

## See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



DLN: 93493114003093

Department of the Treasury

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Internal	Revenue	Service	► The organization may have to us	еасоруо	of this return to	satisfy st	tate reportin	g requireme	nts	Inspection
A Fo	or the 2	2011 cal	endar year, or tax year beginning 07	'-01-201 <b>1</b>	and ending 0	6-30-2012	2	D Francisco	-	fication number
		pplicable	C Name of organization LYNN UNIVERSITY INC							fication number
_	dress ch		Doing Business As					59-102 E Telepho		oer
	me chai								237-718	
	tıal retui		Number and street (or P O box if mail is i	not delivered	I to street address	) Room/sur	te	<b>G</b> Gross re		
Те	rmınateo	d	3601 North Military Trail							.,,
Am	nended i	return	City or town, state or country, and ZIP + Boca Raton, FL 33431	4						
Г Ар	plication	pending								
			F Name and address of principa	lofficer				nıs a group ı	eturn fo	
			KEVIN ROSS 3601 North Military Trail				affili	ates?		⊤Yes 🔽 No
			Boca Raton,FL 33431				H(b) Are a	all affiliates i	ncluded?	☐ Yes ☐ No
—————————————————————————————————————	av-evem	npt status	▼ 501(c)(3)	no.)	047/2\/1\ or	F27	_			ee instructions)
		·		110)   4:	547(a)(1) 01	327	H(c) Gro	up exemption	on numb	er 🟲
			V LYNN EDU							
			Corporation Trust Association C	Other 🟲			<b>L</b> Year of fo	ormation 197	2 <b>M</b> St	ate of legal domicile FL
Pa	rt I	Sumr	nary							
			scribe the organization's mission or SION OF LYNN UNIVERSITY IS TO				IDDORT AN	D ENVIROI	NMFNT	THAT ENABLE
Ψ			S TO REACH THEIR FULL POTEN						VI-ILIVI	
alle	-									
Ë	-									
Governance	2 0	Check thi	s box 🛏 if the organization discont	tinued its	operations or d	ısposed o	f more than :	25% of its i	net asse	ets
	3 1	Number o	f voting members of the governing b	ody (Part \	VI, line 1a) .				3	11
Activities &	4 1	Number o	findependent voting members of the	governing	g body (Part VI	, line 1b)		. [	4	9
Ĭ	5 7	Total num	ber of individuals employed in calen	ndar year 2	2011 (Part V, I	ne 2a) .			5	1,206
ষ্	1		ber of volunteers (estimate if neces						6	151
			elated business revenue from Part V					-	7a	0
	Ь	Net unrel	ated business taxable income from F	orm 990-	T, line 34 .	•			7b	0
		Contrib	utions and grants (Dart VIII line 1h	- 1			Pric	or Year	0.2	Current Year
ā	9	8 Contributions and grants (Part VIII, line 1h)						3,305,1		6,502,984
Revenue	10	_	nent income (Part VIII, column (A),					2,281,5	_	504,815
ř	11		evenue (Part VIII, column (A), lines					701,2		679,194
	12	Total re	venue—add lines 8 through 11 (mus	st equal Pa	art VIII, colum	n (A), line	:			
	-							72,216,9	_	75,136,364
	13		and similar amounts paid (Part IX, c					13,909,9	0	13,559,475
	14 15		s paid to or for members (Part IX, co s, other compensation, employee be							0
8	15	5-10)	s, other compensation, employee be	nencs (r ar	t IX, column (A	, illies		37,565,9	76	38,517,540
Expenses	16a	Profess	ional fundraising fees (Part IX, colu	mn (A), lın				0	0	
ਡੋ	Ь	Total fun	draising expenses (Part IX, column (D), line	25) <b>-</b> 3,830						
	17		xpenses (Part IX, column (A), lines				27,242,615			
	18		openses Add lines 13-17 (must eq			-		76,699,0		79,319,630
. 02	19	Revenu	e less expenses Subtract line 18 fr	om line 12	2		+	-4,482,1	_	-4,183,266
Net Assets or Fund Balances							_	ig of Curren Year	۱	End of Year
386 8	20	Total a	ssets (Part X, line 16)					107,880,0	23	112,378,544
A PE	21	Total li	abilities (Part X, line 26)					36,646,6	23	45,914,672
	22		ets or fund balances Subtract line 2	21 from lın	ne 20			71,233,4	00	66,463,872
	rt II	_	ture Block							
			jury, I declare that I have examined th it is true, correct, and complete. Decla							
	ledge.	·	•	-			•			
		T k					1			
Sigr	•	***** Signat	* ure of officer					013-04-24 Date		
Sigi Her		'	E LEVINE VP BUSINESS AND FINANCE							
-			or print name and title							
		Preparer's	<b>L</b>		Date		heck if			identification number
Paid		signature	Rachel Spurlock			-	elf- mployed 🕨 🦳	(see instru P00520729		
	arer's	Firm's na	ne (or yours 👠 CROWE HORWATH LLP							
Use		ıf self-em						EIN 🕨		
			Suite 1100 Fort Lauderdale, FL 33301					Phone no	<b>(954)</b>	202-8600
May	the IR	S discuss	this return with the preparer shown		see instruction:	s)			. F	Yes No

