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DLN: 93493135074123

2

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Internal	Revenue	Service	► The organization may	have to use a copy	of this return to	satisfy st	tate reporting	requireme	ents	Inspection
A Fo	r the 2	2011 cal	endar year, or tax year b	eginning 07-01-2011	and ending 06	5-30-2012	2			
B Che	eck if ap	plicable	C Name of organization GARRISON FOREST SCHOOL	INC				D Employ	yer id	dentification number
┌ Add	ress ch	ange		. 1140			_	52-05		
Г _{Nai}	me char	nge	Doing Business As					E Telepho	one r	number
┌ Init	ıal retur	m	Number and street (or P O	hov if mail is not delivere	ed to street address	Room/sui	<u> </u>	(410)	363	-1500
Ter	mınated	1	300 GARRISON FOREST SCH		ed to street address)	Koom, sui	ic	G Gross re	eceipt	s \$ 27,279,176
	ended r		City or town, state or counti	rv. and ZIP + 4			_			
		pending	OWINGS MILLS, MD 21117	y, and zir r +						
i Abi	лканоп	pending					_			
			F Name and address PETER O'NEILL	of principal officer			H(a) Is thi affilia		retu	rn for ┌ Yes ┍ No
			300 GARRISON FOR				aiiiia	les.) 165 P NO
			OWINGS MILLS, MD	21117			H(b) Are all	affiliates i	inclu	ded?
	v ovom	pt status	▼ 501(c)(3)	· \ •• (4047/->/1>	F27		-		t (see instructions)
) 🖪 (Insert no)	4947(a)(1) or :	527	H(c) Grou	p exemptı	ion n	umber 🟲
J W	ebsite	:: - WW\	W GFS ORG							
K Forr	n of org	janization	Corporation Trust A	ssociation Other 🕨			L Year of for	mation 193		M State of legal domicile
		_					•			MD
Ра	rt I	Sumi	nary							
		,	scribe the organization's							0 TUBINE IN A
			ISON FOREST SCHOOL X AND CHANGING WOR		RSTUDENTSIN	ANDOU	II OF THE CL	_ASSROO	ı M	O THRIVE IN A
క	-	JOMPLL	K AND CHANGING WOR							
듄	-									
Ē										
Governance	2 (Check th	s box 🛏 if the organiza	tion discontinued its	operations or di	isposed o	f more than 2	5% of its	net	assets
	3 1	Number o	f voting members of the	governing body (Part	:VI, line 1a) .			L	3	30
<u>8</u>	4 N	Number o	f independent voting mer	mbers of the governu	ng body (Part VI	, lıne 1b)		L	4	30
Ĕ	5 T	Total nun	ber of individuals emplo	yed ın calendar year	2011 (Part V , III	ne 2a) .		L	5	278
Activities &	6 ⊺	Total nun	ber of volunteers (estim	ate if necessary) .				L	6	150
_	7a ⊺	Total unr	elated business revenue	from Part VIII, colui	mn (C), line 12			L	7a	273,318
	Ь≀	Net unrel	ated business taxable in	come from Form 990	-T, line 34 .				7b	-81,075
							Prio	r Year		Current Year
_	8	Contrib	utions and grants (Part \	/III, line 1h)				4,528,4	35	2,420,709
Revenue	9	Progra	n service revenue (Part \	/III, line 2g)				17,425,5	31	17,500,840
946	10	Investr	ment income (Part VIII, e	column (A), lines 3,	4, and 7d) .			953,6	05	931,541
Ξ.	11		evenue (Part VIII, colun			•		163,8	359	134,393
	12		evenue—add lines 8 throi		•		:	23,071,4	130	20,987,483
	13		and similar amounts paid					2,771,6	_	2,848,631
	14		s paid to or for members					2,771,0	0	2,040,031
	15		s, other compensation, e		•				\dashv	
\$	15	5-10)	s, other compensation, e	improyee benefits (F	ire ix, column (A	, iiies		10,111,8	361	10,289,230
Expenses	16a	Profess	ional fundraising fees (P	art IX, column (A), lı	ne 11e)				0	0
흜	ь	Total fun	draising expenses (Part IX, col	umn (D), line 25) ►891,	631					
ш	17		expenses (Part IX, colum			 .		8,866,4	129	8,640,823
	18	Total e	xpenses Add lines 13-1	.7 (must equal Part I	X, column (A), lı	ine 25)		21,749,8	392	21,778,684
	19	Revenu	e less expenses Subtra	ct line 18 from line 1	2			1,321,5	38	-791,201
8 g							Beginning	of Currer	nt	End of Year
900 000 000							Y	ear		
Net Assets or Fund Balances	20		ssets (Part X, line 16) .					76,460,9	\rightarrow	70,748,286
2 m	21		abilities (Part X, line 26)					18,239,4	_	14,781,183
	22		sets or fund balances Su	btract line 21 from li	ne 20			58,221,4	180	55,967,103
	rt II	_	iture Block							
know			rjury, I declare that I have it is true, correct, and cor							
		*****	* ure of officer				20 Da	13-05-13		
Sign		'					Da	ie		
Here	=		AM S HODGETTS ASST HEAD O or print name and title	F SCHOOL FINANCE						
		F ' ' ' PC '	pane name and add		T _{B-1}		N J. S	T ₅ .		
		Preparer's			Date		Check If elf-	Preparer's (see instr		payer identification number ns)
Paid			7			e	mployed 🕨 🦵	P0092891	L8 	
•	arer's	Firm's na if self-em	me (or yours MCGLADREY	LLP		•		EIN ▶ 42	-0714	 1325
Use (Jnly			ATIONAL DRIVE SUITE 140	00					·

100 INTERNATIONAL DRIVE SUITE 1400

BALTIMORE, MD 21202 May the IRS discuss this return with the preparer shown above? (see instructions) . . .

