nonprofit hospitals) and CHRISTUS Health Community Benefit Guidelines #050. In addition, a public notice regarding the charity care policy and information on financial assistance are also posted on the CHRISTUS HEALTH website. The information on financial assistance, who qualifies, and how to apply for financial assistance.

Identifier	ReturnReference	Explanation
Community Information	Part VI, Line 4	CHRISTUS HEALTH NORTHERN LOUISIANA IS LOCATED IN SHREVEPORT, LOUISIANA, WHICH IS IN THE NORTHWESTERN CORNER OF THE STATE ITS SERVICE AREA EXTENDS TO NORTHEAST TEXAS AND SOUTHERN ARKANSAS, WHICH INCLUDES A POPULATION OF MORE THAN 1 1 MILLION PEOPLE THE POPULATION IN THE ORGANIZATION'S SERVICE AREA, CONSISTENT WITH NATIONAL TRENDS, IS ANTICIPATING ITS LARGEST GROWTH IN ITS POPULATION OF PERSONS AGE 65 AND OLDER THE SERVICE AREA'S POVERTY RATE IS 22 PERCENT, AND THE UNEMPLOYMENT RATE IS APPROXIMATELY AT 11 7 PERCENT ROUGHLY 57 PERCENT OF HOUSEHOLDS IN THE SERVICE AREA ARE AT/BELOW 200 PERCENT OF THE FEDERAL POVERTY LEVEL

Schedule H (Form 990) 2011		Page <b>8</b>
Identifier	ReturnReference	Explanation
Promotion of Community Health	Part VI, Line 5	CHRISTUS HEALTH NORTHERN LOUISIANA RESPONDS TO
		THE HEALTH CARE NEEDS OF ITS COMMUNITY THRO UGH SERVICES PROVIDED AT CHRISTUS SCHUMPERT HEALTH
		SYSTEM, A 490-BED INTEGRATED HEALTH SYSTEM WITH
		A TERTIARY HOSPITAL LOCATED IN DOWNTOWN
		SHREVEPORT AND A GENERAL ACUTE CARE HOSPI TAL IN SOUTHEAST SHREVEPORT CHRISTUS HIGHLAND
		MEDICAL CENTER IS A 160-BED ACUTE CARE HOSP ITAL
		THAT INCLUDES BIRTHING SUITES, MEDICAL AND SURGICAL CARE, A REHABILITATION UNIT, SKIL LED
		NURSING, COMPREHENSIVE CORONARY CARE,
		ORTHOPEDICS AND EMERGENCY SERVICES THE SYSTEM
		A LSO INCLUDES THE 80-BED CHRISTUS SCHUMPERT SUTTON CHILDREN'S MEDICAL CENTER FOR SPECIALIZE
		D CHILDREN'S CARE EACH OF THE FACILITIES OF
		CHRISTUS HEALTH NORTHERN LOUISIANA SHARE ONE
		OBJECTIVE, WHICH IS TO LEAD THE WAY TO A HEALTHIER COMMUNITY BOTH HOSPITALS IN THE CHRIST US
		HEALTH NORTHERN LOUISIANA REGION PROVIDE A 24
		HOUR EMERGENCY ROOM THAT IS OPEN TO SERVE ALL THOSE IN NEED OF EMERGENT CARE, REGARDLESS OF
		THEIR ABILITY TO PAY CHRISTUS HEALTH N ORTHERN
		LOUISIANA HAS PART OWNERSHIP IN ONE DIAGNOSTIC SERVICE PROVIDER - OMEGA DIAGNOSTIC S, L L C
		CHRISTUS HEALTH NORTHERN LOUISIANA PROVIDES A
		FULL RANGE OF INPATIENT AND OUTPAT IENT SERVICES
		TO THE PEOPLE FROM THE COMMUNITIES IT SERVES IT CONDUCTS ITS ACTIVITIES AND SERVES ITS HEALTH
		CARE PURPOSE WITHOUT REGARD TO RACE, COLOR,
		CREED, RELIGION, GENDER, OR IENTATION, DISABILITY,
		AGE OR NATIONAL ORIGIN CHRISTUS HEALTH NORTHERN LOUISIANA WORKS TO PROVIDE THE BEST
		CARE POSSIBLE REGARDLESS OF AN INDIVIDUAL'S
		ABILITY TO PAY BY COLLABORA TING WITH COMMUNITY ORGANIZATIONS, CHURCHES, BUSINESSES, AND OTHER
		HEALTH CARE ORGANIZATIONS, CHRISTUS HEALTH
		NORTHERN LOUISIANA HAS STRENGTHENED ITS ROLE AS
		A MAJOR PROVIDER OF CO MPREHENSIVE ACCESSIBLE HEALTH CARE SERVICES THESE PARTNERSHIPS WITH
		COMMUNITY ORGANIZATIO NS HAVE SERVED TO ASSIST
		CHRISTUS HEALTH NORTHERN LOUISIANA TO CARE FOR THOSE IN NEED AND FOCUS ON ADDRESSING THE NEED
		FOR ACCESS TO HEALTH SERVICES, IN ADDITION TO
		ASSURING HEALTH IMPROVEMENT THROUGH HEALTH PROMOTION AND DISEASE PREVENTION CHRISTUS
		HEALTH IS DEEPLY CO MMITTED TO PROACTIVELY
		IMPROVING THE HEALTH OF INDIVIDUALS AND
		COMMUNITIES AND PARTICULARLY THE LARGE NUMBER OF UNINSURED AND UNDERINSURED PEOPLE EVIDENCE
		FROM HUNDREDS OF COMMUNI TIES AROUND THE
		COUNTRY DEMONSTRATES THE EFFECTIVENESS OF ENGAGING THE ENTIRE COMMUNITY IN EFFORTS TO
		EXPAND ACCESS TO HEALTH CARE THEREFORE,
		CHRISTUS HEALTH STRIVES TO COLLABORAT E WITH
		COMMUNITY PARTNERS BY WORKING WITH AND/OR INITIATING COMMUNITY LED PARTNERSHIPS IN ALL THE
		COMMUNITIES SERVED BY CHRISTUS HEALTH, WE CAN
		ACHIEVE MEASURABLE AND SUSTAINABLE IMPROVEMENT IN OUR WELL BEING CHRISTUS HEALTH
		NORTHERN LOUISIANA SUPPORTS MANY LOCAL COMM
		UNITY HEALTH SERVICES, INCLUDING THE CARA CENTER
		FOR VICTIMS OF CHILD ABUSE AND/OR NEGLECT AND VARIOUS SPECIALTY HEALTH PROGRAMS IN
		COLLABORATION WITH THE LOCAL UNIVERSITY HEALTH
		S CIENCE CENTER CHRISTUS HEALTH NORTHERN
		LOUISIANA ALSO OPERATES THREE SCHOOL-BASED HEALTH CENTERS "COMMUNITY SERVICES FOR A
		BROADER COMMUNITY" IS ALSO A PART OF CHRISTUS
		HEALTH NO RTHERN LOUISIANA'S OVERALL COMMUNITY BENEFIT CHRISTUS HEALTH NORTHERN LOUISIANA USED
		CASH DONATIONS AS A VEHICLE TO HELP OUR
		COMMUNITIES WE MADE CASH DONATIONS, IN
		ADDITION TO GR ANTS AWARDED THROUGH THE CHRISTUS FUND, TO SUPPORT CAUSES LIKE THE FIGHT
		AGAINST CANCER, DIABETES, HEART DISEASE,
		PROVISION OF A CONTINUUM OF CARE FOR OUR ELDERLY, THOSE SUFFERING FROM HIV/AIDS, AND FOR
		MANY OTHER EQUALLY WORTHY PURPOSES CHRISTUS
		HEALTH NORTHERN LOUISI ANA OPERATES THREE
		SCHOOL BASED HEALTH CENTERS WHICH PROVIDE SERVICES INCLUDING TREATMENT FOR MINOR
		ILLNESSES/INJURIES, ROUTINE PHYSICALS, ATHLETIC
		EXAMINATIONS, IMMUNIZATIONS, SCR EENINGS FOR HEARING, VISION, SCOLIOSIS, REFERRALS AND FOLLOW
		UP FOR ACUTE AND CHRONIC ILLN ESSES SUCH AS
		DIABETES AND ASTHMA, AND MENTAL HEALTH SERVICES
		SUCH AS COUNSELING FOR CRISI S FOR INDIVIDUALS AND FAMILIES MORE THAN 2.500 STUDENTS
		(ELEMENTARY, MIDDLE AND HIGH SCHO OLS) ARE SERVED
		DURING THE SCHOOL YEAR CHRISTUS HEALTH'S HEALTHY COMMUNITIES MODEL INCORP ORATES THESE
		KEY PRINCIPLES (1) COMMUNITY OWNERSHIP
		SUCCESSFUL INITIATIVES BRING TOGETHE R BUSINESS,
		GOVERNMENT, NONPROFIT, HEALTHCARE, FAITH COMMUNITIES AND CITIZEN LEADERS TO AD DRESS
		COMMUNITY ISSUES EVERYONE SHOULD FEEL
		EMPOWERED (2) WELL BEING OF THE COMMUNITY THE UNIVERSAL DEFINITION OF HEALTH AND WHOLENESS
		EMBRACES THE PHYSICAL, EMOTIONAL, MENTAL A ND
		SPIRITUAL DIMENSIONS OF LIFE (3) GOALS AND
		MEASURES USE BENCHMARKS AND MEASURE PROGRE SS AND OUTCOMES (4) PARTNERSHIPS AND
		COLLABORATIONS BUILDING CAPACITY USING
		EXISTING COM MUNITY ASSETS HELPS TO MAGNIFY THE RESOURCES AVAILABLE SOME OF THE MAIN COMMUNITY
		RESULURI ES AVALIABLE SOME DE LHE MAIN COMMUNITY
I		BUILDIN G ACTIVITIES IN WHICH CHRISTUS HEALTH
		BUILDIN G ACTIVITIES IN WHICH CHRISTUS HEALTH NORTHERN LOUISIANA PARTICIPATES TO IMPROVE
		BUILDIN G ACTIVITIES IN WHICH CHRISTUS HEALTH NORTHERN LOUISIANA PARTICIPATES TO IMPROVE ACCESS TO HEALTH SERVICES, ENHANCES PUBLIC
		BUILDIN G ACTIVITIES IN WHICH CHRISTUS HEALTH NORTHERN LOUISIANA PARTICIPATES TO IMPROVE
		BUILDIN G ACTIVITIES IN WHICH CHRISTUS HEALTH NORTHERN LOUISIANA PARTICIPATES TO IMPROVE ACCESS TO HEALTH SERVICES, ENHANCES PUBLIC HEALTH, AND ADVANCE KNOWLEDGE INCLUDE (1) PARTICIPATION IN REGION IV HEALTHCARE CONSORTIUM AND SERVE AS A CO-SPONSOR OF THE
		BUILDIN G ACTIVITIES IN WHICH CHRISTUS HEALTH NORTHERN LOUISIANA PARTICIPATES TO IMPROVE ACCESS TO HEALTH SERVICES, ENHANCES PUBLIC HEALTH, AND ADVANCE KNOWLEDGE INCLUDE (1) PARTICIPATION IN REGION IV HEALTHCARE

Identifier	ReturnReference	Explanation
	Part VI, Line 5	EXPLAINATION  E HEALTHY LIVING TO STUDENTS AND FACULTY MEMBERS IN LOCAL SCHOOL DISTRICTS (PRO JECT 5210 F OR OBESE CHILDREN PROGRAM IN THREE SCHOOLS TO PROVIDE FREE NUTRITIONAL EDUCATION AND SUPPO RT) (3) DEVELOP PARTNERSHIPS AND OPPORTUNITIES FOR COLLABORATION WITH NONPROFIT AND RELIG IOUS ORGANIZATIONS, PARISH AND CIVIC OFFICES, INDUSTRIES AND BUSINESSES, PRIVATE AND PUBLI C SCHOOL SYSTEMS, HEALTH CARE PROVIDERS, AND SOCIAL SERVICE A GENCIES IN THE PROMOTION OF HEALTH NEEDS WITHIN THE COMMUNITY (I E UNITED WAY HEALTHY LIFESTYLES AND THE EXPLORATION OF HEALTH NEEDS WITHIN THE COMMUNITY (I E UNITED WAY HEALTHY COMMUNITIES COMMITTEE) (4) PROMOTE AWARENESS AND UNDERSTANDING OF LACHIP, THERE BY INCREASING THE ENROLLMENT OF ALL ELIGIBLE CHILDREN IN CADDO PARISH (A PARTNERSHIP BETWE EN CHRISTUS HEALTH NORTHERN LOUISIANA AND THE DEPARTMENT OF HEALTH AND HUMAN SERVICES) (5) PROVIDE SUPPORT TO THE COMMUNITY HEALTH WORKER PROGRAM, A PARTNERSHIP BETWEEN CHRISTUS H EALTH AND THE MARTIN LUTHER KING HEALTH CLINIC, IN THE PROMOTION OF SELF-CARE MANAGEMENT OF HIGH RISK PATIENTS (6) PROMOTE COLLABORATION AMONG LOCAL CHILD ABUSE AGENCIES BY HOUSIN G THESE GROUPS IN A SINGLE DWELLING (CARA CENTER AND GINGERBREAD HOUSE) THE CARA CENTER IS A PARTNERSHIP BETWEEN CHRISTUS HEALTH NORTHERN LOUISIANA AND LOUISIANA STATE UNIVERSITY HEALTH SCIENCES CENTER WHICH PROVIDES MEDICAL EXAMINATIONS FOR SUSPECTED CASES OF CHILD AB USE AND NEGLECT CHRISTUS HEALTH NORTHERN LOUISIANA REINVESTS ALL SURPLUS FUNDS BACK IN TO THE COMMUNITIES IT SERVES THROUGH EXPANDED HEALTH SERVICES, NEW TECHNOLOGIES, AND BETTER FACILITIES AS A NOT FOR PROFIT ORGANIZATION AND AS A PART OF CHRISTUS HEALTH, A REGIONAL GOVERNING BOARD COMPRISED LARGELY OF INDEPENDENT COMMUNITY MEMBERS REPRESENTING THE MAKEUP OF THE AREA WE SERVE GUIDES CHRISTUS HEALTH NORTHERN LOUISIANA WE ARE PRIVILEGED TO HAVE AN OPEN MEDICAL STAFF COMPRISED OF QUALIFIED PHYSICIANS WHO WORK WITH US TO PROVIDE CARE TO OUR COMMUNITIES ALL QUALIFIED PHYSICIANS WHO ARE GRANTED PRIVILEGGES TO SERVE WITH US I
<u> </u>	l	CONFLICT OF INTEREST STATEMENTS

Identifier	ReturnReference	Explanation
Affiliated health care system		CHRISTUS Health Northern Louisiana is part of CHRISTUS Health, an international, Catholic, faith based, nonprofit health system comprised of almost 350 services and facilities including more than 60 hospitals and long term care facilities, 175 clinics and outpatient centers, and other community health ministries and community development ventures CHRISTUS services can be found in Arkansas, Georgia, Iowa, Louisiana, Missouri, New Mexico, Texas, and in six provinces of Mexico A common mission, core values, and vision unite the health system Each region, including CHRISTUS Health Northern Louisiana, develops five-year and ten-year strategic plans that help set the yearly operational plans and budgets Regional strategic goals are set in collaboration with CHRISTUS Health and include metrics that will be used to measure community benefit, clinical outcomes, patient satisfaction, and Associate engagement CHRISTUS Health provides updated market, demographics, and health indicator data on an annual basis The data supplied from CHRISTUS Health along with the system wide strategic initiatives are consistent with the community needs assessment of the region CHRISTUS Health Northern Louisiana, in turn, partners with other nonprofit groups (churches, health care providers, and government agencies) to create collaborations where health needs can be addressed and the general health of individuals and the community is improved

Identifier	ReturnReference	Explanation			
Community Benefit Report	Part VI, Line 7	All CHRISTUS Health entities including facilities located in states that do not require annual community benefit reporting (i.e., Louisiana, and New Mexico), follow the same reporting rules as outlined in the Catholic Health Association Guide to Planning and Reporting Community Benefit, copyright 2008 Total community benefit for CHRISTUS Health is also reported in the annual report prepared and distributed by the system office Christus Health's non-profit hospitals located in Texas file a community benefit report in the state of Texas. The Annual Statement of Community Benefits Standard (ASCBS) form and an annual report of the Community Benefits Plan are filed with the Texas Department of State Health Services (DSHS), as required by the Health and Safety Code, Sections 311 045 and 311 046. The 2012 ASCBS form is expanded to collect the information on charity care policies and community benefits in a standardized format. State Filing of Community Benefit Report.			

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Schedule I (Form 990)

# **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

OMB No 1545-0047

DLN: 93493130021843

Department of the Treasury Internal Revenue Service Name of the organization

Christus Health Northern Louisiana

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Inspection

Employer identification number

72-0408982

1 Does the organization mai	ıntaın records to su						
the selection criteria used  Describe in Part IV the or							✓ Yes
Part II Grants and Oth Form 990, Part I'	V, line 21 for any	to Governments ar recipient that receives (90) if additional space	ed more than \$5,00	0. Check this box if	no one recipient rec	eived more than \$5,	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) LSU Health Sciences Foundation1501 Kings Hwy Shreveport, LA 71103	72-1402222	501C(3)	34,000				Colorectal Screening Research
(2) American Heart Association745 Olive Street Suite 111 Shreveport, LA 71104	13-5613797	501C(3)	30,000				Healthy Heart support
(3) Biomedical Research Foundation of NW LAPO BOX 38050 Shreveport, LA 71103	58-1711612	501C(3)	140,000				support surgery program
(4) Diocese of Shreveport 3500 Fairfield Avenue Shreveport, LA 71104	72-1077809	501C(3)	5,300				Diocesion Stewardship Support
(5) American Cancer Society 920 Pierremont Road Suite 300 Shreveport, LA 71106	64-0329009	501C(3)	15,250				Cancer research support
(6) March of Dimes Birth Defects Fndn3000 Weslayan Suite 100 Houston, LA 77027	13-1846366	501C(3)	6,500				Support of birth defect research and education
(7) Globus Relief1775 West 1500 South Salt Lake City, UT 84104	84-1369453	501C(3)		185,417	Cost	Medical Supplies	Support to improve delivery of healthcare throughout the world
(8) Southern Louisiana Clinical Services2801 Via Fortuna Suite 500 Austin, TX 78746	27-4193861		20,000				Indigent Funding
(9) Louisiana Clinical Services 2801 Via Fortuna Suite 500 Austin, TX 78746	27-2869360		1,086,000				Indigent Funding
(10) Eastern Louisiana Clinical Services2801 Via Fortuna Ste 500 Austin,TX 78746	44-1779607		160,000				Indigent Funding
(11) Louisiana Children's Medical Center200 Henry Clay Avenue New Orleans, LA 70118	94-3480131	501(c)(3)	118,000				Indigent Funding
(12) North Louisiana Economic PartnershipOne Texas Center 415 Texas Street Suite 320 Shreveport, LA 71101	72-0936419	501(c)(3)	10,000				economic development funding for community

Enter total number of other organizations listed in the line 1 table . . . . .

