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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047 2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► The organization may have to use a copy of this return to satisfy state reporting requirements

_	Face	ho 2011 colo-	dar year, or tax year beginning 7/01 , 2011, and ending	g 6/30		2012
<u>A</u>			dar year, or tax year beginning 7/01 , 2011, and endin		mployer Identific	
В	Check	if applicable				
	∐A	ddress change	ARC OF WASHINGTON CO., INC.		62-06945	
	N	ame change	110 E MOUNTCASTLE DR	Εī	elephone number	7
	Пп	ntial return	JOHNSON CITY, TN 37601	4	423-928-	9362
	Hт	erminated				
	\vdash			6 6	iross receipts \$	2,325,963.
	\vdash	mended return	E No. and add and a second officer	H(a) Is this a group		
	L A	pplication pending	1131113 4134 4134	H(b) Are all affiliate		
					a list (see instru	uctions) Yes No
<u></u>	Tax	exempt status	X 501(c)(3) 501(c) () (Insert no) 4947(a)(1) or 527			
J	We	bsite: N/	Α	H(c) Group exemp	tion number 🟲	
ĸ	Forn	n of organization	X Corporation Trust Association Other ► L Year of Format	ion 1962	M State of leg	al domicile TN
_	ırt I	Summar				
			be the organization's mission or most significant activities: To create	e partner	shins th	at foster
_	'		g communities where people with disabilities c			
ည		_valued_l		.A.T T T A.	· *** *	24577-47
nai		No TrienTr	*#&~~~~~~~~~~~			
Ş	ا ،	Check this bo	if the organization discontinued its operations or disposed of mo	ro than 25% o	futs not assu	
Ĝ			ting members of the governing body (Part VI, line 1a)	116 (11a)1 25 /6 (3	10
৹	1		dependent voting members of the governing body (Part VI, line 1b)		4	10
es	-		of individuals employed in calendar year 2011 (Part V, line 2a)		5	69
₹	6		of volunteers (estimate if necessary)		6	0
Activities & Governance	1 -		ed business revenue from Part VIII, column (C), line 12		7a	0.
•			business taxable income from Form 990-T, line 34		7 b	0.
	- 0	i ivet urirerated	Dusiness (axable income from Form 930-1, line 34	Dulaus		
	١.			Prior \		Current Year
٥	8		and grants (Part VIII, line 1h)	2,34	4,287.	2,322,615.
Revenue	9	_	rice revenue (Part VIII, line 2g)			2 240
ě	10		come (Part VIII, column (A), lines 3, 4, and 7d)		750.	3,348.
Œ	11		e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.24		0 205 062
	12		e – add lines 8 through 11 (must equal Part VIII, column (A), line 12)		5,037.	2,325,963.
	13	Grants and s	ımılar amounts paid (Part IX, column (A), lines 1-3)	45	5,626.	435,510.
	14	Benefits paid	to or for members (Part IX, column (A), line 4)			
	15	Salaries, other	er compensation, employee benefits (Part IX, column (A), lines 5-10)	1,29	6,872.	1,390,549.
es	162		fundraising fees (Part IX, column (A), line 11e)			
Expenses						
Ž.	l		sing expenses (Part IX, column (D), line 25)			
ш	17	•	ses (Part IX, column (A), lines 11a-11d, 11f-24e)	_	0,737.	373,145.
	18	Total expens	es Add lines 13-17 (must equal Part IX, column (A), line 25)	2,08	3,235.	2,199,204.
	19	Revenue less	expenses Subtract line 18 from line 12	26	1,802.	126,759.
88			SEIVE 101	Beginning of C	urrent Year	End of Year
a g	20	Total assets	(Part X, line 16).		8,006.	1,188,457.
Base	21	Total liabilitie	s (Part X, June 26)		6,613.	84,246.
Not Assets or Fund Balancos		Nickk-	(Part X, line 16). s (Part X, line 26) fund balances Subtract line 21 from line 2011 e Block eclare that I have examined this return, including accompanying scientifies and statements, and to		1,393.	1,104,211.
		ivet assets of	fund balances Subtract line 21 Inormaline 201] 30	1,393.	1,104,211.
P	art II	Signatui	e Block			
Und	der pena	alties of perjury, 1 of prep	eclare that I have examined this return, including accompanying scientifies and statements, and to arer (other than officer) is based on all information of which prepare has any knowledge	the best of my know	wledge and belief	f, it is true, correct, and
		IN PROPERTY.				
		.				
Si	gn		lesson Deener Malessa Fleener Floritis	Date \	10/30/	12012
He	ere	1/(2	llesson fleenon Malessa + Leenor Executive	<u>Virador</u>	-0. 007	<u> </u>
		Type o	print name and title			
		Print/Type (preparer's gnature Date	Check	k If P	TIN
Pa	id	Cocca	ay M. DE // ///// 10/2	9/12 self-e	mployed	
	na epar		P. J. C. Jan. C. Demanage CDJ - D. C.			
	epar se Or	أيداه		 	s EIN > 94-	3418018
: د م	, c UI	Firm's addr				
_	_		Johnson City, TN 37601	Phon	e no 423-	282-8008
			nis return with the preparer shown above? (see instructions)			X Yes No
BA	A F	r Paperwork f	Reduction Act Notice, see the separate instructions.	EA0113L 08/18/11		Form 990 (2011)