Phone no 🕨 (410) 246-9300

Par		ent of Program Serv Schedule O contains a res				F
1	Briefly describe	the organization's missio	n			·
AT G CHA INDE RESE	ARRISON FORES NGING WORLD B EPENDENT, AND PECT AND INTEG	ST SCHOOL, WE PREPAR Y CHALLENGING THEM CREATIVE THINKERS, (E OUR STUDE TO STRIVE F CULTIVATING ERSE AND IN	OR ACADEMIC EXCEI AN AUTHENTIC AND CLUSIVE COMMUNIT	THE CLASSROOM TO TH LENCE AND TO GROW IN RESILIENT SENSE OF SE Y BUILT ON A SPIRIT OF	NTO INFORMED, ELF, GROUNDED IN
2	the prior Form 99	tion undertake any signific				┌ Yes ┌ No
_		e these new services on S 				
3	services?	tion cease conducting, or		-	nducts, any program	┌ Yes ┌ No
	If "Yes," describ	e these changes on Scheo	dule O			
4	expenses Section	on 501(c)(3) and 501(c)(4) organization	s and section 4947(a)(ree largest program service (1) trusts are required to re h program service reported	port the amount of
4a	(Code) (Expenses \$	12,473,546	ıncludıng grants of \$) (Revenue \$	15,258,173)
	EDUCATIONAL AND	GENERAL INCLUDES INSTRUC	CTION, STUDENT S	UPPORT SERVICES AND PLA	NT MAINTENANCE TO SERVE 650	STUDENTS AT THE SCHOOL
4b	(Code) (Expenses \$	3,184,181	ıncludıng grants of \$) (Revenue \$	1,882,206)
		RISES INCLUDES STUDENT AC THE GENERAL PUBLIC	TIVITIES, SUMMER	R ACTIVITIES AND STABLES	ACTIVITIES ARE AVAILABLE TO AL	L STUDENTS SOME ACTIVITIES
4c	(Code) (Expenses \$		ıncludıng grants of \$) (Revenue \$)
4d	Other program (Expenses \$	services (Describe in Sc inc	hedule O) :luding grants o	f\$) (Revenue \$)
4e	Total program s	service expenses►\$	15.657.72	27		

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		Νo
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		Νo
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		N o
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		N o
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		N o
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		N o
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		N o
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule Ma	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		N o
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νo
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		N o
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 990	(2011)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V \cdot . \cdot . \cdot . \cdot . \cdot . \cdot . $$	•	. [
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	1a 100			
Ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
	1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	_	.,	
_	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
		ı		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
h	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	30	165	
-r a	over, a financial account in a foreign country (such as a bank account or securities			
	account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country •CJ			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
_				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N o
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
_	Describes a second seco	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		Νo
	services provided to the payor?			
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	7-		NI -
_	contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No_
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
	Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
^		•		
9	Sponsoring organizations maintaining donor advised funds.			
_	Did the organization make any taxable distributions under section 4966?	9a		
10	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter Introtron foce and control control to produce on Port VIII. line 12			
	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club 10b			
D	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other			
	sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization			
	allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by			
	the states in which the organization is licensed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand 13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management							
			Yes	No				
1_	Enter the number of veting members of the governing heady at the and of the tay							
1a	Enter the number of voting members of the governing body at the end of the tax year							
b	Enter the number of voting members included in line 1a, above, who are independent							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No				
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No				
6	Did the organization have members or stockholders?	6		No				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No				
8								
а	The governing body?	8a	Yes					
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No				
Se	ection B. Policies (This Section B requests information about policies not required by the Internal							
Re	venue Code.)			1				
			Yes	No				
	Did the organization have local chapters, branches, or affiliates?	10a		No				
Ь	10b							
11a	purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes					
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes					
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes					
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," described in Schedule O how this was done	12c	Yes					
13	Did the organization have a written whistleblower policy?	13	Yes					
14	Did the organization have a written document retention and destruction policy?	14	Yes					
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а	The organization's CEO, Executive Director, or top management official	15a	Yes					
b	Other officers or key employees of the organization	15b		No				
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its							
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b						
Section C. Disclosure								
17								

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.

Own website Another's website Vpon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►

 STACY MOHN CONTROLLER

 300 GARRISON FOREST ROAD

 OWINGS MILLS, MD 21117

 (410) 559-3142

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the or	ganization nor any re	lated o	rgan	ızatı	ons	compe	ensat	ted any current or fo	rmer officer, direc	tor, or trustee
(A) Name and Title	(B) A verage hours per week (describe	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		·	related organizations
See Additional Data Table										
				\vdash			_			

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (describe hours	more unles an	(C) sition (do not check nore than one box, iless person is both an officer and a director/trustee)					Rep comp fro organiz	(D) ortable ensation m the zation (W- 9-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)		(F) Estima amount o compens from f organizat relat	ated of other sation the ion and	
		for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			MISC)		organiza		
See A	ddıtıonal Data Table														
												+			
												+			
												+			
												+			
												_			
												_			
	Colo Total							<u> </u>		<u> </u>		十			
1b c	Sub-Total	to Part VII. Sec	tion A	· ·	•	•		<u>-</u>							
d	Total (add lines 1b and 1c) .					•		>		649,287		0		222,396	
2	Total number of individuals (incl \$100,000 of reportable compen					ted	above) who	receive	ed more tha	ın	•			
													Yes	No	
3	Did the organization list any fori on line 1a? <i>If</i> "Yes," complete Sch					ey e •	mploy •	ee, c	rhighes • • •	t compens	ated employee • • •	3		No	
4	For any individual listed on line organization and related organization											م ا	V		
5	Did any person listed on line 1a	receive or accru	ie comi	- pensa	- ition	fror	n any	- unre	lated ord	anızatıon (or individual for	4	Yes		
	services rendered to the organiz											5		No	
	ection B. Independent Con	tractors													
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax y	highest comper the organizatio													
	-	(A) ne and business add	drece							Docc	(B)		(Comper		
222 E	DINING SERVICES SOSLEY AVENUE	ne and business du	a1635							CONTRACT			Compensation 835,627		
GLEN 658 K	MORE, MD 21204 ARM BUILDING CO LLC KENILWORTH DRIVE SUITE 10 SON, MD 21204									CONSTRUCT	ION			323,259	

