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DLN: 93493017001223

# Form **990**

Department of the Treasury

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

Open to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

|                                | revenue   |                         |  | 04 0044                                  |                          |                                     | Inspection                         |
|--------------------------------|---|-------------------------|--|--|--------------------------|-------------------------------------|------------------------------------|
|                                |   |                         | lendar year, or tax year beginning 07-<br>C Name of organization   | 01-2011 and ending 06-30-2012            | <u>2</u>                 | D Employer i                        | dentification number               |
| _                              | eck if ap<br>fress ch   | oplicable<br>ange       | ST JOHN'S COLLEGE  |  |                          | 52-05914                            | .21                                |
| _                              | ne char   | _                       | Doing Business As  |  | _                        | E Telephone                         |                                    |
| _                              | ial retur   |                         |  |  |                          | (410)263                            | -2371                              |
| _                              |   |                         | Number and street (or P O box if mail is no<br>PO BOX 2800   | ot delivered to street address) Room/sui | ite                      | <b>G</b> Gross receipt              | ts \$ 70,808,030                   |
| _                              | mınated   |                         |  |  | _                        |                                     |                                    |
| _                              | ended r   |                         | City or town, state or country, and ZIP + 4<br>ANNAPOLIS, MD 21404   |  |                          |                                     |                                    |
| I App                          | olication   | pending                 |  |  |                          |                                     |                                    |
|                                |   |                         | <b>F</b> Name and address of principal CHRISTOPHER NELSON  | officer                                  |                          | s a group retu                      |                                    |
|                                |   |                         | 60 COLLEGE AVENUE  |  | affilia                  | tes                                 | ⊤Yes <b>∀</b> No                   |
|                                |   |                         | ANNAPOLIS,MD 21401   |  | H(b) Are all             | affiliates inclu                    | ıded?                              |
|                                | x-exem  | pt status               | ▼ 501(c)(3)  | o) [4947(a)(1) or [527                   |                          |                                     | st (see instructions)              |
|                                |   |                         |  | 0 )   4347(a)(1) 01   327                | H(c) Grou                | p exemption r                       | number <b>F</b>                    |
|                                |   |                         | W STJOHNSCOLLEGE EDU   |  |                          |                                     |                                    |
| K Forn                         | n of org  | janization              | Corporation Trust Association O  | her 🕨                                    | <b>L</b> Year of for     | mation 1784                         | <b>M</b> State of legal domicile   |
| Pa                             | rt I  | Sumi                    | mary   |  |                          | _                                   | THD .                              |
|                                |   |                         | escribe the organization's mission or n  | nost significant activities              |                          |                                     | _                                  |
| a.                             |   |                         | IDE POST-SECONDARY EDUCATI   |  |                          |                                     |                                    |
| Governance                     | -   |                         |  |  |                          |                                     |                                    |
| Ē                              | -   |                         |  |  |                          |                                     |                                    |
| ove<br>Ove                     | 2   | Check th                | is box দ if the organization disconti  | nued its operations or disposed o        | of more than 2           | 5% of its net                       | assets                             |
|                                | 3 1   | Number o                | of voting members of the governing bo  | dy (Part VI, line 1a)                    |                          | 3                                   | 44                                 |
| ጭ<br>ማ                         | 4 1   | Number o                | of independent voting members of the   | governing body (Part VI, line 1b)        |                          | 4                                   | 39                                 |
| Ě                              | 5 1   | Γotal nun               | nber of individuals employed in calend   | ar year 2011 (Part V, line 2a)           |                          | 5                                   | 1,017                              |
| Activities &                   | l   |                         | nber of volunteers (estimate if necess   |  |                          | 6                                   | 150                                |
|                                | l   |                         | related business revenue from Part VI  | , , ,,                                   |                          | 7a                                  | 0                                  |
|                                | <b>b</b> N  | Net unrel               | ated business taxable income from Fo   | orm 990-1, line 34                       |                          | 7b                                  | 0                                  |
|                                |   | C + h                   | outrons and superty (Doubly (III line 1 h)   |  |                          | r <b>Year</b>                       | Current Year                       |
| 可                              | 8<br>  9  |                         | outions and grants (Part VIII, line 1h)<br>m service revenue (Part VIII, line 2g   |  | 11,604,291<br>49,100,946 | 11,179,860<br>49,095,812            |                                    |
| Revenue                        | 10  |                         | ment income (Part VIII, iiile 2g<br>ment income (Part VIII, column (A), l  |  | 4,478,325                | 4,271,605                           |                                    |
| <u> </u>                       | 11  |                         |  |  |                          | 1,508,875                           | -319                               |
|                                | 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line |                         |  |  |                          | _,_,_,                              |                                    |
|                                |   |                         |  |  | _                        | 66,692,437                          | 64,546,958                         |
|                                | 13  |                         | and similar amounts paid (Part IX, co  |  |                          | 18,158,014                          | 18,786,751                         |
|                                | 14  |                         | s paid to or for members (Part IX, col   |  |                          | 0                                   | 0                                  |
| &                              | 15  | 5-10)                   | s, other compensation, employee ben  | ents (Part IX, Column (A), lines         |                          | 33,380,556                          | 35,116,750                         |
| <u>8</u>                       | 16a   | Profess                 | sional fundraising fees (Part IX, colum  | ın (A), lıne 11e)                        |                          | 0                                   | 0                                  |
| Expenses                       | b   | Total fun               | ndraising expenses (Part IX, column (D), line 2  | 5) •3,123,165                            |                          |                                     |                                    |
| ш                              | 17  |                         | expenses (Part IX, column (A), lines 1   |  |                          | 16,373,737                          | 15,956,263                         |
|                                | 18  | Total e                 | xpenses Add lines 13-17 (must equ  | al Part IX, column (A), line 25)         |                          | 67,912,307                          | 69,859,764                         |
|                                | 19  | Revenu                  | ue less expenses Subtract line 18 fro  | m line 12                                |                          | -1,219,870                          | -5,312,806                         |
| ें<br>१०<br>१०                 |   |                         |  |  |                          | of Current<br>ear                   | End of Year                        |
| Net Assets or<br>Fund Balances | 20  | Totala                  | ssets (Part X, line 16)  |  |                          | 32,158,574                          | 225,833,869                        |
| A AS                           | 21  |                         | abilities (Part X, line 26)  |  |                          | 44,983,078                          | 47,203,510                         |
| žË                             | 22  |                         | sets or fund balances Subtract line 2  |  |                          | 87,175,496                          | 178,630,359                        |
| Par                            | t II  | Signa                   | ature Block  |  |                          |                                     |                                    |
| Under<br>know                  | r penal   | ties of pe              | erjury, I declare that I have examined this<br>; it is true, correct, and complete. Declar   |  |                          |                                     |                                    |
|                                |   | ****                    |  |  | 20                       | 13-01-15                            |                                    |
| Sign                           |   | Signat                  | ture of officer  |  | Da                       | te                                  |                                    |
| Here                           | e   |                         | TE JONES PHD TREASURER, ANNAPOLIS CAMI   | PUS                                      |                          |                                     |                                    |
|                                |   | Type                    | or print name and title  |  |                          | T                                   |                                    |
| _                              |   | Preparer's              |  |  | Check if<br>elf-         | Preparer's taxp<br>(see instruction | payer identification number<br>ns) |
| Paid                           |   | signature               | The state of the s | employed 🕨 🦳                             | P00740046                |                                     |                                    |
| Prepa                          |   | Firm's na<br>if self-em | me (or yours MULLEN SONDBERG WIMBIS  | H & STONE PA                             |                          | EIN • 52-119                        |                                    |
| Use (                          | July  | address,                | and ZIP + 4 2553 HOUSLEY ROAD SUITE  | 200                                      |                          |                                     |                                    |
| _                              |   |                         | ANNAPOLIS, MD 214016751  |  |                          | Phone no 🕨                          | (410) 224-4920                     |

May the IRS discuss this return with the preparer shown above? (see instructions) . . . .

✓ Yes 

✓ No

| Par                                       | t III                                      | Statement of Program S<br>Check if Schedule O contains a   |   |  |  |   |                                       | . I   |
|---|--|--|---|--|--|---|---------------------------------------|---|
| 1   | Briefl                                     | y describe the organization's mi   | ssion   |  |  |   |                                       |   |
| WOM<br>THE<br>JOHI<br>TRAI<br>INTE<br>HUM | IEN FROM TO M N'S, FROM TO N ELLECT AN EXI | COLLEGE IS A COMMUNITY ID M THE TYRANNIES OF UNEX AKE INTELLIGENT, FREE CHOEDOM IS PURSUED MAINLY IT THE BOOKS THAT ARE AT TUAL TRADITION THEY ARE TO STENCE, BUT ALSO HAVE GRAD TOUCH OUR SPIRITS | AMINED OPINIONS AND IN<br>DICES CONCERNING THE E<br>THROUGH THOUGHTFUL C<br>HE HEART OF LEARNING A<br>IMELESS AND TIMELY, THI | NHERITED PREJU<br>NDS AND MEANS<br>ONVERSATION A<br>T ST JOHN'S STA<br>EY NOT ONLY ILL | DICES IT ALSO EN OF BOTH PUBLIC A BOUT GREAT BOO AND AMONG THE O UMINATE THE PER | DEAVORS<br>AND PRIV<br>KS OF THE<br>RIGINAL S | TO E<br>ATE L<br>WES<br>SOUR<br>QUEST | NABLE<br>IFE AT ST<br>FERN<br>CES OF OU<br>FIONS OF |
| 2   |  | e organization undertake any siq<br>or Form 990 or 990-EZ?   |   |  |  | ┌ Yes   | ר No                                  |   |
|   | If "Yes                                    | s," describe these new services  | on Schedule O   |  |  |   |                                       |   |
| 3   | servic                                     | e organization cease conducting es?  |   |  | s, any program<br>· · · · ·  | ┌ Yes   | √ No                                  |   |
| 4   | Descr<br>expen                             | the the organization's program s<br>ses Section 501(c)(3) and 501<br>and allocations to others, the t  | ervice accomplishments for (c)(4) organizations and sect  | tion 4947 (a)(1) tru   | ists are required to r   | eport the a                                   |                                       |   |
| 4a  | (Code                                      | ) (Expenses \$<br>JATE & UNDERGRADUATE COURSE OF   |   | ,  | 18,786,751 ) (Revenue \$   | 5 4   | 19,089,6                              | 528 )   |
| 4b  | (Code                                      | ) (Expenses \$   | ınclud ıng g  | rants of \$  | ) (Revenue \$  |   |                                       | )   |
|   |  |  |   |  |  |   |                                       |   |
|   |  |  |   |  |  |   |                                       | _   |
| 4c  | (Code                                      | ) (Expenses \$   | ıncludıng g   | rants of \$  | ) (Revenue \$  |   |                                       | )   |
|   |  |  |   |  |  |   |                                       |   |
|   |  |  |   |  |  |   |                                       |   |
|   |  |  |   |  |  |   |                                       |   |
|   |  |  |   |  |  |   |                                       |   |
|   |  |  |   |  |  |   |                                       |   |
|   |  |  |   |  |  |   |                                       |   |
|   |  |  |   |  |  |   |                                       |   |
|   | Otha                                       | r program services (Describe ii  | Schadula O )  |  |  |   |                                       |   |
| Tu  |  | enses \$   | including grants of \$  | ) (  | Revenue \$   |   | )                                     |   |
| 4e  | Tota                                       | program service expenses►\$  | 58,096,922  |  |  |   |                                       |   |

| Form 990 ( | <u> </u>                        |
|------------|---------------------------------|
| Part IV    | Checklist of Required Schedules |

|     |   |     | Yes | No |
|-----|---|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1   | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 😼   | 2   | Yes |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$  | 3   |     | No |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II  | 4   |     | Νο |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | No |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1  | 6   |     | No |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II   | 7   |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III   | 8   | Yes |    |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV   | 9   |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V  | 10  | Yes |    |
| 11  | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable  |     |     |    |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.   | 11a | Yes |    |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.  | 11b | Yes |    |
| С   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.  | 11c |     | No |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.   | 11d |     | No |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.  | 11e | Yes |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.   | 11f | Yes |    |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII   | 12a | Yes |    |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional  | 12b |     | No |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  | Yes |    |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | No |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I | 14b | Yes |    |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV  | 15  |     | No |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV   | 16  |     | No |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I   | 17  |     | No |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  | Yes |    |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19  |     | No |
| 20a | Did the organization operate one or more hospitals? If "Yes," complete Schedule H   | 20a |     | No |
| b   | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements   | 20b |     |    |

| Par | t IV Checklist of Required Schedules (continued)  |     |                |        |
|-----|---|-----|----------------|--------|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  |                | N o    |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22  | Yes            |        |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J                | 23  | Yes            |        |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a | Yes            |        |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b |                | No     |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c |                | No     |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d |                | Νo     |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$   | 25a |                | No     |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I       | 25b |                | N o    |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                    | 26  | Yes            |        |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III            | 27  |                | N o    |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)   |     |                |        |
| а   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV   | 28a |                | No     |
| b   | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28b |                | N o    |
| С   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV   | 28c |                | N o    |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule Ma   | 29  | Yes            |        |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  | 30  |                | N o    |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31  |                | No     |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  | 32  |                | No     |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I   | 33  |                | No     |
|     | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1   | 34  |                | No     |
| 35a | Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?  | 35a |                | No     |
| b   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2  | 35b |                | No     |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2   | 36  |                | No     |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |                | N o    |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O  | 38  | Yes            |        |
|     |   | F   | orm <b>990</b> | (2011) |

| Part V | Statements Regarding Other IRS Filings and Tax Compliance |
|--------|---|

|   | Check if Schedule O contains a response to any question in this Part V   |     | . [ |      |
|---|--|-----|-----|------|
|   |  |     | Yes | No   |
| а | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable  |     |     |      |
|   |  |     |     |      |
|   | <b>1a</b> 1,586  |     |     |      |
| b | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b   |     |     |      |
| _ | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable  |     |     |      |
| Ĭ | gaming (gambling) winnings to prize winners?   | 1c  |     |      |
| a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  |     |     |      |
|   | Statements filed for the calendar year ending with or within the year covered by this return   |     |     |      |
| h | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   |     |     |      |
| _ |  | 2b  | Yes |      |
|   | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  |     |     |      |
| a | Did the organization have unrelated business gross income of \$1,000 or more during the  | _   |     |      |
|   | year?  | 3a  |     | No   |
|   | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O   | 3b  |     |      |
| а | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities |     |     |      |
|   | account)?  | 4a  | Yes |      |
| b | If "Yes," enter the name of the foreign country ▶ CJ   |     |     |      |
|   | See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts  |     |     |      |
|   |  |     |     |      |
| a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a  |     | No   |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b  |     | No   |
| C | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | _   |     |      |
| _ | Does the eventuation have applied event which are warmed by events than \$400,000 and \$4.10   | 5c  |     | NI - |
| a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?                            | 6a  |     | Νo   |
| ь | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts   |     |     |      |
|   | were not tax deductible?   | 6b  |     |      |
|   | Organizations that may receive deductible contributions under section 170(c).  |     |     |      |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and  | 7a  |     | Νo   |
| h | services provided to the payor?  | 7b  |     |      |
|   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to   | 70  |     |      |
| • | file Form 8282?  | 7c  |     | Νo   |
| d | If "Yes," indicate the number of Forms 8282 filed during the year  |     |     |      |
|   |  |     |     |      |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e  |     | No   |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f  |     | No   |
|   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as   |     |     |      |
| _ | required?  | 7g  |     |      |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a  | 7h  |     |      |
|   | Form 1098-C?   | /n  |     |      |
|   | the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess  |     |     |      |
|   | business holdings at any time during the year?   | 8   |     |      |
|   | Sponsoring organizations maintaining donor advised funds.  |     |     |      |
| а | Did the organization make any taxable distributions under section 4966?  | 9a  |     |      |
| b | Did the organization make a distribution to a donor, donor advisor, or related person?   | 9b  |     |      |
| 0 | Section 501(c)(7) organizations. Enter   |     |     |      |
| а | Initiation fees and capital contributions included on Part VIII, line 12   10a   |     |     |      |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club   |     |     |      |
|   | facilities   |     |     |      |
| 1 | Section 501(c)(12) organizations. Enter  |     |     |      |
|   | Gross income from members or shareholders  |     |     |      |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)  |     |     |      |
|   | sources against amounts due or received from them)......... <mark> 11b</mark>  |     |     |      |
|   | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a |     |      |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the   |     |     |      |
| 2 | year   |     |     |      |
|   | Section 501(c)(29) qualified nonprofit health insurance issuers.  Is the organization licensed to issue qualified health plans in more than one state?   |     |     |      |
| а | <b>Note.</b> All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue   |     |     |      |
|   | qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization   | 13a |     |      |
| h | Enter the aggregate amount of reserves the organization is required to maintain by   |     |     |      |
| ט | Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans                                    |     |     |      |
| c | Enter the aggregate amount of reserves on hand   |     |     |      |
|   | 13c  |     |     |      |
|   | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a |     | Νo   |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O  | 14b |     |      |

