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DLN: 93493134050043

OMB No 1545-0047

Form **990** 

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

**Return of Organization Exempt From Income Tax** 

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public

A Fo	r the 2	2011 ca	lendar year, or tax year beginning 07	7-01-2011 and ending 06	-30-2012				Inspection
		plicable	C Name of organization CLARK ATLANTA UNIVERSITY INC				D Emplo	yer ide	entification number
☐ Add	ress ch	ange				_	58-18		
☐ Nai	me char	nge	Doing Business As				E Teleph		
Init	ıal retur	m	Number and street (or P O box if mail is	not delivered to street address)	Room/suit	e e	(404)		
Ter	mınated	t	223 James P Brawley Dr SW				G Gloss I	eceipts	\$ 128,349,161
☐ Am	ended r	return	City or town, state or country, and ZIP + Atlanta, GA 30314	4		_			
☐ App	olication	pending	Atlanta, GA 30314			_			
			F Name and address of principa	lofficer		<b>H(a)</b> Is th	= iis a group	returi	
			CARLTON E BROWN 223 James P Brawley Dr SW			affili	ates?		⊤Yes ▼ No
			Atlanta, GA 30314			H(b) Are a	ll affiliates	includ	led?
						If"N	o," attach	a lıst	(see instructions)
		pt status		no ) 4947(a)(1) or 5	27	H(c) Gro	up exempt	ion nu	ımber 🟲
			W CAU EDU			_			
			Corporation Trust Association	Other 🗠		<b>L</b> Year of fo	mation 19	88 <b>N</b>	1 State of legal domicile GA
Pa	rt I		mary escribe the organization's mission or						
Governance	T C A	THE INT COMMU AND INI PROVIS	ATLANTA UNIVERSITY IS AN INST TELLECTUAL AND PERSONAL DEV NITY OF LEARNERS TO EXCEL IN NOVATIVE CITIZEN LEADERS, LO ION OF ACCESS TO AND EXCELLE GH CONTINUOUS ENGAGEMENT I	ELOPMENT OF EACH STU THEIR CHOSEN ENDEAV CALLY AND GLOBALLY T ENCE IN TEACHING, RES	JDENT I ORS ANI HIS OU EARCH,	TS PURPOS D TO BECO FCOME IS A SERVICE, A	SE IS TO F ME RESPO ACCOMPL AND CREA	PREPA DNSIE .ISHE .TIVE	ARE A DIVERSE BLE, PRODUCTIVE, D BY THE ACTIVITIES
	2 0	Check th	nis box 🛏 if the organization discon	tinued its operations or dis	sposed of	more than 2	25% of its	net a	ssets
Ee	3 1	Number	of voting members of the governing b	ody (Part VI, line 1a) .				3	28
Activities &	<b>4</b> N	Number	of independent voting members of th	e governing body (Part VI,	line 1b)		. [	4	28
¥	5 T	otal nur	mber of individuals employed in cale	ndar year 2011 (Part V, Iır	ie 2a) .			5	1,701
	l		mber of volunteers (estimate if neces	, ,				6	100
	l		related business revenue from Part V				-	7a	0
	D I	vet unre	lated business taxable income from	-omi 990-1, iiile 34 .	•	Dri	or Year	7b	Current Year
	8	Contril	butions and grants (Part VIII, line 1	n)			24,593,:	159	34,186,254
릞	9		m service revenue (Part VIII, line 2			67,874,4		76,411,053	
Revenue	10	Invest	ment income (Part VIII, column (A)			4,865,2	299	2,892,933	
ά	11		revenue (Part VIII, column (A), line:	-	2,057,716			1,886,062	
	12		revenue—add lines 8 through 11 (mu				99,390,6	524	115,376,302
	13		and similar amounts paid (Part IX,					0	20,746,620
	14		ts paid to or for members (Part IX, co					0	0
co.	15		es, other compensation, employee be	nefits (Part IX, column (A	), lines		40.630		41 407 310
<u>8</u>	160	5-10)	sional fundraising fees (Part IX, colu	mn (A.) lina 11a)			40,628,	41,487,219	
Expenses	16a   b		ndraising expenses (Part IX, column (D), line						
Д	17		expenses (Part IX, column (D), line	•		48,814,324 47,97			
	18		expenses Add lines 13–17 (must ed				89,442,4		47,979,051
	19		ue less expenses Subtract line 18 fi		-		9,948,		5,163,412
<u>क</u> १५						_	g of Curre	nt	End of Year
Net Assets or Fund Balances	20	Total -	assets (Part X, line 16)				<b>/ear</b> 209,653,6	560	208,508,826
t As d B	21		iabilities (Part X, line 26)				69,807,		65,495,103
<u> </u>	22		sets or fund balances Subtract line				139,846,	-	143,013,723
Pai	t II		ature Block						· · · · · ·
Under know know	r penali ledge a ledge.	ties of pe	erjury, I declare that I have examined the f, it is true, correct, and complete. Decl			is based on			
Here	e		LLE MAUGE CFO or print name and title						
			<u>.</u>	Date		neck if	Prenarad	c tavna	yer identification number
Paid		Preparer signature		Date	se	lf	(see insti		
	arer's	Firm's na	ame (or yours		er	nployed 🕨	-		
Use (		ıf self-en	nployed), and ZIP + 4				EIN ▶		
	-	adule55,	GIN ELI I T	Phone no	• <b>•</b>				
May 1	he IRS	I S discus	s this return with the preparer shown	above? (see instructions	)			•	

Par			<b>Program Ser</b> e O contains a re		<b>lishments</b> Iestion in this Par	tIII			
1	Briefly	describe the org	anızatıon's mıssı	on					
			TY IS AN INSTI- NAL DEVELOPM			TIVITY CHARAC	TERIZED BY A F	OCUSONTHE	
2			dertake any signif 90-EZ?		rvices during the	year which were no		Yes 🗸 No	
	If "Yes	," describe these	new services on	Schedule O					
3		e organization cea	٠,	r make sıgnıfıcan • • • • •	t changes in how	it conducts, any p		Yes 🗸 No	
	If "Yes	," describe these	changes on Sche	dule O					
4	expens	ses Section 501	(c)(3) and 501(c)	(4) organizations	and section 494	s three largest pro 7(a)(1) trusts are r each program se	required to report		
4a	(Code		) (Expenses \$	46,633,614	ıncludıng grants of s	20,746,62	20 ) (Revenue \$	)	
	INSTIT	UTIONS - ATLANTA U OMPREHENSIVE URBA	NIVERSITY (1865) AN	ID CLARK COLLEGE (	1869), IS A UNITED N	E CONSOLIDATION OF METHODIST CHURCH F GRADUATE AND PROFI	RELATED, PRIVATE, CO	DEDUCATIONAL, RES	IDENTIAL,
4b	(Code		) (Expenses \$	12,584,254	ıncludıng grants of s		) (Revenue \$		
40	AUXILIA		S A RESIDENTIAL INS	STITUTIONAL, CLARK	ATLANTA UNIVERSITY	, PROVIDED ON CAMPU HE RESIDENTIAL HALLS	US HOUSING FOR APP		
	(6.1		) (F	0.054.004			) (B	,	
<b>4</b> c	(Code	DOLL CLADIC ATLANT	) (Expenses \$	8,964,091	including grants of \$		) (Revenue \$	)	E 0E 0UD
	STUDE	NTS, FACULTY, RESE		, CAU SEEKS TO FOS		NOT BE DECOUPLED F THE RESEARCH ENT			
	(Code		) (Expenses \$	20,273,348	ıncludıng grants of s	<u> </u>	) (Revenue \$	)	
					NDITURES AT CLARK 7) AND STUDENT AID	ATLANTA UNIVERSITY (\$1,411,996)	INCLUDE PUBLIC SER	VICE (\$ 1,762,642),	
	Other	nrogram service	s (Describe in Sc	hedule ()					
Tu		nses \$	•	ncluding grants o	f\$	) (Revenu	ıe \$	)	
		program service		88.455.30	-	, ,	·	•	

Part IV	Che	cklist	of Re	auired	Sche	dules
	CHE	CRIISL	OI NO	aun eu	30110	uuics

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f 2}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νo
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		Νο
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		N o
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part $IV$	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		N o
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>990</b>	(2011)