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
	ı	<u> </u>	I		l

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
Description of	Form 990, Schedule I	THE ORGANIZATION FOLLOWS CHRISTUS HEALTH MANAGEMENT DIRECTIVE NO 0006,
Organization's	,	"CONTRIBUTIONS/DONATIONS TO OTHER ORGANIZATIONS" BEFORE ANY DONATION'IS MADE, TWO CRITERIA
Procedures for Monitoring		ARE ADDRESSED (1) ORGANIZATION TEST AND (2) IRS TEST THE ORGANIZATION TEST ENSURES THAT
the Use of Grants		DONATIONS ARE EXCLUSIVELY FOR CHARITABLE, SCIENTIFIC, EDUCATIONAL, AND RELIGIOUS PURPOSES, AND
		IN FURTHERANCE OF OUR PURPOSE OF SUPPORTING THE HEALING MINISTRY OF JESUS CHRIST AND
		ADVANCING, PROMOTING, AND SUPPORTING THE HEALTHCARE MINISTRIES OF THE SPONSORING
		CONGREGATIONS CONTRIBUTIONS CAN BE MADE TO SUPPORT CHRISTUS SYSTEM MEMBERS AND TO OTHER
		QUALIFYING TAX-EXEMPT ORGANIZATIONS, PARTICULARLY THOSE DESIGNED TO SUPPORT AND BENEFIT THE
		POOR AND UNDERSERVED THE ORGANIZATION CONSIDERED FOR DONATIONS MUST BE AN IRS SECTION 501(C)
		(3) ORGANIZATION AND DOCUMENTATION TO THAT EFFECT OBTAINED TO SATISFY THE IRS TEST
		CONTRIBUTIONS GIVEN MUST BE DEDICATED TO ACHIEVING CHARITABLE PURPOSES NOT FOR PERSONAL
		BENEFIT BUT FOR PUBLIC BENEFIT CONTRIBUTIONS ARE PROHIBITED TO ORGANIZATIONS THAT CONTRIBUTE
		TO POLITICAL CAMPAIGNS, CANDIDATES FOR OFFICE, OR CONDUCT MORE THAN INCIDENTAL LOBBYING
		DOCUMENTATION MUST SUPPORT HOW THE DONATION MEETS ORGANIZATIONAL PURPOSES AND
		FURTHERANCE OF MISSION DONATIONS SHOULD BE MODEST IN SCOPE The filing organization provides indigent
		funding grants to the counties in which Christus Health System Hospitals serve via grants paid to other hospitals and
		healthcare organizations located within such counties. This charitable donation helps relieve the additional expense of
		healthcare for the indigent population within our communities that the filing organization may not directly serve in one of its
		hospitals This is a result of our mission to extend the healing ministry of Jesus Christ, especially to the poor and
		underserved

Software ID: Software Version:

**EIN:** 72-0408982

Name: Christus Health Northern Louisiana

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LSU Health Sciences Foundation1501 Kings Hwy Shreveport, LA 71103	72- 1402222	501C(3)	34,000				Colorectal Screening Research
American Heart Association745 Olive Street Suite 111 Shreveport, LA 71104	13- 5613797	501C(3)	30,000				Healthy Heart support

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Biomedical Research Foundation of NW LAPO BOX 38050 Shreveport, LA 71103	58- 1711612	501C(3)	140,000				support surgery program
Diocese of Shreveport3500 Fairfield Avenue Shreveport, LA 71104	72- 1077809	501C(3)	5,300				Diocesion Stewardship Support

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
American Cancer Society920 Pierremont Road Suite 300 Shreveport, LA 71106	64- 0329009	501C(3)	15,250				Cancer research support
March of Dimes Birth Defects Fndn 3000 Weslayan Suite 100 Houston, LA 77027	13- 1846366	501C(3)	6,500				Support of birth defect research and education

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Globus Relief1775 West 1500 South Salt Lake City, UT 84104	84- 1369453	501C(3)		185,417	Cost	Medical Supplies	Support to Improve delivery of healthcare throughout the world
Southern Louisiana Clinical Services 2801 Via Fortuna Suite 500 Austin, TX 78746	27- 4193861		20,000				Indigent Funding

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Louisiana Clinical Services2801 Via Fortuna Suite 500 Austin,TX 78746	27- 2869360		1,086,000				Indigent Funding
Eastern Louisiana Clinical Services 2801 Via Fortuna Ste 500 Austin, TX 78746	44- 1779607		160,000				Indigent Funding

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Louisiana Children's Medical Center200 Henry Clay Avenue New Orleans, LA 70118	94- 3480131	501(c)(3)	118,000				Indigent Funding
North Louisiana Economic PartnershipOne Texas Center 415 Texas Street Suite 320 Shreveport, LA 71101	72- 0936419	501(c)(3)	10,000				economic development funding for community

DLN: 93493130021843

OMB No 1545-0047

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name o	f the	organiz	ation
Christus	Health	Northern	Louisiana

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

**Employer identification number** 

72-0408982

Pa	Questions Regarding Compensation	n				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pr 990, Part VII, Section A, line 1a Complete Part II		•			
	First-class or charter travel		Housing allowance or residence for personal use			
	▼ Travel for companions		Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc			1b	Yes	
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executiv				,,	
	officers, directors, diastees, and the CLO/Executiv	e Directi	or, regarding the items thetked in line 14.	2	Yes	
3	Indicate which, if any, of the following the organizatorganization's CEO/Executive Director Check all t					
	Compensation committee		Written employment contract			
	Independent compensation consultant		Compensation survey or study			
	Form 990 of other organizations	Γ	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VI	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-contro	l paymer	nt?	4a	Yes	
b	Participate in, or receive payment from, a suppleme	ental non	nqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-	pased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and p	rovide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only m	ust com	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	, line 1a	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	, line 1a,	, dıd the organızatıon pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII,					
	subject to the initial contract exception described in Part III	ın Regs	section 53 4958-4(a)(3)? If "Yes," describe			
				8		No
9	If "Yes" to line 8, did the organization also follow th section 53 4958-6(c)?	ne rebutt	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		<b>(B)</b> Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	( <b>F</b> ) Compensation
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) Mark F Brown MD	(I) (II)	607,436 0	73,156 0	0 975	7,137 0	19,118 0	706,847 975	(
(2) Stephen F Wright	(ı) (ıı)	203,640 295,818	0 53,067	1,037 76,737	33,854 70,001	0 25,331	238,531 520,954	46,382
(3) Frank Canova Jr	(I) (II)	147,384 0	0 6,933	4,800 0	36,307 0	15,878 0	204,369 6,933	
(4) William Lunn MD	(1) (11)	381,212 0	0 13,222	7,893 0	98,177 0	19,225 0	506,507 13,222	(
(5) Diedre Barfield MD	(I) (II)	275,608 0	0 9,572	7,375 0	72,715 0	15,474 0	371,172 9,572	
(6) Jason Rounds	(ı) (ıı)	178,268 27,089	0 7,166	10,896 19,270		17,216 2,421	236,495 62,842	(
(7) Carolyn Moore	(I) (II)	0	0 0	282,204 0	16 0	0	282,220 0	(
(8) Ricky L Owers MD	(ı) (ıı)	507,936 0	30,955 0	0 0	1,266 0	19,356 0	559,513 0	(
(9) Joe Stephen Jones MD	(ı) (ıı)	514,924 0	129,492 0	2,739 0	20,736 0	29,737 0	697,628 0	(
(10) Donald L Sorrells Jr MD	(ı) (ıı)	508,054 0	97,187 0	483 0	7,114 0	21,835	634,673 0	(
(11) Charles Paine MD	(ı) (ıı)	0	0	167,317 0	5,819 0	0	173,136 0	59,355
(12) Charlotte Knoll	(1) (11)	163,117 0	0 3,770	347 0	44,961 0	3,139 0	211,564 3,770	(
(13) Elizabeth Pickvance MD	(ı) (ıı)	442,180 0	83,988	1,035 0	21,516 0	20,218 0	568,937 0	(
(14) Nancy Hellyer	(ı) (ıı)	57,231 84,412	0	215 20,752	9,986 21,362	0 8,861	67,432 135,387	(
(15) Scott Merryman	(ı) (ıı)	0 292,871	0 48,300	0 34,009	0 61,573	0 10,159	0	(
(16) Kevin Boykin MD	(ı) (ıı)	204,503 273,781	0	0	0 1,047	0 18,356	204,503	(

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
SUPPLEMENTAL COMPENSATION INFORMATION	FORM 990, PART VII, LINE 1A AND	DIRECTORS AND EX-OFFICIO DIRECTORS PROVIDE THEIR SERVICES AS MEMBERS OF THE BOARD WITHOUT COMPENSATION OR BENEFITS ANY COMPENSATION AND BENEFITS DISCLOSED FOR SUCH PERSONS IS EARNED IN THE RESPECTIVE INDIVIDUAL'S ROLE AS AN OFFICER OR EMPLOYEE OF THE ORGANIZATION, NOT FOR THE INDIVIDUAL'S ROLE AS A BOARD MEMBERS OF DIRECTOR OFFICERS, KEY EMPLOYEES AND HIGHEST PAID EMPLOYEES ARE FULL-TIME EMPLOYEES BOARD MEMBERS SPEND TIME AS NEEDED FOR BOARD MEETINGS AND FUNCTIONS. Charles D. Kinght, Jr., M. D. received compensation for one city of the provided of such persons by Christus Occupiensation for serving as a director. The related compensation from a city of the provided of such persons by Christus Health as a requisite for serving as a board member of the ining entity. Gregory Barro, Charles Campbell, Brode, M. D. Denne Edmiston, Jerry France, William Gallmann, III, MD, Raymond Hicks, Ph.D., Bernard Johnson, Walter Lamb, Thomas McElroy, Charles Knight, Jr. MD, Arthur Walker, Mark Brown and Susan Wood Companion Travel Form 990, Schedule J. Part I, Line 1 TAXABLE COMPENSATION WAS REPORTED TO VARIOUS OFFICERS AND BOARD MEMBERS RELATED TO COMPANION TRAVEL TO CHRISTUS MEETINGS TAX INDEMNIFICATION WAS REPORTED TO VARIOUS OFFICERS AND BOARD MEMBERS RELATED TO COMPANION TRAVEL TO CHRISTUS MEETINGS TAX INDEMNIFICATION WAS REPORTED TO VARIOUS OFFICERS. AND BOARD MEMBERS RELATED TO COMPANION TRAVEL TO CHRISTUS MEETINGS TAX INDEMNIFICATION WAS REPORTED TO VARIOUS OFFICERS. AND BOARD MEMBERS RELATED TO COMPANION TRAVEL TO CHRISTUS MEETINGS TAX INDEMNIFICATION WAS REPORTED TO VARIOUS OFFICERS. AND BOARD MEMBERS RELATED TO COMPANION TRAVEL TO CHRISTUS MEMBERS AND TRAVEL TO THE PROVIDED TO COMPANION TRAVEL TO CHRISTUS AND TRAVEL TO THE PROVIDED TO COMPANION TRAVEL TO CHRISTUS AND TRAVEL TO THE COMPANION TRAVEL TO COMPANION TRAVEL TO CHRISTUS AND TRAVEL TO THE COMPANION TRAVEL TO COMPANION TRAVEL TO CHRISTUS AND TRAVEL TO THE COMPANION TRAVEL TO COMPANIO
		filing entity Stephen Wright, Scott Merryman, Jason Rounds, Charlotte Knoll, Diedre Barfield, MD, William Lunn, MD and Frank Canova, Jr

Software ID: Software Version:

**EIN:** 72-0408982

Name: Christus Health Northern Louisiana

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of	f W-2 and/or 1099-MI	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & ıncentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
Mark F Brown MD	(I) (II)	607,436 0	73,156 0	0 975	7,137 0	19,118 0	706,847 975	0 0
Stephen F Wright	(1) (11)		0 53,067	1,037 76,737	33,854 70,001	0 25,331	238,531 520,954	0 46,382
Frank Canova Jr	(1) (11)		0 6,933	4,800 0	36,307 0	15,878 0	204,369 6,933	0
William Lunn MD	(1) (11)		0 13,222	7,893 0	98,177 0	19,225 0	506,507 13,222	0
Diedre Barfield MD	(1) (11)		0 9,572	7,375 0	72,715 0	15,474 0	371,172 9,572	10,870 0
Jason Rounds	(1) (11)		0 7,166	10,896 19,270	30,115 6,896	17,216 2,421	236,495 62,842	0
Carolyn Moore	(1) (11)		0	282,204 0	16 0	0	282,220 0	0
Ricky L Owers MD	(1) (11)		30,955 0	0 0	1,266 0	19,356 0	559,513 0	0
Joe Stephen Jones MD	(1) (11)		129,492 0	2,739 0	20,736 0	29,737 0	697,628 0	0
Donald L Sorrells Jr MD	(1) (11)		97,187 0	483 0	7,114 0	21,835 0	634,673 0	0
Charles Paine MD	(1) (11)	0	0	167,317 0	5,819 0	0	173,136 0	59,355 0
Charlotte Knoll	(1) (11)		0 3,770	347 0	<b>44,961</b> 0	3,139 0	211,564 3,770	0
Elizabeth Pickvance MD	(1) (11)	442,180 0	83,988 0	1,035 0	21,516 0	20,218 0	568,937 0	0
Nancy Hellyer	(1) (11)	57,231 84,412	0	215 20,752	9,986 21,362	0 8,861	67,432 135,387	0
Scott Merryman	(1) (11)		0 48,300	0 34,009	0 61,573	0 10,159	0 446,912	0 0
Kevin Boykin MD	(I) (II)	204,503 273,781	0	0 0	0 1,047	0 18,356	204,503 293,184	0

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As Filed Data -

DLN: 93493130021843

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public **Inspection** 

Name of the organization Christus Health Northern Louisiana							E	mployer i	dent if ica	ition numb	er
								2-04089			
Part I Excess Benefit Tra Complete if the organiz										ıne 40b	
1 (a) Name of dis	qualifie	d person	i		<b>(b)</b> Desc	riptioi	n of trans	action		Coi	(c) rected?
										Yes	No
2 Enter the amount of tax imposection 4958	sed on t	the orga		_	r disqualified pers		_	year unde	r • \$ —		
3 Enter the amount of tax, if ar	ıy, on lır	ie 2, abo	ve, reimburs	ed by th	ne organızatıon .			•	• \$ <u></u>		
Part III Loans to and/or	From	Inter	ested Pers	sons.							
Complete if the orgai					), Part IV, line 26	, or Fo	rm 990-			a	
		oan to				(e)	In	(f) Approved		(g)Writ	ten
(a) Name of interested person an purpose	~	om the lization?	(c)Orig principal a		(d)Balance due		ult?	by board or		agreeme	
purpose	To	From	- Principal c	amount		Yes	No	commit Yes	No No	Yes	No
	+ 10	FIGH				163	140	165	140	165	140
			<u> </u>								-
	+-										-
Total	<del></del>	<del>'</del>		<b>▶</b> \$							1
Part IIII Grants or Assista							27				
Complete if the org											
(a) Name of interested pe	rson			nip between interested person and the organization			(c)A mount of grant or type of assistance				
		_									
					·						

# Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
	organization			Yes	No
(1) OMEGA DIAGNOSTICS LLC	SEE PART V	247,386	Leases & Salary Reimbursement		Νo
(2) OMEGA DIAGNOSTICS LLC	SEE PART V	9,079,350	LAB SERVICES TO NOLA		No

#### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
DESCRIPTION OF ACTIVITY		STEPHEN WRIGHT, OFFICER OF CHRISTUS HEALTH NORTHERN LOUISIANA AND OFFICER OF SCH MANAGEMENT SOLUTIONS, INC , IS A MEMBER OF THE MANAGEMENT COMMITTEE OF OMEGA DIAGNOSTICS, LLC SCH MANAGEMENT SOLUTIONS, INC OWNS 40% OF OMEGA DIAGNOSTICS, LLC FRANK CANOVA, OFFICER OF CHRISTUS HEALTH NORTHERN LOUISIANA AND OFFICER OF SCH MANAGEMENT SOLUTIONS, INC , THROUGH 9/2/11, WAS A MEMBER OF THE MANAGEMENT COMMITTEE OF OMEGA DIAGNOSTICS, LLC SCH MANAGEMENT SOLUTIONS, INC OWNS 40% OF OMEGA DIAGNOSTICS, LLC Scott Merryman, officer of Christus Health Northern Louisiana and officer of SCH Management Solutions Inc , effective 9/19/11, is a member of the Management Committee of Omega Diagnostics, LLC SCH Management Solutions, Inc owns 40% of Omega Diagnostics, LLC William Lunn, MD, key employee of Christus Health Northern Louisiana, is a member of the Management Committee of Omega Diagnostics, LLC
DESCRIPTION OF ACTIVITY		STEPHEN WRIGHT, OFFICER OF CHRISTUS HEALTH NORTHERN LOUISIANA AND OFFICER OF SCH MANAGEMENT SOLUTIONS, INC , IS A MEMBER OF THE MANAGEMENT COMMITTEE OF OMEGA DIAGNOSTICS, LLC SCH MANAGEMENT SOLUTIONS, INC OWNS 40% OF OMEGA DIAGNOSTICS, LLC FRANK CANOVA, OFFICER OF CHRISTUS HEALTH NORTHERN LOUISIANA AND OFFICER OF SCH MANAGEMENT SOLUTIONS, INC , THROUGH 9/2/11, WAS A MEMBER OF THE MANAGEMENT COMMITTEE OF OMEGA DIAGNOSTICS, LLC SCH MANAGEMENT SOLUTIONS, INC OWNS 40% OF OMEGA DIAGNOSTICS, LLC Scott Merryman, officer of Christus Health Northern Louisiana and Board member of SCH Management Solutions Inc , effective 9/19/11, is a member of the Management Committee of Omega Diagnostics, LLC SCH Management Solutions, Inc owns 40% of Omega Diagnostics, LLC William Lunn, MD, key employee of Christus Health Northern Louisiana, is a member of the Management Committee of Omega Diagnostics, LLC

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As Filed Data -

DLN: 93493130021843

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011

Open to Public Inspection

Name of the organizatio	Employer identification number
Christus Health Northern Loui	 72-0408982

ldentifier	Return Reference	Explanation
BUSINESS	FORM 990, PAGE 1, ITEM C	Christus Health Northern Louisiana is doing business as CHRISTUS SCHUMPERT FIRST CARE BOSSIER CHRISTUS SCHUMPERT FIRST CARE SHREVEPORT CHRISTUS SCHUMPERT HEALTH SYSTEM CHRISTUS SCHUMPERT OCCUPATIONAL HEALTH SYSTEM CHRISTUS Schumpert CHRISTUS Highland CHRISTUS Bossier CHRISTUS Schumpert School Based Health Center CHRISTUS Schumpert Hospital Physicians Grace Home CHRISTUS Schumpert First Care Bossier CHRISTUS Schumpert Specialty for Men and Women CHRISTUS Schumpert Women's Health CHRISTUS Schumpert Breast Center CHRISTUS Health Shreveport-Bossier CHRISTUS Highland Medical Center CHRISTUS Schumpert Medical Center CHRISTUS Sutton Children's Medical Center CHRISTUS Louisiana Athletic Club - Shreveport CHRISTUS Louisiana Athletic Club - Lake Charles CHRISTUS Health Shreveport-Bossier Foundation CHRISTUS Schumpert Breast Center - Shreveport CHRISTUS Schumpert Outpatient Therapy Services - Shreveport CHRISTUS Foundation Shreveport-Bossier CHRISTUS Pediatric Associates Shreveport-Bossier CHRISTUS Louisiana Athletic club Shreveport-Bossier CHRISTUS Wound & Hyperbaric Medicine Center Shreveport-Bossier

