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DLN: 93493130004483

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Department of the Treasury

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

Interna	l Revenue	Service	Fille	nyaniza	a (1011 11	lay ilav	ve to t	ise a co	ט אַק	i tilis	recuiii	10 5 6 1	LISTY	State 16	ротип	y req	unem	ents	Ŷ .	Inspec	tion
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व	6 7	Total num	nber of vo	luntee	rs (est	ımate ı	ıf nec e	essary)										6			260
	<b>7</b> a ⊺	Total unre	elated bu	sıness	revenu	ue from	n Part	VIII, co	lum	n (C),	line 1	2.						7a		7,	,623,021
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а.	8	Contrib	outions ai	ıd gran	ıts (Par	rt VIII	, line :	lh) .	•			•				14	,492,	724		9,	,269,498
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76	10		ment inco											•			,169,6				554,283
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	17		expenses	-	-	-					-			•			,777,!				310,647
	18		xpenses												1		,117,8				496,690
. 07	19	Revenu	ie less ex	penses	s Subt	ract III	ne 18	rom line	<u> 12</u>	•			•		! ! .		488,			32,	233,027
Not Assets or Fund Balances														6	eginnir	ig or Year		nt		End of Y	ear
9	20	Total a	ssets (Pa	art X, lı	ne 16)	)										394	,855,:	162		480,	170,924
3,5	21		abilities													168	,144,4	471		246,	122,360
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Norfolk, VA 235102674

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . . . . . . . . . . .

Phone no 🕨 (757) 616-7000

CHECKIIST OF REGULE CO SCHEDULE	art IV	Checklist o	f Required	Schedule
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	·		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements		Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line $1^7$ If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Yes	

•	<u>, , , , , , , , , , , , , , , , , , , </u>
Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check it Schedule O Contains a response to any question in this Part V	<u> </u>	• 1	
1 =	Estantha number reported in Bou 2 of Forms 1006. Enten 0 of estantliantha		Yes	No
La	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
	<b>1a</b> 3			
Ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this			
b	return	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	res	
a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
b	If "Yes," enter the name of the foreign country 🕨			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
ia	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
ia	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
,	Organizations that may receive deductible contributions under section 170(c).	_		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N o
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
1	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
)	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
О	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
,	sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
D	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand  13c			
.4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was		.,	140
5	filed?  Did the organization become aware during the year of a significant diversion of the organization's assets? .	<b>4</b> 5	Yes	No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b	Yes	
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶DC			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ► MARC BERGER 5565 STERRETT PLACE 5TH FLOOR

Columbia, MD 21044

(410)772-6719

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(a) Name and Title  A verage hours par week (describe hours for related organizations in Schedule O)  See Additional Data Table  (b) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (c) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (describe hours for related organizations is not should be a director/trustee)  (describe hours for related organizations is not should be a director/trustee)  (describe hours for related organizations is not should be a director/trustee)  (describe hours for related organizations)  (describe hours for related organizations)  (describe hours for the director/trustee)  (describe hours for related organizations)  (describe hours for the director/trustee)  (describe hours for related organizations)  (describe hours for the director/trustee)  (de	Check this box if neither the organiz	•	lated o	rganı	ızatı	ons	compe	ensat	ed any current or fo	ormer officer, direct	tor, or trustee
for related organizations in Schedule Officer Schedule O) organizations	(A)	(B) Average hours per week	(C) Position (do not check more than one box, unless person is both an officer and a				eck x, oth		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
See Additional Data Table		for related organizations in Schedule	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former		MISC)	I
	See Additional Data Table										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	unles an	on (de e thar	n on son er a	e bo ıs b nd a	x, oth		Rep comp fro organi:	(D) ortable ensation m the zation (W-	(E) Reportable compensation from related organizations (W- 2/1099-	,	(F) Estimated amount of other compensation from the organization and related		
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			MISC)		organiza	
See Additional Data Table						-							
											$\top$		
											_		
											4		
											+		
1b Sub-Total													
d Total (add lines 1b and 1c) .							<u> </u>		8,116,247	6,126,1	51		392,670
2 Total number of individuals (incl	udıng but not lın	nited to	thos	e lıs	ted	above	) who	o receive					
\$100,000 of reportable compen	sation from the	organız	atıonl	<b>►</b> 1,0	027								
3 Did the organization list any for					ey e	mploy	ee, d	or highes	st compens	ated employee		Yes	No
on line 1a? If "Yes," complete Sci  For any individual listed on line organization and related organiz	1a, is the sum o	f report	able d	om							3		No
individual			•	•	•		•				4	Yes	
5 Did any person listed on line 1a services rendered to the organiz										•	5		No
Section B. Independent Con	tractors												
Complete this table for your five \$100,000 of compensation from or within the organization's tax y	highest comper n the organizatio												
Nar	(A) ne and business ad	dress							Desc	(B) ription of services		(C Comper	
NURSEFINDERS PO BOX 910738 DALLAS, TX 753910738									MEDICAL ST	AFFING		16	,520,051
US NURSING CORP 6501 S FIDDLERS GREEN CIRCLE GREENWOOD VILLAGE, CO 80111  MEDICAL STAFFING									12	,028,914			
DIAMOND HEALTHCARE OF NORTHERN VA PO BOX 85050 RICHMOND, VA 23285  MEDICAL STAFFING										10	,973,694		
MORRISON MANAGEMENT SPECIALIST 4721 MORRISON DRIVE MOBILE, AL 36609 FOOD SVC PROVIDER									8	,022,783			
METRO AVIATION PO BOX 7008 SHREVEPORT, LA 71137									4	,201,203			
SHREVEPORT, LA 71137  2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►116													

Part v		Statement of Reven	ue					
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
\$ \$	1a	Federated campaigns .	. 1a					
문문	ь	Membership dues	1b					
ಕ್≗	С	Fundraising events	1c					
्र इ.स.		<u>-</u>						
<u> </u>	d	Related organizations .	1d					
હું≣	e	Government grants (contribution	ns) <b>1e</b>	8,398,195				
<u>ੋਂ ਨ</u>	f	All other contributions, gifts, gra		871,303	į		İ	į
돌		similar amounts not included ab						
重さ	g	Noncash contributions inc						
Contributions, gifts, grants and other similar amounts		lines 1a-1f \$ <b>Total.</b> Add lines 1a-1f .		▶	9,269,498			
ပြဲက	h	iotai. Add lines 1a-1f .			9,209,490			
ap.				Business Code				
1	2a	PATIENT SERVICE REVENUE		900099	1,119,018,263	1,119,018,263		
ž.	ь	PHARMACY & LAB REVENUE		900099	7,885,719	4,956,202	2,929,517	
ъ П	С				.,,	-,,	_,	
2		-						
Ř	d							
Ē	е							_
Program Serwce Revenue	f	All other program service	revenue					
Š		Total Addissa 2- 25	Į	b.	4 426 002 002			
	g 3	Total. Add lines 2a-2f.		+	1,126,903,982			
	3	Investment income (inclu		. t	1,525,983			1,525,983
		and other similar amounts	-					1,323,963
	4	Income from investment of tax	-exempt bond p	proceeds •	0			
	5	Royalties			0			
		(ı) R		(II) Personal				
	6a	Gross rents	424,640					
	b	Less rental expenses						
	С	Rental income	424,640					
	d	or (loss)  Net rental income or (loss	. \	<b>b</b> -	424,640			424,640
	u				121,010			121,010
	7-	(1) Secu	irities	(II) O ther				
	7a	from sales of						
		assets other than inventory						
	ь	Less cost or	261,249	710,451				
		other basis and sales expenses						
	С	Gain or (loss)	-261,249	-710,451				
	d	Net gain or (loss)			-971,700			-971,700
<u>a</u>	8a	Gross income from fundra events (not including	ısıng					
Other Revenue		\$						
Š		of contributions reported of See Part IV, line 18.						
Œ			a					
<u>ē</u>	b	Less direct expenses .	ь					
₹	С	Net income or (loss) from	_	events 🕨	0			
_	9a	Gross income from gaming	i	•				
		See Part IV, line 19						
			a					
	b	Less direct expenses .	ь					
	С	Net income or (loss) from	gamıng activ	/ities	0			
	10a	Gross sales of inventory, returns and allowances						
	b	Less cost of goods sold	a b					
	С	Net income or (loss) from	sales of inve	entory 🟲	0			
		Miscellaneous Revenue		Business Code				
	11a	SALE OF STEAM		900099	4,629,677		4,629,677	
	ь	PARKING		900099	4,586,421			4,586,421
	С	REBATE INCOME		621500	2,613,209			2,613,209
	d	All other revenue	<del>  </del>		3,748,007		63,827	3,684,180
		<b>Total.</b> Add lines 11a-11d	L				·	· -
				· · · · •	15,577,314			
	12	Total revenue. See Instru	ctions	•	1,152,729,717	1,123,974,465	7,623,021	11,862,733

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Check if Schedule O contains a response to any question in this Part IX

			(B)	(c)	(D)
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0			
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	4,445,911	3,968,564	477,347	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	480,969,081	429,354,850	51,614,231	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	11,282,738	10,073,190		
9	Other employee benefits	44,950,659	40,041,824	4,908,835	
10	Payroll taxes	32,537,654	27,354,330	5,183,324	
11	Fees for services (non-employees)	· ·	· · ·	· · ·	
a	Management	73,936,650	14,031,260	59,905,390	
ь	Legal	21,022	40,000	-18,978	
С	Accounting	0	,	·	_
d	Lobbying	0			
е	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	0			
g	Other	52,097,567	33,918,992	18,178,575	-
12	Advertising and promotion	5,638,254	178,970	5,459,284	
13	Office expenses	37,026,139	32,567,484	4,458,655	
14	Information technology	267,014	160,310	106,704	
15	Royalties	0			
16	Occupancy	5,785,560	4,656,031	1,129,529	
17	Travel	2,227,120	1,357,473	869,647	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	821,494	568,767	252,727	
20	Interest	11,428,702	11,428,702		
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	35,177,252	35,189,671	-12,419	
23	Insurance	43,555,151	739,930	42,815,221	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	MED /SURG SUPPLIES	85,685,989	85,626,775	59,214	
b	BAD DEBT	83,803,434	83,803,434		
c	DRUGS/PHARMACEUTICALS	36,865,612	36,711,706	153,906	0
d	IMPLANTS/PROSTHESES	35,439,851	35,439,851		
е					
f	All other expenses	36,533,836	24,668,423	11,865,413	
25	Total functional expenses. Add lines 1 through 24f	1,120,496,690	911,880,537	208,616,153	0
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm <b>990</b> (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 30,975 30,000 1 0 0 2 2 Savings and temporary cash investments . . . . . . . 0 3 3 0 143.996.697 143.340.420 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . . . 0 0 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of ol 0 Schedule L . . . . . 6 0 0 7 13.237.837 8 15.248.618 9 3.174.653 3,107,646 Prepaid expenses and deferred charges . . . . . . 703,912,663 Land, buildings, and equipment cost or other basis *Complete* 10a Part VI of Schedule D 10a 10b 510,875,171 190,248,483 **10c** b Less accumulated depreciation . . . . 193,037,492 11 0 11 25,045,981 12 12 26,973,056 Investments—other securities See Part IV, line 11 . . . . . . 13 13 0 Investments—program-related See Part IV, line 11 . . 0 14 14 19,120,536 15 98,433,692 15 394,855,162 480,170,924 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 106,282,483 17 111,510,515 17 Accounts payable and accrued expenses . 18 18 0 19 ol 19 0 20 0 20 0 ol 21 Escrow or custodial account liability Complete Part IV of Schedule D . . 21 0 Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified ol 0 persons Complete Part II of Schedule L $\ldots$ . $\ldots$ . $\ldots$ 22 ol 0 23 Secured mortgages and notes payable to unrelated third parties . . . 23 ol 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 0 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 61,861,988 25 134,611,845 D . . . . . 26 26 168,144,471 246,122,360 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 213,401,068 27 223,153,334 Unrestricted net assets . . . . 8,037,146 28 5,651,310 28 Temporarily restricted net assets . . . . . Fund 29 5,272,477 29 5,243,920 Permanently restricted net assets . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 Total net assets or fund balances . . . . . 226,710,691 33 234.048.564 34 Total liabilities and net assets/fund balances . . . . . 394.855.162 480, 170, 924

Pal	Check if Schedule O contains a response to any question in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1		1,152,7	29,717	
2	Total expenses (must equal Part IX, column (A), line 25)	2			96,690	
3	Revenue less expenses Subtract line 2 from line 1	3		32,233,0		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		226,7	10,691	
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-24,8	395,154	
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		234,0	48,564	
Par	Tt XII Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII			ド	No	
1	Accounting method used to prepare the Form 990			165	140	
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? . $$ .		2a		No	
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes		
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	ie •	<b>2</b> c	Yes		
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	sued				
	Separate basis Consolidated basis Both consolidated and separated basis					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a	Yes		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the re audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired	3b	Yes		

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As Filed Data -

DLN: 93493130004483

OMB No 1545-0047

2011

2011

## **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

Name of the organization
Washington Hospital Center Corporation

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions
The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

1	Reason for Fabric Chartey States (All original actions must complete this party) see instructions										
	organı:	nization is not a private foundation because it is (For lines 1 through 11, check only one box )									
1	<u> </u>		*	on of churches, or a			=	)(1)(A)(i).			
2	<u> </u>			in <b>section 170(b)(1</b>							
3	<u>고</u>			perative hospital se	<del>-</del>						
4	ı			h organization operai ity, and state	ted in conjun	ction with a	hospital desc	cribed in <b>sec</b> i	tion 170(b)(:	<b>L)(A)(iii).</b> Er	nter the
5	Г	An orga	anızatıon op	erated for the benefi	t of a college	or universit	ty owned or o	perated by a	government	al unıt descr	ibed in
		sect ion	170(b)(1)(	(A)(iv). (Complete P	art II )						
6				local government or							
7	Γ	describ	oed in	at normally receives (A)(vi) (Complete P		l part of its	support from	a governme	ntal unit or fr	om the gene	ral public
8	$\vdash$			described in <b>section</b>		A)(vi) (Com	nnlete Part II	1			
9	<u>'</u>			at normally receives					uitions mem	hershin fees	and aross
•	'	_		rities related to its ex	` '		• •		•	•	· -
				oss investment inco							
				janızatıon after June						,	
10	$\Gamma$			, ganızed and operateo							
11				ganized and operated						carry out th	ne purposes of
	·	one or	more public	ly supported organiz	ations descr	ıbed ın sectı	on 509(a)(1)	or section 5	509(a)(2) Se		
		the box that describes the type of supporting organization and complete lines 11e through 11h <b>a</b> Type I <b>b</b> Type III <b>c</b> Type III - Functionally integrated <b>d</b> Type III - Other									
_	_										
е	'			ox, I certify that the on managers and ot							
			1509(a)(2)	<b>,</b>			, , , , , , , , , , , , , , , , , , , ,	<b>J</b>			(/(-/
f				received a written de	etermination	from the IR	S that it is a	Type I, Type	II or Type I	II supportin	g organization,
а			this box August 17	2006, has the organi	ization accer	nted any dift	or contribution	on from any	ofthe		1
g			ng persons?	2000, nas the organi	ization accep	rted any gnt	or contribution	on nom any	or the		
				rectly or indirectly c	ontrols, eithe	er alone or to	ogether with	persons des	crıbed ın (ıı)		Yes No
		and (111	) below, the	governing body of th	ne the suppor	ted organiza	ation?			11g(	i)
		(ii) a fa	mily memb	er of a person descri	bed in (i) abo	ve?				11g(	ii)
		(iii) a 3	35% control	led entity of a perso	n described i	n (ı) or (ıı) a	bove?			11g(i	ii)
h		Provide	the followi	ng information about	the supporte	ed organizati	ion(s)				
				<b>/:::</b> >					<u> </u>		<u> </u>
				(iii) Type of	(iv)		(v)		(vi)		
	(i)	)		organization	Is the organizati		Did you not	ify the	Is the	<b>e</b>	(ii)
	Name	e of	(ii)	(described on	col (ı) lıst		organizati		organizati		(vii) A mount of
	uppoi		EIN	lines 1 - 9 above	your gove	rnıng	col (ı) of suppor		col (ı) orga ın the U		support?
or	ganız	ation		or IRC section (see	docume	nt?	Suppor		"" the o	<i>3</i> '	
				instructions))	Yes	No	Yes	No	Yes	No	
		_									

Total

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su			1		Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test-					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b>
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493130004483

OMB No 1545-0047

Open to Public Inspection

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization Washington Hospital Center Corporation **Employer identification number** 

Total number at end of year  Aggregate contributions to (during year) Aggregate value at end of year  Aggregate value at end of year  Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization inform all donors, and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?  Proproses of chantable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit  Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.  Purpose(s) of conservation easements held by the organization (check all that apply)  Preservation of land for public use (e.g., recreation or pleasure)  Preservation of land for public use (e.g., recreation or pleasure)  Preservation of acertified historic structure  Preservation of open space  Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year  Total number of conservation easements  Total acreage restricted by conservation easements included in (c.) acquired after 8/17/06  Quality of the tax year  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the textual by the organization during the textual by ear   Number of conservation easements included in (c.) acquired after 8/17/06  Quality of the tax where property subject to conservation easement is located   Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Yes   Staff and volunteer hours devoted to monitoring, inspecting and	art I	Organizations Maintaining Donor As	dvised Funds	or C	)+h.	or Sin	ailar E		12721		e Com	nlote	ıf th
Total number at end of year Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization inform all grantees, donors, and donor advisors in writing that the assets held in donor advised funds are the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for chantable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit  **Ves** **II*** Conservation easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.  **Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an instruction of land for public use (e.g., recreation or pleasure) Preservation of an advisor of land for public use (e.g., recreation or pleasure) Preservation of one space Complete lines 2a-2 dir fithe organization held a qualified conservation contribution in the form of a conservation easement in the last day of the tax year  Total number of conservation easements  **Number of conservation easements included in (c) acquired after 8/17/06  **Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year **  **Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year **  **Number of states where property subject to conservation easement is located **  **Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and reforcement of the conservation easements it holds?  **Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year **  **Staff and vo	aiti				Juli	ei Siii	illiai F	unus	OI AC	Count	<b>5.</b> Com	piete	5 II (III
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Aggregate grains from (during year) Aggregate value at each of year  Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?  Yes Did the organization's property, subject to the organization's exclusive legal control?  Yes Did the organization inform all grantees, denor, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit.  It Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.  Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of fails the organization held a qualified conservation contribution in the form of a certified historic structure Proservation of open space  Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year  Total number of conservation easements  Authorized the organization held as qualified conservation contribution in the form of a conservation easement on the last day of the tax year  Total anumber of conservation easements in a certified historic structure included in (a)  Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year F  Number of states where property subject to conservation easement is located F  Number of states where property subject to conservation easement is located F  Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year  Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year  Staff and volunteer hours devoted to monitoring,		,											
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Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?  Yes  Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for chantable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit  Tonservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.  Purpose(s) of conservation easements held by the organization (check all that apply)  Preservation of land for public use (e.g., recreation or pleasure)  Protection of natural habitat  Preservation of open space  Complete lines 2a - 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year  Total number of conservation easements  Total acreage restricted by conservation easements  Number of conservation easements and certified historic structure included in (a)  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year   Number of states where property subject to conservation easement is located   Dees the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Poses the organization have a written policy regarding the periodic monitoring, conservation easements during the year  Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year  \$\frac{\fr		• • • • • • • • • • • • • • • • • • • •											
funds are the organization's property, subject to the organization's exclusive legal control?    Yes   Durb da organization informal grantees, donors, and donor advisors, or for any other purpose used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit   Yes   Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.    Purpose(s) of conservation easements held by the organization (check all that apply)   Preservation of John 19 public use (e.g., recreation or pleasure)   Preservation of an instoncially importantly land area   Preservation of a certified historic structure   Preservation of open space   Complete lines 2a – 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year    Total number of conservation easements   2a   Held at the End of the Year 2a   2a   2a   2a   2a   2a   2a   2a	33	,											
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Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year  Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year  \$ \$	the ta	axable year • per of states where property subject to conserva	ation easement is	loca	ted	<b>-</b>							
Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year    Society					٥,	•	•	J		•		es	∏ No
Does each conservation easement reported on line 2(d) above satisfy the requirements of section  170 (h)(4)(B)(i) and 170 (h)(4)(B)(ii)?  In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1    **	Staff	and volunteer hours devoted to monitoring, insp	ecting and enforc	cing c	ons	servatio	n easer	nents d	urıng t	he year	<b>-</b>		
In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1  If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items		unt of expenses incurred in monitoring, inspecti 	ng, and enforcing	cons	erva	ation ea	sement	s durın	g the y	ear			
balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1    **			?(d) above satisfy	the r	requ	ııremen	ts of se	ction			ΓYe	es	┌ No
Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1  If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items	balan	ice sheet, and include, if applicable, the text of t	the footnote to the					•					
If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1  If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items	rt III							or Ot	her S	imilar	Asset	5.	
historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1  (ii) Assets included in Form 990, Part X  If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items	art, h	organization elected, as permitted under SFAS istorical treasures, or other similar assets held	5 116, not to repor	rt in i	ts r	evenue cation o	statem r resear	ch in fu					
(ii) Assets included in Form 990, Part X  If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items	hıstoı	rical treasures, or other similar assets held for i	public exhibition,										
If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items	(i) <sub>Re</sub>	evenues included in Form 990, Part VIII, line 1							Þ	• \$			
If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items	(ii) <sub>A</sub>	ssets included in Form 990, Part X							Þ	- \$			
Revenues included in Form 990. Part VIII. line 1	Ifthe	organization received or held works of art, histo					assets f	or finan					
	Pavai	nues included in Form 990. Part VIII. line 1							•	<b>-</b> \$			