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Se  | ection A. Governing Body and Management  |                |     |     |
|-----|--|----------------|-----|-----|
|     |  |                | Yes | No  |
|     |  |                |     |     |
| 1a  | Enter the number of voting members of the governing body at the end of the tax   |                |     |     |
| Id  |  | 44             |     |     |
| b   | Enter the number of voting members included in line 1a, above, who are independent   | 39             |     |     |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  | y 2            |     | No  |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?  | 3              |     | No  |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   | 4              |     | No  |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets? .   | 5              |     | No  |
| 6   | Did the organization have members or stockholders?   | 6              |     | No  |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one of more members of the governing body?   | or <b>7a</b>   |     | No  |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholde or persons other than the governing body?   | rs, <b>7b</b>  |     | No  |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following   |                |     |     |
| а   | The governing body?  | 8a             | Yes |     |
| b   | Each committee with authority to act on behalf of the governing body?  | 8b             | Yes |     |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at   | the            | 1   |     |
|     | organization's mailing address? If "Yes," provide the names and addresses in Schedule O  | 9              |     | Νo  |
|     | ection B. Policies (This Section B requests information about policies not required by the Interna   | ıl             |     |     |
| ке  | evenue Code.)  |                | Yes | No  |
| 10a | Did the organization have local chapters, branches, or affiliates?   | 10a            | +   | No  |
|     | If "Yes," did the organization have written policies and procedures governing the activities of such chapters,   | 100            |     | 110 |
| _   | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  | 10b            |     |     |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before fil the form?   | ıng <b>11a</b> |     | No  |
| b   | Describe in Schedule O the process, if any, used by the organization to review the Form 990  |                |     |     |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13  | 12a            | Yes |     |
| b   | Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?   | 12b            | Yes |     |
| c   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," descr<br>in Schedule O how this was done   | 12c            | Yes |     |
| 13  | Did the organization have a written whistleblower policy?  | 13             | Yes |     |
| 14  | Did the organization have a written document retention and destruction policy?   | . 14           | Yes |     |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  | 1?             |     |     |
| а   | The organization's CEO, Executive Director, or top management official   | 15a            | Yes |     |
| b   | Other officers or key employees of the organization  | 15b            | Yes |     |
|     | If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)  |                |     |     |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with  | ıa             |     |     |
|     | taxable entity during the year?  | 16a            |     | No  |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 16b            | ,   |     |
| Se  | ection C. Disclosure   |                |     |     |
| 17  | List the States with which a copy of this Form 990 is required to be filed▶MD , NM   |                |     |     |
| 18  | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c (3)s only) available for public inspection. Indicate how you made these available. Check all that apply   | )              |     |     |

- ☐ O wn website ☐ A nother's website ☑ U pon request
- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization BRONTE JONES AND BRYAN VALENTINE 60 COLLEGE AVENUE

ANNAPOLIS, MD 21401

(410) 626-2514

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if neither the or | ganization nor any re                          | lated o  | rgan                  | ızatı    | ons          | compe                        | ensat  | ted any current or fo  | rmer officer, direc  | tor, or trustee  |
|----------------------------------|--|--|-----------------------|----------|--------------|------------------------------|--------|--|--|--|
| <b>(A)</b><br>Name and Title     | (B) A verage hours per week (describe          | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |          |              |                              |        | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- | (F) Estimated amount of other compensation from the organization and |
|                                  | hours for related organizations in Schedule O) | Individual trustae<br>or director  | Institutional Trustee | Officer  | Key employee | Highest compensated employee | Former |  | MISC)  | related<br>organizations   |
| See Additional Data Table        |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |
|                                  |  |  |                       | $\vdash$ |              |                              | _      |  |  |  |
|                                  |  |  |                       |          |              |                              |        |  |  |  |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and Title   |   | (B)<br>Average<br>hours<br>per<br>week<br>(describe     | A verage hours more than one box, per unless person is both an officer and a director/trustee) 2/ |                       |             |              |                              |          |           |            | (E) Reportable compensation from related organizations (W- 2/1099- | eportable<br>mpensation<br>om related<br>ganizations |                   | ated<br>of other<br>sation<br>the<br>ion and |
|---|---|---|---|-----------------------|-------------|--------------|------------------------------|----------|-----------|------------|--|--|-------------------|--|
|   |   | for<br>related<br>organizations<br>in<br>Schedule<br>O) | Individual trustee<br>or director   | Institutional Trustee | Officei     | Key employee | Highest compensated employee | Former   |           |            | MISC   |  | relat<br>organiza |  |
| See A   | dditional Data Table  |   |   |                       |             |              | -                            |          |           |            |  | +  |                   |  |
|   |   |   |   |                       |             |              |                              |          |           |            |  | $\top$   |                   |  |
|   |   |   |   |                       |             |              |                              |          |           |            |  |  |                   |  |
|   |   |   |   |                       |             |              |                              |          |           |            |  |  |                   |  |
|   |   |   |   |                       |             |              |                              |          |           |            |  |  |                   |  |
|   |   |   |   |                       |             |              |                              |          |           |            |  | 4  |                   |  |
|   |   |   |   |                       |             |              |                              |          |           |            |  | $\dashv$   |                   |  |
|   |   |   |   |                       |             |              |                              |          |           |            |  | +  |                   |  |
|   |   |   |   |                       |             |              |                              | <u> </u> |           |            |  | +  |                   |  |
|   |   |   |   |                       |             |              |                              |          |           |            |  | +  |                   |  |
|   |   |   |   |                       |             |              |                              |          |           |            |  | $\dagger$  |                   |  |
|   |   |   |   |                       |             |              |                              |          |           |            |  |  |                   |  |
| 1b  | Sub-Total   |   |   |                       |             |              |                              |          |           |            | •  |  |                   |  |
| c   | Total from continuation sheets  Total (add lines 1b and 1c) .                                       |   |   |                       |             |              |                              | •        |           | 2,005,608  |  | 0  |                   | 574,238                                      |
| 2   | Total number of individuals (incl   | udıng but not lın                                       | nited to  | thos                  | e lıs       | ted          |                              | ) who    | o receive | d more tha | an   |  |                   |  |
|   | \$100,000 of reportable compens   | sation from the   | organız   | atıon <b>i</b>        | <b>-</b> 32 |              |                              |          |           |            |  |  |                   |  |
| 3   | Did the organization list any <b>forr</b> on line 1a? <i>If</i> "Yes," complete Sch                 |   |   |                       |             |              | mploy<br>•                   | ee,      | or highes | t compens  | ated employee  | 3  | Yes               | No<br>No                                     |
| 4   | For any individual listed on line 1 organization and related organization individual                |   |   |                       |             |              |                              |          |           |            |  | 4  | Yes               |  |
| 5   | Did any person listed on line 1a<br>services rendered to the organiz                                |   |   |                       |             |              |                              |          |           |            | or individual for<br>•   | 5  |                   | No   |
| Se  | ection B. Independent Con   | tractors  |   |                       |             |              |                              |          |           |            |  |  |                   |  |
| 1   | Complete this table for your five \$100,000 of compensation from or within the organization's tax y | the organizatio   |   |                       |             |              |                              |          |           |            |  |  |                   |  |
|   |   | ( <b>A)</b><br>ne and business add                      | dress   |                       |             |              |                              |          |           | Desc       | (B)<br>ription of services   |  | Comper            |  |
| 100 H   | APPETIT<br>IAMILTON AVE SUITE 400<br>ALTO, CA 94301   |   |   |                       |             |              |                              |          |           | FOOD SERV  | ICE  |  | 1                 | .,907,710                                    |
| ARAMARK  1160 CAMINO CRUZ BLANCO SANTA FE, NM 87505  FOOD SERVICE   |   |   |   |                       |             |              | 1                            | ,488,000 |           |            |  |  |                   |  |
| NORTH CHARLES STREET DESIGN ORGANIZATION 222 WEST SARATOGA ST BALTIMORE, MD 21201  MARKETING SERVICES   |   |   |   |                       |             |              |                              | 854,804  |           |            |  |  |                   |  |
| 115 A   | ARCHITECTS<br>MHERST DRIVE SE<br>QUERQUE, NM 87106  |   |   |                       |             |              |                              |          |           | ARCHITECT  | JAL SERVICES   |  |                   | 297,139                                      |
| 1221  | CIATED SECURITY INDUSTRIES<br>SOUTH SAINT FRANCIS DRIVE<br>A FE, NM 87505                           |   |   |                       |             |              |                              |          |           | SECURITY S | ERVICES  |  |                   | 238,208                                      |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 13 |   |   |   |                       |             |              |                              |          |           | _          |  |  |                   |  |

| Part V   |              | Statement of Revenue   |                      |  |  |   |
|--|--------------|--|----------------------|--|--|---|
|  |              |  | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | <b>(C)</b><br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512,513,or 514 |
| \$ \$  | 1a           | Federated campaigns 1a   |                      |  |  |   |
| 至至   | ь            | Membership dues 1b   |                      |  |  |   |
| ಕ್ಷ  | c            | Fundraising events 1c 18,8   | 24                   |  |  |   |
| ±<br>La  | d            | Related organizations 1d   | —                    |  |  |   |
| ಕ್ಷ  |              |  |                      |  |  |   |
| €.E  | e            |  | <u></u>              |  |  |   |
| 일<br>일   | f            | All other contributions, gifts, grants, and <b>1f</b> 8,780,2 similar amounts not included above | 74                   |  |  |   |
| ≅्र  | g            | Noncash contributions included in  |                      |  |  |   |
| ŧĕ   |              | lines 1a-1f \$   |                      |  |  |   |
| Contributions, gifts, grants and other similar amounts | h            | Total. Add lines 1a-1f   | <b>1</b> 1,179,860   |  |  |   |
|  |              | Business Cod   | le                   |  |  |   |
| Ĭ  | 2a           | TUITION AND FEES 611   | 40,213,746           | 40,213,746   |  |   |
| 9.46   | Ь            |  | 710 6,654,857        | 6,654,857  |  |   |
| å≛<br>ov   |              |  | • • •                |  |  |   |
| Š  | C            | AUXILIARY ENTERPRISES 611  | .710 979,135         | 979,135  |  |   |
| <u>.</u>   | d            |  |                      |  |  |   |
| Ξ  | e            |  |                      |  |  |   |
| Program Serwce Revenue                                 | f            | All other program service revenue  | 1,248,074            | 1,248,074  |  |   |
| š  | g            | Total. Add lines 2a-2f   | 49,095,812           |  |  |   |
|  | 3            | Investment income (including dividends, interest   |                      |  |  |   |
|  |              | and other similar amounts)   | 1,442,367            |  |  | 1,442,367   |
|  | 4            | Income from investment of tax-exempt bond proceeds   | -                    |  |  |   |
|  | 5            | Royalties  | -                    |  |  |   |
|  |              | (ı) Real (ıı) Personal   |                      |  |  |   |
|  | 6a           | Gross rents  |                      |  |  |   |
|  | ь            | Less rental  |                      |  |  |   |
|  | <sub>c</sub> | expenses Rental income   | _                    |  |  |   |
|  |              | or (loss)  |                      |  |  |   |
|  | d            | Net rental income or (loss)  |                      |  |  |   |
|  |              | (I) Securities (II) Other  |                      |  |  |   |
|  | 7a           | Gross amount 8,129,130 950, from sales of  | ,000                 |  |  |   |
|  |              | assets other<br>than inventory   |                      |  |  |   |
|  | ь            | Less cost or 6,075,526 174   | ,366                 |  |  |   |
|  |              | other basis and sales expenses   |                      |  |  |   |
|  | c            | Gain or (loss) 2,053,604 775   | ,634                 |  |  |   |
|  | d            | Net gain or (loss)   | 2,829,238            |  |  | 2,829,238   |
|  | 8a           | Gross income from fundraising  |                      |  |  |   |
| Other Revenue  |              | events (not including  \$18,824  of contributions reported on line 1c)  See Part IV, line 18     |                      |  |  |   |
| Œ  |              | a <sub>17,0</sub>  | 045                  |  |  |   |
| Ā<br>Ē   | ь            | Less direct expenses <b>b</b> 11,:   |                      |  |  |   |
| ŏ  | c            | Net income or (loss) from fundraising events •   |                      |  |  | 5,865   |
|  | 9a           | Gross income from gaming activities See Part IV, line 19   |                      |  |  |   |
|  | ь            | Less direct expenses b   | $\dashv$             |  |  |   |
|  |              | Net income or (loss) from gaming activities  | -                    |  |  |   |
|  | 10a          | Gross sales of inventory, less returns and allowances .  |                      |  |  |   |
|  | b<br>c       | Less cost of goods sold b  Net income or (loss) from sales of inventory                          | -                    |  |  |   |
|  | <u> </u>     | Miscellaneous Revenue Business Cod   |                      |  |  |   |
|  | 11a          |  | 0099 -6,184          | -6,184   |  |   |
|  | ь            | SIMINGE IN VALUE OF SEE  | ,                    | •  |  |   |
|  |              |  |                      |  |  |   |
|  | C            | All other revenue  |                      |  |  |   |
|  | d            | All other revenue  |                      |  |  |   |
|  | e            | Total Add lines 11a-11d  |                      |  |  |   |
|  | 12           | Total revenue. See Instructions  | 64,546,958           | 49,089,628   | 0  | 4,277,470   |