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization >2

	•		f Davanua					Page 9
Part					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512,513, or 514
まま	1a	Federated camp	paigns 1a					
e Ta	Ь	Membership du	es 1b					
ું≝	c	Fundraising eve	ents 1c					
<u>₩</u>	d	Related organiz	rations 1d					
E, S	e	Government grants	s (contributions) 1e					
Other Revenue Contributions, gifts, grant Program Service Revenue and other similar amount	f g	sımılar amounts no	butions included in	2,420,709				
S ၕ	h	Total. Add lines	s 1a-1f	▶	2,420,709			
<u> </u>				Business Code				
en E	2a	STUDENT TUITION	FEES	900099	15,695,429	15,695,429		
æ	ь	HORSE & STABLE I	NCOME	713990	729,489	456,171	273,318	
<u> </u>	С	SCHOLARSHIPS		900099	201,157	201,157		
	d	EXT & DAY CARE I	PROG	900099	102,161	102,161		
3	е	CAFETERIA AND SI	NACK BA	722210	87,143			87,143
⊕ Grae	f	All other progra	am service revenue		685,461	685,461		
ž	g	Total. Add lines	s 2a – 2f		17,500,840			
	3		ome (including dividen		21,7223,212			
			aramounts)	. h	478,504			478,504
	4	Income from inves	stment of tax-exempt bond	proceeds . 🕨				
	5	Royalties		▶ [
			(ı) Real	(11) Personal				
	6a	Gross rents	149,559					
	b	Less rental expenses	3,440					
	c	Rental income or (loss)	146,119					
	d		me or (loss)		146,119			146,119
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	5,597,025	1,000,706				
	ь	Less cost or other basis and sales expenses	5,144,488 452,537	1,000,206 500				
	اد C	Gain or (loss)			453,037			453,037
	d 8a	Net gain or (los Gross income fi			+33,037			+33,037
venue		events (not inc \$ of contributions	luding s reported on line 1c)					
æ		See Part IV, lin	e 18 a					
Jer	ь	Less direct ex	penses b					
₹	С		(loss) from fundraising	events 🟲				
	9a	Gross income fi See Part IV, lin	rom gaming activities ie 19 					
	ь	Less direct ex	penses b					
	c		(loss) from gamıng actı	vities				
	10a	Gross sales of returns and allo						
	Ь	Less costofa	oods sold b	131,833 143,559				
	c		(loss) from sales of inv		-11,726			-11,726
		Miscellaneous		Business Code				
	11a							
	ь							
	c							
	d	All other revenu	ue					
	e	Total. Add lines	s 11a-11d					
				▶				
	12	Total revenue.	See Instructions .	▶	20,987,483	17,140,379	273,318	1,153,077
	•			<u> </u>	. , -	. , -		orm 990 (2011)

3

5

7

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX (B) (C) (D) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 Grants and other assistance to individuals in the United States See Part IV, line 22 2,848,631 2.848.631 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and 593,389 418,326 150,808 24,255 key employees . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . Other salaries and wages 7,772,104 5,025,379 2,219,731 526,994 Pension plan contributions (include section 401(k) and section 294,027 403(b) employer contributions) 420,641 126,614 848,194 481,939 257,160 Other employee benefits 109,095 654,902 476,198 178,704 10 Fees for services (non-employees) 11 Management 50,352 50,352 Legal Accounting 38,785 38,785 Lobbying Professional fundraising See Part IV, line 17 . . Investment management fees 11,004 11,004 451,700 406,177 45,523 g Other Advertising and promotion . . . 12 Office expenses 166,744 13 1,416,026 1,189,337 59,945 298,114 40,297 257,817 14 Information technology 15 Royalties . . 16 988,853 988,853 39,640 20,602 17 19,038 Payments of travel or entertainment expenses for any federal, 18 state, or local public officials 19 Conferences, conventions, and meetings 11,255 11,255 126,061 288,711 162,650 20 21 Payments to affiliates 22 Depreciation, depletion, and amortization 1,370,188 822,113 548,075 23 219,391 219,391 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) OTHER EXPENSES 1,056,031 445,385 458.342 152,304 STABLE 821,730 821,730 CAFETERIA 698,993 698,993

е All other expenses 668,792 331,166 337,626 25 Total functional expenses. Add lines 1 through 24f 21,778,684 15,657,727 5,229,326 891,631 Joint costs. Check here ► 🗆 If following

Part X **Balance Sheet** (A) (B) Beginning of year End of year 2,500 Cash—non-interest-bearing 2,500 1 1 2.036.272 3.793.343 2 2 3 3,283,260 2,992,119 523.612 4 453.839 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L 20.000 5 20.000 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7,454 7 17,454 8 9 9 Prepaid expenses and deferred charges 48,987,291 Land, buildings, and equipment cost or other basis *Complete* 10a Part VI of Schedule D 10a 10b 20,674,956 b Less accumulated depreciation 29,326,625 10c 28,312,335 26,321,956 26,614,009 11 11 13,939,586 7,410,273 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 Intangible assets 999,698 15 1,132,414 15 76,460,963 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 70,748,286 1,550,175 1,423,045 17 17 Accounts payable and accrued expenses . 18 18 19 3,632,051 19 3,746,680 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L \ldots . \ldots . \ldots 22 23 Secured mortgages and notes payable to unrelated third parties . . . 11,984,252 23 9,202,265 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 1,073,005 25 409,193 D 26 18,239,483 26 14,781,183 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 16,156,274 Unrestricted net assets 19,960,283 14,699,832 28 8,312,680 28 Temporarily restricted net assets Fund 29 27,365,374 29 27,694,140 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 Total net assets or fund balances 58.221.480 33 55.967.103 34 Total liabilities and net assets/fund balances 76.460.963 34 70.748.286

	ιχι	Check if Schedule O contains a response to any question in this Part XI			. [고	
1	Total	revenue (must equal Part VIII, column (A), line 12)	1		20.9	987,483
2	Total	expenses (must equal Part IX, column (A), line 25)	2			778,684
3	Rever	nue less expenses Subtract line 2 from line 1	3		- 7	791,201
4	Neta	ssets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		58,2	221,480
5	O ther	changes in net assets or fund balances (explain in Schedule O)	5		-1,4	163,176
6	(B))	ssets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column	6		55,9	967,103
Par	t XII	Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII		•	T	No
1		unting method used to prepare the Form 990			163	NO
2a	Were	the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
b	Were	the organization's financial statements audited by an independent accountant?		2b	Yes	
C	audıt,	s," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the review, or compilation of its financial statements and selection of an independent accountant? Organization changed either its oversight process or selection process during the tax year, explain in the factor of the control of the		2c	Yes	
d		s" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is eparate basis, consolidated basis, or both	ssued			
	▽ s	eparate basis				
За		result of a federal award, was the organization required to undergo an audit or audits as set forth in the Audit Act and OMB Circular A-133?	e	3a		No
b		s," did the organization undergo the required audit or audits? If the organization did not undergo the r or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

Name of the organization GARRISON FOREST SCHOOL INC **Employer identification number** 52-0591516