**b** Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art	<u>, His</u>	tori	<u>cal Tre</u>	eası	<u>ıres, or O</u>	<u>the</u>	<u>r Similar Ass</u>	ets (c	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne foll	owing th	nat ar	re a significa	nt u	se of its collection	on	
а	Public exhibition		d	Γ	Loan or	rexc	hange progr	ams			
b	Scholarly research		e	Γ	Other						
c	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ın hov	w the	y further	the	organızatıon	's ex	cempt purpose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t									Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an						n answere	d "Y	es" to Form 99	0,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterme	ediary	for c	ontrıbutı	ions	or other ass	ets i		Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	/ıng ta	able		Г		A		
_							-	• •	Amo	ount	
c d	Beginning balance						-	1c 1d			
	Additions during the year						-				
e •	Distributions during the year						-	1e			
f	Ending balance		_					1f			
2a	Did the organization include an amount on Fo		e 21?						Г	Yes	│ No
	If "Yes," explain the arrangement in Part XIV				1 1157						
Pai	t V Endowment Funds. Complete	f the organization (a)Current Year		were Prior			Form 990, vo Years Back			o\Eour V	ears Back
1a	Beginning of year balance	(a)Curient real	(D	<b>J</b> FTIOI	icai	(0)10	VO TEATS DACK	(u)	Tillee Tears back	e)i oui i	cars back
b	Contributions										
c	Investment earnings or losses							$\vdash$			
d	Grants or scholarships										
e	Other expenditures for facilities and programs										
f	Administrative expenses										
q	End of year balance										
2	Provide the estimated percentage of the yea	r end balance held :	as		<u> </u>			1			
а	Board designated or quasi-endowment										
ь	Permanent endowment ►										
С	Term endowment ▶										
3a	Are there endowment funds not in the posses organization by	ssion of the organiz	ation	that a	are held a	and a	administered	d for	the	Yes	No
	(i) unrelated organizations								3a(i)		
	(ii) related organizations								3a(ii	)	
b	If "Yes" to $3a(II)$ , are the related organization	•							3b		
4	Describe in Part XIV the intended uses of th										
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	0, Pa	rt X	, line 10	). T					
	Description of property				Cost or oth		<b>(b)</b> Cost or other		(c) Accumulated depreciation	( <b>d</b> ) Bo	ok value
1a	and										
Ь	Buildings						359,352,	478	246,747,184	11	2,605,294
<b>c</b> l	easehold improvements						1,814,	030	1,442,252		371,778
d i	Equipment						265,101,	001	215,681,081	4	19,419,919
е (	Other						77,645,	154	47,114,653	3	30,640,501
	. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colui	nn (B)	), line	10(c).)			•	►	19	3,037,492
									Schedule D	Form 9	990) 201:

Part VIII Investments—Other Securities. See	Form 990, Part X, line 12	2.	
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b)Book value		od of valuation f-year market value
(1)Financial derivatives		Cost of end o	year market value
(2)Closely-held equity interests			
(3)Other			
(A) L/T BOARD DESIGNATED FUNDS	17,898,440		F_
(B) ENDOWMENT FUNDS	5,360,148		F
(C) OTHER INVESTMENTS	271116		_
(C) OTHER INVESTMENTS	3,714,468		F_
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	26,973,056		
Part VIII Investments—Program Related. See	Form 990, Part X, line		
(a) Description of investment type	(b) Book value		od of valuation f-year market value
			,
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )			
Part IX Other Assets. See Form 990, Part X, III  (a) Descrip			(b) Book value
(1) OTHER RECEIVABLES			4,219,110
(2) OTHER ASSETS			7,088,980
(3) INTERCOMPANY RECEIVABLES			87,125,602
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5)		98,433,692
Part X Other Liabilities. See Form 990, Part X			30,133,032
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	0		
PENSION LIABILITY	79,656,831		
WORKERS COMPENSATION LIABILITY	8,953,683		
ASBESTOS ABATEMENT LIABILITY	6,956,870		
CASH VALUE LIFE INSURANCE	1,323,086		
OTHER LIABILITIES	28,957,221		
ADVANCES 3RD PARTY PAYOR	8,764,154		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 ) ▶	134,611,845		

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	
Par	Reconciliation of Revenue per Audited Financial Statements With Revenue	er Re	turn
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	s per F	leturn
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
е	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)	_	
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	
Pai	t XIV Supplemental Information		
_	and the three markets are under the decomplished an arranged from Doublit Lance 2. From 10. Doublit Lance 4. and 4. D	157 1.	

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
FIN 48 FOOTNOTE	SCHEDULE D, PART X	INCOME TAXES ARE ACCOUNTED FOR UNDER THE ASSET AND LIABILITY METHOD DEFERRED TAX ASSETS AND LIABILITIES ARE RECOGNIZED FOR THE FUTURE TAX CONSEQUENCES ATTRIBUTABLE TO DIFFERENCES BETWEEN THE FINANCIAL STATEMENT CARRYING AMOUNTS OF EXISTING ASSETS AND LIABILITIES AND THEIR RESPECTIVE TAX BASES AND OPERATING LOSS AND TAX CREDIT CARRYFORWARDS DEFERRED TAX ASSETS AND LIABILITIES ARE MEASURED USING ENACTED TAX RATES EXPECTED TO APPLY TO TAXABLE INCOME IN THE YEARS IN WHICH THOSE TEMPORARY DIFFERENCES ARE EXPECTED TO BE RECOVERED OR SETTLED THE EFFECT ON DEFERRED TAX ASSETS AND LIABILITIES OF A CHANGE IN TAX RATES IS RECOGNIZED IN THE PERIOD THAT INCLUDES THE ENACTMENT DATE ANY CHANGES TO THE VALUATION ALLOWANCE ON THE DEFERRED TAX ASSET ARE REFLECTED IN THE YEAR OF CHANGE THE CORPORATION ACCOUNTS FOR UNCERTAIN TAX POSITIONS IN ACCORDANCE WITH THE FASB ACCOUNTING STANDARDS CODIFICATION (ASC) TOPIC 740, INCOME TAXES THERE WAS NO LIABILITY RECORDED FOR UNCERTAIN TAX POSITIONS AS OF JUNE 30, 2012

# OMB No 1545-0047

Open to Public **Inspection** 

## **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization Washington Hospital Center Corporation **Employer identification number** 

	Charity Care and	Cortoin O	thar Carr	nunity Danafita -		1272129			
i t	Charity Care and	certain C	uner comi	munity Benefits at	COST			Yes	No
1a	Did the organization have a c	harity care p	olicy? If "No,	" skip to question 6a			1a	Yes	
	If "Yes," is it a written policy						1b	Yes	
2	If the organization had multip		ındıcate whic	h of the following best	describes application o	of the charity		103	
	care policy to the various hos			Ţ		,			
	Applied uniformly to all ho	-		Applied uniformly	to most hospitals				
	Generally tailored to indiv	•							
3	Answer the following based o organization's patients during	•	_	y criteria that applies t	to the largest number o	f the			
а	Did the organization use Fede If "Yes," indicate which of the					are?	3a	Yes	
	Г 100% Г 150%	<b>▽</b> 20	оо% Г	Other	<b>%</b>		Ju	163	
b	Did the organization use FPG	to determine	eligibility for	r providing <i>discounted</i> o	are? If				
	"Yes," indicate which of the fo		= -	·			3b	Yes	
	□ 200%  □ 250%	Г 3/	00% <b>Г</b>	350% <b>~</b> 40	0% <b> </b>	%		1.00	
		, ,	,,,		_				
С	If the organization did not use determining eligibility for free test or other threshold, regan	or discounte	d care Inclu	de in the description w	hether the organizatior				
4	Did the organization's policy						4	Yes	
	Did the organization budget a		ee or discour		_				
ь	If "Yes," did the organization			vceed the budgeted ar	nount?		5a	Yes	
_	If "Yes" to line 5b, as a resul	•	•	_			5b	Yes	
С	care to a patient who was elig						5c		No
6a	Did the organization prepare	a community	benefit repor	tduring the tax year?			6a	Yes	
6b	If "Yes," did the organization	make it avai	lable to the p	ublic?			6b	Yes	
	Complete the following table worksheets with the Schedule		ksheets prov	ided in the Schedule H	instructions Do not s	ubmit these			
7	Charity Care and Certain C	ther Commu	nıty Benefits	at Cost					
	Charity Care and Means-Tested	(a) Number of activities or programs	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community be expense	enefit	(f) Perototal ex	
_	Government Programs	(optional)	(5,500,101)						
d	Charity care at cost (from Worksheet 1)			12,305,000	0	12,30	5,000	1	100 %
b	Medicaid (from Worksheet 3, column a)			160,482,956	150,760,658	9,72	2,298	0	900 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)			7,774,912	3,121,164	4,65	3,748	0	400 %
d	<b>Total</b> Charity Care and Means-Tested Government			180,562,868	153,881,822	26.69	1,046	7	400 %
	Other Benefits			100,302,808	133,001,822	20,00	1,040		700 70
e	Community health improvement services and community benefit operations (from			4 404 005		4.40		٥	270.0/
f	(Worksheet 4) Health professions education			4,191,086	0	4,19	1,086	0	370 %
g	(from Worksheet 5) Subsidized health services			72,570,695	21,645,844	50,92	4,851	4	550 %
_	(from Worksheet 6)			2,224	0		2,224		0 %
h i	Research (from Worksheet 7) Cash and in-kind contributions			112,969	0	11	.2,969	0	010 %
-	for community benefit (from			244 245	0	2.4	V 3VE	0	U3U 0/-
į ·	Worksheet 8)  Total Other Benefits			344,345 77,221,319	21,645,844		4,345 5,475		960 %
-	Total Add lines 7d and 71			257.784.187	175 527 666		6 521		360 %

Pa	rt II Community Buildin	ng Activitie	<b>s</b> Complete	this table if the o	rganızat	ion co	nducte	ed any commur	nity l	ouildin	g
	activities.	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	1 ' '	rect offs	-	(e) Net communi building expense		(f) Pero total ex	
_1_	Physical improvements and housing			9,8	30		0	9	,830		0 %
2	Economic development										
3	Community support			48,0	87		0	48	,087		0 %
4	Environmental improvements										
5	Leadership development and training										
	for community members  Coalition building										
	Community health improvement										
	advocacy			84,0	53		0	84	,063	0	010 %
	Workforce development Other								_		
10	Total			141,9	80		0	141	,980	0	010 %
Pai	Bad Debt, Medicar	e, & Collec	tion Practic					2.12	,,,,,,		010 10
Sect	ion A. Bad Debt Expense									Yes	No
1	Did the organization report ba	d debt expens	e ın accordanc	e with Heathcare Fi	nancıal M	anage	ment A	ssociation	1	Yes	
2	Statement No 15? Enter the amount of the organ	 Ization's had d	eht evnense			2		 83,803,434	_	1 65	
3	Enter the estimated amount of		•		e to			03,003,434			
_	patients eligible under the org	anızatıon's ch	arıty care polıc	у		3					
4	Provide in Part VI the text of the In addition, describe the costinationale for including a portion	ng methodolog	gy used in dete	rmining the amount							
Sect	ion B. Medicare										
5	Enter total revenue received f	rom Medicare	(including DSH	and IME)		5		309,709,942			
6	Enter Medicare allowable cost					6		318,584,542			
7 8	Subtract line 6 from line 5 Th Describe in Part VI the extent Also describe in Part VI the c Check the box that describes Cost accounting system	to which any osting method the method us	shortfall report ology or source	ed in line 7 should e used to determine _	be treate						
Sact	ion C. Collection Practices	,	ist to charge ra	icio ,	Other						
9a	Did the organization have a wr	utten deht coll	ection nolicy d	uring the tax year?						\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
b	If "Yes," did the organization's contain provisions on the colleassistance? Describe in Part of the community of the communit	s collection po ection practice	licy that applie	d to the largest nur d for patients who a	nber of its	s patie to qua	nts duri	financial	9a 9b	Yes	
Pa		1							_		
	(a) Name of entity	(t	O) Description of p activity of entil		(c) Organi profit % c ownersh	r stock	e	) Officers, directors, trustees, or key mployees' profit % stock ownership%	pr	e) Physicofit % or ownershi	stock
1							$\perp$				
2											
3											
4											
5											
6											
7											
8											
9											
10											
11											
12											
13											

Part	V Facility Information									
	on A. Hospital Facilities	Licens	Gener	Children's	Teach	Ortica	Resea	ER-24 houre	ER-other	
(list in	order of size from largest to smallest)	Licensed hospital	General medical &	en's hos	Teaching hospital	acces	Research facility	. hours	her 	
How many hospital facilities did the organization operate dur the tax year?1		pital	cal & surgical	hospital	pta	Ortical access hospital	lity			
Name	and address									
Name	and address									Other (Describe)
1	WASHINGTON HOSPITAL CENTER 110 Irving Street NW Washington, DC 20010	×	х		х			х		
		+								
		+								
		+								

# Part V Facility Information (continued) Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V , Section A )

#### WASHINGTON HOSPITAL CENTER

Name of Hospital Facility:	
Line Number of Hospital Facility (from Schedule H, Part V, Section A):	1

		Yes	No
Community Health Needs Assessment (Lines 1 through 7 are optional for 2011)			
1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment ("Needs Assessment")? If "No," skip to question 8	1	Yes	
If "Yes," indicate what the Needs Assessment describes (check all that apply)			
a 🔽 A definition of the community served by the hospital facility			
<b>b</b> 🔽 Demographics of the community			
c Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d 🔽 How data was obtained			
e 🔽 The health needs of the community			
Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g 🔽 The process for identifying and prioritizing community health needs and services to meet those needs			
h 🔽 The process for consulting with persons representing the community's interests			
i 🔽 Information gaps that limit the hospital facility's ability to assess the community's health needs			
j Other (describe in Part VI)			
2 Indicate the tax year the hospital facility last conducted a Needs Assessment 20 12			
3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	3	Yes	
4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the			
other hospital facilities in Part VI	4		No_
5 Did the hospital facility make its Needs Assessment widely available to the public?	5	Yes	
If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)			
a V Hospital facility's website			
b  Available upon request from the hospital facility			
c T Other (describe in Part VI)			
<ul> <li>6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)</li> <li>a  Adoption of an implementation strategy to address the health needs of the hospital facility's community</li> </ul>			
b ▼ Execution of the implementation strategy			
c V Development of a community-wide community benefit plan for the facility			
d  Participation in community-wide community benefit plan			
e 🔽 Inclusion of a community benefit section in operational plans			
f 🔽 Adoption of a budget for provision of services that address the needs identified in the CHNA			
g 🔽 Prioritization of health needs in the community			
h 🔽 Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i Cother (describe in Part VI)			
7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	7		
Financial Assistance Policy			
Did the hospital facility have in place during the tax year a written financial assistance policy that			
8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8	Yes	
9 Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	Yes	
If "Yes," indicate the FPG family income limit for eligibility for free care 200 %  If "No," explain in Part VI the criteria the hospital facility used			

Pä	art V Facility Information (continued)			
			Yes	No
10	Used FPG to determine eligibility for providing discounted care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 400 %			
	If "No," explain in Part VI the criteria the hospital facility used		_	
11	Explained the basis for calculating amounts charged to patients?	11	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)  a ▼ Income level			
	b  Asset level			
	d			
	e Vuninsured discount			
	f Medicaid/Medicare			
	g State regulation			
	h Cother (describe in Part VI)		l	
	Explained the method for applying for financial assistance?	12	Yes	
13	Included measures to publicize the policy within the community served by the hospital facility?	13	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	The policy was posted at all times on the hospital facility's web site			
	b The policy was attached to all billing invoices			
	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
	d The policy was posted in the hospital facility's admissions offices			
	e 🔽 The policy was provided, in writing, to patients upon admission to the hospital facility			
	f  The policy was available upon request			
	g  Other (describe in Part VI)			
	ling and Collections	ı		
14	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	Yes	
15	Check all of the following collection actions against an individual that were permitted under the hospital facility's		100	
	policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's			
	FAP			
	a Reporting to credit agency			
	b Lawsuits			
	c Liens on residences			
	d Body attachments or arrests			
	e C Other similar actions (describe in Part VI)			
16	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before	16		No
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16		No_
	a Reporting to credit agency			
	b Lawsuits			
	c Liens on residences			
	d Body attachments			
	e Other similar actions (describe in Part VI)			
17	Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all			
1,	that apply)			
	a Notified patients of the financial assistance policy upon admission			
	<b>b</b> Notified patients of the financial assistance policy prior to discharge			
	c Notified patients of the financial assistance policy in communications with the patients regarding the patients'			
	bills			
	<b>d</b> Documented its determination of whether patients were eligible for financial assistance under the hospital			
	facility's financial assistance policy			
	e T Other (describe in Part VI)			

# **Part V** Facility Information (continued) Policy Relating to Emergency Medical Care Yes No 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? . . . . . . . . . . . . . . . . . **18** | Yes If "No " indicate why

	ii No, illulcate wily		
	a The hospital facility did not provide care for any emergency medical conditions		
	b The hospital facility's policy was not in writing		
	c   The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part		
	VI)		
	d Cother (describe in Part VI)		
In	dividuals Eligible for Financial Assistance	•	
19	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care		
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged		
	<b>b</b> $\overline{\lor}$ The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged		
	c   The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged		
	d    Other (describe in Part VI)		
20	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	20	No
	If "Yes," explain in Part VI		
21	Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services provided to that patient?		l
		21	No
	If "Yes," explain in Part VI		

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Page **7** 

Part V	Facility	Information	(continued	)
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Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)

How many non-hospital facilities did the organization operate during the tax year?		
Name and address	Type of Facility (Describe)	
1		
2		
3		
4		
5		
5		
7		
В		
9		

Schedule H (Form 990) 2011

#### Part VI Supplemental Information

Complete this part to provide the following information

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 5 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
Identifier CHARITY CARE AND CERTAIN OTHER BENEFITS AT COST	ReturnReference PART I, LINE 7	MEDICARE COST REPORT DATA AS WELL AS COST-TO- CHARGE RATIO WERE USED TO CALCULATE FIGURES REPORTED (WHERE APPLICABLE) THE COST-TO-CHARGE RATIO WAS DERIVED FROM WORKSHEET 2 RATIO OF PATIENT CARE COST-TO-CHARGES PERCENT OF TOTAL EXPENSE PART I, LINE 7, COLUMN (F) BAD DEBT EXPENSE OF \$83,803,434 HAS BEEN REMOVED FROM TOTAL EXPENSE TO CALCULATE THE PERCENTAGES IN COLUMN (F) BAD DEBT PART III, LINE 4 MEDSTAR HEALTH AND ITS AFFILIATED ORGANIZATIONS REPORT BAD DEBT EXPENSE IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) AND HFMA 15 AMOUNTS THAT ARE NOT EXPECTED TO BE COLLECTED, FOR PATIENTS QUALIFYING UNDER MEDSTAR HEALTH'S FINANCIAL ASSISTANCE POLICY, ARE WRITTEN OFF TO CHARITY CARE AND REPORTED AS A REDUCTION TO REVENUE BAD DEBT EXPENSE RESULTS FROM MANAGEMENT'S INABILITY TO COLLECT REVENUES THAT MEET THE GAAP CRITERIA FOR REVENUE RECOGNITION BAD DEBT REPRESENTS AN OPERATING EXPENSE AND IS REFLECTED AS A SEPARATE LINE ITEM ON THE ORGANIZATION'S STATEMENT OF OPERATIONS HOWEVER, MEDSTAR AND ITS AFFILIATED ENTITIES DO NOT MAKE A DETERMINATION AS TO WHETHER SELF PAY AMOUNTS ARE COLLECTIBLE IN DETERMINING REVENUE RECOGNITION RESERVE MODELS, WHICH HAVE BEEN DEVELOPED BASED ON HISTORICAL COLLECTION RESULTS AND WHICH ARE ADJUSTED PERIODICALLY BASED ON ACTUAL COLLECTIONS EXPERIENCE, ARE
		USED TO ESTIMATE UNCOLLECTIBLE AMOUNTS ACROSS ALL PAYORS INCLUDING SELF PAY BAD DEBT DETERMINATIONS ARE MADE ONLY AFTER SUFFICIENT EVIDENCE IS OBTAINED TO SUPPORT THAT AN AMOUNT IS NOT COLLECTIBLE

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Identifier	ReturnReference	Explanation
MEDICARE	PART III, LINE 6	THE AMOUNT REPORTED ON PART III, LINE 6 WAS DETERMINED USING THE COST DATA FROM THE FY 2011 MEDICARE COST REPORT DEBT COLLECTION POLICY PART III, LINE 9 IF IT IS DETERMINED THAT A PATIENT MAY POTENTIALLY QUALIFY FOR A CHARITABLE/FINANCIAL PROGRAM, A HOLD IS PLACED ON THE ACCOUNT TO PREVENT IT FROM BEING REPORTED AS BAD DEBT UNTIL PROGRAM APPROVALS HAVE BEEN OBTAINED IF IT IS APPROVED, THE ACCOUNT IS DOCUMENTED AND THE NECESSARY ADJUSTMENTS ARE MADE TO CLOSE THE ACCOUNT