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

|    | ot include amounts reported on lines 6b,<br>o, 9b, and 10b of Part VIII.   | (A)<br>Total expenses | <b>(B)</b> Program service expenses | (C)<br>Management and<br>general expenses | ( <b>D)</b><br>Fundraising<br>expenses |
|----|--|-----------------------|-------------------------------------|---|--|
| 1  | Grants and other assistance to governments and organizations in the United States See Part IV, line 21   |                       |                                     |   |  |
| 2  | Grants and other assistance to individuals in the United States See Part IV, line 22   | 18,786,751            | 18,786,751                          |   |  |
| 3  | Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16  |                       |                                     |   |  |
| 4  | Benefits paid to or for members  |                       |                                     |   |  |
| 5  | Compensation of current officers, directors, trustees, and key employees   | 1,861,628             | 333,198                             | 1,174,689                                 | 353,741                                |
| 6  | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)  |                       |                                     |   |  |
| 7  | Other salaries and wages   | 21,411,406            | 17,610,286                          | 2,391,129                                 | 1,409,991                              |
| 8  | Pension plan contributions (include section 401(k) and section 403(b) employer contributions)  | 2,045,652             | 1,520,519                           | 436,571                                   | 88,562                                 |
| 9  | Other employee benefits  | 8,070,662             | 6,255,948                           | 1,504,292                                 | 310,422                                |
| 10 | Payroll taxes  | 1,727,402             | 1,348,398                           | 253,490                                   | 125,514                                |
| 11 | Fees for services (non-employees)  |                       |                                     |   |  |
| а  | Management   |                       |                                     |   | _                                      |
| b  | Legal  | 90,730                |                                     | 90,730                                    |  |
| c  | Accounting   | 139,968               |                                     | 139,968                                   | _                                      |
| d  | Lobbying   |                       |                                     |   |  |
| e  | Professional fundraising See Part IV, line 17  |                       |                                     |   |  |
| f  | Investment management fees   |                       |                                     |   |  |
| g  | Other  | 642,253               | 220,841                             | 393,012                                   | 28,400                                 |
| 12 | Advertising and promotion  | 804,174               | 494,054                             | 128,280                                   | 181,840                                |
| 13 | Office expenses  | 1,800,204             | 984,938                             | 565,260                                   | 250,006                                |
| 14 | Information technology   | 371,201               | 16,342                              | 312,443                                   | 42,416                                 |
| 15 | Royalties  |                       |                                     |   |  |
| 16 | Occupancy  | 1,385,506             | 1,385,506                           |   |  |
| 17 | Travel   | 314,363               | 165,697                             | 50,339                                    | 98,327                                 |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials   |                       |                                     |   |  |
| 19 | Conferences, conventions, and meetings   | 68,078                | 40,352                              | 26,692                                    | 1,034                                  |
| 20 | Interest   | 1,218,832             | 1,182,301                           | 23,241                                    | 13,290                                 |
| 21 | Payments to affiliates   |                       |                                     |   |  |
| 22 | Depreciation, depletion, and amortization  | 3,172,703             | 3,067,340                           | 67,148                                    | 38,215                                 |
| 23 | Insurance  | 320,679               | 1,060                               | 319,619                                   |  |
| 24 | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)                   |                       |                                     |   |  |
| a  | AUXILIARY ENTERPRISES -  | 2,527,167             | 2,527,167                           |   |  |
| b  | STUDENT ACTIVITIES AND   | 857,662               | 760,420                             | 43,335                                    | 53,907                                 |
| c  | EQUIPMENT RENTAL AND MA  | 840,895               | 486,550                             | 294,247                                   | 60,098                                 |
| d  | OTHER SUPPLIES AND SERV  | 656,024               | 310,830                             | 306,882                                   | 38,312                                 |
| е  |  |                       |                                     |   |  |
| f  | All other expenses   | 745,824               | 598,424                             | 118,310                                   | 29,090                                 |
| 25 | <b>Total functional expenses.</b> Add lines 1 through 24f  | 69,859,764            | 58,096,922                          | 8,639,677                                 | 3,123,165                              |
| 26 | Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                     |   | rm <b>990</b> (2011)                   |

Part X **Balance Sheet** (A) (B) Beginning of year End of year 1,354,857 3,516,971 1 12.594.034 9.339.285 2 2 3 7,496,359 3,521,630 1.315.073 1.387.488 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . . . . . . . . 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 6,246,564 7 6,410,135 480.539 8 480.722 653,382 9 840,171 9 Prepaid expenses and deferred charges . . . . . . 135.086.965 Land, buildings, and equipment cost or other basis Complete 10a Part VI of Schedule D 10a 10b 54,412,756 b Less accumulated depreciation . . . . . 74,768,293 10c 80,674,209 3,078,579 11 3,091,216 11 122,783,700 115,503,902 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 Investments—program-related See Part IV, line 11 . . 14 14 1,200,405 15 1,254,929 15 232,158,574 225,833,869 16 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 22,300,382 17 24,879,251 17 Accounts payable and accrued expenses . 18 1,409,329 18 1.394.237 19 2,054,980 19 1,776,423 20 18.840.000 20 18.825.854 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L $\ldots$ . $\ldots$ . $\ldots$ 22 23 Secured mortgages and notes payable to unrelated third parties . . . 166.415 23 123,925 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 211,972 25 203,820 D . . . . . 26 44,983,078 26 47,203,510 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 45,166,987 27 Unrestricted net assets . . . . 44,873,343 50,685,566 28 38,853,877 28 Temporarily restricted net assets . . . . . Fund 29 91,322,943 29 94,903,139 Permanently restricted net assets . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 Total net assets or fund balances . . . . . 187.175.496 33 178.630.359 34 Total liabilities and net assets/fund balances . . . . . 232.158.574 34 225,833,869

| Par | Check if Schedule O contains a response to any question in this Part XI   |   |            | . [고  |         |  |
|-----|---|---|------------|-------|---------|--|
| 1   | Total revenue (must equal Part VIII, column (A), line 12)   | 1   |            | 64 5  | 546,958 |  |
| 2   | Total expenses (must equal Part IX, column (A), line 25)  | 2 69,859,7                                    |            |       |         |  |
| 3   | Revenue less expenses Subtract line 2 from line 1   | nue less expenses Subtract line 2 from line 1 |            |       |         |  |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))   | 4   |            | 187,1 | 175,496 |  |
| 5   | Other changes in net assets or fund balances (explain in Schedule O)  | 5   | 5 -3,232,3 |       |         |  |
| 6   | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))   | n <b>6</b> 178,630,3                          |            |       | 30,359  |  |
| Par | The triang of the triangle of the triangle of |   |            | দ     |         |  |
| 1   | Accounting method used to prepare the Form 990  |   |            | Yes   | No      |  |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant?   |   | 2a         |       | No      |  |
| b   | Were the organization's financial statements audited by an independent accountant?  |   | 2b         | Yes   |         |  |
| С   | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O   |   | 2c         | Yes   |         |  |
| d   | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were in a separate basis, consolidated basis, or both  | ssued   |            |       |         |  |
|     | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separated basis   |   |            |       |         |  |
| За  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?   | e   | 3a         | Yes   |         |  |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits   | equired                                       | 3b         | Yes   |         |  |

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As Filed Data -

DLN: 93493017001223

OMB No 1545-0047

## **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

ST JOHN'S COLLEGE

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection

**Employer identification number** 

Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i).  $\overline{\mathbf{v}}$ 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II ) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other Type I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s)

| (i)<br>Name of<br>supported<br>organization | Name of (ii) (described on col (i) listed in supported EIN lines 1- 9 above your governing |                | (v) Did you notify the organization in col (i) of your support? |    | (vi)  Is the organization in col (i) organized in the US? |    | (vii)<br>A mount of<br>support? |    |  |
|---|--|----------------|---|----|---|----|---------------------------------|----|--|
|   |  | instructions)) | Yes   | No | Yes   | No | Yes                             | No |  |
|   |  |                |   |    |   |    |                                 |    |  |
|   |  |                |   |    |   |    |                                 |    |  |
|   |  |                |   |    |   |    |                                 |    |  |
|   |  |                |   |    |   |    |                                 |    |  |
|   |  |                |   |    |   |    |                                 |    |  |
| Total                                       |  |                |   |    |   |    |                                 |    |  |

instructions

| Sch    | edule A (Form 990 or 99                             | 90-EZ)2011       |                         |                     |                        |   |                     | Page <b>2</b>      |
|--------|---|------------------|-------------------------|---------------------|------------------------|---|---------------------|--------------------|
|        | (Complet  | e only if you    | checked the             | box on line 5,      | 7, or 8 of Part        | <b>(b)(1)(A)(iv)</b><br>I or if the orgar | nızatıon faıle      | d to qualify       |
|        |   |                  | <u>organızatıon f</u>   | fails to qualify ι  | <u>under the tests</u> | listed below, pl                          | <u>lease comple</u> | ete Part III.)     |
|        | ection A. Public Su                                 |                  |                         |                     |                        | Т   | 1                   |                    |
| Cal    | endar year (or fiscal ye<br>in)                     | ar beginning     | <b>(a)</b> 2007         | <b>(b)</b> 2008     | <b>(c)</b> 2009        | (d) 2010                                  | (e) 2011            | ( <b>f</b> ) Total |
| 1      | Gifts, grants, contribut                            | ions, and        |                         |                     |                        |   |                     |                    |
|        | membership fees recei                               |                  |                         |                     |                        |   |                     |                    |
|        | ınclude any "unusual                                |                  |                         |                     |                        |   |                     |                    |
| _      | grants ")<br>Tax revenues levied fo                 | rtho             |                         |                     |                        |   |                     |                    |
| 2      | organization's benefit a                            |                  |                         |                     |                        |   |                     |                    |
|        | paid to or expended on                              |                  |                         |                     |                        |   |                     |                    |
|        | behalf  |                  |                         |                     |                        |   |                     |                    |
| 3      | The value of services of                            |                  |                         |                     |                        |   |                     |                    |
|        | furnished by a governme<br>the organization withou  |                  |                         |                     |                        |   |                     |                    |
| 4      | Total. Add lines 1 thro                             | _                |                         |                     |                        |   |                     |                    |
| 5      | The portion of total cor                            | -                |                         |                     |                        |   |                     |                    |
| -      | by each person (other                               | than a           |                         |                     |                        |   |                     |                    |
|        | governmental unit or p                              | •                |                         |                     |                        |   |                     |                    |
|        | supported organization line 1 that exceeds 2%       |                  |                         |                     |                        |   |                     |                    |
|        | amount shown on line 1                              |                  |                         |                     |                        |   |                     |                    |
|        | (f)   | 21,0014          |                         |                     |                        |   |                     |                    |
| 6      | Public Support. Subtractine 4                       | ct line 5 from   |                         |                     |                        |   |                     |                    |
| S      | ection B. Total Sup                                 | port             |                         |                     |                        |   |                     |                    |
| Cal    | <b>endar year</b> (or fiscal yea                    | r beginning      | <b>(a)</b> 2007         | <b>(b)</b> 2008     | <b>(c)</b> 2009        | (d) 2010                                  | <b>(e)</b> 2011     | (f) Total          |
| _      | ın)   | _                | (4) 2007                | (2) 2000            | (4) 2005               | (4) 2020                                  | (0) 2022            | (1) 1 3 4 4        |
| 7<br>8 | A mounts from line 4 Gross income from inte         | rost –           |                         |                     |                        |   |                     |                    |
| 0      | dividends, payments re                              |                  |                         |                     |                        |   |                     |                    |
|        | securities loans, rents                             |                  |                         |                     |                        |   |                     |                    |
|        | and income from simila                              | ır               |                         |                     |                        |   |                     |                    |
| _      | sources   |                  |                         |                     |                        |   |                     |                    |
| 9      | Net income from unrela<br>business activities, wh   |                  |                         |                     |                        |   |                     |                    |
|        | not the business is reg                             |                  |                         |                     |                        |   |                     |                    |
|        | carried on  |                  |                         |                     |                        |   |                     |                    |
| 10     | Other income (Explain                               |                  |                         |                     |                        |   |                     |                    |
|        | IV ) Do not include gai<br>from the sale of capital |                  |                         |                     |                        |   |                     |                    |
| 11     | Total support (Add line                             |                  |                         |                     |                        |   |                     |                    |
|        | through 10)   |                  |                         |                     |                        |   |                     |                    |
| 12     | Gross receipts from re                              | lated activities | s, etc (See inst        | ructions )          |                        |   | 12                  |                    |
| 13     | First Five Years If the                             |                  | r the organizati        | on's first, second  | l, thırd, fourth, or   | fıfth tax year as a                       | 501(c)(3) or        |                    |
|        | check this box and <b>sto</b>                       | p here           |                         |                     |                        |   |                     | <b>▶</b> □         |
| S      | ection C. Computat                                  | ion of Publ      | ic Support F            | Percentage          |                        |   |                     |                    |
| 14     | Public Support Percen                               | tage for 2011    | (line 6 column          | (f) dıvıded by lıne | 11 column (f))         |   | 14                  |                    |
| 15     | Public Support Percen                               | tage for 2010    | Schedule A , Pa         | rt II, line 14      |                        |   | 15                  |                    |
| 16a    | 33 1/3% support test-                               |                  |                         |                     |                        | line 14 is 33 1/3%                        | % or more, che      |                    |
| h      | and <b>stop here.</b> The org  33 1/3% support test |                  |                         |                     |                        | 6a and line 15 is                         | 33 1/20% or m       | ore check this     |
| D      | box and <b>stop here.</b> The                       |                  |                         |                     |                        | oa, and inte 15 IS                        | 1/3%0 UI M          | ore, check this    |
| 17a    | 10%-facts-and-circum                                | -                | •                       |                     | -                      | ne 13, 16a, or 16                         | b and line 14       | ٠,                 |
|        | ıs 10% or more, and ıf                              |                  |                         |                     |                        |   |                     |                    |
|        | in Part IV how the orga                             | anızatıon meet   | s the "facts and        | d circumstances"    | test The organiz       | zatıon qualıfıes as                       | a publicly su       |                    |
| b      | organization 10%-facts-and-circum                   | stances test—    | <b>2010.</b> If the ora | anization did not   | check a hov on li      | ne 13, 16a 16b                            | or 17a and lin      | <b>▶</b>           |
| ,      | 15 is 10% or more, an                               |                  |                         |                     |                        |   |                     | -                  |
|        | Explain in Part IV how                              | the organizati   |                         |                     |                        |   |                     |                    |
| 10     | supported organization  Private Foundation If t     |                  | n did not chools        | a hov on line 12    | 16a 16h 17a a          | or 17h chack this                         | hov and coc         | <b>►</b> □         |

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

| Part IV | <b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions). |
|---------|--|
|         |  |
|         | Facts And Circumstances Test   |
|         |  |
|         | Explanation  |
|         |  |
|         |  |
|         |  |
|         |  |

