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-4 300

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

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Department of the Treasury Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

Α	For the	2011 calendar year, or tax year beginning $\mathrm{JUL}1$, 2011	ng Ji	UN 30, 2012					
В	Check if	C Name of organization		D Employer identific	cation number				
	applicable								
	Addres change	King's Ridge Christian School							
	Name change	Doing Business As		58-20	600863				
	Initial	Number and street (or P 0 box if mail is not delivered to street address) Room	n/suite	E Telephone number	,				
	Termin- ated				754-5738				
Ē	Amend	City or town, state or country, and ZIP + 4		G Gross receipts \$	15,870,660.				
	Applica			H(a) Is this a group re	turn				
	F Name and address of principal officer:C. David Rhodes, III for affiliates? Yes X No.								
		same as C above		H(b) Are all affiliates incl	luded? Yes No				
ī	Tax-exe	mpt status X 501(c)(3)	527	• •	list (see instructions)				
		www.kingsridgecs.org		H(c) Group exemption					
			•		State of legal domicile GA				
		Summary							
	4 [Briefly describe the organization's mission or most significant activities: Provide	s a	college pro	epatory				
Activities & Governance	` ;	education to children from kindergarten thr							
ī.	2 0	Check this box If the organization discontinued its operations or disposed of							
Š	3 1	Number of voting members of the governing body (Part VI, line 1a)		3	14				
Ğ	4 1	Number of independent voting members of the governing body (Part VI, line 1b)		4	13				
∞ δ	5	otal number of individuals employed in calendar year 2011 (Part V, line 2a)		5	150				
ij	6	otal number of volunteers (estimate if necessary)		6	450				
흕	723	otal number of volunteers (estimate in necessary) otal unrelated business revenue from Part VIII, column (C), line 12		7a	0.				
ĕ		Net unrelated business taxable income from Form 990-T, line 34		7b	0.				
	 	ver unrelated business taxable income non i om 990 i, line 94	<u> </u>	Prior Year	Current Year				
-	8 (Contributions and grants (Part VIII, line 1h)		5,247,841.	5,050,522.				
Revenue	9 6	Program service revenue (Part VIII, line 2g)		9,861,884.	10,738,458.				
Š	10	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)	_	3,917.	8,486.				
æ	111 (101,161.	0,400.				
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		15,214,803.	15,797,466.				
		otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		320,780.	343,554.				
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	743,334.				
	1	Benefits paid to or for members (Part IX, column (A), line 4)		6,382,275.	6,823,397.				
Ses	15 5	Galaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	-	0,302,273.	0,023,397.				
Expenses	10a	Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 575,646.		0.	· · · · · · · · · · · · · · · · · · ·				
X	D			5,238,410.	5,781,645.				
	17 (Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) RECEIVED	∦ -						
		otal expenses. Add lines 13-17 (must equal Part IX) column (A), line 25)	}	11,941,465.	12,948,596.				
	19	revenue less expenses. Subtract line 10 from line 12	 	3,273,338.	2,848,870.				
Net Assets or	<u> </u>	otal assets (Part X, line 16)		Inning of Current Year	End of Year				
SSe	20			40,806,811.	44,333,598.				
a Sec	21	otal liabilities (Part X, line 26)		26,670,909.	27,615,460.				
		Net assets or fund balances. Subtract line 21 from line 20	<u> </u>	14,135,902.	16,718,138.				
	art II								
		ties of perjury, I deglare that I have examined this return, including accompanying schedules and			/ knowledge and belief, it is				
true	e, correct	, and complete Declaration of prepare (other than officer) is based on all information of which pr	reparer	nas any knowledge					
٠.		Signature obaticer		Date 1	<u></u>				
Sig	- 1	, , ,		Date					
He	re	C. David Rhodes, III, Headmaster Type or print name and title			· · · · · · · · · · · · · · · · · · ·				
			l n	ate Check	PTIN				
D-1	. 1	Print/Type preparer's name Preparer's signature	l l	17					
Pal		Laura H. Heller Our H Heller	14	1-6-12 self-employe	P00087087 58-1763570				
	parer	Firm's name JONES AND KOLB Firm's address 3475 PIEDMONT ROAD, SUITE 1500		Firm's EIN	30-1/033/0				
USI	Only	Firm's address 3475 PIEDMONT ROAD, SUITE 1500 ATLANTA, GA 30305		DL /	1011262 7020				
				Phone no (404)262-7920				
		S discuss this return with the preparer shown above? (see instructions)			X Yes No				
132	001 01-23	LHA For Paperwork Reduction Act Notice, see the separate instructions.			Form 990 (2011)				

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Form 990 (2011) King's Ridge
Part IV Checklist of Required Schedules

1 (4)	the Office Rist of Required Confedences			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X_	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11 .	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
C	Did the organization report an amount for investments · program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			l
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		١,,	
	Schedule D, Parts XI, XII, and XIII	12a	Х	ļ
Ь	Was the organization included in consolidated, independent audited financial statements for the tax year?			,,
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	X	· ·
14a		14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			v
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	<u> </u>	X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			X
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	مدا	}	v
4-	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			v
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40	Х	
40	1c and 8a? If "Yes," complete Schedule G, Part II	18	 ^	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"		}	v
00	complete Schedule G, Part III	19	 	X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a 20b		<u> </u>
D	n i les no me zua, dio me proanizadon adach a cody of its addited imancial statements to this feduro?	LZUD	1	