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V	•	. l	
			Yes	No
а	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
	<b>1a</b> 133			
ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
	1 <b>b</b> 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this return			
L		1		
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
а	Did the organization have unrelated business gross income of \$1,000 or more during the			
u	year?	За		Νo
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
а	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
_	over, a financial account in a foreign country (such as a bank account or securities			
	account)?	4a		Νo
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? $\cdot$ .	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
_	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
٠	Tries to fine 3a of 3b, did the organization merofin 6000-1.	5c		
а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
	organization solicit any contributions that were not tax deductible?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a	Yes	
	services provided to the payor?			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			NI -
_	file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
_	contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
a	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
•	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
	Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
_	facilities			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other			
_	sources against amounts due or received from them )			
_	Carting 4047(a)(d) was assumed at 15 th at 17 th	_		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
2	year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization			
	allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by	ı Ī		
	the states in which the organization is licensed to issue qualified health plans			
C	Enter the aggregate amount of reserves on hand 13c			
4-				NI a
+a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
-	If "Vac " has it filed a Form 720 to report these nauments? If "No " provide an evaluation in Schodule O	AL		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo
6	Did the organization have members or stockholders?	6		Νo
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal	_		
Re	evenue Code.)			
40-	Ded the consequence have been been been been as well-been 2	10-	Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
U	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			I
	The organization's CEO, Executive Director, or top management official	15a	Yes	
Ь	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶GA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply			

Own website Another's website 🔽 Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization Lucille Mauge

223 James P Brawley Dr SW Atlanta, GA 30314

(404) 880-6662

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the or	ganization nor any re	lated o	rgan	ızatı	ons	compe	ensat	ted any current or fo	rmer officer, direc	tor, or trustee
<b>(A)</b> Name and Title	(B) A verage hours per week (describe	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)				x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		MISC)	related organizations
See Additional Data Table										
				$\vdash$			_			

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) Average hours per week (describe	on (de e thar s per office ector,	n on son er a	e bo ıs b nd a	x, oth		Rep comp fro organiz	(D) ortable ensation m the zation (W-	(E) Reportable compensation from related organizations (W- 2/1099-		(F) Estima amount o compens from f organizat relat	ated of other sation the ion and	
		hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			MISC)		organiza	
See A	dditional Data Table						-					$\top$		
												4		
												4		
												4		
												+		
												+		
1b	Sub-Total		<u>.                                    </u>		_	<u>.                                    </u>		<u> </u>  ►				1		
С	Total from continuation sheets							▶						
<u>d</u>	Total (add lines 1b and 1c) .							<u> </u>		2,606,710		0		161,544
2	Total number of individuals (incl \$100,000 of reportable compen						ароче	) Wn	o receive	ed more the	iΠ			
													Yes	No
3	Did the organization list any <b>fori</b> on line 1a? <i>If</i> " <i>Yes,"</i> complete Sch						mploy •	ee, 0	or highes	t compens	ated employee	3		No
4	For any individual listed on line : organization and related organiz											4	Yes	
5	Did any person listed on line 1a services rendered to the organiz										or individual for	5		No
	ection B. Independent Con	tractors												
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax y	highest comper the organizatio												
	Nar	(A) ne and business add	dress							Desc	(B) ription of services		(C Comper	
CHIC	SOLUTIONS CENTER AGO, IL 60677									HOUSEKEEP SERVICES	ING/MAINTENANCE		5	5,168,183
9801 GAITH	XO INC AFFILIATES CAMPUS SERVICES WASHINGTONIAN BOULEVARD HERSBURG, MD 20878									FOOD SERVI	CE MANAGEMENT		3	3,340,509
4667 TUCK	H - FORMERLY LANIER PROFESSIONAL SE N ROYAL ATLANTA DR ER, GA 30084	RVICES								COPIER LEA	SES AND MAINTENAN	ICE		855,193
1100 ATLAN	T THORNTON LLP PEACHTREE STREET NW SUITE1200 NTA, GA 30309									AUDITING S	ERVICES			767,468
3080 DULU	JP RESOURCES INC PREMIERE PKWY STE 100 TH, GA 300978911									MANAGEMEN				576,282
	Total number of independent cont \$100,000 of compensation from t	•	-	ot lin	nited	d to	those	liste	d above)	) who recei	ved more than			

Form 99			f Davis and					Page <b>9</b>
Part	<b>/</b>	Statement o			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
報告	1a	Federated camp	paigns 1a					
豆豆	b	Membership du	es <b>1b</b>					
ું."	c	Fundraising eve	ents <b>1c</b>	84,311				
<u>₩</u> .	d	Related organiz	rations 1d					
ξ. Ē	e	Government grants	s (contributions) <b>1e</b>	28,830,661				
afi ۶۳.	f	All other contribution	ons, gifts, grants, and <b>1f</b>	5,271,282				
Contributions, gifts, grants and other similar amounts	g		butions included in					
퉂								
<u>ठॅ≅</u>	h	Total. Add lines	s 1 a - 1 f	•	34,186,254			
gu				Business Code				
nua	2a	TUITION AND FEES	<u> </u>	900099	67,113,483	67,113,483		
ervice Reve	b	HOUSING		900099	4,836,446	4,836,446		
- - -	C	DINING HALL		900099	3,881,845	3,881,845		
Program Serwce Revenue	d	VENDING, GAMES, COMMISSIONS	PARKING,	900099	579,279	579,279		
ص 2	e							
Š.	f	All other progra	ım service revenue		0	0	0	0
ξ	g	Total Add lines	s 2a – 2f	<b>L</b>	76,411,053			
	3		ome (including dividen		70,411,033			
			aramounts)	· · · · · · · · · · · · · · · · · · ·	1,310,488	0		1,310,488
	4	Income from inves	tment of tax-exempt bond	proceeds 🕨	0	0		
	5	Royalties		▶	0	0		
			(ı) Real	(II) Personal				
	6a	Gross rents Less rental	307,919 180,556					
	b	expenses						
	C	Rental income or (loss)	127,363	0				
	d	Net rental incor	me or (loss)	-	127,363	0		127,363
	7a	Gross amount	(ı) Securities 14,208,558	(II) Other				
	/ a	from sales of assets other than inventory	11,200,330					
	Ь	Less cost or other basis and sales expenses	12,626,113					
	C	Gain or (loss)	1,582,445	0				
	d		s)	,▶	1,582,445			1,582,445
Other Revenue	8a	T	luding ,311 reported on line 1c)					
<u>ب</u> ب			а	133,530				
Ť	b		penses <b>b</b>	166,190	22.55			22.55
O	c 9a		loss) from fundraising	events 📴	-32,660			-32,660
	9a	See Part IV, lin	rom gaming activities e 19 <b>a</b>					
	b c		penses <b>b</b> (loss) from gaming acti	vities	ol	1		
		Gross sales of returns and allo	inventory, less					
	b		oods sold <b>b</b>	entory ►	٥	ı		
	С	Miscellaneous	loss) from sales of inverses.	Business Code	٩			
	11a	OTHER REVEN		900099	1,791,359	1,791,359		
	b	V EIV	- <del>-</del>					
	d	All other revenu	ue	+	0	0	0	0
	e	<b>Total.</b> Add lines	s 11a-11d	· · · ·	1,791,359			
	12	Total revenue.	See Instructions .	▶	115,376,302	78,202,412	0	2,987,636