orm	990 (2011) ARC OF WASHINGTON CO., INC.	62-069455	57	Page 2
Par				
	Check if Schedule O contains a response to any question in this Part III			
1	Briefly describe the organization's mission			
	To create partnerships that foster nurturing communities where	<u>people_with</u>		
	disabilities can live their vision of valued life.			
2	Did the organization undertake any significant program services during the year which were not liste	d on the prior	v 🔽	l .
	Form 990 or 990-EZ?		Yes X	No
2	If 'Yes,' describe these new services on Schedule O	50FU0062	Yes X	No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program if 'Yes,' describe these changes on Schedule O	services:	Yes X	140
1	Describe the organization's program service accomplishments for each of its three largest program s	envices as measure	ed by expe	encec
•	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the others, the total expenses, and revenue, if any, for each program service reported	e amount of grants a	and alloca	tions to
4a	(Code) (Expenses \$ 1,206,267. including grants of \$) (Revenue \$	1,629,	385.)
	Independent Service Coordination - Provide assistance for elig	ible persons	& thei	r
	families in identifying, locating, & accessing all proposed wa	<u>iver services</u>	<u>, othe</u>	<u>r</u>
	necessary services, & informal community supports.			
	Respite & Family Support - Temporary care & supervision provide centers to let other family members engage in outside activitic paid for reimbursement of medical services, child care, & speces	es. Benefits	direc	tly _
_	110 614) (Revenue \$	125	601 \
4c	(Code) (Expenses \$ 119,614. Including grants of \$ Early Intervention - Promote the development of infants & todd developmental delays or disabilities by providing a family for home-based early intervention program.	lers who have used, center-	2	691.) or
				_ -
4	Other program services (Describe in Schedule O.)	»		
70	(Expenses \$ including grants of \$) (Revenue	\$)	
4e	Total program service expenses ► 1,813,580.			

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3	_	Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4	_	Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8	_	X
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
;	a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a	Х	
l	b Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII	11 b		X
	c Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		X
	d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d		X
	e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		X
	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f		<u>x</u>
12:	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII	12a		X
	b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		X
_	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
	a Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Parts II and IV	15		X
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Parts III and IV	16		X
	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17		Х
	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18		X
	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III	19		X
	a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H .	20		<u> </u>
	b If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 b		L

Form 990 (2011) ARC OF WASHINGTON CO., INC.

Part IV | Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the			
	United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and IL	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23		х
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25	24a		х
ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		<u> </u>
d	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		X
t	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		x
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III	27		x
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		X
t	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		х
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M	30		<u>x</u>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If 'Yes,' complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1	34		x
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
t	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R , $Part\ VI$	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Х	
BAA		Form	990	(2011)

1 41	. Check if Schedule O contains a response to any question in this Part V			
	Check if Schedule O Contains a response to any question in this rare v		Yes	No
1 2	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable		103	110
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	ł		
	Effect the flumber of Forms W 2d included in time to Effect of it not approached			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	X	
22	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax State-			
Za	ments, filed for the calendar year ending with or within the year covered by this return [2a]			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If 'Yes,' enter the name of the foreign country: ▶			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts.			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
С	If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization			
	solicit any contributions that were not tax deductible?	6a		X
b	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	۵.		1
		6 b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Х
.	If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file			
·	Form 8282?	7с		X
	If 'Yes,' indicate the number of Forms 8282 filed during the year 7d			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	Х	
_				
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business			
	holdings at any time during the year?	8		X
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		_
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9 b		├—
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		-
	olf 'Yes,' enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			-
а	a Is the organization licensed to issue qualified health plans in more than one state?	13a	├	┼
	Note. See the instructions for additional information the organization must report on Schedule O			
t	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
,	Enter the amount of reserves on hand			1_
	a Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O	14 b		

Form 990 (2011) ARC OF WASHINGTON CO., INC. 62-0694557 Page 6 Gövernance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. X Check if Schedule O contains a response to any question in this Part VI Section A. Governing Body and Management Yes No 10 1a Enter the number of voting members of the governing body at the end of the tax year 1 a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O 10 b Enter the number of voting members included in line 1a, above, who are independent 1 b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other 2 Х officer, director, trustee or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision Х of officers, directors or trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents X 4 since the prior Form 990 was filed? X 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more 7 a Х members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, Х 7b stockholders, or other persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following Х 8a a The governing body? Х 8b b Each committee with authority to act on behalf of the governing body? Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O 9 Х Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No Yes X 10 a 10a Did the organization have local chapters, branches, or affiliates? b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their 10b operations are consistent with the organization's exempt purposes X 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11 a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. See Schedule O Х 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13 12a b Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise 12b Х to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in X 12 c Schedule O how this is done See Schedule O X 13 Did the organization have a written whistleblower policy? 14 Х Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent 15 persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official See Schedule O 15 a X **b** Other officers of key employees of the organization 15b If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х 16 a taxable entity during the year? b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the 16_b organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed \times None Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you make these available. Check all that apply Another's website X Upon request Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available to See Schedule O the public during the tax year. State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ► KAREN LEFFEL 313 PRINCETON RD. SUITE 1 JOHNSON CITY TN 37601 423-282-8008

Form 990 (2011)	ARC	OF	WASHINGTON	CO	TNC

62-0694557

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order individual trustees or directors, institutional trustees; officers, key employees, highest compensated employees, and former such persons

X Check this box if neither the organization	n nor any	relate	d or	gan	ızat	ion co	mpe	ensated any current of	fficer, director, or trus	tee.
										
(A) Name and title	(B) Average hours per week		t che is per and a			nan one h an offi rustee)	box, cer	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	(describe hours for related organiza- tions in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1) Mike Rowe										
Director	1	X						0.	0.	0.
(2) Amy Swango-Wilson President	3	x		х				0.	0.	0.
(3) Tammy Hamm										
Director	1	Х						0.	0.	0.
(4) Deborah Lewis Treasurer	3	x		Х				0.	0.	0.
(5) Cynthia Chambers		_ ^		Λ	\vdash			0.	0.	· · ·
Director	1	X						0.	0.	0.
(6) Gracene Hensley		,,		v						0
Secretary	3	X		Х	 	-		0.	0.	0.
	1	Х						0.	0.	0.
(8) Donna Lankford Vice President	3	х		Х				0.	0.	0.
(9) Mary Kibbe				**		-				
Director	1	X			L	ļ		0.	0.	0.
(10) Phil McPeak Director	1	x						0.	0.	0.
(11)										
(12)										
(13)										
(14)										

