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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements. 0011

Open to Public Inspection

	A F	or the	and experience and experience and experience are also as a second of the control	enaing J	UN 30, 2012	
	B Cł ap	neck if plicabl	I NORTHWEST ARRANSAS COMMUNITI COLLEGE		D Employer identific	cation number
		Addre	FOUNDATION, INC.			
		Name chang			71-0	697377
		Initial return		Room/suite	E Telephone number	
		Termir			•)619-4184
		Ameno	ded City and all a second and AID . 4		G Gross receipts \$	2,767,284.
		Applic			H(a) Is this a group re	
		pendı	F Name and address of principal officer:DENNIS SMILEY		for affiliates?	Yes X No
			SAME AS C ABOVE		H(b) Are all affiliates inc	
	I Ta	ax-exe	empt status X 501(c)(3)	or 527	1	list (see instructions)
			te: N/A		H(c) Group exemptio	
			organization: X Corporation Trust Association Other	L. Year	· · · · · · · · · · · · · · · · · · ·	State of legal domicile: AR
	Pa		Summary			
			Briefly describe the organization's mission or most significant activities. ORGAN	NIZED	FOR THE PUR	POSE OF
	Activities & Governance		SUPPORTING THE NORTHWEST ARKANSAS COMMUNI			
	na l		Check this box if the organization discontinued its operations or dispos			sets
	Š		Number of voting members of the governing body (Part VI, line 1a)		. 3	28
	ğ		Number of independent voting members of the governing body (Part VI, line 1b)		4	28
	8		Total number of individuals employed in calendar year 2011 (Part V, line 2a)		5	0
	ite		Total number of volunteers (estimate if necessary)		6	0
	意		Total unrelated business revenue from Part VIII, column (C), line 12		7a	0.
	4		Net unrelated business taxable income from Form 990-T, line 34		7b	0.
2					Prior Year	Current Year
2012		8	Contributions and grants (Part VIII, line 1h) RECEIVED		896,493.	1,173,684.
• •	Revenue		Program service revenue (Part VIII, line 2g)		0.	0.
ക	e e	10	Investment income (Part VIII, column (A), lines 8.4 and 7d), 5 2012 Other revenue (Part VIII, column (A), lines 5, 6d 8d 9c, 10c, and 11e)		43,312.	<3,884.>
		11	Other revenue (Part VIII, column (A), lines 5, 6d 8c 9c, 10c, and 11e)		1,485,037.	1,248,805.
NOV			Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		2,424,842.	2,418,605.
<u> </u>			Grants and similar amounts paid (Part IX, column (A), (QGQEN, U)		680,436.	223,063.
			Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
SCANNED	တ္	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	0.
Z	nse	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
S	Expenses	b	Total fundraising expenses (Part IX, column (D), line 25) 81,01	16.		
Ø	ш		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,576,508.	1,641,223.
		18	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		2,256,944.	1,864,286.
		19	Revenue less expenses Subtract line 18 from line 12		167,898.	554,319.
	Assets or d Balances			Ве	ginning of Current Year	End of Year
	agets	20	Total assets (Part X, line 16)		24,565,522.	23,688,270.
	鬶	21	Total liabilities (Part X, line 26)		9,932,307.	8,459,358.
	Fund		Net assets or fund balances Subtract line 21 from line 20		14,633,215.	15,228,912.
	Pa	rt II	Signature Block			
	Unde	r pena	alties of perjury, I declare that I have examined this return, including accompanying schedules	s and staten	nents, and to the best of m	y knowledge and belief, it is
	true,	corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of wh	nch prepare	r has any knowledge.	
	Sigr	1	Signature of officer	\mathcal{L}	Date	611-
	Here	•	DENNIS SMILEY, CHAIR	√	10/	51/12
			Type or print name and title		Doto la . T	, DTIN
			Print/Type preparer's name Preparer's ignature		Date Check	PTIN
	Paid		JOHN D. EVANS		0/10/12 setf-employ	
	Prep			PA	Firm's EIN ▶	71-0355269
	Use	uniy	Firm's address 2005 WEST ELM ST.			470) 626 4461
			ROGERS, AR 72758		Phone no. (479) 636-4461
	may	tne II	RS discuss this return with the preparer shown above? (see instructions)			X Yes No

LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2011)

132002 02-09-12

4d Other program services (Describe in Schedule O.)

Total program service expenses

including grants of \$

1,508,794.

_	0	6	9	7	3	7	7	Page	3
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			res	NO
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			Ì
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X	10		
••	as applicable			
_	• •			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		3.5	
	Part VI	11a	X	
b		l		7,7
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
đ	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a	X	.
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X_
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines] _
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		<u>x</u>
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
<u>b</u>	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
		Form	990 (2011)

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FOUNDATION, INC.

Pa	rt IV Checklist of Required Schedules (continued)	<u> </u>	<u> </u>	aye +
		Ι	Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the		163	140
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	x	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,	21		
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
20	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			1
	Schedule J			х
04-		23		
244	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete		.	
_	Schedule K. If "No", go to line 25	24a	X	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease		1	
	any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	1		
_	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and		1	
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	1		
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	<u> </u>	X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	<u> </u>	X
		28b	ļ	X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	ļ <u>.</u>	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-37 If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?		1	
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	<u>L</u> .

Form 990 (2011)

Form 990 (2011) FOUNDATION, INC. Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
		 j	Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 19			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 0			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b_		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		_X_
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		<u> X</u>
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible?	_6a		<u> </u>
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	00		
· a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		_X_
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting	_		
_	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966?	0-		
a b	Did the organization make a distribution to a donor, donor advisor, or related person?	9a 9b		
10	Section 501(c)(7) organizations. Enter	90		
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			l
а	Gross income from members or shareholders 11a			l
b	Gross income from other sources (Do not net amounts due or paid to other sources against			l
	amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			l
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			-
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
_	organization is licensed to issue qualified health plans Enter the amount of reserves on hand 13b	1		
с 14а	Enter the amount of reserves on hand Did the organization receive any payments for indoor tanning services during the tax year?	145		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14a 14b		
			990 <i>i</i>	2011)

Form 990 (2011) FOUNDATION, INC. 71-0697377 Page Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 28			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent . 1b 28			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customanly performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9_		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		_X_
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	<u>11a</u>	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X.	_
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	<u>X</u>	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a		X
b	Other officers or key employees of the organization	15b	ļ	X
40	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
168	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
500	exempt status with respect to such arrangements?	16b		
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed AR			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a	ıvaılab	ie	
	for public inspection. Indicate how you made these available. Check all that apply			
	Own website X Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and	d finar	ıcıal	
	statements available to the public during the tax year	_		
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization.	ion 🕨		
	THE ORGANIZATION - (479)619-4184		•	
13200			000	
01-23-	12	Form	990	2011)