Identifier	Return Reference	Explanation
DESCRIPTION OF OTHER PROGRAM SERVICES	FORM 990, PART III, LINE 4D	COMMUNITY SERVICES FOR THE POOR AND UNDERSERVED ROOTED IN OUR MISSION AND TRADITION, FOUNDERS AND SPONSORS OF CHRISTUS HEALTH AND THOSE WHO CO-MINISTER WITH THEM SEEK NEW AND INNOVATIVE WAYS OF DELIVERING QUALITY HEATH CARE THAT IS BOTH AFFORDABLE AND ACCESSIBLE TO ALL TODAY, MORE THAN EVER, CHRISTUS HEALTH STREVES TO IMPROVE THE TOTAL HEALTH STATUS OF THE COMMUNITY THROUGH PROGRAMS THAT BY LACE SERVICES WHERE THEY ARE MEEDED THE MOST, WITH SPECIAL ATTENTION AND PREPERENCE GIVEN TO PROGRAMS THAT SUPPORT AND BENEFIT THE HEALTH AND WELFARE OF THE POOR AND LUDGERSERVED COMMUNITY SERVICES FOR THE POOR AND LUDGERSERVED COMMUNITY OF THE COST OF THE RENDERED SERVICE THIS CATEGORY INCLUDES INITIATIVES THAT REACH OUT TO THOSE IN NEED THROUGH COMMUNITY HEALTH AND SOCIAL PROGRAMS. THESE PROCRAMS SEEK JUSTICE FOR THE VULNERABLE AND WORK TO BRING ABOUT CHANGES IN OUR POLITICAL AND ECONOMIC SYSTEMS THE PROGRAMS COVER A BROAD SPECTRUM OF SERVICES INCLUDING COMMUNITY CLINICS, BUCLATION AND WELLINESS FOR TEEN MOMS, MEALS ON WHEELS, RESUCE MISSION, BACK TO SCHOOL CHILDREN'S PROGRAM, COMMUNITY IMPROVEMENT, TRANSPORTATION SERVICES AND SUPPORT GROUPS WHICH NEED METING AND/OR OFFICE SPACE THIS SERVICE IS FROVIDED AT NO COST TO THESE COMMUNITY OR ANIZATIONS, MEDICAL STUDENTS, GROUPS, CLUBS, STATE AGENCIES, AND SUPPORT GROUPS WHICH NEED METING AND/OR OFFICE SPACE THIS SERVICE IS PROVIDED AT NO COST TO THESE COMMUNITY. NON-PROFIT ORGANIZATIONS, MEDICAL STUDENTS, GROUPS, CLUBS, STATE AGENCIES, AND SUPPORT GROUPS WHICH NEED MEDICAL PROVIDES MEALS FOR RESIDENTS OF RUTHERFORD HOUSE, A LOCAL RESIDENTIAL, REHABILITATIVE JUVENILE PROVIDES AND PROVIDES REPOSE

ldentifier	Return Reference	Explanation
DESCRIPTION OF OTHER PROGRAM SERVICES	FORM 990, PART III, LINE 4D	COMMUNITY SERVICES FOR THE BROADER COMMUNITY THE GREATEST SHARE OF THESE EXPENSES IS FOR EDUCATING HEALTH PROFESSIONALS HELPING TO PREPARE FUTURE HEALTH CARE PROFESSIONALS IS A DISTINGUISHING CHARACTERISTIC OF NOT-FOR-PROFIT HEALTH CARE AND CONSTITUTES A SIGNIFICANT COMMUNITY BENEFIT CHRISTUS HEALTH ALSO USED CASH DONATIONS AS A VEHICLE TO HELP OUR COMMUNITIES WE MADE CASH DONATIONS, IN ADDITION TO GRANTS AWARDED THROUGH THE CHRISTUS FUND, TO SUPPORT CAUSES LIKE LSU- EVENING FOR HEROES, NORTH LOUISIANA ECONOMIC PARTNERSHIP, AMERICAN HEART ASSOCIATION-GO RED FOR WOMEN, AMERICAN CANCER SOCIETY, MARCH OF DIMES, AND FOR MANY OTHER EQUALLY WORTHY PURPOSES DURING FY2012, CHRISTUS HEALTH ADVOCATED FOR IMPROVING PUBLIC POLICIES, WORKING TO ESTABLISH, AND IN SOME INSTANCES AUGMENT, GRASSROOTS ADVOCACY AND GREATER ACCESS TO HEALTH CARE SERVICES FOR THE CONSTITUENTS WE SERVE PROGRAM SERVICE EXPENSES = \$ 1,948,244 GRANTS = \$ 460,163 PROGRAM SERVICE REVENUE = \$ 0

ldentifier	Return Reference	Explanation
DESCRIPTION OF RELATIONSHIPS	FORM 990, PART VI, QUESTION 2	TROUGH 9/2/11, OFFICER/DIRECTOR STEPHEN WRIGHT AND OFFICER FRANK CANOVA HAD BUSINESS RELATIONSHIPS AS BOTH SERVED AS OFFICERS OF SCH MANAGEMENT SOLUTIONS, INC, A WHOLLY OWNED SUBSIDIARY OF CHRISTUS HEALTH NORTHERN LOUISIANA AND BOTH SERVED AS MEMBERS OF THE MANAGEMENT COMMITTEE OF OMEGA DIAGNOSTICS, LLC, WHICH IS 40% OWNED BY SCH MANAGEMENT SOLUTIONS, INC Effective 9/19/11, Officer/Director Stephen Wright and Officer Scott Merryman have a business relationship as both serve as officers of SCH Management Solutions, Inc Effective 9/19/11, Officer Scott Merryman and Key Employee William Lunn, MD have a business relationship as both serve as members of the Management Committee of Omega Diagnostics, LLC

ldentifier	Return Reference	Explanation
DESCRIPTION OF CLASSES OF MEMBERS OR STOCKHOLDERS	FORM 990, PART VI, QUESTION 6	CHRISTUS HEALTH IS THE SOLE CORPORATE MEMBER OF THE FILING ORGANIZATION

ldentifier	Return Reference	Explanation
DESCRIPTION OF CLASSES OF PERSONS AND THE NATURE OF THEIR RIGHTS	QUESTION 7A	CHRISTUS HEALTH, THE SOLE CORPORATE MEMBER OF THE FILING ORGANIZATION, HAS THE POWER TO APPOINT ALL MEMBERS OF THE FILING ORGANIZATION'S GOVERNING BODY

ldentifier	Return Reference	Explanation
DESCR CLASSES OF PERSONS, DECISIONS REQUIRING APPR & TYPE OF VOTING RIGHTS	FORM 990, PART VI, QUESTION 7B	CHRISTUS HEALTH'S BOARD OF DIRECTORS HAS THE FOLLOWING POWERS. APPROVE, CHANGE AND/OR INTERPRET THE FILING ORGANIZATIONS PHILOSOPHY, MISSION AND VISION, APPROVE THE ADDPTION OR AMBINDMENT OF THE FILING ORGANIZATION'S ARTICLES OF INCORPORATION AND BY LAWS, APPOINT AND REMOVE MEMBERS OF THE FILING ORGANIZATION'S BOARD OF DIRECTORS, APPOINT AND REMOVE THE FILING ORGANIZATION'S CHAIR OF THE BOARD OF DIRECTORS, APPOINT AND REMOVE THE FILING ORGANIZATION'S CHAIR OF THE BOARD OF DIRECTORS, APPOINT AND REMOVE THE FILING ORGANIZATION SCHAIR OF THE BOARD OF DIRECTORS, APPROVE ANY MERGER, CONSOLIDATION, ACQUISITION, DISSOLUTION OR LIQUIDATION BY THE FILING ORGANIZATION, APPROVE ANY MERGER, CONSOLIDATION OF SYSTEM-WIDE POLICIES FOR THE FILING ORGANIZATION, APPROVE SYSTEM-WIDE CONSOLIDATED BLOEGT AND PERFORMANCE DIOCATORS FOR THE FILING ORGANIZATION, APPROVE SYSTEM-WIDE CONSOLIDATED BLOEGT AND PERFORMANCE DIOCATORS FOR THE FILING ORGANIZATION, APPROVE SYSTEM-WIDE CONSOLIDATED BLOEGT AND PERFORMANCE DIOCATORS FOR THE FILING ORGANIZATION, APPROVE SYSTEM-WIDE CONSOLIDATED BLOEGT AND PERFORMANCE DIOCATORS FOR THE FILING ORGANIZATION, APPROVE ANY TRANSACTION BY THE FILING ORGANIZATION APPROVE ANY TRANSACTION BY THE FILING ORGANIZATION APPROVE ANY TRANSACTION BY THE FILING ORGANIZATION APPROVE AND APPROVE AP

ldentifier	Return Reference	Explanation
DESCRIBE THE PROCESS USED BY MANAGEMENT &/OR GOVERNING BODY TO REVIEW 990	FORM 990, PART VI, QUESTION 11B	THE FORM 990 IS PREPARED AND REVIEWED BY THE ORGANIZATION'S EXTERNAL INDEPENDENT ACCOUNTANTS THE CHRISTUS HEALTH ACCOUNTING DEPARTMENT WORKS WITH AN EXTERNAL ACCOUNTING FIRM IN PREPARATION AND REVIEW OF THE FORM 990 THE FILING ORGANIZATION'S CFO, OR OTHER DESIGNEE, REVIEWS THE FORM 990 THE FINAL FORM 990 THAT WILL BE FILED WITH THE IRS IS POSTED TO A SECURE INTERNET PORTAL FOR ALL MEMBERS OF THE BOARD OF DIRECTORS TO VIEW REVIEW OF THE FINAL FORM 990 OCCURS PRIOR TO FILING WITH THE IRS IN THE SPRING OF 2013 VIA A WEB PORTAL POLLING TOOL BY THE RESPECTIVE CHRISTUS ORGANIZATION'S BOARD, BASED ON A SET OF SUGGESTED REVIEW PROCESSES DEVELOPED BY CHRISTUS HEALTH

ldentifier	Return Reference	Explanation
DESCRIPTION OF PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST	FORM 990, PART VI, QUESTION 12C	AT THE END OF EACH CALENDAR YEAR, THE CHRISTUS HEALTH CORPORATE SECRETARY DISTRIBUTES A CONFLICT OF INTEREST QUESTIONNAIRE TO ALL OF THE ORGANIZATION'S BOARD AND COMMITTEE MEMBERS FOR COMPLETION PRIOR TO THE 1ST OF JANUARY IN THE NEXT YEAR THE CORPORATE SECRETARY THOROUGHLY REVIEWS ALL COMPLETED AND EXECUTED CONFLICT OF INTEREST QUESTIONNAIRE FORMS TO ENSURE ACCURACY AND THAT NO POTENTIAL OR IDENTIFIED CONFLICT IS DISCLOSED OR EXISTS THE ORGANIZATION'S BOARD OF DIRECTORS IS RESPONSIBLE FOR ENFORCEMENT OF THE CONFLICT OF INTEREST POLICY OF THE ORGANIZATION

ldentifier	Return Reference	Explanation
COMPENSATION DETERMINATION PROCESS	FORM 990, PART VI, QUESTIONS 15A & 15B	THE EXECUTIVE COMPENSATION COMMITTEE OF CHRISTUS HEALTH DETERMINES THE COMPENSATION OF THE CEO, OFFICERS AND KEY EMPLOYEES OF CHRISTUS HEALTH AND CERTAIN OTHER OFFICERS AND KEY EMPLOYEES OF RELATED ORGANIZATIONS, INCLUDING CHRISTUS HEALTH NOTHER OFFICERS AND KEY EMPLOYEES OF RELATED ORGANIZATIONS, INCLUDING CHRISTUS HEALTH NOTHER OFFICERS AND THE EXECUTIVE COMPENSATION COMMITTEE IS COMPOSED OF INDIVIDUALS WHO HAVE NO CONFLICT OF INTEREST WITH THE COMPENSATION ARRANGEMENTS AT HAND THE EXECUTIVE COMPENSATION COMMITTEE OF THE CHRISTUS HEALTH BOARD SELECTS AN INDEPENDENT EXTERNAL FIRM TO PERFORM AN INDEPENDENT COMPENSATION REASONABLE AND COMPARABLE TO OTHER SIMILARLY SITUATED ORGANIZATIONS, FOR SIMILARLY QUALIFIED PERSONS IN FUNCTIONALLY COMPARABLE POSITIONS, AND TO PROVIDE SUPPORTING INFORMATION OF COMPENSATION DECISIONS ON AN ANNUAL BASIS THE EXTERNAL CONSULTANT 1 DEVELOPS THE MERIT INCREASE RECOMMENDATIONS FOR ALL DESIGNATED SYSTEM EXECUTIVES BASED ON MARKET COMPARABILITY 2 RECOMMENDATIONS FOR ALL DESIGNATED SYSTEM EXECUTIVES BASED ON MARKET COMPARABILITY 2 RECOMMENDATIONS TO THE COMMITTEE FOR ITS DISCUSSION AND APPROVAL ON A BHANNUAL BASIS, THE EXTERNAL CONSULTANT OF NEWLY CREATED POSITIONS TO RECOMMEND A GRADE PLACEMENT TO THE COMMITTEE FOR ITS DISCUSSION AND APPROVAL ON A BHANNUAL BASIS, THE EXTERNAL CONSULTANT COMPLETES A DETAILED REVIEW OF ALL OTHER DESIGNATED SYSTEM EXECUTIVES' COMPENSATION AND BENEFITS THIS GROUP INCLUDES ALL TOP MANAGEMENT OFFICIALS, OTHER OFFICERS AND KEY LEADERS OF THE ORGANIZATION THE REVIEW INCLUDES RECOMMENDATIONS TO THE COMMITTEE ON ANY CHANGES NECESSARY IN EITHER SPECIFIC COMPENSATION OR COMPENSATION STRUCTURE TO ENSURE MARKET COMPENSATION DECISIONS ADDITIONALLY, THE EXECUTIVE COMPENSATION COMMITTEE MAKES FINAL COMPENSATION DECISIONS ADDITIONALLY, THE EXECUTIVE COMPENSATION COMMITTEE BY ARKET COMPENSATION DECISIONS OF THE COMPENSATION DECISIONS THE DISCUSSION AND DECISIONS OF THE COMMITTEE ARE DOCUMENTED AND FORMALIZED IN THE COMMITTEE MINUTES AND MAINTAINED ON RECORD THE FILING O

Identifier	Return Reference	Explanation
PUBLIC DISCLOSURE	FORM 990, PART VI, QUESTION 18	CHRISTUS HEALTH AND MOST OF ITS AFFILIATED ENTITIES DO NOT HAVE FORMS 1023 BECAUSE OF THEIR INCLUSION IN THE IRS GROUP RULING WITH THE UNITED STATES CONFERENCE OF CATHOLIC BISHOPS, WHICH COVERS THE ORGANIZATION LISTED IN THE ANNUAL OFFICIAL CATHOLIC DIRECTORY CHRISTUS HEALTH'S WEBSITE DISPLAYS THE IRS GROUP RULING AND RELEVANT ANNUAL OFFICIAL CATHOLIC DIRECTORY PAGES FOR THE ORGANIZATIONS RELATED TO CHRISTUS HEALTH FORMS 990 AND 990-T ARE MADE AVAILABLE UPON REQUEST

ldentifier	Return Reference	Explanation
AVAIL OF GOV DOCS, CONFLICT OF INTEREST POLICY, & FIN STMTS TO GEN PUBLIC	VI, QUESTION 19	THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS OF CHRISTUS HEALTH ARE MADE AVAILABLE TO THE PUBLIC VIA THE CHRISTUS HEALTH WEBSITE. THE ORGANIZATION'S GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE NOT MADE AVAILABLE TO THE PUBLIC

ldentifier	Return Reference	Explanation
HOURS WORKED FOR RELATED ORGANIZATION	FORM 990, PART VII	Average hours per week listed on Form 990, Part VII, Section A are the average hours devoted to the respective person's position while serving the organization. Effective 9/19/11, Scott Merryman devotes an average of 1 hour per week to St. Frances Cabrini Hospital Foundation of Alexandria, a related organization of the filling entity. Scott is the CFO of St. Frances Cabrini Hospital Foundation of Alexandria, a related organization of the filling entity. Scott is the CFO of Christus Health Central Louisiana, a related organization of the filling entity. Scott is the CFO of Christus Health Central Louisiana. Effective 9/19/11, Scott devotes an average of 8 hours per week to Christus Health Southwestern Louisiana. Through 9/18/11, Scott devoted an average of 1 hour per week to Christus Health Ran, a related organization of the filling entity. Scott was the Treasurer and a Director of Christus Health Plan, a related organization of the filling entity. Scott was the Treasurer and a Director of Christus Health Plan, a related organization of the filling entity. Nancy is the Chief Administrative Officer of Christus Health Central Louisiana. Effective 6/16/11, Nancy devotes an average of 8 hours per week to Christus Health Southwestern Louisiana, a related organization of the filling entity. Nancy is the Chief Administrative Officer of Christus Health Southwestern Louisiana and Stephen Wright devotes an average of 1 hour per week to Schumpert Foundation, a related organization of the filling entity. Stephen is a board member of Schumpert Foundation Stephen Wright devotes an average of 15 hours per week to Christus Health Central Louisiana, a related organization of the filling entity. Stephen is the President/CEO of St. Frances Cabrini Hospital Foundation of Alexandria, a related organization of the filling entity. Stephen is the President/CEO of Christus Health Central Louisiana, a related organization of the filling entity. Stephen is the President/CEO of Christus Health Central Louisiana, a related organization of t

ldentifier	Return Reference	Explanation
Other changes in net assets or fund balances		Transfer of Restricted Donation = 115,493, Unrealized Gain = 36,686, Pension Liability/Expense = 4,441,490, Pension Funding = (4,697,636), Transfer of Net Assets to Revenue = (126,470), Transfer betw een Net Asset Accounts = (28,908), Transfer betw een Net Asset Accounts = 28,904, Highland Escrow Deposit alloated to Impairment Loss = (499,996), Total = (\$730,437)

efile GRAPHIC print - DO NOT PROCESS | As Filed Data SCHEDULE R | Related Or

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493130021843

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization Christus Health Northern Louisiana								entification number		
Part I Identification of Disregarded Er	ntities (Complete	ıf the organization	on answered	"Yes" c	on Form 990, Pa	•	-040898 ne 33.)	2		
(a) Name, address, and EIN of disregarded entity	` '	<b>(b)</b> Primary activity	( <b>c</b> ) Legal domic or foreign (	ıle (state	(d)	( <b>e)</b> End-of-yea		<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-Ex or more related tax-exempt organize			ıf the organ	ızatıon a	answered "Yes"	on Form	1 990, Pa	rt IV, line 34 becau	se it had	l one
(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile or foreign cou		(d) xempt Code section	Public ch	(e) arıty status 1 501(c)(3))	<b>(f)</b> Direct controlling entity	cont	( <b>g)</b> 512(b)(13) trolled nization
See Additional Data Table									Yes	No
									+	
For Privacy Act and Paperwork Reduction Act Notice, s	see the Instructions	for Form 990.	LCat	No 501	35Y			Schedule R (	Form 990	) 2011