he o 1 2 3 4	rganiz		•	te foundation becaus	eitis (Forl	lines 1 thro	ugh 11, check	conly one b	ox)			
2 3	Γ	A churc										
3		A Ciluic	:h, conventi	ion of churches, or as	ssociation of	fchurches	section 170(b)(1)(A)(i).				
	굣	A scho	ol described	d in section 170(b)(1	.)(A)(ii). (At	tach Sched	ule E)					
4	Γ	A hospi	tal or a coo	perative hospital sei	rvice organiz	zatıon descı	ıbed ın sectio	n 170(b)(1)(A)(iii).			
-	Γ			h organization operat ity, and state	ed in conjun	iction with a	hospital des	cribed in se	ction 170(b)	(1)(A)(iii).	Enter the	
5	г	An orga	nization on	erated for the benefit	t of a college	or universi	ty owned or o	perated by	a governmen	ital unit desi	cribed in	
-	•	_		(A)(iv). (Complete P	_	or annicion	., ., .,	peracea by	a governmen	icar arme aco		
6	Γ	A feder	al, state, or	· local government or	government	tal unit desc	rıbed ın sect i	ion 170(b)(1)(A)(v).			
7	Γ	describ	ed ın	at normally receives		al part of its	support from	a governm	ental unit or i	from the gen	eral public	
	_			(A)(vi) (Complete P		A.) (malata Dart I	r \				
8 9	<u> </u>			: described in section at normally receives					ibutiana man	nharahın faa	a and areas	
9	1											
				rities related to its ex								
				oss investment incoi ganization after June						tax) II o III b	usillesses	
LO	_			ganized and operated								
L 1	<u>'</u>			ganized and operated ganized and operated						to carry out	the nurnoses of	
	,	one or r	more public	ly supported organized ly supported organized libes the type of supp b Type II	atıons descr ortıng organ	ribed in sect ization and	ion 509(a)(1) or section s 11e throu	509(a)(2) S ugh 11h	see section !		
e	Γ		-	ox, I certify that the	_					-	•	
			509(a)(2)	ion managers and oth	ier than one	or more pu	oncry support	eu organiza	tions describ	oed in Section	11 209(a)(1) 01	
f				received a written de	etermination	from the IF	S that it is a	Type I, Typ	e II or Type	III support	ing organization,	
		checkt									Г	
g				2006, has the organi	zation accep	oted any gif	or contributi	on from any	of the			
			g persons? rson who di	rectly or indirectly c	ontrols, eith	eralone ort	together with	persons de	scribed in (ii))	Yes No	
				governing body of th			_	p = 1 = 1 = 1 = 1			g(i)	
			•	er of a person descril		_					ı(ii)	
			•	lled entity of a persoi			above?				(iii)	
h				ng information about							`	
				-			` ,					
s	(i) Name suppor	of ted	ted EIN lines 1 - 9 above		(iv) Is the organization in col (i) listed in your governing		(v) Did you no organizat col (i) of suppor	ion in 'your	(vi) Is the organization organi	ne tion in ganized	(vii) A mount of support?	
	J			(see	docume		1	T		1	4	
				ınstructions))	Yes	No	Yes	No	Yes	No		
									1			
											+	
									1			
									1			
				i l				1	I	1	I	

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page 2
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	(b)(1)(A)(iv) I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	endar year (or fiscal yea	r beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions)			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and sto	p here						▶ □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and stop here. The org 33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and stop here. The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	2010. If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	▶ □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	► □

▶□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).							
	Facts And Circumstances Test							
	Explanation							

Schedule A (Form 990 or 990-EZ) 2011

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493135074123

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

	me of the organization RRISON FOREST SCHOOL INC			Employ	er identification num	iber
					91516	
Pa	organizations Maintaining Donor organization answered "Yes" to Form 9	990, Part IV, line 6.			·	
		(a) Donor advised fu	ınds	(b)	Funds and other acc	ounts
1	Total number at end of year					
2	Aggregate contributions to (during year)					
3	Aggregate grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor actions are the organization's property, subject to the			r advise	·d 「Yes	s
6	Did the organization inform all grantees, donors, ar used only for charitable purposes and not for the b conferring impermissible private benefit				ourpose T Yes	s
Pa	rt II Conservation Easements. Complet	e if the organization answe	red "Yes" to	Form 9	990. Part IV. line 7	
2	Purpose(s) of conservation easements held by the Preservation of land for public use (e g , recreated Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qu	ation or pleasure) Prese	rvation of an ervation of a c	ertified h	ally importantly land a nistoric structure servation	rea
	easement on the last day of the tax year		г			
_	Total number of conservation easements		-	2-	Held at the End of t	he Year
a		tc	ŀ	2a		
b	Total acreage restricted by conservation easemen Number of conservation easements on a certified h		,	2b		
C		•	'	2c		
d	Number of conservation easements included in (c)		L	2d		
3	Number of conservation easements modified, trans	sferred, released, extinguished,	or terminated	by the	organization during	
	the taxable year 🛌					
4	Number of states where property subject to conse	rvation easement is located 🛌		_		
5	Does the organization have a written policy regard enforcement of the conservation easements it hold		pection, hand	ling of vi	olations, and Yes	s
6	Staff and volunteer hours devoted to monitoring, in	specting and enforcing conserv	vation easeme	ents duri	ng the year ▶	
7	A mount of expenses incurred in monitoring, inspec	ting, and enforcing conservatio	on easements	during t	he year	
8	Does each conservation easement reported on line 170(h)(4)(B)(I) and 170(h)(4)(B)(II)?	e 2(d) above satisfy the require	ments of sect	ion	┌ Yes	s
9	In Part XIV, describe how the organization reports balance sheet, and include, if applicable, the text of the organization's accounting for conservation eas	of the footnote to the organization				
Pai	Tt IIII Organizations Maintaining Collect Complete if the organization answered			r Othe	r Similar Assets	•
1a	If the organization elected, as permitted under SFA art, historical treasures, or other similar assets he provide, in Part XIV, the text of the footnote to its	ld for public exhibition, educati	on or researc	h in furth		
b	If the organization elected, as permitted under SFA historical treasures, or other similar assets held for provide the following amounts relating to these items	or public exhibition, education, o				
	(i) Revenues included in Form 990, Part VIII, line	1			► \$	
	(ii) Assets included in Form 990, Part X				► \$	
2	If the organization received or held works of art, his	storical treasures, or other sim	ılar assets foı	financia		
_	following amounts required to be reported under SF					