Form 990 (2011) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- ta Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week	box	(C) POsition (do not check more than one box, unless person is both an officer and a director/trustee)				h an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other	
	(describe hours for related organizations in Schedule O)	1 =	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations	
(1) CHRIS ROGERS		l							_		
DIRECTOR	0.00	X		_		 	_	0.	0.	0.	
(2) CRAIG HULL	0.00										
DIRECTOR	0.00	X				<u> </u>	-	0.	0.	0	
(3) DAVID SWEARINGEN	0.00				ŀ			0			
DIRECTOR	0.00	^			_	 	-	0.	0.	0	
(4) DAVID THRASHER	0.00	v						0.	0.		
DIRECTOR (5) DEANNE WITHERSPOON	0.00	^	\vdash			<u> </u>		U•	U •	0	
DIRECTOR	0.00	X						0.	0.	0	
(6) DENNIS SMILEY	0.00	122				 	-	0.	0.		
CHAIR	0.00	x		x		ł		0.	0.	0	
(7) HARRISON FRENCH											
DIRECTOR	0.00	X						0.	0.	0.	
(8) HOWARD SLINKARD											
DIRECTOR	0.00	X						0.	0.	0	
(9) JERRY VEST											
DIRECTOR	0.00	X						0.	0.	0	
(10) KAY PALMER		Ì									
DIRECTOR	0.00	X	_		ļ			0.	0.	0	
(11) KENT BURGER											
TREASURER	0.00	X		X		ļ		0.	0.	0	
(12) LAMAR STEIGER										_	
DIRECTOR	0.00	X		-		<u> </u>		0.	0.	0	
(13) MIKE LUTTRELL	0.00	,,		,,		İ					
VICE-CHAIR	0.00	X		X	_	<u> </u>		0.	0.	0	
(14) MIKE MALONE	0.00				İ	1		0			
DIRECTOR (15) P. WORD WARDING	0.00	^				┢		0.	0.	0	
(15) P TODD HARBAUGH	0.00	v						0.	0.	_	
DIRECTOR (16) TONY POPULOET		^	-		\vdash	\vdash	\vdash	0.	<u> </u>	0	
(16) TONY BORNHOFT DIRECTOR	0.00	Y						0.	0.		
(17) VIRGINIA MOCIVNIK	0.00			-	 	\vdash	\vdash			0	
DIRECTOR	0.00	x						0.	0.	0	
122007 01 22 12	1 0 • 00	1 22			Щ_				<u> </u>	Form 990 (2011	

Form 990 (2011)

Form 990 (2011)	FOUNDATION				-Or	1110	711.			71-06	97	377	Pa	ige 8
Part VII Section	on A. Officers, Directors, Tru	ıstees, Key Er	mplo	yee	s, a	nd F	łigh	est	Compensated Employ	ees (continued)				
	(A) Name and title	(B) Average hours per week	(C) Position (do not check more than on box, unless person is both a officer and a director/truster				than	one h an	(D) Reportable compensation from	(E) Reportable compensation from related		am	(F) timate ount o	
		(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MIS		fro orga and	pensa om the anizati I relate nizatio	e on ed
(18) WAYNE CAI	LLAHAN		Γ											
DIRECTOR		0.00	X						0.		0.			0.
(19) CHAD CAME	PBELL													
DIRECTOR		0.00	X						0.		0.			0.
(20) RAMSAY BA	ALL													
DIRECTOR		0.00	X						0.		0.			0.
(21) HERBERT N	MORALES													
DIRECTOR		0.00	X						0.		0.			0.
(22) DAVID NO	RSWORTHY													
DIRECTOR		0.00	x						0.		0.			0.
(23) CELIA SWA	ANSON		Г										-	
DIRECTOR		0.00	X						0.		0.			0.
(24) DICK TRAN	MMEI.													
DIRECTOR		0.00	X						0.		0.			0.
(25) JANET HER	NDREN						_				-			
DIRECTOR		0.00	X						0.		0.			0.
(26) HOLLY HOI	.TMAN		 								-			
SECRETARY		0.00	X		х				0.		0.			0.
1b Sub-total			,	L		l.—.	—	1	0.		0.			0.
	continuation sheets to Part V	II. Section A							0.		0.			0.
	ines 1b and 1c)	.,					•		0.		0.			0.
	er of individuals (including but n	ot limited to th	nose	liste	ed al	bove	e) wh	no r	1	0.000 of reportable				
	on from the organization						-, ···			,,ccc or reportabl	•			0
- John John John	or non are organization												Yes	No
•	anization list any former officer, Yes," complete Schedule J for s			e, ke	ey er	nplo	yee	, or	highest compensated e	mployee on		3		x
	vidual listed on line 1a, is the st			nmn	ensa	ation	ano	to b	her compensation from	the organization	1			
	organizations greater than \$15									the organization		4		Х
	son listed on line 1a receive or			•						idual for services	ŀ	-		
	the organization? If "Yes," com							0.4.	tod organization or man	10001 101 001 11000		5		X
	pendent Contractors	.p.oto Corrodo.		<u> </u>	<u> </u>	, , , , , , , , , , , , , , , , , , , 	, , , , ,							
1 Complete th	nis table for your five highest co	mpensated in	dep	ende	ent c	ontr	acto	ors 1	that received more than	\$100,000 of com	pens	ation fi	rom	
the organiza	ation Report compensation for	the calendar y	ear	<u>endı</u>	ng v	vith	or w	ıthı	n the organization's tax	year				
	(A) Name and business	address	N	INC	Ξ				(B) Description of s	services	С	(C omper		า
		··												
											-			
<u></u>		··												

\$100,000 of compensation from the organization SEE PART VII, SECTION A CONTINUATION SHEETS

2 Total number of independent contractors (including but not limited to those listed above) who received more than

Form **990** (2011)

Form 990 (201.1) FOUNDATION, INC.
Part VIII Statement of Revenue

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				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	b c d	Membership dues Fundraising events Related organizations Government grants (contributions) All other contributions, gifts, grants, and	la lb lc ld ld le le la la la la la la la la la la la la la				3.0,0.01
Contrib and Oth	_	Similar amounts not included above	1,173,684.	1,173,684.			
	2 a b		Business Code				
Program Service Revenue	c d e						
Pro	f	All other program service revenue Total. Add lines 2a-2f	>				
	3	Investment income (including dividends other similar amounts) Income from investment of tax-exempt	. •	37,931.			37,931.
	5 6 a	Royalties (i) Re Gross rents Less rental expenses					
	c d	Rental income or (loss) Net rental income or (loss) Gross amount from sales of (i) Secu		335,577.			335,577.
		assets other than inventory Less cost or other basis and sales expenses 326,5	46.				
e	d	Gain or (loss) <41, 8 Net gain or (loss) Gross income from fundraising events (_	<41,815.	>		<41,815.>
Other Revenu		including \$ of contributions reported on line 1c). See Part IV, line 18	a 76,350.		;		
₹	С	Less. direct expenses Net income or (loss) from fundraising ex Gross income from gaming activities S Part IV, line 19	ee	54,232.			54,232.
	С	Less direct expenses Net income or (loss) from gaming activity	a b				
	b	Gross sales of inventory, less returns and allowances Less cost of goods sold Net income or (loss) from sales of inven	a b tory				
_		Miscellaneous Revenue PARKING FEE INCOME	Business Code 812930	858,996.	858,996.		
	c d e		<u> </u>	858,996.			
13200 01-23	12 19 - 12	Total revenue. See instructions.	<u> </u>	2,418,605.	858,996.	0.	385,925. Form 990 (2011)

Form 990 (2011)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a response not include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
7b,	8b, 9b, and 10b of Part VIII.		expenses	general expenses	expenses
1	Grants and other assistance to governments and	222.062	002 062		
	organizations in the United States. See Part IV, line 21	223,063.	223,063.		
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				· · · · · · · · · · · · · · · · · · ·
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include				
_	section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits				
0	Payroll taxes				
l1 _	Fees for services (non-employees)	57 960	E0 022	6 020	
a	Management	57,860. 10,060.	50,922. 4,887.	6,938. 5,173.	
b	Legal	14,031.	4,00/•	14,031.	
C	Accounting Lobbying	14,031.		14,031.	
d	Professional fundraising services. See Part IV, line 17				
e f	Investment management fees				
g	Other	27,966.	27,966.		
9 12	Advertising and promotion	3,718.	3,718.		
3	Office expenses	28,755.	22,762.	5,993.	
14	Information technology		227. 42.	3/3334	
15	Royalties				
16	Occupancy	6,177.	5,660.	517.	-
17	Travel	64,921.	64,894.	27.	
18	Payments of travel or entertainment expenses	•	• • • • • • • • • • • • • • • • • • • •		
	for any federal, state, or local public officials				
9	Conferences, conventions, and meetings				•
20	Interest	534,592.	534,592.		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	524,445.	524,445.		
23	Insurance	16,648.	14,211.	2,437.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0)				
а	DAD DEDMO	224,000.		224,000.	
b	EVENT EXPENSES	81,016.			81,016
С	SPONSORSHIPS	23,834.	11,239.	12,595.	
d	MISCELLANEOUS	16,512.	13,747.	2,765.	-
	All other expenses	6,688.	6,688.		
25	Total functional expenses Add lines 1 through 24e	1,864,286.	1,508,794.	274,476.	81,016
26	Joint costs. Complete this line only if the organization		, ,		
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				

FOUNDATION, INC.

