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DLN: 93493045006073

Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

Open to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

	Revenue .		,		·	Inspection		
		2011 calendar year, or tax year beginning 07-01-2011 C Name of organization	and ending 06-30-201	.2	D Employer ide	ntification number		
_	eck if ap Tress cha	CENTRAL CHRISTIAN COLLEGE OF KANSAS			48-057765			
_		Doing Business As		-	E Telephone nu			
	me char nal retur				(620)241-0	723		
_		1200 South Main	d to street address) Room/s	uite	G Gross receipts			
_	minated	PO Box 1403		_				
_	ended r	McPherson, KS 67460						
App	olication	pending						
		F Name and address of principal officer Hal V Hoxie			s a group return			
		PO Box 1403		affilia	tes?	⊤Yes ▼ No		
		McPherson, KS 67460		H(b) Are all	affiliates include	ed?		
	v-evem	pt status	047(a)(1) or \square 537		•	(see instructions)		
			947(a)(1) 01 327	H(c) Grou	p exemption nui	mber 🟲		
W	ebsite	: ► www.centralchristian edu						
		anization 🔽 Corporation 🧵 Trust 🗍 Association 🧖 Other 🕨		L Year of for	mation 1884 M	State of legal domicile KS		
Pa	rt I	Summary						
		Briefly describe the organization's mission or most sign						
e l	=	ducating students within a four-year, non-profit liberal	arts college program					
ACUVILIES & GOVEIIIAIICE								
<u>=</u>	-							
70x		Check this box 🔰 if the organization discontinued its						
ó	l	lumber of voting members of the governing body (Part v			3	19		
ß	l	Number of independent voting members of the governing		•		19		
7	l	otal number of individuals employed in calendar year 2			5	437		
3	l	otal number of volunteers (estimate if necessary) . otal unrelated business revenue from Part VIII, colum		6 7a	33			
	l	let unrelated business taxable income from Form 990-			7a 7b			
	B '	Tet unrelated business taxable income from 101111550	1, me 54 1 1	Prio	r Year	Current Year		
	8	Contributions and grants (Part VIII, line 1h)			1,127,342	1,552,112		
9	9		gram service revenue (Part VIII, line 2g)					
Revenu	10	Investment income (Part VIII, column (A), lines 3, 4			7,201,492	9,348,631		
æ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c		448,514	138,470			
	12	Total revenue—add lines 8 through 11 (must equal Pa		e				
	4.0	12)			8,822,843	11,088,085		
	13	Grants and similar amounts paid (Part IX, column (A)			2,414,292	2,513,854		
	14	Benefits paid to or for members (Part IX, column (A), Salaries, other compensation, employee benefits (Par				0		
\$	15	5-10)	it ix, column (A), mes		3,006,017	3,665,692		
Expenses	16a	Professional fundraising fees (Part IX, column (A), lin	ne 11e)		4,800	0		
Ř	ь	Total fundraising expenses (Part IX, column (D), line 25) -288,6	40					
ш	17	Other expenses (Part IX, column (A), lines 11a-11d,	,11f-24e)		3,226,922	4,581,465		
	18	Total expenses Add lines 13–17 (must equal Part I)	X, column (A), line 25)		8,652,031	10,761,011		
	19	Revenue less expenses Subtract line 18 from line 12	2		170,812	327,074		
88					of Current	End of Year		
net Assets or Fund Balances	20	Tatal pagets (Dark V. line 16)		Y .	ear 9,837,734	0 909 020		
9 B	20 21	Total assets (Part X, line 16)			6,108,904	9,898,929 5,843,025		
5 E	22	Net assets or fund balances Subtract line 21 from lin			3,728,830	4,055,904		
	11 II	Signature Block	16 20		3,720,030	4,055,504		
Jnder (nowl	r penalt	ties of perjury, I declare that I have examined this return, in and belief, it is true, correct, and complete. Declaration of p						
		k .		20	13-02-13			
Sign	ì	Signature of officer		Da				
lere		LeAnn Moore Accountant						
		Type or print name and title						
		Preparer's		Check If		yer identification number		
Paid		signature		self- employed 🕨 🦵	(see instructions))		
^o repa	arer's	Firm's name (or yours						
Jse (Only	ıf self-employed), address, and ZIP + 4			EIN Þ			
		,			1			

May the IRS discuss this return with the preparer shown above? (see instructions) .