Code (Code ) (Expenses 3 34,40,574 including grants of \$ 11,657,540 (Revenue \$ 37,489,377)  THE MURRESTY OFFER SACHDOROUS NO HOLDORY OF ADMINISTRESS MY LAS A GROWING POPULATION OF ADMINISTRESS MY HAND ROCKED FROM STORES MY HELD AS ONE DESCREPTION OF ADMINISTRESS MY HAND ROCKED FROM MY HELD ROCKED WITH A STOCKARD OF ADMINISTRESS MY HAND ROCKED WHICH MY HAND ROCKED WITH A STOCKARD OF RESPECTABLE MY HAND ROCKED WHICH	FOIIII	990 (2011) Page <b>2</b>
ACCREDITED BY THE SOUTHERN ASSOCIATION, FLORIDA, LYNN UNIVERSITY IS A PRIVATE, COEDUCATIONAL INSTITUTION ACCREDITED BY THE SOUTHERN ASSOCIATION OF COLLEGES AND SCHOOLS (CONTINUED IN SCHEDULE O)  2. Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E2?	Part	<u> </u>
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E2?  10 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E2?  11 Yes," describe these new services on Schedule O  2 Did the organization cease conducting, or make significant changes in how it conducts, any program services?  11 Yes," describe these changes on Schedule O  4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported  4a (Code ) (Expenses \$ 37.489,377)  THE UNINERSITY OFFERS ROHLEORS, MASTER'S AND A DOCTORAL DEGREE THE ACADEMIC PROGRAM IS DESIGNED FOR TRADITIONAL AGE STUDENTS, As WELL AS A GROWING POPULATION OF ADULT LEARNESS TODAY, LYMN UNINERSITY HAS 2,093 STUDENTS WHO HAIL FROM 87 FOREIGN COUNTRIES AND A SURTICE STATES AND TERRITORIES PRESENITY, THE UNIVERSITY OFFERS POEME MASTER'S DEGREES WITH NINE MADIE ROSGRAMS OF STUDY, WITHIN IT TWO SPECIALIZATIONS, AND TOUR BACHELOR'S SPECIALIZATIONS, AS WELL AS ONE DOCTORAL DEGREE WITH ONE MADIE PROGRAM IS DESIGNED FOR TRADITIONAL AGE STUDENTS, AS SPECIALIZATIONS, AS WELL AS ONE DOCTORAL DEGREE WITH ONE MADIE PROGRAM IS DESIGNED FOR TRADITIONAL AGE STUDENTS, AND TOUR BACHELOR'S SPECIALIZATIONS, AND TRUTH THE HER AS SPECIALIZATIONS, AS WELL AS ONE DOCTORAL DEGREE WITH ONE MADIE PROGRAM STUDENTS WHO HAIL FROM 87 FOREIGN OF STUDY, WITHIN IT TWO SPECIALIZATIONS, AND TOUR BACHELOR'S SPECIALIZATIONS AND TRADE PROGRAMS OF STUDY, WITHIN IT TWO SPECIALIZATIONS, AND TOUR BACHELOR'S SPECIALIZATIONS OF REPORTEDIAL DEGREE WITH ONE PROGRAM STUDENTS WHO HAIL FROM 87 FOREIGN OF THE WITHIN THE PRESONAL DEGREE WITH ONE PROGRAM STUDY WITHIN THE WILL CONTRIBUTE TO THEIR PR	1	Briefly describe the organization's mission
the prior Form 990 or 990-E22		
the prior Form 990 or 990-E22		
Did the organization cease conducting, or make significant changes in how it conducts, any program services exervices?  16 **Yes," describe these changes on Schedule O  4 **Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported  4 **Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported  4 **Describe the organization's program service accomplishments of \$ 11,67,540) (Revenue \$ 37,489,377)  THE UNIVERSITY OFFERS MCHELDRYS, MASTER'S AND A DOCTORAL DEGREE THE ACADEMIC PROGRAM IS DESCRIBED FOR TRADITIONIA, ASSO STUDENT'S, AS WELL AS A DOCTORAL DEGREE THE ACADEMIC PROGRAM IS DESCRIBED FOR TRADITIONIA ASSO STUDENT'S, AS WELL AS A DOCTORAL DEGREE SHIP HAS 2,093 STUDENT'S HAS 2,093 STUDENT'S AND TREATION OF TRADITION OF EDUCATION OF EDUCATION PROGRAM SERVICES OF SECULIZATIONS, AND FOUR RANGE IS UNIVERSITY OF SECULIZATIONS, AND FOUR RANGE IS UNIVERSITY IS PROUD OF ITS TRADITION OF EDUCATION FOR AND WOMEN WHO ASSUME POSITIONS OF RESPONSIBILITY AND BECOME LEADERS IN THEIR CHOSEN PROFESSIONS (CONTINUED IN SCHEDULE O)  4 **COde***	2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
### PROPRIES Service Code   Capture Code    ### Code   Capture Cod		If "Yes," describe these new services on Schedule O
Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 49.47(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.  4a (Code ) (Expenses \$ 34,440,574 including grants of \$ 11,657,540) (Revenue \$ 37,489,377)  THE UNIVERSITY OFFERS BACHELORS, MASTER'S AND A DOCTORAL DEGREE THE ACADEMIC PROGRAM IS DESIGNED FOR TRADITIONAL AGED STUDENTS, AS WELL AS OROWING POPULATION of ADULT LEARNERS TODAY, LYNN UNIVERSITY HAS 2,097 STUDENTS WHO HAIL FROM 87 FOREIGN COUNTRIES AND 45 UNITED STATES AND TERRITORIES PRESENTLY, THE UNIVERSITY OFFERS POUR MASTERS'S DEGREES WITH MADOR PROGRAMS or STUDY, WITHIN THE MY SPECIALIZATIONS, AS WELL AS ONE DOCTORAL DEGREE WITH ONE MAJOR PROGRAM or STUDY, WITHIN IT THIN 95 PECIALIZATIONS, AND TRADITION OF FOUL AS A PROGRAM OR STUDY, WITHIN THE MY 2.2 SPECIALIZATIONS LYNN UNIVERSITY IS PROUD OF ITS TRADITION OF EDUCATING MEN AND WOMEN WHO ASSUME POSITIONS OF RESPONSIBILITY AND BECOME LEADERS IN THEIR CHOSEN PROFESSIONS (CONTINUED IN SCHEDULE O)  4b (Code ) (Expenses \$ 16,493,071 including grants of \$ 0) (Revenue \$ 18,418,575)  A PROGRAM OF ACTIVITIES COMPLEMENTS THE ACADEMIC PROGRAM STUDENTS CHOOSE THOSE ACTIVITIES THAT WILL CONTRIBUTE TO THEIR PERSONAL DEVELOPMENT AND ENNOYMENT - STUDENT GOVERNMENT, SERVICE CLUBS, SPORTS, SOCIAL FRATENITIES, AND NUMBROUS SPECIAL INTEREST ORGANIZATIONS IN ADDITION, THE UNIVERSITY OFFERS A FORMAL LEADERSHIP CERTIFICATION PROGRAM, AVAILABLE TO ALL STUDENTS (CONTINUED IN SCHEDULE O)  4c (Code ) (Expenses \$ 12,045,823 including grants of \$ 1,901,935) (Revenue \$ 9,952,225)  THE UNIVERSITY MAINTAINS FIVE RESIDENCE HALLS THAT PROVIDE FIVE HALLOWS FOR A PROGRAM AVAILABLE TO ALL STUDENTS EXPORTS LUMING ON CAMPUS ARE REQUIRED TO BE ON THE UNIVERSITY FOROUTE IN THE PRESONAL COMPUS AND EXPENSE OF THE ADDITION AND ACCOMBINED SERVICE SINCER		services?
THE UNIVERSITY OFFERS BACHELOR'S, MASTER'S AND A DOCTORAL DEGREE THE ACADEMIC PROGRAM IS DESIGNED FOR TRADITIONAL AGED STIDENTS, AS WELL AS A GROWING POPULATION OF ADULT LEARNESS TOACY, TYNN UNIVERSITY HAS 2,097 STUDENTS WHO HALL FROM 87 FOREIGN COUNTRIES AND 4 SUNITED STATES AND TERRITORIES PRESENTLY, THE UNIVERSITY OFFERS FOUR MASTER'S DEGREES WITH NIME MAJOR PROGRAMS OF STUDY, WITHIN THEM 28 SPECIALIZATIONS, AS WELL AS ONE DOCTORAL DEGREE WITH ONE MAJOR PROGRAM OF STUDY, WITHIN IT TWO SPECIALIZATIONS, AND FOUR BACHELOR'S DEGREES WITH 25 MAJOR PROGRAMS OF STUDY, AND WITHIN THEM 22 SPECIALIZATIONS (TYNN UNIVERSITY IS PROUD OF ITS TRADITION OF EDUCATING MEN AND WOMEN WHO ASSUME POSITIONS OF RESPONSIBILITY AND BECOME LEADERS IN THEIR CHOSEN PROFESSIONS (CONTINUED IN SCHEDULE O)  4b (Code ) (Expenses \$ 16,493,071 including grants of \$ 0) (Revenue \$ 18,418,575)  A PROGRAM OF ACTIVITIES COMPLEMENTS THE ACADEMIC PROGRAM STUDENTS CHOOSE THOSE ACTIVITIES THAT WILL CONTRIBUTE TO THEIR PERSONAL DEVELOPMENT AND ENJOYMENT - STUDENT GOVERNMENT, SERVICE CLUBS, SPORTS, SOCIAL FRATERNITIES, AND NUMEROUS SPECIAL INTEREST ORGANIZATIONS IN ADDITION, THE UNIVERSITY OFFERS A FORMAL LEADERSHIP CERTIFICATION PROGRAM, AVAILABLE TO ALL STUDENTS (CONTINUED IN SCHEDULE O)  4c (Code ) (Expenses \$ 12,045,823 including grants of \$ 1,901,935) (Revenue \$ 9,952,225)  THE UNIVERSITY MAINTAINS FIVE RESIDENCE HALL STATE PROVIDE FULL LIVING ACCOMMODING FOR MORE THAN HALF OF ITS UNDERGRADUATE STUDENT POPULATION EACH ROOM IS FURNISHED TO MEET STUDENTS TUDENTS TO MORE THAN HALF OF ITS UNDERGRADUATE STUDENT POPULATION EACH ROOM IS FURNISHED TO MEET STUDENTS TUDENTS TO MORE THAN HALF OF ITS UNDERGRADUATE STUDENT SHOWN AND ACCOMMODITY MEET STUDENTS TO MORE THAN HALF OF ITS UNDERGRADUATE STUDENT SHOWN AND ACCOMMODITY MEET STUDENTS TO MORE THAN HALF OF ITS UNDERGRADUATE STUDENT SHOWN AND ACCOMMODITY MEET STUDENTS TO MORE THAN HALF OF ITS UNDERGRADUATE STUDENT SHOWN AND ACCOMMODITY OF THE UNIVERSITY CONSTRUCTORY OF THE OWN OF THE OWN OF THE OWN OF THE OWN		Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of
THE UNIVERSITY OFFERS BACHELOR'S, MASTER'S AND A DOCTORAL DEGREE THE ACADEMIC PROGRAM IS DESIGNED FOR TRADITIONAL AGED STIDENTS, AS WELL AS A GROWING POPULATION OF ADULT LEARNESS TOACY, TYNN UNIVERSITY HAS 2,097 STUDENTS WHO HALL FROM 87 FOREIGN COUNTRIES AND 4 SUNITED STATES AND TERRITORIES PRESENTLY, THE UNIVERSITY OFFERS FOUR MASTER'S DEGREES WITH NIME MAJOR PROGRAMS OF STUDY, WITHIN THEM 28 SPECIALIZATIONS, AS WELL AS ONE DOCTORAL DEGREE WITH ONE MAJOR PROGRAM OF STUDY, WITHIN IT TWO SPECIALIZATIONS, AND FOUR BACHELOR'S DEGREES WITH 25 MAJOR PROGRAMS OF STUDY, AND WITHIN THEM 22 SPECIALIZATIONS (TYNN UNIVERSITY IS PROUD OF ITS TRADITION OF EDUCATING MEN AND WOMEN WHO ASSUME POSITIONS OF RESPONSIBILITY AND BECOME LEADERS IN THEIR CHOSEN PROFESSIONS (CONTINUED IN SCHEDULE O)  4b (Code ) (Expenses \$ 16,493,071 including grants of \$ 0) (Revenue \$ 18,418,575)  A PROGRAM OF ACTIVITIES COMPLEMENTS THE ACADEMIC PROGRAM STUDENTS CHOOSE THOSE ACTIVITIES THAT WILL CONTRIBUTE TO THEIR PERSONAL DEVELOPMENT AND ENJOYMENT - STUDENT GOVERNMENT, SERVICE CLUBS, SPORTS, SOCIAL FRATERNITIES, AND NUMEROUS SPECIAL INTEREST ORGANIZATIONS IN ADDITION, THE UNIVERSITY OFFERS A FORMAL LEADERSHIP CERTIFICATION PROGRAM, AVAILABLE TO ALL STUDENTS (CONTINUED IN SCHEDULE O)  4c (Code ) (Expenses \$ 12,045,823 including grants of \$ 1,901,935) (Revenue \$ 9,952,225)  THE UNIVERSITY MAINTAINS FIVE RESIDENCE HALL STATE PROVIDE FULL LIVING ACCOMMODING FOR MORE THAN HALF OF ITS UNDERGRADUATE STUDENT POPULATION EACH ROOM IS FURNISHED TO MEET STUDENTS TUDENTS TO MORE THAN HALF OF ITS UNDERGRADUATE STUDENT POPULATION EACH ROOM IS FURNISHED TO MEET STUDENTS TUDENTS TO MORE THAN HALF OF ITS UNDERGRADUATE STUDENT SHOWN AND ACCOMMODITY MEET STUDENTS TO MORE THAN HALF OF ITS UNDERGRADUATE STUDENT SHOWN AND ACCOMMODITY MEET STUDENTS TO MORE THAN HALF OF ITS UNDERGRADUATE STUDENT SHOWN AND ACCOMMODITY MEET STUDENTS TO MORE THAN HALF OF ITS UNDERGRADUATE STUDENT SHOWN AND ACCOMMODITY OF THE UNIVERSITY CONSTRUCTORY OF THE OWN OF THE OWN OF THE OWN OF THE OWN	4a	(Code ) (Expenses \$ 34.440.574 including grants of \$ 11.657,540 ) (Revenue \$ 37,489,377 )
A PROGRAM OF ACTIVITIES COMPLEMENTS THE ACADEMIC PROGRAM STUDENTS CHOOSE THOSE ACTIVITIES THAT WILL CONTRIBUTE TO THEIR PERSONAL DEVELOPMENT AND ENJOYMENT - STUDENT GOVERNMENT, SERVICE CLUBS, SPORTS, SOCIAL FRATERNITIES, AND NUMEROUS SPECIAL INTEREST ORGANIZATIONS IN ADDITION, THE UNIVERSITY OFFERS A FORMAL LEADERSHIP CERTIFICATION PROGRAM, AVAILABLE TO ALL STUDENTS (CONTINUED IN SCHEDULE O)  4c (Code ) (Expenses \$ 12,045,823 including grants of \$ 1,901,935) (Revenue \$ 9,952,225)  THE UNIVERSITY MAINTAINS FIVE RESIDENCE HALLS THAT PROVIDE FULL LIVING ACCOMMODATIONS FOR MORE THAN HALF OF ITS UNDERGRADUATE STUDENT POPULATION EACH ROOM IS FURNISHED TO MEET STUDENTS' NEEDS, INCLUDING TV CABLE AND WIRELESS INTERNET SERVICE STUDENTS LIVING ON CAMPUS ARE REQUIRED TO BE ON THE UNIVERSITY MEAU PLAN THE PLAN INCLUDES "FREEDOM" OPTIONS THAT LET STUDENTS LIVING ON CAMPUS AND PURING OFF HOURS COMMUTER STUDENTS, FACULTY, STAFF AND VISITORS CAN PURCHASE MEALS DIRECTLY THROUGH THE UNIVERSITY'S FOOD SERVICE VENDOR THE LYNN UNIVERSITY BOOKSTORE OFFERS TEXT AND OTHER TRADE BOOKS, SCHOOL-BRANDED CLOTHING AND ACCESSORIES, AS WELL AS VARIOUS OTHER SUPPLIES  (Code ) (Expenses \$ 2,689,005 including grants of \$ 0) (Revenue \$ 1,889,724)  CLASSICAL MUSIC IS PROVIDED TO THE UNIVERSITY COMMUNITY AS WELL AS THE GENERAL PUBLIC BY STUDENTS AND FACULTY IN THE LYNN UNIVERSITY CONSERVATORY OF MUSIC ADDITIONALLY, PROFESSIONAL ACTORS AND MUSICIANS PERFORM ON CAMPUS IN THE PERFORMING ARTS CENTER MANY OPPORTUNITIES ARE PROVIDED IN THE REALM OF "IDEAS," THROUGH LECTURES AND COMMUNITY DISCOURSE DURING THE SUMMER MONTHS BETWEEN ACADEMIC YEARS FOR TRADITIONAL COLLEGE STUDENTS, A PORTION OF THE UNIVERSITY'S EDUCATIONAL FACILITIES ARE USED TO PROVIDE INSTRUCTION TO A COMBINED ENROLLED IN SPECIAL EDUCATIONAL PROGRAMS  4d Other program services (Describe in Schedule O)  (Expenses \$ 2,689,005 including grants of \$ 0) (Revenue \$ 1,889,724)		STATES AND TERRITORIES PRESENTLY, THE UNIVERSITY OFFERS FOUR MASTER'S DEGREES WITH NINE MAJOR PROGRAMS OF STUDY, WITHIN THEM 28 SPECIALIZATIONS, AS WELL AS ONE DOCTORAL DEGREE WITH ONE MAJOR PROGRAM OF STUDY, WITHIN IT TWO SPECIALIZATIONS, AND FOUR BACHELOR'S DEGREES WITH 25 MAJOR PROGRAMS OF STUDY, AND WITHIN THEM, 22 SPECIALIZATIONS LYNN UNIVERSITY IS PROUD OF ITS TRADITION OF EDUCATING MEN
A PROGRAM OF ACTIVITIES COMPLEMENTS THE ACADEMIC PROGRAM STUDENTS CHOOSE THOSE ACTIVITIES THAT WILL CONTRIBUTE TO THEIR PERSONAL DEVELOPMENT AND ENJOYMENT - STUDENT GOVERNMENT, SERVICE CLUBS, SPORTS, SOCIAL FRATERNITIES, AND NUMEROUS SPECIAL INTEREST ORGANIZATIONS IN ADDITION, THE UNIVERSITY OFFERS A FORMAL LEADERSHIP CERTIFICATION PROGRAM, AVAILABLE TO ALL STUDENTS (CONTINUED IN SCHEDULE O)  4c (Code ) (Expenses \$ 12,045,823 including grants of \$ 1,901,935) (Revenue \$ 9,952,225)  THE UNIVERSITY MAINTAINS FIVE RESIDENCE HALLS THAT PROVIDE FULL LIVING ACCOMMODATIONS FOR MORE THAN HALF OF ITS UNDERGRADUATE STUDENT POPULATION EACH ROOM IS FURNISHED TO MEET STUDENTS' NEEDS, INCLUDING TV CABLE AND WIRELESS INTERNET SERVICE STUDENTS LIVING ON CAMPUS ARE REQUIRED TO BE ON THE UNIVERSITY MEAU PLAN THE PLAN INCLUDES "FREEDOM" OPTIONS THAT LET STUDENTS LIVING ON CAMPUS AND PURING OFF HOURS COMMUTER STUDENTS, FACULTY, STAFF AND VISITORS CAN PURCHASE MEALS DIRECTLY THROUGH THE UNIVERSITY'S FOOD SERVICE VENDOR THE LYNN UNIVERSITY BOOKSTORE OFFERS TEXT AND OTHER TRADE BOOKS, SCHOOL-BRANDED CLOTHING AND ACCESSORIES, AS WELL AS VARIOUS OTHER SUPPLIES  (Code ) (Expenses \$ 2,689,005 including grants of \$ 0) (Revenue \$ 1,889,724)  CLASSICAL MUSIC IS PROVIDED TO THE UNIVERSITY COMMUNITY AS WELL AS THE GENERAL PUBLIC BY STUDENTS AND FACULTY IN THE LYNN UNIVERSITY CONSERVATORY OF MUSIC ADDITIONALLY, PROFESSIONAL ACTORS AND MUSICIANS PERFORM ON CAMPUS IN THE PERFORMING ARTS CENTER MANY OPPORTUNITIES ARE PROVIDED IN THE REALM OF "IDEAS," THROUGH LECTURES AND COMMUNITY DISCOURSE DURING THE SUMMER MONTHS BETWEEN ACADEMIC YEARS FOR TRADITIONAL COLLEGE STUDENTS, A PORTION OF THE UNIVERSITY'S EDUCATIONAL FACILITIES ARE USED TO PROVIDE INSTRUCTION TO A COMBINED ENROLLED IN SPECIAL EDUCATIONAL PROGRAMS  4d Other program services (Describe in Schedule O)  (Expenses \$ 2,689,005 including grants of \$ 0) (Revenue \$ 1,889,724)		/Co.l.
THE UNIVERSITY MAINTAINS FIVE RESIDENCE HALLS THAT PROVIDE FULL LIVING ACCOMMODATIONS FOR MORE THAN HALF OF ITS UNDERGRADUATE STUDENT POPULATION EACH ROOM IS FURNISHED TO MEET STUDENTS' NEEDS, INCLUDING TV CABLE AND WIRELESS INTERNET SERVICE STUDENTS LIVING ON CAMPUS ARE REQUIRED TO BE ON THE UNIVERSITY MEAL PLAN THE PLAN INCLUDES "FREEDOM" OPTIONS THAT LET STUDENTS IDNE IN THE CAMPUS GRILL OR COFFEE SHOP DURING OFF HOURS COMMUTER STUDENTS, FACULTY, STAFF AND VISITORS CAN PURCHASE MEALS DIRECTLY THROUGH THE UNIVERSITY'S FOOD SERVICE VENDOR THE LYNN UNIVERSITY BOOKSTORE OFFERS TEXT AND OTHER TRADE BOOKS, SCHOOL-BRANDED CLOTHING AND ACCESSORIES, AS WELL AS VARIOUS OTHER SUPPLIES  (Code ) (Expenses \$ 2,689,005 including grants of \$ 0 ) (Revenue \$ 1,889,724 )  CLASSICAL MUSIC IS PROVIDED TO THE UNIVERSITY COMMUNITY AS WELL AS THE GENERAL PUBLIC BY STUDENTS AND FACULTY IN THE LYNN UNIVERSITY CONSERVATORY OF MUSIC ADDITIONALLY, PROFESSIONAL ACTORS AND MUSICIANS PERFORM ON CAMPUS IN THE PERFORMING ARTS CENTER MANY OPPORTUNITIES ARE PROVIDED IN THE REALM OF "IDEAS," THROUGH LECTURES AND COMMUNITY DISCOURSE DURING THE SUMMER MONTHS BETWEEN ACADEMIC YEARS FOR TRADITIONAL COLLEGE STUDENTS, A PORTION OF THE UNIVERSITY'S EDUCATIONAL FACILITIES ARE USED TO PROVIDE INSTRUCTION TO A COMBINED ENROLLMENT OF APPROXIMATELY 3,000 CHILDREN ATTENDING THREE THREE-WEEK SUMMER CAMP SESSIONS AND TO GROUPS OF ADULTS ENROLLED IN SPECIAL EDUCATIONAL PROGRAMS  4d Other program services (Describe in Schedule O)  (Expenses \$ 2,689,005 including grants of \$ 0 ) (Revenue \$ 1,889,724 )	4b	A PROGRAM OF ACTIVITIES COMPLEMENTS THE ACADEMIC PROGRAM STUDENTS CHOOSE THOSE ACTIVITIES THAT WILL CONTRIBUTE TO THEIR PERSONAL DEVELOPMENT AND ENJOYMENT - STUDENT GOVERNMENT, SERVICE CLUBS, SPORTS, SOCIAL FRATERNITIES, AND NUMEROUS SPECIAL INTEREST ORGANIZATIONS
THE UNIVERSITY MAINTAINS FIVE RESIDENCE HALLS THAT PROVIDE FULL LIVING ACCOMMODATIONS FOR MORE THAN HALF OF ITS UNDERGRADUATE STUDENT POPULATION EACH ROOM IS FURNISHED TO MEET STUDENTS' NEEDS, INCLUDING TV CABLE AND WIRELESS INTERNET SERVICE STUDENTS LIVING ON CAMPUS ARE REQUIRED TO BE ON THE UNIVERSITY MEAL PLAN THE PLAN INCLUDES "FREEDOM" OPTIONS THAT LET STUDENTS IDNE IN THE CAMPUS GRILL OR COFFEE SHOP DURING OFF HOURS COMMUTER STUDENTS, FACULTY, STAFF AND VISITORS CAN PURCHASE MEALS DIRECTLY THROUGH THE UNIVERSITY'S FOOD SERVICE VENDOR THE LYNN UNIVERSITY BOOKSTORE OFFERS TEXT AND OTHER TRADE BOOKS, SCHOOL-BRANDED CLOTHING AND ACCESSORIES, AS WELL AS VARIOUS OTHER SUPPLIES  (Code ) (Expenses \$ 2,689,005 including grants of \$ 0 ) (Revenue \$ 1,889,724 )  CLASSICAL MUSIC IS PROVIDED TO THE UNIVERSITY COMMUNITY AS WELL AS THE GENERAL PUBLIC BY STUDENTS AND FACULTY IN THE LYNN UNIVERSITY CONSERVATORY OF MUSIC ADDITIONALLY, PROFESSIONAL ACTORS AND MUSICIANS PERFORM ON CAMPUS IN THE PERFORMING ARTS CENTER MANY OPPORTUNITIES ARE PROVIDED IN THE REALM OF "IDEAS," THROUGH LECTURES AND COMMUNITY DISCOURSE DURING THE SUMMER MONTHS BETWEEN ACADEMIC YEARS FOR TRADITIONAL COLLEGE STUDENTS, A PORTION OF THE UNIVERSITY'S EDUCATIONAL FACILITIES ARE USED TO PROVIDE INSTRUCTION TO A COMBINED ENROLLMENT OF APPROXIMATELY 3,000 CHILDREN ATTENDING THREE THREE-WEEK SUMMER CAMP SESSIONS AND TO GROUPS OF ADULTS ENROLLED IN SPECIAL EDUCATIONAL PROGRAMS  4d Other program services (Describe in Schedule O)  (Expenses \$ 2,689,005 including grants of \$ 0 ) (Revenue \$ 1,889,724 )		
POPULATION EACH ROOM IS FURNISHED TO MEET STUDENTS' NEEDS, INCLUDING TV CABLE AND WIRELESS INTERNET SERVICE STUDENTS LIVING ON CAMPUS ARE REQUIRED TO BE ON THE UNIVERSITY MEAL PLAN THE PLAN INCLUDES "FREEDOM" OPTIONS THAT LET STUDENTS DINE IN THE CAMPUS GRILL OR COFFEE SHOP DURING OFF HOURS COMMUTER STUDENTS, FACULTY, STAFF AND VISITORS CAN PURCHASE MEALS DIRECTLY THROUGH THE UNIVERSITY'S FOOD SERVICE VENDOR THE LYNN UNIVERSITY BOOKSTORE OFFERS TEXT AND OTHER TRADE BOOKS, SCHOOL-BRANDED CLOTHING AND ACCESSORIES, AS WELL AS VARIOUS OTHER SUPPLIES  (Code ) (Expenses \$ 2,689,005 including grants of \$ 0 ) (Revenue \$ 1,889,724 )  CLASSICAL MUSIC IS PROVIDED TO THE UNIVERSITY COMMUNITY AS WELL AS THE GENERAL PUBLIC BY STUDENTS AND FACULTY IN THE LYNN UNIVERSITY CONSERVATORY OF MUSIC ADDITIONALLY, PROFESSIONAL ACTORS AND MUSICIANS PERFORM ON CAMPUS IN THE PERFORMING ARTS CENTER MANY OPPORTUNITIES ARE PROVIDED IN THE REALM OF "IDEAS," THROUGH LECTURES AND COMMUNITY DISCOURSE DURING THE SUMMER MONTHS BETWEEN ACADEMIC YEARS FOR TRADITIONAL COLLEGE STUDENTS, A PORTION OF THE UNIVERSITY'S EDUCATIONAL FACILITIES ARE USED TO PROVIDE INSTRUCTION TO A COMBINED ENROLLMENT OF APPROXIMATELY 3,000 CHILDREN ATTENDING THREE THREE-WEEK SUMMER CAMP SESSIONS AND TO GROUPS OF ADULTS ENROLLED IN SPECIAL EDUCATIONAL PROGRAMS  4d Other program services (Describe in Schedule O)  (Expenses \$ 2,689,005 including grants of \$ 0 ) (Revenue \$ 1,889,724 )	<b>4</b> c	
CLASSICAL MUSIC IS PROVIDED TO THE UNIVERSITY COMMUNITY AS WELL AS THE GENERAL PUBLIC BY STUDENTS AND FACULTY IN THE LYNN UNIVERSITY CONSERVATORY OF MUSIC ADDITIONALLY, PROFESSIONAL ACTORS AND MUSICIANS PERFORM ON CAMPUS IN THE PERFORMING ARTS CENTER MANY OPPORTUNITIES ARE PROVIDED IN THE REALM OF "IDEAS," THROUGH LECTURES AND COMMUNITY DISCOURSE DURING THE SUMMER MONTHS BETWEEN ACADEMIC YEARS FOR TRADITIONAL COLLEGE STUDENTS, A PORTION OF THE UNIVERSITY'S EDUCATIONAL FACILITIES ARE USED TO PROVIDE INSTRUCTION TO A COMBINED ENROLLMENT OF APPROXIMATELY 3,000 CHILDREN ATTENDING THREE THREE-WEEK SUMMER CAMP SESSIONS AND TO GROUPS OF ADULTS ENROLLED IN SPECIAL EDUCATIONAL PROGRAMS  4d Other program services (Describe in Schedule O)  (Expenses \$ 2,689,005 including grants of \$ 0) (Revenue \$ 1,889,724)		POPULATION EACH ROOM IS FURNISHED TO MEET STUDENTS' NEEDS, INCLUDING TV CABLE AND WIRELESS INTERNET SERVICE STUDENTS LIVING ON CAMPUS ARE REQUIRED TO BE ON THE UNIVERSITY MEAL PLAN THE PLAN INCLUDES "FREEDOM" OPTIONS THAT LET STUDENTS DINE IN THE CAMPUS GRILL OR COFFEE SHOP DURING OFF HOURS COMMUTER STUDENTS, FACULTY, STAFF AND VISITORS CAN PURCHASE MEALS DIRECTLY THROUGH THE UNIVERSITY'S FOOD SERVICE VENDOR THE LYNN UNIVERSITY BOOKSTORE OFFERS TEXT AND OTHER TRADE BOOKS, SCHOOL-BRANDED CLOTHING AND ACCESSORIES, AS WELL AS VARIOUS
CLASSICAL MUSIC IS PROVIDED TO THE UNIVERSITY COMMUNITY AS WELL AS THE GENERAL PUBLIC BY STUDENTS AND FACULTY IN THE LYNN UNIVERSITY CONSERVATORY OF MUSIC ADDITIONALLY, PROFESSIONAL ACTORS AND MUSICIANS PERFORM ON CAMPUS IN THE PERFORMING ARTS CENTER MANY OPPORTUNITIES ARE PROVIDED IN THE REALM OF "IDEAS," THROUGH LECTURES AND COMMUNITY DISCOURSE DURING THE SUMMER MONTHS BETWEEN ACADEMIC YEARS FOR TRADITIONAL COLLEGE STUDENTS, A PORTION OF THE UNIVERSITY'S EDUCATIONAL FACILITIES ARE USED TO PROVIDE INSTRUCTION TO A COMBINED ENROLLMENT OF APPROXIMATELY 3,000 CHILDREN ATTENDING THREE THREE-WEEK SUMMER CAMP SESSIONS AND TO GROUPS OF ADULTS ENROLLED IN SPECIAL EDUCATIONAL PROGRAMS  4d Other program services (Describe in Schedule O)  (Expenses \$ 2,689,005 including grants of \$ 0) (Revenue \$ 1,889,724)		(Code ) (Expenses \$ 2.690.005 including grapts of \$ 0.) (Pevenue \$ 1.890.724.)
(Expenses \$ 2,689,005 including grants of \$ 0) (Revenue \$ 1,889,724)		CLASSICAL MUSIC IS PROVIDED TO THE UNIVERSITY COMMUNITY AS WELL AS THE GENERAL PUBLIC BY STUDENTS AND FACULTY IN THE LYNN UNIVERSITY CONSERVATORY OF MUSIC ADDITIONALLY, PROFESSIONAL ACTORS AND MUSICIANS PERFORM ON CAMPUS IN THE PERFORMING ARTS CENTER MANY OPPORTUNITIES ARE PROVIDED IN THE REALM OF "IDEAS," THROUGH LECTURES AND COMMUNITY DISCOURSE DURING THE SUMMER MONTHS BETWEEN ACADEMIC YEARS FOR TRADITIONAL COLLEGE STUDENTS, A PORTION OF THE UNIVERSITY'S EDUCATIONAL FACILITIES ARE USED TO PROVIDE INSTRUCTION TO A COMBINED ENROLLMENT OF APPROXIMATELY 3,000 CHILDREN ATTENDING THREE THREE-WEEK SUMMER CAMP SESSIONS AND TO GROUPS OF ADULTS ENROLLED
(Expenses \$ 2,689,005 including grants of \$ 0) (Revenue \$ 1,889,724)		
	4d	
	4e	Total program service expenses►\$ 65,668,473