Part VII Section A. Officers, Directors, Trust	ees, I	Ке у	Em	ıplo	ye	es,	and	d Highest Com	pensated Emp	loyees (cont)
•				((C)					
(A)	(B)	(do	not c	Pos heck	ition more	than	one	(D)	(E) Reportable	(F)
(A) Name and title	Average hours	box	, unle	ss pe	rson	ıs bot or/trus	h an	Reportable compensation from	compensation from	Estimated amount of other
	per week	의 등	ij	g	Key	g I	77	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	compensation from the
	(describ	direc	stitut	Officer	yen	ghes	Former			organization and related
	for	ctor	ional		employee	t con				organizations
	week (describ e hours for related organi- zations	uste	nstitutional trustee		Ŕ	npen				
	In Sch O)		tee			Highest compensated employee				
(15)										ļ
(16)					-					
<u>(16)</u>										
(17)								_		
222										
(18)	 									
1										
(19)										
(20)										
		_			<u> </u>					
(21)	i									
(22)		_				_				
(22)										
(23)										
(24)										
					<u> </u>	_				
(25)								,		
11 0 11 11		<u> </u>					<u> </u>	0.	0.	
1 b Sub-total c Total from continuation sheets to Part VII, Section	۸						•	0.	0.	0.
d Total (add lines 1b and 1c)	~						•	0.	0.	0.
2 Total number of individuals (including but not limite	d to the	ose I	ıste	d ab	ove) wh	o re		\$100,000 of report	
from the organization > 0										
										Yes No
3 Did the organization list any former officer, director	or trus	tee,	key	em	ploy	ee,	or h	ighest compensat	ed employee	
on line 1a? If 'Yes,' complete Schedule J for such in	ndıvıdu	al								3 X
4 For any individual listed on line 1a, is the sum of re the organization and related organizations greater t	portable	le co	mpe	ensa	tion	and	oth	er compensation	from	
such individual	нан фі	50,0	00.	" '	63	COII	ipiei	e Scriedale 5 loi		4 X
5 Did any person listed on line 1a receive or accrue c	ompen	satio	on fr	om .	any	unre	elate	ed organization or	ındıvıdual	- <u>-</u> - <u>-</u> -
for services rendered to the organization? If 'Yes,' or	comple	te S	chec	lule	J fo	r su	ch p	erson		5 X
Section B. Independent Contractors 1 Complete this table for your five highest compensate	ed indi	enen	den	t co	ntra	ctors	tha	at received more t	han \$100,000 of	
compensation from the organization Report compe	nsation	for	the	cale	nda	r ye	ar e	nding with or with	in the organization	s tax year
(A) Name and business addres	_							(B Description) of sorwess	(C) Compensation
Name and business addres								Description	OI SELVICES	Compensation
										
										
· · · · · · · · · · · · · · · · · · ·										
2 Total number of independent contractors (including		t lım	iited	to t	hose	e list	ted a	above) who receiv	red more than	
\$100,000 in compensation from the organization >	0								<u></u>	

rai		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
HUE CONTRIBUTIONS, GIFTS, GRANTS AND OTHER SIMILAR AMOUNTS	1 a Federated campaigns b Membership dues c Fundraising events d Related organizations e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above g Noncash contributions included in lns 1a-1f. h Total. Add lines 1a-1f Business Code	2,322,615.			
PROGRAM SERVICE REVENUE	2a b c d e f All other program service revenue g Total. Add lines 2a-2f				
	 Investment income (including dividends, interest and other similar amounts). Income from investment of tax-exempt bond proceeds. Royalties (i) Real (ii) Personal Ga Gross rents 	3,348.	3,348.		
	b Less rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of assets other than inventory b Less: cost or other basis				
NUE	and sales expenses c Gain or (loss) d Net gain or (loss) 8a Gross income from fundraising events (not including \$				
OTHER REVEN	of contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events				
	9 a Gross income from gaming activities See Part IV, line 19 b Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances a				
	and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a				
	b c d All other revenue.				
	12 Total revenue. See instructions	2,325,963.	3,348.	0.	0.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

-	Check if Schedule O contains a re	esponse to any question	ı ın thıs Part IX		
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22	435,510.	435,510.		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	0.	0.	0.	0.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	1,053,065.	879,351.	173,714.	
	Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits	224,889.	201,363.	23,526.	
10	Payroll taxes	112,595.	94,468.	18,127.	
11	Fees for services (non-employees)				-
a	Management				
t	Legal				
	: Accounting	35,593.		35,593.	
c	Lobbying			·	
	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
	Other				
	Advertising and promotion	2,461.		2,461.	
	Office expenses	84,823.	58,611.	26,212.	
14	Information technology	,		•	
15	Royalties				
16	_ ′	125,335.	60,408.	64,927.	
	Travel	84,365.	78,738.	5,627.	
18					
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	9,324.	2,115.	7,209.	_
	Insurance	8,803.		8,803.	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
ā	License/dues	8,044.		8,044.	
	Postage and Shipping	4,226.		4,226.	
	Printing and Publications	2,522.	2,361.	161.	
	Security, shredding	2,231.		2,231.	
	All other expenses	5,418.	655.	4,763.	
25	Total functional expenses. Add lines 1 through 24e	2,199,204.	1,813,580.	385,624.	0.
	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here				
	SOP 98-2 (ASC 958-720)				

BAA

Form 990 (2011)