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

<b>(k)</b> Percentage ownership					
ral or iging	No		i		<i>i</i>
(j) Genera manag partn	Yes				
(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)					
tionate	No				
(h) Dispropr allocatio	Yes				
<b>(g)</b> Share of end-of- year assets					
<b>(f)</b> Share of total Income					
(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)					
,					
(c) Legal domicile (state or foreign country)					
<b>(b)</b> Primary activity					
(a) Name, address, and EIN of related organization					

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total ıncome	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership
(1) SCH MANAGEMENT SOLUTIONS INC ONE ST MARY PLACE SHREVEPORT, LA 71101 72-1270625	MGMT HOSP JV	LA	CNLA	C CORP	256,676	4,050,285	100 000 %
(2) CHRISTUS Muguerza SAPI de CV HIDALGO PTE 2525 Col Obispado, Monterrey, N L 64060 MX	HEALTHCARE SR	мх	СН	C Corp			
(3) EMERALD ASSURANCE CAYMAN LTD PO BOX 1051 GRAND CAYMAN KY1-1102 CJ 98-0407545	INSURANCE	CJ	СН	C-CORP			
						011154	000\ 2011

(6)

N	te. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No
<b>1</b> Duri	ng the tax year, did the orgranization engage in any of the following transactions with one or more related orga	nızatıons lısted ın Part	s II-IV?			
a R	eceipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a	Yes	
<b>b</b> G	ft, grant, or capital contribution to related organization(s)			1b	Yes	
<b>c</b> G	ft, grant, or capital contribution from related organization(s)			1c	Yes	
d L	pans or loan guarantees to or for related organization(s)			1d		No
e L	pans or loan guarantees by related organization(s)			1e		No
<b>f</b> S	ile of assets to related organization(s)			1f		No
<b>g</b> P	urchase of assets from related organization(s)			<b>1</b> g		No
h E	change of assets with related organization(s)			1h		No
i Le	ase of facilities, equipment, or other assets to related organization(s)			1i	Yes	
j Le	ase of facilities, equipment, or other assets from related organization(s)			1j	Yes	
<b>k</b> P	erformance of services or membership or fundraising solicitations for related organization(s)			1k	Yes	
I P	rformance of services or membership or fundraising solicitations by related organization(s)			11	Yes	
m S	naring of facilities, equipment, mailing lists, or other assets with related organization(s)			1m		No
n S	naring of paid employees with related organization(s)			1n	Yes	
<b>o</b> R	eimbursement paid to related organization(s) for expenses			10	Yes	
<b>p</b> R	eimbursement paid by related organization(s) for expenses			<b>1</b> p	Yes	
q C	ther transfer of cash or property to related organization(s)			<b>1</b> q	Yes	
<b>r</b> 0	ther transfer of cash or property from related organization(s)			1r	Yes	
<b>2</b> If	the answer to any of the above is "Yes," see the instructions for information on who must complete this line, i	ncluding covered relati	onships and transact	ion thresholds		
	(a)	(b)	(c)	(d)		
	Name of other organization	Transaction type(a-r)	Amount involved	Method of determing involved	_	unt
	ddıtıonal Data Table					
2)						
3)						
4)						
4)						
5)				<del>                                     </del>		
<i>5</i> )						
		•	i .	1		

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	org	(e) Are all partners section 501(c)(3) janizations?	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate alloc		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	<b>j)</b> eral or aging ener?	<b>(k)</b> Percentage ownership
			,	Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

#### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

**Software ID: Software Version:** 

**EIN:** 72-0408982

Name: Christus Health Northern Louisiana

Form 990, Schedule R, Part II - Ide	ntification of R	elated Tax-	Exempt Orga	anizations			
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if 501(c) (3))	<b>(f)</b> Direct Controlling Entity	Sectio (b)(i contr	13) olled
CHRISTUS HEALTH ARK-LA-TEX  2600 ST MICHAEL DRIVE TEXARKANA, TX 75503 75-2796815	HLTHCARE SVC	тх	501(c) (3)	3	СН	Yes	
CHRISTUS CONTINUING CARE  1700 W LOOP SOUTH SUITE 1100  HOUSTON, TX 77027  74-2898615	HLTHCARE SVC	тх	501(c) (3)	3	СН	Yes	
CH WILKINSON PHYSICIAN NETWORK  1700 WEST LOOP SOUTH STE 400B  HOUSTON, TX 77027  76-0422435	HLTHCARE SVCS	тх	501(c) (3)	11-TYPE 1	СН	Yes	
ST JOSEPH COMMUNITY FOUNDATION  2800 LAMAR AVE CAPITAL ONE 2ND F PARIS, TX 75460  42-1619230	Supt Hith Svc	тх	501(c) (3)	11-TYPE 1	СН	Yes	
CHRISTUS STEHLIN FND FOR CANCER RESEARCH  10301 Stella Link Suite A HOUSTON, TX 77025 74-1622404	CANCER RESRCH	тх	501(c) (3)	9	СН	Yes	
DUBUIS HEALTH SYSTEM INC  1700 West Loop South Ste 1100A HOUSTON, TX 77027 72-1270964	HLTHCARE SVC	тх	501(c) (3)	3	СН	Yes	
CHRISTUS HEALTH FOUNDATION 919 Hidden Ridge Drive Irving, TX 75038 61-1500100	Supt Hith Svc	тх	501(c) (3)	11-TYPE 1	сн	Yes	
CHRISTUS SCHUMPERT HEALTH SYSTEM FND  ONE ST MARY PLACE SHREVEPORT, LA 71101 72-1219280	HLTHCARE SVC	LA	501(c) (3)	7	CNLA	Yes	
CHRISTUS HEALTH CENTRAL LOUISIANA 3330 MASONIC DRIVE ALEXANDRIA, LA 71301 72-0408984	HLTHCARE SVC	LA	501(c) (3)	3	СН	Yes	
CHRISTUS HEALTH GULF COAST  PO BOX 922037  HOUSTON, TX 77292  76-0591592	HLTHCARE SVC	тх	501(c) (3)	3	СН	Yes	
CHRISTUS HEALTH 919 Hidden Ridge Drive Irving, TX 75038 76-0590551	Supt Hith Svc	тх	501(c) (3)	11-Type 1	NA		No
Christus Spohn Health System Corporation 600 ELIZABETH STREET CORPUS CHRISTI, TX 78404 74-1109836	HLTHCARE SVC	тх	501(c) (3)	3	СН	Yes	
CHRISTUS HEALTH SOUTHEAST TEXAS  2830 Calder Street BEAUMONT, TX 77726 76-0591590	HLTHCARE SVC	тх	501(c) (3)	3	СН	Yes	
CHRISTUS HEALTH SOUTHWESTERN LOUISIANA  524 DR MICHAEL DEBAKEY DRIVE LAKE CHARLES, LA 70601 72-0411322	HLTHCARE SVC	LA	501(c) (3)	3	СН	Yes	
CHRISTUS SANTA ROSA HEALTH CARE CORP 333 N SANTA ROSA STREET SAN ANTONIO, TX 78207 74-1109665	HLTHCARE SVC	тх	501(c) (3)	3	СН	Yes	
CHRISTUS HEALTH UTAH 919 Hidden Ridge Drive Irving, TX 75038 87-0231682	HLTHCARE SVC	UT	501(c) (3)	9	СН	Yes	
CHRISTUS Health Liability Retention TrST 919 Hidden Ridge Drive Irving, TX 75038 76-0259623	INS TRST	тх	501(c) (3)	11-TYPE 1	СН	Yes	

Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	(b) Transaction type(a-r)	(c) A mount Involved (\$)	(d) Method of determining amount involved
(1)	CH Wilkinson Physician Network	a(ıv)	647,758	ACCRUAL
(2)	CHRISTUS SCHUMPERT HEALTH SYSTEM FND	с	129,661	ACCRUAL
(3)	CHRISTUS SCHUMPERT HEALTH SYSTEM FND	n	82,555	ACCURAL
(4)	CHRISTUS SCHUMPERT HEALTH SYSTEM FND	р	79,132	ACCRUAL
(5)	Christus Continuing Care	k	117,571	ACCRUAL
(6)	Christus Continuing Care	n	79,969	ACCRUAL
(7)	Christus Continuing Care	р	135,471	ACCRUAL
(8)	CH Wilkinson Physician Network	ı	185,801	ACCRUAL
(9)	Christus Health Central Louisiana	ı	630,301	ACCRUAL
(10)	Christus Health Central Louisiana	n	5,917,801	ACCRUAL
(11)	Christus Health Central Louisiana	0	51,079	ACCRUAL
(12)	CHRISTUS Health Liability Retention Trust	0	50,242	ACCRUAL
(13)	CHRISTUS Health Liability Retention Trust	р	111,626	ACCRUAL

# Exempt Organization Declaration and Signature for Electronic Filing or calendar year 2011, or tax year beginning \_\_\_07/01, 2011, and ending \_\_\_06/30, 20 12

Department of		For use with F	orms 990, 990-EZ, 990-P  ► See instructions on b	F, 1120-POL, and 886		2011
Name of exe	iue Service empt organization		See instructions on b	ack.	Employer iden	tification number
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Parti		eturn and Return Informati		·)		
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Part II	Declaration	on of Officer				
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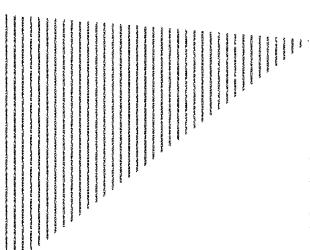
Under penalties of perjury, I declare that i have examined the above return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge.

	Print/Type preparer's name	Preparer's signature	Date	Check If	PTIN
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Preparer	Firm's name			Firm's EIN ▶	
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Form **8453-EO** (2011)

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CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

CHRISTUS Health Years Ended June 30, 2012 and 2011 With Report of Independent Auditors

Errer & Young LET



### Consolidated Financial Statements and Supplementary Information

Years Ended June 30, 2012 and 2011

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#### Independent Auditors' Report

The Board of Directors CHRISTUS Health

We have audited the consolidated balance sheets of CHRISTUS Health as of June 30, 2012 and 2011, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended. These consolidated financial statements are the responsibility of CHRISTUS Health's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of CHRISTUS Health's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of CHRISTUS Health's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of CHRISTUS Health at June 30, 2012 and 2011, and the results of its consolidated operations and changes in its net assets and its cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States.

September 27, 2012

1207-1376065

Ernst + Young LLP

### Consolidated Balance Sheets

	Jun	ie 30	0
	2012		2011
	(In The	วนรส	ınds)
Assets			
Current assets:			
Cash and cash equivalents	\$ 366,043	\$	418,376
Short-term investments	366,527		444,893
Equity investments in managed funds	163,211		100,721
Assets whose use is limited or restricted, required for current			
liabilities	56,903		71,367
Patient accounts receivable, net of allowance for uncompensated care of \$200,508 and \$171,310 at June 30, 2012 and 2011,			
respectively	334,971		313,652
Notes and other receivables	57,499		125,705
Inventories	89,658		88,432
Assets held for sale	617		2,150
Securities pledged to creditors	46,518		40,211
Security lending collateral	46,257		39,155
Other current assets	51,167		38,690
Total current assets	1,579,371		1,683,352
Assets whose use is limited or restricted, less current portion	907,962		812,963
Property, plant, and equipment, net of accumulated depreciation	1,719,060		1,786,833
Other assets:			
Investments in unconsolidated organizations	209,938		188,550
Derivative financial instruments	_		12,375
Goodwill	101,858		91,569
Other assets	74,472		81,074
Other restricted assets	 15,540		13,453
Total other assets	401,808		387,021
Total assets	\$ 4,608,201	\$	4,670,169

	Jur	ie 3	0
	 2012		2011
	(In The	ousa	ınds)
Liabilities and net assets			
Current liabilities:			
Accounts payable and accrued expenses	\$ 358,097	\$	365,852
Accrued employee compensation and benefits	172,633		163,645
Accrued pension benefits, current portion	7,755		6,927
Estimated third-party settlements	33,267		42,081
Current portion of long-term debt	48,405		57,904
Payable under security lending agreement	 47,288		39,462
Total current liabilities	667,445		675,871
Long-term debt, less current portion	1,124,556		1,175,036
Accrued pension benefits, long-term portion	197,177		116,446
Derivative financial instruments	136,786		72,348
Other long-term obligations – primarily related to self-funded			
liabilities, less current portion	176,799		180,428
Total liabilities	 2,302,763		2,220,129
Net assets:			
Unrestricted:			
Attributable to CHRISTUS Health	2,115,411		2,261,844
Attributable to noncontrolling interest	119,299		113,249
Total unrestricted	2,234,710		2,375,093
Temporarily restricted	54,183		61,396
Permanently restricted	16,545		13,551
Total net assets	2,305,438		2,450,040
Total liabilities and net assets	\$ 4,608,201	\$	4,670,169

See accompanying notes

### Consolidated Statements of Operations and Changes in Net Assets

	Year Ended June 30		
	2012	2011	
	(In Thos	usands)	
Unrestricted revenues:			
Net patient service revenue	\$ 3,417,777	\$ 3,410,683	
Premium revenue	174,283	164,735	
Other revenue	182,736	172,118	
Equity in income of unconsolidated organizations	27,539	33,417	
Total revenues	3,802,335	3,780,953	
Expenses:			
Employee compensation and benefits	1,625,972	1,629,067	
Services and other	1,021,156	984,578	
Supplies	638,700	631,169	
Depreciation and amortization	218,352	220,933	
Provision for uncollectible accounts	205,977	172,703	
Interest	42,166	42,803	
Total expenses	3,752,323	3,681,253	
Operating gain	50,012	99,700	
Nonoperating investment (loss) gain	(91,519)	114,785	
Other nonoperating gain (loss)	112	(18,435)	
Revenues in (deficit) excess of expenses	(41,395)	196,050	
Less revenues in excess of expenses attributable to			
noncontrolling interest	12,601	18,717	
Revenues in (deficit) excess of expenses attributable to CHRISTUS Health	(53,996)	177,333	

### Consolidated Statements of Operations and Changes in Net Assets (continued)

	Year Ended June 30		
		2012	2011
	(In Thousands)		
Changes in unrestricted net assets:			
Revenues in (deficit) excess of expenses attributable to			
CHRISTUS Health	\$	(53,996) \$	177,333
Net change in unrealized (loss) gain on investments		(6,390)	5,823
Change in pension liabilities		(89,525)	100,462
Change in noncontrolling interest		6,050	9,535
Other		3,478	939
Changes in unrestricted net assets before effect of change in			
accounting principle		(140,383)	294,092
Effect of change in accounting principle ( <i>Note 3</i> )		_	(34,752)
Changes in unrestricted net assets		(140,383)	259,340
Tanananaila mataista la atauanta			
Temporarily restricted net assets:  Contributions		2 220	11.022
		3,229	11,823
Net change in unrealized (loss) gain on investments		(2,190)	1,943
Net assets released from restrictions and other		(8,252)	(10,276)
Changes in temporarily restricted net assets		(7,213)	3,490
Changes in permanently restricted net assets		2,994	431
Changes in net assets		(144,602)	263,261
Net assets – beginning of year		2,450,040	2,186,779
Net assets – end of year	\$	2,305,438 \$	2,450,040

See accompanying notes

### Consolidated Statements of Cash Flows

	Year Ended June 30		
		2012	2011
	(In Thousands)		
Operating activities Changes in net assets:	\$	(144,602) \$	263,261
Adjustments to reconcile changes in net assets to net cash	Φ	(177,002)	205,201
provided by operating activities:			
Change in pension liabilities		80,731	(100,702)
Contributions of temporarily restricted net assets		(3,229)	(11,823)
Equity in income of unconsolidated organizations		(27,539)	(33,417)
Equity earnings on investments in managed funds		5,493	(10,591)
Depreciation and amortization		218,352	220,933
Provision for uncollectible accounts		205,977	172,703
Change in derivative fair value		76,813	(29,803)
Loss on early extinguishment of debt		_	508
Gain on disposal of property, plant, and equipment		(2,716)	(3,779)
Impairment of goodwill			34,752
Impairment of long-lived assets		_	7,041
Changes in operating assets and liabilities, net of acquisitions:			,
Increase in net patient accounts receivable		(227,296)	(180,236)
Decrease (increase) in trading securities		1,084	(387,208)
Decrease (increase) in notes and other receivables		68,206	(36,220)
(Increase) decrease in inventories		(1,226)	995
Decrease in other current assets		234	6,342
Increase in accounts payable, accrued expenses, and accrued employee compensation and benefits		4,193	66,221
(Decrease) increase in net third-party payor settlements		(8,815)	27,599
Increase in liability for self-funded liabilities		3,782	14,773
Net cash provided by operating activities		249,442	21,349
Investing activities			
Purchases of property, plant, and equipment		(166,264)	(143,707)
Proceeds from sale or disposal of property, plant, and equipment		8,633	24,119
(Increase) decrease in equity investments in managed funds		(71,234)	5,110
Decrease in investments in unconsolidated organizations		6,151	19,447
(Increase) decrease in securities pledged to creditors		(6,307)	8,445
(Increase) decrease in other assets		(6,120)	10,650
(Increase) decrease in security lending collateral		(7,102)	9,982
Net cash used in investing activities		(242,243)	(65,954)

### Consolidated Statements of Cash Flows (continued)

	Year Ended June 30		
		2012	2011
	(In Thousands)		
Financing activities			
Contributions of temporarily restricted net assets	\$	3,229 \$	11,823
Other costs associated with debt refinancing/conversion		(859)	(1,295)
Proceeds from debt issuance		_	99,617
Payments on long-term debt		(69,728)	(161,323)
Increase (decrease) in payable under security lending agreements		7,826	(10,104)
Net cash used in financing activities		(59,532)	(61,282)
Net decrease in cash and cash equivalents		(52,333)	(105,887)
Cash and cash equivalents – beginning of year		418,376	524,263
Cash and cash equivalents – end of year	\$	366,043 \$	418,376
Noncash investing and financing transactions			
Capital lease obligations incurred for property, plant, and equipment	<u>\$</u>	1,064 \$	15,022
Supplemental disclosure of cash flow information			
Cash paid during the year for interest (net of amount capitalized)	\$	45,372 \$	43,736

See accompanying notes

#### Notes to Consolidated Financial Statements

June 30, 2012

#### 1. Mission, Vision, and Organization of CHRISTUS Health

CHRISTUS Health was incorporated as a Texas nonprofit corporation on December 15, 1998. CHRISTUS Health (CHRISTUS or the System) is sponsored by the Congregation of the Sisters of Charity of the Incarnate Word of Houston, Texas, and the Congregation of the Sisters of the Incarnate Word of San Antonio, Texas. The Congregation of the Sisters of Charity of the Incarnate Word of Houston, Texas, sponsors the Sisters of Charity Health Care System (SCH), and the Congregation of the Sisters of Charity of the Incarnate Word of San Antonio, Texas, sponsors the Incarnate Word Health System (IWHS). SCH and IWHS continue to exist and carry out their ministries.