┌Yes ┌No

art TV	Check	list of	Required	Schedules
	CIICCR	11136 01	IXCUUII CU	Scriculics

	one or hedan ou boneauros			
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νo
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If</i> "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		Νo
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c	Yes	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13	Yes	
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
				NI a
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		N o
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV .	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section $512(b)(13)$?	35a		Νo
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

	,
Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V	•	٠١	
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	1a 0			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this		, 55	
	return			
Ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities account)?	4a		Νo
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	טט		
		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year	70		
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
8	Form 1098-C?	7h		
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a Grees receipts uncluded on Form 990. Part VIII, line 12 for public use of club.			
D	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
13	year Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
-	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization	13a		
b	allocated to each state Enter the aggregate amount of reserves the organization is required to maintain by			
	the states in which the organization is licensed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand 13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
		1		
4_	Entage the number of veting members of the governing heady at the and of the tay	1		
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No.
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No.
6	Did the organization have members or stockholders?	6		No.
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	7a		No.
b	more members of the governing body?	7a 7b		No
	or persons other than the governing body?			
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ction B. Policies (This Section B requests information about policies not required by the Internal venue Code.)			
	ronas seasi,		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
Ь	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure	100		
17	List the States with which a copy of this Form 990 is required to be filed▶KS			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			

State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) Average hours per week (describe hours	Position more unles an	on (d e thar	C) o no n one son er ar	t che e bo: is bo nd a itee)	eck x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		11250)	organizations
(1) Gary A Anderson Chairman - Board of Trustees	5		х					0	0	0
(2) Susan Agel Vice-Chairman - Board of Trustees	2		х					0	0	0
(3) Tony Allison Board Member	2		х					0	0	0
(4) David H Arnott Board Member	2		х					0	0	0
(5) Gaıl I Arnott Board Member	2		х					0	0	0
(6) Bill Bump Board Member	2		х					0	0	0
(7) G Robert Burns Board Member	2		х					0	0	0
(8) Daniel L Claassen Board Member	2		х					0	0	0
(9) Dan Covington Board Member	2		х					0	0	0
(10) Carolyn Gaughan Board Member	2		х					0	0	0
(11) Bob Green Secretary - Board of Trustees	3		х					0	0	0
(12) Harvey Ludwick Board Member	2		х					0	0	0
(13) Barry McKeown Board Member	2		х					0	0	0
(14) Galen Myers Board Member	2		х					0	0	0
(15) Mary E Oehlert Board Member	2		х					0	0	0
(16) G David Schimke Board Member	2		х					0	0	0
(17) Clinton Sides Treasurer - Board of Trustees	3		Х					0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title		(B) Average hours per week (describe	Average Position (do not check Reportable compensation per unless person is both week (describe director/trustee) Average Position (do not check Reportable compensation compensation from the organization (W-organization (W-2/109)) Average Position (do not check Reportable compensation compensation (W-organization (W-2/109))								(F) Estima amount o compens from t organizate	ited fother sation the on and
		for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	relati organiza	
	Paul Todd Member	2		х					0	0		0
	Herald C Walton Member	2		х					0	0		0
(20) I	Hal V Hoxie ent	45			х		х		85,600	0		0
	eonard Favara resident of Academics	45			х		х		56,240	0		0
(22)	Calvin Hawkins resident for Development	45			х		х		53,006	0		0
	David Ferrell resident of Finance	45			х		х		51,626	0		0
	Dean Kroeker of Adult Education	45				х	х		45,440	0		0
	Dale L Burge or of Finance	45				х			43,565	0		0
	Christopher Smith of Student Development	45				х			43,420	0		0
(27)	Richard Wyatt or of Admissions	45				х			32,122	0		0
1b	Sub-Total			٠.	•		<u> </u>	-			l	
С	Total from continuation sheets t	o Part VII, Sect	tion A					F				
d	•							-	411,019	0		0
2	Total number of individuals (inclu \$100,000 of reportable compens					ted	above) who	received more tha	n		
											Yes	
3	Did the organization list any form on line 1a? <i>If</i> "Yes," complete Sch								or highest compens		3	No
4	For any individual listed on line 1 organization and related organization and related organization.									from the		
5	Did any person listed on line 1a is services rendered to the organization									r individual for	-	<u>No</u>
	25. Flood Female to the organiza							. pci		_	5	No_
	ection B. Independent Cont											
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax you	the organization										
	Nam	(A) ne and business add	Iress						Descr	(B) iption of services	(C Comper	
	Total number of independent contr \$100,000 of compensation from t			ot lım	nited	l to t	those I	liste	d above) who receiv	ed more than		