Part X **Balance Sheet** (A) Beginning of year (B) End of year 561,459 1 554,576. Cash - non-interest-bearing 1 2 219,006. 117,453. Savings and temporary cash investments 3 3 Pledges and grants receivable, net 396,689 375,982 4 Accounts receivable, net Receivables from current and former officers, directors, trustees, key employees, 5 and highest compensated employees. Complete Part II of Schedule L Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary 6 organizations (see instructions) 7 Notes and loans receivable, net 8 Inventories for sale or use 9 1,267 Prepaid expenses and deferred charges 10 a Land, buildings, and equipment: cost or other basis Complete Part VI of Schedule D 10a 238,111 37,626. 10b 200,485 12,405 10 c b Less, accumulated depreciation 11 Investments - publicly traded securities 11 12 Investments - other securities See Part IV, line 11 13 Investments - program-related See Part IV, line 11 13 14 14 Intangible assets 15 15 Other assets. See Part IV, line 11 1,188,457. 84,246. 1,088,006 16 Total assets. Add lines 1 through 15 (must equal line 34) 106,613 17 17 Accounts payable and accrued expenses 18 18 Grants payable 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II 22 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D. 25 106,613 26 84,246. Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ X and complete lines N E T 27 through 29 and lines 33 and 34. 981,393 1,104,211. ASSETS 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets R Organizations that do not follow SFAS 117, check here FUND lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund BALANCES Retained earnings, endowment, accumulated income, or other funds 32 33 1,104,211. 981,393. 33 Total net assets or fund balances 1,088,006 34 1,188,457. 34 Total liabilities and net assets/fund balances

Form 990 (2011) ARC OF WASHINGTON CO., INC.	62-0694557		Pa	ge 12		
Part XI Reconciliation of Net Assets						
Check if Schedule O contains a response to any question in this Part XI	<u>.</u>			X		
	1 1					
1 Total revenue (must equal Part VIII, column (A), line 12)	1 1	2,3				
2 Total expenses (must equal Part IX, column (A), line 25)	2	2,1				
3 Revenue less expenses Subtract line 2 from line 1	3		26,7			
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			<u> 193.</u>		
5 Other changes in net assets or fund balances (explain in Schedule O). See Schedule O	5		-3, <u>9</u>	41.		
6 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	1,10	04,2	11.		
Part XII Financial Statements and Reporting						
Check if Schedule O contains a response to any question in this Part XII						
1 Accounting method used to prepare the Form 990: Cash X Accrual Other			Yes	No		
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O						
in Schedule O 2a Were the organization's financial statements compiled or reviewed by an independent accountant?						
b Were the organization's financial statements audited by an independent accountant?		2b		<u>X</u>		
c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversi review, or compilation of its financial statements and selection of an independent accountant?	ght of the audit,	2c		X		
If the organization changed either its oversight process or selection process during the tax year, expla in Schedule O	ın			!		
d If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year we separate basis, consolidated basis, or both	ere issued on a					
X Separate basis Consolidated basis Both consolidated and separate basis						
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth Audit Act and OMB Circular A-133?	ın the Sıngle	3a		<u> </u>		
b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo or audits, explain why in Schedule O and describe any steps taken to undergo such audits	the required audit	3b				
BAA	·	Form	990 (2011)		

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Employer identification number

ARC	O1	OF WASHINGTON CO., INC. 62-0694557 I Reason for Public Charity Status (All organizations must complete this part.) See instructions.														
Par	Η_	Rea	son f	or Publ	lic Char	ity Status	(All orga	anizations	s must d	omple	te this	part.)	See ir	nstruct	ions.	
The c	rga	nızatı	on is no	t a priva	te founda	ation becaus	seitis (Fo	r lines 1 thr	ough 11,	check o	nly one	box)				
1		A ch	urch, co	nvention	of churc	hes or asso	ciation of c	hurches de	scribed in	section	170(b)	(1)(A)(i)	•			
2	П	A sc	hool de:	scribed ii	n section	170(b)(1)(A)(ii). (Attac	h Schedule	E)							
3	П					spital service	-			tion 170	0(b)(1)(A	X(iii).				
4	Н			,		on operated	•						0(b)(1)(A)(iii) Er	nter the hos	pital's
				and state	_	•	•		,							•
5		An o	roaniza	tion oper		the benefit of art II)	of a college	or universi	ty owned	or oper	ated by	a gover	nmental	unit des	scribed in s	ection
6						rnment or g										
7	X	ın se	ction 1	70(b)(1)(A)(vi) , (C	receives a somplete Pa	rt II)			_	vernme	ntal unit	t or from	the ger	neral public	described
8	닕			•		n section 1										
9	An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions — subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III)															
10		An o	rganıza	tion orga	inized and	d operated e	exclusively	to test for p	oublic safe	ety See	section	509(a)	(4).			
11		more	publicl	v suppor	rted organ	d operated e nizations de: ng organiza	scribed in s	ection 5090	(a)(1) or s	ection 5	509(a)(2	ctions o) See s	of, or car section 5	ry out th 5 09(a)(3)	ne purposes . Check the	of one or box that
		a 🗌	Туре І		ь[Type II		t Type	III — Fund	tionally	ıntegrat	ed		d 🗌	Type III -	Other
е		othe	hecking r than fo on 509(oundation	, I certify n manage	that the org ers and othe	janization is r than one	s not contro or more pu	olled direct blicly sup	tly or in ported o	directly organiza	by one tions de	or more escribed	disquali in sectio	fied person on 509(a)(1)	s) or
f		If the		zation re	ceived a	written dete	rmination f	rom the IRS	S that is a	Type I,	, Type II	or Type	e III sup	porting (organization	١, 🗌
g		Sinc	e Augus	st 17, 200	06, has th	ie organizat	ion accepte	ed any gift	or contrib	ution fro	om any	of the fo	ollowing	persons	? _	
																Yes No
		(i)	below,	the gove	erning bo	ndirectly c dy of the su	pported org	ganization?	r togethei	with pe	ersons d	escribed	d in (ii) a	and (III)	11 g (i)	
		(ii)		•	•	erson descri	• • •								11 g (ii)	
					-	of a person									11 g (iii)	
h		Prov	ide the	following	ınformat	ion about th	e supporte	d organizat	ion(s)							
			me of sup organization		(1	i) EIN	(describer above of	of organization d on lines 1-9 r IRC section structions))	organiz column (your go	is the ration in	(v) Did y the organ columi your su	ou notify lization in n (i) of upport?	(vi) l: organizi colun organize U S	ation in	(vil) Amoun	t of support
		_					<u> </u>		Yes	No	Yes	No	Yes	No		
(A)					_				ļ	l						
					ļ <u>_</u>											
(B)																
(C)										l						
														7		
(D)							<u></u> .			<u> </u>						
<u>(E)</u>					ļ		<u> </u>		ļ							
													ļ			
Total							<u> </u>			<u> </u>	L]				