The mission of CHRISTUS Health is to extend the healing ministry of Jesus Christ. The Gospel values underlying the mission statement challenge CHRISTUS Health to make choices that respond to the economically disadvantaged and the underserved with health care needs. The growth and development of CHRISTUS Health are determined by the health care needs of the communities that CHRISTUS Health serves, its available resources, and the interrelationship of those serving and those being served. Responsible stewardship mandates that CHRISTUS searches out new, effective means to deliver quality health care and to promote wholeness in the human person.

The vision of CHRISTUS Health is to be a leader, a partner, and an advocate in the creation of innovative health and wellness solutions that improve the lives of individuals and communities so that all may experience God's healing presence and love.

The consolidated financial statements of CHRISTUS Health include activities of its affiliated market-based organizations and other related entities, all of which are wholly or majority-owned and commonly referred to as regions or entities. For purposes of these consolidated financial statements, the "System" is defined as CHRISTUS Health's affiliated market-based organizations and other related entities. The other related entities include, but are not limited to, hospital foundations, professional office buildings, management services organizations, physician groups, outpatient surgery centers, a collection agency, self-insurance trusts, an offshore captive insurance company, health plans, integrated community health networks, and diagnostic imaging companies.

CHRISTUS Health controls or owns, directly or indirectly, or manages various nonprofit and for-profit corporations and other organizations that currently operate in the states of Texas, Arkansas, Georgia, Louisiana, Missouri, New Mexico, Iowa, and in the Republic of Mexico.

#### Notes to Consolidated Financial Statements (continued)

#### 1. Mission, Vision, and Organization of CHRISTUS Health (continued)

CHRISTUS Health and certain affiliated nonprofit corporations are generally exempt from federal income taxes under Section 501(a) of the Internal Revenue Code, as organizations described in Section 501(c)(3).

#### 2. Community Health

In accordance with its mission and philosophy, the System commits significant resources to improving the health of the communities it serves. In support of its mission, the System provides programs and services for entire communities, with a special consideration for those who are poor and underserved.

Programs and Services for the Poor and Underserved – These programs and services represent the financial commitment to serve those who have inadequate resources and/or are uninsured or underinsured. Services are offered with the conviction that health care is a basic human right and all deserve access. The categories included as programs and services for the poor and the underserved are as follows:

Charity Care – In accordance with the Catholic Health Association (CHA) guidelines, charity care represents the unpaid costs of free or discounted health services provided to persons who cannot afford to pay and who meet the organization's criteria for financial assistance. Traditional charity care is defined by the state of Texas as the unreimbursed costs of providing, funding, or otherwise financially supporting the health care services provided to a person with income at or below 200% of the federal poverty level. Charity care services provided to these patients are not reported as revenue in the consolidated statements of operations and changes in net assets as there is minimal or no expectation of payment. The amount of traditional charity care provided, determined on the basis of cost, excluding the provision for bad debt expense, was approximately \$168,645,000 and \$172,473,000 for the years ended June 30, 2012 and 2011, respectively.

Unpaid Costs of Medicaid and Other Public Programs for the Indigent – This category represents the cost of providing services to beneficiaries of public programs, including state Medicaid and indigent care programs, in excess of any payments received from all sources.

#### Notes to Consolidated Financial Statements (continued)

#### 2. Community Health (continued)

Community Services for the Poor and Underserved – This category represents the unpaid cost of services provided for which a patient is not billed, or for which a fee has been assessed that recovers only a portion of the cost of the rendered service. This category includes services to those in need through community health programs. The programs cover a broad spectrum of services, from community health centers to immunizations for children and seniors, Meals on Wheels, transportation services, home repair projects, and a variety of other social services. These programs may also seek justice for the vulnerable and work to bring about changes in political and economic systems.

Examples of CHRISTUS Health Community Benefits accounted for under Community Services for the Poor and Underserved include:

- The CHRISTUS Community Direct Investment (CDI) Program was established to support community-driven initiatives primarily for affordable housing and economic development by providing financing at below-market interest rates. The majority of the support is provided to programs in the CHRISTUS operating regions. The amount the System would have earned on these monies is the forgone income that is considered a community benefit.
- The CHRISTUS Fund was established for the purpose of providing grants to support community planning, healthy community initiatives, and community-based programs, with a focus on the poor and underserved areas where CHRISTUS Health ministries and sponsoring congregations are involved.

Community Services Provided for the Broader Community – This category represents the unpaid cost of services provided for the benefit of the entire community. The majority of these expenditures are for graduate medical education programs, either through CHRISTUS-sponsored or affiliated programs. Other benefits for the broader community include health promotion and wellness programs, health screenings, newsletters, and radio or television programs intended for health education. These programs are not intended to be financially self-supporting.

Education and Research – This category represents the direct costs associated with medical education and other health professional educational programs in excess of governmental payments.

Other Community Services – This category represents leadership activities, community planning, and advocacy.

#### Notes to Consolidated Financial Statements (continued)

#### 3. Summary of Significant Accounting Policies

#### **Basis of Consolidation**

The consolidated financial statements include the accounts of all entities of the System (see Note 1). All significant inter-entity transactions and accounts have been eliminated in consolidation.

#### **Use of Estimates**

The preparation of the accompanying consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management of the System to make assumptions, estimates, and judgments that affect the amounts reported in the financial statements, including the notes thereto, and related disclosures of commitments and contingencies, if any. The System considers critical accounting policies to be those that require more significant judgments and estimates in the preparation of its financial statements, including the following: recognition of net patient revenues, which include contractual allowances; provisions for bad debt; reserves for losses and expenses related to health care professional and general liabilities; determination of fair values of certain financial instruments; determination of fair value of certain goodwill and long-lived assets; and risks and assumptions for measurement of pension and retiree medical liabilities. Management relies on historical experience and on other assumptions believed to be reasonable under the circumstances in making its judgments and estimates. Actual results could differ materially from these estimates.

#### Cash and Cash Equivalents

Cash equivalents include short-term, highly liquid investments with original maturities of three months or less.

#### Investments

The System's investment portfolio is classified as trading, with unrealized gains and losses included in revenues in excess of expenses. Investments in equity securities and funds with readily determinable fair values and all investments in debt securities are measured at fair value in the consolidated balance sheets. Investments also include equity investments in managed funds structured as limited liability corporations or partnerships. These investments are accounted for under the equity method. Investment income or loss (including equity investment

#### Notes to Consolidated Financial Statements (continued)

#### 3. Summary of Significant Accounting Policies (continued)

earnings on managed funds; realized and unrealized gains and losses, computed on the average-cost basis of the security at the time of sale; and interest and dividends) is included in revenues in (deficit) excess of expenses unless the income or loss is restricted by donor or law.

Investment income earned on assets held by trustees under bond indenture agreements, assets held by foundations, assets deposited in trust funds for self-insurance purposes, and funds held by insurance subsidiaries in accordance with industry practices are included in other revenue in the consolidated statements of operations and changes in net assets.

#### **Derivative Financial Instruments**

The System utilizes interest rate swaps to hedge interest rate exposures. Changes in the fair value of the System's interest rate swaps are recorded as a component of nonoperating investment gain (loss) in the consolidated statements of operations and changes in net assets. The expense representing the net of the payments made and received under the swap agreements is also recorded as a component of nonoperating investment gain (loss).

#### **Inventories**

The System values inventories, which consist principally of medical supplies and pharmaceuticals, at the lower of cost (first-in, first-out, or weighted-average cost valuation method) or market basis.

#### Property, Plant, and Equipment

Property, plant, and equipment acquisitions are recorded at cost or, if donated, at fair value at the time of donation. Expenditures that materially increase values, change capacities, or extend useful lives are capitalized. Routine maintenance, repairs, and minor equipment replacement costs are charged against operations.

Depreciation is calculated and recorded over the estimated useful life of each class of depreciable assets using the straight-line method. The *American Hospital Association – Estimated Useful Lives of Depreciable Hospital Assets* is used as a general guide in establishing depreciable lives. Amortization of capital leases is included in depreciation expense.

#### Notes to Consolidated Financial Statements (continued)

#### 3. Summary of Significant Accounting Policies (continued)

#### **Assets Held for Sale**

A long-lived asset or disposal group of assets and liabilities that is expected to be sold, and for which it is probable that the sale will be completed within one year, is classified as held for sale. For long-lived assets held for sale, an impairment charge is recorded if the carrying amount of the asset exceeds its fair value less costs to sell. Such valuations include estimates of fair values generally based upon discounted cash flows less incremental direct costs to transact a sale.

#### **Asset Impairment**

The System periodically evaluates the carrying value of its operating long-lived assets and assets held for sale for impairment when indicators of impairment are identified. These evaluations are primarily based on the estimated recoverability of the assets' carrying value. Impairment write-downs are recognized as a reduction in operating gain for the operating long-lived assets and as a reduction in nonoperating gain for the assets held for sale at the time the impairment is identified

#### **Investments in Unconsolidated Organizations**

The System has investments in certain organizations for which it does not have a majority ownership interest or significant control, and, therefore, these organizations do not require consolidation. Generally, these investments are recorded using the equity method of accounting for those organizations in which the System owns greater than 20%. The cost method of accounting is used for organizations in which the System owns 20% or less.

#### **Securities Lending**

The System participates in securities lending transactions facilitated by the lending agent. Such loans are secured by collateral of 102% of the market value of domestic securities at the time of the loan. Per the securities lending agreement, such collateral will typically be cash or debt securities issued by the U.S. government or any of its agencies. Cash collateral received in connection with these loans is currently invested in a pooled fund of securities that mature in no more than 13 months and is maintained by the lending agent. The securities on loan and invested collateral are marked to market throughout the duration of the loan.

#### Notes to Consolidated Financial Statements (continued)

#### 3. Summary of Significant Accounting Policies (continued)

#### Goodwill

The System records goodwill arising from a business combination as the excess of purchase price over the fair value of identifiable tangible and intangible assets acquired and liabilities assumed. At June 30, 2012 and 2011, the System had goodwill of \$101,858,000 and \$91,569,000, respectively. Beginning in fiscal year 2011 with the adoption of Accounting Standards Update (ASU) 2010-07, *Not-for-Profit Entities: Mergers and Acquisitions*, the amortization of goodwill ceased and goodwill is tested at least annually for impairment at the reporting unit level. Impairment is the condition that exists when the carrying amount of goodwill exceeds its implied fair value. The System has determined that its reporting units are the various geographic Regions of the System. The first step in the impairment process is to determine the fair value of the reporting unit and then compare it to the carrying value, including goodwill. If the fair value exceeds the carrying value, no further action is required and no impairment loss is recognized.

The System determined that the use of the income and market approaches were the most appropriate methods of measuring fair value of the reporting units. These are considered Level 3 valuations in the valuation hierarchy described in Note 6. Under the income approach, fair value is estimated using a discounted cash flow analysis. Under the market approach, fair value is estimated using a guideline company method and a comparable transaction method. Both the income approach and the market approach require significant assumptions to determine the fair value of each reporting unit. The significant assumptions used in the income approach include estimates of future revenues, profits, capital expenditures, working capital requirements, operating plans, industry data, and an appropriate discount rate for each reporting unit. The significant assumptions utilized in the market approach include the determination of appropriate market comparables and estimated multiples of net revenue and earnings before interest, taxes, depreciation, and amortization.

Additional impairment assessments may be performed on an interim basis if the System encounters events or changes in circumstances that would indicate that it is more likely than not that the carrying value of goodwill has been impaired. The System performed a transitional impairment test as of July 1, 2010, upon adoption of the guidance in ASU 2010-07 As a result of the transitional impairment test, goodwill at the Northern Louisiana, Central Louisiana, and Spohn Regions totaling \$34,752,000 was written off, which is recorded as the effect of a change in accounting principle in the consolidated statement of operations and changes in net assets in fiscal year 2011.

# Notes to Consolidated Financial Statements (continued)

### 3. Summary of Significant Accounting Policies (continued)

The System elected early adoption of ASU 2011-08, *Intangibles – Goodwill and Other: Testing Goodwill for Impairment*. A qualitative impairment analysis concluded that it was more likely than not that the carrying value exceeded the fair value of the applicable reporting units. Therefore, no two-step impairment analysis was required and no impairment charges were recorded in fiscal year 2012.

### **Deferred Financing Costs**

Deferred financing costs, net of accumulated amortization, included in other assets at June 30, 2012 and 2011, are \$18,576,000 and \$20,019,000, respectively, which are being amortized using the interest method over the terms of the indebtedness to which they relate.

### Temporary and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by the System has been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained by the System in perpetuity.

# Patient Accounts Receivable, Estimated Payables to Third-Party Payors, and Net Patient Service Revenue

The System has agreements with third-party payors that provide for payments to the System at amounts different from established rates. Patient accounts receivable and net patient service revenue are reported at the estimated net realizable amounts from third-party payors and others for services rendered. Estimated retroactive adjustments under reimbursement agreements with third-party payors are included in net patient service revenue and estimated third-party payor settlements. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods, as final settlements are determined.

The System has adopted an uncompensated care policy whereby revenue from services provided to the uninsured is recognized at the time of payment, rather than at the time of service. This policy is a result of the lack of reasonable assurance of collection for services provided to the uninsured due to the System's historically low collection rate. Management has estimated that the difference between recording this revenue on the cash basis versus the accrual basis is immaterial to net patient service revenue for fiscal years 2012 and 2011. Accordingly, all

# Notes to Consolidated Financial Statements (continued)

### 3. Summary of Significant Accounting Policies (continued)

accounts receivable from the uninsured have been fully reserved in the allowance for uncompensated care. The resulting adjustment is recorded as revenue deductions from gross charges to arrive at net patient service revenue.

### **Electronic Health Record Incentive Payments**

The American Recovery and Reinvestment Act of 2009 (ARRA) included provisions for implementing health information technology under the Health Information Technology for Economic and Clinical Health Act (HITECH). The provisions were designed to increase the use of electronic health record (EHR) technology and establish the requirements for a Medicare and Medicaid incentive payment program beginning in 2011 for eligible providers that adopt and meaningfully use certified EHR technology. Eligibility for annual Medicare incentive payments is dependent on providers demonstrating meaningful use of EHR technology in each period over a four-year period. Initial Medicaid incentive payments are available to providers that adopt, implement, or upgrade certified EHR technology. Providers must demonstrate meaningful use of such technology in subsequent years to qualify for additional Medicaid incentive payments.

CHRISTUS accounts for HITECH incentive payments under the grant accounting model as grants related to income. Income from Medicare incentive payments is recognized as revenue after CHRISTUS has determined it is reasonably assured to comply with the meaningful use criteria over the entire applicable compliance period and the cost report period that will be used to determine the final incentive payment has ended. CHRISTUS recognized revenue from Medicaid incentive payments after it adopted certified EHR technology. Incentive payments totaling \$27,668,000 and \$4,233,000 for the years ended June 30, 2012 and 2011, respectively, are included in other operating revenue in the accompanying consolidated statements of operations and changes in net assets. Income from incentive payments is subject to retrospective adjustment as the incentive payments are calculated using Medicare cost report data that is subject to audit. Additionally, CHRISTUS's compliance with the meaningful use criteria is subject to audit by the federal government.

#### **Accounts Receivable Allowance**

The System's recorded allowance for uncompensated care is based on expected net collections, after contractual adjustments, primarily from patients. Management routinely assesses these recorded allowances relative to changes in payor mix, cash collections, write-offs, recoveries, and market dynamics.

### Notes to Consolidated Financial Statements (continued)

### 3. Summary of Significant Accounting Policies (continued)

### **Premium Revenue and Associated Costs**

Premium revenue represents revenues derived under capitated arrangements with third parties. In return for these premiums, the contracting entity is responsible for providing essentially all health care services to enrolled participants. Costs for providing these services, including services provided by other health care providers, are included as operating expenses in the consolidated financial statements. At June 30, 2012 and 2011, the respective contracting entities have accrued expenses for incurred but not reported claims based upon claims experience. The contracting entities maintain stop-loss insurance coverage to limit exposure for certain catastrophic claims.

#### Other Revenue

Other revenue is derived from services other than providing health care services or coverage to patients, residents, or enrollees. This revenue typically includes investment income from all funds held by a trustee, malpractice funds, or other miscellaneous investment activities; rental of health care facility space; sales of medical and pharmaceutical supplies to employees, physicians, and others; proceeds from sales of cafeteria meals and guest trays to employees, medical staff, and visitors; and proceeds from sales at gift shops, snack bars, newsstands, parking lots, vending machines, or other service facilities operated by the health care organization.

#### **Donor-Restricted Gifts**

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the consolidated statements of operations and changes in net assets as net assets released from restrictions. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying consolidated financial statements.

# Notes to Consolidated Financial Statements (continued)

### 3. Summary of Significant Accounting Policies (continued)

### **International Operations**

The System owns a 64.6% interest in CHRISTUS Muguerza, S.A. de C.V. (CHRISTUS Muguerza), headquartered in Monterrey, Mexico. CHRISTUS Muguerza is a private health care system and is subject to taxes in accordance with the regulations of the Republic of Mexico. The financial statements of CHRISTUS Muguerza are presented in accordance with accounting principles generally accepted in the United States and are consolidated in the CHRISTUS Health consolidated financial statements.

Effective May 3, 2012, CHRISTUS Health increased its ownership interest in CHRISTUS Muguerza from 59.6% to 64.6% by purchasing 11,300,168 additional shares for cash consideration in the amount of \$6,000,000.

#### Minimum Revenue Guarantees

CHRISTUS enters into agreements with non-employed physicians that include minimum revenue guarantees. These guarantees primarily arise through physician recruiting efforts and vary by physician specialty. Generally, the term of these guarantees ranges from one to two years, with the majority including a forgiveness period that begins during the second year of the guarantees. The estimated amount of the liability for CHRISTUS' obligation under these guarantees was \$9,129,000 and \$6,798,000 at June 30, 2012 and 2011, respectively, and is included in accrued expenses and other long-term obligations in the accompanying consolidated balance sheets.

The maximum amount of future payments that the System could be required to make under all existing guarantees is approximately \$25,814,000.

### **Asset Retirement Obligations**

CHRISTUS estimates the conditional asset retirement obligation primarily associated with asbestos abatement to be \$7,483,000 and \$7,430,000 as of June 30, 2012 and 2011, respectively.

### Notes to Consolidated Financial Statements (continued)

### 3. Summary of Significant Accounting Policies (continued)

### **Uncertainty in Income Taxes**

The authoritative guidance in Accounting Standards Codification (ASC) Topic 740, *Income Taxes*, creates a single model to address uncertainty in tax positions and clarifies the accounting for income taxes by prescribing the minimum recognition threshold a tax position is required to meet before being recognized in the financial statements. Under the requirements of this guidance, tax-exempt organizations could be required to record an obligation as the result of a tax position they have historically taken on various tax exposure items. There are no material unrecorded tax liabilities as of June 30, 2012 and 2011.