Part v	444	Statement of Revenue				
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns 1a 0				
医草	ь	Membership dues 1b				
ಕ್	c	Fundraising events 1c 0				
% हें ह	_					
<u>≅</u> ,ਰ`	d					
હ∄	e	Government grants (contributions) 1e 133,767				
<u>, 등 교</u>	f	All other contributions, gifts, grants, and 1f 1,418,345		İ		j
돌콜		similar amounts not included above				
문량	g	Noncash contributions included in				
돌	l .	lines 1a-1f \$	4 552 442			
ठ छ	h	Total. Add lines 1a-1f	1,552,112			
g.		Business Code				
Ě	2a	Tuition & Fees 611310	7,620,763	7,620,763	0	0
<u>9</u>	_					_
೭	b	Room & Board 611310	1,727,868	1,727,868	0	0
<u> </u>	С					
<u>≽</u>	d					
ğ,	e					
E	f	All other program conuce revenue	_	_	=	_
Program Serwce Revenue		All other program service revenue	0	0	0	
Δ	g	Total. Add lines 2a-2f	9,348,631			
	3	Investment income (including dividends, interest	, , :-			
		and other similar amounts)	47,322	47,322	0	0
	4	Income from investment of tax-exempt bond proceeds	0	0	0	
	-		0	0	0	_
	5	Royalties	٥	0	0	0
		(ı) Real (ıı) Personal				
	6a	Gross rents 0 0				
	b	Less rental 0 0 0 expenses				
	l c	Rental income 0 0				
		or (loss)		_	_	
	d	Net rental income or (loss)	0	0	0	0
		(ı) Securities (ıı) Other				
	7a	Gross amount 0 1,550 from sales of				
		assets other				
	L	than inventory Less cost or 0 0				
	b	other basis and				
		sales expenses Gain or (loss) 0 1,550				
	C	` '				
	d	Net gain or (loss)	1,550	1,550	0	0
Other Revenue	8a	symptotic from fundraising events (not including symptotic from fundraising events (no				
-		a 0				
ŧ	b	Less direct expenses b 0			•	
0	C	i	U			"
	9a	Gross income from gaming activities See Part IV, line 19				
		a 0				
	ь					
		Net income or (loss) from gaming activities	٥	0	0	
	100	I	٩	<u> </u>		
	10a	Gross sales of inventory, less returns and allowances .				
	Ь	Less cost of goods sold b				
	c	Net income or (loss) from sales of inventory	n	n	n	n
	<u> </u>	Miscellaneous Revenue Business Code	ď			
			-18,325	-18,325	^	
	11a	Net realized & unrealized gain (loss) 611310	-10,323	-10,323	U	l "
	ь	511210	-26,087	-26,087	0	n
		Gain/(Loss) on perpetual trusts 611310	20,007			<u> </u>
	C					
	d	All other revenue	182,882	182,882	0	0
	e	Total. Add lines 11a-11d	138,470			
	12	Total revenue. See Instructions	11,088,085	9,535,973	0	0