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493017001223

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

Open to Public

| ilenia | ar Revenue Service   | orm 990. F See separate instructions.              | Inspection                          |  |  |  |
|--------|--|--|-------------------------------------|--|--|--|
|        | me of the organization<br>JOHN'S COLLEGE   |  | Employer identification number      |  |  |  |
| De     | art I Organizations Maintaining Donor Ac   | duised Funds or Other Similar Fu                   | 52-0591421                          |  |  |  |
| Po     | ort I Organizations Maintaining Donor Ac<br>organization answered "Yes" to Form 99   |  | inds of Accounts. Complete if the   |  |  |  |
|        | organization and red to reminist   | (a) Donor advised funds                            | (b) Funds and other accounts        |  |  |  |
| 1      | Total number at end of year  |  |                                     |  |  |  |
| 2      | Aggregate contributions to (during year)   |  |                                     |  |  |  |
| 3      | Aggregate grants from (during year)  |  |                                     |  |  |  |
| 4      | Aggregate value at end of year   |  |                                     |  |  |  |
| 5      | Did the organization inform all donors and donor advi-<br>funds are the organization's property, subject to the  | <u> </u>   | pradvised Yes No                    |  |  |  |
| 6      | Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit   |  |                                     |  |  |  |
| Pa     | rt III Conservation Easements. Complete  | ıf the organization answered "Yes" to              | Form 990, Part IV, line 7.          |  |  |  |
| 2      | Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualic easement on the last day of the tax year | on or pleasure)                                    |                                     |  |  |  |
|        |  | -  | Held at the End of the Year         |  |  |  |
| а      | Total number of conservation easements   | -  | 2a                                  |  |  |  |
| b      | · · · · · · · · · · · · · · · · · · ·  |  | 2b                                  |  |  |  |
| С      | Number of conservation easements on a certified his  | ` ′  | 2c                                  |  |  |  |
| d      | Number of conservation easements included in (c) ac  | equired after 8/17/06                              | 2d                                  |  |  |  |
| 3      | Number of conservation easements modified, transfe the taxable year -  | rred, released, extinguished, or terminate         | d by the organization during        |  |  |  |
| 4      | Number of states where property subject to conserva  | ation easement is located ►                        | _                                   |  |  |  |
| 5      | Does the organization have a written policy regarding enforcement of the conservation easements it holds?  |  | lling of violations, and Yes No     |  |  |  |
| 6      | Staff and volunteer hours devoted to monitoring, insp  | ecting and enforcing conservation easem            | ents during the year ▶              |  |  |  |
| 7      | Amount of expenses incurred in monitoring, inspectines \$  | ng, and enforcing conservation easements           | during the year                     |  |  |  |
| 8      | Does each conservation easement reported on line 2(d) above satisfy the requirements of section  170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?  Yes No   |  |                                     |  |  |  |
| 9      | In Part XIV, describe how the organization reports cobalance sheet, and include, if applicable, the text of the organization's accounting for conservation easem   | the footnote to the organization's financial nents | statements that describes           |  |  |  |
| Par    | THE Organizations Maintaining Collection   |  | or Other Similar Assets.            |  |  |  |
|        | Complete if the organization answered "  | · · · · · · · · · · · · · · · · · · ·              | nt and halance about wards of       |  |  |  |
| 1a     | If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin   | for public exhibition, education or researc        | h in furtherance of public service, |  |  |  |
| b      | If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items  | oublic exhibition, education, or research ir       |                                     |  |  |  |
|        | (i) Revenues included in Form 990, Part VIII, line 1   |  | <b>►</b> \$                         |  |  |  |
|        | (ii) Assets included in Form 990, Part X   |  | <b>▶</b> \$                         |  |  |  |
| 2      | If the organization received or held works of art, histofollowing amounts required to be reported under SFA  |  | r financial gain, provide the       |  |  |  |

a Revenues included in Form 990, Part VIII, line 1

**b** Assets included in Form 990, Part X

| Part 1                   | un Organizations Maintaining Co  | liections of Art, i     | HISTO     | <u>ricai i</u>                     | reasi  | ures, or Otne                     | er Similar <i>i</i>         | ASS             | ets (co          | <u>ntınued)</u> |
|--------------------------|--|-------------------------|-----------|------------------------------------|--------|-----------------------------------|-----------------------------|-----------------|------------------|-----------------|
|                          | Ising the organization's accession and othe tems (check all that apply)      | r records, check any o  | of the 1  | following                          | that a | re a significant                  | use of its coll             | ectio           | n                |                 |
| a ঢ়                     | Public exhibition  |                         | d [       | Loan or exchange programs          |        |                                   |                             |                 |                  |                 |
| ьΓ                       | ☐ Scholarly research e ☐ Other RARE AND OLD LIBRARY BOOKS                    |                         |           |                                    |        |                                   |                             |                 |                  |                 |
| c F                      | Preservation for future generations  |                         |           |                                    |        |                                   |                             |                 |                  |                 |
|                          | Provide a description of the organization's co<br>Part XIV                   | ollections and explain  | how t     | hey furth                          | er the | organization's e                  | xempt purpos                | e in            |                  |                 |
|                          | Ouring the year, did the organization solicit o                              |                         |           |                                    |        |                                   | mılar                       | Г               | Yes              | √ No            |
| Part                     | IV Escrow and Custodial Arrang<br>Part IV, line 9, or reported an an         |                         |           |                                    |        | n answered "                      | Yes" to Form                | า 99            | 0,               |                 |
|                          | s the organization an agent, trustee, custod<br>ncluded on Form 990, Part X? | ıan or other ıntermedı  | ıary fo   | r contrib                          | utions | or other assets                   | not                         | Г               | Yes              | ┌ No            |
| <b>b</b> I               | f "Yes," explain the arrangement in Part XIV                                 | / and complete the fo   | llowing   | g table                            |        |                                   |                             | Amo             | unt              |                 |
| C F                      | Beginning balance  |                         |           |                                    |        | 1c                                |                             |                 |                  |                 |
| _                        | Additions during the year  |                         |           |                                    |        | 1d                                |                             |                 |                  |                 |
| ,                        | Distributions during the year  |                         |           |                                    |        | 1e                                |                             |                 |                  |                 |
| _                        | Ending balance   |                         |           |                                    |        | 1f                                |                             |                 |                  |                 |
| _                        | old the organization include an amount on Fo                                 | orm QQA Dart V line 1   | 212       |                                    |        |                                   |                             |                 | Yes              |                 |
|                          | f "Yes," explain the arrangement in Part XIV                                 | •                       | 21,       |                                    |        |                                   |                             | '               | 165              | , 140           |
| b I <sup>.</sup><br>Part | <u> </u>   |                         | ancwa     | arad "Ve                           | s" to  | Form 990 Da                       | rt IV line 1                | <u> </u>        |                  |                 |
| rait                     | Endownient i unus. complete  | (a)Current Year         |           | or Year                            |        |                                   | <b>d)</b> Three Years B     |                 | <b>e)</b> Four Y | ears Back       |
| <b>1a</b> B              | Beginning of year balance  | 129,941,910             | 1         | 14,498,80                          | 0      | 104,269,100                       | 125,411                     | ,610            |                  |                 |
| <b>b</b> C               | Contributions  | 3,669,718               |           | 4,331,08                           | 3      | 2,946,192                         | 5,588                       | ,015            |                  |                 |
| <b>c</b> I               | nvestment earnings or losses   | 296,988                 |           | 19,218,07                          | 2      | 14,302,735                        | -17,828                     | ,549            |                  |                 |
| <b>d</b> G               | Grants or scholarships   | 3,766,298               |           | 3,098,67                           | 2      | 2,699,391                         | 3,598                       | ,099            |                  |                 |
|                          | Other expenditures for facilities nd programs                                | 5,254,555               |           | 5,007,37                           | 3      | 4,319,836                         | 5,303                       | ,877            |                  |                 |
| f A                      | dministrative expenses   |                         |           |                                    |        |                                   |                             |                 |                  |                 |
| g E                      | nd of year balance   | 124,887,763             | 1         | 29,941,91                          | 0      | 114,498,800                       | 104,269                     | ,100            |                  |                 |
| <b>2</b> P               | rovide the estimated percentage of the yea                                   | r end balance held as   |           |                                    |        |                                   |                             |                 |                  |                 |
| <b>a</b> B               | Board designated or quasi-endowment 🕨  | 6 900 %                 |           |                                    |        |                                   |                             |                 |                  |                 |
| <b>b</b> P               | ermanent endowment 🕨 70 500 %  |                         |           |                                    |        |                                   |                             |                 |                  |                 |
| <b>c</b> T               | erm endowment 🕨 22 600 %   |                         |           |                                    |        |                                   |                             |                 |                  |                 |
|                          | are there endowment funds not in the posses                                  | ssion of the organizati | ion tha   | it are hel                         | d and  | admınıstered fo                   | r the                       |                 |                  |                 |
|                          | rganization by  i) unrelated organizations                                   |                         |           |                                    |        |                                   |                             | 2a/i\           | Yes              | No              |
|                          |  |                         | •         |                                    | •      |                                   |                             | 3a(i)<br>Ba(ii) | _                | No              |
| -                        | ii) related organizations  |                         |           |                                    |        |                                   |                             | 3b              | 1                |                 |
|                          | Describe in Part XIV the intended uses of th                                 | •                       |           |                                    |        |                                   |                             |                 | 1                | <u> </u>        |
| Part '                   | VI Land, Buildings, and Equipme  | nt. See Form 990,       | , Part    | X, line                            | 10.    |                                   |                             |                 |                  |                 |
|                          | Description of property  |                         |           | ( <b>a)</b> Cost or<br>asıs (ınves |        | (b)Cost or other<br>basis (other) | (c) Accumula<br>depreciatio |                 | ( <b>d)</b> Bo   | ok value        |
| <b>1a</b> La             | nd   |                         |           |                                    | 25,000 | 2,533,640                         |                             |                 |                  | 2,558,640       |
| <b>b</b> Bu              | ıldıngs  |                         |           |                                    |        | 104,387,778                       | 3 43,977                    | ,756            | 6                | 0,410,022       |
| <b>c</b> Le              | asehold improvements   |                         | .         |                                    |        | 6,094,59                          | 1 2,371                     | ,998            |                  | 3,722,593       |
| <b>d</b> Eq              | uipment  |                         | .         |                                    |        | 9,993,000                         | 7,913                       | ,287            |                  | 2,079,719       |
| <b>e</b> Ot              | her  |                         |           |                                    |        | 12,052,950                        | 149                         | ,715            | 1                | 1,903,235       |
|                          | Add lines 1a-1e <i>(Column (d) should equal Fo</i>                           | rm 990, Part X, column  | ı (B), lı | ne 10(c).                          | ) .    |                                   | ▶                           |                 | 8                | 0,674,209       |

| Investments—Other Securities. See   | Form 990, Part X, line 12 |                                  |
|---|---------------------------|----------------------------------|
| (a) Description of security or category   | (b)Book value             | (c) Method of valuation          |
| (including name of security)  |                           | Cost or end-of-year market value |
| (1)Financial derivatives  |                           |                                  |
| (2)Closely-held equity interests  |                           |                                  |
| Other<br>See Additional Data Table  |                           |                                  |
| See Additional Data Fable   |                           |                                  |
|   |                           |                                  |
|   |                           |                                  |
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|   |                           |                                  |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 12 )   |                           |                                  |
| Part VIII Investments—Program Related. See  | Form 990, Part X, line    | 13.                              |
| (a) Description of investment type  | (b) Book value            | (c) Method of valuation          |
| ——————————————————————————————————————  | (b) Book value            | Cost or end-of-year market value |
|   |                           |                                  |
|   |                           |                                  |
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|   |                           |                                  |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13)  |                           |                                  |
| (-,,  |                           |                                  |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
|   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin   | e 15.                     | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, lin (a) Descrip   | e 15.<br>tion             |                                  |
| Part IX Other Assets. See Form 990, Part X, lin  (a) Descrip  Total. (Column (b) should equal Form 990, Part X, col.(B) line 15   | e 15. tion  5.)           | (b) Book value                   |
| Part IX Other Assets. See Form 990, Part X, Image (a) Descrip (a) Descrip (b) Descrip (b) Descrip (c) | 5.)                       |                                  |
| Part IX Other Assets. See Form 990, Part X, lin  (a) Descrip  Total. (Column (b) should equal Form 990, Part X, col.(B) line 15   | e 15. tion  5.)           |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1:  Part X Other Liabilities. See Form 990, Part X   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes   | 5.)                       |                                  |