Schedule H (Form 990) 2011

Identifier	ReturnReference	Explanation
NEEDS ASSESSMENT	Part V , Section B, Line 7	The implementation strategies serve as a roadmap for how
	are v, seedien B, Eme ,	community benefit resources will be allocated and deployed
		MedStar's hospitals will be able to measure our contribution to
		improving the health of underserved and vulnerable populations
		In the regions we serve Three-year implementation strategies with measurable objectives were developed for each hospital's
		community benefit service area - a specific community or target
		population of focus Priorities were based on community need as
		determined by quantitative data and community input, as well
		as on hospital expertise, resources, strengths of existing
		programming and partnerships, and alignment with national,
		state, and local health goals The MedStar Health Corporate
		Community Health Department will provide system-wide
		coordination and oversight of community benefit programming
		PART VI, LINE 2 IN FY12, MEDSTAR WASHINGTON HOSPITAL CENTER (THE HOSPITAL CENTER) CONDUCTED
		A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) IN
		ACCORDANCE WITH THE GUIDELINES ESTABLISHED BY
		THE PATIENT PROTECTION AND AFFORDABLE CARE ACT
		AND THE INTERNAL REVENUE SERVICE THE HOSPITAL'S
		CHNA WAS LED BY 24 ADVISORY TASK FORCE (ATF)
		MEMBERS, WHICH WAS COMPRISED OF A DIVERSE GROUP
		OF INDIVIDUALS, INCLUDING COMMUNITY RESIDENTS,
		FAITH-BASED LEADERS, HOSPITAL REPRESENTATIVES AND PUBLIC HEALTH EXPERTS THE ATF REVIEWED
		QUANTITATIVE AND QUALITATIVE COMMUNITY HEALTH
		DATA, AS WELL AS LOCAL, REGIONAL AND NATIONAL
		HEALTH GOALS BASED ON THEIR FINDINGS, THE ATF
		DESIGNED A SURVEY TO IDENTIFY TRENDS IN HOW
		PARTICIPANTS PERCEIVED THE SEVERITY OF KEY
		HEALTH ISSUES IN THE FOLLOWING CATEGORIES
		WELLNESS AND PREVENTION, ACCESS TO CARE, QUALITY
		OF LIFE, AND ENVIRONMENT COMMUNITY MEMBERS
		RESPONDED TO THE SURVEY BY ATTENDING A COMMUNITY INPUT SESSION OR COMPLETING IT ONLINE
		OR VIA HARDCOPY BASED ON THE ATF'S
		RECOMMENDATION, THE HOSPITAL IDENTIFIED
		DISTRICT OF COLUMBIA WARD 5 AS ITS COMMUNITY
		BENEFIT SERVICE AREA (CBSA) - A GEOGRAPHY WITH A
		HIGH DENSITY OF LOW-INCOME OR VULNERABLE
		RESIDENTS WITHIN CLOSE PROXIMITY OF THE HOSPITAL
		HEALTH PRIORITIES FOR THE CBSA INCLUDE HEART
		DISEASE, DIABETES, AND OBESITY THE HOSPITAL'S FY12 CHNA AND 3-YEAR IMPLEMENTATION STRATEGY
		WAS ENDORSED BY THE HOSPITAL CENTER'S BOARD OF
		DIRECTORS AND APPROVED BY THE MEDSTAR HEALTH
		BOARD OF DIRECTORS THE DOCUMENT BECAME
		AVAILABLE ON THE HOSPITAL'S OFFICIAL WEBSITE ON
		JUNE 30, 2012 AS A PROUD MEMBER OF MEDSTAR
		HEALTH, REPRESENTATIVES FROM THE HOSPITAL
		CENTER ROUTINELY PARTICIPATE IN THE MEDSTAR
		HEALTH COMMUNITY BENEFIT WORKGROUP THE
		WORKGROUP IS COMPRISED OF COMMUNITY HEALTH PROFESSIONALS WHO REPRESENT ALL NINE MEDSTAR
		HOSPITALS THE TEAM ANALYZES LOCAL AND REGIONAL
		COMMUNITY HEALTH DATA, ESTABLISHES SYSTEM-WIDE
		COMMUNITY HEALTH PROGRAMMING PERFORMANCE AND
11		EVALUATION MEASURES AND SHARES BEST PRACTICES
·	•	

Identifier	ReturnReference	Explanation
PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE	PART VI, LINE 3	AS ONE OF THE REGION'S LEADING NOT-FOR-PROFIT
ELIGIBILITY FOR ASSISTANCE		HEALTHCARE SYSTEMS, MEDSTAR HEALTH IS COMMITTED TO ENSURING THAT UNINSURED PATIENTS
		WITHIN THE COMMUNITIES WE SERVE WHO LACK FINANCIAL RESOURCES HAVE ACCESS TO NECESSARY
		HOSPITAL SERVICES MEDSTAR HEALTH AND ITS
		HEALTHCARE FACILITIES WILL "TREAT ALL PATIENTS EQUITABLY, WITH DIGNITY, WITH RESPECT AND WITH
		COMPASSION "SERVE THE EMERGENCY HEALTH CARE
		REGARDLESS OF A PATIENT'S ABILITY TO PAY FOR CARE
		" ASSIST THOSE PATIENTS WHO ARE ADMITTED
		THROUGH OUR ADMISSIONS PROCESS FOR NON-URGENT, MEDICALLY NECESSARY CARE WHO CANNOT PAY FOR
		PART OF ALL OF THE CARE THEY RECEIVE "BALANCE NEEDED FINANCIAL ASSISTANCE FOR SOME PATIENTS
		WITH BROADER FISCAL RESPONSIBILITIES IN ORDER TO
		KEEP ITS HOSPITALS' DOORS OPEN FOR ALL WHO MAY NEED CARE IN THE COMMUNITY IN MEETING ITS
		COMMITMENTS, MEDSTAR HEALTH'S FACILITIES WILL
		WORK WITH THEIR UNINSURED PATIENTS TO GAIN AN UNDERSTANDING OF EACH PATIENT'S FINANCIAL
		RESOURCES PRIOR TO ADMISSION (FOR SCHEDULED
		SERVICES) OR PRIOR TO BILLING (FOR EMERGENCY SERVICES) BASED ON THIS INFORMATION AND PATIENT
		ELIGIBILITY, MEDSTAR HEALTH'S FACILITIES WILL
		ASSIST UNINSURED PATIENTS WHO RESIDE WITHIN THE COMMUNITIES WE SERVE IN ONE OR MORE OF THE
		FOLLOWING WAYS "ASSIST WITH ENROLLMENT IN
		PUBLICLY-FUNDED ENTITLEMENT PROGRAMS (E G , MEDICAID) " ASSIST WITH ENROLLMENT IN PUBLICLY-
		FUNDED PROGRAMS FOR THE UNINSURED (E.G., D.C. HEALTHCARE ALLIANCE) "ASSIST WITH
		CONSIDERATION OF FUNDING THAT MAY BE AVAILABLE
		FROM OTHER CHARITABLE ORGANIZATIONS "PROVIDE CHARITY CARE AND FINANCIAL ASSISTANCE
		ACCORDING TO APPLICABLE GUIDELINES "PROVIDE
		FINANCIAL ASSISTANCE FOR PAYMENT OF FACILITY CHARGES USING A SLIDING SCALE BASED ON PATIENT
		FAMILY INCOME AND FINANCIAL RESOURCES "OFFER
		PERIODIC PAYMENT PLANS TO ASSIST PATIENTS WITH FINANCING THEIR HEALTHCARE SERVICES EACH
		MEDSTAR HEALTH FACILITY (IN COOPERATION AND CONSULTATION WITH THE FINANCE DIVISION OF
		MEDSTAR HEALTH) WILL SPECIFY THE COMMUNITIES IT
		SERVES BASED ON THE GEOGRAPHIC AREAS IT HAS SERVED HISTORICALLY FOR THE PURPOSE OF
		IMPLEMENTING THIS POLICY EACH FACILITY WILL POST
		THE POLICY, INCLUDING A DESCRIPTION OF THE APPLICABLE COMMUNITIES IT SERVES, IN EACH MAJOR
		PATIENT REGISTRATION AREA AND IN ANY OTHER AREAS
		REQUIRED BY APPLICABLE REGULATIONS, WILL COMMUNICATE THE INFORMATION TO PATIENTS AS
		REQUIRED BY THIS POLICY AND APPLICABLE REGULATIONS AND WILL MAKE A COPY OF THE POLICY
		AVAILABLE TO ALL PATIENTS MEDSTAR HEALTH
		BELIEVES THAT ITS PATIENTS HAVE PERSONAL RESPONSIBILITIES RELATED TO THE FINANCIAL
		ASPECTS OF THEIR HEALTHCARE NEEDS THE CHARITY
		CARE, FINANCIAL ASSISTANCE, AND PERIODIC PAYMENT PLANS AVAILABLE UNDER THIS POLICY WILL NOT BE
		AVAILABLE TO THOSE PATIENTS WHO FAIL TO FULFILL
		THEIR RESPONSIBILITIES FOR PURPOSES OF THIS POLICY, PATIENT RESPONSIBILITIES INCLUDE "
		COMPLETING FINANCIAL DISCLOSURE FORMS NECESSARY TO EVALUATE THEIR ELIGIBILITY FOR
		PUBLICLY-FUNDED HEALTHCARE PROGRAMS, CHARITY
		CARE PROGRAMS, AND OTHER FORMS OF FINANCIAL ASSISTANCE THESE DISCLOSURE FORMS MUST BE
		COMPLETED ACCURATELY, TRUTHFULLY, AND TIMELY TO
		ALLOW MEDSTAR HEALTH'S FACILITIES TO PROPERLY COUNSEL PATIENTS CONCERNING THE AVAILABILITY OF
		FINANCIAL ASSISTANCE " WORKING WITH THE
		FACILITY'S FINANCIAL COUNSELORS AND OTHER FINANCIAL SERVICES STAFF TO ENSURE THERE IS A
		COMPLETE UNDERSTANDING OF THE PATIENT'S FINANCIAL SITUATION AND CONSTRAINTS "
		COMPLETING APPROPRIATE APPLICATIONS FOR
		PUBLICLY-FUNDED HEALTHCARE PROGRAMS THIS RESPONSIBILITY INCLUDES RESPONDING IN A TIMELY
		FASHION TO REQUESTS FOR DOCUMENTATION TO
		SUPPORT ELIGIBILITY "MAKING APPLICABLE PAYMENTS FOR SERVICES IN A TIMELY FASHION, INCLUDING ANY
		PAYMENTS MADE PURSUANT TO DEFERRED AND
		PERIODIC PAYMENT SCHEDULES "PROVIDING UPDATED FINANCIAL INFORMATION TO THE FACILITY'S FINANCIAL
		COUNSELORS ON A TIMELY BASIS AS THE PATIENT'S
<u> </u>	l	CIRCUMSTANCES MAY CHANGE Schedule H (Form 990) 2011

SYSTEM WASHINGTON HOSPITAL CENTER IS ABLE TO EXPAND	Identifier	ReturnReference	Explanation
ASSOCIATED ENTITIES MEDSTAR HEALTH RESOURCE ASSIST THE HOSPITAL IN COMMUNITY HEALTH PLANNING TO MEET THE NEEDS OF THE UNINSURED A OTHER VULNERABLE POPULATIONS THROUGH ITS COMMUNITY HEALTH FUNCTION, MEDSTAR HEALTH PROVIDES THE HOSPITAL CENTER WITH TECHNICAL SUPPORT TO ENHANCE COMMUNITY HEALTH PROGRAMMING AND EVALUATION MEDSTAR'S CORPORATE PHILANTHROPY DIVISION IDENTIFIES PUBLIC AND PRIVATE FUNDING SOURCES TO ENSURE THE AVAILABILITY OF HIGH QUALITY HEALTH SERVIC REGARDLESS OF ABILITY TO PAY STATE FILING OF COMMUNITY BENEFIT REPORT PART VI, LINE 7 THE COMMUNITY BENEFIT REPORT FOR MEDSTAR		PART VI, LINE 6	PLANNING TO MEET THE NEEDS OF THE UNINSURED AND OTHER VULNERABLE POPULATIONS THROUGH ITS COMMUNITY HEALTH FUNCTION, MEDSTAR HEALTH PROVIDES THE HOSPITAL CENTER WITH TECHNICAL SUPPORT TO ENHANCE COMMUNITY HEALTH PROGRAMMING AND EVALUATION MEDSTAR'S CORPORATE PHILANTHROPY DIVISION IDENTIFIES PUBLIC AND PRIVATE FUNDING SOURCES TO ENSURE THE AVAILABILITY OF HIGH QUALITY HEALTH SERVICES, REGARDLESS OF ABILITY TO PAY STATE FILING OF COMMUNITY BENEFIT REPORT PART VI, LINE 7 THE

Schedule H (Form 990) 2011

DLN: 93493130004483

OMB No 1545-0047

Open to Public Inspection

#### **Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization Washington Hospital Center Corporation **Employer identification number** 

52-1272129

Pa	rt I Questions Regarding Compensation						
			Yes	No			
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items						
	First-class or charter travel  Housing allowance or residence for personal use						
	☐ Travel for companions ☐ Payments for business use of personal residence						
	▼ Tax idemnification and gross-up payments						
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)						
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b	Yes				
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all						
	officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes				
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply						
	Compensation committee  Written employment contract						
	Independent compensation consultant Compensation survey or study						
	Form 990 of other organizations  Approval by the board or compensation committee						
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization						
а	Receive a severance payment or change-of-control payment?	4a	Yes				
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes				
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo			
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III						
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.						
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of						
а	The organization?	5a		Νo			
b	Any related organization?	5b		Νo			
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of						
а	The organization?	6a		Νo			
b	Any related organization?	6b		Νo			
	If "Yes," to line 6a or 6b, describe in Part III						
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No			
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was						
	subject to the initial contract exception described in Regs-section 53 4958-4(a)(3)? If "Yes," describe in Part III						
		8		No			
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9					

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
(1) KENNETH A SAMET	(I) (II)	0 1,166,887	0 1,481,670	0 3,477,594	0 163,987	0 19,392	0 6,309,530	0	
(2) JOHN SULLIVAN	(I) (II)	618,420 0	223,886 0	117,463 0	0 0	12,967 0	972,736 0	C	
(3) LISA M BOYLE MD FACS	(I) (II)	281,088 0	269,685 0	0	7,544 0	13,126 0	571,443 0	0	
(4) CARMELLA A COLE MD	(I) (II)	246,856 0	25,000 0	0	11,667 0	5,947 0	289,470 0	0	
(5) ROBERT C LOWERY JR MD	(ı) (ıı)	184,255 0	0	0	0	5,859 0	190,114 0	0	
(6) ARTHUR ST ANDRE MD	(1) (11)	274,293 0	134,053 0	0	17,076 0	10,520 0	435,942	0	
(7) SANDRA M SWAIN MD	(1) (11)	469,544 0	35,000 0	0	0	1,146 0	505,690 0		
(8) JANIS ORLOWSKI MD	(1) (11)	476,089 0	145,262 0	0	12,010 0	19,509 0	652,870 0	0	
(9) DAN MACKSOOD	(1) (11)	46,980 0	0	223,309 0	7,350 0	6,026 0	283,665 0	0	
(10) CATHERINE MONGE	(ı) (ıı)	254,066 0	78,932 0	0	7,350 0	10,384 0	350,732 0	C	
(11) AMMAR BAFI	(I) (II)	336,700 0	355,519 0	0	0	2,731 0	•	C	
(12) STEVEN BOYCE	(I) (II)	413,861 0	348,007 0	0	0	5,703 0	767,571 0	C	
(13) JOHN RICOTTA MD	(1) (11)	874,542 0	50,000 0	0	0	1,685 0	926,227	C	
(14) JAMES TOZZI	(I) (II)	750,835 0	0	0	0	13,379 0	764,214 0	(	
(15) MARK SMITH	(I) (II)	623,780 0	75,000 0	0	21,525 0	6,360 0	726,665 0	(	

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
HOUSING	,	ONE OFFICER OF THE ORGANIZATION, JOHN SULLIVAN, RECEIVED A REIMBURSEMENT PAYMENT RELATED TO TEMPORARY HOUSING EXPENSES INCURRED WHILE RELOCATING TO HIS NEW POSITION WITH THE ORGANIZATION THE REIMBURSEMENT PAYMENT WAS GROSSED-UP FOR INCOME TAX PURPOSES THE TOTAL AMOUNT OF THE PAYMENT RECEIVED WAS TREATED AS TAXABLE COMPENSATION
REPORTABLE	PART, LINES 4A AND 4B	DAN MACKSOOD DAN MACKSOOD'S OTHER REPORTABLE COMPENSATION IN PART II, COLUMN (B) (III) INCLUDES \$159,148 REPRESENTING THE AMOUNT OF SEVERANCE PAYMENTS RECEIVED BY MR MACKSOOD KENNETH SAMET MR SAMET'S OTHER REPORTABLE COMPENSATION IN PART II, COLUMN (B) (III) INCLUDES \$3,465,504 REPRESENTING HIS ACCRUED BENEFIT IN A SUPPLEMENTAL RETIREMENT PLAN, WHICH WAS EARNED DURING THE PAST 23 YEARS OF SERVICE THIS AMOUNT WAS NOT ACTUALLY PAID DURING THIS REPORTING PERIOD, BUT WAS REPORTED AS COMPENSATION UNDER FICA TAX-REPORTING RULES JOHN SULLIVAN ONE OFFICER OF THE ORGANIZATION, JOHN SULLIVAN, RECEIVED A REIMBURSEMENT PAYMENT RELATED TO TEMPORARY HOUSING EXPENSES INCURRED WHILE RELOCATING TO HIS NEW POSITION WITH THE ORGANIZATION THE REIMBURSEMENT PAYMENT WAS GROSSED-UP FOR INCOME TAX PURPOSES THE TOTAL AMOUNT OF THE PAYMENT RECEIVED WAS TREATED AS TAXABLE COMPENSATION

Schedule J (Form 990) 2011

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As Filed Data -

DLN: 93493130004483

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2011

Open to Public

Inspection

	Employer identifi	cation number
Washington Hospital Center Corporation		
	52-1272129	

ldentifier	Return Reference	Explanation
EXEMPT PURPOSE ACHIEVEMENTS	PART III, LINE 4A	ITS INTEGRATED CARDIOVASCULAR CARE PROGRAM, KNOWN AS MEDSTAR HEART INSTITUTE, OPERATES ONE OF THE LARGEST HEART SURGERY PROGRAMS IN THE REGION, ONE OF THE LARGEST INTERVENTIONAL CARDIOLOGY PROGRAMS NATIONWIDE AND A HEART TRANSPLANTATION PROGRAM AS PART OF THE GEORGETOWN TRANSPLANT INSTITUTE, ITS ORGAN TRANSPLANTATION CAPABILITIES INCLUDE KIDNEY AND PANCREAS TRANSPLANTS AS PART OF THE MEDSTAR CANCER NETWORK, ITS CANCER CENTER OFFERS THE LATEST IN CANCER TREATMENT, THERAPIES AND ACCESS TO CLINICAL TRIALS MWHC IS ACCREDITED BY THE JOINT COMMISSION AS AN ADVANCED PRIMARY STROKE CENTER AND AS THE ONLY CARDIAC ADVANCED VENTRICULAR ASSIST DEVICE PROGRAM IN WASHINGTON, D C US NEWS AND WORLD REPORT RECOGNIZED MWHC AS THE #1 HOSPITAL IN THE D C METROPOLITAN AREA, AND AS ONE OF THE NATION'S TOP 50 HOSPITALS IN HEART AND HEART SURGERY, DIABETES AND ENDOCRINOLOGY, GERIATRICS AND GYNECOLOGY

ldentifier	Return Reference	Explanation
BYLAWS REVISIONS - 2012 - MEDSTAR HEALTH, INC AND AFFILIATED HOSPITALS	PART VI, LINE 4	DURING THE FISCAL YEAR ENDING JUNE 30, 2012, MEDSTAR HEALTH, INC, A MARYLAND NON-STOCK CORPORATION ("MEDSTAR") REVIEWED ITS BYLAWS AND THE BYLAWS OF NINE MEDSTAR-AFFILIATED HOSPITALS, INCLUDING FRANKLIN SQUARE HOSPITAL CENTER, INC, HARBOR HOSPITAL, INC, MEDSTAR-GEORGETOWN MEDICAL CENTER, INC, MONTGOMERY GENERAL HOSPITAL, INC, NATIONAL REHABILITATION HOSPITAL, INC, ST MARY'S HOSPITAL OF ST MARY'S COUNTY, INC, THE GOOD SAMARITAN HOSPITAL OF MARYLAND, INC, THE UNION MEMORIAL HOSPITAL AND WASHINGTON HOSPITAL CENTER CORPORATION (COLLECTIVELY THE "HOSPITALS") THE REVISED BYLAWS OF MEDSTAR AND THE HOSPITALS WERE DEVELOPED USING A COMMON TEMPLATE BASED ON THE EXISTING MEDSTAR BYLAWS THE BOARD OF DIRECTORS OF MEDSTAR AND THE BOARD OF DIRECTORS OF EACH HOSPITAL VOTED AND APPROVED THE CHANGES TO THEIR BYLAWS A SUMMARY OF THE CHANGES TO THE BYLAWS OF MEDSTAR AND THE HOSPITALS IS SET FORTH BELOW THE BYLAWS CHANGES (A) CONFORM PROVISIONS TO MARYLAND, DELAWARE AND DISTRICT OF COLUMBIA LAW, AS APPLICABLE, IN MANY CASES TO GIVE GREATER FLEXIBILITY TO MEDSTAR AND THE BOARD OF DIRECTORS OF EACH HOSPITAL), (B) CONFORM PROVISIONS TO MAXIMIZE UNIFORMITY AMONG THE HOSPITAL BYLAWS (TO THE EXTENT POSSIBLE), (C) REFLECT RECENT DEVELOPMENTS IN CORPORATE/HOSPITAL GOVERNANCE, (D) CLARIFY CERTAIN CORPORATE PROCEDURES, AND (E) CONFORM LANGUAGE AND STYLE

ldentifier	Return Reference	Explanation
ORGANIZATION MEMBERS	PART VI, LINE 6	THE ORGANIZATION IS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC, A TAX-EXEMPT MARY LAND NON-STOCK CORPORATION MEDSTAR HEALTH, INC, OR ONE OF ITS AFFILIATES AND SUBSIDIARIES, IS THE SOLE MEMBER OF THE ORGANIZATION DESCRIPTION OF MEMBERS PART VI, LINE 7A AS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC, A TAX-EXEMPT MARY LAND NON-STOCK CORPORATION, THE ORGANIZATION MAY RECOMMEND PERSON(S) FOR MEMBERSHIP ON THE ORGANIZATION IS GOVERNING BODY ANY SUCH RECOMMENDATION BY THE ORGANIZATION IS SUBJECT TO APPROVAL BY THE GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS OF MEDSTAR HEALTH, INC THE BOARD OF MEDSTAR HEALTH, INC HAS DELEGATED CERTAIN APPROVAL AUTHORITY TO THE GOVERNANCE COMMITTEE AND THE PRESIDENT & CEO OF MEDSTAR HEALTH, INC

ldentifier	Return Reference	Explanation
	PART VI, LINE 7B	AS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC , A TAX-EXEMPT MARY LAND NON-STOCK CORPORATION, THE BY LAWS OF THE ORGANIZATION ARE SUBJECT TO CERTAIN RESERVED POWERS, WHICH PROVIDE THAT THE SOLE MEMBER OF THE ORGANIZATION MUST APPROVE CERTAIN DECISIONS, INCLUDING BUT NOT LIMITED TO MATTERS CONCERNING THE SALE OR PURCHASE OF REAL OR PERSONAL PROPERTY, CAPITAL BUDGETS, STRATEGIC PLANNING, INVESTMENTS, AND CORPORATE GOVERNANCE

ldentifier	Return Reference	Explanation
PROCESS FOR REVIEWING FORM 990	PART VI, LINE 11	THE PROCESS FOR REVIEWING THE FORM 990 INCLUDED EDUCATION AND TRANSPARENCY SENIOR FINANCIAL EXECUTIVES, WORKING WITH INDEPENDENT OUTSIDE EXPERTS, THOROUGHLY REVIEWED FORM 990 AND ACCOMPANY ING INSTRUCTIONS IN ADDITION, SENIOR EXECUTIVES REVIEWED THE RELEVANT SECTIONS OF THE FORM 990 WITH THE FOLLOWING COMMITTEES OF THE ORGANIZATION'S GOVERNING BODY FINANCE, AUDIT, GOVERNANCE, STRATEGIC PLANNING, AND EXECUTIVE COMPENSATION FOLLOWING THESE MEETINGS, THE GOVERNING BODY WAS PROVIDED A COPY OF THE FORM 990 IN ITS FINAL FORM AND GIVEN AN OPPORTUNITY TO PROVIDE ANY INPUT OR COMMENTS RELATING TO THE FORM 990 PRIOR TO ITS FILING