21 Dut the organization report more than \$5,000 of grints and other assistance to any government or organization in the United States on Part IX. Un				Yes	No
Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, complete Schedule I, Parts I and III souther (1 "Yes," complete Schedule I, Parts I and III souther (1 "Yes," complete Schedule I, Parts I part IV (1 "Schedin A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, fusitess, key employees, and highest compensated employees? If "Yes, complete Schedule I have as sessued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule II is the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was assued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule II is on the organization marks and second to the repair and the organization marks and second to the repair and the organization marks and second to the organization and the organization are second to the organization and the organization of the organization o	21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
coturn (A), time 27 if "Yes," complete Schedule I, Parts I and III 3 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31,2002? If "Yes," answer lines 24b through 24d and complete Schedule If "Yes," that was issued after December 31,2002? If "Yes," answer lines 24b through 24d and complete Schedule If "Yes," that was issued after December 31,2002? If "Yes," answer lines 24b through 24d and complete Schedule If "Yes," that was issued after December 31,2002? If "Yes," answer lines 24b through 24d and complete Schedule If "Yes," complete Schedule and temporary panied exception? 4 Did the organization nivest any proceeds of tax-exempt bonds beyond a temporary panied exception? 5 Did the organization naves that a escribe and a temporary panied exception? 5 Section 501((3)) and 501((4)) organizations. Did the organization engage in an excess benefit transaction with a disqualified person unaption and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule I, Part II 5 Is the organization aware that a tengaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule I, Part III 5 Is the organization as one and a excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule I, Part III 6 Is the organization organization and a sea assistance to an officer, director, trustee, every employee, highly		United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21_		X
Did the organization answer "Yes" to Part VII, Section A, Ine 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule II In year, that was issued after December 31, 2002? If "Yes," answer ines 24b through 24d and complete Schedule II I'ves," or I I'ves, "answer ines 24b through 24d and complete Schedule II I'ves," or I I'ves, "answer ines 24b through 24d and complete Schedule II I'ves," or I I'ves, "answer ines 24b through 24d and complete Schedule II I'ves," or I I'ves, "answer ines 24b through 24d and complete Schedule II I'ves," or I I'ves, "answer ines 24b through 24d and complete Schedule II I'ves," or I I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24d and complete Schedule II I'ves," or I I'ves, "answer ines 24b through 24d and complete Schedule II I'ves," or I I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24d and complete Schedule II I'ves," or I I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24d and complete Schedule II I'ves," or I I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24d and complete Schedule II I'ves, "answer ines 24b through 24b and content on the 24b through 24b and through 24b and through 24b and and through 24b and and 24b and 24b and 24b and	22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No", go to line 25 b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year to defease any tax-exempt bonds? 25 Section 501(e(3) and 501(e(14) organizations.) Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I is the organization has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I is the organization has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part II is possible to the end of the organization is tax year? If "Yes," complete Schedule L, Part II is possible to the organization and on officer, director, trustee, key employee, substantial contributions of any of these persons of "Yes," complete Schedule L, Part III is instructions of applicable filing thresholics, conditions, and exceptions; a A current or former officer, director, trustee, or key employee, substantial contributions of these persons of lifting thresholics, conditions, and exceptions; a A current or former officer, director, trustee, or key employee (are family member of any of these persons) if "Yes," complete Schedule L, Part IV A neatity of which a current for former officer, director, trustee, or key employee (are family member of the organization seven more than 25% 5000 in non-cash for orthicular or "Yes," complete		column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	<u>X</u> _	
Schedule J 24a Did the organization have at tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25 b Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-evempt bonds? c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-evempt bonds? d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year to defease any tax-evempt bonds? d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year of Press." d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization is an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part II yes," complete Schedule L, Part II yes, "complete Schedule L, Part II yes," complete Schedule L, Part II yes, "complete Schedule L, Part II yes," complete Schedule L, Part IV yes, the organization provide a grant or other assistance to an officer, director, trustee, key employee, usually the year year, and the state of the erganization is an original year. 25b	23				
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Pes," answer lines 24 through 24d and complete Schedule K. If No.", go to line 25 b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24d X 24d X 24d X 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I b Is the organization and that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E2? If "Yes," complete Schedule L, Part I Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable flight prehenolics, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV instructions for applicable flight prehenolics, conditions, and exceptions? a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV instructions for applicable flight prehenolics, conditions, and exceptions? a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV instructions for a particable flight prehenolics, conditions, and exceptions? b A current or former officer, director, furstee, or key employee? If "Yes," complete Schedule L, Part IV instructions or		and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	'		
stat day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No", go to line 25 b) Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-kempt bonds? d) Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? d) Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? d) Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? d) Did the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction base to been reported on any of the organization provide a grant or other assistance to an officer, director, trustee, leave employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part IV 27. Did the organization provide a grant or other assistance to an officer, director, trustee, we preplyee, substantial contributors of any for these persons? If "Yes," complete Schedule L, Part IV 28. Was the organization provide a grant or other assistance to an officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 29. Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule II, Part II 30. Did the organization sell, exchange, dispose of, or tran			23	X	
Schedule K. If Two, "go to line 25 b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b X 25c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 25d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25d Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25d Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 If "Yes," complete Schedule L, Part II 25d Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II 27d Did the organization provide a grant or other assistance to an officer, director, trustee, ever periopeve, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part IV 27d Nas the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV 27d Is the organization a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 27d A family member of a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key empl	24a				
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Schedule N, Part II 32 X 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I 33 X 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 34 X 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b X 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 Y 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O		If "Yes," complete Schedule N, Part I	31		X
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sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 X 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O			32	-	X
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If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 Y 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O			33		X
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b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 X 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O 38 X					
section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 X 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O 38 X	_		35a		_ ^
Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 X Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 37 X Note. All Form 990 filers are required to complete Schedule O 38 X	Ь		056	l	v
If "Yes," complete Schedule R, Part V, line 2 36 X 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O 38 X	••		350	 	
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Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O 38 X	3/		37		x
Note. All Form 990 filers are required to complete Schedule O	30		"	1	† • • • • • • • • • • • • • • • • • • •
	90		38	X	
		Treater, air cam occ more are required to complete company o		*	(2011)

King's Ridge Christian School Statements Regarding Other IRS Filings and Tax Compliance Part V Check if Schedule O contains a response to any question in this Part V Yes_ No 0 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 0 **b** Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 1c 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 150 filed for the calendar year ending with or within the year covered by this return X 2b b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Х 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 3ь 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a X financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a **b** If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts Х 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a X 5b **b** Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If "Yes." to line 5a or 5b, did the organization file Form 8886-T? 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit Х any contributions that were not tax deductible? ва b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). Х a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required Х to file Form 8282? 7¢ 7d d If "Yes." indicate the number of Forms 8282 filed during the year e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7е f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 8 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? 9a b Did the organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: 10a a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders 11a b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a 12b b If "Yes," enter the amount of tax-exempt interest received or accrued during the year Section 501(c)(29) qualified nonprofit health insurance issuers. 13a a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b 13c

Form **990** (2011)

14a

X

c Enter the amount of reserves on hand

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Form 990 (2011) King's Ridge Christian School 58-2600863 Page