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Form 990 (FOUN
Part X	Balance S	heet

Part X	Balance Sheet			
		(A) Beginning of year		(B) End of year
T 1	Cash - non-interest-bearing		1	
2	Savings and temporary cash investments	2,011,725.	2	2,015,622.
3		1,076,076.	3	624,591.
4	Accounts receivable, net	1,462.	4	3,904.
5	Receivables from current and former officers, directors, trustees, key	•		
	employees, and highest compensated employees. Complete Part II			
	of Schedule L		5	
6	Receivables from other disqualified persons (as defined under section			
	4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
	employers and sponsoring organizations of section 501(c)(9) voluntary			
	employees' beneficiary organizations (see instructions)		6	
Assets 8	Notes and loans receivable, net		7	
8 8	Inventones for sale or use		8	
` g	Prepaid expenses and deferred charges	973.	9	960.
10	a Land, buildings, and equipment, cost or other			
	basis. Complete Part VI of Schedule D 10a 20,721,380.			
	b Less: accumulated depreciation 10b 2,093,145.	19,134,075.	10c	18,628,235.
11	Investments - publicly traded securities		11	
12	· · · · · · · · · · · · · · · · · · ·	1,541,315.	12	1,551,309.
13	· · · · · · · · · · · · · · · · · · ·		13	
14	Intangible assets		14	
15	Other assets See Part IV, line 11	799,896.	15	863,649.
16	Total assets. Add lines 1 through 15 (must equal line 34)	24,565,522.	16	23,688,270.
17	Accounts payable and accrued expenses	34,175.	17	50,263.
18	Grants payable		18	
19	Deferred revenue	10,347.	19	
20	Tax-exempt bond liabilities	· · · · · · · · · · · · · · · · · · ·	20	
ဖ္က 21	Escrow or custodial account liability Complete Part IV of Schedule D		21	••
Liabilities 57	Payables to current and former officers, directors, trustees, key employees,			
ap	highest compensated employees, and disqualified persons. Complete Part II			
-	of Schedule L		22	
23	Secured mortgages and notes payable to unrelated third parties	9,887,785.	23	8,409,095.
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24) Complete Part X of			
	Schedule D		25	.,,
26		9,932,307.	26	8,459,358.
	Organizations that follow SFAS 117, check here X and complete			
es es	lines 27 through 29, and lines 33 and 34.			
E 27	Unrestricted net assets	10,272,781.	27	12,273,904.
8 28	Temporarily restricted net assets	3,445,395.	28	2,019,119.
~ 29	Permanently restricted net assets	915,039.	29	935,889.
교	Organizations that do not follow SFAS 117, check here and			
ō	complete lines 30 through 34.			
<i>합</i> 30	Capital stock or trust principal, or current funds	:	30	
8 31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	Retained earnings, endowment, accumulated income, or other funds		32	
Z 33	Total net assets or fund balances	14,633,215.	33	15,228,912.
34	Total liabilities and net assets/fund balances	24,565,522.	34	23,688,270.
				Form 990 (2011)

Both consolidated and separate basis

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

За

Х

X Separate basis Consolidated basis

Act and OMB Circular A-133?

SCHEDULE A

, (Form 990 or 990-EZ)

Public Charity Status and Public Support

2011

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

NORTHWEST ARKANSAS COMMUNITY COLLEGE

Inspection
Employer identification number

	_	FOUNDAT	ION, INC.						71	0697377
Part I	Reason 1	for Public Chari	ty Status (All organiz	ations mu	st complet	e this part) See inst	ructions		
The organ	ization is not a	private foundation t	pecause it is: (For lines	1 through 1	1, check o	only one b	ox.)			
1 🔲	A church, cor	nvention of churches	, or association of chur	ches desci	ribed in se	ction 170	(b)(1)(A)(i)			
2 🗀	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)									
з 🔲	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).									
4	A medical res	earch organization o	perated in conjunction	with a hos	pıtal descr	ibed in se	ction 170	(b)(1)(A)(ii	i). Enter th	ne hospital's name,
	city, and state	e:								
5 X	An organizati	on operated for the l	penefit of a college or ur	niversity ov	vned or op	erated by	a governr	nental uni	t describe	ed in
	section 170	(b)(1)(A)(iv). (Comple	te Part II.)							
6 🔲	A federal, sta	te, or local governme	ent or governmental unr	t described	ın sectio	n 170(b)(1)(A)(v).			
7 🔲	An organization	on that normally rece	eives a substantial part	of its supp	ort from a	governme	ntal unit o	r from the	general p	oublic described in
	section 170(l	b)(1)(A)(vi). (Complet	te Part II.)							
в 🔲	A community	trust described in s	ection 170(b)(1)(A)(vi).	(Complete	Part II.)					
9 🗌	An organizati	on that normally reco	eives: (1) more than 33 °	1/3% of its	support fr	om contri	butions, m	nembershi	p fees, an	d gross receipts from
	activities relat	ted to its exempt fur	ctions - subject to certa	an exception	ons, and (2	2) no more	than 33 1	/3% of its	support f	from gross investment
	income and u	inrelated business ta	axable income (less sect	tion 511 ta	x) from bu	sinesses a	cquired b	y the orga	ınızatıon a	fter June 30, 1975
	See section	509(a)(2). (Complete	Part III)							
10	An organizati	on organized and op	erated exclusively to te	st for publ	c safety S	See sectio	n 509(a)(4	l).		
11 📖	An organizati	on organized and op	erated exclusively for the	ne benefit (of, to perfo	rm the fur	nctions of,	or to carr	y out the	purposes of one or
		- · ·	tions described in secti		-		e) See sec	tion 509(a)(3). Che	ck the box that
	r		organization and compl							
	a Type I				e III - Func	_	-		d L	Type III - Other
e		•	t the organization is not		-		-			
_		-	nan one or more publicly		-				9(a)(1) or s	section 509(a)(2)
f	_		ten determination from	the IRS tha	at it is a Ty	ре I, Туре	II, or Type	e III		
		rganization, check th							_	
g	_		rganization accepted ar			-				Ty In
			rectly controls, either al	one or tog	ether with	persons o	iescribea	in (ii) and (iii) below,	Yes No
	-	• •	upported organization?	,						11g(i)
		•	n described in (i) above?		.2					11g(ii)
		-	person described in (i)							11g(iii)
h	Provide the it	ollowing information	about the supported or	ganization	(5)					
(i) Nama	of our posted	CO FIN	(iii) Type of	(iv) is the c	organization	(v) Did voi	i notify the	(vi) Is	s the	(will Amount of
	of supported anization	(ii) EIN	organization		sted in your			Lorganizáti	on in col. I	(vii) Amount of support
orge	11112411011		(described on lines 1-9 above or IRC section		document?			(i) organiz U.S	20 111 1116	заррогі
			(see instructions))	Yes	No	Yes	No	Yes	No	
NORTH	WEST								1	
		71-0685540	6	Х		Х		X		1,508,794.
										······
- -										
						<u></u>				
				1					 	
										4 500 500
Total	1	Į.	l	1	I	1	l	l	1	1.508.794.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

132021 01-24-12

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Schedule A (Form 990 or 990-EZ) 2011 FOUNDATION, INC.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