 Return eference	Explanation
NE 12C	APPOINTMENT OF BOARDS OF DIRECTORS MEDSTAR HEALTH (AND ITS SUBSIDIARIES) REQUIRE ALL NOMINATED DIRECTORS, PRIOR TO THEIR APPOINTMENT OR ELECTION, TO DISCLOSE THE EXISTENCE OF (OR POTENTIAL EXISTENCE OF) ANY TRANSACTION WITH MEDSTAR THAT WOULD RESULT IN A CONFLICT OF INTEREST SUCH DISCLOSURES (IF ANY) ARE REVIEWED BY THE GOVERNANCE COMMITTEE OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH DETERMINES HOW THE MATTER SHOULD BE RESOLVED ANNUAL DISCLOSURES - ALL OFFICERS, DIRECTORS, AND SENIOR MANAGERS ALL OFFICERS, DIRECTORS AND SENIOR MANAGERS ARE REQUIRED, NOT LESS THAN ANNUALLY, TO COMPLETE A SURVEY OF QUESTIONS CONCERNING ANY TRANSACTIONS OR RELATIONSHIPS WHICH WOULD OR COULD REPRESENT A CONFLICT OF INTEREST SUCH DISCLOSURES (IF ANY) RELATED TO DIRECTORS ARE REVIEWED BY THE GOVERNANCE COMMITTEE OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH DETERMINES HOW THE MATTER SHOULD BE RESOLVED SUCH DISCLOSURES (IF ANY) RELATED TO OFFICERS AND SENIOR MANAGERS ARE REVIEWED BY AN APPROPRIATE EXECUTIVE WHO DETERMINES HOW THE MATTER SHOULD BE RESOLVED IN ADDITION, OFFICERS AND DIRECTORS OF MARY LAND HOSPITALS AND NURSING CENTERS ARE REQUIRED TO ANNUALLY DISCLOSE ADDITIONAL INFORMATION RELATING TO POTENTIAL CONFLICTS OF INTEREST AND SUCH DISCLOSURES ARE REPORTED TO THE MARY LAND HEALTH SERVICES COST REVIEW COMMISSION (HSCRC)

ldentifier	Return Reference	Explanation
EXECUTIVE COMPENSATION PROCESS	PART VI, LINE 15	THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS OF MEDSTAR HEALTH, INC (THE "COMMITTEE") HAS OVERSIGHT OVER THE EXECUTIVE COMPENSATION PROGRAM (THE "PROGRAM") OF MEDSTAR HEALTH, INC AND ITS AFFILIATES TOTAL COMPENSATION FOR THE TOP MANAGEMENT OFFICIALS, OFFICERS AND KEY EMPLOYEES OF MEDSTAR HEALTH, INC AND ITS AFFILIATES ARE REVIEWED AND APPROVED BY THE COMMITTEE WITH ASSISTANCE AND GUIDANCE FROM AN INDEPENDENT THIRD PARTY ADVISOR THE MEMBERS OF THE COMMITTEE ARE INDEPENDENT FROM ALL OF THE PARTICIPANTS IN THE PROGRAM THE MAIN OBJECTIVE OF THE PROGRAM IS TO PROVIDE MARKET COMPETITIVE TOTAL COMPENSATION THAT IS INTERNALLY EQUITABLE AND HAS A STRONG PAY-FOR-PERFORMANCE LINKAGE PERFORMANCE IS EVALUATED AT THE SYSTEM, OPERATING UNIT, AND INDIVIDUAL LEVELS THE OVERALL TOTAL COMPENSATION PHILOSOPHY IS MANAGED AT THE 75TH PERCENTILE OF THE COMPETITIVE MARKET FOR COMPARABLE SIZE (NET REVENUE) AND TYPE ("TAX-EXEMPT HEALTHCARE ORGANIZATIONS") WHERE APPROPRIATE, ADDITIONAL INDUSTRY DATA IS CONSIDERED (GENERAL BUSINESS AND/OR TAXABLE HEALTHCARE) FOR SELECTED POSITIONS THAT CAN BE RECRUITED FROM OR POTENTALLY LOST TO THESE INDUSTRIES (E.G., INFORMATION TECHNOLOGY, FINANCE, ETC.) THE COMMITTEE HAS ENGAGED ERNST & YOUNG LLP ("E&Y") TO SERVE AS AN ADVISOR ON THE REASONABLENESS AND COMPETITIVENESS, EXY REVIEWS MARKET PRACTICES AND TRENDS, AND MAKES RECOMMENDATIONS RELATED TO THE PROGRAM E&Y UTILIZES INFORMATION FROM CUSTOM SURVEYS, NATIONAL COMPENSATION SURVEYS, PROPRIETARY DATABASES, AND CLIENT EXPERIENCES TO DETERMINE ITS FINAL RECOMMENDATIONS E&Y RESENTS THEIR FINDINGS AND RECOMMENDATIONS TO THE COMMITTEE THE COMMENDATIONS E&Y PRESENTS THEIR FINDINGS AND RECOMMENDATION DETERMINATIONS OF THE PROGRAM ALL DECISIONS MADE BY THE COMMITTEE ARE CONTEMPORANEOUSLY DOCUMENTED

ldentifier	Return Reference	Explanation
FINANCIAL STATEMENT AVAILABILITY	PART VI, LINE 19	MEDSTAR HEALTH POSTS ITS ANNUAL FINANCIAL AUDIT AND QUARTERLY FINANCIAL REPORTS TO THE ELECTRONIC MUNICIPAL MARKET ACCESS (EMMA) SYSTEM THE ORGANIZATION ALSO E-MAILS ITS ANNUAL AND QUARTERLY DISCLOSURES TO HOLDERS OF THE COMPANY'S PUBLICLY TRADED DEBT THE COMPANY'S GOVERNANCE DOCUMENTS AND CONFLICTS OF INTEREST POLICIES ARE AVAILABLE UPON REQUEST THROUGH ITS CORPORATE (OR AS APPLICABLE ENTITY) PUBLIC INFORMATION OFFICES

ldentifier	Return Reference	Explanation
OTHER CHANGES IN NET ASSETS	PART XI, LINE 5	EQUITY TRANSFERS - NET ASSETS (\$22,830,889) UNREALIZED LOSS ON INVESTMENTS (\$1,872,280) INV EXP-INCLUDED IN INTER (\$191,992) ROUNDING 7 ===================================

ldentifier	Return Reference	Explanation
FINANCIAL STATEMENTS AND REPORTING	1	WASHINGTON HOSPITAL CENTER CORPORATION IS PART OF THE MEDSTAR HEALTH, INC AUDIT AND SUBJECT TO OVERSIGHT BY THE AUDIT COMMITTEE OF THE MEDSTAR BOARD

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEKENNETH A SAMET TITLE BOARD MEMBER HOURS 40

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**SCHEDULE R** 

(Form 990)

Department of the Treasury

## **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

DLN: 93493130004483 OMB No 1545-0047

Open to Public

ntemal Revenue Service					In	ispectio	n
Name of the organization Vashington Hospital Center Corporation				<b>Employer id</b> 52-127212	entification number		
Part I Identification of Disregarded Entities (Comple	ete if the organization	on answered "Yes"	on Form 990, Par				
(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income Ei	<b>(e)</b> nd-of-year assets	<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-Exempt Organiz or more related tax-exempt organizations during the	cations (Complete ne tax year.)	ıf the organızatıon	answered "Yes" o	on Form 990, Pa	art IV, line 34 becau	se it had	l one
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))			( <b>g)</b> 512(b)(1 trolled nization
See Additional Data Table						Yes	No
ee Additional Data Table							
					_		•

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line	34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	<b>(j</b> Gener mana parti	ral or iging	<b>(k)</b> Percentage ownership
							Yes	No	]	Yes	No	
(1) Surgicenter at Pasadena LLC 5565 Sterrett Place 5th Floor Columbia, MD 21044 52-2009504	Medical Services	MD	NA					No			No	
(2) SJMC-RA LLC 5565 Sterrett Place 5th Floor Columbia, MD 21044 75-3160895	Radiation Therapy	MD	NA					No			No	
(3) Physician Imaging of Washington Hospital 6525 Belcrest Road Suite G 50 Hyattsville, MD 20782 56-2616090		MD	NA	RELATED	-72,966	956,241		No	0		No	51 000 %
Do 1 TV Tale 112	fi 1 i 6 D - 1 - 1 - 1						·				_	00 0 1 714

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership
See Additional Data Table							

Par	t V	Transactions With Related Organizations (Complete if the organization answered "Yes	es" on Form 990, Pai	t IV, line 34, 35, 3	5A, or 36.)		
	Note.	Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No
<b>1</b> Du	rıng th	e tax year, dıd the orgranızatıon engage ın any of the following transactions with one or more related orga	inizations listed in Part	s II-IV?			
а	Recei	t of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No
b	Gıft, g	ant, or capital contribution to related organization(s)			1b		No
c	Gıft, g	ant, or capital contribution from related organization(s)			<b>1</b> c		No
d	Loans	or loan guarantees to or for related organization(s)			1d		No
e	Loans	or loan guarantees by related organization(s)			1e		No
f	Sale o	assets to related organization(s)			1f		No
g	Purch	se of assets from related organization(s)			<b>1</b> g		No
h	Excha	nge of assets with related organization(s)			1h		No
i	Lease	of facilities, equipment, or other assets to related organization(s)			<b>1</b> i		No
j	Lease	of facilities, equipment, or other assets from related organization(s)			<b>1</b> j		No
k	Perfor	mance of services or membership or fundraising solicitations for related organization(s)			1k		No
1	Perfor	nance of services or membership or fundraising solicitations by related organization(s)			11		No
m	Sharın	g of facilities, equipment, mailing lists, or other assets with related organization(s)			1m		No
n	Sharır	g of paid employees with related organization(s)			1n		No
o	Reimb	ursement paid to related organization(s) for expenses			10	Yes	
p	Reimb	ursement paid by related organization(s) for expenses			<b>1</b> p	Yes	
q	O ther	transfer of cash or property to related organization(s)			<b>1</b> q		No
r	O ther	ransfer of cash or property from related organization(s)			1r		No
2	Ifthe	nswer to any of the above is "Yes," see the instructions for information on who must complete this line, i	including covered relat	onships and transact	ion thresholds		
		(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) Amount involved	(d) Method of determing involved		ount
(1)							
(2)							
(3)							
(4)							
(5)							
(6)					1		

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	org	(e) Are all partners section 501(c)(3) janizations?	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate alloc		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	<b>j)</b> eral or aging ener?	<b>(k)</b> Percentage ownership
			,	Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

## Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

Software ID: **Software Version:** 

**EIN:** 52-1272129

Name: Washington Hospital Center Corporation

Form 990, Schedule R, Part II - Id	lentification of Re	elated Tax-E	exempt Orga	nizations	ı	_	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if 501(c) (3))	<b>(f)</b> Direct Controlling Entity	Section (b)(	13)
COLUMBIA, MD 21044 23-7374724	MEDICAL FUND	MD	501(c) (3)	PF	NA	Yes	
FRANKLIN SQUARE HOSPITAL CENTER INC 9000 FRANKLIN SQUARE DRIVE BALTIMORE, MD 21237 52-0608007	HOSPITAL	MD	501(c) (3)	3	NA	Yes	
HARBOR HOSPITAL INC  3001 SOUTH HANOVER STREET BALTIMORE, MD 21225 52-0491660	HOSPITAL	MD	501(c) (3)	3	NA	Yes	
MEDSTAR HEALTH INC  5565 STERRETT PLACE 5TH FLOOR COLUMBIA, MD 21044 52-2087445  MONTGOMERY GENERAL HOSPITAL	MEDICAL SVCS	MD	501(c) (3)	116 [[	NA		No
	HOSPITAL	MD	501(c) (3)	3	NA	Yes	
MARYLAND 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-0591607	HOSPITAL	MD	501(c) (3)	3	NA	Yes	
THE UNION MEMORIAL HOSPITAL  201 EAST UNIVERSITY PARKWAY BALTIMORE, MD 21218 52-0591685	HOSPITAL	MD	501(c) (3)	3	NA	Yes	
MEDSTAR HEALTH RESEARCH INSTITUTE 108 IRVING STREET NW WASHINGTON, DC 20010 52-6056274	HOSPITAL	DC	501(c) (3)	3	NA	Yes	
THE MEDSTAR-GEORGETOWN MEDICAL CENTER I  HOPSITAL ADMIN 1 MAIN BLDG WASHINGTON, DC 20007 52-2218584	HOSPITAL	DC	501(c) (3)	3	NA	Yes	
HH MEDSTAR HEALTH INC  5565 STERRETT PLACE 5TH FLOOR  COLUMBIA, MD 21044  52-1542230	MEDICAL SVCS	MD	501(c) (3)	116 [[	NA	Yes	
COLUMBIA, MD 21044 52-1132992	FOUNDATION	MD	501(c) (3)	11a I	NA	Yes	
BAY LIFE SERVICES INC  5565 STERRETT PLACE 5TH FLOOR COLUMBIA, MD 21044 52-1496539  MEDSTAR SURGERY CENTER INC	MENTAL HEALTH	MD	501(c) (3)	9	NA	Yes	
	MEDICAL SVCS	MD	501(c) (3)	9	NA	Yes	
THE CITY OF	HOSPITAL	MD	501(c) (3)	3	NA	Yes	
FRANKLIN SQUARE HOSPITAL CENTER FOUNDATI  9000 FRANKLIN SQUARE DRIVE BALTIMORE, MD 21237 52-2329546	FOUNDATION	MD	501(c) (3)	11a I	NA	Yes	
GOOD SAMARITAN HOSPITAL FOUNDATION INC 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239	FOUNDATION	MD	501(c) (3)	11a I	NA	Yes	
52-2307122 GOOD SAMARITAN NURSING CENTER INC  5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-1672866	MEDICAL SVCS	MD	501(c) (3)	9	NA	Yes	
GS HOUSING INC  5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-1481656	ELDER HOUSING	MD	501(c) (3)	9	NA	Yes	
GS PROPERTIES INC  5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-1429853	ADMIN SVCS	MD	501(c) (3)	11a I	NA	Yes	
HARBOR HOSPITAL FOUNDATION INC 3001 SOUTH HANOVER STREET BALTIMORE, MD 21225 52-1284532	FOUNDATION	MD	501(c) (3)	11a I	NA	Yes	

dentification of Re	elated Tax-E	xempt Orga	nizations			
(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	<b>(f)</b> Direct Controlling Entity	<b>g</b> Section (b)(1 contro organiz	3) lled
MEDICAL SVCS	MD	501(c) (3)	9	NA	Yes	
MEDICAL SVCS	MD	501(c) (3)	9	NA	Yes	
MEDICAL SVCS	MD	501(c) (3)	9	NA	Yes	
MEDICAL SVCS	MD	501(c) (3)	9	NA	Yes	
FOUNDATION	MD	501(c) (3)	7	NA	Yes	
FOUNDATION	MD	501(c) (3)	11a I	NA	Yes	
FOUNDATION	MD	501(c) (3)	11a I	NA	Yes	
HOSPITAL	DC	501(c) (3)	3	NA	Yes	
						-
MEDICAL SVCS	MD	501(c) (3)	3	NA	Yes	
MEDICAL SVCS	DC	501(c) (3)	3	NA	Yes	
FOUNDATION	MD	501(c) (3)	11a I	NA	Yes	
FOUNDATION	MD	501(c) (3)	11a I	NA	Yes	
ADMIN SVCS	MD	501(c) (3)	11a I	NA	Yes	
FOUNDATION	DC	501(c) (3)	11a I	NA	Yes	
ELDER HOUSING	MD	501(c) (3)	9	NA	Yes	
SUPPORT ORG	MD	501(c) (3)	11b II	NA	Yes	
HOSPITAL	MD	501(c) (3)	3	NA	Yes	
SUPPORT ORG	MD	501(c) (3)	11d III	NA	Yes	
	Primary Activity  MEDICAL SVCS  MEDICAL SVCS  MEDICAL SVCS  FOUNDATION  FOUNDATION  HOSPITAL  MEDICAL SVCS  FOUNDATION  FOUNDATION  FOUNDATION  FOUNDATION  FOUNDATION  FOUNDATION  FOUNDATION  ADMIN SVCS  FOUNDATION  BUPPORT ORG	Primary Activity  (c) Legal Domicile (State or Foreign Country)  MEDICAL SVCS  MD  MEDICAL SVCS  MD  MEDICAL SVCS  MD  FOUNDATION  MD  FOUNDATION  MD  MEDICAL SVCS  MD  FOUNDATION  MD  FOUNDATION  MD  MEDICAL SVCS  MD  FOUNDATION  MD  MEDICAL SVCS  MD  FOUNDATION  MD  FOUNDATION  MD  FOUNDATION  MD  FOUNDATION  MD  ADMIN SVCS  MD  CELDER HOUSING  MD  MD  HOSPITAL  MD	Primary Activity	Carrow   C	Co	(b)   Capal Dominic   Country   Co

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust												
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income (\$)	(g) Share of end-of-year assets (\$)	<b>(h)</b> Percentage ownership					
MedStar Pharmacies Inc 5565 Sterrett Place 5th Floor Columbia, MD 21044 52-1513056	Drug Sales	MD	NA	C Corp								
ExtenCare Inc 5565 Sterrett Place 5th Floor Columbia, MD 21044 52-1556228	Medical Services	MD	NA	C Corp								
Floor Columbia, MD 21044 52-1913070	Admin Services	MD	NA	C Corp								
HelixCare Medical Group LLC 5565 Sterrett Place 5th Floor Columbia, MD 21044 52-1955580	Medical Services	MD	NA	C Corp								
HelixCare Properties LLC 5565 Sterrett Place 5th Floor Columbia, MD 21044 52-1966695	Medical Services	MD	NA	C Corp								
Columbia, MD 21044 52-1893569	Holding Company	MD	NA	C Corp								
	Billing Services	MD	NA	C Corp								
MedStar Family Choice Inc 5565 Sterrett Place 5th Floor Columbia, MD 21044 52-1995521	Managed Care	MD	NA	C Corp								
52-2139841	Admin Services	MD	NA	C Corp	618,560	277,652	100 000 %					
Nascott Inc 4061 Powdermill Road Suite 210 Calverton, MD 20705 52-1693808	Medical Services	MD	NA	C Corp	8,421,845	2,171,645	100 000 %					
Star Billing Inc 4061 Powdermill Road Suite 210 Calverton, MD 20705 52-1850113	Billing Services	MD	NA	C Corp	616,343	1,535	100 000 %					
Calverton, MD 20705 52-2132677	Services	MD	NA	C Corp	87,631	20,546	100 000 %					
Washington Hospital Center Physician Hos 100 Irving Street NW Washington, DC 20010 52-1931000	Medical Services	MD	NA	C Corp								
Medstar Physician Partners Inc 4061 Powdermill Road Suite 210 Calverton, MD 20705 52-2030809	Medical Services	MD	NA	C Corp	17,937,283	4,101,245	100 000 %					
Washington, DC 20010 52-1930165	Rehab Services	MD	NA	C Corp								
Floor Columbia, MD 21044 76-0756352	Condo Owner Assoc	MD	ΝA	C Corp								
52-1943602	Medical Services	MD	NA	C Corp								
St Mary's Health Alliance Inc 25500 Point Lookout Road Leonardtown, MD 20650 52-1930331	Medical Services	MD	NA	C Corp								
Greenspring Financial Insurance Limited 23 LIME TREE BAY AVENUE PO BOX 1051 KY1-1102, GRAND CAYMAN CJ 98-0188617	Insurance	CJ	NA	C Corp								