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule (Э. See I	nstructions				
	Check if Schedule O contains a response to any question in this Part VI					X	
<u>Sec</u>	tion A. Governing Body and Management		·-·				
		1		······	Yes	No	
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	14				
	If there are material differences in voting rights among members of the governing body, or if the governing						
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O						
b	Enter the number of voting members included in line 1a, above, who are independent	1b	13				
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh	ip with	any other				
	officer, director, trustee, or key employee?			_2_		<u>X</u>	
3	Did the organization delegate control over management duties customarily performed by or under t	he direc	t supervision				
	of officers, directors, or trustees, or key employees to a management company or other person?			3		X	
4							
5	Did the organization become aware during the year of a significant diversion of the organization's as	ssets?		_5_		X	
6	Did the organization have members or stockholders?			6		X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a	appoint	one or	_		v	
	more members of the governing body?			7a		<u>X</u>	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	stockh	olders, or			v	
_	persons other than the governing body?	1 44	. £ 11	7b		X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year.	ear by th	e tollowing		v		
	The governing body?			8a 8b	X		
	b Each committee with authority to act on behalf of the governing body?						
9							
202	organization's mailing address? If "Yes," provide the names and addresses in Schedule O tion B. Policies (This Section B requests information about policies not required by the Internal I	Payagu	Code)	9		X	
<u> </u>	tion B. Folicies (This Section B requests information about policies not required by the internal r	Teveriu	e Code.)		Yes	No	
10a	Did the organization have local chapters, branches, or affiliates?			10a	163	X	
	If "Yes," did the organization have written policies and procedures governing the activities of such	chanter	s affiliates	100			
~	and branches to ensure their operations are consistent with the organization's exempt purposes?	Jiiaptoi	o, armatoo,	10b			
11a	1a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?						
	b Describe in Schedule O the process, if any, used by the organization to review this Form 990						
	2a Did the organization have a written conflict of interest policy? If "No," go to line 13						
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris	se to con	flicts?	12a 12b	Х		
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "						
	in Schedule O how this was done			12c	X		
13	Did the organization have a written whistleblower policy?			13	Х		
14	Did the organization have a written document retention and destruction policy?			14	X		
15	Did the process for determining compensation of the following persons include a review and appro-	val by ır	dependent	[
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision	?					
а	The organization's CEO, Executive Director, or top management official			15a	Х		
b	Other officers or key employees of the organization			15b	X		
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ement v	vith a	Ì			
	taxable entity during the year?			16a		X	
Ь	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalu	-	•				
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization	anızatıo	n's			1	
	exempt status with respect to such arrangements?			16b	L	<u> </u>	
	tion C. Disclosure						
17	List the states with which a copy of this Form 990 is required to be filed GA	T /0	ion FO1/=\/Q\		.lo		
18 ·	• • • • • • • • • • • • • • • • • • • •	-1 (2ec)	ion out(c)(3)s only)	avallab	и С		
	for public inspection. Indicate how you made these available. Check all that apply.						
40	Own website Another's website X Upon request	anflin.	of interest solicies so	al fine-	anel		
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, or	JOHIHOU	or interest policy, ar	u iinar	icial		
20	statements available to the public during the tax year. State the name, physical address, and telephone number of the person who possesses the books	and roo	orde of the organiza	tion.	•		
20	Mr. Guy Price - 770-754-5738	and 160	ords or the organiza	alon: 🖊			
	2765 Bethany Bend, Alpharetta, GA 30004						
13200							

01-23-12

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Section A: Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter 0 in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order individual trustees or directors, institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week	box	Position do not check more the ox, unless person is officer and a director/			than is bot	h an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) Anne Marie Carlisi, Ph.D.	4.00	Х		Х				0.	0.	0.
Chair	4.00	^		^		-	_	- 0.	0.	<u> </u>
(2) C. Christian "Chris" Winkle	4.00	х		Х		1		0.	0.	0.
Vice-Chair	4.00	Λ		Λ		├		· · · · · ·	<u></u>	<u> </u>
(3) Dr. Daniel Garabadian	4.00	Х						0.	0.	0.
Director	4.00	_						· · · · · · · · · · · · · · · · · · ·	0.	<u> </u>
(4) William G. "Billy" Hasty, Jr. Director	4.00	Х						0.	0.	0.
(5) Michael C. Kendrick	4.00	Λ				├		0.	- 0.	0.
Director	4.00	v						0.	0.	0.
(6) Leslie M. Kurtz	1.00					-	-			
Director	4.00	x						0.	0.	0.
(7) Jeff Lamkin					_					
Director	4.00	Х						0.	0.	0.
(8) Barbara L. McGraw										
Director	4.00	X		·		1		0.	0.	0.
(9) Reverend Dr. Michael T. McQueen										'
Director	4.00	X						0.	0.	0.
(10) C. David Rhodes, III										
Headmaster	64.00	X		Х				254,967.	0.	23,472.
(11) Dan Stotz										
Director	4.00	X	l	l 				0.	0.	0.
(12) Loretta Y. Walker										
Director	4.00	Х				<u> </u>		0.	0.	0.
(13) Betsy C. Welch										
Director	4.00	X			<u> </u>			0.	0.	0.
(14) Richard C. Wernick		Į		,						
Director	4.00	X			ļ	$ldsymbol{f eta}$	<u> </u>	0.	0.	0.
(15) Guy Price	60.00							100 010	_	_
CFO	60.00			Х	<u> </u>	ــــــ	<u> </u>	132,018.	0.	0.
(16) Lowrie McCown	60.00					 	1	116 500		•
Associate Headmaster	60.00		ļ			X		116,589.	0.	0.

	990 (2011) KING B K.			_				_		30 2000			
Parl	VII Section A. Officers, Directors, Tru		nplo	yee			ligh	est		ees (continued)			
	(A)	(B)			-)			(D)	(E)	(F	7)	
	Name and title	Average	, ₄₀		Pos			220	Reportable	Reportable	Estim	atec	i
	•	hours per	box	, unle	ss pe	neck more than one as person is both an			compensation	compensation	amou	int o	f
		week	offi	cer an	dad	recto	r/trus	tee)	from	from related	oth	ner	
		(describe	핥						the	organizations	compe	nsatı	on
		hours for	퉏				2		organization	(W-2/1099-MISC)	from	the	
		related	8	1 25	ļ		122		(W-2/1099-MISC)		organi	zatıc	'n
		organizations	喜	큠	İ	8					and re	elate	d
		ın Schedule	Individual trustee or director	Institutional trustae	ļ ķ	Кеу етфтоу се	loger co	Je			organiz	zatio	ns
		O)	пģ	眶	Officer	ş	Highest compensated employee	Former					
				L.									
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1 b	Sub-total								503,574.		23,	, 4 /	
C	Total from continuation sheets to Part V	II, Section A							0.				0.
<u>d</u>	Total (add lines 1b and 1c)						<u> </u>		503,574.	0.	23,	, 4 /	2.
2	Total number of individuals (including but r	not limited to th	nose	liste	ed a	bov	e) wi	no re	eceived more than \$100	0,000 of reportable			_
	compensation from the organization										1		<u> 3</u>
											Y	es	No
3	Did the organization list any former officer	, director, or tri	uste	e, ke	ey e	mple	oyee	, or	highest compensated e	mployee on			
	line 1a? If "Yes," complete Schedule J for										3		X
4	For any individual listed on line 1a, is the s									the organization		_	
	and related organizations greater than \$15	50,000? If "Yes,	" cc	mpl	ete	Sch	edul	9 J 1	for such individual		4	X	
5	Did any person listed on line 1a receive or							elat	ed organization or indiv	idual for services		- 1	
	rendered to the organization? If "Yes," complete Schedule J for such person 5 X												
Sec	tion B. Independent Contractors												

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
		Compensation
Chapman Griffin Lanier Sussenback Architect	Architectural	
25.00 Cumberland Pkwy, Suite 350, Atlanta, G	services	318,137.
Go2Guy Building Services, Inc.		
14910 Hopewell Rd., Alpharetta, GA 30004	Building maintenance	200,041.
Maintenance Services of Georgia, Inc.		
661 Liberty Hill Rd., Canton, GA 30115	Janitorial services	195,023.
Spectrum Building Systems, Inc., 500 Jesse	Construction	
Jewell Pkwy SE, Suite 305, Gainesville, GA	contractor	135,670.
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than	