art IV	Check	dist of	Required	Schedules

G	oneoknist of Kedan ca concautes			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

	990 (2011)			Page 2
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes,"			
	complete Schedule L, Part IV	28b	Yes	<u> </u>
	an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule Ma	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,  Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Yes	

,	,
Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V	•	• 1	
			Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	<b>1a</b> 2,395			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
•	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this			
b	return			
	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the	За		No
b	year?	3b		110
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7</b> c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a  Gross receipts, included on Form 990, Part VIII, line 12, for public use of club  10b			
D	facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
D	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand			
a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI  $\,$  .  $\,$  .  $\,$  .

Se	ection A. Governing Body and Management						
			Yes	No			
1_	Enter the number of veting members of the governing heady at the and of the tay						
1a	Enter the number of voting members of the governing body at the end of the tax year						
b	Enter the number of voting members included in line 1a, above, who are independent						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No			
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was	4		No			
5	filed?  Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No			
6	Did the organization have members or stockholders?	6		No			
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			- 110			
	more members of the governing body?	7a		Νo			
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		Νo			
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following						
а	The governing body?	8a	Yes				
b	Each committee with authority to act on behalf of the governing body?	8b	Yes				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No			
	ection B. Policies (This Section B requests information about policies not required by the Internal						
Re	evenue Code.)						
			Yes	No			
	Did the organization have local chapters, branches, or affiliates?	10a		No			
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b					
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes				
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990						
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes				
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes				
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes				
13	Did the organization have a written whistleblower policy?	13	Yes				
14	Did the organization have a written document retention and destruction policy?	14	Yes				
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		100				
а	The organization's CEO, Executive Director, or top management official	15a	Yes				
b		15b	Yes				
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)						
	16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?						
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			1			
	organization's exempt status with respect to such arrangements?	16b					
	ection C. Disclosure						
17	List the States with which a copy of this Form 990 is required to be filed▶						
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)						

Own website Another's website V Upon request

- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 20 Laurie Levine VP-Bus Fin 3601 North Military Trail

Boca Raton, FL 33431 (561) 237-7181

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

<b>(A)</b> Name and Title	(B) Average hours per week (describe	unles an	on (d e thai	n one son er ai	e bo: is bo nd a	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	related organizations
(1) SEE SCHEDULE J FOR ADDITIONAL INFORMATION ON COMPENSATION		х	х	х	Х	х		0	0	0
(2) ARTHUR LANDGREN SECRETARY AND TRUSTEE	40 00	х		х				55,589	0	1,110
(3) CHRISTINE LYNN CHAIRPERSON	2 00	х		х				0	0	0
(4) KEVIN ROSS PRESIDENT	40 00	х		х				389,190	0	136,626
(5) STEPHEN SNYDER TRUSTEE/VICE CHAIR	2 00	х		х				0	0	0
(6) BILL SHUBIN TRUSTEE	2 00	х						0	0	0
(7) BRAD OSBORNE TRUSTEE	2 00	х						0	0	0
(8) JAN CARLSSON TRUSTEE	2 00	х						0	0	0
(9) JOHN LANGAN TRUSTEE	2 00	х						0	0	0
(10) PAUL ROBINO TRUSTEE	2 00	х						0	0	0
(11) VICTORIA RIXON TRUSTEE	2 00	х						0	0	0
(12) WILLIAM REHRIG TRUSTEE	2 00	х						0	0	0
(13) CHRISTIAN G BONIFORTI CHIEF INFORMATION OFFICER	40 00			х				151,377	0	28,755
(14) CYNTHIA PATTERSON VP FOR ACADEMIC AFFAIRS	40 00			х				212,099	0	9,086
(15) GARETH FOWLES VP FOR ENROLLMENT MANAGEMENT	40 00			х				145,321	0	15,011
(16) GREG MALFITANO SVP FOR ADMINISTRATION	40 00			х				230,657	0	97,322
(17) GREGG COX VICE PRESIDENT FOR ACADEMIC AFFAIRS	40 00			х				154,372	0	16,955

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

<b>(A)</b> Name and Title	(B) Average hours per week (describe	unles an	on (d e thai	n on son er ai	e bo is bo nd a stee	x, oth )		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustée or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	related organizations
(18) JASON WALTON CHIEF OF STAFF	40 00			х				159,454	0	29,159
(19) JUDITH NELSON VP FOR DEVELOPMENT	40 00			х				215,489	0	13,163
(20) LAURIE LEVINE VP FOR BUSINESS AND FINANCE	40 00			х				208,136	0	92,331
(21) MARGARET RUDDY GENERAL COUNSEL	40 00			х				197,962	0	140,804
(22) MICHELE MORRIS VP FOR MARKETING & COMMUNICATION	40 00			х				156,399	0	21,045
(23) PHILIP RIORDAN VP FOR STUDENT LIFE	40 00			х				156,532	0	33,879
(24) DIANE DICERBO DIRECTOR OF ACADEMIC ADVISING	40 00					х		170,272	0	28,179
(25) JON ROBERTSON DEAN, CONSERVATORY OF MUSIC	40 00					Х		124,775	0	25,310
(26) MARSHA GLINES DEAN, INST FOR ACHIEVEMENT AND LEARNING	40 00					Х		148,180	0	15,321
(27) MATTHEW CHALOUX DIRECTOR, AUXILIARY SERVICES	40 00					Х		156,053	0	29,650
(28) RALPH NORCIO ASSOCIATE DEAN, BUSINESS SCHOOL	40 00					Х		176,053	0	14,693
(29) DONALD ROSS PRESIDENT EMERITUS	40 00						х	134,435	0	22,562
							<u> </u> ▶-			
c Total from continuation sheets to				÷	•		·  -			
d Total (add lines 1b and 1c)							<b>-</b>	3,342,345	0	770,961