### **New and Pending Accounting Pronouncements**

In August 2010, the Financial Accounting Standards Board (FASB) issued ASU 2010-23, *Health Care Entities: Measuring Charity Care for Disclosure*. ASU 2010-23 is intended to reduce the diversity in practice regarding the measurement basis used in the disclosure of charity care. ASU 2010-23 requires that cost be used as the measurement basis for charity care disclosure purposes and that cost be identified as the direct and indirect costs of providing the charity care, and requires disclosure of the method used to identify or determine such costs. This ASU was effective for CHRISTUS on July 1, 2011. The adoption of this ASU resulted in the disclosure of the cost of providing charity care in Note 3.

In August 2010, the FASB issued ASU 2010-24, *Health Care Entities (Topic 954): Presentation of Insurance Claims and Related Insurance Recoveries*. The amendments in the ASU clarify that a health care entity may not net insurance recoveries against related claim liabilities. In addition, the amount of the claim liability must be determined without consideration of insurance recoveries. This ASU was effective for CHRISTUS on July 1, 2011. Due to the level of self-retention for such claims, the adoption of this ASU did not have a material effect on CHRISTUS's consolidated financial position at June 30, 2012.

In September 2011, the FASB issued ASU 2011-08. The amendments in the ASU permit an entity to first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test described in ASC Topic 350, *Intangibles – Goodwill and Impairment*. This ASU is effective for CHRISTUS on July 1, 2012, with early adoption permitted. CHRISTUS early adopted the guidance in this ASU for purposes of its annual goodwill impairment test performed on April 1, 2012.

### Notes to Consolidated Financial Statements (continued)

### 3. Summary of Significant Accounting Policies (continued)

In July 2011, the FASB issued ASU 2011-07, Health Care Entities (Topic 954): Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities. The amendments in the ASU require CHRISTUS to change the presentation of its consolidated statement of operations and changes in net assets by reclassifying the provision for bad debts associated with patient service revenue from an operating expense to a deduction from patient service revenue (net of contractual allowances and discounts). Additionally, the ASU requires enhanced disclosure about CHRISTUS's policies for recognizing revenue and assessing bad debts, patient service revenue (net of contractual allowances and discounts), and qualitative and quantitative information about changes in the allowance for doubtful accounts. This ASU is effective for CHRISTUS on July 1, 2012, with early adoption permitted. CHRISTUS does not believe its adoption of ASU 2011-07 will have a material effect on its consolidated financial position and results of operations from the adoption of this pronouncement.

#### 4. Net Patient Service Revenue

Net patient service revenue is reported at the estimated net realizable amounts from third-party payors and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Amounts subject to retroactive adjustments are estimated and recorded in the period the related services are rendered and adjusted in future periods as final settlements are determined. The estimated settlements recorded at June 30, 2012 and 2011, could differ from actual settlements. Inpatient acute care services and outpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates. These rates vary according to a patient diagnosis-related group classification system that is based on clinical, diagnostic, and other factors.

For fiscal years 2012 and 2011, net patient service revenue increased approximately \$16,629,000 and \$16,403,000, respectively, related to changes in estimates for cost report re-openings, appeals, and tentative and final cost report settlements on filed cost reports, of which some are still subject to audit, additional re-opening, and/or appeal.

Inpatient and outpatient services rendered to Medicaid program beneficiaries are paid under cost reimbursement methodologies, prospectively determined rates per discharge, and prospectively determined or negotiated rates.

# Notes to Consolidated Financial Statements (continued)

### 4. Net Patient Service Revenue (continued)

Revenue from the Medicare and Medicaid programs accounted for approximately 26.8% and 2.4%, respectively, of the System's net patient revenue for the fiscal year ended June 30, 2012, and 26.6% and 3.5%, respectively, of the System's net patient revenue for the fiscal year ended June 30, 2011. Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term.

The System has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment to the System under these agreements includes prospectively determined rates per discharge, discounts from established charges, and negotiated daily rates.

Federal law requires that state Medicaid programs make special payments to hospitals that serve a disproportionately large number of Medicaid and low-income patients. Such hospitals are called disproportionate share hospitals and receive disproportionate share funding under the program known as "DSH." DSH funds are different from most other Medicaid payments because they are not tied to specific services for Medicaid-eligible patients. There were 172 and 182 Texas hospitals that qualified to receive such payments in 2012 and 2011, respectively. The state of Texas has been making DSH payments to providers since 1987.

Additionally, the federal Medicaid rules allow for hospitals to be reimbursed for some of the uncompensated cost of treating Medicaid and uninsured patients up to an Upper Payment Limit (UPL) as modified by the 1115(b) demonstration waiver further discussed below. UPL programs act as mechanisms to draw federal Medicaid dollars into local communities. The Texas Medicaid program has chosen a county-specific UPL strategy to receive supplemental federal matching funds. Under these programs, various hospital participants in the respective counties have elected to provide health care services to the indigent population in the county as charity services and, as such, no third party has an obligation to pay for these services. Separately, and with no legal obligation or link to the hospitals' provision of charity services, the tax-supported governmental entity may choose, entirely at its discretion, to contribute a portion of its tax revenues into the state's Medicaid program. The amounts transferred by the governmental entity to the state Medicaid program are then matched at the federal level, and the total amount (the amount transferred to the state Medicaid program by the governmental entity and the related federal match) is then paid to the hospital participants based upon each hospital's individual applicable funding entitlement. In addition to the allocations received by the Medicaid program, hospital participants in some communities may make charity community benefit transfers to each other throughout the year to reach a previously agreed-upon sharing ratio.

### Notes to Consolidated Financial Statements (continued)

#### 4. Net Patient Service Revenue (continued)

Medicaid supplemental payments, which include Medicaid DSH and UPL payments, net of settlements and amounts transferred between program participants, of approximately \$252,756,000 and \$334,267,000 were recorded in 2012 and 2011, respectively. Net patient service revenue in the accompanying consolidated statements of operations and changes in net assets includes all Medicaid supplemental funds.

The Texas Health and Human Services Commission (HHSC) filed an application with the Centers for Medicare and Medicaid Services (CMS) to approve a 1115(b) demonstration waiver (the 1115(b) waiver) from traditional Medicaid financial and eligibility rules. CMS approved the five-year waiver in December 2011 and it allowed for one transition year to ensure proper transitions for providers. The transition year ends and the mechanics of the waiver program (year two) begin October 1, 2012. The waiver could impact the amount of revenue the System receives under the Medicaid supplemental payments, and the amounts of future reimbursements under these programs cannot be assured beyond September 30, 2012. While DSH and UPL funds are separate, the implementation of the 1115b waiver created a disincentive for transferring hospitals to participate in the DSH program, jeopardizing the full funding of the program. These funds helped to offset the uncompensated cost of care due to the State of Texas's limited Medicaid funding and the growing uninsured population.

The health care industry is subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, participation requirements of government health care programs, reimbursement for patient services, and Medicare and Medicaid fraud and abuse. Government activity has continued with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by health care providers. Violations of these laws and regulations could result in expulsion from government health care programs, together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed. There are matters currently under audit and/or review by regulatory and government officials. These reviews and audits may or may not result in revisions to cost reports, resubmitted billings, unasserted possible claims that are probable of assertion, or loss contingencies. Compliance with such laws and regulations may be subject to future government review and interpretation, as well as regulatory actions.

# Notes to Consolidated Financial Statements (continued)

#### 5. Cash and Investments

Total cash and investments for the System at June 30, including assets whose use is limited, are as follows (in thousands):

	2012	2011
Cash and cash equivalents	\$ 549,591	\$ 615,867
Certificates of deposit	9,428	25,465
Domestic equities and equity funds	240,732	283,297
Preferred stocks	494	1,712
Fixed-income securities and fixed-income funds	705,134	547,914
International equities	97,290	110,466
U.S. government securities	115,257	158,907
Equity in managed funds	188,642	144,806
Other investments	596	97
	\$ 1,907,164	\$ 1,888,531

Cash and cash equivalents include cash, money market bank accounts, interest-bearing bank accounts, and debt securities with original maturities of less than three months. United States government securities include debt securities issued by the U.S. government or a U.S. government agency. Fixed-income securities include corporate debt securities and common collective trusts. Domestic equities and equity funds, preferred stocks, and international equities include domestic and foreign stocks, as well as mutual funds and common collective trusts. Equity in managed funds includes investments in limited liability partnerships or corporations and other alternative investments. Other investments include municipal and foreign fixed-income instruments and restricted investments held by the System's philanthropic foundations.

The System's equity investments in managed funds are recorded based on the System's share of the underlying value of marketable securities held by these funds, as reported to the System. Equity-method investments include reported changes in value as reported to the System by the fund custodians. These investments are recorded at amounts confirmed by fund custodians. These amounts cannot be validated by the management of the System, and there can be no assurance such reported amounts will be ultimately realized.

The System's investments are subject to various types of risks, as explained below.

# Notes to Consolidated Financial Statements (continued)

### 5. Cash and Investments (continued)

#### **Fixed Income**

This investment class includes investments in various fixed-income instruments that include investment-grade and high-yield domestic and international bonds, preferred stocks, mortgage pools, master limited partnership units, and bonds issued by U.S. government agencies. This investment class also includes investments in common trust funds, mutual funds, and exchange-traded funds that hold investments in fixed-income securities. The fixed-income investments are exposed to various kinds and levels of risk, including interest rate risk, credit risk, foreign exchange risk, and liquidity risk.

#### **Equities**

This investment class consists primarily of common and preferred equity securities of domestic and foreign companies. These securities trade through the major public domestic and international exchanges. This investment class also includes investments in common trust funds, mutual funds, and exchange-traded funds that hold investments in equity securities. The equity securities investments are exposed to various risks, including market risk, individual security risk, foreign exchange risk, and, for common equity of companies with a small market capitalization, liquidity risk.

### **Equity Investments in Managed Funds**

These funds are invested with external investment managers who invest primarily in various alternative categories, including long and short equity positions, managed futures, emerging markets, distressed enterprises, and arbitrage positions. These investments are domestic and international in nature, are illiquid, and may not be realized for a period of several years after the investments are made. The risks associated with these investments are numerous, resulting in a greater likelihood of losing invested capital. The risks include the following:

Nonregulation Risk – Some of these funds are not required to register with the Securities and Exchange Commission (SEC) and are not subject to regulatory controls.

Managerial Risk – Fund managers may fail to produce the intended returns and are not subject to oversight.

# Notes to Consolidated Financial Statements (continued)

### 5. Cash and Investments (continued)

Minimal Liquidity – Many funds impose lock-up periods that prevent investors from redeeming their shares or impose penalties to redeem.

Limited Transparency – As unregistered investment vehicles, funds are not required to disclose the holdings in their portfolios to investors.

*Investment Strategy Risk* – The funds often employ sophisticated, risky investment strategies, are speculative, and may use leverage, which could result in volatile returns.

The System has no commitments for funding to equity investments in managed funds as of June 30, 2012.

Assets whose use is limited or restricted consisted of the following at June 30 (in thousands):

		2012	2011
Assets whose use is limited or restricted, required for current bond indenture and self-insurance liabilities.	\$	56,903	\$ 71,367
Other investments, internally designated for capital expansion and other purposes Under bond indenture agreement – held by trustee		577,105 83,555	499,205 81,475
Under liability retention and self-insurance funding arrangement – held by trustee Under Emerald Assurance funding arrangements		12,572 177,423	10,968 158,930
Restricted cash and investments  Total assets whose use is limited or restricted	<u> </u>	57,307 964,865	\$ 62,385 884,330

### Notes to Consolidated Financial Statements (continued)

### 5. Cash and Investments (continued)

Investment returns and gains and (losses) for assets limited as to use, cash equivalents, and other unrestricted investments consisted of the following for the years ended June 30 (in thousands):

	2012	2011
Operating interest and dividend income Operating gain, realized and unrealized Equity investment (loss) earnings on managed funds	\$ 5,189 \$ 5,881 (894)	5,094 17,413 250
Total operating investment income	10,176	22,757
Nonoperating interest and dividend income Nonoperating (loss) gain, realized and unrealized Equity investment (loss) earnings on managed funds Net swap agreement activity	13,191 (14,327) (3,994) (86,389)	12,555 80,170 9,850 12,210
Total nonoperating investment (loss) gain	(91,519)	114,785
Total investment (loss) gain	\$ (81,343) \$	137,542

#### 6. Fair Value Measurements

The three-level valuation hierarchy for disclosure of fair value measurements is based on the transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows:

- Level 1 Inputs to the valuation methodology are quoted prices for similar assets and liabilities in active markets.
- Level 2 Inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.
- Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

A financial instrument's categorization within the valuation hierarchy is based on the lowest level of input that is significant to the fair value measurement.

# Notes to Consolidated Financial Statements (continued)

# 6. Fair Value Measurements (continued)

The following tables present the financial instruments carried at fair value as of June 30 (in thousands) by the valuation hierarchy (as described above):

		20	12		
	Level 1	Level 2		Level 3	Total
Assets					
Investments:					
Cash and cash equivalents	\$ 545,853	\$ 3,738	\$	- \$	549,591
Certificates of deposit	_	9,428		_	9,428
Domestic equities and equity					
funds	240,732	_		_	240,732
Preferred stocks	494	_		_	494
Fixed-income securities and fixed-					
income funds	_	705,134		_	705,134
International equities	97,290	_		_	97,290
U.S. government securities	_	115,257		_	115,257
Other investments	_	596		_	596
Total investments	884,369	834,153		_	1,718,522
Total assets at fair value	\$ 884,369	\$ 834,153	\$	- \$	1,718,522
Liabilities					
Interest rate swap agreements	\$ _	\$ 136,786	\$	- \$	136,786
Total liabilities at fair value	\$ _	\$ 136,786	\$	- \$	136,786

# Notes to Consolidated Financial Statements (continued)

### 6. Fair Value Measurements (continued)

		20	11			
	Level 1	Level 2	1.1	Level 3	7	Γotal
Assets						
Investments:						
Cash and cash equivalents	\$ 613,726	\$ 2,141	\$	_ \$	\$	615,867
Certificates of deposit	_	25,465		_		25,465
Domestic equities and equity						
funds	201,054	82,243		_		283,297
Preferred stocks	1,712	_		_		1,712
Fixed-income securities and fixed-						
income funds	_	547,914		_		547,914
International equities	110,466	_		_		110,466
U.S. government securities	_	158,907		_		158,907
Other investments	_	97		_		97
Total investments	926,958	816,767		_	1,	743,725
Interest rate swap asset	_	12,375		_		12,375
Total assets at fair value	\$ 926,958	\$ 829,132	\$	- \$	\$ 1,	756,100
Liabilities						
Interest rate swap agreements	\$ _	\$ 72,348	\$	- \$	\$	72,348
Total liabilities at fair value	\$ _	\$ 72,348	\$	- 9	\$	72,348

The valuation methodologies used for instruments measured at fair value as presented in the tables above are as follows:

- *Investments* Investments valued at quoted prices available in an active market are classified within Level 1 of the valuation hierarchy. Investments valued based on evaluated bid prices provided by third-party pricing services where quoted market prices are not available are classified within Level 2 of the valuation hierarchy.
- Interest rate swap agreements Interest rate swap agreements are valued using third-party models that use observable market conditions as their input and are classified within Level 2 of the valuation hierarchy.

### Notes to Consolidated Financial Statements (continued)

### 6. Fair Value Measurements (continued)

At June 30, 2012 and 2011, the System's financial instruments included cash and cash equivalents, accounts receivable, assets limited as to use, accounts payable and accrued expenses, estimated third-party payor settlements, and long-term debt. The carrying amounts reported in the consolidated balance sheets for these financial instruments, except for long-term debt, approximate their fair values.

The System's fixed-rate debt is enhanced with bond insurance. The estimated fair value of the fixed-rate debt, if it were not enhanced by insurance, approximates \$627,055,000 at June 30, 2012, as compared to its carrying value of \$562,587,000.

At June 30, 2012, the System has several issues of variable-rate demand and auction-rate bonds outstanding. The System's continued participation in these debt programs depends on its ability to extend or replace the existing credit facilities supporting the respective standby purchase agreements. If these credit facilities are not available, the System will likely refund these outstanding series with available funds or funds derived from fixed-rate series proceeds. It is not practicable to estimate the fair value of the variable-rate demand and auction-rate bonds separate from the value supported by the credit facilities.

### 7. Property, Plant, and Equipment

Property, plant, and equipment at June 30, consisted of the following (in thousands):

	2012	2011
Land	\$ 211,243	\$ 217,307
Land improvements	73,229	73,391
Buildings and fixed equipment	2,373,120	2,330,211
Major movable equipment	1,868,107	1,822,097
Less accumulated depreciation	(2,861,319)	(2,710,751)
	1,664,380	1,732,255
Construction-in-progress (estimated cost to complete is \$82 million and \$75 million at June 30, 2012		
and 2011, respectively)	54,680	54,578
Total	\$ 1,719,060	\$ 1,786,833

### Notes to Consolidated Financial Statements (continued)

### 7. Property, Plant, and Equipment (continued)

Depreciation expense for the System for fiscal years 2012 and 2011 totaled \$209,018,000 and \$210,668,000, respectively.

### 8. Investments in Unconsolidated Organizations

The System has unrestricted investments in unconsolidated organizations of \$209,938,000 and \$188,550,000 at June 30, 2012 and 2011, respectively. The following investments account for 95% of the System's total investments in unconsolidated organizations in both 2012 and 2011:

Baptist St Anthony's Health System

CHRISTUS Health has a 50% membership interest in Baptist St. Anthony's Health System (BSAHS), a Texas nonprofit corporation. BSAHS is a market leader in the Amarillo area. CHRISTUS Health's recorded investment in BSAHS, accounted for under the equity method, was \$184,367,000 and \$162,488,000 at June 30, 2012 and 2011, respectively. The 2012 and 2011 balances include \$11,592,000 and \$8,648,000, respectively, of restricted net assets that are included in other restricted assets. CHRISTUS Health recorded its share of BSAHS's gains from operations of \$19,906,000 and \$24,707,000 in 2012 and 2011, respectively. The System also recorded its share of the change in unrealized losses on investments of \$538,460 at June 30, 2012, and unrealized gains on investments of \$249,000 at June 30, 2011, as changes in unrestricted net assets. The System is currently marketing its membership interest in BSAHS for sale.

#### Preferred Professional Insurance Company

CHRISTUS Health has a 13.1% ownership interest in Preferred Professional Insurance Company (PPIC), a taxable Nebraska corporation. This corporation, formed in 1988, was established to provide excess professional and general liability insurance. CHRISTUS Health's recorded investment in PPIC, accounted for under the cost method, was \$17,059,000 at both June 30, 2012 and 2011. The System recorded income from its investment in PPIC in fiscal years 2012 and 2011 of \$296,000 and \$789,000, respectively.