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

Do no	ot include amounts reported on lines 6b, p, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0	0	-	
2	Grants and other assistance to individuals in the United States See Part IV, line 22	2,513,854	2,513,854		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0	0		
4	Benefits paid to or for members	0	0		
5	Compensation of current officers, directors, trustees, and key employees	411,019	177,222	137,991	95,806
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0	0	0	0
7	Other salaries and wages	2,222,676	1,912,633	228,701	81,342
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	122,593	105,491	12,615	4,487
9	Other employee benefits	909,404	782,542	93,578	33,284
10	Payroll taxes	0	0	0	0
11	Fees for services (non-employees)				
а	Management	0	0	0	0
b	Legal	0	0	0	0
С	Accounting	34,710	0	34,710	0
d	Lobbying	0	0	0	0
е	Professional fundraising See Part IV, line 17	0			0
f	Investment management fees	0	0	0	0
g	Other	0	0	0	0
12	Advertising and promotion	0	0	0	0
13	Office expenses	0	0	0	0
14	Information technology	0	0	0	0
15	Royalties	0	0	0	0
16	Occupancy	0	0	0	0
17	Travel	0	0	0	0
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	0
19	Conferences, conventions, and meetings	0	0	0	0
20	Interest	0	0	0	0
21	Payments to affiliates	0	0	0	0
22	Depreciation, depletion, and amortization	0	0	0	0
23	Insurance	0	0	0	0
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	Instruction Expense & Academic Support	2,169,823	2,169,823	0	0
b	Student Services	761,607	761,607	0	0
c	Institutional Support	506,533	127,201	305,611	73,721
d	Auxiliary Enterprises	1,108,792	1,108,792	0	0
е					
f	All other expenses	0	0	0	0
25	Total functional expenses. Add lines 1 through 24f	10,761,011	9,659,165	813,206	288,640
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm 990 (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 235.251 298.301 1 1 0 0 2 2 3 426,859 3 657,099 142.315 236.232 4 Accounts receivable, net . 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L 0 0 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 0 0 Schedule L 6 1,939,391 1,921,281 7 8 0 4.213 9 9 1.833 Prepaid expenses and deferred charges 9.357.042 Land, buildings, and equipment cost or other basis Complete 10a Part VI of Schedule D 10a 10b 5,419,144 4,146,322 10c b Less accumulated depreciation 3,937,898 0 11 11 ol 0 12 12 Investments—other securities See Part IV, line 11 13 2,432,247 13 2,323,033 Investments—program-related See Part IV, line 11 . . 0 14 Intangible assets 14 529,246 15 505,142 15 9.837,734 9.898,929 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 270,092 17 490,420 17 Accounts payable and accrued expenses . 18 1.730.795 18 1,731,116 19 19 0 20 20 0 21 21 0 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 persons Complete Part II of Schedule L \ldots . \ldots . \ldots 22 23 Secured mortgages and notes payable to unrelated third parties . . . 2,351,489 23 1,932,337 24 Unsecured notes and loans payable to unrelated third parties 1,412,718 1,317,494 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 343,810 25 371,658 D 26 6,108,904 26 5,843,025 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 -3,148,017 -3,433,930 Unrestricted net assets 287,295 28 550,008 28 Temporarily restricted net assets Fund 29 6,589,552 29 6,939,826 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 Total net assets or fund balances 3.728.830 33 4.055.904 34 Total liabilities and net assets/fund balances 9.837.734 9.898.929 34

Pai	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		11.0	088,085
2	Total expenses (must equal Part IX, column (A), line 25)	2			61,011
3	Revenue less expenses Subtract line 2 from line 1	3			327,074
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		3,7	28,830
5	Other changes in net assets or fund balances (explain in Schedule O)	5			0
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		4,0	55,904
Par	rt XIII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII			୮	
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	Yes	
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain i				
	Schedule O	•	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were in a separate basis, consolidated basis, or both	ssued			
	Separate basis Consolidated basis Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes	

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization CENTRAL CHRISTIAN COLLEGE OF KANSAS

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection **Employer identification number**

								48-05/						
Part I			ıblic Charity Sta		_		•		ınstructı	ons				
_			te foundation becaus											
1		•	ion of churches, or a				(b)(1)(A)(i)).						
2 🔽			d in section 170(b)(1											
3 _			perative hospital se											
4 F			h organization operat ity, and state	ted in conjur	nction with	a hospital de	scribed in s	ection 170(b))(1)(A)(i	ii). Ente	r the			
5	_	•	perated for the benefi	_	e or univer	sity owned or	operated by	y a governme	ntal unit o	describe	_ ed in			
_		. , . ,	(A)(iv). (Complete P	•										
6	A feder	al, state, o	r local government or	governmen	tal unit de	scribed in sec	tion 170(b)	(1)(A)(v).						
7	describ	ed in	at normally receives (A)(vi) (Complete P		al part of It	s support fro	m a governn	nental unit or	from the	general	public	:		
8			described in section		A)(vi) (C	omplete Part	II)							
9 —			at normally receives					ributions, me	mbership	fees. aı	nd aro	SS		
- ,	_		rities related to its ex	• •		• •		•		•	-			
			oss investment inco											
	• •	_	ganızatıon after June				•		,					
.о Г			ganized and operated											
.1 _	An orga one or r the box	anızatıon or more public	ganized and operated ly supported organiz ibes the type of supp b Type I	d exclusively ations descr porting organ	y for the be ribed in sec nization and	enefit of, to pe ction 509(a)(erform the fu 1) or sectiones 11e thro	nctions of, or n 509(a)(2) ough 11h	to carry See secti		a)(3).	Check		
e f g	other the section If the ocheck the Since A	nan foundat 509(a)(2) rganızatıon hıs box ugust 17,	received a written do	her than one etermination	or more p	ublicly suppo	rted organiz	pe II or Type	bed in se	ction 50	9(a)(1) or		
		g persons? rson who d	rectly or indirectly c	ontrols eith	er alone o	r together wit	h nersons di	escribed in (ii	1)		Yes	No		
			governing body of th			_	poisons a	(I	´´ ſ	11g(i)	103	100		
	` '	•	er of a person descri		•	Lacion				11g(ii)		 		
		•	lled entity of a perso	, ,) above?				11g(iii)				
h			ng information about						L			<u> </u>		
(i Nam supp organi	ne of orted	(ii) EIN			Type of organization (described on lines 1- 9 above or IRC section (v) Type of Is the organization in col (i) listed in your governing document? (v) Did you note organization in col (i) of your governing support		s the Ization in I listed in I col (i) of your		otify the ation in of your	(v Is t organiza col (i) oi in the	:he ation in rganized		A mo	r ii) unt of port?
			instructions))	Yes	No	Yes	No	Yes	es No					
otal														