\$100,000 of reportable compensation from the organization▶31

	_		Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee	ı		
	on line 1a? If "Yes," complete Schedule J for such individual	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	_		No.
	, , ,	<u> </u>		INO

#### Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than  $\$100,\!000$  of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)	(B)	(C)
Name and business address	Description of services	Compensation
GERRITTS CONSTRUCTION 8177 GLADES ROAD BOCA RATON, FL 33434	GENERAL CONSTRUCTION	548,563
G4S SECURE SOLUTIONS (USA) INC (PREVIOUSLY WACKENHUT) 1395 UNIVERSITY BOULEVARD JUPITER, FL 33458	SECURITY SERVICES	461,708
MINDPOWER INC 337 GEORGIA AVE SE ATLANTA, GA 30312	IRRIGATION DESIGN AND CONSTRUCTION	349,556
FIRE ENGINE RED PO BOX 1851 PHILADELPHIA, PA 19105	STDN SRCH CONSULTING	305,525
ECOLOGICAL CONSULTANTS INC 5121 EHRLICH ROAD TAMPA, FL 33624	PRESERVE MAINTENANCE AND IRRIGATION	189,171
2 Total number of independent contractors (including but not limited to those listed above)	who received more than	

\$100,000 of compensation from the organization  $\blacktriangleright 8$ 

Form 99			<u> </u>					Page <b>9</b>
Part v	<b>/***</b> 1	Statement o	t Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
nts nts	1a	Federated camp	paigns 1a					
효료	ь	Membership du	es <b>1b</b>					
S,ĕ	c	Fundraising eve	ents <b>1</b> c	57,071				
Æ iii	d	Related organiz	rations 1d					
E S	e	Government grants	s (contributions) <b>1e</b>	405,014				
ੂੰ ਨੂੰ ਨੂੰ	f	All other contribution	ons, gifts, grants, and <b>1f</b>	6,040,899	i			
Contributions, gifts, grants and other similar amounts	g		ot included above butions included in 74,950					
a လူ	h		s 1a-1f	▶	6,502,984			
				Business Code				
Ę	2a	STUDENT TUITION	AND RELATED FEES	611710	55,442,474	55,442,474		
Program Service Revenue	ь	RESIDENCE HALL, I	ROOM AND BOARD	611710	9,045,474	9,045,474		
ъ Ш	   c	FEES BOOKSTORE SALES	<u> </u>	451211	906,752	006.753		
ľ¥C	ď	CAMP FEES	, <u> </u>	-	·	906,752		
33			/ INCOME	900099	1,749,081	1,749,081		
ran.	e	STUDENT ACTIVITY		611710	305,590	305,590		
rog	f	All other progra	im service revenue		0	0	0	0
	g	Total. Add lines	s 2a-2f		67,449,371			
	3	Investment inc	ome (ıncludıng dıvıden	ds, interest				
			aramounts)	<b>+</b>	465,537			465,537
	4		tment of tax-exempt bond	proceeds • •	0			
	5	Royalties		•	0			
	 	C	(ı) Real 556,579	(II) Personal				
	6a b	Gross rents Less rental	212,146					
		expenses						
	C	Rental income or (loss)	344,433	0				
	d	Net rental incor	me or (loss)	•	344,433			344,433
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	12,002,327	10,608				
	b	Less cost or other basis and sales expenses	11,948,240	25,417				
	c	Gaın or (loss)	54,087	-14,809				
	d	Net gain or (los	s)		39,278			39,278
Other Revenue	8a	T						
eve		See Part IV, lin						
ď			а	56,931				
the	b		penses b	24,772	22.450			33.453
õ	C		loss) from fundraising	events 🟲	32,159			32,159
	9a	Gross income fi See Part IV, lin	rom gaming activities					
		<b>,</b>	a	2,072				
	ь	Less direct exp	penses <b>b</b>					
	c	Net income or (	loss) from gamıng actı	vities	2,072			2,072
	10a	Gross sales of I returns and allo						
	b c		oods sold <b>b</b> (loss) from sales of inv	entory	0	1		
	$\vdash$	Miscellaneous	·	Business Code	_			
	11a	COMMUNITY O		900099	159,888	159,888		
	Ь	LEGAL SETTLE	MENT	900099	119,237	119,237		
	c	OTHER		900099	21,405	21,405		
	d	All other revenu	ue		0	0	0	0
	e	<b>Total.</b> Add lines	s 11a-11d	· · · · •	300,530			
	12	Total revenue.	See Instructions .	▶	75,136,364	67,749,901	0	883,479

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Do no	t include amounts reported on lines 6b, p, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0	expenses	general expenses	expenses
2	Grants and other assistance to individuals in the United States See Part IV, line 22	13,559,475	13,559,475		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	2,214,777	715,410	1,124,746	374,621
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	179,350	45,450		133,900
7	Other salaries and wages	27,272,417	23,275,663	2,747,322	1,249,432
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	911,552	707,337	145,233	58,982
9	Other employee benefits	5,821,342	4,506,593	912,434	402,315
10	Payroll taxes	2,118,102	1,756,374	242,251	119,477
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	95,422		95,422	
c	Accounting	128,851		128,851	
d	Lobbying	0			
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	419,542		419,542	
g	Other	1,121,477	821,293	119,628	180,556
12	Advertising and promotion	1,244,177	863,712	68,534	311,931
13	Office expenses	3,889,481	3,431,488	207,318	250,675
14	Information technology	770,742	134,752	634,808	1,182
15	Royalties	0			
16	Occupancy	5,914,789	5,269,761	476,528	168,500
17	Travel	1,129,041	927,637	111,185	90,219
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	146,401	120,929	21,296	4,176
20	Interest	984,553	918,884	43,517	22,152
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	4,616,099	4,308,205	204,032	103,862
23	Insurance	326,071	326,071		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	PRESIDENTIAL DEBATE	1,902,093		1,902,093	
b	STUDENT PROGRAMMING	843,223	843,223		
c	BOOKSTORE-COST OF GOODS SOLD	650,822	650,822		
d	STUDY TOURS/INSTRUCTIONAL FEES	481,219	481,219		
e					
f	All other expenses	2,578,612	2,004,175	215,878	358,559
25	Total functional expenses. Add lines 1 through 24f	79,319,630	65,668,473	9,820,618	3,830,539
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	0			rm <b>990</b> (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 12,443 12,541 1 3.873.210 11.750.596 2 2 Savings and temporary cash investments . . . . . . . 3 1,225,405 2.671.817 302.296 438.940 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 2,329,378 7 2,319,294 538,511 495.137 8 9 1,129,579 9 1,197,145 Prepaid expenses and deferred charges . . . . . . 10a 135,713,975 Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 68,623,137 b Less accumulated depreciation . . . . . 65,854,501 10c 67,090,838 32,497,478 11 7,161,943 11 19,046,296 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 0 Investments—program-related See Part IV, line 11 . . 14 14 160,498 15 15 150,721 107,880,023 112,378,544 16 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 3,555,941 17 3,573,759 17 Accounts payable and accrued expenses . 18 18 19 6,235,030 19 6,047,100 20 22,797,171 20 32.000.309 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 4,058,481 25 4,293,504 D . . . . 26 36,646,623 26 45,914,672 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 47,669,129 27 39,585,442 Unrestricted net assets . . . . 3,857,527 28 6,601,206 28 Temporarily restricted net assets . . . . . Fund 29 19,706,744 29 20,277,224 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . . . . . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 Total net assets or fund balances . . . . . 71.233.400 33 66.463.872 34 Total liabilities and net assets/fund balances . . . . . 107.880.023 34 112.378.544

Ра	Check if Schedule O contains a response to any question in this Part XI			. I		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		75.1	136,364	
2	Total expenses (must equal Part IX, column (A), line 25)	2			319,630	
3	Revenue less expenses Subtract line 2 from line 1	3		-4,1	.83,266	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		71,2	233,400	
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-586,262		
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		66,4	163,872	
Par	TEXTI Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII			୮		
	Check if Schedule O contains a response to any question in this Part XII	•	-	Yes	No	
1	Accounting method used to prepare the Form 990					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No	
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes		
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		<b>2</b> c	Yes		
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both  Separate basis  Consolidated basis  Both consolidated and separated basis	sued				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a	Yes		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired	3b	Yes		

## OMB No 1545-0047

Inspection

## **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization LYNN UNIVERSITY INC

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

**Employer identification number** 

Day	rt I	Ponc	on for Du	blic Charity Sta	tue (All or	na nizatione	must com	nloto this r	59-10231		ionc		
				te foundation becaus						istruct	10115		
1				on of churches, or a									
2	Ţ			in <b>section 170(b)(1</b>				,,(=,(-,,(-,,					
3	<u></u>			perative hospital se				n 170(h)(1)	(A)(iii)				
4	<u>'</u>									11/41/	iii) Ente	r tha	
•	'		A medical research organization operated in conjunction with a hospital described in <b>section 170(b)(1)(A)(iii).</b> Enter the nospital's name, city, and state										
5	Γ	=	organization operated for the benefit of a college or university owned or operated by a governmental unit described in										
	_			(A)(iv). (Complete P	•								
6	<u> </u>			local government o									
7	ı	describ	oed in	at normally receives (A)(vi) (Complete P		al part of its	support from	a governme	ental unit or fi	rom the	general	public	2
8	$\Gamma$	A comr	munity trust	described in <b>section</b>	170(b)(1)(	<b>A)(vi)</b> (Cor	nplete Part II	[ )					
9	$\sqcap$			at normally receives					butions, mem	nbership	fees, a	nd gro	ss
		_		ities related to its e					•		-	_	
				oss investment inco									
		•						•		,			
10	$\vdash$		acquired by the organization after June 30, 1975 See <b>section 509(a)(2).</b> (Complete Part III)  An organization organized and operated exclusively to test for public safety See <b>section 509(a)(4).</b>										
11	<u></u>		An organization organized and operated exclusively to test for public safety. See <b>section 309(4)(4).</b> An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of										
	,	one or the box	more public	ly supported organiz bes the type of supp <b>b</b> Type I	ations descr oorting organ	ibed in sect ization and o	ion 509(a)(1	) or section s 11e throu	509(a)(2) S gh 11h	ee <b>sect</b> i		a)(3).	Check
е	Γ	other t	_	ox, I certify that the on managers and ot	_						-		
f		check	this box	received a written d						III sup <sub>l</sub>	porting o	rganız	zation,
g			ng persons?	2006, has the organ	ization accep	oted any gnt	or contributi	on nom any	or the				
				rectly or indirectly c	ontrols, eith	er alone or t	ogether with	persons des	cribed in (ii)			Yes	No
		and (III	) below, the	governing body of th	e the suppor	rted organiza	ation?				11g(i)		
		(ii) a fa	amily memb	er of a person descri	bed in (i) abo	ove?					11g(ii)		
		• •	•	led entity of a perso	, ,		ibove?				11g(iii)		
h				ng information about							3( )		<u> </u>
(i) Name support organiza		e of rted	(ii) EIN	(iii)  Type of  organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizati col (i) list your gove docume	e Ion In ted In rnIng	(v) Did you not organizati col (i) of suppor	ion in your	(vi) Is th organizat col (i) org in the U	e :ion in ianized	(vii) A mount of support?		
				instructions))	Yes	No	Yes	No	Yes	No			
				.,									
Total													

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b> □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493114003093

OMB No 1545-0047

**Inspection** 

## **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization **Employer identification number** LYNN UNIVERSITY INC 59-1023117 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose ✓ Yes conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 20

_					
d	Number of conservation easements included in (c) acquired after 8/17/06	2d			
3	Number of conservation easements modified, transferred, released, extinguished, or terminate	d by th	e organızatıon dur	ing	
	the taxable year ▶				
4	Number of states where property subject to conservation easement is located 🛌				
5	Does the organization have a written policy regarding the periodic monitoring, inspection, have enforcement of the conservation easements it holds?	dling of	violations, and	_ Yes	┌ No
6	Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easem	ents d	uring the year 🛌		
7	A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements	s during	the year		
	<b>▶</b> -\$				
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section (h)(4)(B)(I) and 170(h)(4)(B)(II)?	tion	ſ	_ Yes	┌ No
9	In Part XIV, describe how the organization reports conservation easements in its revenue and balance sheet, and include, if applicable, the text of the footnote to the organization's financial	•	•		

the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art. historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
  - (i) Revenues included in Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2,092,624

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2011

'ar	( Organizations Maintaining Co	<u>llections of Art</u>	<u>, His</u>	toric	<u>:al Tre</u>	asures, or	Othe	er Similar A	SSE	ets (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	y of th	e follo	owing th	at are a sıgnıfı	cant	use of its colle	ctio	า	
а	▼ Public exhibition		d	Γ	Loan or	exchange pro	gram	5			
b	Scholarly research		e	Γ	Other						
c	▼ Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ın hov	v they	further	the organization	on's e	xempt purpos	e in		
5	During the year, did the organization solicity assets to be sold to raise funds rather than t							mılar	$\vdash$	Yes	√ No
Pa	rt IV Escrow and Custodial Arrang	ements. Comple	ete ıf	the c	rganiz	ation answer		es" to Form	990	),	
	Part IV, line 9, or reported an ar										
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	dian or other interme	diary	forco	ntributi	ons or other as	ssets	not	Γ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ıng ta	ble						
								· · · · · ·	mou	ınt	
C	Beginning balance						1c				
d	Additions during the year						1d				
e	Distributions during the year						1e				
f	Ending balance						1f				
2a	Did the organization include an amount on Fe	orm 990, Part X, line	e 21?						Γ	Yes	┌ No
	If "Yes," explain the arrangement in Part XI\										
Pa	rt V Endowment Funds. Complete									·- ·	
1 -	Pagunning of year halance	(a)Current Year 21,131,637	(b)	Prior Y	ear 185,356	(c)Two Years Bac 16,992,		<b>1)</b> Three Years Ba 17,767,7	-	<b>≘)</b> Four Y	ears Back
1a h	Beginning of year balance	570,480			774,209	1,264,		972,5	_		
b	Investment earnings or losses	-428,268			098,654	1,151,		-1,748,0	-		
d	Grants or scholarships			•	402,223		698	27070	0		
e	Other expenditures for facilities				524,359	155,			0		
_	and programs										
f	Administrative expenses						0		0		
g	End of year balance	21,273,849		21,	131,637	19,185,	356	16,992,1	.87		
2	Provide the estimated percentage of the year	r end balance held a	is								
а	Board designated or quasi-endowment 🕨	1 170 %									
b	Permanent endowment ► 95 320 %										
С	Term endowment ► 3 510 %										
3a	Are there endowment funds not in the posse	ssion of the organiza	ation t	that a	re held a	and administer	ed fo	the			
	organization by								- (:)	Yes	No
	(i) unrelated organizations			•					a(i) a(ii)		No No
h	(ii) related organizations If "Yes" to 3a(ii), are the related organization						•	· · · -	3b		110
4	Describe in Part XIV the intended uses of the						•		<del>50</del>		
	rt VI Land, Buildings, and Equipme	=				).					
	Description of property			(a)	Cost or ot (investme	her (b)Cost or		(c) Accumulate		( <b>d</b> ) Boo	ok value
1a	Land			t	110,	,000 1.1	45,045		十	:	1,255,045
	Buildings						07,188		804		2,350,384
	Leasehold improvements						*	<u> </u>			, ,
d	Equipment					26,2	20,812	23,360,	801		2,860,011
e	Other					17,7	30,930	7,105,	532	10	),625,398