\$100,000 of compensation from the organization

Part VIII Statement of Revenue (D) Revenue (A) (B) (C) Total revenue Related or Unrelated excluded from exempt function business tax under sections 512, revenue revenue 513, or 514 Contributions, Gifts, Grants and Other Similar Amounts 1a 1 a Federated campaigns 1b **b** Membership dues 77,057. 1c Fundraising events 1d d Related organizations Government grants (contributions) All other contributions, gifts, grants, and 11 4,973,465. similar amounts not included above 9 Noncash contributions included in lines 1a-1f \$ 5,050,522. h Total. Add lines 1a-1f Business Code 10304994. 10304994. 2 a Tuition and fees 611710 Program Service Revenue 176,551. 176,551. 611710 b Athletic income 111,450. 111,450. Parent Club income 611710 71,248. 71,248. 611710 d After school care 53,610. 53,610. 611710 e Fine Arts income 900099 20,605. 20,605. All other program service revenue 10738458. g Total. Add lines 2a-2f Investment income (including dividends, interest, and 7,760 7,760. other similar amounts) Income from investment of tax-exempt bond proceeds Royalties (II) Personal (ı) Real 6 a Gross rents b Less: rental expenses c Rental income or (loss) d Net rental income or (loss) (II) Other (i) Securities 7 a Gross amount from sales of 13,001. assets other than inventory b Less cost or other basis 12,275 and sales expenses 726 c Gain or (loss) 726. 726. d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue 77,057. of contributions reported on line 1c). See 60,919 Part IV, line 18 60,919 b Less: direct expenses 0. c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV. line 19 b Less: direct expenses c Net income or (loss) from gaming activities \blacktriangleright 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 11 a All other revenue Total. Add lines 11a-11d 15797466. 10738458. 0. 8,486. 12 Total revenue. See instructions

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do	Check if Schedule O contains a respon	(A)	(B)	(C)	_ (D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and	-			
	organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the United States See Part IV, line 22	343,554.	343,554.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16			{	
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	420,057.		135,380.	284,677
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	5,295,644.	4,745,351.	373,674.	176,619
8	Pension plan accruals and contributions (include	<u> </u>			
	section 401(k) and section 403(b) employer contributions)	100,122.	70,085. 583,849.	30,037.	
9	Other employee benefits	606,025.	583,849.	14,784.	7,392 35,289
10	Payroll taxes	401,549.	327,317.	38,943.	35,289
11	Fees for services (non-employees):				
а	Management				
b	Legal	26,067.		26,067.	
C	Accounting	28,000.		28,000.	
d	Lobbying				
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other	50 105	10 000	61.055	
12	Advertising and promotion	72,185.	10,828.	61,357.	10 505
13	Office expenses	378,345.	353,731.	10,819.	13,795
14	Information technology	116,091.	114,930.	1,161.	
15	Royalties	665 205	CEO 741	6 654	
16	Occupancy	665,395.	658,741.	6,654.	
17	Travel	3,336.	1,339.	1,997.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	702 040	774 500	6 016	1 704
20	Interest	783,040.	774,520.	6,816.	1,704
21	Payments to affiliates	1 7/12 270	1 724 055	17 424	
22	Depreciation, depletion, and amortization	1,742,379.	1,724,955.	17,424.	
23	Insurance	100,4//	100,4//•		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	A			
а	Dining services	545,249.	545,249.		
ь	Athletics	341,492.	341,492.		
c	Repairs and maintenance	254,442.	251,898.	2,544.	
d	Parent Club	143,631.	143,631.		
e		581,516.	518,597.	6,749.	56,170
25	Total functional expenses. Add lines 1 through 24e	12,948,596.	11,610,544.	762,406.	575,646
<u> 26</u>	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				
	Check here if following SOP 98-2 (ASC 958-720)				

132010 01-23-12

	1 X		milberan bonoor			
				(A)		(B)
		•		Beginning of year		End of year
	1 .	Cash · non-interest-bearing		513,846.	1	790,724.
	2	Savings and temporary cash investments		2,579,389.	2	7,729,666.
	3	Pledges and grants receivable, net		3,727,763.	3	2,231,021.
	4	Accounts receivable, net		247, <u>527</u> .	4	161,699.
	5	Receivables from current and former officers, di	ectors, trustees, key			
		employees, and highest compensated employee	es. Complete Part II			
		of Schedule L			5	
	6	Receivables from other disqualified persons (as	defined under section			
		4958(f)(1)), persons described in section 4958(c	(3)(B), and contributing			
		employers and sponsoring organizations of sect	ion 501(c)(9) voluntary			
		employees' beneficiary organizations (see instru	ctions)		6	
Assets	7	Notes and loans receivable, net			7	
Ass	8	Inventories for sale or use			8	
•	9	Prepaid expenses and deferred charges		39,238.	9	69,993.
	10a	Land, buildings, and equipment: cost or other				
		basis. Complete Part VI of Schedule D	10a 39,988,074.			
	ь	Less: accumulated depreciation	7,924,979.	32,392,088.	10c	32,063,095.
	11	Investments - publicly traded securities			11	
	12	Investments - other securities. See Part IV, line 1	1		12	
	13	Investments - program-related. See Part IV, line	11	·	13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11	1,306,960.	15	1,287,400.	
	16	Total assets. Add lines 1 through 15 (must equ	40,806,811.	16	44,333,598.	
	17	Accounts payable and accrued expenses		701,072.	17	1,019,580.
	18	Grants payable			18	6 501 460
	19	Deferred revenue		5,982,060.	19	6,701,469.
	20	Tax-exempt bond liabilities		17,000,000.	20	17,000,000.
es	21	Escrow or custodial account liability. Complete			21	
Liabilities	22	Payables to current and former officers, director				
įė	İ	highest compensated employees, and disqualifi	ed persons Complete Part II			
_		of Schedule L		C10 000	22	250 000
	23	Secured mortgages and notes payable to unrela		610,000.		250,000.
	24	Unsecured notes and loans payable to unrelate	•		24	
	25	Other liabilities (including federal income tax, pa				
		parties, and other liabilities not included on lines	17-24) Complete Part X of	2 277 777	25	2,644,411.
		Schedule D		2,377,777. 26,670,909.		27,615,460.
	26	Total liabilities. Add lines 17 through 25	ere X and complete	20,070,303.	20	21,013,400.
		Organizations that follow SFAS 117, check he	ere 🖊 🔼 and complete			
Ş		lines 27 through 29, and lines 33 and 34.		9,538,410.	27	7.948.722
<u>la</u>	27	Unrestricted net assets		4,597,492.	28	7,948,722. 8,769,416.
ã	28	Temporarily restricted net assets	1/35//1326	29	0,703,110.	
Ę	29	Permanently restricted net assets Organizations that do not follow SFAS 117, c	heck here 🕨 🔲 and		2.0	
Ē			neck nere > and	İ		
s o	30	complete lines 30 through 34. Capital stock or trust principal, or current funds			30	
se	30	Paid-in or capital surplus, or land, building, or ed		· · · · · · · · · · · · · · · · · · ·	31	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated in		32		
Š	32	Total net assets or fund balances	come, or other folios	14,135,902.		16,718,138.
		Total liabilities and net assets/fund balances		40,806,811.		44,333,598.
	34	TOTAL HADIILIES AND HEL ASSETS/TUND DAIANCES		10,000,011.	<u> </u>	