Revenues included in Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

	Organizations Maintaining Co					-				ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	y of th	ie follov	wing that	are a significa	nt us	e of its collection	n	
а	Public exhibition		d	Γι	oan or e	xchange progr	ams			
b	Scholarly research		e	Γ	Other					
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and expla	ın hov	v thev f	further th	ne organization	's exe	empt purpose in		
-	Part XIV			, .						
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								Yes	□ No
Par	t IV Escrow and Custodial Arrang Part IV, line 9, or reported an an	ements. Comple	ete ıf	the or	ganızat	tion answered				, 110
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?						ets n		Yes	Г№
b	If "Yes," explain the arrangement in Part XI	/ and complete the	follow	ıng tab	le	_				
							_	Amo	unt	
C	Beginning balance					-	1c			
d	Additions during the year					-	1d			
e	Distributions during the year					_	1e			
f	Ending balance						1f		•	
2a	Did the organization include an amount on Fo		e 21?					1	Yes	No
	If "Yes," explain the arrangement in Part XIV				L 1157 11 I	I - F 000	D- 1	TV 1 40		
Pal	rt V Endowment Funds. Complete	(a)Current Year		Wered Prior Yea		to Form 990, Two Years Back		Three Years Back	(a)Eour	Voors Bock
1a	Beginning of year balance	32,526,073	(0)		14,347	25,476,170		35,381,395	(e)roui	Teals back
b	Contributions	328,766			09,407	1,849,63	+	653,689		
c	Investment earnings or losses	-143,205			26,809	-831,52	_	-9,144,074		
d	Grants or scholarships									
e	Other expenditures for facilities and programs	1,397,025		1,52	24,490	1,379,930)	1,414,840		
f	Administrative expenses									
g	End of year balance	31,314,609		32,52	26,073	25,114,34	7	25,476,170		
2	Provide the estimated percentage of the yea	r end balance held a	as		•			•		
а	Board designated or quasi-endowment									
b	Permanent endowment - 88 440 %									
С	Term endowment ► 11 560 %									
3a	Are there endowment funds not in the posse	ssion of the organiza	atıon t	that are	e held an	ıd admınıstered	for t	he		
	organization by								Yes	No
	(i) unrelated organizations			•			•	3a(i)		No
_	(ii) related organizations							3a(ii)	No
	If "Yes" to 3a(II), are the related organizatio						•	3b		
4	Describe in Part XIV the intended uses of th									
Pelr	t VI Land, Buildings, and Equipme	ent. See Form 99	о, Ра							
	Description of property				ost or othe Investmen			(c) Accumulated depreciation	(d) Bo	ok value
1a	and		•			614,	655			614,655
b i	Buildings		•			44,521,	095	17,145,771	2	7,375,324
c l	_easehold improvements		•							
d i	Equipment		•							
						3,851,		3,529,185		322,356
Tota	I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colur	nn (B)	, line 1	0(c).) .					8,312,335
								Schedule D (Form 9	90) 2011

Part VII Investments—Other Securities. See	Form 990, Part X, line 1.	2.	
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market	
(1)Financial derivatives		Cost of end of year market	varue
(2)Closely-held equity interests			
(3)0 ther			
(A) HC CAPITAL TRUST INSTITIONAL INTERNATIONAL EQUITY PORTFOLIO (HCINX)	5,911,652		F
(B) SHORT-TERM INVESTMENTS	1,498,621		F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	, ,		
Part VIII Investments—Program Related. See	Form 990, Part X, line		
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13) Part IX Other Assets. See Form 990, Part X. Im			
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip		(b) Book	 value
		+	
		-	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1:			
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	(b) A mount		
Federal Income Taxes	(b) Amount		
LINE OF CREDIT	409,193		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	409,193		
2. Fin 48 (ASC 740) Footnote In Part XIV, provide the text	of the feetnets to the ergar	nization's financial statements that ren	orts the

Total revenue (Form 990, Part VIII, column (A), line 12)	1	20,987,483
Total expenses (Form 990, Part IX, column (A), line 25)	2	21,778,684
Excess or (deficit) for the year Subtract line 2 from line 1	3	-791,201
Net unrealized gains (losses) on investments	4	-1,079,377
Donated services and use of facilities	5	
Investment expenses	6	
Prior period adjustments	7	
Other (Describe in Part XIV)	8	-383,799
Total adjustments (net) Add lines 4 - 8	9	-1,463,176
Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-2,254,377
XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
Total revenue, gains, and other support per audited financial statements	1	17,191,530
Amounts included on line 1 but not on Form 990, Part VIII, line 12		
Net unrealized gains on investments		
Donated services and use of facilities		
Recoveries of prior year grants		
Other (Describe in Part XIV)		
Add lines 2a through 2d	2e	-935,818
Subtract line 2e from line 1	3	18,127,348
A mounts included on Form 990, Part VIII, line 12, but not on line 1		
Investment expenses not included on Form 990, Part VIII, line 7b . 4a 11,004		
Other (Describe in Part XIV)		
Add lines 4a and 4b	4 c	2,860,135
	5	20,987,483
	per	
·	1	19,445,907
Donated services and use of facilities		
Prior year adjustments	1	
Other losses	1	
Other (Describe in Part XIV)		
Add lines 2a through 2d	2e	527,358
Subtract line 2e from line 1	3	18,918,549
Amounts included on Form 990, Part IX, line 25, but not on line 1:		
Investment expenses not included on Form 990, Part VIII, line 7b 4a 11,004		
Other (Describe in Part XIV)		
Add lines 4a and 4b	4c	2,860,135
Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	21,778,684
	Total expenses (Form 990, Part IX, column (A), line 25) Excess or (deficit) for the year Subtract line 2 from line 1 Net unrealized gains (losses) on investments Donated services and use of facilities Investment expenses Prior period adjustments Other (Describe in Part XIV) Total adjustments (net) Add lines 4 - 8 Excess or (deficit) for the year per financial statements Combine lines 3 and 9 XII Reconciliation of Revenue per Audited Financial Statements With Revenue Per Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains on investments Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains on investments 2a	Total expenses (Form 990, Part IX, column (A), line 25) Excess or (deficit) for the year Subtract line 2 from line 1 3 3 Net unrealized gains (losses) on investments 5 Investment expenses 6 Prior peniod adjustments 6 Prior peniod adjustments 6 Prior peniod adjustments 7 7 Other (Describe in Part XIV) 8 Total adjustments (net) Add lines 4 - 8 Excess or (deficit) for the year per financial statements Combine lines 3 and 9 Excess or (deficit) for the year per financial statements Combine lines 3 and 9 Excess or (deficit) for the year per financial statements Combine lines 3 Total expense, agins, and other support per audited financial Statements 1 Amounts included on line 1 but not on Form 990, Part VIII, line 12 Donated services and use of facilities 2 Donated services and use of facilities 2 Donated services and use of facilities 2 Add lines 2a through 2d 2 Subtract line 2e from line 1 3 Amounts included on Form 990, Part VIII, line 12, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 7 4 Add lines 4a and 4b 2,849,131 Add lines 4a and 4b 3 Add lines 4a and 4b 3 Amounts included on Form 990, Part VIII, line 12, but not on line 1 Investment expenses and losses per audited financial Statements 4 At total expenses and losses per audited financial Statements 5 Amounts included on Form 990, Part VIII, line 25 5 Investment expenses and losses per audited financial Statements 6 Amounts included on line 1 but not on Form 990, Part IX, line 25 5 Amounts included on line 1 but not on Form 990, Part IX, line 25 5 Amounts included on line 1 but not on Form 990, Part IX, line 25 5 Add lines 2a through 2d 2 2 Subtract line 2e from line 1 3 3 Amounts included on Form 990, Part IX, line 25, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 70 4 Add lines 2a through 2