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page 2
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	(b)(1)(A)(iv) I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su			1		Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	endar year (or fiscal yea	r beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions)			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and sto	p here						▶ □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and stop here. The org 33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and stop here. The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	2010. If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	▶ □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	► □

▶□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493045006073

OMB No 1545-0047

Department of the Treasury

SCHEDULE D (Form 990)

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

ema	Revenue Service	► Attach to Fo	orm 990. ► See separate instructions.			Inspec	tion
	me of the organ			Emplo	yer identificat	ion numb	er
CEN	TRAL CHRISTIAN C	OLLEGE OF KANSAS		48-05	77656		
Pa			dvised Funds or Other Similar F			Comple	te if the
	organiz	zation answered "Yes" to Form 99		1			
	T-4-1	h	(a) Donor advised funds	(b) Funds and ot	her accou	unts
	Total number a						
<u>.</u>	33 3	tributions to (during year) nts from (during year)					
, I		ie at end of year					
		•					
•	funds are the o	organization's property, subject to the	sors in writing that the assets held in do organization's exclusive legal control?		3 a	☐ Yes	┌ No
,	used only for c		donor advisors in writing that grant fund efit of the donor or donor advisor, or for a		purpose	┌ Yes	┌ No
a	rt III Conse	rvation Easements. Complete	ıf the organızatıon answered "Yes"	to Form	990, Part IV	, lıne 7.	
<u>.</u>	Preservat Protection Preservat Complete lines	conservation easements held by the or ion of land for public use (e g , recreating of natural habitat ion of open space s 2a–2d if the organization held a quali he last day of the tax year	<u> </u>	certified	historic structi		ea
	easement on t	ne last day of the tax year			Held at the I	End of the	Year
а	Total number o	of conservation easements		2a	Tield de tile i		
ь	Total acreage	restricted by conservation easements		2b			
c	Number of con	servation easements on a certified his	toric structure included in (a)	2c			
d	Number of con	servation easements included in (c) a	equired after 8/17/06	2d			
;	the taxable ye	ar ▶	rred, released, extinguished, or terminat	ed by the	organization d	uring	
	Does the organ	tes where property subject to conserva nization have a written policy regarding f the conservation easements it holds?	the periodic monitoring, inspection, har	ndling of v	iolations, and	┌ Yes	┌ No
ii	Staff and volun	steer hours devoted to monitoring liner	ecting and enforcing conservation ease	ments dur	and the year be		
		-· ·	ng, and enforcing conservation easemen				
	► \$	enses mearred in monitoring, inspecting	ig, and emoreing conservation casemen	to during .	iic year		
3	Does each cor	nservation easement reported on line 2) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of se	ection		┌ Yes	┌ No
)			onservation easements in its revenue an the footnote to the organization's financia				
		on's accounting for conservation easen					
ar	t IIII Organ Compl	i zations Maintaining Collectio ete	ns of Art, Historical Treasures, 'Yes" to Form 990, Part IV, line 8.	or Othe	er Similar A	ssets.	
a	art, historical t	treasures, or other similar assets held	116, not to report in its revenue statem for public exhibition, education or resea ancial statements that describes these	rch ın furt			e,
b	historical treas		116, to report in its revenue statement public exhibition, education, or research				
	(i) Revenues i	ncluded in Form 990, Part VIII, line 1			► \$		
	(ii) Assets Inc	luded in Form 990, Part X			► \$		
	If the organiza	·	orical treasures, or other similar assets S 116 relating to these items	for financi	· · ·	e the	
а	Revenues incli	uded in Form 990. Part VIII. line 1			▶ \$		