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Total services   Tota	<u>C</u>	neck if Schedule O contains a response to any question in this Part IX				
in the functed States See Part IV, line 21  Grants and other assistance to individuals in the United States See Part IV, line 22  Grants and other assistance to governments, organizations, and other assistance to governments, organizations, and individuals outside the United States See Part IV, line 15 and 16  Benefits pad to or for members in excellent 95 (1978)  Compensation of current officers, directors, trustees, and key employees used above, to disavolatined sersons described in excellent 95 (1978)  Compensation of current officers, directors, trustees, and key employees used above, to disavolatined sersons described in excellent 95 (1978)  Compensation in ordinary of the excellent 95 (1978)  Compensation in ordinary		•	(A) Total expenses			_
United States See Part IV, line 22 20,746,620 20,746,620 20,746,620 30 Grants and other assistance to governments, organizations, and other assistance to governments, organizations, and other assistance to governments and seed of the	1		0			
States See Part IV, line 27   1,106,207	2		20,746,620	20,746,620		
Compensation of current officers, directors, trustees, and key employees   2,027,485   1,519,178   1,108,387	3	organizations, and individuals outside the United	0			
Region   Company   Compa	4	Benefits paid to or for members	0			
des defined under section 4958(f)(1)) and persons described in section 4958(f)(3)(6)       7	5		2,627,485	1,519,178	1,108,307	
Pansion plan contributions (include section 401 (k) and section 403 (b) employer contributions)   1,529,719   919,789   609,930	6	(as defined under section 4958(f)(1)) and persons	0			
403(b) employer contributions) . 1,232,719 919,789 609,390   0 Other employee benefits . 5,600,373 4,232,590 1,205,497 65,888   10 Payroli taxes . 2,374,004 1,802,918 522,119 49,965   11 Fees for services (non-employees)   7,374,004 1,802,918 522,119 49,965   12 Accounting . 3,209,373 3,129,798 64,251 15,322   13 Lobbying . 3,209,373 3,129,798 64,251 15,322   14 Lobbying . 3,209,373 3,129,798 64,251 15,322   15 Legal . 414,089 223,431 309,658   16 Payroli taxes . 233,029 12,000 721,829   17 Investment management fees . 269,907   18 Other . 2,250,788 993,681 1,308,693 217,92   19 Other . 2,250,788 993,681 1,308,693 217,92   21 Advertising and promotion . 88,873 70,809 3,072 14,989   21 Advertising and promotion . 88,873 70,809 3,072 14,981   21 Advertising and promotion . 88,873 70,809 3,074 14,981   21 Advertising and promotion . 88,873 70,809 3,074 14,981   21 Advertising and promotion . 88,873 70,809 3,074 14,981   21 Advertising and promotion . 88,873 70,809 3,074 14,981   22 Accoupancy . 4,547,775   23 Lordination technology . 323,403 75,617 247,840   23 Payments of travel or entertainment expenses for any federal, state, or local public officials . 0   21 Payments of travel or entertainment expenses for any federal, state, or local public officials . 0   22 Depreciation, depletion, and ameetings . 342,809 238,454 98,047   23 Insurace . 1,849,002 1,745,902 103,040   24 Depreciation, depletion, and ameetings . 342,809 238,454 98,047   25 EMPAIRS & MAINTENANCE   1,850,809   27 EMPAIRS & MAINTENANCE   1,150,809   28 EMPAIRS & MAINTENANCE   1,150,809   29 EMPONTRACTS   4,550,907   30 Indeed accompanies and the promotion of the organization reported in column (8) joint costs from a combined educational campaging and thindrais ing solicitation of companies and combined educational campaging and thindrais ing solicitation of companies and combined educational campaging and thindrais ing solicitation of companies and combined educational campaging and thindrais ing solicitation of combined educational campaging and	7	Other salaries and wages	29,355,038	23,191,738	5,494,298	669,002
10   Payroll taxes   2,374,004   1,802,918   521,119   49,966     11   Fees for services (non-employees)                     a   Management   3,209,373   3,129,798   64,251   15,322     b   Legal   414,089   23,431   300,658     c   Accounting   733,829   112,000   721,829     d   Lobbying   0                   e   Professional fundraising   See Part IV, Inne 17   0   0         f   Investment management fees   269,907   269,907   269,907     g   Other   2,520,298   993,681   1,308,693   217,92     21   Advertising and promotion   88,873   70,809   3,072   14,990     30   Office expenses   3,943,000   2,451,937   1,233,276   257,78     41   Information technology   3,327   247,846       52   Royaltes   0             62   Occupancy   4,547,775   4,547,775       7   Travel   1,248,041   937,668   297,742   32,63     8   Payments of travel or entertainment expenses for any federal, state, or local public officials   0       19   Conferences, conventions, and meetings   342,869   238,454   98,047   6,360     19   Payments of travel or entertainment expenses for any federal, state, or local public officials   0       10   Payments of travel and mortization   7,878,271   6,370,778   1,507,493     21   Payments of travel or entertainment expenses of any federal, state, or local public officials   0       19   Conferences, conventions, and meetings   342,869   238,454   98,047   6,360     19   Payments to affiliates   0       10   Payments to affiliates   1,507,493       10   Payments to affiliates   1,507,493       10   Payments to affiliates   1,507,493       10   Payments to affiliates   1,508,80       10   Payments to affiliates   1,509,80       10   Payments to affiliates   1,509	8		1,529,719	919,789	609,930	
11       Fees for services (non-employees)       3,209,373       3,129,798       64,251       15,324         b Legal	9	Other employee benefits	5,600,973	4,329,590	1,205,497	65,886
a Management       3,209,373       3,129,798       64,251       15,32         b Legal       414,089       23,431       390,658         c Accounting       733,820       12,000       721,820         d Lobbying       0       1       1         e Professional fundraising See Part IV, line 17       0       9       69,907         f Investment management fees       269,907       269,907       20         g Other       2,520,298       993,681       1,308,693       217,92         12 Advertising and promotion       88,873       70,809       3,072       14,939         13 Office expenses       3,943,000       2,451,937       1,233,276       257,78         14 Information technology       323,463       75,617       247,846       247,846         15 Royalties       0       0       247,846       247,846       247,846       247,775       4,547,775	10	Payroll taxes	2,374,004	1,802,918	521,119	49,967
Accounting	11	Fees for services (non-employees)				
c Accounting         Accounting         733,829         12,000         721,829           d Lobbying         0         0	а	Management	3,209,373	3,129,798	64,251	15,324
Company   Com	b	Legal	414,089	23,431	390,658	
Professional fundraising See Part IV, line 17	С	Accounting	733,829	12,000	721,829	
F   Investment management fees   269,907   269,907   269,907   269,907   269,907   269,907   269,907   269,907   269,907   279,92   279	d	Lobbying	0			
2,520,299   993,681   1,308,693   217,92     2	e	Professional fundraising See Part IV, line 17	0			_
12       Advertising and promotion	f	Investment management fees	269,907		269,907	
13 Office expenses	g	Other	2,520,298	993,681	1,308,693	217,924
14 Information technology	12	Advertising and promotion	88,873	70,809	3,072	14,992
15 Royalties	13	Office expenses	3,943,000	2,451,937	1,233,276	257,787
16       Occupancy       4,547,775       4,547,775       4,547,775         17       Travel       1,248,041       917,668       297,742       32,63         18       Payments of travel or entertainment expenses for any federal, state, or local public officials       0       0       238,454       98,047       6,366         20       Interest       1,849,002       1,745,962       103,040       1,745,962       103,040       1,745,962       103,040       1,745,962       103,040       1,767,943	14	Information technology	323,463	75,617	247,846	
17       Travel	15	Royalties	0			
17       Travel	16	Occupancy	4,547,775	4,547,775		
State, or local public officials   0	17		1,248,041	917,668	297,742	32,631
1,849,002   1,745,962   103,040	18	· · · · · · · · · · · · · · · · · · ·	0			
21 Payments to affiliates	19	Conferences, conventions, and meetings	342,869	238,454	98,047	6,368
22       Depreciation, depletion, and amortization	20	Interest	1,849,002	1,745,962	103,040	
23 Insurance	21	Payments to affiliates	0			
Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)  a REPAIRS & MAINTENANCE  b BAD DEBT ALLOWANCE  c SUBCONTRACTS  d AUC CENTER COSTS  4,555,967  All other expenses  6,545,294  5,392,319  1,093,760  59,215  Total functional expenses. Add lines 1 through 24f  110,212,890  88,455,307  20,362,193  1,395,396  20 Joint costs. Check here Fill following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	22	Depreciation, depletion, and amortization	7,878,271	6,370,778	1,507,493	
miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)  a REPAIRS & MAINTENANCE	23	Insurance	966,847	357,163	609,684	
b BAD DEBT ALLOWANCE  c SUBCONTRACTS  d AUC CENTER COSTS  4,555,967  4,540,413  4,330,213  210,200  e  f All other expenses  6,545,294  5,392,319  1,093,760  59,219  25 Total functional expenses. Add lines 1 through 24f  110,212,890  88,455,307  20,362,193  1,395,390  26 Joint costs. Check here ► ☐ if following  SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation  0	24	miscellaneous expenses in line 24f If line 24f amount exceeds 10% of				
c       SUBCONTRACTS       4,555,967       4,555,967         d       AUC CENTER COSTS       4,540,413       4,330,213       210,200         e       6,545,294       5,392,319       1,093,760       59,219         25       Total functional expenses. Add lines 1 through 24f       110,212,890       88,455,307       20,362,193       1,395,390         26       Joint costs. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation       0	а		2,851,660	731,902	2,113,464	6,294
d AUC CENTER COSTS  4,540,413  4,330,213  210,200  6  All other expenses  6,545,294  5,392,319  1,093,760  59,219  7 Total functional expenses. Add lines 1 through 24f  110,212,890  88,455,307  20,362,193  1,395,396  20 Joint costs. Check here ► ☐ if following  SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation  0	b	BAD DEBT ALLOWANCE	1,150,080		1,150,080	
All other expenses  All other expenses  6,545,294  5,392,319  1,093,760  59,219  Total functional expenses. Add lines 1 through 24f  110,212,890  88,455,307  20,362,193  1,395,390  30  30  30  30  30  30  30  30  30  3	С	SUBCONTRACTS	4,555,967	4,555,967		
All other expenses  6,545,294 5,392,319 1,093,760 59,219  Total functional expenses. Add lines 1 through 24f 110,212,890 88,455,307 20,362,193 1,395,396  Joint costs. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation  0	d	AUC CENTER COSTS	4,540,413	4,330,213	210,200	
Total functional expenses. Add lines 1 through 24f  110,212,890  88,455,307  20,362,193  1,395,390  26  Joint costs. Check here ► ☐ if following  SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation  0	е					
Joint costs. Check here ► ☐ If following  SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation  0	f	All other expenses	6,545,294	5,392,319	1,093,760	59,215
SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	25	Total functional expenses. Add lines 1 through 24f	110,212,890	88,455,307	20,362,193	1,395,390
	26	SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a		-		rm <b>990</b> (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 13,656,516 12,781,453 1 3.146.951 2 3.591.394 2 Savings and temporary cash investments . . . . . . . 3 3,766,576 5,299,558 526.904 1.181.929 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7,216,624 7 6,792,524 8 9 320,874 9 1,165,987 Prepaid expenses and deferred charges . . . . . . 225,670,606 Land, buildings, and equipment cost or other basis Complete 10a Part VI of Schedule D 10a 10b 110,332,040 b Less accumulated depreciation . . . . . 120,427,991 10c 115,338,566 36,542,160 11 39, 196, 569 11 12,053,826 11,063,245 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 0 Investments—program-related See Part IV, line 11 . . 14 14 11,550,804 15 12,542,044 15 209,653,669 208,508,826 16 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 8,306,057 17 8,079,690 17 Accounts payable and accrued expenses . 18 18 438.958 19 2,137,044 19 2,185,175 20 20 21 21 Escrow or custodial account liability  $Complete\ Part\ IV\ of\ Schedule\ D$  . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 3,464,424 23 3,231,399 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 55,899,970 25 51,559,881 D . . . . 26 69,807,495 26 65,495,103 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 75,570,322 27 78,455,141 Unrestricted net assets . . . . 43,564,635 28 43,596,942 28 Temporarily restricted net assets . . . . . Fund 29 20,711,217 29 20,961,640 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 139.846.174 33 143,013,723 Total net assets or fund balances . . . . . 34 Total liabilities and net assets/fund balances . . . . . 209.653.669 34 208.508.826