# Notes to Consolidated Financial Statements (continued)

### 8. Investments in Unconsolidated Organizations (continued)

CS/USP Surgery Centers, LP

CHRISTUS Spohn Health System Corporation has a 50% ownership interest in a Texas limited liability partnership with United Surgical Partners International, Inc. for the purpose of owning and operating ambulatory surgery centers in Corpus Christi, Texas. The venture consists of two surgery centers near the campus of Spohn Shoreline, specifically Corpus Christi Outpatient Surgery and SurgiCare. CHRISTUS Health's recorded investment, accounted for under the equity method, was \$5,755,000 and \$5,762,000 at June 30, 2012 and 2011, respectively. The System recorded its share of income from operations in fiscal years 2012 and 2011 of \$754,000 and \$645,000, respectively.

### Omega Lab Joint Venture

CHRISTUS Health has a 40% ownership interest in Omega Lab Joint Venture. At June 30, 2012 and 2011, the System's recorded investment in Omega Lab Joint Venture, accounted for under the equity method, was \$3,088,000 and \$3,152,000, respectively. The System recorded its share of Omega Lab Joint Venture income from operations in fiscal years 2012 and 2011 of \$702,000 and \$520,000, respectively.

# Notes to Consolidated Financial Statements (continued)

9. Long-Term Debt

Long-term debt at June 30, consisted of the following (in thousands):

		2012	2011
Revenue bonds, in variable-rate demand mode, with weighted-average trading rates of .16% and .25% in fiscal 2012 and 2011, respectively, due in 2047	\$	269 705  \$	269,250
fiscal 2012 and 2011, respectively, due in 2047 Revenue bonds, in auction mode, with weighted-average interest rates of .64% and 1.17% in fiscal 2012 and 2011,	3	268,795 \$	
respectively, due in 2031 Revenue bonds, in fixed-rate mode, bearing interest from		212,150	219,125
3.00% to 6.50%		562,587	592,506
Capital lease payable to Nueces County Hospital District, bearing interest at a fixed rate of 6.9%, with annual principal payments through 2026, secured by the assets of CHRISTUS Spohn Hospital Memorial Capital lease payable to Bee County, bearing interest at a fixed rate of 6.0%, with annual principal payments through 2030, secured by the assets of CHRISTUS		45,043	46,907
Spohn Hospital Beeville		9,033	9,367
Nonobligated bank notes and capital leases related to			
CHRISTUS Muguerza investment		41,672	55,263
Other note and capital lease note obligations		33,681	40,522
		1,172,961	1,232,940
Less current portion		(48,405)	(57,904)
Total	\$	1,124,556 \$	1,175,036

According to the terms of the CHRISTUS Health Master Trust Indenture, the Obligated Group consists of CHRISTUS Health and eight of the System's regions as follows: CHRISTUS Spohn Health System, CHRISTUS Health Gulf Coast, CHRISTUS Health Southeast Texas, CHRISTUS Santa Rosa Health Care Corporation, CHRISTUS Health Ark-La-Tex, CHRISTUS Health Northern Louisiana, CHRISTUS Health Central Louisiana, and CHRISTUS Health Southwestern Louisiana.

### Notes to Consolidated Financial Statements (continued)

### 9. Long-Term Debt (continued)

Certain entities of CHRISTUS Health that are otherwise included in the consolidated financial statements of CHRISTUS Health are excluded from the CHRISTUS Health Obligated Group. These entities include, but are not limited to, the CHRISTUS Health Liability Retention Trust, Emerald Assurance, CHRISTUS St. Vincent Regional Medical Center, CHRISTUS Health Utah, CHRISTUS Provider Network, CHRISTUS Continuing Care, CHRISTUS Muguerza, S.A. de C.V., and various philanthropic foundations.

Under the provisions of the Master Trust Indenture, the obligations of CHRISTUS Health and the other members of the Obligated Group are secured by a pledge of gross revenues. Additionally, each member of the Obligated Group has undertaken certain covenants, including the following: to ensure the payment of debt service; to ensure the payment of taxes and other claims; to deliver compliance statement(s); to preserve corporate existence; to maintain books and records subject to inspection by the Master Trustee; to maintain insurance; to conform to defined lien limitations; to establish adequate service rates; to maintain a sufficient debt service coverage and indebtedness ratio; to maintain a required aggregate amount of unrestricted cash and investments; and to adhere to certain defined conditions with respect to consolidation, merger, conveyance, or transfer, and admission or withdrawal of Obligated Group members pursuant to the Master Trust Indenture, insurer, and letter of credit bank agreements.

CHRISTUS Health has letter of credit bank agreements on Series 2008C and 2009B variable-rate demand bonds (VRDB). The Series 2009B VRDBs are supported by letters of credit issued by The Bank of New York Mellon that expire on July 31, 2014. The outstanding Series 2008C VRDBs are supported by letters of credit issued by Bank of America that expire on December 17, 2015. In December 2010, CHRISTUS Health converted \$93,380,000 of auction-rate securities to fixed-rate bonds through a reoffering of the Series 2005 A-5 and 2005 A-6 bonds. The fixed-rate bonds are insured by Assured Guaranty Municipal Corp (AGMC).

### Notes to Consolidated Financial Statements (continued)

### 9. Long-Term Debt (continued)

Principal payments for all long-term debt for the next five years and thereafter are as follows (in thousands):

2013	\$ 48,405
2014	60,048
2015	56,608
2016	59,314
2017	59,927
Thereafter	888,659
Total debt	\$ 1,172,961

#### 10. Derivative Financial Instruments

Interest rate swap contracts between the System and third parties (counterparties) provide for the periodic exchange of payments between the parties based on changes in a defined index and a fixed rate and expose the System to market risk and credit risk. Credit risk is the risk that contractual obligations of the counterparties will not be fulfilled. Concentrations of credit risk relate to groups of counterparties that have similar economic or industry characteristics that would cause their ability to meet contractual obligations to be similarly affected by changes in economic or other conditions. Counterparty credit risk is managed by requiring high credit standards for the System's counterparties. The counterparties to these contracts are financial institutions that carry investment-grade credit ratings.

The interest rate swap contracts contain certain collateral provisions applicable to both parties to mitigate credit risk. CHRISTUS has complied with these provisions as required. No collateral was posted at June 30, 2012. The System does not anticipate nonperformance by its counterparties.

Market risk is the adverse effect on the value of a financial instrument that results from a change in interest rates. The market risk associated with interest rate changes is managed by establishing and monitoring parameters that limit the types and degrees of market risk that may be undertaken. Management also mitigates risk through periodic reviews of their derivative positions in the context of their blended cost of capital. As of June 2012, CHRISTUS Health has interest rate swap agreements to manage interest rate risk exposure, not designated as hedging instruments, with a total notional amount of \$961,435,000.

### Notes to Consolidated Financial Statements (continued)

### 10. Derivative Financial Instruments (continued)

At June 30, 2012, the fair value of these swap agreements was a liability of \$136,786,000 recorded as a liability on the balance sheet. At June 30, 2011, the fair value of these swap agreements was a net liability of \$59,973,000, with \$72,348,000 recorded as a liability and \$12,375,000 recorded as an asset on the consolidated balance sheet. The change in fair value of (\$76,813,000) and \$29,803,000 for the years ended June 30, 2012 and 2011, respectively, is combined with the payments, net of receipts made under the agreements, of \$9,576,000 and \$17,592,000 for the years ended June 30, 2012 and 2011, respectively. This total is included in nonoperating investment (loss) gain in the statements of operations and changes in net assets.

On August 26, 2011, CHRISTUS terminated two swaps with counterparty Citigroup, N.A. CHRISTUS terminated one of the 2005 Fixed Payor Swaps with an original notional amount of \$54,075,000 and a termination date of July 1, 2022, and the Constant Maturity Swap with a notional amount of \$200,000,000 and a termination date of June 1, 2022. CHRISTUS received net proceeds of \$5,785,000 as a result of the terminations.

On December 28, 2011, CHRISTUS Health entered into a swap novation with Citibank, N.A. as transferor and Wells Fargo Bank, N.A. as transferee of the Fixed Payer Swap with a notional of \$212,175,000 and had an effective date of January 4, 2012. The original transaction with Citibank, N.A. had a notional amount of \$225,925,000, a trade date of July 13, 2005, and an effective date of November 8, 2005. The original transaction was insured by FSA (now – Assured Guaranty Municipal Corp.). The swap insurance was terminated in connection with the novation. The payment terms, expiration, events of default and termination events remain substantially the same. The collateral posting threshold under the novated swap increased from \$15 million to \$45 million.

### Notes to Consolidated Financial Statements (continued)

### 10. Derivative Financial Instruments (continued)

The following tables summarize the fair value at June 30, 2012 and 2011, and the income (loss) recorded related to the interest rate swap agreements as of and for the years ended June 30, 2012 and 2011, in thousands.

		Termination	Interest Rate	Notional	Fair Value	Change in Fair Value	Paid/(Received)		
Counterparty	Description	Date	Agreements	Amount	6/30/2012 6/30/2011	6/30/2012 6/30/2011	6/30/2012 6/30/2011		
Merrill Lynch	Variable basis	2021-2023	6	\$ 470 000	\$ (7910) \$ (7093)	\$ (818) \$ 7317	\$ (197) \$ 248		
*Wells Fargo	Fixed payor	2022 and 2031	12	212 175 217 805	(35 107) (23 084)	(12 022) 4 427	13 649 8 264		
Citigroup	**Constant maturity	2022	0.1	0 200 000	- 12 375	(12 375) 7 551	(12 975) –		
Citigroup	Fixed payor	2047	2	166 100	(56 095) (25 414)	(30 681) 6 242	5 435 5 423		
Citigroup	Fixed payor	2047	1	113 160	(37 674) (16 757)	(20 917) 4 266	3 665 3 657		
				\$ 961 435			•		
			12	1 167 065	\$(136 786) \$ (59 973)	\$ (76 813) \$ 29 803	\$ 9577 \$ 17592		

<sup>\*</sup>Citigroup was the counterparty prior to the novation effective January 4 2012. The swap originally scheduled to terminate in 2022 was early terminated August 26 2011.

CHRISTUS Health is required to post collateral for negative valuations on each of its swaps according to the terms of (i) the swap insurance agreements, where applicable and (ii) the agreement with each counterparty. CHRISTUS Health has complied with this requirement. At June 30, 2011 and 2012, no collateral was posted. The fixed payor swaps are insured by either AMBAC (terminated August 26, 2011), Assured Guaranty Municipal Corp, previously known as FSA (insurance terminated in connection with novation effective January 4, 2012), or MBIA.

CHRISTUS Health currently voluntarily posts, on a quarterly basis, selected information relating to its outstanding interest rate swap transactions on the Municipal Securities Rulemaking Board's (MSRB) Electronic Municipal Market Access system (EMMA) and the Texas State Repository – Texas Municipal Advisory Council (MAC). No assurances can be given that CHRISTUS Health will continue to post such information in the future.

<sup>\*\*</sup>CHRISTUS amended and restated the Constant Maturity Swap—which was modified to include suspension of cash flows from June 5-2009 through September I

### Notes to Consolidated Financial Statements (continued)

#### 11. Cash Balance Plan and Postretirement Health Care Benefits

#### Cash Balance Plan

The System has established a noncontributory, defined-benefit retirement plan that operates as a cash balance plan and covers substantially all CHRISTUS Health employees who meet age and service requirements. The plan benefits are calculated based on a cash balance formula wherein participants earn an annual accrual of 6% of compensation and participant account balances accrue interest at a rate that tracks 10-year treasury notes; the maximum rate is 8% and the minimum rate is 2%.

#### Postretirement Health Care Benefits

Comprehensive medical benefits are provided to eligible active employees who, immediately upon retirement and attainment of the age of 55, will receive a pension under the CHRISTUS Health retirement plan. Postretirement benefits are also provided to former employees who are currently receiving pension benefits. The comprehensive medical program, which is self-insured, provides reimbursement benefits until the participant attains the age of 65. The program also covers dependents of retirees, in addition to former employees. Contributions are required. Retirees may choose one of two self-insured indemnity plan options. Effective February 1, 1999, the CHRISTUS Health postretirement benefit plan was curtailed prospectively. As of the effective date, new employees or employees that had not vested as of that date are not eligible for the postretirement health care benefits. The liability associated with the postretirement plan will be reduced as employee participation decreases.

#### Simplified Early Retirement Plan (SERP)

Prior to the formation of CHRISTUS, a plan for executives was curtailed prospectively. Under this plan, eligible participants receive a cash benefit payment until death and participate in the System's retiree health, dental, and group term life program. Fewer than two dozen participating retirees currently maintain benefit payment status. Benefits are recalculated when participants attain the age of 65 and remain constant thereafter. At June 30, 2012 and 2011, the total liability recorded pertaining to this SERP was \$5,215,000 and \$5,175,000, respectively.

### Notes to Consolidated Financial Statements (continued)

### 11. Cash Balance Plan and Postretirement Health Care Benefits (continued)

#### **Restoration Plan**

The restoration plan, a nonqualified, deferred compensation plan, was designed to restore benefits that are lost under the cash balance plan due to the statutory limit on recognizable compensation. Eligibility is limited to designated executives. The plan provides benefits upon termination of employment to qualifying participants. Plan benefits are calculated using the same methodology for the cash balance plan; vesting requirements are also the same. The restoration plan is unfunded.

The measurement date for all plans is June 30. Components of net periodic benefit cost, recorded as a component of employee compensation and benefits, for the years ended June 30, consisted of the following (in thousands):

	Cash Balance Plan					Postretirement				SE	RP		Restoration Plan		
		2012		2011		2012		2011		2012		2011	2012	2011	
Service cost	\$	41,937	\$	43,135 <b>\$</b>	6	512	\$	578	S	_	\$	- <b>\$</b>	187	\$ 203	
Interest cost		40,431		37,887		1,039		1,056		_		_	135	103	
Expected return on assets		(41,929)		(44,720)		_		_		_		_	_	_	
Amortization of prior		, , ,		, ,											
service cost		(642)		(775)		(3)		_		-		_	103	103	
Recognized net actuarial loss (gain)		7,897		19,589		_		_		40		(306)	_	(67)	
Net benefit cost	\$	47,694	\$	55,116 \$	<b>S</b>	1,548	\$	1,634	\$	40	\$	(306) \$	425	\$ 342	

At June 30, 2012 and 2011, unrestricted net assets have been reduced by \$223,045,000 and \$133,519,000, respectively, of amounts arising from defined-benefit plans that have not yet been recognized in net periodic benefit cost. Amounts recognized in unrestricted net assets expected to be recognized in net periodic benefit cost during fiscal 2013 are \$18,575,000.

# Notes to Consolidated Financial Statements (continued)

# 11. Cash Balance Plan and Postretirement Health Care Benefits (continued)

The following table sets forth the changes in benefit obligations, changes in plan assets, and funded status of the plans measured as of June 30 (in thousands):

		Cash Bal	Balance Plan			Postretire	ment		SERP		Restoration	Plan
		2012		2011		2012	2011		2012	2011	2012	2011
Changes in benefit obligation Benefit obligations – beginning of year Service cost Interest cost Actuarial loss (gain)	\$	802,683 41,937 40,431 49,355	\$	800.271 43.135 37.887 (45.342)	\$	21,507 \$ 512 1,039 (3,582)	578 1,056 (1,567)	s	5,175 \$ - - 40	5.481 \$ - - (306)	\$2,877 \$ 187 135 1,076	2.374 203 103 407
Benefits paid Benefit obligation – end of	_	(33,632)		(33,268)		(388)	(547)		_		(161)	(210)
year	\$	900,774	\$	802,683	S	19,088 \$	21,507	\$	5,215 \$	5,175 <b>\$</b>	4,114 \$	2,877
Change in plan assets Fair value of plan assets – beginning of year Actual return on plan assets Employer contributions Benefits paid Fair value of plan assets –	\$	688,606 (4,523) 56,400 (33,632)	\$	585.018 80.991 55.865 (33.268)	\$	- \$ - 388 (388)	- 547 (547)	\$	- \$ - - -	- <b>S</b>	- \$ - 161 (161)	- 210 (210)
end of year	\$	706,851	\$	688,606	\$	- \$	-	S	- \$	- \$	- \$	<u> </u>
Funded status of the plans Underfunded Unrecognized net actuarial loss (gain) Unrecognized prior service cost	s	(193,923) 223,449 (1,605)	\$	(114.078) 135.538 (2.247)	\$	(19,088) \$ (5,760) -	(21.506) (2.181)	\$	(5,215) \$ - -	(5,175) <b>\$</b> - -	(4,114) \$ 841 360	(2.878) (234) 463
Prepaid (accrued) benefit cost	<u>\$</u>	27,921	\$	19,213	\$	(24,848) \$	(23,687)	\$	(5,215) \$	(5,175) \$	(2,913) \$	(2,649)

# Notes to Consolidated Financial Statements (continued)

### 11. Cash Balance Plan and Postretirement Health Care Benefits (continued)

As of June 30, 2012 and 2011, the CHRISTUS cash balance plan had accumulated benefit obligations of \$848,224,000 and \$767,586,000, respectively. Assumptions used to determine benefit obligations and net periodic benefit cost for the fiscal years were as follows:

	Cash Balaı	ice Plan	Postretir	ement	SER	P	Restoration Plan		
<u>-</u>	2012	2011	2012	2011	2012	2011	2012	2011	
Benefit obligations Discount rate Rate of compensation	4.21%	5 15° o	3.79%	4 960 0	4.21%	5 15° o	4.21%	5 15° o	
increase	4.09	4 09	N/A	N/A	N/A	4 09	4.09	4 09	
Net periodic benefit cost									
Discount rate	5.15	4 83	4.96	4 92	5.15	4 83	5.15	4 83	
Expected long-term return on plan assets Rate of compensation	6.00	7 50	N/A	N/A	N/A	N/A	N/A	N/A	
increase	4.09	4 61	N/A	N/A	N/A	4 61	4.09	4 61	

The investment objective with regard to the plan assets is one of long-term capital appreciation and generation of a stream of current income. This balanced approach is expected to earn long-term total returns, consisting of capital appreciation and current income, that are commensurate with the expected rate of return used by the plans.

The following information pertains only to the CHRISTUS Health postretirement plan. The first table details information pertaining to assumed health care cost trend rates. The second table depicts the effect of a 1% point change in assumed health care cost trend rates.

				Postre	tirement
				1% Point	1% Point
	Postreti	rement	_	Increase	Decrease
_	2012	2011	<u> </u>	(In Th	ousands)
Assumed health care cost trend rates at					
June 30	8.5%	9 0° o			
Health care cost trend rate assumed for			Effect on total of service cost		
next year	7.75	8 0	and interest cost components	\$ 121	\$ (107)
Ratio to which the cost trend rate is assumed to decline (the ultimate					
trend rate)	5.5	5 5			
Year that the rate reaches the ultimate			Effect on postretirement benefit		
trend rate	2016	2015	obligation	1.589	(1.424)

# Notes to Consolidated Financial Statements (continued)

### 11. Cash Balance Plan and Postretirement Health Care Benefits (continued)

### **Investment Policy and Asset Allocations**

The investment policies and strategies for the assets of the cash balance plan incorporate a well-diversified approach that is expected to generate long-term returns from capital appreciation and a growing stream of current income. This approach recognizes that assets are exposed to risk and the market value of the plan assets may fluctuate from year to year. Risk tolerance is determined based on the plan's financial stability and the ability to withstand return volatility. In developing the expected return on plan assets, the System evaluates the historical performance of total plan assets, the relative weighting of plan assets, interest rates, economic indicators, and industry forecasts. In line with the investment return objective and risk parameters, the mix of assets includes a diversified portfolio of equity, fixed income, and alternative investments. Equity investments include international stocks and a blend of domestic growth and value stocks of various sizes of capitalization. The aggregate asset allocation is rebalanced as needed, but not less than on an annual basis.