<u>Sec</u>	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	1726873.	1822702.	1605961.	896,493.	1173684.	7225713.
2	Tax revenues levied for the organ-						
	ızation's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	1726873.	1822702.	1605961.	896,493.	1173684.	7225713.
5	The portion of total contributions						_
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						1989170.
6	Public support. Subtract line 5 from line 4						5236543.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4	1726873.	1822702.	1605961.	896,493.	1173684.	7225713.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						,
	and income from similar sources	306,118.	151,315.	42,196.	39,815.	37,931.	577,375.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)	669,160.	735,266.	812,919.	853,824.		
11	Total support. Add lines 7 through 10				L		11733253.
12	Gross receipts from related activities,	, etc (see instruction	ons)			12	
13	First five years. If the Form 990 is for	r the organization's	first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	
_	organization, check this box and stor	o here					
	ction C. Computation of Publ						
	Public support percentage for 2011 (olumn (f))		14	44.63 %
	Public support percentage from 2010	•	•			15	<u>49.77 %</u>
16a	33 1/3% support test - 2011. If the	_			14 is 33 1/3% or n	nore, check this bo	
	stop here. The organization qualifies	as a publicly supp	orted organization	ı			►LX
b	33 1/3% support test - 2010. If the	_			l line 15 is 33 1/3%	or more, check the	nis box
	and stop here. The organization qual		0				▶∟
17a	10% -facts-and-circumstances tes	•					•
	and if the organization meets the "fac			•		rt IV how the organ	nization
	meets the "facts-and-circumstances"	•	•		•		▶∟_
b	10% -facts-and-circumstances tes	_					
	more, and if the organization meets the				•		•
	organization meets the "facts-and-cire			•			▶Щ
18	Private foundation. If the organization	on did not check a	box on line 13, 16	a, 16b, 17a, or 17I	b, check this box a	and see instruction	s 🕨
					Sche	edule A (Form 990	or 990-EZ) 2011

Schedule A (Form 990 or 990-EZ) 2011 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to
world and other trade Pate 11 of the decrease and the Box 110

Section A. Public Support	below, please com	ріете Рап ІІ.)				
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and	(a) 2007	(1) 2006	(6) 2009	(4) 2010	(8) 2011	(f) Total
membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or bus- iness under section 513						
4 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5			 			
7a Amounts included on lines 1, 2, and	,	 	 			+
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6)						
Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	5					
c Add lines 10a and 10b				 		
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	3					
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 Total support (Add lines 9, 10c, 11, and 12)			<u> </u>		<u> </u>	
14 First five years. If the Form 990 is f	or the organization	's first, second, thi	rd, fourth, or fifth t	tax year as a section	on 501(c)(3) organi	zation,
check this box and stop here	-lie Commercial D					
Section C. Computation of Pub	• • •					
15 Public support percentage for 2011			column (f))		15	%
16 Public support percentage from 20					16	%
Section D. Computation of Investigation					1 1	
17 Investment income percentage for			ne 13, column (f))		17	%
18 Investment income percentage from					18	%
19a 33 1/3% support tests - 2011. If th	-				·	17 is not
more than 33 1/3%, check this box						▶□
b 33 1/3% support tests - 2010. If the	•			•		
line 18 is not more than 33 1/3%, cl					=	[,] ▶∐
20 Private foundation. If the organizat	ion did not check a	box on line 14, 19	a, or 19b, check t	his box and see in	structions	▶∟_
132023 01-24-12				Scl	hedule A (Form 9	90 or 990-EZ) 201

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

Open to Public Inspection

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below. Do not complete Part I-B
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

	Section 501(c)(4), (5), or (6) organiza	tions. Complete Part III			
Nan	ne of organization NORTHWE	ST ARKANSAS COMM	UNITY COLLE	GE Empl	oyer identification number
	FOUNDAT	CION, INC.			71-0697377
Pa	art I-A Complete if the or	ganization is exempt und	ler section 501(c)	or is a section 527 o	rganization.
	Provide a description of the organi Political expenditures Volunteer hours	zation's direct and indirect politic	cal campaign activities		25,150. 0.
Pa	art I-B Complete if the or	ganization is exempt und	der section 501(c))(3).	
	Enter the amount of any excise tax	•		▶ \$	0.
	Enter the amount of any excise tax				
	If the organization incurred a section	, ,			Yes No
	Was a correction made?		, · ·		Yes No
t	If "Yes," describe in Part IV				
Pa	art I-C Complete if the or	ganization is exempt und	der section 501(c)), except section 501(c)(3).
1	Enter the amount directly expende	d by the filing organization for se	ection 527 exempt fund	ction activities > \$	
2	Enter the amount of the filing organ	nization's funds contributed to o	ther organizations for s	section 527	
	exempt function activities			▶\$	
3	Total exempt function expenditure	s Add lines 1 and 2 Enter here a	and on Form 1120-POL	L,	
	line 17b			▶\$	
4	Did the filing organization file Form	1120-POL for this year?			Yes No
5	Enter the names, addresses and e made payments. For each organiza contributions received that were p political action committee (PAC). If	ation listed, enter the amount pa romptly and directly delivered to	id from the filing organ a separate political org	ization's funds Also enter th ganization, such as a separa	e amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
	(4)	(4)	(6, =1)	filing organization's funds If none, enter -0-	contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
	. .				
					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. LHA

Schedule C (Form 990 or 990-EZ) 2011

Schedule C (Form 990 or 990-EZ) 2011	FOUNDATION	, INC.		71-0	697377 Page 2	
Part II-A Complete if the org		empt under section	on 501(c)(3) and fil	ed Form 5768		
expenses, and shar	tion belongs to an a	uffiliated group (and list i g expenditures).	n Part IV each affiliated	group member's nam	e, address, EIN,	
B Check L if the filing organization	tion checked box A	and "limited control" pr	ovisions apply.	. <u>. </u>		
	ts on Lobbying Exp ditures" means am	oenditures ounts paid or incurred	.)	(a) Filing organization's totals	(b) Affiliated group totals	
1a Total lobbying expenditures to influ	ience public opinio	n (grass roots lobbying)				
b Total lobbying expenditures to influence	ience a legislative b	ody (direct lobbying) .		25,150.		
c Total lobbying expenditures (add li	nes 1a and 1b) .			25,150.		
d Other exempt purpose expenditure	es			<u>1,839,136.</u>		
e Total exempt purpose expenditure	•			1,864,286.		
f Lobbying nontaxable amount. Ente				243,214.		
If the amount on line 1e, column (a) o		obbying nontaxable an				
Not over \$500,000		of the amount on line 1e	· · · · · · · · · · · · · · · · · · ·			
	Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000.					
Over \$1,000,000 but not over \$1,5		000 plus 10% of the ex				
Over \$1,500,000 but not over \$17,		000 plus 5% of the exce	ess over \$1,500,000			
Over \$17,000,000	\$1,00	0,000				
g Grassroots nontaxable amount (en	ter 25% of line 1f)			60,804.		
h Subtract line 1g from line 1a If zero	o or less, enter -0-			0.		
Subtract line 1f from line 1c. If zero	or less, enter -0-			0.		
j If there is an amount other than ze	ro on either line 1h	or line 1i, did the organiz	ation file Form 4720			
reporting section 4911 tax for this		<u></u>		[Yes No	
	ations that made a lumns below. See	veraging Period Under a section 501(h) election the instructions for line	n do not have to comp es 2a through 2f on pa			
	Lobbying Exp	enditures During 4-Ye	ar Averaging Period		· · · · · · · · · · · · · · · · · · ·	
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total	
2a Lobbying nontaxable amount			262,847.	243,214.	506,061.	
b Lobbying ceiling amount (150% of line 2a, column(e))					759,092.	
c Total lobbying expenditures			36,510.	25,150.	61,660.	
d Grassroots nontaxable amount			65,712.	60,804.	126,516.	
e Grassroots ceiling amount (150% of line 2d, column (e))				····	189,774.	