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

Sec	tion A. Public Support				<u> </u>			
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	1	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any 'unusual grants.')	2,347,128.	2,300,817.	2,224,025.	2,344,287.	2,322,6	15.	11,538,872.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge							0.
4	Total. Add lines 1 through 3	2,347,128.	2,300,817.	2,224,025.	2,344,287.	2,322,6	15.	11,538,872.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)							0.
6	Public support. Subtract line 5 from line 4							11,538,872.
Sec	tion B. Total Support			.		ı		
	ndar year (or fiscal year nning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	1	(f) Total
7	Amounts from line 4	2,347,128.	2,300,817.	2,224,025.	2,344,287.	2,322,6	15.	11,538,872.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	4,191.	1,685.	5.	750.	3,3	48.	9,979.
9	Net income from unrelated business activities, whether or not the business is regularly carried on							0.
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV). See Part IV	2,157.						2,157.
11	Total support. Add lines 7 through 10							11,551,008.
12	Gross receipts from related activ	vities, etc (see ins	tructions)				12	0.
13	First five years. If the Form 990 organization, check this box and		ation's first, secoi	nd, third, fourth, c	or fifth tax year as	a section 50	01(c)((3)
	tion C. Computation of Pu							
	Public support percentage for 20		**	ne 11, column (f))			14	99.89%
15	Public support percentage from	ZUIU Schedule A,	rart II, line 14			L	15	99.80%
1 6 a	33-1/3% support test — 2011. If and stop here. The organization	the organization of qualifies as a pul	lid not check the blicly supported o	box on line 13, ar rganization	nd the line 14 is 3	3-1/3% or m	ore, o	check this box
t	33-1/3% support test — 2010. If and stop here. The organization	the organization of qualifies as a pul	did not check a bo olicly supported o	ox on line 13 or 16 rganization	5a, and line 15 is	33-1/3% or r	nore,	check this box
17 a	10%-facts-and-circumstances to or more, and if the organization the organization meets the 'facts'	meets the 'facts-a	and-circumstance:	s' test, check this	box and stop he	re. Explain ir	r Part	t IV how
	o 10%-facts-and-circumstances to or more, and if the organization organization meets the 'facts-and	meets the 'facts-a id-circumstances'	and-circumstance test. The organiza	s' test, check this ation qualifies as	box and stop he a publicly support	re. Explain ir ted organizat	n Pari tion	t IV how the ►
	Private foundation. If the organ	ization did not che	eck a box on line	13, 16a, 16b, 17a				
BAA					Sc	neaule A (Fo	orm 9	90 or 990-EZ) 2011