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Inspection

Name of the organization

Employer identification number 58_2600863

Part I	Resear		ty Status (All organiz			e this nort) See inst	ructions		-2000	-
											
_ <u>~</u>		•	pecause it is: (For lines 1								
1 😾			s, or association of church		ribea in se	CLION 170	(D)(1)(A)(I)	•			
2 X			0(b)(1)(A)(ii). (Attach Sci		o coetien	170/b\/1\/	AVIII				
3			al service organization o					/b\/4\/A\/;;;	\ Entorth	o bosoital'i	e name
4 📖			pperated in conjunction	with a nos	pital desci	ibed iii se	Cuon 170		j. Emer m	ie nospitars	s name,
- —	city, and stat		penefit of a college or un	a la coronta a co	unad ar an	orated by	o coverer	montal unit	dosoribo	d 10	
5 📖	_			liversity ov	wited of op	erated by	a governi	nemai um	describe	u III	
• —	section 170(b)(1)(A)(iv). (Complete Part II.)										
<u> </u>	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in										
7 📖	-			of its supp	ort from a	governme	ental unit o	r from the	general p	ublic descr	ibea in
• 🗀	•	b)(1)(A)(vi). (Complet		(Camplete	Dort II \						
9 🗔			ection 170(b)(1)(A)(vi). (eives: (1) more than 33 1			om contri	butions m	ambarahir	toon on	d aross ros	ounts from
9 📖	-	·	eives: (1) more than 55 1 actions - subject to certa								
			exable income (less sect								
				ionstita	A) 110111 DU:	311103303	acquired D	y tile orgai	nzation a	iter dulle ot	J, 197J.
10 🗀		509(a)(2) . (Complete	erated exclusively to tes	et for publi	ic cafety S	ae sectio	n 500/a)/4	11			
11	•	•	perated exclusively for the	•	•				out the r	ournoses of	f one or
•• —			tions described in section								
			organization and comple				., 000 000		·,(•,: •::•		
	a Type	_	7		e III - Func		egrated		d□	Type III - C	ther
e 🗀			t the organization is not			-	-	r more disc		· ·	
•			nan one or more publicly								
f		-	ten determination from t						(-7(-7		·- / · - /
•	-	rganization, check th				, . , ,	.,, .				
9			rganization accepted an	nv aift or co	ontribution	from any	of the follo	owing pers	ons?		
3			rectly controls, either al								Yes No
	•	•	pported organization?			•				11g(i)	
	-	- ·	described in (i) above?							11g(ii)	
	(iii) A 35%	controlled entity of a	person described in (i) o	or (II) above	e?					11g(iii)	
h	Provide the f	ollowing information	about the supported or	ganization	(s).						
(i) Name	of supported	(ii) EIN	(iii) Type of		organization		•	(vi) Is		(vii) Am	ount of
	anization		organization (described on lines 1-9	1 . ,	sted in your	, ,		organizatio	ed in the	supp	oort
			above or IRC section		document?	(i) or you	r support?	US	2		
			(see instructions))	Yes	No	Yes	No	Yes	No		
				ļ			ļ				
				1				ļ			
				ļ <u>-</u>	ļ						· · · · · · · · · · · · · · · · · · ·
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				ļ	ļ		ļ	ļ			
Total	 	<u> </u>		1	l	I		<u> </u>			
LHA For F	Paperwork Re	eduction Act Notice	, see the Instructions f	or				Schedul	e A (Form	n 990 or 99	0-EZ) 2011

132021 01-24-12

Form 990 or 990-EZ.

Part II Support Schedule for C)rganizations	Described in	Sections 170	(b)(1)(A)(iv) an	d 170(b)(1)(A)(vi)		
(Complete only if you checked				n failed to qualify	under Part III. I	f the organization		
fails to qualify under the tests	listed below, plea	se complete Part	III.)					
Section A. Public Support								
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
1 Gifts, grants, contributions, and				į				
membership fees received (Do not								
ınclude any "unusual grants ")								
2 Tax revenues levied for the organ-								
ization's benefit and either paid to					İ			
or expended on its behalf								
3 The value of services or facilities								
furnished by a governmental unit to								
the organization without charge	·							
4 Total. Add lines 1 through 3								
5 The portion of total contributions								
by each person (other than a								
governmental unit or publicly								
supported organization) included								
on line 1 that exceeds 2% of the								
amount shown on line 11,								
column (f)								
6 Public support. Subtract line 5 from line 4								
Section B. Total Support				• • • • • • • • • • • • • • • • • • • •				
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
7 Amounts from line 4								
8 Gross income from interest,								
dividends, payments received on								
securities loans, rents, royalties								
and income from similar sources								
9 Net income from unrelated business								
activities, whether or not the								
business is regularly carried on								
10 Other income Do not include gain								
or loss from the sale of capital								
assets (Explain in Part IV)								
11 Total support. Add lines 7 through 10								
12 Gross receipts from related activities,	etc. (see instructi	ons)			12			
13 First five years. If the Form 990 is for	the organization's	s first, second, thii	rd, fourth, or fifth t	ax year as a section	on 501(c)(3)			
organization, check this box and stop		· · · · · · · · · · · · · · · · · · ·				▶□		
Section C. Computation of Publi	c Support Pe	rcentage						
14 Public support percentage for 2011 (list	14 Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f))							
15 Public support percentage from 2010	Schedule A, Part	II, line 14			15	9		
16a 33 1/3% support test - 2011. If the o	rganization did no	ot check the box o	on line 13, and line	14 is 33 1/3% or	more, check th	s box and		
stop here. The organization qualifies a	as a publicly supp	orted organization	n			▶		
b 33 1/3% support test - 2010. If the o	rganization did no	ot check a box on	line 13 or 16a, and	d line 15 is 33 1/39	% or more, che	ck this box		
and stop here. The organization qualif						▶		
17a 10% -facts-and-circumstances test	- 2011. If the org	anization did not	check a box on line	e 13, 16a, or 16b,	and line 14 is 1	0% or more,		
and if the organization meets the "fact	s-and-circumstar	ices" test, check t	his box and stop I	here. Explain in Pa	art IV how the c	rganization		
meets the "facts-and-circumstances" t	test. The organiza	ation qualifies as a	nublicly supporte	d organization		▶ .		