**Total.** Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) .

67,090,838

Part VII Investments—Other Securities. See	Form 990, Part X, line 1.	2.
(a) Description of security or category	(b)Book value	(c) Method of valuation
(ıncludıng name of security)		Cost or end-of-year market value
(1)Financial derivatives	0	
(2)Closely-held equity interests	0	
(3)Other		
(A) ALTERNATIVE INVESTMENTS	19,046,296	
	<u> </u>	
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	19,046,296	
Part VIII Investments—Program Related. Se		
		(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
		·
	+	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	•	
Part IX Other Assets. See Form 990, Part X, III	ne 15.	
(a) Descri	ption	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line in		
Part X Other Liabilities. See Form 990, Part >	K, line 25.	
1 (a) Description of Liability	(b) A mount	
Fadaral Income Tayon		
Federal Income Taxes	0	
FINANCIAL DERIVATIVE	1,822,516	
ANNUITIES PAYABLE	32,346	
DEFERRED COMPENSATION PAYABLE	2,438,642	
	,,	
	<u> </u>	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )	4,293,504	

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV )	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
Part	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Re	turn
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per l	Return
1	Total expenses and losses per audited financial statements	<sub>1</sub>	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	_	
a	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIV) 2d	1	
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)	1	
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	
Par	t XIV Supplemental Information	-	
Com	aplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Pa	art IV , I	nes 1b and 2b,

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
Collections of art - description of collections	Schedule D, Part III, Line 4	THE UNIVERSITY HAS A COLLECTION OF AFRICAN ART, DISPLAYED IN THE LIBRARY THE COLLECTION OF AFRICAN ART INCLUDES SCULPTURES, CARVINGS AND TEXTILE ARTS, WHICH ARE DISPLAYED IN OPEN AREAS OF THE UNIVERSITY LIBRARY FOR THE ENJOYMENT OF THE PUBLIC THE STUDY OF THESE PIECES IS INCORPORATED INTO COURSES IN ART HISTORY, ART APPRECIATION AND INTERCULTURAL STUDIES
Intended uses of endowment funds	Schedule D, Part V, Line 4	THE UNIVERSITY'S ENDOWMENT CONSISTS OF APPROXIMATELY 45 INDIVIDUAL FUNDS ESTABLISHED FOR A VARIETY OF EDUCATIONAL PURPOSES, SCHOLARLY DEVELOPMENT, AND TO ENHANCE STUDENT LIFE ON CAMPUS ITS ENDOWMENT INCLUDES BOTH DONOR-RESTRICTED ENDOWMENT FUNDS AND FUNDS, CLASSIFIED BY THE BOARD OF TRUSTEES, TO FUNCTION AS ENDOWMENTS AND TO FURTHER THESE GOALS
FIN 48 (ASC 740) footnote	Schedule D, Part X, Line 2	THE UNIVERSITY IS EXEMPT FROM FEDERAL INCOME TAXATION AS DEFINED BY SECTIONS 501(C)(3) OF THE INTERNAL REVENUE CODE AND IS GENERALLY EXEMPT FROM STATE INCOME TAXES UNDER THE PROVISIONS OF THE FLORIDA NONPROFIT CORPORATION ACT THEREFORE, NO PROVISION FOR INCOME TAXES HAS BEEN REFLECTED IN THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS MANAGEMENT EVALUATED THE UNIVERSITY'S TAX POSITIONS AND CONCLUDED THAT THE UNIVERSITY HAD TAKEN NO UNCERTAIN TAX POSITIONS THAT REQUIRE ADJUSTMENT TO THE FINANCIAL STATEMENTS TO COMPLY WITH THE PROVISIONS OF THE INCOME TAXES TOPIC OF THE FINANCIAL ACCOUNTING STANDARDS BOARD ("FASB") ACCOUNTING STANDARDS CODIFICATION ("FASB ASC") WITH FEW EXCEPTIONS, THE UNIVERSITY IS NO LONGER SUBJECT TO INCOME TAX EXAMINATIONS BY THE U S FEDERAL, STATE, OR LOCAL TAX AUTHORITIES FOR YEARS BEFORE 2009

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493114003093

OMB No 1545-0047

#### **SCHEDULE E**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

LYNN UNIVERSITY INC

Name of the organization

# **Schools**

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

**Employer identification number** 

50-1023117

_	39-102311/		\	
Pa	rt I		YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	3	Yes	
		-		
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II			
5 a	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a		No
b	Admissions policies?	5b		No
c	Employment of faculty or administrative staff?	5c		No
d	Scholarships or other financial assistance?	5d		No
е	Educational policies?	5e		No
f	Use of facilities?	5f		Νo
g	Athletic programs?	5g		Νo
h	O ther extracurricular activities?  If you answered "Yes" to any of the above, please explain If you need more space, use Part II	<u>5h</u>		No
	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Yes	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		Νo
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II  Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05			
	of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II	7	Yes	

### Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
Financial aid or assistance from a governmental agency	Schedule E, Line 6a	U.S. DEPARTMENT OF EDUCATION FEDERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANT, FEDERAL WORK-STUDY, FEDERAL PERKINS LOAN, FEDERAL PELL GRANT, FEDERAL DIRECT STUDENT LOANS, ACADEMIC COMPETITIVENESS GRANT, SMART GRANT, AND TEACH GRANT FLORIDA DEPARTMENT OF EDUCATION FLORIDA MINORITY TEACHER'S FUND, FLORIDA RESIDENT ACCESS GRANT, FLORIDA WORK EXPERIENCE PROGRAM, FLORIDA PRIVATE STUDENT ASSISTANCE GRANT AND FLORIDA BRIGHT FUTURES SCHOLARSHIP PROJECT

Schedule E (Form 990 or 990-EZ) 2011

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493114003093

OMB No 1545-0047

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

Statement of Activities Outside the United States

Open to Public **Inspection** 

Name	of the organization
LYNN	UNIVERSITY INC

**Employer identification number** 

					59-1023117							
Pa	rt I General Informatio "Yes" to Form 990, Pa			ne United States. C	omplete if the organiz	ation answered						
1												
2	<b>For grantmakers.</b> Describe in Pa United States	rt V the organiz	atıon's procedur	es for monitoring the use	e of grant funds outside tl	he						
3	Activites per Region (Use Part V if additional space is needed )											
	(a) Region	<b>(b)</b> Number of offices in the region	(c) Number of employees or agents in region or independent contractors	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	<b>(f)</b> Total expenditures for region/investments in region						
	CENTRAL AMERICA AND THE CARIBBEAN	0	0	PROGRAM SERVICES	STUDY TOURS	33,480						
	EAST ASIA AND THE PACIFIC	0		PROGRAM SERVICES		127,610						
	EUROPE (INCLUDING ICELAND AND GREENLAND)	0		PROGRAM SERVICES		52,085						
	SUB SAHARAN AFRICA	0		PROGRAM SERVICES PROGRAM SERVICES		23,850						
	-											
	Sub-total											
E	Total from continuation sheets											

c Totals (add lines 3a and 3b)

264,360

Pai	Part IV,	line 15, for any	sistance to Organ recipient who recesspace is needed.	<b>nizations or Entiti</b> erved more than \$5,	<b>es Outside the Ur</b> ,000. Check this box	<b>nited States.</b> Comp x if no one recipient	plete if the organiza received more thai	tion answered "Yes' n \$5,000	' to Form 990, ▶ 厂
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	( <b>d)</b> Purpose of grant	(e) A mount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2	Enter total nur tax-exempt by	mber of recipie y the IRS, or fo	ent organizations lis or which the grante	ted above that are e or counsel has pro	recognized as chari ovided a section 50	ties by the foreign of 1(c)(3) equivalency	country, recognized letter	as . •	
3	Enter total nur	mber of other o	organizations or en	tities					(Form 990) 2011

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	( <b>d)</b> A mount of cash grant	(e) Manner of cash disbursement	( <b>f</b> ) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
					1		
		+			†		
		+			+		
		+ +	·	<u> </u>	+		
'	<del> </del>	+	<u> </u>	-	+		+
		+	<u> </u>	-	+	<u> </u>	+
		+	ı———			1	
			<u> </u>	<u> </u>		<del> </del>	+
				<u> </u>		<del> </del>	
			<del></del>			1	
			<u></u>	<u> </u>		1	
		T					
-					Ţ		
		+ + + + + + + + + + + + + + + + + + + +	 I		†		
		+		<u> </u>	+		
		+	·	<u> </u>	+		
	+	+	 I	<u> </u>	+	<u> </u>	+
·	<del> </del>	+	ı———	<u>'</u>		1	_
			<u> </u>	<u> </u>		<del>                                     </del>	1
						1	dula E (Earry 000) 2011

# Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? <i>If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)</i>	<u>\</u>	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)	Γ	Yes	굣	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)	<u> </u>	Yes	Γ	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)	Г	Yes	<u>\</u>	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)	Г	Yes	দ	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).	Г	Yes	ি	No

Schedule F (Form 990) 2011

Schedule F (Form 990) 2011 Page **5** 

Part V Supplemental Information
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

Identifier	Return Reference	Explanation
METHOD USED TO ACCOUNT FOR EXPENDITURES	PART I, LINE 3	THE UNIVERSITY ACCOUNTS FOR REVENUE AND EXPENDITURES ON THE ACCRUAL BASIS DIRECT EXPENDITURES FOR STUDY TOURS ARE TRACKED SEPARATELY DESCRIPTION OF STUDY ABROAD PROGRAM LYNN UNIVERSITY OFFERS ITS STUDENTS A VARIETY OF STUDY ABROAD OPPORTUNITIES ALL AROUND THE WORLD THESE PROGRAMS PROVIDE INTERCULTURAL AND HISTORICAL PERSPECTIVES, ENHANCING THE EDUCATIONAL MISSION OF THE SCHOOL

ldentifier	Return Reference	Explanation
Method used to account for expenditures on organization's financial statements	· '	CENTRAL AMERICA AND THE CARIBBEAN ACCRUAL EAST ASIA AND THE PACIFIC ACCRUAL EUROPE (INCLUDING ICELAND AND GREENLAND) ACCRUAL SUB SAHARAN AFRICA ACCRUAL SOUTH AMERICA ACCRUAL

Schedule F (Form 990) 2010

efile GRAPHIC print - DO NOT PROCESS

**SCHEDULE G** 

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

As Filed Data -

DLN: 93493114003093

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

ame of the organization						Employer ider	ntification number
YNN UNIVERSITY INC						59-1023117	
Part I Fundraising Ac	tivities. Complete	e if the o	rganızat	tion answered "Yes"	to Form	990, Part IV	, line 17.
Indicate whether the orga	nızatıon raısed funds	through a	ny of the	following activities Ch	eck all th	nat apply	
a Mail solicitations			е	Solicitation of no	n-govern	ment grants	
<b>b</b> Internet and e-mail so	olicitations		f	Solicitation of go	vernmen	t grants	
c  Phone solicitations			g	Special fundraisi	ng events	5	
<b>d</b>	s						
2a Did the organization have or key employees listed in							Г Yes Г No
<b>b</b> If "Yes," list the ten higher to be compensated at leas							
(i) Name and address of individual or entity (fundraiser)	individual fur or entity (fundraiser)		Did er have dy or ol of utions?	(iv) Gross receipts from activity	(or r fundra	nount paid to etained by) iser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes	No				
otal			▶				
List all states in which the licensing	organization is regis	stered or lı	censed t	o solicit funds or has b	een notif	ed it is exempt	I from registration or

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.							
		' '	(a) Event #1	<b>(b)</b> Event #2	(c) Other Events	(d) Total Events	
			GOLF TOURNAMENT (event type)	AUCTION (event type)	(total number)	(Add col <b>(a)</b> through col <b>(c)</b> )	
R	1	Gross receipts	68,815	47,259		116,074	
Reveilue	2	Less Charitable contributions	48,755	8,316		57,071	
	3	Gross income (line 1 minus line 2)	20,060	38,943	0	59,003	
	4	Cash prizes				0	
ဟ	5	Non-cash prizes	4,200			4,200	
Expenses	6	Rent/facility costs	7,620	1,162		8,782	
ă	7	Food and beverages	5,378	4,105		9,483	
Drea	8	Entertainment				0	
ā	9	Other direct expenses .	1,267	1,040		2,307	
	10	Direct expense summary Add line	es 4 through 9 ın column	(d)		(24,772)	
	11	Net income summary Combine lin	nes 3 and 10 in column (d	d)		34,231	
Par	t III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		'Yes" to Form 990, Pa	rt IV, line 19, or repo	rted more than	
Revenue			(a) Bingo	( <b>b)</b> Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))	
		Gross revenue					
Ses	2	Cash prizes					
Expenses	3	Non-cash prizes					
ញ ថ្ល	4	Rent/facility costs					
Direct	5	Other direct expenses					
	6	Volunteer labor	┌ Yes	┌ Yes	┌ Yes		
	7	Direct expense summary Add lines	s 2 through 5 in column (	d)	•	( )	
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	mn (d)	<u> ▶ </u>		
9 a b	Is t	er the state(s) in which the organiza he organization licensed to operate No," Explain	gaming activities in each	n of these states?		· Fyes FNo	
10a b		e any of the organization's gaming l Yes," Explain	icenses revoked, suspen	ded or terminated during	the tax year?	· · Fyes Fno	

Sche	dule G (Form 990 or 990-EZ) 20	11			Page <b>3</b>
11	Does the organization operate ga	aming activities with nonmembers? .		Г <sub>Yes</sub> Г	- No
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mem	per of a partnership or other entity		
	formed to administer charitable (	gamıng?		· · · · F Yes F	- No
13	Indicate the percentage of gamii	ag activity operated in		1 1	
a				13a	
b					
14		f the person who prepares the organiza		<u> </u>	
	Name ►				
	Address ►				
	revenue?	ntract with a third party from whom the			- No
		ed by the third party 🟲 \$			
С	If "Yes," enter name and address	S			
	Name 🟲				
	Address ►				
16	Gaming manager information				
	Name 🟲				
	Gaming manager compensation I	<b>\$</b> \$			
	Description of services provided	<b>&gt;</b>			
17 a		Employee er state law to make charitable distribu		· · ·	- No
b	Enter the amount of distributions	required under state law distributed to	o other exempt organizations or sp		<del>-</del>
_		activities during the tax year > \$		hadala C /	
Par	t IV Complete this part to proceed instructions.)	provide additional information for	responses to quuestion on Sc	nedule G (see	
	Identifier	ReturnReference	Explana	tion	
		•	•		

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493114003093 OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule I

(Form 990)

# **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

**Inspection** Employer identification number

LYNN UNIVERSITY INC	_					59-1023117	
Part I General Informatio  1 Does the organization maintain the selection criteria used to aw  2 Describe in Part IV the organization	records to substanti ard the grants or as	ate the amount of the sistance?					▽ Yes ┌
Part II Grants and Other As Form 990, Part IV, line Part IV and Schedule	ssistance to Go e 21 for any recip	vernments and O	rganizations in the nore than \$5,000. Ch	United States. Con eck this box if no one	recipient receive	d more than \$5,000.	. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
<ul><li>Enter total number of section 50</li><li>Enter total number of other orga</li></ul>							

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) ATHLETIC SCHOLARSHIP AWARDS	140	3,220,940	0	N/A	N/A
(2) ACADEMIC SCHOLARSHIP AWARDS	419	3,013,276	0	N/A	N/A
(3) NEED BASED SCHOLARSHIP AWARDS	917	7,325,259	0	N/A	N/A

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
Procedures for monitoring use of grant funds		THE UNIVERSITY AWARDS GRANTS AND LOANS BASED ON A SCHOLARSHIP PROGRAM AND THE FEDERAL GOVERNMENT REQUIREMENTS FOR ALL PROGRAMS THE FREE APPLICATION FOR FEDERAL STUDENT AID (FAFSA) MUST BE FILLED OUT AND ELIGIBLITY IS DETERMINED BASED ON THE INFORMATION PROVIDED THE GRANT AWARDED IS CREDITED TO THEIR TUITION ACCOUNT AT LYNN UNIVERSITY

Schedule I (Form 990) 2011

DLN: 93493114003093

OMB No 1545-0047

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990.