Schedule C (Form 990 or 990-EZ) 2011

f Grassroots lobbying expenditures

	Form 990 or 990-EZ) 2011 FOUNDATION, INC.	11-0031311	Page
Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NO	Γ filed Form 5768	
	(election under section 501(h)).		

ne year, did the filing organization attempt to influence foreign, national, state or slation, including any attempt to influence public opinion on a legislative matter indum, through the use of. It or management (include compensation in expenses reported on lines 1c through 1i)? It or members, legislators, or the public? It one, or published or broadcast statements? It of other organizations for lobbying purposes? Intact with legislators, their staffs, government officials, or a legislative body? Idemonstrations, seminars, conventions, speeches, lectures, or any similar means? It ivities?	Yes	No	Amo	ount
slation, including any attempt to influence public opinion on a legislative matter indum, through the use of. rs? ff or management (include compensation in expenses reported on lines 1c through 1i)? divertisements? to members, legislators, or the public? ons, or published or broadcast statements? of other organizations for lobbying purposes? intact with legislators, their staffs, government officials, or a legislative body? lemonstrations, seminars, conventions, speeches, lectures, or any similar means?				
slation, including any attempt to influence public opinion on a legislative matter indum, through the use of. rs? ff or management (include compensation in expenses reported on lines 1c through 1i)? divertisements? to members, legislators, or the public? ons, or published or broadcast statements? of other organizations for lobbying purposes? intact with legislators, their staffs, government officials, or a legislative body? lemonstrations, seminars, conventions, speeches, lectures, or any similar means?				
Indum, through the use of. It or management (include compensation in expenses reported on lines 1c through 1i)? Industrisements? It o members, legislators, or the public? It ons, or published or broadcast statements? It of other organizations for lobbying purposes? Intact with legislators, their staffs, government officials, or a legislative body? Idemonstrations, seminars, conventions, speeches, lectures, or any similar means?				
for management (include compensation in expenses reported on lines 1c through 1i)? divertisements? to members, legislators, or the public? ons, or published or broadcast statements? of other organizations for lobbying purposes? intact with legislators, their staffs, government officials, or a legislative body? lemonstrations, seminars, conventions, speeches, lectures, or any similar means?				
to members, legislators, or the public? ons, or published or broadcast statements? o other organizations for lobbying purposes? intact with legislators, their staffs, government officials, or a legislative body? lemonstrations, seminars, conventions, speeches, lectures, or any similar means?				
to members, legislators, or the public? ons, or published or broadcast statements? o other organizations for lobbying purposes? intact with legislators, their staffs, government officials, or a legislative body? lemonstrations, seminars, conventions, speeches, lectures, or any similar means?				
ons, or published or broadcast statements? o other organizations for lobbying purposes? ontact with legislators, their staffs, government officials, or a legislative body? lemonstrations, seminars, conventions, speeches, lectures, or any similar means?				
o other organizations for lobbying purposes? Intact with legislators, their staffs, government officials, or a legislative body? Idemonstrations, seminars, conventions, speeches, lectures, or any similar means?				
ontact with legislators, their staffs, government officials, or a legislative body? lemonstrations, seminars, conventions, speeches, lectures, or any similar means?				
lemonstrations, seminars, conventions, speeches, lectures, or any similar means?				
•				
•	1 1			
•				
ld lines 1c through 1i				
activities in line 1 cause the organization to be not described in section 501(c)(3)?		-		
· · · · · · · · · · · · · · · · · · ·		ļ		
	on 501(c)(5), or se	ction	
501(c)(6).				
			Yes	No
ostantially all (90% or more) dues received nondeductible by members?		1		i .
organization make only in-house lobbying expenditures of \$2,000 or less?		2		
		3		
		1		
162(e) nondeductible lobbying and political expenditures (do not include amounts of politi	ical			
.,		2a		
•				
te amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues				
• • • • • • • • • • • • • • • • • • • •	cess			
•				
, ,	,	4		
·				
Supplemental Information				
	bstantially all (90% or more) dues received nondeductible by members? organization make only in-house lobbying expenditures of \$2,000 or less? organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." It is sessments and similar amounts from members are from the section 527(f) tax was paid). Organization agree to carry over lobbying and political expenditures (do not include amounts of political expenditures (and not include amounts of p	enter the amount of any tax incurred by organization managers under section 4912 ag organization incurred a section 4912 tax, did it file Form 4720 for this year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(501(c)(6). Destantially all (90% or more) dues received nondeductible by members? Organization make only in-house lobbying expenditures of \$2,000 or less? Organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR answered "Yes." Destantially all (90% or more) dues received nondeductible section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR answered "Yes." Destantially all (90% or more) dues received nondeductible section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR answered "Yes." Destantially all (90% or more) dues received nondeductible section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR answered "Yes." Destantially all (90% or more) dues received nondeductible section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR answered "Yes." Destantially all (90% or more) dues received nondeductible amounts of political expenditures (and it is a section 501(c)(6) and it is a section 501(c)(6).	enter the amount of any tax incurred by organization managers under section 4912 Ing organization incurred a section 4912 tax, did it file Form 4720 for this year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or se 501(c)(6). In the stantially all (90% or more) dues received nondeductible by members? In the programization make only in-house lobbying expenditures of \$2,000 or less? In the programization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or se 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes." In the program is a sessments and similar amounts from members are from the section 527(f) tax was paid). In the program is a section 527(f) tax was paid). In the program is a section 162(e) dues are from last year In the amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues are seven and the amount on line 2c exceeds the amount on line 3, what portion of the excess are organization agree to carryover to the reasonable estimate of nondeductible lobbying and political cure next year? In the program is a section 501(c)(5), or section 501(c)(5), or section 501(c)(5), or section 501(c)(5), or section 501(c)(6), are described in the prior year? In the program is a section 501(c)(6), are described in the prior year? In the program is a section 501(c)(6), or section 501(c)(5), or section 501(c)(5), or section 501(c)(6), enter the amount of any tax incurred by organization managers under section 4912 Ing organization incurred a section 4912 tax, did it file Form 4720 for this year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). Yes bistantially all (90% or more) dues received nondeductible by members? Inguity organization make only in-house lobbying expenditures of \$2,000 or less? Organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, lines answered "Yes." Insulation and similar amounts from members Insulation and similar amounts from from from from from from from from	

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

2011
Open to Public Inspection

Name of the organization

NORTHWEST ARKANSAS COMMUNITY COLLEGE

Employer identification number 71 – 0697377

Pai	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or Accounts. Complete if the			
	organization answered "Yes" to Form 990, Part IV, line					
		(a) Donor advised funds	(b) Funds and other accounts			
1	Total number at end of year					
2	Aggregate contributions to (during year)					
3	Aggregate grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advis	ed funds			
	are the organization's property, subject to the organization's	-	Yes No			
6	Did the organization inform all grantees, donors, and donor a	•				
	for charitable purposes and not for the benefit of the donor of	• •	•			
	impermissible private benefit?		. Yes No			
Pai	t II Conservation Easements. Complete if the org	ganization answered "Yes" to Form 990, P				
1	Purpose(s) of conservation easements held by the organization	ion (check all that apply).				
	Preservation of land for public use (e.g., recreation or e	education) Preservation of an his	toncally important land area			
	Protection of natural habitat	Preservation of a cert	ified historic structure			
	Preservation of open space					
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form	of a conservation easement on the last			
	day of the tax year.					
			Held at the End of the Tax Year			
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements	2b				
С	Number of conservation easements on a certified historic str	ructure included in (a)	2c			
d	d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure					
	listed in the National Register		2d			
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the	e organization during the tax			
	year ►					
4	Number of states where property subject to conservation ea					
5	Does the organization have a written policy regarding the pe					
_	violations, and enforcement of the conservation easements		Yes No			
6	Staff and volunteer hours devoted to monitoring, inspecting,	-				
7	Amount of expenses incurred in monitoring, inspecting, and					
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170				
_	and section 170(h)(4)(B)(ii)?		Yes No			
9	In Part XIV, describe how the organization reports conservat					
	include, if applicable, the text of the footnote to the organiza	tion's financial statements that describes	the organization's accounting for			
Pa	conservation easements t III Organizations Maintaining Collections o	f Art Historical Treasures or O	ther Similar Assets			
	Complete if the organization answered "Yes" to Form	•	ther eliminar Assets.			
	If the organization elected, as permitted under SFAS 116 (AS		nent and balance sheet works of art			
	historical treasures, or other similar assets held for public ex					
	the text of the footnote to its financial statements that descr		nee of public convices, provides, in a dit xite,			
ь	If the organization elected, as permitted under SFAS 116 (AS		and balance sheet works of art, historical			
_	treasures, or other similar assets held for public exhibition, e	· · · · ·	·			
	relating to these items.		one corrido, provido ato fonesting amounto			
	(i) Revenues included in Form 990, Part VIII, line 1		▶ \$			
	(ii) Assets included in Form 990, Part X		► \$ ► \$			
2	If the organization received or held works of art, historical tre	easures, or other similar assets for financia				
_	the following amounts required to be reported under SFAS 1		, J , F			
а	Revenues included in Form 990, Part VIII, line 1		> \$			
	Assets included in Form 990, Part X		> \$			