Schedule A (Form 990 or 990-EZ) 2011

b 10% -facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2011 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the org	anization failed to qualify under Part II. If the organization fails to
qualify under the tests listed below, please complete Part II)	

Section A. Public Support		_				
Calendar year (or fiscal year beginning	g in) 🕨 (a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, ar	nd					
membership fees received. (D	o not					
include any "unusual grants."))					
2 Gross receipts from admission	ns.					
merchandise sold or services						
formed, or facilities furnished						
any activity that is related to to organization's tax-exempt pur	he nose					
- · · · ·					-	
3 Gross receipts from activities						
are not an unrelated trade or t	ous.					
iness under section 513			 	 	 	_
4 Tax revenues levied for the or	·					
ization's benefit and either par	id to					
or expended on its behalf						
5 The value of services or facilit	ies					
furnished by a governmental i	unit to			;		
the organization without charg	ge		ļ			
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1,	2. and	<u> </u>		1		
3 received from disqualified p						
b Amounts included on lines 2 and 3 rece		 		 	<u> </u>	
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the	ne					
amount on line 13 for the year						-
c Add lines 7a and 7b				<u> </u>	, 	1
8 Public support (Subtract line 7c from	line 6)	1		1		1
Section B. Total Support				1	_ _T	
Calendar year (or fiscal year beginnin	g in) (a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6				_		
10a Gross income from interest,		İ				
dividends, payments received					<u> </u>	
securities loans, rents, royaltie and income from similar source						1
b Unrelated business taxable incom		-				
_ +				İ		
(less section 511 taxes) from bus	messes					
acquired after June 30, 1975	· · · · ·	 		 	· 	
c Add lines 10a and 10b		ļ				
11 Net income from unrelated bu						
activities not included in line 1 whether or not the business is		1				
regularly carried on		<u> </u>				
12 Other income Do not include						
or loss from the sale of capita	ıl				İ	
assets (Explain in Part IV.) 13 Total support (Add lines 9, 10c, 11, a						
14 First five years. If the Form 9		'e firet eegand thi	rd fourth or fifth	tay year as a soot	ion 501(c)(3) organi	zation
_		a mar, aecono, tin	no, iourni, or mui i	ian year as a sect	ion 30 no/(3) organi	∠ a.ioii,
Check this box and stop here		oroontoss	-			
Section C. Computation o					145	-
15 Public support percentage for			column (f))		15	9
16 Public support percentage from					16	9/
Section D. Computation o	f Investment Incon	ne Percentage	<u> </u>		 	
17 Investment income percentag	ge for 2011 (line 10c, colu	ımn (f) dıvıded by l	ine 13, column (f))		17	9
18 Investment income percentag	ge from 2010 Schedule A	, Part III, line 17			18	9
19a 33 1/3% support tests - 201	1. If the organization did	not check the box	on line 14, and lin	e 15 is more than	33 1/3%, and line	17 is not
more than 33 1/3%, check th						▶□
b 33 1/3% support tests - 201	•	-				and
line 18 is not more than 33 1/	-					
20 Private foundation. If the org						` → □
20 Frivate loundation. If the org	gameation did not oneck (2 000 OII III O 17, 11	ou, or 100, officer		chedule A (Form 9	20 or 990-EZ) 201

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

Employer identification number King's Ridge Christian School 58-2600863 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year) 4 Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year 2a a Total number of conservation easements 2b **b** Total acreage restricted by conservation easements c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure 2d listed in the National Register 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year > \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) Yes and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenues included in Form 990, Part VIII, line 1 b Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2011

Schedule D (Form 990) 2011

Part VII Investments - Other Securities. Sec	Form 990, Part X, line 12	2		,
(a) Description of security or category (including name of security)	(b) Book value	(c) Me	thod of valuati d-of-year mark	
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other	· · · · · · · · · · · · · · · · · · ·			
(A)				· · · · · · · · · · · · · · · · · · ·
(B)				
(C)	· · · · · · · · · · · · · · · · · · ·			
(D)				.,
(E)				
(F) (G)				
(H)				
(1)			······································	
Total (Col (b) must equal Form 990, Part X, col (B) line 12)				
Part VIII Investments - Program Related. Se	ee Form 990, Part X, line 1	13.		
(a) Description of investment type	(b) Book value		ethod of valuati d-of-year mark	
(1)				
(2)				
(3)	· · · · · · · · · · · · · · · · · · ·			
(5)				·
(6)				
(7)				
(8)				
(10)			·	
Total. (Col (b) must equal Form 990, Part X, col (B) line 13)				······································
Part IX Other Assets. See Form 990, Part X, line	15.			
(a)	Description			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8) (9)				
(10)				··
Total. (Column (b) must equal Form 990, Part X, col (B) line	15)		•	
Part X Other Liabilities. See Form 990, Part X,			- · · · · · · · · · · · · · · · · ·	
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes				
(2) Interest rate swap, at fa	ir value	2,644,411.		
(3)				
(4)				
(5)				
(6)				
<u>(7)</u>				
(8)				
<u>(9)</u> (10)				
(10)				
	25)	2,644,411.		
Total. (Column (b) must equal Form 990, Part X, col (B) line FIN 48 (ASC 740) Footnote in Part XIV, provide the text of the footnote to 2. FIN 48 (ASC 740)	the organization's financial states	ments that reports the organization's	lability for uncertain	tax positions under

Schedule D (Form 990) 2011

58-2600863 Page 4 King's Ridge Christian School Schedule D (Form 990) 2011 Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements 15,797,466. Total revenue (Form 990, Part VIII, column (A), line 12) 12,948,596. 2 2 Total expenses (Form 990, Part IX, column (A), line 25) 2,848,870. 3 3 Excess or (deficit) for the year Subtract line 2 from line 1 4 Net unrealized gains (losses) on investments 4 5 Donated services and use of facilities 5 6 6 Investment expenses 7 7 Prior period adjustments <266,634.> 8 8 Other (Describe in Part XIV.) <266,634.> 9 Total adjustments (net) Add lines 4 through 8 2,582,236. 10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 15,591,751. Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12 a Net unrealized gains on investments 2a 2b **b** Donated services and use of facilities 2c c Recoveries of prior year grants <205,715.> 2d d Other (Describe in Part XIV.) <205,715.> e Add lines 2a through 2d 15,797,466. 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b 4b **b** Other (Describe in Part XIV) 4c c Add lines 4a and 4b 797 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 13,009,515. Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: 2a Donated services and use of facilities 2b **b** Prior year adjustments 2c c Other losses 60,919. 2d d Other (Describe in Part XIV) 60,919. 20 e Add lines 2a through 2d 12,948,596. 3 Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a 4h b Other (Describe in Part XIV) c Add lines 4a and 4b 948 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) Part XIV Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4, Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information. Part XI, Line 8 - Other Adjustments: -266,634. Unrealized Loss on Interest Rate Swap Part XII, Line 2d - Other Adjustments: 60,919. Expenses of fundraising events -266,634. Unrealized loss on interest rate swap -205,715.Total to Schedule D, Part XII, Line 2d Schedule D (Form 990) 2011 132054 01-23-12

Schedule D (Form 990) 2011 King's Ridge Christian School Part XIV Supplemental Information (continued)	58-2600863 Page 5
Part XIV Supplemental Information (continued)	
Part XIII, Line 2d - Other Adjustments:	
·	
Expenses of fundraising events	60,919.
	<u></u>