# Software ID: Software Version:

**EIN:** 52-1272129

Name: Washington Hospital Center Corporation

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) Average hours		tion that a		/)			<b>(D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation		
	per week	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations		
JAMES D MURPHY JR BOARD MEMBER	1 0	Х						0	0	0		
MICHAEL C PISTOLE MD BOARD MEMBER	1 0	Х						85,227	0	0		
KENNETH A SAMET BOARD MEMBER	1 0	Х						0	6,126,151	183,379		
JOHN SULLIVAN BOARD MEMBER/PRESIDENT	40 0	Х		x				959,769	0	12,967		
LISA M BOYLE MD FACS BOARD MEMBER	1 0	Х						550,773	0	20,670		
CARMELLA A COLE MD BOARD MEMBER	40 0	Х		х				271,856	0	17,614		
NEAL M KURZROK MD BOARD MEMBER	1 0	Х						0	0	0		
BENJAMIN I LEE MD BOARD MEMBER	1 0	Х						0	0	0		
ROBERT C LOWERY JR MD BOARD MEMBER	1 0	Х						184,255	0	5,859		
ELIZABETH ROSS MD BOARD MEMBER	1 0	Х						0	0	0		
ARTHUR ST ANDRE MD BOARD MEMBER	40 0	Х		х				408,346	0	27,596		
SANDRA M SWAIN MD BOARD MEMBER	40 0	Х		х				504,544	0	1,146		
DENNIS R WRAASE BOARD MEMBER	1 0	Х						0	0	0		
ROBIN B MARTIN BOARD MEMBER	1 0	Х						0	0	0		
DAVID S BENDER BOARD MEMBER	1 0	Х						0	0	0		
THERESA M DUPART BOARD MEMBER	1 0	Х						0	0	0		
N WILLIAM JARVIS BOARD MEMBER	1 0	Х						0	0	0		
CAROLR JOYNT BOARD MEMBER	1 0	Х						0	0	0		
ERIC W PRICE TREASURER	1 0	Х						0	0	0		
JOHN A SARGENT BOARD MEMBER	1 0	Х						0	0	0		
THE HONORABLE CHARLES A BOWSHER BOARD MEMBER	1 0	X						0	0	0		
PATRICIA A MCGUIRE BOARD MEMBER	1 0	Х						0	0	0		
RICHARD A WEISS BOARD MEMBER	1 0	Х						0	0	0		
JANIS ORLOWSKI MD SR VICE PRES-MEDICAL AFFAIRS	40 0			х				621,351	0	31,519		
LINDA TAYLOR SECRETARY	40 0			х				98,595	0	9,427		

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours		(tion that a			II		(D) Reportable compensation	(E) Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
DAN MACKSOOD SR VICE PRES AND CFO	40 0			х				270,289	0	13,376
CATHERINE MONGE SR VICE PRES - OPERATIONS	400				х			332,998	0	17,734
AMMAR BAFI CHAIR	40 0					Х		692,219	0	2,731
STEVEN BOYCE PHYSICIAN	40 0					Х		761,868	0	5,703
JOHN RICOTTA MD CHAIR	40 0					Х		924,542	0	1,685
JAMES TOZZI SECTION DIRECTOR	40 0	_				Х		750,835	0	13,379
MARK SMITH PHYSICIAN	40 0					Х		698,780	0	27,885



Consolidated Financial Statements

June 30, 2012 and 2011

(With Independent Auditors' Report Thereon)

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KPMG LLP 1 East Pratt Street Baltimore, MD 21202-1128

#### **Independent Auditors' Report**

The Board of Directors MedStar Health, Inc

We have audited the accompanying consolidated balance sheets of MedStar Health. Inc (the Corporation) as of June 30, 2012 and 2011 and the related consolidated statements of operations and changes in net assets, and cash flows for the years then ended These consolidated financial statements are the responsibility of the Corporation's management Our responsibility is to express an opinion on these consolidated financial statements based on our audits

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of MedStar Health, Inc. as of June 30, 2012 and 2011, and the results of its operations and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles

KPMG LLP

October 10, 2012

## Consolidated Balance Sheets

## June 30, 2012 and 2011

## (Dollars in millions)

Assets	2012		2011	
Current assets				
Cash and cash equivalents	\$	568 6	498 6	
Investments		19 0	18 0	
Assets whose use is limited or restricted		63 4	36 7	
Receivables				
From patient services (less allowances for uncollectible				
accounts of \$189 7 in 2012 and \$238 6 in 2011)		540 7	515 5	
Other		49 1	58 7	
		589 8	574 2	
Inventories		48 5	47 2	
Prepaids and other current assets		30 5	41 8	
Total current assets		1,3198	1,216 5	
Investments		612 3	603 8	
Assets whose use is limited or restricted		376 1	390 4	
Property and equipment, net		1.0376	1,031 8	
Interest in net assets of foundation		48 5	49 2	
Other assets		150 5	135 1	
Total assets	\$	3,544 8	3,426 8	

## Consolidated Balance Sheets

### June 30, 2012 and 2011

(Dollars in millions)

Liabilities and Net Assets	2012		2011
Current liabilities Accounts payable and accrued expenses Accrued salaries, benefits, and payroll taxes Amounts due to third-party payors, net Current portion of long-term debt Current portion of self insurance liabilities Other current liabilities	\$	323 5 253 3 61 1 18 5 79 5 100 8	282 0 233 6 45 4 37 0 58 0 94 2
Total current liabilities		836 7	750 2
Long-term debt, net of current portion Self insurance liabilities, net of current portion Pension liabilities Other long-term liabilities, net of current portion		1.010 1 228 2 470 3 146 0	1,007 5 196 6 307 9 129 3
Total liabilities		2.691 3	2,391 5
Net assets Unrestricted net assets MedStar Health, Inc Noncontrolling interests	_	726 9 8 7	904 4 7 8
Total unrestricted net assets		735 6	912 2
Temporarily restricted Permanently restricted		80 5 37 4	85 4 37 7
Total net assets		853 5	1,035 3
Total liabilities and net assets	\$	3,544 8	3,426 8

See accompanying notes to consolidated financial statements

## Consolidated Statements of Operations and Changes in Net Assets

## Years ended June 30, 2012 and 2011

## (Dollars in millions)

		2012	2011
Operating revenues			
Net patient service revenue			
Hospital inpatient services	\$	2.145 2	2,157 6
Hospital outpatient services		1,343 3	1.227 6
Physician services		257 2	205 7
Other patient service revenue		123 9	119 6
Total net patient service revenue		3,869 6	3,710 5
Premium revenue		116 3	118 7
Other operating revenue		190 0	188 0
Net operating revenues		4,175 9	4,017 2
Operating expenses			
Personnel		2,152 0	2,057 1
Supplies		629 7	633 4
Purchased services		514 4	499 1
Other operating		384 3	356 7
Provision for bad debts		191 3	190 7
Interest expense		45 4	44 2
Depreciation and amortization		156 5	153 0
Total operating expenses	_	4.073 6	3,934 2
Earnings from operations		102 3	83 0
Nonoperating gains (losses)			
Investment income		14 6	20 3
Net realized (losses) gains on investments		(97)	9 1
Unrealized (loss) gain on derivative instruments		(78)	2 7
Unrealized (losses) gains on trading investments		(13.1)	66 5
Equity interest in alternative investments		(15 4)	31 1
Income tax benefit		3 6	0 5
Other nonoperating losses		(4 6)	(10)
Total nonoperating (losses) gains		(32 4)	129 2
Excess of revenue over expenses	\$	69 9	212 2

## Consolidated Statements of Operations and Changes in Net Assets

## Years ended June 30, 2012 and 2011

## (Dollars in millions)

	2012	2011
Unrestricted net assets		
Excess of revenue over expenses	\$ 69 9	212 2
Change in funded status of defined benefit plans	$(250 \ 8)$	47 4
Distributions to noncontrolling interests	(3 3)	(5 7)
Net assets released from restrictions used for purchase of	7.0	<b>5</b> 0
property and equipment	 7 6	50
(Decrease) increase in unrestricted net assets	 (176 6)	258 9
Temporarily restricted net assets		
Contributions	10 8	11 3
Realized net gains on restricted investments	2 2	7 2
Change in unrealized (losses) gains on restricted investments	(26)	5 3
Net assets released from restrictions	 (15 3)	(12 4)
(Decrease) increase in temporarily restricted net assets	(4 9)	11 4
Permanently restricted net assets		
Contributions and other	(0 3)	0 3
Realized net gains on marketable restricted investments	0 1	0 1
Change in unrealized (losses) gains on restricted investments	 (0 1)	0 3
(Decrease) increase in permanently restricted net assets	(0 3)	0 7
(Decrease) increase in net assets	(181 8)	271 0
Net assets, beginning of year	 1,035 3	764 3
Net assets, end of year	\$ 853 5	1,035 3

See accompanying notes to consolidated financial statements

## Consolidated Statements of Cash Flows Years ended June 30, 2012 and 2011

(Dollars in millions)

		2012	2011
Cash flows from operating activities			
Change in net assets	\$	(181.8)	271 0
Adjustments to reconcile change in net assets to net cash provided by			
operating activities			
Depreciation and amortization		156 5	153 0
Amortization of bond financing costs, premiums and discounts		0.1	04
Loss on sale of property and equipment		01	0.3
Change in funded status of defined benefit plans		250 8	(47.4)
Realized net losses (gains) on marketable investments		7 4 15 8	(16.4)
Change in unrealized losses (gains) of marketable investments		15.4	(72 1) (31 1)
Change in value of equity interest in alternative investments Unrealized loss (gain) on derivative instrument		78	(27)
Net settlement payment on derivative instrument		41	4 2
Loss on extinguishment of debt		27	<del>+ 2</del>
Distributions to noncontrolling interests		3 3	5 7
Deferred income tax benefit		(43)	(14)
Provision for bad debts		191 3	190 7
Temporarily and permanently restricted contributions		(10.5)	(116)
Changes in operating assets and liabilities		,	,
Receivables		(206 9)	(262.2)
Inventories and other assets		0.5	(36)
Accounts payable and accrued expenses		59 7	30 3
Amounts due to third-party payors		15 7	3 4
Other liabilities		(190)	(23 3)
Net cash provided by operations		308 7	187 2
Cash flows from investing activities			
Purchases of investments and assets whose use is limited or restricted, net		(597)	(126)
Net settlement payment on derivative instrument		(4.1)	(42)
Purchases of property and equipment and other		(164 8)	(170 2)
Net cash used in investing activities		(228 6)	(187 0)
Cash flows from financing activities			
Proceeds from long-term borrowings		136 6	
Repayment of long-term borrowings		(152 5)	(17.1)
Payment of deferred issuance costs		(1.4)	
Temporarily and permanently restricted contributions and other		10.5	11 6
Distributions to noncontrolling interests		(3 3)	(5 7)
Net cash used in financing activities	_	(10.1)	(11 2)
Increase (decrease) in cash and cash equivalents		70 0	(11.0)
Cash and cash equivalents at beginning of year	_	498 6	509 6
Cash and cash equivalents at end of year	\$	568 6	498 6
Supplemental disclosure of eash flow information Interest paid	\$	44 8	45 5
Noncash investing and financing activities Accounts payable for fixed asset purchases	\$	5 7	5 4

See accompanying notes to consolidated financial statements

Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

#### (1) Description of Organization and Summary of Significant Accounting Policies

#### (a) Organization

MedStar Health, Inc (the Corporation) is a tax-exempt. Maryland membership corporation which, through its controlled entities and other affiliates, provides and manages healthcare services in the region encompassing Maryland. Washington D C and Northern Virginia The Corporation became operational on June 30, 1998 by the transfer of the membership interests of Helix Health. Inc (Helix – a not-for-profit Maryland Corporation) and Medlantic Healthcare Group. Inc (Medlantic – a not-for-profit Delaware Corporation) in exchange for the guarantee of the debt of both Helix and Medlantic by the Corporation The trade names of the principal tax-exempt and taxable entities of the Corporation are

#### Tax-Exempt

- Bay Development Corporation
- Church Home and Hospital of the City of Baltimore, Inc
- MedStar Franklin Square Medical Center
- MedStar Harbor Hospital
- HH MedStar Health. Inc
- MedStar Georgetown University Hospital
- MedStar Health Research Institute
- MedStar Health Visiting Nurse Association
- MedStar Surgery Center, Inc
- MedStar Montgomery Medical Center
- MedStar National Rehabilitation Network
- MedStar Good Samaritan Hospital
- MedStar Union Memorial Hospital
- MedStar St Mary's Hospital
- MedStar Washington Hospital Center

#### **Taxable**

- Greenspring Financial Insurance, LTD
- MedStar Enterprises, Inc and Subsidiaries
- MedStar Physician Partners, Inc
- Parkway Ventures, Inc. and Subsidiaries

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Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

#### (b) Basis of Presentation

The consolidated financial statements are prepared on the accrual basis of accounting in accordance with U S generally accepted accounting principles. All majority owned and direct member entities are consolidated. All entities where the Corporation exercises significant influence but for which it does not have control are accounted for under the equity method. All other entities are accounted for under the cost method. All significant intercompany accounts and transactions have been eliminated.

#### (c) Use of Estimates

The preparation of financial statements in conformity with U S generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates

#### (d) Cash Equivalents

All highly liquid investments with a maturity date of three months or less when purchased are considered to be cash equivalents

#### (e) Investments and Assets whose use is Limited or Restricted

The Corporation's investment portfolio is considered trading and is classified as current or noncurrent assets based on management's intention as to use. All debt and equity securities are reported at fair value principally based on quoted market prices on the consolidated balance sheets.

The Corporation has investments which under U S generally accepted accounting principles are considered alternative investments, including commingled equity funds totaling \$67.5 and \$95.2 at June 30, 2012 and 2011, respectively, inflation hedging equity, commodity, and fixed income funds totaling \$57.0 and \$64.9 at June 30, 2012 and 2011, respectively, and hedge fund of funds and private equity totaling \$137.0 and \$108.4 at June 30, 2012 and 2011, respectively. These funds utilize various types of debt and equity securities and derivative instruments in their investment strategies. Alternative investments are recorded under the equity method and the change in equity interest is included in nonoperating gains (losses) on the consolidated statements of operations and changes in net assets.

Investments in unconsolidated affiliates are accounted for under the cost or equity method of accounting, as appropriate and are included in other assets in the consolidated balance sheets. The Corporation utilizes the equity method of accounting for its investments in entities over which it exercises significant influence. The Corporation's equity income or loss is recognized in other operating revenue on the consolidated statements of operations and changes in net assets.

Investments limited as to use or restricted include assets held by trustees under bond indenture, self-insurance trust arrangements, assets restricted by donor, and assets designated by the Board of Directors for future capital improvements and other purposes over which it retains control and may, at its discretion, use for other purposes. Amounts from these funds required to meet current liabilities

Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

have been classified in the consolidated balance sheets as current assets. Purchases and sales of securities are recorded on a trade-date basis

Investment income (interest and dividends) including realized gains and losses on investment sales are reported as nonoperating gains or losses in the excess of revenues over expenses in the accompanying consolidated statements of operations and changes in net assets unless the income or loss is restricted by the donor or law. Investment income on funds held in trust for self-insurance purposes is included in other operating revenue. Investment income and net gains (losses) that are restricted by the donor are recorded as a component of changes in temporarily or permanently restricted net assets, in accordance with donor imposed restrictions. Realized gains and losses are determined based on the specific security's original purchase price or adjusted cost if the investment was previously determined to be other-than-temporarily impaired. Unrealized gains and losses are included in nonoperating gains (losses) within the excess of revenue over expenses.

#### (f) Inventories

Inventories, which primarily consist of medical supplies and pharmaceuticals at many of the operating entities, are stated at the lower of cost or market, with cost being determined primarily under the average cost or first-in, first-out methods

#### (g) Property and Equipment

Property and equipment acquisitions are recorded at cost and are depreciated or amortized over the estimated useful lives of the assets. Estimated useful lives range from three to forty years. Amortization of assets held under capital leases are computed using the shorter of the lease term or the estimated useful life of the leased asset and is included in depreciation and amortization expense. Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets. Interest expense capitalized totaled \$0.2 and \$1.3 for 2012 and 2011, respectively, which was offset by investment earnings of \$0 and \$0.1, respectively. Depreciation is computed on a straight-line basis. Major classes and estimated useful lives of property and equipment are as follows.

Leasehold improvementsLease termBuildings and improvements10-40 yearsEquipment3-20 years

Gifts of long-lived assets such as land, buildings, or equipment are reported as unrestricted support, and are excluded from the excess of revenues over expenses, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

#### (h) Interest in Net Assets of Foundation

The Corporation recognizes its rights to assets held by recipient organizations, which accept cash or other financial assets from a donor and agree to use those assets on behalf of or transfer those assets, the return on investment of those assets, or both, to the Corporation Changes in the Corporation's economic interests in these financially interrelated organizations are recognized in the consolidated statements of operations and changes in net assets as a component of changes in temporarily restricted net assets

#### (i) Internal-Use Software

The Corporation capitalizes the direct costs, including internal personnel costs, associated with the implementation of new information systems for internal use. The Corporation capitalized \$6.3 and \$1.1 during the years ended June 30, 2012 and 2011, respectively. Capitalized amounts are amortized over the estimated lives of the software, which is generally three to five years.

#### (j) Financing Costs

Financing costs incurred in issuing bonds have been capitalized and included in other assets. These costs are being amortized over the estimated duration of the related debt using the effective interest method. Accumulated amortization totaled \$4.5 and \$4.6 at June 30, 2012 and 2011, respectively

#### (k) Estimated Professional Liability Costs

The provision for estimated self-insured professional liability claims includes estimates of the ultimate costs for both reported claims and claims incurred but not reported. These estimates are based on actuarial analysis of historical trends, claims asserted and reported incidents. The receivables related to such claims are recorded at their net realizable value.

#### (1) Leases

Lease arrangements, including assets under construction, are capitalized when such leases convey substantially all the risks and benefits incidental to ownership. Capital leases are amortized over either the lease term or the life of the related assets, depending upon available purchase options and lease renewal features. Amortization related to capital leases is included in the consolidated statements of operations within depreciation and amortization expense.

#### (m) Derivatives

The Corporation utilizes derivative financial instruments to manage its interest rate risks associated with tax-exempt debt. The Corporation does not hold or issue derivative financial instruments for trading purposes. The derivative instruments are recorded on the balance sheet at their respective fair values. The Corporation's current derivative investments do not qualify for hedge accounting, therefore, the changes in fair value have been recognized in the accompanying consolidated statements of operations and changes in net assets as mark-to-market adjustments. The fair market value of the derivative instruments are included in other long-term liabilities in the accompanying consolidated balance sheets.

Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

#### (n) Net Patient Service Revenue

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments due to future audits, reviews and investigations. The differences between the estimated and actual amounts are recorded as part of net patient service revenue in future periods as the amounts become known, or as years are no longer subject to audit, review or investigation. Payment arrangements include prospectively determined rates per discharge, fee-for-service, discounted charges, and per diem payments. Hospital inpatient services, hospital outpatient services, the physician component of physician/managed care networks, and other patient services consists of revenue, which is recognized when the services are rendered based on billable charges. Other patient service revenue primarily consists of home care, long-term care and other nonhospital patient services.

Premium revenue consists of amounts received from the State of Maryland by the Corporation's managed care organization for providing medical services to subscribing participants, regardless of services actually performed. The managed care organization provides services primarily to enrolled Medicaid beneficiaries. This revenue is recognized ratably over the contractual period for the provision of services. Medical expenses of the managed care organization include a provision for incurred but unreported claims.

#### (o) Charity Care

The Corporation provides care to patients who meet certain criteria under its charity care policies without charge or at amounts less than established rates. Because the Corporation does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue

#### (p) Grants

Federal grants are accounted for as either an exchange transaction or as a contribution based on terms and conditions of the grant. If the grant is accounted for as an exchange transaction, revenue is recognized as other operating revenue when earned. If the grant is accounted for as a contribution, the revenues are recognized as either other operating revenue, or as temporarily restricted contributions depending on the restrictions within the grant.

#### (q) Contributions

Unconditional promises to give cash and other assets to the Corporation are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the consolidated statement of operations as net assets released from restrictions in other operating revenue. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying consolidated financial statements.