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization LYNN UNIVERSITY INC

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

**Employer identification number** 

59-1023117

Pa	rt I Questions Regarding Compensation	on				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pr 990, Part VII, Section A, line 1a Complete Part II		ny of the following to or for a person listed in Form vide any relevant information regarding these items			
	First-class or charter travel	١¬	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	<u></u>	Health or social club dues or initiation fees			
	✓ Discretionary spending account	Г	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the creimbursement orprovision of all the expenses des			1b	Yes	
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executiv		· · · · · · · · · · · · · · · · · ·	2	Yes	
3	Indicate which, if any, of the following the organization's CEO/Executive Director Check all					
	Compensation committee		Written employment contract			
		<u> </u>	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990 or a related organization	, Part VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-contro	ol paymen	nt?	4a	Yes	
b	Participate in, or receive payment from, a supplem	ental non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-	based co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and p	provide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only m	nust comp	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	A, line 1a,	, did the organization pay or accrue any			
а	The organization?			5a		No
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	A, line 1a,	, did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		No
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section Apayments not described in lines 5 and 6? If "Yes,"			7	Yes	
8	Were any amounts reported in Form 990, Part VII,					
	subject to the initial contract exception described in Part III	in Regs	section 53 4958-4(a)(3)? If "Yes," describe	8		No
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	he rebutt	able presumption procedure described in Regulations	9		

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name	(D) Durallylania of W 2 and (and 1000 MICC)			(C) Determine	<b>453.31</b>	(F) Tatal of a d	(F) C	
(A) Name	(i) Base (ii) Bonus & Incentive compensation		(iii) Other reportable compensation	(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	( <b>E)</b> Total of columns (B)(1)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ	
See Additional Data Table								

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	Schedule J, Part I, Line 1a	KEVIN ROSS HAS A DISCRETIONARY SPENDING ACCOUNT WHICH IS PART OF HIS EMPLOYMENT CONTRACT AND INCLUDED IN HIS TAXABLE COMPENSATION
•	Part I, Line 1a	THE PRESIDENT OF LYNN UNIVERSITY IS REQUIRED TO OCCUPY UNIVERSITY-OWNED HOUSING AS A CONDITION OF EMPLOYMENT THE ANNUAL FAIR RENTAL VALUE OF THE HOUSING AND UTILITIES OF \$62,720 IS INCLUDED IN THE PRESIDENT'S COMPENSATION AS A NONTAXABLE BENEFIT THE BENEFIT IS EXCLUDED FROM TAXABLE COMPENSATION PURSUANT TO IRC SECTION 119
	Part I, Line 1a	THE UNIVERSITY PAYS FOR COUNTRY CLUB MEMBERSHIPS FOR THE PURPOSE OF FUNDRAISING AND DEVELOPMENT FOR KEVIN ROSS, PRESIDENT, DONALD ROSS, PRESIDENT EMERITUS AND FORMER TRUSTEE, AND GREG MALFITANO, SVP FOR ADMINISTRATION FOR KEVIN ROSS IT WAS DETERMINED THAT \$1,810 WAS RELATED TO PERSONAL USE, AND THEREFORE INCLUDED IN TAXABLE INCOME FOR THE YEAR FOR DONALD ROSS IT WAS DETERMINED THAT \$3,803 WAS RELATED TO PERSONAL USE, AND THEREFORE INCLUDED IN TAXABLE INCOME FOR THE YEAR FOR GREG MALFITANO IT WAS DETERMINED THAT \$2,721 WAS RELATED TO PERSONAL USE, AND THEREFORE INCLUDED IN TAXABLE INCOME FOR THE YEAR
	Schedule J, Part I, Line 4a	DURING THE YEAR, DR PATTERSON RECEIVED A PAYMENT OF \$94,136 WHICH WAS DEPENDENT ON HER SEPARATION FROM SERVICE
	Part I, Line 4b	THE UNIVERSITY MAINTAINS A NONQUALIFIED SUPPLEMENTAL DEFERRED COMPENSATION PLAN FOR THE CURRENT PRESIDENT, DR KEVIN M ROSS, TO SUPPLEMENT THE RETIREMENT BENEFIT PROGRAM MAINTAINED BY THE UNIVERSITY, AND TO ENCOURAGE THE RETENTION OF THE PRESIDENT'S SERVICES FOR A SUBSTANTIAL PERIOD OF TIME THE PLAN IS UNFUNDED, AND VESTS ON JULY 1, 2016, OR UPON DEATH OR DISABILITY OF THE PRESIDENT, CHANGE IN CONTROL OF THE UNIVERSITY OR EARLY TERMINATION OF THE PLAN NO BENEFITS WERE PAID UNDER THE EXECUTIVE PLAN FOR THE YEAR THE CHANGE IN ACTUARIAL VALUE FOR KEVIN ROSS WAS \$41,095 THE UNIVERSITY MAINTAINS A SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP) TO RECOGNIZE THE VITAL AND SUBSTANTIAL SERVICES RENDERED BY THE UNIVERSITY'S SENIOR EXECUTIVES, AND PROVIDE APPROPRIATE BENEFITS IN RECOGNITION OF LONG, CONTINUOUS SERVICE FOR THE BETTERMENT OF THE UNIVERSITY THE SERP CONSTITUTES AN UNFUNDED PROMISE TO PAY, IN THE FUTURE, AN ANNUAL BENEFIT EQUAL TO A PERCENTAGE OF FINAL AVERAGE SALARY PARTICIPANTS BECOME 100% VESTED UPON REACHING RETIREMENT AT THE AGE OF 65, ASSUMING CONTINUOUS SERVICE TO THE UNIVERSITY IN THE EVENT OF CHANGE IN CONTROL OF THE UNIVERSITY, OR TERMINATION OF THE PLAN, PARTICIPANTS WILL RECEIVE A LUMP-SUM DISTRIBUTION EQUAL TO THE ACTUARIALLY DETERMINED VALUE OF THE PLAN BENEFIT NO BENEFITS WERE PAID UNDER THE EXECUTIVE PLAN FOR THE YEAR THE CHANGE IN ACTUARIALLY DETERMINED VALUE OF THE PLAN BENEFIT NO BENEFITS WERE PAID UNDER THE EXECUTIVE PLAN FOR THE YEAR THE CHANGE IN ACTUARIALLY DETERMINED VALUE OF THE PLAN BENEFIT NO BENEFITS WERE PAID UNDER THE EXECUTIVE PLAN FOR THE YEAR THE CHANGE IN ACTUARIAL VALUE FOR EACH INDIVIDUAL IS AS FOLLOWS. GREG MALFITANO \$67,085, LAURIE LEVINE \$53,778, AND MARGARET RUDDY \$127,588
	•	THE BOARD OF DIRECTORS HAS THE AUTHORITY TO APPROVE A BONUS FOR KEVIN ROSS DURING THE YEAR, THE BOARD APPROVED AND PAID HIS BONUS IN THE AMOUNT OF \$36,075

**Software ID:** 11000230

**Software Version:** v2011.1.0

**EIN:** 59-1023117

Name: LYNN UNIVERSITY INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
KEVIN ROSS	(I) (II)	314,171 0	36,075 0	38,944 0	55,694 0	80,932 0	525,816 0	0 0
GREG MALFITANO	(I) (II)	221,080 0	4,635 0	4,942 0	71,721 0	25,601 0	327,979 0	0 0
LAURIE LEVINE	(I) (II)	203,153 0	4,333 0	650 0	64,610 0	27,721 0	300,467 0	0
JASON WALTON	(I) (II)	156,237 0	3,217 0	0	8,043 0	21,116 0	188,613 0	0
CHRISTIAN G BONIFORTI	(ı) (ıı)	148,377 0	3,000	0	7,650 0	21,105	180,132 0	0
PHILIP RIORDAN	(ı) (ıı)	143,781 0	3,100 0	9,651 0	7,750 0	26,129 0	190,411 0	0
JUDITH NELSON	(I) (II)	208,200 0	4,218 0	3,071 0	10,546 0	2,617 0	228,652 0	0
MARGARET RUDDY	(I) (II)	193,433 0	3,938 0	591 0	137,432 0	3,372 0	338,766 0	0
CYNTHIA PATTERSON	(I) (II)	112,998 0	3,885 0	95,216 0	5,042 0	4,044 0	221,185 0	0
MICHELE MORRIS	(I) (II)	152,599 0	3,200 0	600 0	8,000 0	13,045 0	177,444 0	0
DIANE DICERBO	(I) (II)	166,975 0	2,957 0	340 0	5,665 0	22,514 0	198,451 0	0
RALPH NORCIO	(I) (II)	172,095 0	3,598 0	360 0	6,003 0	8,690 0	190,746 0	0
MARSHA GLINES	(I) (II)	144,798 0	2,941 0	441 0	7,352 0	7,969 0	163,501 0	0
MATTHEW CHALOUX	(I) (II)	133,633 0	2,837 0	19,583 0	7,093 0	22,557 0	185,703 0	0
GARETH FOWLES	(ı) (ıı)	142,642 0	1,860 0	819 0	7,250 0	7,761 0	160,332 0	0
GREGG COX	(ı) (ıı)	151,110 0	2,800 0	462 0	7,692 0	9,263	171,327 0	0
JON ROBERTSON	(ı) (ıı)	122,175 0	2,600 0	0	6,500 0	18,810 0	150,085 0	0
DONALD ROSS	(I) (II)	128,408	0	6,027 0	0	22,562	156,997 0	0

**Supplemental Information on Tax Exempt Bonds** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service Name of the organization LYNN UNIVERSITY INC

Schedule K (Form 990) OMB No 1545-0047

DLN: 93493114003093

Open to Public **Inspection** 

Employer identification number 59-1023117

Pa	art I Bond Issues														
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	<b>(e)</b> Issue Pri	ice	(f)	Description	of Purpose	<b>(g)</b> De	feased	Beh	On alf of suer		Pool ancing
											No	Yes	No	Yes	No
A	PALM BEACH COUNTY EDUCATIONAL FACILITIES AUTHORITY	52-1562288		06-30-2009	5,488,	FINANCE RENOVATION OF DORM AND PURCHASE OF PRESIDENT'S RESIDENCE				Х		x		X	
В	PALM BEACH COUNTY EDUCATIONAL FACILITIES AUTHORITY	52-1562288		05-23-2012	11,077,	PURCHASE ENERGY 11,077,544 CONSERVATION EQUIPMENT				Х		X		x	
Pa	rt III Proceeds														
	1 Amount of bonds retired				A	<u> </u>			3		С		D		
1	Amount of bonds defeased						0		0						
3	Total proceeds of issue		F 400	0						+					
3 4	Gross proceeds in reserve fun	-	5,488	_		11,077,544				-					
5	Capitalized interest from proce			0		0				+					
$\frac{3}{6}$	Proceeds in refunding escrow						0		0						
1 -	Issuance costs from proceeds	<u> </u>				6.0	,450		64,700						
8	Credit enhancement from proc					0 9	0 0								
9	Working capital expenditures f					0 0					+				
10	Capital expenditures from prod	ceeds							1,863,011	<u> </u>					
11	O ther spent proceeds					4,512			0						
12	O ther unspent proceeds					.,	0		9,149,833						
13	Year of substantial completion	1			200	09		20	-						
					Yes	No	0	Yes	No	Yes		No	Ye	s	No
14	Were the bonds issued as part	of a current refund	ing issue?		Х				Х						
15						Х			Х						
16	Has the final allocation of proceeds been made?				Х				Х				1		
17	17 Does the organization maintain adequate books and records to support the final							X							
allocation of proceeds?  Part III Private Business Use													1		
			A	\		l l	3		С			D			
					Yes	No	0	Yes	No	Yes		No	Ye	s	No

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Χ

Part III	Private	<b>Business</b>	Use	(Continued)

FOIL	Private business use (Continued)								
			١		В		С		D
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?	Х			×				
b	If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?		Х						
С	Are there any research agreements that may result in private business use of bond-financed property?		х		х				
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 23 %		0 %				
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 15 %	0 %		)			
6	Total of lines 4 and 5		0 38 %		0 %				
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х		Х					

Part IV Arbitrage

		Α		В		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and								
	Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?								
	boliu issue.		X		X				
2	Is the bond issue a variable rate issue?	×			Х				
За	Has the organization or the governmental issuer entered								
	into a hedge with respect to the bond issue?								
			X		X				
-									
ь	Name of provider								
С	Term of hedge		0 0						
d	Was the hedge superintegrated?								
	We are had as however to do								
е	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		Х		Х				
	Name of provider		•		•		•		
	Term of GIC								
			0 0						
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
	value of the GIC satisfied.								
5	Were any gross proceeds invested beyond an available temporary								
	period?		X		x				
6	Did the bond issue qualify for an exception to rebate?		×	X					
			^	^					

#### Part V **Procedures To Undertake Corrective Action**

#### Part VI **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

**Identifier Return Reference Explanation**  efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493114003093

OMB No 1545-0047

Schedule L

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

FORM 990 OF 990-E2)

**Transactions with Interested Persons** 

► Complete if the organization answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2011