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization

Schools

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

Open to Public Inspection

King's Ridge Christian School

Employer identification number 58-2600863

Par			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws,			
	other governing instrument, or in a resolution of its governing body?	1	X	ļ
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,	ŀ		
	catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	X	ļ
	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the			
	period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes			
	the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain.		v	
	If you need more space, use Part II	3	X	ļ
	See Part II			
	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	X	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Х	
	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student		l	
	admissions, programs, and scholarships?	4c	X	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	X	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
b	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff?	5a 5b 5c		X X X
	Scholarships or other financial assistance?	5d		Х
	Educational policies?	5e		Х
	Use of facilities?	5f		Х
	Athletic programs?	5g		Х
h	Other extracurricular activities?	5h		X
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.			
			and defendance of the second	
ва	Does the organization receive any financial aid or assistance from a governmental agency?	6a		Х
b	Has the organization's right to such aid ever been revoked or suspended?	6Ь	ļ	Χ
	if you answered "Yes" to either line 6a or line 6b, explain on Part II.			
	·			4
7	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of		х	

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No 1545-0047

Inspection

Department of the Treasury

Internal Revenue Service ► Attach to Form 990 or Form 990-EZ. ► See separate instructions. **Employer identification number** Name of the organization King's Ridge Christian School 58-2600863 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants а Internet and email solicitations Solicitation of government grants b Special fundraising events Phone solicitations In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or No Yes key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b if "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid (iii) Did fundraiser have custody or control of (vi) Amount paid (iv) Gross receipts to (or retained by) (i) Name and address of individual (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col (i) contributions' Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

132081 01-23-12

Schedule G (Form 990 or 990-EZ) 2011

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2011 King's Ridge Christian School 58-2600863 Pag

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000

58-2600863 Page 2

		of fundraising event contributions and gre	oss income on Form 990	-EZ, lines 1 and 6b. List e	events with gross receip	ots greater than \$5,000.
		•	(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		•			None	(add col. (a) through
				Golf Outing		col. (c))
e			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	70,788.	67,188.		137,976.
	2	Less. Charitable contributions	39,757.	37,300.		77,057.
	3	Gross income (line 1 minus line 2)	31,031.	29,888.		60,919.
	4	Cash prizes				
ses	5	Noncash prizes				
Oirect Expenses	6	Rent/facility costs		21,490.	 	21,490.
Direct	7	Food and beverages				
	8	Entertainment				
	9	Other direct expenses	31,031.	8,398.		39,429.
	10					(60,919,
	11 art		n (d), and line 10	.000 Dort IV line 10 or r	anartad mara than	0.
150	2) ()	\$15,000 on Form 990-EZ, line 6a	answered res to rollin	1990, Fait IV, line 19, Of I	eported more man	
		ψ13,500 011 0111 330 E2, IIIIe 0α	· · · · · · · · · · · · · · · · · · ·	(b) Pull tabs/instant		(d) Total gaming (add
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
eve.						
	1	Gross revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes			· · · · · · · · · · · · · · · · · · ·	
Direct	4	Rent/facility costs				
	5	Other direct expenses				
			Yes %	Yes %	Yes %	
	6	Volunteer labor	∟ No	No No	No	
	7	Direct expense summary Add lines 2 through	n 5 ın column (d)		•	(
	8	Net gaming income summary Combine line 1	L column d, and line 7		•	
	<u>,</u>	Net garning intothic serviciary Comments with	, colonia di cita ilito i		· · · · · · · · · · · · · · · · · · ·	
9	En	ter the state(s) in which the organization opera	tes gaming activities:			
á	als 1	the organization licensed to operate gaming ac	ctivities in each of these	states?		Yes No
ŀ	o If "	'No," explain:				
			 			
40.	- 14/					Yes No
		ere any of the organization's gaming licenses re 'Yes," explain:			real r	; cs N0
•	- "					
1220	182 0	11-23-12			Schedule G (Fo	rm 990 or 990-EZ) 2011
JOEL	,,,, 0	1 20 12				300 0. 030, -011

Sch	nedule G (Form 990 or 990-EZ) 2011 King's Ridge Christian School 58-	<u>-2600</u>	<u>863</u>	Page 3
11	Does the organization operate gaming activities with nonmembers?		Yes	U No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?	إلىا	Yes	∟ No
	Indicate the percentage of gaming activity operated in:			
	a The organization's facility	13a 13b		<u>%</u>
	b An outside facility Enter the name and address of the person who prepares the organization's gaming/special events books and records:	130		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records.			
	Name			
	Address			
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
t	b If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount of gaming revenue retained by the third party > \$			
(c If "Yes," enter name and address of the third party:			
	Name			
	Address ▶			
16	Gaming manager information:			
	Name			
	Gaming manager compensation ▶ \$			
	Description of services provided ▶			<u> </u>
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
í	a Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?		Yes	No No
ı	b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
	organization's own exempt activities during the tax year > \$			
Pa	Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information.			
	· · · · · · · · · · · · · · · · · · ·			
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2 Employer identification number 58-2600863 Open to Public OMB No 1545-0047 Inspection (h) Purpose of grant 201 or assistance X Yes Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000 Part il can be duplicated if additional space is needed ame and address of organization (b) EiN (c) IRC section and address of organization and address of organization and address of organization and address of organization (c) IRC section and address of organization and address of organization and address of organization (c) IRC section and address of organization (c) IRC section and address of organization (c) IRC section and address of organization (d) Method of an increase assistance assistance other) Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations, Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States ▶ Attach to Form 990. King's Ridge Christian School General Information on Grants and Assistance criteria used to award the grants or assistance? 1 (a) Name and address of organization Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE (Form 990) Part II

3 Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

Schedule I (Form 990) (2011)

Schedule I (Form 990) (2011) (f) Description of non-cash assistance Reduction in tuition. (e) Method of valuation (book, FMV, appraisal, other) Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. the parent's financial statement along with their recommendation on the amount Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. financial aid by submitting the parent's financial statement form through statement form, income tax statement, W-2's and a cover letter describing the specific reasons for seeking assistance are submitted to the school's Schedule I, Part I, Line 2: Parents/guardians are required to apply for business manager. SSS provides the school and parent their analysis of the school and student service for financial aid (SSS) of the National A copy of the parent's financial 321,162, FMV (d) Amount of non-cash assistance 22,392, 46 (c) Amount of cash grant the parents are able to pay toward tuition. 72 (b) Number of recipients Association of Independent Schools. Part III can be duplicated if additional space is needed (a) Type of grant or assistance Scholarships and financial aid Part III

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Page 2

58-2600863

King's Ridge Christian School

Schedule I (Form 990) (2011)