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

additional information	additional information						
Identifier	Return Reference	Explanation					
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	THE SCHOOL'S FINANCE COMMITTEE WILL ESTABLISH THE SPECIFIC DOLLAR AMOUNT THAT THE FUND WILL BE EXPECTED TO GENERATE TO CONTRIBUTE TO THE SCHOOL'S OPERATING FUND FOR THE NEXT FISCAL YEAR THE DRAW FROM THE ENDOWMENT, OR SPENDING RATE, IS 40%					
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	THE SCHOOL HAS ADOPTED THE ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, WHICH ADDRESSES THE DETERMINATION OF WHETHER TAX BENEFITS CLAIMED OR EXPECTED TO BE CLAIMED ON A TAX RETURN SHOULD BE RECORDED IN THE FINANCIAL STATEMENTS UNDER THIS POLICY, THE SCHOOL MAY RECOGNIZE THE TAX BENEFIT FROM AN UNCERTAIN TAX POSITION ONLY IF IT IS MORE-LIKELY-THAT-NOT THAT THE TAX POSITION WOULD BE SUSTAINED ON EXAMINATION BY TAXING AUTHORITIES, BASED ON TECHNICAL MERITS OF THE POSITION MANAGEMENT HAS EVALUATED THE SCHOOL'S TAX POSITIONS AND HAS CONCLUDED THAT THE SCHOOL HAS TAKEN NO UNCERTAIN TAX POSITIONS THAT REQUIRE ADJUSTMENT TO THE FINANCIAL STATEMENTS TO COMPLY WITH PROVISIONS OF THIS GUIDANCE THE SCHOOL IS NO LONGER SUBJECT TO INCOME TAX EXAMINATIONS FOR THE US FEDERAL, STATE OR LOCAL TAX AUTHORITIES FOR YEARS BEFORE JUNE 30, 2009					
PART XI, LINE 8 - OTHER ADJUSTMENTS		UNREALIZED GAIN ON INTEREST RATE SWAP 663,811 REALIZED LOSS ON INTEREST RATE SWAP -1,047,610 TOTAL TO SCHEDULE D, PART XI, LINE 8 -383,799					
PART XII, LINE 2D - OTHER ADJUSTMENTS		COST OF GOODS SOLD AMOUNTS NETTED WITH REVENUE 143,559					
PART XII, LINE 4B - OTHER ADJUSTMENTS		FINANCIAL AID AMOUNTS NETTED ON FINANCIAL STATEMENTS 2,848,631 GAIN ON SALE OF ASSET 500					
PART XIII, LINE 2D - OTHER ADJUSTMENTS		COST OF GOODS SOLD AMOUNTS NETTED WITH REVENUE 143,559 UNREALIZED GAIN ON SWAP AGREEMENT - 663,811 REALIZED LOSS ON SWAP AGREEMENT 1,047,610					
PART XIII, LINE 4B - OTHER ADJUSTMENTS		FINANCIAL AID AMOUNTS NETTED ON FINANCIAL STATEMENTS 2,848,631 GAIN ON SALE OF ASSET 500					

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As Filed Data -

DLN: 93493135074123

OMB No 1545-0047

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Schools

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ.

Employer identification number

GARRISON FOREST SCHOOL INC 52-0591516 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes 4d Yes d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? Νo 5a **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? Νo 5e f Use of facilities? 5f Νo g Athletic programs? 5g Νo 5h Νo h Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a Νo 6a Does the organization receive any financial aid or assistance from a governmental agency? b Has the organization's right to such aid ever been revoked or suspended? Νo If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II Yes

Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION		THE BALTIMORE INDEPENDENT SCHOOL CONSORTIUM PUBLISHES ANNUALLY IN THE LOCAL NEWSPAPERS AN ANNOUNCEMENT LISTING THE NAMES OF ALL MEMBER SCHOOLS, WHICH PUTS FORWARD OUR UNIFIED NON- DISCRIMINATORY POLICY GARRISON IS LISTED IN THIS ANNOUNCEMENT

Schedule E (Form 990 or 990-EZ) 2011

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Schedule I (Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990 OMB No 1545-0047

2011

DLN: 93493135074123

Open to Public Inspection

Internal Revenue Service Name of the organization Employer identification number GARRISON FOREST SCHOOL INC 52-0591516 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash ıf applicable (book, FMV, or government assistance appraisal, other)

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Pa	art IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	

(a)Type of grant or assistance	(b)Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) FINANCIAL AID	201	2,848,631			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 GFS HAS BOTH PAPER AND ELECTRONIC FILES GFS USES FACTS, A SUPPLEMENTAL FORM, PAY STUBS, TAX RETURNS AND W-2'S TO HELP EVALUATE THE FINANCIAL NEED OF FAMILIES THE PREVIOUS YEAR'S TAX RETURN IS USED IN THE INITIAL DECISION BUT THE AMOUNT AWARDED IS CONTINGENT UPON RECEIPT AND REVIEW OF THE CURRENT YEAR'S TAX RETURN IF THERE IS A SIGNIFICANT DISCREPENCY BETWEEN THE INFORMATION A FAMILY PROVIDED AND THE CURRENT TAX RETURN, AN AWARD WOULD BE ADJUSTED ACCORDINGLY FAMILIES ARE NOTIFIED IN AN AWARD LETTER THE AMOUNT THAT WILL BE APPLIED TO WARDS THEIR TUITION A REPORT IS SENT TO THE BUSINESS OFFICE WITH THESE AWARDS AND ARE APPLIED TO THE STUDENT'S ACCOUNT UPDATES / NEW ADDITIONS ARE SENT TO THE BUSINESS OFFICE AS NEEDED

DLN: 93493135074123

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name o	ρf	the	org	ani	zati	on
GARRISC	NC	FOR	EST	SCH	OOL	INC