Part III. Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

800+					· · · · · · · · · · · · · · · · · · ·		
	tion A. Public Support						
1	lar year (or fiscal yr beginning in) S Gifts, grants, contributions and membership fees received (Do not include any 'unusual grants')	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf			i			
	The value of services or facilities furnished by a governmental unit to the organization without charge						
	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons						
	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6)	(4)					
	tion B. Total Support	4 2 2 2 2 2	4 > 0000	4 > 0000	4 0 0010	(2.0011	40 T-1-1
	dar year (or fiscal yr beginning in)►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Amounts from line 6 Gross income from interest, dividends, payments received						
b	on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses						
	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses						
c 11	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is						
c 11 12	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV). Total support. (Add ins 9, 10c, 11, and 12)						
c 11 12	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV).		ation's first, seco	nd, third, fourth, c	or fifth tax year as	a section 501(c)(3)
11 12 13 14	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV). Total support. (Add ins 9, 10c, 11, and 12)	is for the organiz		nd, third, fourth, c	or fifth tax year as	a section 501(c)(c)	
11 12 13 14 Sec	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV). Total support. (Add lins 9, 10c, 11, and 12) First five years. If the Form 990 organization, check this box and	is for the organiz stop here blic Support P	'ercentage			a section 501(c)(8
11 12 13 14 Sect 15 16	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV). Total support. (Add lins 9, 10c, 11, and 12) First five years. If the Form 990 organization, check this box and tion C. Computation of Pu Public support percentage from	is for the organized stop here blic Support Poll (line 8, column 2010 Schedule A,	Percentage n (f) divided by lii , Part III, line 15	ne 13, column (f))			
11 12 13 14 Sect 15 16	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV). Total support. (Add lins 9, 10c, 11, and 12) First five years. If the Form 990 organization, check this box and tion C. Computation of Pu	is for the organized stop here blic Support Poll (line 8, column 2010 Schedule A,	Percentage n (f) divided by lii , Part III, line 15	ne 13, column (f))		15	96 98
11 12 13 14 Sec: 15 16 Sec:	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. Add lines 10a and 10b. Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV). Total support. (Add lins 9, 10c, 11, and 12) First five years. If the Form 990 organization, check this box and tion C. Computation of Pu Public support percentage from those the process of the process	is for the organized stop here blic Support Poll (line 8, column 2010 Schedule A, restment Incorfor 2011 (line 10c,	Percentage n (f) divided by lii , Part III, line 15 me Percentage , column (f) divided	ne 13, column (f)) e ed by line 13, colu		15 16	90 90
11 12 13 14 Sec 15 16 Sec 17 18	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. Add lines 10a and 10b. Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV). Total support. (Add lins 9, 10c, 11, and 12) First five years. If the Form 990 organization, check this box and tion C. Computation of Pupublic support percentage from those proceedings of the Investment income percentage investment income percentage investment income percentage in the support percentage investment income percentage in the support percentage investment income percentage investment income percentage in the support percentage investment income percentage in the support percentage in the suppo	is for the organized stop here blic Support Poll (line 8, column 2010 Schedule A, restment Incorfor 2011 (line 10c, from 2010 Schedule Sch	Percentage n (f) divided by lii , Part III, line 15 me Percentage , column (f) divide	ne 13, column (f)) e ed by line 13, colu	ımn (f))	15 16 17 18	90 90 90
11 12 13 14 Sec: 15 16 Sec: 17 18 19 a	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. Add lines 10a and 10b. Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV). Total support. (Add lins 9, 10c, 11, and 12) First five years. If the Form 990 organization, check this box and tion C. Computation of Pupublic support percentage for 20. Public support percentage from tion D. Computation of Investment income percentage investment income percentage in 33-1/3% support tests — 2011. It is not more than 33-1/3%, checkled.	is for the organized stop here blic Support Poll (line 8, column 2010 Schedule A, restment Incorfor 2011 (line 10c, from 2010 Schedule f the organization k this box and sto	Percentage n (f) divided by lii , Part III, line 15 me Percentag , column (f) divide ile A, Part III, line did not check the p here. The organ	e 13, column (f)) ed by line 13, column 17 e box on line 14, a	imn (f)) and line 15 is mor as a publicly supp	15 16 17 18 te than 33-1/3%, a ported organization	% % % % nd line 17
11 12 13 14 Sect 15 16 Sect 17 18 19 a	royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV). Total support. (Add lins 9, 10c, 11, and 12) First five years. If the Form 990 organization, check this box and tion C. Computation of Pu Public support percentage for 20 Public support percentage from tion D. Computation of Investment income percentage in income percentage	is for the organized stop here blic Support Polic Support Polic Schedule A, restment Incorporation 2010 Schedule 100, from 2010 Schedule 100, from 2010 Schedule 100, this box and stop 100, check this box and stop 100, c	Percentage n (f) divided by lift, Part III, line 15 me Percentage column (f) dividentiale A, Part III, linential did not check the phere. The organish did not check a land stop here. The control of the column o	e 13, column (f)) e d by line 13, column 17 e box on line 14, and a column cox on line 14 or line or ganization qualifies and a column e organization qualifies and a col	and line 15 is mor as a publicly supp line 19a, and line ualifies as a public	15 16 17 18 re than 33-1/3%, a ported organization 16 is more than 3:ly supported organization organization 15 is more than 3:ly supported organization organization 16 is more than 3:ly supported organization organization is more than 3:ly supported organization or	% % % % nd line 17

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2011

Open to Rublic
Inspection

AR	C OF WASHINGTON CO., INC.		62-0694557
Pa	rt I Organizations Maintaining Dono	Advised Funds or Other Similar Fo	unds or Accounts. Complete if
	the organization answered 'Yes' t	o Form 990, Part IV, line 6.	•
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
_	Did the organization inform all donors and do	por advisors in writing that the assets held in	donor advised
5	funds are the organization's property, subject	to the organization's exclusive legal control?	∐ Yes ∐ No
6	Did the organization inform all grantees, dono used only for charitable purposes and not for purpose conferring impermissible private bene	the benefit of the donor or donor advisor, or fit?	for any other Yes No
Pa	rt II Conservation Easements. Comp	ete if the organization answered 'Ye	s' to Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by	the organization (check all that apply)	
	Preservation of land for public use (e.g., i	ecreation or education) Preservatio	n of an historically important land area
	Protection of natural habitat	Preservatio	n of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organizati last day of the tax year	on held a qualified conservation contribution	in the form of a conservation easement on the
			Held at the End of the Tax Year
	a Total number of conservation easements		2a
	b Total acreage restricted by conservation ease	ments	2b
	c Number of conservation easements on a certi	fied historic structure included in (a)	2c
	d Number of conservation easements included in structure listed in the National Register	n (c) acquired after 8/17/06, and not on a his	storic 2d
3	Number of conservation easements modified, tax year ►	transferred, released, extinguished, or termi	nated by the organization during the
4	Number of states where property subject to co	onservation easement is located >	
5	Does the organization have a written policy reand enforcement of the conservation easeme	garding the periodic monitoring, inspection, its it holds?	handling of violations, Yes No
6	Staff and volunteer hours devoted to monitori		
7	Amount of expenses incurred in monitoring, ii	nspecting, and enforcing conservation easen	nents during the year
8	170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?		∐ Yes
9	In Part XIV, describe how the organization report include, if applicable, the text of the footnote conservation easements	s conservation easements in its revenue and ex to the organization's financial statements that	pense statement, and balance sheet, and at describes the organization's accounting for
Pa	rt III Organizations Maintaining Colle	ctions of Art, Historical Treasures, wered 'Yes' to Form 990, Part IV, Ir	or Other Similar Assets. ne 8.
1	a If the organization elected, as permitted unde art, historical treasures, or other similar asset in Part XIV, the text of the footnote to its fina	s held for public exhibition, education, or res	evenue statement and balance sheet works of learch in furtherance of public service, provide
	b If the organization elected, as permitted unde historical treasures, or other similar assets he following amounts relating to these items.	r SFAS 116 (ASC 958), to report in its reven ld for public exhibition, education, or research	ue statement and balance sheet works of art, ch in furtherance of public service, provide the
	(i) Revenues included in Form 990, Part VIII	line 1	►\$ ►\$
	(ii) Assets included in Form 990, Part X		► \$
2	If the organization received or held works of a amounts required to be reported under SFAS	ort, historical treasures, or other similar asse 116 (ASC 958) relating to these items:	ts for financial gain, provide the following
	a Revenues included in Form 990, Part VIII, line		- \$
	b Assets included in Form 990, Part X		▶ \$