b Assets included in Form 990, Part X

Sched	lule D (Form 990) 2011									Page 2
art	III Organizations Maintaining Co	ollections of Art, I	Historical Tr	easu	ires, or Otl	ner Sin	nilar	Asse	ts (co	ntinued
	Using the organization's accession and othe items (check all that apply)	r records, check any o	_		-		ıts col	lection	1	
а	Public exhibition		d Loan	orexc	hange progra	ms				
b	Scholarly research		e Γ Other	-						
C	Preservation for future generations									
	Provide a description of the organization's c Part XIV	ollections and explain	how they furthe	er the o	organızatıon's	exempt	purpo	se in		
	During the year, did the organization solicit assets to be sold to raise funds rather than					sımılar		Г	Yes	┌ No
art	Part IV, line 9, or reported an ar				n answered	"Yes" to	o Forr	n 990	,	
	Is the organization an agent, trustee, custoo included on Form 990, Part X?	dian or other intermedi	ary for contribu	itions	or other asse	s not		Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI $$	V and complete the fol	llowing table							
					_			Amou	nt	
C	Beginning balance				1	с				
d	Additions during the year				1	d				
e	Distributions during the year				1	e				
f	Ending balance				1	f				
a	Did the organization include an amount on F	orm 990, Part X, line 2	21?						Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	<i>J</i>								
ar	t V Endowment Funds. Complete	ıf the organization a	answered "Ye	s" to	Form 990, F	art IV,	line 1	LO.		
		(a)Current Year	(b)Prior Year	- ` 	+	(d) Three		- + `	Four Y	ears Bad
3	Beginning of year balance	1,999,866	1,678,929		1,534,711		1,772			
	Contributions	8,080	121,420		83,080		126			
	Investment earnings or losses	22,975	214,745		75,103		-351			
	Grants or scholarships	0	0		0			0		
	Other expenditures for facilities and programs	0	0		0			0		
	Administrative expenses	15,482	15,228		13,965			,190		
g	End of year balance	2,015,439	1,999,866		1,678,929		1,534	,711		
	Provide the estimated percentage of the year	r end balance held as								
а	Board designated or quasi-endowment 🕨	20 5 %								
b	Permanent endowment ► 79 5 %									
c	Term endowment ► 0 %									
	Are there endowment funds not in the posse	ssion of the organizati	on that are held	d and a	dministered 1	or the				
	organization by						Г	2-(:)	Yes	No
	(i) unrelated organizations						-	3a(i) 3a(ii)	Yes	No
b	(ii) related organizations						• L	3b	<u> </u>	l NO
_	Describe in Part XIV the intended uses of the						· _			<u> </u>
art	VI Land, Buildings, and Equipme			LO.						
	Description of property		(a) Cost or basis (inves	other	(b)Cost or oth basis (other)		Accumul preciati		(d) Bo	ok value
a L	and			0	442,4	90				442,49
	Guildings			0	7,539,5		4.66	0,464		2,879,10
	easehold improvements			0		0	.,00	0		2,075,10
	quipment			0			75	8,680		480,81
	· ·			0				0		135,48
	Add lines 1a-1e (Column (d) should equal F		(B), line 10(c)		133,4		>	-		3,937,89
	The second secon	222, raic il, colamin	(=), 20(0).)		<u> </u>			<u>_</u>		

Part VII Investments—Other Securities. See	orm 990, Part X, line 12		
(a) Description of security or category	(b)Book value	(c) Method of valuation	
(including name of security)		Cost or end-of-year market value	
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
-			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See	Form 990, Part X, line		
(a) Description of investment type	(b) Book value	(c) Method of valuation	
		Cost or end-of-year market value	
(1) Cash	510,184		F
(2) Corporate Stock	715,964		F
(3) Corporate Bonds & Government Securities	852,872		F
(4) Community Foundation	30,725		F
(5) Real Estate	35,902		F
(6) Miscellaneous Investments	83,909		F
(7) Assets Held In Trust By Others	93,477		F
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	2,323,033	<u> </u>	
Part IX Other Assets. See Form 990, Part X, lin	e 15.	-	
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip	e 15.	(b) Book value	
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value	5,142
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip	e 15.	(b) Book value	5,142
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Part IX Other Assets. See Form 990, Part X, lin (a) Descrip	e 15.	(b) Book value	5,142
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip	e 15.	(b) Book value	5,142
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip	e 15.	(b) Book value	5,142
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip	e 15.	(b) Book value	5,142
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip	e 15.	(b) Book value	5,142
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip	e 15.	(b) Book value	5,142
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip (1) Beneficial Interest In Perpectual Trusts	e 15. tion	(b) Book value 505	
Part IX Other Assets. See Form 990, Part X, ling (a) Descrip (1) Beneficial Interest In Perpectual Trusts Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.	e 15. tion	(b) Book value 505	5,142
Part IX Other Assets. See Form 990, Part X, line (a) Descrip (1) Beneficial Interest In Perpectual Trusts Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X	e 15. tion	(b) Book value 505	
Part IX Other Assets. See Form 990, Part X, ling (a) Descrip (1) Beneficial Interest In Perpectual Trusts Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.	e 15. tion	(b) Book value 505	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	e 15. tion 5.)	(b) Book value 505	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.)	(b) Book value 505	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Student enrollment deposits	5.) , line 25. (b) Amount	(b) Book value 505	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.)	(b) Book value 505	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Student enrollment deposits	5.) , line 25. (b) Amount	(b) Book value 505	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Student enrollment deposits	5.) , line 25. (b) Amount	(b) Book value 505	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Student enrollment deposits	5.) , line 25. (b) Amount	(b) Book value 505	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Student enrollment deposits	5.) , line 25. (b) Amount	(b) Book value 505	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Student enrollment deposits	5.) , line 25. (b) Amount	(b) Book value 505	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Student enrollment deposits	5.) , line 25. (b) Amount	(b) Book value 505	
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Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Student enrollment deposits	5.) , line 25. (b) Amount	(b) Book value 505	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Student enrollment deposits	5.) , line 25. (b) Amount	(b) Book value 505	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Student enrollment deposits	5.) , line 25. (b) Amount	(b) Book value 505	