| Reconciliation of Change in Net Assets from Form 990 to Financial Statement tal revenue (Form 990, Part VIII, column (A), line 12) tal expenses (Form 990, Part IX, column (A), line 25) cess or (deficit) for the year Subtract line 2 from line 1 et unrealized gains (losses) on investments enated services and use of facilities estimated expenses | 1<br>2<br>3<br>4   | 64,546,958<br>69,859,764<br>-5,312,806  |
|--|--|---|
| tal expenses (Form 990, Part IX, column (A), line 25) cess or (deficit) for the year Subtract line 2 from line 1 it unrealized gains (losses) on investments inated services and use of facilities   | 3 4  | 69,859,764<br>-5,312,806  |
| cess or (deficit) for the year Subtract line 2 from line 1 t unrealized gains (losses) on investments nated services and use of facilities   | 3 4  | -5,312,806  |
| et unrealized gains (losses) on investments inated services and use of facilities  | 4  |   |
| nated services and use of facilities   | <del></del>  |   |
|  |  | -3,232,331  |
| vestment expenses  | 5  |   |
| vestillent expenses  | 6  |   |
| or period adjustments  | 7  |   |
| ther (Describe in Part XIV)  | 8  |   |
|  | 9  | -3,232,331  |
|  | 10   | -8,545,137  |
|  | er Ret   | <del></del><br>urn  |
| otal revenue, gains, and other support per audited financial statements  | 1  | 42,539,056  |
| mounts included on line 1 but not on Form 990, Part VIII, line 12  |  |   |
| et unrealized gains on investments   |  |   |
| onated services and use of facilities  |  |   |
| ecoveries of prior year grants   |  |   |
| ther (Describe in Part XIV) 2d -18,786,751   |  |   |
| dd lines <b>2a</b> through <b>2d</b>   | 2e   | -22,019,082   |
| ubtract line <b>2e</b> from line <b>1</b>  | 3  | 64,558,138  |
| mounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>  |  |   |
| nvestment expenses not included on Form 990, Part VIII, line 7b . 4a   |  |   |
| ther (Describe in Part XIV)  |  |   |
| dd lines <b>4a</b> and <b>4b</b>   | 4c   | -11,180   |
| otal Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)   | 5  | 64,546,958  |
| Reconciliation of Expenses per Audited Financial Statements With Expenses  | per R  |   |
| otal expenses and losses per audited financial   | 1  | 51,084,193  |
| mounts included on line 1 but not on Form 990, Part IX, line 25  |  |   |
| onated services and use of facilities  |  |   |
| rior year adjustments  |  |   |
| ther losses  |  |   |
| ther (Describe in Part XIV) 2d 11,180  |  |   |
| dd lines <b>2a</b> through <b>2d</b>   | 2e   | 11,180  |
| ubtract line <b>2e</b> from line <b>1</b>  | 3  | 51,073,013  |
| mounts included on Form 990, Part IX, line 25, but not on line <b>1:</b>   |  |   |
| ovestment expenses not included on Form 990, Part VIII, line 7b 4a   |  |   |
| ther (Describe in Part XIV)  |  |   |
| dd lines <b>4a</b> and <b>4b</b>   | 4c   | 18,786,751  |
| otal expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18 )   | 5  | 69,859,764  |
|  | ther (Describe in Part XIV)  tal adjustments (net) Add lines 4 - 8  cess or (deficit) for the year per financial statements. Combine lines 3 and 9  I Reconciliation of Revenue per Audited Financial Statements With Revenue per tal revenue, gains, and other support per audited financial statements.  mounts included on line 1 but not on Form 990, Part VIII, line 12  et unrealized gains on investments.  cecoveries of prior year grants.  ther (Describe in Part XIV)  dd lines 2a through 2d  ubtract line 2e from line 1  mounts included on Form 990, Part VIII, line 12, but not on line 1  tivestment expenses not included on Form 990, Part VIII, line 7b  ther (Describe in Part XIV)  dd lines 4a and 4b  ther (Describe in Part XIV)  I Reconciliation of Expenses per Audited Financial Statements With Expenses to tal expenses and losses per audited financial interments.  mounts included on line 1 but not on Form 990, Part IX, line 25  onated services and use of facilities.  mounts included on line 1 but not on Form 990, Part IX, line 25  onated services and use of facilities.  mounts included on line 1 but not on Form 990, Part IX, line 25  onated services and use of facilities.  mounts included on line 1 but not on Form 990, Part IX, line 25  onated services and use of facilities.  proryear adjustments  ther losses  ther (Describe in Part XIV)  dd lines 2a through 2d  tubtract line 2e from line 1  mounts included on Form 990, Part IX, line 25, but not on line 1:  mounts included on Form 990, Part IX, line 25, but not on line 1:  mounts included on Form 990, Part IX, line 25, but not on line 1:  mounts included on Form 990, Part IX, line 25, but not on line 1:  mounts included on Form 990, Part IX, line 25, but not on line 1:  mounts included on Form 990, Part IX, line 25, but not on line 1:  mounts included on Form 990, Part IX, line 25, but not on line 1:  mounts included on Form 990, Part IX, line 25, but not on line 1:  mounts included on Form 990, Part IX, line 25, but not on line 1:  mounts included on Form 990, Part IX | tal adjustments (net) Add lines 4 - 8 cess or (deficit) for the year per financial statements. Combine lines 3 and 9  I Reconciliation of Revenue per Audited Financial Statements With Revenue per Ret otal revenue, gains, and other support per audited financial statements. 1 mounts included on line 1 but not on Form 990, Part VIII, line 12 et unrealized gains on investments . 2a -3,232,331 onated services and use of facilities . 2b ecoveries of prior year grants . 2c ther (Describe in Part XIV) . 2d -18,786,751 dd lines 2a through 2d . 2e ubtract line 2e from line 1 . 3 mounts included on Form 990, Part VIII, line 12, but not on line 1 mounts included on Form 990, Part VIII, line 7b . 4a ther (Describe in Part XIV) . 4b -11,180 dd lines 4a and 4b |

### Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

| Identifier  | Return Reference | Explanation  |
|---|------------------|--|
|   | PART III, LINE 4 | SANTA FE - THE ARTWORK PLACED AROUND CAMPUS, AS WELL AS LIBRARY BOOK COLLECTION, FURTHER THE PURPOSE OF THE COLLEGE BY EXPOSING STUDENTS TO FINE WORKS OF ART, IN BOTH THE WRITTEN AND SCULPTED FORM THE EXCELLENCE AND THOUGHT REPRESENTED IN BOTH ART FORMS FIT VERY WELL WITH THE EXCELLENCE AND DEPTH OF THOUGHT AND CREATIVITY EXPECTED OF OUR STUDENTS ANNAPOLIS - THE COLLECTION IS AN ECLECTIC ASSEMBLAGE OF FINE AND DECORATIVE ART OBJECTS THAT HAVE BEEN GIVEN TO THE COLLEGE OVER THE YEARS THIS COLLECTION RANGES FROM UNFRAMED REPRODUCTION POSTERS TO FINE CHINESE SILK PAINTINGS MANY OF THESE OBJECTS ARE ON DISPLAY THROUGHOUT CAMPUS AND ENRICH CLASSROOM, COMMON, AND OFFICE SPACES  |
| DESCRIPTION OF INTENDED USE<br>OF ENDOWMENT FUNDS   | PART V, LINE 4   | THE COLLEGE INTENDS TO USE THE ENDOWMENT FUNDS TO SUPPLEMENT THE ANNUAL OPERATIONS OF THE COLLEGE AS WELL AS FULFILL DONOR RESTRICTIONS PLACED ON ENDOWMENTS   |
| DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48 | PART X           | THE COLLEGE FOLLOWS THE GUIDANCE OF ASC 740-10, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES WHICH CLARIFIES THE ACCOUNTING FOR THE RECOGNITION AND MEASUREMENT OF THE BENEFITS OF INDIVIDUAL TAX POSITIONS IN THE FINANCIAL STATEMENTS, INCLUDING THOSE OF NON-PROFIT COLLEGES TAX POSITIONS MUST MEET A RECOGNITION THRESHOLD OF MORE-LIKELY-THAN-NOT IN ORDER FOR THE BENEFIT OF THOSE TAX POSITIONS TO BE RECOGNIZED IN THE COLLEGES FINANCIAL STATEMENTS THE COLLEGE ANALYZES TAX POSITIONS TAKEN, INCLUDING THOSE RELATED TO THE REQUIREMENTS SET FORTH IN IRS SEC 501(C) TO QUALIFY AS A TAX EXEMPT COLLEGE, ACTIVITIES PERFORMED BY VOLUNTEERS AND BOARD MEMBERS, THE REPORTING OF UNRELATED BUSINESS INCOME, AND ITS STATUS AS A TAX-EXEMPT COLLEGE UNDER MARYLAND STATE STATUTE THE COLLEGE DOES NOT KNOW OF ANY TAX BENEFITS ARISING FROM UNCERTAIN TAX POSITIONS AND THERE WAS NO EFFECT ON THE COLLEGES FINANCIAL POSITION OR CHANGES IN NET ASSETS AS A RESULT OF ANALYZING ITS TAX POSITIONS FISCAL YEARS ENDING ON OR AFTER JUNE 30, 2008 REMAIN SUBJECT TO EXAMINATION BY FEDERAL AND STATE AUTHORITIES |
| PART XII, LINE 2D - OTHER<br>ADJUSTMENTS            |                  | FINANCIAL AID -18,786,751  |
| PART XII, LINE 4B - OTHER<br>ADJUSTMENTS            |                  | DIRECT EXPENSES NETTED AGAINST FUNDRAISING<br>INCOME -11,180   |
| PART XIII, LINE 2D - OTHER<br>ADJUSTMENTS           |                  | DIRECT EXPENSES NETTED AGAINST FUNDRAISING INCOME 11,180   |
| PART XIII, LINE 4B - OTHER<br>ADJUSTMENTS           |                  | FINANCIAL AID 18,786,751   |

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493017001223

OMB No 1545-0047

### **SCHEDULE E**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

**Schools** 

Name of the organization ST JOHN'S COLLEGE

**Employer identification number** 

|    | 52-0591421   |    |     |      |
|----|--|----|-----|------|
| Pa | rtI  |    | YES | NO   |
| 1  | Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?  | 1  | Yes |      |
| 2  | Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?   | 2  | Yes |      |
| 3  | Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II | 3  | Yes |      |
|    |  |    |     |      |
|    | Does the organization maintain the following?  |    |     |      |
|    | Records indicating the racial composition of the student body, faculty, and administrative staff?  | 4a | Yes |      |
| b  | Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory<br>basis?   | 4b | Yes |      |
| C  | Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?  | 4c | Yes |      |
| d  | Copies of all material used by the organization or on its behalf to solicit contributions?   | 4d | Yes |      |
|    | If you answered "No" to any of the above, please explain If you need more space, use Part II   |    |     |      |
|    | Does the organization discriminate by race in any way with respect to Students' rights or privileges?  | 5a |     | No   |
| b  | Admissions policies?   | 5b |     | No   |
| c  | Employment of faculty or administrative staff?   | 5c |     | No   |
| d  | Scholarships or other financial assistance?  | 5d |     | Νo   |
| е  | Educational policies?  | 5e |     | No   |
| f  | Use of facilities?   | 5f |     | No   |
| g  | Athletic programs?   | 5g |     | No   |
| h  | Other extracurricular activities?<br>If you answered "Yes" to any of the above, please explain If you need more space, use Part II   | 5h |     | No   |
|    |  |    |     |      |
|    |  | _  |     |      |
|    | Does the organization receive any financial aid or assistance from a governmental agency?<br>Has the organization's right to such aid ever been revoked or suspended?  | 6a | Yes | No   |
| U  | If you answered "Yes" to either line 6a or line 6b, explain on Part II   | 6b |     | 1110 |
| 7  | Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05  |    |     |      |
|    | of Rev Proc 75-50, 1975-2 CB 587, covering racial nondiscrimination? If "No," explain on Part II   | 7  | Yes | 1    |

### Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

| any other duditional mornington (See motivations)         |                               |  |  |  |  |  |
|---|-------------------------------|--|--|--|--|--|
| ldentifier  | Return<br>Reference           | Explanation  |  |  |  |  |
| EXPLANATION OF<br>NONDISCRIMINATORY<br>POLICY PUBLICATION | SCHEDULE E,<br>PART I, LINE 3 | THE STUDENT HANDBOOK DESCRIBES THIS POLICY, THIS HANDBOOK IS DISTRIBUTED TO STUDENTS AS PART OF THE REGISTRATION PROCESS   |  |  |  |  |
| EXPLANATION OF<br>GOVERNMENT FINANCIAL<br>ASSISTANCE      | SCHEDULE E,<br>PART I, LINE 6 | THE COLLEGE RECEIVES FUNDING FROM THE FOLLOWING SOURCES PELL, COLLEGE WORK STUDY, SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANT, GUARANTEED STUDENT LOANS, ACADEMIC COMPETITIVENESS GRANT, AND NATIONAL SCIENCE AND MATHEMATICS ACCESS TO RETAIN TALENT (SMART) GRANTS ALL ASSISTANCE IS PROVIDED TO STUDENTS BASED ON FINANCIAL NEED |  |  |  |  |

Schedule E (Form 990 or 990-EZ) 2011

DLN: 93493017001223

OMB No 1545-0047

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

**Statement of Activities Outside the United States** ► Complete if the organization answered "Yes" to Form 990,

> Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ See separate instructions.

Open to Public **Inspection** 

| Na | me | of the | organization |
|----|----|--------|--------------|
| ST | JO | HN'S   | COLLEGE      |

**Employer identification number** 

52-0591421

| Pa | Tt I General Information "Yes" to Form 990, Par   |                                     |  | ne United States. Co  | omplete if the organiz  | ration answered  |
|----|---|-------------------------------------|--|---|---|--|
| 1  | For grantmakers. Does the cassistance, the grantees' eligible the grants or assistance? | organization m<br>gibility for the  | naıntaın record<br>grants or assıs   | stance, and the selecti   | on criteria used to awa   |  |
| 2  | <b>For grantmakers.</b> Describe in Pa<br>United States                                 | rt V the organız                    | atıon's procedur   | es for monitoring the use   | e of grant funds outside t  | he   |
| 3  | Activites per Region (Use Part  | V ıf addıtıonal s                   | pace is needed [   | )   |   |  |
|    | (a) Region  | (b) Number of offices in the region | (c) Number of<br>employees or<br>agents in region or<br>independent<br>contractors | (d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is<br>a program service, describe<br>specific type of<br>service(s) in region | (f) Total<br>expenditures for<br>region/investments<br>in region |
|    | CENTRAL AMERICA AND THE CARIBBEAN   | 0                                   | 0  | INVESTMENTS   |   | 6,549,114  |
|    |   |                                     |  |   |   |  |
|    |   |                                     |  |   |   |  |
|    |   |                                     |  |   |   |  |
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|    |   |                                     |  |   |   |  |
| 2- | Cub total   | 0                                   | 0  |   |   | 6 E 4 0 1 1 4  |
|    | Sub-total Total from continuation sheets to Part I                                      | 0                                   | 0  |   |   | 6,549,114<br>0   |
| c  | <b>Totals</b> (add lines 3a and 3b)   | 0                                   |  |   |   | 6,549,114  |

| Pai | Part IV,                         | line 15, for any                                      | sistance to Organ<br>recipient who recesspace is needed. | <b>nizations or Entiti</b><br>erved more than \$5, | <b>es Outside the Ur</b><br>,000. Check this box | <b>nited States.</b> Comp<br>x if no one recipient | plete if the organiza<br>received more thai | tion answered "Yes'<br>n \$5,000             | ' to Form 990,<br>▶ 厂  |
|-----|----------------------------------|---|--|--|--|--|---|--|--|
| 1   | (a) Name of organization         | (b) IRS code<br>section<br>and EIN (if<br>applicable) | (c) Region   | ( <b>d)</b> Purpose of<br>grant                    | (e) A mount of<br>cash grant                     | <b>(f)</b> Manner of<br>cash<br>disbursement       | (g) A mount of<br>of non-cash<br>assistance | (h) Description<br>of non-cash<br>assistance | (i) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
|     |                                  |   |  |  |  |  |   |  |  |
|     |                                  |   |  |  |  |  |   |  |  |
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|     |                                  |   |  |  |  |  |   |  |  |
|     |                                  |   |  |  |  |  |   |  |  |
| 2   | Enter total nur<br>tax-exempt by | mber of recipie<br>y the IRS, or fo                   | ent organizations lis<br>or which the grante             | ted above that are<br>e or counsel has pro         | recognized as chari<br>ovided a section 50       | ties by the foreign of 1(c)(3) equivalency         | country, recognized<br>letter               | as<br>. •                                    |  |
| 3   | Enter total nui                  | mber of other o                                       | organizations or en                                      | tities   |  |  |   |  | (Form 990) 2011  |

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

| (a) Type of grant or assistance | (b) Region   | (c) Number of recipients | ( <b>d)</b> A mount of<br>cash grant | (e) Manner of cash<br>disbursement | ( <b>f</b> ) A mount of<br>non-cash<br>assistance | (g) Description<br>of non-cash<br>assistance     | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|--------------|--------------------------|--------------------------------------|------------------------------------|---|--|---|
|                                 |              |                          |                                      |                                    | 1   |  |   |
|                                 |              | +                        |                                      |                                    | †   |  |   |
|                                 |              | +                        |                                      |                                    | +   |  |   |
|                                 |              | + +                      |                                      | <u> </u>                           | +   |  |   |
| '                               | <del> </del> | + +                      | <u> </u>                             | -                                  | +   |  | <del> </del>  |
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|                                 |              | + + +                    | <br>I                                |                                    | †   |  |   |
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|                                 |              | +                        | ·                                    | <u> </u>                           | +   |  |   |
|                                 | +            | +                        | <br>I                                | <u> </u>                           | +   | <u> </u>   | +   |
| ·                               | <del> </del> | +                        | ı———                                 | <u>'</u>                           |   | 1  | _   |
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|                                 |              |                          |                                      |                                    |   | 1  | dula E (Earry 000) 2011                               |