The asset allocations for the cash balance plan at June 30, by asset category, are detailed below (in thousands). The postretirement plan, SERP, and restoration plan are unfunded.

	2012		2011	
Cash and cash equivalents	\$	86,985	\$ 98,516	
Domestic common stocks		108,304	165,710	
Fixed-income securities		210,713	203,298	
International equities		66,015	39,217	
Equity investments in managed funds		233,568	179,676	
Other		1,266	2,189	
Total	\$	706,851	\$ 688,606	

# Notes to Consolidated Financial Statements (continued)

# 11. Cash Balance Plan and Postretirement Health Care Benefits (continued)

The allocation of plan assets by asset category for the cash balance plan as of June 30 is as follows:

	2012	2011
Allocation of plan assets by asset category:		_
Cash and cash equivalents	12.0%	14.0%
Equity investments in managed funds		
(as discussed in <i>Note 5</i> )	33.0	27.0
Fixed-income securities	30.0	29.0
Equity securities	25.0	30.0
Total	100.0%	100.0%

The value of the plan assets measured at fair value on a recurring basis was determined using the following inputs, as described in Note 6, at June 30, 2012 (in thousands):

Level 1		Level 2		Level 3	Total
\$ 416	\$	86,569	\$	- \$	86,985
108,304		_		_	108,304
_		210,713		_	210,713
66,015		_		_	66,015
_		_		233,568	233,568
1,266		_		_	1,266
176,001		297,282		233,568	706,851
\$ 176,001	\$	297,282	\$	233,568 \$	706,851
_	\$ 416 108,304 - 66,015 - 1,266 176,001	\$ 416 \$ 108,304	\$ 416 \$ 86,569 108,304 - - 210,713 66,015 - - 1,266 - 176,001 297,282	\$ 416 \$ 86,569 \$ 108,304	\$ 416 \$ 86,569 \$ - \$ 108,304 210,713 233,568

# Notes to Consolidated Financial Statements (continued)

### 11. Cash Balance Plan and Postretirement Health Care Benefits (continued)

The following table is a rollforward of the pension plan assets classified within Level 3 of the valuation hierarchy (in thousands):

	He	dge Funds	Private Equity	R	Real Estate	Natural esources
Fair value at June 30, 2011 Purchases, issuances, and	\$	100,760 \$	61,340	\$	12,453	\$ 5,123
settlements		42,685	17,473		509	2,066
Actual return on plan assets		(5,835)	(5,633)		1,405	1,222
Fair value at June 30, 2012	\$	137,610 \$	73,180	\$	14,367	\$ 8,411

The cash balance plan has \$56,354,000 of funding commitments to equity investments in managed funds as of June 30, 2012.

### **Contributions**

In fiscal year 2012, CHRISTUS expects to contribute \$60,000,000 to the cash balance plan based on asset values for the plan year beginning January 1, 2012. Contributions to the cash balance plan of \$56,400,000, and \$55,865,000 were made for plan years beginning January 1, 2011 and 2010, respectively. Since the postretirement plan, SERP, and restoration plan are unfunded, no cash contributions are expected.

# Notes to Consolidated Financial Statements (continued)

#### 11. Cash Balance Plan and Postretirement Health Care Benefits (continued)

### **Benefit Payments**

The following benefit payments, which reflect expected future service relative to the cash balance plan and expected benefit payments for services previously rendered relative to the postretirement plan and the SERP, are expected to be paid as follows (in thousands):

	Cas	sh Balance Plan	Post etirement	SERP	Re	estoration Plan
2013	\$	39,205	\$ 990	\$ 588	\$	880
2014		42,411	1,132	569		345
2015		44,848	1,299	548		369
2016		47,335	1,413	525		388
2017		51,076	1,594	501		404
Years 2018–2020		300,613	8,370	2,089		1,886

#### **Defined-Contribution Plans**

The System has a defined-contribution plan (the Matched Savings Plan) covering substantially all CHRISTUS Health employees. Annual employee contributions are limited to 50% of compensation, up to the Internal Revenue Service dollar limits. The System will match 50% of employee contributions, not to exceed 4% of annual compensation. Employer contributions vest to the employee over a five-year period. For the years ended June 30, 2012 and 2011, expenses attributable to the Matched Savings Plan amounted to \$8,059,023 and \$8,173,381, respectively.

CHRISTUS St. Vincent Regional Medical Center (St. Vincent) has two 403(b) defined-contribution plans for union and nonunion employees. St. Vincent makes a set lump-sum contribution per year for nurse union employees and a contribution of 3.5% of gross salaries for nonunion employees, as defined by the plans' agreements. For fiscal years 2012 and 2011, St. Vincent has incurred approximately \$3,885,000 and \$3,960,000 in expenses related to the plans, respectively.

### Notes to Consolidated Financial Statements (continued)

#### 11. Cash Balance Plan and Postretirement Health Care Benefits (continued)

#### **ExecuFLEX Benefit Plan**

The System established an ExecuFLEX plan (ExecuFLEX), which is limited to designated executives. Plan participants receive an ExecuFLEX allowance to be allocated among four different components: CHRISTUS Health ExecuFLEX Individual Long-Term Disability Plan, CHRISTUS Health ExecuFLEX Supplemental Survivor Plan, CHRISTUS Health ExecuFLEX Spouse Survivor Plan, and CHRISTUS Health ExecuFLEX Deferred Income Account (DIA) Plan.

CHRISTUS Health maintains a collateral interest in the individual life insurance policies under the supplemental survivor plan and the spouse survivor plan to the extent of the cumulative advanced premiums paid on behalf of the participant(s). Upon termination of employment, a participant is required to surrender any policy with a cash surrender value less than the advanced premiums.

The DIA Plan is a nonqualified, deferred compensation plan; eligibility is limited to designated executives. Benefits vest based on certain qualifying events and are paid to participants when fully vested. The funds contributed by participants to this component of the ExecuFLEX Plan are held in a Rabbi Trust until vesting requirements have been satisfied. The System has an asset recorded for the investments in the Rabbi Trust with a corresponding liability. As of June 30, 2012 and 2011, the total asset and the corresponding liability were \$6,717,000 and \$9,044,000, respectively.

#### 12. Self-Funded Liabilities

The System self-funds and insures for primary professional and general liability, workers' compensation, and employee medical benefits. A wholly owned, captive insurance company, Emerald Assurance Cayman Ltd. (Emerald), is used to fund primary professional and general liability. Additionally, the System internally sets aside funds for workers' compensation and employee medical benefits. Funding amounts are based on actuarial recommendations.

The assets of the captive insurance company, internally designated funds, and the estimated liability for losses are reported in the consolidated balance sheets. Investment income from the assets and the provision for estimated self-funded losses and administrative costs are reported in the consolidated statements of operations and changes in net assets. The estimated self-funded

### Notes to Consolidated Financial Statements (continued)

### 12. Self-Funded Liabilities (continued)

losses include expected claim payments, including settlement costs for reported claims and an actuarial determination of expected losses related to claims that have been incurred but not reported.

Emerald was incorporated in the Cayman Islands on June 27, 2003, and operates subject to the provisions of the Companies Law (2003 Revision) of the Cayman Islands. Emerald was granted an Unrestricted Class "B" Insurer's license on June 30, 2003, which it holds subject to the provisions of the Insurance Law (2003 Revision) of the Cayman Islands. Emerald has received an undertaking from the Cayman Islands government exempting it from local income, profits, and capital gains taxes until July 29, 2023. No such taxes are currently levied in the Cayman Islands.

#### 13. Concentrations of Credit Risk

The System grants credit without collateral to its patients, most of whom are local residents of the geographies of the various System health care centers and are insured under third-party payor agreements. The mix of gross accounts receivables from patients and third-party payors at June 30, was as follows:

	2012	2011
Medicare	23.2%	24.6%
Medicaid	6.1	5.3
Managed care organizations	37.3	36.6
Commercial insurance	6.4	4.6
Self-pay	16.9	15.9
Others	10.1	13.0
	100.0%	100.0%

### 14. Commitments and Contingencies

### **Operating Leases**

The System leases various equipment and facilities under noncancelable operating leases expiring at various dates through May 20, 2045. Total rental expense in 2012 and 2011 for all operating leases was approximately \$47,617,000 and \$46,948,000, respectively.

### Notes to Consolidated Financial Statements (continued)

### 14. Commitments and Contingencies (continued)

The System's leases have varying terms, which may include renewal or purchase options and escalation clauses that are factored into determining minimum lease payments. The following is a schedule by year of future minimum lease payments under operating leases as of June 30, 2012, that have initial or remaining lease terms in excess of one year (in thousands):

2013	\$ 33,981
2014	29,128
2015	24,883
2016	18,558
2017	20,575
Thereafter	30,291
Total	\$ 157,416

From time to time, the System is subject to litigation in the ordinary course of operations. In management's opinion, any future settlements or judgments on asserted or unasserted claims will not have a material effect on the System's consolidated financial statements.

CHRISTUS Health has received notification that several regions have been identified as part of the nationwide Department of Justice (DOJ) investigation to determine whether, in certain cases, implantable cardioverter defibrillators (ICD) were provided to certain Medicare beneficiaries in accordance with national coverage criteria. Through September 27, 2012, the DOJ has not asserted any claims against the System. The System continues to fully cooperate with the DOJ in its investigation. While maximum penalties could have a material impact on CHRISTUS Health's financial condition, management anticipates that any final settlement will not have a material adverse impact on its financial condition.

Because the government's enforcement efforts presently are widespread within the industry and may vary from region to region, there can be no assurance that the compliance program will significantly reduce or eliminate the exposure of the System to civil or criminal sanctions or adverse administrative determinations.

# Notes to Consolidated Financial Statements (continued)

# 15. Functional Expenses

The System provides general health care services to residents throughout various geographic locations. Expenses related to providing these services at June 30, are as follows (in thousands):

	2012	2011
Health care services Physician services	\$ 2,716,421 232,584	\$ 2,721,502 188,017
General and administrative	803,318	771,734
Total	\$ 3,752,323	\$ 3,681,253

### 16. Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets at June 30, are available for the following purposes (in thousands):

		2012	2011
Purchase of equipment/capital improvement	\$	11,123 \$	13,263
Indigent care	<b>J</b>	2,536	2,744
Health education		1,959	1,985
Health care services		4,413	7,076
Community outreach		13,057	13,281
Other		21,095	23,047
Total	\$	54,183 \$	61,396

# Notes to Consolidated Financial Statements (continued)

### 16. Temporarily and Permanently Restricted Net Assets (continued)

Permanently restricted net assets at June 30, are restricted as follows (in thousands):

	 2012	2011
Investments to be held in perpetuity, the income from		
which is expendable to support health care services		
(reported as operating income)	\$ 7,801	\$ 7,699
Endowment requiring income to be added to original gift	6,866	3,922
Other	 1,878	1,930
Total	\$ 16,545	\$ 13,551

#### 17. Assets Held for Sale

During fiscal year 2009, the System implemented a plan to monetize nonoperational assets where appropriate. As a result, several properties were identified and marketing plans were developed. The System classified certain long-lived assets as held for sale in fiscal years 2012 and 2011. The System has classified \$617,000 and \$2,150,000 as assets held for sale at June 30, 2012 and 2011, respectively.

Approximately \$353,000 of the assets held for sale balance at June 30, 2012, is land. The remaining \$264,000 represents nonoperational buildings in several Regions. Approximately \$617,000 of the assets held for sale at June 30, 2011, continue to be classified as held for sale at June 30, 2012. This classification is considered appropriate due to market conditions and length of time required to execute sale transactions. The assets are recorded at the lower of the book or estimated fair value at June 30, 2012.

### Notes to Consolidated Financial Statements (continued)

### 18. Changes in Consolidated Unrestricted Net Assets

Changes in consolidated unrestricted net assets that are attributable to the System and the noncontrolling interests in subsidiaries are as follows:

	Controlling Interest	Noncontrolling Interest	Total
	Interest	Interest	10141
Balance, June 30, 2010	\$ 2,012,039	\$ 103,714	\$ 2,115,753
Unrestricted revenues, gains, and other			
support in excess of expenses	177,333	18,717	196,050
Distributions	_	(11,592)	(11,592)
Other activities	72,472	2,410	74,882
Balance, June 30, 2011	2,261,844	113,249	2,375,093
Unrestricted revenues, gains, and other			
support in excess of expenses	(53,996)	12,601	(41,395)
Distributions	_	(5,858)	(5,858)
Other activities	(92,437)	(693)	(93,130)
Balance, June 30, 2012	\$ 2,115,411	\$ 119,299	\$ 2,234,710

### 19. Significant Events

Start-up of New CHRISTUS Health Plan

The Texas Department of Health and Human Services awarded a contract to CHRISTUS Health Plan to provide managed care services to Medicaid managed care members and Children's Health Insurance Program (CHIP) members in Nueces County and surrounding areas. In November 2011, the Texas Department of Insurance issued a license to CHRISTUS Health Plan as a managed care organization to begin accepting members effective March 1, 2012. CHRISTUS Health Plan was capitalized with an initial investment of \$12,500,000 as of June 30, 2012. Membership in CHRISTUS Health Plan was 7,796 as of June 30, 2012.

### Relocation of Corporate Office

In January 2012, CHRISTUS Health announced the corporate functions located primarily in Irving, Houston, and San Antonio, Texas, would be consolidated into a new location in Irving, Texas. The relocation process resulted in the recognition of approximately \$24,000,000 of

### Notes to Consolidated Financial Statements (continued)

### 19. Significant Events (continued)

relocation related costs for the year ended June 30, 2012. This relates primarily to lease termination costs and certain employee severance costs, which are included in services and other expenses and employee compensation and benefits, respectively, in the consolidated statement of operations. Of these amounts, approximately \$2,000,000 has been paid and the remaining balance is recorded in accounts payable and accrued expenses in the consolidated balance sheet at June 30, 2012. Other relocation costs, including moving and employee relocation expenses, will be recognized as incurred. The transition is scheduled to begin in August 2012 and be substantially complete by the spring of 2013. CHRISTUS does not expect to incur additional costs related to the relocation in fiscal year 2013 that will have a material effect on the System's consolidated financial statements.

### St Joseph Villa

On February 4, 2011, substantially all the operating assets of CHRISTUS St. Joseph Villa in Salt Lake City, Utah, were sold to The Ensign Group for a sale price of \$16,500,000. CHRISTUS St. Joseph Villa is a continuing care retirement facility with 327 beds/units offering independent and assisted living, long-term care, post-acute care and geri-psych services. The gain from operations for the year ended June 30, 2011, was \$647,000, which is included in other nonoperating loss on the accompanying consolidated statement of operations and changes in net assets. The transaction resulted in a gain from the sale of \$4,300,000, which is included in other nonoperating activity in the accompanying consolidated statement of operations and changes in net assets.

#### 20. Subsequent Events

The System evaluated events and transactions occurring subsequent to June 30, 2012, and through September 27, 2012, the date of issuance of the accompanying consolidated financial statements. During this period, there were no subsequent events requiring recognition in the consolidated financial statements.

#### CHRISTUS Santa Rosa City Center

In April 2012, CHRISTUS Santa Rosa announced plans to transform the City Center campus in downtown San Antonio into a free-standing children's hospital. In July 2012, CHRISTUS Santa Rosa ceased adult services in the City Center facility.

# Notes to Consolidated Financial Statements (continued)

### 20. Subsequent Events (continued)

The \$135,000,000 facility expansion and renovation program is expected to be completed in 24 months. Once completed, the CHRISTUS Santa Rosa Children's Hospital will be licensed for 275 beds.

CHRISTUS Spohn and Nueces County Hospital District Relationship

CHRISTUS Spohn Health System (Spohn) is in negotiation with Nueces County Hospital District (NCHD) to enter into a co-membership agreement. The agreement will allow NCHD to have a percentage membership in Spohn entitling NCHD to a portion of the patient receipts, as well as change the current obligations regarding lease payments and funds flow for services delivered to the Nueces County indigent care patients.

#### Assurance | Tax | Transactions | Advisory

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Name: Christus Health Northern Louisiana

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week		tion ( that a			II		( <b>D)</b> Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee			Highest compensated employee	Former			
Gregory J Barro Director	1 0	Х						0	975	0
Phillip A Cole MD Director	1 0	Х						0	975	0
John W Dean Dırector (term 6/30/12)	1 0	Х						0	975	0
Stephanie D Edmiston Director	1 0	Х						0	975	0
Jerry M France Director	1 0	Х						0	975	0
William H Gallmann III MD Chairperson	1 0	Х		Х				0	975	0
Raymond Hicks PHD Director (Effective 7/15/11)	1 0	Х						0	975	0
Sister Rosita Hyland Director	1 0	Х						0	0	0
Bernard S Johnson Chairperson (12/31/11)	1 0	Х		Х				0	975	0
Walter R Lamb Director	1 0	Х							975	
Charles D Knight Jr MD Director (Term 12/31/11)	1 0	Х						74,850	975	0
Thomas E McElroy Director	1 0	Х						0	975	0
Sister Miriam T Miller Director	1 0	Х						0	0	0
Arthur L Walker Director	1 0	Х						0	975	0
Susan A Wood Director	1 0	Х						0	975	0
Mark F Brown MD Director/Physician	1 0	Х						680,592	975	26,255
Stephen F Wright President/CEO	150	Х		Х				204,677	425,622	129,186
Charles C Campbell Director (Effective 1/1/12)	10	Х						0	975	0
John C Cosby MD Director (effective 1/1/12)	1 0	Х						0	0	0
Frank Canova Jr CFO (TERM 9/2/11)	400			Х				152,184	6,933	52,185
Kım M Kelsch Secretary	400			Х				59,363	0	12,232
Scott Merryman CFO (Effective 9/19/11)	16 0			X				0	375,180	71,732
William Lunn MD Chief O perating Officer	400				Х			389,105	13,222	117,402
Diedre Barfield MD Chief Medical Officer	400				Х			282,983	9,572	88,189
Jason Rounds Chief Administrator - Highland	400				Х			189,164	53,525	56,648

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) A verage hours per week	(C) Position (check all that apply)						<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other	
		Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations	
Charlotte Knoll Chief Nurse Executive	40 0				Х			163,464	3,770	48,100	
Nancy Hellyer Chief Administrative Officer	16 0				Х			57,446	105,164	40,209	
Ricky L Owers MD Physician	40 0					х		538,891	0	20,622	
Joe Stephen Jones MD Physician	40 0					х		647,155	0	50,473	
Donald L Sorrells Jr MD Physician	39 0					х		605,724	0	28,949	
Elizabeth Pickvance MD Physician	40 0					х		527,203	0	41,734	
Kevin Boykin MD physician	40 0					Х		204,503	273,781	19,403	
Carolyn Moore Former COO							х	282,204	0	16	
Charles Paine MD Former President/CEO							x	167,317	0	5,819	