14:11	Check if Schedule O contains a response to any question in this Part XI	•		. [~		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		115,3	376,302	
2	Total expenses (must equal Part IX, column (A), line 25)	2		110,2	12,890	
3	Revenue less expenses Subtract line 2 from line 1	3		5,1	63,412	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		139,8	46,174	
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-1,9	95,863	
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		143,0	13,723	
Par	Time Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII		•	୮		
				Yes	No	
1	Accounting method used to prepare the Form 990					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No	
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes		
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of to audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its Schedule O		<b>2</b> c	Yes		
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	sued				
	▼ Separate basis					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	2	За	Yes		
b	b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits					

## OMB No 1545-0047

**SCHEDULE A** (Form 990 or 990EZ)

Department of the Treasury

Internal Revenue Service

h

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection

**Employer identification number** Name of the organization CLARK ATLANTA UNIVERSITY INC Reason for Public Charity Status (All organizations must complete this part.) See instructions

The	organı	ızatıon ıs not a prıvate foundatıon because ıt ıs (For lines 1 through 11, check only one box )
1		A church, convention of churches, or association of churches section 170(b)(1)(A)(i).
2	<u> </u>	A school described in <b>section 170(b)(1)(A)(ii).</b> (Attach Schedule E )
3	$\sqcap$	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
4	Γ	A medical research organization operated in conjunction with a hospital described in <b>section 170(b)(1)(A)(iii).</b> Enter the hospital's name, city, and state
5	Г	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II)
6	Г	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
7	Ĭ-	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II)
8	Г	A community trust described in <b>section 170(b)(1)(A)(vi)</b> (Complete Part II )
9	Γ	An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See <b>section 509(a)(2).</b> (Complete Part III)
10	Γ	An organization organized and operated exclusively to test for public safety Seesection 509(a)(4).
11	Γ	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See <b>section 509(a)(3).</b> Check the box that describes the type of supporting organization and complete lines 11e through 11h  a Type I b Type II c Type III - Functionally integrated d Type III - Other
e	Г	By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disgualified persons

other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) a person who directly or indirectly controls, either alone or together with persons described in (ii)

and (III) below, the governing body of the the supported organization? (ii) a family member of a person described in (i) above? (iii) a 35% controlled entity of a person described in (i) or (ii) above?

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizate col (i) list your gove docume	on in ted in rning	(v) Did you not organizati col (i) of suppor	on in your	(vi) Is the organizate col (i) organithe U	on in anized	(vii) A mount of support?	
		instructions))	Yes	No	Yes	No	Yes	No		
Total										

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b> □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).						
	Facts And Circumstances Test						
Explanation							

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493134050043

OMB No 1545-0047

Open to Public Inspection

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization

Employer identification number

CLARK ATLANTA UNIVERSITY INC		F0 1025250	
Part I Organizations Maintaining Donor organization answered "Yes" to Form		58-1825259 r Funds or Account	<b>s.</b> Complete if the
- garnasian and north 100 to 1	(a) Donor advised funds	(b) Funds and	other accounts
L Total number at end of year			
Aggregate contributions to (during year)			
Aggregate grants from (during year)			
Aggregate value at end of year			
Did the organization inform all donors and donor action funds are the organization's property, subject to the			┌ Yes ┌ No
Did the organization inform all grantees, donors, as used only for charitable purposes and not for the b conferring impermissible private benefit			┌ Yes ┌ No
Part II Conservation Easements. Complet	te if the organization answered "Ye	s" to Form 990, Part I	V, line 7.
Purpose(s) of conservation easements held by the Preservation of land for public use (e g , recre Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qu	ation or pleasure)	f a certified historic stru	
easement on the last day of the tax year			
a Total number of conservation easements			e End of the Year
•		2a	
<ul> <li>Total acreage restricted by conservation easemer</li> <li>Number of conservation easements on a certified l</li> </ul>		2b	
d Number of conservation easements on a certified in Number of conservation easements included in (c)	• •	2c 2d	
Number of conservation easements modified, trans the taxable year -	sferred, released, extinguished, or termi	nated by the organization	n during
Number of states where property subject to conse	rvation easement is located 🗠		
Does the organization have a written policy regard enforcement of the conservation easements it hold		handling of violations, an	d Yes No
Staff and volunteer hours devoted to monitoring, ir	nspecting and enforcing conservation ea	sements during the year	<b>.</b>
A mount of expenses incurred in monitoring, inspec  ▶ \$			
Does each conservation easement reported on line 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	e 2(d) above satisfy the requirements of	section	┌ Yes ┌ No
In Part XIV, describe how the organization reports balance sheet, and include, if applicable, the text of the organization's accounting for conservation eas	of the footnote to the organization's finar		
Complete if the organization answere	i <b>ons of Art, Historical Treasure</b> d "Yes" to Form 990, Part IV, line 8	es, or Other Similar	Assets.
If the organization elected, as permitted under SFA art, historical treasures, or other similar assets he provide, in Part XIV, the text of the footnote to its	eld for public exhibition, education or res	earch in furtherance of p	
<b>b</b> If the organization elected, as permitted under SFA historical treasures, or other similar assets held for provide the following amounts relating to these ite	or public exhibition, education, or resear		
(i) Revenues included in Form 990, Part VIII, line	e 1	<b>►</b> \$	
(ii) Assets included in Form 990, Part X		<b></b> \$	
If the organization received or held works of art, hi following amounts required to be reported under SF		- T	ıde the
a Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$	