Open to Public Inspection

	of the organization							E	mployer i	dent if ica	ition numb	er
								5	9-10231	.17		
Part I	Excess Benefit Tran Complete if the organizat										ıne 40b	
	o o mproco n eno o rgamza e				<u> </u>	4,617,6 254	<u> ,</u>		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, .		(c)
1	(a) Name of disq	ualıfıed	person			<b>(b)</b> Desc	cription	on of transaction				rrected?
											Yes	No No
					1						<u> </u>	
	ter the amount of tax impos		_		_	disqualified pers		_	_	:r ► \$		
<b>3</b> En	ter the amount of tax, if any	, on line	2, abo							<b>-</b> \$		
Part I	Loans to and/or in Complete if the organize					) Part IV line 26	or For	m 990-	F7 Part\	/ line 38	a	
	Complete if the organiz		oan to	103 0111	01111 330			111 330	(f)			
(a) Nan	ne of interested person and		m the	(c)0 rig	ıınal		(e)		Approved		(g)Writ	
` ,	purpose			principal a		(d)Balance due	defau	ווני	by board or committee?		agreem	entr
		То	From				Yes	No	Yes	No	Yes	No
			1									
			1					+				1
			1					+				1
								+				
Total .		<del></del>	<del></del>		<b>▶</b> \$	•		<u> </u>				
Part II	Grants or Assistar								•		•	
	Complete if the orga	nızatıd						27.				
1	(a) Name of interested pers	on	(	•	•	een interested pei ganization	rson	<b>(c)</b> A r	mount of g	rant or ty	ype of ass	stance
(1) NA						-						
			N/A	<b>\</b>								102,315

### Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization answered Tes on Form 990, Part IV, line 20a, 20b, or 20c.										
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing organization revenues?						
	PRESIDENT EMERITUS - FATHER TO K ROSS	133,900	COMPENSATION		No					
(2) DALE RIORDAN	SPOUSE OF OFFICER	45,450	SALARY AS LIBRARIAN		No					
-										
					<u> </u>					

### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2011

DLN: 93493114003093

OMB No 1545-0047

Open to Public

Inspection

Department of the Treasury Internal Revenue Service

**SCHEDULE M** 

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

**NonCash Contributions** 

Name of the organization LYNN UNIVERSITY INC

**Employer identification number** 

Pa	rt I Types of Property				59-1023117			
	Types of Freperty	(a) Check If applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line	<b>(d</b> Method of d contribution	etermi	_	
1	Art—Works of art							
	Art—Historical treasures .							
	Art—Fractional interests							
4	Books and publications	X		1,735	MARKET VALUE			
	Clothing and household							
	goods	Х		1,225	MARKET VALUE			
6	Cars and other vehicles							
	Boats and planes							
	Intellectual property							
	Securities—Publicly traded .	X	5	220,719	MARKET VALUE			
	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—O ther							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxıdermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
	GRANITE FOR							
	CONSTRUCTION							
25	Other►( <u>PROJECT</u> )	Х	1	224,571	MARKET VALUE			
	GRAND	l	_					
26	Other ► (PIANO)	X	1	5,500	OPINIONS OF EXP	ERTS		
27	LAB Other►( <u>EQUIPMENT</u> )	Х	1	12,500	OPINIONS OF EXP	ERTS		
28	Other►( <u>2 VIOLA'S</u> )	Х	1	6,600	OPINIONS OF EXP	ERTS		
	GERMAN		_	1.500		FDTC		
	Other ► (VIOLIN )	X	<u> </u>		OPINIONS OF EXP	ERIS		
29	Number of Forms 8283 received for which the organization compl				29			0
							Yes	No
30a	During the year, did the organiza							
	must hold for at least three year			on, and which is not require	d to be used			
	for exempt purposes for the enti					30a		No
Ŀ	If "Yes," describe the arrangem	ent in Part i	II					
31	Does the organization have a gif	ft acceptan	ce policy that requires the i	review of any non-standard	contributions?	31	Yes	
32a	Does the organization hire or us contributions?	e third part	ies or related organizations	to solicit, process, or sell i	non-cash	32a		No
Ŀ	If "Yes," describe in Part II					<del>_</del>		
33		trevenues	ın column (c) for a type of p	roperty for which column (a	) is checked,			
	describe in Part II			·				

### Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
Explanations of reporting method for number of contributions		SECURITIES - PUBLICLY TRADED NUMBER OF CONTRIBUTIONS OTHER NUMBER OF CONTRIBUTIONS BOOKS AND PUBLICATIONS NUMBER OF CONTRIBUTIONS CLOTHING AND HOUSEHOLD GOODS NUMBER OF CONTRIBUTIONS CLOTHING CONTRIBUTIONS
Number of contributions or items contributed	Schedule M, part I, column (b), Line 9	NUMBER OF CONTRIBUTIONS
Number of contributions or items contributed	Schedule M, part I, column (b), Line other=GRANITE FOR CONSTRUCTION PROJECT	NUMBER OF CONTRIBUTIONS
Number of contributions or items contributed	Schedule M, part I, column (b), Line other=GRAND PIANO	NUMBER OF CONTRIBUTIONS
Number of contributions or items contributed	Schedule M, part I, column (b), Line other=LAB EQUIPMENT	NUMBER OF CONTRIBUTIONS

Schedule M (Form 990) 2011

efile GRAPHIC print - DO NOT PROCESS

**SCHEDULE 0** 

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493114003093

OMB No 1545-0047

2011

Open to Public Inspection

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization
LYNN UNIVERSITY INC

Employer identification number

59-1023117

ldentifier	Return Reference	Explanation
ORGANIZATION'S MISSION	FORM 990, PART III, LINE 1	(CONTINUED FROM PART III) THE ORGANIZATION'S PRIMARY PURPOSES ARE EDUCATION, THE PRESERVATION, DISCOVERY, DISSEMINATION AND CREATIVE APPLICATION OF KNOWLEDGE, AND THE PREPARATION OF ITS GRADUATES WITH THE ACADEMIC FOUNDATION FOR LIFELONG LEARNING SERVICE, SCHOLARLY ACTIVITY INCLUDING RESEARCH, AND ONGOING PROFESSIONAL DEVELOPMENT ALLOW THE FACULTY, IN CONJUNCTION WITH THE ENTIRE UNIVERSITY COMMUNITY, TO FULFILL ITS PURPOSES FACILITATING LEARNING AND FOSTERING THE INTELLECTUAL LIFE OF THE UNIVERSITY LYNN STRESSES INDIVIDUALIZED LEARNING, INNOVATIVE APPROACHES AND AN INTERNATIONAL FOCUS AMONG ITS STUDENTS AND FACULTY THE UNIVERSITY OFFERS BACCALAUREATE, MASTER'S, AND DOCTORAL DEGREES AS WELL AS CERTIFICATE AND NON-CREDIT CONTINUING EDUCATION PROGRAMS BREADTH, DEPTH, AND APPLICATION OF LEARNING ARE THE BASIS FOR COMPETENCIES IN ALL PROGRAMS GRADUATE CURRICULA PROMOTE ADVANCED OR EXPERT KNOWLEDGE AND SCHOLARSHIP PROGRAMS ARE DELIVERED THROUGH A VARIETY OF VENUES, INCLUDING A TRADITIONAL RESIDENTIAL CAMPUS SETTING AND DISTANCE EDUCATION

ldentifier	Return Reference	Explanation
PROGRAM ACCOMPLISHMENTS	FORM 990, PART III, LINE 4A	(CONTINUED FROM PART III) THE UNIVERSITY IS COMMITTED TO STUDENT-CENTERED LEARNING, WHERE FACULTY AND STAFF PROVIDE PERSONALIZED ATTENTION TO STUDENTS WHO HAVE VARY ING LEVELS OF ACADEMIC PROFICIENCY AND ARE MOTIVATED TO EXCEL. A FULL RANGE OF ACADEMIC AND SUPPORT PROGRAMS ARE COORDINATED TO SERVE THE INCREASINGLY DIVERSE NEEDS OF UNDERGRADUATE AND GRADUATE STUDENTS ADDITIONAL AND SPECIALIZED ACADEMIC SUPPORT SERVICES AND GRADUATE STUDENTS ADDITIONAL AND SPECIALIZED ACADEMIC SUPPORT SERVICES AND GRADUATE THESE SERVICES ARE OFFERED TO STUDENTS IN A VARIETY OF FORMS WITH A VARYING FEE SCHEDULE AN ACADEMIC RESOURCE NAMED THE INSTITUTE FOR ACHIEVEMENT AND LEARNING FEE SCHEDULE AN ACADEMIC RESOURCE NAMED THE INSTITUTE FOR ACHIEVEMENT AND LEARNING IS AVAILABLE TO ALL STUDENTS, IN AVAILABLE TO ALL STUDENTS, INCLUDING THOSE WITH DIAGNOSED LEARNING DIFFERENCES MATH, COMPUTER, AND OTHER SUBJECT-AREA TUTORS ASSIST STUDENTS THE UNIVERSITY, SMALL BY DESIGN, PROVIDES AN ENVIRONMENT WITHIN AND OUTSIDE THE CLASSROOM IN WHICH A COMMUNITY OF LEARNERS CAN PURSUE ACADEMIC EXCELLENCE AND DEVELOP THEIR SKILLS AS RESPONSIBLE GLOBAL CITIZENS FACULTY, STAFF, AND STUDENTS CONTRIBUTE TO AN ATMOSPHERE THAT NUTTURES CREATIVITY, FOSTERS ACHIEVEMENT, VALUES DIVERSITY, AND ENCOURAGES VOLUNTEERISM EACH JANUARY 12, ALL FACULTY, STAFF AND STUDENTS PERFORM COMMUNITY SERVICE DURING "KNIGHTS UNITE DAY OF CARING," A PROGRAM WHICH HONORS THE FOUR STUDENTS AND TWO PROFESSORS WHO DIED IN THE HAITI EARTHQUAKE IN 2010 WHILE ERFORMING COMMUNITY SERVICE LYMN'S ACADEMIC CURRICULA AND PROGRAMS ARE STRUCTURED TO PROVIDE A BALANCE BETWEEN THE THEORETICAL AND THE PRACTICAL, ALONG WITH OPPORTUNITIES TO BECOME INVOLVED IN COMMUNITY -BASED ORGANIZATIONS AND INDUSTRIES EDUCATION AND SERVICE ARE FULLY INTEGRATIVE DESIGN PREPARES OUR GRADUATES TO MEET THE CHANGING NEEDS OF THE EMERGING GLOBAL SOCIETY A RIGOROUS, NEW CORE CURRICULUM-THE DIALOGUES OF HEEMERGING GLOBAL SOCIETY OR ALD CHANGING NEEDS OF THE EMERGING SUCRE TUDENT OUTCOMES IN COMPETENCY AREAS INCLUDING WRIT

ldentifier	Return Reference	Explanation
PROGRAM ACCOMPLISHMENTS	FORM 990, PART III, LINE 4B	(CONTINUED FROM PART III) SOCIAL ACTIVITIES INCLUDE GAME SHOWS, DANCES, COMEDIANS, LIVE MUSIC, INTERNATIONAL FESTIVALS, FILMS, POOL PARTIES, SPORTS DAYS, INTRAMURAL SPORTS, AWARD DINNERS AND NOVELTY ENTERTAINMENT INDIVIDUAL INTERESTS RANGENG FROM THE FINE ARTS TO FROFESSIONAL FOOTBALL, BASEBALL, BASKETBALL AND HOCKEY TO GOURMET DINING CAN BE FOUND IN SOUTH FLORIDA. LYNN UNIVERSITY HOLDS MEMBERSHIP IN THE NATIONAL COLLEGIATE ATHLETIC ASSOCIATION (NCAA), DIVISION II, AND THE SUNSHINE STATE ATHLETIC CONFERENCE INTERCOLLEGIATE TEATHLETIC CROGRAMS ARE OPEN TO ALL STUDENTS IN ACCORDANCE WITH NCAA AND INSTITUTIONAL ELIGIBILITY STANDARDS INTERCOLLEGIATE TEAMS INCLUDE MENS AND WOMENS SOCIET, MENS AND WOMENS GOLF, MENS AND WOMENS SOCIET, MENS AND WOMENS SOCIET, MENS AND WOMENS TENNIS, BASEBALL, SOFTBALL, AND VOLLEYBALL ALL STUDENT-ATHLETES ARE REQUIRED TO ATTEND SEMINARS ON SUBSTANCE ABUSE AND NOAA STANDARDS THROUGHOUT THE SCHOOL YEAR IN 2011-12, 74% OF THE STUDENT-ATHLETES EARNED A 30 GPA OR HIGHER AS WOOLE AUGUSTATIVE SCHOOL YEAR IN 2011-12, 74% OF THE STUDENT-ATHLETES EARNED A 30 GPA OR HIGHER AS WOOLE AUGUSTATIVE SCHOOL YEAR IN 2011-12, 74% OF THE STUDENT-ATHLETES EARNED A 30 GPA OR HIGHER AS WOOLE AUGUSTATIVE SCHOOL YEAR IN 2011-12, 74% OF THE STUDENT-ATHLETES EARNED A 30 GPA OR HIGHER THE STUDENT-ATHLETES EARNED A 20 GPA AS A THE ACADEMIC YEAR, WITH NINE OF THE 11 ATHLETIC PROGRAMS AVERAGIBLD A 30 GPA OR HIGHER THE STUDENT ATHLETES EARNED A 20 GPA AS A SA TAM THE WOMEN'S COLF THE 11 ATHLETIC PROGRAMS AVERAGIBLD AS 30 OF AS A SA TEAM AVERAGE EVERY MEMBER ON THE WOMEN'S GOLF AND VOLLEYBALL TEAMS AVERAGED A 3 500 GPA OR HIGHER FOR THE ACADEMIC YEAR IN ADDITION TO INTERCOLLEGIATE SPORTS, STUDENTS ARE ENCOLORAGED TO PARTICIPATE IN A WIDE RANGE OF INTRAMURAL THE AVERAGED A 3 500 GPA OR HIGHER FOR THE ACADEMIC YEAR IN ADDITION TO INTERCOLLEGIATE SPORTS, STUDENTS ARE ENCOLORAGED TO PARTICIPATE IN A WIDE RANGE OF INTRAMURAL THE A

ldentifier	Return Reference	Explanation
Description of other program services	Form 990, Part III, Line 4d	CLASSICAL MUSIC IS PROVIDED TO THE UNIVERSITY COMMUNITY AS WELL AS THE GENERAL PUBLIC BY STUDENTS AND FACULTY IN THE LYNN UNIVERSITY CONSERVATORY OF MUSIC ADDITIONALLY, PROFESSIONAL ACTORS AND MUSICIANS PERFORM ON CAMPUS IN THE PERFORMING ARTS CENTER MANY OPPORTUNITIES ARE PROVIDED IN THE REALM OF "IDEAS," THROUGH LECTURES AND COMMUNITY DISCOURSE DURING THE SUMMER MONTHS BETWEEN ACADEMIC YEARS FOR TRADITIONAL COLLEGE STUDENTS, A PORTION OF THE UNIVERSITY'S EDUCATIONAL FACILITIES ARE USED TO PROVIDE INSTRUCTION TO A COMBINED ENROLLMENT OF APPROXIMATELY 3,000 CHILDREN ATTENDING THREE THREE-WEEK SUMMER CAMP SESSIONS AND TO GROUPS OF ADULTS ENROLLED IN SPECIAL EDUCATIONAL PROGRAMS