) FOU	Reconcination of Change in Net Assets from Form 990 to Financial Statemen	115	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	11,088,085
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	10,761,011
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	327,074
4	Net unrealized gains (losses) on investments	4	0
5	Donated services and use of facilities	5	0
6	Investment expenses	6	0
7	Prior period adjustments	7	0
8	Other (Describe in Part XIV)	8	0
9	Total adjustments (net) Add lines 4 - 8	9	0
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	327,074
Par	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	8,270,642
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	62,085
3	Subtract line 2e from line 1	3	8,208,557
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 0		
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4 c	2,879,528
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	11,088,085
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	8,247,157
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	0
3	Subtract line 2e from line 1	3	8,247,157
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 0		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	2,513,854
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	10,761,011
Par	t XIV Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
SchD_P05_S00_L04	Schedule D, Part V, Line 4	The purpose of the Central Christian College Endowment Fund is to generate income to fund the scholarships being awarded each semester and to support the annual operations of the institution
SchD_P12_S00_L02d	Schedule D, Part XII, Line 2d	SEOG awards to students - \$62,085
SchD_P12_S00_L04b	Schedule D, Part XII, Line 4b	Scholarships & Grants \$2,575,939 + Endowment gifts \$366,269 + Loss on perpetual trusts (\$26,087) + Change in value of split interest agreements (\$36,593) = \$2,879,528
SchD_P13_S00_L04b	Schedule D, Part XIII, Line 4b	Scholarships & Grants \$2,575,939 - SEOG Awards \$62,085 = \$2,513,854

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As Filed Data -

DLN: 93493045006073

OMB No 1545-0047

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

CENTRAL CHRISTIAN COLLEGE OF KANSAS

Schools

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ.

Employer identification number

48-0577656 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes 4d Yes d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? Νo 5a **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? 5e Νo f Use of facilities? 5f Νo g Athletic programs? No_ 5g 5h Νo h Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a 6a Does the organization receive any financial aid or assistance from a governmental agency? Yes b Has the organization's right to such aid ever been revoked or suspended? Νo If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II Yes

Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
SchE_P01_S00_L03	Schedule E, Part I, Line 3	The College publishes this policy in the College catalog, both in hard copy and on-line, on the application for admissions, both in hard copy and on-line, and on the financial aid award letter
SchE_P01_S00_L06	Schedule E, Part I, Line 6	Central Christian College participates in all of the eligible student aid and assistance programs available through the U.S. Department of Education

Schedule E (Form 990 or 990-EZ) 2011

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Schedule I

(Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493045006073

Inspection

Internal Revenue Service Name of the organization Employer identification number CENTRAL CHRISTIAN COLLEGE OF KANSAS 48-0577656 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash ıf applicable (book, FMV, or government assistance appraisal, other)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) PELL Grants	500	1,412,962	0		
(2) SEOG Grants	155	62,085	o		
(3) Federal Work Study Grant	61	58,725	o		
(4) Institutional Scholarships & Grants	346	2,446,833	0		

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
SchI_P01_S00_L02	, ,	Schedule I, Part I, Line 2 - All grants and awards made by Central Christian College are administered by the Financial Aid Office under the guidelines and regulations established by the U.S. Department of Education. All such grants, awards, and scholarships appear on the individual award letters that are signed by the student recipients. These same grants and awards can be traced directly to each student's account and on through the college's accounting system.