Assets included in Form 990, Part X

Part	•••• Organizations Maintaining Co	llections of Art,	<u>, Hist</u>	toric	cal Trea	asures, or Ot	<u>:her</u>	<u> Similar Ass</u>	ets (c	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of the	e follo	owing tha	t are a significa	nt us	e of its collection	n	
а	Public exhibition		d	Γ	Loan or	exchange progra	ms			
ь	Scholarly research		e	$\Gamma$	Other					
С	✓ Preservation for future generations									
4	Provide a description of the organization's co	ollections and explai	ın how	they	further t	he organization'	s exe	empt purpose ın		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than to								Yes	✓ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar	ements. Comple	te ıf	the c	organiza	ition answered		es" to Form 99	0,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interme	diary	forco	ontributio	ns or other asse	ets n		Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	/ and complete the t	followi	ıng ta	ble	Г	<u> </u>	Amo	unt	
c	Reginning helenes					<u> </u>	1c	Allio	unc	
d	Beginning balance					<u> </u>	ld			
e e	Additions during the year					<u> </u>	la 1e			
_	Distributions during the year					<u> </u>	ıe 1f			
f	Ending balance	000 0 12 1				L	TI	_	,	
2a	Did the organization include an amount on Fo		217					ı	Yes	☐ No
	If "Yes," explain the arrangement in Part XI\				d 11V = = 11	to Forms 000	D=t	- TV - Ivan - 10		
Ра	rt V Endowment Funds. Complete	(a)Current Year		were Prior Y		(c)Two Years Back		Three Years Back (	<b>(e)</b> Four	Years Back
1a	Beginning of year balance	52,650,722	(2)		550,255	40,394,028	_	49,517,067	(C): ou.	rears back
ь	Contributions	246,052			389,526	422,779	)	175,755		
c	Investment earnings or losses	456,774		10,	250,306	3,875,732		-8,534,381		
d	Grants or scholarships	0			0	(		0		
e	Other expenditures for facilities and programs	294,707			705,292	(		0		
f	Administrative expenses	1,194,439			834,073	1,142,284		764,413		
g	End of year balance	51,864,402		52,0	650,722	43,550,255	5	40,394,028		
2	Provide the estimated percentage of the yea	rend balance held a	ıs		•					
а	Board designated or quasi-endowment 🕨	0 %								
b	Permanent endowment ► 40 000 %									
c	Term endowment ► 60 000 %									
3a	Are there endowment funds not in the posse	ssion of the organiza	ation t	hat a	re held a	nd administered	for t	:he		
	organization by								Yes	No
	(i) unrelated organizations			•			•	3a(i)		No
_	(ii) related organizations							3a(ii)	)	No
	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the	•					•	<u>3b</u>		<u> </u>
4										
Pal	t VI Land, Buildings, and Equipme	int. See Form 99	0, Pa				Т			
	Description of property				Cost or othe (Investme)			(c) Accumulated depreciation	( <b>d</b> ) Bo	ok value
1a	Land					12,482,	322		1	2,482,322
b	Buildings		.			179,522,	155	80,884,827	Ġ	8,637,328
C	Leasehold improvements		.				$\perp$			0
d l	Equipment		.			32,120,	200	29,447,213		2,672,987
	Other					1,545,	929			1,545,929
Tota	<b>I.</b> Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colun	nn (B),	, line	10(c).) .			▶	1:	15,338,566
								Schedule D (	Form 9	90) 2011

Part VII Investments—Other Securities. See	orm 990, Part X, line 12	2.	
(a) Description of security or category	(b)Book value		d of valuation
(including name of security)			f-year market value
(1) Financial derivatives	0		
(2)Closely-held equity interests (3)Other	0		
(A) INTERNATIONAL EQUITY FUND	6,280,101		F
(B) HEDGE EIINDS	4 216 625		_
(B) HEDGE FUNDS	4,216,635		<u>F</u> _
(C) PRIVATE EQUITY FUNDS	566,509		F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	11,063,245		
Part VIII Investments—Program Related. See	Form 990, Part X, line	13.	
(a) Description of investment type	(b) Book value		d of valuation
		Cost or end-of	f-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	4.5		
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip			(b) Book value
(1) DEPOSITS HELD WITH BOND TRUSTEES (CURRENT)	cion		5,087,878
(2) DEPOSITS HELD WITH BOND TRUSTEES (LONG-TER	M )		5,425,706
(3) CAPITALIZED BOND ISSUANCE COSTS	,		507,692
(4) ASSETS HELD AND NOT USED (NET)			1,220,000
(5) BENEFICIAL INTEREST IN PERETUAL TRUST			300,768
. ,			•
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.	5.)		12,542,044
Part X Other Liabilities. See Form 990, Part X			· · ·
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	0		
OTHER LIABILITIES (CURRENT)	1,162,923		
REFUNDABLE ADVANCES (CURRENT)	40,765		
CAPITAL LEASES (CURRENT)	199,793		
AGENCY LIABILITIES (LONG-TERM)	7,709,637		
OTHER LIABILITIES (LONG-TERM)	599,628		
REFUNDABLE ADVANCES (LONG-TERM)	241,180		
CAPITAL LEASES (LONG-TERM)	118,778		
BONDS PAYABLE (CURRENT)	6,850,823		
BONDS PAYABLE (LONG TERM)	34,636,354		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶	51,559,881		

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Retu	<del></del> rn
1	Total revenue, gains, and other support per audited financial statements	1	
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
е	Add lines 2a through 2d	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines 4a and 4b	4c	
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per Ret	turn
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	<del>-</del> +	
a	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIV) 2d	1	
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
ь	Other (Describe in Part XIV) 4b		
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	
Pai	rt XIV Supplemental Information		
Cor	mplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Pa	art IV . line	s 1 b and 2 b.