ldentifier	Return Reference	Explanation
Delegate broad authority to a committee	Form 990, Part VI, Section A, Line 1a	THE EXECUTIVE COMMITTEE SHALL HAVE A MINIMUM OF THREE MEMBERS, ALL OF WHOM SHALL BE MEMBERS OF THE BOARD BETWEEN MEETINGS OF THE BOARD, THE EXECUTIVE COMMITTEE SHALL HAVE GENERAL SUPERVISION OF THE ADMINISTRATION AND PROPERTY OF THE CORPORATION EXCEPT THAT, UNLESS SPECIFICALLY EMPOWERED BY THE BOARD TO DO SO, IT MAY NOT TAKE ANY ACTION INCONSISTENT WITH A PRIOR ACT OF THE BOARD OF TRUSTEES, AWARD DEGREES, ALTER THESE BYLAWS, LOCATE PERMANENT BUILDINGS ON TAX-EXEMPT PROPERTY HELD FOR THE CORPORATIONS PURPOSES, REMOVE OR APPOINT THE PRESIDENT OF THE CORPORATION, OR TAKE ANY ACTION WHICH HAS BEEN RESERVED FOR THE BOARD

ldentifier	Return Reference	Explanation
Family/business relationships amongst interested persons	, ,	KEVIN ROSS AND DONALD ROSS - FAMILY RELATIONSHIP, CHRISTINE LYNN AND JAN CARLSSON - BUSINESS RELATIONSHIP

ldentifier	Return Reference	Explanation
Review of form 990 by governing body	Form 990, Part VI, Section B, Line 11b	A DRAFT OF FORM 990 WAS REVIEWED BY CROWE HORWATH BASED ON AUDITED FINANCIAL STATEMENTS AND OTHER INFORMATION PROVIDED BY UNIVERSITY MANAGEMENT FOLLOWING A REVIEW BY THE CFO AND DIRECTOR OF ACCOUNTING, MINOR REVISIONS WERE INCORPORATED INTO A REVISED DRAFT, WHICH WAS POSTED TO THE BOARD PORTAL PRIOR TO A GENERAL MEETING OF THE BOARD OF TRUSTEES THE FORM 990 WAS PRESENTED TO THE FULL BOARD MEETING ON MARCH 21, 2013, PROVIDING THE TRUSTEES AN OPPORTUNITY TO REVIEW AND DISCUSS PRIOR TO FILING WITH IRS

ldentifier	Return Reference	Explanation
Conflict of interest policy	Form 990, Part VI, Section B, Line 12c	EACH YEAR, ALL OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES ARE REQUIRED TO SIGN A DISCLOSURE LETTER DETAILING ANY RELATIONSHIPS OR BUSINESS TRANSACTIONS WHERE A POTENTIAL CONFLICT MIGHT EXIST THESE DISCLOSURES ARE REVIEWED BY THE CFO, AND THE CHIEF OF STAFF/BOARD LIAISON IN THE EVENT OF A CONFLICT OF INTEREST, OR THE APPEARANCE OF ANY SUCH CONFLICT, IT IS INCUMBENT UPON THE RELEVANT BOARD MEMBER(S) OR DIRECTOR(S) TO NOTIFY THE BOARD OF THE CONFLICT AND RECUSE THEMSELVES FROM PARTICIPATION IN THE DISCUSSION AND VOTE REGARDING ANY RELATED ISSUES OR TRANSACTIONS

ldentifier	Return Reference	Explanation
Process used to establish compensation of top management official	Form 990, Part VI, Section B, Line 15a	THE PRESIDENT'S COMPENSATION AND BENEFIT PACKAGE IS REVIEWED ANNUALLY BY THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES THIS COMMITTEE EVALUATES PERFORMANCE AGAINST PREDETERMINED GOALS IN ADDITION, THE BOARD UTILIZES AN OUTSIDE COMPENSATION EXPERT TO PROVIDE INDEPENDENT INFORMATION ABOUT INDUSTRY PRACTICES AND BENCHMARKING AMONG COMPARABLE ORGANIZATIONS, IN DETERMINING AN APPROPRIATE PERCENT INCREASE. THE FIRM ALSO PROVIDES INSIGHT REGARDING OTHER BENEFITS AND NON-CASH COMPENSATION. THE UNIVERSITY RETAINED AN OUTSIDE EXPERT TO DO A COMPENSATION STUDY OF ALL EMPLOYEES, INCLUDING OFFICERS OF THE ORGANIZATION. THIS COMPREHENSIVE STUDY WAS PERFORMED SIX YEARS AGO, AND PROVIDED GUIDANCE REGARDING ANNUAL INCREASES. AS NEW POSITIONS ARE CREATED, OR MARKET CONDITIONS WARRANT, THIS EXPERT IS CONSULTED ON A CASE-BY-CASE BASIS. THE UNIVERSITY PROVIDES BENEFITS ACCORDING TO WRITTEN STANDARD POLICIES. IF ANY BENEFIT IS PROVIDED OUTSIDE OF THESE POLICIES, BOARD APPROVAL IS REQUIRED.

ldentifier	Return Reference	Explanation
Process used to establish compensation of other officers/key employees		THE PRESIDENT CONDUCTS ANNUAL PERFORMANCE REVIEWS OF ALL OFFICERS, BASED ON PREDETERMINED GOALS HE THEN MAKES RECOMMENDATIONS REGARDING COMPENSATION TO THE CHAIR OF THE BOARD FOR APPROVAL THE UNIVERSITY RETAINED AN OUTSIDE EXPERT TO DO A COMPENSATION STUDY OF ALL EMPLOYEES, INCLUDING OFFICERS OF THE ORGANIZATION THIS COMPREHENSIVE STUDY WAS PERFORMED SIX YEARS AGO, AND PROVIDED GUIDANCE REGARDING ANNUAL INCREASES AS NEW POSITIONS ARE CREATED, OR MARKET CONDITIONS WARRANT, THIS EXPERT IS CONSULTED ON A CASE-BY-CASE BASIS THE UNIVERSITY PROVIDES BENEFITS ACCORDING TO WRITTEN STANDARD POLICIES IF ANY BENEFIT IS PROVIDED OUTSIDE OF THESE POLICIES, BOARD APPROVAL IS REQUIRED

ldentifier	Return Reference	Explanation
Governing documents, conflict of interest policy and financial statements available to the public		FINANCIAL STATEMENTS AND GOVERNING DOCUMENTS ARE NOT REQUIRED DISCLOSURES PURSUANT TO INTERNAL REVENUE CODE (IRC) SECTION 6104 THEREFORE, THESE DOCUMENTS ARE NOT AVAILABLE TO THE PUBLIC AT THIS TIME THE CONFLICT OF INTEREST POLICY IS PROVIDED UPON REQUEST

ldentifier	Return Reference	Explanation
Other changes in net assets or fund balances	XI, Line 5	NET UNREALIZED GAINS (LOSSES) ON INVESTMENTS734040, GAIN (LOSS) - PENSION RELATED CHANGES - 83904, GAIN (LOSS) - DERIVATIVE - 73541, GAIN (LOSS) - CHANGE IN VALUE OF SPLIT INTEREST AGREEMENT9667,

efile GRAPHIC print - DO NOT PROCESS | As Filed Data SCHEDULE R Related O

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493114003093

Open to Public

Department of the Treasury
Internal Revenue Service

(Form 990)

Internal Revenue Service							ippodilo	
Name of the organization LYNN UNIVERSITY INC					<b>Employer</b> i 59-10231	identification number		
Part I Identification of Disregarded E	<b>ntities</b> (Complete	ıf the organızatıo	n answered "Yes'	' on Form 990, Pa	•			
(a) Name, address, and EIN of disregarded entity		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-E or more related tax-exempt organi			ıf the organızatıor	n answered "Yes"	on Form 990, I	Part IV, line 34 becau	se it had	one
(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity state (if section 501(c)(3		Section 5 cont	( <b>g)</b> 512(b)(13) trolled nization
							Yes	No
For Privacy Act and Paperwork Reduction Act Notice,	see the Instructions	for Form 990.	Cat No 50	0135Y	•	Schedule R (	Form 990	2011

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV,	line 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		<b>(k)</b> Percentage ownership	
							Yes	No		Yes	No		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership
(1) SPLIT-INTEREST TRUST	TRUST	FL	LYNN UNIVERSITY	TRUST			

Part		s" on Form 990, Par	T IV, line 34, 35, 3	35A, Or 36.)	Yes	No
	ote. Complete line 1 if any entity is listed in Parts II, III or IV		TT TV2		res	NO
	ng the tax year, did the organization engage in any of the following transactions with one or more related organ	nizations listed in Parts	S 11-1V /	4-		NI-
	eceipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a 1b	1	No No
	Gift, grant, or capital contribution to related organization(s)			1b 1c		No
	iff, grant, or capital contribution from related organization(s)			1d		No
	oans or loan guarantees to or for related organization(s)			1u 1e	_	No
e L	oans or loan guarantees by related organization(s)			16	+	110
f S	ale of assets to related organization(s)			1f		No
	urchase of assets from related organization(s)			1g		No
	xchange of assets with related organization(s)			1h		No
	ease of facilities, equipment, or other assets to related organization(s)			1i		No
j L	ease of facilities, equipment, or other assets from related organization(s)			1 <u>j</u>		No
-	erformance of services or membership or fundraising solicitations for related organization(s)			1k		No
	erformance of services or membership or fundraising solicitations by related organization(s)			11		No
m S	haring of facilities, equipment, mailing lists, or other assets with related organization(s)			1m	,	No
n S	haring of paid employees with related organization(s)			1n		No
<b>o</b> F	eimbursement paid to related organization(s) for expenses			10		No
p F	eimbursement paid by related organization(s) for expenses			<b>1</b> p		No
q	ther transfer of cash or property to related organization(s)			<b>1</b> q		No
r C	ther transfer of cash or property from related organization(s)			1r		No
<b>2</b> I	the answer to any of the above is "Yes," see the instructions for information on who must complete this line, ii	ncluding covered relati	onships and transact	cion thresholds		
	(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) Amount involved	(d) Method of determing Involved		unt
1) 2)						
2)						
3)						
4)						
5)						
6)		1		I		

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	section 501(c)(3) organizations?		<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate alloc	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership	
			,	Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

### **Additional Data**

**Software ID:** 11000230

**Software Version:** v2011.1.0

**EIN:** 59-1023117

Name: LYNN UNIVERSITY INC

### Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

### 4d. Other program services

(Code ) (Expenses \$ 2,689,005 including grants of \$ 0 ) (Revenue \$ 1,889,724 )

CLASSICAL MUSIC IS PROVIDED TO THE UNIVERSITY COMMUNITY AS WELL AS THE GENERAL PUBLIC BY STUDENTS AND FACULTY IN THE LYNN UNIVERSITY CONSERVATORY OF MUSIC ADDITIONALLY, PROFESSIONAL ACTORS AND MUSICIANS PERFORM ON CAMPUS IN THE PERFORMING ARTS CENTER MANY OPPORTUNITIES ARE PROVIDED IN THE REALM OF "IDEAS," THROUGH LECTURES AND COMMUNITY DISCOURSE DURING THE SUMMER MONTHS BETWEEN ACADEMIC YEARS FOR TRADITIONAL COLLEGE STUDENTS, A PORTION OF THE UNIVERSITY'S EDUCATIONAL FACILITIES ARE USED TO PROVIDE INSTRUCTION TO A COMBINED ENROLLMENT OF APPROXIMATELY 3,000 CHILDREN ATTENDING THREE THREE-WEEK SUMMER CAMP SESSIONS AND TO GROUPS OF ADULTS ENROLLED IN SPECIAL EDUCATIONAL PROGRAMS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) Average hours		that		y)			(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other		
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations		
SEE SCHEDULE J FOR ADDITIONAL INFORMATION ON COMPENSATION		Х	х	х	х	х		0	0	0		
ARTHUR LANDGREN SECRETARY AND TRUSTEE	40 00	Х		х				55,589	0	1,110		
CHRISTINE LYNN CHAIRPERSON	2 00	Х		х				0	0	0		
KEVIN ROSS PRESIDENT	40 00	Х		х				389,190	0	136,626		
STEPHEN SNYDER TRUSTEE/VICE CHAIR	2 00	Х		х				0	0	0		
BILL SHUBIN TRUSTEE	2 00	Х						0	0	0		
BRAD OSBORNE TRUSTEE	2 00	Х						0	0	0		
JAN CARLSSON TRUSTEE	2 00	Х						0	0	0		
JOHN LANGAN TRUSTEE	2 00	Х						0	0	0		
PAUL ROBINO TRUSTEE	2 00	Х						0	0	0		
VICTORIA RIXON TRUSTEE	2 00	Х						0	0	0		
WILLIAM REHRIG TRUSTEE	2 00	Х						0	0	0		
CHRISTIAN G BONIFORTI CHIEF INFORMATION OFFICER	40 00			Х				151,377	0	28,755		
CYNTHIA PATTERSON VP FOR ACADEMIC AFFAIRS	40 00			х				212,099	0	9,086		
GARETH FOWLES VP FOR ENROLLMENT MANAGEMENT	40 00			Х				145,321	0	15,011		
GREG MALFITANO SVP FOR ADMINISTRATION	40 00			х				230,657	0	97,322		
GREGG COX VICE PRESIDENT FOR ACADEMIC AFFAIRS	40 00			х				154,372	0	16,955		
JASON WALTON CHIEF OF STAFF	40 00			х				159,454	0	29,159		
JUDITH NELSON VP FOR DEVELOPMENT	40 00			х				215,489	0	13,163		
LAURIE LEVINE VP FOR BUSINESS AND FINANCE	40 00			х				208,136	0	92,331		
MARGARET RUDDY GENERAL COUNSEL	40 00			х				197,962	0	140,804		
MICHELE MORRIS VP FOR MARKETING & COMMUNICATION	40 00			×				156,399	0	21,045		
PHILIP RIORDAN VP FOR STUDENT LIFE	40 00			х				156,532	0	33,879		
DIANE DICERBO DIRECTOR OF ACADEMIC ADVISING	40 00					х		170,272	0	28,179		
JON ROBERTSON DEAN, CONSERVATORY OF MUSIC	40 00					x		124,775	0	25,310		

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours	(C) Position (check all that apply)						<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustae or director	Institutional Trustee	Officei	Key employee	Former Highest compensated employee		from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
MARSHA GLINES DEAN, INST FOR ACHIEVEMENT AND LEARNING	40 00					х		148,180	0	15,321
MATTHEW CHALOUX DIRECTOR, AUXILIARY SERVICES	40 00					х		156,053	0	29,650
RALPH NORCIO ASSOCIATE DEAN, BUSINESS SCHOOL	40 00					х		176,053	0	14,693
DONALD ROSS PRESIDENT EMERITUS	40 00						х	134,435	0	22,562