Schedule I (Form 990) 2011

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As Filed Data -

DLN: 93493045006073

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Public **Inspection**

	;						Employer identification number				
Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Correct Yes 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 2 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization 2 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization (a) Name of interested person and purpose (b) Loan to purpose (c) Correct Yes (d) Balance due (e) In default? (e) In default? (f) Approved by board or committee? Yes No											
										ine 40b	
### As-0577656 Recess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).											
										Yes	No
2 5-1		L									
									r • s		
									- \$		
					. Part IV. line 26	. or For	m 990-l	= 7 . Part \/	/. line 38	а	
						,		(f)			
(a) Name of interested person and			(c)0 rigi	ınal	(4)0-1						
purpose	organı	ızatıon?	principal a	mount	(d)Balance due	delauit		1 '		agreeme	:110,
	То	From				Yes	No	Yes	No	Yes	No
	<u> </u>										
	—						<u> </u>				
	\vdash						-				
	\vdash						+				
	<u> </u>						1				
otal	<u> </u>			► \$	•				•		•
Complete if the orga	nızatıc						27.				
(a) Name of interested pers	on	(son	(c) A n	nount of g	rant or ty	pe of assi	stance
					9						

Part IV	Business	Transactions	Involving	Interested	Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) Clinton Sides	Member of the Board of Trustees	17,307	Lease of two houses and property		No
				1	

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
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Schedule L (Form 990 or 990-EZ) 2011

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As Filed Data -

DLN: 93493045006073

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization	Employer identifi	cation number
CENTRAL CHRISTIAN COLLEGE OF KANSAS		
	48-0577656	

ldentifier	Return Reference	Explanation
F990_P06_S0A_L02	Form 990, Part VI, Section A, Line 2	Two members of the Board of Trustees are brothers
F990_P06_S0B_L11b	Form 990, Part VI, Section B, Line 11b	A copy of the Form 990 is provided to members of the College's audit (finance) committee with an opportunity to comment or ask questions prior to filing the return
F990_P06_S0B_L12c	Form 990, Part VI, Section B, Line 12c	The conflict of interest policy and related forms are distributed annually to the Board of Trustees Trustees are expected to complete the disclosure forms each year
F990_P06_S0B_L15	Form 990, Part VI, Section B, Line 15	The Board of Trustees established the salary of the President of the College The Board took into account the following factors at the salary of the previous presidents, bith equalifications and experience of the president-elect, cispecial circumstances regarding strategic plans for the college and, disalaries of presidents at comparable colleges. The President sets the salaries of key employees by taking into account the following a employee's position, biexperience, cispecial circumstances regarding strategic plans for the college and, disalaries of key employees by taking into account the following a employee's position, biexperience, cispecial circumstances regarding strategic plans for the college and, disalaries of key employees by taking into account the following a employee's position, biexperience, cispecial circumstances regarding strategic plans for the college and, disalaries of key employees by taking into account the following a employee's position, biexperience, cispecial circumstances regarding strategic plans for the college and, disalaries of key employees by taking into account the following a employee's position, biexperience, cispecial circumstances regarding strategic plans for the college and, disalaries of key employees by taking into account the following a employee's position, biexperience, cispecial circumstances regarding strategic plans for the college and, disalaries of key employees by taking into account the following a employee's position, biexperience, cispecial circumstances regarding strategic plans for the college and, disalaries of key employees by taking into account the following a employee's position, biexperience, cispecial circumstances regarding strategic plans for the college and, disalaries of key employees and disa
F990_P06_S0C_L19	Form 990, Part VI, Section C, Line 19	The College makes its governing documents, conflict of interest policy, and financial statements available to the public upon written request

Additional Data

Software ID: 11000129

Software Version: v1.00

EIN: 48-0577656

Name: CENTRAL CHRISTIAN COLLEGE OF KANSAS

Form 990, Special Condition Description:

Special Condition Description

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services

(Code) (Expenses \$ 1,145,640 including grants of \$ 0) (Revenue \$ 1,418,345)

Institutional Support Institutional Support for Central Christian College is provided by the various administrative offices including President, Business Office, Development Office, and the College Relations Office. In addition to providing the general administration of the institution, these support offices are also instrumental in raising the additional contributed funds that are necessary for continued existence of the college.