NORTHWEST ARKANSAS COMMUNITY COLLEGE FOUNDATION, INC. 71-0697377 Page 2 Schedule D (Form 990) 2011 Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued) Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply): Public exhibition Loan or exchange programs Scholarly research h Preservation for future generations C Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV | Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? _ Yes _ No **b** If "Yes," explain the arrangement in Part XIV and complete the following table: Amount c Beginning balance 1c d Additions during the year 1d Distributions during the year <u>1e</u> f Ending balance 1f Yes 2a Did the organization include an amount on Form 990, Part X, line 21? b If "Yes," explain the arrangement in Part XIV Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10 (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back 1a Beginning of year balance 1,541,315 130,808 1,028,564 1,234,329 b Contributions 34, 225, 188,916 68,003 Net investment earnings, gains, and losses 33,952 263,334 124,221 <217 439 d Grants or scholarships 58,183 41,743 21,977 56,329 Other expenditures for facilities and programs Administrative expenses g End of year balance 1,551,309. 1,130,808, 1,028,564 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment **b** Permanent endowment ► 100.00 Temporarily restricted endowment The percentages in lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by Yes No (i) unrelated organizations X 3a(i)

4 Desc	nbe in Part XIV the intended uses of t	the organization's endowment	funds		
Part VI	Land, Buildings, and Equip	ment. See Form 990, Part >	(, line 10		
	Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land					
b Build	ings		20,673,391.	2,074,735.	18,598,656.
c Leas	ehold improvements				
d Equip	oment		18,410.	18,410.	0.
e Othe	r		29,579.		29,579.
Total. Add	lines 1a through 1e (Column (d) mus	t equal Form 990, Part X, colu	mn (B), line 10(c))	•	18,628,235.

Schedule D (Form 990) 2011

3a(ii)

3b

X

(ii) related organizations

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

	-		
Schedule D	(Form	990	2011

TICITA	יידי ערוד.	T 🗥 🗅 T	TNC
MI II IN		1 1 2181	I MI

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of Cost or end-of-yea	
Enancial derivatives			
Closely-held equity interests			
Other			 -
(A) ENDOWMENTS	1,551,309.	END-OF-YEAR MARK	KET VALUE
(B)			
(C)			
(D)			
(E)			
(F)			
(G)	_		
(H)			
(1)	4 554 300		
al. (Col (b) must equal Form 990, Part X, col (B) line 12.)	1,551,309.		
art VIII Investments - Program Related.	See Form 990, Part X, line 1		
(a) Description of investment type	(b) Book value	(c) Method of Cost or end-of-yea	
(4)		Cost of chia of year	- market value
(1)			
(2)			
(3)			
(5)			
(6)			
(7)	-		.
(8)			
(9)			
(10)			
tal. (Col (b) must equal Form 990, Part X, col (B) line 13.)			
Part IX Other Assets. See Form 990, Part X, II			
(a) Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
tal. (Column (b) must equal Form 990, Part X, col (B) I Part X Other Liabilities. See Form 990, Part			
(a) Description of liability		(b) Book value	· · · · · · · · · · · · · · · · · · ·
		(b) Book value	
(1) Federal income taxes			
(2)			
(3)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10) (11)			
(11) htal. (Column (b) must equal Form 990, Part X, col (B)	line 25.)		
FIN 48 (ASC 740) Footnote in Part XIV, provide the text of the footnot FIN 48 (ASC 740)	le to the organization's financial statem	nents that reports the organization's liability for	uncertain tax positions under
PIN 48 (ASC 740)			Schedule D (Form 990)

26

	NORTHWEST ARKANSAS COMMUNITY COLLE	GE	_			
	dule D (Form 990) 2011 FOUNDATION, INC.				<u> 0697377</u>	Page 4
	t XI Reconciliation of Change in Net Assets from Form 990 to Audited Fin		staten	nent		
1	Total revenue (Form 990, Part VIII, column (A), line 12)	_1_			2,418	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2			1,864	
3	Excess or (deficit) for the year. Subtract line 2 from line 1	. 3	 			<u>,319.</u>
4	Net unrealized gains (losses) on investments	. 4	 		41	<u>,378.</u>
5	Donated services and use of facilities	_ 5		_		
6	Investment expenses	. 6				
7	Pnor period adjustments	7	ļ			
8	Other (Describe in Part XIV.)	. 8				
9	Total adjustments (net) Add lines 4 through 8	9_	ļ.			<u>,378.</u>
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	. 10			595	<u>,697.</u>
	t XII Reconciliation of Revenue per Audited Financial Statements With Re	venue p	er Ke	turn	-	
1	Total revenue, gains, and other support per audited financial statements		-	1	2,459	<u>,983.</u>
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains on investments 2a	41,3	78.			
b	Donated services and use of facilities 2b					
С	Recoveries of prior year grants			ļ.		
d	Other (Describe in Part XIV)					
е	Add lines 2a through 2d		-	2e		<u>,378.</u>
3	Subtract line 2e from line 1		F	3	2,418	<u>,605.</u>
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b					
b	Other (Describe in Part XIV)			ļ		•
С	Add lines 4a and 4b		-	4c	0.410	0.
<u>5</u>	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)			5	2,418	<u>,605.</u>
	t XIII Reconciliation of Expenses per Audited Financial Statements With Expenses	cpenses	per r			
1	Total expenses and losses per audited financial statements			1	1,864	<u>,286.</u>
2	Amounts included on line 1 but not on Form 990, Part IX, line 25					
a	Donated services and use of facilities 2a	-				
b	Prior year adjustments 2b					
C	Other losses 2c					
d	Other (Describe in Part XIV)					•
е	Add lines 2a through 2d		-	2e	1 064	0.
3	Subtract line 2e from line 1		-	3	1,864	<u>,286.</u>
4	Amounts included on Form 990, Part IX, line 25, but not on line 1		ŀ	- 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b					
b	Other (Describe in Part XIV)					•
	Add lines 4a and 4b		-	4c	1 064	0.
5 Par	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) TXIV Supplemental Information			5	1,864	, 286.
Comp X, line	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4 e 2; Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to RT V, LINE 4: TO PROVIDE SCHOLARSHIPS TO STUDENTS	provide a	ny addı	tional	ınformatıon	4, Part
ARI	KANSAS COMMUNITY COLLEGE					
PAI	RT X, LINE 2: THE FOUNDATION HAS IDENTIFIED NO UNC	ERTAI	N TA	X		
POS	SITIONS REQUIRING DISCLOSURE IN OR ADJUSTMENT TO T	HE FI	NANC	IAI	<u> </u>	
STA	ATEMENTS.					