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Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

#### (r) Meaningful Use Incentives

Under certain provisions of the American Recovery and Reinvestment Act of 2009 (ARRA). federal incentive payments are available to hospitals, physicians and certain other professionals (Providers) when they adopt, implement or upgrade certified electronic health record (EHR) technology or become "meaningful users," as defined under ARRA, of EHR technology in ways that demonstrate improved quality, safety and effectiveness of care. Incentive payments will be paid out over varying transitional schedules depending on the type of incentive (Medicare and Medicaid) and recipient (hospital or eligible provider). Eligible hospitals can attest for both Medicare and Medicaid incentives, while physicians must select to attest for either Medicare or Medicaid incentives. For Medicare incentives, eligible hospitals receive payments over five years. For Medicaid incentives, eligible hospitals receive payments based on the relevant State adopted payment structure (MD – four years, DC – to be determined) and physicians receive payments over six years.

The Corporation recognizes EHR incentives when it is reasonably assured that the Corporation will successfully demonstrate compliance with the meaningful use criteria. During the year ended June 30, 2012, certain hospitals and physicians satisfied the meaningful use criteria. As a result, the Corporation recognized \$6.6 of EHR incentives during fiscal year 2012 in other operating revenue.

#### (s) Income taxes

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carry forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in the period that includes the enactment date. Any changes to the valuation allowance on the deferred tax asset are reflected in the year of the change. The Corporation accounts for uncertain tax positions in accordance with the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 740, *Income Taxes* 

#### (t) Excess of Revenue over Expenses

The consolidated statements of operations and changes in net assets include a performance indicator, which is the excess of revenue over expenses. Changes in unrestricted net assets that are excluded from excess of revenue over expenses, include unrealized gains and losses on investments classified as other-than-trading securities, contributions of long-lived assets (including assets acquired using contributions that by donor restriction were to be used for the purpose of acquiring such assets), contributions from and distributions to noncontrolling interests, certain changes in accounting principle and defined benefit obligations in excess of recognized pension cost, among others

Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

### (u) Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by the Corporation or individual operating units has been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained by the Corporation or individual operating units in perpetuits.

### (v) Fair Value of Financial Instruments

The following methods and assumptions were used to estimate the fair value of financial instruments

Cash and cash equivalents, receivables, other current assets, other assets, current habilities and long-term habilities. The carrying amount reported in the consolidated balance sheets for each of these assets and habilities approximates their fair value.

The fair value of investments, assets whose use is limited or restricted and the interest rate swap is discussed in note 3. The fair value of long term debt is discussed in note 6.

### (w) Reclassifications

Certain prior year amounts have been reclassified to conform with current period presentation, the effect of which is not material

### (x) New Accounting Pronouncements

In July 2011, the FASB issued Accounting Standards Update (ASU) No 2011-07, Health Care Entities (Topic 954), Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities (ASU 2011-07), which requires a health care entity to change the presentation of their statement of operations by reclassifying the provision for bad debts associated with patient service revenue from an operating expense to a deduction from patient service revenue (net of contractual allowances and discounts) Additionally, enhanced disclosures about an entity's policies for recognizing revenue, assessing bad debts, as well as qualitative and quantitative information about changes in the allowance for doubtful accounts are required. The adoption of ASU 2011-07 is effective for the Corporation beginning July 1, 2012 and is not expected to have a material impact on the Corporation's consolidated financial statements.

In August 2010, the FASB issued ASU No 2010-24, *Health Care Entities (Topic 954)*, *Presentation of Insurance Claims and Related Insurance Recoveries (ASU 2010-24)*, which clarified that a health care entity should not net insurance recoveries against a related claim liability. Additionally, the amount of the claim liability should be determined without consideration of insurance recoveries. The Corporation adopted ASU 2010-24 on July 1, 2011. The adoption of this ASU did not have an impact on the Corporation's consolidated financial statements.

In August 2010, the FASB issued ASU No 2010-23, Health Care Entities (Topic 954), Measuring Charity Care for Disclosure (ASU 2010-23) ASU 2010-23 is intended to reduce the diversity in

Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

practice regarding the measurement basis used in the disclosure of charity care ASU 2010-23 requires that cost be used as the measurement basis for charity care disclosure purposes and that cost be identified as the direct and indirect cost of providing the charity care, and requires disclosure of the method used to identify or determine such costs. The Corporation adopted the provisions of ASU 2010-23 on July 1, 2011 (see note 15). Since the Corporation does not recognize revenue when charity care is provided, adoption of this guidance did not have an impact on the consolidated financial statements.

### (2) Investments and Assets Whose Use Is Limited or Restricted

Investments and assets whose use is limited or restricted as of June 30, 2012 and 2011, at fair value or under the equity method of accounting in the case of alternative investments, consist of the following

	 2012	2011
Collateralized guaranteed investment contract and cash	\$ 89 4	77 1
Fixed income securities and funds	336 4	314 3
Equity securities	383 5	389 0
Alternative investments		
Commingled equity funds	67 5	95 2
Inflation hedging equity, commodity, fixed income fund	57 0	64 9
Hedge fund of funds and private equity	 137 0	108 4
Total investments and assets whose use is limited or restricted	1.070 8	1.048 9
Less short-term investments and assets whose use is limited or restricted	 (82 4)	(54 7)
Long-term investments and assets whose use is limited or restricted	\$ 988 4	994 2

Assets whose use is limited or restricted as of June 30, 2012 and 2011, included in the table above, consist of the following

		2012	2011
Funds held by trustees	\$	13 0	17 0
Self-insurance funds		186 1	163 1
Funds restricted by donors for specific purposes			
and endowment		62 2	63 8
Funds designated by Board and Management		178 2	183 2
		439 5	427 1
Less assets required for current obligations	_	(63 4)	(36 7)
	\$	376 1	390 4

# Notes to Consolidated Financial Statements June 30, 2012 and 2011 (Dollars in millions)

Investment income and realized and unrealized (losses) gains for assets whose use is limited, cash equivalents and investments are comprised of the following for the years ending June 30, 2012 and 2011

		2012	2011
Other operating revenue Investment income	\$	3 8	6 5
Nonoperating gains (losses) Investment income Net realized (losses) gains on sale of investments Unrealized (losses) gains on trading investments Equity interest in alternative investments		14 6 (9 7) (13 1) (15 4)	20 3 9 1 66 5 31 1
Other changes in net assets Realized net gains on temporarily and permanently restricted net assets Changes in unrealized (losses) gains on temporarily and permanently restricted net assets	_	(23 6) 2 3 (2 7)	7 3 5 6
Total investment return	\$	(20 2)	146 4

### (3) Fair Value of Financial Instruments

The Corporation follows ASC Topic 820, Fair Value Measurement which provides for the following

- Defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, and establishes a framework for measuring fair value.
- Establishes a three-level hierarchy for fair value measurement.
- Requires consideration of the Corporation's nonperformance risk when valuing liabilities, and
- Expands disclosures about instruments measured at fair value

The three-level valuation hierarchy for fair value measurements is based upon observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Corporation's market assumptions. The three level valuation hierarchy is defined as follows.

- Level 1 Quoted prices for identical instruments in active markets.
- Level 2 Quoted prices for similar instruments in active markets, quoted prices for identical or similar investments in markets that are not active, and model derived valuations whose significant inputs are observable, and
- Level 3 Instruments whose significant inputs are unobservable

Notes to Consolidated Financial Statements

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(Dollars in millions)

The Corporation has incorporated an Investment Policy Statement (IPS) into the investment program. The IPS, which has been formally adopted by the Corporation's Board of Directors, contains numerous standards designed to ensure adequate diversification by asset class and geography. The IPS also limits all investments by manager and position size, and limits fixed income position size based on credit ratings, which serves to further mitigate the risks associated with the investment program. At June 30, 2012 and 2011, management believes that all investments were being managed in a manner consistent with the IPS.

The table below presents the Corporation's investable assets and liabilities as of June 30, 2012, aggregated by the three level valuation hierarchy

	Level 1	Level 2	Level 3	Total
Assets				
Cash and cash equivalents	658 0	_		658 0
U S treasury bonds	48 6			48 6
US agency mortgage				
backed securities	85 9			85 9
Corporate bonds		84 1		84 1
Fixed income mutual funds	1 3	79 3		80 6
All other fixed income				
securities	3 8	33 4		37 2
Equity mutual funds & ETF's	68 2			68 2
Common stocks	315 3			315 3
Total assets	1,1811	196 8		1,377 9
Liabilities				
Interest rate swap	S	23 2		23 2
Total liabilities	<u> </u>	23 2		23 2

# Notes to Consolidated Financial Statements June 30, 2012 and 2011 (Dollars in millions)

The table below presents the Corporation's investable assets and liabilities as of June 30, 2011, aggregated by the three level valuation hierarchy

Level 1	Level 2	Level 3	Total
575 7	_	_	575 7
55 3	_		55 3
75 9	_		75 9
	73 9		73 9
1 0	70 4		71 4
_	37 8	_	37 8
	_	_	106 4
282 6			282 6
1,096 9	182 1		1,279 0
	15 4		15 4
	15 4		15 4
	575 7 55 3 75 9 — 1 0 — 106 4 282 6	575 7 — 555 3 —  75 9 — 73 9 1 0 70 4  — 37 8 106 4 — 282 6 — 1.096 9 182 1  — 15 4	575 7       —       —         55 3       —       —         75 9       —       —         —       73 9       —         1 0       70 4       —         —       37 8       —         106 4       —       —         282 6       —       —         1.096 9       182 1       —         —       15 4       —

See note 1(e) for information on investments of the Corporation, which are treated under the equity method and not reported above

For the years ended June 30, 2012 and 2011, there were no significant transfers into or out of Levels 1, 2 or 3

Notes to Consolidated Financial Statements June 30, 2012 and 2011 (Dollars in millions)

#### **(4) Property and Equipment**

Property and equipment as of June 30, 2012 and 2011 is as follows

	 2012	2011
Land	\$ 59 6	60 8
Buildings and improvements	1,167 2	1,131 9
Equipment	1,505 7	1,464 1
Equipment under capital leases	 	1.5
	2,732 5	2,658 3
Less accumulated depreciation and amortization	 (1,784 6)	(1,689 5)
	947 9	968 8
Construction-in-progress	 89 7	63 0
	\$ 1,037 6	1.031 8

Construction-in-progress includes a variety of ongoing capital projects at the Corporation as of June 30. 2012 and 2011 Depreciation and amortization expense related to property and equipment amounted to \$155 5 and \$152 8 for the years ended June 30, 2012 and 2011, respectively

#### **(5) Other Assets**

Other assets as of June 30, 2012 and 2011 consist of the following

	 2012	2011
Deferred financing costs, net	\$ 12 5	13 3
Investments in unconsolidated entities	15 7	16 0
Reinsurance receivables	40 3	37 6
Goodwill, net	21 2	7 6
Deferred tax asset	26 1	214
Other assets	 34 7	39 2
	\$ 150 5	135 1

The Corporation has investments in other healthcare related organizations that are accounted for under the equity method that total \$15 7 and \$16 0 at June 30, 2012 and 2011, respectively. Under the equity method, original investments are recorded at cost and adjusted by the Corporation's share of the undistributed earnings or losses of these organizations. The related ownership interest in these organizations ranges from 8% to 50% The Corporation's share of earnings in these organizations was \$41 and \$55 for the years ended June 30, 2012 and 2011, respectively, and are recognized in other operating revenue in the consolidated statements of operations and changes in net assets. Certain other nonconsolidated entities are recorded under the cost method

> 18 (Continued)

# Notes to Consolidated Financial Statements June 30, 2012 and 2011 (Dollars in millions)

Goodwill represents the excess of the cost to acquire businesses over the estimated fair market value of the net tangible and identifiable intangible assets acquired. The Corporation recognized amortization expense of \$1.0 and \$0.2 for the years ended June 30, 2012 and 2011, respectively, related to identifiable intangible assets. In accordance with guidance issued by FASB, the Corporation annually evaluates goodwill for impairment based upon a earnings multiple factor and operating income for each reporting unit. At July 1, 2011 and June 30, 2012, the Corporation had one reporting unit, which included all subsidiaries of the Corporation. No impairment was recognized for the years ended June 30, 2012 or 2011.

In connection with certain definitive agreements between the Corporation and Georgetown University as described in note 17, the Corporation recognized approximately \$10.0 of goodwill

### (6) Debt

At June 30, 2012 and 2011, the Corporation's outstanding borrowings include the following

	2012	2011
Mary land Health and Higher Educational Facilities		
Authority Revenue Bonds		
425% - 575% Serial bonds (Series 2004, due		
2009 – 2025)	29 7	33 5
5 375% Term bonds (Series 2004, due 2024)	49 7	49 7
5 50% Term bonds (Series 2004, due 2033)	80 1	80 1
425% - 525% Serial bonds (Series 1998A, due		
2008 - 2012)	4 5	8 8
4 75% – 5 25% Term bonds (Series 1998A, due 2018,		
2028, and 2038)	112 8	146 2
400% - 525% Serial bonds (Series 1998B, due		
2013 – 2015)		14 8
4 75% – 5 25% Term bonds (Series 1998B, due 2028		
and 2038)	77 9	88 5
4 75% – 5 25% Term bonds (Series 2007, due 2042		
and 2046)	145 0	145 0
$2\ 00\% - 5\ 00\%$ Serial bonds (Series 2011, due		
2012 - 2023)	53 9	
5 00% Term bonds (Series 2011, due 2031)	5 6	_
5 00% Term bonds (Series 2011, due 2041)	35 4	
2 19% Direct Purchase (Series 2012, due 2017 – 2022)	38 6	_
0.08% - 0.40% MedStar St. Mary s Hospital Variable		
Rate bonds (Series 2009, due 2010 – 2039)	_	15 5
Plus unamortized net premium	93	5 8
<u> </u>	642 5	587 9

### Notes to Consolidated Financial Statements

### June 30, 2012 and 2011

(Dollars in millions)

	 2012	2011
District of Columbia Hospital Revenue Bonds Multimodal Revenue bonds 0 14% – 0 21% at June 30, 2012 Serial bonds (Series 1998A due 2008-2038) (and 0 04% – 0 15% at		
June 30, 2011) 2 75% – 5 00% Serial bonds (Series 1998B, due	\$ 131 7	134 4
2008 – 2019)	12 3	13 5
5 00% Term bonds (Series 1998B, due 2028 and 2038) 2 75% – 5 00% Serial bonds (Series 1998C, due	54 1	54 1
2008 – 2019) 5 00% – 5 50% Term bonds (Series 1998C, due 2028	12 3	13 5
and 2038)	54 1	54 1
Less unamortized net discount	 (1 2)	(10)
	 263 3	268 6
County Commissioners of St. Mary's County General Obligation Hospital Bonds of 2002		
(Rates ranging between $3.58\% - 3.78\%$ due, $2005 - 2022$ )	_	15 0
MedStar St Mary's Hospital notes payable and other Other	2 6	4 0
Notes pay able to financial institutions or State Agencies under mortgages (floating rates ranging between 0.5% – 8.2%) and other  Line of credit due November 2013 (0.25% – 0.95% at	12 4	14 0
June 30, 2012 and 0 25% – 0 90% at June 30, 2011)	 107 8	155 0
	122 8	188 0
Total debt	1.028 6	1,044 5
Less current portion of long-term debt	(18 5)	(37 0)
Long-term debt, net	\$ 1,010 1	1,007 5

Scheduled maturities on borrowings, for the next five fiscal years and thereafter are as follows

2013	\$ 18 5
2014	127 1
2015	186
2016	19 2
2017	19 2
Thereafter	817 9
Total	\$ 1,020 5

Notes to Consolidated Financial Statements

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(Dollars in millions)

The fair value of outstanding tax exempt publicly traded bonds is estimated to be \$965.2 and \$865.4 as of June 30, 2012 and 2011, respectively. The fair value of other long-term debt approximates its carrying value.

In December 1998, the Maryland Health and Higher Education Facilities Authority (MHHEFA) and the District of Columbia (District) issued bonds (Series 1998 Bonds) on behalf of the Corporation Bond proceeds of approximately \$588 6 were loaned to the Corporation under separate loan agreements with MHHEFA and the District upon execution of obligations pursuant to the Master Trust Indenture. The District issued \$300.0 of Multimodal Revenue Bonds, including \$150.0 Series 1998A (\$21.1 repaid through August 2012), \$75.0 Series 1998B (\$9.9 repaid through August 2012), and \$75.0 Series 1998C (\$9.9 repaid through August 2012).

The District Series 1998A bonds, which consist of three tranches totaling \$1289 at August 2012, were converted to Variable Rate Demand Obligations backed by bank letters of credit in May 2008 and the municipal bond insurance policy was terminated. The Series 1998A Tranche I bonds which remained outstanding in August 2012 consisted of approximately \$43 0 bonds trading in a daily mode backed by a letter of credit issued by Wells Fargo Bank, National Association (formerly Wachovia Bank, National Association) and remarketed by J P Morgan Securities Inc. The letter of credit was renewed in fiscal 2011 and now expires in May 2014. In the event of a failed remarketing, the Tranche I bonds would be tendered to the bank and repaid over a four-year period, beginning 367 days following the date of the failed remarketing The Series 1998A Tranche II bonds totaled \$43 0 in August 2012 These bonds trade in a weekly mode and are remarketed by Citigroup Global Markets Inc The letter of credit backing these bonds was replaced in fiscal 2012 by a new letter of credit issued by JPMorgan Chase Bank, N A and expires in May 2015 In the event of a failed remarketing, the Tranche II bonds would be tendered to the bank and repaid over a four-year period, beginning 367 days following the failed remarketing. The Series 1998A Tranche III bonds totaled \$43 0 in August 2012 These bonds trade in a weekly mode and are remarketed by Citigroup Global Markets Inc The letter of credit backing these bonds was replaced in fiscal 2012 by a new letter of credit issued by PNC Bank, National Association. The term of the letter of credit is five years, expiring in May 2017. In the event of a failed remarketing, the Tranche III bonds would be tendered to the bank and repaid over a four-year period, beginning 367 days following the failed remarketing. No portion of the Series 1998A bonds has been put at June 30, 2012 and 2011, respectively. The \$65.1 Series 1998B and \$65 1 Series 1998C bonds (as of August 2012) were converted to a fixed rate in May 2008 and remain insured by Assured Guaranty, Ltd (Assured, formerly Financial Security Assurance, Inc.) The reimbursement obligation with respect to the letters of credit are evidenced and secured by obligations issued by the Corporation under the Master Trust Indenture

MHHEFA issued \$283 5 of Revenue Bonds, including the \$166 6 Series 1998A (\$112 8 outstanding after August 2012) and \$116 9 Series 1998B (\$77 9 outstanding after August 2012). All Series 1998 MHHEFA bonds were issued at fixed rates. Principal and interest under the Series 1998 MHHEFA bonds are insured under municipal insurance policies with Assured and Ambac. Of the Series 1998 MHHEFA bonds, \$20.2 was refinanced in November 2011 in conjunction with the MHHEFA Series 2011 financing described below.

Notes to Consolidated Financial Statements

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Related to the District borrowings, the Corporation entered into an interest rate swap with Wells Fargo Bank. National Association in a notional amount totaling \$150.0 (reduced to \$109.1 at August 2012). The swap agreement expires in fiscal year 2027. The interest rate swap is part of a comprehensive and long-term capital structure strategy. The purpose of the swap is to mitigate the effect of potential interest rate volatility and minimize the variability of the Corporation's average cost of capital. Under the terms of the swap, the Corporation pays a fixed rate and receives a variable rate. Collateral is only required to be posted under the swap in the event that the Corporation's credit ratings are downgraded by two rating agencies below the BBB – or Baa2 – level. To date, no collateral postings have been required. At June 30, 2012 and 2011, the variable interest rate under these agreements was 0.16% and 0.12%, respectively. The fixed rate was 3.69% as of June 30, 2012 and 2011. The variable rates are capped at 14.0%. The fair value of the interest rate swap at June 30, 2012 and 2011 was \$23.2 and \$15.4, respectively, and is included in other long-term liabilities. The change in fair value of the swap is reported in nonoperating gains (losses) in the statements of operations and changes in net assets.

In February 2004, MHHEFA issued \$170 3 in bonds (Series 2004 Bonds) on behalf of the Corporation The proceeds of the Series 2004 Bonds were loaned to the Corporation pursuant to a loan agreement with MHHEFA upon execution of an obligation pursuant to the Master Trust Indenture. The Series 2004 Bonds were issued as \$40.5 serial bonds maturing 2009 through 2025 (\$14.8 repaid through August 2012), \$49.7 term bonds maturing 2024, and \$80.1 term bonds maturing 2033. Such Bonds were issued at fixed rates Series 2004 Bonds maturing on or after August 2015 are subject to redemption or purchase at the option of the Corporation prior to maturity beginning in 2014.

In January 2007, MHHEFA issued \$145.0 in bonds (Series 2007 Bonds) on behalf of the Corporation. The Series 2007 Bonds were issued at a net premium of \$3.6, resulting in total proceeds of \$148.6. The proceeds of the Series 2007 Bonds were loaned to the Corporation pursuant to a loan agreement with MHHEFA upon execution of an obligation pursuant to the Master Trust Indenture. The Series 2007 Bonds were issued as \$56.0 term bonds maturing 2042 and \$89.0 term bonds maturing 2046. Such Bonds were issued at fixed rates. Series 2007 Bonds maturing on or after May 2042 are subject to redemption or purchase at the option of the Corporation prior to maturity beginning in 2016.