Employer identification number

52-0591516

Pa	rt I Questions Regarding Compensation				
				Yes	Νo
1a	Check the appropriate box(es) if the organization provid 990, Part VII, Section A, line 1a Complete Part III to	ded any of the following to or for a person listed in Form o provide any relevant information regarding these items			
	First-class or charter travel	✓ Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organ reimbursement orprovision of all the expenses describe		1b	Yes	
2	Did the organization require substantiation prior to rein officers, directors, trustees, and the CEO/Executive Di		_	V	
	officers, directors, trustees, and the CLO/Executive Di	nector, regarding the items checked in line 1a.	2	Yes	
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all that				
	Compensation committee	Written employment contract			
	Independent compensation consultant	✓ Compensation survey or study			
	Form 990 of other organizations	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Par or a related organization	rt VII, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control pay	yment?	4a		No
b	Participate in, or receive payment from, a supplementa	ıl nonqualıfıed retırement plan?	4b		No
c	Participate in, or receive payment from, an equity-base	ed compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provi	ide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must	complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line compensation contingent on the revenues of	e 1a, did the organization pay or accrue any			
а	The organization?		5a		Νo
b	Any related organization?		5b		No
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A, lincompensation contingent on the net earnings of	e 1a, did the organization pay or accrue any			
а	The organization?		6a		No
b	Any related organization?		6b		No
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section A, lir payments not described in lines 5 and 6? If "Yes," des		7		No
8	Were any amounts reported in Form 990, Part VII, paid				
	subject to the initial contract exception described in Re				
	ın Part III		8		Νo
9	If "Yes" to line 8, did the organization also follow the resection 53 $4958-6(c)$?	ebuttable presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name			W-2 and/or 1099-MI	SC compensation (iii) Other	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior
	_	(i) Base compensation	incentive compensation	reportable compensation	compensation			Form 990 or Form 990-EZ
(1) PETER O'NEILL	(1) (11)	274,173 0	0	196 0	51,182 0	89,958 0	415,509 0	0
(2) WILLIAM HODGETTS	(I) (II)	160,790 0	0 0	196 0	29,428 0	20,556 0	210,970 0	0 0

Schedule J (Form 990) 2011 Page **3**

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	PART I, LINE 1A	THE HEAD OF SCHOOL RECIEVES A HOUSING ALLOWANCE THE AMOUNT IS NOT INCLUDED IN HIS TAXABLE COMPENSATION

Schedule J (Form 990) 2011

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).

OMB No 1545-0047

DLN: 93493135074123

Open to Public **Inspection**

Department of the Treasury Internal Revenue Service Name of the organization

GARRISON FOREST SCHOOL INC

► Attach to Form 990. ► See separate instructions.

Employer identification number

GAL	RRISON FOREST SCHOOLING									5 2	2-0591	516			
Pa	art I Bond Issues														,
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue P	rice	(f) [Description	of Purpose	(g) Def	feased	Beh	On alf of suer		Pool
										Yes	No	Yes	No	Yes	No
A	BALTIMORE COUNTY MD ECONOMIC DEVELOPMENT REVENUE BONDS GFS PROJECT	52-0591516	059136AY7	10-01-2006	17,000	,000 C	CONSTRUCTION			X	х			X	
Pa	art II Proceeds			•		•									
	A manust of banda vaturad				<u> </u>	<u> </u>		E	3		С		 	D	
1_	A mount of bonds retired						-						┼		
2	A mount of bonds defeased												 		
3	Total proceeds of Issue Gross proceeds In reserve fun				-	12,669,7	745								
4	<u> </u>						-						┼		
5	Capitalized interest from proce										 				
6	Proceeds in refunding escrow					4,200,0							 		
7	Issuance costs from proceeds					117,	700						↓		
8	Credit enhancement from proc												↓		
9	Working capital expenditures f	·											↓		
10	Capital expenditures from proc	ceeds			8,352,045								↓		
11	O ther spent proceeds												 		
12	O ther unspent proceeds												<u></u>		
13	Year of substantial completion	n 			╛.		1								
					Yes	No		Yes	No	Yes		No	Yes		No
14	Were the bonds issued as part				X		_						—		
15	Were the bonds issued as part		X							<u> </u>					
16	Has the final allocation of proc	X													
17	Does the organization maintai	Х													
Pa	rt IIII Private Business U					_									
		Yes	No		Yes	No No	Yes	C	No	Yes	D	No			
1	Was the organization a partner	r ın a partnership, o	ra member of an L	LC, which owned	162	X		162	140	162		110	1 es	+	140

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Sche	edule K (Form 990) 2011									Page 2
Par	Private Business Use (Continued)									_
				A		3		<u> </u>		D
За	Are there any management or service contracts that may result in private use?	e business	Yes	No X	Yes	No	Yes	No	Yes	No
b	If 'Yes' to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fir property?									
С	Are there any research agreements that may result in private business us financed property?	se of bond-		х						
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed prope									
4	Enter the percentage of financed property used in a private business use other than a section 501(c)(3) organization or a state or local government.									
5	Enter the percentage of financed property used in a private business use unrelated trade or business activity carried on by your organization, anoth 501(c)(3) organization, or a state or local government									
6	Total of lines 4 and 5									
7	Has the organization adopted management practices and procedures to e post-issuance compliance of its tax-exempt bond liabilities?	ensure the	Х							
Pai	rt IV Arbitrage	_								
		A		.,	<u>B</u>		<u> </u>		D	
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	Yes	No	Yes	No	•	es	No	Yes	No
2	Is the bond issue a variable rate issue?	X								
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		х							
b	Name of provider		•				•			
С	Term of hedge									
d	Was the hedge superintegrated?									
_	Was a hedge terminated?									

Part V Procedures To Undertake Corrective Action

Did the bond issue qualify for an exception to rebate?

Was the regulatory safe harbor for establishing the fair market

Were any gross proceeds invested beyond an available temporary

Χ

Χ

Χ

Part VI Supplemental Information

Were gross proceeds invested in a GIC?

Name of provider

value of the GIC satisfied?

Term of GIC

4a

b

d

5

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier Return Reference Explanation

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DLN: 93493135074123

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2011

Open to Public Inspection

	of the organization ON FOREST SCHOOL INC							E	mployer i	dent if ica	tion numb	er
Do at I	Francis Bonefit Tree		(-	t F01	(-)(2) -	and an abian FO1	(-)(4)		2-05915			
Part I	Excess Benefit Train Complete if the organization										ıne 40b	
1	(a) Name of disq	ualıfıed	person			(b) Desc	ription	of trans	action		Coi	(c) rected?
											Yes	No
2 En	ter the amount of tax impos	ed on t	he orgar	nization man	agers or	disqualified perso	ons duri	na the v	ear unde	r	•	•
se	ction 4958								•	· \$		
3 En	ter the amount of tax, if any	, on line	e 2, abo	ve, reimburs	ed by th	e organization .			•	•		
Part I	Loans to and/or	From	Intere	sted Pers	ons.							
	Complete if the organi	zation a T	nswered	d "Yes" on F	orm 990	, Part IV, line 26	, or Forn I	n 990-E			a I	
		1 ' '	oan to				(e) I	[n	(f) Appro		(g)Writ	ten
(a) Nan	ne of interested person and purpose		m the zation?	(c)Original a		(d)Balance due	defau		by boar		agreem	
	• •	То	From	┨			Yes	No	commit Yes	No	Yes	No
(1) PETE	R O'NEILL	'	1.10				1 32	"	1.55	1	1.55	1
			X	1	100,000	20,000		No	Yes		Yes	
								_				
Total					- \$	20,000						
Part II	Grants or Assistar Complete if the orga						. line 2	27.				
	(a) Name of interested pers					en interested per			ount of a	rant or ty	pe of assi	stance
	(a) Name of interested pers			an	d the org	ganızatıon		(0)/////	lount or g	iancor cy	pe or assi	Stance
							+					