Schedule D (Form 990) 2011

SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

2011

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

Open To Public Inspection

Name of the organization

NORTHWEST ARKANSAS COMMUNITY COLLEGE

Employer identification number

71-0697377 FOUNDATION, INC. Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants Internet and email solicitations Solicitation of government grants b c Phone solicitations Special fundraising events d In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? _ Yes No b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Dıd fundraiser (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) fundraiser have custody or control of (ii) Activity to (or retained by) or entity (fundraiser) from activity fundraiser organization contributions? listed in col. (i) No Yes Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2011

		of fundraising event contributions and g	(a) Event #1	(b) Event #2	(c) Other events	
			(4) = 0.00 0.00	(2, 2.0 ,/2	NONE	(d) Total events (add col. (a) through
			ANNUAL GALA			col (c))
ne			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	76,350.			76,350.
	2	Less [.] Charitable contributions			.	
	3	Gross income (line 1 minus line 2)	76,350.			76,350.
	4	Cash prizes				
ses	5	Noncash prizes				
Direct Expenses	6	Rent/facility costs				
Direct	7	Food and beverages .				
	8	Entertainment				
	9	Other direct expenses	22,118.			22,118.
	10	Direct expense summary Add lines 4 through		<u>'</u>	. •	(22,118)
	11	Net income summary Combine line 3, colum				54,232.
Pa	ırt I	II Gaming. Complete if the organization	answered "Yes" to Form	990, Part IV, line 19, or r	eported more than	
		\$15,000 on Form 990-EZ, line 6a				
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
ፚ፝	1	Gross revenue				
S	2	Cash prizes				
rect Expenses	3	Noncash prizes				
Direct E	4	Rent/facility costs				
	5	Other direct expenses				
	5	Other direct expenses	Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No No	No No	
	7	Direct expense summary Add lines 2 through	gh 5 in column (d)		>	
	8	Net gaming income summary Combine line	1, column d, and line 7			
		ter the state(s) in which the organization opera	-			<u> </u>
		he organization licensed to operate gaming a No," explain		states?		└─ Yes └─ No
L		No," explain				
		ere any of the organization's gaming licenses in			/ear?	Yes No
b	If "	Yes," explain:				
	_					

NORTHWEST ARKANSAS COMMUNITY COLLEGE Schedule G (Form 990 or 990-EZ) 2011 FOUNDATION, INC. 71-0697377 Page 3 11 Does the organization operate gaming activities with nonmembers? Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed Yes No 13 Indicate the percentage of gaming activity operated in: a The organization's facility b An outside facility 13b 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records: Yes No 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ ____ and the amount of gaming revenue retained by the third party > \$ c If "Yes," enter name and address of the third party: Name > Address > Gaming manager information: Name > Gaming manager compensation ▶ \$ Description of services provided Director/officer Independent contractor 17 Mandatory distributions a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year > \$ Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions)

132083 01-23-12

SCHEDULE I (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No 1545-0047	2011	Open to Public

Employer identification number

Inspection

71-0697377

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

COLLEGE

NORTHWEST ARKANSAS COMMUNITY

INC.

FOUNDATION,

General Information on Grants and Assistance

Part I

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organizations in the United States. Complete if the organizations in the United States. Complete if the organizations in the United States. Complete if the organization in the United States. Complete if the organization in the United States. Complete if the Organization in the United States. Complete if the Organization in the United States. Complete if the Organization in the United States. Complete if the Organization in the United States. Complete if the Organization in the United States. Complete if the Organization in the United States. Complete if the Organization in the United States. Complete if the Organization in the United States. Complete if the Organization in the United States. Complete if the Organization in the United States. Complete if the Organization in the United States. Complete if the Organization in the United States. Complete if the Organization in	criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States	stance? scedures for moni	toring the use of grant	funds in the United	J States			X Yes
ation (b) EIN (c) IRC section (d) Amount of (e) Martinated if additional space is needed along the configuration of if applicable (ash grant of (e) Amount of (e) Martinator (box, (g) Description of if applicable (ash grant of (e) Amount of (e) Martinator (box, (g) Description of if applicable (ash grant of (e) Amount of (e) Martinator (box, (g) Description of other) 71-0685540 NWACC 223,063, 00, 00, 00, 00, 00, 00, 00, 00, 00, 0	d Other Assistance to	Governments an	d Organizations in the	• United States. C	omplete if the orga	anization answered "Y	es" to Form 990, Part	IV, line 21, for any
ation (b) EIN (c) IRC section (d) Amount of (e) Amount of valuation (book, non-cash assistance if applicable cash grant assistance orthon (book, non-cash assistance orthon) (a) Amount of (a) Amount of (b) ERC section (d) E	hat received more than \$	55,000 Check the	s box if no one recipier	it received more th	an \$5,000. Part II	can be duplicated if a	additional space is nee	beb
71—0685540 NWACC 223,063, 0, PRO PRO PRO PRO PRO PRO PRO PRO PRO PRO	ddress of organization vernment	(p) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, EMV, appraisal, other)	(g) Description of non-cash assistance	
(c)(3) and government organizations listed in the line 1 table	AS COMMUNITY - ONE COLLEGE	71-0685540	NWACC	223 063	0			TO SUPPORT OPERATIONS AND PROGRAMS AT NORTHWEST ARKANSAS COMMUNITY COLLEGE.
listed in the line 1 table	מניים שניים מודים							
listed in the line 1 table								
listed in the line 1 table								
listed in the line 1 table								
listed in the line 1 table								
r Form 990	nber of section 501(c)(3) a	nd government or		e line 1 table				
	nber of other organizations	s listed in the line	i table					Schedule I (Form 990) (2011)

Page 2

71-0697377

Schedule I (Form 990) (2011) FOUNDATION, INC.

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
) 			
Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information	e the information	required in Part I, I	ine 2, and any other	additional information	
SCHEDULE I, PART I, LINE 2: ALL GRANTS	1	ASSISTANC	E ARE AWAR	AND ASSISTANCE ARE AWARDED TO OR ON	
BEHALF OF THE NORTHWEST ARKANSAS COMMUNITY COLLEGE	DMMUNITY	COLLEGE.			
				:	

(i) Pooled Employer identification numbér OMB No 1545-0047 2011 Open to Public Inspection ŝ (g) Defeased (h) On behalf 71-0697377 ٥ × ۵ ۵ of issuer Yes Yes Yes Yes No × Ŷ ŝ Ľ 7,740,000.COLLEGE PARKING (f) Description of purpose Yes Yes QF. ► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. REFUNDING CONTINUATIONS ŝ ŝ See separate instructions. B 8 Supplemental Information on Tax-Exempt Bonds Yes Yes (e) Issue price (日) 710,000 740,000 × N٥ 윈 AND 05/28/10 (d) Date issued (A) Yes Yes NORTHWEST ARKANSAS COMMUNITY COLLEGE × FOR COLUMNS AC (c) CUSIP# ARKANS|71-0118700|08278C Does the organization maintain adequate books and records to support the final allocation of proceeds? Was the organization a partner in a partnership, or a member of an LLC, ▶ Attach to Form 990. SEE PART VI (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? INC which owned property financed by tax-exempt bonds? Has the final allocation of proceeds been made? FOUNDATION Working capital expenditures from proceeds BOARD Capital expenditures from proceeds Credit enhancement from proceeds Amount of bonds legally defeased Capitalized interest from proceeds PUBLIC FACILITIES Gross proceeds in reserve funds Proceeds in refunding escrows Year of substantial completion A OF BENTON COUNTY Issuance costs from proceeds (a) Issuer name Part III Private Business Use Other unspent proceeds Amount of bonds retired Total proceeds of Issue Other spent proceeds Name of the organization Bond Issues Proceeds Department of the Treasury Internal Revenue Service SCHEDULE K (Form 990) Part II Part I 6 9 ß 9 ω 42 8 5 위 ပ 5 4

Š

×

Schedule K (Form 990) 2011

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132121 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Are there any lease arrangements that may result in private business use of

bond-financed property?

N

FOUNDATION, INC.