In November 2011, MHHEFA issued \$94.9 in bonds (Series 2011 Bonds) on behalf of the Corporation The proceeds of the Series 2011 Bonds were loaned to the Corporation pursuant to a loan agreement with MHHEFA upon execution of an obligation pursuant to the Master Trust Indenture. The Series 2011 Bonds were issued as \$53.9 Serial Bonds maturing 2012 through 2023, \$5.6 term bonds maturing 2031, and \$35.4 term bonds maturing 2041. The Series 2011 Bonds maturing on or after August 2022 are subject to redemption or purchase at the option of the Corporation prior to maturity beginning in 2021. The Series 2011 Bonds were issued at fixed rates. The proceeds from the transaction were used to refund \$20.2 of the Series 1998 A&B bonds, to refund debt outstanding on the Corporation's Revolving Credit Facility, and to refund certain debt associated with MedStar St. Mary's Hospital.

In June 2012, the Corporation entered into a \$38 6 MHHEFA Direct Purchase financing transaction with JP Morgan Chase Bank, N A (the Series 2012 Bond) The proceeds from the transaction were used to redeem certain outstanding MHHEFA Series 1998 A bonds that were due to mature in 2018 as well as a portion of the outstanding MHHEFA Series 1998 A&B bonds due to mature in 2028. The repayment of the

Notes to Consolidated Financial Statements

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Series 2012 Bond is evidenced by an obligation issued under the Master Trust Indenture. The term of the Series 2012 Bond is ten years and the repayment terms approximate the previous repayment terms of the Series 1998 bonds that were refunded. Covenants, conditions, and security for the Series 2012 Bond is similar to the revolving credit agreement.

The Corporation, which is currently the sole member of an "obligated group" as defined in the Master Trust Indenture, is bound by the provisions of the Master Trust Indenture for payment of any outstanding obligations under existing loan agreements. All of the hospitals and certain other affiliates (the guarantors) of the Corporation are parties to a guaranty agreement pursuant to which they jointly and severally guaranty the payment and performance of the obligations under the Master Trust Indenture. The obligations of the guarantors under the Guaranty Agreement are collateralized by deeds of trust granted by the hospitals. Under the Master Trust Indenture and the deeds of trust, as collateral for the payments due thereunder, the Corporation and its hospital affiliates, have granted a security interest in their revenues subject to permitted encumbrances.

Under the Master Trust Indenture, the Corporation is required to maintain, among other covenants, a maximum annual debt service coverage ratio of not less than 1 10 to 1 0. Under the loan agreements relating to the Series 1998 Bonds, the Corporation is required to maintain a historical debt service coverage ratio of not less than 2 0 to 1 0 and to maintain at least 65 days cash on hand. In the event the Corporation does not meet either of these requirements, it is required to fund a trustee-held debt service reserve fund securing the Series 1998 Bonds. The amount to be deposited shall equal the lesser of 10% of the principal amount of such outstanding bonds, or the largest annual debt service with respect to such bonds in any future year, or 125% of the average annual debt service of future years. At June 30, 2012 and 2011, there were no funds required to be held in the debt service reserve fund for the Series 1998 Bonds.

The Corporation maintains a \$2500 revolving credit agreement provided by a group of banks. The three-year facility expires November 2013. The facility is evidenced by an obligation issued under the Master Trust Indenture. The outstanding balance on the facility was \$107.8 at June 30, 2012 and \$155.0 at June 30, 2011. At June 30, 2012 and June 30, 2011, the outstanding balance being held in operating cash in order to maximize the Corporation's liquidity was \$47.8. The facility includes certain covenants, including a requirement to maintain Days Cash on Hand of 70 days, measured semi-annually at each June 30 and December 31, and a Debt Service Coverage ratio of 1.25, measured quarterly on a rolling four quarters basis. In addition, the Corporation is required to maintain a minimum credit rating of Baa2 from Moody's Investor's Service, and BBB from Standard & Poor's and Fitch Ratings.

In addition, the Corporation maintains a \$30 0 letter of credit facility, provided by a single lender, which is also evidenced by an obligation issued under the Master Trust Indenture. This facility is principally used to securitize certain regulatory obligations under various insurance programs. This three-year facility, which has terms and conditions similar to the revolving credit agreement, expires in November 2013. However, the standby letters of credit issued under the facility can be canceled at the bank's option each year. At June 30, 2012 and 2011, standby letters of credit issued pursuant to the facility were \$18.0 and \$16.8, respectively. However, no amounts have been drawn by the beneficiaries under the standby letters of credit.

Notes to Consolidated Financial Statements

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(Dollars in millions)

MedStar St Mary's Hospital had certain debt outstanding, including 2002 St Mary's County General Obligation bonds with an outstanding balance of \$15.0 at August 2011 and Series 2009 MHHEFA bonds with an outstanding balance of \$15.4 at August 2011. The bonds were secured by a mortgage on the real property of MedStar St Mary's Hospital and a pledge of MedStar St Mary's Hospital's revenues. Under terms of the financing documents, MedStar St Mary's Hospital was required to maintain days cash on hand of 85 days, and to maintain a historical debt service coverage ratio in excess of 1.10. MedStar St Mary's Hospital was also subject to certain additional covenants and tests on an ongoing basis. The 2009 bonds traded in a weekly mode backed by a letter of credit issued by Bank of America, N.A. and remarketed by Merrill Lynch, Pierce, Fenner & Smith, Incorporated. This debt was retired in conjunction with the November 2011 MHHEFA Series 2011 bonds discussed above.

### (7) Retirement Plans

The Corporation has two qualified defined benefit pension plans (MedStar Health, Inc. Pension Equity Plan (PEP) and MedStar Health, Inc. Cash Balance Retirement Plan (CBRP)) covering substantially all full-time employees hired before 2005, and a supplemental executive pension plan (SEPP) for certain executive management employees. MedStar St. Mary's Hospital also has a defined benefit plan that substantially covers all employees of MedStar St. Mary's Hospital.

Benefits under the plans are substantially based on years of service and the employees' career earnings. The Corporation contributes to the plans based on actuarially determined amounts necessary to provide assets sufficient to meet benefits to be paid to plan participants and to meet the minimum funding requirements of the Employee Retirement Income Security Act of 1974, as amended by the Pension Protection Act of 2006, and Internal Revenue Service regulations. Effective July 1, 2000, employees of the Transferred Businesses (see note 17) became participants in one of the Corporation's pension plans and are reflected in the pension information provided below

The Corporation's investment policies are established by the MedStar Health. Inc's Investment Committee, which is comprised of members of the Board of Directors, other community leaders, and management Among its responsibilities, the Investment Committee is charged with establishing and reviewing asset allocation strategies, monitoring investment manager performance, and making decisions to retain and terminate investment managers. Assets of each of the Corporation's pension plans are managed in a similar fashion by the same group of investment managers. The Corporation has incorporated an Investment Policy Statement (IPS) into the investment program. The IPS, which has been formally adopted by the Corporation's Board of Directors, contains numerous standards designed to ensure adequate diversification by asset class and geography. The IPS also limits all investments by manager and position size, and limits fixed income position size based on credit ratings, which serves to further mitigate the risks associated with the investment program. At June 30, 2012 and 2011, management believes that all investments were being managed in a manner consistent with the IPS.

The Investment Committee has adopted certain target ranges for various asset classes within the pension portfolio. At June 30, 2012 and 2011, these targets included the investment of approximately 49% of the portfolio in publicly traded equities, 25% in fixed income securities, 15% in hedge funds and private equity, 10% in inflation hedging strategies (including real estate), and 1% in cash. Actual asset allocations fluctuate depending upon gains and losses within asset classes over periods of time, the timing of plan

# Notes to Consolidated Financial Statements June 30, 2012 and 2011 (Dollars in millions)

contributions and distributions, and rebalancing decisions. Due to these fluctuations, actual asset allocations could exceed these levels over certain periods in time

The following table illustrates the actual allocations at June 30

	Actual allocation June 30, 2012	Actual allocation June 30, 2011
Publicly traded equities – domestic	29%	36%
Publicly traded equities – international	11	8
Fixed income securities	24	23
Alternative investments		
Commingled equity funds	7	10
Inflation hedging equity, commodity, fixed income fund	6	6
Hedge funds	11	8
Private equities	2	2
Cash	10	7
Total	100%	100%

# Notes to Consolidated Financial Statements June 30, 2012 and 2011 (Dollars in millions)

The table below presents the Corporation's pension plans' investable assets as of June 30, 2012 aggregated by the three level valuation hierarchy

	_	Level 1	Level 2	Level 3	Total
Assets					
Cash and cash equivalents	\$	77 7			77 7
US treasury bonds		37 4	_	_	37 4
US agency mortgage					
backed securities		318	_	_	318
Corporate bonds		_	41 0	_	410
Fixed income mutual funds		_	61 5	_	61.5
All other fixed income					
securities		0 1	16 8	_	16 9
Equity mutual funds and					
ETF`s		56 6	_	_	56 6
Common stocks		254 0	_	_	254 0
Alternative investments					
Commingled equity funds			50 4	_	50 4
Inflation hedging equity.					
commodity, fixed					
income fund		_	47 0		47 0
Private equity				17 1	17 1
Hedge funds	_			82 4	82 4
Total assets	\$_	457 6	216 7	99 5	773 8

# Notes to Consolidated Financial Statements June 30, 2012 and 2011 (Dollars in millions)

The table below presents the Corporation's pension plans' investable assets as of June 30, 2011 aggregated by the three level valuation hierarchy

	_	Level 1	Level 2	Level 3	Total
Assets					
Cash and cash equivalents	\$	50 1		_	50 1
US treasury bonds		44 6		_	44 6
US agency mortgage					
backed securities		23 1	_		23 1
Corporate bonds		_	30 6		30 6
Fixed income mutual funds		_	49 9	_	49 9
All other fixed income					
securities			16 6		16 6
Equity mutual funds and					
ETF`s		<b>72</b> 0			<b>72</b> 0
Common stocks		249 1			249 1
Alternative investments					
Commingled equity funds			74 4		74 4
Inflation hedging equity.					
commodity, fixed					
income fund		_	39 2		39 2
Private equity				15 1	15 1
Hedge funds	_			61 1	61.1
Total assets	\$_	438 9	210 7	76 2	725 8

For the years ended June 30, 2012 and 2011, there were no significant transfers between Levels 1, 2 or 3

# Notes to Consolidated Financial Statements June 30, 2012 and 2011 (Dollars in millions)

Changes to the fair values based on the Level 3 inputs are summarized as follows

	 Private equity	Hedge funds	Total
Balance as of June 30, 2010	\$ 14 2	52 7	66 9
Additions Contributions/purchases Disbursements	0 5	4 6	5 1
Withdrawals/sales Net change in value	 (1 0) 1 4	(0 7) 4 5	(1 7) 5 9
Balance as of June 30, 2011	15 1	61 1	76 2
Additions Contributions/purchases Disbursements	1 8	23 4	25 2
Withdrawals/sales Net change in value	 (26)	(0 4) (1 7)	(3 0) 1 1
Balance as of June 30, 2012	\$ 17 1	82 4	99 5

The following summarizes redemption terms for the hedge fund-of-funds vehicles held as of June 30, 2012

	Fund 1	Fund 2	Fund 3
Redemption timing Redemption frequency	Quarterly	Quarterly	Quarterly
Required notice	70 Days	90 Days	65 Days
Audit reserve Percentage held back for audit reserve	10%	10%	10%
· ·	1070	1070	1070
Gates			
Potential gate holdback	_		_
Potential gate release timeframe			

Investments in hedge fund-of-funds are typically carried at estimated fair value. Fair value is based on the Net Asset Value (NAV) of the shares in each investment company or partnership. Such investment companies or partnerships mark-to-market or mark-to-fair value the underlying assets and liabilities in accordance with U.S. generally accepted accounting principles. Realized and unrealized gains and losses of the investment companies and partnerships are included in their respective operations in the current year. Changes in unrealized gains or losses on investments, including those for which partial liquidations were effected in the course of the year, are calculated as the difference between the NAV of the investment at year-end less the NAV of the investment at the beginning of the year, as adjusted for contributions and

Notes to Consolidated Financial Statements

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redemptions made during the year and certain lock-up provisions. Generally, no dividends or other distributions are paid

The following summarizes the status of contributions to the private equity fund-of-funds vehicles held as of June 30, 2012

	_	Total commitment	Percentage of commitment contributed	Percentage of commitment remaining
Fund 1	\$	9 0	88 6%	11 4%
Fund 2		8 5	92 1	7 9
Fund 3	_	8 5	66 0	34 0
Total	\$ _	26 0		

Investments in limited partnership interests are carried at fair value as determined by the General Partner in the absence of readily ascertainable market values. The fair value of limited partnership interests is generally based on fair value capital balances reported by the underlying partnerships, subject to management review and adjustment. Security values of companies traded on exchanges, or quoted on NASDAQ, are based upon the last reported sales price on the valuation date. Security values of companies traded over the counter, but not quoted on NASDAQ, and securities for which no sale occurred on the valuation date are based upon the last quoted bid price. The value of any security for which a market quotation is not readily available may be its cost, provided however, that the General Partner adjusts such cost value to reflect any bona fide third party transactions in such a security between knowledgeable investors, of which the General Partner has knowledge. In the absence of any such third party transactions, the General Partner may use other information to develop a good faith determination of value. Examples include, but are not limited to, discounted cash flow models, absolute value models, and price multiple models. Inputs for these models may include, but are not limited to, financial statement information, discount rates, and salvage value assumptions.

The valuation of both marketable and nonmarketable securities may include discounts to reflect a lack of liquidity or extraordinary risks, which may be associated with the investment. Determination of fair value is performed on a quarterly basis by the General Partner. Because of the inherent uncertainty of valuation, the determined values may differ significantly from the values that would have been used had a ready market for those investments existed.

The Corporation has established a long-term investment return target of 8 25% for PEP and CBRP in 2012 and 2011. These assumptions are based on historical returns achieved in the investment portfolios over the last ten years and represent the return that can reasonably be expected to be generated on a similarly structured portfolio in the future.

The Corporation recognizes the funded status of defined benefit pension plans in the balance sheet and the recognition in unrestricted net assets of unrecognized gains or losses, prior service costs or credits and transition assets or obligations. The funded status is measured as the difference between the fair value of

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Notes to Consolidated Financial Statements

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(Dollars in millions)

the plan's assets and the projected benefit obligation of the plan. The measurement date for the plans is June 30.

In March 2011, the Corporation terminated the SEPP plan effective December 31, 2011. The freeze constitutes a curtailment and as such, the Corporation remeasured the lump sum value of participants' benefits as of March 31, 2011. The remeasurement and curtailment accounting resulted in an increase to net assets of approximately \$3.4. Participants were paid their accrued benefit, in the amount of \$7.6, in March 2012.

In May 2011, the National Nurses United employees at the MedStar Washington Hospital Center entered into a new collective bargaining agreement whereby they agreed to a freeze of their benefit accruals in the CBRP. The freeze was effective December 31, 2010. Effective January 1, 2011, National Nurses United employees earn all future benefits through the Corporation's defined contribution retirement savings plan. The freeze constitutes a curtailment and as such, the Corporation remeasured the plans' assets and projected benefit obligations at May 1, 2011. The remeasurement and curtailment accounting resulted in a reduction to net assets of approximately \$2.2

In November 2011, the collective bargaining agreement for the Service Employees International Union (SEIU) Local 722 was reached and communicated to employees. As part of the new agreement, the SEIU employees' pension benefit accruals were frozen as of December 31, 2011. As such, the CBRP was remeasured at November 30, 2011, the month in which the agreement was finalized and communicated. As a result of the remeasurement, the Corporation recognized a \$39.7 reduction in net assets, which is included in the change in funded status of defined benefit plans in the consolidated statements of operations and changes in net assets.

By letter dated March 12, 2012, the IRS notified the Corporation that it has selected the retirement plans for a routine examination. The examination is expected to cover the plan year ended December 31, 2010.

Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

The following are deferred pension costs which have not yet been recognized in periodic pension expense but instead are accrued in unrestricted net assets, as of June 30, 2012 and 2011. Unrecognized actuarial losses represent unexpected changes in the projected benefit obligation and plan assets over time, primarily due to changes in assumed discount rates and investment experience. Unrecognized prior service cost is the impact of changes in plan benefits applied retrospectively to employee service previously rendered. Deferred pension costs are amortized into annual pension expense over the expected future lifetime for active employees with frozen benefits.

	Amounts in unrestricted net assets to be recognized during the next fiscal year		Amounts recognized in unrestricted net assets at June 30, 2012	Amounts recognized in unrestricted net assets at June 30, 2011
Net prior service cost Net actuarial loss	\$	 16 7	654 2	(0 1) 403 5
Total	\$	16 7	654 2	403 4

The following table sets forth the plans' funded status and amounts recognized in the accompanying consolidated financial statements as of June 30, 2012 and 2011

_	2012	2011
Change in benefit obligation		
Benefit obligation at beginning of year \$	1,039 7	982 6
Service cost	1 4	7 2
Interest cost	58 7	56 3
Participants contributions	0 2	0 9
Actuarial loss	184 9	29 0
Benefits paid	(40 1)	(26 2)
Curtailments	(0 9)	(10 1)
Settlements	0 2	
Benefit obligation at end of year	1,244 1	1.039 7
Change in plan assets		
Plan assets at fair value at beginning of year	725 8	581 3
Actual return on plan assets	(22 2)	101 4
Company contributions	110 1	68 4
Plan participants' contributions	0 2	0 9
Benefits paid	(40 1)	(26 2)
Plan assets at fair value at end of year	773 8	725 8
Funded status/net amount recognized \$ _	(470 3)	(313 9)

# Notes to Consolidated Financial Statements June 30, 2012 and 2011 (Dollars in millions)

The amounts recognized in the consolidated financial statements consist of the following at June 30

	_	2012	2011
Pension assets (included in other assets)	\$	_	16
Pension current liabilities (included in other current liabilities)			7 6
Pension liabilities		470 3	307 6

Expected contributions for the defined benefit plans are \$70 4 for the year ended June 30, 2013

The accumulated benefit obligation is \$1,244 1 and \$1,013 9 at June 30, 2012 and 2011, respectively

Expected fiscal year benefit payments for all defined benefit plans is as follows

2013	\$ 38 4
2014	52 8
2015	54 8
2016	56 1
2017	59 9
2018-2022	 347 7
Total	\$ 609 7

Net periodic pension expense for the years ended June 30, 2012 and 2011 is as follows

	 2012	2011
Service cost – benefits earned during the year	\$ 1 4	7 2
Interest cost on projected benefit obligation	58 7	56 3
Return on plan assets	(596)	(55 7)
Net amortization and deferral	0.3	0 6
Recognized actuarial loss	15 3	18 8
Curtailment charges	 (03)	1 2
Net periodic pension expense	\$ 15 8	28 4

### Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

The assumptions used in determining net periodic pension expense and accrued pension costs shown above are as follows

	2012	2011
Discount rates for obligations at year end MedStar Health, Inc Pension Equity Plan MedStar Health, Inc Cash Balance Retirement Plan MedStar Health, Inc Supplemental Executive Pension Plan	4 60% 4 55 N/A	5 85% 5 70 0 80
MedStar St Mary's Hospital Pension Plan	4 35	5 60
Rate of compensation increase for obligations at year end MedStar Health. Inc Cash Balance Retirement Plan MedStar Health. Inc Supplemental Executive Pension Plan	N/A N/A	4 00% 3 50
Discount rates for pension cost  MedStar Health, Inc Pension Equity Plan – July 1 –  June 30	5 85%	5 95%
MedStar Health, Inc Cash Balance Retirement Plan – July 1 – April 30 MedStar Health, Inc Cash Balance Retirement Plan –	N/A	5 75
May 1 – June 30 MedStar Health, Inc Cash Balance Retirement Plan – July 1 – June 30	N/A 5 70%	5 65 N/A
MedStar Health, Inc Supplemental Executive Pension Plan – July 1 – March 31	N/A	5 30
MedStar Health, Inc Supplemental Executive Pension Plan – April 1 – June 30 MedStar Health, Inc Supplemental Executive Pension	N/A	0 75
Plan – July 1 – March 15 MedStar St Mary's Hospital Pension Plan – July 1 – June 30	0 80% 5 60	N/A 5 40
Expected long-term rate of return on plan assets – PEP and CBRP	8 25%	8 25%
Expected long-term rate of return on plan assets – MedStar St Mary's Hospital	7 75	7 75
Rate of compensation increase for pension cost  MedStar Health. Inc Cash Balance Retirement Plan –  July 1 – June 30  MedStar Health. Inc Supplemental Executive Pension Plan	4 00% N/A	4 00% 3 50

The Corporation also has various contributory, tax deferred annuity and savings plans with participation available to certain employees. The Corporation matches employee contributions up to 30% of compensation in certain plans. The Corporation contributed approximately \$23.5 and \$20.7 during the years ended June 30, 2012 and 2011, respectively. The Corporation approved the temporary suspension of

Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

the 2-3% fixed tenure-based discretionary contribution to the 403(b) plan for the calendar years 2012 and 2011

### (8) Business and Credit Concentrations

The Corporation provides healthcare services through its inpatient and outpatient care facilities located in the State of Maryland and the District of Columbia. The Corporation generally does not require collateral or other security in extending credit, however it routinely obtains assignment of (or is otherwise entitled to receive) patients' benefits receivable under their health insurance programs, plans or policies (e.g., Medicare, Medicaid, Blue Cross, Workers' Compensation, health maintenance organizations (HMOs) and commercial insurance policies)

A summary of net patient service revenue by major category of payor for the years ended June 30, 2012 and 2011 is as follows

	2012	2011
Medicare	35%	34%
Medicaid	14	14
Carefirst Blue Cross Blue Shield	18	18
Other commercial and managed care payors	25	27
Self-pay	8	7
	100%	100%

A summary of net patient receivables by major category of payor as of June 30, 2012 and 2011 is as follows

	2012	2011
Medicare	23%	23%
Medicaid	12	14
Carefirst Blue Cross Blue Shield	13	13
Other commercial and managed care payors	40	36
Self-pay	12	14
	100%	100%

The Corporation's policy is to write-off all patient accounts that have been identified as uncollectible. An allowance for uncollectible accounts is recorded for accounts not yet written off which are expected to become uncollectible in future periods

Under the Maryland Health Services Cost Review Commission (HSCRC) rate methodology, amounts payable for services in 2012 and 2011 to Maryland hospital patients under the Medicare and Medicaid insurance programs are computed at 94% of regulated charges and hospital patients under the Blue Cross and approved health maintenance organization insurance programs are computed at 98% of regulated

Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

charges Maryland accounts receivable from these third-party payors have been adjusted to reflect the difference between charges and the payable amounts

Certain Maryland-based hospital charges are subject to review and approval by the HSCRC

The HSCRC has jurisdiction over hospital reimbursement in Maryland by agreement with the Centers for Medicare and Medicaid Services (CMS). This agreement is based on a waiver from the Medicare Prospective Payment System reimbursement principles granted under Section 1814(b) of the Social Security Act. The waiver will continue as long as cumulative comparisons of cost per admission between Maryland and the nation continue to be favorable. Management believes that the waiver will remain in effect at least through June 30, 2013.