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Identifier	Return Reference	Explanation
Collections of art - financial statement footnote	Schedule D, Part III, Line 1a	THE COLLECTIONS, WHICH WERE ACQUIRED THROUGH PURCHASES AND CONTRIBUTIONS SINCE THE ORGANIZATION'S INCEPTION, ARE NOT RECOGNIZED AS ASSETS ON THE STATEMENT OF FINANCIAL POSITION PURCHASES OF COLLECTION ITEMS ARE RECORDED AS INCREASES IN UNRESTRICTED NET ASSETS IN THE YEAR IN WHICH THE ITEMS ARE ACQUIRED, OR AS TEMPORARILY OR PERMANENTLY RESTRICTED NET ASSETS IF THE ASSETS USED TO PURCHASE THE ITEMS ARE RESTRICTED BY DONORS CONTRIBUTED COLLECTION ITEMS ARE NOT REFLECTED ON THE FINANCIAL STATEMENTS
Collections of art - description of collections	Schedule D, Part III, Line 4	THE PURPOSE OF THE CLARK ATLANTA UNIVERSITY ART COLLECTIONS IS TO COLLECT, PRESERVE, STUDY AND EXHIBIT FINE ART WORKS THAT DOCUMENT AMERICAN HISTORY AND CULTURE TO THIS END, THE IDEAL GOAL OF THE UNIVERSITY ART COLLECTIONS IS TO MAINTAIN AND CULTIVATE A REPRESENTATIVE COLLECTION OF AMERICAN ART, AND TO ENCOURAGE SCHOLARLY RESEARCH GIVING SPECIAL ATTENTION TO THE DEVELOPMENT OF AFRICAN AMERICAN ART
Intended uses of endowment funds	Schedule D, Part V, Line 4	GENERALLY, THE DONORS OF THESE ASSETS PERMIT THE UNIVERSITY TO USE ALL OR PART OF THE INCOME EARNED ON RELATED INVESTMENTS FOR GENERAL OR SPECIFIC PURPOSES SUCH AS SCHOLARSHIPS, PROFESSORSHIPS AND ENDOWED CHAIRS
FIN 48 (ASC 740) footnote	Schedule D, Part X, Line 2	THE UNIVERSITY IS RECOGNIZED AS AN ORGANIZATION EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 50: (A) OF THE INTERNAL REVENUE CODE AS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) EXCEPT FOR TAXES ON INCOME FROM ACTIVITIES UNRELATED TO ITS EXEMPT PURPOSE THE UNIVERSITY EVALUATES ITS UNCERTAIN TAX POSITIONS USING THE PROVISIONS OF FASB ASC TOPIC 740 INCOME TAXES THE UNIVERSITY FOLLOWS THE CRITERION THAT AN INDIVIDUAL TAX POSITION HAS TO MEET SOME OR ALL OF THE BENEFITS OF THAT POSITION TO BE RECOGNIZED IN THE UNIVERSITY'S FINANCIAL STATEMENTS THE UNIVERSITY DETERMINES WHETHER THE RELEVANT TAX AUTHORITY WOULD MORE LIKELY THAN NOT SUSTAIN THE TAX POSITION FOLLOWING AN AUDIT BY A TAX AUTHORITY THE UNIVERSITY HAS APPLIED THIS CRITERION TO ALL TAX POSITIONS FOR WHICH THE STATUTE OF LIMITATIONS REMAINS OPEN TAX YEARS OPEN TO EXAMINATION BY TAX AUTHORITIES UNDER THE STATUTE OF LIMITATIONS INCLUDE FISCAL YEARS 2009 THROUGH 2011 THE UNIVERSITY HAS DETERMINED THAT ITS TAX POSITIONS SATISFY THE MORE LIKELY THAN NOT CRITERION THAT NO PROVISION FOR INCOME TAXES IS REQUIRED AT JUNE 30, 2012 AND 2011 THE UNIVERSITY HAS A POLICY TO RECORD INTEREST AND PENALTIES (IF ANY) RELATED TO INCOME TAX MATTERS IN INCOME TAX

## **Additional Data**

**Software ID:** 11000230

**Software Version:** v2011.1.0

**EIN:** 58-1825259

Name: CLARK ATLANTA UNIVERSITY INC

## Form 990, Schedule D, Part X, - Other Liabilities

1 (a) Description of Liability	(b) A mount
OTHER LIABILITIES (CURRENT)	1,162,923
REFUNDABLE ADVANCES (CURRENT)	40,765
CAPITAL LEASES (CURRENT)	199,793
AGENCY LIABILITIES (LONG-TERM)	7,709,637
OTHER LIABILITIES (LONG-TERM)	599,628
REFUNDABLE ADVANCES (LONG-TERM)	241,180
CAPITAL LEASES (LONG-TERM)	118,778
BONDS PAYABLE (CURRENT)	6,850,823
BONDS PAYABLE (LONG TERM)	34,636,354

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DLN: 93493134050043

OMB No 1545-0047

**SCHEDULE E** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Schools**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ.

**Employer identification number** 

Name of the organization CLARK ATLANTA UNIVERSITY INC 58-1825259 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes 4d Yes d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? Νo 5a **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? 5e Νo f Use of facilities? 5f Νo g Athletic programs? 5g Νo 5h Νo h Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a 6a Does the organization receive any financial aid or assistance from a governmental agency? Yes b Has the organization's right to such aid ever been revoked or suspended? Νo If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II Yes

## Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
Financial aid or assistance from a governmental agency	Schedule E, Line 6a	THE UNIVERSITY RECEIVES FINANCIAL AID ASSISTANCE FROM GOVERNMENTAL AGENCIES IN THE FORM OF PELL GRANTS, SEOG GRANTS, FEDERAL WORK STUDY, FEDERAL STUDENT LOANS AND OTHER AID BASED FUNDING FROM THE U.S. DEPARTMENT OF EDUCATION THIS AID IS ADMINISTERED THROUGH THE OFFICE OF FINANCIAL AID DISTRIBUTION OF AID IS BASED ON SEVERAL FACTORS INCLUDING FINANCIAL NEED, ACADEMIC ACHIEVEMENT AND FIELD OF STUDY

Schedule E (Form 990 or 990-EZ) 2011

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DLN: 93493134050043

OMB No 1545-0047

2011

Department of the Treasury
Internal Revenue Service

(Form 990 or 990-EZ)

**SCHEDULE G** 

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

**Supplemental Information Regarding** 

**Fundraising or Gaming Activities** 

Open to Public Inspection

terrial Revenue Service	F Attaci	1 to Form 990 or F	om 990-EZ. F	See separate instruc	tions.		Inspection
ame of the organization	VINC					Employer ide	ntification number
LARK ATLANTA UNIVERSIT	YINC					58-1825259	
Part I Fundraising Ac	ctivities. Complet	te if the orga	nization a	answered "Yes"	to Form	າ 990, Part IV	', line 17.
Indicate whether the orga	anization raised funds	through any	of the follow	ving activities. Ch	neck all th	nat apply	<u>:</u>
a Mail solicitations	in Eactor Fars ca fail as	, ciii ougii uii,		Solicitation of no			
<b>b</b> Internet and e-mail s	olicitations		f [	Solicitation of go	=	=	
c Phone solicitations			a F	Special fundraisi		_	
d In-person solicitation	ns			·	3		
<ul> <li>Did the organization have or key employees listed if "Yes," list the ten higher to be compensated at lea</li> </ul>	n Form 990, Part VII est paid individuals o	i) or entity in o	onnection Iraisers) p	with professional ursuant to agreem	fundraisi nents und	ng services? ler which the fu	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser h custody o control d contributio	ave or of	Gross receipts from activity	(or r fundra	mount paid to etained by) iiser listed in col <b>(i)</b>	(vi) A mount paid to (or retained by) organization
		Yes 1	lo				
		+					
		+ +					
otal		· <b>.</b>					
3 List all states in which th licensing	e organization is regi	stered or licer	l sed to sol	cıt funds or has b	l een notif	ied it is exempt	I t from registration or

Pa	rt II	Fundraising Events. Com more than \$15,000 on Form				
			(a) Event #1  WCLK CONCERT 1  (event type)	(b) Event #2  WCLK CONCERT 2 (event type)	(c) O ther Events (total number)	(d) Total Events (Add col (a) through col (c))
₽	1	Gross receipts	33,200	17,694	166,947	217,841
Revenue	2	Less Charitable contributions	21,600	1,480	61,231	84,311
<u> </u>	3	Gross income (line 1 minus line 2)	11,600	16,214	105,716	133,530
	4	Cash prizes				0
έn	5	Non-cash prizes				0
anse.	6	Rent/facility costs				0
Expenses	7	Food and beverages				0
Direct	8	Entertainment	13,200	5,200	57,500	75,900
ā	9	Other direct expenses .	27,231	4,517	58,543	90,291
	10	Direct expense summary Add lin	es 4 through 9 ın column	(d)	🛌	(166,191)
	11	Net income summary Combine li	nes 3 and 10 in column (	d)	•	-32,661
Par	t III	<b>Gaming.</b> Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or repo	rted more than
Revenue			(a) Bingo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))
		Gross revenue				
xpenses	2	Cash prizes				
Xper	3	Non-cash prizes				
ш Ķ	4	Rent/facility costs				
Direct	5	Other direct expenses				
	6	Volunteer labor	┌ Yes	Г Yes Г No	┌ Yes	
	7	Direct expense summary Add lines	s 2 through 5 in column (	d)		( )
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	ımn (d)	<u> ▶ </u>	
9 a b	Ist	er the state(s) in which the organiza the organization licensed to operate No," Explain	gaming activities in eac	h of these states?		· Fyes Fno
10a b		re any of the organization's gaming l Yes," Explain	icenses revoked, susper	nded or terminated during	the tax year?	