Schedule D (Form 990) 2011 ARC (.,	62-069			Page 2
Part III Organizations Mainta	ining Collection	ons of Art, Histo	orical Treasures, or	Other Similar Ass	ets (co	ontinu	ıed)
3 Using the organization's acquisititems (check all that apply):	ion, accession, ai	nd other records, ch	eck any of the following	that are a significant u	ise of its	collec	tion
a Public exhibition		d Loan	or exchange programs				
b Scholarly research		e U Other					
c Preservation for future gener							
4 Provide a description of the orga Part XIV			,		se in		
5 During the year, did the organiza assets to be sold to raise funds r	ition solicit or rec rather than to be	eive donations of ar maintained as part (t, historical treasures, o of the organization's col	r other similar lection?	Yes	Γ	No
Part IV Escrow and Custodia	l Arrangemen	ts. Complete if t	he organization an		m 990	, Part	īV,
line 9, or reported an	amount on Fo	rm 990, Part X,	line 21.				
1 a Is the organization an agent, trus included on Form 990, Part X?	stee, custodian, o	r other intermediary	for contributions or oth	er assets not	Yes	Ε	No
b If 'Yes,' explain the arrangement	in Part XIV and	complete the follow	ng table:	г			
- December				1.	Amount		
c Beginning balance				1 c 1 d			
d Additions during the yeare Distributions during the year				1 e			
f Ending balance				16			
2a Did the organization include an a	amount on Form ^o	90 Part X line 217	•	['']	Yes		No
b If 'Yes,' explain the arrangement		.50, 1 01(7), 1110 211				L	
Part V Endowment Funds. Co		organization ans	swered 'Yes' to For	m 990, Part IV, line	10.		
	(a) Current year	(b) Prior yea	r (c) Two years back	(d) Three years back	(e) F	our year	s back
1 a Beginning of year balance							ļ
b Contributions					<u> </u>	· · ·	
c Net investment earnings, gains, and losses					Fig. 19 34		
d Grants or scholarships						,	
 Other expenditures for facilities and programs 					\$\dag{\chi} \tau_{\text{x}}		•
f Administrative expenses					· · · · ·	· ·	×
g End of year balance	<u>.</u>						
2 Provide the estimated percentag		ear end balance (lir	ne 1g, column (a)) held	as			
a Board designated or quasi-endov		8					
b Permanent endowment ►	%	0.					
c Temporarily restricted endowmer		%					
The percentages in lines 2a, 2b,							
3a Are there endowment funds not organization by:	in the possession	of the organization	that are held and admi	nistered for the	Γ	Yes	No
(i) unrelated organizations					3a(i)	103	
(ii) related organizations					3a(ii)		
b If 'Yes' to 3a(II), are the related of	organizations liste	ed as required on So	chedule R?		3b		
4 Describe in Part XIV the intender	_	•					
Part VI Land, Buildings, and							
Description of property	(a)	Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) E	Book va	alue
1 a Land				,			
b Buildings							
c Leasehold improvements			3,820.	182.			<u>, 638.</u>
d Equipment	<u> </u>		211,328.	178,108.			,220.
e Other	(-1)	1 Form 000 D-1 V	22,963.	22,195.		27	768.
Total. Add lines 1a through 1e (Colum	nn (a) must equa	rorm 990, Paπ X,	coiumn (B), line IV(c))		lulo D /E		<u>, 626.</u>
BAA				Sched	lule D (F	om 95	10) 2011

2 FIN 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740)

(9) (10) (11)

Total. (Column (b) must equal Form 990, Part X, column (B) line 25)

Schedule	D (Form 990) 2011 ARC OF WASHINGTON CO., INC.		0694557 Page 4
Part XI		al Statements	N/A
-	al revenue (Form 990, Part VIII, column (A), line 12)		
	al expenses (Form 990, Part IX, column (A), line 25)		
	ess or (deficit) for the year. Subtract line 2 from line 1		
	unrealized gains (losses) on investments		
	nated services and use of facilities		
	estment expenses		
	or period adjustments		
	er (Describe in Part XIV)		·
	al adjustments (net) Add lines 4 through 8		
	tess or (deficit) for the year per audited financial statements. Combine lines 3		N / 3
	Reconciliation of Revenue per Audited Financial Statement	s with Revenue per Ret	. 1
	al revenue, gains, and other support per audited financial statements	<u> -</u>	1
	ounts included on line 1 but not on Form 990, Part VIII, line 12:	اما	
	unrealized gains on investments	2a 2b	
	nated services and use of facilities		
	coveries of prior year grants	2c	
	er (Describe in Part XIV)		_
	d lines 2a through 2d	_	2e
	otract line 2e from line 1	ı -	3
	ounts included on Form 990, Part VIII, line 12, but not on line 1:		
	estment expenses not included on Form 990, Part VIII, line 7b	4a	
	er (Describe in Part XIV)	4b	
	d lines 4a and 4b.	<u> </u>	4c
5 Tot	al revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	-t- Mith Francis non F	5 Notice N / 2
	II Reconciliation of Expenses per Audited Financial Statemen	its with Expenses per F	
	al expenses and losses per audited financial statements	_	1
	ounts included on line 1 but not on Form 990, Part IX, line 25:		
	nated services and use of facilities	2a	
b Prı	or year adjustments	2b	
	ner losses	2c	
	ner (Describe in Part XIV)	2d	
	d lines 2a through 2d	-	2e
	otract line 2e from line 1	, F	3
	nounts included on Form 990, Part IX, line 25, but not on line 1:	_ i	
	estment expenses not included on Form 990, Part VIII, line 7b	4a	
	ner (Describe in Part XIV)		4c
	d lines 4a and 4b . al expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	F	5
	V Supplemental Information		
	e this part to provide the descriptions required for Part II, lines 3, 5, and 9, Pa	rt III. lines 1a and 4: Part IV. I	ines 1b and 2b:
Part V, I	ine 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lin tional information	es 2d and 4b Also complete	this part to provide
			.
BAA	TEEA3304L 05/25/11		Schedule D (Form 990) 2011