. The financial aid committee reviews the information provided by the parents
and SSS. Each application is discussed and initial financial aid amounts
are determined. The committee gives priority to funding high school
students financial aid needs followed by middle school students financial
aid needs and finally lower school students financial aid needs. The
committee reviews the initial financial aid amounts and makes modifications
based on total funding available and to ensure financial aid amounts are
consistent for students with similar financial situation within the same
school levels. (lower school, middle school, and high school). The
committee also ensures that all AAAIS (Atlanta Area Association of
Independent Schools) guidelines are followed.
All applicants are notified of the decision of the financial aid committee.
All applicants that are awarded financial aid are given two weeks to accept
or reject the offer. Upon acceptance by the applicant, the financial aid
award is communicated to the school accountant who ensures the financial
aid is applied to the applicants account.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,

Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

King's Ridge Christian School

Employer identification number 58-2600863

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel X Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director Explain in Part III.		_	
	Compensation committee X Written employment contract			
	Independent compensation consultant			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization		•	
а	Receive a severance payment or change-of-control payment?	4a	ļ	X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	ļ	Х
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of			
а	The organization?	5a		X
þ	Any related organization?	5b	ļ	Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of			
а	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6° If "Yes," describe in Part III	7	1	X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958.6(c)?	l a	1	1

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Schedule J (Form 990) 2011

58-2600863

King's Ridge Christian School

Schedule J (Form 990) 2011

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed Do not list any individuals that are not listed on Form 990, Part VII

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Page 2

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	3C compensation	(0)	(Q)	(E)	(-)
		(i) Base	(ii) Bonus &	(iii) Other	Retirement and other deferred	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported as deferred
(A) Name		compensation	ıncentive compensation	reportable compensation	compensation			in prior Form 990
	0)	209,871.	0	45,096.	17,200.	6,272.	278,439.	0
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Schedule J (Form 990) 2011

Schedule K (Form 990) 2011 financing (i) Pooled Yes No × Employer identification number OMB No 1545-0047 Open to Public ŝ ŝ 2011 Inspection 58-2600863 (g) Defeased (h) On behalf Yes No ۵ × ۵ of Issuer Yes Yes ŝ × Yes ŝ ŝ Financed the cost of acquisition a O O (f) Description of purpose Yes Yes Supplemental Information on Tax-Exempt Bonds
► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ŝ ŝ ▼ See separate instructions. œ œ Yes Yes 17000000 Continuations (e) Issue price 17,000,000 × × × ဥ × ဍ (d) Date issued 05/04/06 ⋖ Yes Yes × × 50 (**t**) for Column 132121 01-23-12 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. (c) CUSIP # Ridge Christian School None Does the organization maintain adequate books and records to support the final allocation of proceeds? Are there any lease arrangements that may result in private business use of Was the organization a partner in a partnership, or a member of an LLC, 56-0939887 See Part VI ▶ Attach to Form 990. (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? which owned property financed by tax-exempt bonds? Has the final allocation of proceeds been made? Working capital expenditures from proceeds King's Credit enhancement from proceeds Capital expenditures from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows Year of substantial completion Issuance costs from proceeds Part III Private Business Use (a) Issuer name bond-financed property? Other unspent proceeds Amount of bonds retired Total proceeds of Issue Other spent proceeds Name of the organization Bond Issues Proceeds Department of the Treasury Internal Revenue Service SCHEDULE K A BB&T (Form 990) Part ! N က 4 S 9 œ O 9 = 15 16 N 00 ပ ۵ 4 ೮ 4

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Page 2 ፠ % % ဍ ŝ Yes % ፠ % ŝ ŝ Yes Yes 58-2600863 8 8 % ž ŝ B Yes Yes 10.0000001 ፠ % % 윈× 윈× × × × × × Yes Yes × × BB&T c Are there any research agreements that may result in private business use of bond-financed property? King's Ridge Christian School counsel to review any management or service contracts relating to the financed property? ▲ d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? b if "Yes" to line 3a, does the organization routinely engage bond counsel or other outside d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside Enter the percentage of financed property used in a private business use as a result of Has the organization adopted management practices and procedures to ensure the entities other than a section 501(c)(3) organization or a state or local government counsel to review any research agreements relating to the financed property? Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Enter the percentage of financed property used in a private business use by unrelated trade or business activity carried on by your organization, another 5 Were any gross proceeds invested beyond an available temporary period? 4a Were gross proceeds invested in a guaranteed investment contract (GIC)? 3a Are there any management or service contracts that may result in private 3a Has the organization or the governmental issuer entered into a qualified section 501(c)(3) organization, or a state or local government Arbitrage Rebate, been filed with respect to the bond issue? post-issuance compliance of its tax-exempt bond liabilities? business use of bond-financed property? Part III Private Business Use (Continued) 2 Is the bond issue a variable rate issue? hedge with respect to the bond issue? d Was the hedge superintergrated? Was the hedge terminated? Schedule K (Form 990) 2011 Total of lines 4 and 5 b Name of provider b Name of provider Part IV Arbitrage c Term of hedge c Term of GIC

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Part V Procedures To Undertake Corrective Action

Did the bond issue qualify for an exception to rebate?

9

ջ X Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement Yes program if self-remediation is not available under applicable regulations

×

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.

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Supplemental	
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Part	
See	

Schedule K (Form	1 990) 2011	Ki	.ng's Ridge	Chr	<u>istian</u>	School		58-	<u>-26001</u>	863
Part VI Supplem	ental Informatio	on. Compl	ete this part to prov	/ide addi	tional inform	ation for res	ponses	to questions on S	Schedule	K
Schedule	K, Part	I, Bo	ond Issues:		·-					
(a) Issue	er Name:	BB&T		-		·				
(f) Descr	ciption c	of Pur	pose:					<u> </u>		
Financed	the cost	of a	cquisition	and	constr	uction	and	repayment	t of o	debt
										
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SCHEDULE O

Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization

King's Ridge Christian School

Employer identification number 58-2600863

Form 990, Part VI, Section B, line 11: After a draft version of the Form 990 has been prepared, the draft is sent to the finance committee members and Board of Directors. Members and directors discuss any issues or concerns that they may have with the draft Form 990. Once approved, the preparer is notified and authorized to prepare the final version of the form 990. The final Form 990 is signed by an officer and filed with the IRS.

Form 990, Part VI, Section B, Line 12c: Upon hiring a key employee or election of a person as a member of the board, the organization's conflict of interest policy must be signed acknowledging that no conflicts of interest exist. Annually, key employees and board members reaffirm that no conflicts of interest exist by signing an update form. The organization acts appropriately when a conflict is identified by any member of the organization.

Form 990, Part VI, Section B, Line 15: Compensation for the headmaster is recommended by the executive committee and approved by the board members annually. Compensation for other key employees others than the headmaster is determined by the headmaster. Compensation of key employees at other organizations of similar size and activities is used in determining the annual compensation. Performance of these key employees is also considered in determining annual compensation.

Form 990, Part VI, Section C, Line 19: The organization makes its

governing documents, conflicts of interest policy and financial statements

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2011)

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Schedule O (Form 990 or 990·EZ) (2011)	Page 2
Name of the organization King's Ridge Christian School	Employer identification number 58-2600863
available to the public upon request.	
Form 990, Part XI, line 5, Changes in Net Assets:	
Unrealized Loss on Interest Rate Swap	-266,634.
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