Sche	dule G (Form 990 or 990-EZ) 20	11			Page <b>3</b>				
11	Does the organization operate ga	aming activities with nonmembers? .		Г <sub>Yes</sub> Г	- No				
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mem	per of a partnership or other entity						
	formed to administer charitable gaming?								
13	Indicate the percentage of gamii	ag activity operated in		1 1					
a				13a					
b									
14		f the person who prepares the organiza							
	Name ►								
	Address ►								
	revenue?	ntract with a third party from whom the			- No				
		ed by the third party 🟲 \$							
С	If "Yes," enter name and address	S							
	Name 🟲								
	Address ►								
16	Gaming manager information								
	Name 🟲								
	Gaming manager compensation I	<b>\$</b> \$							
	Description of services provided	<b>&gt;</b>							
17 a		Employee er state law to make charitable distribu		· · ·	- No				
b									
_		activities during the tax year > \$		hadala C /					
Par	t IV Complete this part to property instructions.)	provide additional information for	responses to quuestion on Sc	nedule G (see					
	Identifier	ReturnReference	Explana	tion					
		•	•						

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Schedule I

(Form 990)

Department of the Treasury

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493134050043

**Inspection** 

Internal Revenue Service Name of the organization Employer identification number CLARK ATLANTA UNIVERSITY INC 58-1825259 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash ıf applicable (book, FMV, or government assistance appraisal, other) 

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Pa	art IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) STUDENT FINANCIAL AID	2579	20,746,620	0	FMV	

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
_	Schedule I, Part I, Line 2	FINANCIAL AID IS AWARDED TO STUDENTS BY THE OFFICE OF STUDENT FINANCIAL AID IN THE ENROLLMENT
use of grant funds		SERVICES AND STUDENT AFFAIRS DIVISION THE AWARDS ARE BASED ON FACTORS INCLUDING ACADEMIC
		INTEREST, DEMONSTRATED FINANCIAL NEED AND SCHOLARLY ACHIEVEMENT AND MADE UP TO THE STUDENT'S
		FINANCIAL NEED FUNDS ARE PROVIDED BY PRIVATE DONORS (CORPORATIONS, INDIVIDUALS AND
		FOUNDATIONS) CONTRIBUTIONS OR ENDOWMENT FUNDS, THE FEDERAL AND STATE GOVERNMENTS AND ALSO
		FROM THE UNIVERSITY'S OPERATING BUDGET AWARDS ARE MONITORED ON AN INDIVIDUAL BASIS TO ENSURE
		THAT AWARDEES CONTINUE TO MAINTAIN THE CRITERIA FOR QUALIFICATION SUCH AS THE MINIMUM GPA,
		SATISFACTORY ACADEMIC ACHIEVEMENT AND PROGRESS AND PERSISTING DEMONSTRATED NEED WITH
		ADJUSTMENTS TO THE AID MADE AS APPROPRIATE

DLN: 93493134050043

OMB No 1545-0047

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## **Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization CLARK ATLANTA UNIVERSITY INC **Employer identification number** 

58-1825259

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	☐ First-class or charter travel ☐ Housing allowance or residence for personal use			
	▼ Travel for companions			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
			103	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the			
	organization's CEO/Executive Director Check all that apply			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		Νo
b	<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?			
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III			
		8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

				<u> </u>	, , , , , , , , , , , , , , , , , , ,	, ,	. ,	
(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) CARLTON E BROWN	(I) (II)	334,421 0	0 0	0	16,333 0	6,285 0	357,039 0	0
(2) LUCILLE MAUGE	(1) (11)	185,200 0	0	0	9,500 0	7,534 0	202,234 0	0 0
(3) MARCUS SHUTE	(1) (11)	183,183 0	0	0	9,690 0	9,023 0	201,896 0	0 0
(4) SHIRLEY WILLIAMS-KIRKSEY	(I) (II)	161,048 0	0	0	8,295 0	6,285 0	175,628 0	0 0
(5) SHAFIQ KHAN	(I) (II)	189,463 0	0	0	9,689 0	9,023 0	208,175 0	0 0
(6) VIMALA PILLARI	(I) (II)	148,580 0	0	0	7,500 0	3,538 0	159,618 0	0
(7) LYDIA MCKINLEY- FLOYD	(1) (11)	186,747 0	0	0	9,400 0	6,285 0	202,432 0	0 0
(8) JOSEPH SILVER	(I) (II)	250,774 0	0	0	0	0 0	250,774 0	0 0
(9) REGINALD BRINSON	(I) (II)	160,561 0	0	0	3,006 0	0	163,567 0	0 0
(10) EDWARD PATRICK	(1) (11)	154,814 0	o 0	0	0	0	154,814 0	0 0
-								

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
Travel for companions		SPOUSAL TRAVEL WAS PROVIDED TO THE PRESIDENT VALUED AT \$4,005 THE RELATED EXPENSES WERE NOT TREATED AS TAXABLE COMPENSATION
Housing allowance or residence for personal use	'	THE UNIVERSITY PROVIDES HOUSING TO THE PRESIDENT VALUED AT \$36,000 THE RELATED EXPENSES WERE NOT TREATED AS TAXABLE COMPENSATION THE UNIVERSITY REQUIRES THE PRESIDENT TO RESIDE ON CAMPUS AS A CONDITION OF HIS CONTRACT
Personal services	Schedule J, Part I, Line 1a	SOCIAL CLUB DUES VALUED AT \$2,892 WERE PAID FOR THE PRESIDENT AND THESE EXPENSES WERE NOT TREATED AS TAXABLE COMPENSATION

Schedule J (Form 990) 2011

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SCHEDULE O

As Filed Data -

DLN: 93493134050043

OMB No 1545-0047

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## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990 or 990-EZ.

Name of the organization CLARK ATLANTA UNIVERSITY INC

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Employer identification number

58-1825259

ldentifier	Return Reference	Explanation
Review of form 990 by governing body	Form 990, Part VI, Section B, Line 11b	THE FORM 990 IS REVIEWED BY THE PRESIDENT, CHIEF FINANCIAL OFFICER AND AN EXTERNAL INDEPENDENT CONTRACTOR PRIOR TO SUBMISSION TO THE IRS

ldentifier	Return Reference	Explanation
Conflict of interest policy	Form 990, Part VI, Section B, Line 12c	ALL DIRECTORS, TRUSTEES AND UNIVERSITY EMPLOYEES ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST STATEMENT ANNUALLY THE CONFLICT OF INTEREST STATEMENTS ARE MONITORED BY THE UNIVERSITY COMPLIANCE DEPARTMENT AND ANY CONFLICTS ARE REVIEWED AND RESOLVED ACCORDING TO UNIVERSITY POLICIES AND PROCEDURES IN CASES WHERE THERE IS A CONFLICT OF INTEREST WITH A BOARD MEMBER, THE BOARD MEMBER SHALL ABSENT HIMSELF FROM DISCUSSIONS OF, AND ABSTAIN FROM VOTING ON, SUCH MATTERS UNDER CONSIDERATION BY THE BOARD AND ITS COMMITTEES THE MINUTES OF SUCH MEETING SHALL REFLECT THAT A DISCLOSURE WAS MADE AND THAT THE BOARD MEMBER HAVING A CONFLICT ABSTAINED FROM VOTING

ldentifier	Return Reference	Explanation
Process used to establish compensation of top management official	Part VI,	ON AN ANNUAL BASIS, THE PRESIDENT PRESENTS THE PROPOSED COMPENSATION RANGES FOR EXECUTIVES AND KEY EMPLOYEES OF THE UNIVERSITY TO THE GOVERNANCE AND COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES THE HUMAN RESOURCES DEPARTMENT COMPILES THE COMPENSATION INFORMATION INTO A REPORT CONSISTING OF COMPARABLE DATA FROM PEER INSTITUTIONS, OTHER INSTITUTIONS WITHIN THE RELATIVE COMPARABLE MARKET AS WELL AS SURVEYS CONDUCTED BY THE COLLEGE AND UNIVERSITY PROFESSIONAL ASSOCIATION FOR HUMAN RESOURCES (CUPA-HR) THIS INFORMATION IS ALSO PRESENTED TO THE COMMITTEE AS REFERENCE AND AID IN THE DECISION-MAKING PROCESS BY THE PRESIDENT AND HUMAN RESOURCES DEPARTMENT WHEN A COMPENSATION CONSULTANT IS UTILIZED, THE COMMITTEE AND THE BOARD ARE RESPONSIBLE FOR REVIEWING THE TERMS, SCOPE, REMUNERATION (FEES) AND INDEPENDENCE OF THE CONSULTANT THE COMMITTEE REVIEWS THE COMPENSATION DATA AND MAKES RECOMMENDATIONS FOR ADJUSTMENTS TO THE PROPOSED COMPENSATIONS SUBMITTED AS APPROPRIATE, WITH JUSTIFICATION, BEFORE APPROVAL ALL MEETING PROCEEDINGS AND DECISIONS ARE DOCUMENTED AND RETAINED, THE HUMAN RESOURCES DEPARTMENT IS PROVIDED WITH ALL THE COMPENSATION APPROVED INCLUDING MATERIALS AND DATA GATHERED