Complete if the organization			ne 28a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sha organiz reven	atıon's
	organızatıon			Yes	No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
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Schedule L (Form 990 or 990-EZ) 2011

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DLN: 93493135074123

OMB No 1545-0047

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Inspection

Department of the Treasury

SCHEDULE M

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Internal Revenue Service Name of the organization GARRISON FOREST SCHOOL INC

Employer identification number

Pa	rt I Types of Property				52-0591516			
	, ,	(a) Check If applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line	(d Method of do contribution	etermı	_	
1	Art—Works of art			19				
	Art—Historical treasures							
	Art—Fractional interests							
	Books and publications							
	Clothing and household							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	Х	20	336,986	MKT PRICE - DATE	OFT	RAN	
10	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—O ther							
18	Collectibles							
19	Food inventory							
	Drugs and medical supplies .							
	Taxidermy							
	Historical artifacts							
	Scientific specimens							
	Archeological artifacts							
	O ther ▶ ()							
	O ther ▶()							
	Other ►()							
	O ther ► ()				<u> </u>			
29	Number of Forms 8283 received for which the organization compl				29		Yes	No.
30a	During the year, did the organiza	ition receiv	e by contribution any prope	erty reported in Part I lines	1-28 that it		163	140
504	must hold for at least three year							
	for exempt purposes for the enti				a to be used	20-		No
L	If "Yes," describe the arrangeme					30a		110
о 31	Does the organization have a gif			review of any non-standard	contributions?	31		No
32a	Does the organization hire or us							
	contributions?		· · · · · · ·			32a		No
	If "Yes," describe in Part II							
33	If the organization did not report describe in Part II	revenues i	n column (c) for a type of p	roperty for which column (a) is checked,			

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2011

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name	e of	the	org	anıza	atio	n
GARRI	SON	FOR	EST	SCHO	OL	INC

Employer identification number

52-0591516

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	A COPY OF THE FINAL DRAFT OF THE 990 WILL BE DISTRIBUTED AND REVIEWED IN THE FINANCE COMMITTEE, THEN SUBSEQUENTLY PRESENTED AND REVIEWED BY THE FULL BOARD
	FORM 990, PART VI, SECTION B, LINE 12C	EVERY BOARD MEMBER MUST READ AND SIGN A CONFLICT OF INTEREST STATEMENT ANNUALLY THE HEAD OF SCHOOL'S ASSISTANT IS RESPONSIBLE FOR THE DISTRIBUTION AND TRACKING OF THIS DOCUMENT
	FORM 990, PART VI, SECTION B, LINE 15A	IN DETERMINING THE COMPENSATION LEVEL FOR THE HEAD OF SCHOOL, LOCAL AND NATIONAL COMPARABLE STATISTICS ARE GATHERED, REVIEWED AND DOCUMENTED BY THE EXECUTIVE COMMITTEE OF THE BOARD
	FORM 990, PART VI, SECTION C, LINE 19	THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -1,079,377 UNREALIZED GAIN ON INTEREST RATE SWAP -1,047,610 TOTAL TO FORM 990, PART XI, LINE 5 -1,463,176

Software ID: Software Version:

EIN: 52-0591516

Name: GARRISON FOREST SCHOOL INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per		tion that a		/)			(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
DAVID M DIPIETRO PRESIDENT	2 00	Х		х				0	0	0
CARROLL DAWBARN VICE PRESIDENT	2 00	Х		х				0	0	0
AMABEL BOYCE JAMES TREASURER	2 00	Х		х				0	0	0
TIMOTHY T WEGLICKI SECRETARY	2 00	Х		х				0	0	0
EMILY GARDNER BARATTA BOARD MEMBER	2 00	Х						0	0	0
DR SARA N BLEICH BOARD MEMBER	2 00	Х						0	0	0
FRANK A BONSAL III BOARD MEMBER	2 00	Х						0	0	0
ROBERT S BRENNEN BOARD MEMBER	2 00	Х						0	0	0
DIANA WARFIELD DALY BOARD MEMBER	2 00	Х						0	0	0
TIMOTHY F DANIELS BOARD MEMBER	2 00	Х						0	0	0
MATHIAS J DEVITO BOARD MEMBER	2 00	Х						0	0	0
JEFFREY W DURKEE BOARD MEMBER	2 00	Х						0	0	0
STACY GARRETT-RAY BOARD MEMBER	2 00	Х						0	0	0
KIMBERLY W GORDON BOARD MEMBER	2 00	Х						0	0	0
MOLLY MUNDY HATHAWAY BOARD MEMBER	2 00	Х						0	0	0
SARA LEBRUN INGRAM BOARD MEMBER	2 00	Х						0	0	0
CATHERINE Y JACKSON BOARD MEMBER	2 00	Х						0	0	0
LILA BOYCE LOHR BOARD MEMBER	2 00	Х						0	0	0
IRA H MALIS BOARD MEMBER	2 00	Х						0	0	0
DR WILLIAM PARRISH BOARD MEMBER	2 00	Х						0	0	0
GREGORY C PINKARD BOARD MEMBER	2 00	Х						0	0	0
KARAN POWELL PH D BOARD MEMBER	2 00	Х						0	0	0
FRANCES RUSSELL ROCKWELL BOARD MEMBER	2 00	Х						0	0	0
R TODD RUPPERT BOARD MEMBER	2 00	Х						0	0	0
SARAH CROSBY SCHWEIZER BOARD MEMBER	2 00	х						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated Employees, and Independent Contractors										
(A) Name and Title	(B) A verage hours per week	(C) Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
		Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
ELIZABETH B SEARLE BOARD MEMBER	2 00	Х						0	0	0
HELEN ZINREICH SHAFER BOARD MEMBER	2 00	Х						0	0	0
CAROLINE RINEHART STEWART BOARD MEMBER	2 00	Х						0	0	0
ELIZABETH GARLAND WILMERDING BOARD MEMBER	2 00	Х						0	0	0
WILLIAM L YERMAN BOARD MEMBER	2 00	Х						0	0	0
PETER O'NEILL HEAD OF SCHOOL	40 00			Х				274,369	0	141,140
WILLIAM HODGETTS ASST HEAD OF SCHOOL FOR FINANCE & OPS	40 00			X				160,986	0	49,984
DEANNA URNER DIRECTOR OF DEVELOPMENT	40 00					Х		101,028	0	24,400
MELINDA BIHN HEAD OF UPPER SCHOOL	40 00					х		112,904	0	6,872