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71-0697377

Part III Private Business Use (Continued) Schedule K (Form 990) 2011

	A		8	,	С		Q	
3a Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	, oN
business use of bond-financed property?		×						
 b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? 								
c Are there any research agreements that may result in private business use of bond-financed property?		×						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by								
entitles other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of		-						
unrelated trade or business activity carried on by your organization, another								
section 501(c)(3) organization, or a state or local government	:	%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Has the organization adopted management practices and procedures to ensure the		: :						
post-issuance compliance of its tax-exempt bond liabilities?		×						
Part IV Arbitrage								
	٨		8		O		٥	
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	No	Yes	No	Yes	No	Yes	٩
Arbitrage Rebate, been filed with respect to the bond issue?		X						
2 Is the bond issue a variable rate issue?		×						
3a Has the organization or the governmental issuer entered into a qualified								
hedge with respect to the bond issue?		×						
b Name of provider								
c Term of hedge								
d Was the hedge superintergrated?			ļ					
e Was the hedge terminated?								
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?		×						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5 Were any gross proceeds invested beyond an available temporary period?		×						
6 Did the bond issue qualify for an exception to rebate?		×						

Part V Procedures To Undertake Corrective Action

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement Yes program if self-remediation is not available under applicable regulations.

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.

(A) ISSUER NAME: PUBLIC FACILITIES BOARD OF BENTON COUNTY, ARKANSAS 01-23-12

NORTHWEST ARKANSAS COMMUNITY COLLEGE Schedule K (Form 990) 2011 FOUNDATION, INC. <u>71-0697377</u> Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K. (F) DESCRIPTION OF PURPOSE: REFUNDING OF COLLEGE PARKING FACILITY REVENUE BONDS, SERIES 2005

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization

NORTHWEST ARKANSAS COMMUNITY COLLEGE FOUNDATION INC.

Employer identification number 71 – 0697377

FOUNDATION, INC.	71-0697377
FORM 990, PART VI, SECTION B, LINE 11: A COPY OF THE FORM	990 WAS PROVIDED
TO THE ORGANIZATION'S GOVERNING BODY PRIOR TO FILING.	
FORM 990, PART VI, SECTION B, LINE 12C: THE ORGANIZATION	HAS ADOPTED A
CONFLICT OF INTEREST POLICY AND REQUIRES BOARD MEMBERS TO	COMPLETE THE
CONFLICT OF INTEREST STATEMENT YEARLY.	
FORM 990, PART VI, SECTION C, LINE 19: GOVERNING DOCUMENT	S, CONFLICT OF
INTEREST POLICY, AND FINANCIAL STATEMENTS WILL BE MADE AV	AILABLE TO THE
PUBLIC UPON REQUEST.	.
FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:	
NET UNREALIZED GAINS ON INVESTMENTS:	41,378.
FORM 990, PART XII, LINE 2C	
NO CHANGE IN PROCESS DURING THE YEAR	

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

2011 · Open to Public Inspection OMB No 1545-0047

Employer identification number 71-0697377

NORTHWEST ARKANSAS COMMUNITY COLLEGE INC. FOUNDATION, Name of the organization

 Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 ▶ Attach to Form 990. Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33)

(g) Section 512(b)(13)	(f) Direct controlling	(e) Public charity	(d) Exempt Code	(c)	(b) Primary activity	(a) Name and Fin
mpt	more related tax-exe	ause it had one or	Part IV, line 34 bec	nswered "Yes" to Form 990,	tions (Complete if the organization a	Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)
	_					
Direct controlling entity		End-of-year assets	Total income	Legal domicile (state or foreign country)	Primary activity	Name, address, and EIN of disregarded entity
(J)		(e)	(P)	(c)	(q)	(e)

(g) ion 512(bX13) controlled entity?	9 N	×		
(g) Section 512(b)(13) controlled entity?	Yes			
(f) Direct controlling entity		∀/ N		
(e) Public charity status (if section	501(c)(3))			
(d) Exempt Code section		170(C)		
(c) Legal domicile (state or foreign country)		ARKANSAS		
(b) Primary activity				
(a) Name, address, and EIN of related organization		NORTHWEST ARKANSAS COMMUNITY COLLEGE - 71-0685540, 1 COLLEGE DRIVE, BENTONVILLE, AR PUBLIC TWO YEAR COLLEGE IN 72712		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

Schedule R (Form 990) 2011 FOUNDATION, INC.

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

Page 2

71-0697377

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from fax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportion- ate allocations? Yes No	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	General or Percentago managing ownership partner?
Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	janizations Taxable a	as a Corport	oration or Trust (Coryear)	nplete if the organiza	ion answered "Yes"	to Form 990, Par	t IV, line 34 b	oecause it had o	ne or moi	e related
(a) Name, address, and EIN of related organization	Z		(b) Primary activity	(C) Ity Legal domicile (state or foreign foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) total Share of end-of-year assets		(h) Percentage ownership
132162 01-23-12				38				Schedule	R (Form	Schedule R (Form 990) 2011

NORTHWEST ARKANSAS COMMUNITY COLLEGE FOUNDATION, INC.

Page 3

71-0697377

Schedule R (Form 990) 2011

Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36) Part V

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes No	ş
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	s with one or more re	lated organizations listed	in Parts II-IV?			
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				±		×
b Gift, grant, or capital contribution to related organization(s)				₽	×	
c Gift, grant, or capital contribution from related organization(s)				ပ္		×
d Loans or loan guarantees to or for related organization(s)				4		×
e Loans or loan guarantees by related organization(s)				1		×
f Sale of assets to related organization(s)			:	*=		×
g Purchase of assets from related organization(s)			:	19		×
				육		×
 Lease of facilities, equipment, or other assets to related organization(s) 				¥	×	
j Lease of facilities, equipment, or other assets from related organization(s)				;=	×	
	anization(s)			¥ ;		×
l Performance of services or membership or fundraising solicitations by related organization(s) in Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	anization(s) non(s)			=	×	4
				두	×	
 Reimbursement paid to related organization(s) for expenses 				우	×	
p Reimbursement paid by related organization(s) for expenses				9		×
 Qther transfer of cash or property to related organization(s) r Other transfer of cash or property from related organization(s) 				14		××
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	who must complete the	iis line, including covered	relationships and transaction thresholds.			
(a) Name of other organization	(b) Transaction type (a·r)	(c) Amount involved	(d) Method of determining amount involved			
(1)				•		
(2)						
(3)						
(4)						
(5)						
(9)						
132163 01-23-12	39		Schedul	Schedule R (Form 990) 2011	(066 ι	2011

71-0697377

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Schedule R (Form 990) 2011 FOUNDATION, INC.

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue). that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(k) ercentage ownership				
5 E S S			 	
(j) General or managing partner? Yes No		 	<u>.</u>	 <u> </u>
(h) (i) (j) (k) Dispropor- Dispr				
ate Ions?			 	
(h) Disproportionate undate allocations?				
(g) Share of end-of-year assets				
(f) Share of total income				
(e) Are all Are all 501(c)(3) 01gs 7 Ves No				
(d) Predominant income particulated, unrelated, excluded from tax under section 512-514) py				
(c) Legal domicile (state or foreign country)				
(b) Primary activity				
(a) Name, address, and EIN of entity				

Schedule R (Form 990) 2011

•	NORTHWEST ARKANSAS COMMUNITY COLLEGE	
Schedule R	(Form 990) 2011 FOUNDATION, INC. Supplemental Information	71-0697377 Page 5
Part VII	Supplemental Information	
· ,	Complete this part to provide additional information for responses to questions on Schedule R (see	instructions).
		
		· · · · · · · · · · · · · · · · · · ·
		·
		······································

	FOUNDATION, INC. Officers, Directors, Trustees, Key Employees, and Highest							71-0697377			
(A) Name and title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of	
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations	
(27) ED CLIFFORD	0.00	v						0.	0	0	
DIRECTOR (28) DIANA STRANGE	0.00	^			<u> </u>	-		0.	0.	0	
DIRECTOR	0.00	x						0.	0.	0	
										<u> </u>	
				<u></u>							
				ļ							
					_						