## Part IV Foreign Forms

| 1 | Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)  | Γ | Yes | 굣  | Νo |
|---|--|---|-----|----|----|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)  | Γ | Yes | 굣  | Νo |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)  | Г | Yes | [~ | No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621) | Г | Yes | ্  | No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)  | F | Yes | Г  | No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).   | Г | Yes | ~  | Νo |

Schedule F (Form 990) 2011

| Identifier | ReturnReference | uctions) required in Part I, line 2, and any  Explanation |
|------------|-----------------|---|
|            |                 | <u>'</u>  |
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As Filed Data -

DLN: 93493017001223

**Employer identification number** 

OMB No 1545-0047

Open to Public Inspection

**SCHEDULE G** (Form 990 or 990-EZ)

**Fundraising or Gaming Activities** Department of the Treasury

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

**Supplemental Information Regarding** 

Name of the organization

Internal Revenue Service

| T JOHN'S COLLEGE  |   |  |  | 52-0591421   |  |
|---|---|--|--|--|--|
| Part I Fundraising Act  | tivities. Complet   | e if the organiza  | ation answered "Yes"   | to Form 990, Part IV   | , line 17.   |
| Indicate whether the organ  Mail solicitations  Internet and e-mail so  Phone solicitations  In-person solicitations  In-person solicitations  In-person solicitations  In-person solicitations  In-person solicitations  If "Yes," list the ten highes to be compensated at leas | licitations<br>s<br>a written or oral agre<br>Form 990, Part VII<br>st paid individuals o | eement with any in<br>) or entity in conn<br>r entities (fundrais      | Solicitation of no Solicitation of no Solicitation of go Special fundraising office ection with professional ers) pursuant to agreem | n-government grants vernment grants ng events ers, directors, trustees fundraising services? eents under which the fui |  |
| (i) Name and address of individual or entity (fundraiser)   | (ii) Activity   | (iii) Did fundraiser have custody or control of contributions?  Yes No | (iv) Gross receipts from activity  | (v) A mount paid to (or retained by) fundraiser listed in col (i)  | (vi) A mount paid to (or retained by) organization |
| 3 List all states in which the licensing  | organization is regi  | stered or licensed   | to solicit funds or has b  | r<br>een notified it is exempt   | rfrom registration or                              |

| Par         | t II          | Fundraising Events. Com more than \$15,000 on Form             |  |   |                         |  |
|-------------|---------------|--|--|---|-------------------------|--|
|             |               |  | (a) Event #1  IN VINO VERITAS (event type) | (b) Event #2  | (c) Other Events        | (d) Total Events<br>(Add col (a) through<br>col (c)) |
| φ           |               |  | , ,,,,,                                    |   | (total number)          | 35.960   |
| Revenue     | 1<br>2        | Gross receipts<br>Less Charitable                              | 35,869                                     |   |                         | 35,869   |
| 2           | 3             | contributions Gross income (line 1                             | 18,824                                     |   |                         | 18,824   |
|             |               | minus line 2)  | 17,045                                     | 5   |                         | 17,045   |
|             | 4             | Cash prizes  |  |   |                         |  |
| မ္က         | 5             | Non-cash prizes  |  |   |                         |  |
| Expenses    | 6             | Rent/facility costs  |  |   |                         |  |
|             | 7             | Food and beverages   | 2,800                                      | )   |                         | 2,800  |
| 턴<br>DLeg   | 8             | Entertainment  | 866  | 5   |                         | 866  |
| 5           | 9             | Other direct expenses .  | 7,514                                      | ·   |                         | 7,514  |
|             | 10            | Direct expense summary Add lin                                 | es 4 through 9 ın columr                   | (d)   | 🛌                       | (11,180)   |
|             | 11            | Net income summary Combine lii                                 | nes 3 and 10 ın column (                   | d)  |                         | 5,865  |
| ar          | Ш             | <b>Gaming.</b> Complete if the or \$15,000 on Form 990-EZ, lir |  | "Yes" to Form 990, Pa                                   | rt IV, line 19, or repo | orted more than                                      |
| Kevenue     |               |  | (a) Bingo                                  | <b>(b)</b> Pull tabs/Instant<br>bingo/progressive bingo | (c) Other gaming        | (d) Total gaming<br>(Add col (a) through<br>col (c)) |
|             | 1 (           | Gross revenue  |  |   |                         |  |
| မှု         | 2             | Cash prizes  |  |   |                         |  |
| Expenses    | <b>3</b> N    | Non-cash prizes  |  |   |                         |  |
| _           | <b>4</b> F    | Rent/facility costs  |  |   |                         |  |
| 다<br>다<br>다 | 5 (           | Other direct expenses  |  |   |                         |  |
|             | 6 \           | Volunteer labor  | ┌ Yes                                      | Г Yes   | ┌ Yes                   |  |
|             | 7             | Oirect expense summary Add lines                               | s 2 through 5 ın column (                  | d)  |                         | ( )  |
|             | 8 1           | Net gaming income summary Com                                  | bine lines 1 and 7 in colu                 | ımn (d)   | 🛌                       |  |
| 9           | Ente          | r the state(s) in which the organiza                           | ition operates gaming ac                   | tivities  |                         |  |
| a<br>b      | Is th<br>If"N | e organization licensed to operate o," Explain                 | gaming activities in eac                   | h of these states?                                      |                         | · Fyes Fno   |
| 0a<br>b     | Were          | e any of the organization's gaming l                           | ıcenses revoked, susper                    | nded or terminated during                               | the tax year?           |  |

| Sche    | dule G (Form 990 or 990-EZ) 20                    | 11  |                                      |                    | Page <b>3</b> |
|---------|---|---|--------------------------------------|--------------------|---------------|
| 11      | Does the organization operate ga                  | aming activities with nonmembers? .               |                                      | Г <sub>Yes</sub> Г | -<br>No       |
| 12      | Is the organization a grantor, be                 | neficiary or trustee of a trust or a mem          | per of a partnership or other entity |                    |               |
|         | formed to administer charitable (                 | gamıng?   |                                      | · · · · F Yes F    | -<br>No       |
| 13      | Indicate the percentage of gamii                  | ag activity operated in                           |                                      | 1 1                |               |
| a       |   |   |                                      | 13a                |               |
| b       |   |   |                                      |                    |               |
| 14      |   | f the person who prepares the organiza            |                                      | <u> </u>           |               |
|         | Name ►  |   |                                      |                    |               |
|         | Address ►   |   |                                      |                    |               |
|         | revenue?  | ntract with a third party from whom the           |                                      |                    | -<br>No       |
|         |   | ed by the third party 🟲 \$                        |                                      |                    |               |
| С       | If "Yes," enter name and address                  | S   |                                      |                    |               |
|         | Name 🟲  |   |                                      |                    |               |
|         | Address ►   |   |                                      |                    |               |
| 16      | Gaming manager information                        |   |                                      |                    |               |
|         | Name 🟲  |   |                                      |                    |               |
|         | Gaming manager compensation I                     | <b>\$</b> \$                                      |                                      |                    |               |
|         | Description of services provided                  | <b>&gt;</b>                                       |                                      |                    |               |
| 17<br>a |   | Employee er state law to make charitable distribu |                                      | · · ·              | -<br>No       |
| b       | Enter the amount of distributions                 | required under state law distributed to           | o other exempt organizations or sp   |                    | <del>-</del>  |
| _       |   | activities during the tax year > \$               |                                      | hadala C /         |               |
| Par     | t IV Complete this part to proceed instructions.) | provide additional information for                | responses to quuestion on Sc         | nedule G (see      |               |
|         | Identifier  | ReturnReference                                   | Explana                              | tion               |               |
|         |   | •   | •                                    |                    |               |

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DLN: 93493017001223 OMB No 1545-0047

Schedule I (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

# **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

**Inspection** 

Employer identification number

| ST JOHN'S COLLEGE   |  |  |  |  |   | 52-0591421                             |                                     |
|---|--|--|--|--|---|--|-------------------------------------|
| Part I General Information  1 Does the organization maintain the selection criteria used to average Describe in Part IV the organization. | records to substant<br>ward the grants or as | ate the amount of the sistance?          |  |  |   |  | ✓ Yes                               |
| Part II Grants and Other A Form 990, Part IV, lin Part IV and Schedule  | ssistance to Go<br>e 21 for any recip        | vernments and O                          | rganizations in the<br>nore than \$5,000. Ch | United States. Con<br>eck this box if no one | recipient receive   | ed more than \$5,000                   | . Use                               |
| (a) Name and address of organization or government  | <b>(b)</b> EIN                               | (c) IRC Code<br>section<br>if applicable | (d) A mount of cash<br>grant                 | (e) A mount of non-<br>cash<br>assistance    | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of gra<br>or assistance |
|   |  |  |  |  |   |  |                                     |
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|   |  |  |  |  |   |  |                                     |
| <ul><li>Enter total number of section 50</li><li>Enter total number of other organic</li></ul>  |  | _  |  |  |   | _                                      |                                     |

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance                          | ( <b>b)</b> Number of recipients | (c)A mount of<br>cash grant | (d)A mount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|---|----------------------------------|-----------------------------|-----------------------------------|--|---------------------------------------|
|   |                                  |                             |                                   |  |                                       |
| (1) FEDERAL PELL GRANT PROGRAM                          | 275                              | 1,157,900                   |                                   | cost   |                                       |
| (2) FEDERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANTS | 214                              | 285,294                     |                                   | cost   |                                       |
| (3) ST JOHN'S COLLEGE GRANTS                            | 796                              | 17,246,969                  |                                   | COST   |                                       |
| (4) MARYLAND STATE SCHOLARSHIPS                         | 22                               | 77,800                      |                                   | COST   |                                       |
| (5) NEW MEXICO STATE SCHOLARSHIPS                       | 10                               | 18,788                      |                                   | COST   |                                       |
|   |                                  |                             |                                   |  |                                       |
|   |                                  |                             |                                   |  |                                       |
|   |                                  |                             |                                   |  |                                       |

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. Identifier **Return Reference Explanation** PROCEDURE FOR PART I, LINE 2

MONITORING GRANTS IN THE U S

Part IV

SCHEDULE I, PART I, LINE 2 THE COLLEGE MONITORS THE USE OF GRANT FUNDS IN THE FINANCIAL AID OFFICE PERSONNEL REVIEW STUDENT NEED ON A YEARLY BASIS AND AWARD GRANTS BASED ON NEED AND ELIGIBILITY

Schedule I (Form 990) 2011

DLN: 93493017001223

OMB No 1545-0047

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization ST JOHN'S COLLEGE

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

**Employer identification number** 

52-0591421

| Pa | rt I Questions Regarding Compensation   |          |   |    |     |    |
|----|---|----------|---|----|-----|----|
|    |   |          |   |    | Yes | Νo |
| 1a | Check the appropriate box(es) if the organization provides 990, Part VII, Section A, line 1a Complete Part III to                     |          |   |    |     |    |
|    | First-class or charter travel   | 굣        | Housing allowance or residence for personal use               |    |     |    |
|    | Travel for companions   | $\sqcap$ | Payments for business use of personal residence               |    |     |    |
|    | Tax idemnification and gross-up payments  | $\sqcap$ | Health or social club dues or initiation fees                 |    |     |    |
|    | Discretionary spending account  | 굣        | Personal services (e g , maid, chauffeur, chef)               |    |     |    |
| b  | If any of the boxes in line 1a are checked, did the orga<br>reimbursement orprovision of all the expenses describe                    |          |   | 1b | Yes |    |
| 2  | Did the organization require substantiation prior to rein officers, directors, trustees, and the CEO/Executive D                      |          |   | 2  | Yes |    |
| 3  | Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all that Compensation committee |          | у   |    |     |    |
|    | ✓ Independent compensation consultant   | ٠<br>ح   | Compensation survey or study                                  |    |     |    |
|    | Form 990 of other organizations   | ٠<br>ح   | Approval by the board or compensation committee               |    |     |    |
|    | 1 Offin 990 of other organizations  | 1.       | Approval by the board of compensation committee               |    |     |    |
| 4  | During the year, did any person listed in Form 990, Par<br>or a related organization  | rt VI    | I, Section A, line 1a with respect to the filing organization |    |     |    |
| а  | Receive a severance payment or change-of-control pa   | ymer     | nt?   | 4a |     | Νo |
| b  | Participate in, or receive payment from, a supplementa  | l non    | qualified retirement plan?                                    | 4b | Yes |    |
| c  | Participate in, or receive payment from, an equity-base   | ed co    | mpensation arrangement?                                       | 4c |     | Νo |
|    | If "Yes" to any of lines 4a-c, list the persons and provi   | ide th   | ne applicable amounts for each item in Part III               |    |     |    |
|    | Only 501(c)(3) and 501(c)(4) organizations only must  | com      | plete lines 5-9.  |    |     |    |
| 5  | For persons listed in form 990, Part VII, Section A, lin compensation contingent on the revenues of                                   | e 1a,    | , did the organization pay or accrue any                      |    |     |    |
| а  | The organization?   |          |   | 5a |     | Νo |
| b  | Any related organization?   |          |   | 5b |     | Νo |
|    | If "Yes," to line 5a or 5b, describe in Part III  |          |   |    |     |    |
| 6  | For persons listed in form 990, Part VII, Section A, lin compensation contingent on the net earnings of                               | e 1a,    | , did the organization pay or accrue any                      |    |     |    |
| а  | The organization?   |          |   | 6a |     | Νo |
| b  | Any related organization?   |          |   | 6b |     | Νo |
|    | If "Yes," to line 6a or 6b, describe in Part III  |          |   |    |     |    |
| 7  | For persons listed in Form 990, Part VII, Section A, lir payments not described in lines 5 and 6? If "Yes," des                       |          |   | 7  |     | No |
| 8  | Were any amounts reported in Form 990, Part VII, paid subject to the initial contract exception described in R in Part III            |          |   | 8  |     | No |
| 9  | If "Yes" to line 8, did the organization also follow the re   | ebutt    | able presumption procedure described in Regulations           |    |     |    |
|    | section 53 4958-6(c)?   |          |   | 9  |     |    |