Effective July 1, 2000 through June 30, 2003 under a contract with the HSCRC and the Maryland Hospitals, a charge per case methodology was implemented to more effectively tie compliance standards to waiver performance. Under this methodology, actual charges per case are required to meet hospital specific targets established by the HSCRC, which are adjusted for changes in actual case-mix. The HSCRC and Maryland Hospitals completed a three year contract that expired on June 30, 2006 and was renewed yearly. During the Corporation's fiscal year, the Maryland Hospitals signed a new three year agreement that changed the charge per case target to a charge per episode target defining episode as inpatient care provided within 30 days. The HSCRC implemented an observation status change that became effective July 1, 2010 in which one-day stay cases that used to be counted as admissions are now considered outpatient visits.

Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount. Management periodically reviews recorded amounts receivable from or payable to third party payors and may adjust these balances as new information becomes available. In addition, revenue received under certain third-party agreements is subject to audit. During 2012 and 2011, certain of the Corporation's prior year third party cost reports were audited and settled, or tentatively settled, by third party payors. Adjustments resulting from such audits and management reviews of unaudited years and open claims are reflected as adjustments to revenue in the year that the adjustment becomes known. The effect of these adjustments was to increase net patient service revenue by \$13.4 and \$6.0 during the years ended June 30, 2012 and 2011, respectively. Although certain other prior year cost reports submitted to third party payors remain subject to audit and retroactive adjustment, management does not expect any material adverse settlements.

Through its MedStar Family Choice, Inc subsidiary, the Corporation enters into fee-for-service and capitation agreements with independent health professionals and organizations to provide covered services to eligible enrollees where such services cannot be provided by its employed physicians or controlled entities. Medical and clinical expenses from these agreements include claim payments, capitation payments, and estimates of outstanding claims liabilities for services provided prior to the balance sheet date. The estimates of outstanding claims liabilities (\$12.8 and \$14.9 at June 30, 2012 and 2011, respectively), are based on management's analysis of historical claims paid reports and as well as review of health services utilization during the period. Changes in these estimates are recorded in the period of

Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

change Claims payments and capitation payments are expensed in the period services are provided to eligible enrollees

### (9) Certain Significant Risks and Uncertainties

The Corporation provides general acute healthcare services in the State of Maryland and the District of Columbia As a healthcare provider, the Corporation is subject to certain significant inherent risks, including the following

- Dependence on revenues derived from reimbursement by the Federal Medicare and state Medicaid programs.
- Regulation of hospital rates by the State of Maryland Health Services Cost Review Commission.
- Government regulation, government budgetary constraints and proposed legislative and regulatory changes, and.
- Lawsuits alleging malpractice or other claims

Such inherent risks require the use of certain management estimates in the preparation of the Corporation's consolidated financial statements and it is reasonably possible that a change in such estimates may occur

The Medicare and state Medicaid reimbursement programs represent a substantial portion of the Corporation's revenues and the Corporation's operations are subject to a variety of other Federal, state and local regulatory requirements. In addition, changes in federal and state reimbursement funding mechanisms and related government budgetary constraints could have a significant adverse effect on the Corporation Similarly, failure by the Corporation to maintain required regulatory approvals and licenses and/or changes in related regulatory requirements could have a significant adverse effect.

The healthcare industry is subject to numerous laws and regulations from federal, state and local governments, and the government has increased enforcement of Medicare and Medicaid anti-fraud and abuse laws, as well as physician self-referral laws (STARK law and regulation). The Corporation's compliance with these laws and regulations is subject to periodic governmental review, which could result in enforcement actions unknown or unasserted at this time. The Corporation is aware of certain asserted and unasserted legal claims by the government, and has provided requested information. The final outcomes of these government investigations cannot be determined at this time.

Recent federal initiatives have prompted a national review of federally funded healthcare programs. To this end, the federal government, and many states, implemented programs to audit and recover potential overpayments to providers from the Medicare and Medicaid programs. Since June 2010, the Corporation's hospitals have received audit requests from the Medicare Recovery Audit Contractor (RAC) program. These RAC audit requests have focused on medical necessity of inpatient admissions and hospital coding practices. In addition, the hospitals have continued to receive routine audit requests from other Medicare contractors and the Office of Inspector General. The Corporation's hospitals have cooperated with each of these audit requests and implemented a program to monitor compliance with applicable laws and regulations.

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Notes to Consolidated Financial Statements

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(Dollars in millions)

As a result of recently enacted and pending federal health care reform legislation, substantial changes are anticipated in the United States health care system. Such legislation includes numerous provisions affecting the delivery of health care services, the financing of health care costs, reimbursement to health care providers and the legal obligations of health insurers, providers and employers. These provisions are currently slated to take effect at specified times over the next decade. This federal health care reform legislation did not affect the 2012 or 2011 consolidated financial statements.

The Corporation, in the normal course of business, is a party to legal and regulatory proceedings. These include a law suit filed in June 2011 by several MedStar Washington Hospital Center employees alleging violations by the Corporation of wage-hour laws. The plaintiffs in this action are seeking certification of a class that would include hourly employees at all of the Corporation's hospitals. The Corporation is opposing class certification and taking other steps to defend itself and the hospitals in this litigation. The final outcome of this litigation cannot be determined at this time.

### (10) Self-Insurance Programs

The Corporation maintains self-insurance programs for professional and general liability risks, employee health and workers' compensation. Estimated liabilities have been recorded based on actuarial estimation of reported and incurred but not reported claims. The combined accrued liabilities for these programs as of June 30, 2012 and 2011 were as follows.

	 2012	2011
Professional and general liability Employee health Workers' compensation	\$ 257 7 18 3 31 7	207 4 19 3 27 9
Total liabilities	 307 7	254 6
Less current portion	 (79 5)	(58 0)
	\$ 228 2	196 6

The Corporations' self insurance program for professional and general liability is responsible for the following exposures at June 30, 2012

(a) For professional liability, the first \$5 0 exposure for each claim with an inner aggregate of \$2 5 for the period July 1, 2010 through December 31, 2010 For the period January 1, 2011 through June 30, 2012, the Corporation is responsible for the first \$5 0 exposure for each claim plus an inner aggregate (effective January 1, 2011, the inner aggregate was changed from a \$2 5 annual inner aggregate to a \$5 0 inner aggregate spread over a 24-month exposure period ending December 31, 2012, effective January 1, 2012 the inner aggregate was changed to a \$5 0 inner aggregate with a \$7 5 aggregate spread over a 36-month exposure period dated January 1, 2011. For MedStar Montgomery Medical Center and MedStar St. Mary's Hospital, the Corporation is responsible for the first \$2 0 exposure for each claim (also subject to the inner aggregate structures noted above)

Notes to Consolidated Financial Statements

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(Dollars in millions)

(b) For general liability, the Corporation is responsible for the first \$3.0 exposure for each claim (for MedStar Montgomery Medical Center, the first \$2.0 exposure for each claim)

Commercial excess re-insurance has been purchased above this self-insured retention in multiple layers and in twin towers. Each tower has seven layers of excess re-insurance coverage. These seven layers combine to provide up to \$100.0 per claim and \$100.0 in the annual aggregate for professional liability and general liability exposure. The Corporation maintains reinsurance contracts with various highly rated commercial insurance companies.

The professional and general liabilities at June 30, 2012 and 2011 have been discounted at a rate of 1 25% and 3 75%, respectively. The workers' compensation liabilities at June 30, 2012 and 2011 have been discounted at a rate of 1 5% and 3 5%, respectively.

Assets available to fund these liabilities are held in separate accounts (see note 2). Contributions required to fund professional and general liability, employee health benefits and workers' compensation programs are determined by the plans' administrators based on appropriate actuarial assumptions. The professional and general liability programs are administered through an offshore wholly owned captive insurance company. Greenspring Financial Insurance Limited (GFIL), which is domiciled in Grand Cayman Island.

Effective November 1, 2011, MedStar St. Mary's Hospital transitioned from its previous professional and general liability coverage with a commercial insurer to coverage under GFIL. Under the prior program, MedStar St. Mary's Hospital professional liability insurance coverage was issued on a claims made basis, with \$1.0 per incident coverage, up to a maximum of \$3.0 annually and the general liability policy was issued on an occurrence basis with \$1.0 each occurrence, up to a maximum of \$3.0 annually. MedStar St. Mary's Hospital also maintained an umbrella excess policy in the amount of \$5.0. At the time of the transition of the primary coverage to GFIL, the tail liability for the claims made program was moved into GFIL.

The Corporation, in the normal course of business, is a party to a number of legal and regulatory proceedings. Management does not expect that the results of these proceedings will have a material adverse effect on the consolidated financial position or results of operations of the Corporation.

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June 30, 2012 and 2011

(Dollars in millions)

### (11) Unrestricted Net Assets

The Corporation accounts for and present noncontrolling interests in a consolidated subsidiary as a separate component of the appropriate class of consolidated net assets. The income attributable to noncontrolling interests is included within operating income on the consolidated statements of operations and changes in net assets. The following table presents a reconciliation of the changes in consolidated unrestricted net assets attributable to the Corporation's controlling interest and noncontrolling interest, including amounts such as the performance indicator and other changes in unrestricted net assets as of and for the years ended June 30, 2012 and 2011.

	_	MedStar Health, Inc.	Noncontrolling interests	Total unrestricted net assets
Balance as of June 30, 2010	\$	643 9	9 4	653 3
Excess of revenues over expenses Change in funded status of defined		208 1	4 1	212 2
benefit plans Net assets released for property		47 4	_	47 4
and equipment		5 0	_	5 0
Distributions to noncontrolling interests	_		(5 7)	(5 7)
Increase (decrease) in unrestricted net assets	_	260 5	(16)	258 9
Balance as of June 30, 2011		904 4	7 8	912 2
Excess of revenues over expenses Change in funded status of defined		65 7	4 2	69 9
benefit plans  Net assets released for property		(250 8)	_	(250 8)
and equipment		7 6	_	7 6
Distributions to noncontrolling interests	_		(3 3)	(3 3)
(Decrease) increase in unrestricted net assets	_	(177 5)	0 9	(176 6)
Balance as of June 30, 2012	\$_	726 9	8 7	735 6

Notes to Consolidated Financial Statements

June 30, 2012 and 2011

(Dollars in millions)

### (12) Temporarily and Permanently Restricted Net Assets

Temporarily and permanently restricted net assets as of June 30, 2012 and 2011 are available for the following purposes

	 2012	2011
Temporary restrictions		
Interest in net assets of foundation	\$ 48 5	49 2
Other	 32 0	36 2
	\$ 80 5	85 4
Permanent restrictions		
Investments to be held in perpetuity, the income from which is available to support health care services	\$ 37 4	37 7

Temporarily restricted net assets are available for the purposes of purchasing property and equipment, providing health education, research and other healthcare services

### (13) Endowment Net Assets

The Corporation's endowments consist of individual donor-restricted funds established for a variety of purposes. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

### (a) Interpretation of Relevant Law

The Corporation has interpreted the State Prudent Management of Institutional Funds Act (SPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Corporation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment. (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by SPMIFA. In accordance with SPMIFA, the Corporation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds

- (1) The duration and preservation of the fund
- (2) The purposes of the Corporation and the donor-restricted endowment fund
- (3) General economic conditions

# Notes to Consolidated Financial Statements June 30, 2012 and 2011 (Dollars in millions)

- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Corporation
- (7) The investment policies of the Corporation

### (b) Endowment Net Assets Consist of the Following at June 30, 2012

	Unrestricted	Temporarily restricted	Permanently restricted	Total
Donor-restricted endowment funds	\$ (04)	1 4	37 4	38 4
Total endowed net assets	\$ (0 4)	14	37 4	38 4

### (c) Endowment Net Assets Consist of the Following at June 30, 2011

	_ <u>U</u>	nrestricted	Temporarily restricted	Permanently restricted	Total
Donor-restricted endowment funds	\$	(0 2)	17	37 7	39 2
Total endowed net assets	\$	(0 2)	17	37 7	39 2

#### (d) Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or SPMIFA requires the Corporation to retain as a fund of perpetual duration. In accordance with U.S. generally accepted accounting principles, deficiencies of this nature that are reported in unrestricted net assets were \$0.4 and \$0.2 as of June 30, 2012 and 2011, respectively. These deficiencies resulted from unfavorable market fluctuations.

### (e) Investment Strategies

The Corporation has adopted policies for corporate investments, including endowment assets, that seek to maximize risk-adjusted returns with preservation of principal. Endowment assets include those assets of donor-restricted funds that the Corporation must hold in perpetuity or for a donor-specified period(s). The endowment assets are invested in a manner that is intended to hold a mix of investment assets designed to meet the objectives of the account. The Corporation expects its

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(Dollars in millions)

endowment funds, over time, to provide an average rate of return that generates earnings to achieve the endowment purpose

To satisfy its long-term rate-of-return objectives, the Corporation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Corporation employs a diversified asset allocation structure to achieve its long-term return objectives within prudent risk constraints.

The Corporation monitors the endowment funds returns and appropriates average returns for use. In establishing this practice, the Corporation considered the long-term expected return on its endowment. This is consistent with the Corporation's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

### (14) Income Taxes

The Corporation and the majority of its subsidiaries are not-for-profit corporations as defined in Section 501(c)(3) of the Internal Revenue Code (the Code) and are exempt from federal income taxes under Section 501(a) of the Code. The Corporation's tax-exempt businesses generate nominal amounts of unrelated business income subject to income tax. For corporate income tax purposes, the Corporation has two consolidated groups of for-profit, taxable entities. The parent companies of these groups are Parkway Ventures, Inc. and MedStar Enterprises, Inc.

The Corporation's taxable subsidiaries have approximately \$2330 of net operating loss (NOL) carry forwards as of June 30, 2012, which expire in varying periods through 2032, available to offset future taxable income. This NOL carry forward represents \$88.5 of gross deferred tax assets. In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income, and tax planning strategies in making this assessment. At June 30, 2012, the Corporation increased its net deferred tax asset by \$4.3, which was recorded in nonoperating income. At June 30, 2011, the Corporation increased its net deferred tax asset by \$1.4, which was recorded in nonoperating income. The remaining amount of the deferred tax asset considered realizable, \$29.7, could be reduced if estimates of future taxable income during the carry forward period are reduced. The current tax provisions for the years ended June 30, 2012, and 2011 were immaterial.

Notes to Consolidated Financial Statements

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(Dollars in millions)

### (15) Charity Care

The Corporation's hospitals utilize a cost to charge ratio methodology to convert charity care to cost. The estimated cost of services provided is determined based on the relationship of total operating costs to gross charges. Total operating costs for purposes of this ratio exclude bad debt expense as well as costs associated with community benefit activities. Total gross patient charges are then offset with any related reimbursements. The Corporation provided \$48.2 and \$41.4 of charity care at cost during the years ended June 30, 2012 and 2011, respectively, based on the cost to charge ratio.

In addition to charity care, the Corporation funds numerous programs designed to benefit the healthcare interests of the communities it serves, examples of which are health education programs and services, health information and referral services, school-based clinics, public health screenings and home care. The costs associated with these programs are recorded in the appropriate operating expense categories.

### (16) Leases

The Corporation is obligated under various operating leases with initial terms of one year or more Aggregate future minimum payments as of June 30, 2012 are as follows

2013	\$ 39 4
2014	32 3
2015	19 5
2016	14 9
2017	10 4
2018 and thereafter	 35 3
Total minimum lease	
payments	\$ 151 8

Certain leases include provisions allowing the minimum rental payments to be adjusted annually for increases in operating costs and, in some cases, real estate taxes attributable to leased property. Total rental expense for all operating leases amounted to approximately \$59.0 and \$59.1 during the years ended June 30, 2012 and 2011, respectively

### (17) Commitments and Contingencies

In February 2000 and on June 30, 2000, the Corporation and Georgetown University (the University) signed certain definitive agreements whereby the Corporation would receive through purchase or capital lease substantially all of the assets (including working capital) owned by the University that constitutes the MedStar Georgetown University Hospital, the Community Practice Network, the Faculty Practice Group and certain office buildings and a parking lot on the campus (collectively referred to as the Transferred Businesses) These agreements became effective July 1, 2000 and transferred control of the identified physical plant and other real property assets of the Transferred Businesses to the Corporation for use as an academic medical center for a minimum of ninety-eight years. At the end of the one hundred and fifty year lease term (including a fifty-two year renewal), the University shall convey all leased assets, excluding the underlying land, to the Corporation for a nominal amount and enter into a rent-free ground lease for the

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(Dollars in millions)

Corporation's use This transaction was accounted for under the purchase method of accounting effective July 1, 2000

In recognition of the value of the transaction, the Corporation shall annually pay the University 50% of the amount by which the combined operating earnings before interest, taxes, depreciation and amortization (EBITDA), as defined in the asset purchase agreement, of certain entities of the Corporation in the Washington D C area (collectively referred to as the Washington Clinical Enterprises) exceeds \$60.0, subject to certain adjustments. These additional payments expire when cumulative payments reach \$70.0. The amounts due under these agreements were approximately \$10.0 and \$0 at June 30, 2012 and 2011, respectively. The Corporation paid \$1.7 to the University through the year ended June 30, 2012.

The Corporation also entered into an Academic Affiliation and Operations Agreement (Affiliation Agreement) with the University. The purpose of this agreement is to make available to the University the facilities of the Transferred Businesses and provide the Corporation with a first-class University medical center. The University shall make payments to the Corporation determined by multiplying the University School of Medicine's total undergraduate tuition revenue by 36% for providing teaching services. The Corporation recognized \$12.3 and \$15.0 of tuition revenue during the years ended June 30, 2012 and 2011, respectively. In support of academic programs at the University, for each fiscal year following the termination of the additional payment terms in the asset purchase agreement described above, the Corporation shall pay to the University 17.5% of the operating EBITDA of the Washington Clinical Enterprises in excess of \$60.0, subject to certain adjustments. No amounts were due under this Affiliation Agreement at June 30, 2012.

The Corporation and the University also entered into a Research Agreement to sustain and advance a program of health-related University research at the Transferred Business facilities. Under this agreement the University is required to reimburse the Corporation for certain costs incurred by the Corporation in support of University sponsored research. Amounts reimbursed to the Corporation were \$3.0 and \$2.8 for the years ended June 30, 2012 and 2011, respectively

MedStar Georgetown University Hospital and the University are parties to a fixed fee shared services agreement Georgetown University provided to MedStar Georgetown University Hospital the following services utilities, telephone/IT services, transportation services and library services Expenses charged for such services were \$12.3 and \$11.9 for 2012 and 2011, respectively

The MedStar Washington Hospital Center campus is subject to the lien of a Permitted Encumbrance in the amount of \$21.5 to the United States government. This encumbrance was created in the deed of the hospital property from the United States government to MedStar Washington Hospital Center in February 1960. There is no repayment date for this lien stated in the deed. Under enabling legislation, repayment could be required after a determination that the property is no longer required for hospital services or the property is disposed of, in which event all or a portion of the lien may be payable to the government. This lien is subordinated to the Deed of Trust on the MedStar Washington Hospital Center campus.

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(Dollars in millions)

### (18) Functional Expenses

The Corporation considers integrated health services, research and management and general to be its primary functional categories for purposes of expense classification. Management and general include information systems, general corporate management, advertising and marketing. Functional categories of expenses for the years ended June 30, 2012 and 2011 are as follows.

	 2012	2011
Integrated health services	\$ 3,321 8	3,180 0
Management and general	713 1	713 3
Research	30 9	32 5
Fundraising	 7 8	8 4
	\$ 4.073 6	3,934 2

### (19) Subsequent Events

Management evaluated all events and transactions that occurred after June 30, 2012 and through October 10, 2012. In July 2012, the Corporation drew \$9.0 from the line of credit to provide interim financing to a joint venture in which the Corporation maintains an equity interest. The joint venture will be liquidated and as a result repayment is expected within the next six months.

The Corporation entered into an agreement with Southern Maryland Hospital on July 27, 2012, with the intention to purchase certain assets with respect to the business. The transaction is under regulatory review and is expected to close in the Corporation's second quarter of fiscal year 2013. The Corporation did not have any events that were required to be recognized.