ldentifier	Return Reference	Explanation
Process used to establish compensation of other officers/key employees	Form 990, Part VI, Section B, Line 15b	ON AN ANNUAL BASIS, THE PRESIDENT PRESENTS THE PROPOSED COMPENSATION RANGES FOR EXECUTIVES AND KEY EMPLOYEES OF THE UNIVERSITY TO THE GOVERNANCE AND COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES THE HUMAN RESOURCES DEPARTMENT COMPLES THE COMPENSATION INFORMATION INTO A REPORT CONSISTING OF COMPARABLE DATA FROM PEER INSTITUTIONS, OTHER INSTITUTIONS WITHIN THE RELATIVE COMPARABLE MARKET AS WELL AS SURVEYS CONDUCTED BY THE COLLEGE AND UNIVERSITY PROFESSIONAL ASSOCIATION FOR HUMAN RESOURCES (CUPA-HR) THIS INFORMATION IS ALSO PRESENTED TO THE COMMITTEE AS REFERENCE AND AID IN THE DECISION-MAKING PROCESS BY THE PRESIDENT AND HUMAN RESOURCES DEPARTMENT WHEN A COMPENSATION CONSULTANT IS UTILIZED, THE COMMITTEE AND THE BOARD ARE RESPONSIBLE FOR REVIEWING THE TERMS, SCOPE, REMUNERATION (FEES) AND INDEPENDENCE OF THE CONSULTANT THE COMMITTEE REVIEWS THE COMPENSATION DATA AND MAKES RECOMMENDATIONS FOR ADJUSTMENTS TO THE PROPOSED COMPENSATIONS SUBMITTED AS APPROPRIATE, WITH JUSTIFICATION, BEFORE APPROVAL ALL MEETING PROCEEDINGS AND DECISIONS ARE DOCUMENTED AND RETAINED, THE HUMAN RESOURCES DEPARTMENT IS PROVIDED WITH ALL THE COMPENSATION APPROVED INCLUDING MATERIALS AND DATA GATHERED

ldentifier	Return Reference	Explanation
Governing documents, conflict of interest policy and financial statements available to the public	' ' '	THE ORGANIZATION'S DOCUMENTS ARE MADE AVAILABLE UPON REQUEST

ldentifier	Return Reference	Explanation				
Other changes in net assets or fund balances	Form 990, Part XI, Line 5	NET UNREALIZED GAINS (LOSSES) ON INVESTMENTS1995863,				

#### **Additional Data**

**Software ID:** 11000230

**Software Version:** v2011.1.0

**EIN:** 58-1825259

Name: CLARK ATLANTA UNIVERSITY INC

#### Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

## 4d. Other program services

(Code ) (Expenses \$ 20,273,348 including grants of \$ ) (Revenue \$

OTHER PROGRAM SERVICES ADDITIONAL PROGRAM SERVICES EXPENDITURES AT CLARK ATLANTA UNIVERSITY INCLUDE PUBLIC SERVICE (\$ 1,762,642), ACADEMIC SUPPORT (\$9,002,223), STUDENT SERVICES (\$ 8,096,487) AND STUDENT AID (\$1,411,996)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
<b>(A)</b> Name and Title	(B) Average hours per week	(C) Position (check all that apply)						( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	(F) Estimated amount of other compensation
		Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
ALEXANDER B CUMMINGS JR TRUSTEE	5 00	Х						0	0	0
ALVIN TROTTER TRUSTEE	5 00	Х						0	0	0
B MICHAEL WATSON TRUSTEE	5 00	Х						0	0	0
BRENDA WALKER TRUSTEE	5 00	Х						0	0	0
CARL WARE TRUSTEE	5 00	Х						0	0	0
CAROLYN M YOUNG TRUSTEE	5 00	Х						0	0	0
CHARLES S ACKERMAN TRUSTEE	5 00	Х						0	0	0
DELORES P ALDRIDGE SECRETARY	5 00	Х						0	0	0
DERRICK M WILLIAMS VICE CHAIR	5 00	Х						0	0	0
DEVIN P WHITE TRUSTEE	5 00	Х						0	0	0
ERNEST G GREEN TRUSTEE	5 00	Х						0	0	0
GREGORY J SIMS TRUSTEE	5 00	Х						0	0	0
GREGORY MORRISON TRUSTEE	5 00	Х						0	0	0
GWENDOLYN MAYFIELD TRUSTEE	5 00	Х						0	0	0
INGRID SAUNDERS JONES TRUSTEE	5 00	Х						0	0	0
ISAAC J SNYPE JR TRUSTEE	5 00	Х						0	0	0
JAUNITA P BARANCO CHAIR	5 00	Х						0	0	0
JOE W LAYMON TRUSTEE	5 00	Х						0	0	0
JOHN W DANIELS JR TRUSTEE	5 00	Х						0	0	0
LEO NARD WALKER TRUSTEE	5 00	Х						0	0	0
LISA BORDERS TRUSTEE	5 00	Х						0	0	0
MICHAEL E MELTON TRUSTEE	5 00	Х						0	0	0
PAMELA L CARTER TRUSTEE	5 00	Х						0	0	0
R WILLIAM IDE III TRUSTEE	5 00	Х						0	0	0
RICHARD L HOLMES TRUSTEE	5 00	Х						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	( <b>B)</b> Average hours per	(C) Position (check all that apply)						<b>(D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
SALVADOR DIAZ-VERSON JR TRUSTEE	5 0 0	Х						0	0	0
THOMAS W DORTCH JR TRUSTEE	5 00	Х						0	0	0
WENDY LEWIS TRUSTEE	5 00	Х						0	0	0
WILLLIAM E SHACK JR TRUSTEE	5 00	X						0	0	0
CARLTON E BROWN PRESIDENT	40 00			X				334,421	0	22,618
JOSEPH SILVER PROVOST	40 00			х				250,774	0	0
LANCE DUNNINGS GENERAL COUNSEL	40 00			Х				117,588	0	15,143
LUCILLE MAUGE CHIEF FINANCIAL OFFICER	40 00			х				185,200	0	17,034
MARCUS SHUTE VP OF RESEARCH	40 00			х				183,183	0	18,713
RANDOLPH GUNTER VP, ENROLLMENT SERVICES/STUDENT AFFAIRS	40 00			Х				135,000	0	0
EDWARD PATRICK CONTROLLER	40 00				х			154,814	0	0
LYDIA MCKINLEY-FLOYD DEAN - SCHOOL OF BUSINESS	40 00				х			186,747	0	15,685
REGINALD BRINSON AVP & CHIEF INFORMATION OFFICER	40 00				х			160,561	0	3,006
SHIRLEY WILLIAMS-KIRKSEY DEAN ARTS & SCIENCE	40 00				х			161,048	0	14,580
KASIM ALLI PROFESSOR	40 00					X		135,915	0	5,704
ROBERT CLARK JR CHIEF COMPLIANCE OFFICER	40 00					Х		130,447	0	9,023
SEAN WARNER DEAN, SCHOOL OF EDUCATION	40 00					Х		132,969	0	10,288
SHAFIQ KHAN EMINENT SCHOLAR PROFESSOR	40 00					Х		189,463	0	18,712
VIMALA PILLARI DEAN - SCHOOL OF SOCIAL WORK	40 00					х		148,580	0	11,038