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

| (A) Name                       | ,           | (B) Breakdown of   | f W-2 and/or 1099-MI | ISC compensation                          | (C) Retirement and             |              | (E) Total of columns |   |  |
|--------------------------------|-------------|--------------------|----------------------|---|--------------------------------|--------------|----------------------|---|--|
|                                |             | (I) base incentive |                      | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation | benefits     | (B)(ı)-(D)           | reported in prior<br>Form 990 or<br>Form 990-EZ |  |
| (1) MR CHRISTOPHER<br>B NELSON | (1)<br>(11) | 280,000            |                      | 15,648<br>0 0                             | 30,625                         | 153,323<br>0 | 479,596              |   |  |
| (2) MR MICHAEL<br>PETERS       | (1)<br>(11) | 250,000<br>0       | 0                    | 9,030                                     | 26,000                         | 53,735<br>0  | 338,765              |   |  |
| (3) MS PAMELA<br>KRAUS         | (ı)<br>(ıı) | 147,565<br>0       | 0                    | 0 0                                       | 20,138                         | 13,092<br>0  | 180,795              |   |  |
| (4) MR WALTER<br>STERLING JR   | (1)<br>(11) | 121,292<br>0       | 0                    | 0   | 12,727                         | 18,384<br>0  | 152,403              |   |  |
| (5) MS BARBARA<br>GOYETTE      | (ı)<br>(ıı) | 144,000            | 0                    | 0 4,659<br>0 0                            | 18,000                         | 14,042<br>0  | 180,701              |   |  |
| (6) MR JIM<br>OSTERHOLT        | (ı)<br>(ıı) | 146,742<br>0       | 0 0                  | 0 10,857<br>0 0                           | 15,261                         | 180<br>0     | 173,040              |   |  |
| (7) MR BRYAN<br>VALENTINE      | (I)<br>(II) | 144,236<br>0       | 0 0                  | 0 0                                       | 19,513                         | 13,836<br>0  | 177,585              |   |  |
| (8) MS BRONTE D<br>JONES       | (I)<br>(II) | 144,573<br>0       | 0<br>C               | 0 6,882<br>0 0                            | 15,036                         | 12,252<br>0  | 178,743              |   |  |
| (9) MS VICTORIA<br>MORA        | (ı)<br>(ıı) | 89,776<br>0        | 0                    | 33,398                                    | 11,222                         | 18,384<br>0  | 152,780              |   |  |
| (10) MR JOHN VERDI             | (ı)<br>(ıı) | 100,550            | 0 0                  | 9,488                                     | 13,574                         | 35,837<br>0  | 7 159,449<br>0 0     |   |  |
|                                |             |                    |                      | -   |                                |              |                      |   |  |
|                                |             |                    |                      |   |                                |              |                      |   |  |
|                                | '           | <del> </del> '     | <del> </del>         | <u> </u>                                  |                                |              | <u> </u> '           |   |  |
|                                |             | <u> </u> '         | <u> </u>             |   |                                | <b>——</b>    | <u> </u>             | 1   |  |

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

| Identifier | Return<br>Reference | Explanation   |
|------------|---------------------|---|
|            | 1A                  | AS IS NORMAL AND CUSTOMARY WITH COLLEGES, THE PRESIDENTS OF THE ANNAPOLIS (CHRISTOPHER NELSON) AND SANTA FE CAMPUS (MICHAEL PETERS) ARE PROVIDED WITH HOUSING FOR THE CONVENIENCE OF THE COLLEGE AND IS A CONDITION OF EMPLOYMENT (PER EMPLOYMENT CONTRACT) THAT THE PRESIDENT RESIDE IN THE HOUSE PROVIDED THE PRESIDENTS' HOME IS USED FOR MANY COLLEGE ACTIVITIES INCLUDING HOSTING EVENTS FOR STUDENTS, FACULTY, AND COLLEGE SUPPORTERS THE CALCULATED NONTAXABLE BENEFIT RECIEVED BY THE PRESIDENTS FOR THE PERSONAL USE OF THE HOUSING AMOUNTED TO \$135,655 AND \$39,899 FOR ANNAPOLIS AND SANTA FE, RESPECTIVELY IN ADDITION, PERSONAL SERVICES SUCH AS LANDSCAPER AND MAIDS ARE PROVIDED TO MAINTAIN THE UPKEEP ON THE RESIDENCE |

Schedule J (Form 990) 2011

Schedule K (Form 990)

**Supplemental Information on Tax Exempt Bonds** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493017001223

2011

Open to Public Inspection

Internal Revenue Service
Name of the organization
ST JOHN'S COLLEGE

Department of the Treasury

Employer identification number

52-0591421 Part I Bond Issues (h) On (i) Pool (g) Defeased Behalf of financing (a) Issuer Name (b) Issuer EIN (c) CUSIP # (d) Date Issued (e) Issue Price (f) Description of Purpose Issuer Yes No Yes No Yes No CITY OF ANNAPOLIS DEFEASE PORTION OF PRIOR MARYLAND SERIES A 52-6000764 035779CN5 06-08-2007 4,755,000 BONDS, PROVIDE FUNDS Χ Χ Χ FOR NEW HEATING SYSTEM CITY OF ANNAPOLIS DEFEASE PORTION OF PRIOR 06-08-2007 8,690,000 BONDS, PROVIDE FUNDS Χ Χ MARYLAND SERIES B 52-6000764 035779DC8 Χ FOR NEW HEATING SYSTEM CONSTRUCTION OF NEW CITY OF SANTA FE NEW DORMITORY FACILITIES ON MEXICO SERIES 2011 85-6000168 07-21-2011 8,310,000 Χ Χ Χ THE SANTA FE, NEW MEXICO CAMPUS Part II **Proceeds** Α В С D Amount of bonds retired 4,817,240 8,872,343 Amount of bonds defeased 2 309,750 698,250 3 Total proceeds of issue 4,865,854 Gross proceeds in reserve funds 4 442,672 5 Capitalized interest from proceeds 91.980 164,615 6 Proceeds in refunding escrow 3,473,744 7 Issuance costs from proceeds 4,583,635 251,721 Credit enhancement from proceeds 8 9 Working capital expenditures from proceeds 10 Capital expenditures from proceeds 4.614.133 Other spent proceeds 11 Other unspent proceeds 12 Year of substantial completion 2008 2009 13 2012 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Χ Χ Χ 14 Were the bonds issued as part of an advance refunding issue? Х Χ Χ 15 16 Has the final allocation of proceeds been made? Χ Χ Χ Does the organization maintain adequate books and records to support the final 17 Χ Х Χ

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

allocation of proceeds?

financed property?

Part III

**Private Business Use** 

property financed by tax-exempt bonds?

No

Х

Χ

В

No

Х

Х

Yes

Yes

Α

Yes

Yes

No

No

Х

Χ

| Part III | <u>Private</u> | <u>Business</u> | Use ( | (Continued | 2 |
|----------|----------------|-----------------|-------|------------|---|
|          |                |                 |       |            |   |

|    | Private Business Use (Continuea)   |     | Α  |     | <br>В |     | c  |     | D  |
|----|--|-----|----|-----|-------|-----|----|-----|----|
|    |  | Yes | No | Yes | No    | Yes | No | Yes | No |
| За | Are there any management or service contracts that may result in private business use?   |     | ×  |     | ×     |     | ×  |     |    |
| b  | If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?   |     |    |     |       |     |    |     |    |
| С  | Are there any research agreements that may result in private business use of bond-financed property?   |     | х  |     | х     |     | х  |     |    |
| d  | If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?   |     |    |     |       |     |    |     |    |
| 4  | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government  |     |    |     |       |     |    |     |    |
| 5  | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government |     |    |     |       |     |    |     |    |
| 6  | Total of lines 4 and 5   |     |    |     |       |     |    |     |    |
| 7  | Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?  | Х   |    | Х   |       | Х   |    |     |    |

|     |  | A   |    | В   |    | С   |     | D   |    |
|-----|--|-----|----|-----|----|-----|-----|-----|----|
|     |  | Yes | No | Yes | No | Yes | No  | Yes | No |
| 1   | Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and   |     |    |     |    |     |     |     |    |
|     | Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?                      |     |    |     |    |     |     |     |    |
|     | Bolla ISSAC  |     | X  |     | X  |     | X   |     |    |
|     |  |     |    |     |    |     |     |     |    |
|     | Is the bond issue a variable rate issue?   |     |    |     |    |     |     |     |    |
| 2   |  |     | X  |     | X  |     | Х   |     |    |
| За  | Has the organization or the governmental issuer entered into a hedge with respect to the bond issue? |     |    |     |    |     |     |     |    |
|     | into a neage with respect to the bond issue  |     |    |     | V  |     | X   |     |    |
|     |  |     | X  |     | X  |     | _ ^ |     |    |
|     |  |     |    |     |    |     |     |     |    |
| b   | Name of provider   |     |    |     | •  |     |     |     |    |
| С С | Term of hedge  |     |    |     |    |     |     |     |    |
| d   | Was the hedge superintegrated?   |     |    |     |    |     |     |     |    |
|     |  |     |    |     |    |     |     |     |    |
|     | Was a hedge terminated?  | +   |    | -   |    |     |     |     |    |
| e   | was a neage terminated   |     |    |     |    |     |     |     |    |
|     |  |     |    |     |    |     |     |     |    |
| 4a  | Were gross proceeds invested in a GIC?   |     | X  |     | X  |     | X   |     |    |
| b   | Name of provider   |     |    |     |    |     |     |     |    |
| С   | Term of GIC  |     |    |     |    |     |     |     |    |
| d   | Was the regulatory safe harbor for establishing the fair market                                      |     |    |     |    |     |     |     |    |
|     | value of the GIC satisfied?  |     |    |     |    |     |     |     |    |
| 5   | Were any gross proceeds invested beyond an available temporary                                       |     |    |     |    |     |     |     |    |
|     | period?  |     | X  |     | x  |     | Х   |     |    |
|     | Delaha handa aya malifa fanan aya da                             |     |    |     |    |     |     |     |    |
| 6   | Did the bond issue qualify for an exception to rebate?   |     | X  |     | Х  |     | X   |     |    |

### **Procedures To Undertake Corrective Action**

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations

### Part VI **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

**Identifier Return Reference Explanation**  efile GRAPHIC print - DO NOT PROCESS As Filed Data -

DLN: 93493017001223

OMB No 1545-0047

Open to Public Inspection

### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization **Employer identification number** ST JOHN'S COLLEGE 52-0591421 Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) (a) Name of disqualified person 1 (b) Description of transaction Corrected? Yes No 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . . . . Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to (e) In Approved (g)Written or from the (a) Name of interested person and (c)Original default? by board or agreement? (d)Balance due organization? principal amount purpose committee? Yes Yes Yes No Тο From No (1) BRONTE JONES HOME LOAN TO ASSIST EMPLOYEE WITH PURCHASE OF RESIDENCE Χ 150,000 131,087 Νo Yes Yes 131,087 Part IIII Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person (a) Name of interested person (c)A mount of grant or type of assistance and the organization

| Part IV Business Transactions I Complete if the organization |  |                            | ne 28a, 28b, or 28c.           |   |    |  |
|--|--|----------------------------|--------------------------------|---|----|--|
| (a) Name of interested person                                | (b) Relationship<br>between interested<br>person and the | (c) A mount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |  |
|  | organization   |                            |                                | Yes                                     | No |  |
|  |  |                            |                                |   |    |  |
|  |  |                            |                                |   |    |  |
|  |  |                            |                                |   |    |  |
|  |  |                            |                                |   |    |  |

### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

Schedule L (Form 990 or 990-EZ) 2011

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DLN: 93493017001223

OMB No 1545-0047

**SCHEDULE M** (Form 990)

Department of the Treasury

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

**NonCash Contributions** 

Open to Public Inspection

Internal Revenue Service Name of the organization ST JOHN'S COLLEGE

**Employer identification number** 

| Da  | rt I Types of Property                                  |                                  |  |   | 52-0591421                                |        |     |       |
|-----|---|----------------------------------|--|---|---|--------|-----|-------|
| Pa  | Types of Property                                       | (a)<br>Check<br>If<br>applicable | (b)<br>Number of Contributions<br>or items contributed | (c) Contribution amounts reported on Form 990, Part VIII, line 1g | <b>(d</b><br>Method of do<br>contribution | etermi | _   |       |
| 1   | Art—Works of art  |                                  |  | -   |   |        |     |       |
| 2   | Art—Historical treasures .                              |                                  |  |   |   |        |     |       |
| 3   | Art—Fractional interests                                |                                  |  |   |   |        |     |       |
| 4   | Books and publications                                  |                                  |  |   |   |        |     |       |
| 5   | Clothing and household goods                            |                                  |  |   |   |        |     |       |
| 6   | Cars and other vehicles                                 |                                  |  |   |   |        |     |       |
| 7   | Boats and planes  |                                  |  |   |   |        |     |       |
|     | Intellectual property                                   |                                  |  |   |   |        |     |       |
|     | Securities—Publicly traded .                            | Х                                | 16   | 367,202   | HIGH/LOW AVERA                            | GE VA  | LUE |       |
|     | Securities—Closely held stock .                         |                                  |  | ·   |   |        |     |       |
| 11  | Securities—Partnership, LLC, or trust interests         |                                  |  |   |   |        |     |       |
| 12  | Securities—Miscellaneous                                |                                  |  |   |   |        |     |       |
| 13  | Qualified conservation contribution—Historic structures |                                  |  |   |   |        |     |       |
| 14  | Qualified conservation contribution—Other               |                                  |  |   |   |        |     |       |
| 15  | Real estate—Residential .                               |                                  |  |   |   |        |     |       |
| 16  | Real estate—Commercial                                  |                                  |  |   |   |        |     |       |
| 17  | Real estate—Other                                       |                                  |  |   |   |        |     |       |
| 18  | Collectibles  |                                  |  |   |   |        |     |       |
| 19  | Food inventory  |                                  |  |   |   |        |     |       |
| 20  | Drugs and medical supplies .                            |                                  |  |   |   |        |     |       |
| 21  | Taxidermy   |                                  |  |   |   |        |     |       |
| 22  | Historical artifacts                                    |                                  |  |   |   |        |     |       |
| 23  | Scientific specimens                                    |                                  |  |   |   |        |     |       |
| 24  | Archeological artifacts                                 |                                  |  |   |   |        |     |       |
|     | O ther ► ()   |                                  |  |   |   |        |     |       |
| 26  | O ther ►()  |                                  |  |   |   |        |     |       |
| 27  | O ther ►()  |                                  |  |   |   |        |     |       |
| 28  | O ther ▶ ()   |                                  |  |   | <u> </u>                                  |        |     |       |
| 29  | Number of Forms 8283 received                           |                                  |  |   | 29  |        |     |       |
|     | for which the organization compl                        | etea Form t                      | 3283, Part IV, Donee Ackn                              | owieagement   |   |        | Yes | No No |
| 302 | During the year, did the organiza                       | ation receiv                     | e by contribution any prope                            | rty reported in Part I lines                                      | 1-28 that it                              |        | res |       |
| Jou | must hold for at least three year                       |                                  |  |   |   |        |     |       |
|     | for exempt purposes for the enti                        |                                  |  |   | a to be used                              | 20-    |     | No    |
| L   |   |                                  |  |   |   | 30a    | -+  | No    |
|     | If "Yes," describe the arrangeme                        |                                  |  |   |   |        |     |       |
| 31  | Does the organization have a gif                        | •                                |  | •   |   | 31     | Yes |       |
| ∋∠đ | Does the organization hire or us contributions?         |                                  |  | · · · · · · · · · ·   |   | 32a    |     | No    |
| b   | If "Yes," describe in Part II                           |                                  |  |   |   |        |     |       |
|     | If the organization did not report describe in Part II  | revenues i                       | n column (c) for a type of p                           | roperty for which column (a                                       | ) is checked,                             |        |     |       |