TEEA3304L 05/25/11

BAA

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States	Complete if the organization answered 'Yes' to Form 990, Part IV, lines 21 or 22. Attatch to Form 990.	JNI CJ NOL	크
SCHEDULE I (Form 990)	Department of the Treasury Internal Revenue Service	Name of the organization ARC OF WASHINGTON CO	Part I General Informatio

		1+O bac otaci	A conception A	Occining			OMB No 1545-0047
(Form 990)	•	Governments, ar	Governments, and Individuals in the United States	the United Sta	es tes		2011
Department of the Treasury Internal Revenue Service	Ö	mplete if the organizatio	Complete if the organization answered 'Yes' to Form 990, Part IV, lines 21 or 22. Attatch to Form 990.	m 990, Part IV, lines 27	or 22.	<u> </u>	Open to Public Inspection
Name of the organization		i i				Employer identification number	tion number
ARC OF WASHINGTON	TON CO., INC.					62-0694557	7
Part I General In	General Information on Grants and Assistance	sistance					
1 Does the organizathe selection crite	Does the organization maintain records to substantiate the amount of the selection criteria used to award the grants or assistance?		the grants or assistance, the grantees' eligibility for the grants or assistance, and	antees' eligibility for th	e grants or assistance		X Yes No
2 Describe in Part	Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States	monitoring the use of gr	rant funds in the United \$	States See Part IV	t IV]
Part II Grants an Form 990, Part II can	Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed	rnments and Organi pent that received medee is needed	izations in the Unite nore than \$5,000. Ch	d States. Complet leck this box if no	e if the organizatione rece	on answered 'Ye eived more than	s' to \$5,000. ► [X]
1 (a) Name and address of organization or government	ess of organization (b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1)							
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1						
(2)	 						
(3)							
							:
(4)							
<u>(5)</u>							
(9)							
	1 1 1 1 1 1 1 1 1						
<u>ω</u>							
(8)	 						

Schedule 1 (Form 990) (2011)

TEEA3901L 06/01/11

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

3 Enter total number of other organizations listed in the line 1 table BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

62-0694557 INC. ARC OF WASHINGTON CO., Schedule I (Form 990) (2011)

Page 2

Schedule 1 (Form 990) (2011) | Partill | Grants and Other Assistance to Individuals in the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 22. | Part III can be duplicated if additional space is needed. (f) Description of non-cash assistance PartiVer Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information (e) Method of valuation (book, FMV, appraisal, other) order that the recipients applied to the program. The final funding decision is made ___definied in the questionnaire. Selection of recipients is based on the chronological indicated by functional limitations in three or more areas of major life activity as _by_a_local_governing_council_composed_of_volunteers._Final_decision_is_given_to_the __hard_copy_and_in_electronic_format.__Expenditures_are_tracked_per_individual_per_ accounting period. Eligibility is determined by a questionnaire provided by the __state_Family_Support_Program._An_individual_must_have_a_severe_disability_as_ (d) Amount of non-cash assistance _council_through_the_local_and_state_guidelines_governing_the_program Part I, Line 2 - Procedures for Monitoring Use of Grants Funds in U.S. (c) Amount of cash grant 239 (b) Number of recipients Family Support assistance to (a) Type of grant or assistance individuals BAA 9 က 4 S ~

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No 1545-0047

2011

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

62-0694557 ARC OF WASHINGTON CO., INC Form 990, Part VI, Line 11b - Form 990 Review Process Form 990 is available for review upon request Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Conflicts If any officer or director of the organization has any direct or indirect interest in, or relationship with, any individual or organization that proposes to enter into __ any transaction with the organization, such person shall give notice of such interest or relationship and shall thereafter refrain from discussing or voting on the particular transaction in which he/she has an interest, or otherwise attempting to exert any influence on the organization to affect a decision to participate or not participate in such transaction. At the beginning of each fiscal year, officers and directors will review and acknowledge the organization's conflict of interest policy by agreeing via signature to the Arc of Washington Co. Code of Ethics for the Board of Directors and Officers Form 990, Part VI, Line 15a - Compensation Review & Approval Process for CEO, Exec. Dir., or Top Mgtment All decisions regarding executive compensation are to be made through a process free of potential conflicts of interest. The Board of Directors should, to the extent reasonably available, rely upon appropriate data as to comparability and competitiveness prior to making its decision, and shall contemporaneously place such data and other reasons for its decision in the minutes. If the Board does not have the data as to comparability, it shall document any other basis for believing the proposed compensation is reasonable and competitive. The Board shall make this determination at least once annually. Form 990, Part VI, Line 19 - Other Organization Documents Publicly Available The organization makes its governing documents, conflict of interest policy, and financial statements available to the public upon request.

011 · Sched	ule .	A, Part	IV	- Sup	olem	ental	Infor	mation	1		Page 5
· -		ARC O	F W	ASHING	TON C	O., INC.				_	62-069455
Part II, Line 10 - Other Income	;										
Nature and Source		2011		2010		2009	<u> </u>	2008		2	2007
Overpayment correction Total			_								2,157. 2,157.
Total	\$	0.	\$		0. \$.	0.	S	0.	\$	2,157.

2011

Schedule O - Supplemental Information

Page 2

ARC OF WASHINGTON CO., INC.

62-0694557

Form 990, Part XI, Line 5 Other Changes in Net Assets or Fund Balances

Prior per. adj. - audit adjustment to revenue

Total $\frac{\$}{\$}$ -3,941.