Page 2

### Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2011

OMB No 1545-0047

Open to Public Inspection

### **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Supplemental Information to Form 990 or 990-EZ

Name of the organization ST JOHN'S COLLEGE

**Employer identification number** 

52-0591421

|   | 1   |  |
|---|---|--|
| ldentifier                                      | Return<br>Reference                             | Explanation  |
|   | FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 11  | A COPY OF THE COMPLETED FULL FORM 990 IS FURNISHED TO THE AUDIT AND COMPLIANCE COMMITTEE OF THE BOARD THE COMMITTEE WILL CONDUCT A REVIEW OF THE 990 UPON DISCUSSION AND REVIEW, THE COMMITTEE WILL MOTION AND APPROVE THE ACCEPTANCE OF THE FORM 990 AND POST A COPY OF THE COMPLETED 990 (EXCLUDING SCHEDULE B) ON A SECURE PORTAL FOR FULL BOARD REVIEW THE AUDIT AND COMPLIANCE COMMITTEE WILL ALSO GRANT THE ANNAPOLIS CAMPUS TREASURER PERMISSION TO PROCEED WITH SIGNING AND FILING THE FORM 990  |
|   | FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 12C | THE CONFLICT OF INTEREST POLICY IS MONITORED AND COMPLIANCE IS ENFORCED THROUGH A YEARLY STATEMENT ALONG WITH THE COLLEGE'S POLICY BEING DISTRIBUTED TO ALL BOARD MEMBERS, OFFICERS, AND KEY EMPLOYEES FOR REVIEW AND SIGNATURE. THE SIGNED STATEMENTS ARE RETURNED TO THE PRESIDENT OF THE ANNAPOLIS CAMPUS FOR REVIEW AND FOLLOW-UP ANY POTENTIAL CONFLICTS ARE DISCUSSED BETWEEN THE PARTIES AND A RESOLUTION IS MADE TO RESOLVE THE CONFLICT   |
|   | FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 15  | WITH RESPECT TO THE COMPENSATION OF ALL EIGHT OFFICERS, AND BEFORE MAKING A RECOMMENDATION TO THE EXECUTIVE COMMITTEE OF THE BOARD, THE COMPENSATION REVIEW COMMITTEE CONSULTS WITH YAFFE & COMPANY, INC., AN INDEPENDENT CONSULTING FIRM WHICH SPECIALIZES IN PROVIDING EXECUTIVE COMPENSATION ADVICE TO COLLEGES AND UNIVERSITIES AS WELL AS TO HOSPITALS AND HEALTH SYSTEMS ONE OF THE PRIMARY PURPOSES OF ENGAGING AN OUTSIDE FIRM WAS TO ASSURE COMPLIANCE WITH IRS REGULATORY REQUIREMENTS REGARDING THE REASONABLENESS OF EXECUTIVE COMPENSATION IN 501 (C) (3) ORGANIZATIONS THE COMPENSATION COMMITTEE HAS ESTABLISHED WHAT IS KNOWN AS A REBUTTABLE PRESUMPTION OF THE REASONABLENESS OF COMPENSATION BY SATISFYING THREE REGULATORY REQUIREMENTS (1) COMPENSATION RECOMMENDATIONS HAVE BEEN DEVELOPED BY AN INDEPENDENT COMMITTEE OF THE BOARD, (2) APPROPRIATE COMPARABILITY DATA HAS BEEN USED (PROVIDED BY YAFFE BASED ON ITS SURVEY), AND (3) THE PROCESS HAS BEEN ADEQUATELY DOCUMENTED THROUGH THE MINUTES OF THE COMPENSATION REVIEW AND EXECUTIVE COMMITTEES THAT COMMITTEE OF THE RECOMPENDATIONS OF THE PRESIDENTS RELATIVE TO THE VICE-PRESIDENTS AND TREASURERS, AND CONSIDERS THE PROJECTED FORMULA-BASED SALARIES OF THE DEANS, ALL IN LIGHT OF THE EXTERNAL COMPARISONS PROVIDED BY YAFFE THE COMMITTEE ALSO CONSIDERS THE BENEFITS PROVIDED TO THE OFFICERS THAT MAKE UP A PART OF THE TOTAL COMPENSATION PACKAGE. THE COMMITTEE THEN ACTS TO MAKE A RECOMMENDATION WITH RESPECT TO THESE SIX OFFICERS TO THE EXECUTIVE COMMITTEE. WHICH IN TURN MAKE UP A PART OF THE TOTAL COMPENSATION PACKAGE. THE COMMITTEE THEN ACTS TO MAKE A RECOMMENDATION WITH RESPECT TO THESE SIX OFFICERS TO THE EXECUTIVE COMMITTEE. WHICH IN THE ABSENCE OF THE PRESIDENTS AND AFTER RECEIVENG REPORTS FROM THE BOARD CHAIR CONCERNING THE PERFORMANCE OF THE PRESIDENTS AND AFTER RECEIVENDED BY THE COMPENSATION REVIEW COMMITTEE. IN THE ABSENCE OF THE PRESIDENTS AND AFTER RECEIVEN BY THE COMMITTEE, WHICH IN THE ABSENCE OF THE PRESIDENTS AND AFTER RECEIVEN BY THE COMMITTEE, WHICH IN THE RECOMMENDATION I |
|   | FORM 990,<br>PART VI,<br>SECTION C,<br>LINE 19  | FORM 1023, 990, GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST IN ADDITION, THE FORM 990 IS AVAILABLE ON GUIDESTAR AND THE CONFLICT OF INTEREST POLICY IS PUBLISHED ANNUALLY IN THE STAFF HANDBOOK  |
| CHANGES IN<br>NET ASSETS<br>OR FUND<br>BALANCES | 1   | NET UNREALIZED LOSSES ON INVESTMENTS -3,232,331  |
|   | FORM 990,<br>PART IXX,<br>LINE 2C               | THE COLLEGE HAS AN AUDIT AND COMPLIANCE COMMITTEE THAT ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT IN ADDITION, THE AUDIT AND COMPLIANCE COMMITTEE IS RESPONSIBLE FOR THE SELECTION OF THE INDEPENDENT AUDITORS  |

# Software ID: Software Version:

**EIN:** 52-0591421

Name: ST JOHN'S COLLEGE

### Form 990, Special Condition Description:

### **Special Condition Description**

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                 |                      |                                   |                       |         |                | <b>(D)</b><br>Reportable     | <b>(E)</b><br>Reportable | <b>(F)</b><br>Estimated                                      |   |   |
|---------------------------------------|----------------------|-----------------------------------|-----------------------|---------|----------------|------------------------------|--------------------------|--|---|---|
|                                       | hours<br>per<br>week | Individual trustee<br>or director | Institutional Trustee | officei | ) Key employee | Highest compensated employee | Former                   | compensation<br>from the<br>organization (W-<br>2/1099-MISC) | compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
| MR MICHAEL UREMOVICH<br>CHAIRMAN      | 1 00                 | Х                                 |                       | х       |                |                              |                          | 0  | 0   | 0   |
| MR RON FIELDING<br>VICE CHAIRMAN      | 1 00                 | Х                                 |                       | х       |                |                              |                          | 0  | 0   | 0   |
| MS PAMELA SAUNDERS ALBIN<br>SECRETARY | 1 00                 | Х                                 |                       | х       |                |                              |                          | 0  | 0   | 0   |
| MS SHEILA BOBBS ARMSTRONG<br>MEMBER   | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MR ROBERT BIENENFELD<br>MEMBER        | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MS SHARON BISHOP<br>MEMBER            | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MR STEVEN BOHLIN<br>MEMBER            | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MR CLAIBORNE B BOOKER<br>MEMBER       | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MS JANA CAREY<br>MEMBER               | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MS PAMELA CARTER<br>MEMBER            | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MR BRAD DAVIDSON<br>MEMBER            | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MR R WESTON DONEHOWER<br>MEMBER       | 1 00                 | X                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MS MICHELE FARQUHAR<br>MEMBER         | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MR STEPHEN J FORMAN<br>MEMBER         | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MS LEE KATHERINE GOLDSTEIN<br>MEMBER  | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MR ERWIN GREENBERG<br>MEMBER          | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MR STEWART GREENFIELD<br>MEMBER       | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MR RICHARD GROENENDYKE JR<br>MEMBER   | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MS JOAN HARATANI<br>MEMBER            | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MR HAROLD HUGES<br>MEMBER             | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MS LESLIE JUMP-WALKER<br>MEMBER       | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MR JAMES HUMPHREY<br>MEMBER           | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| DR THOMAS KRAUSE<br>MEMBER            | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MR PERRY LERNER<br>MEMBER             | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |
| MR AUSTIN LIGON<br>MEMBER             | 1 00                 | Х                                 |                       |         |                |                              |                          | 0  | 0   | 0   |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                         |                                   |                       |         |              |                              |        |  |   |  |
|---|-------------------------|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|--|---|--|
| (A)<br>Name and Title   | (B)<br>Average<br>hours |                                   | (<br>ition<br>that    |         |              | II                           |        | (D)<br>Reportable<br>compensation            | <b>(E)</b> Reportable compensation                    | <b>(F)</b><br>Estimated<br>amount of other                               |
|   | per<br>week             | Individual trustae<br>or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | from the<br>organization (W-<br>2/1099-MISC) | from related<br>organizations<br>(W- 2/1099-<br>MISC) | compensation<br>from the<br>organization and<br>related<br>organizations |
| MR MARK LINDLEY<br>MEMBER   | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MR MICHAEL MILLER<br>MEMBER   | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MS JOANNE L MURRAY<br>MEMBER  | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MR JAMES H POLK<br>MEMBER   | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MR THEODORE ROGERS<br>MEMBER  | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MR S FORD ROWAN JR<br>MEMBER  | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MR BRUCE C SANBORN<br>MEMBER  | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MR FREDERICA SAXON<br>MEMBER  | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| DR PATRICIA JANE SOLLARS<br>MEMBER  | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MR WARREN SPECTOR<br>MEMBER   | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MR RALPH L STENGREN<br>MEMBER   | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MR RICHARD E THOMPSON<br>MEMBER   | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MS JILL COOPER UDALL<br>MEMBER  | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MR DANIEL VAN DOREN<br>MEMBER   | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MS DELORES WOLF<br>MEMBER   | 1 00                    | Х                                 |                       |         |              |                              |        | 0  | 0   | 0  |
| MR CHRISTOPHER B NELSON<br>PRESIDENT - ANNAPOLIS  | 35 00                   | Х                                 |                       | x       |              |                              |        | 295,648                                      | 0   | 183,948  |
| MR MICHAEL PETERS<br>PRESIDENT - SANTA FE   | 35 00                   | Х                                 |                       | х       |              |                              |        | 259,030                                      | 0   | 79,735   |
| MS PAMELA KRAUS<br>DEAN - ANNAPOLIS   | 35 00                   | Х                                 |                       | х       |              |                              |        | 147,565                                      | 0   | 33,230   |
| MR WALTER STERLING JR<br>DEAN - SANTA FE  | 35 00                   | Х                                 |                       | х       |              |                              |        | 121,292                                      | 0   | 31,111   |
| MS BARBARA GOYETTE<br>VP ADVANCEMENT - ANNAPOLIS  | 35 00                   |                                   |                       | х       |              |                              |        | 148,659                                      | 0   | 32,042   |
| MR JIM OSTERHOLT<br>VP ADVANCEMENT - SANTA FE   | 35 00                   |                                   |                       | х       |              |                              |        | 157,599                                      | 0   | 15,441   |
| MR BRYAN VALENTINE<br>TREASURER - SANTA FE  | 35 00                   |                                   |                       | х       |              |                              |        | 144,236                                      | 0   | 33,349   |
| MS BRONTE D JONES<br>TREASURER - ANNAPOLIS  | 35 00                   |                                   |                       | х       |              |                              |        | 151,455                                      | 0   | 27,288   |
| MS VICTORIA MORA<br>TUTOR - SANTE FE  | 35 00                   |                                   |                       |         |              | Х                            |        | 123,174                                      | 0   | 29,606   |
| MR MATTHEW DAVIS<br>TUTOR - SANTE FE  | 35 00                   |                                   |                       |         |              | х                            |        | 115,848                                      | 0   | 14,337   |

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| <b>(A)</b><br>Name and Title            | (B)<br>Average<br>hours | Average Position (check all        |  |  |  |   |  | (D) Reportable compensation from the organization (W- 2/1099-MISC)  (E) Reportable compensation from related organizations (W- 2/1099- MISC) | Reportable | <b>(F)</b><br>Estimated<br>amount of other |  |
|---|-------------------------|------------------------------------|--|--|--|---|--|--|------------|--|--|
|   | per<br>week             | per gran fi<br>eek c = = 및 글 organ |  | compensation<br>from the<br>organization and<br>related<br>organizations |  |   |  |  |            |  |  |
| MR JAMES CAREY<br>TUTOR - SANTE FE      | 35 00                   |                                    |  |  |  | х |  | 115,835  | 0          | 15,499                                     |  |
| MS MARILYN HIGUERA<br>TUTOR - ANNAPOLIS | 35 00                   |                                    |  |  |  | Х |  | 115,229  | 0          | 29,241                                     |  |
| MR JOHN VERDI<br>TUTOR - ANNAPOLIS      | 35 00                   |                                    |  |  |  | х |  | 110,038  | 0          | 49,411                                     |  |

### **Additional Data**

Software ID: Software Version:

**EIN:** 52-0591421

Name: ST JOHN'S COLLEGE

Form 990, Schedule D, Part VII - Investments— Other Securities

| (a) Description of security or cateory (including name of security) | (b)Book value | <b>(c)</b> Method of valuation<br>Cost or end-of-year market value |  |  |
|---|---------------|--|--|--|
| INVESTMENTS WITH THE COMMON FUND                                    | 6,836,292     | F  |  |  |
| ALTERNATIVE INVESMENTS (INSTITUTIONAL),<br>L P                      | 8,053,936     | F  |  |  |
| LEGACY VENTURE II, LLC  | 1,881,430     | F_   |  |  |
| LEGACY VENTURE III, LLC   | 820,791       | F  |  |  |
| BERENS CAPITAL FUND, LTD  | 6,549,114     | F  |  |  |
| INVESTMENTS HELD IN CHARITABLE<br>REMAINDER TRUSTS                  | 2,115,178     | F  |  |  |
| US GOVERNMENT AND CORPORATE BONDS                                   | 30,996        | F  |  |  |
| DLJAMG MEZZANINE PARTNERS, L P                                      | 4,116         | F  |  |  |
| TIFF MULTI-ASSET FUND   | 87,089,823    | F  |  |  |
| TIFF SECONDARY PARTNERS II  | 2,122,226     | F  |  |  |